CONTINUATION BUDGET

Board of County Commissioners' Workshop 6.7.16





••••• Budget Timeline



Proposed FY16-17 Budget – All Funds



| Department | Proposed Budget 16-17 | Adopted Budget 15-16 | Actual To-Date FY15-16 | Actual FY14-15 | Actual 13-14 | Actual 12-13 | Actual 11-12 | Actual 10-11 | Actual 09-10 | Actual 08-09 | Actual 07-08 | Actual 06-07 |
|---------------------------|-----------------------------|----------------------------|------------------------------|-------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Animal Services | 5,421,347 | 5,289,085 | 3,294,915 | 4,715,246 | 4,598,371 | 4,533,510 | 4,609,741 | 4,107,274 | 3,880,684 | 3,850,618 | 4,045,029 | 4,256,627 |
| Community Development | 18,623,607 | 17,563,040 | 9,912,441 | 14,255,791 | 13,481,421 | 14,317,442 | 14,672,198 | 16,227,902 | 19,692,982 | 23,297,085 | 29,450,018 | 29,174,513 |
| Construction & Design | 0 | 0 | 0 | 2,132,274 | 1,797,387 | 1,807,358 | 2,047,654 | 2,025,821 | 1,174,097 | 1,203,745 | 1,272,211 | 1,269,867 |
| County Administration | 3,650,774 | 3,878,803 | 2,126,777 | 2,480,422 | 2,114,768 | 2,608,978 | 2,724,586 | 3,649,191 | 3,049,436 | 3,632,294 | 3,716,284 | 3,496,910 |
| County Attorney | 3,055,177 | 3,055,177 | 1,914,076 | 2,815,458 | 2,625,215 | 2,861,074 | 2,964,451 | 3,169,629 | 3,392,124 | 3,574,342 | 3,752,576 | 4,193,064 |
| County Commissioners | 1,425,742 | 1,423,048 | 931,294 | 1,380,608 | 1,304,503 | 1,218,777 | 1,146,048 | 1,173,727 | 1,132,340 | 1,209,777 | 1,238,129 | 1,179,071 |
| County Lands | 1,065,686 | 1,069,856 | 680,355 | 926,038 | 830,505 | 933,090 | 955,806 | 958,644 | 1,057,202 | 1,115,319 | 1,163,567 | 1,155,719 |
| Economic Development | 1,166,697 | 1,195,852 | 739,445 | 915,728 | 995,745 | 1,219,361 | 1,810,482 | 2,870,903 | 2,241,503 | 1,671,040 | 1,770,568 | 1,607,371 |
| Environmental Policy Mgmt | 0 | 0 | 0 | 518,485 | 302,745 | 273,389 | 212,747 | 154,374 | 166,294 | 274,199 | 220,650 | 218,417 |
| Facilities Services | 15,382,684 | 14,873,214 | 9,714,956 | 11,869,246 | 12,006,986 | 11,931,752 | 11,705,012 | 11,473,916 | 12,982,158 | 14,587,627 | 15,577,235 | 16,261,209 |
| Fleet Management | 11,349,811 | 12,283,020 | 6,722,085 | 9,763,974 | 8,511,820 | 9,185,768 | 9,906,639 | 8,882,834 | 10,469,382 | 9,680,748 | 11,003,287 | 10,351,858 |
| GIS Operations | 740,943 | 743,668 | 471,121 | 605,186 | 565,811 | 674,010 | 681,034 | 757,683 | 0 | 0 | 0 | 0 |
| Hearing Examiner | 759,692 | 778,044 | 487,810 | 727,212 | 702,573 | 646,775 | 593,663 | 642,324 | 727,351 | 755,806 | 767,026 | 766,850 |
| Human Resources | 2,636,675 | 2,591,461 | 1,545,881 | 1,919,895 | 1,931,619 | 1,983,776 | 1,897,889 | 1,967,789 | 2,099,003 | 2,263,353 | 2,379,432 | 2,479,758 |
