

# *LEE COUNTY*

*SOUTHWEST FLORIDA*

*ANNUAL BUDGET*  
*FISCAL YEAR 2004 - 2005*





## ***About the cover:***

*The Everglades and 10,000 Islands are a masterpiece of nature. This subtropical wilderness is home to a plentiful flora and fauna. It is known for its rich bird life, particularly large wading birds, such as the roseate spoonbill, wood stork, great blue heron and a variety of egrets. It contains both temperate and tropical plant communities. Each species is an important part of the Everglades ecosystem.*



*The Everglades are made up of complex ecosystems; freshwater swamp, brackish estuaries, and saltwater mangroves.*

*Mangroves flourish in salty environments because they are able to obtain freshwater from saltwater. Some have the ability to block absorption of salt at their roots while others secrete excess salt through their leaves, allowing them to flourish where other trees would die.*

*Mangroves contribute to the overall health of Florida's southern coastal shoreline and provide a protected habitat for a variety of fish and crustaceans.*

*Mangroves are one of Florida's true natives and part of the state's heritage.*



# *Final Budget*

## *Fiscal Year 2004-2005*

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Presentation to the Lee Board of County Commissioners for its annual budget for the fiscal year beginning October 1, 2003.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



**FISCAL 2005 BUDGET**

# *Final Budget*

## *Fiscal Year 2004-2005*

Lee County Board of County Commissioners

Robert P. Janes, District One

Douglas R. St. Cerny, District Two

Ray Judah, District Three

Andrew W. Coy, District Four

John E. Albion, District Five

Lee County Manager

Donald D. Stilwell

Budget Director

Antonio B. Majul

**FISCAL 2005 BUDGET**

# *Final Budget*

## *Fiscal Year 2004-2005*

### **Acknowledgements**

#### **Budget Services**

Antonio Majul, Budget Director  
Sue Gilpin, Budget Services Manager  
Caryn E. Agostino, Management/Budget Analyst, Senior  
Thelma L. Davis, Management/Budget Analyst, Senior  
Reginald Kantor, Management/Budget Analyst, Senior  
Patricia A. Millis, Management/Budget Analyst, Senior  
Emma K. Wolf, Management/Budget Analyst, Senior  
Roger Good, Grants Analyst  
James Lewin, Fiscal Analyst

#### **County Administration**

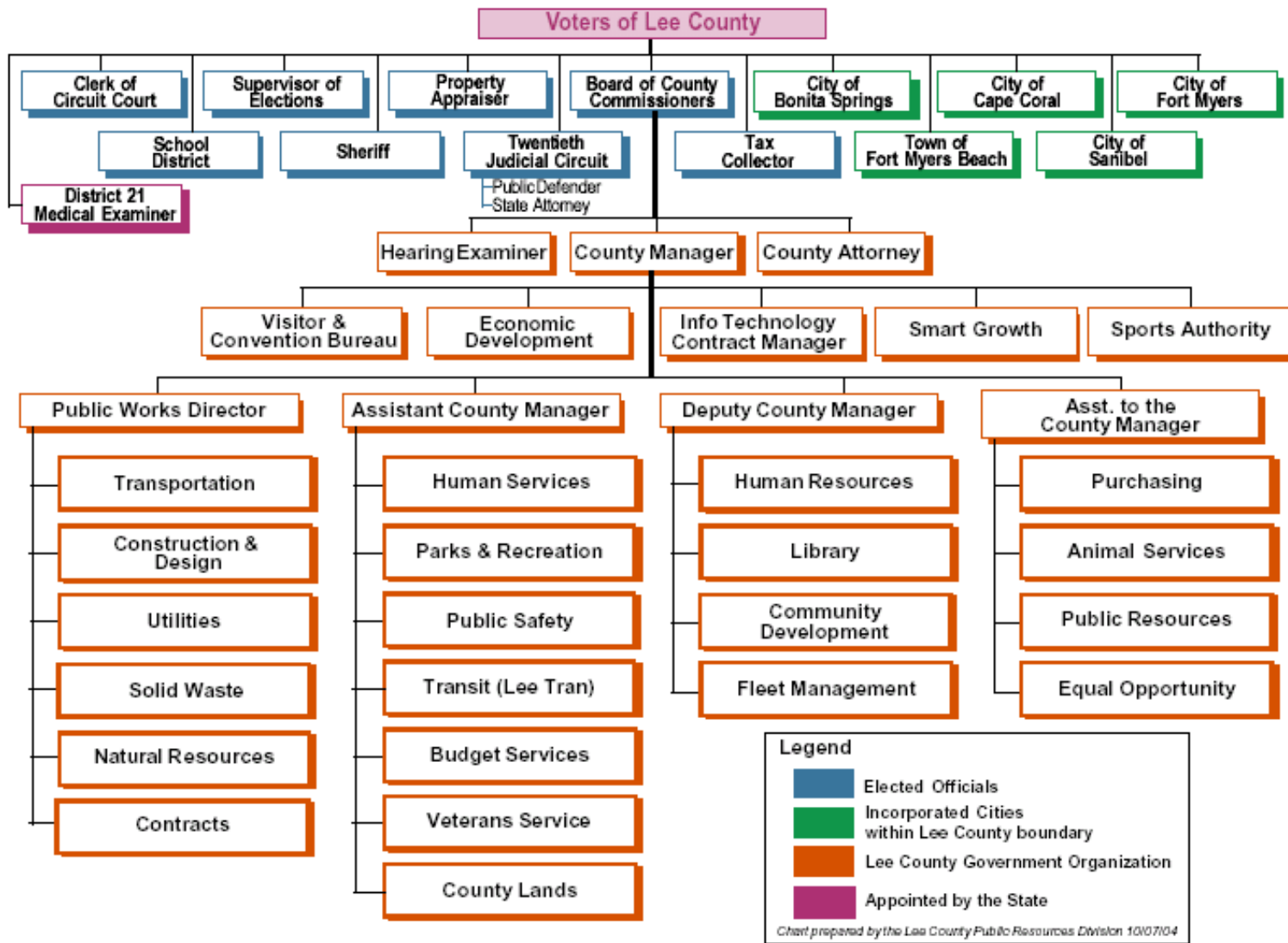
Pete Winton, Assistant to the County Manager  
Karen McDonough, Internal Services Manager  
Laurel Chick, Administrative Specialist  
Patricia McIntyre, Administrative Specialist

We wish to extend a special “thank you” to John Meier and Egon Jorgensen of the Clerks Information Systems Division for their technical assistance.

A sincere appreciation is also in order to the Division of Public Resources for the duplicating, printing and binding of the document.

**FISCAL 2005 BUDGET**

**LOCAL GOVERNMENT STRUCTURE**





**FISCAL 2005 BUDGET**

**DEPARTMENT/DIVISION/PROGRAM DIRECTORY**

<u>OFFICE</u>	<u>DIRECTOR</u>	<u>NUMBER</u>	<u>OFFICE</u>	<u>DIRECTOR</u>	<u>NUMBER</u>
County Manager	Donald D. Stilwell	239-335-2221	Assistant County Manager	Holly A. Schwartz	239-335-2221
Visitor & Convention Bureau	D.T. Minich	239-338-3500	Human Services	Karen Hawes	239-652-7900
Economic Development	Regina Smith	239-338-3161	Parks & Recreation	John Yarbrough	239-461-7400
ITG/ATOS	Jim Desjarlais	239-335-2522	Public Safety	John Wilson	239-344-5400
Smart Growth	Wayne Daltry	239-335-2480	Transit (Lee Tran)	Steve Myers	239-277-5011
Sports Authority	Jeff Mielke	239-344-2501	Budget Services	Antonio Majul	239-335-2804
Public Works	Jim Lavender	239-479-8505	Veterans Services	John Ebling	239-938-1100
Transportation	Scott Gilbertson	239-479-8580	County Lands	Karen Forsyth	239-479-8505
Construction & Design	Vacant	239-479-8505	Assistant to the County	Pete Winton	239-335-2221
Utilities	Rick Diaz	239-479-8181	Purchasing	Janet Sheehan	239-344-5450
Solid Waste	Lindsey Sampson	239-338-3302	Animal Services	Scott Trebatoski	239-432-2083
Natural Resources	Roland Ottolini	239-479-8109	Public Resources	Elizabeth Walker	239-335-2260
Contracts	Cindy Logan	239-335-2183	Equal Opportunity	Vacant	239-335-2179
Deputy County Manager	William H. Hammond	239-355-2221			
Human Resources	Dinah Lewis	239-335-2245			
Library	Cynthia Cobb	239-461-2900			
Community Development	Mary Gibbs	239-335-2218			
Fleet Management	Marilyn Rawlings	239-338-3233			

<u>OTHER PUBLIC OFFICES</u>	<u>PHONE NUMBER</u>	<u>TOWNS &amp; CITIES</u>	<u>PHONE NUMBER</u>
Clerk of Circuit Court	239-335-2283	City of Bonita Springs	239-390-1000
Supervisor of Elections	239-339-6300	City of Cape Coral	239-574-0401
Property Appraiser	239-339-6100	City of Fort Myers	239-332-6700
School District	239-334-1102	City of Sanibel	239-472-3700
District 21 Medical Examiner	239-277-5020	Town of Ft. Myers Beach	239-765-0202
Tax Collector	239-339-6000		
Sheriff	239-477-1000		
Twentieth Judicial Circuit	239-335-2299		
Public Defender	239-335-2911		
State Attorney	239-335-2700		

# GENERAL INFORMATION REGARDING LEE COUNTY

## INTRODUCTION

Lee County, Florida (the 'County') was founded in 1886 and named in honor of General Robert E. Lee. The County, located on the Gulf coast of Florida, encompasses approximately 811 square miles including several small islands in the Gulf of Mexico. The County is bordered by Charlotte County to the north, Hendry County to the east and Collier County to the south. Three incorporated municipalities are located on the mainland: Fort Myers (the County seat), Bonita Springs and Cape Coral; Fort Myers Beach, a fourth municipality, is located on Estero Island and a fifth municipality, Sanibel, is situated on the island of the same name. The unincorporated communities include Lehigh Acres, North Fort Myers, Tice, Alva, Pine Island, Matlacha and Captiva Island.

The following table shows the number of square miles within each incorporated municipality and the County:

<u>Land Area</u>	<u>Square Miles</u>
Fort Myers	21.4
Cape Coral	113.6
Sanibel	14.2
Fort Myers Beach	2.7
Bonita Springs	33.0
Unincorporated Area	626.4
Lee County Total	811.3

Source: Lee County Budget Services.

Lee County's climate can be classified as subtropical with temperatures averaging from 53 degrees low to 74 degrees high Fahrenheit in January to 75 degrees low to 91 degrees high Fahrenheit in August.

## POPULATION

The County's boundary is the same as Fort Myers – Cape Coral Metropolitan Statistical Area ('MSA'). The U.S. Department of Commerce, Bureau of the Census, has determined it to be the third fastest growing MSA for the last ten years. The County's population has increased from 205,266 in 1980 to 335,113 in 1990, an increase of 63.26%. This compares to a 32.83% increase for Florida and a 9.80% increase for the nation. The 2000 Census population for Lee County was 440,888 representing a 31.56% increase over 1990. This growth compares to a 23.53% population increase for Florida between 1990 and 2000 and a 13.05% population gain for the United States between 1990 and 2000. The estimated 2005 population for Lee County is 541,344.

Of the State's 20 MSA's based upon 2000 population, the Fort Myers – Cape Coral MSA moved from 13<sup>th</sup> in size in 1970 to 10<sup>th</sup> in 2001.

## **FISCAL 2005 BUDGET**

### **LEE COUNTY GOVERNMENT**

Lee County, Florida is a political subdivision of the State of Florida governed by the State Constitution and general laws of the State of Florida. It was founded in 1887 and became a Charter County upon the enactment of its County Charter approved by the voters on November 5<sup>th</sup>, 1996 and effective as of January 1<sup>st</sup>, 1997.

The five-member Board of County Commissioners (the 'Board') is the legislative and governing body of the County. Each County Commissioner is elected at large for a four-year-term of office, and each Commissioner represents and resides in one of the five Commission Districts. The Board elects a Chairman who serves as its presiding officer.

The Clerk of the Circuit Court is ex-officio Clerk of the board and auditor, recorder and custodian of all County funds. The Clerk administers the County's fiscal activities on behalf of the Board.

The Clerk of the Circuit Court, the Property Appraiser, the Sheriff, the Supervisor of Elections and the Tax Collector are separate, elected constitutional offices in the State of Florida. The budgets of the Property Appraiser and the Tax Collector are submitted directly to the State of Florida Department of Revenue for approval. The Clerk of Circuit Court (to the extent of his function as ex-officio Clerk to the Board and amounts above his fee structure as Clerk to the Circuit and County Courts), Sheriff, and Supervisor of Elections prepare budgets for their general funds which are submitted to and approved by the Board.

The County Manager, the chief administrative official of the County, is appointed by and serves under contract to the Board. This official is directly responsible to the Board for administration and operation of twenty-two operating departments and divisions. These include County Administration, Human Services, Visitor & Convention Bureau, Community Development, Public Works which oversees, Transportation, Utilities, Solid Waste, Natural Resources and Construction and Design. Also among the twenty-two operating departments and divisions are twelve independent divisions reporting to County Administration – Purchasing, Public Resources, Human Resources, Public Safety, Library, Parks and Recreation, Transit, Economic Development, Animal Services, County Lands, Smart Growth and Sports Authority.

The County Manager is responsible to the Board for the execution of all Board policies.

**FISCAL 2005 BUDGET**

**FIFTEEN LARGEST EMPLOYERS (September, 2004)**

NAME OF FIRM	INDUSTRY	NUMBER OF EMPLOYEES
The Lee County School Board	Education	8,558
Lee Memorial Health Systems	Healthcare / Hospitals	5,285
Lee County Government*	Government	3,981
Publix Super Markets	Grocery Stores	2,787
Wal-Mart Corporation	Discount Retailer	2,518
Southwest Florida Regional Medical Center	Healthcare / Hospitals	1,500
City of Cape Coral	Government	1,376
WCI Communities, Inc.	Real Estate Developer	1,366
Bonita Bay Group	Real Estate Developer	1,222
U.S. Postal Service	Government	1,220
Florida Gulf Coast University	State University	1,185
City of Fort Myers	Government	934
Sprint	Communications	850
Gulf Coast Center	Medical, Therapy	695
Chico's FAS, Inc.	Women's Apparel Hdqtrs..	604
*Including Board of County Commissioners, Sheriff, Clerk of Courts, Tax Collector and Port Authority.		
Source: Lee County Finance Department, Lee County Office of Economic Development and Health Planning Council of Southwest Florida.		

**UNEMPLOYMENT RATE COMPARISONS**

The labor force of the county has increased steadily from 140,724 in 1988 to 184,924 in 2000, a gain of 31.4%. The labor force in 2003 was 217,125 for a gain of 17.4% since 2000. The following table shows unemployment rates for Lee County, the State of Florida and the United States from 1990 to 2003.

**Unemployment Rate Comparisons Lee County Florida and the United States 1991 – 2003**

<u>Fiscal Year</u>	<u>County</u>	<u>State</u>	<u>National</u>
1991	6.0	7.4	6.8
1992	7.4	8.3	7.5
1993	5.7	7.0	6.9
1994	4.9	6.6	6.1
1995	4.2	5.5	5.6
1996	3.8	5.1	5.4
1997	3.4	4.8	4.9
1998	3.0	4.3	4.5
1999	2.6	3.9	4.2
2000	2.6	3.6	4.0
2001	3.2	4.8	4.8
2002	4.0	5.3	5.9
2003	4.0	5.1	6.0

Source: Florida Department of Labor and Employment Security, Bureau of Research and Economic Analysis, Labor Force Summary.

## **FISCAL 2005 BUDGET**

### **GROSS SALES**

The following table sets forth changes in gross sales. Other than 1992 (reflecting an early 90's recession) the percent changes have been positive.

<u>Fiscal Year</u>	<u>Lee County Gross Sales</u>	<u>Percent Change</u>
1990	5,997,760,649	
1991	6,008,065,274	0.17 %
1992	6,003,080,533	(0.08) %
1993	6,490,438,709	8.12 %
1994	7,177,475,866	10.59 %
1995	7,687,405,753	7.10 %
1996	8,065,943,574	4.92 %
1997	8,663,913,676	7.41 %
1998	9,409,147,615	8.60 %
1999	10,175,105,443	8.11 %
2000	11,668,413,890	14.71 %
2001	12,421,380,642	6.45 %
2002	12,806,291,811	3.10 %

**Source:** Florida Department of Labor, Office of Research and Analysis, Validated Tax Receipts, Form 9-Final Data.

### **FINANCIAL INSTITUTIONS**

Financial services for Lee County are provided by approximately 27 banks, two savings and loan associations and two credit unions, with a combined total of approximately 158 branches throughout Lee County.

**Source:** Lee County Economic Development Office and Lee County Finance Department.

### **EDUCATION**

The County School System operates 74 schools; 36 elementary, 13 middle, 7 high, 5 combination, 8 exceptional student centers, 2 vocational/technical schools and 3 alternative schools. For the 2002-2003 school year a total of 62,566 students were enrolled. Fifty-five (55) private schools are also located in the County.

**Source:** Lee County School Board.

Five colleges serve the region: Edison College, Florida Gulf Coast University, Barry University, International College and Southwest Florida College. Florida Gulf Coast University offers bachelor and graduate degrees while Edison College offers certificates and associate degrees. Barry University offers certificates and bachelor degrees. International College offers associate, bachelor and master degrees while Southwest Florida College offers certificates and associate degrees.



## **FISCAL 2005 BUDGET**

### **TRANSPORTATION**

#### **Highways**

Interstate 75 is presently the principal north-south highway. It is a four-lane road stretching from the Canadian border at Sault Ste. Marie, Michigan to Miami, Florida, on the east coast of Florida. U.S. Highway 41, also a north-south highway, is a limited-access four-lane road for most of the distance between Bradenton to the north and Naples to the south, connecting the Fort Myers Standard Metropolitan Statistical Area (SMSA) with Tampa to the north and Miami via the route of the Tamiami Trail. State Road 80 connects with U.S. Highway 27 in the central part of the State, providing additional access to the Orlando/central Florida area and the east coast from Palm Beach, north.

#### **Bus Service**

Greyhound Bus Lines with a terminal in Fort Myers offers daily scheduled service for nationwide thru-line and charter service. Local bus service is provided by Lee Tran, a transit system operated by the County.

#### **Truck Line**

Approximately thirty (30) interstate and intrastate truck lines serve Lee County.

**Source: Business Development Corporation.**

#### **Rail Transportation**

Rail transportation, for both freight and passenger excursions, is provided by Seminole Gulf Railway. The rail line is approximately ninety miles long and connects Lee County with the national rail system in Arcadia. Seminole Gulf provides connecting truck distribution services to off-rail system accounts.

**Source: Seminole Gulf Railway.**

#### **Airports**

There are two airports in the County: The Southwest Florida International Airport and Page Field General Aviation Airport. The Page Field General Aviation Airport is situated on a 670-acre site in Fort Myers. The Southwest Florida International Airport opened on May 14, 1983. It is located on a 5,016-acre site seven miles southeast of the center of Fort Myers, three miles from Interstate 75. An additional 5,736-acres have been set aside for environmental mitigation.

In 2005, the current International Airport is expected to be greatly enhanced by a new nearby midfield terminal complex, including a three-story terminal building with 28 aircraft gates on three concourses; a 3,800 space parking structure and 9,800 public surface parking spaces; a 12,000-foot parallel taxiway and connecting taxiways to the new aircraft parking apron access roads, including a two-level terminal circulation roadway system; an airline cargo building and expanded rental car facilities.

#### **Water Transportation**

Florida's fifth largest deep-water port is located at Boca Grande on Charlotte Harbor in the northeast section of the County. The port is 32 feet deep and approximately 200 feet in width. The

**FISCAL 2005 BUDGET**

Okeechobee Waterway provides a navigable link between the Gulf of Mexico and the Atlantic Ocean via the Caloosahatchee River, Lake Okeechobee and the St. Lucie Canal.

**HEALTH CARE FACILITIES**

There are seven health care facilities in Lee County: East Pointe Hospital, Southwest Florida Regional Medical Center, Gulf Coast Hospital, Lee Memorial - Cape Coral, Lee Memorial - Cleveland, Lee Memorial - Health Park, and Hope Hospice.

Source: Health Planning Council of Southwest Florida.

**RECREATION FACILITIES**

There are numerous parks in Lee County as well as a Nature Center and Children’s Museum. Also included are the “Ding” Darling Wildlife Sanctuary, country clubs, auditoriums, Thomas Edison’s and Henry Ford’s homes, over 45 marinas and 32 golf courses. All are open to the public.

Included among the 75 county park facilities in the area are the following:

Regional parks (including 5 beach parks)	18
Community parks (including 13 recreation centers or community centers)	22
Neighborhood parks	8
Large boat ramps	5
School shared park sites	12
Pools	9
Civic Center	<u>1</u>
Total	75

Source: Lee County Parks and Recreation.

**PUBLIC LODGING**

As of July 1, 2002, there were 1,281 licensed food establishments in Lee County with a seating capacity of 117,558, 42 licensed hotels with a total of 4,984 units and 137 licensed motels with a total of 4,836 units.

Source: Lee County Visitor and Convention Bureau.

**COMMUNICATION**

There are 19 newspapers and 11 magazines servicing Lee County area as well as 40 radio stations and 8 television broadcast facilities. Telephone service is available through Sprint and telegraph service through Western Union.

Source: Lee County Office of Economic Development.

## **USER'S GUIDE**

### **FORMAT OF BUDGET DOCUMENT**

The annual budget has been prepared using a core services approach as adopted by the Board of County Commissioners during the FY94-95 budget year.

The format of this budget document goes beyond that of a public information document. The budget process is designed to generate discussion regarding policy issues, service delivery, and performance issues by the Board of County Commissioners and management during the preparation, review, and subsequent adoption of the County budget. Section D, Services by Organization/Division, is the focal point of the budget review process and is described below, along with the other components of the budget.

As an aid to using this document, an explanation of the data format and headings has been included within the appropriate pages of each section. Due to the manner in which a rather detailed document such as this is used (usually for reference), some of the descriptions are repeated in each section.

### **SECTION A - BUDGET MESSAGE**

The budget message summarizes the major issues facing Lee County from both budgetary and managerial perspectives.

### **SECTION B - BUDGET SUMMARY INFORMATION**

In addition to comparisons between the FY03-04 budget and FY04-05 budgets, this section contains charts and graphs illustrating tax revenues, expenditures, and Lee County demography.

### **SECTION C - FINANCIAL POLICIES**

This section contains the County's revenue, appropriation, and general budget policies which are the framework upon which the budget is built.

### **SECTION D - SERVICES BY ORGANIZATION**

Each section is comprised of: 1) an organizational chart which shows each area and the divisions within it; 2) an expenditure history by division for Actual FY02-03, Estimated FY03-04, and Budget for FY04-05 and; 3) detailed qualitative service level information. The purpose of this section is to provide information on the types and levels of services provided by Lee County Government.

## ***FISCAL 2005 BUDGET***

### **SECTION E - CAPITAL IMPROVEMENT PROGRAM**

The Capital Improvement Program represents a five-year plan designed to meet the capital improvement needs of Lee County. Capital improvements include major infrastructure facilities such as roads, bridges, parks, libraries, utilities, and general governmental facilities.

This section of the budget document provides information regarding the planning process which led to the development of the Capital Improvement Program. It includes comments on the operational impact which results from additional capital construction. Revenue sources which fund capital construction are presented, along with capital project expenditures by department. One of the major revenue sources is bond proceeds; therefore, additional information is presented which provides detail regarding each debt issue and the type of projects funded by each issue.

### **SECTION F - BUDGET BY FUNCTION**

This section provides a three-year comparative history to show the county budget by function. Function displays the expenditure classification as related to the principal purpose for which expenditures are made. Functions are categorized in a uniform manner throughout the State of Florida based on the State Chart of Accounts (SCOA). The SCOA defines classifications and categories by which all revenues and expenditures are to be delineated.

The pages following the Budget by Function detail the activities of the functional areas.

### **SECTION G - APPENDICES**

This section provides an explanation of fund structure and budgetary accounting policy, the budget calendar, and the glossary.





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**FISCAL 2005 BUDGET**



**LEE COUNTY**

# SECTION A - BUDGET MESSAGE

## FROM THE COUNTY MANAGER

I am pleased to present to the citizens of Lee County your fiscal year 2004-05 County Government Budget.

The budget is balanced, with sufficient reserves (even after Hurricane Charley), and includes two tax rate decreases and a decrease in garbage rates. It continues a fiscal philosophy that the county government should keep tax rates as low as possible, while providing a core level of non-duplicative, equitable services throughout the county.

The budget includes increases for public safety, libraries, utilities, community development and several major transportation projects, and spending of more than \$710 million for operations and new capital projects (plus an additional \$281 million of carryover capital projects).

It includes:

- \$346 million for county operations, including increases for utilities (new North Lee Water Treatment Plant and operations of Gulf Environmental Services), libraries (staffing of new Lakes Regional Library), and community development (staffing to maintain service levels during record permitting and development activity).
- \$164 million for constitutional officers (Tax Collector, Sheriff, Property Appraiser, Clerk of Court and Supervisor of Elections) and court services, including \$108 million for the Sheriff's Office.
- \$483 million for capital projects (\$202 million for new capital projects and \$281 million for carryover projects), including \$20 million for Conservation 20/20 purchases, \$16.5 million for Northwest Regional Library, an additional \$14.5 million for the 600 ton-per-day expansion of the Waste-to-Energy Facility (\$83 million total cost over several years), and \$13.7 million for Three Oaks Parkway Extension to the south.
- Assistance to Charlotte County for litigation against phosphate mining (\$1 million).
- Included in the operational funding is \$3.2 million for human services/community agencies.
- Included in the capital funding is \$3.3 million for beach and shoreline projects through the Tourist Development Council and paid for with tourist taxes.
- Other items included during the two budget public hearings: \$1.2 million in FY 06-07 capital budget for Fort Myers Library expansion; \$1 million loan from general reserves for design of Estero Boulevard improvements (if needed after feasibility study; would be repaid with Fort Myers Beach allocation of gas tax); \$750,000 for new Civic Center roof; \$700,000 steel price increase for Lee County Gun Range; \$500,000 for Edison Home restoration; \$289,012 for Clerk of Court budget for Article V funding revision issues; \$147,960 for one-year trial of trolley service to Fort Myers Beach (out of FMB allocation of gas tax); Burnt Store Rd. 4-laning and Colonial/Veterans improvements (between SR 78 and I-75) partial funding placed in five-year Capital Budget; \$105,667 for hurricane shelter retrofits at schools; \$75,000 for Old Schoolhouse renovation on Sanibel; \$70,000 reallocation in Medical Examiner's budget for

## **FISCAL 2005 BUDGET**

Associate ME salaries; \$50,000 for WGPU Lee County history series; \$25,000 for Home Ownership Resource Council; \$20,000 for Nations Association; \$8,000 (with \$8,000 match from City of Fort Myers) for Black History Society/Museum.

**A 16 percent growth in the assessed property base this year** certainly had a positive impact. The generous growth in the tax base has allowed the county to lower tax rates – even with the effects of Hurricane Charley – and still protect reserves, while providing continued service to all the new residents. This is further proof that **we continue to live off of our growth, and need to prepare for the day when this remarkable growth begins to subside.** Looking at the last 10 years, from fiscal years 1996 through 2000 the property tax base increased an average of 4.9 percent a year. **From fiscal years 2001 through 2005 the average annual increase was 14.7 percent a year. At the same time during the past decade, the county has been tasked with delivering services to 150,000 new residents**

<u>Fiscal Year</u>	<u>Annual % Change</u>
95-96	3.7
96-97	3.3
97-98	4.1
98-99	5.3
99-00	8.1
<b>00-01</b>	<b>10.5</b>
<b>01-02</b>	<b>14.1</b>
<b>02-03</b>	<b>15.9</b>
<b>03-04</b>	<b>17.0</b>
<b>04-05</b>	<b>16.0</b>

This year alone, county permitting value through September at \$2.1 billion already had surpassed the \$2 billion for the entire year of 2003.

This growth has allowed the county to provide a **high level of services to existing residents and the annual influx of new residents**, significantly increase some service levels (primarily in the public safety areas of Emergency Medical Services, Law Enforcement and Jails) and still maintain strong reserves. However, **that cushion of reserves can disappear quickly, especially if we have even a slight “hiccup” in tax base growth, some unforeseen or unbudgeted expenses, or if the state is successful in shifting expenses it has traditionally paid to the county level.**

One such impact this year was Hurricane Charley, which hit Southwest Florida on Friday, August 13, 2004, severely damaging our barrier islands (Fort Myers Beach, Sanibel, Captiva, Upper Captiva, Useppa, and Pine Island) and to a lesser extent some inland areas, particularly in Cape Coral and North Fort Myers. The county has spent approximately \$50 million in the aftermath, primarily on debris removal and restoring traffic signals and damaged road signs. While 95 percent of this will be reimbursable primarily through the Federal Emergency Management Agency and State of Florida, county reserves provided protection against working capital shortages during the cleanup and enabled the county to pay for some non-reimbursable items the Board of County Commissioners deemed necessary. Charlotte and DeSoto counties took the brunt of the storm. If it had tracked just slightly more south, we would have experienced a bigger impact on our reserves.

Impacts will occur, unquestionably, when growth begins to slow, which it will someday.

We don't want to repeat the mistakes we made in the late 1980s/early 1990s. In the 1980s we were experiencing similar double digit increases in tax base, and embarked on a substantial capital

## **FISCAL 2005 BUDGET**

infrastructure plan. By the early 1990s, however, those increases had evaporated and we were down to 2% and 3% increases. We soon realized we weren't generating enough operating revenues to run our ambitious capital-spending plan.

In Fiscal Year 1994-95, the county's budget projections showed major annual shortfalls starting in the \$6 million range and reaching \$29 million by the year 2000. We had been spending with no thought of the future. Subsequently, we reduced the capital budget by more than \$100 million and went through a "right sizing" effort.

### **FUTURE OPERATIONAL COSTS**

I am often asked what is the most pressing issue facing the county. Growth? Environment? Water? Safety? Local Economy?

To me it's simple: Complacency.

We live in a very special area, in very unique times. Very few jurisdictions experience the rapid growth, and rapid growth in tax base, we have, and are continuing to experience.

The impulse is to build, build, build capital infrastructure (roads, parks, libraries, jails) to keep up with this tremendous growth. And we have.

But it also becomes very easy to take this all for granted, as if growth will continue at its current pace.

The recurring operations and maintenance costs of these projects are what we need to ensure we are fully capable of funding into the future – even when we begin to experience leaner times. I don't think we've fully comprehended the total impacts of the building binge.

As an example, from 2000 through 2002 – a three-year period – the county added 110,000 square feet of new facilities that will have to be maintained by our Facilities Management Division. During the next three years – 2003 through 2005 – we will have added one million square feet!

It's numbers like these that necessitate making sure we keep a close watch on how much we are building and whether we can absorb the continuing operational costs. A few things we need to ensure over the next several years:

1. For new capital expenditures, on the front end we need to cost out the continuing operational costs of these projects and make sure policy makers are aware of future ongoing costs.
2. As we are encouraging through are Smart Growth Initiatives, we need to co-locate more facilities – parks, schools, libraries, government offices – so we can efficiently use joint space and make it easier for the public to access services.
3. In our criminal justice system, we need to continue to look at ways to increase efficiency in the system and alternatives to incarceration so that we can contain the costs of having to build more and more jail space.
4. We need to always ask, is it really needed and is it a core service being provided equitably?

Please take time to review the "Services by Organization" or D Section. Departmental budgets are outlined as are the "core services" provided by each department and division.



## **FISCAL 2005 BUDGET**

Services the county provides depend on whether you live within a city or in the unincorporated area of the county.

The county provides certain services “countywide,” meaning whether you live in a city or not. These include Libraries (except for Sanibel and Fort Myers Beach), Public Safety (EMS), Public Transit (Lee Tran), Regional Parks, Human Services, Veterans Services, Economic Development and the Visitor & Convention Bureau. These are paid for out of the general fund from a countywide tax rate. The county also provides services in unincorporated areas, funded through a special taxing levy, – Parks & Recreation, Transportation, Tolls, Utilities, Solid Waste, Community Development (planning and development services such as zoning, permitting, building inspections and code enforcement) and Natural Resources Management.

### **CORE SERVICES**

What is the core services philosophy and what are core services?

Simply, core services means distributing resources and services equitably throughout the county, while living within our revenues.

First, core services are those that promote the health, safety and welfare of the general population. Secondly, these services are not duplications of services provided by other governmental agencies or the private sector. Finally, **these services support the entire county population rather than just small segments of the population or special interest groups.**

Establishing a set of core services is the county’s way of containing costs while providing equitable services. **It starts by determining what programs and services the county government should provide and at what service levels.** Then the cost is calculated to determine the impact of increasing or reducing a service level.

This may seem like a simple concept commonly used by businesses and the private sector. Historically in the public sector – and especially in high growth areas with great demands for projects and services – governments didn’t cost out specific services. They knew what their overall and departmental budgets were, but they really didn’t have a reliable cost breakdown. All too often there was an inequitable distribution of services.

**Some** of the Board of Lee County Commissioners’ adopted core services are:

- **Maintaining a complement of regional libraries and regional parks strategically located throughout the county.**
- **Providing ambulance services to all citizens.**
- **Administering land development services such as permitting and code enforcement in unincorporated areas (not within city limits).**
- **Providing flood and water protection in unincorporated areas through a concerted countywide water management plan.**
- **Providing comprehensive law enforcement countywide via the Lee County Sheriff.**

## FISCAL 2005 BUDGET

What aren't core services?

- Providing streetlights, sidewalks and bike paths in neighborhoods.
- Grading or paving roads that are not county roads (in other words, roads not built to county standards and accepted into the county maintained road system).
- Maintaining or building neighborhood parks.

**When a particular area wants a service beyond the core level, there are alternatives.** One way is through the formation of a Municipal Service Taxing or Benefit Unit (MSTBU). To form a unit, residents of the community come together and request the county tax or assess them to generate the money to pay for the desired "non-core," or upgraded, service. For example, it's a way to obtain streetlights for a specific neighborhood, fund landscaping adjacent to an area, or to pave a private road that neighbors want upgraded.

Past years of prudent budgeting and identification of "core" service levels have positioned the county for the future. But, as I've said before, we can't get lulled into a false sense of complacency. Now is the time to prepare for those years when the going will be more difficult.

The county must continue to monitor revenues and expenditures to insure continued fiscal solvency.

As the Board has directed, we will continue to be proactive in making sure we don't unnecessarily grow the size of county government and continue to operate as efficiently as possible at the lowest cost to taxpayers. This approach has served us well in the past and will help to insure our continued success.

### STATE OF THE COUNTY

Today, **Lee County Government's employee base is proportionately smaller than it was 10 years ago.**

This is one of the reasons, combined with increasing tax base, that we have been able to keep tax rates low and even decrease them.

**As of October 1, 2004, the number of county employees per thousand residents was 4.6, the same as a decade ago and down from a high of 6.0 in 1991.** Yet at the same time population has increased by nearly 150,000 residents.

**The county reduced two tax rates this year, totaling \$42 for every 100,000 of taxable property value.** The general fund property tax rate was decreased from 4.3277 mills to 4.2612 mills (\$6.65 per \$100,000 of taxable property value). The libraries property tax rate was decreased from 0.9630 mills to 0.6055 mills (\$35.75 per \$100,000 of taxable property value).

**The countywide General Fund tax rate – the largest we levy – is lower today than it was 10 years ago. Countywide tax rates have decreased six times in the last decade.** True, other smaller tax rates have increased, but typically only with wide support from citizens. Increases in the Library tax rate to fund the tremendous growth of that system always have enjoyed strong resident approval. The Conservation 2020 tax rate to buy and preserve environmentally sensitive lands was levied only after "straw referendum" approval by voters. The All-Hazards Protection tax rate was created in 1993 because of concerns about being adequately prepared to provide shelter during a hurricane. The Capital Outlay property tax has increased to fund upgrades to the county's emergency communications system, yet is still lower than it was 10 years ago. And the

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## **FISCAL 2005 BUDGET**

Unincorporated MSTU tax has been increased, but only to appropriately charge residents of unincorporated areas for services that were formerly being subsidized by all residents.

**This year, the county decreased garbage rates an average of \$22 per household. Since the Waste-to-Energy Plant began operating, annual residential garbage rates in Lee County have declined from \$224 to \$192 a year.** This, despite the \$200 million investment in the Waste-to-Energy facility and the additional garbage disposed per capita. The county has been able to do this through competitive bidding of collection service and continual evaluation of, and cost savings from, the disposal and recycling systems.

**The cost to our local taxpayers of the expansion of our roads network has been greatly reduced through our success in obtaining grants and low-interest loans.** Lee County has received more than \$117 million of transportation funding from these alternative sources over the last seven years. A portion of this money is being used for projects that will add 14 new lanes of north-south roadway in central and south Lee County, addressing traffic impacts in this fast-growing part of the county.

Since 1993, the county has aggressively refinanced its outstanding debt to lower rates. **This has resulted in reducing more than \$75 million from future bond payments in the form of reduced interest costs.**

The county continues to utilize the **“construction management at-risk” project delivery system, which follows a team approach to capital projects.** The process allows for the architect or engineer and contractor to collaborate on a process called “value engineering.” The savings generated from this approach revert back to the county as savings to the taxpayer.

### *2004 IN REVIEW*

This past year, we continued our efforts to appropriately balance growth and environment, primarily through the Smart Growth process. The goal of Smart Growth is to achieve a balance between economy, environment and community.

We have focused on conservation efforts through the Conservation 20/20 program (11,220 acres purchased to date) and supporting the purchase of the 91,000-acre Babcock Ranch in Charlotte and Lee counties. At the same time, planning efforts such as the Smart Growth Committee recommendations, community plans, and comprehensive mitigation strategy are being developed and prepared for inclusion in the county’s Comprehensive Plan and Land Development Regulations.

Concurrently, the county is completing projects to keep up with growth. By the end of next year, the county will complete Lakes Regional Library, Estero Community Park, and the North Lee County Water Treatment Plant. The county also is starting construction of the expansion of the Waste-to-Energy Facility. The widening of Alico Road will be completed and construction started on the Sanibel Causeway replacement and Three Oaks Parkway Extension South.

Our success as a sports destination also continues to expand. During the past year, we assumed operations of City of Palms Park in Fort Myers and extended our lease with the Boston Red Sox to spring train at the facility for 15 years. In addition, we extended our lease with the Minnesota Twins for up to 26 years at the Lee County Sports Complex. The Sports Authority is thriving, bringing in new events while continuing successful ones such as the Roy Hobbs and Gene Cusic Classics.

## ***FISCAL 2005 BUDGET***

Visions we've had for many years are beginning to bear fruit. We're starting construction of the 10-mile Canal Linear Park, which will be a great boost to outdoor recreation. The Great Calusa Blueway paddling trail is receiving national recognition. Our Parks & Recreation Department is undertaking a trails master planning effort. The Caloosahatchee Creeks 20/20 Preserve will be the first opened to public access.

We continue to support our justice system and public safety agencies. A \$27 million jail expansion will begin construction in the next year. The downtown justice complex is expanding with the recent purchase of the SunTrust Building and vacation of Heitmann Street to build a 10-story connecting tower. The Sheriff's Office has received unprecedented funding support of \$108 million for operations.

Smart Growth is working closely with the Visitor & Convention Bureau, Natural Resources, Utilities and Transportation Departments to make sure we have clean water and clear roads. And as mentioned previously, we're regionalizing and co-locating facilities like parks, schools, and libraries.

These efforts demonstrate that Lee County is moving forward and strategically planning for the future.

### **FISCAL 2004-05 GOALS**

Annually, the Board of Lee County Commissioners meets and determines its goals for the following fiscal year. The Commissioners and County Administration agree to objectives that will fulfill the Board's goals. The Board's FY 2004-05 Goals are:

1. Enhance and improve the quality of life in Lee County through a Smart Growth Initiative that balances growth and environment with community support and participation.
2. Make Lee County Government the benchmark county in Florida for excellence in customer service and technological operations.
3. Continue cultivating a culture of mutual trust, accountability and relationships that expands the foundation of our success.
4. Answer: "What is the business of Lee County Government?" by identifying and defining, periodically evaluating, and maintaining core levels of services that can be shared and understood by the public.
5. Continue to strengthen and expand intergovernmental collaboration and interagency cooperation, and use Lee County's leadership position to explore new opportunities.
6. Enhance communication with employees and the public.
7. Continue to diversify and strengthen Lee County's economy.
8. Expand in our success at strengthening diversity within the county workplace.
9. Clarify and develop our policy on annexation.

All of the county's employees are aware of these goals and their personal objectives – upon which their performance is evaluated – is based upon fulfilling the Board's goals.

## **FISCAL 2005 BUDGET**

### **ISSUES ON THE HORIZON**

Each year, County Administration meets with department heads and the Board in separate meetings to develop short- and long-term goals and objectives. Issues of concern are discussed at these meetings. A summary of some of the ongoing issues follows.

1. We need to maintain a sound fiscal and reserves policy that balances appropriate spending now with the recognition that there will be the time when the construction “boom” in Southwest Florida will ebb. **We need to identify alternative and broader-based revenue sources that help take the burden off of homeowners.** We need to continually analyze our reserves and reserve policy to assure that an appropriate and sufficient level is being maintained.
2. We need to continue with ongoing customer service improvements and provide easy access by all to the information and documents our government maintains.
3. We need to balance the competing interests of growth and environment. We all want to preserve what we have. We must not destroy what brought us to Lee County.
4. With the devolution – or pushing down to the local level – of state and federal programs and services, we need to be vigilant to not take on new programs and services outside our “core” business and level of service.
5. Commercial construction has fueled much of local government's revenue growth over the last several years. When this ends, or slows, we must have a plan that continues to provide capital infrastructure.
6. We need a better understanding of how short-term decisions (e.g. granting additional road accesses) could have long-term fiscal implications (e.g. need to build reliever roads sooner). We must make decisions that decrease future expenses, rather than only looking to future revenue increases.

We have been, and will, continue to experience high rates of residential growth in the foreseeable future. While there are advantages that come with growth, growth is a mixed blessing. **Typically, residential growth does not pay for the services it receives.** If we are to successfully meet future demands, we must strive to enhance our revenue base, including considering additional user fees and special taxing districts while taking every opportunity to reduce escalating operating expenses and **retain only core services.**

As public servants, we need to work smarter and always look for greater efficiencies. We cannot tie government's growth or spending to formulas based on population or anything else. Bottom line: We're doing more with less; not only because taxpayers are demanding that we do so, but also because it is the right thing to do.

With that said, the county has been fortunate, especially during the last five years, to benefit from a boom in commercial construction that contributed to increased property revenues. **We are – to a large degree – living off our growth.** We are monitoring this situation through our five-year projections of revenues and expenses, and future fiscal impacts of current spending. When growth slows, we'll need to be ready to either broaden revenue sources or cut services. Until then, we need to maintain a sound fiscal and reserve policy that balances appropriate spending with the recognition that some day in the future the construction will slow. Finally, **we must not take on new service levels without offsetting revenues.**

**FISCAL 2005 BUDGET**

Our greatest challenge is to continue to maintain the confidence of taxpayers by providing the core services needed to protect the health, safety and welfare of the population in the most cost efficient and effective way possible.

Whatever the future holds, we have put in place the policies, philosophies and management mechanisms to ensure county government provides good customer service at the lowest cost possible.

Sincerely,

A handwritten signature in black ink that reads "Donald D. Stilwell". The signature is written in a cursive style and is positioned to the left of a vertical line.

Donald D. Stilwell  
County Manager

December 1, 2004

**FISCAL 2005 BUDGET**



**LEE COUNTY**

# SECTION B - BUDGET SUMMARY

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**FISCAL 2005 BUDGET**

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**FISCAL 2005 BUDGET**

# PROGRAM BUDGET SUMMARY TOTAL COMPARISON

## (FY03-04 Original Budget to FY04-05 Adopted Budget)

The Legally Adopted Budget is the amount adopted by budget resolution as the Board of County Commissioners budget. The total includes budget transfers from one fund to another and payments from one county department to another for services received.

	<u>FY2003 - 2004 Original Budget</u>	<u>Percent Increase or (Decrease)</u>	<u>FY2004 - 2005 Adopted Budget</u>
<b>OPERATING BUDGETS :</b>			
BoCC Operating Departments	\$ 320,164,029	8.21	\$ 346,439,339
Constitutional Officers and Courts	<u>149,284,616</u>	9.93	<u>164,102,105</u>
Total Operating Budget	\$ 469,448,645	8.75	\$ 510,541,444
<b>CAPITAL BUDGET :</b>			
Capital Projects	<u>353,139,765</u>	36.72	<u>482,795,580</u>
Total Operating and Capital Budgets	\$ 822,588,410	20.76	\$ 993,337,024
<b>OTHER NON-OPERATING CAPITAL :</b>			
Transfers	\$ 152,291,804	11.22	\$ 169,386,210
Debt Service	77,862,809	4.78	81,581,835
Insurance	31,531,394	17.41	37,019,955
Non-Departmental	22,787,760	(42.42)	13,121,899
Special Districts	<u>5,482,234</u>	8.83	<u>5,966,529</u>
Total Other	\$ 289,956,001	5.90	\$ 307,076,428
 Total Operating, Capital & Other	 <u>\$ 1,112,544,411</u>	 16.89	 <u>\$ 1,300,413,452</u>
 <b>RESERVES :</b>	 \$ <u>452,740,431</u>	 6.18	 \$ <u>480,710,534</u>
Total Budget	\$ <u><u>1,565,284,842</u></u>	13.79	\$ <u><u>1,781,123,986</u></u>

The \$510 million operating component of the proposed budget for FY04-05 is an 8.75% increase from the prior year. This reflects an increase in County department operations funding of 8.21% and an increase for Constitutional Officers and Courts by 9.93%.

Capital projects funding shows an increase primarily for the construction of the Sanibel Causeway, the Northwest Regional Library, Solid Waste Processing Equipment and the Three Oaks Parkway Extension South.

Transfers increased by 11.22% primarily from movement of various funding sources to replace the Sanibel Causeway. Other significant transfers are for debt service payments and water and sewer capital projects.

Insurance increased 17.41% for property, casualty and health coverage in the self-insurance loss funds.

Non-departmental budget decreased 42.42% primarily from the cessation of school impact fee collections by the County on behalf of the school district.

Special Districts increased 8.83% due to increases to various MSTBU improvement projects throughout the County.

**FISCAL 2005 BUDGET**

**BUDGET SUMMARY**

**LEE COUNTY – FISCAL YEAR 2004-2005**

<u>ESTIMATED REVENUES</u>	<u>GENERAL FUND</u>	<u>SPECIAL REVENUE FUNDS</u>	<u>DEBT SERVICE FUNDS</u>	<u>CAPITAL PROJECTS FUNDS</u>	<u>ENTERPRISE FUNDS</u>	<u>INTERNAL SERVICE FUNDS</u>	<u>TRUST AGENCY FUNDS</u>	<u>TOTAL</u>
<b><u>CURRENT REVENUES</u></b>								
Ad Valorem Taxes	\$ 202,629,819	\$ 60,432,390	\$ 0	\$ 48,141,940	\$ 1,767,944	\$ 0	\$ 0	\$ 312,972,093
Other Taxes	6,613,984	19,501,269	11,604,878	6,249,964	1,130,674	0	0	45,100,769
Licenses & Permits	231,800	11,592,602	0	300,000	4,500	0	0	12,128,902
Intergovernmental Revenues	45,127,152	22,289,289	0	9,533,768	10,784,729	0	0	87,734,938
Charges for Services	13,284,908	10,816,634	300,000	182,160	151,430,134	58,105,118	0	234,118,954
Fines & Forfeitures	5,300	429,700	0	0	130,900	549,820	0	1,115,720
Miscellaneous Revenues	14,777,118	32,916,350	1,152,312	25,297,810	5,589,722	828,469	4,584,000	85,145,781
Court Related Revenues	4,320,000	0	0	0	0	0	0	4,320,000
Internal Service Charges	0	0	0	0	0	0	0	0
Non-Revenues	6,222,351	17,547,365	27,489,804	14,232,106	162,779,569	399,515	0	228,670,710
Less 5% Anticipated Revenues	(3,628,000)	(4,305,057)	(426,765)	(540,359)	(8,946,441)	(1,839,831)	0	(19,686,453)
Total Current Revenues	\$ 289,584,432	\$ 171,220,542	\$ 40,120,229	\$ 103,397,389	\$ 324,671,731	\$ 58,043,091	\$ 4,584,000	\$ 991,621,414
<b>FUND BALANCE APPROPRIATED</b>	<b>\$ 75,312,985</b>	<b>\$ 200,751,116</b>	<b>\$ 35,060,759</b>	<b>\$ 148,956,760</b>	<b>\$ 291,668,261</b>	<b>\$ 37,552,021</b>	<b>\$ 200,670</b>	<b>\$ 789,502,572</b>
Total Estimated Revenues	\$ 364,897,417	\$ 371,971,658	\$ 75,180,988	\$ 252,354,149	\$ 616,339,992	\$ 95,595,112	\$ 4,784,670	\$ 1,781,123,986
<b><u>APPROPRIATED EXPENDITURES</u></b>								
<b><u>CURRENT EXPENDITURES</u></b>								
General Government Services	\$ 67,240,471	\$ 19,303,821	\$ 15,267,272	\$ 115,854,583	\$ 1,835,038	\$ 60,749,683	\$ 0	\$ 280,250,868
Public Safety	148,024,154	16,061,167	0	0	0	1,681,631	0	165,766,952
Physical Environment	3,656,960	4,675,400	57,045	14,625,397	240,387,065	0	0	263,401,867
Transportation	0	71,885,253	10,196,908	69,813,150	106,681,596	0	4,784,000	263,360,907
Economic Environment	3,209,063	16,974,475	0	0	0	0	0	20,183,538
Human Services	13,246,771	4,809,302	0	0	0	0	0	18,056,073
Culture / Recreation	10,584,636	78,103,001	4,618,067	12,792,006	0	0	0	106,097,710
Court Related Service	13,909,327	0	0	0	0	0	0	13,909,327
Internal Services	0	0	0	0	0	0	0	0
Non-Expenditure Disbursements	34,950,563	23,407,583	10,455,682	7,535,216	92,637,651	399,515	0	169,386,210
Total Current Expenditures	\$ 294,821,945	\$ 235,220,002	\$ 40,594,974	\$ 220,620,352	\$ 441,541,350	\$ 62,830,829	\$ 4,784,000	\$ 1,300,413,452
<b>RESERVES</b>	<b>\$ 70,075,472</b>	<b>\$ 136,751,656</b>	<b>\$ 34,586,014</b>	<b>\$ 31,733,797</b>	<b>\$ 174,798,642</b>	<b>\$ 32,764,283</b>	<b>\$ 670</b>	<b>\$ 480,710,534</b>
Total Appropriated Expenditures	\$ 364,897,417	\$ 371,971,658	\$ 75,180,988	\$ 252,354,149	\$ 616,339,992	\$ 95,595,112	\$ 4,784,670	\$ 1,781,123,986

**FISCAL 2005 BUDGET**

**ACTUAL/BUDGET SUMMARY COMPARISON**

	<b>FY02-03 ACTUAL</b>	<b>FY03-04 ESTIMATED</b>	<b>FY04-05 ADOPTED</b>	<b>% CHANGE ESTIMATED TO ADOPTED</b>
<b><u>REVENUES</u></b>				
Ad Valorem	\$ 250,327,634	\$ 291,698,262	\$ 312,972,093	7.29 %
Other Taxes	41,444,841	44,078,727	45,100,769	2.32 %
Licenses & Permits	10,776,718	11,586,301	12,128,902	4.68 %
Intergovernmental	80,984,735	78,591,081	87,734,938	11.63 %
Charges for Services	211,003,392	229,162,360	234,118,954	2.16 %
Fines & Forfeitures	4,148,185	3,263,212	1,115,720	(65.81) %
Miscellaneous	101,816,620	88,717,060	85,145,781	(4.03) %
Court Cost	3,674,834	2,221,075	4,320,000	94.50 %
Internal Services	0	0	0	0.00 %
Non-Revenues	314,877,462	518,748,971	228,670,710	(55.92) %
Less 5% Anticipated	0	0	(19,686,453)	N/A
Fund Balance	716,538,578	817,581,267	789,502,572	(3.43) %
<b>Total Revenues</b>	<b>\$ 1,735,592,999</b>	<b>\$ 2,085,648,316</b>	<b>\$ 1,781,123,986</b>	<b>(14.60) %</b>
<b><u>EXPENDITURES</u></b>				
General Government Services	\$ 165,934,691	\$ 251,480,478	\$ 280,250,868	11.44 %
Public Safety	130,362,704	151,250,093	165,766,952	9.60 %
Physical Environment	189,490,433	171,445,347	263,401,867	53.64 %
Transportation	114,679,083	278,562,992	263,360,907	(5.46) %
Economic Environment	18,361,925	15,629,772	20,183,538	29.14 %
Human Services	15,310,935	16,087,562	18,056,073	12.24 %
Culture / Recreation	55,532,904	95,970,917	106,097,710	10.55 %
Court Related	13,960,999	15,250,500	13,909,327	(8.79) %
Non-Expenditures	214,378,058	300,468,083	169,386,210	(43.63) %
Reserves	817,581,267	789,502,572	480,710,534	(39.11) %
<b>Total Expenditures</b>	<b>\$ 1,735,592,999</b>	<b>\$ 2,085,648,316</b>	<b>\$ 1,781,123,986</b>	<b>(14.60) %</b>

## **REVENUES & EXPENDITURES DISCUSSION**

CURRENT REVENUES are divided into the following categories:

### **Taxes**

Included are charges levied by the local unit of government against the income and wealth of a person (natural or corporate). Specific types of taxes include ad valorem (real and personal property), sales and use taxes (imposed upon sale or consumption of goods and services levied locally). The most well known sales and use taxes include tourist development taxes, one-cent voted gas tax (Lee County's 9th cent voted), five and six cent local option gas taxes, insurance premium taxes, and fire and casualty insurance premium taxes.

Franchise fees are also included in this category. These fees are levied on a corporation or individual by the local government in return for granting a privilege or permitting the use of public property subject to regulations. The most well known franchise fees are for electricity, water, sewer, and solid waste. County derived franchise fees are in the area of solid waste and telecommunications. Prior to FY01-02, the County collected cable franchise fees. These fees were eliminated as part of a state bill that combined various types of taxes and fees into a state tax and local option tax on communications services. This tax is paid on all communication services (i.e. telephone, cable, satellite, etc.) by the customer and remitted through the vendor directly to the State Department of Revenue (DOR). DOR allocates the funds to cities and counties.

### **Licenses and Permits**

These revenues are derived from the issuance of local licenses and permits. Within this category are professional and occupational licenses, building permits and any other licenses and permits (e.g., building, roofing, plumbing permits; occupational license fees).

### **Intergovernmental Revenues**

Included are all revenues received from federal, state, and other local governmental sources in the form of grants, shared revenues, and payments in lieu of taxes. The state shared revenues that are of most importance to county government are revenue sharing, mobile home licenses, alcoholic beverage licenses, racing tax, local government half-cent sales tax, constitutional gas tax, and County gas tax (Lee County's seven-cent pour over gas tax).

### **Charges for Services**

These revenues include all charges for current services such as recording of legal documents, zoning fees, county officer fees (fees remitted to county from officers whose operations are budgeted by the Board of County Commissioners), county court fees, circuit court fees, boat fees, ambulance fees, garbage/solid waste, water and sewer fees, park, transportation, and recreation fees.

## **FISCAL 2005 BUDGET**

### **REVENUES & EXPENDITURES DISCUSSION (continued)**

#### **Fines and Forfeitures**

This group of revenues includes monies received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations and for neglect of official duty. Some examples include court fines, library fines, and non-criminal traffic fines.

#### **Miscellaneous Revenues**

Monies in this category are primarily interest earnings. Types of interest earnings include monies on investments, contracts and notes, interest earnings of the Clerk of Court, Tax Collector, Sheriff, Property Appraiser, Supervisor of Elections, and interest earnings from Trustee accounts. Also included are impact fees, rents, MSBU assessments, and auction proceeds for public property.

#### **Court Costs**

Revenues from Court Costs are generated from a variety of sources. These include but are not limited to Public Defender Liens, Probation Supervisory Fees and additional court costs.

#### **Non-Revenues**

Non-revenues are categories of monies that are not generated by traditional activities such as taxes, fees for services, or intergovernmental transfers (such as sales tax) from State to County. Included are incoming interfund transfers, bond and commercial paper proceeds, insurance premiums and unspent budgets and interest earned by Constitutional Officers which must, by State law, be returned to the County.

#### **Less 5% Anticipated Revenues**

State law requires that budgeted collections for ad valorem (property tax) revenues be set at 95% of estimates projected by the Tax Collector.

CURRENT EXPENDITURES are divided into the following categories:

#### **General Government Services**

The costs of providing representation of the citizenry by the governing body (Board of County Commissioners) as well as executive management and administration of the affairs of local government (County Manager's Office) are included in this category. Also included in this category are the financial and administrative costs of government (budgeting, accounting, auditing-external and internal, property appraisal, tax collecting, personnel, purchasing, telephones, data processing, pension administration, grants management, and any other support services).

In addition, General Government includes legal services (county attorney), comprehensive planning (county planning department), Hearing Examiner, costs of providing a court system (Clerk of the Circuit Court and County Court, State Attorney, Public Defender, Law Library, Jury

## **FISCAL 2005 BUDGET**

### **REVENUES & EXPENDITURES DISCUSSION (continued)**

Commission, Court Administrator, Grand Jury and Bailiff), court reporting, Supervisor of Elections, and Public Resources.

#### **Public Safety**

Security of persons and property is the major focus of this category. Included are law enforcement (Sheriff and Division of Public Safety), fire control (fire departments and districts), county jail, protective inspections (building and zoning inspections), emergency and disaster relief services (emergency operations, emergency medical services, emergency communications system), ambulance and rescue services, and medical examiner. Also included are Animal Services programs.

#### **Physical Environment**

Costs of services provided to achieve a satisfactory living environment are assigned to this group. Categories include electric, water services, garbage/solid waste control, recycling, sewer services, hazardous waste, conservation and resource management, flood control, extension services, and other physical environmental needs.

#### **Transportation**

Costs incurred for the safe and adequate flow of vehicles, travelers, and pedestrians are included. Specific subcategories include roads, bridges, traffic engineering, airports (Lee County Port Authority), and transit systems (Lee Tran).

#### **Economic Environment**

Costs of providing services to develop and improve the economic conditions of the community are allocated to this category. Included are Economic Development, Veterans' Services, and neighborhood improvements. Not included are welfare functions which are included in human services.

#### **Human Services**

Costs of providing services for care, treatment, and control of human illness and injury are included. Expenditures in this function include mental health, physical health, welfare programs, retardation, and interrelated programs such as the provision of health care for indigent persons. Specific health care activities related to the County include the Health Department, family services and community agency support.

#### **Culture and Recreation**

Costs incurred in providing and maintaining cultural and recreational facilities and activities for citizens and visitors are included in this function. Separate categories include all library costs, recreational programs, and public parks.

#### **Court Related Expenditures**

This category accounts for costs of providing court services including general administration, Circuit Court and County Court Services. Included programs are Support to Public Defender, State

## FISCAL 2005 BUDGET

### REVENUES & EXPENDITURES DISCUSSION (continued)

Attorney, Budget Transfer for Court Services, Budget Transfer for Clerk of Courts, and State Attorney Judicial.

#### Non-Expenditure Disbursements

Included in this category are transfers and reserves. Interfund transfers represent amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute additional revenues or expenditures of the governmental unit, but reflect the movement of cash from one fund to another.

#### REVENUE ASSUMPTIONS

Methods to project the revenues suggested in the budget vary depending upon the type of revenue examined. However, the most common method used is **Trend Analysis** and especially a year-to-date approach. Examination of a variety of revenue sources including gas taxes and sales taxes on a monthly basis have revealed consistent patterns in the monthly collections. These have been good indicators of revenue collections during the course of a year and help to set a basis for future projections. **Expert Judgment** is a projection methodology that relies upon individual department directors and financial managers to make projections for the revenues that affect their operations.

For *gas taxes*, the State of Florida through its revenue estimating conferences provides projected annual growth in gas taxes over a multi year period that are used as guides in making projections.

Projection of *sales tax* depends upon changes in inflation and population projections.

The state provides a consistent monthly distribution of *revenue sharing* with a June "true up" after intangible taxes are received. Population growth has resulted in an increase of the monthly allocation and annual collections.

*Property tax* revenues are projected assuming a change in taxable value. The taxable value is divided by 1000 to determine a value per mill and reduced by 5% in accordance with Florida Statutes before it is multiplied by a millage rate. Existing millage rates from the previous year are initially used for budget preparation until the end of July when the Board of County Commissioners determines a rate which can only either remain static or be lowered prior to the October deadline for adoption of the budget. Considerable new construction activity and growth in real estate values have fueled a continued growth in taxable value.

*Licenses and Permits* are evaluated based upon previous permit activity, any changes in fees and the probability of continued levels of activity. For the past several years construction activity through permit values have been at all time highs.

*Tourist taxes* are projected based upon changes in inventory, previous years collection patterns and consultation with the Lee County Visitors and Convention Bureau (VCB). VCB monitors activity among properties and contracts with a research organization to provide monthly statistical data. Although growth has been strong (+8.2% in FY03-04), projections for FY04-05 are more modest utilizing an annual rate of +5.0% to take into consideration the possibility of unexpected events such as the current hurricane season.



## **FISCAL 2005 BUDGET**

### **REVENUES & EXPENDITURES DISCUSSION (continued)**

Each of these revenues is examined in more detail in the budget summary section.

#### **THE EFFECT OF THE 2004 HURRICANE SEASON ON SELECTED REVENUES**

During August and September, 2004 four major hurricanes hit Florida (Charley, Frances, Ivan and Jeanne). This was an unprecedented event for the state and had not occurred nationwide since 1886 in Texas.

Of the four storms, Charley had the greatest effect on Lee County. Revenues will be affected in different ways. Two examples are illustrated:

Property Tax – The calculation of property tax for FY04-05 was determined based upon an evaluation of taxable value on December 31, 2003. No changes in property tax bills were made as a result of the damage of the storms. Any effort to re-evaluate property values due to storm damage could occur only as the result of state legislative action. A December 2004 special session is expected and this may be an agenda item. Under the regular process of property assessment, damage effects on property would not affect property tax bills until November 2005.

Tourist Tax – Although damage occurred countywide, the greatest level was found on the barrier islands – especially Pine Island, Fort Myers Beach, Sanibel and Captiva Islands. Many of these barrier islands are generators of tourist tax through their hotels and condominiums. VCB has indicated that most of the properties that are presently closed hope to be open by the holiday season. The ability to re-establish businesses in these areas will affect tourist taxes and must be closely monitored and adjusted if necessary.

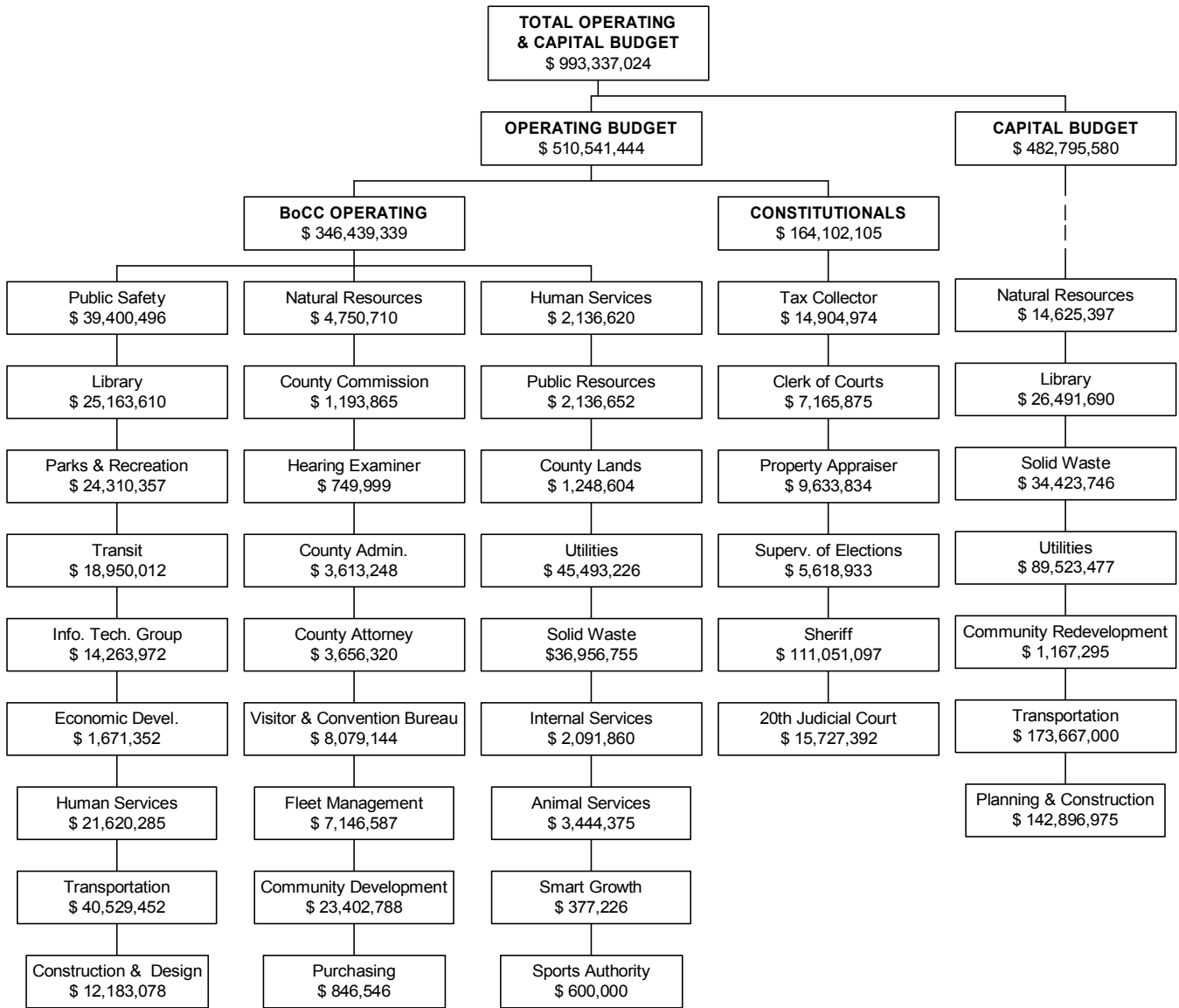
**FISCAL 2005 BUDGET**



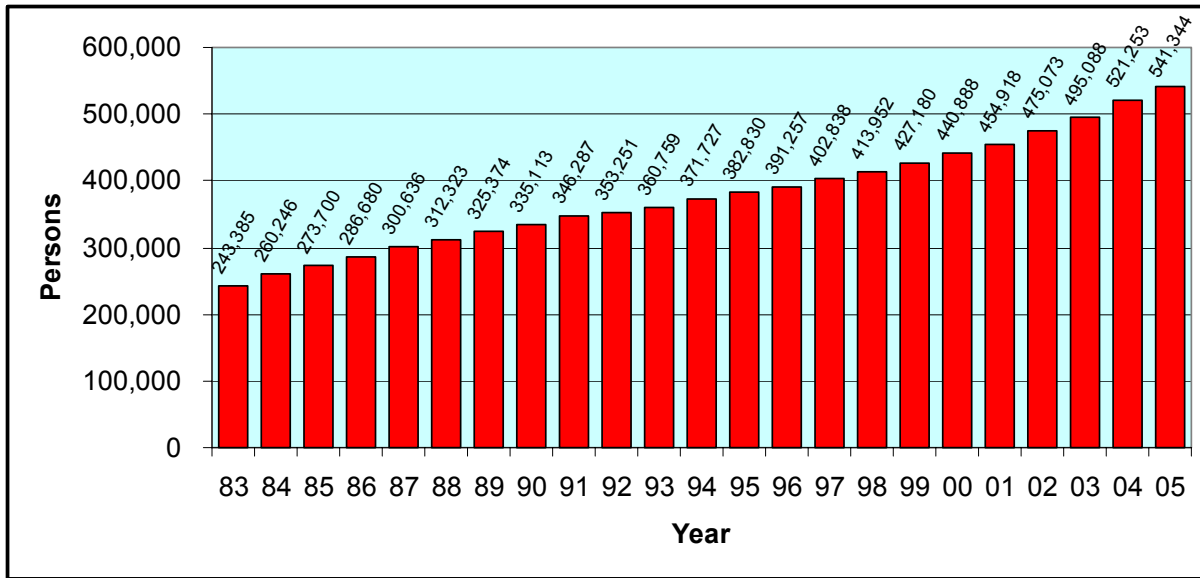
**LEE COUNTY**

FISCAL 2005 BUDGET

DEPARTMENTAL OPERATING AND CAPITAL BUDGET FY04-05



## LEE COUNTY POPULATION 1983 THROUGH 2005



Sources: For 1990 & 2000 – US Census Bureau  
 For Interim Estimates and 2001 to 2004 – University of Florida, Bureau of Economic & Business Research (BEBR)  
 For 2005, Interpolated Estimate using 2000 and 2004.

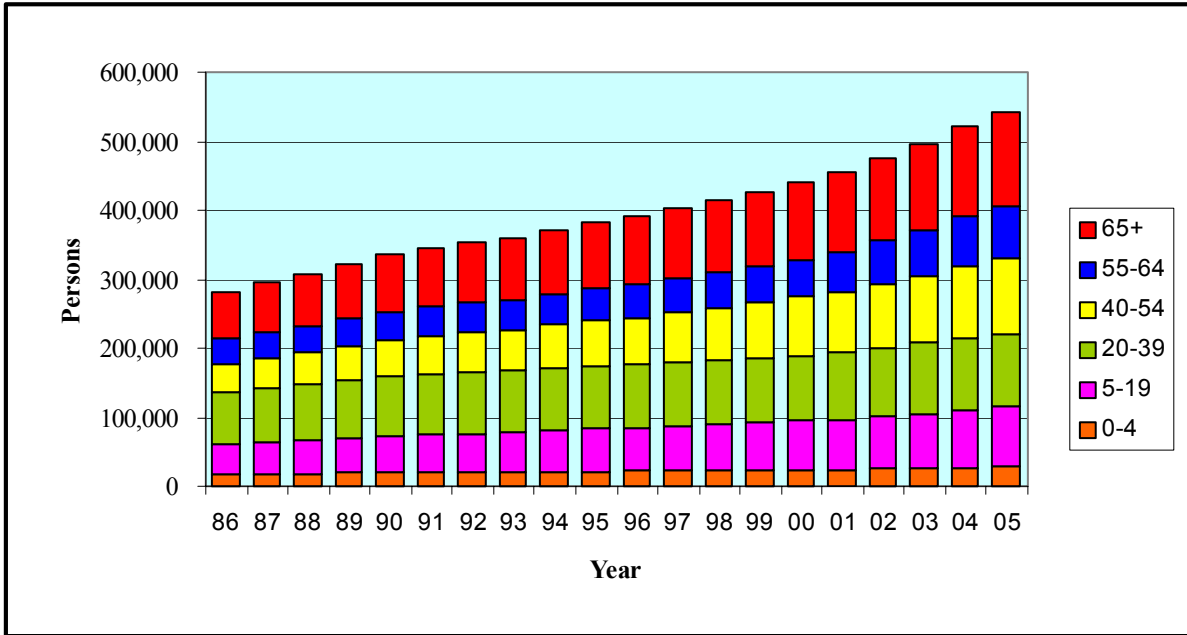
As indicated by the above graph, the permanent population of Lee County has increased 122.42% over the past 22 years. Lee County's population has been increasing approximately twice as fast as that of Florida, and eight times faster than that of the nation. During 1990-1993, the rate of growth slowed due to the economic recession (1991-1992 = +6,964; 1992-1993 = +7,508). The rate of growth has shown significant increases since 1993.

