



2nd Draft

CONTINUATION BUDGET

Board of County Commissioners' Workshop 6.21.16



Work Session Goals



 Review Board Accomplishments







 Review 2nd Draft of Proposed FY16-17 Budget

 Changes / Input for 3rd Draft



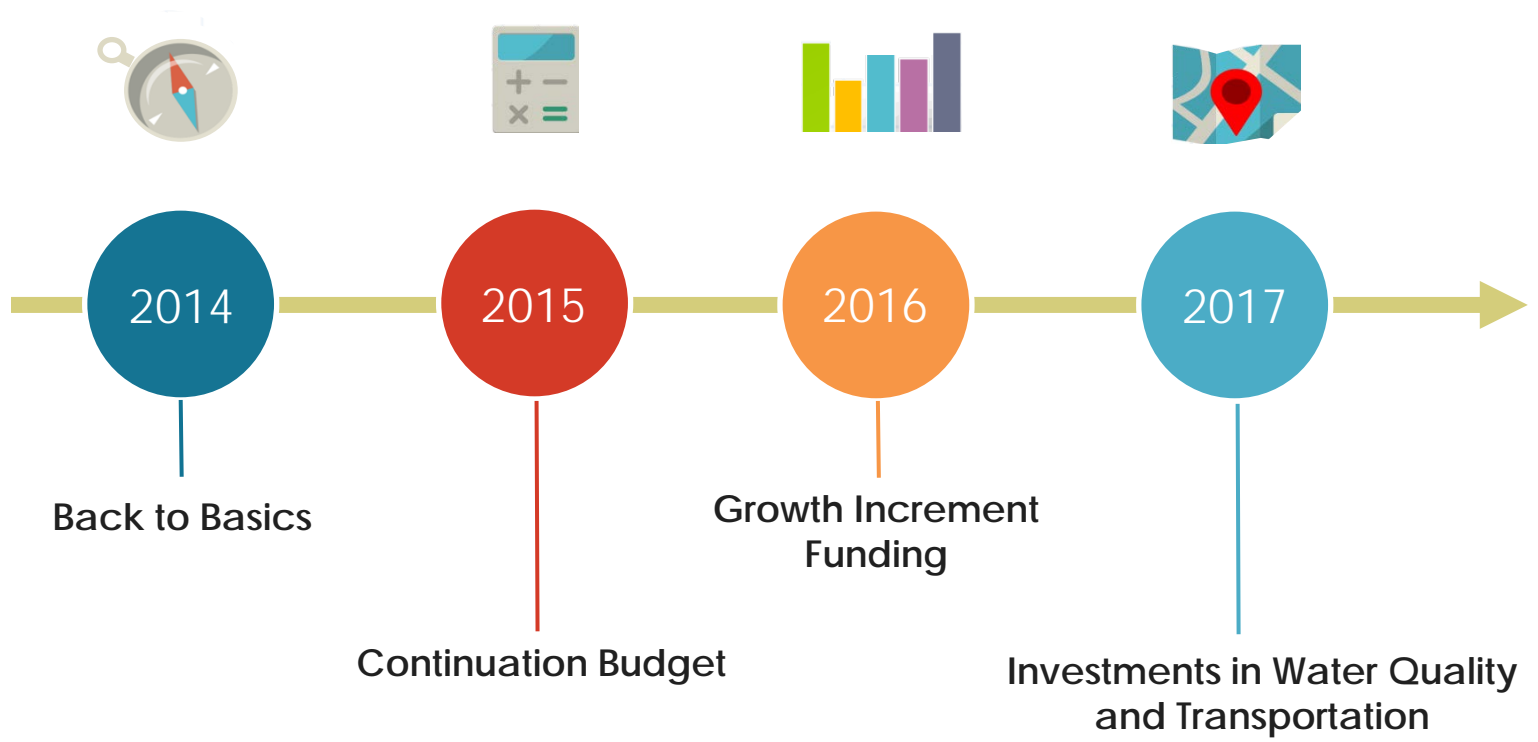
What You've Accomplished Since 2013



-  Balanced Budget
-  6th Lowest Aggregate Millage Equivalent in State (67 counties)
-  Managed Population Increase with No Decrease in Service Levels
-  Addressed Critical Infrastructure Needs within Existing Resources
-  Made Responsible Investments in Public Safety
-  Reduced Land-Use Legal Liability (Pine Island Plan)