| Human Services | 22,495,960 | 22,037,007 | 13,938,211 | 22,552,830 | 25,165,362 | 25,517,838 | 35,144,431 | 37,646,030 | 44,179,553 | 28,758,589 | 29,107,232 | 25,890,395 |
| Internal Services | 853,340 | 692,706 | 453,935 | 619,637 | 1,581,150 | 1,636,727 | 1,701,980 | 1,563,621 | 2,063,530 | 2,235,651 | 2,281,840 | 2,256,380 |
| Library | 26,090,345 | 25,786,598 | 17,840,626 | 25,378,120 | 25,054,945 | 24,147,519 | 23,231,802 | 23,652,286 | 25,360,259 | 27,131,882 | 28,489,530 | 27,767,369 |
| Natural Resources | 5,398,917 | 5,480,345 | 3,329,880 | 4,916,057 | 4,773,638 | 4,755,734 | 4,808,230 | 4,724,054 | 5,356,866 | 5,863,806 | 6,002,288 | 5,902,226 |
| Parks & Recreation | 32,436,222 | 33,004,318 | 19,622,469 | 30,910,895 | 29,736,502 | 27,236,798 | 28,074,149 | 25,294,155 | 25,649,588 | 30,102,593 | 31,425,053 | 30,297,894 |
| Procurement Management | 1,503,583 | 926,865 | 692,994 | 744,254 | 732,324 | 787,838 | 887,271 | 1,015,690 | 688,181 | 714,083 | 787,663 | 827,191 |
| Public Resources | 0 | 0 | 44 | 1,130,104 | 1,298,902 | 1,349,206 | 1,327,139 | 1,648,229 | 1,810,665 | 1,948,638 | 2,330,986 | 2,508,100 |
| Public Safety | 48,672,681 | 47,364,752 | 31,624,099 | 45,241,809 | 43,625,543 | 45,440,132 | 44,080,164 | 46,599,992 | 44,293,322 | 48,873,516 | 50,638,597 | 48,907,496 |
| Solid Waste | 71,168,063 | 71,450,569 | 37,100,309 | 65,039,795 | 60,402,595 | 63,024,782 | 59,111,190 | 57,309,623 | 57,608,085 | 57,870,310 | 54,359,397 | 50,113,871 |
| Sports Development | 1,232,462 | 1,185,060 | 695,047 | 1,003,082 | 1,015,734 | 736,669 | 783,502 | 784,346 | 723,920 | 713,643 | 639,825 | 780,856 |
| Technology Services | 13,218,738 | 13,288,524 | 7,466,260 | 11,642,922 | 11,774,599 | 11,883,139 | 10,966,963 | 11,388,071 | 11,994,339 | 13,588,678 | 14,251,672 | 15,650,826 |
| Transportation | 39,339,095 | 39,106,080 | 23,820,923 | 36,720,348 | 37,077,094 | 37,513,546 | 37,313,785 | 37,753,783 | 44,207,777 | 47,190,596 | 50,238,221 | 51,396,199 |
| Transit | 28,070,909 | 24,694,353 | 16,451,805 | 22,686,282 | 21,876,677 | 35,852,783 | 20,515,833 | 24,629,899 | 24,866,185 | 23,334,724 | 22,678,444 | 20,616,166 |
| Utilities | 55,524,457 | 55,433,450 | 30,072,878 | 51,953,821 | 51,202,104 | 51,508,657 | 51,690,258 | 51,346,741 | 52,355,541 | 55,521,555 | 53,812,632 | 54,875,516 |
| VCB | 18,250,886 | 18,012,009 | 11,563,768 | 17,356,042 | 15,711,267 | 14,062,285 | 12,811,742 | 12,199,933 | 12,939,406 | 11,974,074 | 11,063,367 | 10,584,042 |
| TOTAL | 429,534,493 | 423,206,904 | 253,214,404 | 392,921,562 | 382,797,905 | 399,648,713 | 388,376,388 | 395,618,465 | 416,161,773 | 422,938,292 | 434,462,761 | 424,785,761 |