1993-1994	+10,968	1999-2000	+13,708
1994-1995	+11,103	2000-2001	+14,030
1995-1996	+ 8,427	2001-2002	+20,155
1996-1997	+11,581	2002-2003	+20,015
1997-1998	+11,114	2003-2004	+26,165 (preliminary)
1998-1999	+13,228	2004-2005	+20,091 (projected)

The projected increase from 2004 to 2005 suggests an additional 20,091 persons will move to the County. The Year 2000 figure is the official US Census estimate. The Year 2005 figure is based upon annualizing the projected increase between 2000 and 2004 and applying it to 2005. The intervening estimates between 1990 and 2000 were re-evaluated based upon the 2000 Census results.

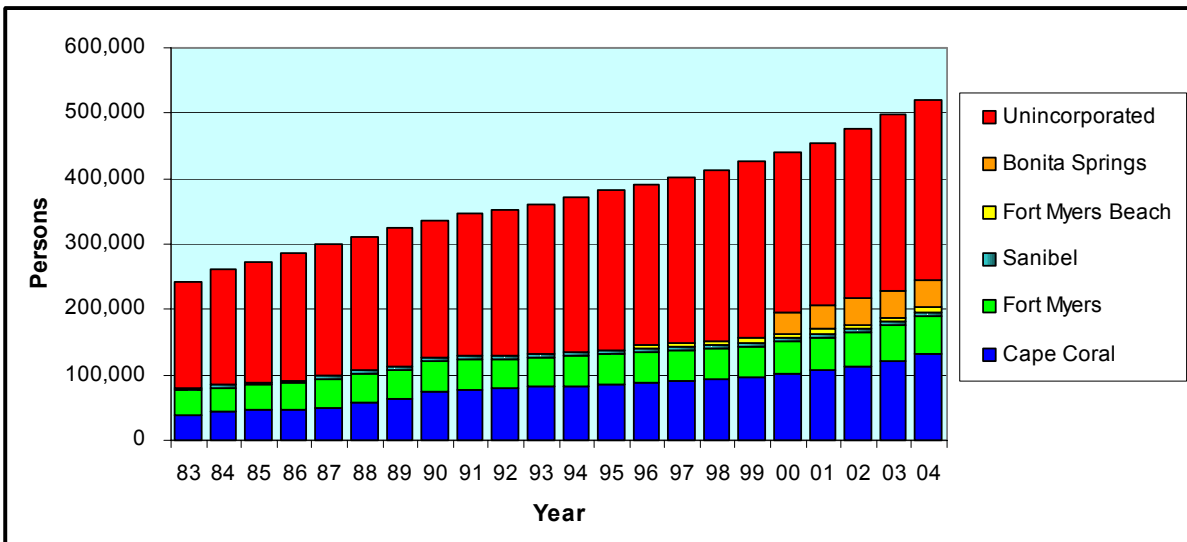
A rapidly expanding population has resulted in increasing needs for services such as law enforcement, human services, transportation and recreational needs. Additional people add to the use of existing facilities that translates to expanded maintenance needs and ultimately the requirement for new facilities.

## LEE COUNTY POPULATION PROFILE



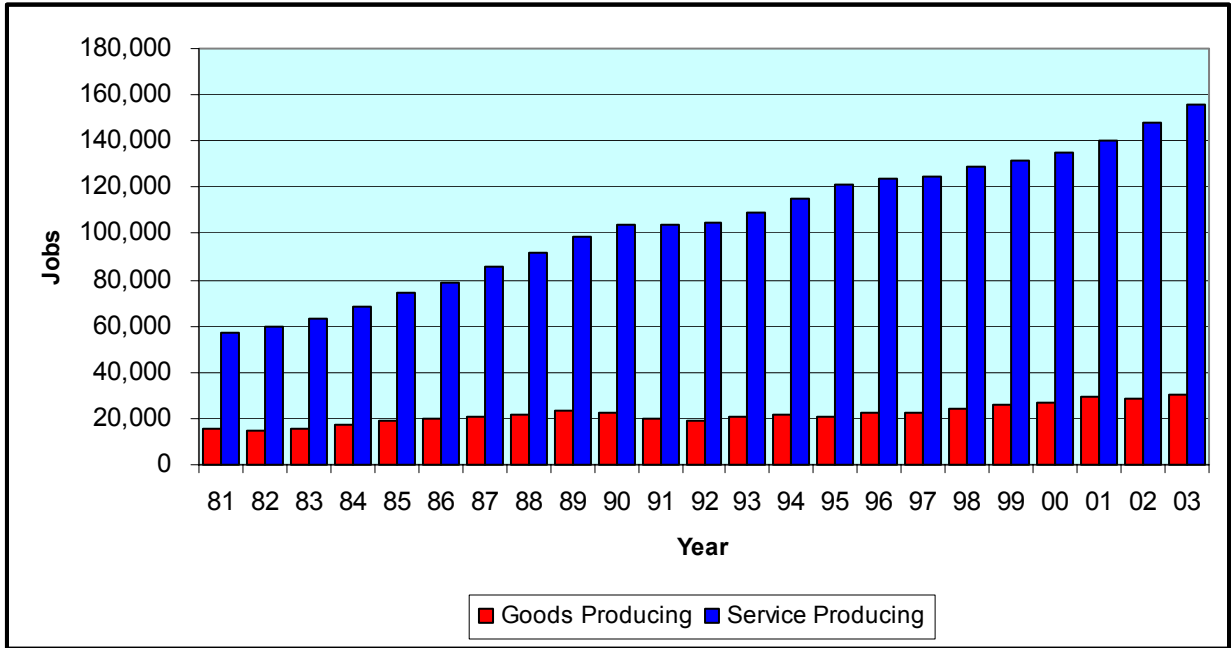
Source: U.S. Census Bureau for 1999 and 2000; all other years BEBR; University of Florida

## UNINCORPORATED AND INCORPORATED POPULATION



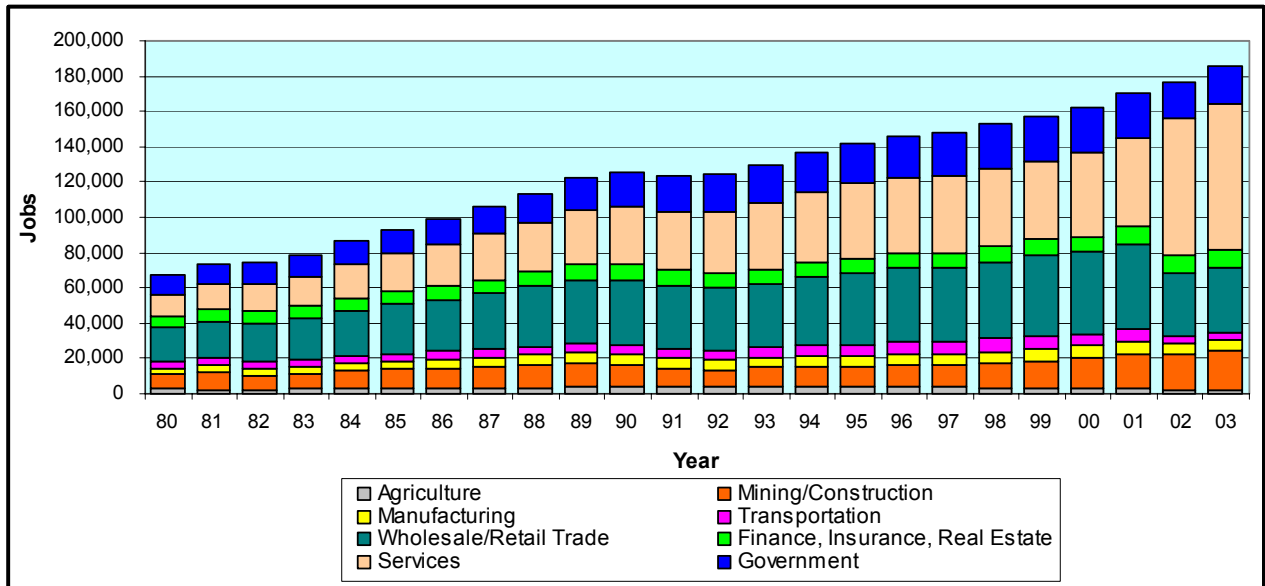
Source: US Census Bureau for 1990 and 2000; All Other Years - BEBR, University of Florida

## PROFILE OF GOODS AND SERVICES – ALL JOBS



Source: Agency for Work Force Innovation, Labor Market Statistics, General Employment and Wages Program (ES202) in cooperation with U.S. Dept of Labor, Bureau of Labor Statistics.

## ECONOMIC PROFILE OF COVERED EMPLOYMENT



Source: Agency for Work Force Innovation, Labor Market Statistics, General Employment and Wages Program (ES202) in cooperation with U.S. Dept of Labor, Bureau of Labor Statistics. Data is based upon Standard Industrial Classification Codes (SIC) through 2001. Data is based upon North American Industrial Classification System (NAICS) for 2002 and 2003.

## **LEE COUNTY POPULATION/ECONOMICS**

The **Lee County Population Chart 1983-2005** details the overall rapid growth in population that has occurred since the early 1980's. The **Lee County Population Profile** chart examines the composition of the various groups and how they have changed since 1983. The late 1980's through 2005 reveal growth in the Age 65 and Over group. However, there are noticeable increases in the Age 5-19 and Age 40-54 categories, especially since 1990.

The **Unincorporated and Incorporated Population Distribution** chart further reveals the distribution of population among the cities and unincorporated Lee County. Most of the population is settled in the unincorporated portion of the county for which the Board of County Commissioners must provide direct county services. However, there has been considerable growth in the City of Cape Coral, as it has become the largest city in the county with an April 1, 2004, estimated population of 132,379. The City of Fort Myers and City of Sanibel have retained a generally stable permanent population share of the total, with an April 1, 2004 population of 57,585 and 6,335 respectively. On January 1, 1996, the Town of Fort Myers Beach came into existence and as of April 1, 2004, had a population of 6,945. The chart reflects the Fort Myers Beach population beginning in 1996. Bonita Springs became a city on January 1, 2000 and began operation on April 15, 2000. Bonita Springs population in 2004 was estimated to be 41,070.

The **Profile of Goods and Services – All Jobs** chart is presented to illustrate the dramatic growth in jobs over the past twenty years and the predominance of those jobs in the service producing sectors over the goods producing sectors (manufacturing, mining/construction and agriculture).

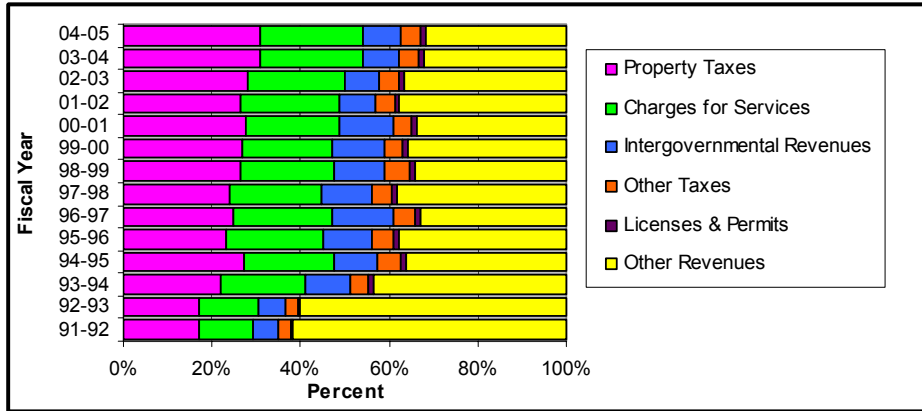
The **Economic Profile of Covered Employment** chart details only those jobs covered by Federal unemployment compensation. It illustrates especially the different kinds of service producing sectors that are important in Lee County. Predominating are activities in wholesale and retail trade with significant other contributions to the economy from the health, legal and education sector and hotels, recreation and automobile sales sector. Construction, a smaller but important sector, shows growth in the late 1980's, reduction in 1991 and 1992 and gradual improvement beginning in 1993. Overall job creation has been strong since the early 1990's.

Since the late 1930's, Federal statistical agencies have studied industries using definitions from the Standard Industrial Classification (SIC) manual. The SIC was updated from time to time through revisions. However, major changes in both the U.S. and world economies forced development of a new system for defining industries; the North American Industry Classification System (NAICS).

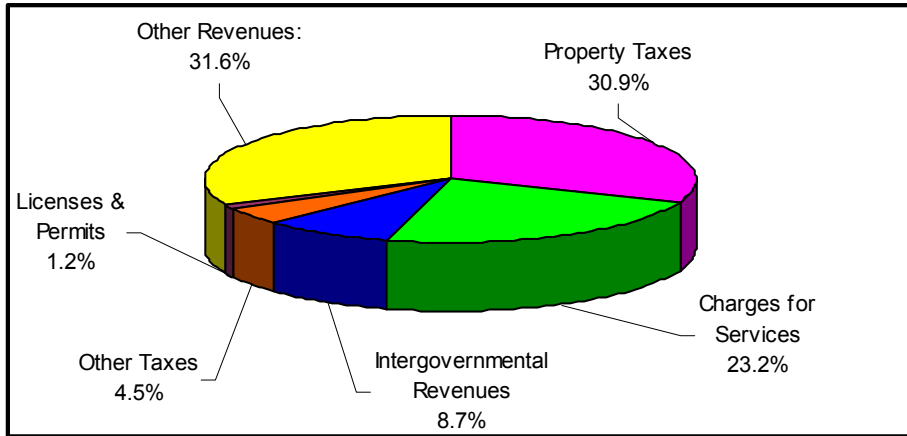
The NAICS is a more detailed classification system. The data through 2001 reflects the use of the SIC manual. The NAICS classification is reflected beginning in 2002. There are differences in each of the classification systems. It is anticipated that data previous to 2002 will be converted to the newer system and will be incorporated into future editions of the budget.

FISCAL 2005 BUDGET

REVENUES BY CATEGORY  
ALL SOURCES



Historical Perspective Including FY04-05 (Excludes Transfers and Reserves)



Percentage Distribution for FY04-05

REVENUE TYPE	FY04-05 ADOPTED	
Property Taxes	\$	312,972,093
Charges for Services		234,118,954
Intergovernmental Revenues		87,734,938
Other Taxes		45,100,769
Licenses & Permits		12,128,902
Other Revenues:		
Transfers and Other Internal Service Charges	\$	169,386,210
Interest Earnings		12,253,780
Miscellaneous Revenues		62,115,191
Impact Fees		32,623,152
Fines & Forfeitures		1,115,720
Court and Related Services		4,320,000
Rents and Royalties		438,158
Bond Proceeds		37,000,000
Total Current Revenues	\$	1,011,307,867
Less 5% Anticipated Revenues		(19,686,453)
Fund Balance		789,502,572
<b>TOTAL REVENUES</b>	<b>\$</b>	<b>1,781,123,986</b>
		<b>100.0%</b>



## **FISCAL 2005 BUDGET**

### **REVENUES BY CATEGORY (continued)**

Property Taxes account for 30.9% of the current revenues budgeted for FY04-05. Of the total Property Taxes budgeted, 65% is for the General Fund. The other major property tax levies are for the Unincorporated MSTU Fund, the Library Fund, and the Capital Improvement Fund – which includes the voter-approved one-half mill for Conservation 2020 land acquisition and the replacement of the 800 mhz infrastructure. The All Hazards Fund accounts for 0.7% of Property Taxes. In addition, there are other small taxing districts such as street lighting districts, special improvement districts and fire districts.

Charges for Services are revenues received by the County for services provided. This revenue includes Water and Sewer Charges, Solid Waste Fees, Development and Zoning Fees, Bridge Tolls, and Ambulance Fees. Charges for Services make up 23.2% of current revenues.

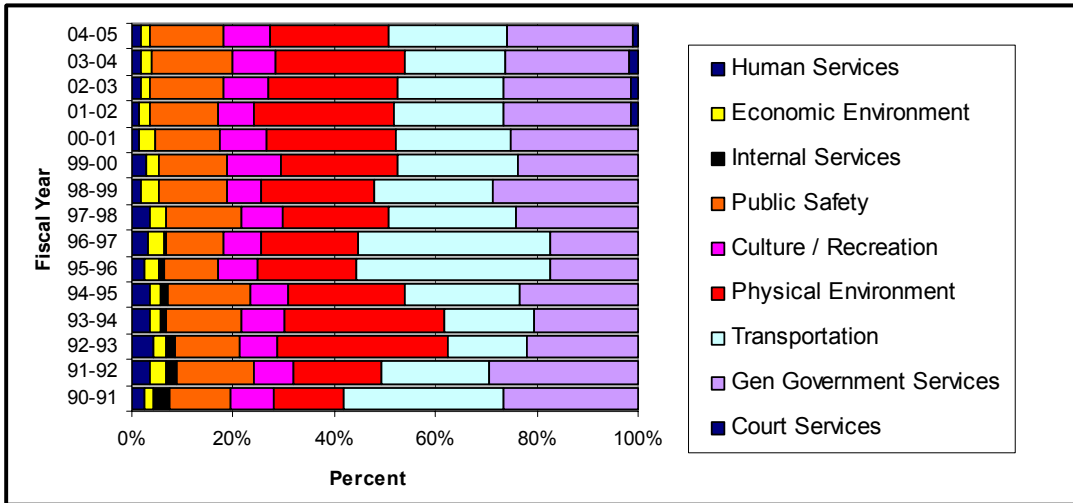
Intergovernmental Revenues consist of state and federal grants and shared revenues. This revenue source accounts for 8.7% of the current revenues budgeted. The two major revenues in this category are State Sales Tax (\$38.2 million), and State Revenue Sharing (\$10.9 million).

The Other Taxes revenue source consists of gas taxes, the tourist tax, the communications services tax, and solid waste collections. These revenues are 4.5% of the total current revenues. Licenses and Permits are 1.2% of current revenues and consist primarily of building and permit fees.

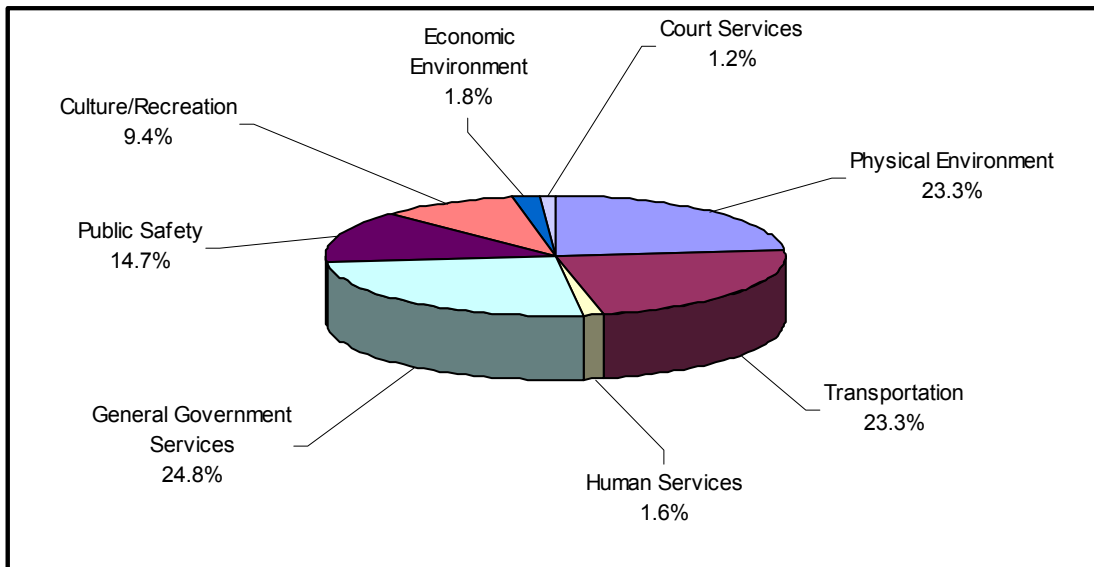
Other Revenues are comprised of a number of different revenue sources. The two largest are transfers and bond proceeds. Transfers represent dollars moved from one fund to another. A transfer out of one fund is reflected as an expense, while a transfer into a fund appears as a revenue. Bond proceeds represent revenues received from new debt and refunding of existing debt to achieve cost savings through lower interest rates.

FISCAL 2005 BUDGET

EXPENDITURES BY FUNCTION  
ALL USES



Historical Perspective Including FY04-05 (Excludes Transfers and Reserves)



Percentage Distribution for FY04-05 (Excludes Transfers and Reserves)

EXPENDITURE FUNCTION	FY04-05 ADOPTED	
Physical Environment	\$ 263,401,867	
Transportation	263,360,907	
General Government Services	280,250,868	
Public Safety	165,766,952	
Culture/Recreation	106,097,710	
Human Services	18,056,073	
Economic Environment	20,183,538	
Court Services	13,909,327	
TRANSFERS AND RESERVES		\$ 650,096,744 36.5%
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,781,123,986</b>	<b>100.0%</b>

**FISCAL 2005 BUDGET**

**EXPENDITURES BY FUNCTION ALL USES (continued)**

The graph illustrates the historical pattern of expenditures since FY90-91. All local governments are required to classify expenditures by function according to the Florida Uniform Accounting System. In addition, a pie chart describes the various categories and percentages into which the FY04-05 expenditures are divided. Transfers and Reserves are excluded from both charts.

Referring to the three largest functions in FY04-05, General Government Services is the largest at 24.8% followed by Physical Environment at 23.3% and Transportation at 23.3%.

Public Safety provides: Sheriff's Law Enforcement and Corrections, Fire Control and Emergency Medical Services. The Sheriff's Budget is \$111,051,097 (including support to the Sheriff's budget and Sheriff Law Enforcement Trust Funds) or 67% of the Public Safety total.

Economic Environment includes Visitor and Convention Bureau (VCB), Community Development Block Grant (CDBG) and Economic Development and represents 1.8% of the total budget.

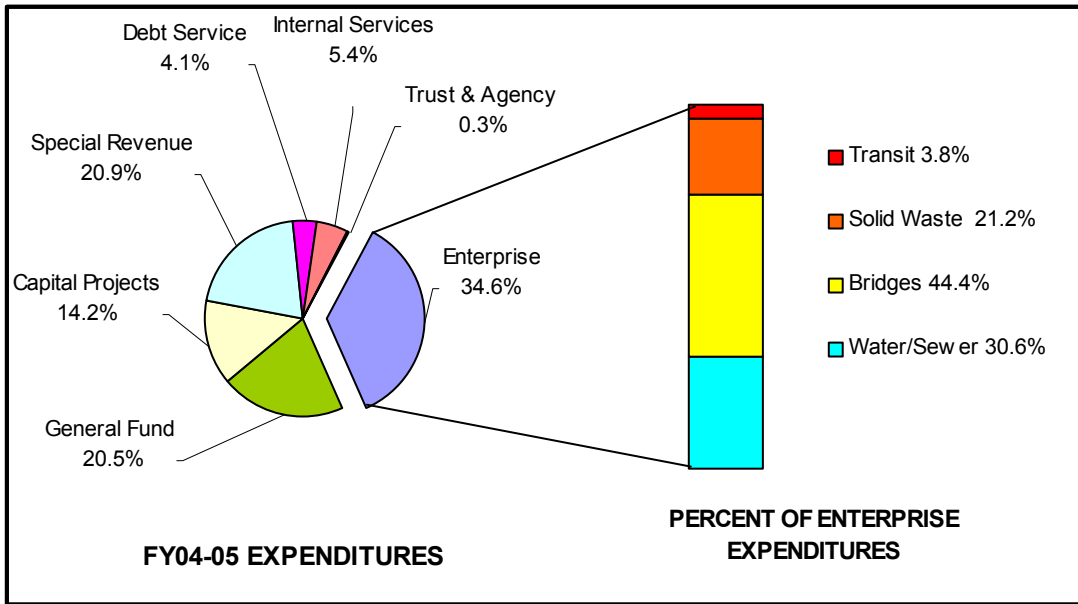
Court Services represents 1.2% of total expenses and includes Public Defender, Court Administration, State Attorney and Medical Examiner.

Human Services, including social service support and grant-related programs, represents 1.6% of the total budget.

Non-expenditure disbursements are Reserves (\$480,710,534) and Interfund Transfers (\$169,386,210) for a total of \$650,096,744.

FISCAL 2005 BUDGET

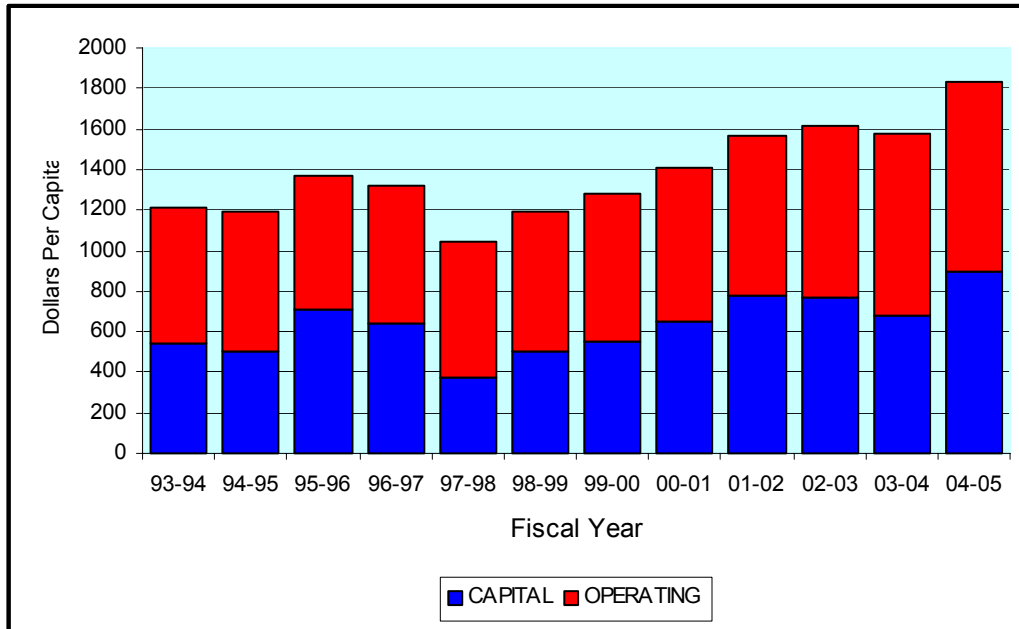
**EXPENDITURES BY FUND GROUP  
ALL USES**



Enterprise			
Transit	\$	23,725,105	
Solid Waste		188,711,979	
Bridges		130,432,639	
Water/Sewer		<u>273,470,269</u>	
	\$		616,339,992
General			364,897,417
Capital Projects			252,354,149
Special Revenue			371,971,658
Debt Service			75,180,988
Internal Service Funds			95,595,112
Trust and Agency			<u>4,784,670</u>
<b>TOTAL</b>	<b>\$</b>		<b><u><u>1,781,123,986</u></u></b>

The above graph illustrates all county expenditures by fund group. The Enterprise Funds which are funded from charges for services include Public Utilities, Solid Waste, Transit, the Toll-Supported Transportation Facilities, and the debt-service and capital projects for the Enterprise Funds. The General Fund, which is the major taxing fund, provides for the bulk of county-wide services and operations. Capital Projects includes all Capital Improvement Program projects except for those that are enterprise funded; Special Revenue Funds consist of funds such as Lighting Districts, the Transportation Trust Fund, the Library Fund, and the Unincorporated MSTU (which provides services to the unincorporated areas of Lee County). Debt Service includes funds established for the retirement of non-enterprise capital improvement projects. Internal Services Funds provide services to county operating departments. Trust and Agency funds are used to account for assets held by a governmental unit in a trustee capacity.

## EXPENDITURES PER CAPITA FY93-94 THROUGH FY04-05



Expenditures per capita are illustrated for operating and capital expenditures only. Expenditures per capita are as follows:

	FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01	FY02	FY03	FY04	FY05
Capital	\$ 544	\$ 506	\$ 637	\$ 707	\$ 370	\$ 507	\$ 547	\$ 654	\$ 775	\$ 773	\$ 677	\$ 892
Operating	666	683	664	687	671	686	734	751	795	842	900	943
<b>TOTAL</b>	<b>\$ 1210</b>	<b>\$ 1189</b>	<b>\$ 1301</b>	<b>\$ 1394</b>	<b>\$ 1041</b>	<b>\$ 1193</b>	<b>\$ 1281</b>	<b>\$ 1405</b>	<b>\$ 1570</b>	<b>\$ 1615</b>	<b>\$ 1577</b>	<b>\$ 1835</b>

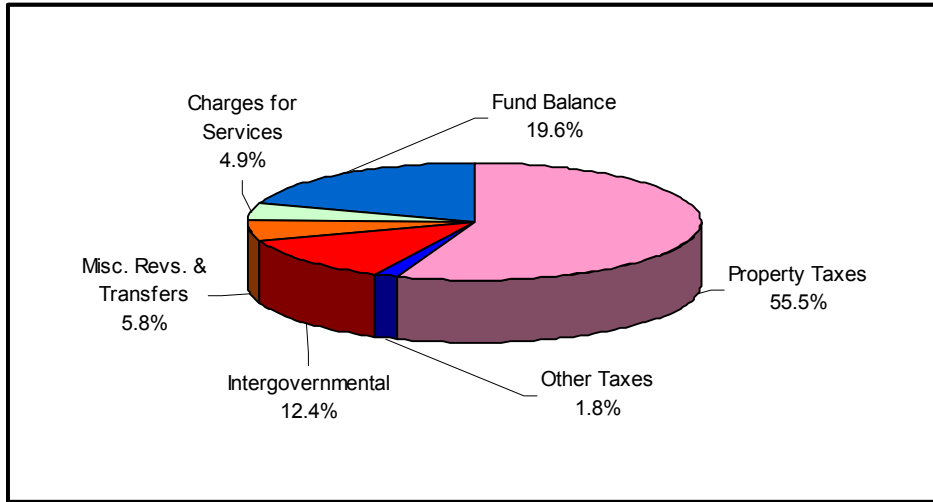
Total per capita expenditures show an increase of 16.4% from FY03-04 to FY04-05. This is a reflection of an 8.8% increase in the operating budget, a 20.8% increase in the capital budget combined with a 3.9% increase in population.

Expenditures per capita for capital projects reflects an increase of 31.8% from FY03-04 to FY04-05. The increase reflected an increase in the capital budget for FY04-05 combined with continued population growth. The increase in the capital budget was due to projects carried from FY03-04 into FY04-05 (\$67.9 million) such as the Justice Center expansion financed by bonds and new projects for FY04-05 (\$61.7 million) including the Northwest Regional Library in Cape Coral and the widening of Summerlin Road from San Carlos to Gladiolus. The current increase followed a 12.4% decrease from FY02-03 to FY03-04 and an 18.5% increase from FY00-01 to FY01-02.

Expenditures per capita for operating expenditures have reflected a trend of increasing costs associated with the maintenance of completed capital projects and expansion of county services up to FY94-95. During FY95-96, there were fewer capital projects completed that resulted in less impact upon operations. In addition, an increase in the emphasis upon core service delivery created greater operating efficiencies. Since, FY97-98, the operating per capita expenditures have been increasing annually.

**FISCAL 2005 BUDGET**

**GENERAL FUND  
REVENUE BY CATEGORY**



	FY00 Actual	FY01 Actual	FY02 Actual	FY03 Actual	FY04 Estimated	FY05 Adopted
Property Taxes	\$ 109,078,413	\$ 116,875,664	\$ 134,228,613	\$ 153,814,711	\$ 185,000,000	\$ 202,629,819
Other Taxes	4,295,299	4,792,920	4,866,417	5,515,070	6,405,796	6,613,984
Intergovernmental	30,089,763	31,135,169	42,543,991	40,342,809	43,697,648	45,127,152
Misc. Revs. & Transfers	28,070,834	29,458,662	36,179,797	28,721,692	20,129,113	20,999,469
Charges for Services	11,208,097	14,005,982	13,908,925	17,295,583	15,141,201	17,836,708
Fines & Forfeitures	2,006,159	1,928,238	2,407,094	3,022,878	2,155,223	5,300
Current Revenues	\$ 184,748,565	\$ 198,196,635	\$ 234,134,837	\$ 248,712,743	\$ 272,528,981	\$ 293,212,432
Less 5% Anticipated						(3,628,000)
Fund Balance	57,986,925	67,186,109	72,973,306	87,081,552	67,368,407	75,312,985
<b>TOTAL</b>	<b>\$ 242,735,490</b>	<b>\$ 265,382,744</b>	<b>\$ 307,108,143</b>	<b>\$ 335,794,295</b>	<b>\$ 339,897,388</b>	<b>\$ 364,897,417</b>

The chart reflects adopted FY04-05 revenues in the General Fund. Property Taxes account for 54.3% of the revenue in the General Fund. Intergovernmental Revenues (Sales Tax & State Revenue Sharing) and Fund Balance account for 33% of Fund Revenues. The slight increase in Intergovernmental Revenue is from an anticipated increase in sales tax revenues.

Miscellaneous Revenues and Transfers include such revenues as interest earnings, indirect cost collections, refunds, donations, rents and lease collections. Transfers are from other County funds with obligations to the General Fund other than indirect costs.

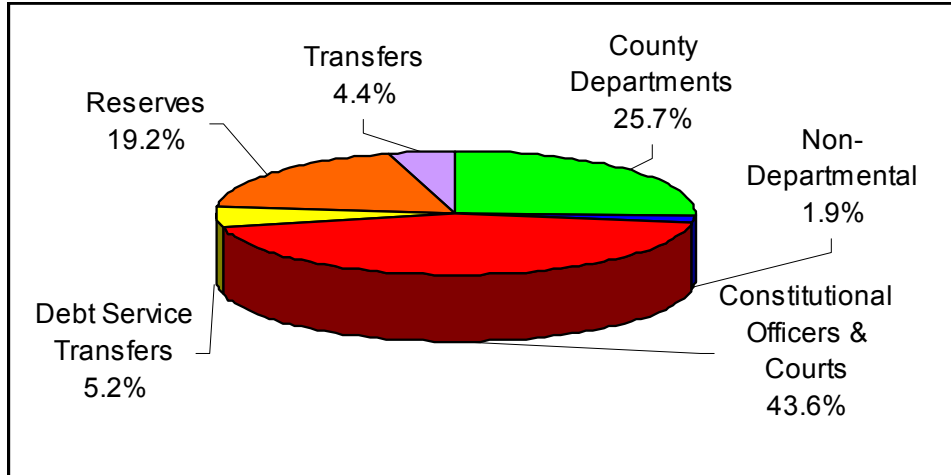
Charges for Services include licenses and permit fees in addition to rental, parking, and other miscellaneous fees.

Fines and Forfeitures include various Court Cost revenues as well as traffic and miscellaneous criminal fines.

Less 5% Anticipated includes new revenues except property taxes in which a 5 percent reduction has already been removed. Also excluded are interfund transfers and grant revenues. This category is not included in the chart.

**FISCAL 2005 BUDGET**

**GENERAL FUND  
EXPENDITURES BY CATEGORY**



	<u>FY00</u>	<u>FY01</u>	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Adopted</u>
County Departments	\$ 56,731,898	\$ 61,226,986	\$ 67,566,099	\$ 76,105,185	\$ 90,505,979	\$ 93,578,728
Non-Departmental	3,229,678	5,068,844	2,317,815	2,754,653	3,845,017	7,071,718
Const Officers & Courts	94,029,859	102,610,459	116,851,411	129,274,924	145,256,788	159,220,936
Debt Service Transfers	14,624,850	16,329,596	14,472,508	16,628,775	16,818,988	18,956,252
Reserves	N/A	N/A	N/A	N/A	75,312,985	70,075,472
Transfers	6,690,427	7,325,813	17,541,390	44,994,870	8,157,631	15,994,311
<b>TOTAL</b>	<b>\$ 175,306,712</b>	<b>\$ 192,561,698</b>	<b>\$ 218,749,223</b>	<b>\$ 269,758,407</b>	<b>\$ 339,897,388</b>	<b>\$ 364,897,417</b>

The chart indicates the majority of General Fund expenditures are for the direct provision of government services.

Non-Departmental generally refers to expenses of a countywide nature, such as financial services or auditing expenses that are not related to solely one department.

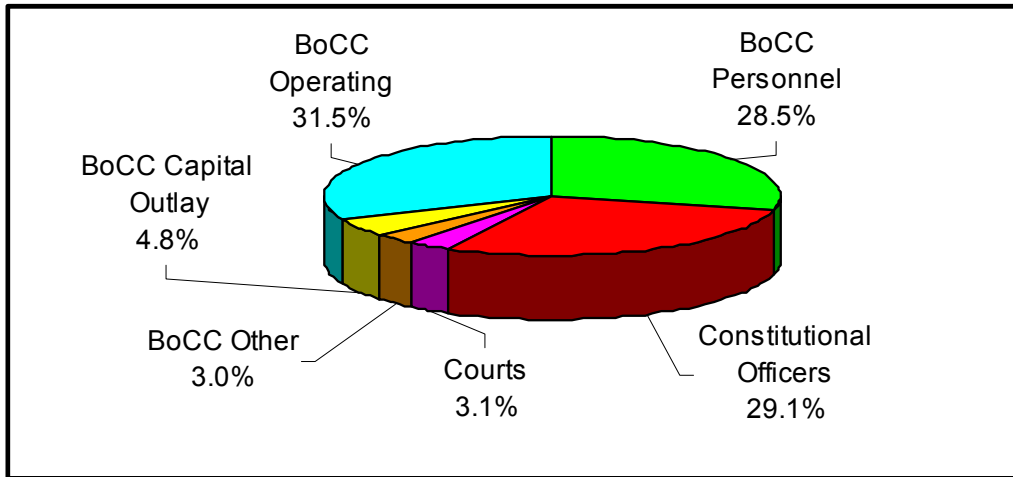
The Clerk of the Courts, Property Appraiser, Tax Collector, Supervisor of Elections, and Sheriff are elected Constitutional Officers. The budget for Courts includes Court Services, State Attorney, Public Defender, and Medical Examiner.

Debt Service Transfers are transfers to other funds for debt service payments. Transfers include interfund transfers such as subsidies for Transit.

Reserves refer to unallocated funds. The actual years are audited and, therefore, not reflective of estimated or adopted reserves. Reserves are reflected as an expense but expenditures are not paid from Reserves accounts.

**FISCAL 2005 BUDGET**

**OPERATING EXPENSES**



Board of County Commissioners:			
Personnel		\$	145,673,463
Operating Expenses			161,039,450
Capital Outlay			24,322,427
Other Expenses			15,403,999
Total BoCC Operating Departments		\$	<u>346,439,339</u>
Constitutional Officers			148,374,713
Courts			15,727,392
Total Operating Expenses		\$	<u><u>510,541,444</u></u>

The above chart represents operating expenses for the departments under the Board of County Commissioners as well as Court Services, Public Defender, State Attorney, Medical Examiner, and the Constitutional Officers.

Under the Board of County Commissioners, each department may or may not have expenditures in each category. The section entitled "Personnel" is comprised of all salaries and fringe benefits; "Operating" expenses are for general operating expenses such as goods and services. "Capital Outlay" is for equipment, vehicles, and library books.

Other expenses refers to principal and interest payments as well as grants and aids to other governments and organizations.



## **OPERATING BUDGET VARIANCES OF 5% UNDER BOARD OF COUNTY COMMISSIONERS**

### **Animal Services**

The budget increase is due to the increased operating costs, as well as significant increases in Intergovernmental Service Charges (IGS).

### **County Administration**

The increase is due primarily to increased health insurance and retirement costs.

### **County Attorney**

The budget increase is due to health and retirement costs.

### **County Commissioners**

The increase in budget is due primarily to increased health insurance and retirement costs.

### **County Lands**

The budget increase is due to adding one new Property Acquisition Agent position and the Mosquito Control agreement cost, which is offset by revenues.

### **Community Development**

Community Development had an increase in budget resulting from eight new positions for FY04-05. Nineteen new positions were added during the year FY03-04 with associated capital costs. Additionally, there were increases in IGS charges and health and retirement costs.

### **Construction and Design**

The budget increase is due to the increase in personnel costs.

Facilities Management budget increase is due to the transfer and addition of 14 positions as well as increased operating and health benefit costs.

Maintenance and Repairs budget increase is due to a net increase of three positions as well as increased operating costs.

### **Economic Development**

The budget increase is due to the move to their new location with a higher lease cost.

### **Fleet Management**

The budget increase is due to adding one new Mechanic position for EMS-Fleet and the increase in fuel and maintenance costs.

**FISCAL 2005 BUDGET**

**OPERATING BUDGET VARIANCES OF 5%  
UNDER BOARD OF COUNTY COMMISSIONERS (continued)**

**Human Resources**

The budget increase is due to health and retirement costs as well as county-wide training efforts.

**Hearing Examiner**

The budget increase is due primarily to health and retirement costs.

**Human Services**

The budget increase is due to grant money carried over to the new fiscal year. Additionally, increases for the Partnering for Results Program and for state mandated services.

**ITG**

The budget increase is due to purchase and installation of major replacement telephone switches, software maintenance increases, new servers, routers, and disk storage upgrade.

**Library**

The budget increase is due to capital, personnel and operating expenses associated with the takes Regional Library.

**Natural Resources**

The budget increase is due to the addition of an additional position in FY03-04 and equipment purchases for the Environmental Lab.

**Parks & Recreation**

The budget increase is due to a significant increase in personnel, operating and IGS costs. Nine new positions were added for the new fiscal year.

**Public Resources**

The budget increase is due to increased personnel costs.

**Smart Growth**

The increase is due to increased insurance and retirement costs.

**Solid Waste**

The budget increase is due to projected increases in tonnages, CPI increases to the franchise haulers and higher personnel costs.

**Utilities**

The budget increase is due to the addition of 27 positions and necessary equipment in FY04-05 for system growth needs.

**FISCAL 2005 BUDGET**



**LEE COUNTY**

**FISCAL 2005 BUDGET**

**OPERATING BUDGETS BY DEPARTMENTS  
UNDER THE BOARD OF COUNTY COMMISSIONERS**

DEPARTMENTS	ACTUAL FY97-98	ACTUAL FY98-99	ACTUAL FY99-00	ACTUAL FY00-01	ACTUAL FY01-02	ACTUAL FY02-03	ADOPTED BUDGET FY03-04	ADOPTED BUDGET FY04-05	ADOPTED FY04 TO ADOPTED FY05 PERCENT CHANGE
Animal Services	\$ N/A	\$ 1,415,136	\$ 1,651,291	\$ 1,757,756	\$ 2,019,582	\$ 2,302,712	\$ 3,043,935	\$ 3,444,375	13.16%
Comm. Redev. Agency	440,092	N/A	N/A	N/A	N/A	N/A	N/A	N/A	NA
Community Development	10,083,802	12,679,045	13,765,962	14,501,528	15,780,672	18,249,176	21,045,069	23,402,788	11.20%
Construction & Design	7,084,867	7,337,297	8,019,740	8,624,108	8,878,541	9,500,432	10,138,621	12,113,078	19.47%
County Administration	14,834,074	11,552,820	2,641,480	2,575,740	2,847,923	2,892,132	3,137,948	3,613,248	15.15%
County Attorney	2,472,727	2,557,515	2,534,824	2,689,860	3,001,050	3,040,083	3,423,596	3,656,320	6.80%
County Commission	927,664	935,945	940,481	938,118	984,559	997,421	1,082,416	1,193,865	10.30%
County Lands	N/A	N/A	0	912,886	878,135	963,008	1,062,406	1,248,604	17.53%
Economic Development	1,811,396	1,221,240	2,321,554	1,954,123	1,387,770	1,667,353	1,562,791	1,671,352	6.95%
Fleet Management	3,172,024	4,070,127	4,899,294	4,802,975	4,872,090	5,740,724	6,282,785	7,146,587	13.75%
Hearing Examiner	538,157	562,094	584,228	599,098	690,584	674,872	699,134	749,999	7.28%
Human Resources	1,104,111	1,143,944	1,495,872	1,713,287	1,790,199	2,079,197	2,457,859	2,628,820	6.96%
Human Services	25,162,194	12,734,435	15,142,295	15,266,757	15,724,907	18,965,455	19,570,195	21,620,285	10.48%
Information Technology	8,651,513	9,225,133	10,139,885	11,064,712	11,509,821	11,286,083	12,161,704	14,263,972	17.29%
Internal Services	3,959,890	4,117,181	4,023,574	3,167,831	3,769,256	1,592,110	2,062,820	2,091,860	1.41%
Library	9,522,541	10,804,156	13,369,299	14,266,434	17,309,287	18,742,933	21,151,566	25,163,610	18.97%
Natural Resources	2,507,880	2,729,803	2,878,124	3,049,209	3,476,144	3,807,480	4,352,558	4,750,710	9.15%
Parks & Recreation	13,989,956	13,430,576	14,709,439	15,337,931	16,873,633	18,823,148	22,890,499	24,310,357	6.20%
Public Resources	1,358,280	1,449,531	1,521,219	1,825,496	1,760,111	1,899,278	1,974,018	2,136,652	8.24%
Public Safety	17,872,427	18,494,262	18,744,538	21,814,799	27,806,378	30,644,247	41,971,006	39,400,496	(6.12%)
Purchasing	702,686	727,750	608,113	640,300	809,036	805,068	851,183	846,546	(0.54%)
Smart Growth	N/A	N/A	N/A	N/A	89,901	180,085	348,004	377,226	8.40%
Solid Waste	25,455,961	26,542,498	27,089,322	29,306,955	30,141,841	32,430,924	34,418,777	36,956,755	7.37%
Sports Authority	N/A	N/A	N/A	N/A	N/A	374,783	600,000	600,000	0.00%
Transit	6,132,142	8,223,802	11,135,351	12,163,340	13,362,459	11,332,612	18,493,463	18,950,012	2.47%
Transportation	27,191,509	25,203,999	23,053,951	27,055,603	29,495,895	32,975,745	39,576,091	40,529,452	2.41%
Utilities	14,951,828	15,714,305	24,490,562	24,769,150	22,671,538	28,862,616	37,886,970	45,493,226	20.08%
Visitor & Conv. Bureau	6,714,075	6,576,016	6,201,730	6,512,709	7,600,314	7,464,298	7,918,615	8,079,144	2.03%
<b>TOTAL</b>	<b>\$ 206,641,796</b>	<b>\$ 199,448,610</b>	<b>\$ 211,962,128</b>	<b>\$ 227,310,705</b>	<b>\$ 245,531,626</b>	<b>\$ 268,293,977</b>	<b>\$ 320,164,029</b>	<b>\$ 346,439,339</b>	<b>8.21%</b>

N/A's are a result of county organizational changes.

Note: While yearly departmental comparisons have been reported as accurately as possible, some fluctuations may occur due to these organizational changes.

**FISCAL 2005 BUDGET**

**OPERATING BUDGETS FOR COURTS AND CONSTITUTIONAL OFFICERS**

<b>COURTS</b>	<b>ACTUAL FY97-98</b>	<b>ACTUAL FY98-99</b>	<b>ACTUAL FY99-00</b>	<b>ACTUAL FY00-01</b>	<b>ACTUAL FY01-02</b>	<b>ACTUAL FY02-03</b>	<b>ADOPTED BUDGET FY03-04</b>	<b>ADOPTED BUDGET FY04-05</b>	<b>ADOPTED FY03-04 TO ADOPTED FY04-05 PERCENT CHANGE</b>
Court Services	\$ 8,655,379	\$ 9,429,520	\$ 9,665,836	\$ 9,828,747	\$ 10,343,982	11,737,542	12,767,296	11,693,694	(8.4%)
Bd. Support	N/A	N/A	N/A	N/A	793,335	760,806	972,954	1,155,209	18.7%
<b>TOTAL</b>	<b>\$ 8,655,379</b>	<b>\$ 9,429,520</b>	<b>\$ 9,665,836</b>	<b>\$ 9,828,747</b>	<b>\$ 11,137,317</b>	<b>\$ 12,498,348</b>	<b>\$ 13,740,250</b>	<b>\$ 12,848,903</b>	<b>(6.5%)</b>
Public Defender	\$ 619,169	\$ 759,044	\$ 654,786	\$ 619,600	\$ 477,853	550,519	656,104	296,630	(54.8%)
State Attorney	875,507	932,706	665,158	850,844	852,625	912,129	1,001,337	763,794	(23.7%)
Medical Examiner	885,183	876,578	873,325	902,970	1,117,089	1,371,728	1,531,476	1,818,065	18.7%
<b>TOTAL COURTS</b>	<b>\$ 11,035,238</b>	<b>\$ 11,997,848</b>	<b>\$ 11,859,105</b>	<b>\$ 12,202,161</b>	<b>\$ 13,584,884</b>	<b>\$ 15,332,724</b>	<b>\$ 16,929,167</b>	<b>\$ 15,727,392</b>	<b>(7.1%)</b>
<b>CONSTITUTIONAL OFFICERS</b>									
Tax Collector	\$ 5,957,312	\$ 7,786,935	\$ 8,583,190	\$ 9,228,368	\$ 10,258,415	11,041,036	11,968,334	13,722,072	14.7%
Bd. Support	546,005	697,955	739,620	930,640	950,702	1,032,740	985,692	1,182,902	20.0%
<b>TOTAL</b>	<b>\$ 6,503,317</b>	<b>\$ 8,484,890</b>	<b>\$ 9,322,810</b>	<b>\$ 10,159,008</b>	<b>\$ 11,209,117</b>	<b>\$ 12,073,776</b>	<b>\$ 12,954,026</b>	<b>\$ 14,904,974</b>	<b>15.1%</b>
Clerk to Board	\$ 3,516,298	\$ 5,810,630	\$ 4,739,233	\$ 4,682,749	\$ 6,816,922	7,815,581	8,431,388	5,959,268	(29.3%)
Bd. Support	207,620	318,157	742,186	842,479	772,105	822,152	961,881	1,206,607	25.4%
Clerk of Courts	1,796,977	1,855,279	1,940,590	1,942,223	N/A	0	N/A	0	
<b>TOTAL</b>	<b>\$ 5,520,895</b>	<b>\$ 7,984,066</b>	<b>\$ 7,422,009</b>	<b>\$ 7,467,451</b>	<b>\$ 7,589,027</b>	<b>\$ 8,637,733</b>	<b>\$ 9,393,269</b>	<b>\$ 7,165,875</b>	<b>(23.7%)</b>
Prop Appraiser	\$ 3,030,400	\$ 3,654,296	\$ 3,736,389	\$ 4,193,617	\$ 4,432,604	5,133,881	6,020,733	6,800,123	12.9%
Bd. Support	1,635,023	3,959,682	1,895,167	2,255,399	2,019,585	2,193,042	2,406,801	2,833,711	17.7%
<b>TOTAL</b>	<b>\$ 4,665,423</b>	<b>\$ 7,613,978</b>	<b>\$ 5,631,556</b>	<b>\$ 6,449,016</b>	<b>\$ 6,452,189</b>	<b>\$ 7,326,923</b>	<b>\$ 8,427,534</b>	<b>\$ 9,633,834</b>	<b>14.3%</b>
Supv. of Elections	\$ 2,109,062	\$ 1,865,482	\$ 2,109,062	\$ 2,146,025	\$ 2,379,745	3,077,900	3,610,255	4,482,650	24.2%
Bd. Support	295,994	308,313	264,913	402,717	377,664	548,487	569,784	1,136,283	99.4%
<b>TOTAL</b>	<b>\$ 2,405,056</b>	<b>\$ 2,173,795</b>	<b>\$ 2,373,975</b>	<b>\$ 2,548,742</b>	<b>\$ 2,757,409</b>	<b>\$ 3,626,387</b>	<b>\$ 4,180,039</b>	<b>\$ 5,618,933</b>	<b>34.4%</b>
Sheriff Disb-Law Enf.	\$ 36,491,873	\$ 39,408,668	\$ 43,578,264	\$ 46,483,244	\$ 54,885,879	57,829,428	65,330,053	73,774,236	12.9%
Sheriff Disb-Corrections	12,735,521	12,700,419	15,127,285	18,137,455	21,360,801	25,128,649	28,329,684	33,869,716	19.6%
Sheriff - Miscellaneous	N/A	N/A	N/A	368,148	N/A	N/A	N/A	N/A	
Bd. Support	2,026,704	2,488,100	1,535,499	1,693,464	2,487,208	2,736,246	3,687,844	3,354,145	(9.0%)
Trust & Agency	108,808	77,548	132,510	73,018	31,146	107,090	53,000	53,000	0.0%
<b>TOTAL</b>	<b>\$ 51,362,906</b>	<b>\$ 54,674,735</b>	<b>\$ 60,373,558</b>	<b>\$ 66,755,329</b>	<b>\$ 78,765,034</b>	<b>\$ 85,801,413</b>	<b>\$ 97,400,581</b>	<b>\$ 111,051,097</b>	<b>14.0%</b>
<b>TOTAL CONSTITUTIONAL OFFICERS</b>	<b>\$ 70,457,597</b>	<b>\$ 80,931,464</b>	<b>\$ 85,123,908</b>	<b>\$ 93,379,546</b>	<b>\$ 106,772,776</b>	<b>\$ 117,466,232</b>	<b>\$ 132,355,449</b>	<b>\$ 148,374,713</b>	<b>12.1%</b>

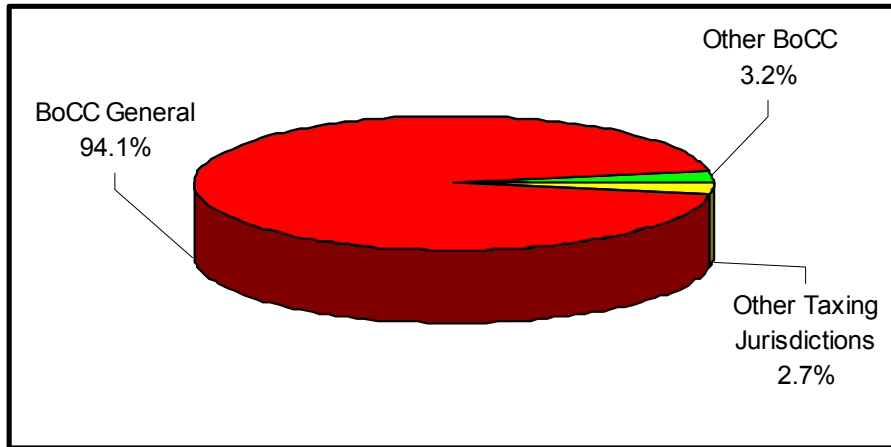
FISCAL 2005 BUDGET

OPERATING BUDGETS BY BOCC DEPARTMENTS,  
COURTS AND CONSTITUTIONAL OFFICERS

<u>SUMMARY</u>	<u>ACTUAL FY97-98</u>	<u>ACTUAL FY98-99</u>	<u>ACTUAL FY99-00</u>	<u>ACTUAL FY00-01</u>	<u>ACTUAL FY01-02</u>	<u>ACTUAL FY02-03</u>	<u>ADOPTED BUDGET FY03-04</u>	<u>ADOPTED BUDGET FY04-05</u>	<u>ADOPTED FY03-04 TO ADOPTED FY04-05 PERCENT CHANGE</u>
TOTAL Courts	\$ 11,035,238	\$ 11,997,848	\$ 11,859,105	\$ 12,202,161	\$ 13,584,884	\$ 15,332,724	\$ 16,929,167	\$ 15,727,392	(7.1%)
TOTAL Constitutional Officers	\$ 70,457,597	\$ 80,931,464	\$ 85,123,908	\$ 93,379,546	\$ 106,772,776	\$ 117,466,232	\$ 132,355,449	\$ 148,374,713	12.1%
TOTAL Departments	\$ 206,641,796	\$ 199,448,610	\$ 211,962,128	\$ 227,310,705	\$ 245,531,626	\$ 268,293,977	\$ 320,164,029	\$ 346,439,339	8.2%
<b>TOTAL OPERATING</b>	<b>\$ 288,134,631</b>	<b>\$ 292,377,922</b>	<b>\$ 308,945,141</b>	<b>\$ 332,892,412</b>	<b>\$ 365,889,286</b>	<b>\$ 401,092,933</b>	<b>\$ 469,448,645</b>	<b>\$ 510,541,444</b>	<b>8.8%</b>

FISCAL 2005 BUDGET

**CONSTITUTIONAL OFFICERS  
FY04-05 "OPERATING" BUDGETS**



	<u>FUNDED BY GENERAL FUND</u>	<u>FUNDED BY OTHER BoCC FUNDS</u>	<u>FUNDED BY OTHER TAXING AUTHORITIES</u>	<u>FY04-05 BUDGETS</u>
<b>CONSTITUTIONAL OFFICERS</b>				
<b>CLERK OF COURTS:</b>				
Operating Expense	\$ 5,569,268	\$ 390,000	\$ 0	\$ 5,959,268
Support	1,206,607	0	0	1,206,607
<b>Total Clerk To The Board</b>	<b>\$ 6,775,875</b>	<b>\$ 390,000</b>	<b>\$ 0</b>	<b>\$ 7,165,875</b>
<b>PROPERTY APPRAISER:</b>				
Operating Expense	\$ 5,584,026	\$ 1,216,097	\$ 859,981	\$ 7,660,104
Support	2,833,711	0	0	2,833,711
<b>Total Property Appraiser</b>	<b>\$ 8,417,737</b>	<b>\$ 1,216,097</b>	<b>\$ 859,981</b>	<b>\$ 10,493,815</b>
<b>TAX COLLECTOR:</b>				
Operating Expense	\$ 10,500,000	\$ 3,222,072	\$ 3,179,717	\$ 16,901,789
Support	1,182,902	0	0	1,182,902
<b>Total Tax Collector</b>	<b>\$ 11,682,902</b>	<b>\$ 3,222,072</b>	<b>\$ 3,179,717</b>	<b>\$ 18,084,691</b>
<b>SUPERVISOR OF ELECTIONS:</b>				
Operating Expense	\$ 4,482,650	\$ 0	\$ 0	\$ 4,482,650
Support	1,136,283	0	0	1,136,283
<b>Total Supervisor of Elections</b>	<b>\$ 5,618,933</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 5,618,933</b>
<b>SHERIFF:</b>				
Personnel Services	\$ 82,319,980	\$ 0	\$ 0	\$ 82,319,980
Operating Expense	18,925,932	53,000	0	18,978,932
Support	3,354,145	0	0	3,354,145
Capital Outlay	6,398,040	0	0	6,398,040
<b>Total Sheriff</b>	<b>\$ 110,998,097</b>	<b>\$ 53,000</b>	<b>\$ 0</b>	<b>\$ 111,051,097</b>
<b>GRAND TOTAL</b>	<b>\$ 143,493,544</b>	<b>\$ 4,881,169</b>	<b>\$ 4,039,698</b>	<b>\$ 152,414,411</b>

## **FISCAL 2005 BUDGET**

### **CONSTITUTIONAL OFFICERS FY04-05 "OPERATING" BUDGETS (continued)**

#### **CLERK OF COURTS**

The Clerk operating budget of \$7.2 million is budgeted in the General Fund and a small portion in the Tourist Tax Fund. The Clerk receives from Visitor and Convention Bureau (VCB) Tourist Tax dollars an amount annually for auditing these tax collections. For FY04-05, the budgeted amount is \$390,000. The operating budget is divided into two areas: Operating Expenses (\$5,959,268); and Support (\$1,206,607). In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Clerk of Courts. These expenditures are for county building maintenance, building rental, and other internal service charges.

#### **PROPERTY APPRAISER**

The Property Appraiser's operating budget is proportionately divided among all taxing authorities within Lee County. Approximately 89% of the budget (\$6,800,123) is allocated under the Board for all county funds receiving ad valorem taxes. This includes the General Fund's payment for the School Board, as well as the cities' portions. The remaining portion of the budget is not reflected in this budget document, but would be reflected in each of the other independent taxing district budgets. In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Property Appraiser. These expenditures are for county data processing, building rental, utilities, postage for Truth in Millage (TRIM) notices, and other internal service charges.

#### **TAX COLLECTOR**

The Tax Collector's operating budget is more than fully funded through State-mandated fees and commissions. These fees and commissions are deducted from the revenues collected and retained by the Tax Collector for their operation. For these commissions \$13,722,072 is budgeted under various operating and non-operating funds. The commissions/fees budgeted are for ad valorem taxes, special assessments, and occupational licenses. Additional fees and commissions for the remaining portion of the budget would be reflected in each of the other taxing district's budgets. In addition to the operating budget portion budgeted, certain expenditures have also been budgeted in the General Fund for "support" to the Tax Collector. These expenditures are for building rental, utilities, and other internal service charges.

#### **SUPERVISOR OF ELECTIONS**

The Supervisor of Elections' operating budget is allocated in the General Fund at \$4,482,650. In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Supervisor of Elections. These expenditures are for building rental and county building maintenance.

#### **SHERIFF**

The Sheriff's operating budget is allocated in the General Fund (\$107,643,952). In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Sheriff (\$3,354,145). These expenditures are for building rental and utilities.



## DEBT SERVICE INTRODUCTION

### The Big Picture

As of September 30, 2004, Lee County has \$1,170,065,114 in outstanding principal from bonded debt. This may be divided into the following categories:

General Government Debt	\$ 270,560,114
Enterprise Debt	
Solid Waste	146,805,000
Transportation	151,190,000
Water and Sewer	197,980,000
Airport	<u>403,530,000</u>
TOTAL	<u>\$ 1,170,065,114</u>

In addition, the county has loans totaling \$22.7 million from the Tax Exempt Commercial Paper Program through the Florida Association of Counties and \$13.2 million in loans from several other programs including a Term Loan Assessment Program with SunTrust Bank, the Florida Department of Environmental Protection and the Florida Department of Transportation.

### Existing Debt Service

The Capital Improvements Section of the Budget includes a detailed listing of all existing debt issues for Enterprise Debt, Governmental Debt and two Certificates of Participation. Included are the titles of each bond issue, principal and interest payments due, the number of years to maturity and the source of funds for payment.

### Capability to Issue Debt

Lee County does not have specific legal debt limits. The County has issued debt in two broad ranging categories – Enterprise Debt and Governmental Debt. Each has its own set of criteria that establish debt capacity. Lee County has no ad valorem debt.

### Enterprise Debt

Lee County has issued debt for a variety of Enterprise Fund related debt (Transportation, Solid Waste and Utilities). The **Enterprise Debt** is funded from specific revenue streams related to the purpose for which improvements will be made (toll revenues, water and sewer revenues etc.). Separate funds are established for each debt issue. Those revenue streams provide sufficient funding to meet debt service requirements. Various modeling procedures are used to initially determine debt capabilities related to such factors as trip generation (toll bridges) or growth in customers (solid waste and utilities). Rates are established to insure payment of existing debt and operation of facilities.

## **FISCAL 2005 BUDGET**

### **DEBT SERVICE INTRODUCTION (continued)**

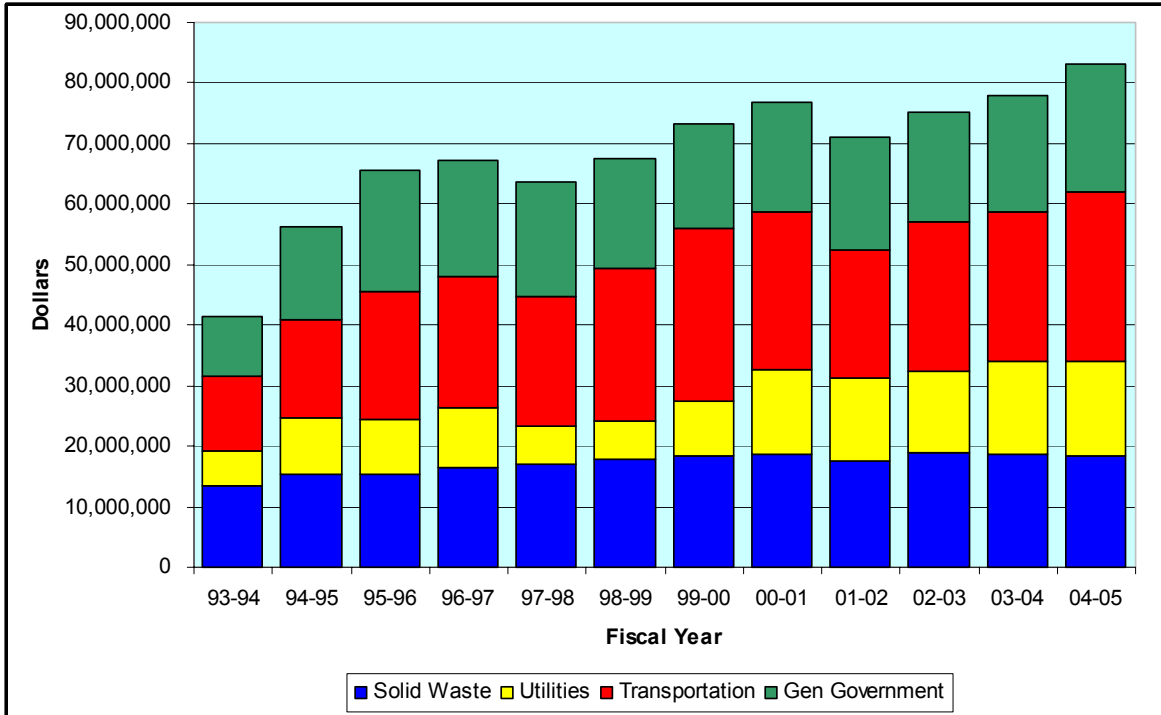
#### **Governmental Debt**

One form of **Governmental Debt** is Capital Revenue Debt. It is funded from non-ad Valorem revenues. A group of revenues have been established that together are pledged to a series of bond issues. Revenues included in that group are Ambulance Service Receipts, Building and Zoning Permits and Fees, Data Processing Fees, Excess County Officer Fees, Franchise Fees, Guaranteed Entitlement Funds, Investment Earnings, License Fees, Pledged Gas Taxes and Sales Taxes. Separate funds are established for each debt issue.

The County is required by Resolution to set up and appropriate in its annual budget (for expenditure in each of the fiscal years during which any bonds are outstanding and unpaid) sufficient pledged revenues to pay the principal and interest on any outstanding bonds. The County may issue additional bonds on parity with these bonds as long as it can meet an "additional bonds test" as specified by bond insurance. Therefore, all of the debt obligations are annually programmed into the budget at the same time as other needs are being funded. This insures that debt obligations do not unexpectedly result in a reduction in current or future operations.

Another type of Government Debt is Special Assessments for specific improvements. These usually are issued through Municipal Service Benefit Units (MSBU's) that are attributed to and paidfor by residents in specific areas.

## DEBT SERVICE PRINCIPAL AND INTEREST PAYMENTS FY93-94 THROUGH FY04-05



In Millions:

FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01	FY02	FY03	FY04	FY05
Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Adopted
\$41.5	\$56.3	\$65.6	\$67.2	\$63.6	\$67.5	\$73.3	\$76.8	\$73.2	\$76.5	\$77.4	\$83.2

This chart illustrates the amount and categorization of debt over time (principal and interest). The categories listed represent different kinds of debt issues. The Port Authority is not included. However, the Port Authority issued \$327.3 million in new bonds for a new Midfield Terminal and associated improvements. The effect of this debt may be seen in the chart - "Annual County Debt Service" (1985 - 2033).

### HISTORICAL SUMMARY OF DEBT FINANCING ACTIVITY

#### General Government

Included are revenue bonds supported by non-ad valorem revenues whose project scopes range from renovation of the Lee County Courthouse to construction of Lakes Park; certificates of participation that were issued for construction of a fleet maintenance building, a County facility in Cape Coral, communications and computer equipment, and construction of new facilities for the Supervisor of Elections, Tax Collector, and Property Appraiser. In 1992 bonds were sold for a

## **FISCAL 2005 BUDGET**

### **DEBT SERVICE (continued)**

portion of the funds to construct a new Shady Rest Care Pavilion. New bonds were issued in October 1995 to repay short-term commercial paper loans for capital improvements (MSBU), and to finance renovation/construction of the Public Safety and Community Development/Public Works buildings.

On August 26, 2003, the Board of County Commissioners approved a cash acquisition of the SunTrust building in downtown Fort Myers for \$17.2 million as part of a ten year \$73.8 million Justice Center master plan.

On June 3, 2004, \$55,530,000 in bonds were issued for implementing a portion of the master plan. In addition to renovation of the SunTrust building as a Justice Center Annex with overhead conveyance to the Justice Center, construction of two new Pods (E and F) in the Justice Center will add 150,000 square feet for court-related functions. Most of the floors will have two or three courtrooms. Other floors may have court rooms along with pre-trial, probation and expansion of office space. An existing building on Heitman Street will be demolished and Heitman Street will be vacated. A 700 car-parking garage will be constructed.

### **Transportation**

Transportation related projects include debt financing supported by gas taxes, impact fees and toll revenues. Gas taxes are being used to retire debt for two issues that provided over \$48,500,000 in monies for street improvements including the widening of Daniels Parkway and College Parkway along with ten other projects.

Toll revenue is the funding source to retire debt incurred for the construction of the Sanibel, Cape Coral and Midpoint Bridges. Bonds were issued in 1991, refinanced in 1993 and again in 2003 for design and engineering of the Midpoint Bridge.

In 1995 two bond issues were completed - \$96.5 million for construction of the Midpoint Bridge supported by capitalized interest for two years and toll revenues; and \$35.4 million for construction of the Midpoint Bridge corridor supported by the Five Cent Local Option Gas Tax.

### **Utilities**

On June 30, 2003, Lee County issued \$57,240,000 Water & Sewer Refunding Revenue Bonds, Series 2003A for the purchase of Gulf Environmental Services, Inc., (GES). Water & Sewer Refunding Revenue Bonds, Series 2003B for \$8,285,000 were also issued to provide capital funds to upgrade the GES System.

### **Solid Waste**

In December 1995, \$27,880,000 in bonds was issued for the acquisition and construction of the first phase of the Lee/Hendry landfill and for the acquisition of two transfer stations in Hendry County.