Year-by-Year



Project Accomplishments



- Priority Road Projects (Estero Blvd., Burnt Store Rd., Homestead Rd., Alico Rd.)
- Added \$84m for Transportation Projects (Including Three Oaks North & Lehigh Road Paving)
- Increased Bicycle-Pedestrian Funding (from \$3.9 million to \$10.5 million over 5 years)
- Kismet-Littleton Realignment Underway
- Palomino Lane Bike Path
- \$19.6 Million of Water Quality Projects Underway & in Five-year Plan
- Bonita Springs & North Fort Myers Community Libraries Funded & Being Designed
- Caloosahatchee Regional Park Shoreline Stabilization Expedited
- Joel Boulevard Park Planned
- Conservation 20/20 Ordinance Updated
- Pine Island Plan Amendments
- Internal Loans Forgiven or Repaid
- Tourist Development Tax Common Reserve Changes Complete by August
- Debt Repaid and Refinanced (\$90 Million Since 2010)
- Solid Waste Rate Structure Stabilized
- Procurement Procedures Strengthened



Here's Where We Are



- Healthy Reserves
- Surplus Capacity for Millage Rate Decrease
- 20/20 Management Taken Care Of in Perpetuity
- Water Quality and Road Network Investments
- Added Partnering for Transportation Results Program
- Invested in Sheriff's Office and EMS vehicles, equipment, technology, and personnel



Board Policies



BoCC Operating Departments

	Adopted FY12-13	Adopted FY13-14	Adopted FY14-15	Adopted FY15-16	Continuation FY16-17	\$ Change Since FY12-13	% Change Since FY12-13
Public Safety	\$36.6	\$35.3	\$37.0	\$40.0	\$41.2	\$4.6	12.6%
Public Safety (Grants)	0.2	0.1	0.1	0.1	0.1	(0.1)	-50.0%
Human Services	15.9	15.5	15.7	16.1	16.8	.9	5.7%
Human Services (Grants)*	6.2	4.0	2.3	2.4	1.5	(4.7)	-75.8%
Parks (Regional)	12.6	12.8	13.5	16	16.1	3.5	27.8%
Facilities	11.6	12.2	12.5	14.6	15	3.4	29.3%
Other (13 depts.)	20.2	19.2	19.4	17.9	18.3	(1.9)	-9.4%
	\$103.3	\$99.1	\$100.5	\$107.1	\$109.0	\$5.7	5.5%
Growth Increment for Infrastructure	0.0	0.0	0.0	7.8	9.6	9.6	N/A
20/20 Management	0.0	0.0	5.6	6.3	3.5	3.5	N/A