••••• Major Increases in Overall Operating Budgets •••••

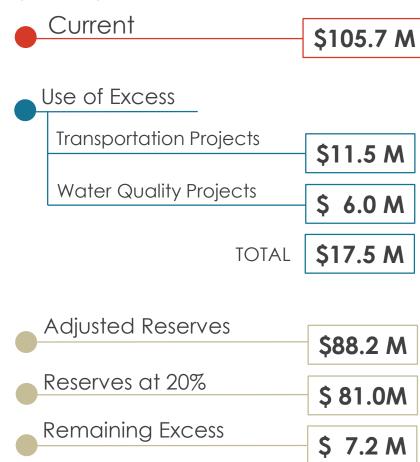
| Transit | \$3.2 Million – Farebox replacement; Grant funded |
|------------------------|---|
| Community Development | \$1.1 Million – State Housing Initiative Partnership Grants |
| EMS | \$1.1 Million – 13 Paramedics / EMTs |
| Procurement Management | \$0.6 Million – To handle increased CIP / annual contracts workload |
| Facilities | |
| TOTAL | \$0.5 Million – Electricity Costs; Indoor air quality remediation |
| IOIAL | \$6.5 Million |

••••• Fiscal Year 16-17



GENERAL FUND

RESERVES





••••• General Fund FY 2016-2017

| | | | | | Contin | uation |
|-------------------------------------|--------------------------------|------------------------|-------------------------|-------------------------|--------|----------------------|
| <i>a</i> | Adopted FY 12-13 | Adopted | Adopted FY 14-15 | Adopted | | / 4C 4 7 |
| (in millions) | FY 12-13 | FY 13-14 | FY 14-15 | FY 15-16 | FI | 16-17 |
| Constitutionals & Courts | | | | | | |
| Sheriff | \$ 137.0 | \$ 140.9 | \$ 149.2 | \$ 160.2 | \$ | 164.6 |
| Tax Collector | 13.0 | 12.8 | 13.1 | 13.3 | | 13.4 |
| Property Appraiser | 7.6 | 8.0 | 7.6 | 7.1 | | 7.1 |
| Courts Clerk | 6.8 7.5 | 7.6 7.5 | 7.7 7.6 | 8.2 8.0 | | 6.7 8.6 |
| Supervisor of Elections | 6.2 | 7.5 6.4 | 6.8 | 8.9 | | 9.0 |
| Medical Examiner | 2.4 | 2.5 | 2.7 | 3.4 | | 3.4 |
| State Attorney Support | 0.9 | 0.9 | 1.0 | 1.2 | | 1.2 |
| Public Defender Support | 0.6 | 0.6 | 0.7 | 0.9 | | 1.0 |
| Legal Aid | 0.5 | 0.5 | 0.5 | 0.5 | | 0.6 |
| Guardian Ad Litem Support | 0.2 | 0.2 | 0.2 | 0.2 | | 0.3 |
| Support All Others | 11.2 | 11.4 | 10.1 | 10.4 | | 11.8 |
| | \$ 193.9 | \$ 199.3 | \$ 207.2 | \$ 222.3 | \$ | 227.7 |
| BoCC Operating Departments | | | | | | |
| Public Safety | \$ 36.8 | \$ 35.4 | \$ 37.1 | \$ 40.1 | \$ | 41.3 |
| Human Services | 22.1 | 19.5 | 18.0 | 18.5 | | 18.3 |
| Parks (Regional) | 12.6 | 12.8 | 13.5 | 16.0 | | 16.1 |
| Facilities | 11.6 | 12.2 | 12.5 | 14.6 | | 15.0 |
| Other (13 depts.) | <u>20.2</u> \$ 103.3 | 19.2 \$ 99.1 | 19.4 \$ 100.5 | 17.9 \$ 107.1 | \$ | 18.3 109.0 |
| | • | • | • | , | · | |
| Debt Service | \$ 13.4 | \$ 12.3 | \$ 12.3 | \$ 10.7 | \$ | 12.1 |
| Transit Transfer | 10.4 | 10.3 | 10.6 | 11.7 | | 11.7 |
| Growth Increment for Infrastructure | 0.0 | 0.0 | 0.0 | 7.8 | | 9.6 |
| 20/20 Management | 0.0 | 0.0 | 5.6 | 6.3 | | 6.3 |
| Vehicle Replacement | 0.0 | 0.0 | 0.0 | 2.0 | | 2.0 |
| Medicaid | 8.2 | 7.0 | 7.1 | 7.7 | | 8.2 |
| Major Maintenance | 11.9 | 4.2 | 12.3 | 7.5 | | 9.2 |
| Juvenile Justice | 4.2 | 0.5 | 2.6 | 2.4 | | 1.8 |
| Non-departmental/Transfers | 3.6 | 3.8 | 4.4 | 5.0 | | 5.0 |
| | \$ 51.7 | \$ 38.1 | \$ 54.9 | \$ 61.1 | \$ | 65.9 |
| TOTAL GENERAL FUND | <u>\$ 348.9</u> | \$ 336. <u>5</u> | \$ 362.6 | <u>\$ 390.5</u> | \$ | 402.6 |