### **Law Enforcement**

The Ortiz Correctional Center has been completed and became fully operational in FY03-04. The project consisted of three phases and a Juvenile Assessment Center in downtown Fort Myers.

## **FISCAL 2005 BUDGET**

### **DEBT SERVICE (continued)**

Phase I was funded from electrical franchise fees and bond proceeds from several existing bond issues. Phases II, III and the Juvenile Assessment Center plus renovations to the Emergency Operations Center (EOC) were funded on July 12, 2000, from the proceeds of an \$18,200,000 Bond Issue (Capital Revenue Bonds, Series 2000). The proceeds were also used to repay a \$1,970,000 commercial paper loan originally borrowed to provide construction funds.

### **Bond Refinancing Activity**

In January 1996, \$12,125,000 in Certificates of Participation was refunded followed in June 1997, by \$18,705,000 in Capital Revenue Bonds. Through this refinancing, the General Fund Debt was restructured saving \$6.5 million in interest. In August 1997, \$14,705,000 in Series 1989 Six Cent Local Option Gas Tax Bonds was refunded. In June 1999, \$36,190,000 was sold as the Capital Refunding Revenue Bonds, Series 1999A, to refund a Series 1989A bond. July 2001, saw the refunding of the Series 1991 Transportation Refunding Revenue Bonds with the Transportation Facilities Refunding Revenue Bonds, Series 2001A for a savings of \$8.2 million.

On November 26, 2003, The Capital & Transportation Facilities Refunding Revenue Bonds, Series 1993A were current refunded as the Capital and Transportation Facilities Refunding Revenue Bonds, Series 2003 for a par amount of \$40,815,000. There was a savings of \$4,697,721.

On January 21, 2004, a portion of the Transportation Facilities Revenue Bonds, Series 1995 (Midpoint Bridge) was refunded as the Transportation Facilities Refunding Revenue Bonds, Series 2004B. The par amount was \$58,375,000 with a savings of \$4,578,366.

On May 26, 2004, the Tourist Development Tax Refunding Revenue Bonds, Series 1994 were refunded as the Tourist Development Tax Refunding Revenue Bonds, Series 2004 with a par amount of \$8,195,000. There was a savings of \$983,151.

On November 5, 2004, the Five Cent Local Option Gas Tax Bonds, Series 1995 were refunded as the Five Cent Local Option Gas Tax Refunding Revenue Bonds, Series 2004. the par amount was \$28,052,350 with a savings of \$2,280,302.

From March, 1993 through November, 2004, interest savings from the refinancing of debt have been in excess of \$78.1 million (not adjusted for present value) over the life of the debt issues.

### **PROJECTED BONDING AND OTHER DEBT FINANCING ACTIVITIES**

#### **General Government**

During FY04-05, it is anticipated that bonds will be sold for a new jail and evidence facility totaling over \$27 million. The jail would be located at the Ortiz site of the existing facility. The project is currently under design.

#### **Transportation**

The unrefunded bonds remaining from the Transportation Facilities Revenue Bonds, Series 1995 remain a possible candidate for a future refunding. These include \$28.9 million of term bonds from 2023 to 2027.

## FISCAL 2005 BUDGET

### DEBT SERVICE (continued)

Permanent financing for construction of a new Sanibel Causeway is expected to occur during 2005. The projected bond issue is for \$86.2 million and when added to an existing cash amount of \$20 million would provide \$106.2 million in funds for Causeway Spans A, B, C and a new Toll Plaza. The issuance of this bond issue will be dependent upon the resolution of two lawsuits filed by the City of Sanibel and Save Our Bay, Inc.

### Utilities

In 1999, \$134,615,000 in Water and Sewer Revenue Bonds, Series 1999A, were sold for the acquisition of facilities formerly held by Avatar Properties (Florida Cities Utility). Avatar Property within the Town of Fort Myers Beach was not included.

The County purchased the Fort Myers Beach Water System from Severn Trent/Avatar on September 29, 2000. The Town of Fort Myers Beach purchased the water lines from the County on August 3, 2001. The Utilities Department has identified \$101.9 million in capital projects through FY07-08. Plans are underway to use a combination of bond financing, State Revolving Loan Funds from the Florida Department of Environmental Protection (DEP) and cash for a variety of capital projects. Top priority is construction of the North Lee County Water Treatment Plant.

### Solid Waste

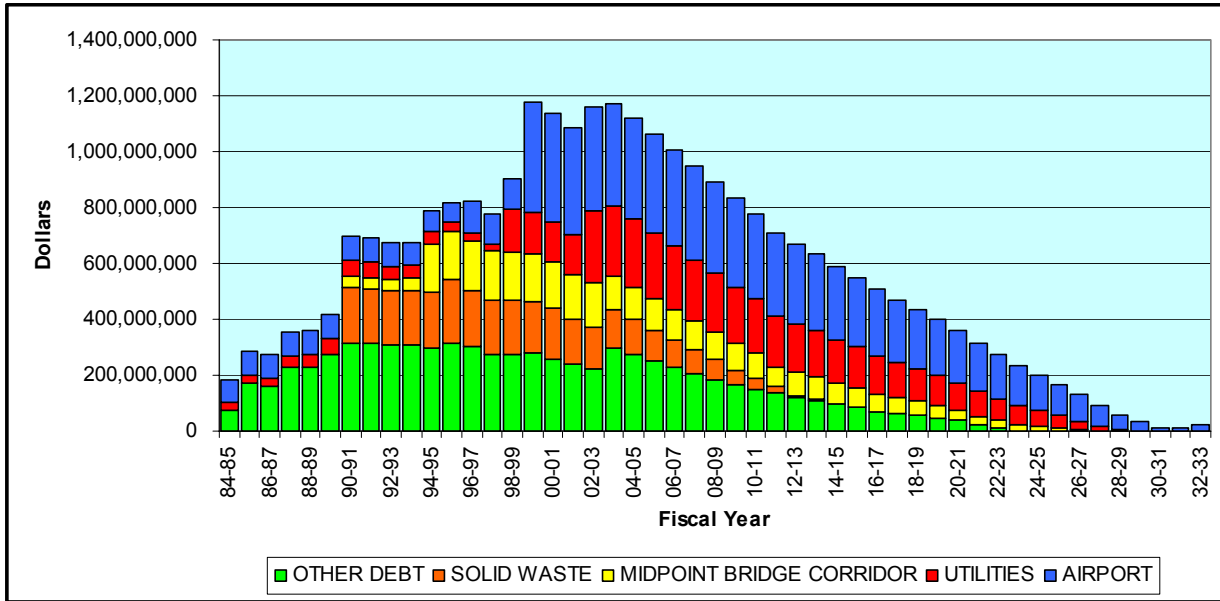
Financing for construction of a third combustion unit at the Waste-to-Energy Facility was initiated during the summer of FY02-03 with the selection of an underwriter. A combination of cash, debt service reserves and a bond issue are expected to fund the project estimated to cost \$79 million. The new money bond issue for the project is expected to be funded in 2005.

For much more detailed information about Lee County's debt financing, the *Lee County Debt Manual* may be found at [www.lee-county.com](http://www.lee-county.com) under "Lee County Documents Online".

The chart entitled Annual County Debt Outstanding (Principal Payments Only) provides a pictorial profile of changes in the County's debt level. The County has no maximum debt level but is governed by debt ratio guidelines relative to the different kinds of issues being financed. The growth in principal payments in the late 1980's corresponds with a significant growth in the county's capital program. In 1991, the county issued debt for construction of a Waste to Energy Facility. That project is indicated separately because of the large magnitude of the issue (\$197 Million) compared to other previous bond activity.

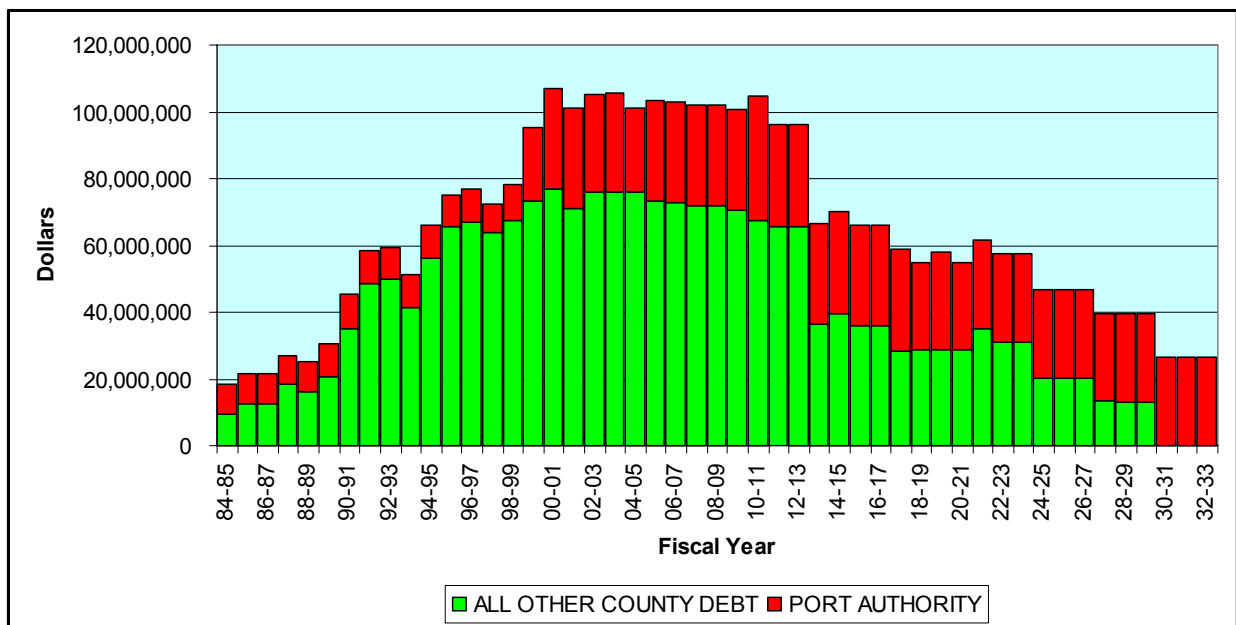
The chart entitled Annual County Debt Service Port Authority and All Other) Includes Principal and Interest provides a longer-term historical look and projection of payments as compared to the Debt Service chart that details only twelve years.

## ANNUAL COUNTY DEBT OUTSTANDING (PRINCIPAL PAYMENTS ONLY)



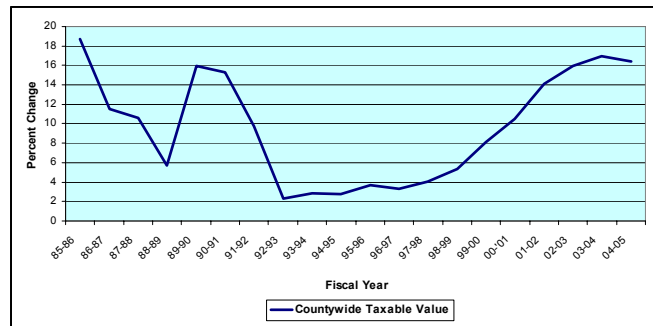
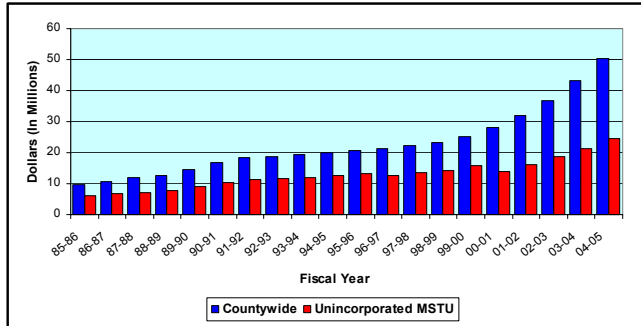
Source: Budget Services, September 2004.

## ANNUAL COUNTY DEBT SERVICE (PORT AUTHORITY AND ALL OTHER) INCLUDES PRINCIPAL AND INTEREST



Source: Budget Services, September 2004.

## TAXABLE PROPERTY VALUES FY85-86 THROUGH FY04-05



<u>Fiscal Year</u>	<u>Countywide (In Billions)</u>	<u>Annual Percent Change</u>	<u>Unincorporated MSTU (In Billions)</u>	<u>Annual Percent Change</u>
85-86	9.62	18.7	5.97	19.2 %
86-87	10.733	11.5	6.673	11.8 %
87-88	11.874	10.6	7.23	8.4 %
88-89	12.548	5.7	7.806	8.0 %
89-90	14.543	15.9	8.979	15.0 %
90-91	16.773	15.3	10.233	14.0 %
91-92	18.421	9.8	11.255	10.0 %
92-93	18.844	2.3	11.628	3.3 %
93-94	19.382	2.9	12.082	3.9 %
94-95	19.916	2.8	12.56	4.0 %
95-96	20.647	3.7	13.167	4.8 %
96-97	21.323	3.3	12.687	(3.6) %
97-98	22.197	4.1	13.426	5.8 %
98-99	23.374	5.3	14.348	6.9 %
99-00	25.257	8.1	15.703	9.4 %
00-01	27.919	10.5	14.024	(10.7) %
01-02	31.878	14.1	16.009	14.1 %
02-03	36.917	15.9	18.58	16.1 %
03-04	43.197	17.0	21.253	14.3 %
04-05	50.267	16.4	24.447	15.0 %

### Countywide

Since FY85-86, the countywide taxable valuation has grown approximately \$40.65 billion. This represents an average annual growth rate of 9.34%. The countywide valuation certified on October 15, 2004, was \$50,266,648,842. Two factors account for this growth: new construction, and increased market value of existing property due to consumer demand. The line chart above illustrates the changes.



**FISCAL 2005 BUDGET**

**TAXABLE PROPERTY VALUES (continued)**

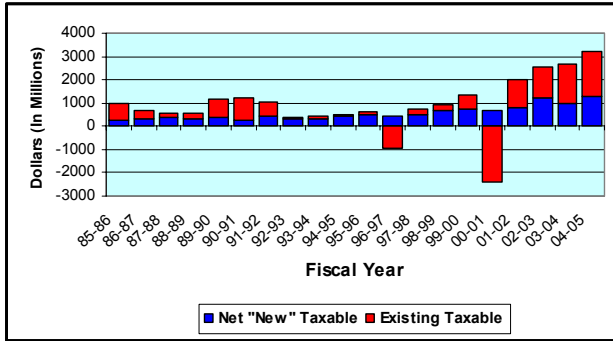
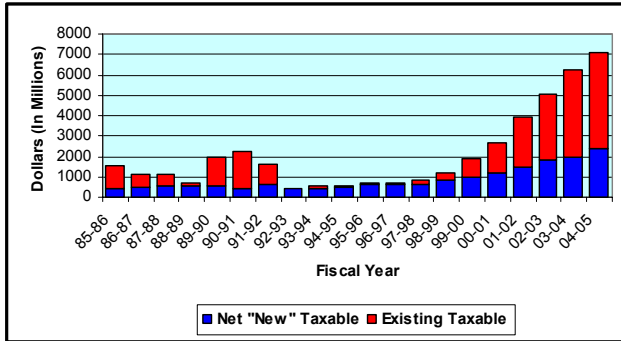
**Unincorporated MSTU**

The taxable valuation for Unincorporated Lee County certified on October 15, 2004 was \$24,447,139,253, an increase of \$18.477 billion over 1986. The incorporation of the Town of Fort Myers Beach in January 1996 led to the removal of properties from the Unincorporated MSTU tax levy. The net result (including new construction) was a 3.6% decline for FY97 over FY96. The FY01 decline of 10.7% is the result of the incorporation of Bonita Springs. The FY02 taxable value increased 14.1% even after experiencing the reduction that occurred due to the incorporation of Bonita Springs in FY01. This was followed by 16.1% annual growth from FY01-02 to FY02-03, a slightly slower growth rate of 14.3% from FY02-03 to FY03-04 and a 15.0% increase from FY03-04 to FY04-05. The components of this change may be more clearly seen in the chart "Taxable Property Value Increases/Decreases" on the following page.

# TAXABLE PROPERTY VALUE INCREASES/DECREASES

## Countywide

## Unincorporated MSTU



Countywide  
(in millions)

Unincorporated MSTU  
(in millions)

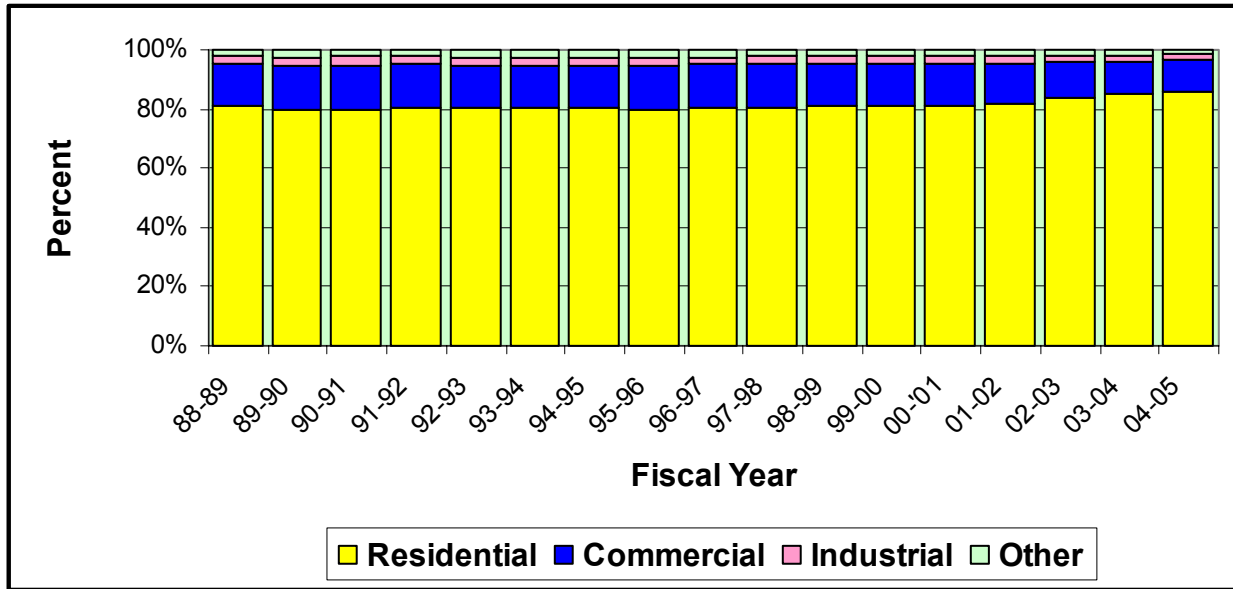
		Countywide			Unincorporated MSTU		
		Net "New"	Existing	Total	Net "New"	Existing	Total
From	To	Taxable	Taxable	Increase/ (Decrease)	Taxable	Taxable	(Decrease)
1985	1986	\$443.6	\$1,071.9	\$1,515.5	\$286.0	676.5	\$962.5
1986	1987	461.8	651.2	1,113.0	305.2	397.8	703.0
1987	1988	577.0	564.0	1,141.0	377.7	178.6	556.3
1988	1989	535.8	138.2	674.0	327.7	248.6	576.3
1989	1990	595.7	1,398.4	1,994.1	379.0	794.1	1,173.1
1990	1991	439.1	1,791.0	2,230.1	251.2	1,002.4	1,253.6
1991	1992	622.0	1,026.0	1,648.0	414.7	607.3	1,022.0
1992	1993	402.0	22.0	424.0	344.3	28.7	373.0
1993	1994	434.0	104.0	538.0	332.8	121.2	454.0
1994	1995	523.8	10.2	534.0	425.2	52.8	478.0
1995	1996	643.9	87.1	731.0	479.6	127.4	607.0
1996	1997	597.9	78.1	676.0	448.9	(928.9)	(480.0)
1997	1998	659.4	214.3	873.7	505.4	233.3	738.7
1998	1999	829.4	347.5	1,176.9	664.3	258.2	922.5
1999	2000	982.0	901.4	1,883.4	763.9	590.9	1,354.8
2000	2001	1,170.0	1,491.9	2,661.9	688.3	(2,367.0)	(1,678.7)
2001	2002	1,463.6	2,494.8	3,958.4	803.2	1,181.8	1,985.0
2002	2003	1,820.8	3,218.1	5,038.9	1,218.5	1,352.0	2,570.5
2003	2004	1,991.9	4,288.1	6,280.0	966.1	1,706.9	2,673.0
2004	2005*	2,411.3	4,658.6	7,069.9	1,255.0	1,939.4	3,194.4
<b>Total:</b>		<b>\$17,605.0</b>	<b>\$24,556.8</b>	<b>\$42,161.8</b>	<b>\$11,237.0</b>	<b>\$8,202.0</b>	<b>\$19,439.0</b>

\* Based upon the FY04-05 certified value (10/15/04)

"New" taxable value reflects primarily new construction. Existing taxable value reflects changes in the market value of existing property.

Since FY85-86, 46.3% of the increase in taxable value has occurred in the unincorporated area (which now excludes Fort Myers Beach and Bonita Springs), and 43.3% of the increase in countywide taxable value has resulted from new construction. The reductions in the Unincorporated MSTU area in 1996-97 and 2000-01 are due to the removal of properties resulting from the incorporation of the Town of Fort Myers Beach (1996-97) and Bonita Springs (2000-01).

## TAXABLE VALUE BY LAND USE FY88-89 THROUGH FY04-05

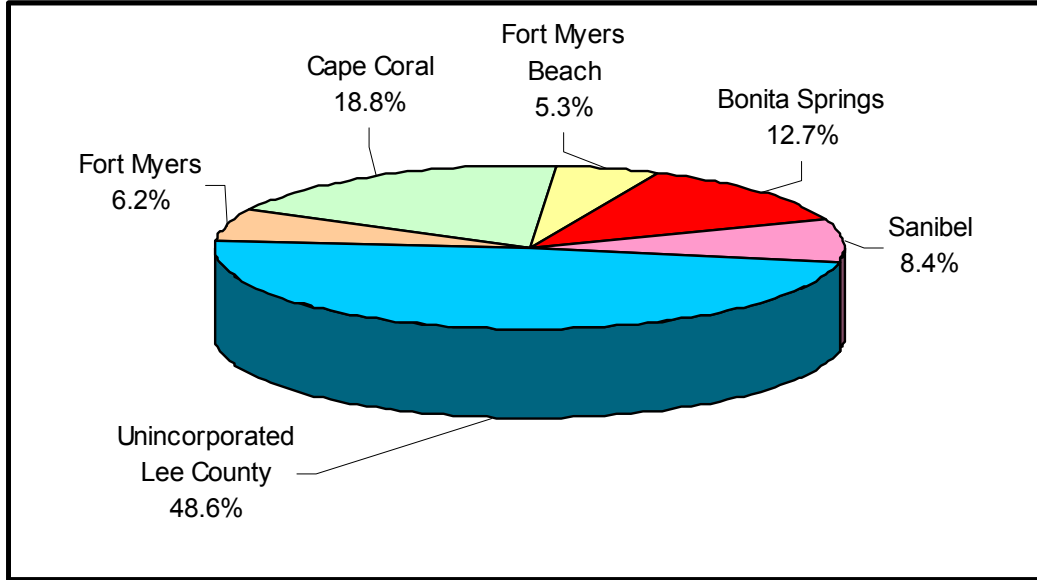


The chart displays a history of taxable value according to land use. The "Other" Category includes institutional, governmental, leasehold, agricultural, non-agricultural and miscellaneous uses.

The graph clearly displays the predominance of residential usage, followed by commercial usage. Of particular note is a 1.6% increase from FY01-02 to FY02-03 and a 1.3% increase from FY02-03 to FY03-04 in the percentage of residential uses. For FY04-05 there was a 0.9% increase in the residential allocation from FY03-04.

As reflected in the above chart, owners of residential property pay the greatest portion of property taxes in Lee County. As the county continues to grow, efforts continue to be directed towards economic diversification. The strengthening of the local economy would be expected to shift the tax base towards more commercial and industrial property.

## FY04-05 DISTRIBUTION OF TAXABLE VALUE IN CITIES AND UNINCORPORATED LEE COUNTY

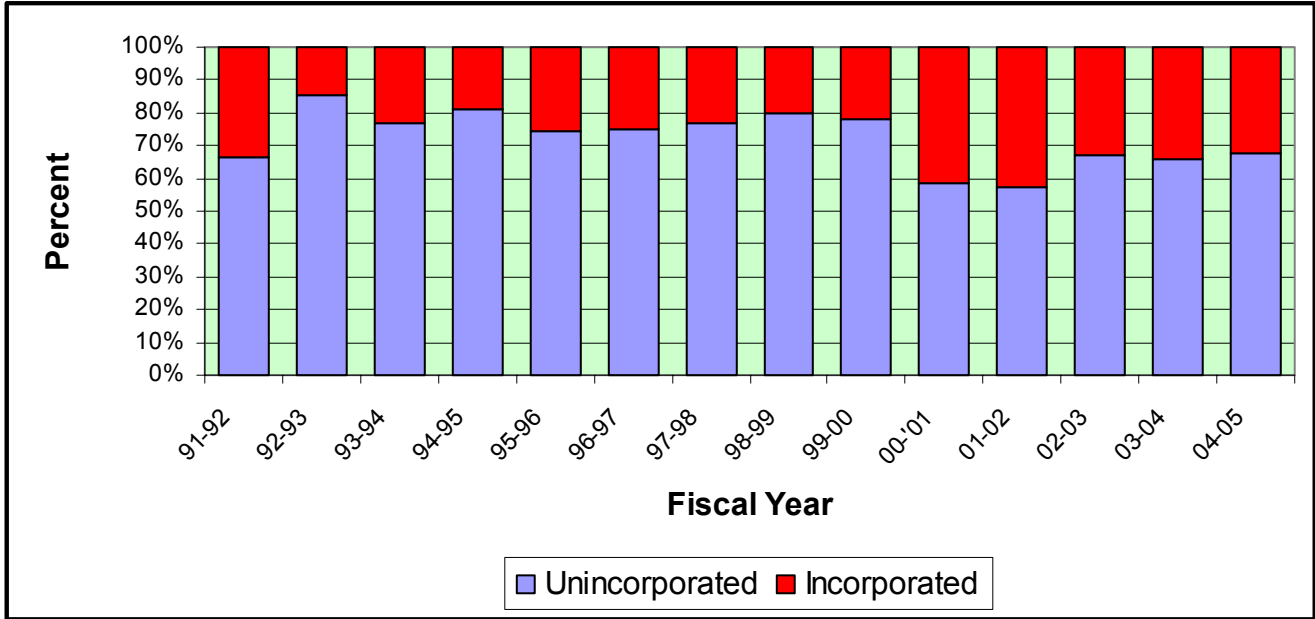


Unincorporated Lee County	\$ 24,447,139,253
Fort Myers	3,119,258,977
Cape Coral	9,428,023,860
Fort Myers Beach	2,655,675,540
Bonita Springs	6,381,223,660
Sanibel	<u>4,223,982,460</u>
<b>TOTAL</b>	<b><u><u>\$ 50,255,303,750</u></u></b>

The chart displays the distribution of the 2004 taxable value among the cities and unincorporated Lee County. Following are the actual taxable values as certified by the Property Appraiser on October 15, 2004:

The actual countywide taxable value is \$50,266,648,842. The difference of \$11,345,092 represents local exemptions including the senior exemptions in Cape Coral, Sanibel and Fort Myers Beach and historical exemptions for certain properties. Cape Coral approved the senior exemption effective with the FY04-05 budget accounting for a sizable increase over FY03-04.

## HISTORICAL LOCATION OF “NEW” TAXABLE VALUE FOR CITIES AND UNINCORPORATED AREAS



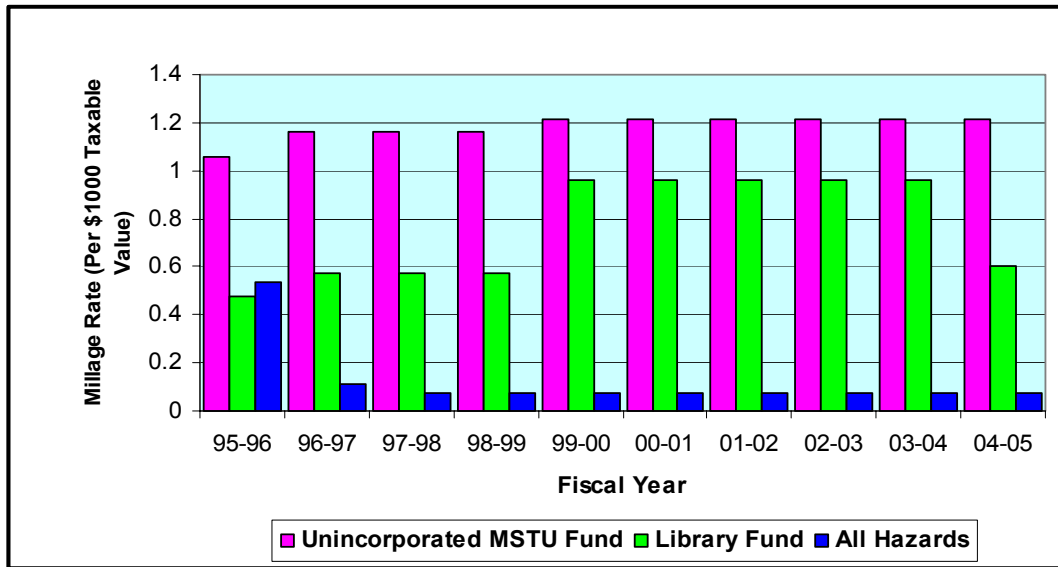
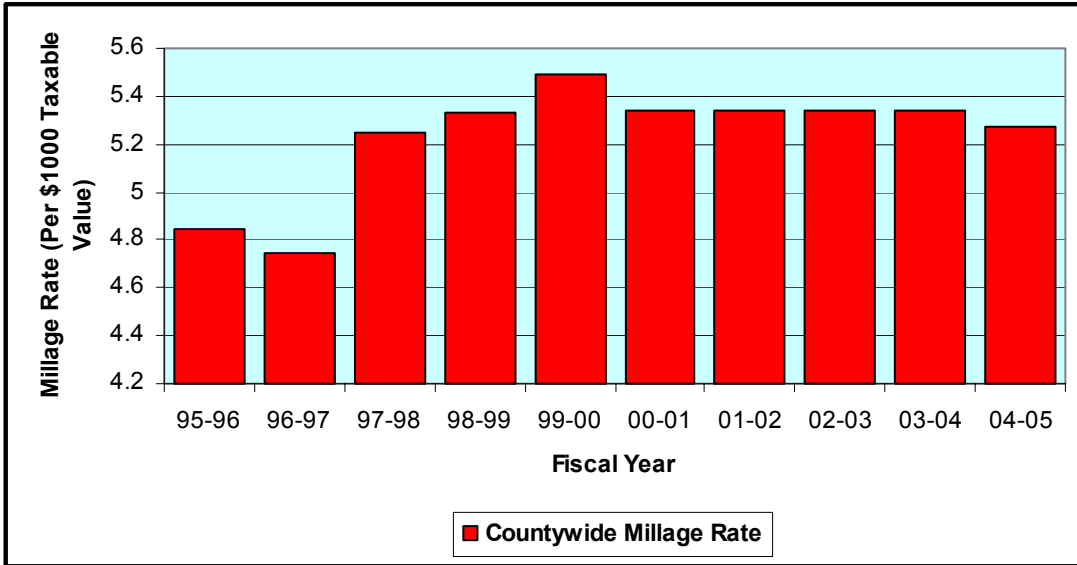
	FY92	FY93	FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01	FY02	FY03	FY04	FY05
Unincorporated County	66.7	85.6	76.7	81.2	74.5	75.1	76.6	80.1	77.8	58.8	57.4	66.9	66.0	67.6
Municipalities (Incorporated)	33.3	14.4	23.3	18.8	25.5	24.9	23.4	19.9	22.2	41.2	42.6	33.1	34.0	32.4
TOTAL	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0

The chart indicates the patterns of new growth that have occurred in Lee County beginning in FY90-91. Using “new” taxable value (not growth in value of existing improvements) as a guideline, there was a general consistency of new growth in unincorporated areas from FY90-91 to FY91-92 ranging from a low of 57% in FY90-91 to a high of 66% in FY91-92. However, beginning in FY92-93, there was a dramatic increase (+20%) in unincorporated “new” growth. The FY95-96 to FY97-98 period indicated levels around 75% of the new growth from the Unincorporated County. The unincorporated percentage increased in FY98-99 but decreased during the period from FY99-00 to FY01-02. The unincorporated rate increased in FY02-03, remained fairly steady in FY03-04 and grew slightly in FY04-05.

The effect of the incorporation of Bonita Springs in January 2000 can be seen for FY00-01 in the reduction of net new growth allocated to the unincorporated area. Of the 41.2% growth in the incorporated area, 17.2% is attributable to the addition of Bonita Springs as a city.

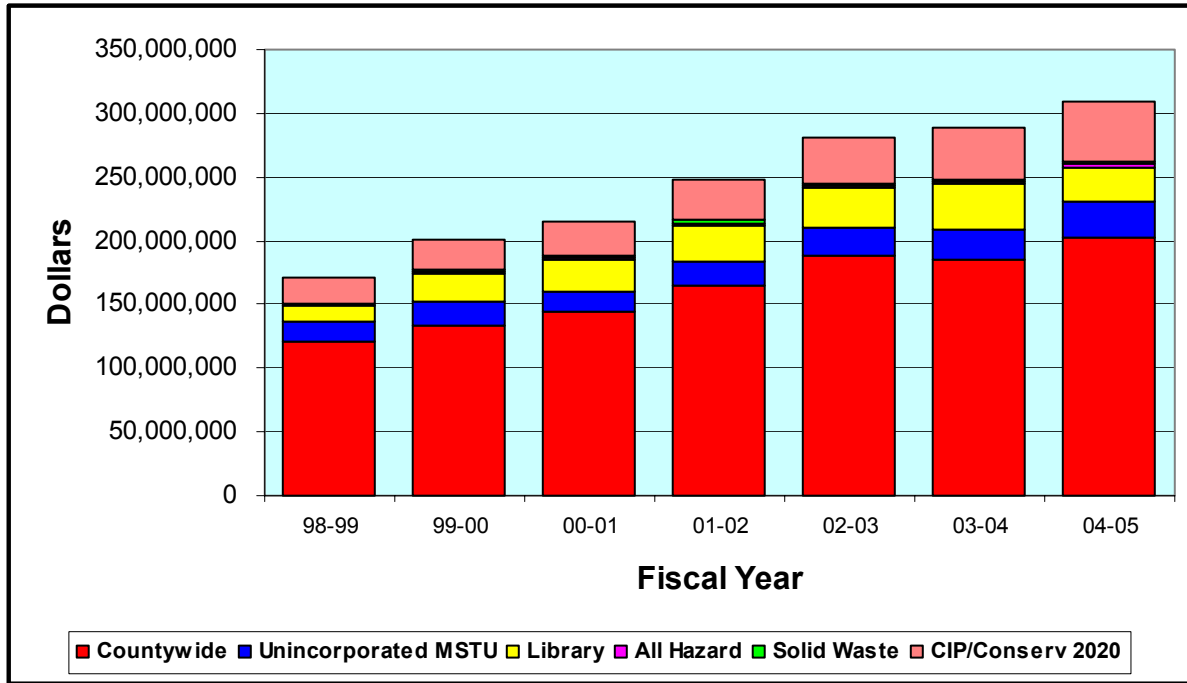
FISCAL 2005 BUDGET

PROPERTY TAX RATES  
FY95-96 THROUGH FY04-05



	FY95-96	FY96-97	FY97-98	FY98-99	FY99-00	FY00-01	FY01-02	FY02-03	FY03-04	FY04-05
	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Adopted</u>
Countywide										
General Fund	4.5751	4.4751	4.4751	4.4751	4.4751	4.3277	4.3277	4.3277	4.3277	4.2612
Capital Improvement	0.2720	0.2720	0.2720	0.2720	0.5124	0.5124	0.5124	0.5124	0.5124	0.5124
Conservation 2020	0.0000	0.0000	0.5000	0.5000	0.5000	0.5000	0.5000	0.5000	0.5000	0.5000
COUNTYWIDE TOTAL	4.8471	4.7471	5.2471	5.2471	5.4875	5.3401	5.3401	5.3401	5.3401	5.2736
Unincorporated MSTU Fund	1.0604	1.1604	1.1604	1.1604	1.2114	1.2114	1.2114	1.2114	1.2114	1.2114
Library Fund	0.4766	0.5755	0.5755	0.5755	0.9630	0.9630	0.9630	0.9630	0.9630	0.6055
All Hazards Protection	0.5333	0.1129	0.0733	0.0733	0.0733	0.0733	0.0733	0.0733	0.0733	0.0733

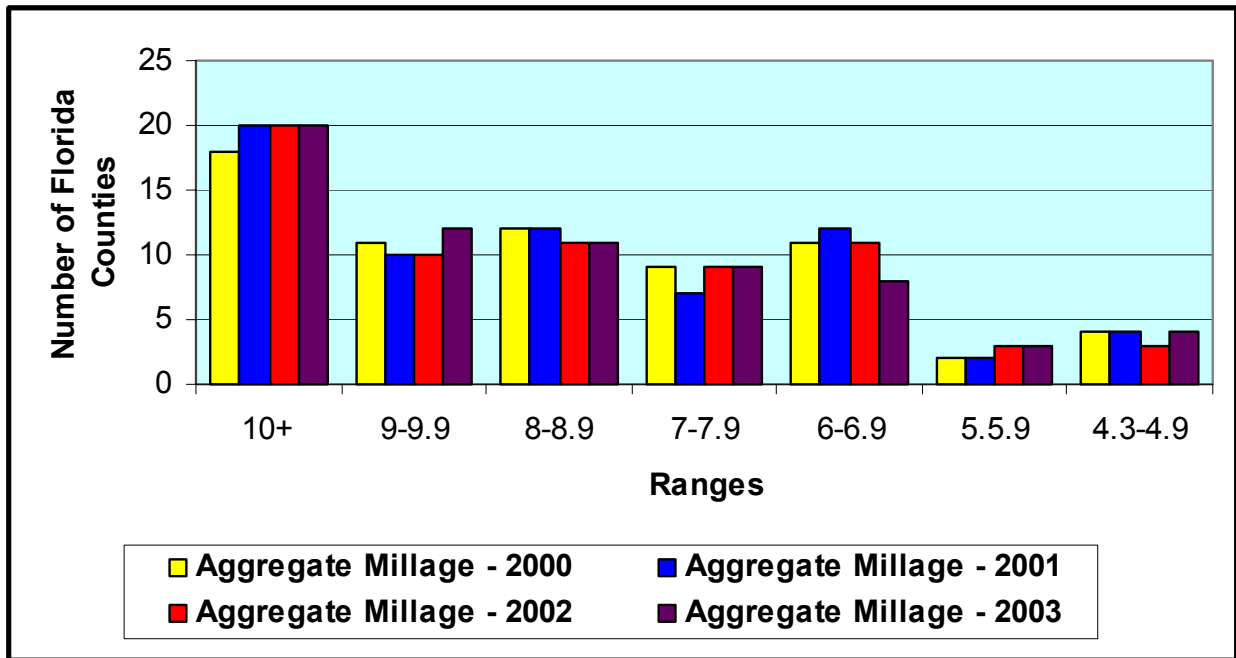
## MAJOR PROPERTY TAX REVENUES FY98-99 THROUGH FY04-05



	FY99 Actual	FY00 Actual	FY01 Actual	FY02 Actual	FY03 Actual	FY04 Estimated	FY05 Adopted
<b>COUNTYWIDE</b>							
General Fund	\$ 101,274,639	\$ 109,078,413	\$ 116,875,664	\$ 134,228,613	\$ 153,814,711	\$ 185,000,000	\$ 202,629,819
Capital Impr.	7,976,071	12,472,014	13,824,492	15,853,348	18,230,717	20,754,816	24,365,794
Conserv 2020	11,290,604	12,170,391	13,490,160	15,469,951	17,789,826	20,252,881	23,776,146
SUBTOTAL	\$ 120,541,314	\$ 133,720,818	\$ 144,190,316	\$ 165,551,912	\$ 189,835,254	\$ 226,007,697	\$ 250,771,759
<b>OTHER</b>							
Unincorporated MSTU Fund	\$ 16,085,202	\$ 18,344,492	\$ 16,366,451	\$ 18,740,938	\$ 21,782,292	\$ 24,417,049	\$ 27,876,701
Library Fund	12,241,351	22,031,234	24,471,106	28,046,752	32,233,055	34,746,612	27,047,512
All Hazards Fund	1,015,366	1,111,179	990,551	1,134,276	1,713,729	1,986,090	2,341,911
Solid Waste	1,518,119	1,434,869	1,716,928	1,927,885	1,916,277	1,670,982	1,767,944
SUBTOTAL	\$ 30,860,038	\$ 42,921,774	\$ 43,545,036	\$ 49,849,851	\$ 57,645,353	\$ 62,820,733	\$ 59,034,068
<b>GRAND TOTAL</b>	\$ 151,401,352	\$ 176,642,592	\$ 187,735,352	\$ 215,401,763	\$ 247,480,607	\$ 288,828,430	\$ 309,805,827

For General, Capital Improvement, Unincorporated MSTU and Library Funds, property taxes are a major revenue source. For FY04-05, property taxes are 55.5% of the General Fund. The Library Fund relies upon 40.5% of its revenues from property taxes. The Capital Improvement Fund is dependent upon property taxes, grants, land sales, and fund balance. For FY04-05, property taxes represent 27.6% of total budgeted revenues for the Capital Improvement Fund. Conservation 2020 was established in FY97-98. Due to voter approval, the county has been acquiring environmentally sensitive land. The revenues listed under the FY04-05 Adopted represent 79.7% of projected collections. The Unincorporated MSTU Fund receives 28.1% of its revenue from property taxes. Solid Waste represents only Cape Coral's portion of the Lee County Solid Waste Disposal Facility Assessment.

## AGGREGATE MILLAGE RATES IN FLORIDA COUNTIES



Aggregate millage is the total of all non-voted ad valorem taxes proposed to be levied by the principal taxing authority (county) and all Dependent Districts divided by the Gross Taxable Value for Operating Purposes (total taxable value). This millage attempts to equalize to a "county figure" the various millage rates for the myriad of districts to which taxpayers must pay monies depending upon their location.

This chart uses 2000, 2001, 2002 and 2003 final data and describes the number of counties whose aggregate millage falls between certain selected ranges. In 2002, twenty counties have reached or exceeded the 10-mill cap utilizing aggregate millage. Duval County/City of Jacksonville, which has a consolidated City-County government, has the right to exceed the 10-mill cap and is included among the 10+ group. Aggregate millages in excess of 8.00 represent 64.2% of all Florida counties. The State average is 8.45.

Lee County's 2003 final rate of 7.0022 was among the lower group of counties. Fifteen counties had a lower 2003 final aggregate rate than Lee County. This indicates considerable latitude in the ability to raise millage rates to meet increasing expenditures. An examination of aggregate millage over the last five years of the 1990's revealed an increasing aggregate county millage rate (1995 – 6.1014; 1996 – 6.2047; 1997 – 6.6728; 1998 – 7.1863; 1999 – 7.3597). That changed in 2000 with a rate of 7.1988. The decline continued in 2001 with a rate of 7.0371, but remained static at 7.0378 in 2002 and 7.0022 in 2003.

Lee County's aggregate millage rate for 2004 (FY04-05) is 6.9175 (1.21% below 2003). The decline in aggregate millage from 2003 to 2004 is a reflection of Lee County's continued growth in taxable value.



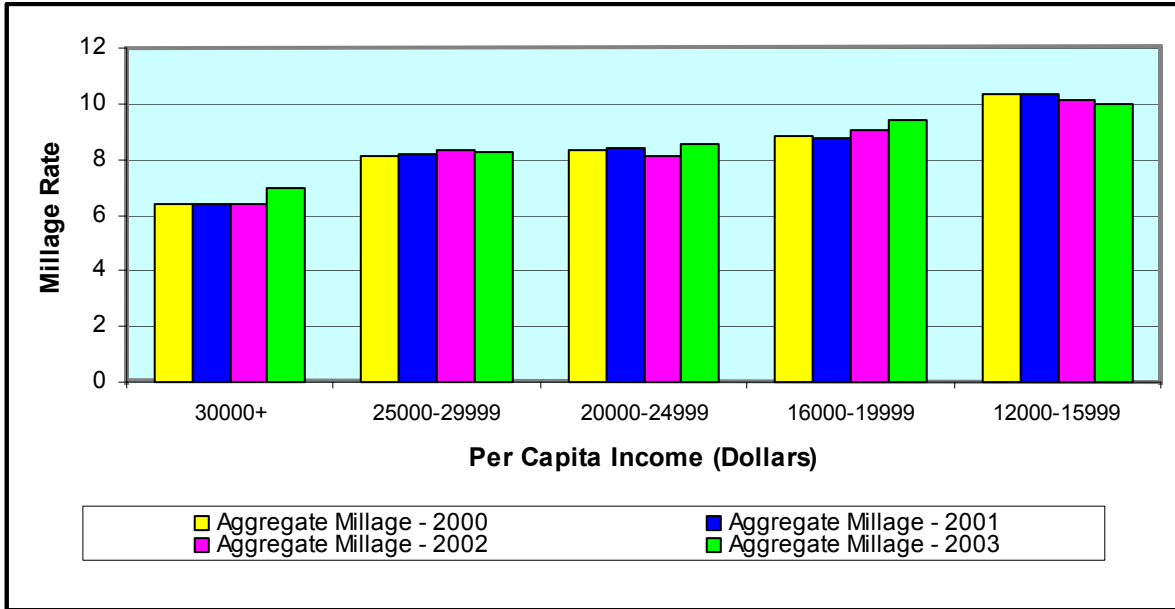
**FISCAL 2005 BUDGET**

**AGGREGATE MILLAGE RATES (continued)**

If the Lee County aggregate millage rate for 2004 of 6.9175 is compared to the 2003 final aggregate millage rates of Florida's counties, 13 counties would have a lower aggregate rate than Lee County. The number of counties with aggregate millage rates less than Lee County declined by four over last year. Those counties with their rates and April 1, 2004, estimated populations are as follows:

<u>County</u>	<u>April 1, 2004 Population</u>	<u>Aggregate Millage</u>
Broward	1,717,979	6.7612
Lake	251,037	6.7320
Seminole	403,361	6.6904
Indian River	126,796	6.5336
Bay	158,437	6.4003
Palm Beach	1,242,426	6.0744
Walton	50,543	5.3704
Franklin	10,649	5.3500
Flagler	69,683	5.1000
Sarasota	358,206	4.9635
Collier	306,186	4.7994
Monroe	81,236	4.4756
Okaloosa	185,778	4.3720

## FLORIDA COUNTIES AGGREGATE MILLAGE AND PER CAPITA INCOME



Aggregate Millage is one of the best indicators for comparing various tax burdens among governmental entities. Each year, counties are required to report their aggregate millage to the Florida Department of Revenue on Form DR-420.

Aggregate millage is the total of all non-voted ad valorem taxes proposed to be levied by the principal taxing authority (county) and all Dependent Districts divided by the Gross Taxable Value for Operating Purposes (total taxable value). This millage attempts to equalize to a "county figure" the various millage rates for the myriad of districts to which taxpayers must pay monies depending upon their location.

The State Constitution provides for a 10 mill cap for each taxing district. The chart on this page examines the level of the county's aggregate millage in relation to the 10-mill cap and the per capita income level of that county in 2000, 2001, 2002 and 2003. The chart was developed by examining aggregate millage and per capita income for each of Florida's 67 counties. Ranges were developed within which aggregate millages were averaged for illustrative purposes.

The chart clearly indicates that the less affluent counties according to per capita income are closer to the 10 mill cap. The poorer counties cannot rely upon annual property tax assessment increases caused by increasing value and/or new growth to provide additional revenues to meet increasing expenditures. If a county does reach or exceed the 10 mill cap using aggregate millage (20 out of 67 have reached that limit) and assessments do not grow, it will face shortages to provide for expenditure growth and be forced to cut service levels or declare bankruptcy.

**FISCAL 2005 BUDGET**

**FLORIDA COUNTIES AGGREGATE MILLAGE AND PER CAPITA INCOME (continued)**

Those counties that are wealthier and/or fast growing areas have developed many dependent special districts that help to absorb increases that would have to be incurred by major taxing funds such as the General Fund. In addition, fast growing counties have been able to rely upon increasing assessed values without having to raise millages. Lee County's aggregate millage for 2003 was 7.0022. Based upon per capita income in 2002, it was 12th lowest among the 67 counties and falls within the \$25,000+ range (\$29,540). The lowest aggregate millage rates were in Okaloosa County in the Florida Panhandle (1) (4.3720 ranked 14th in per capita income); Monroe County in Southwest Florida (2) (4.4756 ranked 13th in per capita income); and Collier County in Southwest Florida (3) (4.7994 ranked 3rd in per capita income). Dixie County had the highest aggregate millage rate of 13.000 with a per capita income of \$18,505 and ranked 56th among Florida's 67 counties.

**FISCAL 2005 BUDGET**

**TEN-YEAR AD VALOREM MILLAGE SUMMARY**

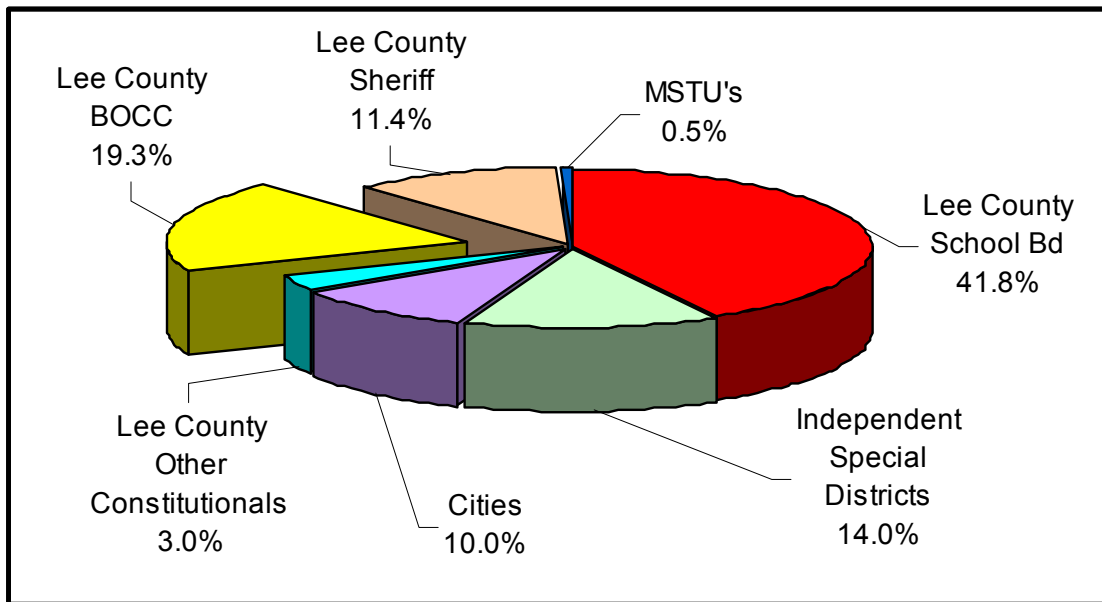
<u>Taxing Authority</u>	FY94-95	FY95-96	FY96-97	FY97-98	FY98-99	FY99-00	FY00-01	FY01-02	FY02-03	FY03-04	FY04-05 Adopted
<u>Countywide Millages</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>
General	5.1501	4.5751	4.4751	4.4751	4.4751	4.4751	4.3277	4.3277	4.3277	4.3277	4.2612
Capital Outlay	0.4720	0.2720	0.2720	0.2720	0.3532	0.5124	0.5124	0.5124	0.5124	0.5124	0.5124
Conservation 2020	0.000	0.0000	0.000	0.5000	0.5000	0.5000	0.5000	0.5000	0.5000	0.5000	0.5000
<b>TOTAL COUNTYWIDE</b>	<b>5.6221</b>	<b>4.8471</b>	<b>4.7471</b>	<b>5.2471</b>	<b>5.3283</b>	<b>5.4875</b>	<b>5.3401</b>	<b>5.3401</b>	<b>5.3401</b>	<b>5.3401</b>	<b>5.2736</b>
<u>Misc. Non-Countywide Millages</u>											
Library	0.4766	0.4766	0.5755	0.5755	0.5755	0.9630	0.9630	0.9630	0.9630	0.9630	0.6055
Unincorporated Area MSTU	0.6704	1.0604	1.1604	1.1604	1.1604	1.2114	1.2114	1.2114	1.2114	1.2114	1.2114
All Hazards Protection	0.0733	0.0533	0.1129	0.0733	0.0733	0.0733	0.0733	0.0733	0.0733	0.0733	0.0733
<b>TOTAL MISC. NON-COUNTYWIDE</b>	<b>1.2203</b>	<b>1.5903</b>	<b>1.8488</b>	<b>1.8092</b>	<b>1.8092</b>	<b>2.2477</b>	<b>2.2477</b>	<b>2.2477</b>	<b>2.2477</b>	<b>2.2477</b>	<b>1.8902</b>
<u>Sewer &amp; Solid Waste Districts &amp; MSTUs</u>											
Ft. Myers Beach (Voted)	0.3199	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
South Ft. Myers (Voted)	0.5975	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
Gasparilla Solid Waste MSTU	0.0811	0.2160	0.0441	0.0057	0.0090	0.0000	0.0079	0.0000	0.0044	0.0000	0.0000
Cape Coral Solid Waste MSTU	0.0000	0.0000	0.4000	0.4200	0.4200	0.4200	0.4173	0.4173	0.3534	0.2408	0.1978
Bonita Springs Streetscaping MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	0.4550	0.3723	1.0000	0.0000	0.0000	0.0000
Winkler Safe Neighborhood MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	2.0000	1.9700	2.0000	2.0000	2.0000	2.0000
NE Hurricane Bay MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.9884
<u>Fire Protection Dist. MSTUs</u>											
Alico	2.0000	2.0000	2.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
Burnt Store	6.6979	3.6350	3.3619	2.8308	2.7436	1.7420	2.1334	1.7102	1.4367	1.5872	1.7492
Maravilla	4.0100	5.8540	5.7281	5.3648	5.1424	6.0000	6.0000	6.0000	6.0000	6.0000	6.0000
Useppa	2.4790	2.4809	3.3983	3.3019	3.2036	3.0141	3.2203	2.4740	2.4322	2.4504	2.1633
<u>Lighting &amp; Special Improvement Districts</u>											
Alabama Groves SLD	0.5788	0.6373	0.5576	0.6235	0.6688	0.4545	0.7405	0.3874	0.5440	0.5877	0.4362
Bayshore Estates SLD	1.1875	1.4585	1.1845	1.0945	1.0781	1.3121	0.8877	0.8588	1.2110	1.0413	1.1208
Billy Creek Commerce Center SLD	0.3687	0.3486	0.2911	0.4065	0.3282	0.3621	0.3721	0.1725	0.2947	0.2481	0.2700
Birkdale SLD	0.0000	0.1761	0.1239	0.0827	0.1604	0.1708	0.1256	0.1117	0.1238	0.1294	0.2543
Bonita Springs SLD	0.0843	0.0793	0.0715	0.0673	0.0581	0.0683	0.0557	0.0509	0.0000	0.0000	0.0000
Charleston Park SLD	3.1457	3.0751	2.6165	3.4977	3.4912	3.4996	3.0539	1.4473	3.0991	3.2149	3.8375
Cypress Lake SLD	0.3508	0.3879	0.3201	0.3937	0.3417	0.3178	0.3390	0.3355	0.4248	0.3222	0.3057
Daughtrey's Creek SLD	0.4210	0.4706	0.4341	0.4563	0.5121	0.7217	0.7667	0.4673	0.7276	0.7522	0.7195

**FISCAL 2005 BUDGET**

**TEN-YEAR AD VALOREM MILLAGE SUMMARY (continued)**

<u>Taxing Authority</u>	FY94-95	FY95-96	FY96-97	FY97-98	FY98-99	FY99-00	FY00-01	FY01-02	FY02-03	FY03-04	FY04-05
<u>Countywide Millages</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Adopted</u>
<u>Lighting &amp; Special Improvement Districts</u>											<u>Millage</u>
Flamingo Bay SLD	0.3410	0.5953	0.5231	0.5770	0.5846	0.5676	0.4549	0.2660	0.4778	0.3547	0.2637
San Carlos Island SLD	0.0000	0.0000	0.3570	0.0684	0.0457	0.0601	0.0585	0.0602	0.0535	0.0438	0.0305
Fort Myers Beach SLD	0.0338	0.0424	0.0357	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
Fort Myers Shores SLD	0.2952	0.3327	0.2899	0.3091	0.2900	0.2688	0.2579	0.1833	0.3455	0.3444	0.2829
Fort Myers Villas SLD	0.2357	0.2698	0.2067	0.2644	0.2381	0.2564	0.2630	0.2234	0.2310	0.2098	0.2298
Gasparilla Island SLD	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0011
Harlem Heights SLD	0.4836	0.5848	0.5065	0.6738	0.6143	0.5136	0.6306	0.7222	0.4968	0.4047	0.5735
Heiman/Apollo SLD	0.0000	3.6045	1.7221	1.3155	2.2995	1.8974	0.7324	0.4220	1.0492	1.1729	1.0513
Hendry Creek SLD	0.4455	0.3627	0.3820	0.3359	0.3136	0.3350	0.3334	0.2063	0.3109	0.3811	0.2376
Iona Gardens SLD	0.6159	0.7615	0.5976	0.7666	0.6064	0.5815	0.5005	0.3671	0.5450	0.5292	0.5718
Lehigh Acres SLD	0.3882	0.4130	0.3530	0.3768	0.2835	0.3763	0.2761	0.3082	0.3964	0.3595	0.3007
Lochmoor Village SLD	0.4793	0.5732	0.5242	0.5496	0.6232	0.5389	0.4646	0.3453	0.5220	0.4846	0.4229
Metropolitan Parkway SLD	0.2789	0.2448	0.2223	0.2612	0.3047	0.2905	0.3234	0.2583	0.3084	0.0000	0.0000
Mobile Haven SLD	0.9378	1.1151	0.7532	1.0294	0.3990	0.7583	0.7671	0.3719	0.7145	0.5995	0.4974
Morse Shores SLD	0.4359	0.4853	0.3124	0.3889	0.4376	0.4138	0.3914	0.3519	0.3151	0.2927	0.3476
North Fort Myers SLD	0.2076	0.2905	0.3802	0.3801	0.3404	0.3560	0.2267	0.1179	0.2869	0.2995	0.2398
Page Park SLD	0.1829	0.2108	0.1622	0.1712	0.1991	0.2093	0.2191	0.1169	0.3051	0.3470	0.3016
Palmetto Point Improvement	0.2063	0.2449	0.2161	0.4251	0.4031	0.5100	1.5000	1.3000	1.1871	1.2592	0.5749
Palm Beach Blvd S1 PHI MSTU	0.0000	0.0000	0.0000	0.0000	0.3500	0.2475	0.3442	0.4334	0.8500	0.7145	0.6665
Palm Beach Blvd S1 PH3 MSTU	0.0000	0.0000	0.0000	0.0000	0.3500	0.2475	0.3442	0.4334	0.8500	0.7145	0.6665
Palmona Park SLD	1.1469	1.3985	1.6342	1.2504	1.3804	1.1930	1.3018	0.7501	1.4018	0.6319	0.2723
Pine Manor SLD	0.5445	0.5492	0.4948	1.0316	0.4467	0.4457	0.4125	0.7069	0.7069	0.6234	0.6627
Port Edison SLD	0.3958	0.4851	0.4745	0.5097	0.4675	0.4109	0.5407	0.4731	0.4941	0.4413	0.3729
Riverdale Shores Improvement	1.5144	1.2838	1.3496	2.7316	2.1227	1.8645	1.8645	1.0000	1.4885	2.5485	2.3202
Russell Park SLD	0.6338	0.5899	0.5214	0.6248	0.8047	0.7846	0.6235	0.3690	0.5302	0.6979	0.4138
San Carlos Special Improvement	0.2481	0.2838	0.2710	0.2831	0.2831	0.2820	0.2731	0.0846	0.2317	0.2185	0.1904
Skyline SLD	0.1725	0.1342	0.1928	0.2846	0.2686	0.2222	0.1370	0.1365	0.1558	0.2803	0.1740
St. Jude Harbor	0.3169	0.3561	0.3716	0.5127	0.5020	0.3830	0.3738	0.2606	0.2922	0.2029	0.1688
Tanglewood Spec Improvemnt	0.6520	0.6520	0.6520	0.6482	0.6397	0.6520	0.7942	1.0000	0.9110	0.9319	0.7207
Town & River Spec Improvemnt	0.3000	0.2046	0.3000	0.3108	0.2000	0.3500	0.3014	0.3014	0.4535	0.3931	0.3833
Trailwinds SLD	0.4569	0.5635	0.4757	0.5607	0.4343	0.4458	0.4147	0.3215	0.4152	0.3049	0.3231
Tropic Isles SLD	0.6037	0.7774	0.7162	0.8224	0.7148	0.5779	0.8317	0.3564	0.7974	0.7245	0.5042
Villa Palms SLD	0.4077	0.5071	0.4013	0.5204	0.3842	0.3987	0.4109	0.3963	0.4279	0.3871	0.3947
Villa Pines SLD	0.2212	0.2685	0.2372	0.2894	0.2299	0.2671	0.3073	0.3225	0.3752	0.3011	0.2701
Waterway Estates SLD	0.2899	0.3215	0.2884	0.3164	0.2782	0.2843	0.3653	0.3103	0.3626	0.2557	0.1899
Waterway Shores SLD	0.5763	0.8166	0.6090	0.7956	0.4280	0.4761	0.5834	0.6092	0.5256	0.5676	0.4743
Whiskey Creek Spec Improvemnt	0.6051	0.6555	0.6755	0.9716	0.9922	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000

## FY04-05 PROPERTY TAXES DISTRIBUTION BY CATEGORY



Total Fiscal Year 2004-2005 Property Tax is \$969,016,807 (2004 Tax Roll)

Source: Lee County Property Appraiser – Tax Roll Certified October 15, 2004

The pie chart indicates that the Lee County School Board is the largest governmental jurisdiction to receive property taxes (41.8%). The Lee County Commission (30.7%) includes those tax revenues generated from General, Capital Improvement, Library, All Hazards and Unincorporated MSTU Funds. The further subdividing of the 30.7% among the BoCC and Constitutional Officers assumes that all expenditures are assigned to property tax revenues after subtracting revenues generated by those departments. Based upon that assumption, the Board of County Commissioners would expect to receive 19.3% and the Constitutional Officers other than the Sheriff would be allocated 3.0% from property taxes. The Lee County Sheriff would receive 11.4%. The remaining categories are listed below:

- Cities include millage and debt service from Cape Coral, Fort Myers, Bonita Springs, Sanibel and the Town of Fort Myers Beach.
- MSTUs include all Municipal Service Taxing Units including lighting, sewer, and improvement districts.
- Independent Special Districts includes all Independent Fire Districts, Fort Myers Beach Library as well as the Lee County Hyacinth Control, Mosquito Control, West Coast Inland Waterway (WCIND), and South Florida Water Management District taxing units.

Not included in these totals is \$55,070,391 in Non-Ad Valorem assessments. Among this group are assessments in Bay Creek, County Line Drainage, East County Water Control District, East Mulloch Creek Drainage, San Carlos Estates Drainage and the Lee County Solid Waste Assessment (\$28,278,444) that replaced the Garbage Collection Program.

**FISCAL 2005 BUDGET**



**LEE COUNTY**

**FISCAL 2005 BUDGET**

**COMPARATIVE SAMPLE OF TAX BILLS**

**FOR A \$125,000 HOME IN FORT MYERS, CAPE CORAL, SANIBEL, BONITA SPRINGS, FORT MYERS BEACH AND UNINCORPORATED LEE COUNTY**

DESCRIPTION:           \$125,000 JUST VALUE OF HOME  
                           \$ 25,000 HOMESTEAD EXEMPTION  
                           \$100,000 TAXABLE VALUE LESS HOMESTEAD EXEMPTION

2004 PROPERTY TAXES (FY04-05)

TAXING AUTHORITY	2004-2005 *****						
	ADOPTED MILLAGE RATE	FT MYERS	CAPE CORAL	SANIBEL	BONITA SPRINGS	FT MYERS BEACH	UNINCORP LEE CTY
<b>LEE COUNTY COMMISSION</b>							
LEE COUNTY GENERAL REVENUE	4.2612	\$426	\$426	\$426	\$426	\$426	\$426
LEE COUNTY CAPITAL OUTLAY	1.0124	101	101	101	101	101	101
LEE COUNTY LIBRARY	0.6055	61	61	61	61	0	61
LEE COUNTY UNINCORPORATED MSTU	1.2114	0	0	0	0	0	121
LEE COUNTY ALL HAZARDS	0.0733	0	7	0	0	0	7
<b>LEE COUNTY SCHOOL BOARD</b>							
PUBLIC SCHOOL - STATE LAW	5.4820	548	548	548	548	548	548
PUBLIC SCHOOL - LOCAL BOARD	2.5830	258	258	258	258	258	258
<b>CITIES</b>							
CITY OF FORT MYERS	7.2100	721	0	0	0	0	0
CITY OF CAPE CORAL	5.5287	0	553	0	0	0	0
CAPE CORAL - DEBT SERVICE	0.2311	0	23	0	0	0	0
CAPE CORAL SOLID WASTE MSTU	0.1978	0	20	0	0	0	0
CITY OF SANIBEL	2.5000	0	0	250	0	0	0
SANIBEL - DEBT SERVICE	0.2268	0	0	23	0	0	0
SANIBEL - LAND ACQUISITION DEBT SERVIC	0.0625	0	0	6	0	0	0
CITY OF BONITA SPRINGS	0.9976	0	0	0	100	0	0
TOWN OF FORT MYERS BEACH	0.8500	0	0	0	0	85	0
<b>INDEPENDENT DISTRICTS</b>							
WEST COAST INLAND WATERWAY (WCIND)	0.0400	4	4	4	4	4	4
SOUTH FLORIDA WATER MANAGEMENT DISTRICT (LEVY)	0.5970	60	60	60	60	60	60
SOUTH FLORIDA WATER MGT (EVERGLADES RESTOR)	0.1000	10	10	10	10	10	10
LEE CTY HYACINTH CONTROL (HOMESTEAD EXEMPT)	0.0295	4	4	4	4	4	4
LEE CTY MOSQUITO CONTROL (HOMESTEAD EXEMPT)	0.2718	34	34	34	34	34	34
<b>TOTAL</b>		\$2,227	\$2,109	\$1,785	\$1,606	\$1,530	\$1,634
<b>PERCENTAGE SUMMARY</b>							
LEE COUNTY COMMISSION		26%	28%	33%	37%	34%	44%
SCHOOL DISTRICT OF LEE COUNTY CITY		36%	38%	45%	50%	53%	49%
		32%	28%	16%	6%	6%	0%
INDEPENDENT SPECIAL DISTRICTS		6%	6%	6%	7%	7%	7%
<b>TOTAL</b>		100%	100%	100%	100%	100%	100%



## **FISCAL 2005 BUDGET**

### **COMPARATIVE SAMPLE OF TAX BILLS (continued)**

These charts illustrate sample tax bills in Fort Myers, Cape Coral, Sanibel, Bonita Springs, Fort Myers Beach and Unincorporated Lee County for a home with \$125,000 of taxable value for tax bills BASED UPON THE ADOPTED MILLAGE RATES. The percentage distribution shows that within the cities of Lee County, the taxes that relate to county services amount to approximately 26% of the total tax bill for Fort Myers, 28% for Cape Coral, 33% for Sanibel, 37% for Bonita Springs and 34% in Fort Myers Beach. The School District of Lee County is the single jurisdiction with the largest allocation - with allocations ranging from 36% in Fort Myers to 53% in the Town of Fort Myers Beach. In the tax bill representing Unincorporated Lee County, the allocation related to the county is 49%.

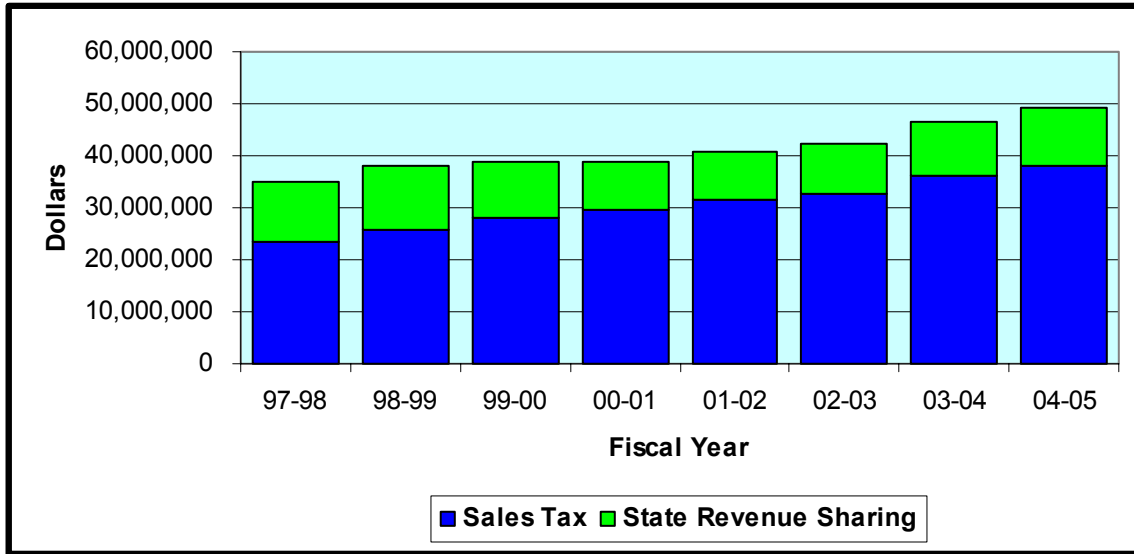
The Unincorporated MSTU is a tax that provides funds for operations that normally would be the responsibility of city governments. Included are development review, environmental sciences, zoning, codes and building services, construction licensing, building and zoning inspections, and plan review, community parks, hearing examiner and partial funding for road and bridge operations.

The Lee County Hyacinth Control and Mosquito Control Districts are not subject to the homestead exemption. These districts were established by the Florida Legislature and at that time it was determined that the services that these districts provide benefit all properties without discrimination.

The bill comparisons represent "generic" tax comparisons and do not take into account individual MSTUs, geographical independent and dependent special districts, or drainage districts. These "other" districts include lighting, fire and special improvement districts that can range in adopted millages from 0.1000 to 6.000. The data is based upon 2004 Property Tax information certified by the Property Appraiser on October 15, 2004.