Fiscal Responsibility

Continuation Budget

Public Safety Investment

Sheriff's / EMS Budgets

Investment in Infrastructure

Growth Increment Funding / Excess Reserves

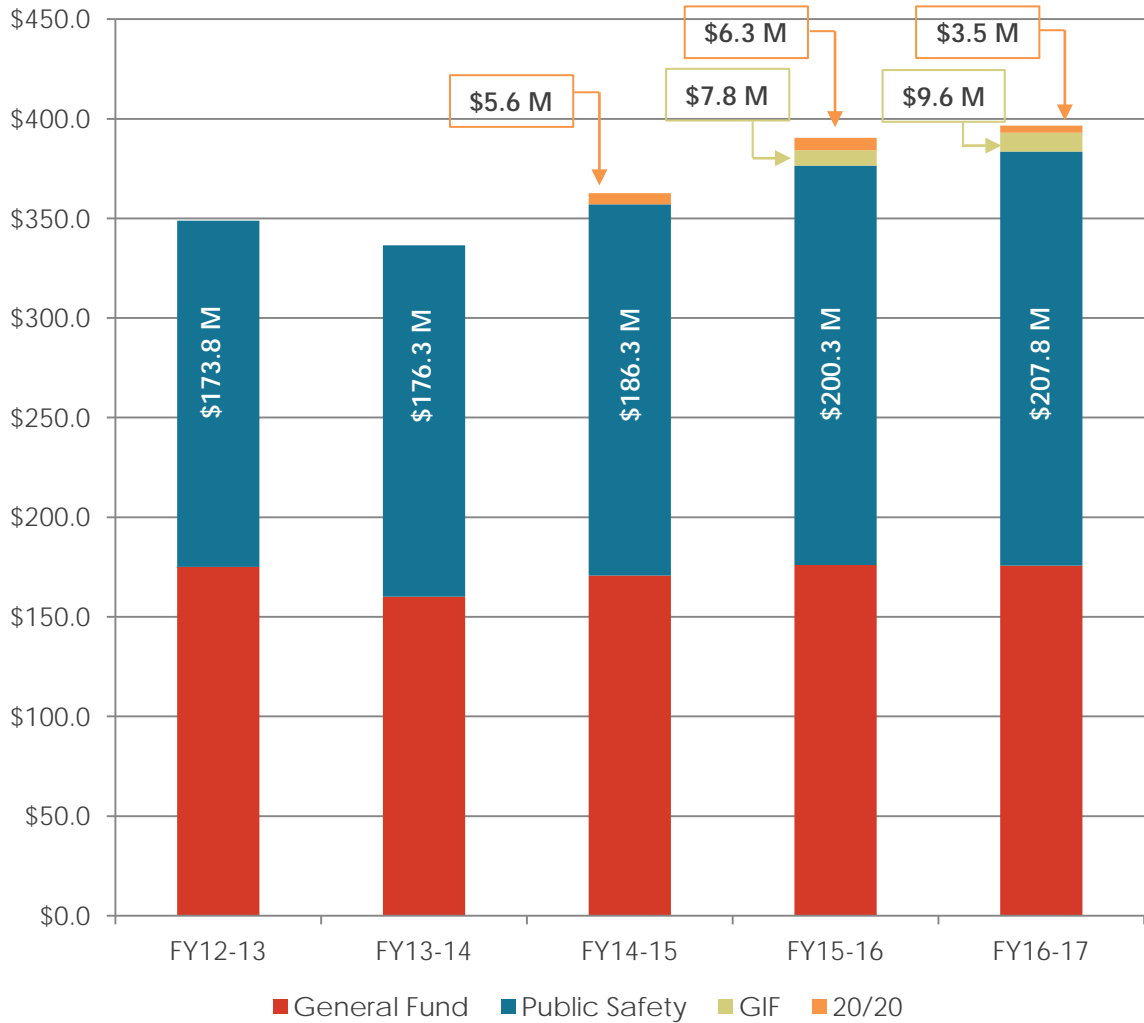
Environmental Sustainability

Perpetual Management of 20/20 Lands

* Decrease primarily Federal Neighborhood Stabilization Grants



General Fund



FY13-14

- Cuts & Resource Reallocation to Balance Budget

FY14-15

- Transit Cuts Restored
- 20/20 Management Incorporated
- Investment in Major Maintenance & Equipment
- Ambulances Purchased
- Law Enforcement & EMS Increases
- Continuation Budget Established