••••• General Fund FY16-17 Budget 1st Draft •

6.62% Property Value Increase

| Γ | Millage | 3.7506 | 3.8506 | Roll Back 3.8929 | 3.9506 | 4.0506 | 4.1506 |
|---|--------------------------------|--------------|--------------|---------------------|--------------|-------------|-------------|
| | Revenue | 378,009,894 | 384,359,305 | 387,044,512 | 390,708,717 | 397,058,128 | 403,407,539 |
| | Expense | 402,578,988 | 402,578,988 | 402,578,988 | 402,578,988 | 402,578,988 | 402,578,988 |
| | Continuation Surplus/(Deficit) | (24,569,094) | (18,219,683) | (15,534,476) | (11,870,271) | (5,520,860) | 828,551 |

| Outstanding Issues (Recurring): Pay Increases (Constitutionals/Courts) | 6,821,012 | 6,821,012 | 6,821,012 | 6,821,012 | 6,821,012 | 6,821,01 |
|---|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|---------------------|
| Outstanding Issues (Recurring): Pay Increases (Constitutionals/Courts) 3% Pay Increase (BoCC) | 1,662,649 | 1,662,649 | 1,662,649 | 1,662,649 | 1,662,649 | 1,662,64 |
| | 8,483,661 | 8,483,661 | 8,483,661 | 8,483,661 | 8,483,661 | 8,483,66 |
| Total Expenses including Outstanding Issues Surplus/(Deficit) | 411,062,649 | 411,062,649 | 411,062,649 | 411,062,649 | 411,062,649 | 411,062,64 |
| Surplus/(Deficit) | (33,052,755) | (26,703,344) | (24,018,137) | (20,353,932) | (14,004,521) | (7,655,110 |
| Current Reserves Expenses paid from Excess Reserves: | - 105,700,000 | 105,700,000 | 105,700,000 | 105,700,000 | 105,700,000 | 105,700,00 |
| | 44 504 054 | 44 504 254 | 44 504 054 | 44 504 054 | 44 504 254 | 44 504 0 |
| Transportation Projects Water Quality Projects | 11,501,354 6,000,000 | 11,501,354 6,000,000 | 11,501,354 6,000,000 | 11,501,354 6,000,000 | 11,501,354 6,000,000 | 11,501,3 6,000,0 |
| Total | 17,501,354 | 17,501,354 | 17,501,354 | 17,501,354 | 17,501,354 | 17,501,3 |
| Aditional December | 55,145,891 | 61,495,302 | 64,180,509 | 67,844,714 | 74,194,125 | 80,543,5 |
| Adjusted Reserves | 33,143,031 | | | | | |
| Adjusted Reserves Reserves at 20% | 80,500,000 | 80,500,000 | 80,500,000 | 80,500,000 | 80,500,000 | 80,500,00 |

••••• CIP Modeling Assumptions •

| 5 – Years | | | | | |
|-------------------|------------------|----------------------------|-----------------|-----------------------------|--------------|
| | BP Settlement | Internal Loan Repayment | Excess Reserves | Growth Increment Funding | Total |
| DOT | \$4,182,689 | \$4,315,957 | \$11,501,354 | \$64,144,368 | \$84,144,368 |
| Natural Resources | | | \$6,000,000 | | \$6,000,000 |
| Total | \$4,182,689 | \$4,315,957 | \$17,501,354 | \$64,144,368 | \$90,144,368 |

•••••• Sheriff - General Fund

| | FY15-16 Adopted | FY16-17 Operating w/o Salaries | FY16-17 3% Salaries* | FY16-17 Request |
|------------------|--------------------|--------------------------------------|-------------------------|--------------------|
| Sheriff's Office | \$160,157,136 | \$164,631,781 | \$166,489,350 | \$171,299,443 |
| % Increase | | 2.79% | 3.95% | 6.96% |
| | | | | |
| BoCC Departments | \$107,150,376 | \$108,985,354 | \$110,648,003 | \$110,648,003 |
| % Increase | | 1.71% | 3.26% | 3.26% |

* LCSO Absorbs \$1M Cost of Financial System Upgrade

•••••• Outstanding Issues



| | GENERAL FUND | | | | | |
|---|--------------|--|--|--|--|--|
| | \$6.8 M | Pay Increases Constitutionals / Courts Sheriff's Office – 7% | | | | |
| • | \$1.7 M | Pay Increase 3% BoCC | | | | |
| | \$8.5 M | Total | | | | |



••••• 2nd Draft – June 21

- Still in process of finalizing some budgets -- Sheriff's Office, Supervisor of Elections, BoCC General Fund
- General Fund reduction options will be presented at next work session
- Pay increase discussion