**FISCAL 2005 BUDGET**

**STATE SHARED REVENUES  
FY97-98 THROUGH FY04-05**



	FY97-98 Actual	FY98-99 Actual	FY99-00 Actual	FY00-01 Actual	FY01-02 Actual	FY02-03 Actual	FY03-04 Estimated	FY04-05 Adopted
Sales Tax	\$ 22,446,000	\$ 25,906,605	\$ 28,002,410	\$ 29,556,794	\$ 31,330,244	\$ 32,528,178	\$ 36,071,184	\$ 38,202,990
State Rev Sharing	11,596,080	12,111,844	10,693,438	9,362,165	9,479,499	9,932,003	10,373,034	10,995,416
<b>TOTAL</b>	<b>\$ 34,042,080</b>	<b>\$ 38,018,449</b>	<b>\$ 38,695,848</b>	<b>\$ 38,918,959</b>	<b>\$ 40,809,743</b>	<b>\$ 42,460,181</b>	<b>\$ 46,444,218</b>	<b>\$ 49,198,406</b>

State shared revenues are comprised of Sales Tax Revenue and State Revenue Sharing. Both of these revenues are used in Lee County to support day-to-day operating expenses and debt service.

**Sales Tax**

The apportionment factor for all eligible counties is composed of three equally weighted portions: (1) each eligible county's percentage of the total population of all eligible counties in the state; (2) each eligible county's percentage of the total population of the state residing in unincorporated areas of all eligible counties; and (3) each eligible county's percentage of total sales tax collections in all eligible counties during the preceding year.

The County receives a distribution of funds equal to six-tenths of a cent's worth of the sales tax collected in each county. An increase in the sales tax rate in FY87-88 resulted in a one-tenth cent increase to the County. Growth in sales tax revenue has been as follows:

FY92-93 to FY93-94 + 10.2%	FY97-98 to FY98-99 + 10.7%	FY01-02 to FY02-03 + 3.8%
FY93-94 to FY94-95 + 4.0%	FY98-99 to FY99-00 + 11.1%	FY02-03 to FY03-04 + 10.9%
FY94-95 to FY95-96 + 6.0%	FY99-00 to FY00-01 + 5.6%	FY03-04 to FY04-05 + 5.9%
FY96-97 to FY97-98 + 4.8%	FY00-01 to FY01-02 + 6.0%	

## **FISCAL 2005 BUDGET**

### **STATE SHARED REVENUES (continued)**

#### **State Revenue Sharing**

The State Revenue Sharing Program for counties initially involved the distribution of state shared cigarette tax and intangibles tax. Each county was given a set amount monthly based upon a formula distribution and then "adjusted" each June to reflect actual state collections in the sources that affect revenue sharing. Population growth has been the primary factor in annual adjustments, ranging from a low of 0.3% (FY94-95 to FY95-96) to a high of +25.0% (FY96-97 to FY97-98).

Senate Bill 1450 which became law without the Governor's signature on May 22, 1998 (Chapter 98-132, F.S.) made several changes to the intangible tax law. Among these changes, the minimum amount of tax due from a taxpayer increased from \$5 to \$60. This exempted more than 250,000 taxpayers. Also exempt were 1/3 of accounts receivable.

In 1999, Florida Legislature approved Senate Bill 318, which made major changes to intangible personal property tax regulations. Intangible personal property tax was the primary source for State Revenue Sharing to counties. The intangible tax rate was lowered from 2 mills to 1.5 mills and the exemption from intangible tax on the value of account receivables was raised from one-third to two thirds.

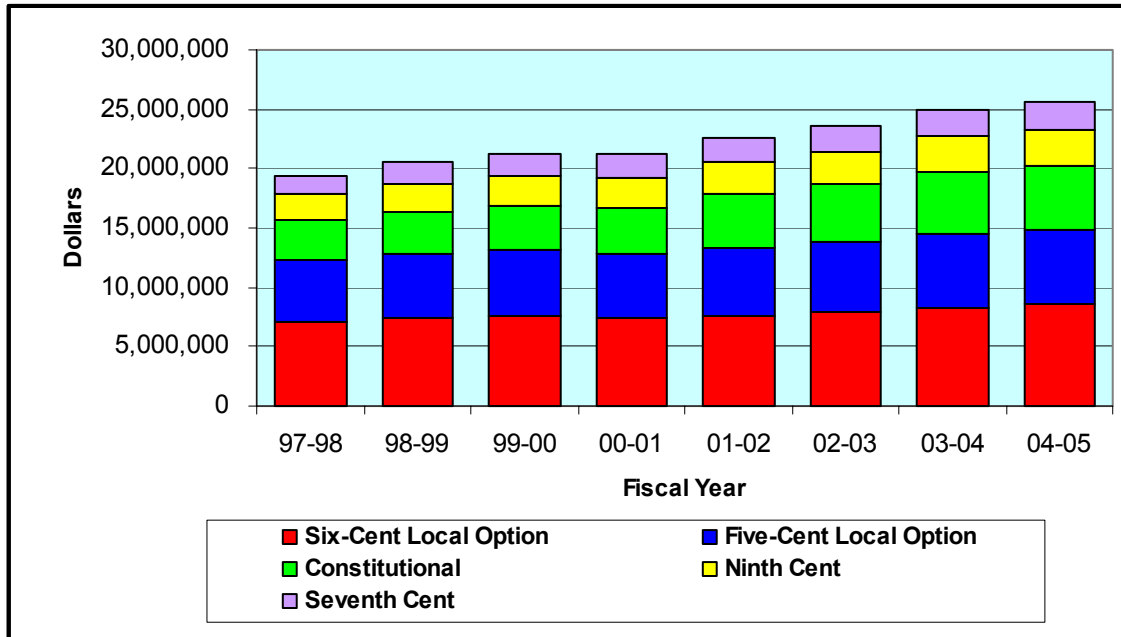
In 2000, the Florida Legislature passed House Bill 67 & 187 and Senate Bill 60 which eliminated the intangibles tax as a source for the county revenue sharing program. In lieu of the intangibles tax, counties will receive 2.25% of state sales tax collections. Counties will continue to receive 2.9% of cigarette tax. The distribution of these funds will continue under the current statutory formula. This was expected to result in a three-year period of no growth in Revenue Sharing receipts. However, it is important that revenue sharing was retained.

During 2001, revenues declined 12.4% (FY00-01 compared to FY99-00). However, revenues increased between FY00-01 to FY01-02 by 1.3%, FY01-02 to FY02-03 by 4.8%, and FY02-03 to FY03-04 by 4.4%. FY04-05 growth is expected to be 6% higher than FY03-04. Population growth is an important factor in this trend.

In 2003, the Florida Legislature passed Chapter 2003-402 Laws of Florida (HB113-A) implementing funding reforms of the state court system by decreasing the percentage of state sales tax collections from 2.25% to 2.044%.

Beginning in FY02-03 this revenue was apportioned 40% to the Unincorporated MSTU Fund and 60% to the General Fund.

## LEE COUNTY GAS TAX REVENUES FY97-98 THROUGH FY04-05



	FY98 Actual	FY99 Actual	FY00 Actual	FY01 Actual	FY02 Actual	FY03 Actual	FY04 Estimated	FY05 Adopted
Seventh Cent	\$1,544,832	\$1,810,154	\$1,964,884	\$2,000,718	\$2,113,304	\$2,180,031	\$2,255,013	\$2,313,643
Ninth Cent	2,294,492	2,410,311	2,468,759	2,565,867	2,665,565	2,737,013	2,991,797	3,069,584
Constitutional	3,369,350	3,482,420	3,696,678	3,851,186	4,515,238	4,961,267	5,165,547	5,299,851
Five-Cent Local Option	5,229,825	5,474,311	5,574,037	5,449,623	5,660,549	5,852,494	6,215,902	6,377,515
Six-Cent Local Option	7,011,253	7,385,942	7,588,400	7,382,987	7,666,326	7,914,424	8,319,000	8,535,294
<b>TOTAL</b>	<b>\$19,449,752</b>	<b>\$20,563,138</b>	<b>\$21,292,758</b>	<b>\$21,250,381</b>	<b>\$22,620,982</b>	<b>\$23,645,229</b>	<b>\$24,947,259</b>	<b>\$25,595,887</b>

The **Seventh Cent Gas Tax** is received by the County and used to fund operations of the Department of Transportation.

The **Ninth Cent Gas Tax** is received by the county and is the sole revenue source pledged to the Road Improvement Refunding Revenue Bonds, Series 1993, and partially funds operations for the Department of Transportation.

The **Constitutional Gas Tax** is used for construction of roads and bridges and transportation operations.

**FISCAL 2005 BUDGET**

**LEE COUNTY GAS TAX REVENUES (continued)**

The **Five-Cent Local Option Gas Tax** collection began in January 1994 and is currently being collected and shared locally between the County and municipalities based upon an interlocal agreement. Lee County's portion is apportioned on a 50/50 basis between capital projects county-wide and retirement of debt service on the Five Cent Local Option Gas Tax Revenue Bonds Series 1995 used to fund the Midpoint Memorial Bridge corridor. In addition, 10% of the County's allocations dedicated to transit, but is actually collected from the Six-Cent Local Option Gas Tax because the Five-Cent Local Option Gas Tax can only be used for capital improvements related to the County's Comprehensive Plan. Beginning in FY96-97, the Town of Fort Myers Beach received a portion of Lee County's allocation. The City of Bonita Springs began receiving an allocation out of Lee County's portion in FY00-01.

The **Six-Cent Local Option Gas Tax** is currently being collected and shared locally between municipalities based upon an interlocal agreement. Of the County share, 2-cents supports the Local Option Gas Tax Revenue Bonds, Series 1993. A portion of this tax supports LeeTran transit. Beginning in FY97, the Town of Fort Myers Beach received a portion of Lee County's allocation. The City of Bonita Springs began receiving an allocation from Lee County's portion in FY00-01.

ALL GAS TAXES ARE COLLECTED FOR COUNTIES BY THE DEPT OF REVENUE, WHICH DISTRIBUTES THE COLLECTIONS MONTHLY IN ACCORDANCE WITH THE FOLLOWING FORMULAE CALCULATED ANNUALLY (PARENTHESES = NO. OF PENNIES).

<b>Constitutional (2)</b>	State	6%
	Lee County	<u>94%</u>
		100%

<b>Seventh Cent (1)</b>	State (Collection Fees, Refunds, Administrative Costs, 7% Service Charge)	30%
	Lee County	<u>70%</u>
		100%

<b>Ninth Cent (1)</b>	Lee County	100%
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<b>Local Option (11)</b>	EFFECTIVE FOR FISCAL YEAR 04-05 (After State Deductions for Dealer Costs)	
(5-Cent & 6-Cent) (Note: from 1984 to 1989, only 4 cents was allocated)	Cape Coral	23.80%
	Sanibel	5.00%
	Fort Myers	14.00%
	Fort Myers Beach	1.27%
	Bonita Springs	5.05%
	Lee County	<u>50.88%</u>
		100.00%

**FISCAL 2005 BUDGET**

**LEE COUNTY GAS TAX REVENUES (continued)**

The overall reduction in actual and estimated collections from FY94-95 through FY96-97 is due to a redistribution of Local Option Gas Taxes from Lee County to Cape Coral and the Town of Fort Myers Beach. In FY00-01, the City of Bonita Springs began to receive an allocation of 3.6% of the Local Option Gas Tax with an adjustment solely from Lee County's portion. That figure is based upon the use of a 50/50 split based upon lane miles and population and will be effective for five years with a population adjustment review at the end of three years. A population adjustment review in 2003 resulted in an increase from 3.60% to 5.05% effective in FY03-04.

For FY02-03, the rate was adjusted for the City of Cape Coral from 23.3% to 23.8% to reflect the requirements of an interlocal agreement between the City of Cape Coral and Lee County that requires a re-examination of Cape Coral's distribution every five years based upon an adjustment in population. The effect of this change was a decrease in Lee County's allocation from 51.3% to 50.8%.

In FY03-04 the allocation to Fort Myers Beach was reduced from 2.80% to 1.27% reflecting a 50/50 split based upon lane miles and population. However, the additional funds that Lee County will receive will be earmarked for the master transportation plan for Fort Myers Beach.

No changes in allocations are expected in FY04-05.

**FISCAL 2005 BUDGET**

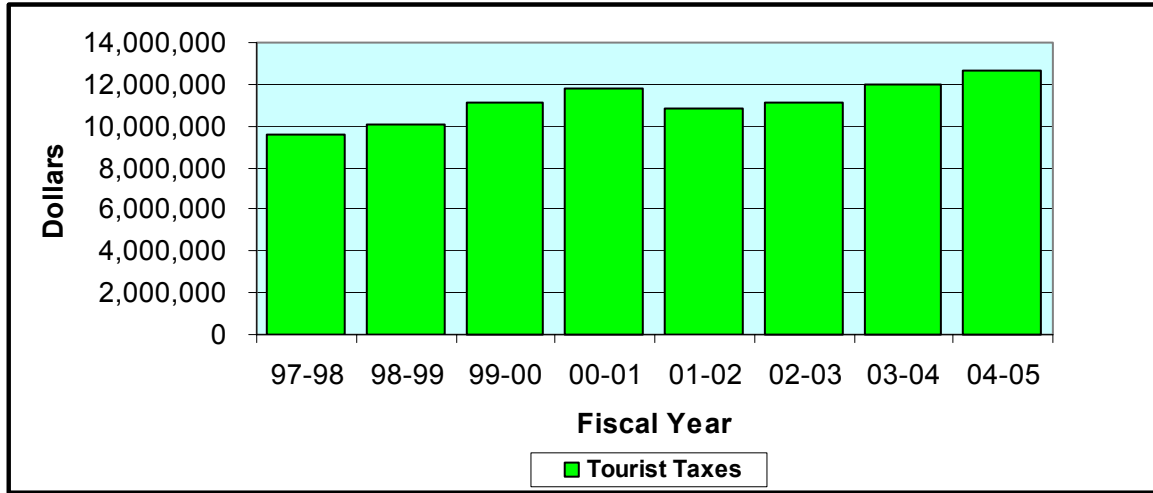
## SUMMARY OF GAS TAXES LEVIED BY ALL GOVERNMENTAL LEVELS

GOVERNMENTAL LEVEL		AMOUNT	AUTHORIZATION
Federal		18.4 Cents	Current Rate For Gasoline (includes 15.44 cents for Highway Trust Fund and 2.86 cents for Mass Transit effective 10/1/97; and 0.1 cents for leaking underground storage tanks.
State			
	Department of Transportation	10.3 Cents	Chapter 206.41(1)(g) and Chapter 206.87(1)(g) diesel (+0.2 cent increase effective 1/1/04)
	State Comprehensive Enhanced	5.7 Cents	Chapter 206.41 (1) (f) and Transportation System (SCETS) Chapter 206.87 (1) (d) diesel (+0.1 cents increase effective 1/1/04)
State Shared With Local Jurisdictions			
County Only (4 Cents)	County (Seventh Cent)	1.0 Cents	Chapter 206.60 F.S.
	Voted (Ninth Cent)	1.0 Cents	Chapter 336.021 F.S.
	Constitutional (5 <sup>th</sup> and 6 <sup>th</sup> Cent)	2.0 Cents	Chapter 206.41 and 206.47 F.S.
City Only (1 Cent)	City (Eighth Cent)	1.0 Cents	Chapter 206.605 F.S.
County and City Shared (11 Cents)	Local Option (10-15 Cents)	6.0 Cents	Chapter 336.025 F.S.
	Local Option (16-20 Cents)	<u>5.0 Cents</u>	Chapter 336.025(1)(b) F.S.
	<b>TOTAL</b>	<b>50.4 Cents</b>	

This chart indicates that 50.4 cents per gallon are levied for taxes at various governmental levels. The County solely receives or shares in 15 cents per gallon of gasoline.

FISCAL 2005 BUDGET

**TOURIST TAXES  
FY97-98 THROUGH FY04-05**



FY97-98 ACTUAL	FY98-99 ACTUAL	FY99-00 ACTUAL	FY00-01 ACTUAL	FY01-02 ACTUAL	FY02-03 ACTUAL	FY03-04 ESTIMATED	FY04-05 ADOPTED
\$9,606,100	\$10,054,540	\$11,076,920	\$11,814,534	\$10,833,883	\$11,088,799	\$12,000,000	\$12,620,000

Explanation of Tourist Tax

Tourist Development Tax revenue is derived from a 3% tax on hotel and motel accommodations. Until 1988, these taxes were collected by the State and then distributed to Lee County. A County Ordinance mandates the distribution of these funds in the following manner: 33.0% for beach related improvements, 13.4% for capital improvement projects such as stadiums and convention facilities, and 53.6% for advertising and promotional contracts.

The figures listed above are gross receipts. Through FY95-96, the Tax Collector and Clerk of Circuit Court each charged a 1.5% fee (Total of 3%) for processing the funds. Beginning in FY96-97, the Clerk of Circuit Court became responsible for collection, processing and auditing. They receive the entire 3% Administrative Fee. The 3% fees are not deducted from the figures listed in the graph and table.

Three factors account for growth in tourist tax collections since FY85-86. Over the years, the number of tourists visiting Lee County has grown dramatically. Indicators such as hotel occupancy, airport traffic, and Sanibel Causeway traffic validate increased tourist tax collections. Second, as of May 1, 1988, the Lee County Tax Collector became responsible for collection, with the Clerk of Circuit Court's Internal Audit Department responsible for audit and enforcement. Since the tax has been collected locally, increased revenues have been realized. The third reason for the growth in revenues is that the tax increased from 2% to 3% on March 1, 1988.



## FISCAL 2005 BUDGET

### TOURIST TAXES (continued)

#### History of Collections Through FY02-03

The FY90-91 revenues increased 6.8% over FY89-90. The following year, there was a 3.2% increase in FY91-92 monies over FY90-91. These increases occurred during a slow economic period. This reflects the fact that many of the tourists who come here to spend an extended period are higher income persons who have the funds to visit Lee County in spite of the overall economic situation. Since the recession of the early 1990's, the annual increase in tourist tax has ranged from as low as 4.7% (FY97-98 to FY98-99) to 10.6% (FY98-99 to FY99-00).

The FY01-02 revenue declined 8.3% which was the first reduction in many years. This period reflected the effects of the terrorist attack on September 11, 2001, and economic declines in employment and the stock market. The FY02-03 figures were approximately \$255,000 (2.4%) higher than FY01-02 period prior to September 11, 2001.

#### The Effect of Hurricane Charley

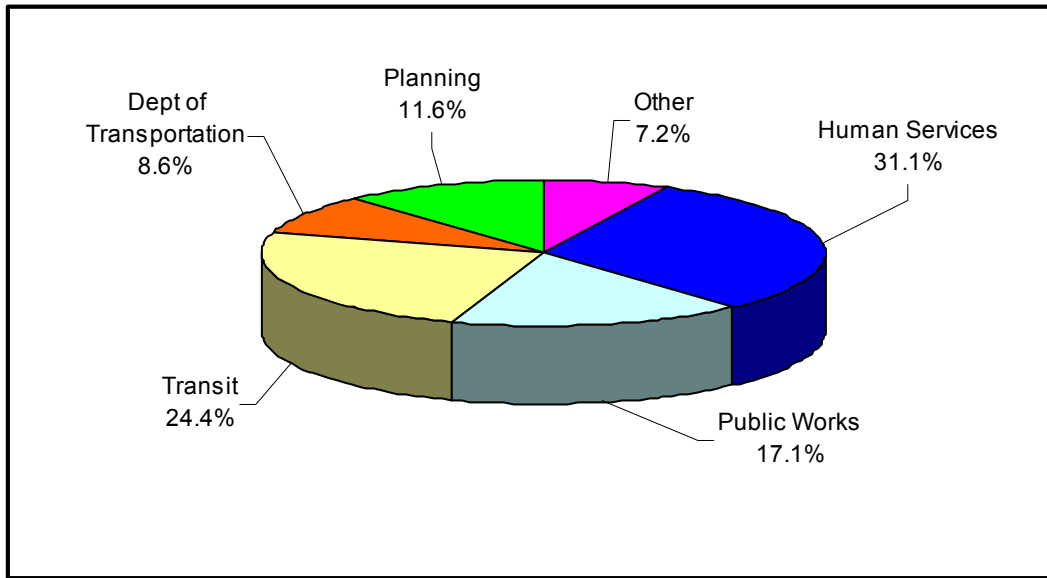
On Friday, August 13, 2004, Hurricane Charley hit southwest Florida, the first major storm to strike the area in 44 years. This Category 4 hurricane with winds in excess of 140MPH unleashed its greatest damage on Punta Gorda and Port Charlotte upon landfall in Charlotte Harbor in Charlotte County. However, hurricane force winds affected much of Lee County including Fort Myers and Cape Coral. The barrier islands of Sanibel – Captiva, North Captiva, Pine Island and Fort Myers Beach were especially affected by hurricane force winds, rain and storm surge.

The barrier islands are major contributors to tourist tax revenue. The storm struck with six weeks remaining in the FY03-04 fiscal year. By the end of August, 2004, \$11.5 million had been collected in tourist taxes. The total collections for FY03-04 reached approximately \$12.0 million. Although tourist activity diminished for the remainder of FY03-04, many of the hotel rooms were occupied by persons associated with such activities as the restoration of electricity and the provision of aid from state and Federal sources as a result of the storm.

Revenues for FY04-05 are projected to reach \$12.6 million. One factor to consider is the length of time that resorts, hotels and condominiums (especially on the barrier islands) will need to repair damage. Another factor is the effect of an advertising campaign to promote the area as once again open for business". The major tourism season begins after Thanksgiving and extends generally to Easter. It is hoped most damaged facilities might be fully operational by the December holiday season. It is anticipated that revenues should be strong beginning in January, 2005.

The budgeted growth in FY04-05 is \$620,000 over FY03-04. That figure is less than the \$911,000 increase between FY02-03 and FY03-04 or the \$1,000,000 annual growth between FY00-01 and FY02-03. **However, the ability to reach the \$600,000+ figure will relate to the recovery and advertising effects.** Actual revenue activity will be closely monitored.

## FY02-03 GRANTS ADMINISTERED THROUGH COUNTY DEPARTMENTS

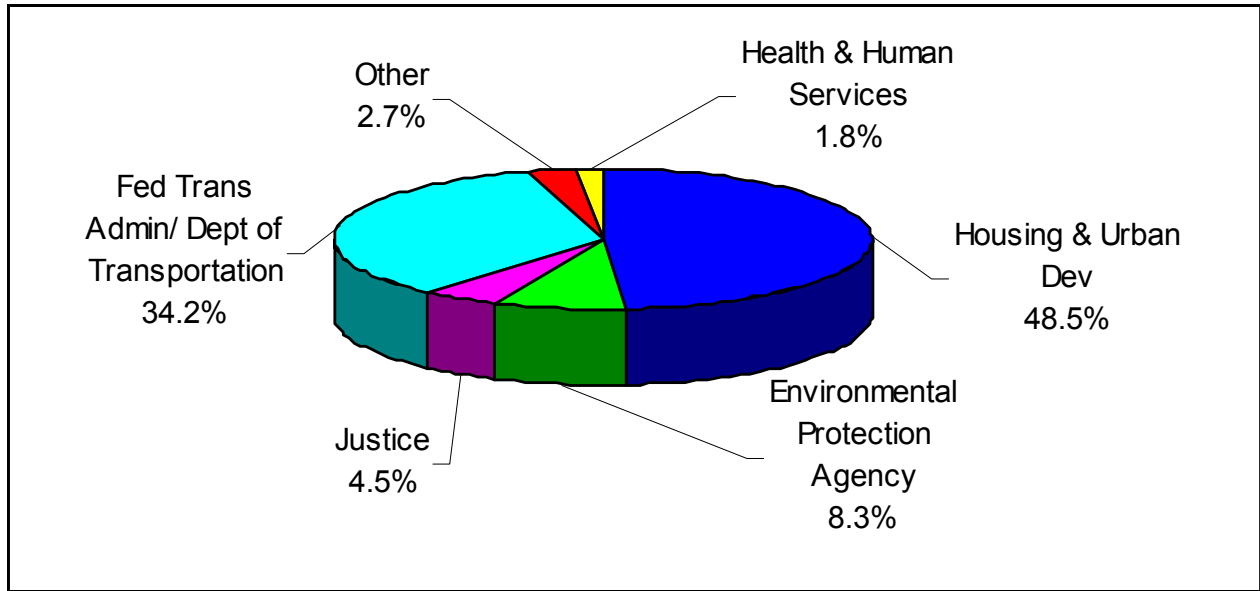


**Total: \$94,836,164**

Lee County receives grant funds from State and Federal agencies. These grant funds enable Lee County to provide services to the community in areas such as emergency medical assistance, programs for the elderly, transportation, environmental education and recreational opportunities. The departments of Lee County government shown in the graph above administered 124 active grants in FY02-03 totaling \$94,836,164. Eighty-five grants totaling \$57,225,696 came from 13 Federal agencies, and 39 grants totaling \$37,610,468 came from 14 State agencies. The charts shown on the following page identify the percentages of grant funding originating from each of these Federal and State agencies.

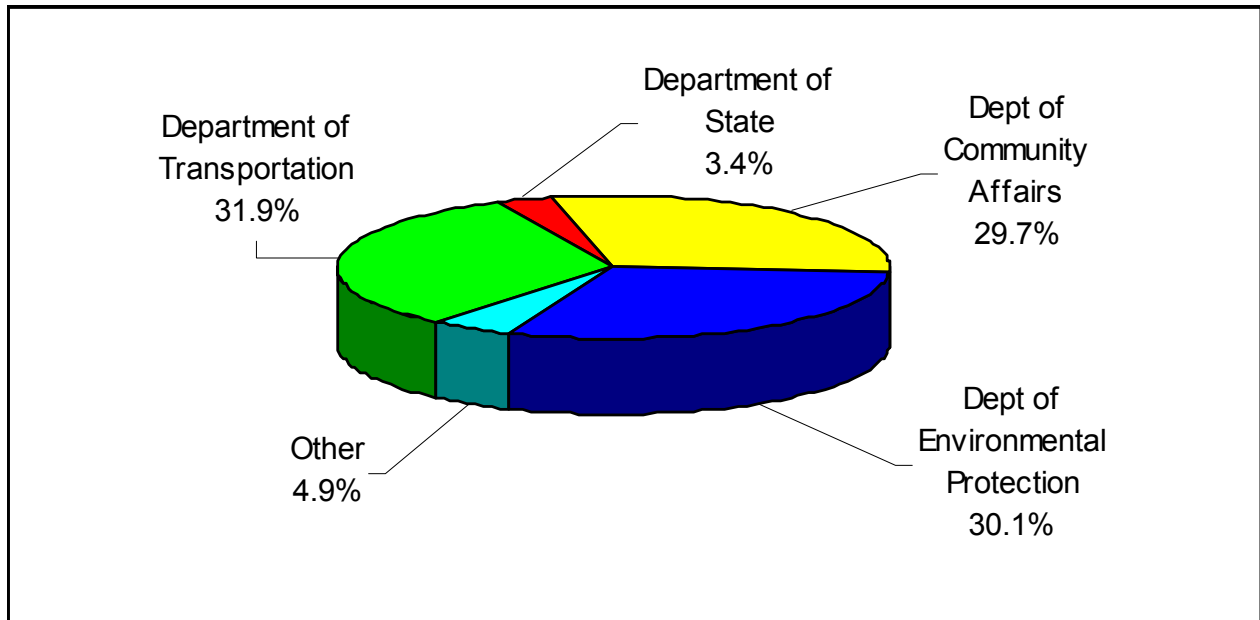
The chart above identifies the percentage of grants received by the departments of Lee County and the Sheriff's office. Included in the chart are Public Works (Natural Resources, Utilities and Solid Waste) and Other (Court Administration, Elections, Library, Parks and Recreation, Public Safety, Sheriff and County Administration). The Lee County Port Authority also administered 22 Federal and State grants in FY02-03, (not shown on these charts) which totaled approximately \$107.7 million.

## ACTIVE FEDERAL GRANTS IN FY02-03 FOR LEE COUNTY



**Total: \$57,225,696**

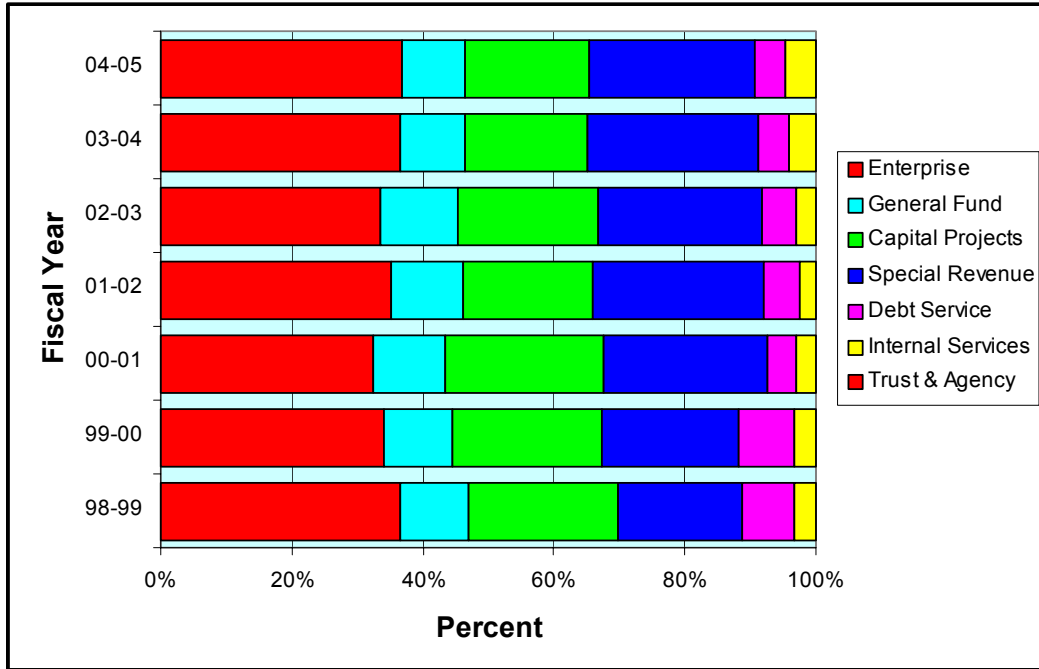
## ACTIVE STATE GRANTS IN FY02-03 FOR LEE COUNTY



**Total: \$37,610,468**

**FISCAL 2005 BUDGET**

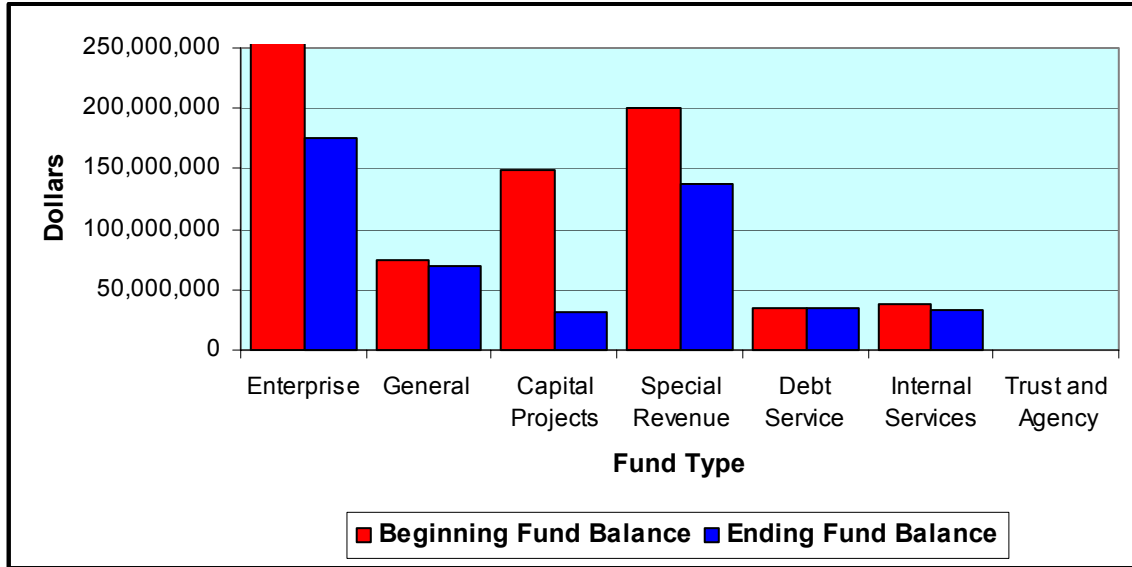
**FUND BALANCE BY FUND GROUP**



FUND CATEGORY	FY00-01 ACTUAL	FY01-02 ACTUAL	FY02-03 ACTUAL	FY03-04 BEGINNING	FY04-05 ADOPTED
<b>Enterprise Funds</b>					
Water/Sewer	\$ 95,454,416	\$ 119,422,485	\$ 140,748,173	\$ 155,424,888	\$ 148,218,086
Bridges	10,037,633	13,681,303	7,926,605	14,963,740	35,728,339
Solid Waste	93,643,122	102,460,540	106,466,736	111,864,097	103,451,706
Transit	2,368,375	2,399,794	1,056,949	3,932,043	4,270,130
Subtotal	<u>\$ 201,503,546</u>	<u>\$ 237,964,122</u>	<u>\$ 256,198,463</u>	<u>\$ 286,184,768</u>	<u>\$ 291,668,261</u>
General Fund	\$ 67,186,109	\$ 72,973,306	\$ 87,081,552	\$ 67,368,407	\$ 75,312,985
Capital Projects	150,325,740	133,568,306	158,646,507	190,447,644	148,956,760
Special Revenue	155,406,417	176,824,420	194,474,750	209,804,218	200,751,116
Debt Service	27,403,855	35,351,610	36,900,144	36,015,971	35,060,759
Internal Services	17,922,197	17,453,965	20,490,890	30,042,956	37,552,021
Trust and Agency	58,332	0	0	3,299,021	200,670
Subtotal	<u>\$ 418,302,650</u>	<u>\$ 436,171,607</u>	<u>\$ 497,593,843</u>	<u>\$ 536,978,217</u>	<u>\$ 497,834,311</u>
<b>TOTAL</b>	<u><b>\$ 619,806,196</b></u>	<u><b>\$ 674,135,729</b></u>	<u><b>\$ 753,792,306</b></u>	<u><b>\$ 823,162,985</b></u>	<u><b>\$ 789,502,572</b></u>

Fund balance represents unexpended funds carried forward from the prior fiscal year. Each year, the beginning fund balance is adjusted to reflect actual fund balance after the prior fiscal year is closed out and audited. The total beginning (budgeted) fund balance for FY04-05 represents an increase of 4.7% from the actual FY02-03 fund balance.

## PROJECTED BEGINNING AND ENDING FUND BALANCE FOR FY04-05



FUND CATEGORY	Beginning Fund Balance	Revenues	Expenditures	Ending Fund Balance
Enterprise	\$ 291,668,261	\$ 324,671,731	\$ 441,541,350	\$ 174,798,642
General Fund	75,312,985	289,584,432	294,821,945	70,075,472
Capital Projects	148,956,760	103,397,389	220,620,352	31,733,797
Special Revenue	200,751,116	171,220,542	235,220,002	136,751,656
Debt Service	35,060,759	40,120,229	40,594,974	34,586,014
Internal Services	37,552,021	58,043,091	62,830,829	32,764,283
Trust and Agency	200,670	4,584,000	4,784,000	670
<b>TOTAL</b>	<b>\$ 789,502,572</b>	<b>\$ 991,621,414</b>	<b>\$ 1,300,413,452</b>	<b>\$ 480,710,534</b>

### Explanation For Fluctuation in Fund Balance

#### Enterprise Funds

Solid Waste System - fund balance decrease of 29% is due to increase in capital expenditures in FY04-05.

Transportation Facilities - fund balance has been spent down for the Sanibel Causeway construction project.

Lee County Transit - fund balance decrease of 9.3% is due to increase in expenditures in FY 04-05

Lee County Utilities - fund balance decrease of 39% is due to increased expenditures in personnel and capital.

## **FISCAL 2005 BUDGET**

### **PROJECTED BEGINNING AND ENDING FUND BALANCE FOR FY04-05 (continued)**

#### General Fund

The General Fund decrease in ending fund balance is due to millage rate reduction of .0665 mills, as well as a significant increase in the Sheriff's operating budget and self-insurance charges.

#### Capital Projects Funds

The decrease in ending fund balance for Capital Projects is due to preliminary carryovers from FY 03-04.

#### Special Revenue Funds

Several Community Redevelopment Agency (CRA) - projects are anticipated to be completed during the fiscal year. Upon completion the remaining funds will be returned to Reserves.

Surface Water Management - fund balance decrease of 24.5% is due to a decrease of transferred revenues in FY04-05.

E-911 Operating - fund balance increase of 12.5% is due to increased revenues from E-911 cellular fees in FY04-05

Impact Fees/EMS - fund balance decrease of 31.2% is due to increase in expenditures in FY04-05.

Impact Fees/Community Parks - fund balance decrease is due to preliminary carryovers from FY03- 04.

Impact Fees/Regional Parks- fund balance decrease is due to preliminary carryovers from FY03-04.

Impact Fees/Roads - fund balance decrease is due to preliminary carryovers from FY03-04.

Lee County Libraries - fund balance decrease is due to reduction in Library millage.

MSTBU Special Districts - fund balance decrease is due to increased expenditures in road projects, urban streetlighting and road maintenance programs.

#### Internal Services Funds

Group Medical/Dental Self-Insurance- fund balance has been spent down in response to anticipated increases in health costs.

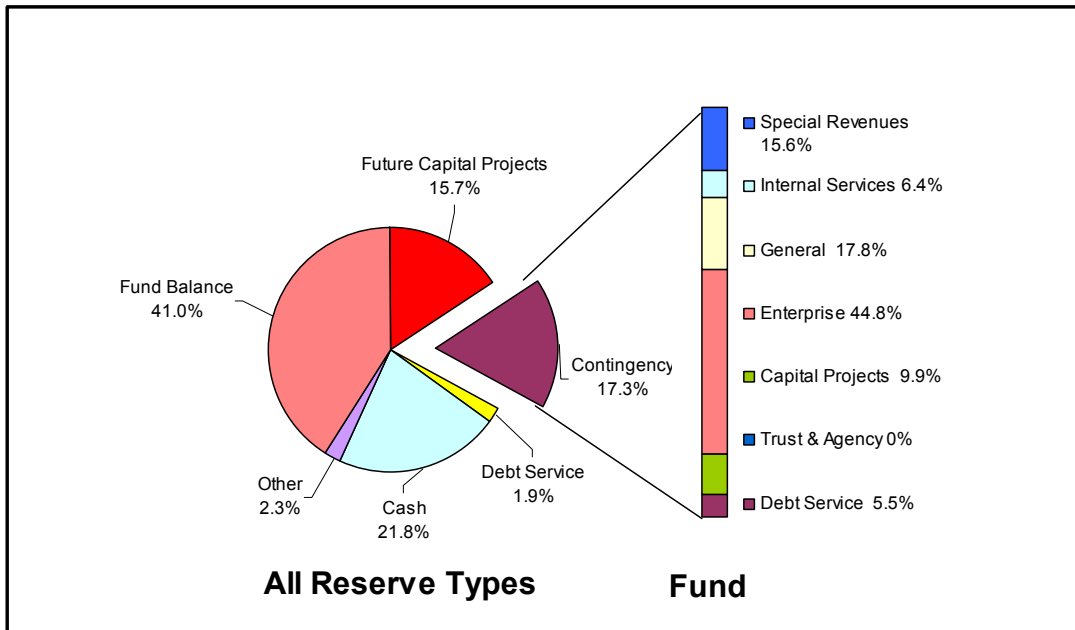
Group Liability Self Insurance- fund balance has been spent down in response to anticipated increases in property and general liability premiums and associated costs.

#### Debt Service

Changes in the level of fund balance are related to the payment of principal and interest. At an aggregate level, debt service is fairly consistent. Therefore, the ending fund balance is only 1.4% less than beginning fund balance.

FISCAL 2005 BUDGET

**RESERVES BY TYPE  
ALL FUNDS**



Reserve Types:

Future Capital Projects		\$	75,891,999
Capital Contingency			
Capital Funds	\$	8,251,384	
Debt Service Funds		4,521,900	
General Fund		14,750,000	
Internal Services Funds		5,297,054	
Special Revenues Funds		12,979,580	
Enterprise Funds		37,225,576	
Trust & Agency Funds		670	\$ 83,026,164
Debt Service			9,040,661
Cash			104,655,943
Fund Balance			197,105,103
Other			10,990,664
<b>TOTAL</b>		<b>\$</b>	<b><u>480,710,534</u></b>

Reserves for capital projects represent funds which will be received but not spent all at one time, as is the case when bond proceeds are used to fund capital projects which take more than one year to complete. Although the bond revenues are received at one time, it takes several years to spend the funds. The remaining funds are put into reserves.

**FISCAL 2005 BUDGET**

**RESERVES BY TYPE ALL FUNDS (continued)**

Contingency Reserves as required by state statute cannot exceed 10% of the budget in any fund and are reserved for unanticipated expenditures which may occur during the year.

Debt Service Reserves are a requirement of bond issues.

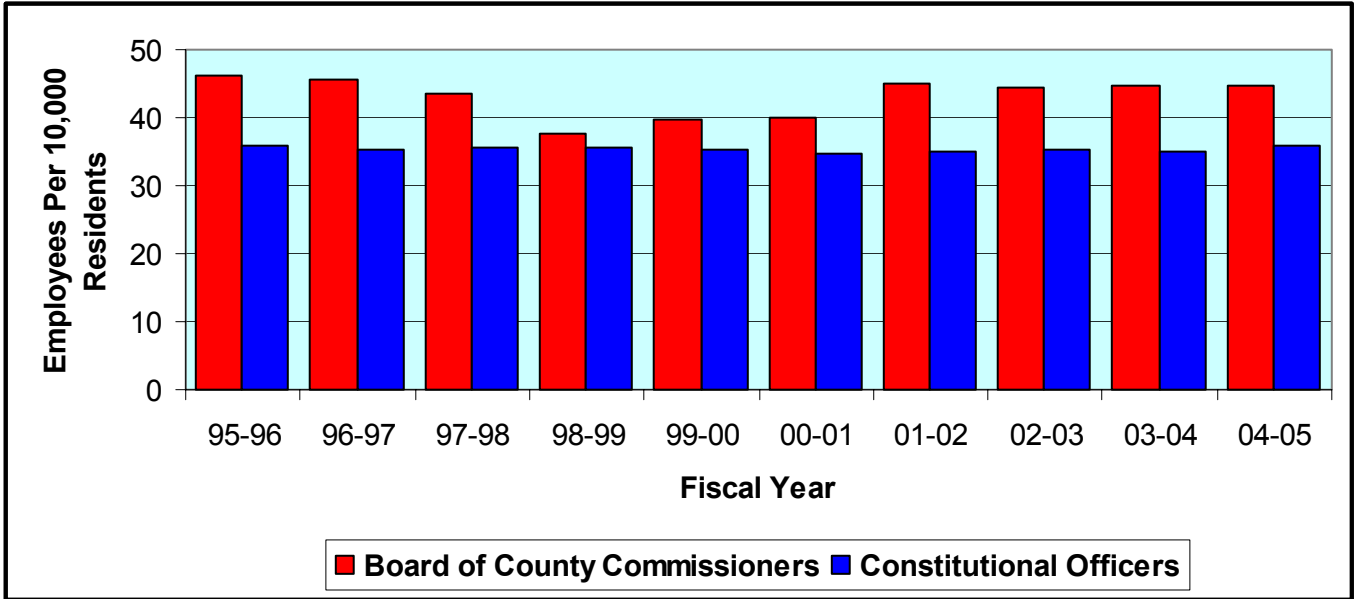
Cash Reserves include Reserves for Cash Balance and Reserves for Fund Balance.

Reserves for Cash Balance are budgeted to provide cash for the beginning of the fiscal year until anticipated revenues are received. Cash reserves are very important in funds where property tax revenues, which are not received until later in the fiscal year, are a primary revenue source.

Reserves for Fund Balance are budgeted to ensure certain funds maintain minimum fund balance levels in accordance with Florida Statutes. They constitute 95% of the Other Reserves.



## LEE COUNTY EMPLOYEES PER 10,000 RESIDENTS FY95-96 THROUGH FY04-05



A key factor in the cost of government and in the County government's ability to provide a continued high level of service to a rapidly growing community is the number of employees. To account for population growth over time, employees are presented per 10,000 residents. There is a net decrease of 171 employees reporting to the Lee County Board of County Commissioners from FY97-98 to FY98-99. This reduction is primarily due to the reorganization of the Shady Rest Care Pavilion to a non-profit organization.

For FY99-00, the growth in the ratio for the Board of County Commissioners was the result of the establishment of an in-house Animal Services operation, an increase in LeeTran employees due to the addition of new routes, persons formerly employed with Florida Cities (Avatar) becoming county employees due to the County's acquisition of this utility system, and the budgeting of library employees in the last quarter of FY99-00 for the new East County Regional Library. That library opened in December 2000.

There was an increase in the BoCC for FY01-02 primarily due a growth in the number of employees in the Utilities Department as a result of shifting the operating functions from a private company to county government. The FY02-03 figures for the BoCC declined as population growth outpaced change in the number of employees. FY03-04 and FY04-05 figures reveal an increase for the BoCC. The Constitutional Officers' figures declined from FY02-03 to FY03-04 but increased in FY04-05.

	FY96	FY97	FY98	FY99	FY00	FY01	FY02	FY03	FY04	FY05
Board of County Commissioners	46.1	45.7	43.4	37.6	39.8	40.1	45.1	44.3	44.7	44.8
Constitutional Officers	<u>36.0</u>	<u>35.3</u>	<u>35.6</u>	<u>35.7</u>	<u>35.3</u>	<u>34.6</u>	<u>34.9</u>	<u>35.4</u>	<u>35.1</u>	<u>36.0</u>
Total	82.1	81.0	79.0	73.3	75.1	74.7	80.0	79.7	79.8	80.8

**FISCAL 2005 BUDGET**

**POSITION SUMMARY BY DEPARTMENT**

	FY 02-03 ACTUAL	FY 03-04 ADOPTED	FY 03-04 CHANGES	FY04-05 DELETED	FY04-05 NEW	FY04-05 TRANSFERRED	FY 04-05 ADOPTED
Animal Services	37	41	1	(6)	1	0	37
Community Development							
DCD Admin & Support	19	24	(1)	0	0	0	23
Development Services	145	157	3	0	7	0	167
Planning	24	13	0	0	1	0	14
Environmental Sciences	0	11	0	0	0	0	11
Rezoning & DRI	0	0	17	0	0	0	17
Total	<u>188</u>	<u>205</u>	<u>19</u>	<u>0</u>	<u>8</u>	<u>0</u>	<u>232</u>
County Administration	35	35	0	0	0	0	35
County Attorney	32	32	0	0	0	0	32
County Commissioners	10	10	0	0	0	0	10
County Lands	13	13	0	0	1	0	14
Economic Development	16	16	0	0	0	0	16
Fleet Management	25	30	0	0	1	0	31
Hearing Examiner	5	5	0	0	0	0	5
Human Resources	23	24	0	0	0	0	24
Human Services	42	46	1	0	0	0	47
Public Works							
PW Admin & Support	21	8	0	0	0	0	8
Contracts Management	4	5	0	0	0	0	5
Comm. Development/Public Works							
Fiscal Pool	12	12	0	0	0	0	12
Total	<u>37</u>	<u>25</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>25</u>
Library	235	266	0	0	0	0	266
Natural Resources	41	45	1	0	0	0	46
Parks & Recreation	226	240	3	0	10	0	253
Construction & Design							
Construction & Design	11	10	0	0	0	0	10
Facilities Management	77	85	14	0	0	0	99
Total	<u>88</u>	<u>95</u>	<u>14</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>109</u>
Public Resources	18	17	0	0	0	0	17
Public Safety	327	327	1	(1)	3	0	330
Purchasing	12	12	0	0	0	0	12
Smart Growth	2	1	0	0	0	0	1
Solid Waste	30	34	1	0	1	0	36
Sports Authority	3	3	0	0	0	0	3
Transit	166	166	0	0	3	0	169
Transportation							
Transportation Operations	154	163	0	0	0	0	163
Traffic	60	60	0	0	1	0	61
Tolls Facilities	125	119	0	0	0	0	119
Engineering Service	44	58	0	0	3	0	61
Total	<u>383</u>	<u>400</u>	<u>0</u>	<u>0</u>	<u>4</u>	<u>0</u>	<u>404</u>
Utilities	190	224	0	0	26	0	250
Visitor & Convention Bureau	19	20	0	0	0	0	20
GRAND TOTAL	<u>2,203</u>	<u>2,332</u>	<u>41</u>	<u>(7)</u>	<u>58</u>	<u>0</u>	<u>2,424</u>

**FISCAL 2005 BUDGET**

**POSITION CHANGES  
OCCURRING DURING FY03-04**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>NEW POSITION</u>	<u>DELETED POSITION</u>	<u>TRANSFERRED POSITION</u>
ANIMAL SERVICES	Animal Control Officer	1	0	0
Total		<u>1</u>	<u>0</u>	<u>0</u>
COMMUNITY DEVELOPMENT				
Rezoning & DRI	Planner	0	0	5
	Director, Zoning	0	0	1
	Principal Planner	0	0	3
	Senior Planner	0	0	6
	Planning Technician	0	0	2
Development Services				
	Planner	0	0	(5)
	Director, Zoning	0	0	(1)
	Principal Planner	0	0	(3)
	Senior Planner	0	0	(6)
	Planning Technician	0	0	(2)
	Sr., Bldg. Inspector	1	0	0
	Building Inspector	13	0	0
	Permit Representative	3	0	0
	Administrative Assistant	2	0	0
Admin & Support	Administrative Assistant	0	0	(1)
Permit Issuance	Administrative Assistant	0	0	1
Total		<u>19</u>	<u>0</u>	<u>0</u>
FACILITIES MGT/MARS				
	Tradesworker III	8	0	0
	Tradesworker II	1	0	0
	Coordinator, Office Design	1	0	0
	Senior Supply Specialist	1	0	0
	Trades Supervisor	2	0	0
	Coordinator, Indoor Air Quality	1	0	0
Total		<u>14</u>	<u>0</u>	<u>0</u>
HUMAN SERVICES	Contracts Specialist	1	0	0
Total		<u>1</u>	<u>0</u>	<u>0</u>
NATURAL RESOURCES	Well Inspector	1	0	0
Total		<u>1</u>	<u>0</u>	<u>0</u>
PARKS & RECREATION				
	Coordinator, Parks & Rec	2	0	0
	Parks & Rec Program Specialist, Sr	1	0	0
Total		<u>3</u>	<u>0</u>	<u>0</u>
PUBLIC SAFETY	Paramedic II	1	0	0
Total		<u>1</u>	<u>0</u>	<u>0</u>
SOLID WASTE	Equipment Operator	1	0	0
Total		<u>1</u>	<u>0</u>	<u>0</u>
<b>GRAND TOTAL</b>		<b><u>41</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

*FISCAL 2005 BUDGET*

**BUDGET YEAR 2004-2005  
DELETED POSITIONS  
(Effective 10/01/04)**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>POSITION CHANGE</u>	<u>SALARY &amp; BENEFITS</u>
PUBLIC SAFETY	Ambulance Maint. Worker	(1)	\$ (58,980)
ANIMAL SERVICES	Animal Care Specialist	(1)	\$ (23,500)
	Public Info Specialist	(1)	(53,497)
	Animal Control Officer	(1)	(29,568)
	Veterinary Tech	(2)	(72,526)
	Veterinarian	(1)	(53,497)
<b>GRAND TOTAL</b>		<u>(7)</u>	<u>\$ (291,568)</u>

**FISCAL 2005 BUDGET**

**BUDGET YEAR 2004-2005  
NEW POSITIONS  
(Effective 10/01/04)**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>POSITION CHANGE</u>	<u>SALARY &amp; BENEFITS</u>
ANIMAL SERVICES	Administrative Assistant	1	\$ 41,720
Total		<u>1</u>	<u>\$ 41,720</u>
COMMUNITY DEVELOPMENT			
Development Services	Plan Reviewer	2	\$ 103,566
	Permit Representative	4	178,332
	Senior Planner	1	60,598
Total	Administrative Assistant	1	44,583
		<u>8</u>	<u>\$ 387,079</u>
COUNTY LANDS	Property Acquisition Agent	1	\$ 57,018
Total		<u>1</u>	<u>\$ 57,018</u>
FLEET MANAGEMENT - EMS	Fleet Mechanic	1	\$ 44,132
Total		<u>1</u>	<u>\$ 44,132</u>
PARKS & RECREATION	Equipment Operator	1	\$ 38,299
	Park Ranger	1	44,460
	Parks & Rec Maintenance Specialist	2	74,324
	Parks & Rec Program Specialist, Sr	3	83,529
	Parks & Rec Program Specialist	2	30,164
	Parks and Rec Worker	1	11,601
Total		<u>10</u>	<u>\$ 282,377</u>
PUBLIC SAFETY	Supply Specialist	2	\$ 56,992
	Office Assistant, Sr.	1	37,133
Total		<u>3</u>	<u>\$ 94,125</u>
SOLID WASTE	Tradeswork, Apprentice	1	\$ 40,688
Total		<u>1</u>	<u>\$ 40,688</u>
TRANSIT	Supervisor, Transit	1	\$ 48,807
	Advertising & Marketing Spec.	1	45,354
	Maintenance Worker, Sr.	1	33,540
Total		<u>3</u>	<u>\$ 127,701</u>
TRANSPORTATION	Engineering Tech I	1	\$ 39,466
	Engineering Tech II	1	48,854
	Engineering Tech, Sr.	1	54,572
	GIS Coordinator	1	61,655
Total		<u>4</u>	<u>\$ 204,547</u>
UTILITIES	Engineering Tech I	3	\$ 134,313
	Equipment Operator, Sr.	6	271,428
	Utilities Maintenance Mech.	7	341,847
	Tradesworker, Apprentice	1	35,836
	Meter Reader	1	36,607
	Customer Service Technician	1	48,271
	Engineering Tech II	1	53,519
	Electronics Tech	1	53,519
	Operator C	5	251,975
Total		<u>26</u>	<u>\$ 1,227,315</u>
<b>GRAND TOTAL</b>		<u><u>58</u></u>	<u><u>\$ 2,506,702</u></u>

**FISCAL 2005 BUDGET**

**MISCELLANEOUS EXPENDITURES  
(NON-DEPARTMENTAL)**

	<u>2002-2003</u> <u>ACTUAL</u>	<u>2003-2004</u> <u>ESTIMATED</u>	<u>2004-2005</u> <u>ADOPTED</u>
<b><u>General Fund</u></b>	\$ 2,754,653	\$ 3,845,017	\$ 7,071,718
<b><u>Special Revenue Fund</u></b>			
Law Enforcement Trust -Sheriff	\$ 11,178	\$ 0	\$ 0
Special Revenues	41,428	192,000	192,000
Lee County Library	2,277,914	1,971,350	1,733,593
Unincorporated MSTU	75,277	285,623	874,456
Impact Fees-Community Parks	0	0	137,000
	<u>\$ 2,405,797</u>	<u>\$ 2,448,973</u>	<u>\$ 2,937,049</u>
<b><u>Capital Project Fund</u></b>			
Capital Improvements Fund	\$ 123,257	\$ 149,987	\$ 175,000
<b><u>Enterprise Fund</u></b>			
Lee County Utilities	\$ 132,606	\$ 37,624	\$ 0
<b><u>Trust &amp; Agency Fund *</u></b>			
Town of Ft. Myers Beach - Impact Fees	\$ 0	\$ 9,888	\$ 0
City of Bonita Springs Imp Fee	0	1,395,112	0
School Impact Fees	0	6,591,474	0
	<u>\$ 0</u>	<u>\$ 7,996,474</u>	<u>\$ 0</u>
<b>Total</b>	<b><u>\$ 5,416,313</u></b>	<b><u>\$ 14,478,075</u></b>	<b><u>\$ 10,183,767</u></b>

\*Miscellaneous Expenditures are no longer budgeted in Trust & Agency Funds due to the fact that they are a pass-through to the District.

Miscellaneous expenditures reflect costs incurred by the County for non-departmental expenditures. In the General Fund, these expenses include auditing costs, payments for financial advisement, unemployment compensation, self-insurance assessments, payments to the cities of Fort Myers and Cape Coral for tax increment financing districts, and expert witness fees. In the other funds, miscellaneous expenditures are for grants to other governments, indirect costs, payments of interfund loan financial services, and miscellaneous expenditures.

**FISCAL 2005 BUDGET**

## INTERDEPARTMENTAL BUDGETS AND INTERFUND TRANSFERS

Object Code	Description	FY04-05 Interdepartmental Budgets	FY04-05 Interfund Transfers
50231	Health Insurance	\$21,539,644	
50232	Life Insurance	343,051	
50233	Dental Insurance	805,504	
50241	Worker's Comp-(IGS)	3,835,820	
50345	Comp Data Proc & Netwk-	10,031,791	
50347	Mapping Services	1,442	
50348	County Graphics	16,119	
50403	Motor Pool Chrg(Var IGS)	4,897,944	
50403	Heavy Vehicle/Heavy	4,508,931	
50413	Int. Phone Line (IGS-Var)	4,194,460	
50413	Int. Phone Usage (IGS-Var)	603,822	
50414	Internal Radio (IGS)	344,465	
50451	Self-Ins. Assess (IGS)	4,364,100	
50471	Prntng, Bndng,&Copying Int.	143,563	
50495	Indirect Cost	8,999,200	
50496	Administrative Charges	1,766,609	
50496	Administrative Support	0	
50496	Fiscal Support	899,882	
50521	Fuel and Lubricants	3,529,310	
50521	Internal Fuel & Lubricants	601,796	
50652	Project Management	30,500	
	Subtotal	\$71,457,953	
5091XX	Interfund Transfers		<u>\$169,386,210</u>
<b>Total Interdepartmental Budgets and Interfund Transfers</b>			<b><u>\$240,844,163</u></b>

Interfund transfers and budgets reflect movements from one fund to another. The above listed object codes are budgeted in departmental budgets and are part of program expenditures. These expenditures represent the budget for goods and services provided by one department or agency to other departments or agencies of the County on a cost reimbursement basis.

The object codes for "Interfund Transfers" are not reflected in departmental budgets, but rather are budgeted as non-departmental expenditures. Interfund transfers represent a transfer of funds from one area to another. The transfers are reflected as an expenditure in one fund and as a revenue in another fund.

# SECTION C - FINANCIAL POLICY

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**FISCAL 2005 BUDGET**



**LEE COUNTY**

## **GENERAL BUDGET POLICY**

1. The operating budget authorizing expenditure of County money will be adopted annually by the Board at the fund level.
2. The budget must be balanced. This means that the budgeted expenditures and reserves of each fund (including reserves for contingencies, cash flow, and all other purposes) will equal the sum of projected fund balance at the beginning of the fiscal year, plus all revenues which reasonably can be expected to be received during the fiscal year (budgeted at 95%, in accordance with State Statutes).
3. A reserve for contingency will be budgeted in each major operating fund in an amount not less than 2% nor more than 5% of the total fund budget. Each major capital fund will have a contingency reserve equaling not less than 5% nor more than 10% of the total fund budget. For the General Fund, the amount shall not be less than 3% nor more than 5%.
4. A reserve for cash balance will be budgeted in any fund which requires monies to be carried forward into the following year to support operations until sufficient current revenues are received, but in no case will exceed the projected cash needs for 90 days of operations, or 20% of the fund budget, whichever is greater.
5. Transfers to reserve accounts may be made during the fiscal year by the County Manager or the Budget Director, if allocations to expenditure accounts are determined to be unneeded.
6. Transfers among expenditure or revenue accounts may be made during the fiscal year by the County Manager, the Budget Director, or Department Directors if reallocations within a fund are determined to be needed, provided no transfers will be made without Board authority which have an impact on capital facility improvement. Any transfer affecting the total allocations of Constitutional Officers may not be made without Board approval.

No transfer may be made without Board approval if the result of such transfer will be to change the adopted total budget of a fund.

7. Transfers from reserves can be made with County Manager approval up to \$25,000. Transfers from reserves of more than \$25,000 require approval of the Board. Changes in the adopted total budget of a fund will be made only with Board approval of a budget amendment resolution.
8. Budget Services will prepare a periodic analysis of financial condition as well as a Debt Service Manual to provide information on the County's debt program.
9. For purposes of budget preparation, in the event policies or stated desires of the Board regarding appropriations or service levels prove to be incompatible with forecasted revenues or revenue policies, these conflicts will be resolved in favor of the revenue policy.
10. The Capital Improvement Budget, showing estimated annualized costs of capital projects, will be updated on an annual basis. Potential projects are subject to evaluation in accordance with CIP Administrative Code AC-3-9 to determine eligibility for Board of County Commissioners consideration. Potential projects are prioritized according to necessity of the project and reviewed for the operating impact of the project.
11. The Long Range Plan of the Operating Budget is a 5-year projection of revenues and expenses for the millage funds.

## **REVENUE POLICY**

1. The use of County ad valorem tax revenues will be limited to the General, Unincorporated MSTU, Library, Capital Improvement, and All Hazards Protection funds unless required in other funds by bond indenture agreements, or by the terms of municipal service taxing or benefit units.
2. The use of gas tax revenues will be limited to the Transportation Trust and Transportation Projects Funds and transit operations unless required in other funds by bond indenture agreements.
3. The use of sales tax revenues will be limited to the General and Unincorporated MSTU funds, unless required in other funds by bond indenture agreements.
4. Pursuant to Ordinance 88-2, Tourist Development Tax proceeds will be appropriated as follows:
  - 53.6% for tourist advertising and promotion for Lee County;
  - 13.4% for stadium debt service;
  - 33.0% for beach related improvements.
5. The use of revenues which have been pledged to bondholders will conform, in every respect, to bond covenants which commit those revenues.
6. Budget Services will maintain a Revenue Manual to provide information about revenue sources available to support County expenditures.
7. Periodic cost studies of County services for which user fees are imposed will be prepared, and proposed fee adjustments will be presented for Board consideration. Fee revenues will be anticipated, for purposes of budget preparation, using fee schedules which have been adopted by the Board.
8. County staff will continue to aggressively pursue cost effective grant funding opportunities.
9. Ad valorem taxes will be anticipated for purposes of operating budget preparation at:
  - 95% of the projected taxable value of current assessments; and,
  - 95% of the projected taxable value resulting from new construction.
10. Millages for debt service will be established at the amounts which will generate sufficient revenue to make all required payments.
11. The County will allocate countywide revenues to the General, Capital Improvement, and Conservation Land Acquisition fund uses.
12. All revenues which are reasonably expected to be unexpended and unencumbered at the end of the fiscal year will be anticipated as "Fund Balance" and budgeted accordingly for the following fiscal year.
13. Fund Balance, in excess of anticipated fund balance from Tourist Development Tax proceeds for promotional purposes, shall accrue to a reserve account for "economic recession" in an amount not to exceed one year's operational needs, or \$3 million, whichever is greater.

## **APPROPRIATION POLICY**

1. Fund appropriations of the Board will be allocated to departments, divisions, programs, projects, grants, and line item object codes as deemed appropriate by the County Manager, or the Budget Services Director, or Department Directors to facilitate managerial control and reporting of financial operations.
2. Each year the County, in conjunction with an independent consultant, will prepare an indirect cost allocation plan which conforms to federal guidelines for grant reimbursement of administrative costs, and will bill and collect indirect cost charges where appropriate.
3. Each year the County will prepare a comprehensive five-year Capital Improvement Program identifying public facilities by service type and geographic area, which will eliminate existing deficiencies, replace inadequate facilities, and address infrastructure needs caused by new growth.
4. The annual budget will include sufficient appropriations to fund capital projects approved by the Board of County Commissioners for the purpose of completing the first year of the five-year Capital Improvement Program. Operating budget implications of these capital projects will also be identified and budgeted accordingly.

## **FUND TYPES**

### **GOVERNMENTAL FUNDS**

#### **General Fund**

The General Fund is the general operating fund of the Board of County Commissioners and supports activities of a countywide benefit. It is used to account for most of the budgets of elected officials and general County operating departments.

#### **Special Revenue Funds**

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes. Special revenue funds include:

- **Special Assessment Funds**  
Special Assessment Funds are used to account for the financing of public improvements or services deemed to benefit the properties against which they are levied.
- **MSTU (Municipal Services Taxing Unit) Fund**  
An MSTU is a special district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessment service charges or other revenue to provide resources. The MSTU is one type of dependent special district.

#### **Transportation Trust Fund**

The Transportation Trust Fund provides for transportation services such as road and bridge maintenance, and engineering and design services for transportation-related capital projects.

#### **Debt Service Funds**

Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related debt service costs.

#### **Capital Project Funds**

Capital Project funds account for financial resources to be used for the acquisition and construction of major capital facilities (other than those financed by Proprietary Funds, Special Assessment Funds, Trust Funds and Special Revenue Funds).

#### **Permanent Fund**

Permanent funds account for resources that are legally restricted to the extent that only earnings and not principal may be used for government purposes.

**FISCAL 2005 BUDGET**

**FUND TYPES (continued)**

**PROPRIETARY FUNDS**

There are two types of proprietary funds:

**Enterprise Funds**

Enterprise Funds are used to account for operations: (a) that are financed and operated in a manner similar to private business enterprise - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

**Internal Service Funds**

The County uses self-supporting Internal Service Funds to provide self-insurance, data processing, vehicle maintenance, and telephone/radio services to County departments on a cost reimbursement basis.

**FIDUCIARY FUNDS**

**Trust and Agency Funds**

Trust and Agency funds account for assets held in trust (a) for members and beneficiaries of defined benefit pension plans or other employee benefit plans; (b) for reporting of governmental external investment pools and (c) wherein interest and principal benefit individuals, private organizations or other government.

**FISCAL 2005 BUDGET**



**LEE COUNTY**

# SECTION D - SERVICES BY ORGANIZATION

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## **SERVICES BY ORGANIZATION**

The Lee County Government organization includes several areas of service, each broken down into one or more divisions. Some divisions are independent of any departmental structure. A division may be further broken down into one or more programs. This section presents the budget by division.

Each area falls into one of the following three categories: Legislative/Administrative, Service Delivery, and Support Services. Legislative/Administrative departments report to the Board of County Commissioners; Service Delivery and Support Services departments report to either the Deputy County Manager, Assistant County Manager, Public Works Director, or the Assistant to the County Manager. The areas under the Legislative/Administrative category include: the Board of County Commissioners, County Administration, County Attorney, and Hearing Examiner. Service Delivery Departments include: Community Development, Human Services, Utilities, Public Safety, Animal Services, Library, Public Parks & Recreation, Transit, Economic Development, Solid Waste, Natural Resources, Visitor & Convention Bureau, and Transportation. Support Services includes Planning and Construction, Public Resources, Information Technology Group, Purchasing, Fleet Management, County Lands, Smart Growth, Human Resources and Sports Development.

The next section is comprised of Court-Related services and Constitutional Officers' budgets. Constitutional Officers are County elected officials who do not report to the Board of County Commissioners, but receive operating funds from the County.

For each area, the first two pages contain an organization chart and a budgetary summary of all the divisions and programs in that area. The organization chart identifies the divisions and programs within the area, and provides a brief service description. The budget information provides FY02-03 actual expenses, FY03-04 estimated expenses, and FY04-05 adopted budget by division.

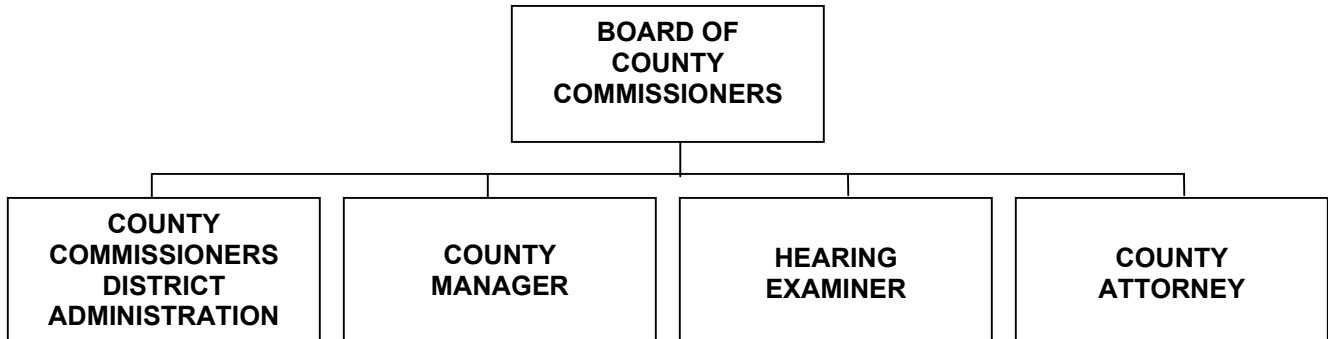
Following the summary information, service level information by division is displayed in detail.

**FISCAL 2005 BUDGET**



**LEE COUNTY**

## BOARD OF COUNTY COMMISSIONERS



The **Board of Lee County Commissioners** is the governing body of Lee County Government, consisting of five Commissioners, elected County-wide. District Administration is the support staff for the County Commissioners.

The **County Manager** is the Chief Executive Officer of the County. As Manager, he provides management direction to county departments in implementing policies and programs of the Board of County Commissioners.

The **Hearing Examiner's** function is to provide an effective public forum for the collection of information in order to provide correct and consistent recommendations and decisions concerning rezonings, variances, special exceptions, special permits, and administrative appeal cases.

The **County Attorney's** office provides legal advice, legal counsel, and legal representation to the Board of County Commissioners, Port Authority, County Administration, and various boards and committees created by the Board of County Commissioners. In addition, the County Attorney's office is responsible for administering the mandated Special Master Process which gives property owners a choice between initiating dispute resolution proceedings or pursuing the traditional administrative and judicial remedies relative to permits.

FISCAL 2005 BUDGET

**SAMPLE PAGE**

LEE COUNTY - FLORIDA  
2004 - 2005

<u>DEPARTMENT/DIVISION/PROGRAM</u>	<u>2002 - 2003 ACTUAL</u>	<u>2003 - 2004 ESTIMATED</u>	<u>2004 - 2005 ADOPTED</u>
County Commissioners			
Board of County Commissioners	\$ <u>997,419</u>	\$ <u>1,051,237</u>	\$ <u>1,193,862</u>
<b>TOTAL</b>	\$ <b>997,419</b>	\$ <b>1,051,237</b>	\$ <b>1,193,862</b>
<b>GRAND TOTAL</b>	\$ <b><u>997,419</u></b>	\$ <b><u>1,051,237</u></b>	\$ <b><u>1,193,862</u></b>



The dollars actually spent during the indicated fiscal year.



An estimated amount is a projected amount to be spent for the year. The amount is an estimate because this budget document is published prior to the year-end audit report being completed.