FY15-16

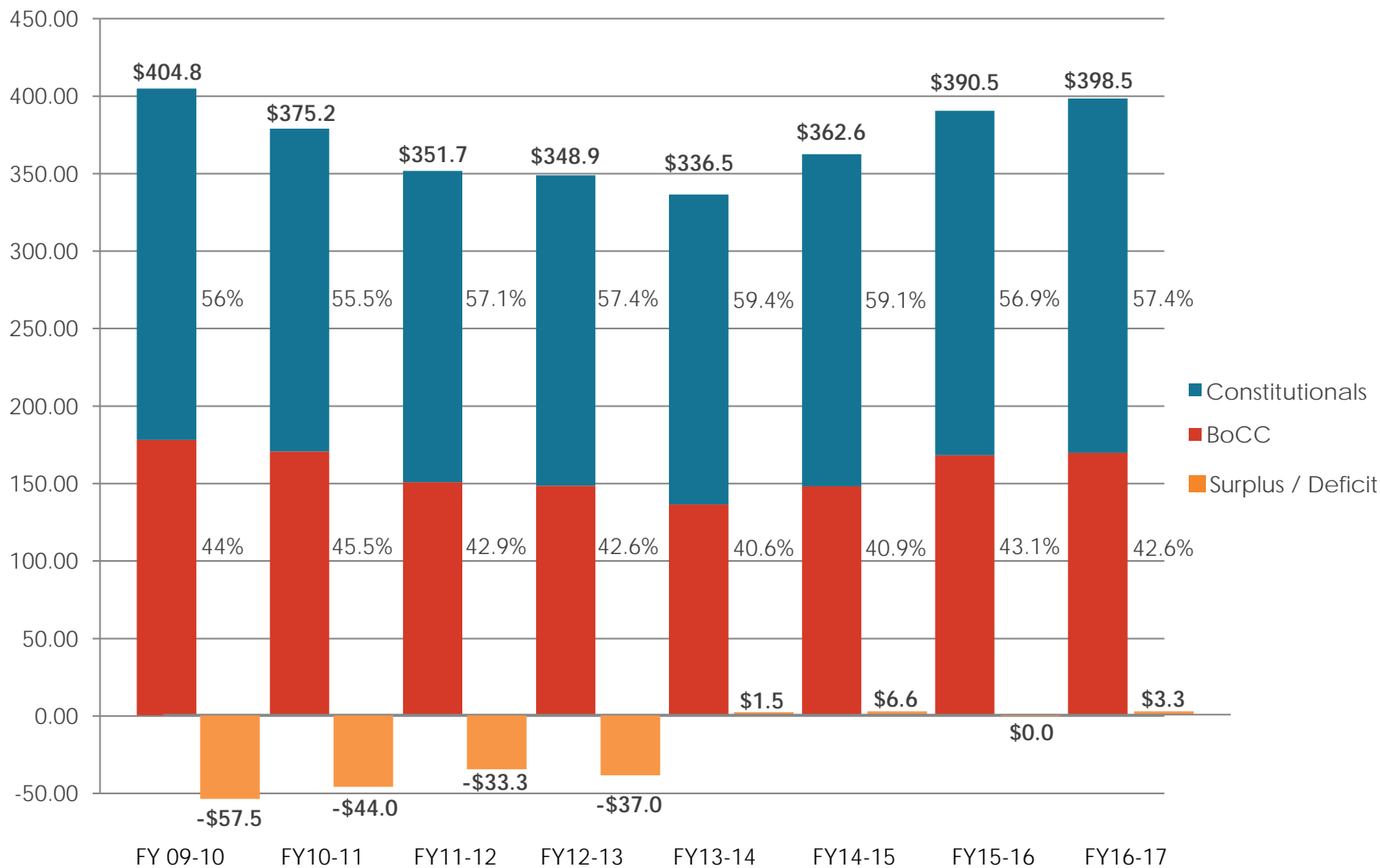
- Growth Increment Funding Established
- Estero Community Park Regionalized
- Vehicle Replacement Reestablished
- Partnering for Transportation Results
- Law Enforcement & EMS Increases

FY16-17

- Law Enforcement & EMS Increases
- \$43 Million Added to CIP Projects (GIF, Excess Reserves)