The budget for the next fiscal year approved by the Board of County Commissioners

Program revenue sources



EXPENDITURES BY FUND TYPE

General Fund	\$ <u>997,419</u>	\$ <u>1,051,237</u>	\$ <u>1,193,862</u>
<b>TOTAL</b>	\$ <b>997,419</b>	\$ <b>1,051,237</b>	\$ <b>1,193,862</b>
<b>GRAND TOTAL</b>	\$ <b><u>997,419</u></b>	\$ <b><u>1,051,237</u></b>	\$ <b><u>1,193,862</u></b>

# **COUNTY COMMISSIONERS**

LEE COUNTY - FLORIDA  
2004-2005

1. The County Commissioners are the legislative policy makers and governing body to the County.
2. The Board of County Commissioners (BoCC) is comprised of five members serving staggered terms of four years.
3. The BoCC enacts ordinances, establishes policies and oversees all County affairs to provide desired services beneficial to County residents.

**FISCAL 2005 BUDGET**

**County Commissioners**

LEE COUNTY - FLORIDA  
2004-2005

<u>DEPARTMENT/DIVISION/PROGRAM</u>	<u>2002 - 2003 ACTUAL</u>	<u>2003 - 2004 ESTIMATED</u>	<u>2004 - 2005 ADOPTED</u>
County Commissioners			
Board of County Commissioners	\$ <u>997,419</u>	\$ <u>1,051,237</u>	\$ <u>1,193,865</u>
Total	\$ 997,419	1,051,237	\$ 1,193,865
County Manager			
County Manager	\$ <u>1,068,500</u>	\$ <u>1,092,662</u>	\$ <u>1,245,638</u>
Total	\$ 1,068,500	\$ 1,092,662	\$ 1,245,638
County Attorney			
Legal Counsel	\$ 2,048,559	\$ 2,228,385	\$ 2,502,023
Legal Enforcement	121,801	126,078	135,446
Litigation	869,723	998,654	986,661
Special Master Process	<u>0</u>	<u>32,190</u>	<u>\$ 32,190</u>
Total	\$ 3,040,083	\$ 3,385,307	\$ 3,656,320
Hearing Examiner			
Hearing Examiner	\$ <u>674,874</u>	\$ <u>684,001</u>	\$ <u>749,999</u>
Total	\$ 674,874	\$ 684,001	\$ 749,999
<b>GRAND TOTAL</b>	<b>\$ <u>5,780,876</u></b>	<b>\$ <u>6,213,207</u></b>	<b>\$ <u>6,845,822</u></b>

EXPENDITURES BY FUND TYPE

General Fund	\$ 5,106,002	\$ 5,497,016	\$ 6,063,633
Special Revenue	<u>674,874</u>	<u>716,191</u>	<u>782,189</u>
<b>GRAND TOTAL</b>	<b>\$ <u>5,780,876</u></b>	<b>\$ <u>6,213,207</u></b>	<b>\$ <u>6,845,822</u></b>

## **COUNTY MANAGER**

1. Implement the policies, programs, and goals of the Board of County Commissioners in an effective and efficient manner.
2. Develop and maintain an effective management team and a productive County work force.
3. Provide cost-effective services and facilities that enhance the quality of life for Lee County citizens and support the economic and social health of the community.
4. Continue to look for efficiencies while maintaining equally high service levels throughout the County.



## **COUNTY HEARING EXAMINER**

### **1. Zoning Hearings**

Conduct timely and regular public hearings to identify policy issues, receive public input, and provide legal due process on matters involving land use changes.

Provide decisions and recommendations in connection with Development of Regional Impact (DRI), Development of County Impact (DCI), Rezoning, Variance, Special Exception, and Administrative Appeal applications.

Provide consistency in decisions/recommendations through equitable application of local and state laws to all requests for land use changes.

Provide record or summary of proceedings to Board of County Commissioners and all hearing participants.

### **2. Code Enforcement Hearings**

Conduct timely and regular weekly public hearings towards abatement of code violations in unincorporated Lee County.

Provide consistency in decisions through the equitable application of Lee County codes and regulations.

## COUNTY ATTORNEY

### GENERAL SERVICES

#### 1. **Legal Representation of the Board of County Commissioners**

Provide legal advice on Florida "Sunshine Law" issues.

Provide legal advice on Florida "Public Records" issues.

Respond to, and provide legal guidance on public officers' ethics matters.

Draft and provide all legal documents required by the Board.

Draft and provide legislative documents, as directed by the Board.

BoCC Meeting Protocols (attendance, with opinions given as required as requested).

Provide legal advice and guidance for assigned Board-directed citizen committees.

Provide legal support for other Board entities (CRA, Lee County Leasing Corp., etc.).

Provide legal advice and services relating to all fiscal matters, to include public bonding and other secured and non-secured financing.

Provide legal assistance to Constitutional Officers, when requested or directed.

#### 2. **Representation of County Departments (Except Department of Community Development and Division of County Lands)**

Draft and review all County contracts.

Draft and review all Interlocal Agreements.

Draft and provide Memoranda of Law as required and requested.

Provide legal advice for all County procurements.

Provide legal support for all County capital projects.

Provide legal services for the collection of all delinquent County funds.

Provide legal counsel and support for all required state and federal permits.

### LAND USE SECTION

#### 1. **Lee County Comprehensive Plan**

Provide legal counsel, advice and documents regarding interpretation and implementation of Plan to Board and Administrative Departments. Provide advice, assist in drafting amendments and additions, and defend all challenges to the Plan.

#### 2. **Land Development Code**

Provide legal counsel, advice and documents regarding interpretation and implementation of Code to Board and Administrative Departments. Provide advice, assist in drafting amendments and additions, and defend challenges to the adoption of code provisions. Review all plats and development documentation including bonds, letters of credit, maintenance covenants, etc. Provide legal counsel to Board and Administrative Staff for all Zoning matters.

**COUNTY ATTORNEY (continued)**

**3. Acquisition of Land**

Provide legal services to Board and Administrative Departments regarding all aspects of the purchase and sale of real property by the County including road rights-of-way, drainage and utility easements, temporary construction easements, parks, public buildings and lands for preservation.

**4. Land Use and Growth Management**

Provide legal opinions and draft ordinances, administrative codes and resolutions to implement and guide County policies and comply with state and federal law.

**5. Code Enforcement**

Assist Division of Codes and Building Services with investigation and preparation of cases relating to violation of county ordinances. Act as advocate for county staff in presentation of code enforcement cases to Hearing Examiner. Assist in follow-up and resolution of all code violations including collection of fines due to County. Provide legal services to Division of Codes and Building Services with regard to preparation of liens. Evaluation and preparation of petitions to mitigate fines and liens.

**6. Construction Licensing**

Assist Division of Codes and Building Services with investigation and preparation of cases involving violations of County's Contractor Licensing regulations. Act as advocate for county staff in presentation of cases to Construction Licensing Board.

**7. Board and Advisory Committees**

Ad Hoc Transportation Committee  
Boards of Adjustment and Appeals (3)  
Board of County Commissioners  
All monthly Board of County Commissioners' Management and Planning meetings  
All semi-monthly Board of County Commissioners' Zoning meetings  
Building Industry Oversight Committee (BIOC)  
Comprehensive Plan Annotations Committee  
Eagle Technical Advisory Committee  
Executive Regulatory Oversight Committee (EROC)  
Historical Preservation Board  
Land Development Code Advisory Committee  
Lee Plan Annotations Committee  
Local Planning Agency  
Smart Growth  
Zoning Annotations Committee

**8. Hearing Examiner**

Attend all hearings to provide legal assistance and opinions as to interpretation and implementation of county regulations and policies of the Board. Provide legal advice and

**FISCAL 2005 BUDGET**

**COUNTY ATTORNEY (continued)**

assistance with establishment and implementation of procedures for hearings and decision-making process.

**9. Workshops**

Educating county employees on public records, ethics and preparation of lobby logs.

**10. Impact Fee Program**

Coordination with consultants on updates to Impact Fee Schedules. Evaluation and critique of applications for road, fire, parks and school impact fee credits. Provide legal advice to county staff on applications for independent fee calculations. Evaluation of applications for exemption from payment of school impact fees.

**11. Intergovernmental Coordination**

Coordinate with municipalities within Lee County on matters pertaining to growth management, impact fees, transportation, and annexation. Coordinate with Lee County School District on the implementation of the School Impact Fee Ordinance.

Maintained open files on a continuous basis including, but not limited to, handling, participation and/or review of the following:

- Zoning cases
- Ordinance amendment proceedings before the Board of County Commissioners
- Code Enforcement Hearings
- Applications for Construction Licenses
- Matters for the Development Services Division
- Lot Mowing/Unsafe Building Liens or Releases
- Hearings before the Hearing Examiner on zoning cases
- Special Master Cases
- Resolutions
- Administrative Codes
- Board of Adjustment and Appeals Cases
- Uniform Community Development Districts
- Developments of Regional Impact

**TRIAL SECTION**

The County Attorney's Office represents the Board of County Commissioners in adversarial proceedings including state and federal trial courts, appellate courts and administrative hearings. Attorneys defend Lee County from claims and prosecute claims on behalf of Lee County; provide advice and representation to Lee County regarding pending claims or potential claims as well as representation at depositions of County personnel.

**1. Condemnation Cases – Lee County Plaintiff**

Assists and advises County Lands and the various county departments that need land or easements for public projects, from the initial planning stages to acquisition. Property which cannot be voluntarily purchased is condemned by the County Attorney's Office.

## **FISCAL 2005 BUDGET**

### **COUNTY ATTORNEY (continued)**

#### **2. Personal Injury Cases**

The current caseload comprises injuries arising out of the operation of Department of Transportation, Lee Tran, EMS, and Parks and Recreation. Several cases have been settled well below the original claims.

#### **3. Civil Cases**

The County Attorney's Office has open civil cases which consists of such cases as: Breach of Contract, Civil Rights, Appeal of Hearing Examiner Decision, Petition for Certiorari, Zoning Regulation, Zoning Ordinance, Rezoning, Discrimination, Declaratory Judgment, Temporary Injunction, Injunction/Abatement of Nuisance, Eviction/Stay, Quiet Title, Inverse Condemnation, Protective Order, DOT – Property Damage, Small Claims, Attorney Fees, Bond Validation, Wrongful Termination, Garnishment Proceedings, and Ordinance Challenges.

#### **4. Mortgage Foreclosure Cases**

Lee County is named as a party in a steady flow of Mortgage Foreclosures cases due to various liens Lee County or the State levies.

#### **5. Incompetency Cases**

By statute, the County funds the examining committee that evaluates people for mental competency under guardianship proceedings in probate court. Lee County is entitled to be reimbursed these costs from the estate of the person adjudged incompetent. These funds are deposited into the General Fund.

#### **6. Bond Forfeiture Cases**

Lee County pursues bonds forfeited in criminal cases and to recover costs involved when people violate the bond posted to secure their appearance in court. The funds are deposited into the Lee County Fine and Forfeiture Fund.

#### **7. Miscellaneous Files / No Lawsuit Filed Yet**

At any given time, the Trial Section will have a substantial number of miscellaneous files on matters in which litigation is threatened or possible; matters which involve litigation in which Lee County is not a party; matters of a sensitive nature and Trial Counsel is associated to avoid litigation.

#### **8. Subrogation Cases**

Collects funds for subrogation claims. Pursuant to terms of the County Employee Health Plan, any recovery from a third-party made by an injured employee is subrogated to the County to the extent of medical costs provided to the employee. The County Attorney pursues those liens and generally reaches a settlement with the employee. Settlements are determined on a cost-benefit/risk analysis considering the nature of the injury, the potential for future costs and the amount of recovery.

### **PORT AUTHORITY**

#### **1. Representation of the Board of Port Commissioners**

Provide legal counsel and advice at all Joint Port Authority Board Meetings. Prepare Commissioner briefings and legal opinions as requested. Provide legal advice on Florida "Sunshine Law" issues and "Public Records" questions.

**COUNTY ATTORNEY (continued)**

**2. Representation of the Airports Special Management Committee**

Provide legal advice and opinions to seven-member citizens' advisory board. Provide legal assistance in Committee's review of all leases, contracts, competitive bid and professional service provider selection under Florida's Consultants' Competitive Negotiation Act (CCNA), and Port Authority procedures.

**3. Legislation and Policy**

Provide legal counsel and interpretation of Port Authority enabling legislation, rules and regulations and policy manuals.

**4. Representation of Port Authority Departments – Development, Construction, Purchasing, Human Resources, Land Acquisition and Litigation**

Provide legal advice regarding planning, permitting and construction of SWFIA Midfield Terminal Project. Prepare and review consultant services contracts.

Provide legal advice and documents for all phases of Port Authority construction projects.

Provide legal advice and coordinate outside counsel efforts regarding contractor claims and disputes in on-going construction.

Review all purchasing bids, quotes, requests for letters of qualification for professional services (LOQ) and requests for proposals (RFPs). Draft/review purchase contracts and leases.

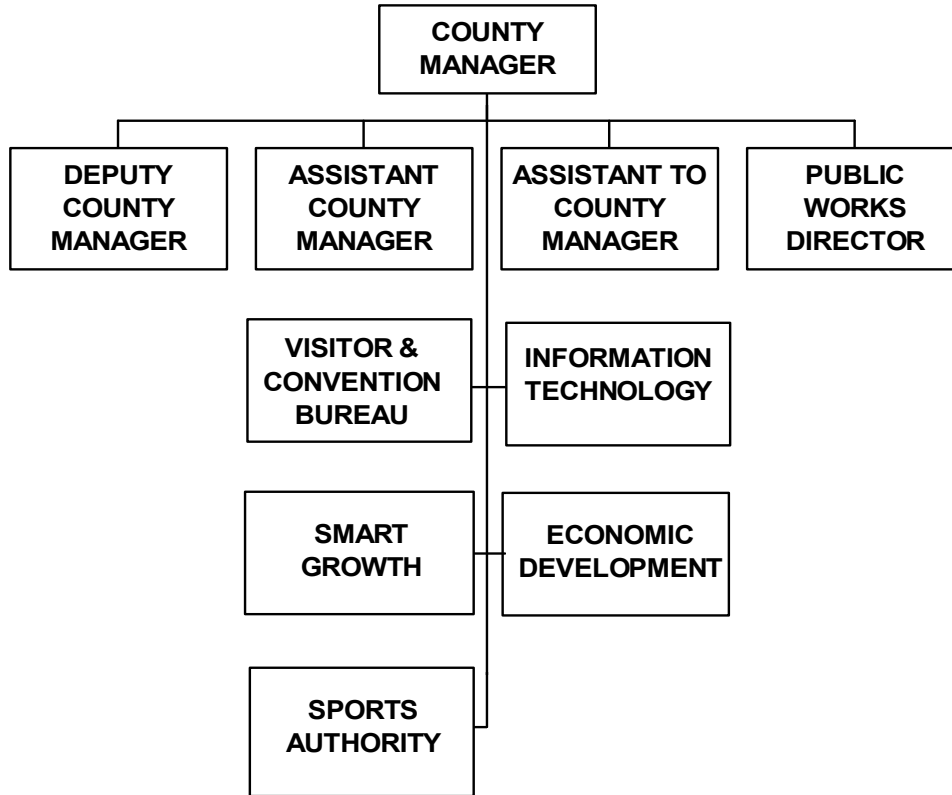
Represent the Port Authority in all phases of bid protest proceedings.

Provide legal advice and documents on employment, discrimination, Fair Labor Standards Act, and Family Medical Leave Act. Advise staff regarding Collective Bargaining process.

Provide legal advice, document review and represent Port Authority at real estate closings for on-going Port Authority Land Acquisition Program.

Provide legal advice and co-counsel services in all litigation involving the Port Authority except personal injury and bankruptcy cases (handled by outside counsel).

## COUNTY MANAGER



**Deputy County Manager, Assistant County Manager, Public Works Director and Assistant to County Manager** comprise the senior management of the County and their areas of responsibility are described on the following pages.

**Visitor and Convention Bureau** manages the activity of the tourist tax to promote off-season tourism to Lee County and create a Countywide cooperative marketing program to encourage local and non-profit attractions to market their facilities to tourists.

**Information Technology** refers to the Information Technology and Telecommunications contract and vendor.

**Smart Growth** shapes the future growth of Lee County through a proactive, inclusive community effort that continuously improves the quality of life by reaching a harmonious balance between economic development, environmental sustainability and community livability.

**Economic Development** works with a variety of business organizations from other counties, states, and countries to attract new businesses as well as to retain and expand existing industries, increasing the job base in Lee County.

**Sports Authority** works to attract sporting events and activities that will provide economic impact to the Lee County Community. It also acts as a clearinghouse to local, national and international sports entities, assisting with the marketing and promotion of events that target the Lee County area as a potential host site.

***FISCAL 2005 BUDGET***

**COUNTY MANAGER (continued)**

**Public Works Administration** provides direction and support to the Departments of Transportation, Construction and Design, and the Divisions of Natural Resources, Solid Waste, and Utilities, as well as Contracts Management. It shares responsibility with Community Development Administration in the management of Fiscal Internal Support.



**FISCAL 2005 BUDGET**

**County Manager**

LEE COUNTY - FLORIDA  
2004 - 2005

<u>DEPARTMENT/DIVISION/PROGRAM</u>	<u>2002 - 2003 ACTUAL</u>	<u>2003 - 2004 ESTIMATED</u>	<u>2004 - 2005 ADOPTED</u>
Visitor & Convention Bureau			
Capital Planning	\$ 98,305	\$ 173,769	\$ 403,641
Attraction Marketing	298,373	231,174	225,000
Visitor & Convention Bureau	<u>7,067,622</u>	<u>7,413,758</u>	<u>7,450,503</u>
Total	\$ 7,464,300	\$ 7,818,701	\$ 8,079,144
Information Technology			
Telephones	\$ 3,320,019	\$ 3,112,474	\$ 4,260,708
Data Processing	<u>7,966,067</u>	<u>9,579,849</u>	<u>10,003,264</u>
Total	\$ 11,286,086	\$ 12,692,323	\$ 14,263,972
Smart Growth			
Smart Growth	\$ 180,084	\$ 212,828	\$ 377,226
Total	\$ 180,084	\$ 212,828	\$ 377,226
Economic Development			
Economic Development	\$ 1,446,681	\$ 1,360,214	\$ 1,671,352
Incentive Program	<u>220,670</u>	<u>0</u>	<u>0</u>
Total	\$ 1,667,351	\$ 1,360,214	\$ 1,671,352
Sports Authority			
Sports Authority	\$ <u>374,781</u>	\$ <u>578,099</u>	\$ <u>600,000</u>
Total	\$ 374,781	\$ 578,099	\$ 600,000
PW/DCD Internal Services			
Public Works Admin.	\$ <u>467,337</u>	\$ <u>634,512</u>	\$ <u>783,738</u>
Total	\$ 467,337	\$ 634,512	\$ 783,738
<b>GRAND TOTAL</b>	<b>\$ <u>21,439,939</u></b>	<b>\$ <u>23,296,677</u></b>	<b>\$ <u>25,775,432</u></b>

EXPENDITURES BY FUND TYPE

General Fund	\$ 2,314,772	\$ 2,207,554	\$ 2,832,316
Special Revenue	7,839,081	8,396,800	8,679,144
Internal Services	<u>11,286,086</u>	<u>12,692,323</u>	<u>14,263,972</u>
<b>GRAND TOTAL</b>	<b>\$ <u>21,439,939</u></b>	<b>\$ <u>23,296,677</u></b>	<b>\$ <u>25,775,432</u></b>

## **VISITOR AND CONVENTION BUREAU**

### **1. Coordination of All Tourist Development Council (TDC) Activities**

Prepare monthly agendas, minutes, reports, etc., pertinent to the business of the statutorily established TDC, which is responsible for fiduciary oversight of the expenditure of tourist tax funds.

Coordinate the annual Community Event Cooperative Marketing Partnership Program. This \$200,000 program is available to all Lee County non-profit events.

Coordinate the annual Beach and Shoreline Capital Project Evaluation and Recommendation process. Tourist tax contributes \$3 million annually to the development of public beach facilities.

Support the work of the Coastal Advisory Council through participation in meetings and work plan.

Represent the Lee County tourism industry at the local, statewide, national, and international level.

### **2. Tourism Research**

Coordinate the collection, implementation, and reporting of all visitor information studies. The data is collected and reported on a monthly, seasonal and annual basis. This information is available to entire tourism industry for development of individual business strategies.

Coordinate special tourism studies as required for a geographical or business sub-set of the County.

Track monthly trends of the tourism business economy as reported by the accommodations industry.

Pretest advertising concepts and campaigns.

Strategize with Bureau staff in the development of key target markets, which will produce the most cost-effective return on investment.

### **3. Tourism Marketing**

Promote Lee County to targeted domestic and international visitors. Marketing is targeted to consumers, special groups, the travel trade, business travelers, meeting planners, both domestically and internationally and niche markets within each.

## **FISCAL 2005 BUDGET**

### **VISITOR AND CONVENTION BUREAU (continued)**

Advertise the unique Lee County tourism product through television, newspapers, radio, magazines and Internet. The advertising plan is developed annually and evaluated daily/weekly to respond to market demands and trends.

Partner with airlines and Port Authority to create more frequent non-stop service to Southwest Florida International Airport from target sector markets.

Respond to specific needs of travel agents in order that they effectively sell Lee County as a preferred destination.

Extend the reach of the marketing budget by at least \$5 million annually.

Conduct at least 80 annual direct sales missions and/or promotions to consumers and travel trade in the domestic market and to conduct 25 annual sales missions/promotions in the international market. These missions allow Bureau staff and industry to create global partnerships directly to present the Lee County tourism product to the world.

#### **4. Communications**

Generate at least \$5 million in media editorial each year by positioning the Lee County tourism product as a unique tourism destination. All communities, attractions, etc., receive coverage.

Enhance the marketing program by generating direct assistance to trade and consumer media on a demand basis. This includes all electronic and print journalists interested in developing a Lee County tourism-related story.

Encourage the development of the future local tourism labor force by working closely with Florida Gulf Coast University (FGCU) and other related educational entities.

Communicate with the local tourism industry and other interested parties by producing a quarterly newsletter.

Develop new formats of communication and sales with industry and media via the Internet.

**VISITOR AND CONVENTION BUREAU (continued)**

**5. Visitor Services/Community Relations**

Provide direct visitor service information seven days per week at three airport locations.

Periodically staff a Lee County booth at the I-75 and I-95 entrances to Florida providing information to potential visitors.

Assist other VCB departments with volunteer help as needed.

Continue to develop and promote the "Guest First" customer service training program in conjunction with Edison Community College (ECC) and the chambers of commerce. Contract the "Guest First" program to the private sector businesses, as required.

Implement an annual recognition program for Outstanding Hospitality Customer Service.

To learn more about the Lee County Visitor & Convention Bureau, visit the website at:

[Lee County Visitor & Convention Bureau](http://www.lee-county.com/VisitorAndConventionBureau.htm)

(<http://www.lee-county.com/VisitorAndConventionBureau.htm>)

## **INFORMATION TECHNOLOGY GROUP (ITG)**

The following services are provided by a private firm (Atos Origin IT Services Inc.) that comprises ITG:

1. Acquire and install computer hardware and software in support of County government core services.
2. Acquire and install telephone communication equipment in support of County government core services.
3. Provide Countywide system connectivity to support County government core services.
4. Provide system connectivity to provide information to the County's citizens and the business community.
5. Provide internal consulting services to County departments relative to technology.
6. Provide technical assistance and troubleshooting to County government through the Help Center.

## **SMART GROWTH**

The Board of Lee County Commissioners authorized the creation of the County's Smart Growth Department in October 2001 following a year-long study of the issue by a task force. The Board also created a 18-member Smart Growth Advisory Committee, with each Commissioner appointing three members. The chairmen of the School Board and County Commission also are committee members, and the County Manager is an ex-officio member. The Smart Growth Advisory Committee held its inaugural meeting April 25, 2002, to officially begin the County's Smart Growth process.

The goal of Smart Growth is to achieve a good balance between community livability, economic viability, and environmental sensitivity. One of its keys is proactive, inclusive, community-supported growth management. Elements include, but are not limited to, Environmental Quality, Land Use, Transportation, Water Supply and Community Character.

To learn more about the County's Smart Growth process, view the website [www.smartgrowthlee.com](http://www.smartgrowthlee.com).

## **ECONOMIC DEVELOPMENT OFFICE**

The Economic Development Office of Lee County (EDO) works to create new jobs in Lee County by recruiting new businesses and helping existing businesses expand their operations. These services are provided for the benefit of all residents, irrespective of geographic or political boundaries. The EDO also acts as staff to the Lee County Industrial Development Authority and the Horizon Council, the County's public-private advisory board on economic development matters. Among the Economic Development Office's core services are the following:

Contact 200 U.S. businesses annually, trying to get them to locate new operations in Lee County.

Contact 100 existing local businesses annually to help them with their expansion, technical and training needs.

Provide custom economic and demographic research for new and existing businesses.

Build community support for economic development programs and raise private funds to help pay for those programs.

## **SPORTS AUTHORITY**

The Lee County Sports Authority (LCSA) was created in 2003 to meet the growing demand for a dedicated Sports Authority agency. Recognized by the Florida Sports Foundation as one of the state's seventeen "Regional Sports Commissions," the LCSA will perform a number of important community functions, including the following:

Partner with the Lee County Visitor & Convention Bureau, using sports as a vehicle to diversify Lee County's tourism industry.

Solicit state, regional, national and international sporting events, thus creating an increase in economic impact from sports tourism.

Increase the level of customer service to our sports visitors, including organizers, athletes, coaches, parents, spectators and sponsors.

Diversify the types of sports events held within Lee County, including the solicitation of summer events that can utilize indoor facilities such as Germain Arena, Harborside Event Center, Lee County Civic Center and Alico Arena.

Enhance the image of Lee County as a premiere sports destination.

Work in partnership with municipal parks & recreation departments to identify the need for new sports facilities.

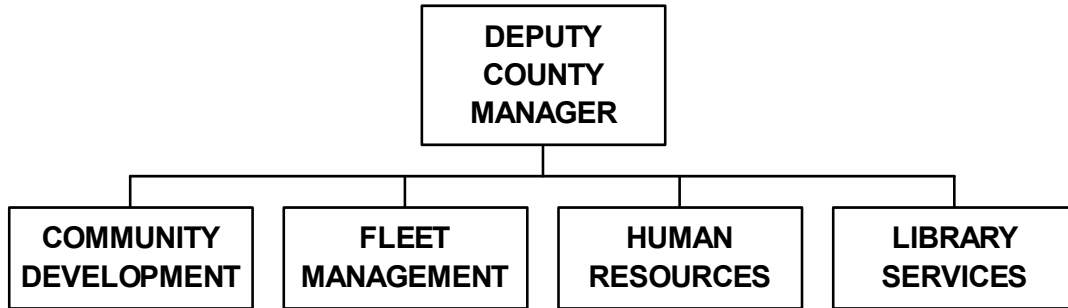
Increase the quality of life in Lee County by providing outstanding entertainment and participatory opportunities through sports.

Create relocation opportunities for sports businesses in Lee County.

Work with local youth sports organizations and special interest sports clubs to increase participatory sports opportunities within our community.



## DEPUTY COUNTY MANAGER



**Community Development** oversees various aspects of development and construction in Lee County to ensure proper land use to meet the demands of a growing population and the natural environment.

**Fleet Management** is responsible for vehicle maintenance and repair, fuel management and a disaster management plan for all County-owned equipment in the event of a natural disaster.

**Human Resources** provides employee services which includes recruitment and staffing, employee relations, salary administration/compensation, employee benefits, and labor relations.

**Library Services** includes 11 library buildings, a Talking Books Library, processing center, book mobile and institutional services.

**FISCAL 2005 BUDGET**

**Deputy County Manager**

LEE COUNTY – FLORIDA  
2004-2005

<u>DEPARTMENT/DIVISION/PROGRAM</u>	<u>2002-2003 ACTUAL</u>	<u>2003-2004 ESTIMATED</u>	<u>2004-2005 ADOPTED</u>
Community Development			
Rezoning & DRI	\$ 0	\$ 1,166,508	\$ 1,933,334
Subtotal	\$ 0	\$ 1,166,508	\$ 1,933,334
Planning			
DCD - Planning	\$ 2,240,130	\$ 1,856,854	\$ 1,928,248
Administration & Housing Asst	3,348,235	795,326	2,369,179
Subtotal	\$ 5,588,365	\$ 2,652,180	\$ 4,297,427
Environmental Sciences			
DCD Plan Env Svcs	\$ 504	\$ 1,002,016	\$ 1,194,516
Subtotal	\$ 504	\$ 1,002,016	\$ 1,194,516
Developmental Services			
Development Review	\$ 1,393,783	\$ 1,857,732	\$ 1,992,753
Zoning Review	438,764	575,885	629,337
Rezoning & DRI	1,224,598	448,701	0
Permit Issuance	1,767,505	1,922,840	2,374,465
Building Inspections	2,904,391	3,599,775	4,628,402
Code Enforcement	2,156,352	2,618,939	2,641,523
Plans Review	1,574,712	1,665,169	1,864,896
DCD Fees	665	0	0
Subtotal	\$ 11,460,770	\$ 12,689,041	\$ 14,131,376
Admin & Support			
DCD Admin & Support	\$ 1,199,549	\$ 1,537,975	\$ 1,846,135
Subtotal	\$ 1,199,549	\$ 1,537,975	\$ 1,846,135
Total	\$ 18,249,188	\$ 19,047,720	\$ 23,402,788

**FISCAL 2005 BUDGET**

**Deputy County Manager (continued)**

LEE COUNTY - FLORIDA  
2004-2005

<u>DEPARTMENT/DIVISION/PROGRAM</u>	<u>2002-2003 ACTUAL</u>	<u>2003-2004 ESTIMATED</u>	<u>2004-2005 ADOPTED</u>
Fleet Management			
Rolling & Motorized Equipment	\$ 5,640,458	\$ 6,667,363	\$ 6,989,518
Emergency Response	100,270	108,978	157,069
Total	<u>\$ 5,740,728</u>	<u>\$ 6,776,341</u>	<u>\$ 7,146,587</u>
Human Resources			
Human Resources	\$ 2,079,201	\$ 2,406,132	\$ 2,377,188
Human Resources - Training	0	0	251,632
Total	<u>\$ 2,079,201</u>	<u>\$ 2,406,132</u>	<u>\$ 2,628,820</u>
Library			
Library Services	\$ 18,742,944	\$ 20,586,955	\$ 25,163,610
Total	<u>\$ 18,742,944</u>	<u>\$ 20,586,955</u>	<u>\$ 25,163,610</u>
<b>GRAND TOTAL</b>	<b><u>\$ 44,812,061</u></b>	<b><u>\$ 48,817,148</u></b>	<b><u>\$ 58,341,805</u></b>

EXPENDITURES BY FUND TYPE

General Fund	\$ 1,676,649	\$ 1,806,587	\$ 1,918,790
Special Revenue	36,992,132	39,634,675	48,566,398
Internal Services	6,143,280	7,375,886	7,856,617
<b>GRAND TOTAL</b>	<b><u>\$ 44,812,061</u></b>	<b><u>\$ 48,817,148</u></b>	<b><u>\$ 58,341,805</u></b>

## **COMMUNITY DEVELOPMENT**

### **1. Development Services**

Provide professional, courteous services to over 70,000 walk-in customers.

Handle approximately 70,000 telephone calls for information.

Conduct approximately 1,500 site development inspections.

Review and process approximately 200 plats and vacations.

Review and process approximately 900 development order and limited development order applications.

Provide information to the public on hearing dates, results of public hearings and general information.

Appear before the Hearing Examiner and Board of County Commissioners to make recommendations regarding over 500 Zoning/DRI cases.

Provide public information for Zoning and other Land Development Code issues.

Process approximately 300 written requests for zoning verification.

Process over 2,300 Home Occupation licenses.

Review approximately 23,000 construction plans for building code compliance.

Issue approximately 92,000 building permits.

Perform over 200,000 on-site building inspections to verify that all construction work conforms to building codes and approved drawings.

Monitor contractor licensing for over 4,000 state and local contractors.

Process applications and issue over 500 new contractor licenses.

Renew over 2,500 local contractor licenses.

Handle code enforcement of County codes requiring 37,500 inspections.

Provide services to the Town of Fort Myers Beach through an Interlocal Agreement.

Provide services to the City of Bonita Springs through an Interlocal Agreement.

### **2. Planning**

Provide for future growth of the County through comprehensive planning.

Update Comprehensive Plan as required by state law.

Monitor Lee Plan activities, i.e., Capital Improvement Program, Year 2010 Overlay, area studies, and plan amendments.

Enforce County environmental land use regulations through over 2,300 inspections.

Review and process over 1,000 dock and shoreline permits.

Collect and disseminate information regarding economic conditions, population, growth, and building activity in response to over 1,000 requests.

Administer affordable housing through monies obtained from the SHIP grant of over \$2.3 million.

Preserve natural, architectural, and historic resources through the administration of historic preservation programs.

## **FLEET MANAGEMENT**

1. **Vehicle Maintenance and Repair**

Perform regularly scheduled preventive maintenance function on all County-owned equipment to increase the repair before breakdown ratio and to minimize County liability in the event of an accident.

Perform repairs on County-owned equipment maintaining a 50:1 equipment/mechanic ratio.

Maintain an adequate inventory of quality repair parts for County-owned equipment.

2. **Fuel Management**

Provide unleaded and diesel fuel to County departments at a substantially lower rate than retail pump price.

3. **Disaster Management Plan**

Provide Lee County departments with emergency vehicle maintenance, fuel, and repair service plan for County-owned equipment in the event of a natural disaster.

4. **Vehicle Replacement Program**

Establishes rates for County-wide Replacement Program for all County vehicles and equipment.

Prepares specifications for the acquisition of all County owned equipment.

Oversees the disposal of County owned rolling stock.

## **HUMAN RESOURCES**

### **1. Staffing Services**

Recruit top candidates for positions at all levels of Lee County Government.

Develop and maintain the weekly Lee County Job List.

Conduct pre-employment screening and verifications.

Coordinate the Student Program.

Coordinate New Employee Orientation.

Provide consultation to the organization during the hiring process.

### **2. Benefit Services**

Coordinate medical, dental, life, and long term disability plans.

Enroll employees with other optional benefits, such as additional life insurance, vision coverage, flexible spending accounts, and short-term disability.

Facilitate retirement through the Florida Retirement System (FRS) and the Deferred Retirement Option Program (DROP).

Secure health, dental, group life, optional term life, and long-term disability insurance for employees through competitive processes and through the review of contracts and potential bid documents on an annual basis.

Administer the Alternate Social Security Plan.

Coordinate and oversee relations with the Administrator of the health plan.

### **3. Compensation**

Develop and maintain the Lee County compensation structure and implement a pay philosophy that is reflective of the values and goals of Lee County Government.

Review current salary grades and pay plan to ensure they are fair, accurate, and competitive with the labor market.

### **4. Employee Services**

Provide employee relations services.

Formulate, develop, and interpret personnel policies and procedures.

Foster employee communication and recognition programs.

Formulate, develop, and implement discipline and discharge procedures.

Mediate internal disputes.

Ensure compliance with various laws affecting employment.

### **5. Human Resources Support Services**

Manage service levels provided by external information technology resources to ensure mission critical Human Resource Information System (HRIS) processes are available and effective.

Provide adjunct technology support in support of those processes.

**FISCAL 2005 BUDGET**

**HUMAN RESOURCES (continued)**

Identify, define and help implement technology or processed based improvements.

Maintain custodial responsibility for Lee County's personnel files.

Manage public records and requests for their review in accordance with Florida State Statutes.

Provide administrative support across the HR organization.

**6. Employee Wellness & Health Services**

Proactively provide a full range of services to enhance the overall wellness of employees through administering over 1,500 vaccinations, immunizations, and assisting in Family Medical Leave (FML), Americans Disability Act (ADA), and Employee Assistance Programs (EAP).

Provide education on medical and safety topics.

Provide medical triage to approximately 300 injured employees per year.

Keep employees informed through weekly e-mail on wellness issues, annual health fair, periodic screenings and wellness initiatives.

Provide health assessments and drug testing to approximately 550 new hires and potential new hires per year.

**7. Labor Relations**

Develop and implement labor relations programs.

Formulate policies and procedures that address labor issues.

Provide collective bargaining leadership.

**8. Training and Development**

Coordinate training and development countywide.

Coordinate and facilitate Managers/Supervisors Orientation.

Coordinate Quarterly Supervisors' Training.

Develop training programs and deliver training.

Develop training budget.

Manage training facility including scheduling of rooms and classes.

Develop training catalogue that includes shared opportunities with Constitutional Offices and other local public agencies/entities.

Chair Training Team and Training Representative meetings.

Select and supervise outside training consultants and programs.

## **LIBRARY SERVICES**

Lee County's Library System provides resources, programs and services countywide with the exception of an independent district in Ft. Myers Beach. In order to meet the informational, educational, and recreational needs of the broadest possible spectrum of the Lee County public – the Lee County Library System provides residents and visitors with a variety of quality services including:

### **1. Public Services**

- Popular materials and current interest activities
- Reference Services
- Information Services
- Virtual and physical access services
- Cultural awareness forums
- Programs and activities
- Genealogy research

### **2. Youth Services**

- Provide children (ages birth to 12 years) and young adults (ages 13 and up) with access to a wide range of materials, in a variety of formats.
- Provide children with access to a minimum of 2,000 programs per year that introduce them to literature and the rewards of independent, lifelong learning.
- Provide annual summer reading programs for children, young adults and parents with babies.
- Provides young adults with a minimum of 100 programs per year to encourage reading, library use and life long learning.

### **3. Adult Services**

- Provide current, popular reading materials at all locations.
- Provide a minimum of 400 programs each year highlighting topics of current interest, exploring literature, and introducing library services to community organizations.
- Provide Adult Reader's Advisory services to meet popular reading demands.

### **4. Central Services**

#### **Reference and Information Services**

- Provide accurate and timely reference assistance to library patrons through:
  - Current, authoritative reference materials in traditional and electronic formats
  - Ongoing training sessions for staff and all patron levels
  - Centralized telephone reference services



## **FISCAL 2005 BUDGET**

### **LIBRARY SERVICES (continued)**

- E-mail reference services
- Homework assistance services at all locations
- Genealogy, local and state history collections
- Interlibrary loan services
- Library website with links to library events and services
- Public computers for access to the Internet and other electronic resources.

### **Facilities**

Construct, staff, and maintain ADA-compliant service outlets in all areas of the County so that 90% of Lee County residents need to travel no further than 7.5 miles to access library services.

Provide space, equipment and infrastructure to support access to developing technology.

Provide information and resources to support economic development and government services in Lee County.

Provide access to developing technology, including the Internet and other electronic resources in Lee County.

Maintain attractive, clean and reasonably safe facilities with varying hours of operation.

## **5. Technical Services**

### **Collection Development**

Select, acquire, catalog, and process a minimum of 100,000 new materials per fiscal year for the public in a variety of formats.

Evaluate and maintain current collections of materials with varying topics and languages.

Check out a minimum of 3,000,000 library materials annually.

## **6. Community Access Services**

Provide assistive services and technology for patrons with disabilities in accessing materials and services.

Provide a minimum of 55 bookmobile stops monthly to families in under-served communities in Lee County.

Provide service as a subregional Talking Books Library for eligible children and adults.

Provide Books-by-Mail service for children and adults who are unable to use a library because of medical and physical disabilities.

Provide specialized materials and services to support the literacy needs of families including families that speak languages other than English at home.

**LIBRARY SERVICES (continued)**

**7. Administrative Services**

Recruit and retain competent customer service oriented personnel to promote and provide excellent library services.

Establish cooperative partnerships with a variety of community groups to support library services.

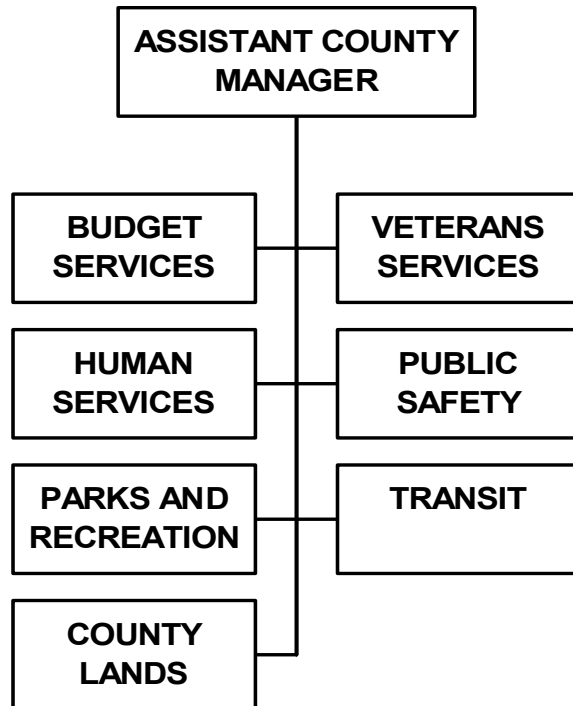
Investigate and assess the functional and accessible needs of all future and existing library facilities.

Maintain a technology plan, which supports the electronic resource and informational needs of all patrons.

**FISCAL 2005 BUDGET**



## ASSISTANT COUNTY MANAGER



**Budget Services** - Responsible for the preparation and implementation of the County budget, management studies, grants management, debt management and administration of risk management.

**Veterans Services** - Counsels, advises, and assists Lee County veterans and their dependents with obtaining benefits, and acts as a liaison between Lee County government, the media, and the general public on veteran-related matters.

**Human Services** – Major Human Services functional areas include Housing Services, Family Self-Sufficiency Assistance, Neighborhood Building, State Health Programs, Community Funding Partnership, and State Mandates.

**Public Safety** - Provides services to citizens and visitors of Lee County including emergency medical services, emergency management services, government communications, emergency dispatch and emergency telephone system (E-911).

**Parks & Recreation** - Services include Extension Services, Conservation 2020 Land Stewardship, Soil and Water Conservation District and programming and maintenance of park and recreational facilities, recreation centers and professional sports complexes, regional, community, and neighborhood parks.

**Transit** - LeeTran (the County's transit system) provides fixed bus transportation services for citizens and visitors of Lee County, administers employer van pool and ridesharing programs and contracts for paratransit services in compliance with the ADA.

**County Lands** - Provides real estate services to all County Departments, as applicable. Additionally, the division is responsible for Lee County's real estate inventory control.

**FISCAL 2005 BUDGET**

**Assistant County Manager**

LEE COUNTY - FLORIDA  
2004 - 2005

<u>DEPARTMENT/DIVISION/PROGRAM</u>	<u>2002 - 2003</u> <u>ACTUAL</u>	<u>2003 - 2004</u> <u>ESTIMATED</u>	<u>2004 - 2005</u> <u>ADOPTED</u>
<b>Budget Services</b>			
Budget Services	\$ 872,958	\$ 976,855	\$ 1,044,603
Risk Mgmt Administration	253,612	287,002	471,624
Total	\$ 1,126,570	\$ 1,263,857	\$ 1,516,227
<b>Veterans Services</b>			
Veterans Services	\$ 300,790	\$ 312,617	\$ 358,505
Total	\$ 300,790	\$ 312,617	\$ 358,505
<b>Human Services</b>			
Human Svcs Fiscal Mgmt.	\$ 265,722	\$ 346,410	\$ 396,209
Neighborhood Bldg Program	248,352	522,057	504,296
Human Svcs Admin/Clerical	564,183	593,478	674,315
Neighborhood Planning Program	0	0	4,635
Neighborhood Improvements	4,100,319	3,270,158	4,718,966
Administration & Housing Asst	36,210	35,625	56,250
Housing Services/General	742,447	936,813	653,916
State Mandated Programs	5,613,994	5,955,595	6,598,290
Family Services Unit Program	1,505,952	1,552,295	1,397,178
Supportive Housing Program	1,738,456	1,292,384	1,106,388
Community Agency Support	2,514,295	2,805,810	3,492,539
Small Business Development	0	0	254,769
State Health Programs	1,635,524	1,680,800	1,762,534
Total	\$ 18,965,454	\$ 18,991,425	\$ 21,620,285
<b>Public Safety</b>			
Fire Protection	\$ 8,813	\$ 8,813	\$ 8,815
Fire Impact Fees	10,256	0	0
Public Safety Administration	27,507	290,165	0
Emergency Mgmt Operations	888,290	1,053,962	824,871
Emergency Operations Planning	338,953	604,411	322,861
All Hazards Protections	765,698	782,893	628,524
Emergency Response	23,514,471	32,775,053	31,503,895
Emergency Dispatching	1,696,973	2,314,144	2,399,296
E911 Implementation	1,950,282	2,233,544	2,030,603
Govt Communications Network	1,443,016	1,654,174	1,681,631
Total	\$ 30,644,259	\$ 41,717,159	\$ 39,400,496

**FISCAL 2005 BUDGET**

**Assistant County Manager (continued)**

LEE COUNTY - FLORIDA  
2004- 2005

<u>DEPARTMENT/DIVISION/PROGRAM</u>	<u>2002 - 2003 ACTUAL</u>	<u>2003 - 2004 ESTIMATED</u>	<u>2004 - 2005 ADOPTED</u>
Public Recreation Svcs			
Extension Services	\$ 778,977	\$ 812,575	\$ 734,928
Soil & Water Conservation	52,922	125,345	171,581
Parks & Recreation Operations	17,991,261	23,633,549	23,403,848
Total	<u>\$ 18,823,160</u>	<u>\$ 24,571,469</u>	<u>\$ 24,310,357</u>
Transit			
Fixed Route Service	\$ 11,332,618	\$ 12,622,268	\$ 18,950,012
Total	<u>\$ 11,332,618</u>	<u>\$ 12,622,268</u>	<u>\$ 18,950,012</u>
County Lands			
County Lands	\$ 963,007	\$ 1,029,284	\$ 1,248,604
Total	<u>\$ 963,007</u>	<u>\$ 1,029,284</u>	<u>\$ 1,248,604</u>
 <b>GRAND TOTAL</b>	 <b><u><u>\$ 82,155,858</u></u></b>	 <b><u><u>\$ 100,508,079</u></u></b>	 <b><u><u>\$ 107,404,486</u></u></b>

EXPENDITURES BY FUND TYPE

General Fund	\$ 48,867,734	\$ 63,654,822	\$ 63,302,205
Special Revenue	20,256,520	20,232,405	22,240,008
Capital Projects	2,358	2,057,408	759,006
Enterprise	11,332,618	12,622,268	18,950,012
Internal Services	1,696,628	1,941,176	2,153,255
 <b>GRAND TOTAL</b>	 <b><u><u>\$ 82,155,858</u></u></b>	 <b><u><u>\$ 100,508,079</u></u></b>	 <b><u><u>\$ 107,404,486</u></u></b>

## BUDGET SERVICES

### 1. Budget Operations

#### **Budgetary Responsibilities**

Coordinate the development and maintenance of annual operating, non-departmental, capital improvement program and reserves budgets for the Board of County Commissioners.

Ensure proposed operating budgets adequately fund Board approved core level services.

Monitor expenditure activity to ensure sufficient budget is in place.

Develop millage rate recommendations.

#### **Revenue Monitoring**

Prepare revenue projections for significant revenues on a yearly basis.

Monitor significant revenues on a monthly basis.

Update the Revenue Manual on a regular basis.

#### **Special Studies**

Conduct operational and other specialized analyses/studies for County departments, divisions, and County Manager.

Develop position papers with recommended options for County Manager or Board of County Commissioners' consideration and action.

Prepare the Lee County Fiscal Health Study on a regular basis.

#### **Bond Compliance and Issuance**

Prepare agenda items for development of new and refunding bond issues.

Review all documents associated with new and refunding bond issues.

Update the County's Debt Manual on a regular basis.

### 2. Risk Management

#### **Safety and Loss Control**

Serve as liaison between Lee County Government and regulatory compliance agencies such as OSHA, State Department of Labor and Employment Security, EPA, etc.

#### **Conduct safety and accident prevention training and awareness to employees.**

Conduct accident investigations to determine how to reduce and/or avoid future occurrences.

Conduct property and equipment inspections annually to prevent losses.

#### **Property/Liability/Workers' Compensation**

Provide contractual risk transfer and contract review services to County departments.

Purchase, maintain, and monitor the necessary insurance to protect the County's employees, vehicles, and properties.

Provide mediation/settlement negotiation services in response to court-mandated mediation.

**FISCAL 2005 BUDGET**

**BUDGET SERVICES (continued)**

Investigate, adjust, and pay property damage claims.

Manage liability and workers' compensation claims and coordinate handling with the third party administrator.

**3. Grants Management Function**

**Grant Development**

Provide oversight to all county departments on grant related matters.

Provide annual grant development training to departments.

Provide technical assistance in writing grant applications and data collection to county departments throughout the year.

**Grant Compliance**

Conduct fiscal/programmatic compliance audits of grants in the County inventory.



## **VETERANS' SERVICES**

### **1. Client Assistance**

Advise and assist all citizens regarding eligibility and entitlement to benefits based on the military service of a past, present, or future veterans. Assist those eligible clients in filing claims and defending those claims in securing benefits, to which they may be entitled.

Respond to a minimum of 17,000 inquiries and requests for assistance per year.

Interview a minimum of 500 new clients per year.

Provide outreach through satellite offices and home visits.

Provide coordination and support for the Veterans Transportation Program.

Provide support for the local VA Clinic and their programs.

### **2. Support Services**

Conduct a minimum of 12 public speaking engagements regarding veterans programs annually.

Maintain liaison with the estimated 68,000 Lee County Veterans and 151,900 dependents and survivors through direct contact at the County Veterans Service Office or in association with the various veterans' organizations around the County.

### **3. Intergovernmental Liaison**

Maintain liaison with local, state, and national veterans' organizations.

Maintain liaison with state and federal agencies.

### **4. Proficiency**

Ensure that the staff attends a minimum of two professional training seminars per year.

Ensure that staff successfully completes the State Certification Program annually.

Maintain accreditation with the Florida Department of Veteran's Affairs and others.

## **HUMAN SERVICES**

### **1. Administration**

Maintain a budget, which improves computerization of client data and fiscal integrity for all entitlement and grant funds.

Provide clerical support for all areas of the Department and committees addressing Human Service related activities.

Continue inter-agency coordination and community education of human services.

Participate in the Workforce Development Board and the Community Based Care initiative required by State Statute and other committees and boards as needed.

Continue to review and provide core services, identify program function costs, and provide administration of program objectives.

Review and process agenda items that are consistent with County policy.

Participate in and encourage departmental diversity.

Facilitate the Human Services Council process.

Coordinate and collaborate with community service providers to increase affordable accessible supportive housing for persons with disabilities.

### **2. Neighborhood Building**

Complete the annual action plan for the Department of Housing and Urban Development (HUD) Consolidated Plan and Homeless Continuum of Care Plan to include coordination of HUD Supportive Housing Program (SHP) applications.

Continue to coordinate six (6) area neighborhood district programs.

Continue to review and research grant opportunities designed to assist in the prevention of homelessness and assist homeless people and persons with disabilities, especially those opportunities that promote liaison relationships with nonprofit agencies. Lee County Human Services will be assuming the lead role in the Homeless Coalition on a temporary basis.

Continue the Neighborhood Accountability Boards in Pine Manor, Page Park, Harlem Heights, Dunbar, Charleston Park, Suncoast Estates, Palmona Park, Cape Coral, Lehigh Acres and the Edison Mall.

### **3. Community Funding Partnerships**

Serve as staff support liaison to the Partnering for Results Proposal Review Panel. Staff coordinates and oversees the funding process by preparing the request for proposal, reviewing applications, and providing information to the Proposal Review Panel. This panel is responsible for evaluating proposals which meet the established outcomes and making funding recommendations to the Board of County Commissioners.

Provide general fund dollars to and execute contracts with not-for-profit human service agencies to purchase services.

Monitor and audit contracts to ensure compliance with funding recommendations and program requirements and to ensure accountability for funds expended and services provided.

Monitor HUD funded sub-recipient agencies utilizing Community Development Block Grant (CDBG), Home Investment Partnership Program (HOME), and Supportive Housing Program (SHP) funds and Emergency Shelter Grant (ESG).

## **FISCAL 2005 BUDGET**

### **HUMAN SERVICES (continued)**

Provide mandated funding to alcohol, drug abuse, mental health providers and the Public Health Unit.

Network with other funding entities to coordinate funding recommendations and share monitoring information.

Track demographic, historical, cost, and performance outcome data for all contracts.

#### **4. Housing Services**

Partner with local not-for-profit housing developers to provide assistance for low-income homebuyers through the acquisition and rehabilitation of homes.

Purchase and rehabilitate homes for the HOPE 3 Program for sale to low-income homebuyers.

Provide down payment or closing cost assistance to low-income first time homebuyers through the Down Payment Assistance Program under the HOME and SHIP Program.

Contracting and supervision of major and moderate rehabilitation of affordable rental or owner occupied homes.

Partner with local non-profit HUD approved agencies to educate potential homeowners through First Time Homebuyer Education classes.

Continue investigation of additional funding sources for affordable housing programs, creating public/private partnerships for a consolidated approach for service.

#### **5. Family Self-Sufficiency Program**

Provides financial assistance programs offered through local, county, state and federal funds. Assistance may be provided in the form of first month's rent, eviction/past due rent or mortgage, utility costs, shelter and local or limited out-of-county transportation. Federal and local funds provide the opportunity for a large number of households to receive assistance with utility payments. All payments are made to vendors.

Provide the opportunity with a Community Services Block Grant (CSBG) through the Lee Education and Employment (LEE) program for a limited number of eligible participants to receive vocational training, emergency assistance and case management.

Provide with grant dollars the Housing Opportunities for Persons with AIDS (HOPWA) Program. The program provides HIV+ individuals with case management and rental, mortgage and utility assistance if their need is HIV+ related.

Provide two homeless programs, LIFT (Living Independently for Today – a Supportive Housing Program) and TFAHF (Temporary Financial Assistance for Homeless Families) that assist homeless individuals and families to move into permanent housing if the applicants demonstrate a commitment to achieve and maintain self sufficiency.

Ensure that all applicants receive information and referrals to appropriate community resources.

Coordinate and facilitate the bi-monthly United Way/211 meetings of the Human Services Information Network.

#### **6. State Mandated Programs**

Ensure compliance with all legal mandates, which require county participation or funding for human services related programs.

Provide for the following programs with funding based on Florida Statutes: indigent

***FISCAL 2005 BUDGET***

**HUMAN SERVICES (continued)**

burials/cremations, Health Care Responsibility Act, county share of Medicaid nursing home, hospital and HMO costs, mental health and substance abuse services, public health services and medical examinations as they relate to suspected child abuse.

Ensure that only appropriate and verifiable expenses are paid and liability is reduced whenever possible.

## **PUBLIC SAFETY**

### **1. Emergency Management**

Furnish preparedness, response, recovery, and mitigation services to protect people and property from the effects of natural and technological hazards in accordance with requirements.

Provide a standard of care to all residents in Lee County based on the County's vulnerability and frequency of occurrence to natural and technological hazards listed in the document, "Lee County Hazard Vulnerability Analysis".

### **2. Emergency Medical Services**

Provide out-of-hospital advanced life support response and care to 68,031 incidents involving the citizens and visitors of Lee County, Florida.

Provide medical direction, training, and support for local first responders pursuant to local, state, and national standards.

Provide public information and education regarding injury and illness prevention, Emergency Medical Services (EMS) system access, and CPR.

Provide timely advanced life support medical transportation services for 44,742 patients from either the scene of their incident, or between local medical facilities.

Provide timely advanced life support aeromedical care and transportation of 622 patients.

### **3. Emergency Dispatch Program**

Provide an accurate, rapid, and reliable communications connectivity link for 150,00 calls from the citizens of Lee County to the EMS and the independent fire district service agencies of Lee County.

Provide pre-arrival emergency medical instructions as required to all citizens awaiting advanced life support service.

Provide emergency dispatch and communications support to counties during time of natural disasters.

### **4. E911 Program**

Maintain a Countywide enhanced 911 system to 404,000 telephones.

Provide training to all public safety answering operators of the 911 system.

Provide the assignment of street names and addresses to citizens residing in Lee County.

Provide maintenance of the 911 street database used to determine a citizen's location during an emergency with an error rate of less than one tenth of one percent (0.01%).

### **5. Government Communications Network**

Provide a countywide voice radio and data communications system to facilitate effective and timely coordination for Lee County government, all municipal governments, the Lee County Sheriff's Department, all fire service agencies, and state and federal offices resident within Lee County.

**FISCAL 2005 BUDGET**

**PUBLIC SAFETY (continued)**

**6. Fire Service**

Provide for fire suppression and first responder services to the following areas in unincorporated Lee County through contractual arrangements with existing fire service agencies: Burnt Store, Maravilla, and Useppa Island.

Provide for wildlife fire service support services through funding provided to the Florida Department of Agriculture and Consumer Services, Division of Forestry.

## **PARKS AND RECREATION**

### **Operations**

#### **1. Community Parks**

Provide 733 acres of safe, clean, and functional park facilities cost effectively.

Coordinate 70+ adult and youth league activities, which takes place in our parks.

Provide playground and picnic facilities at all community parks.

Continue the coordination of the interlocal agreement with the Lee County School Board, which allows scheduled access to over 15+ facilities.

Provide a variety of educational/recreational opportunities and instructional summer programs for the youth of Lee County during the structured eight-week summer program and teacher duty days.

#### **2. Regional Parks**

Provide 3,600+ acres of safe, clean, and functional park facilities cost effectively.

Provide passive and active regional parks at a minimal cost to the user.

Maintain 7 miles of public beaches.

Provide weekly interpretive/educational programs through extensive use of volunteers.

Provide a diversity of resource based recreational opportunities including nature study, hiking, paddling, mountain biking and primitive camping.

Provide summer programs in a natural environment.

Provide ballfield facilities for professional baseball teams.

Continue to increase revenue at the Sports Complex and City of Palms Park through rentals, leases, and special events while maintaining the facility in a professional and cost effective manner.

#### **3. Community/Recreation Centers**

Provide a minimum of 12 safe, clean, and functional recreation facilities cost effectively.

Coordinate fee-supported recreation programming and classes through contract instructors and recreational program staff.

Provide a minimum of 10 open recreation locations for youth at existing centers at no cost to the user.

Enhance all community based recreation programs by utilizing volunteers and collaborative efforts with other agencies.

Provide a minimum of 25 structured summer programs.

Continue to monitor the privatization of two senior centers.

#### **4. Aquatics**

Provide 9 safe, clean, and functional swimming pool facilities and one lakefront beach.

Maintain safe water quality standards at the water feature "spray ground" located at Lakes Park.

Coordinate with Lee County School Board the use of the four high school pools.

## **FISCAL 2005 BUDGET**

### **PARKS AND RECREATION (continued)**

Provide swimming lessons for a minimum of 1,000 people annually throughout the community.

Provide open swim time for the community of not less than five days per week.

Allow private groups to utilize the pool facilities, thereby, increasing revenues to the division.

Collaborate with community-based organizations to provide aquatic events, programs, and training opportunities.

Promote and coordinate collegiate "winter training" programs at the pools.

#### **5. Athletics**

Coordinate with Visitor Convention Bureau (VCB) and Lee County Sports Authority to host two new athletic tournaments/special events per year, which will enhance the local economy.

Provide support services to Sports Authority promoting sporting events as needed.

#### **6. Preserves**

Continue to develop and implement land stewardship plans for the approximately 16,423 acres of preserves.

Monitor the purchase of additional preserves through funding from the Conservation 20/20 program.

Pursue alternate sources of funding including grants and the use of volunteers for ecological restoration and development of public use facilities at the 36 County preserves.

#### **7. Boat Ramps**

Provide five safe, clean, and functional boat ramp facilities cost effectively.

#### **8. Volunteers & Interns**

Recruit and orient volunteers and student interns for all facilities and programs as needed through the efforts of the volunteer coordinator.

Track volunteer support and wage value contribution.

Provide recognition for volunteers.

Provide job skill knowledge and experience for interns.

#### **9. Sponsorship**

Obtain sponsorship of programs, which will increase revenues and the ability to add programs.

#### **10. Marketing**

Coordinate the marketing of Lee County Parks and Recreation and all its programs. Program information provided through brochures, flyers, newsletters, and webpage. Provide quality informative and educational videos to promote the department and various programs offered.

#### **11. Grants**

Monitor all grants awarded and track funding for grants to supplement the County's funding of facilities, programs, land acquisition, and restoration of the ecological function of natural areas.



**PARKS AND RECREATION (continued)**

**12. Special Needs/ADA**

Provide programming and accessible facilities for persons with special needs, including Special Olympics and adaptive sports, either through inclusion in general existing programs or the creation of new programs under the supervision of a certified therapeutic recreation specialist. Continue with an aggressive and comprehensive plan to have all facilities ADA compliant.

**13. Support Services**

Provide heavy equipment services to County Parks & Recreation operations as needed using the following equipment: 20 ton crane, tree spade, front-end loaders, dump trucks, grader, forklift, 30' bucket truck, verti-cutter, aerifier, roller, turf shaper, tractor mower, skid steer loader with backhoe and auger, 5 ton vibratory roller and various mechanized hand equipment. Provide assistance to other County agencies upon request and when feasible.

**14. Employee Safety**

Continue a proactive employee safety program to protect our most valuable resource. Make training available using whatever means possible to encourage a culture of safety in all aspects of Parks and Recreation.

**15. Park Ranger Unit**

Provide a Park Ranger Unit to enhance visitor safety in all parks, recreation centers and preserves. Inform park visitors of the rules and regulations (Ordinance 02-12) that govern our park properties. Enforce these rules when necessary by issuing citations. Continue to provide environmental education programs to visitors of all ages including off site programs for the Lee County School Board.

**16. Education**

Reduce the growing trend of obesity and the risk of coronary heart disease in the U.S. by encouraging Americans of all ages to aim for a healthy weight, follow a heart-healthy eating plan, and engage in regular physical activity. The program, "The Hearts N' Parks" is a national, community-based program supported by the National Heart, Lung, and Blood Institute (NHLBI) of the National Institutes of Health and the National Recreation and Park Association (NRPA) which supports this effort. as been implemented into many youth and teen programs offered by Parks and Recreation.

Make sports safe and positive for America's youth. Lee County Parks and Recreation continue to incorporate this National Alliance for Youth Sports goal into all youth leagues that use county facilities.

Assess, plan and evaluate Parks and Recreation staff development and education opportunities. Facilitate educational and staff development program.

**17. Environmental Education**

Coordinate and enhance countywide environmental education through standards, train the trainer sessions, community outreach, and volunteer support. Work closely with VCB in training hotel staff on local ecotourism opportunities.

**Extension Services**

Respond to Lee County issues and needs through customized education and training in horticulture, marine services, natural resources, youth development, family and consumer services, and agriculture.

**FISCAL 2005 BUDGET**

**PARKS AND RECREATION (continued)**

**1. Small Farm Best Management Practices**

Ensure that small farmers are able to sustain operation, create stability to the tax base, and provide a healthy, safer food supply through education programs.

**2. Education for Citrus Industry**

Provide education for the area's citrus industry to assure their continued profitability.

Encourage environmental and human safe practices in farm production and ranch management.

**3. Commercial Horticulture Education**

Provide the wholesale nursery industry with best management practices in irrigation, pesticide application, and fertilizer management.

**4. Urban Horticulture Education**

Increase knowledge of commercial and noncommercial landscape and gardening clientele through demonstrations and targeted programs.

**5. Horticulture Pesticide Application and Training**

Provide training in pesticide application certification, including nurseries, landscapers, and municipal workers.

**6. Master Gardeners**

Train, recruit, and coordinate volunteers to answer horticultural questions, conduct demonstrations, and teach classes to homeowners in Lee County.

**7. Education for Family Economic Stability**

Teach families how to gain and maintain control of their finances, improve their marketplace performance, and manage other resources to assure their economic stability.

**8. Food Safety**

Provide serve-safe training to teach food service workers the steps necessary in managing food to assure that persons in Lee County have a safe food supply.

**9. Family Nutrition Program**

Assist food stamp eligible low-income families in managing their food stamp dollar and nutrition intake.

Provide nutrition and food safety education to school children enrolled in schools with a population of 51% or greater for free/reduced lunches.

Heighten people's awareness of proper diet as related to long-term good health by responding to telephone requests, speaking engagements, and holding workshops.

**10. Child and Family Education**

Provide education so that families can create safe and healthy environments for their children.

**11. Housing Safety Education**

Teach Lee County families about environmental home management including life cycle housing, hurricane preparedness, humidity control, mold prevention, and management of energy and water.

**PARKS AND RECREATION (continued)**

**12. Traditional 4-H Club Programming and Organizational Development**

This 4-H program focuses on the development of clubs and activities based on a core group of projects that have been representative of 4-H for the majority of its 100 years existence, such as horticulture, sewing, and leadership. This program also focuses on the recruitment and training of volunteers to attract more youth to the 4-H program. Project leaders and club leaders are provided the support and training needed to capture the interest of youth at an early age to promote their later involvement in other 4-H programs.

**13. 4-H After-School Initiative**

Offers 4-H experience available to children attending after-school programs.

**14. 4-H Animal Sciences Education**

Provides youth the opportunity to learn about different animals through a variety of hands on projects. These projects include the Market Animal Steer and Swine, Dog Obedience, Guide Dog Puppy Program, Small Animals and Poultry. The education youth receive at the club level and through county workshops helps youths to better care for and understand the animals they chose to work with.

**15. Florida Yard and Neighborhoods (FYN)**

Educate to preserve the pristine environment for Lee County.

**16. Marine Services**

Provide education on marine environment for all Lee County residents and related marine industries.

**Soil and Water Conservation**

Provides technical assistance to urban residents and agricultural operations including soils information and training, mapping using historic aerial photography, wetland and hydric soils identification, fish pond information, pesticide and nutrient management, timber stand improvement, stream bank and shoreline protection, wildlife management, water quality solutions, exotic plant removal, and plants for coastal dunes.

Provide free Mobile Irrigation Lab service to urban residents and agricultural operation for evaluating the efficiency and effectiveness of their irrigation system to help save water and pumping cost.

Provide conservation planning assistance to help landowners plan, design, and install best management practices to help protect the water quality and quantity of the county. This includes irrigation and drainage designs, pasture and range land management, grazing plans, waste utilization plans, nutrient and pesticide management, fishpond management, and citrus management.

Provide informational/educational programs to various organizations, schools, and government agencies concerning soil and water conservation, and local agricultural activities. Programs include: Ag in the Classroom, land judging contest, outdoor classrooms, Soil and Water Stewardship Week, Arbor Day, Envirothon, and agricultural tours.

Assist the USDA Natural Resources Conservation Service with promoting and administering federal cost share programs including: Environmental Quality Incentives Program (EQIP), Wildlife Habitat Incentives Program (WHIP), and Wetland Reserve Program.

## **TRANSIT DIVISION**

1. Provide fixed route services to citizens of urbanized and nonurbanized areas of Lee County at a level determined by the Lee County Board of County Commissioners.
2. Provide complementary paratransit service within 3/4 of a mile either side of the fixed route system, as mandated by the Americans with Disabilities Act.
3. Provide planning, grant management, and administration activities with the Federal Transit Administration and the Florida Department of Transportation which results in \$5.9 million in support of Public Transportation services in Lee County.
4. Provide shared ride van pool services for employers and groups traveling to/from common destinations.
5. Provide Dial-A-Ride services to areas of the County where ridership is not sufficient to support fixed route services.
6. Provide trolley bus service to support tourism and reduce congestion on Fort Myers Beach.
7. Operate two multimodal transportation centers in the cities of Fort Myers and Cape Coral.

## **COUNTY LANDS**

County Lands provides various property acquisition and disposition services to all County departments as well as inventory control of all County-owned lands, excluding road right-of-way.

**1. Real Estate Acquisition Negotiations (CIP & Non-CIP Projects)**

Acquire all real estate interests from private and public property owners necessary to construct capital improvement projects or specially funded projects (e.g. Federal or State Grant Programs, Municipal Service Taxing/Benefit Unit Projects) in full compliance with Federal, State, or Local laws, as may be required for governmental real estate acquisitions.

**2. Real Estate Disposition Review (County Owned Surplus Properties)**

Dispose of County-owned surplus real estate either by donation or sale in full compliance with Florida Statute 125.35 or Florida Statute 125.38, as the case may be for disposition of governmentally owned real estate.

**3. Real Estate Title Examination (Title Research for CIP, Non-CIP, & Surplus)**

Perform complete examination and special research of real estate ownerships and of property encumbrances necessary to properly support the requirements of numbers 1 and 2 listed above. To further provide title examination and reports to the County Attorney's Office for litigation of real estate condemnation and/or foreclosure.

**4. County Lands Inventory Control**

Maintain the official inventory of all real property owned or leased by the County with information as to purpose for acquisition, costs associated with purchase, existing environmental conditions, improvements made to the land, if any, and potential for subsequent sale, to include input to the Geographical Information System (GIS) for visual reference. Complies with County Administrative Code and Public Record Laws.

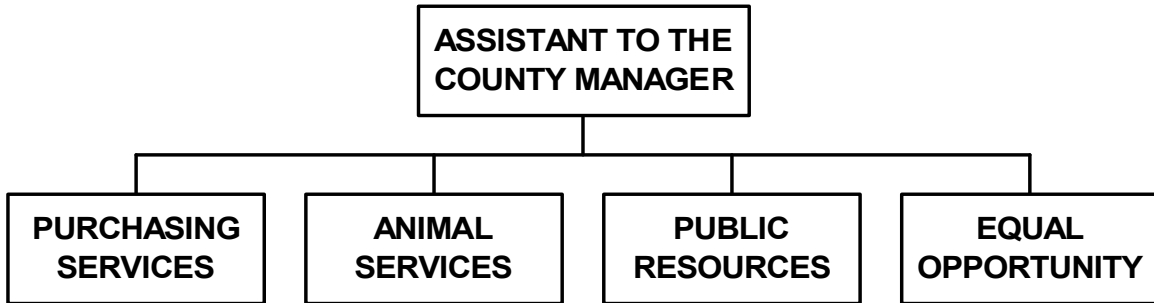
**5. Tax Deed Sales Services of County Held Tax Certificates** (Joint Project between Tax Collector, Clerk's Office, & Board of County Commissioners)

Initiate applications for tax deed sales, deposit fees, and handle subsequent liquidation of County-held tax certificates, in full compliance with Florida Statute 197.502 and Florida Administrative Code 12D-13.060.

**6. Conservation 2020 Land Program**

Assist the Board appointed Citizen Advisory Committee with all required selection and acquisition activities of the Conservation Lands Program. Coordinates the implementation of the program and evaluation of nominated properties for consideration by the Advisory Committee.

## ASSISTANT TO THE COUNTY MANAGER



**Purchasing Services** saves hundreds of thousands of taxpayer dollars each year through a centralized system for procuring goods and services for countywide use. Both vendors and County departments are served through the research and development of open and fair specifications, which results in purchases at the lowest possible price in the shortest amount of time. Purchasing also administers the countywide procurement card program.

**Animal Services** provides comprehensive animal control services through education and enforcement of laws and ordinance, complaint resolution, rabies control, lost/found animal services, and sheltering of stray and unwanted animals. Animal Services is the only unlimited admission shelter in Lee County meaning that no animal is ever refused regardless of the condition of the animal or the space available in the shelter. Animal Services strives to help find solutions to limit homeless and unwanted animals in the community.

**Public Resources** provides citizens and other departments with a central contact for obtaining information and assistance. The division works closely with neighborhood groups in obtaining above core level services through the creation and management of municipal special taxing and benefit units (MST/BU). Internal support provided to County departments includes agenda preparation, mail, duplicating, and graphic services.

**Equal Opportunity** promotes equal opportunity in employment and housing by enforcing the local, state and federal civil rights laws through administrative action, education, outreach and technical assistance.

**FISCAL 2005 BUDGET**

**Assistant to the County Manager**

LEE COUNTY - FLORIDA  
2004 - 2005

<u>DEPARTMENT/DIVISION/PROGRAM</u>	<u>2002 - 2003 ACTUAL</u>	<u>2003 - 2004 ESTIMATED</u>	<u>2004 - 2005 ADOPTED</u>
Purchasing			
Purchasing Services	\$ 805,068	\$ 805,063	\$ 846,546
Total	\$ 805,068	\$ 805,063	\$ 846,546
Animal Services			
Animal Svcs-Shelter Operations	\$ 1,531,171	\$ 1,470,146	\$ 1,633,679
Animal Svcs -Field Operations	496,936	1,081,126	1,412,107
Animal Svcs- Spay & Neuter	274,607	249,406	398,589
Total	\$ 2,302,714	\$ 2,800,678	\$ 3,444,375
Public Resources			
MSTBU Services	\$ 264,557	\$ 294,490	\$ 305,524
Public Resources	1,634,722	1,797,610	1,831,128
Total	1,899,279	2,092,100	2,136,652
Equal Employment Opportunity			
Equal Employment Opportunity	\$ 318,534	\$ 343,568	\$ 393,356
Housing Enforcement - HUD	77,740	97,224	99,522
Total	\$ 396,274	\$ 440,792	\$ 492,878
<b>GRAND TOTAL</b>	<b>\$ 5,403,335</b>	<b>\$ 6,138,633</b>	<b>\$ 6,920,451</b>

EXPENDITURES BY FUND TYPE

General Fund	\$ 5,119,824	\$ 2,893,235	\$ 3,118,552
Special Revenue	283,511	3,245,398	3,801,899
<b>GRAND TOTAL</b>	<b>\$ 5,403,335</b>	<b>\$ 6,138,633</b>	<b>\$ 6,920,451</b>

## **PURCHASING SERVICES**

### **1. Specification Development & Review**

Develop specifications for products and services, which will meet the needs of the Lee County employees who will be using these products and services.

Ensure the specifications are written in such a way as to allow fair and open competition among interested vendors.

Review specifications written by department/division staff to ensure compliance with applicable policies and procedures.

Research and be familiar with new products and procedures as they become available on the market.

### **2. Project Processing**

Competitively process informal and formal quotes/proposals in order to obtain the best use of taxpayers money.

Review quotes/proposals received to determine compliance with stated specifications in order to obtain a quality product.

Research the best available means of acquiring products and services such as State Contracts, General Services Administration (GSA) Schedules, Piggyback purchases, or competitive quoting.

Research waiver requests to determine if applicable and appropriate.

### **3. Process Purchase Orders**

Procure goods and services requested by our customers with applicable policies and procedures.

Follow up on delivery, pricing, etc., when required.

### **4. Resource/Research**

Provide information to our customers on goods and services available.

Provide information on product and service availability and sources of supply.

Provide current marketing pricing of goods and services upon request.

Research alternative procurement methods upon request or to meet special circumstances.

Keep abreast of new product releases.

### **5. Training**

Prepare and offer training classes to equip requisitioners with the knowledge and skills needed for issuing requisitions.

Educate requisitioners in ethical purchasing procedures.

Educate requisitioners in current purchasing policies and procedures adopted by the Board of County Commissioners and/or the County Manager's Office.



**PURCHASING (continued)**

**6. Auditing/Monitoring**

Review purchases made by requisitioners to ensure compliance with Board policies and procedures.

Ensure purchase orders, which are also considered contracts, are as correct and complete as possible.

Ensure proper procedures are used when processing requisitions and ethical purchasing policies are adhered to.

**7. System Maintenance**

Administer the OneWorld Purchasing Module for use by all County departments and divisions.

Request changes or additions to the purchasing system to keep it as user friendly as possible and provide the best benefit to the requisitioners.

Maintain the vendor list in accordance with State and Federal regulations.

**8. Manual Maintenance**

Maintain the Lee County Purchasing and Payment Procedures Manual and keep up to date with current policies and procedures established by the Board of County Commissioners and the County Manager's Office.

**9. Procurement Card**

Administer the Purchasing card program, as it is designed to improve efficiency in processing low dollar purchases from vendors that accept the VISA credit card.

The Purchasing Card Administrator's duties are as follows:

- Coordinates issuance and cancellations of cards
- Coordinates program policy issues
- Maintains policy and cardholder guides/manuals
- Approves/disapproves requests for Purchasing cards
- Coordinates and maintains internal controls

## **ANIMAL SERVICES**

Lee County Animal Services was established in 1998 to serve the community as the only open admission shelter in the community to deal with homeless and unwanted animals without ever refusing to accept an animal for any reason, even if at or over capacity. Animal Services provides comprehensive animal control and public animal sheltering programs, education programs, sterilization assistance programs, and rabies control/bite case management for the Health Department. Animal Services provides services to unincorporated areas of the County, and is a contracted service provider for the City of Cape Coral, City of Fort Myers, City of Bonita Springs, and Town of Fort Myers Beach.

### **1. Field Operations**

Provide comprehensive, progressive animal control services to unincorporated Lee County & through contracted services to the City of Fort Myers, the City of Cape Coral, the City of Bonita Springs and the Town of Fort Myers Beach.

Enforcement of State, County & Local laws, ordinances and rules.

Investigate & prosecute animal cruelty/neglect.

Provide investigation and hearings for declaration of dangerous dogs.

Perform bite case management & quarantine for the Health Department.

Pick up of stray and homeless animals.

Rabies control through license and vaccination requirements & program management.

Public education of laws and ordinances relating to animals, and proper care of animals.

Classroom and community group education & meetings.

Respond to approximately 30,000 calls for service.

### **2. Shelter Operations**

Comprehensive kenneling services for stray, homeless & unwanted animals. Focus on proper care, nutrition, disease control, and animal health/welfare.

Adoption program for placement of homeless animals – approximately 3000 adoptions per year.

Complete education program and public information/promotion of sterilization, animal control, animal care, and related animal services topics.

Process complaint calls from the public & dispatch to officers (approximately 40,000 calls per year).

Inform and assist the public through community outreach and media relations.

Sterilization of all cats & dogs prior to adoption.

Pet license program management (approximately 60,000 per year).

Medical care as needed for homeless, unwanted, and cruelty animals in our possession.

Resource for rabies vaccination for public safety & welfare.

**ANIMAL SERVICES (continued)**

**3. Community Sterilization Initiatives**

Provide programs through revenues generated by the sale of pet licenses to promote sterilization in order to reduce pet overpopulation & reduce euthanasia in the community.

In mid-2005, a mobile sterilization unit will be added to bring services to areas of great need & limited economic resources.

Reach 70% sterilization of all domestic cats & dogs within 10-20 years.

Achieve zero population growth and end homeless and unwanted animal problems in the community.

Provide incentives and rewards to pet owners that sterilize their animals.

## **PUBLIC RESOURCES**

### **1. Citizen Information and Assistance**

Provide a central location point for citizens' inquiries and complaints.

Maintain a broad base of community information for referrals.

Manage, respond and direct Lee County Web inquiries and Lee County's Speakers Bureau.

### **2. Mail Services**

Provide centralized mail processing for an average of 88,000 pieces of internal and posted mail per month.

Provide daily pick up and delivery mail service for departments and divisions.

### **3. Support Services**

Prepare and distribute agendas for all Board meetings and advertise each meeting appropriately.

Process approved and deferred Board meeting documents.

Coordinate the appointment/re-appointments of over 700 members of County advisory committees; file an annual report with the State regarding financial disclosure; prepare annual committee sunset recommendations to the Board.

Continually update and distribute the Administrative Codes, External and Internal Fee Manuals, Ordinance Index, Codification of Ordinances, Board Meeting Calendars, and Internal/External Phone Directories.

Monitor official cable franchises in Lee County.

Record and maintain public record videotapes of Board meetings and other requested meetings, and duplicate the tapes upon request.

Support other departments' presentations with materials, audiovisual equipment and staff assistance as requested.

### **4. Printing, Graphics, and Central Duplicating**

Provide professional graphic services to all departments, divisions, and constitutional officers.

Provide a central duplicating service for large projects, including assembling, drilling, and binding.

Provide printing consulting and assistance to departments, divisions, and constitutional offices.

### **5. Communication Services**

Conduct the Lee Government Resource Orientation and Workshop Series (Lee GROWS) Program continuously throughout the year.

Utilize a combination of methods for disseminating information, such as press releases, Public Service Announcements, advertising, Lee T.V., Lee Cares, Lee GROWS, and in-house video projects.

Program and produce County Government Channel 24 hours/7 days a week with live and/or taped events.

**FISCAL 2005 BUDGET**

**PUBLIC RESOURCES (continued)**

Produce and broadcast Lee County information program "Inside Lee County".

Coordinate and manage special events for the Board (groundbreakings, dedications, inaugurations, and meetings).

Assist in organizing the annual hurricane media workshop and orientation.

**6. Public Information**

Provide a crucial function in disseminating critical emergency information to the media and citizens when disasters are imminent. Information is reported by means of the emergency public information officer, County Internet, telephone hotlines, and government access television channels. Some of these communication tools are also used to instantly provide the media and citizens with other County non-emergency information.

**7. Municipal Service Taxing/Benefit Unit Services (MST/BU)**

Provide for the development, creation, and ongoing support of streetlighting districts, special improvement units, and infrastructure projects for communities desiring to enhance their neighborhoods beyond the core service level. Lee County currently has the following units:

Streetlighting and Sidewalk Units	43
Special Improvement Units	16
Canal/Channel Excavation Projects	1
Water Project/Sewer	1
Road and Drainage	3
Debt Service Projects	26

Provide for the assessment and billing of all MST/BUs.

## **EQUAL OPPORTUNITY**

The Lee County Office of Equal Opportunity promotes equal opportunity in employment and housing by enforcing the local, state and federal civil rights laws through administrative action, education, outreach and technical assistance. The office is also responsible for administering the County's Disadvantaged Business Enterprise (DBE) Program.

Provides training, technical assistance and educational programs to citizens of Lee County about all local, state and federal civil rights laws

Investigates and resolve allegations of employment discrimination

Investigates and resolve allegations of housing discrimination

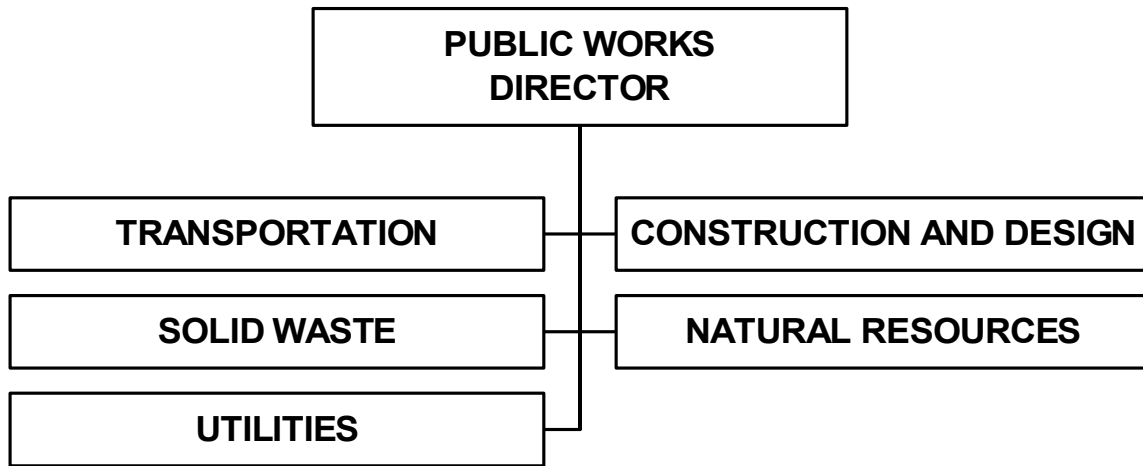
Coordinates ADA Title II Compliance for Lee County

Facilitates training and technical assistance for disadvantaged business enterprises.

**FISCAL 2005 BUDGET**



## PUBLIC WORKS DIRECTOR



**Transportation** is responsible for all of the County's transportation-related activities, which include: repair and maintenance of roads, signs and canals; operation of three toll facilities and related bridges; engineering and management of transportation capital projects.

**Construction and Design** provides engineering, design, planning, project management, and inspection for County and Constitutional construction projects. It also provides building maintenance and repair services, contract administration, record storage, and leased property administration for County departments, and conducts County surplus auctions.

**Solid Waste** is a self-supported enterprise operation responsible for the mandatory countywide garbage collection program for businesses and residences, the Waste-to-Energy facility, the Materials Recycling Facility, Lee/Hendry Landfill, Hendry County Transfer Stations and the household hazardous waste collection program.

**Natural Resources** provides for management and protection of the County's natural resources through well permitting, water conservation, water quality monitoring, flood protection, beach preservation, water-way/marine resources, hazardous waste management and pollutant storage tank programs.

**Utilities** is an entirely self-supported enterprise system responsible for the operation and management of a potable water system that serves 67,518 customers and a consolidated sewer system which serves approximately 46,458 sewer customers within Lee County.



**FISCAL 2005 BUDGET**

**Public Works Director**

LEE COUNTY - FLORIDA  
2004-2005

<u>DEPARTMENT/DIVISION/PROGRAM</u>	<u>2002 - 2003 ACTUAL</u>	<u>2003 - 2004 ESTIMATED</u>	<u>2004 - 2005 ADOPTED</u>
<b>DOT - Operations</b>			
Canal Maintenance	\$ 2,081,700	\$ 2,613,198	\$ 2,675,141
Landscape Maintenance	1,158,258	2,079,071	1,817,209
Roadway Maintenance	8,539,668	10,019,473	10,219,140
Bridge Operations - Maint	970,058	1,224,176	1,346,049
Sanibel Cause Reconstruct	219,134	289,299	265,118
Subtotal	\$ 12,968,818	\$ 16,225,217	\$ 16,322,657
<b>DOT - Traffic</b>			
Traffic - Engineering	\$ 1,364,992	1,482,962	1,716,725
Traffic Operations	2,274,111	2,511,318	2,415,187
Traffic Signal Systems	2,490,104	3,107,030	3,414,906
Subtotal	\$ 6,129,207	\$ 7,101,310	\$ 7,546,818
<b>Toll Facilities</b>			
Sanibel Causeway R&R	\$ 45,559	\$ 400,000	\$ 400,000
Bridge Operations	7,797,024	7,659,862	9,132,980
Bridge Landscape	291,388	398,615	557,061
Roads & Bridges	641,485	650,000	500,000
Subtotal	\$ 8,775,456	\$ 9,108,477	\$ 10,590,041
<b>Transportation Engineering</b>			
DOT Administration	\$ 1,290,467	\$ 1,329,664	\$ 1,498,131
Traffic - Planning	662,914	722,480	774,531
Construction	1,697,657	1,847,662	2,037,255
Design	1,451,719	1,573,495	1,760,019
Subtotal	\$ 5,102,757	\$ 5,473,301	\$ 6,069,936
<b>Total</b>	<b>\$ 32,976,238</b>	<b>\$ 37,908,305</b>	<b>\$ 40,529,452</b>
<b>Construction and Design</b>			
Construction and Design	\$ 1,059,420	\$ 1,035,469	\$ 1,216,495
Facilities Management			
Facilities Mgmt Administration	\$ 3,229,830	\$ 4,181,750	\$ 5,356,481
Maintenance & Repair Services	4,735,029	5,115,892	5,240,102
Facilities Mgmt - Non-MOU	476,156	222,537	300,000
<b>Total</b>	<b>\$ 9,500,435</b>	<b>\$ 10,555,648</b>	<b>\$ 12,113,078</b>

**FISCAL 2005 BUDGET**

**Public Works Director (continued)**

LEE COUNTY - FLORIDA  
2004-2005

<u>DEPARTMENT/DIVISION/PROGRAM</u>	<u>2002 - 2003 ACTUAL</u>	<u>2003 - 2004 ESTIMATED</u>	<u>2004 - 2005 ADOPTED</u>
<b>Solid Waste</b>			
Right of Way Cleanup	\$ 228,054	\$ 269,862	\$ 326,362
Solid Waste Operations	11,162,427	11,864,609	13,341,544
Recycling	677,708	849,052	971,287
Hazardous Waste	536,255	538,042	669,260
Disposal Facilities	15,089,116	16,976,405	17,814,810
Hendry Co. Transfer Stations	729,083	442,217	813,525
Lee/Hendry Landfill	4,008,285	2,678,557	3,019,967
<b>Total</b>	<b>\$ 32,430,928</b>	<b>\$ 33,618,744</b>	<b>\$ 36,956,755</b>
<b>Natural Resources</b>			
Marine Svcs / Marine Sciences	\$ 622,539	\$ 663,898	\$ 724,162
Manatee Conservation	16,133	0	0
Ground Water Mgmt	500,458	517,087	713,128
Environmental Lab	1,251,809	1,460,032	1,474,822
Pollutant Storage Tanks	234,439	275,527	303,967
Surface Water Mgmt	881,322	1,076,893	1,129,542
Small Quantity Generator	300,787	341,657	405,089
<b>Total</b>	<b>\$ 3,807,487</b>	<b>\$ 4,335,094</b>	<b>\$ 4,750,710</b>

**FISCAL 2005 BUDGET**

**Public Works Director (continued)**

LEE COUNTY - FLORIDA  
2004-2005

<u>DEPARTMENT/DIVISION/PROGRAM</u>	<u>2002 - 2003 ACTUAL</u>	<u>2003 - 2004 ESTIMATED</u>	<u>2004 - 2005 ADOPTED</u>
Utilities			
WW Treatment - Waterway East	\$ 520,359	\$ 284,681	\$ 853,382
WW Treatment - Fiesta Villas	1,211,538	661,465	1,806,407
Water Prod - Waterway	501,247	269,223	754,199
Water Prod - College	162,345	45,340	350,345
Water Prod - Green Meadows	1,657,441	703,509	2,172,295
Water Prod - Bartow	23,196	15,703	249,394
Water Prod - Pine Woods	308,981	465,233	1,438,608
WW Treatment - San Carlos	74,809	22,491	209,992
WW Treatment - Three Oaks	257,130	521,067	1,507,065
Water Production - Olga	1,478,357	538,313	2,008,006
Water Distribution	1,528,784	949,712	2,250,556
Wastewater Treatment Contracts	4,468,948	105	4,800,000
Wastewater Collection	2,960,897	1,487,418	3,849,609
Utilities-Maintenance Services	765,541	723,817	2,022,991
Wastewater Treat - Pkg. Plants	37,723	9,733	25,450
Wastewater Treatment-Beach	1,432,437	623,497	2,245,060
WWW Treatment -Pine Island	271,789	86,420	399,736
Utilities-Gateway Treatment Plant	390,128	216,311	741,828
Utilities Admin - Sewer	1,293,317	1,602,891	2,280,028
Utilities-Electronic Dept	599,177	618,745	1,293,703
Utilities Admin - Water	1,190,735	1,347,466	1,780,819
Utilities Admin - Mgmt	954,731	1,178,098	1,860,582
Utilities Engineering	796,608	795,673	1,781,260
Water Meter Service	968,219	764,180	1,319,831
Billing & Collection	1,877,814	1,138,026	2,505,196
Water Systems Projects	99,500	0	0
Water Production - Corkscrew	1,446,750	774,317	2,224,245
Utilities-Support Services	1,136,109	1,042,146	1,105,632
Water/Sewer General	199,859	(1,569)	0
Construction Crew	248,181	655,138	1,181,498
Utilities-Water Prod-North Lee County	0	0	475,509
<b>Total</b>	<b>\$ 28,862,650</b>	<b>\$ 17,539,149</b>	<b>\$ 45,493,226</b>
<b>GRAND TOTAL</b>	<b>\$ 107,577,738</b>	<b>\$ 103,956,940</b>	<b>\$ 139,843,221</b>
<u>EXPENDITURES BY FUND TYPE</u>			
General Fund	\$ 11,895,427	\$ 13,207,379	\$ 15,035,110
Special Revenue	24,699,084	29,465,802	30,641,733
Enterprise	70,983,227	61,283,759	94,166,378
<b>GRAND TOTAL</b>	<b>\$ 107,577,738</b>	<b>\$ 103,956,940</b>	<b>\$ 139,843,221</b>

# **TRANSPORTATION**

## **Engineering Services**

### **1. Design Program**

Produce design plans, permit applications, specifications, and construction documents for various projects (signals, intersections, streetlights, roadway, sidewalks, road resurfacing, right-of-way, survey).

Produce technical reports, studies, and permit applications.

Project management and review of plans and specifications submitted by consultants for County capital improvement projects.

Provide engineering design and environmental services for other County agencies and other governmental agencies as workload permits.

Produce graphics and display materials as required to support projects and proposals.

Maintain, convert to digital form, and catalog 35,000 construction and right-of-way plans.

Assist public in search for Department of Transportation (DOT) archive plans.

Provide project management for Public Works GIS initiative.

### **2. Planning Program**

#### **Long Range Planning**

Develop and keep current the County's long-range Transportation Plan Map (20-year horizon) and shorter-term increments.

Develop and keep current the Transportation Element of the County's Comprehensive Plan, including evaluating the impacts on the element of annually proposed Comprehensive Plan amendments.

Update and keep current the County's Bikeway/Walkways Facilities Plan.

Update and keep current the County's access road location map.

Annually evaluate and recommend bicycle/pedestrian projects to be constructed in the following year with budgeted funds and provide staff support to Bicycle/Pedestrian Advisory Committee.

Update and keep current the County's build-out transportation plan, the Official Trafficway Map.

Update and keep current existing and future County roadway service volumes.

## **FISCAL 2005 BUDGET**

### **TRANSPORTATION (continued)**

Annually evaluate and prioritize roadway projects for potential inclusion in the County's five-year Capital Improvement Program, and develop transportation CIP which balances projects to available revenues.

Coordinate long-range planning activities with the Lee County Metropolitan Planning Organization (MPO), including attendance of Technical Advisory Committee and MPO meetings.

#### **Development Impact Analysis**

Review and evaluate the transportation impacts of Developments of Regional Impact (DRI's), including preparation of recommended development order conditions and negotiation of development agreements.

Review and summarize the annual traffic monitoring reports submitted by DRI's.

Review and comment on transportation issues as needed in County's development review process.

Review and provide recommendations on road impact fee credit requests.

Review and provide recommendations on access requests for the County's controlled-access roadway and County's roadways within the cities.

#### **Preliminary Design Activities**

Evaluate corridor alignment alternatives and options.

Provide cost estimates for CIP projects and long-range plan projects.

#### **Right-of-Way and Mapping**

##### *Right-of-Way and Research:*

Research and respond to right-of-way inquiries from the public, County Commissioners, and County departmental staff. Research involves determination of maintenance jurisdiction, interpretation of legal descriptions, preparing chronologies, and technical support for Public Works, County Attorney's Office, and various State/County governmental agencies.

##### *Inventory, Management, and Quality Control of Public Right-of-Way:*

Provide inspection, document preparation and coordination of road maintenance acceptance requests pursuant to Administrative Code 11-7 and Petitions to Vacate.

##### *Recordation of Right-of-Way Inventory:*

Prepare and update database program for inventory of County maintained rights-of-way.

Manage and control the department's right-of-way computer mapping geodetic information.

**TRANSPORTATION (continued)**

Update the right-of-way mapping inventory on the GIS system.

Provide right-of-way maps and variance reports to capital project engineers, Public Works, and County staff.

*Other:*

Provide travel demand modeling and technical support as needed.

Review and suggest update to relevant County administrative codes and land development codes, as needed.

Conduct special study efforts as needed.

Process joint agreements with FDOT and other jurisdictions.

**3. Construction Program**

**Project Management**

Provide project management for Capital Improvement Program for Lee County.

Provide project management for other County agencies and other governmental agencies as workload permits.

**Road Resurfacing Clearinghouse**

Manage road resurfacings, rebuilds, and permits. Take requests, prepare maps, prepare contracts, and maintain database.

**Survey**

Provide survey services for right-of-way permits and driveway permits.

Provide survey services for various intersections throughout Lee County.

Provide survey services for Capital Improvement Program for Lee County.

Provide survey services for other County agencies as workload permits.

**Road Resurface and Rebuild Program**

Provide inventory of all roads for resurfacing/rebuilding projects.

Prepare annual resurfacing contracts for streets, paved shoulders, and asphalt paths.

**Bike Paths/Sidewalks**

Provide coordination and assistance to various civic associations for acceptance of neighborhood easements for Lee County.

**TRANSPORTATION (continued)**

Prepare annual sidewalk contracts for this department and other agencies.

Construct sidewalks/bike paths under the annual program.

**Permitting**

Review, issue and inspect permits for commercial work in county rights-of-way.

Establish grade and installation requirements for residential driveways.

**Construction, Engineering and Inspection**

Provide construction, engineering, and inspection services for CIP, major intersection, resurfacing, and sidewalk/drainage projects for this department and other agencies.

**Traffic**

**1. Traffic Signs and Markings**

Ensure County maintained roadways have the appropriate signs and markings. This work effort also includes the maintenance and operation of the traffic signals and other similar facilities owned by the City of Bonita Springs and the Town of Fort Myers Beach. All work is done in accordance with Federal, State, and local standards and practices. Maintenance and installation is done through inspections, work orders, capital improvement program (CIP), RFA's, and emergency responses. Inspections are performed on a scheduled and unscheduled basis.

**2. Traffic Signals**

Ensure County maintained traffic signals and systems, warning flashers, street lights, aerial signs, permanent counting stations, and the electrical systems for drawbridges and fender lights are properly installed, maintained, and repaired. This work effort also includes the maintenance and operation of the traffic signals and other similar facilities owned by the Cities of Bonita Springs, Cape Coral, Fort Myers, Town of Fort Myers Beach and the Florida Department of Transportation. All work is done in accordance with Federal, State, and local standards and practices. Maintenance and installation is done through inspections, work orders, CIP, RFA's, and emergency responses. Inspections are performed on a scheduled and unscheduled basis.

**3. Traffic Engineering**

Review and monitor current and future traffic conditions on County maintained roadways. Traffic engineering services are also provided to the Cities of Bonita Springs, Cape Coral, Fort Myers, and the Town of Fort Myers Beach. These actions assist in improving safety, reducing congestion, reducing travel time, supporting economic development, and facilitating the movement of goods and services within the County and municipalities. Traffic engineering studies and reviews are conducted in accordance with Federal, State, and local standards and practices. Studies and reviews of traffic conditions and traffic control devices are done through routine inspections, Requests for Action (RFA), and emergency responses. Inspections are performed on a scheduled and unscheduled basis.

**TRANSPORTATION (continued)**

**4. Traffic Management and Support Group**

Manage and provide administrative support of programs, equipment and fiscal resources of the Traffic Program. This is done to ensure that the various programs have the fundamental resources to accomplish their objectives within the approved fiscal budget. This group is also responsible to provide organizational, technical and analytical support to the Section's program areas and for the review of work activities and adherence to standards for work performance of a program.

**Operations**

**1. Canal Maintenance**

Maintain County primary and secondary canal systems and includes operating weirs to deter residential flooding for surface water management. Maintenance of canal systems includes mowing, spraying canals for weeds, demucking canals, repairing erosion problems and debris removal, all to insure proper water flow. The weirs are operated and inspected, greased and mechanical adjustment made on a scheduled basis.

**2. Roadway Maintenance**

Provide the necessary repair operations within 2,700 center miles of pavement, 585 miles of bike paths and sidewalk. The department mows grass within the road right-of-way on a scheduled basis. It is also responsible for completing small construction projects.

Restore County maintained roadside ditches, pipes and catch basins to original hydraulic capacity designs. Maintenance of the tertiary drainage systems includes restoration of proper elevation, cleaning, flushing and repair or replacement of pipes and catch basins. Drive-through inspections are done on a scheduled and non-scheduled basis.

**3. Bridge Maintenance/Bridge Operations**

Maintain 140+ bridges throughout the County, 300+ drainage culverts, and all the guardrails and handrails along County roads. The department provides preventive scheduled maintenance on the drawbridges at Alva, Big Carlos, Matlacha and Sanibel.

**4. Landscaping**

Plan, design, install, and maintain County sponsored and permitted streetscape projects within the roadway right-of-way and along bike paths on major arterial and collector roadways. All trees and planting areas will meet the standards for quality and safety criteria as outlined in the Lee County Roadway Landscape Master Plan titled *LeeScape*, and the *FDOT Roadway Design Manual*.



## **FISCAL 2005 BUDGET**

### **TRANSPORTATION (continued)**

Develop and review landscape architectural plans, specifications and construction documents for various projects by both in-house staff and outside consultants.

Design, install and maintain irrigation systems in a manner that will provide efficient use of our water resources.

Manage the installation and construction of all streetscape projects to ensure the concurrency with specifications and quality of materials and workmanship.

Maintain all plants in a manner that will be in accordance with current horticultural and arboricultural practices as determined by those industries with in-house staff and outside contractors.

Coordinate the preparation and execution of landscape maintenance and hold harmless agreements with chambers of commerce, civic organizations, developers, homeowners associations other government agencies, etc., for landscaping within County right-of-way

#### **5. DOT Operations Administration**

Provide the necessary strategy, technical, tactical and visionary needs for the division. Evaluation feedback is provided both to staff as well as contracted services.

Research, investigate and negotiate all contracted work for DOT Operations.

Maintain a "Request for Action" service that answers and documents over 4,300 annual calls from citizens, Commissioners and internal departments. This service generates work orders as needed and provides follow up and proper feedback to the requestor.

### **Toll Facilities**

#### **Revenue Collection**

Collect tolls mandated by Transportation Facilities Revenue Bonds, County Resolutions and Ordinances at the Sanibel Causeway, Cape Coral Bridge, and the Midpoint Memorial Bridge.

#### **Operations and Maintenance**

Perform routine ground maintenance of the Sanibel Causeway, a three-mile series of two-lane bridges and islands.

Perform routine ground maintenance of the Cape Coral and Midpoint Toll Facilities, consisting of approximately 17 acres of turf, mulched and retention areas, 47,000 plants and shrubs, 500 assorted trees, all requiring an extensive irrigation system.

Provide funding for routine maintenance and repair of bridges including the Sanibel Draw Bridge and Cape Coral Overpass.

Perform routine maintenance and repair of toll collection equipment at all three toll facilities.

**FISCAL 2005 BUDGET**

**TRANSPORTATION (continued)**

**Electronic Toll Collection**

Operate and manage the Leeway Service Center to ensure maintenance of approximately 70,000 customer Automatic Vehicle Identification (AVI) discount programs and transponders.

Manage toll collection system software performance and upgrades.

Perform routine AVI toll collection violation enforcement.

## **CONSTRUCTION AND DESIGN**

### **1. Capital Planning and Budgeting**

Forecast needs and delineate budgetary requirements for the Parks and Recreation, Library, and general government (Sheriff, Tax Collector, Elections, Clerk of Court, Court Administration) elements for approximately 40-50 projects of the Lee County Capital Improvement Program through use of community and regional park impact fees, tourist tax, grant and capital improvement funds.

### **2. Acquisition**

Monitor compliance of Parks, Recreation, and Open Space Element of the Lee Plan and plan acquisition accordingly.

Pursue intergovernmental agreement for land use to avoid acquisition cost utilizing long-term leases and interlocal agreements.

### **3. Design Development and Construction**

Provide in-house services and manage consultant services for design development including programmatic approval of user groups and community through various means: steering committees, leagues, and community meetings.

Pursue several public/private and public/public agreements to facilitate cost effective and efficient means of project development.

Provide construction services through project management of quotes, bids, construction contracts, and construction management agreements.

### **4. Facilities Management**

Provide a safe environment for employees and all residents to conduct business with Lee County by maintaining, remodeling, and monitoring over 2.5 million square feet of County-owned space.

Provide storage destination of Lee County files and records per Florida Statutes.

## **SOLID WASTE**

The Solid Waste Management system provides core level services as an "Enterprise Fund," which is fully funded by service fees, assessments and other related revenues separate from the County General Fund. The Solid Waste programs are as follows:

### **1. Operations**

Provide collection of solid waste throughout the unincorporated County, City of Bonita Springs and Town of Fort Myers Beach, through competitively bid franchise contracts. This includes services to 130,000 households, 82,000 multi-family units, and all businesses.

Provide customer service, public information, contracts monitoring, and solid waste ordinance enforcement. Customer service calls average 3,000 monthly. A majority of these requests are for information.

Provide illegal dumping investigations and arrests conducted by the Environmental Crimes Deputy, under contract with the Sheriff's Office.

Support proper solid waste management and recycling programs for County administration and operating departments.

### **2. Disposal**

Provide disposal of municipal solid waste (MSW) and horticulture waste from Lee and Hendry counties in an environmentally acceptable manner, in accordance with state law, Florida Department of Environmental Protection (FDEP) regulations, and public health requirements.

Construct and manage disposal facilities, including the Waste-to-Energy (WTE) facility and Lee/Hendry landfill. Also, manage long-term service provider contracts to assure efficient and environmentally sound operations.

Provide disposal of 550,000 tons of MSW and 80,000 tons of yard waste per year.

Manage and process waste tires countywide.

Provide the transfer and disposal of all solid waste from Hendry County including the operation of two transfer stations.

Operate the Lee County Transfer Station.

### **3. Recycling Program**

Provide public education, recycling processing, and recycling grant application services to all Lee County. In addition, recycling collection services are provided for all residential households and multi-family units in unincorporated Lee County and the cities of Bonita Springs and Fort Myers Beach.

Provide recycling separation services using the County's Material Recycling Facility (MRF). Continue to promote recycling practices throughout Lee County.

**FISCAL 2005 BUDGET**

**SOLID WASTE (continued)**

Construct and manage recycling processing facilities for use by all countywide.

Promote and operate a program to recycle used electronic equipment.

Provide and service Recycling Drop-Off Stations, particularly for small businesses.

Operate a "confidential document" Shredding Facility.

**4. Household Hazardous Waste**

Provide collection and disposal of hazardous and toxic materials from households throughout the County at six drop-off collection events per year. County personnel and contracted-chemical waste disposal specialists staff these events.

Provide education and information on proper handling, recycling, or disposal of waste oils, car batteries, and anti-freeze, and other household chemicals.

Provide curbside collection and disposal of household batteries.

Collect approximately thirty 55-gallon drums of household batteries per year for safe disposal and recycling.

**5. Right-of-Way Clean Up**

Provide clean up of illegally dumped material on County and other public rights-of-way in unincorporated Lee County, paid by a surcharge in the unincorporated area. (Material that is on private property is the landowner's responsibility). Collect approximately 600 tons of debris annually from the rights-of-way.

Provide emergency removal of debris following authorization.

Assist the sheriff's deputies in investigating illegal dumping cases.

## **NATURAL RESOURCES**

### **1. Flood Protection**

Assist Emergency Operations Center (EOC) in flood emergencies.

Provide planning, management, and engineering services for flood plain protection.

Review plats and vacations of easements for drainage impacts.

Provide technical assistance for Flood Insurance Program through updating of flood studies and flood zone map revisions.

Implement agreement with the South Florida Water Management District (SFWMD) for the maintenance of regional storm water facilities and streams.

Identify and manage capital improvement projects as related to storm water.

Submit requests for funding assistance for flood reduction improvements to the South Florida Water Management District (SFWMD), Florida Department of Environmental Protection (FDEP), Army Corp. of Engineers (ACOE), and other agencies.

Respond to citizen requests for action (RFAs).

### **2. Water Pollution Control**

Meet compliance criteria as established in the Environmental Protection Agency National Pollution Discharge Elimination System (NPDES) MS4 permit, perform inspections, and prepare annual report for Lee County.

Monitor water quality for the residents of Lee County and develop strategies for improvement.

Inspect and monitor pollutant storage tanks and pollutant discharges to the environment.

Participate in Estero Bay Study Plan, Charlotte Harbor National Estuary Program, Caloosahatchee Study, Lake Okeechobee release criteria, Total Maximum Daily Load (TMDL) development for impaired water bodies, and the Southwest Florida Feasibility Study.

### **3. Pollution Prevention (P2)**

Educate approximately 16,000 businesses in the proper management of hazardous waste. Twenty percent (20%) assessed annually as required by the State mandate.

Prepare quarterly newsletter used in updating all businesses on regulatory changes and associated requirements of hazardous waste management.

Provide technical assistance to Fleet Management, Maintenance and Repair Services (MARS), Lee Tran, DOT facilities, Utilities, Solid Waste, and County Attorney, state and national organizations.

**NATURAL RESOURCES (continued)**

Provide customer service to businesses requesting exemptions to the Pollution Prevention Program.

**4. Groundwater Protection**

Monitor activities through permitting and inspection of water wells, monitor wells, test boring, foundations holes, elevator shafts, and well abandonments.

License water well contractors, test boring contractors, and monitor well contractors.

Locate and plug abandoned wells.

Maintain a computer database of all permits and licenses issued and wells constructed.

Inspect and monitor pollutant storage tanks and pollutant discharges to the environment.

**5. Wellfield Protection/Water Supply**

Monitor facilities within wellfield protection zones for evidence of groundwater contamination.

Seek alternative water supply sources and protect existing through participation in the South Florida Water Management District (SFWMD)/Army Corp. of Engineers (ACOE) Comprehensive Everglades Restoration Plan (CERP) and Water Supply Plan Studies.

Review proposed development within the Density Reduction Groundwater Resource (DRGR) area.

**6. Hydrological Database and Monitoring**

Collect, maintain, and analyze hydrological monitoring facilities required to calibrate computer models and set control parameters for new developments.

Install, maintain, and record data into various databases, GIS, and report formats.

**7. Waterway Management**

Permit, provide, and maintain aids to navigation to allow safe passage of vessels and resource protection in areas not posted by the United States Coast Guard.

Provide for maintenance dredging of non-federal public channels to insure safe navigation (when funds are available).

Permit, post, and maintain sufficient legal signage to allow enforcement of vessel operation standards on County waters.

Remove derelict vessels that represent immediate or potential navigation or environmental hazards in coordination with local law enforcement agencies.

**FISCAL 2005 BUDGET**

**NATURAL RESOURCES (continued)**

Provide administrative services for Waterways Advisory Committee.

**8. Marine Resource Management**

Develop and implement a manatee protection plan for county waters.

Plan, permit, construct, and maintain artificial fishing reefs.

Support maintenance and improvement of marine fisheries and fisheries habitat.

Continue coastal projects, channel maintenance and marine habitat assessment.

Monitor bacteriological quality at Lee County beaches.

**9. Coastal Management**

Coordinate beach renourishment and inlet management planning to insure long term navigability of tidal passes and maximize benefits to adjacent beaches.

Provide administration services for Coastal Advisory Council.

Assist in identifying and managing capital improvement projects, including long-term budget requests to State and Federal agencies.

Continue Shoreline Monitoring Program.



## **UTILITIES**

Lee County Utilities provides core level water, wastewater, and reclaimed water services as an "Enterprise Fund," which is fully funded by service charges and fees, separate from the County General Fund. The following descriptions explain the major Lee County Utilities programs.

### **1. Utility Management**

Review utility rates and fees to ensure they are adequate to provide for the financial needs of Lee County Utilities operations debt and capital improvements. To the extent possible, capital needs are funded on a pay-as-you-go basis.

Maintain regulatory operational permits including overview of compliance items as required for Lee County Utilities facilities, and provides enforcement of the provisions of Lee County's sewer use, cross connection control and other utility-related ordinances.

Coordinate various customer requests, franchise agreements amendments, tariff amendments, and other related matters with private utilities within Lee County (primarily not-for-profit private utilities) as requested or as Board of County Commission approvals are required.

### **2. Utility Planning**

Plan for the immediate and long-range needs of existing and future customers of the utility systems, including development and management of both operating and capital improvement program budgets. Plan for expansions of the utility systems as a regional utility system within unincorporated Lee County.

Participate in developing amendments to the Lee Plan and responsible for its implementation to ensure concurrence with the portions of the Lee Plan related to the Lee County Utilities System.

Represents Lee County Utilities through the participation in regional planning efforts of agencies such as the South Florida Water Management District to assure necessary long term water resources are available. Specific regional plans include: the Lower West Coast Water Supply Plan, the Lower East Coast Water Supply Plan, and the Caloosahatchee River Basin Supply Plan.

### **3. In-House Operations**

Provide for necessary in-house operations and maintenance to ensure quality services for 71,241 water customers, 48,830 sewer customers, and proper utility infrastructure maintenance. Includes water treatment, water distribution, wastewater collection, wastewater treatment, reclaimed water distribution, system maintenance, telemetry and electronics.

Provide for the review and management of contracted services and agreements such as sludge hauling and disposal, reuse agreements, utility billing agreements, and the bulk wastewater treatment with the City of Fort Myers.

**FISCAL 2005 BUDGET**

**UTILITIES (continued)**

**4. Engineering Services**

Provide project management, engineering services for design, permitting and construction of improvements to the Lee County Utilities systems. Includes CIP projects, relocations required by Florida Department of Transportation (FDOT) and Lee County Department of Transportation (LCDOT) roadway improvements, and construction completed under the Contract Operations and Maintenance agreements.

Provide for the maintenance of Lee County Utilities systems record drawing and updating of the GIS files as improvements and changes are made to the utilities systems.

**5. New Service Requests**

Provide for the processing of new service requests ranging from individual owner homes to larger development order type projects. This includes plan review and inspection for approximately 95 developer-contributed water and wastewater system improvements projects each year.

Provide new services-related information for approximately 8,000 customer requests and inquiries each year.

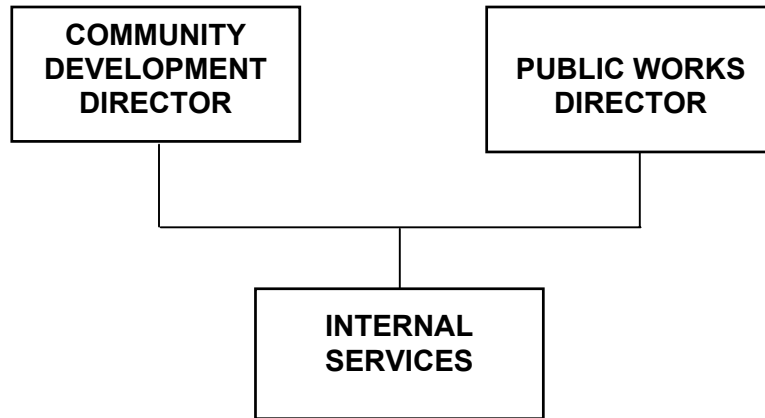
Provide for the processing of approximately 3,500 new customer installations, new service connection fees, or forced connections through code enforcement action during the year.

**FISCAL 2005 BUDGET**



**LEE COUNTY**

## INTERNAL SERVICES



**Internal Services** includes Fiscal Internal Support, Contract Management, and Public Works Administration.

Contracts Management provides direction and assistance to departments and divisions engaged in construction and professional service and other contract-related activities. This area reports directly to the Public Works Director.

The Fiscal Internal Support Program provides support to the departments and divisions that report to the Directors of Community Development and Public Works, with the exception of Utilities.

Public Works Administration provides direction and support to the Department of Transportation and the Divisions of Natural Resources, Solid Waste, Utilities, and Construction and Design, as well as Contracts Management. It shares responsibility with Community Development Administration in the management of Fiscal Internal Support.

**FISCAL 2005 BUDGET**

**Internal Services**

LEE COUNTY - FLORIDA  
2004 - 2005

<u>DEPARTMENT/ DIVISION/PROGRAM</u>	<u>2002 - 2003 ACTUAL</u>	<u>2003 - 2004 ESTIMATED</u>	<u>2004 - 2005 ADOPTED</u>
PW/DCD Internal Services			
Contracts Int Svcs/Public Wks	\$ 341,913	\$ 383,222	\$ 422,277
Internal Services Fiscal	<u>782,864</u>	<u>856,164</u>	<u>885,845</u>
<b>Total</b>	<b>\$ 1,124,777</b>	<b>\$ 1,239,386</b>	<b>\$ 1,308,122</b>
<b>GRAND TOTAL</b>	<b>\$ <u>1,124,777</u></b>	<b>\$ <u>1,239,386</u></b>	<b>\$ <u>1,308,122</u></b>

EXPENDITURES BY FUND TYPE

General Fund	\$ <u>1,124,777</u>	\$ <u>1,239,386</u>	\$ <u>1,308,122</u>
<b>GRAND TOTAL</b>	<b>\$ <u>1,124,777</u></b>	<b>\$ <u>1,239,386</u></b>	<b>\$ <u>1,308,122</u></b>

## ***FISCAL 2005 BUDGET***

### **Internal Services (continued)**

#### **Public Works Administration**

Provide management and direction to the major Public Works operating departments (Departments of Transportation, Construction and Design, and the Divisions of Natural Resources, Solid Waste, and Utilities) to ensure the health, safety, and welfare of the citizens of Lee County. Approximately 55 mandated programs (Federal, State and Local) are applicable to the Public Works Department and Divisions.

#### **Contract Management**

Supports departments and divisions in the development, negotiation, and administration of construction, contracts, professional service agreements, other professional service contracts, and related change orders through the use of the formal bid, competitive negotiation, request for qualification, and request for proposal processes.

#### **Internal Support Program-Fiscal**

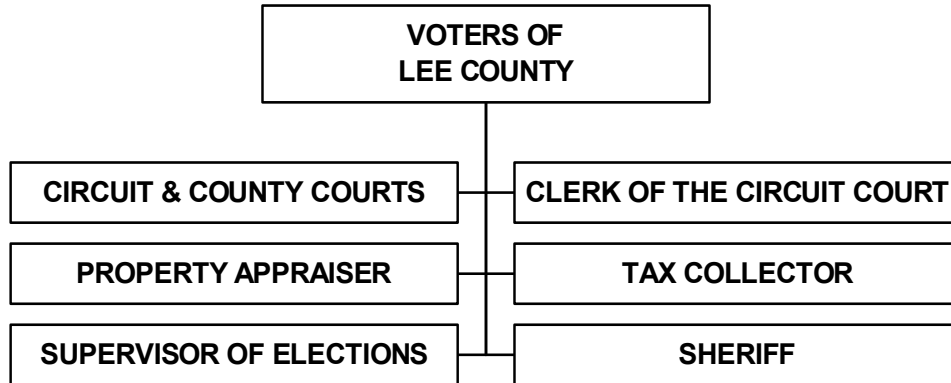
Provides fiscal support to the departments and divisions reporting to the Directors of Public Works and Community Development, with the exception of Utilities.

**FISCAL 2005 BUDGET**



**LEE COUNTY**

## COURTS AND CONSTITUTIONAL OFFICERS



The **Circuit and County Courts** consists of the State Attorney (elected), Public Defender (elected), Medical Examiner (appointed by the Governor), and related Court Services. They are state employees charged with the prosecution, defense, and related support activities associated with criminal and civil court actions. By statute, these are mainly state-funded functions with a portion of their operating funds supplied by the Board of County Commissioners.

The **Clerk of the Circuit Court**, an elected officer, is charged with being keeper of the county's public records, custodian of county funds, auditor and chief financial officer of the county, ex-officio clerk to the Board of County Commissioners, and Clerk to the County and Circuit Courts. The Clerk is required to provide accountability to the public relating to the fiscal information important to the operation of government. The Clerk does this through financial reporting and accurate record keeping. The minutes function has been absorbed into the Finance and Internal Audit budget.

The **Property Appraiser**, an elected County officer, is charged with determining the value of all property within the County, with maintaining certain records connected therewith, and with determining the tax on taxable property after taxes have been levied. Appraisal fees and facilities-related support supplied by the Board of County Commissioners fund the operations of this office.

The **Tax Collector**, an elected County officer, is charged with the collection of ad valorem taxes levied by the County, School Board, any special taxing district within the County, and all municipalities within the County. Collection fees and facilities-related support supplied by the Board of County Commissioners fund the operations of this office.

The **Supervisor of Elections**, an elected County official acting under the direction of the Secretary of State, is responsible for maintaining uniformity in the application, operation, and interpretation of the state election laws. The operations of this office are funded by the Board of County Commissioners.

The **Sheriff**, an elected official, acts as the chief law enforcement officer for Lee County, with funding being provided by the Board of County Commissioners.



**FISCAL 2005 BUDGET**

**Courts and Constitutional Officers**

LEE COUNTY – FLORIDA  
2004-2005

<u>DEPARTMENT/DIVISION/PROGRAM</u>	<u>2002-2003 ACTUAL</u>	<u>2003-2004 ESTIMATED</u>	<u>2004-2005 ADOPTED</u>
<b>Court Services</b>			
Budget Transfer - Court Svcs	\$ 11,737,542 \$	12,784,353 \$	8,620,476
Support to Court Services	760,807	907,689	1,155,209
<b>Total</b>	<b>\$ 12,498,349 \$</b>	<b>13,692,042 \$</b>	<b>9,775,685</b>
<b>Public Defender</b>			
Support to Public Defender	\$ 550,520 \$	621,572 \$	296,630
<b>Total</b>	<b>\$ 550,520 \$</b>	<b>621,572 \$</b>	<b>296,630</b>
<b>State Attorney</b>			
State Attorney	\$ 912,130 \$	936,886 \$	763,794
<b>Total</b>	<b>\$ 912,130 \$</b>	<b>936,886 \$</b>	<b>763,794</b>
<b>Medical Examiner</b>			
Medical Examiner	\$ 1,371,728 \$	1,531,574 \$	1,818,065
<b>Total</b>	<b>\$ 1,371,728 \$</b>	<b>1,531,574 \$</b>	<b>1,818,065</b>
<b>Clerk to the Board</b>			
Support to Clerk to Board	\$ 822,154 \$	743,370 \$	1,206,607
Finance & Internal Audit	7,480,713	8,724,155	5,569,268
Clerk-to-the-Board-VCB	334,868	26,659	390,000
<b>Total</b>	<b>\$ 8,637,735 \$</b>	<b>9,494,184 \$</b>	<b>7,165,875</b>
<b>Property Appraiser</b>			
Support to Property Appraiser	\$ 2,193,042 \$	2,406,801 \$	2,833,711
Property Appraiser	5,133,881	6,022,325	6,800,123
<b>Total</b>	<b>\$ 7,326,923 \$</b>	<b>8,429,126 \$</b>	<b>9,633,834</b>
<b>Tax Collector</b>			
Support to Tax Collector	\$ 1,032,739 \$	985,692 \$	1,182,902
Tax Collector	11,041,031	12,437,191	13,722,072
<b>Total</b>	<b>\$ 12,073,770 \$</b>	<b>13,422,883 \$</b>	<b>14,904,974</b>

**FISCAL 2005 BUDGET**

**Courts and Constitutional Officers (Continued)**

LEE COUNTY – FLORIDA  
2004-2005

<u>DEPARTMENT/DIVISION/PROGRAM</u>	<u>2002-2003 ACTUAL</u>	<u>2003-2004 ESTIMATED</u>	<u>2004-2005 ADOPTED</u>
<b>Supervisor of Elections</b>			
Support to Supervisor of Elections	\$ 548,488	\$ 1,009,884	\$ 1,136,283
Supervisor of Elections	3,077,900	3,610,255	4,482,650
<b>Total</b>	<b>\$ 3,626,388</b>	<b>\$ 4,620,139</b>	<b>\$ 5,618,933</b>
<b>Sheriff</b>			
Sheriff Disbursement	\$ 55,958,100	\$ 63,401,277	\$ 71,424,323
Support to Sheriff	2,736,245	2,978,881	3,354,145
Law Enforcement Trust	107,090	220,075	53,000
Court Support	1,871,328	901,474	2,349,913
Sheriff- Jail Disbursement	25,128,649	28,998,447	33,869,716
<b>Total</b>	<b>\$ 85,801,412</b>	<b>\$ 96,500,154</b>	<b>\$ 111,051,097</b>
<b>GRAND TOTAL</b>	<b>\$ 132,798,955</b>	<b>\$ 149,248,560</b>	<b>\$ 161,028,887</b>

**EXPENDITURES BY FUND TYPE**

General Fund	\$ 129,274,924	\$ 145,256,788	\$ 156,147,718
Special Revenue	2,047,468	2,249,797	3,007,066
Debt Service	1,027	251	181
Capital Projects	985,994	1,257,162	1,350,575
Enterprise	489,542	484,562	523,347
<b>GRAND TOTAL</b>	<b>\$ 132,798,955</b>	<b>\$ 149,248,560</b>	<b>\$ 161,028,887</b>

**FISCAL 2005 BUDGET**



**LEE COUNTY**

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**FISCAL 2005 BUDGET**



**LEE COUNTY**

## **CAPITAL IMPROVEMENT PROGRAM DEFINED**

### **WHAT IS THE CAPITAL IMPROVEMENT PROGRAM?**

Lee County's Capital Improvement Program (CIP) is a planning, budgetary, and prioritizing tool which reflects the County's infrastructure needs (via a list of capital projects) for a five-year time frame. The five years are balanced; i.e., revenues are identified to offset expenditures in accordance with state requirements.

The program consists of projects that comply with Lee County's Administrative Code, "Criteria for Evaluating Proposed CIP Projects," and the Lee County Comprehensive Land Use Plan.

The CIP is updated on an annual basis. Amendments to the CIP may be made prior to the next annual CIP review period with approval of the Board of County Commissioners.

### **WHAT IS A CAPITAL PROJECT?**

Capital Projects are major fixed assets or infrastructure with long term value, such as buildings, roads, bridges, and parks. Proposed CIP project requests may originate from County departments, constitutional officers, and/or citizens.

Funds budgeted for a specific project remain allocated until the project is completed. Additionally, project budgets are reviewed annually and, if needed, funding may be adjusted.

Projects may be funded by current revenues or by debt financing, depending upon the availability of funds, the nature of the project, and the policies of the Board of County Commissioners.

### **WHAT IS THE LEE COUNTY COMPREHENSIVE PLAN?**

The Local Government Comprehensive Planning and Land Development Regulation Act (Chapter 163, Florida Statutes) requires that local governments prepare a comprehensive plan which will "guide public capital investments, other public fiscal policies, operating policies of the Lee County government, and the future use of land in the unincorporated portions of the County" (from The Lee Plan, revised 9/90). The County's comprehensive plan may be amended up to twice a year, and must be evaluated and updated every five years. The plan must address the following elements:

Future Land Use Element	Capital Improvements Element
Traffic Circulation Element	Conservation Element
Mass Transit Element	Coastal Management Element
Sanitary Sewer, Solid Waste, Drainage, Potable Water, and Natural Groundwater Aquifer Recharge Elements	Housing Element
Intergovernmental Coordination Element	Ports, Aviation, and Related Facilities Element

Other areas, such as historic preservation, may be included on an optional basis. The Capital Improvement Program should mirror the Capital Improvements Element (CIE) of the Comprehensive Plan. The CIE must contain a balanced set of revenues and capital expenditures for a five-year time frame. Since the Capital Improvement Program is updated throughout the year

## **FISCAL 2005 BUDGET**

### **CAPITAL IMPROVEMENT PROGRAM DEFINED (continued)**

by the Board of County Commissioners, the next amendment of the CIE must contain those changes which have been incorporated into the CIP.

The Comprehensive Plan includes levels of service standards for roads and other public facilities which must be maintained. These standards and other policies within the Comprehensive Plan provide direction and a means with which to prioritize needed capital facilities.

### **WHO IS RESPONSIBLE FOR MANAGEMENT OF CAPITAL PROJECTS?**

Several major County agencies manage capital projects as follows: Department of Transportation, Department of Construction and Design, Utilities, Solid Waste, and Natural Resources.

The Department of Transportation (DOT) is responsible for construction improvements of County roads, bridges, signals, and intersections. In preparing the FY 04/05-08/09 Capital Improvement Program, DOT focused on maintaining the adopted level of service standards in the County's comprehensive plan and network continuity and hurricane evacuation issues. DOT referred to the \*Lee County Metropolitan Planning Organization's adopted 2020 Financially Feasible Transportation Plan (Map 3A of the County comprehensive plan) and its 2010 stage, the identification of existing and projected roadway conditions in the County's annual Concurrency Management report, and internal traffic modeling and analysis to identify projects and set priorities. The completion of partially-programmed projects and the programming and requests of other jurisdictions was also considered.

The Department of Construction & Design manages capital projects related to parks, libraries, public safety, and administrative facilities. In addition, this department frequently provides construction management assistance to Constitutional Officers including the Sheriff, Tax Collector, Property Appraiser, Clerk of Courts, State Attorney, Public Defender, and others. The County's Comprehensive Plan includes standards for specific acreage per capita for parks and provisions for library volumes per capita.

Lee County Utilities prepares and manages capital requests based on system requirements for its sanitary sewer and potable water. Utilities capital projects may be developed with the intent of upgrading existing service or expanding utility service based on community needs. This department functions as an "enterprise," and funds its capital projects with revenues generated by providing water and sewer service.

Lee County Solid Waste manages projects relating to landfills, resource recovery, material recovery, and hazardous waste. This section also functions as an "enterprise," wherein its capital projects are funded via user fees.

Lee County Natural Resources manages capital projects that provide for flood protection, water quality enhancement, and water conservation. The EPA (Environmental Protection Agency) adopted legislation that heavily contributes to the composition of this division's CIP. The Lee County Stormwater Management Plan additionally provides direction for their program.

**FISCAL 2005 BUDGET**

**CAPITAL IMPROVEMENT PROGRAM DEFINED (continued)**

County departments which were not previously listed may also generate capital project requests. These may be unique types of infrastructure, such as communication facilities, etc. These are developed and reviewed based on the specific factors which identify the need for the project, and may be based on a structured planning process or on specific project requirements.

\* The Metropolitan Planning Organization (MPO) is a transportation planning body established under the State law which includes representatives from each local government. The MPO prepared a countywide priority list of transportation improvements known as the "2010 Financially Feasible Plan" and a "2020 Financially Feasible Transportation Plan."

**CAPITAL PROJECT COSTS**

Capital project costs include all expenditures related to land acquisition, planning, design, construction, project management, legal expenses, and mitigation of damages.

Project management charges include not only the time expended by the managing department, but also the project management costs charged by other departments for landscaping, property acquisition, and contracts assistance. These costs are budgeted within each capital project as part of the total project cost. Projects which are grant funded are charged on an individual basis, as some grants will not reimburse project management costs.

Departments estimate project costs but consider operating impacts as well, including start up and recurring costs. The startup costs refer to one-time initial costs to be funded from the operating budget at the time the facility comes on line. Recurring costs are those costs to be borne from the operating budget that cover annual personnel and operating expenses related to the facility. A three (3) percent inflation factor is added to each successive year of recurring costs through the CIP budget time frame. Both startup and recurring cost detail are broken down by project, and submitted with the proposed capital project list to the Board of County Commissioners for review and consideration. In this manner, the decision-makers can readily recognize the "true" costs of a potential CIP project, as well as the funding impact once a project is completed and comes "on line." The operating cost estimates provide information which is then useful in preparing the County's operating budget.

The estimates of additional operating and maintenance costs for the CIP are shown in the following table. **Many of the projects that are included in the CIP are maintenance or repair in nature and therefore do not impact the operating budget.**

<b>Fiscal Year Ending Sept 30</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>Total</b>
Government Facilities	\$ 611,873	\$ 126,030	\$ 0	\$ 72,703	\$ 74,885	\$ 885,491
Libraries	1,206,208	2,474,452	0	0	0	3,680,660
Parks	635,745	819,000	175,000	25,000	35,000	1,689,745
Solid Waste	180,000	3,995,000	50,000	0	1,050,000	5,275,000
Transportation	391,626	496,106	351,723	33,438	174,009	1,446,902
Natural Resources	83,650	8,000	31,500	0	0	123,150
<b>Total Additional Operating Costs</b>	<b>\$ 3,109,102</b>	<b>\$ 7,918,588</b>	<b>\$ 608,223</b>	<b>\$ 131,141</b>	<b>\$ 1,333,894</b>	<b>\$ 13,100,948</b>

The following two pages show the detail to support the table above.



**FISCAL 2005 BUDGET**

# OPERATING IMPACTS FOR THE CIP FY04/05-08/09

PROJ #	PROJECT NAME	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	OPR. BUDGET	
		FY04/05	FY05/06	FY06/07	FY07/08	FY08/09	FY 04/05 - 08/09	FY	RECURRING AMOUNT
<b>NATURAL RESOURCES</b>									
208545	BRIARCLIFF DITCH FILTER MARSH	200,000	0	0	0	0	200,000	04/05	6,000
	EAGLE RIDGE/LEGENDS INTERCONNECT	0	0	450,000	0	0	450,000	06/07	4,500
203090	PINE ISLAND BOAT RAMP	0	0	0	0	0	0	04/05	10,000
208584	POWELL CREEK HYDROLOGICAL RESTORATION	475,000	300,000	0	0	0	775,000	05/06	8,000
203025	PUNTA RASSA BOAT RAMP	1,350,000	345,000	305,000	0	0	2,000,000	06/07	27,000
208538	SPANISH CREEK RESTORATION	0	0	0	0	0	0	04/05	2,500
208539	TEN MILE CANAL/SIX MILE CYPRESS PUMP FACILITY	0	0	0	0	0	0	04/05	5,150
208547	THREE OAKS PARKWAY FILTER MARSH	500,000	3,000,000	1,800,000	0	0	5,300,000	04/05	40,000
	<b>NATURAL RESOURCES CAPITAL TOTAL</b>	<b>2,525,000</b>	<b>3,645,000</b>	<b>2,555,000</b>	<b>0</b>	<b>0</b>	<b>8,725,000</b>		<b>103,150</b>
208514	NEIGHBORHOOD IMPRVMT PROGRAM	350,000	350,000	380,000	380,000	380,000	1,840,000	04/05	10,000
208534	SFWM D GRANT PROJECTS	600,000	600,000	600,000	600,000	600,000	3,000,000	04/05	10,000
	<b>NATURAL RESOURCES MAINTENANCE TOTAL</b>	<b>950,000</b>	<b>950,000</b>	<b>980,000</b>	<b>980,000</b>	<b>980,000</b>	<b>4,840,000</b>		<b>20,000</b>
	<b>NATURAL RESOURCES TOTAL</b>	<b>3,475,000</b>	<b>4,595,000</b>	<b>3,535,000</b>	<b>980,000</b>	<b>980,000</b>	<b>13,565,000</b>		<b>123,150</b>
<b>DEPARTMENT OF TRANSPORTATION</b>									
206002	BICYCLE/PEDESTRIAN FACILITIES	1,902,000	1,923,200	1,944,900	1,967,000	1,989,500	9,726,600	04/05	15,000
204044	BONITA BEACH ROAD RESURFACING	0	0	0	0	0	0	04/05	2,848
204054	COLONIAL BLVD/I75 TO SR82	2,080,000	6,820,000	221,000	0	0	9,121,000	06/07	52,647
205035	COMMUNICATIONS PLANT UPDATES	25,000	260,000	0	0	0	285,000	06/07	4,000
205033	DEL PRADO/CAPE CORAL PARKWAY	750,000	0	0	0	0	750,000	05/06	2,000
205021	ESTERO PARKWAY EXTENSION	2,721,000	5,984,000	120,000	0	0	8,825,000	06/07	18,600
204090	FLA GULF COAST TECH. & RESEARCH PK ROAD	4,527,000	2,960,000	0	0	0	7,487,000	06/07	148,840
204083	GLADIOLUS WIDENING	0	8,990,000	515,000	0	0	9,505,000	06/07	54,516
204055	GUNNERY ROAD/SR82 TO LEE BLVD	0	0	0	0	0	0	05/06	46,294
206028	HEAVY EQUIPMENT GRANT	0	0	0	0	0	0	04/05	21,700
205036	I-75 COMPLIMENTARY ITS DEPLOYMENT	50,000	350,000	400,000	0	0	800,000	05/06	6,000
204057	LEE BLVD/HOMESTEAD-LEELAND HEIGHTS	0	0	0	0	0	0	04/05	29,090
204056	LIVINGSTON/IMPERIAL CONNECTION	0	0	0	0	0	0	04/05	11,251
	MONITORING CAMERA DEPLOYMENT	0	0	0	175,000	0	175,000	08/09	1,000
	MONITORING STATION UPGRADES	0	0	30,000	30,000	30,000	90,000	07/08	1,000
204072	ORTIZ AVENUE WIDENING	0	1,101,000	0	4,433,000	639,000	6,173,000	08/09	55,494
	PINE ISLAND ITS	0	0	21,000	189,000	0	210,000	08/09	3,000
204065	PLANTATION EXT., IDLEWILD TO COLONIAL	2,038,000	0	4,272,000	140,000	0	6,450,000	07/08	24,338
	SAN CARLOS BLVD ITS	0	200,000	0	0	0	200,000	06/07	5,000
204604	SIX MILE CYPRESS PKWY 4 LANING	1,186,000	0	5,424,000	604,000	0	7,214,000	07/08	8,100
206007	SUMMERLIN RD BOYSCOUT-CYPRESS LAKE	570,000	15,680,000	380,000	0	0	16,630,000	06/07	68,120
204067	SUMMERLIN @ SAN CARLOS TO GLADIOLUS	8,160,000	1,400,000	0	0	0	9,560,000	05/06	80,716
204069	THREE OAKS PKWY EXTENSION	0	0	0	0	0	0	05/06	13,909
204053	THREE OAKS PKWY EXTENSION, NORTH	0	0	0	11,300,000	577,000	11,877,000	08/09	114,515
204043	THREE OAKS PKWY EXTENSION, SOUTH	10,657,000	0	997,000	0	0	11,654,000	05/06	132,648
204081	THREE OAKS PKWY WIDENING	4,300,000	1,078,000	0	0	0	5,378,000	05/06	99,448
205037	TRAFFIC MGMT CENTER UPDATE	145,000	0	0	0	0	145,000	05/06	12,000
204062	TREELINE AVE-S AIRPORT ENTR/ DANIELS PKWY	0	0	0	0	0	0	04/05	9,500
204068	TREELINE EXT NORTH/DANIELS-COLONIAL	400,000	0	0	1,002,000	0	1,402,000	05/06	103,091
204086	URBAN STREET LIGHTING	1,200,000	1,200,000	1,200,000	1,200,000	700,000	5,500,000	04/05	189,610
204601	VETERANS MEMORIAL PARKWAY EXTENSION	0	0	0	0	0	0	04/05	19,452
	<b>DEPT OF TRANSPORTATION CAPITAL TOTAL</b>	<b>40,711,000</b>	<b>47,946,200</b>	<b>15,524,900</b>	<b>21,040,000</b>	<b>3,935,500</b>	<b>129,157,600</b>		<b>1,353,727</b>
204040	GIS/SURVEY CONTROL	1,385,000	500,000	500,000	1,300,000	500,000	4,185,000	04/05	14,675
205040	LEEWAY PHONE SYSTEM/WEBSITE UPGRADES	300,000	0	0	0	0	300,000	04/05	3,500
206024.65	ROADWAY LANDSCAPE	500,000	500,000	500,000	500,000	500,000	2,500,000	04/05	75,000
	<b>DEPT OF TRANSPORTATION MAINTENANCE TOTAL</b>	<b>2,185,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,800,000</b>	<b>1,000,000</b>	<b>6,985,000</b>		<b>93,175</b>
	<b>DEPT OF TRANSPORTATION TOTAL</b>	<b>42,896,000</b>	<b>48,946,200</b>	<b>16,524,900</b>	<b>22,840,000</b>	<b>4,935,500</b>	<b>136,142,600</b>		<b>1,446,902</b>

**FISCAL 2005 BUDGET**

**OPERATING IMPACTS FOR THE CIP FY04/05-08/09 (continued)**

PROJ #	PROJECT NAME	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	OPR. BUDGET	
		FY04/05	FY05/06	FY06/07	FY07/08	FY08/09	FY 04/05 - 08/09	FY	RECURRING AMOUNT
<b>SOLID WASTE</b>									
200925	DOLOMITIC LIME SYSTEM	0	0	0	0	0	0	04/05	180,000
200928	HOUSEHOLD CHEMICAL FACILITY	325,000	480,000	0	0	0	805,000	06/07	50,000
200924	LEE HENDRY LANDFILL PHASE II	4,851,136	0	0	0	0	4,851,136	05/06	995,000
	MRF EXPANSION	0	0	100,000	1,400,000	0	1,500,000	08/09	50,000
200923	SOLID WASTE PROCESSING EQUIPMENT	14,467,211	0	0	0	0	14,467,211	05/06	3,000,000
200929	SOUTH RECYCLE/TRANSFER FACILITY	1,000,000	300,000	200,000	6,000,000	500,000	8,000,000	08/09	1,000,000
<b>SOLID WASTE CAPITAL TOTAL</b>		<b>20,643,347</b>	<b>780,000</b>	<b>300,000</b>	<b>7,400,000</b>	<b>500,000</b>	<b>29,623,347</b>		<b>5,275,000</b>
<b>SOLID WASTE TOTAL</b>		<b>20,643,347</b>	<b>780,000</b>	<b>300,000</b>	<b>7,400,000</b>	<b>500,000</b>	<b>29,623,347</b>		<b>5,275,000</b>
<b>GOVERNMENT FACILITIES</b>									
208994	800 MHZ UPGRADE PHASE I	1,794,510	0	0	0	0	1,794,510	04/05	220,000
208687	LEE COUNTY GUN RANGE	700,000	0	0	0	0	700,000	05/06	57,500
208667	NEW EMS STATIONS	1,500,000	0	0	0	0	1,500,000	04/05	391,873
208715	TAX COLLECTOR NFM BRANCH OFFICE	1,977,469	0	0	0	0	1,977,469	05/06	68,530
	TAX COLLECTOR LEHIGH BRANCH OFFICE	0	1,500,000	2,809,422	0	0	4,309,422	07/08	72,703
	TAX COLLECTOR SUMMERLIN OFFICE	0	0	2,200,000	2,921,800	0	5,121,800	08/09	74,885
<b>GOVERNMENT FACILITIES CAPITAL TOTAL</b>		<b>5,971,979</b>	<b>1,500,000</b>	<b>5,009,422</b>	<b>2,921,800</b>	<b>0</b>	<b>15,403,201</b>		<b>885,491</b>
<b>GOVERNMENT FACILITIES TOTAL</b>		<b>5,971,979</b>	<b>1,500,000</b>	<b>5,009,422</b>	<b>2,921,800</b>	<b>0</b>	<b>15,403,201</b>		<b>885,491</b>
<b>LIBRARY PROJECTS</b>									
203607	CAPE CORAL LIBRARY EXPANSION	0	0	0	0	0	0	04/05	1,206,208
203609	LAKES REGIONAL LIBRARY	0	0	0	0	0	0	05/06	2,100,000
203613	NORTHWEST REGIONAL LIBRARY	16,491,690	0	0	0	0	16,491,690	05/06	374,452
<b>LIBRARY CAPITAL TOTAL</b>		<b>16,491,690</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,491,690</b>		<b>3,680,660</b>
<b>LIBRARY TOTAL</b>		<b>16,491,690</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,491,690</b>		<b>3,680,660</b>
<b>PARKS - COMMUNITY AND REGIONAL</b>									
	ADULT SOCCER FIELDS	0	0	0	300,000	0	300,000	07/08	10,000
201778	BOCA GRANDE IMPROVEMENTS	7,000	6,000	7,500	8,000	8,500	37,000	07/08	15,000
	BOWDITCH POINT OFFICE SPACE	0	0	75,000	0	0	75,000	06/07	5,000
202005	CALOOSAHATCHEE CREEK PRESERVE PUBLIC FAC.	300,000	0	0	0	0	300,000	05/06	145,000
	CALOOSAHATCHEE NORTHSIDE RESTROOM & PARKING	0	0	0	0	100,000	100,000	08/09	35,000
201789	CALOOSAHATCHEE REG. PARK-LIMITED	0	0	0	0	0	0	04/05	77,000
201850	CALOOSAHATCHEE REG. PARK-LODGE/RESTROOMS	0	0	0	0	0	0	04/05	12,500
201852	CALOOSAHATCHEE REG. PARK-OXBOW ISLANDS	0	0	0	0	0	0	04/05	12,500
201999	ESTERO COMMUNITY PARK	0	0	0	0	0	0	05/06	235,000
208577	HICKEY CREEK MITIGATION PARKS	0	0	0	0	0	0	04/05	3,850
201782	KARL DREWS HOUSE IMPROVEMENTS	0	0	0	0	0	0	04/05	10,000
201853	MANATEE PARK INTERPRETIVE/OFFICE BUILDING	150,000	0	0	0	0	150,000	04/05	40,000
201779	NFM COMMUNITY PARK IMPROVEMENTS	0	0	0	0	0	0	04/05	10,000
201798	PHILLIPS PARK	202,000	160,000	160,000	164,000	167,000	853,000	05/06	131,000
	POOL WATER FEATURE PLAYGROUND	0	0	80,000	80,000	80,000	240,000	05/06	33,000
202006	SAN CARLOS BAY/BUNCHE BEACH MASTER PLAN/IMPR	500,000	0	0	0	0	500,000	06/07	115,000
201758	SCHANDLER HALL PARK IMPROVEMENTS/LAND ACQ	37,000	21,000	21,000	22,000	22,000	123,000	06/07	11,000
201854	SIX MILE CYPRESS SLOUGH INTERPRETIVE FACILITY	250,000	0	0	0	0	250,000	04/05	70,000
201873	SOUTH FORT MYERS COMMUNITY PARK	1,990,000	1,320,000	1,343,000	1,370,000	1,400,000	7,423,000	05/06	235,000
201781	SPORTS COMPLEX - FENCE AND LIGHTS	0	0	1,000,000	0	0	1,000,000	06/07	20,000
202001	TEN MILE LINEAR REGIONAL PARK	2,320,000	1,575,000	1,402,650	1,730,000	1,690,000	8,717,650	05/06	30,000
	TERRY PARK RESTROOMS	0	80,000	0	0	0	80,000	05/06	5,000
201760	VETERANS PARK MASTER PLAN/IMPROVEMENTS	0	675,000	1,395,000	1,420,000	1,450,000	4,940,000	04/05	235,000
<b>PARKS CAPITAL TOTAL</b>		<b>5,756,000</b>	<b>3,837,000</b>	<b>5,484,150</b>	<b>5,094,000</b>	<b>4,917,500</b>	<b>25,088,650</b>		<b>1,495,850</b>
201803	BOCA GRANDE BEACH AND BAY ACCESSSES	0	15,000	15,000	15,000	15,000	60,000	04/05	7,000
	LEHIGH COMM PARK SHOWER ROOM ADDITION	0	0	60,000	0	0	60,000	06/07	5,000
	RUTENBERG EQUIPMENT STORAGE	0	0	200,000	0	0	200,000	06/07	9,000
201622	SIX MILE CYPRESS MANAGEMENT	0	0	0	0	0	0	04/05	157,895
	SPORTS COMPLEX - IRRIGATION	0	0	80,000	0	0	80,000	06/07	10,000
	TERRY PARK BATTING CAGE LIGHTING	0	50,000	0	0	0	50,000	05/06	5,000
<b>PARKS MAINTENANCE TOTAL</b>		<b>0</b>	<b>65,000</b>	<b>355,000</b>	<b>15,000</b>	<b>15,000</b>	<b>450,000</b>		<b>193,895</b>
<b>PARKS TOTAL</b>		<b>5,756,000</b>	<b>3,902,000</b>	<b>5,839,150</b>	<b>5,109,000</b>	<b>4,932,500</b>	<b>25,538,650</b>		<b>1,689,745</b>

## **FISCAL 2005 BUDGET**

### **CAPITAL IMPROVEMENT PROGRAMS DEFINED (continued)**

The Capital Improvement Program process begins each February with interaction between the coordinating departments - Budget Services and the Department of Planning - and other Lee County departments which maintain direct management responsibility for capital projects. Preliminary instructions for required data and proposed schedules are discussed and revised. Preliminary revenue estimates are disseminated to County staff.