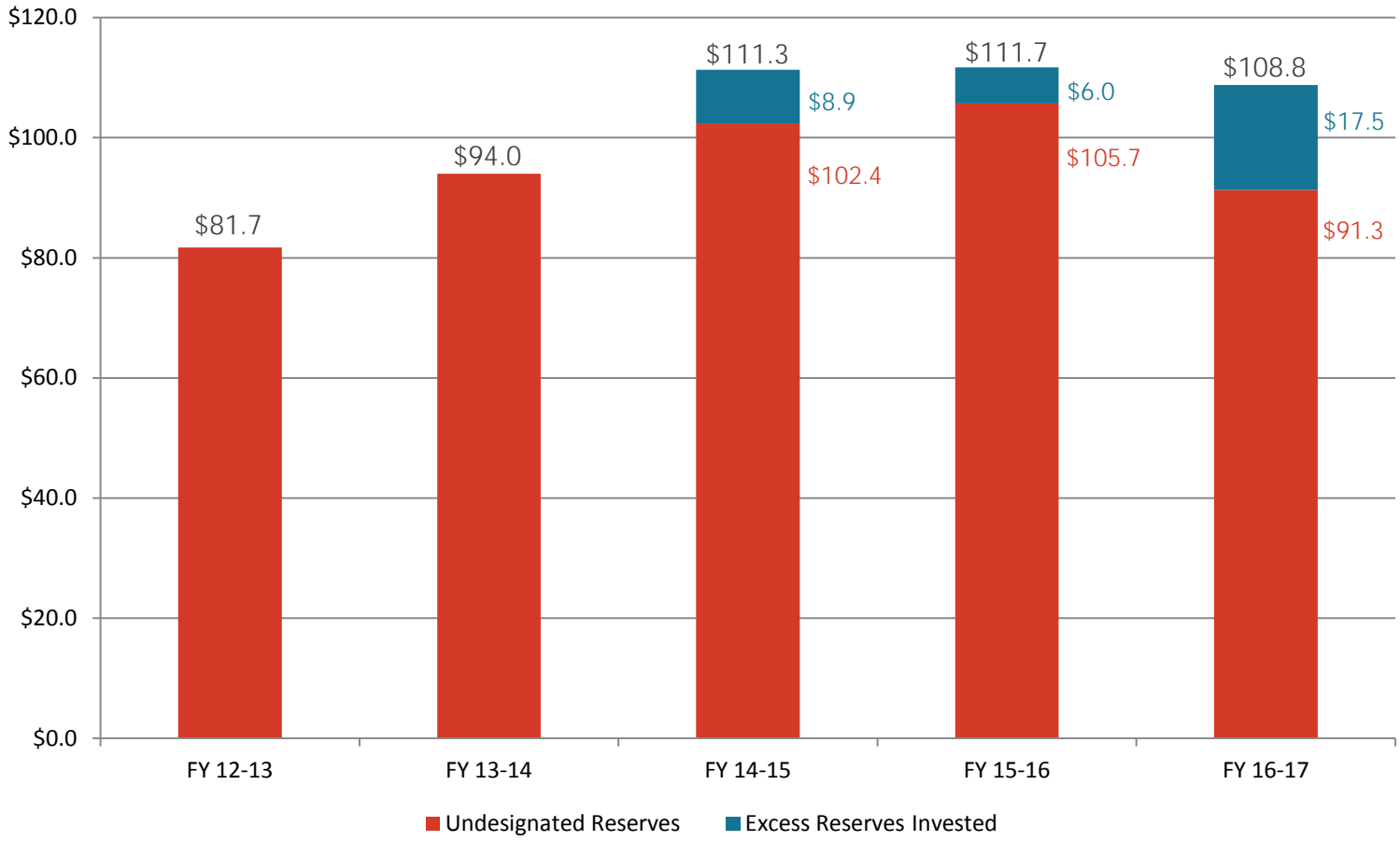
General Fund Operating Budget



* In millions

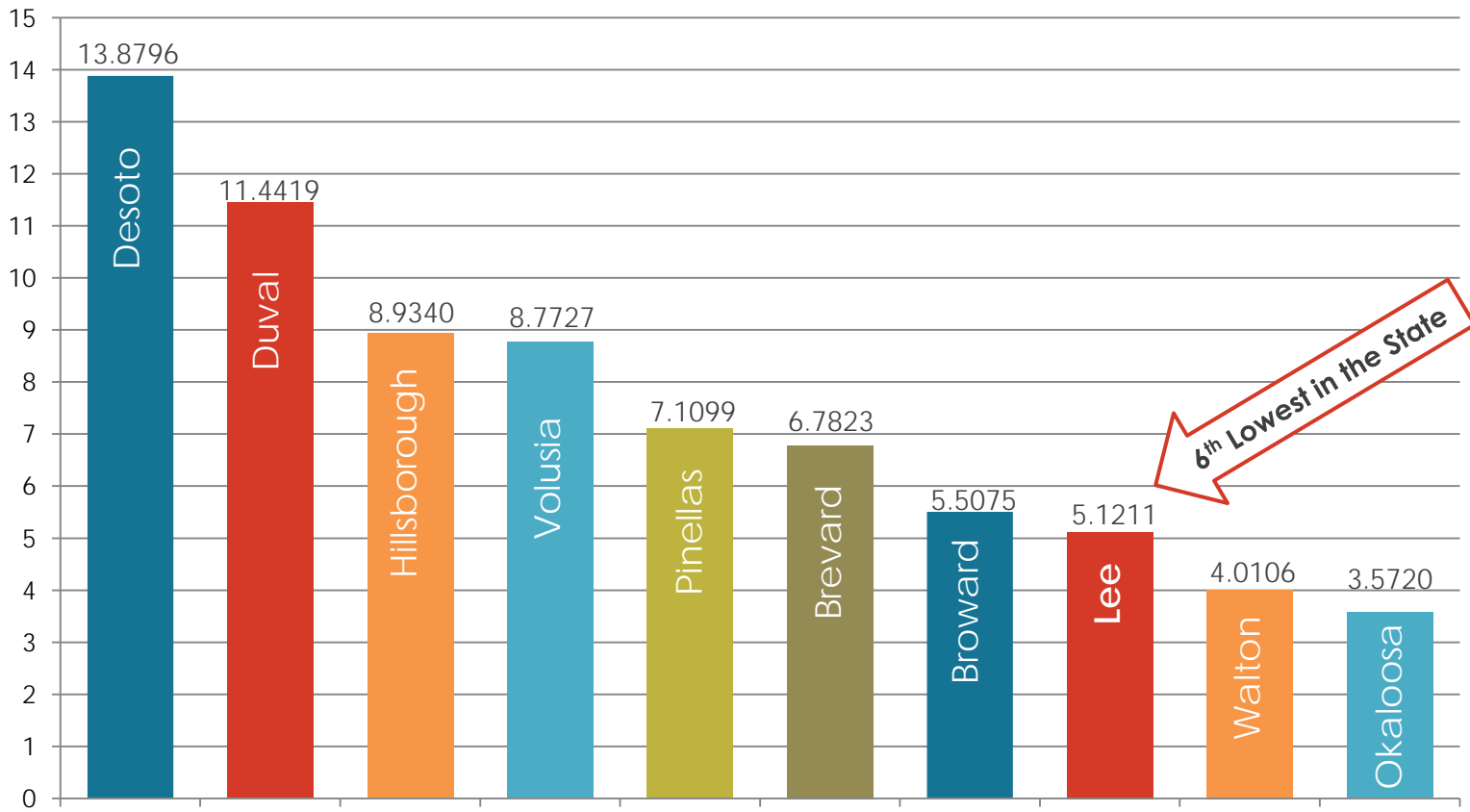


General Fund Reserves (Undesignated)



* In millions

Aggregate Millage Equivalent



Range: 3.5720 to 13.8796

Aggregate millage equivalent is the millage rate comparison that blends all property tax rates charged. It is an apples-to-apples comparison.

General Fund Projection FY16-17



6.62% Property Value Increase

Continuation		Roll Back						
	Millage	<u>3.8929</u>	<u>3.9006</u>	<u>3.9506</u>	<u>4.0006</u>	<u>4.0506</u>	<u>4.1006</u>	<u>4.1506</u>
	Revenue	387,044,512	387,534,011	390,708,717	393,883,422	397,058,128	400,232,834	403,407,539
	Expense	398,478,988	398,478,988	398,478,988	398,478,988	398,478,988	398,478,988	398,478,988
	Continuation Surplus/(Deficit)	<u>(11,434,476)</u>	<u>(10,944,977)</u>	<u>(7,770,271)</u>	<u>(4,595,566)</u>	<u>(1,420,860)</u>	<u>1,753,846</u>	<u>4,928,551</u>

Outstanding Issues	Outstanding Issues:							
	BoCC Pay Adjustment *	1,662,649	1,662,649	1,662,649	1,662,649	1,662,649	1,662,649	1,662,649
	Total	<u>1,662,649</u>	<u>1,662,649</u>	<u>1,662,649</u>	<u>1,662,649</u>	<u>1,662,649</u>	<u>1,662,649</u>	<u>1,662,649</u>
	Expenses including Outstanding Issues	<u>400,141,637</u>	<u>400,141,637</u>	<u>400,141,637</u>	<u>400,141,637</u>	<u>400,141,637</u>	<u>400,141,637</u>	<u>400,141,637</u>
	Surplus/(Deficit)	<u>(13,097,125)</u>	<u>(12,607,626)</u>	<u>(9,432,920)</u>	<u>(6,258,215)</u>	<u>(3,083,509)</u>	<u>91,197</u>	<u>3,265,902</u>

Projects from Excess Reserves	Current Reserves	105,700,000	105,700,000	105,700,000	105,700,000	105,700,000	105,700,000	105,700,000
	Expenses paid from Excess Reserves:							
	Transportation Projects	11,501,354	11,501,354	11,501,354	11,501,354	11,501,354	11,501,354	11,501,354
	Water Quality Projects	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
	Total	<u>17,501,354</u>	<u>17,501,354</u>	<u>17,501,354</u>	<u>17,501,354</u>	<u>17,501,354</u>	<u>17,501,354</u>	<u>17,501,354</u>
	Adjusted Reserves	75,101,521	75,591,020	78,765,726	81,940,431	85,115,137	88,289,843	91,464,548
	Reserves at 20%	<u>80,500,000</u>	<u>80,500,000</u>	<u>80,500,000</u>	<u>80,500,000</u>	<u>80,500,000</u>	<u>80,500,000</u>	<u>80,500,000</u>
	Remaining Excess	<u>(5,398,479)</u>	<u>(4,908,980)</u>	<u>(1,734,274)</u>	<u>1,440,431</u>	<u>4,615,137</u>	<u>7,789,843</u>	<u>10,964,548</u>

* Constitutionals have incorporated pay adjustments between 3% and 4% into their budget requests



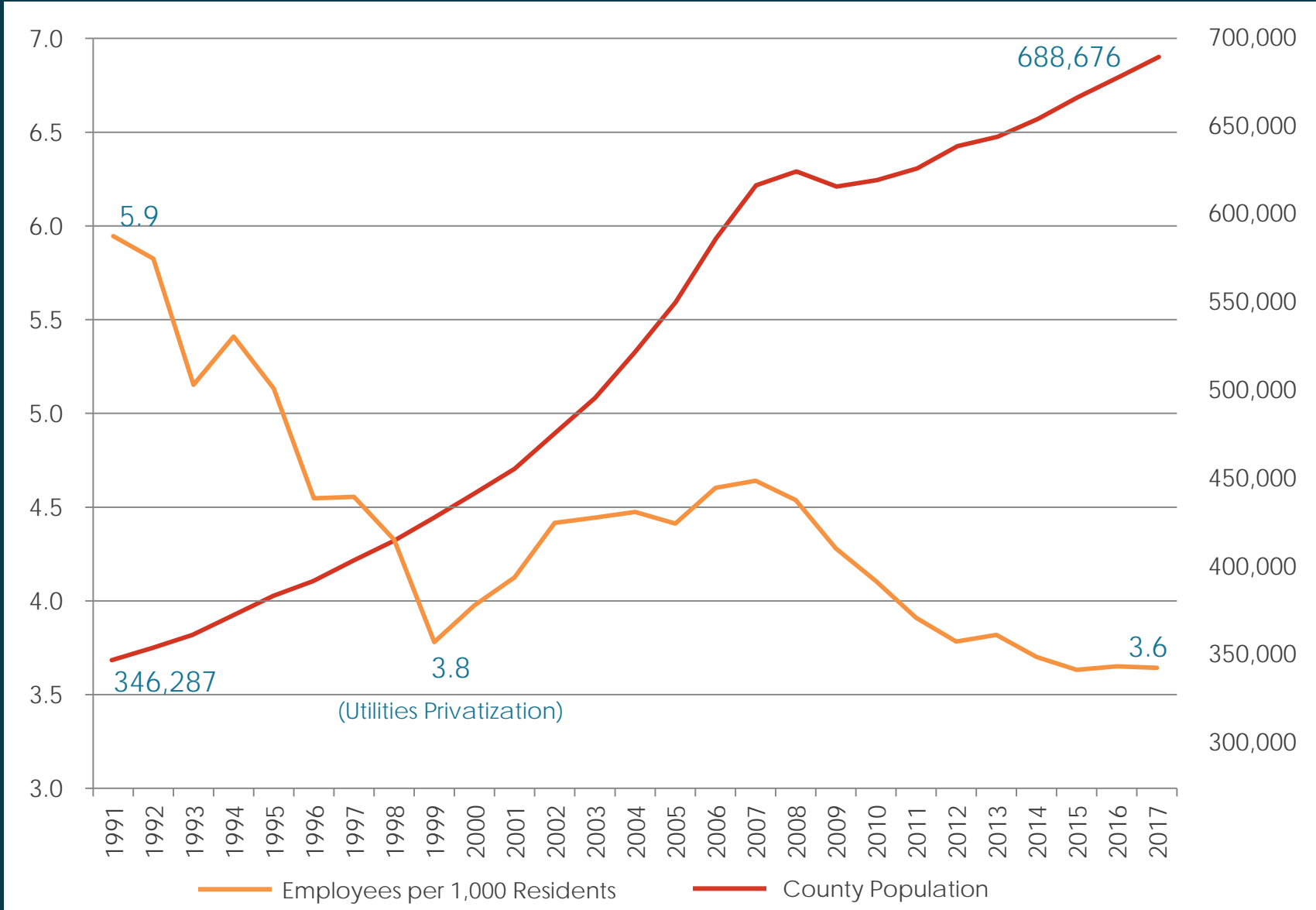
General Fund FY16-17



(in millions)	Adopted FY 12-13	Adopted FY 13-14	Adopted FY 14-15	Adopted FY 15-16	Continuation FY 16-17	\$ Change Since FY12-13	% Change Since FY12-13
Constitutionals & Courts							
Sheriff	\$ 137.0	\$ 140.9	\$ 149.2	\$ 160.2	\$ 166.5	\$ 29.5	21.5%
Tax Collector	13.0	12.8	13.1	13.3	13.4	0.4	3.1%
Property Appraiser	7.6	8.0	7.6	7.1	7.1	(0.5)	-6.6%
Courts	6.8	7.6	7.7	8.2	6.7	(0.1)	-1.5%
Clerk	7.5	7.5	7.6	8.0	8.6	1.1	14.7%
Supervisor of Elections	6.2	6.4	6.8	8.9	8.0	1.8	29.0%
Medical Examiner	2.4	2.5	2.7	3.4	3.4	1.0	41.7%
State Attorney Support	0.9	0.9	1.0	1.2	1.2	0.3	33.3%