In March of each year, department managers, constitutional officers, and Lee County citizens identify initial proposed revisions to the CIP. These preliminary lists are then reviewed by the Planning Division to determine if the projects meet the requirements of the Comprehensive Plan. (This Plan was prepared in response to the 1985 Florida Growth Management Act, which provides the basis for County planning and infrastructure requirements of the future.)

The preliminary project requests include a rating code and the reason for the rating. This data is used to determine the validity of the project to include in the program. Typically, there are not sufficient funds to provide for all of the projects that are identified. In balancing the five years of the CIP, projections of revenues from existing sources are compared to requested capital projects. If there are adequate revenues to fund all the requested projects, the program is balanced. If not, the projects are reviewed again to either be revised to reduce costs, postponed to a future time period, or eliminated from the program. Alternative financing, such as long term debt, may be proposed in order to provide sufficient revenues to fund requested capital projects. The current fiscal year funding for the recommended CIP is incorporated in the proposed budget and adopted at the public hearings held in September of each year.

Once this review is completed, the revised project lists are reviewed by the County Manager and then presented to the Board in an advertised workshop. The proposed CIP is reviewed by the Local Planning Agency (LPA – an advisory committee to the Board) before final approval by the Board of County Commissioners in September each year.

The overall CIP, with its five-year time frame, gives a fair indication of the foreseeable infrastructure needs of the County. There may be bona fide reasons why a project is needed or desired in the immediate future, but it may be deferred because resources are not realistically available. The CIP helps to structure this decision-making by reviewing capital project requests as well as the operational impact from the implementation of the program.

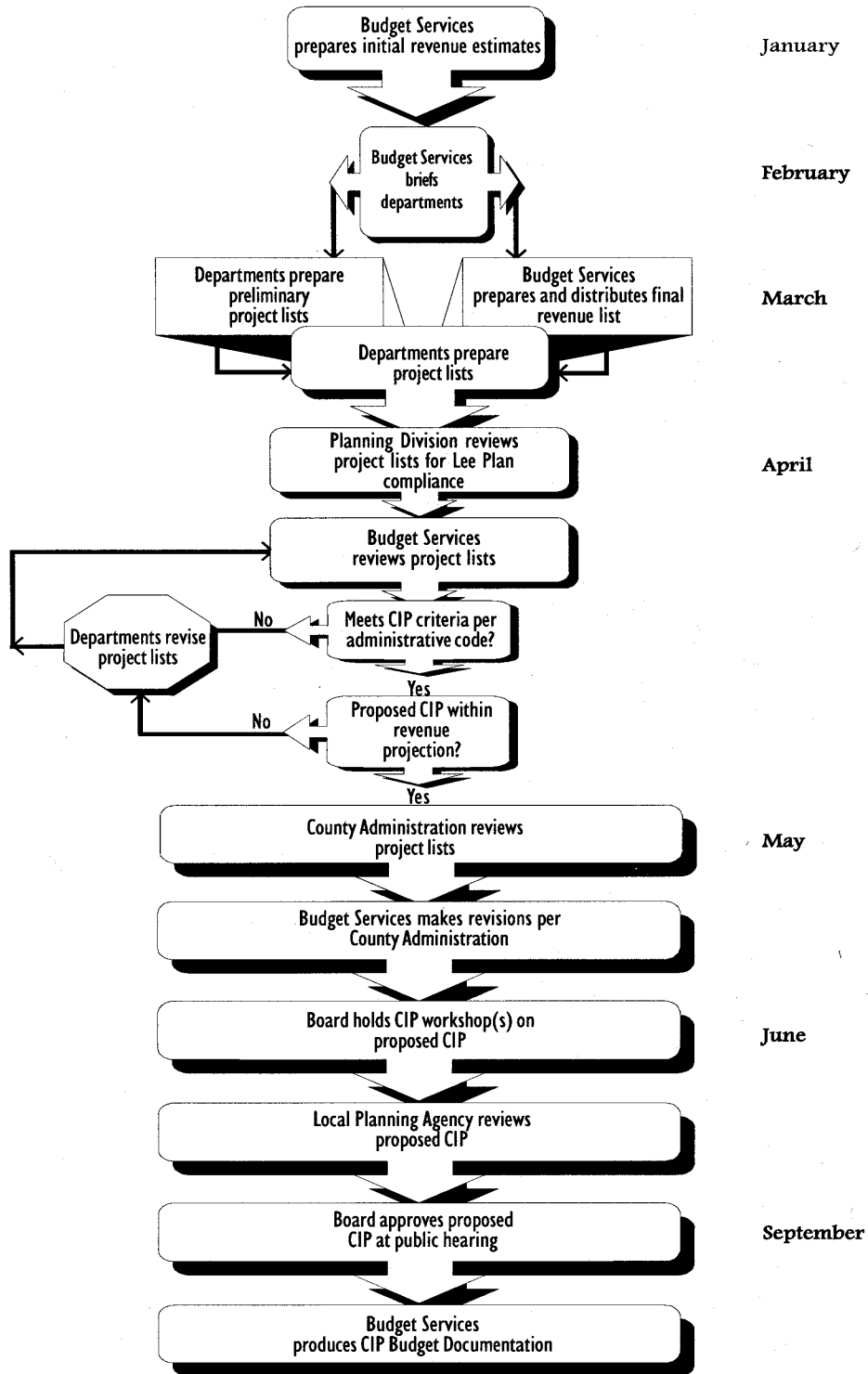
The Capital Improvement Program is dynamic, changing as identified projects require funding adjustments during the fiscal year and, sometimes, from year to year. Any revisions must be approved by the Board of County Commissioners. Each department maintains daily control of its projects, with overall monitoring of the CIP being the responsibility of the Budget Services staff.

The approved Capital Improvement Program becomes the basis for information included in the Capital Improvement Element.

### **SUMMARY**

The Capital Improvement Program represents the combined efforts of County departments, County Administration, the Board of County Commissioners, and Lee County citizens to enhance the quality of life through timely and judicious construction of infrastructure improvements.

# CAPITAL IMPROVEMENT PROGRAM PROCESS/SCHEDULE



**FISCAL 2005 BUDGET**

**CIP MAJOR REVENUES SUMMARY**  
**(excludes fund balance)**  
**FY04/05–08/09**

	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
AD VALOREM TAX	\$ 24,365,794	\$ 26,436,886	\$ 28,684,022	\$ 31,122,164	\$ 33,767,548	\$ 144,376,414
AD VALOREM TAX-CONSERVATION 2020	23,776,146	25,797,118	27,989,873	30,369,013	32,950,379	140,882,529
INTEREST*	3,507,000	3,676,000	3,861,000	4,151,000	4,443,000	19,638,000
IMPACT FEES:						
COMMUNITY PARK	3,667,000	3,740,000	3,815,000	3,891,000	3,969,000	19,082,000
REGIONAL PARK	2,500,000	2,550,000	2,601,000	2,653,000	2,706,000	13,010,000
ROAD	21,239,000	21,664,000	22,097,000	22,539,000	22,990,000	110,529,000
GRANTS	3,226,000	1,577,000	1,678,000	1,302,000	1,338,000	9,121,000
TOURIST TAX	3,688,000	3,799,000	3,913,000	4,030,000	4,151,000	19,581,000
ENTERPRISE FUND	52,947,223	29,965,507	23,450,000	20,612,650	3,175,000	130,150,380
PROJECT BOND PROCEEDS	8,864,000	0	0	0	0	8,864,000
GAS TAXES	<u>9,059,000</u>	<u>9,965,000</u>	<u>10,317,000</u>	<u>10,665,000</u>	<u>11,013,000</u>	<u>51,019,000</u>
<b>TOTAL MAJOR REVENUES</b>	<b><u>\$ 156,839,163</u></b>	<b><u>\$ 129,170,511</u></b>	<b><u>\$ 128,405,895</u></b>	<b><u>\$ 131,334,827</u></b>	<b><u>\$ 120,502,927</u></b>	<b><u>\$ 666,253,323</u></b>

\*Interest fluctuations from year to year are due to fund balance.

## **CIP REVENUE SOURCES**

The Capital Improvement Program budget includes a variety of revenues that are used both for the direct funding of projects and as a source of debt service to retire bonds. This section will describe each of the major revenue sources, with particular emphasis upon how funding is determined and for what purposes those monies are allocated.

### **CAPITAL IMPROVEMENT FUND (Non-Transportation & Non-Enterprise)**

The Capital Improvement Fund maintains accounts for the County's non-transportation projects, but not for non-subsidized enterprise fund projects. Typical projects include parks, recreation centers, governmental offices, storm water improvements, libraries, and Constitutional Officer facilities. The primary sources of revenue for the Capital Improvement Fund are as follows:

#### **Ad Valorem Taxes**

Lee County property owners pay a portion of their property tax millage for capital improvements. For FY04-05, the capital improvement millage was set at 1.0124 per \$1,000 of taxable value. These funds are collected by the Tax Collector and deposited into the Capital Improvement Fund. This millage is divided into two components: Capital Projects at 0.5124 mills and Conservation 2020 at 0.5000 mills. Based upon a taxable value as of July 1, 2004, of \$50,055,042,233 projected FY04-05 revenues are expected to reach \$24,365,794 (95%) at .5124 mills. Furthermore, \$23,776,146 in revenues (0.5000 mills) will be collected relative to the Conservation 2020 program which was passed by referendum vote in November, 1996. Conservation 2020 was designed to have the public purchase environmentally sensitive land to limit development and assure a quality of life with nature.

#### **Tourist Taxes**

Tourist Taxes are generated from a 3% charge on "room rates" at local hotels and motels. The tourist tax is used in three ways: 33% is used for beach maintenance and improvements to County beach facilities; 13.4% is applied to debt service on the Lee County Sports Complex; and 53.6% contributes to the operation of the Lee County Visitors and Convention Bureau. Therefore, nearly half of the tourist tax is related to capital improvements designed to benefit tourism in Lee County.

#### **State Grants**

The County also receives grant funds from the State of Florida for specific programs or activities.

#### **Private Grants**

The West Coast Inland Navigation District (WCIND) levies ad valorem taxes from the residents of Manatee, Sarasota, Charlotte, and Lee Counties for the purpose of undertaking navigation projects to improve waterways from lower Tampa Bay to the Collier County line. These funds are remitted as grants to Lee County for specific projects. Types of projects funded are dredging, boat ramps, channel marker installation, and regulatory signage placement.

## **FISCAL 2005 BUDGET**

### **CIP REVENUE SOURCES (continued)**

#### **Interest**

Interest earned on the cash balances of the Capital Improvement Fund is projected and budgeted as a revenue in the fund. In FY04-05, interest earnings are projected to be \$1,420,000 for capital construction and \$250,000 for Conservation 2020.

#### **Fund Balance**

Fund balance represents unexpended monies from the prior fiscal year which may be allocated to projects. Fund balance may be uncommitted (prior year reserves) or committed to provide funding for specific projects.

### **TRANSPORTATION IMPROVEMENT FUND**

The Transportation Improvement Fund is composed of revenues which are budgeted for transportation projects. These projects include road resurfacing/rebuilding, signal and intersection improvements, bridge repairs, and major road construction. The primary sources of revenue for the Transportation Improvement Fund are as follows:

#### **Developer Donations**

Occasionally, developer donation agreements result from the development order process, typically for mitigating new construction impacts. Specific developer payments identified for roads are deposited in the Transportation Improvement Fund.

#### **Local Option Gas Tax**

The Local Option Gas Tax represents both a six-cent tax and a five-cent tax on motor fuels. These monies are allocated between Lee County and the cities of Cape Coral, Fort Myers, Sanibel, Bonita Springs, and the Town of Fort Myers Beach. The amounts the County and cities receive are net of the State's deduction for administrative and dealer collection fees. The entire six cents is pledged to the 1989 Series Gas Tax Bonds. However, only two cents is actually required for debt service. The remainder (approximately four cents) is transferred to the Transportation Improvement Fund. The 1989 Series Gas Tax Bonds were used to fund improvements to Daniels Parkway, Cypress Lake Drive, Colonial Boulevard, Metro Parkway, Pine Island Road, Gulf Boulevard, and Bonita Beach Road. The 1989 Bonds were partially refunded by the Local Option Gas Tax Refunding Revenue Bonds, Series 1993. The balance of the 1989 Bonds were refunded on August 6, 1997, as the Local Option Gas Tax Refunding Revenue Bonds, Series 1997.

In 1993, F.S. 336.025 was amended to allow for the imposition of up to 5 cents as an additional Local Option Gas Tax. In FY94, the Board of County Commissioners approved a five-cent tax with 50% allocated to capital projects, and 50% to the East/West Corridor (Midpoint Bridge approach). In 1995, the 50% for the East/West Corridor was dedicated to a \$35,360,000 bond issue. Those funds were used to develop the approach roadways associated with the Midpoint Memorial Bridge. The entire five cents is pledged to this bond issue although only 50% of the revenues are anticipated for debt service. The 1995 Bond Issue was refunded in November, 2004 for savings with the Five-Cent Local Option Gas Tax Refunding Revenue Bonds, Series 2004.

## **FISCAL 2005 BUDGET**

### **CIP REVENUE SOURCES (continued)**

#### **Toll Monies**

The toll revenues collected on the Cape Coral, Midpoint Memorial, and Sanibel bridges are used to pay debt service, operating and maintenance costs for these three bridges. Any surplus revenues from the Cape Coral and Midpoint Memorial Bridges are used for land acquisition, design, and debt service for the westerly extension and for other projects associated with the Midpoint corridor and Cape Coral Bridge.

Surplus from the Sanibel Causeway has been accumulated to lower the financing amount needed for the new causeway structures.

Any remaining monies are moved to the Transportation Improvement Fund to provide for other countywide transportation improvements.

#### **Interest**

Interest earned on the cash balances of the Transportation Improvement Fund is projected and budgeted as a revenue in the fund. In FY04-05, interest earnings are projected to be \$1,000,000.

### **IMPACT FEES**

Impact fees are assessed in Lee County against new construction to provide for infrastructure required by new development. The County assesses impact fees for roads, community parks, regional parks, emergency medical services, and fire services. The emergency medical services impact fees are used to purchase capital equipment for the Lee County Emergency Medical Services Division and are not budgeted within the County's Capital Improvement Program.

The fire impact fees are assessed within 16 of the fire districts in the unincorporated areas of Lee County or areas which are served by fire districts which have entered into interlocal agreements with Lee County for the collection of fire impact fees. The fire impact fee revenues are distributed by the County to each of the fire control districts participating in the program. These impact fees may only be used for capital equipment or capital improvements. Fire Impact fees are not budgeted within Lee County's Capital Improvement Program since they are not expended directly by the County.

#### **Community Park Impact Fees**

Community Park Impact Fees are imposed upon developers for use in providing community parks to serve new growth. The monies are collected within nine specific districts for the benefit of residents within each district. Community Park Impact Fees are collected only in the unincorporated areas of Lee County. The County also collects Community Park Impact Fees for the Town of Fort Myers Beach and the City of Bonita Springs. These funds are submitted to the Town and City on a quarterly basis. The fees are assessed on residential and hotel-motel room construction only. Fees are based on the type of dwelling, such as single-family residential, mobile home, or multi-family buildings. These fees may only be used for new construction and not for maintenance operating expenses. FY04-05 Community Park Impact Fee revenue is anticipated to be \$3,667,000, which excludes the City of Bonita Springs and the Town of Fort Myers Beach.



## **FISCAL 2005 BUDGET**

### **CIP REVENUE SOURCES (continued)**

#### **Regional Park Impact Fees**

Regional Park Impact Fees are also imposed upon developers to provide regional parks required by new growth. These are collected in one countywide district, with the exception of the City of Cape Coral. The County also collects Regional Park Impact Fees for the Town of Fort Myers Beach and the City of Bonita Springs. These funds are submitted to the Town and City on a quarterly basis. In FY04-05, Regional Park Impact Fee revenue is anticipated to be \$2,500,000, which excludes the City of Bonita Springs and the Town of Fort Myers Beach.

#### **Road Impact Fees**

Road Impact Fees are assessed upon new construction within Lee County to provide for transportation improvements required for new growth. These fees may only be used for new construction and not for maintenance operating expenses. Road Impact Fees are assessed upon residential, commercial, and industrial construction. There are eight road impact fee benefit districts in the unincorporated area of the County in which fees are collected. The County also collects Road Impact Fees for the Town of Fort Myers Beach and the City of Bonita Springs. These funds are submitted to the Town and City on a quarterly basis. Only those transportation improvements which are required due to new growth may be funded with Road Impact fees. Impact fees in three of the eight benefit districts are being used to pay debt service for certain projects funded by the 1989 Series Gas Tax Bonds: Pine Island Road, Gulf Drive, and Bonita Beach Road. Road Impact Fee revenue for FY04-05 is anticipated to be \$21,239,000, which excludes the City of Bonita Springs and the Town of Fort Myers Beach.

#### **Impact Fee Credits**

Developers may request that impact fee credits be given for developer construction of roads and parks or contributions of land. Credits are applied in lieu of impact fee payments in accordance with Lee County Impact Fee Ordinance.

### **PROPOSED BONDS**

There are several projects included in the FY04-08 Capital Improvement Program which are programmed to be funded with bond proceeds. As a municipal government, Lee County may issue tax-exempt bonds to finance capital construction. A great variety of revenue sources may be used to repay these bonds. Outlined below are the initial methods of funding various departmental bonded projects. There are no plans to bond projects using ad valorem (general obligation bonds) in the FY05-09 Capital Improvement Program. Details regarding existing and projected projects expected to be debt financed are discussed in the "Debt Service" portion of Section B.

#### **Non-Ad Valorem Bonds**

Certain types of projects such as parks and government buildings do not generate enough revenues to pay debt service. These projects would be funded utilizing a pledge of non-ad valorem revenues. These revenues would include sales tax, building and zoning permit fees, ambulance fees, and others.

## **FISCAL 2005 BUDGET**

### **CIP REVENUE SOURCES (continued)**

#### **Revenue Bonds**

There are projects within the Departments of Utilities, Solid Waste and Transportation which would be bond financed by pledging revenues generated from the operation of these facilities. These bonds would stipulate that revenues from the provision of water, sewer, solid waste services, and toll revenues would provide debt service on these bonds.

#### **Gas Tax Bonds**

The County receives various gas tax revenues from the State. The monies can be pledged to bond issues. The County is currently using a portion of its Voted (Ninth-Cent) Gas Tax to retire debt on the Road Improvement Refunding Note Series 2003 (formerly the Road Improvement Revenue Bonds, Series 1993). In addition, the balance of the Voted (Ninth-Cent) Gas Tax, the County (Seventh Cent) Gas Tax, and the Constitutional Gas Tax are pledged as part of a Non-Ad Valorem revenue group of monies to a series of bond issues. On July 12, 1995, the County completed financing on \$35,360,000 in bonds supported by the Five-Cent Local Option Gas Tax. Fifty percent of the receipts are used to make debt service payments for bonds that were used to construct road improvements associated with the Midpoint Memorial Bridge. These bonds were refunded for savings in November, 2004.

### **ALTERNATIVE FINANCING**

There are other proposed financing strategies for projects included within the Capital Improvement Program. These include the lease-purchase of facilities, financing through Municipal Services Benefit Units (MSBUs), and utilization of the Commercial Paper Program.

#### **Municipal Services Benefit Units**

A Municipal Services Benefit Unit (MSBU) may be established within a designated geographic area to provide for a service to those property owners within the area. This assessment district is a legal entity which may use assessments from property owners to provide a service or infrastructure to meet the needs of those individuals within the prescribed area.

In FY97-98, the County began using long term financing for MSBUs through private placement with banks supported by "stand alone" special assessments. That lessened the use of the non-ad valorem debt pledge for those projects.

#### **Commercial Paper**

Commercial Paper is generally defined as short term, unsecured promissory notes issued by organizations of recognized credit quality. Lee County participates in the Florida Association of Counties Tax Exempt Commercial Paper Program supported by a credit line from a major bank. Monies are used for payment of construction expenses. In FY97-98, Lee County borrowed \$9,500,000 from the Commercial Paper Program for the westerly extension of the Midpoint Memorial Bridge corridor from its current termination at Santa Barbara Boulevard to Chiquita Boulevard in Cape Coral. This debt issue was fully repaid in December 2001.

The Commercial Paper Program has also been used to borrow funds to construct the Fort Myers

## **FISCAL 2005 BUDGET**

### **CIP REVENUE SOURCES (continued)**

Beach Pool and three MSBUs – Pinecrest Road, University Overlay and NE Hurricane Bay.

Among those projects only NE Hurricane Bay retains outstanding debt. In addition, two borrowings were issued during FY01-02 – landscaping for Ben Hill Griffin Parkway and Charlee Road. Funding for a sewer line installation in the Town & River Subdivision (Bal Isle Sewer) and for the Triple Crown Court water line were obtained in FY02-03 and paid off with Sun Trust Term Loan Assessment Program in FY03-04. Frequently, long-term MSBU projects are initially funded from Commercial Paper during the construction phases.

The commercial paper program currently has an outstanding principal balance of \$22,835,000. A borrowing for \$20,000,000 occurred in June, 2004 in order to secure short term funding for Span C of the new Sanibel Causeway.

### **State Revolving Fund**

The County is currently participating in the Florida State Revolving Fund (SRF) Program for Water and Wastewater Projects through the Florida Department of Environmental Protection. This program makes low interest funds available for eligible water and wastewater projects via preconstruction and construction loans.

In May 2001 the County was granted a \$4.6 million preconstruction loan to provide funds for planning, design, and engineering for several projects. The preconstruction loan will roll into the first construction loan. The combined loan amount is payable over a 10-year term in 20 semiannual payments.

Portions of these funds were used to develop Facilities Plans for Wastewater and Water Projects that were completed in April 2002. The accepted Facilities Plans made Lee County eligible to apply for \$39 million in wastewater projects and \$54.3 million in water projects.

The interest rate for the pre-construction loan was 3.08%. Amendment 1 to the preconstruction loan changed the interest rate to the rate in effect at the time the first construction loan is finalized; currently the applicable rate is 2.81%.

### **Water Projects**

Lee County currently qualifies for a \$20 million dollar construction loan for the new North Lee County Water Treatment Plant but a “segment cap” imposed by the drinking water SRF program limits the first year amount of the construction loan to \$3.5 million. Once the construction agreement is finalized, additional equal amounts are automatically awarded.

### **Wastewater Projects**

Upon completion of the design for the phase 1 expansion to the Gateway Wastewater Treatment Plant and the associated transmission line, Lee County will qualify for a \$32 million dollar loan.

This program represents an alternative to traditional bond issues and is expected to save over \$800,000 in issuance costs and over \$10 million in debt service due to the lower interest rates available through the SRF program.

**FISCAL 2005 BUDGET**

**PROPOSED DEBT FINANCED PROJECTS**

PROPOSED DEBT - BOARD OF COUNTY COMMISSIONERS, LEE COUNTY, FLORIDA FY04-05 TO FY08-09 and FY09-10 TO FY13-14								
DEBT TYPE AND PROJECT DESCRIPTION	REVENUE SOURCE	FY04-05	FY05-06	FY06-07	FY07-08	FY08-09	FIVE YEAR TOTAL	YEARS SIX TO TEN FY09-10 TO FY13-14
<b>I. NON SELF SUPPORTING DEBT</b>								
<b>A. GENERAL GOVERNMENT</b>								
1. EXPANSION OF ORTIZ JAIL AND EVIDENCE FACILITY	Non Ad Valorem Revenues	\$33,000,000	\$0	\$0	0	0	\$33,000,000	\$0
<b>III. SELF SUPPORTING DEBT</b>								
<b>A. TRANSPORTATION</b>								
1. SANIBEL BRIDGE REPLACEMENT	Toll Revenues	\$85,000,000	\$0	\$0	\$0	\$0	\$85,000,000	\$0
2. SANIBEL TOLL FACILITY RECONSTRUCTION	Toll Revenues	\$4,301,000	\$0	\$0	0	0	\$4,301,000	\$0
3. CAPE CORAL TOLL PLAZA REHAB	Toll Revenues	\$4,563,000	\$0	\$0	0	0	\$4,563,000	\$0
<b>B. UTILITIES - SEWER</b>								
1. REGIONAL AIRPORT SEWER SYSTEM	Reimbursement from State Revolving Funds	\$500,000	\$0	\$0	\$0	\$0	\$500,000	\$0
2. AIRPORT SEWER TRANSMISSION SYSTEM	Reimbursement from State Revolving Funds	\$3,500,000	\$0	\$0	\$0	\$0	\$3,500,000	\$0
3. FORT MYERS BEACH WASTEWATER FILTRATION SYSTEM	Reimbursement from State Revolving Funds	\$3,147,335	\$0	\$0	\$0	\$0	\$3,147,335	\$0
<b>C. UTILITIES - WATER</b>								
1. NORTH LEE COUNTY WATER TREATMENT PLANT	Reimbursement from State Revolving Funds	\$10,256,168	\$0	\$0	\$0	\$0	\$10,256,168	\$0
2. STATE ROAD 739 WATERLINE RELOCATION	Reimbursement from State Revolving Funds	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$0
<b>D. SOLID WASTE</b>								
1. LEE/HENDRY LANDFILL PHASE 2	Solid Waste Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000
2. SOLID WASTE PROCESSING EQUIPMENT	Solid Waste Revenues	\$40,000,000	\$0	\$0	\$0	\$0	\$40,000,000	\$0
<b>E. OTHER - COMMERCIAL PAPER PROJECTS (MSBU'S) THAT ARE ANTICIPATED TO RECEIVE LONG TERM FINANCING</b>								
1. NORTHEAST HURRICANE BAY DREDGING MSBU	Special Assessments	\$450,000	\$0	\$0	\$0	\$0	\$450,000	\$0
2. CHARLEE ROAD MSBU	Special Assessments	\$296,130	\$0	\$0	\$0	\$0	\$296,130	\$0
3. BEN HILL GRIFFIN PARKWAY LANDSCAPING MSBU	Special Assessments	\$2,100,000	\$0	\$0	\$0	\$0	\$2,100,000	\$0
4. GASPARILLA BEACH RENOVATION MSBU	Special Assessments	\$0	\$1,100,000	\$0	\$0	\$0	\$1,100,000	\$0
5. WESTERN ACRES ROAD PAVING	Special Assessments	\$1,100,000	\$0	\$0	\$0	\$0	\$1,100,000	\$0
6. HARBOR ROAD PAVING	Special Assessments	\$0	\$850,000	\$0	\$0	\$0	\$850,000	\$0
<b>SUMMARY</b>								
NON SELF SUPPORTING DEBT		\$33,000,000	\$0	\$0	\$0	\$0	\$33,000,000	\$0
SELF SUPPORTING DEBT		\$155,233,633	\$1,950,000	\$0	\$0	\$0	\$157,183,633	\$2,000,000
<b>GRAND TOTALS</b>		<b>\$188,233,633</b>	<b>\$1,950,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$190,183,633</b>	<b>\$2,000,000</b>
NOTE: 1. THIS LIST SHOULD BE VIEWED ONLY AS AN INDICATION OF POSSIBLE ISSUANCES. NO COMMITMENT IS IMPLIED TO A SPECIFIC ISSUE OR FISCAL YEAR.							FY04-05 TO FY13-14 =	\$192,183,633

**FISCAL 2005 BUDGET**

**PROPOSED DEBT FINANCED PROJECTS (continued)**

Monies indicated on the previous page represent expenditures of FY04/05 – 08/09 and a general proposal for years FY09/10 – 13/14. A summary of the proposed projects shown below is for FY04/05 – 08/09 only and sets forth the magnitude of needs by major category for which debt service (fee based and non-ad valorem) must be found if the proposed schedule were to be fully implemented. The debt service is calculated using a ratio of 10 to 1. The ratio of 10 to 1 is only a general guideline but was determined by examining recently funded issues. The exact amount will vary depending upon the complexity of each issue.

**SUMMARY OF PROPOSED DEBT FINANCED PROJECTS FOR FY04/05 – 08/09**

CATEGORY	AMOUNT	PERCENT OF TOTAL
Non-Self-Supporting		
General Government	\$ 33,000,000	17.4%
Self-Supporting		
Transportation	93,864,000	49.4%
Utilities - Sewer	7,147,335	3.8%
Utilities - Water	10,276,168	5.4%
Solid Waste	40,000,000	21.0%
Other-Commercial Paper Program	<u>5,896,130</u>	<u>3.0%</u>
 TOTAL	 \$ 190,183,633	 100.0%

Self-Supporting Debt is supported by revenues through user fees and special assessments. There is no particular limitation as long as sufficient revenue levels can be generated to meet debt guidelines set forth by the insuring agencies.

Non-Self-Supporting Debt does not have a specific revenue source. Generally, non-ad valorem revenues are pledged as collateral. These non-ad valorem revenues include sales tax, ambulance fees, building permit fees, etc. However, sales tax pays the debt service for bonds currently issued with a non-ad valorem pledge. The limitation is the same pledge compared to the total estimated revenues. The former annual maximum non-ad valorem bond issue debt service was \$16,766,321. However, \$18,950,000 in Capital Refunding Revenue Bonds, Series 1997A and \$1,030,000 in Capital Refunding Revenue Bonds, Series 1997B were issued on June 17, 1997. The Series 1997A Bonds restructured the General Fund Debt and took advantage of lower interest rates now available to refund the former 1989B Series Bonds. The Series 1997B Bonds issued debt to repay commercial paper borrowing for a Municipal Services Benefit Unit (MSBU) – Bonita Beach Renourishment. These issues lowered the maximum annual debt service to \$16,674,693.

The funds listed as “Reimbursement from State Revolving Funds” indicate amounts the County will provide up front and be reimbursed from individual loans from SRF over time.

## **FISCAL 2005 BUDGET**

### **PROPOSED DEBT FINANCED PROJECTS (continued)**

On July 12, 2000, Lee County issued \$18,200,000 in bonds as the Capital Revenue Bonds Series 2000 for the Ortiz Correctional Facility, Juvenile Assessment Center and renovations to the Emergency Operations Center using non-ad valorem revenues as a debt pledge. This further revised the Maximum Annual Debt Service to \$18,129,654.

The most recent change to the Maximum Annual Debt Service occurred in October, 2003, with a reduction to \$17,963,490 in conjunction with a refunding of the Capital & Transportation Refunding Revenue Bonds, Series 1993, by a new Series 2003.

Insuring agencies will examine the Maximum Annual Debt Service to current and projected revenues to determine if there is a satisfactory coverage level of any future issuance of debt secured by the non-ad valorem pledge.

It should be noted that any additional non-self-supporting debt service incurred directly impacts that portion of the operating budget funded from the General Fund. The use of new monies for debt requires additional funds to avoid a service reduction.

The Non-Ad Valorem Revenue source is expected to be the revenue pledge when the County issues \$33 million in bonds during the first quarter of Calendar Year 2005 to provide funding for expansion to the jail on Ortiz Avenue and a new evidence facility. Additional non-debt related capital projects round out the total estimated program.

### **Enterprise Funds**

On July 10, 2001, the County refinanced the Series 1991 Transportation Facilities Refunding Revenue Bonds saving \$8.2 million in future interest costs.

On November 6, 2001 the County refinanced the Series 1991A & 1991B bonds that were used to construct the Waste to Energy Facility. Due to lower interest rates and debt restructure, the county saved \$25.7 million in future interest costs.

During FY04-05, the County expects to close on the issuance of up to \$85 million in bonds for replacement of the Sanibel Causeway.

During FY04-05, the County expects to issue approximately \$40 million in bonds to supplement funds made available from the release of Solid Waste debt service reserves for construction of a Third Burner at the Waste to Energy facility. The design of the facility for which bonds were sold in 1991 allowed for the additional burner to meet increasing demands.

For more detailed information about non-ad valorem debt and all debt related subjects, see the Lee County, Florida **FY02 Debt Manual** (on line at [www.lee-county.com](http://www.lee-county.com)).

**FISCAL 2005 BUDGET**



**LEE COUNTY**

**FISCAL 2005 BUDGET**

**EXISTING DEBT SERVICE – GOVERNMENTAL  
FY04-05**

	Principal	Interest	Total	Years to Maturity FY03-04 Inclusive	Source of Funds
<b>General Government Debt</b>					
Capital Refunding Revenue Bonds, Series 1993B	\$ 6,400,000	\$ 365,090	\$ 6,765,090	9	Transfer from General Fund
Capital Revenue Bonds, Series 1995A	2,910,000	142,590	3,052,590	1	Transfer from General Fund
Capital Revenue Refunding Revenue Bonds, Series 1997A	0	1,002,544	1,002,544	8	Transfer from General Fund
Capital Revenue Bonds, Series 1992 (Shady Rest)	250,000	204,860	454,860	9	Payment from Shady Rest Care Pavilion
Capital Revenue Bonds, Series 1995B	400,000	70,388	470,388	4	Transfer from General Fund
Capital Revenue Bonds, Series 1999A	0	1,736,530	1,736,530	7	Transfer from General Fund
Capital Revenue Bonds, Series 2000	975,000	732,614	1,707,614	11	Transfer from General Fund
Capital Revenue Bonds Series 2004 - Justice Center	0	2,307,102	2,307,102	20	Transfer from General Fund
<b>Transportation Debt</b>					
Local Option Gas Tax Bonds, Series 1993 and 1997	2,525,000	764,178	3,289,178	6	Six Cent Local Option Gas Tax
Road Improvements Revenue Note Series 2003	870,066	132,833	1,002,899		
Local Option Gas Tax Bonds, Series 1995	1,065,000	1,551,863	2,616,863	17	Five Cent Local Option Gas Tax
Capital & Transportation Refunding Rev Series 2003A; refinanced 1993A	380,000	1,860,537	2,240,537	18	Non Ad Valorem Revenue
<b>Parks Debt</b>					
Tourist Development Refunding Revenue Bonds, Series 1994	450,000	446,182	896,182	12	Tourist Development Tax & Stadium Revenues
<b>Special Assessments for Special Improvements</b>					
Whiskey Creek Canal MSBU	7,044	2,819	9,863	16	Special Assessments
South Pebble MSBU	17,982	10,888	28,870	16	Special Assessments
Diplomat Parkway MSBU	182,962	140,625	323,587	16	Special Assessments
Pinecrest MSBU	24,954	25,281	50,235	16	Special Assessments
University Overlay MSBU	65,568	3,966	69,534	2	Special Assessments
Rainbow Farms MSBU	4,431	2,660	7,091	13	Special Assessments
Iona Shores MSBU	3,934	2,314	6,248	13	Special Assessments
Bal Isle Sewer MSBU (Commercial Paper)	8,162	25,508	33,670	15	Special Assessments
Cottage Point MSBU (Interfund Loan)	0	1,000	1,000	15	Special Assessments
Triple Crown Court MSBU	8,703	5,872	14,575	15	Special Assessments
<b>TOTAL GOVERNMENTAL DEBT</b>	<b>\$ 16,548,806</b>	<b>\$ 11,538,244</b>	<b>\$ 28,087,050</b>		



**FISCAL 2005 BUDGET**

**EXISTING DEBT SERVICE – ENTERPRISE  
FY04-05**

	Principal	Interest	Total	Years to Maturity FY03-04 Inclusive	Source of Funds
<b>Transportation Debt</b>					
Transportation Facilities Revenue Bonds, Series 1995 (Midpoint Bridge)	\$ 5,025,000	\$ 1,765,205	\$ 6,790,205	25	Bridge Tolls
Transportation Facilities - Commercial Paper	0	700,000	700,000		
Florida Dept of Transportation (FDOT) Loan	916,666	0	916,666	6	Surplus Bridge Tolls
Transportation Facilities State Infrastructure Bank (SIB) Loan (MidPoint Bridge Corridor)	1,406,400	0	1,406,400	2	Surplus Bridge Tolls
Transportation Facilities Refunding Revenue Bonds, Series 2001A	3,140,000	2,900,215	6,040,215	14	Bridge Tolls
Transportation Facilities Refunding Revenue Bonds, Series 2004B	475,000	2,460,392	2,935,392	18	Bridge Tolls
<b>Solid Waste Debt</b>					
Solid Waste Bonds, Series 1995	425,000	1,325,232	1,750,232	12	Assessments, User Fees
Solid Waste Refunding Revenue Bonds, Series 2001	10,965,000	5,766,599	16,731,599	11	Solid Waste Revenues
<b>Utilities</b>					
Fort Myers Beach Sewer General Obligation Bonds, Series 1977	660,000	37,950	697,950	1	User Fees
Water and Sewer Refunding Revenue Bonds, Series 1993	2,415,000	260,794	2,675,794	6	Assessments, User Fees
Water and Sewer Refunding Revenue Bonds, Series 1999A (Avatar)	2,650,000	5,794,735	8,444,735	26	User Fees
Water and Sewer Refunding Revenue Bonds, Series 2003A (GES Acquisition)	0	2,533,275	2,533,275	24	User Fees
Water and Sewer Refunding Revenue Bonds, Series 2003 B (GES Capital)	0	414,250	414,250	24	User Fees
Water & Sewer DEP Loan (Iona-McGregor Collection System)	503,718	217,208	720,926	9	State Revolving Loan, Special Assessments, User Fees
<b>TOTAL ENTERPRISE DEBT</b>	<b>\$ 28,581,784</b>	<b>\$ 24,175,855</b>	<b>\$ 52,757,639</b>		

**FISCAL 2005 BUDGET**

**EXISTING DEBT SERVICE – OTHER LONG TERM OBLIGATIONS &  
SUMMARY  
FY04-05**

<b>Other Long Term Obligations</b>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	Years to Maturity FY03-04 Inclusive	<u>Source of Funds</u>
Certificates of Participation, Series 1993	\$ 915,000	\$ 483,713	\$ 1,398,713	8	Transfer from General Fund
Certificates of Participation, Series 1996:				7	Transfer from General Fund
Cape Coral Building	395,000	163,333	558,333		
Fleet Building	<u>295,000</u>	<u>104,515</u>	<u>399,515</u>		
<b>TOTAL OTHER LONG TERM OBLIGATIONS</b>	<b>\$ 1,605,000</b>	<b>\$ 751,561</b>	<b>\$ 2,356,561</b>		
<b>GRAND TOTAL</b>	<b><u>\$ 46,735,590</u></b>	<b><u>\$ 36,466,660</u></b>	<b><u>\$ 83,201,250</u></b>		

**SUMMARY OF EXISTING ANNUAL EXPENDITURES**

	<u>FY02-03 ACTUAL</u>	<u>FY03-04 ESTIMATED</u>	<u>FY04-05 ADOPTED</u>
<b>TOTAL GOVERNMENTAL AND ENTERPRISE DEBT (PRINCIPAL AND INTEREST - 507110 AND 507210)</b>	<b>\$ 74,143,511</b>	<b>\$ 75,113,681</b>	<b>\$ 80,844,689</b>
<b>TOTAL OTHER LONG-TERM OBLIGATIONS (PRINCIPAL AND INTEREST - 507110 AND 507210)</b>	<b>2,335,355</b>	<b>2,288,483</b>	<b>2,356,561</b>
<b>OTHER DEBT SERVICE COST (507310)</b>	<b>143,749</b>	<b>92,658</b>	<b>38,540</b>
<b>RESERVE FOR DEBT SERVICE (509920)</b>	<b>15,307,724</b>	<b>5,365,802</b>	<b>5,426,476</b>
<b>RESERVE FOR FUTURE DEBT SERVICE (509921)</b>	<b><u>9,236,265</u></b>	<b><u>4,252,003</u></b>	<b><u>3,614,185</u></b>
<b>TOTAL DEBT COST</b>	<b><u>\$ 101,166,604</u></b>	<b><u>\$ 87,112,627</u></b>	<b><u>\$ 92,280,451</u></b>

**FISCAL 2005 BUDGET**

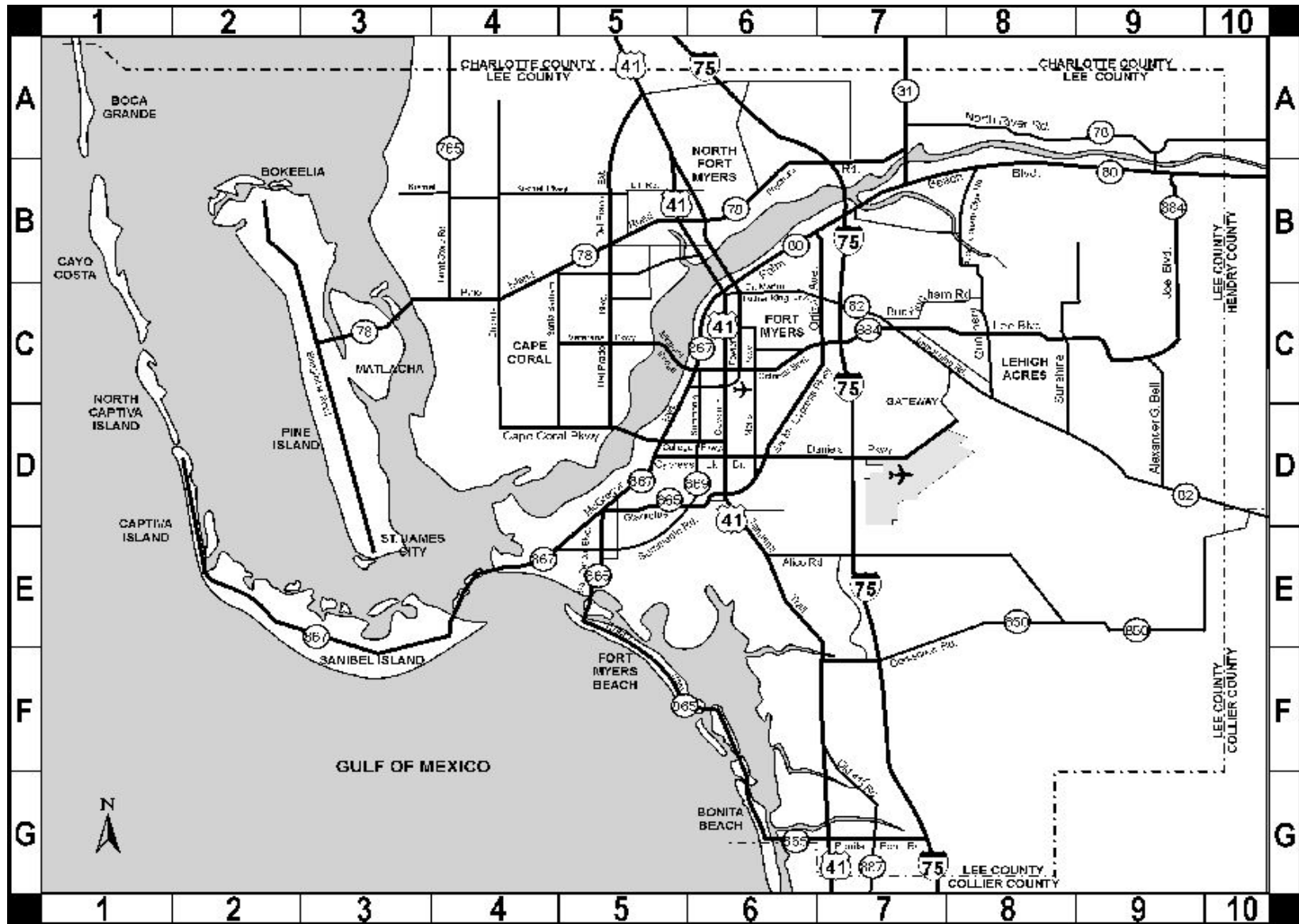
**CAPITAL IMPROVEMENT PROJECT REQUEST CATEGORY SUMMARY**

**FY04/05 – 08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

CATEGORY	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05 - 08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COSTS*
COUNTY LANDS PROJECTS	\$ 20,159,651	\$ 21,195,000	\$ 22,450,000	\$ 23,755,000	\$ 25,160,000	\$ 112,719,651	\$ 1,800,000	\$ 213,902,558
GOVERNMENT FACILITIES	25,116,146	7,979,500	13,136,422	8,140,067	8,734,737	63,106,872	19,662,063	287,707,196
LIBRARY	16,491,690	0	1,196,748	0	0	17,688,438	125,000	46,408,130
NATURAL RESOURCES	8,887,926	7,614,203	7,985,767	3,696,368	4,873,189	33,057,453	42,298,620	150,672,397
PARKS/RECREATION - PARK RELATED	11,870,000	9,922,000	11,981,500	10,040,000	8,864,500	52,678,000	36,557,500	160,469,025
PARKS/RECREATION - WATER ACCESS PROJECT	954,000	0	0	0	0	954,000	0	8,137,616
SOLID WASTE	21,423,746	780,000	800,000	8,400,000	500,000	31,903,746	9,500,000	124,838,797
TRANSPORTATION	65,835,000	56,381,200	31,871,800	43,753,000	37,206,500	235,047,500	71,169,000	748,937,284
UTILITIES	31,523,477	29,185,507	22,650,000	12,212,650	2,675,000	98,246,634	80,294,100	355,824,376
<b>FY 04/05 - 08/09 CIP</b>	<b><u>\$ 202,261,636</u></b>	<b><u>\$ 133,057,410</u></b>	<b><u>\$ 112,072,237</u></b>	<b><u>\$ 109,997,085</u></b>	<b><u>\$ 88,013,926</u></b>	<b><u>\$ 645,402,294</u></b>	<b><u>\$ 261,406,283</u></b>	<b><u>\$ 2,096,897,379</u></b>

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2005 BUDGET



**FISCAL 2005 BUDGET**

**FY04/05 – 08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
<b>FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU;</b> <b>COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW</b>												
<b>COUNTY LANDS</b>												
CW	208802	COUNTY-HELD TAX CERTIFICATES	A	250,000	0	0	0	0	0	0	0	250,000
F,G8	200999	FLINT PEN ACQUISITION	S	12,893	0	0	0	0	0	0	0	14,556,134
E8,9	208830	T&T DEVELOPMENT SENSITIVE LAND ACQ	S	1,375,029	119,651	0	0	0	0	119,651	0	1,500,000
<b>COUNTY LANDS CAPITAL TOTAL</b>				<b>1,637,922</b>	<b>119,651</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>119,651</b>	<b>0</b>	<b>16,306,134</b>
CW	208800	CONSERVATION 2020	A	29,404,221	19,700,000	20,850,000	22,100,000	23,400,000	24,800,000	110,850,000	0	192,810,476
CW	208829	COUNTY OWNED REAL PROPERTY ASSESSMENT	A	135,000	140,000	145,000	150,000	155,000	160,000	750,000	800,000	2,100,784
CW	208617	LAND SALE/ACQUISITION OPPORTUNITIES	A	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,885,164
<b>COUNTY LANDS MAINTENANCE TOTAL</b>				<b>29,739,221</b>	<b>20,040,000</b>	<b>21,195,000</b>	<b>22,450,000</b>	<b>23,755,000</b>	<b>25,160,000</b>	<b>112,600,000</b>	<b>1,800,000</b>	<b>197,596,424</b>
<b>COUNTY LANDS TOTAL</b>				<b>31,377,143</b>	<b>20,159,651</b>	<b>21,195,000</b>	<b>22,450,000</b>	<b>23,755,000</b>	<b>25,160,000</b>	<b>112,719,651</b>	<b>1,800,000</b>	<b>213,902,558</b>

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

**FISCAL 2005 BUDGET**

**FY04/05 – 08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU; COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW												
<b>CRA</b>												
209009		B.S. STREETScape PROJECT		0	0	0	0	0	0	0	0	1,285,352
209262		COMM LAND STUDY-PHASE 2		0	0	0	0	0	0	0	0	2,168
209264		HOMESTEAD ROAD LANDSCAPING		30,000	0	0	0	0	0	0	0	30,000
209254		L.A. COMMERCIAL PARK MATCH		99,646	0	0	0	0	0	0	0	272,901
209253		L.A. IMPROVEMENT MATCH		11,296	0	0	0	0	0	0	0	178,384
209255		L.A. PARKS		85,508	0	0	0	0	0	0	0	292,611
209256		L.A. SIDEWALKS		0	0	0	0	0	0	0	0	205,226
209257		L.A. SIGNS		21,150	0	0	0	0	0	0	0	75,647
209258		L.A. STREETScape		61,615	0	0	0	0	0	0	0	342,330
209141		NFM IMPROVEMENT MATCH		3,500	0	0	0	0	0	0	0	30,000
209143		NFM SIGNS		7,500	0	0	0	0	0	0	0	28,725
209145		NFM STREETScape		477,677	0	0	0	0	0	0	0	1,522,233
209207		SCI IMPROVEMENT MATCH		5,631	0	0	0	0	0	0	0	10,247
209204		SCI STREETScape		0	0	0	0	0	0	0	0	61,598
209243		SR 80 STREETScape		362,511	0	0	0	0	0	0	0	1,094,880
<b>CRA TOTAL</b>				<b>1,166,034</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,432,302</b>

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

**FISCAL 2005 BUDGET**

**FY04/05 – 08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
<b>FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU;</b> <b>COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW</b>												
<b>GOVERNMENT FACILITIES</b>												
CW	208701	ADA COMPLIANCE IN LAVATORIES	A	614,058	180,000	180,000	180,000	180,000	180,000	900,000	200,000	1,720,829
C6		ADMIN A/C PUMP REPLACEMENTS	A	0	0	0	400,000	0	0	400,000	0	400,000
C6	208765	ADMIN BLDG 5TH FLOOR REMODEL	A	300,000	0	0	0	0	0	0	0	300,000
C6		ADMIN BLDG FRESH AIR DEHUMIDIFICATION	A	0	0	0	150,000	0	0	150,000	0	150,000
C6		ADMIN BLDG 3RD FLOOR REMODEL	A	0	0	0	0	190,000	0	190,000	0	190,000
C6		ADMIN BLDG VESTIBULE ADDITION	A	0	0	100,000	0	0	0	100,000	0	100,000
D6		ANIMAL CONTROL KENNEL & OFFICE EXPANSION	A	0	0	0	0	0	0	0	1,400,000	1,400,000
A1	208693	BOCA GRANDE SHERIFF HOUSES	A	279,101	0	0	0	0	0	0	0	280,000
A1	208729	BOCA GRANDE SHERIFF SUBSTATION RELOCATION	A	0	50,000	0	0	0	0	50,000	0	50,000
B7	203407	BURGES PROPERTY	A	122	0	0	0	0	0	0	0	612,983
C5	208767	CAPE CORAL DRIVERS LICENSE BUILDOUT	A	125,000	0	0	0	0	0	0	0	125,000
C5	208730	CAPE CORAL GOV'T COMPLEX CONTROLS UPGRADE	A	0	20,000	20,000	20,000	0	0	60,000	0	60,000
C5	208727	CAPE CORL GOV'T COMPLEX HVAC UNIT REPLACEMENT	A	142,825	0	0	0	0	0	0	0	142,825
C5	208706	CAPE CORAL GOV'T COMPLEX-TAX COLLECTOR	A	353,257	0	0	0	0	0	0	0	595,000
C5	202887	CIVIC CENTER ROOF	A	0	750,000	0	0	0	0	750,000	0	750,000
C6		CONSTITUTIONAL COMPLEX A/C CONTROLS UPGRADE	A	0	0	100,000	0	0	0	100,000	0	100,000
C6		CONSTITUTIONAL COMPLEX CHILLER REPLACEMENT	A	0	0	300,000	0	0	0	300,000	0	300,000
C6	208707	CORE DOWNTOWN PHONE SYSTEM UPGRADES	S	791,000	450,000	0	0	0	0	450,000	0	1,241,000
C7	208632	CORRECTIONAL FACILITIES	D,G	1,254,079	0	0	0	0	0	0	0	44,303,787
CW	208731	CW IRRIGATION CONTROL SYSTEMS UPGRADE	A	0	55,000	0	65,000	0	65,000	185,000	65,000	250,000
CW	208732	CW IRRIGATION WELL INSTALLS	A	0	40,000	0	10,000	0	10,000	60,000	50,000	110,000
C6		COURT ADMIN IS DEPT AUXILLIARY A/C UNIT INSTALL	A	0	0	0	0	60,000	0	60,000	0	60,000
C6	208726	DCD/PW CARPET REPLACEMENT		225,000	125,000	225,000	0	0	0	350,000	0	575,000
C6		DEHUMIDIFYING THE ICE PLANT-CDPW BLDG	A	0	0	0	45,000	0	0	45,000	0	45,000
B6	208721	DEPOT ONE REFURBISHING	A, A-182	1,000,000	300,000	0	0	0	0	300,000	0	1,300,000
C6	208649	DEV SVCS INSPECTOR/LICENSING BLDG	S, A	960,304	0	0	0	0	0	0	0	7,281,675
C6		DOWNTOWN BLDGS. PHONE/COMPUTER RM A/C REPL.	A	0	0	0	100,000	0	0	100,000	0	100,000
CW	208994	800 MHZ UPGRADE PHASE I	A	1,794,510	1,794,510	0	0	0	0	1,794,510	0	14,973,813
CW	208993	EMS STATIONS (Retrofits)	I-189	300,000	150,000	150,000	150,000	150,000	150,000	750,000	500,000	1,550,000
C6	203409	ENTERPRISE CALL CENTER SYSTEM	S	0	288,000	0	0	0	0	288,000	0	288,000
C6		ENVIRONMENTAL LAB A/C REPLACEMENT	A	0	0	28,000	0	0	0	28,000	0	28,000
C6	208676	ENVIRONMENTAL LAB REMODEL	A	83,344	0	0	0	0	0	0	0	85,000

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2005 BUDGET

FY04/05 – 08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU;  
 COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW

GOVERNMENT FACILITIES

C6	208663	FLEET EXPANSION	A	247,510	0	0	0	0	0	0	0	250,000
C6	208653	FLEET GENERATOR	A-182	160,500	0	0	0	0	0	0	0	165,000
CW	208708	GENERATOR MAINTENANCE/REPLACEMENT	A	40,000	100,000	300,000	100,000	100,000	100,000	700,000	500,000	1,240,000
C6	208733	JAIL A/C UNITS REPLACEMENT	A	0	250,000	250,000	250,000	250,000	0	1,000,000	125,000	1,125,000
C6	208734	JAIL MIXING VALVES REPLACEMENT	A	0	60,000	0	0	0	0	60,000	0	60,000
C6	208654	JAIL SMOKE EVACUATION	A	389,608	350,000	350,000	0	0	0	700,000	0	1,120,000
C6	208709	JUROR PARKING LOT ATTENDANT BOOTH RELOCATION	A	100,000	0	0	0	0	0	0	0	100,000
C6	208630	JUSTICE CENTER COURTROOM RENOVATIONS	A	442,915	0	0	0	0	0	0	250,000	1,418,110
C6		JUSTICE CENTER ESCALATOR REPLACEMENT	A	0	0	0	500,000	0	0	500,000	0	500,000
C6	208646	JUSTICE CENTER EXPANSION-CLERK OF COURTS	A, D	69,853,243	0	0	0	98,267	2,519,737	2,618,004	785,400	77,056,120
C6	208711	JUSTICE CENTER EXTERIOR REFURBISH	A	500,000	400,000	0	0	0	0	400,000	0	900,000
C6	208680	JUSTICE CENTER/JAIL ELEVATORS UPGRADE	A	795,229	0	0	0	0	0	0	0	795,229
C6	208712	JUSTICE CENTER MAINT. BAS CONTROLS UPGRADE	A	125,000	125,000	0	0	0	0	125,000	0	250,000
C6	208681	JUSTICE CENTER PNEUMATIC CHANGE OUT	A	0	80,000	80,000	80,000	80,000	0	320,000	0	320,000
C6	208703	JUSTICE CENTER RENOVATIONS-POD "B"	A	564,617	0	0	0	0	0	0	0	1,323,491
C6	208682	JUSTICE CENTER RENOVATIONS-POD "C"	A	1,477,456	0	0	0	0	0	0	0	1,495,000
C6	208692	JUSTICE CENTER 2ND FLOOR RENOVATIONS	A	899,999	0	0	0	0	0	0	0	1,595,561
C6	208713	JUSTICE CENTER SECURITY SYSTEM UPGRADE	A	60,000	0	0	0	0	0	0	0	60,000
TBD	208666	LEE COUNTY EOC SITE	A	50,000	0	0	0	0	0	0	0	50,000
C8	208687	LEE COUNTY GUN RANGE	A	7,667,915	700,000	0	0	0	0	700,000	0	8,806,619
TBD	208647	LEE COUNTY HEALTH DEPARTMENT CLINIC	A	1,795,700	0	0	0	0	0	0	0	2,000,000
TBD	208735	LEE TRAN OPERATIONS & MAINTENANCE FACILITY	E, G	0	8,650,000	0	0	0	0	8,650,000	0	8,650,000
C6		LEE TRAN WAREHOUSE A/C REPLACEMENT	A	0	0	0	15,000	0	0	15,000	0	15,000
B6	208736	MODULAR FURNITURE STORAGE	A	0	100,000	0	0	0	0	100,000	0	100,000
C6	208745	MORGUE EXPANSION/RENOVATION	A	3,491,092	0	0	0	0	0	0	0	3,702,000
CW	208667	NEW EMS STATIONS	A	1,500,000	1,500,000	0	0	0	0	1,500,000	0	3,000,000
B6		N SHERIFF SUBSTATION PARKING LOT EXPANSION	A	0	0	0	150,000	0	0	150,000	0	150,000
CW	203402	PERMIT COMPUTER SOFTWARE	A	22,084	0	0	0	0	0	0	0	933,029
D6	208668	PUBLIC SAFETY BUILDING UPS	A	187,630	0	0	0	0	0	0	0	211,000
D6	208648	PUBLIC SAFETY HVAC REPLACEMENT	A	2,940,698	0	0	0	0	0	0	0	3,026,817
C6	208669	RELOCATION OF HUMAN SERVICES OFFICES	A	2,225,146	0	0	0	0	0	0	0	2,311,826
D6	208685	SHERIFF DEPT EVIDENCE IMPROVEMENTS	A	35,830	0	250,000	0	0	0	250,000	0	300,000
D6		SHERIFF FORENSICS LAB RENOVATION	A	0	0	0	0	250,000	0	250,000	0	250,000

\*Equals all prior year(s) expenditures plus current and future year(s) budget.