Public Defender Support	0.6	0.6	0.7	0.9	1.0	0.4	66.7%
Legal Aid	0.5	0.5	0.5	0.5	0.6	0.1	20.0%
Guardian Ad Litem Support	0.2	0.2	0.2	0.2	0.3	0.1	50.0%
Support All Others	11.2	11.4	10.1	10.4	11.8	0.6	5.4%
	\$ 193.9	\$ 199.3	\$ 207.2	\$ 222.3	\$ 228.6	\$ 34.7	17.9%
BoCC Operating Departments							
Public Safety	\$ 36.6	\$ 35.3	\$ 37.0	\$ 40.0	\$ 41.2	\$ 4.6	12.6%
Public Safety (Grants)	0.2	0.1	0.1	0.1	0.1	(0.1)	-50.0%
Human Services	15.9	15.5	15.7	16.1	16.8	0.9	5.7%
Human Services (Grants)	6.2	4.0	2.3	2.4	1.5	(4.7)	-75.8%
Parks (Regional)	12.6	12.8	13.5	16.0	16.1	3.5	27.8%
Facilities	11.6	12.2	12.5	14.6	15.0	3.4	29.3%
Other (13 depts.)	20.2	19.2	19.4	17.9	18.3	(1.9)	-9.4%
	\$ 103.3	\$ 99.1	\$ 100.5	\$ 107.1	\$ 109.0	\$ 5.7	5.5%
Debt Service	\$ 13.4	\$ 12.3	\$ 12.3	\$ 10.7	\$ 12.1	\$ (1.3)	-9.7%
Transit Transfer	10.4	10.3	10.6	11.7	11.7	1.3	12.5%
Growth Increment for Infrastructure	0.0	0.0	0.0	7.8	9.6	9.6	N/A
20/20 Management	0.0	0.0	5.6	6.3	3.5	3.5	N/A
Vehicle Replacement	0.0	0.0	0.0	2.0	2.0	2.0	N/A
Medicaid	8.2	7.0	7.1	7.7	8.2	0.0	0.0%
Major Maintenance	11.9	4.2	12.3	7.5	7.0	(4.9)	-41.2%
Juvenile Justice	4.2	0.5	2.6	2.4	1.8	(2.4)	-57.1%
Non-departmental/Transfers	3.6	3.8	4.4	5.0	5.0	1.4	38.9%
	\$ 51.7	\$ 38.1	\$ 54.9	\$ 61.1	\$ 60.9	\$ 9.2	17.8%
TOTAL GENERAL FUND	\$ 348.9	\$ 336.5	\$ 362.6	\$ 390.5	\$ 398.5	\$ 49.6	14.2%



Employees per 1,000 Residents / County Population *



— Employees per 1,000 Residents — County Population

* Population per University of Florida Bureau of Economic & Business Research

Questions



1 Good with Continuation Budget Development So Far?

2 Any Outstanding Issues Not Addressed?