**FISCAL 2005 BUDGET**

**FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU;  
 COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW

**GOVERNMENT FACILITIES**

C7		SHERIFF STOCKADE CONTROL ROOM RELOCATION	A	0	0	175,000	0	0	0	175,000	0	175,000
C7		SHERIFF STOCKADE SWITCHGEAR REPLACEMENT	A	0	0	0	100,000	0	0	100,000	0	100,000
C7	208759	SHERIFF STOCKADE VISITATION SECURITY CAMERA	A	0	40,000	0	0	0	0	40,000	0	40,000
C7	208965	STOCKADE REPLACEMENT	A	1,136,937	0	0	0	0	0	0	0	1,136,937
C7		STOCKADE REPLACEMENT-PHASE II DESIGN	A	0	0	0	150,000	0	0	150,000	0	150,000
B5	208715	TAX COLLECTOR NFM BRANCH OFFICE	S	1,820,000	1,977,469	0	0	0	0	1,977,469	0	3,797,469
TBD		TAX COLLECTOR BONITA BRANCH OFFICE	S	0	0	0	0	0	2,600,000	2,600,000	3,160,218	5,760,218
C,D6		TAX COLLECTOR DEALER OFFICE	S	0	0	0	0	0	0	0	5,739,445	5,739,445
TBD		TAX COLLECTOR LEHIGH BRANCH OFFICE	S	0	0	1,500,000	2,809,422	0	0	4,309,422	0	4,309,422
D5		TAX COLLECTOR SUMMERLIN OFFICE	S	0	0	0	2,200,000	2,921,800	0	5,121,800	0	5,121,800
C6	208658	TAX COLLECTOR'S RENOVATIONS ( Constitutional Complex)	S	881,366	0	0	0	0	0	0	0	1,740,858
A1	208728	TEACHERAGE BLDG IMPROVEMENTS	A	242,628	0	0	0	0	0	0	0	242,628
CW	208672	TELEPHONE UPGRADES	A	105,000	0	0	0	0	0	0	0	1,937,885
CW	208738	WATER PUMP REPLACEMENT	A	0	45,000	0	0	0	30,000	75,000	40,000	115,000
E5	208702	WEST SHERIFF SUBSTATION	A	10,000	0	0	0	0	0	0	0	10,000
<b>GOVERNMENT FACILITIES CAPITAL TOTAL</b>				<b>107,990,703</b>	<b>18,579,979</b>	<b>4,008,000</b>	<b>7,474,422</b>	<b>4,280,067</b>	<b>5,654,737</b>	<b>39,997,205</b>	<b>12,815,063</b>	<b>233,124,376</b>

C6		ADA KEYLESS ENTRY	A	0	0	0	0	170,000	170,000	340,000	0	340,000
C6	208740	ADMIN BLDG COOLING TOWERS REWORK	A	0	45,000	0	0	0	0	45,000	0	45,000
C6	208716	ADMINISTRATION BLDG ELEVATOR UPGRADE	A	383,413	0	0	0	0	0	0	0	383,413
C6		ADMIN BLDG RESTROOM EXHAUST FAN REMODEL	A	0	0	0	0	35,000	0	35,000	0	35,000
C6	208717	ADMIN BLDG SECURITY ACCESS BADGING SYSTEM	A	10,000	0	0	0	0	0	0	0	10,000
C6		ADMIN/CDPW BLDGS HIGH-SECURITY KEYWAY REKEY	A	0	0	0	0	110,000	0	110,000	0	110,000
C6	208739	ADMIN WINDOW SEALS	A	0	138,000	0	0	0	0	138,000	0	138,000
CW	208741	AED MAINTENANCE	A	0	10,000	10,000	10,000	10,000	10,000	50,000	50,000	100,000
CW	208673	ASPHALT PARKING LOTS	A	124,862	60,000	100,000	70,000	70,000	70,000	370,000	350,000	880,000
C5	208742	CAPE CORAL PUBLIC DEFENDER REMODEL	A	0	60,000	0	0	0	0	60,000	0	60,000
CW	208700	CAPITALIZED BUILDING MAINTENANCE	A	730,000	500,000	400,000	200,000	200,000	200,000	1,500,000	1,000,000	6,510,371
C6	208718	CONSTITUTIONAL COMPLEX CLEAN A/C	A	46,000	0	0	0	0	0	0	0	46,000
CW	208743	COUNTY VMDE FLOORING REPLACEMENT	A	0	60,000	40,000	40,000	50,000	50,000	240,000	250,000	490,000
CW	208661	COUNTY VMDE FUEL FACILITIES	A	911,118	600,000	185,000	220,000	285,000	0	1,290,000	0	3,281,000
CW	208746	COUNTY VMDE IRRIGATION PUMP STATION UPGRADE	A	0	100,000	50,000	0	50,000	0	200,000	250,000	450,000
CW	208747	COUNTY VMDE IRRIGATION WELL CLEANING/TREAT	A	0	40,000	0	40,000	0	40,000	120,000	50,000	170,000

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2005 BUDGET

FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
<b>FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU</b> <b>COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW</b>												
<b>GOVERNMENT FACILITIES</b>												
CW	208748	COUNTY WIDE IRRIGATION WELL TESTING	A	0	50,000	0	25,000	0	25,000	100,000	0	100,000
CW	208639	COUNTY WIDE MODULAR FURNITURE	A	115,569	100,000	100,000	100,000	125,000	125,000	550,000	625,000	1,812,857
C7		DETENTION FACILITIES SECURITY WINDOWS REPLACE	A	0	0	25,000	0	0	0	25,000	0	25,000
C6	208719	DOWNTOWN EMPLOYEE PARKING LOTS ACCESS SYS.	A	14,000	0	0	0	0	0	0	0	14,000
C6	208749	DOWNTOWN PARKING SURVEY	A	0	30,000	0	0	0	0	30,000	0	30,000
C6	208720	EDISON HOME RENOVATION PARTICIPATION	S	1,000,000	500,000	0	0	0	0	500,000	0	1,500,000
D6	208750	ELECTIONS WAREHOUSE RENOVATIONS	A	358,000	200,000	0	0	0	0	200,000	0	558,000
CW	208722	HIGH-EFFICIENCY LIGHT REPLACEMENT	A	10,000	10,000	10,000	10,000	10,000	10,000	50,000	50,000	110,000
CW	208751	HISTORIC BUILDING PRESERVATION	A	0	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,000,000
CW	208992	HURRICANE SHELTER RETROFITS	A,A-182	2,157,024	1,990,667	1,740,000	2,300,000	1,600,000	1,200,000	8,830,667	0	13,120,667
CW	208675	INDOOR AIR QUALITY CONTROL & REMEDIATION	A	115,122	90,000	90,000	90,000	90,000	90,000	450,000	550,000	1,120,000
C6	208723	JAIL DOORS OVERHAUL	A	100,000	100,000	100,000	100,000	100,000	100,000	500,000	0	600,000
C6	208677	JAIL KITCHEN FLOOR COATING	A	30,000	0	0	0	0	0	0	0	30,000
C6	208678	JAIL SHOWER COATINGS	A	0	65,000	0	0	0	0	65,000	0	111,500
C6	208752	JAIL WATER VALVES	A	0	20,000	0	0	0	0	20,000	0	20,000
C6	208710	JUROR PARKING LOT EXPANSION	A	60,000	0	0	0	0	0	0	0	60,000
C6	208655	JUSTICE CENTER AIR HANDLER UNITS	A	65,730	0	0	1,000,000	200,000	200,000	1,400,000	0	1,476,000
C6	208753	JUSTICE CENTER ANNEX GRANITE/JOINT SEALING	A	0	130,000	0	0	0	0	130,000	0	130,000
C6	208754	JUSTICE CENTER HIGH-SECURITY KEYWAY REKEYING	A	0	120,000	0	0	0	0	120,000	0	120,000
C6	208714	LCCC PROPERTY APPRAISER 4TH FLOOR REMODEL	A	75,000	0	0	0	0	0	0	0	75,000
C9	208724	LEHIGH SHERIFF SUBSTATION ROLLSAFE SHUTTER	A	12,000	0	0	0	0	0	0	0	12,000
B7		NATURE TRAIL BOARDWALK 5TH STREET	A	0	0	0	200,000	0	0	200,000	0	200,000
C6	208755	OLD COURTHOUSE A/C	A	0	175,000	0	0	0	0	175,000	0	175,000
C6	208683	OLD COURTHOUSE EXTERIOR BRICK WORK	A	268,973	0	0	0	0	0	0	0	348,538
C6	208756	OLD COURTHOUSE WINDOW REPLACEMENT	A	0	250,000	150,000	0	0	0	400,000	0	400,000
C6	208737	PUBLIC WORKS ROOF FRESH AIR UNITS	A	0	68,000	0	32,000	0	0	100,000	72,000	172,000
CW	208607	REMODELING PROJECTS	A	823,054	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	9,565,538
CW	208603	REROOFING PROJECTS (REPLACEMENTS)	A	421,246	331,000	364,000	395,000	435,000	470,000	1,995,000	2,000,000	7,256,936
C6,7	208725	SHERIFF DETENTION CENTERS UPGRADES	A	20,000	20,000	20,000	20,000	20,000	20,000	100,000	100,000	220,000
C6	208757	SHERIFF JAIL DUCT CLEANING	A	0	30,000	200,000	60,000	0	0	290,000	0	290,000
C6		SHERIFF JAIL LIGHTING UPGRADE	A	0	0	0	250,000	0	0	250,000	0	250,000
C6	208758	SHERIFF JAIL RECONFIGURE CELLS 1A/1B	A	0	150,000	0	0	0	0	150,000	0	150,000
C7		SHERIFF STOCKADE MAINGATE/SOUTH FENCE INSTALL	A	0	0	0	150,000	0	0	150,000	0	150,000
C7	208760	SHERIFF STOCKADE LAUNDRY & NURSE AREA RENOV.	A	0	75,000	0	0	0	0	75,000	0	75,000

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

**FISCAL 2005 BUDGET**

**FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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<b>GOVERNMENT FACILITIES</b>												
C7		SHERIFF STOCKADE OLD DINING RM SECURE VINDOWS	A	0	0	25,000	0	0	0	25,000	0	25,000
C7	208761	SHERIFF STOCKADE PERIMETER LIGHT REPLACEMENT	A	0	30,000	0	0	0	0	30,000	0	30,000
C7	208762	SHERIFF STOCKADE PLUMBING FIXTURES UPGRADE	A	0	26,000	0	0	0	0	26,000	0	26,000
C7		SHERIFF STOCKADE UTILITY RMS DOOR REPLACEMENTS	A	0	0	0	50,000	0	0	50,000	0	50,000
C7	208764	SHERIFF STOCKADE WATER SHUTOFF INSTALL	A	0	62,500	62,500	0	0	0	125,000	0	125,000
<b>GOVERNMENT FACILITIES MAINTENANCE TOTAL</b>				<b>7,851,111</b>	<b>6,536,167</b>	<b>3,971,500</b>	<b>5,662,000</b>	<b>3,860,000</b>	<b>3,080,000</b>	<b>23,109,667</b>	<b>6,847,000</b>	<b>54,582,820</b>
<b>GOVERNMENT FACILITIES TOTAL</b>				<b>115,841,814</b>	<b>25,116,146</b>	<b>7,979,500</b>	<b>13,136,422</b>	<b>8,140,067</b>	<b>8,734,737</b>	<b>63,106,872</b>	<b>19,662,063</b>	<b>287,707,196</b>

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

**FISCAL 2005 BUDGET**

**FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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**LIBRARY PROJECTS**

C4	203607	CAPE CORAL LIBRARY EXPANSION	LA	80,103	0	0	0	0	0	0	0	8,693,356
C6		FORT MYERS LIBRARY EXPANSION	LA	0	0	0	1,196,748	0	0	1,196,748	0	1,196,748
C6		FORT MYERS LIBRARY FRESH AIR UNIT REPLACEMENT	LA	0	0	0	0	0	0	0	125,000	125,000
D6	203609	LAKES REGIONAL LIBRARY	LA	16,091,746	0	0	0	0	0	0	0	18,335,896
B4	203613	NORTHWEST REGIONAL LIBRARY	LA	1,557,809	16,491,690	0	0	0	0	16,491,690	0	18,057,130
<b>LIBRARY CAPITAL TOTAL</b>				<b>17,729,658</b>	<b>16,491,690</b>	<b>0</b>	<b>1,196,748</b>	<b>0</b>	<b>0</b>	<b>17,688,438</b>	<b>125,000</b>	<b>46,408,130</b>
<b>LIBRARY TOTAL</b>				<b>17,729,658</b>	<b>16,491,690</b>	<b>0</b>	<b>1,196,748</b>	<b>0</b>	<b>0</b>	<b>17,688,438</b>	<b>125,000</b>	<b>46,408,130</b>

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2005 BUDGET

FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
<b>FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU;</b> <b>COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW</b>												
<b>NATURAL RESOURCES</b>												
E6	208532	ALICO ROAD AREA DRAINAGE IMPROVEMENTS	A	982,812	0	0	0	0	0	0	0	1,084,000
D6	208512	BRIARCLIFF CHANNEL WEIRS	A	173,628	0	0	0	0	0	0	0	479,000
D6	208545	BRIARCLIFF DITCH FILTER MARSH	A	225,000	200,000	0	0	0	0	200,000	0	425,000
D6		EAGLE RIDGE/LEGENDS INTERCONNECT	A,G,M	0	0	0	450,000	0	0	450,000	0	450,000
A5,6	208533	GATOR SLOUGH CHANNEL IMPROVEMENTS	A,G	2,687,348	0	0	0	0	0	0	0	3,181,700
A5,6	203060	GATOR SLOUGH PHASE I & II	A,G	1,128,571	0	0	0	0	0	0	0	1,800,000
A5,6	203043	GATOR SLOUGH PHASE II & III	G	8,248	0	0	0	0	0	0	0	320,673
E6	208546	ISLAND PARK FILTER MARSH	A	268,000	0	0	0	0	0	0	0	268,000
D6	208513	LAKES PARK WATER QUALITY PROJECT	A,M	2,159,362	0	0	0	0	0	0	0	2,460,578
A5,6,7		NFM/CHARLOTTE COUNTY AERIAL CONTOUR MAPPING	A	0	0	0	750,000	0	0	750,000	0	750,000
G7	203045	ORR ROAD BRIDGE	G	349,418	0	0	0	0	0	0	0	350,000
C2	203090	PINE ISLAND BOAT RAMP	G,S	3,000,000	0	0	0	0	0	0	0	3,000,000
B6	208584	POWELL CREEK HYDROLOGICAL RESTORATION	A	0	475,000	300,000	0	0	0	775,000	0	775,000
E4	203025	PUNTA RASSA BOAT RAMP	G,S	0	1,350,000	345,000	305,000	0	0	2,000,000	0	2,361,619
A9	208538	SPANISH CREEK RESTORATION	A	433,578	0	0	0	0	0	0	0	440,000
B8		SUNNILAND/NINE MILE RUN DRAINAGE STUDY	A	0	0	0	350,000	0	0	350,000	0	350,000
CW	200983	SURFACE WATER MGMT. PLAN	A	1,206,969	250,000	250,000	250,000	250,000	250,000	1,250,000	1,250,000	10,675,357
D6	202965	TEN MILE CANAL FILTER MARSH	A,G,M	3,277,694	0	0	0	0	0	0	0	3,470,802
D6	208539	TEN MILE CANAL/SIX MILE CYPRESS PUMP FACILITY	A	250,000	0	0	0	0	0	0	0	250,000
D7	208547	THREE OAKS PARKWAY FILTER MARSH	A	500,000	500,000	3,000,000	1,800,000	0	0	5,300,000	0	5,800,000
<b>NATURAL RESOURCES CAPITAL TOTAL</b>				<b>16,650,628</b>	<b>2,775,000</b>	<b>3,895,000</b>	<b>3,905,000</b>	<b>250,000</b>	<b>250,000</b>	<b>11,075,000</b>	<b>1,250,000</b>	<b>38,691,729</b>
CW	201800	BATHING BEACH WATER QUALITY MONITORING	T	10,000	10,000	10,000	10,000	10,000	10,000	50,000	50,000	130,438
CW	200686	BEACH RENOURISHMENT TRUST FUND	T, A, G	1,318,978	1,048,394	899,186	1,232,183	660,925	1,222,487	5,063,175	364,000	7,714,623
CW	202903	BIP UNIDENTIFIED PROJECTS	S	124,944	50,000	50,000	50,000	50,000	60,000	260,000	1,500,000	3,305,403
E2	203091	BLIND PASS ECOZONE	T	483,333	1,975,333	40,001	41,750	43,588	0	2,100,672	1,527,500	4,111,505

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2005 BUDGET

FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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NATURAL RESOURCES

G6	203039	BONITA BEACH RENOURISHMENT	G,T,S,A	2,262,190	53,008	46,330	57,438	172,081	274,000	602,857	2,859,956	6,231,443
A5,D10	208581	CALOOSAHATCHEE RIVER TRIBUTARIES MAINT.	A, G	220,000	220,000	220,000	220,000	0	0	660,000	0	931,296
D,E2	203061	CAPTIVA RENOURISHMENT	T,M,G	6,614,074	312,861	24,004	25,204	26,464	0	388,533	3,318,580	10,321,187
CW	208586	ELC CREEK RESTORATION	A,G	250,000	0	0	0	0	0	0	0	250,000
F6	208580	ESTERO RIVER MAINTENANCE	A,G	55,000	0	0	0	0	0	0	0	134,308
F5	203022	ESTERO ISLAND BEACH RESTORATION PROGRAM	G,T,S	7,619,542	151,441	87,154	80,949	27,206	0	346,750	7,744,498	16,555,015
CW	208543	FLOOD INSURANCE STUDY RESULTS EVALUATION	A	100,000	0	0	0	0	0	0	0	100,000
CW	203110	FWC 04 REEF GRANT	G	25,000	0	0	0	0	0	0	0	25,000
A1	203023	GASPARILLA ISLAND BEACH RESTORATION PROJECT	G,T,M,A	11,563,373	34,941	122,733	122,733	53,013	65,000	398,420	5,889,900	18,604,704
F6	208579	HALFWAY CREEK MAINTENANCE	A,G	55,000	0	0	0	0	0	0	0	184,247
G6	203044	IMPERIAL RIVER MAINTENANCE	G	55,000	0	0	0	0	0	0	0	210,352
F6	203024	LOVERS KEY BEACH RESTORATION PROGRAM	T,G,A	3,917,488	28,948	40,895	30,665	463,091	51,702	615,301	3,094,186	7,776,627
CW	208544	MAINTENANCE DREDGING	A	120,000	60,000	60,000	60,000	60,000	60,000	300,000	300,000	720,000
CW	202915	MANATEE PROTECTION PLAN	A	74,870	0	0	0	0	0	0	0	184,997
C,D1	203063	NORTH CAPTIVA BEACH EROSION CONTROL	G,T,M	1,212,949	18,000	18,900	19,845	0	0	56,745	0	1,272,327
CW	208514	NEIGHBORHOOD IMPRVMT PROGRAM	A	794,546	350,000	350,000	380,000	380,000	380,000	1,840,000	1,900,000	7,270,075
B6		ORANGE RIVER OUTFALL	A	0	0	250,000	250,000	0	0	500,000	0	500,000
CW	208583	SFVMD DRAINAGE IMPROVEMENTS	A,G	400,000	0	0	0	0	0	0	0	400,000
CW	208534	SFVMD GRANT PROJECTS	A,G	150,000	600,000	600,000	600,000	600,000	600,000	3,000,000	3,000,000	6,385,661
A6	208585	STROUD CREEK RESTORATION	A	0	300,000	0	0	0	0	300,000	0	300,000
CW		WATER QUALITY MITIGATION PROJECTS	A	0	0	0	0	0	1,000,000	1,000,000	5,000,000	6,000,000
CW	208582	WATER TABLE MONITORING NETWORK	A,G	538,344	0	0	0	0	0	0	0	540,000
CW	202916	WCIND UNSPECIFIED PROJECTS	G	0	900,000	900,000	900,000	900,000	900,000	4,500,000	4,500,000	9,000,000
A8	203093	W-CALOOSAHATCHEE REG PK SHORELINE DOCK FAC.	G	78,089	0	0	0	0	0	0	0	78,089
C6	203085	W-CALUSA NATURE CTR MANATEE EXHIBIT IMP FY 03	G	39,505	0	0	0	0	0	0	0	41,100
CW	203096	W-COUNTY WORK BOAT FY04	G	80,000	0	0	0	0	0	0	0	80,000
CW	203095	W-DERELICT VESSEL REMOVAL FY 04	G	200,000	0	0	0	0	0	0	0	200,000
E3	203098	W-FISH & WLDLIFE SERVICE-SPOILED IS. RESTOR FY04	G	50,000	0	0	0	0	0	0	0	50,000

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

**FISCAL 2005 BUDGET**

**FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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**NATURAL RESOURCES**

F6	203103	W-FORT MYERS POWER SQUADRON FY 04	G	2,350	0	0	0	0	0	0	0	2,350
B7	203100	W-FORT MYERS SHORES FIRE/RESCUE FY04	G	10,625	0	0	0	0	0	0	0	10,625
E3	203111	W-FWS TARPON BAY DREDGING	G	110,000	0	0	0	0	0	0	0	110,000
CW	203080	W-GPS TRACKING FY 03	G	42,846	0	0	0	0	0	0	0	50,000
D5	203102	W-IONA-MCGREGOR FIRE DIST FY04	G	10,625	0	0	0	0	0	0	0	10,625
CW	203071	W-LEE CO BOATERS GUIDE REVISIONS	G	7,193	0	0	0	0	0	0	0	36,000
CW	203081	W-MARINE LAW ENFORCEMENT FY 03	G	32,020	0	0	0	0	0	0	0	282,500
CW	203097	W-MARINE LAW ENFORCEMENT FY 04	G	256,500	0	0	0	0	0	0	0	256,500
E5	203092	W-MATANZAS HARBOR MOORING FIELD	G	306,500	0	0	0	0	0	0	0	306,500
C3	203101	W-MATLACHA/PINE ISLAND FIRE CONTROL DIST FY04	G	8,431	0	0	0	0	0	0	0	8,431
CW	203066	W-NAVIGATION IMPROVEMENTS FY 02	G	20,538	0	0	0	0	0	0	0	374,992
CW	203079	W-NAVIGATION IMPROVEMENTS FY 03	G	428,242	0	0	0	0	0	0	0	440,000
CW	203094	W-NAVIGATION IMPROVEMENTS FY 04	G	400,000	0	0	0	0	0	0	0	400,000
CW	203104	W-RPSC-BOATING SAFETY FY04	G	17,250	0	0	0	0	0	0	0	17,250
CW	203105	W-RPSC-RIVER DEEP FY04	G	18,000	0	0	0	0	0	0	0	18,000
E3	203107	W-SANIBEL-CAPTIVA AUDUBON SOC-OSPREY C BKS	G	4,500	0	0	0	0	0	0	0	4,500
E3	203108	W-SANIBEL-CAPTIVA AUDUBON SOC-PRINTING C BKS	G	3,652	0	0	0	0	0	0	0	3,652
F6	203106	W-TOWN OF FMB-BUCCANEER LAGOON SIGNAGE FY04	G	15,000	0	0	0	0	0	0	0	15,000
F5	203109	W-TOWN OF FMB-MOUND HOUSE KAYAK LAUNCH FY04	G	14,600	0	0	0	0	0	0	0	14,600
C1	203099	W-UPPER CAPTIVA FIRE/RESCUE FY04	G	10,746	0	0	0	0	0	0	0	10,746
<b>NATURAL RESOURCES MAINTENANCE TOTAL</b>				<b>40,131,843</b>	<b>6,112,926</b>	<b>3,719,203</b>	<b>4,080,767</b>	<b>3,446,368</b>	<b>4,623,189</b>	<b>21,982,453</b>	<b>41,048,620</b>	<b>111,980,668</b>
<b>NATURAL RESOURCES TOTAL</b>				<b>56,782,471</b>	<b>8,887,926</b>	<b>7,614,203</b>	<b>7,985,767</b>	<b>3,696,368</b>	<b>4,873,189</b>	<b>33,057,453</b>	<b>42,298,620</b>	<b>150,672,397</b>

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

**FISCAL 2005 BUDGET**

**FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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<b>PARKS - COMMUNITY AND REGIONAL</b>												
CW	201827	ADA STANDARD COMPLIANCE IMPROVEMENTS	A	119,920	50,000	50,000	50,000	50,000	50,000	250,000	200,000	694,444
C6		ADULT SOCCER FIELDS	A	0	0	0	0	300,000	0	300,000	0	300,000
A9		ALVA COMMUNITY PARK MAINT BUILDING	A	0	0	0	0	0	0	0	80,000	80,000
E5	202013	BAY OAKS IRRIGATION	A	0	70,000	0	0	0	0	70,000	0	70,000
E5		BAY OAKS PARK MAINT BUILDING	A	0	0	0	0	0	0	0	250,000	250,000
A1	202014	BOCA GRANDE HISTORIC BUILDINGS	A	0	200,000	150,000	150,000	150,000	150,000	800,000	0	800,000
A1	201778	BOCA GRANDE IMPROVEMENTS	I-7	183,537	7,000	6,000	7,500	8,000	8,500	37,000	37,500	305,369
A1		BOCA GRANDE RENOVATIONS	A	0	0	500,000	0	0	0	500,000	0	500,000
E4		BOWDITCH POINT OFFICE SPACE	A	0	0	0	75,000	0	0	75,000	0	75,000
E4	201808	BOWDITCH POINT PARK BOAT DOCKS	T,S,A	219,645	50,000	0	0	0	0	50,000	0	320,000
C6	202015	BROOKS PARK IRRIGATION/WELL SYSTEM	A	0	95,000	0	0	0	0	95,000	20,000	115,000
C6		BROOKS PARK PARKING	A	0	0	0	0	300,000	0	300,000	0	300,000
C7		BUCKINGHAM FOOT/BASEBALL STAD. SWITCHGEAR	A	0	0	40,000	0	0	0	40,000	0	40,000
A8	202005	CALOOSAHATCHEE CREEK PRESERVE PUBLIC FAC.	I-R	75,000	300,000	0	0	0	0	300,000	0	375,000
A8		CALOOSAHATCHEE NORTHSIDE RESTROOM & PARKING	I-R	0	0	0	0	0	100,000	100,000	0	100,000
A8	201789	CALOOSAHATCHEE REG. PARK-LIMITED	I-R,TDC	373,469	0	0	0	0	0	0	0	3,648,508
A8	201850	CALOOSAHATCHEE REG. PARK-LODGE/RESTROOMS	I-R	0	0	0	0	0	0	0	500,000	500,000
A8	201852	CALOOSAHATCHEE REG. PARK-OXBOW ISLANDS	T	80,000	0	0	0	0	0	0	0	80,000
C6		CITY OF PALMS & 5 PLEX BLEACHERS & CANOPIES	A	0	0	0	0	0	250,000	250,000	0	250,000
C6		CITY OF PALMS & 5 PLEX FLOORING	A	0	0	0	40,000	60,000	0	100,000	0	100,000
C6		CITY OF PALMS & 5 PLEX UNDERDRAIN SYSTEM	A	0	0	0	0	0	150,000	150,000	0	150,000
CW	201651	COMM. PK CONCESSION BLDGS.	A	5,200	0	0	0	0	0	0	0	608,681
CW	201757	COUNTY WIDE LIGHTING, PARKING LOTS	A	45,600	40,000	40,000	40,000	40,000	40,000	200,000	200,000	529,795
CW	201726	COUNTY WIDE LIGHT POLE REPLACEMENT	A	1,164,941	660,000	750,000	0	0	0	1,410,000	0	4,180,486
CW		COUNTY WIDE NEW BOARDWALKS	A	0	0	0	120,000	0	0	120,000	0	120,000
CW	201722	COUNTY WIDE PAVING	A	208,806	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	3,397,900
CW	201721	COUNTY WIDE PLAYGROUNDS	A	204,073	120,000	140,000	140,000	140,000	140,000	680,000	700,000	2,637,042
CW	201752	COUNTY WIDE SHELTERS	A	51,925	80,000	30,000	30,000	30,000	30,000	200,000	175,000	587,788
F7	201999	ESTERO COMMUNITY PARK	I-8	11,516,857	0	0	0	0	0	0	0	12,002,854
C6	201772	EXTENSION SERVICES KITCHEN, TERRY PARK	A	17,029	0	0	0	0	0	0	0	41,000
C6		5 PLEX PARKING	A	0	0	0	0	250,000	0	250,000	0	250,000
CW	201673	FLORIDA FOREVER (CARL) MATCHING FUNDS	A	393,000	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,997,297
B7	201829	FM SHORES NATURE TRAIL, WEIR	A	7,700	0	0	0	0	0	0	0	34,700
E4	203062	FRIZZELL-KONTINOS RESTROOMS (PUNTA RASSA)	A	218,730	0	0	0	0	0	0	0	225,000
B5		HANCOCK PARK SPECTATOR AREA IMPROV	A	0	0	100,000	0	0	0	100,000	0	100,000

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**FISCAL 2005 BUDGET**

**FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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**PARKS - COMMUNITY AND REGIONAL**

D5		HARLEM HEIGHTS/KELLY ROAD COMM PARK	A	0	0	0	0	0	0	0	300,000	300,000
B6	201792	HEAVY EQUIPMENT RELOCATION	A	100,000	0	0	0	0	0	0	0	100,000
B6	208577	HICKEY CREEK MITIGATION PARKS	A,I,R,G,T	62,245	0	0	0	0	0	0	0	3,025,251
E6	201782	KARL DREWS HOUSE IMPROVEMENTS	A	180,413	0	0	0	0	0	0	0	316,822
D6		LAKES PARK ADA COMPLIANCE RESTROOMS REMODEL	A	0	0	0	100,000	100,000	0	200,000	0	200,000
D6	201796	LAKES PARK MASTER PLAN	I,R,A	2,191,472	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	5,000,000	12,346,343
C8		LEHIGH COMM PARK SPECTATOR IMPROV.	A	0	0	100,000	0	0	0	100,000	0	100,000
E5		LYNN HALL BATHHOUSE ADA COMPLIANT REMODEL	A	0	0	0	0	150,000	0	150,000	0	150,000
B7	201853	MANATEE PARK INTERPRETIVE/OFFICE BUILDING	I-187	150,000	150,000	0	0	0	0	150,000	0	300,000
F5		MATANZAS PASS PRESERVE	A	0	0	0	0	0	0	0	150,000	150,000
C3		MATLACHA PARK LAND ACQUISITION	A	0	0	0	200,000	0	0	200,000	0	200,000
C3	201843	MATLACHA PARK PIER & RESTROOMS REPLACEMENTS	T	329,181	0	0	0	0	0	0	0	333,000
B6	201844	MODULAR FURNITURE - TERRY PARK	A	18,092	0	0	0	0	0	0	0	50,000
B6	201779	NFM COMMUNITY PARK IMPROVEMENTS	I-2,J-5,A	10,999	0	0	0	0	0	0	0	2,269,212
C8		OLGA COMM PARK RESTROOM & IMPROVEMENTS	A	0	0	0	0	250,000	0	250,000	0	250,000
CW	201715	PARKS AUTOMATION	A	87,974	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,768,447
C3	201798	PHILLIPS PARK	I-5	491,631	202,000	160,000	160,000	164,000	167,000	853,000	875,000	2,223,152
CW	201776	POOL, RESTROOM FLOOR TILING	A	10,792	10,000	10,000	10,000	10,000	10,000	50,000	50,000	150,000
CW		POOL SLIDES - COUNTY WIDE	A	0	0	0	80,000	0	0	80,000	0	80,000
CW		POOL WATER FEATURE PLAYGROUND	A	0	0	0	80,000	80,000	80,000	240,000	80,000	320,000
B2	201780	RANDELL RESEARCH CENTER OFF-SITE FACILITY	G	82,500	0	0	0	0	0	0	0	82,500
C6	202010	RED SOX IMPROVEMENTS	T, A	2,123,006	924,000	0	0	0	0	924,000	0	3,047,006
B8	202020	REGIONAL PADDLING CENTER	I-187	0	25,000	50,000	142,350	0	0	217,350	0	217,350
CW	201834	REPLACEMENT PARKING MACHINES,COUNTY WIDE	A	50,000	50,000	50,000	50,000	50,000	50,000	250,000	250,000	594,602
C5	202021	ROYAL PALM SAILING CENTER	I-187	0	25,000	0	135,000	0	0	160,000	0	160,000
D6		RUTENBERG PARK SHELTER/POLE BARN	A	0	0	0	0	25,000	0	25,000	0	25,000
E5	202006	SAN CARLOS BAY/BUNCHE BEACH MASTER PLAN/MMPR	I-R	500,000	500,000	0	0	0	0	500,000	0	1,000,000
E2,3	201638	SANIBEL/CAPTIVA PARK IMPROVEMENT	I-6	104,339	10,000	10,000	10,000	11,000	11,000	52,000	55,000	225,000
B6	201758	SCHANDLER HALL PARK IMPROVEMENTS/LAND ACQ	A, I-1	1,642,662	37,000	21,000	21,000	22,000	22,000	123,000	1,000,000	3,857,000
B6	202002	SCHANDLER HALL WATER FEATURE	A	80,000	0	0	0	0	0	0	0	80,000
D7	201678	SIX MILE CYPRESS PURCHASE	S,A,I	135,000	0	0	0	0	0	0	0	1,794,336
D7	201854	SIX MILE CYPRESS SLOUGH INTERPRETIVE FACILITY	I-187	350,000	250,000	0	0	0	0	250,000	0	600,000
D5	201873	SOUTH FORT MYERS COMMUNITY PARK	I-4,A,S	4,233,400	1,990,000	1,320,000	1,343,000	1,370,000	1,400,000	7,423,000	6,000,000	20,302,400

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

**FISCAL 2005 BUDGET**

**FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF	PROJ		FUND.	CURRENT BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	TOTAL PROJECTED
COORD	#	PROJECT NAME	SRC.	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	FY 04/05-08/09	YEARS 6-10	COST *

FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU;  
 COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW

**PARKS - COMMUNITY AND REGIONAL**

D6	202022	SPORTS COMPLEX - A/C UNITS REPLACEMENT	A	0	30,000	30,000	30,000	30,000	0	120,000	0	120,000
D6		SPORTS COMPLEX DUGOUT RESTROOMS	A	0	0	0	0	40,000	0	40,000	0	40,000
D6	201781	SPORTS COMPLEX - FENCE AND LIGHTS	A	0	0	0	1,000,000	0	0	1,000,000	0	1,040,000
D6		SPORTS COMPLEX GRANDSTAND SEATING REPLACE	A	0	0	0	0	0	0	0	1,000,000	1,000,000
D6		SPORTS COMPLEX MAINT BLDG ENLARGEMENT	A	0	0	0	75,000	0	0	75,000	0	75,000
D6		SPORTS COMPLEX - REPLACE SUPPORT BEAMS	A	0	0	400,000	0	0	0	400,000	0	400,000
D6		SPORTS COMPLEX - RESIDE WITH VINYL	A	0	0	0	0	0	200,000	200,000	0	200,000
D6	202008	SPORTS COMPLEX - STADIUM FREIGHT ELEVATOR	A	14,800	0	0	0	0	0	0	0	14,800
D6	202012	SPORTS COMPLEX - WEIGHT ROOM/OFFICES	A, S	900,000	0	0	0	0	0	0	0	900,000
C,D6	202023	STADIUMS - BOILER REPLACEMENT	A	0	65,000	0	120,000	0	0	185,000	120,000	305,000
C,D,E6	202001	TEN MILE LINEAR REGIONAL PARK	I-R	2,236,250	2,320,000	1,575,000	1,402,650	1,730,000	1,690,000	8,717,650	9,000,000	19,967,650
B6		TERRY PARK RESTROOMS	A	0	0	80,000	0	0	0	80,000	0	80,000
B6	202011	TERRY PARK SEATING REPAIR	A	1,000,000	0	0	0	0	0	0	0	1,000,000
D9	201760	VETERANS PARK MASTER PLAN IMPROVEMENTS	I-3	5,767,621	0	675,000	1,395,000	1,420,000	1,450,000	4,940,000	0	12,903,938
<b>PARKS CAPITAL TOTAL</b>				<b>37,737,809</b>	<b>9,660,000</b>	<b>7,687,000</b>	<b>8,406,500</b>	<b>8,180,000</b>	<b>7,398,500</b>	<b>41,332,000</b>	<b>28,042,500</b>	<b>130,429,673</b>

E5	202003	BAY OAKS A/C REPLACEMENT	A	50,000	0	0	0	0	0	0	0	50,000
CW	201845	BLEACHER REPLACEMENTS	A	10,000	10,000	10,000	10,000	10,000	10,000	50,000	0	69,990
CW	201805	BOARDWALK DECK IMPROVEMENTS (TDC)	T	75,000	75,000	75,000	75,000	75,000	75,000	375,000	375,000	1,018,871
A1	201803	BOCA GRANDE BEACH AND BAY ACCESSES	A	41,202	0	15,000	15,000	15,000	15,000	60,000	75,000	262,250
A1	202004	BOCA GRANDE CENTER A/C REPLACEMENTS	A	32,000	0	0	0	0	0	0	0	32,000
A1	201846	BOCA GRANDE COMM CENTER LANDSCAPING	A	0	20,000	20,000	20,000	0	0	60,000	0	80,000
C7	202017	BUCKINGHAM COMM CENTER WINDOW REPLACE	A	0	90,000	0	0	0	0	90,000	0	90,000
CW	201809	CAPITALIZED BEACH FRONT PARK MAINT	T	196,333	50,000	50,000	50,000	50,000	50,000	250,000	500,000	1,123,724
C6		CITY OF PALMS MAINTENANCE AREA	A	0	0	0	0	25,000	0	25,000	0	25,000
CW	201724	COUNTY WIDE ATHLETIC COURT RESURFACING	A	89,966	60,000	80,000	80,000	80,000	80,000	380,000	400,000	1,127,001
CW	201751	COUNTY WIDE ATHLETIC FIELD RECONSTRUCTION	A	255,784	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	3,150,258
CW	201825	COUNTY WIDE BOARD WALK REPAIRS	A	105,883	150,000	75,000	75,000	75,000	75,000	450,000	375,000	1,150,000
CW	208642	COUNTY WIDE BOAT RAMP REPAIR	A	145,265	50,000	50,000	50,000	50,000	50,000	250,000	250,000	700,000
CW	201720	COUNTY WIDE FENCE REPLACEMENT	A	60,332	170,000	100,000	100,000	100,000	100,000	570,000	500,000	1,457,716
CW	201849	COUNTY WIDE LANDSCAPING IMPROVEMENTS	A	22,047	20,000	20,000	20,000	50,000	50,000	160,000	50,000	250,000
CW	201723	COUNTY WIDE SIGNAGE REPLACEMENT	A	30,000	30,000	30,000	30,000	30,000	30,000	150,000	150,000	555,939

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

**FISCAL 2005 BUDGET**

**FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF	PROJ		FUND.	CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
COORD	#	PROJECT NAME	SRC.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
				FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	FY 04/05-08/09	YEARS 6-10	COST *
<b>FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU;</b> <b>COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW</b>												

**PARKS - COMMUNITY AND REGIONAL**

CW	201761	DESTRUCTIVE VEGETATION CONTROL	A	169,322	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,530,404
CW	201828	FILTRATION SYSTEM UPGRADE, POOLS, CW	A	128,208	70,000	70,000	70,000	70,000	70,000	350,000	210,000	770,000
C6		5 PLEX PARKING LOT LIGHTING	A	0	0	0	0	0	31,000	31,000	0	31,000
C7	202000	GATEWAY COMMUNITY PARK	I-40	507,090	0	0	0	0	0	0	0	1,200,000
CW	201826	GEOGRAPHICAL INFO SYSTEM, COUNTYWIDE	A	61,500	25,000	0	0	0	0	25,000	0	175,000
CW		GRANTS MATCHING FUNDS-PARKS	A	0	0	50,000	50,000	50,000	50,000	200,000	250,000	450,000
C8		LEHIGH COMM PARK SHOWER ROOM ADDITION	A	0	0	0	60,000	0	0	60,000	0	60,000
C3	202018	MATLACHA IMPROVEMENTS	A	0	75,000	0	0	0	0	75,000	0	75,000
C8	202019	OLGA COMMUNITY CENTER FLOOR	A	0	50,000	0	0	0	0	50,000	0	50,000
C8		ORANGE RIVER PROPERTY	A	0	0	10,000	0	0	0	10,000	100,000	110,000
CW	201674	POOL IMPROVEMENTS	A	186,978	120,000	120,000	120,000	120,000	120,000	600,000	600,000	2,226,328
CW	201823	POOL MAINTENANCE AND REPAIRS	A	126,525	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,400,000
D6		RUTENBERG EQUIPMENT STORAGE	A	0	0	0	200,000	0	0	200,000	0	200,000
D3	208576	ST JAMES PRESERVE/EAGLE NESTING SITE	A	16,238	0	0	0	0	0	0	0	392,497
D7	201622	SIX MILE CYPRESS MANAGEMENT	A	54,686	0	0	0	0	0	0	0	1,018,439
D6		SPORTS COMPLEX	A	0	0	0	1,000,000	0	0	1,000,000	0	1,000,000
D6		SPORTS COMPLEX - BATTER'S EYES	A	0	0	200,000	0	0	0	200,000	0	200,000
D6	202024	SPORTS COMPLEX - BATTING CAGES LIGHT UPGRADE	A	0	15,000	0	0	0	0	15,000	0	15,000
D6		SPORTS COMPLEX - CARPETING	A	0	0	50,000	0	0	0	50,000	0	50,000
D6	201857	SPORTS COMPLEX - CONCOURSE FLOOR	A	122,568	0	150,000	0	0	0	150,000	100,000	423,568
D6	201858	SPORTS COMPLEX - CONCOURSE RAILINGS	A	160,000	160,000	0	0	0	0	160,000	0	401,963
D6		SPORTS COMPLEX - FENCING	A	0	0	0	150,000	0	0	150,000	0	150,000
D6	202007	SPORTS COMPLEX - GUTT/SOFF REPL "BOWL SIDE"	A	121,426	0	0	0	0	0	0	0	121,426
D6		SPORTS COMPLEX - IRRIGATION	A	0	0	0	80,000	0	0	80,000	0	80,000
D6		SPORTS COMPLEX - MINOR LEAGUE PAVILION	A	0	0	0	100,000	0	0	100,000	0	100,000
D6	202025	SPORTS COMPLEX - RECOAT BOWL	A	0	80,000	0	0	0	0	80,000	0	80,000
D6	202026	SPORTS COMPLEX - REFURBISH LIGHTS	A	0	20,000	0	10,000	0	0	30,000	30,000	60,000
D6	202027	SPORTS COMPLEX - STADIUM PAINTING	A	0	60,000	0	0	0	0	60,000	0	60,000
D6		SPORTS COMPLEX - SOFTBALL PAVILION	A	0	0	0	80,000	0	0	80,000	0	80,000
D6		SPORTS COMPLEX - STADIUM SEATS	A	0	0	0	150,000	0	0	150,000	0	150,000
D6		SPORTS COMPLEX - STORAGE AREA FIRE PROTECT	A	0	0	350,000	0	0	0	350,000	0	350,000
D6		SPORTS COMPLEX-TEAM LOCKER RESTRMS TILE INSTALL	A	0	0	0	120,000	0	0	120,000	0	120,000

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

**FISCAL 2005 BUDGET**

**FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF	PROJ		FUND.	CURRENT BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	TOTAL PROJECTED
COORD	#	PROJECT NAME	SRC.	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	FY 04/05-08/09	YEARS 6-10	COST *
FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU; COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW												

**PARKS - COMMUNITY AND REGIONAL**

D6		SPORTS COMPLEX - WINDOWS	A	0	0	0	150,000	0	0	150,000	0	150,000
D6	201738	STADIUM MAINTENANCE	S	100,000	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,871,997
C6	202028	STADIUM MAINTENANCE - CITY OF PALMS	A	0	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,000,000
D6	201734	STADIUM R&R	S,A	48,522	20,000	20,000	20,000	20,000	20,000	100,000	100,000	443,981
C6	202029	STADIUM R & R - CITY OF PALMS	A	0	40,000	40,000	40,000	40,000	40,000	200,000	200,000	400,000
B6	202030	TERRY PARK ANNEX REROOF & INSULATE EXT WALLS	A	0	150,000	0	0	0	0	150,000	0	150,000
B6		TERRY PARK BATTING CAGE LIGHTING	A	0	0	50,000	0	0	0	50,000	0	50,000
B6		TERRY PARK EXTENSION SERVICES	A	0	0	0	25,000	250,000	0	275,000	750,000	1,025,000
B6		TERRY PARK FIELD #2 SEATING	A	0	0	0	0	0	0	0	200,000	200,000
B6		TERRY PARK TEAM CLUBHOUSE STUDY/STAGE RENOV	A	0	0	0	25,000	150,000	0	175,000	300,000	475,000
<b>PARKS MAINTENANCE TOTAL</b>				<b>2,916,875</b>	<b>2,210,000</b>	<b>2,235,000</b>	<b>3,575,000</b>	<b>1,860,000</b>	<b>1,466,000</b>	<b>11,346,000</b>	<b>8,515,000</b>	<b>30,039,352</b>
<b>PARKS TOTAL</b>				<b>40,654,684</b>	<b>11,870,000</b>	<b>9,922,000</b>	<b>11,981,500</b>	<b>10,040,000</b>	<b>8,864,500</b>	<b>52,678,000</b>	<b>36,557,500</b>	<b>160,469,025</b>

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

**FISCAL 2005 BUDGET**

**FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
<b>FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU;</b> <b>COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW</b>												
<b>SOLID WASTE</b>												
D10	200919	CHURCH ROAD EXTENSION	E	2,549,363	380,399	0	0	0	0	380,399	0	3,549,998
C7	200925	DOLOMITIC LIME SYSTEM	E	350,000	0	0	0	0	0	0	0	350,000
C7	200952	HORTICULTURE PROCESSING FACILITY	E	152,955	0	0	0	0	0	0	0	600,000
C6	200928	HOUSEHOLD CHEMICAL FACILITY	E	0	325,000	480,000	0	0	0	805,000	0	805,000
C7	200921	LEE COUNTY TRANSFER STATIONS (4)	E	2,148,784	0	0	0	0	0	0	0	5,773,799
D10		LEE HENDRY LANDFILL LEACHATE TREATMENT	E	0	0	0	500,000	1,000,000	0	1,500,000	0	1,500,000
D10	200924	LEE HENDRY LANDFILL PHASE II	E	2,825,944	4,851,136	0	0	0	0	4,851,136	0	9,700,000
D10		LEE HENDRY LANDFILL PHASE III	E	0	0	0	0	0	0	0	9,500,000	9,500,000
C7		MRF EXPANSION	E	0	0	0	100,000	1,400,000	0	1,500,000	0	1,500,000
D10	200930	REHAB HENDRY TRANSFER STATIONS	E	0	400,000	0	0	0	0	400,000	0	400,000
C7	200926	SECURE PAPER SHREDDING FACILITY	E	160,000	0	0	0	0	0	0	0	160,000
C7	200923	SOLID WASTE PROCESSING EQUIPMENT	E,D	65,990,981	14,467,211	0	0	0	0	14,467,211	0	83,000,000
E8	200929	SOUTH RECYCLE/TRANSFER FACILITY	E	0	1,000,000	300,000	200,000	6,000,000	500,000	8,000,000	0	8,000,000
<b>SOLID WASTE CAPITAL TOTAL</b>				<b>74,178,027</b>	<b>21,423,746</b>	<b>780,000</b>	<b>800,000</b>	<b>8,400,000</b>	<b>500,000</b>	<b>31,903,746</b>	<b>9,500,000</b>	<b>124,838,797</b>
<b>SOLID WASTE TOTAL</b>				<b>74,178,027</b>	<b>21,423,746</b>	<b>780,000</b>	<b>800,000</b>	<b>8,400,000</b>	<b>500,000</b>	<b>31,903,746</b>	<b>9,500,000</b>	<b>124,838,797</b>

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

**FISCAL 2005 BUDGET**

**FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
<b>FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU;</b> <b>COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW</b>												
<b>DEPARTMENT OF TRANSPORTATION</b>												
E6,7	205034	AIRPORT CONECTOR CORRIDOR STUDY	GT	0	500,000	0	0	0	0	500,000	0	500,000
E6,7	204030	ALICO RD MULTILANING	A,GT,I	9,061,565	0	0	0	0	0	0	0	15,897,105
E5	206062	BASS ROAD SIDEWALK	A	33,000	0	0	0	0	0	0	0	33,000
CV	206002	BICYCLE/PEDESTRIAN FACILITIES	GT,I	4,014,611	1,902,000	1,923,200	1,944,900	1,967,000	1,989,500	9,726,600	9,800,000	33,587,205
F6		BIG CARLOS PASS BRIDGE REHABILITATION	GT	0	0	0	0	1,500,000	0	1,500,000	0	1,500,000
A1	206047	BOCA GRANDE DRAINAGE	I,GT	311,992	0	0	0	0	0	0	1,500,000	1,953,629
G7	204044	BONITA BEACH ROAD RESURFACING	A,GT,I	8,015,033	0	0	0	0	0	0	0	9,812,351
G7	206039	BONITA GRANDE/BONITA BEACH ROAD	GT	186,368	0	0	0	0	0	0	0	230,000
C4	204095	BURNT STORE RD & CELTUS PARKWAY	E	150,000	0	0	0	0	0	0	0	150,000
B,C4		BURNT STORE ROAD FOUR LANING	E	0	0	0	2,075,000	2,099,000	4,652,000	8,826,000	13,475,000	22,301,000
B,C4	204088	BURNT STORE RD RIGHT OF WAY	S	2,698,698	0	0	0	0	0	0	0	2,700,000
B5		BUS 41/LITTLETON - US 41	GT,I	0	0	0	973,900	600,000	7,526,000	9,099,900	0	9,099,900
B6	204020	BUS US 41 (SR 739) FOUR LANES	GT,I	8,795,538	0	0	0	0	0	0	0	11,148,281
D5	205815	CAPE CORAL TOLL PLAZA REHAB	S,D	5,903,947	4,563,000	0	0	0	0	4,563,000	0	10,476,841
C7	204054	COLONIAL BLVD/75 TO SR82	I,A	83,064	2,080,000	6,820,000	221,000	0	0	9,121,000	0	9,376,000
C6		COLONIAL/VETERANS IMPROVEMENTS	E	0	0	0	0	3,700,000	0	3,700,000	0	3,700,000
B6	205035	COMMUNICATIONS PLANT UPDATES	GT	0	25,000	260,000	0	0	0	285,000	0	285,000
E10		CORKSCREW CURVE	GT	0	0	0	0	1,000,000	0	1,000,000	0	1,000,000
F7	204722	CORKSCREW/US41 IMPROVEMENTS EAST	A,GT,I	213,901	0	0	0	0	0	0	0	5,311,293
E,F,G8	204078	COUNTY ROAD 951 EXTENSION	GT,I	2,014,136	0	1,000,000	0	4,250,000	0	5,250,000	0	8,047,947
CV	206980	COUNTY-WIDE SIGNAL RE-TIMING	GT	35,055	0	0	0	0	0	0	0	420,000
D6	204064	CYPRESS LAKE DRIVE WIDENING	GT,I,A	1,652,083	0	0	0	0	0	0	0	3,310,000
D6	206061	CYPRESS LAKE & PATHER TURN LANE	GT	100,000	0	0	0	0	0	0	0	100,000
D7	204653	DANIELS PKWAY EXTENSION PHASE II	A,GT,I	300,000	0	0	0	0	0	0	0	14,743,124
B,C,D,5	206742	DEL PRADO BLVD MEDIAN MODIFICATIONS	GT	150,000	0	0	0	0	0	0	0	150,000
D5	205033	DEL PRADO/CAPE CORAL PARKWAY	I	0	750,000	0	0	0	0	750,000	0	750,000
A5,6	204013	DEL PRADO EXTENSION/MELLO DRIVE	A,GT,I	59,771	0	0	0	0	0	0	0	5,705,302
A6,7	205032	DEL PRADO/NALLE GRADE EXTENSION	I	500,000	0	425,000	0	0	0	425,000	0	925,000
C6	205038	E-ARCS UPGRADE FOR LEEWAY	S	0	350,000	0	0	0	0	350,000	0	350,000
E7	205021	ESTERO PARKWAY EXTENSION	S,GT,A,I	9,805,068	2,721,000	5,984,000	120,000	0	0	8,825,000	0	19,410,701
ABC,456	204085	EXPRESSWAY CORRIDOR SURVEY	S	1,152,359	0	0	0	0	0	0	0	1,211,521
E7	204090	FLA GULF COAST TECH. & RESEARCH PK ROAD	S	0	4,527,000	2,960,000	0	0	0	7,487,000	0	7,487,000
F5	205027	FT MYERS BEACH TRANSPORTATION IMPROVEMENTS	GT	361,000	0	0	0	0	0	0	0	361,000
D5	204083	GLADIOLUS WIDENING	A,GT,I	2,924,606	0	8,990,000	515,000	0	0	9,505,000	0	12,882,000
C8	206059	GUNNERY ROAD & E ZONE MIDDLE SCHOOL TURN LANE	GT	150,000	0	0	0	0	0	0	0	150,000
C8	204055	GUNNERY ROAD/SR82 TO LEE BLVD	I,A	8,382,925	0	0	0	0	0	0	0	9,371,000
B5	206736	HANCOCK BRIDGE PKWAY & ORANGE GROVE	GT	68,000	0	0	0	0	0	0	0	68,000
CV	206028	HEAVY EQUIPMENT GRANT	GT	914,468	0	0	0	0	0	0	0	1,270,580

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

**FISCAL 2005 BUDGET**

**FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
<b>FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU;</b> <b>COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW</b>												
<b>DEPARTMENT OF TRANSPORTATION</b>												
C9	206063	HOMESTEAD TURN LANE @ VETERAN'S PARK	GT	273,000	0	0	0	0	0	0	0	273,000
F7	205036	I-75 COMPLIMENTARY ITS DEPLOYMENT	GT	0	50,000	350,000	400,000	0	0	800,000	0	800,000
G7	204060	IMPERIAL STREET	I	5,591,990	5,348,000	0	0	0	0	5,348,000	0	13,306,089
D5	206732	IONA MCGREGOR TURN LANE	GT	107,187	0	0	0	0	0	0	0	112,000
C9	204057	LEE BLVD/HOMESTEAD-LEELAND HEIGHTS	I,A	564,711	0	0	0	0	0	0	0	3,718,217
C6	204087	LEEWAY SERVICE CENTER RENOVATIONS	S	182,274	0	0	0	0	0	0	0	525,000
G7	204056	LIVINGSTON/IMPERIAL CONNECTION	I,GT,A	1,182,486	0	0	0	0	0	0	0	4,106,000
C3		MATLACHA PASS BRIDGE REHABILITATION	GT	0	0	0	5,500,000	0	0	5,500,000	0	5,500,000
D6	205022	METRO PKWY - 6 MILE CYPRESS TO DANIEL PKWY	GT	1,920,918	0	0	0	0	0	0	0	2,500,000
CV		MONITORING CAMERA DEPLOYMENT	GT,S	0	0	0	0	175,000	0	175,000	0	175,000
CV		MONITORING STATION UPGRADES	GT	0	0	0	30,000	30,000	30,000	90,000	0	90,000
B8	206733	OLGA ROAD/SR80 TURN LANE	GT	92,770	0	0	0	0	0	0	0	103,000
C7		ORTIZ AVE/SR82 - LUCKETT	I	0	0	0	0	588,000	7,735,000	8,323,000	155,000	8,478,000
C7	204072	ORTIZ AVENUE WIDENING	I,A,GT	10,183	0	1,101,000	0	4,433,000	639,000	6,173,000	0	6,248,000
C3		PINE ISLAND ITS	GT,S	0	0	0	21,000	189,000	0	210,000	120,000	330,000
C6	204065	PLANTATION EXT., IDLEWILD TO COLONIAL	I-4	496,365	2,038,000	0	4,272,000	140,000	0	6,450,000	0	7,055,000
G7	204075	PENNSYLVANIA AVENUE	GT	317,766	0	0	0	0	0	0	0	400,000
E5	206731	PINE RIDGE @ SAN CARLOS INTERSECTION	G	173,030	0	0	0	0	0	0	0	174,624
B5	204656	PONDELLA ROAD WIDENING	GT,I	3,243,157	0	0	0	0	0	0	0	13,014,031
CV	200700	PROJECT PLANNING & PRE-DESIGN	GT	414,148	150,000	150,000	150,000	150,000	150,000	750,000	750,000	2,741,743
CV	204079	RIGHT-OF-WAY OPPORTUNITIES	GT	691,001	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	6,037,337
E5		SAN CARLOS BLVD ITS	GT,S	0	0	200,000	0	0	0	200,000	0	200,000
E7	204084	SANDY LANE EXTENSION	I	208,252	0	0	0	0	0	0	0	250,000
E7		SANDY LANE EXT NORTH	I	0	0	0	0	666,000	5,848,000	6,514,000	3,469,000	9,983,000
E4	205814	SANIBEL BRIDGE REPLACEMENT- A, B & C	S,D	112,510,307	0	0	0	0	0	0	0	114,761,003
E4	205816	SANIBEL TOLL FACILITY PLAZA REHABILITATION	S,D	636,874	4,301,000	0	0	0	0	4,301,000	0	5,231,891
D6	204604	SIX MILE CYPRESS PKWY 4 LANING	I,A	0	1,186,000	0	5,424,000	604,000	0	7,214,000	0	7,214,000
D6	206007	SUMMERLIN RD BOYSCOUT-CYPRESS LAKE	GT,I,A	7,379,848	570,000	15,680,000	380,000	0	0	16,630,000	0	25,034,000
E5,6	204067	SUMMERLIN @ SAN CARLOS TO GLADIOLUS	I,A,D,GT	20,725,354	8,160,000	1,400,000	0	0	0	9,560,000	0	33,274,692
E4,C,D5	204089	SUNPASS INTEGRATION	S	662,717	0	0	0	0	0	0	0	710,000
F7	204069	THREE OAKS PKWY EXTENSION	I,A	184,098	0	0	0	0	0	0	0	2,899,276
D7	204053	THREE OAKS PKWY EXTENSION, NORTH	D,I,A,GT	3,311,435	0	0	0	11,300,000	577,000	11,877,000	0	17,122,362

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2005 BUDGET

FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
<b>FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU;</b> <b>COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW</b>												
<b>DEPARTMENT OF TRANSPORTATION</b>												
F7	204043	THREE OAKS PKWY EXTENSION, SOUTH	I,A,GT,S	13,609,517	10,657,000	0	997,000	0	0	11,654,000	0	33,158,069
E7	204081	THREE OAKS PKWY WIDENING	I,A,GT	12,095,276	4,300,000	1,078,000	0	0	0	5,378,000	0	18,378,000
D5	204080	TOLL EQUIPMENT	S	89,825	0	0	0	0	0	0	0	546,085
B7	205037	TRAFFIC MGMT CENTER UPDATE	GT,S	0	145,000	0	0	0	0	145,000	0	145,000
D7	204062	TREELINE AVE-S AIRPORT ENTR/ DANIELS PKWY	A,GT	1,426,127	0	0	0	0	0	0	0	2,261,000
D7	204068	TREELINE EXT NORTH/DANIELS-COLONIAL	I,GT,A	81,742	400,000	0	0	1,002,000	0	1,402,000	0	1,612,000
CW	204086	URBAN STREET LIGHTING	A	4,650,835	1,200,000	1,200,000	1,200,000	1,200,000	700,000	5,500,000	3,500,000	13,893,000
C5	205816	YES AND FIBER OPTICS	S	0	1,867,000	0	0	0	0	1,867,000	0	1,867,000
C5	205029	VETERANS PKWY @ DEL PRADO - FDOT	GT	100,000	0	0	0	0	0	0	0	100,000
C4	204601	VETERANS MEMORIAL PARKWAY EXTENSION	E,A	1,000,000	0	0	0	0	0	0	0	10,521,662
C5	206058	VETERANS PARKWAY ACCESS-EVEREST PARKWAY	E	520,000	0	0	0	0	0	0	0	520,000
<b>DEPT OF TRANSPORTATION CAPITAL TOTAL</b>				<b>262,490,381</b>	<b>58,290,000</b>	<b>50,021,200</b>	<b>24,723,800</b>	<b>36,093,000</b>	<b>30,346,500</b>	<b>199,474,500</b>	<b>35,269,000</b>	<b>601,143,861</b>
C9	206060	ALABAMA & ARIZONA ST TURN LANE	GT	125,000	0	0	0	0	0	0	0	125,000
C6	206056	CHICO'S ENTRANCE IMPROVEMENTS	G	469,964	0	0	0	0	0	0	0	469,964
C6	206734	COLONIAL/SUMMERLIN MEDIAN CLOSURE	GT	50,540	0	0	0	0	0	0	0	54,000
F7	205024	CORKSCREW TO OLD US 41 LANDSCAPING	GT	41,730	0	0	0	0	0	0	0	66,000
D6	206730	CYPRESS LK/REFLECTION LK SIGNAL	GT	68,500	0	0	0	0	0	0	0	85,000
G8	206057	EMERGENCY REPAIR-BONITA BEACH ROAD	GT	60,494	0	0	0	0	0	0	0	100,000
CW	204007	ENVIRONMENTAL MITIGATION	GT	319,327	60,000	60,000	60,000	60,000	60,000	300,000	300,000	1,209,523
E,F5	205030	ESTERO BLVD TRANSIT STUDY	GT	200,000	0	0	0	0	0	0	0	200,000
C6	206729	FIBER OPTIC/ORTIZ SIGNAL CONNECTS	GT	39,882	0	0	0	0	0	0	0	40,000
C6	206662	FOWLER ST/PAGE FIELD COMMONS SIGNAL	GT	80,000	0	0	0	0	0	0	0	80,000
CW	204040	GIS/SURVEY CONTROL	GT,E,A	532,551	1,385,000	500,000	500,000	1,300,000	500,000	4,185,000	4,100,000	12,258,000
C9	204094	HOMESTEAD/TAYLOR AVENUE INTERSECTION IMP	GT	51,965	0	0	0	0	0	0	0	72,485
C6	205040	LEEWAY PHONE SYSTEM/WEBSITE UPGRADES	S	0	300,000	0	0	0	0	300,000	0	300,000
CW	205714	MASTER BRIDGE PROJECT	GT	1,828,634	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	7,756,202
C,D5	205041	MIDPOINT & CAPE PLAZA PAINTING	S	0	0	0	750,000	0	0	750,000	0	750,000
D5	206661	MCGREGOR BLVD/CYPRESS LAKE SIGNAL	GT	40,000	0	0	0	0	0	0	0	40,000
C6	204073	PALMETTO AVENUE EXTENSION	I-1/4,GT,S	201,354	0	0	0	0	0	0	0	4,663,000
G7	206663	RAGSDALE & CHILDERS-BONITA SPRINGS	GT	145,000	0	0	0	0	0	0	0	145,000
CW	204683	ROAD RESURFACE/REBUILD PROGRAM	GT	5,893,317	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	16,000,000	16,000,000	77,558,729
CW	206024	ROADWAY BEAUTIFICATION	A	2,169,901	100,000	100,000	100,000	100,000	100,000	500,000	500,000	4,141,000
CW	206024.65	ROADWAY LANDSCAPE	GT,A	2,513,093	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	8,975,268
E4	205807	SANIBEL BRIDGE R & R	S	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	7,103,771
CW	206713	TRAFFIC SIGNAL/INTERSECTION IMPROVEMENTS	GT	329,671	1,000,000	1,000,000	1,000,000	1,500,000	1,500,000	6,000,000	7,500,000	21,562,481
	205042	TUNNEL FRESH AIR UNIT REPLACEMENT	S	0	0	0	38,000	0	0	38,000	0	38,000
<b>DEPT OF TRANSPORTATION MAINTENANCE TOTAL</b>				<b>15,760,923</b>	<b>7,545,000</b>	<b>6,360,000</b>	<b>7,148,000</b>	<b>7,660,000</b>	<b>6,860,000</b>	<b>35,573,000</b>	<b>35,900,000</b>	<b>147,793,423</b>
<b>DEPT OF TRANSPORTATION TOTAL</b>				<b>278,251,304</b>	<b>65,835,000</b>	<b>56,381,200</b>	<b>31,871,800</b>	<b>43,753,000</b>	<b>37,206,500</b>	<b>235,047,500</b>	<b>71,169,000</b>	<b>748,937,284</b>

\*Equals all prior year(s) expenditures plus current and future year(s) budget.



**FISCAL 2005 BUDGET**

**FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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<b>UTILITIES</b>												
D8	207000	AIRPORT SEWER DISTRICT	D,E	3,809,330	4,500,000	0	0	0	0	4,500,000	8,000,000	21,444,567
D7	207131	AIRPORT SEWER TRANSMISSION SYSTEM	D	3,500,000	0	0	0	0	0	0	0	3,500,000
E7	207142	ALICO ROAD & I-75 INTERCHANGE	E	70,000	0	0	0	0	0	0	0	70,000
E7	207103	ALICO ROAD WATER MAIN RELOCATION	D	4,366,857	0	0	0	0	0	0	0	5,284,000
E7	207171	ALICO ROAD WIDENING WATER RELOCATION (GES)	E	4,633	0	0	0	0	0	0	0	4,633
E7	207143	ALICO ROAD WTR MAIN RELOC/METRO PKWAY EXT.	E	2,100,000	400,000	0	0	0	0	400,000	0	2,500,000
B6	207110	ASR WELLS @ NORTH RESERVOIR	E	598,218	100,000	0	0	0	0	100,000	0	1,304,041
E5	207132	BEACH PLANT IMPROVEMENTS/TRAINING ROOM	E	35,000	0	0	0	0	0	0	0	35,000
B6	207145	BUS 41 WATERLINE REL-MARIANNA/ LITTLETON	E	396,267	0	0	0	0	0	0	0	400,000
F7	207158	CORKSCREW ROAD & I-75 INTERCHANGE	E	50,000	0	0	0	500,000	0	500,000	0	550,000
F7	207159	CORKSCREW ROAD -BEN HILL TO THE HABITAT	E	350,000	0	0	0	0	0	0	0	350,000
F7	207172	CORKSCREW ROAD WATER MAIN	E	46,193	0	0	0	0	0	0	0	74,288
E8	207114	CORKSCREW WTP EXPANSION	E	5,584,161	0	0	0	0	0	0	0	6,502,991
E8		CORKSCREW WTP EXPANSION TO 20 MGD	D	0	0	0	0	0	0	0	13,501,000	13,501,000
E8	207091	CORKSCREW WTP MAIN IMPROVEMENTS	E	0	0	0	0	4,180,300	0	4,180,300	1,221,300	5,401,600
E8		CORKSCREW WTP WELLFIELD IMPRVMENTS	D	0	0	0	0	0	0	0	9,750,000	9,750,000
E8	207097	CORKSCREW WTP WELLFIELD-ALICO ROAD	E	4,963,139	2,500,000	0	0	0	0	2,500,000	0	7,500,000
E8	207181	CORKSCREW WTP WELLFIELD GENERATOR IMPROVE	E	0	200,000	0	0	0	0	200,000	0	200,000
F8		COUNTY 951 UTIL RELOCATION	E	0	0	0	50,000	0	0	50,000	0	50,000
D5	207119	CYPRESS LAKE DRIVE WATER/SEWER LINE RELOCATE	E	412,520	0	0	0	0	0	0	0	800,000
D7	207146	DANIELS PARKWAY & I-75 INTERCHANGE	E	50,000	0	0	0	0	0	0	1,700,000	1,750,000
D7	207232	DANIELS PARKWAY MASTER PUMP STATION	E	459,707	0	459,707	0	0	0	459,707	0	959,707
E7		DECOMMISSION SAN CARLOS WWTP	E	0	0	400,000	0	0	0	400,000	0	400,000
E5		DEEP INJECTION WELL - #2	E	0	0	0	0	0	0	0	5,000,000	5,000,000
A5	207120	DEL VERA WATERMAIN EXTENTION	E	12,501	0	0	0	0	0	0	0	476,206
B6	208721	DEPOT ONE REFURBISHING	E	400,000	150,000	0	0	0	0	150,000	0	550,000
A7		DESALINATION PLANT TRANSMISSION MAINS	E	0	0	0	0	0	0	0	18,195,500	18,195,500
CW	207416	DOT PROJECT UTILITY RELOCATIONS	E	1,420,899	500,000	500,000	500,000	500,000	0	2,000,000	2,500,000	6,036,793
B6	207121	DUNBAR FIRE PROTECTION IMPROVEMENTS	E	7,900	0	0	0	0	0	0	0	234,853
B7	207233	EAST LEE COUNTY FORCE MAIN REPLACEMENT	E	200,000	200,000	200,000	0	0	0	400,000	0	600,000
CW		FEASIBILITY ANALYSIS/DESIGN DESALINATION PLT	E	0	0	300,000	0	0	0	300,000	0	300,000
D5	207285	FIESTA VILLAGE CLARIFIER IMPROVEMENTS	E	0	100,000	0	0	0	0	100,000	0	100,000
D5	207260	FIESTA VILLAGE EFFLUENT STORAGE TANK	E	5,152	0	0	0	0	0	0	0	1,294,746
D5	207243	FIESTA VILLAGE REUSE INTERCONNECT	E,G	134,039	0	0	0	0	0	0	0	1,698,778

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

**FISCAL 2005 BUDGET**

**FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
<b>FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU;</b> <b>COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW</b>												
<b>UTILITIES</b>												
D5	207269	FIESTA VILLAGE REUSE VALVE CONTROL, SCADA	E	371,930	0	0	0	0	0	0	0	400,000
D5	207244	FIESTA VILLAGE WWTP EXPANSION	E,D	19,123	100,000	0	0	0	0	100,000	0	5,745,605
E7	207175	FGCU PHASE V-DORMS & BLDGS	E	7,000	0	0	0	0	0	0	0	65,148
E7	207176	FGCU STUDENT SUPPORT CENTER	E	158,773	0	0	0	0	0	0	0	209,059
CW	207122	FLUORIDATION SYSTEM FOR THE FORMER FCWC WTP	E	200,000	0	0	0	0	0	0	0	200,000
E5		FMB ELEVATED STORAGE TANK	E	0	0	0	1,500,000	0	0	1,500,000	0	1,500,000
E5	207234	FMB WWTP EXPANSION	E	250	0	0	0	0	0	0	0	3,159,916
E5	207261	FMB WWTP FILTRATION SYSTEM REPLACEMENT	E	4,617,127	0	0	0	0	0	0	0	4,625,000
E5	207278	FMB WWTP OFFICE/ADMIN BLDG	E	560,000	0	0	0	0	0	0	0	560,000
E5		FMB WWTP PRETREATMENT FACILITIES EXPANSION	E	0	0	0	200,000	1,000,000	0	1,200,000	0	1,200,000
E5		FMB WWTP SECOND EQ TANK	E	0	0	0	1,500,000	0	0	1,500,000	0	1,500,000
E5	207133	FMB WWTP TRANSFER PUMPS UPGRADE	E	400,000	0	0	0	0	0	0	0	400,000
D5	207270	FORCEMAIN TO PS 393 REPLACEMENT	E	310,000	0	0	0	0	0	0	0	310,000
E7	207283	GES SEWER FORCE MAIN IMPROVEMENTS	E	0	500,000	200,000	0	0	0	700,000	0	700,000
E7	207182	GES SMALL WATERLINE REPLACEMENTS	E	0	200,000	200,000	200,000	200,000	200,000	1,000,000	0	1,000,000
E7	207179	GES WATER TRANSMISSION SYSTEM IMPROVEMENTS	E	0	2,226,000	0	0	0	0	2,226,000	0	2,226,000
D5	207431	GLADIOLUS W/S RELOC - PINE RIDGE TO WINKLER	E	50,000	2,159,000	0	0	0	0	2,159,000	0	2,209,000
E7	207105	GREEN MEADOWS/CORKSCREW INTERCONNECT	G,D	10,115,012	0	0	0	0	0	0	0	11,039,820
E7	207104	GREEN MEADOWS WTP IMPROVEMENTS	D,E	162,494	0	0	0	0	0	0	0	162,494
E7	207287	I & I STUDY/REHAB GES SANITARY SEWER SYSTEM	E	0	200,000	0	0	0	0	200,000	0	200,000
CW	207436	LCU FIBER OPTIC & NETWORK SYSTEM	E	0	200,000	200,000	200,000	200,000	200,000	1,000,000	0	1,000,000
CW	207160	LINE STOP EQUIPMENT	E	75,000	0	0	0	0	0	0	0	75,000
E5	207252	MATANZAS PASS FORCE MAIN	E	1,265,733	0	0	0	0	0	0	0	1,451,065
C3	207253	MATLACHA SUBAQUAEOS FORCEMAIN REPLACEMENT	E	234,030	0	0	0	0	0	0	0	255,000
D6	207226	METRO PKWY FORCE MAIN RELOC/UPGRADE	E	799,876	0	0	0	0	0	0	0	803,675
CW	207147	NEW FIRE HYDRANT INSTALLATIONS	E	200,000	0	0	0	0	0	0	0	200,000
A7	207084	NORTH LEE COUNTY WATER TREATMENT PLANT	D,E	28,749,501	0	0	0	0	0	0	0	43,307,227
E5	207254	ODOR CONTROL SYSTEM FMB WWTP	E	63,050	0	700,000	0	0	0	700,000	0	763,050
B8	207265	OLGA WTP RESERVOIR & PLANT IMPROVEMENTS	D,E	3,242,589	0	0	0	0	0	0	0	3,450,000
C6	207161	ORTIZ AVE WATER RELOC-COLONIAL TO BALLARD	E	100,000	0	0	0	0	0	0	1,875,000	1,975,000
D6	207127	PAGE PARK WATERLINE IMPROVEMENTS	E	150,000	400,000	0	0	0	0	400,000	0	550,000
D3	207238	PINE ISLAND SEWER TRANSMISSION SYSTEM	E	0	0	1,500,000	0	0	0	1,500,000	0	1,520,126
D3	207262	PINE ISLAND WWTP DEEP INJECTION WELLS	E	2,712,377	0	0	0	0	0	0	0	2,900,000
D3	207220	PINE ISLAND WASTE WATER PLANT	E	73,177	0	0	0	0	0	0	0	7,411,666

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

**FISCAL 2005 BUDGET**

**FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
<b>FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU;</b> <b>COMP PLAN CODES: R = REQUIRED; HR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW</b>												
<b>UTILITIES</b>												
D3	207239	PINE ISLAND WWTP EXPANSION	E	405,000	0	0	500,000	0	0	500,000	0	905,700
D3	207240	PINE ISLAND WWTP REUSE SYSTEM	E	582,620	0	0	0	0	0	0	0	960,331
F7	207155	PINEWOODS WTP DEEP INJECTION WELL	E	5,172,899	469,477	0	0	0	0	469,477	0	5,649,477
F7	207173	PINEWOODS WTP IMPROVEMENTS	E	117,788	0	0	0	0	0	0	0	121,229
F7	207174	PINEWOODS WELLFIELD	E	16,500	0	0	0	0	0	0	0	16,500
CW	207135	PORTABLE GENERATOR-PUMP STATIONS	E	300,000	200,000	200,000	0	0	0	400,000	0	728,303
CW	207288	PORTABLE SLUDGE DEWATERING EQUIPMENT	E	0	750,000	0	0	0	0	750,000	0	750,000
D5	207284	RECLAIM WATER ASR	E	0	600,000	0	0	0	0	600,000	0	600,000
CW	207289	REGIONAL SLUDGE HANDLING PLANT	E	0	300,000	11,000,000	0	0	0	11,300,000	0	11,300,000
D7		RSW TRANSMISSION LINES-BEN HILL/TREELINE	E	0	0	5,305,800	0	0	0	5,305,800	0	5,305,800
CW	207217	REUSE SYSTEM IMPROVEMENTS	E	100,000	200,000	100,000	100,000	100,000	100,000	600,000	250,000	1,634,348
CW	207136	REUSE SYSTEM STORAGE FEASIBILITY STUDY	E	200,000	0	0	0	0	0	0	0	200,000
E7		SAN CARLOS BLVD BOOSTER STA & STORAGE TANK	E	0	0	0	0	407,350	500,000	907,350	0	907,350
E5		SAN CARL. BLVD RELOC. SUMM/GLAD(FDOT)	E	0	0	0	0	0	0	0	2,500,000	2,500,000
E7	207162	SAN CARLOS BLVD IMPROVEMENT	E	300,000	0	0	0	0	0	0	0	300,000
E7	207178	SAN CARLOS PK WATER MAIN EXTENSION	E	16,945	0	0	0	0	0	0	0	16,945
E7	207156	SAN CARLOS WTP IMPROVEMENTS	E	4,130,523	0	0	0	0	0	0	0	4,130,523
CW	207424	SCADA UPGRADES & IMPROVEMENTS	E	294,571	250,000	250,000	250,000	250,000	250,000	1,250,000	1,000,000	2,650,000
CW	207255	SEWER EASEMENT ACQUISITION	E	100,000	100,000	100,000	100,000	100,000	0	400,000	500,000	1,007,118
CW	207200	SEWER - SMALL PROJECTS	E	100,000	100,000	100,000	100,000	100,000	0	400,000	500,000	1,372,433
CW	207208	SEWER TRANS SYSTEM IMPROVE.	E	325,000	200,000	200,000	200,000	200,000	0	800,000	1,000,000	2,644,900
CW	207184	SFM WATER TRANSMISSION LINE IMPROVEMENTS	E	0	1,532,300	0	0	0	0	1,532,300	1,221,300	2,753,600
E7	207432	S LEE COUNTY FACILITIES SECURITY	E	100,000	0	0	0	0	0	0	0	100,000
E7	207437	S LEE COUNTY WAREHOUSE	E	0	75,000	0	0	0	0	75,000	0	75,000
CW	207163	S LEE COUNTY WATERMAIN RELOCATIONS	E	500,000	500,000	500,000	200,000	200,000	0	1,400,000	0	1,900,000
C6	207100	SR 739 WATERLINE RELOCATION	E	450,909	420,000	0	0	0	0	420,000	105,000	1,065,000
B6	207266	SR 78 WTRLINE RELOC-SLATER TO I75	E	2,080,000	0	0	0	0	0	0	0	2,080,000
C6	207425	SUMMERLIN RD-BOY SCOUT TO UNIVERSITY WWS RELOC	E	250,000	150,000	0	0	0	0	150,000	0	400,000
C6		SUMMERLIN ROAD WATER SYSTEM IMPROVEMENTS	E	0	0	750,000	0	0	0	750,000	0	750,000
E7	207279	THREE OAKS PARKWAY WIDENING-SEWER	E	109,205	3,000,000	0	0	0	0	3,000,000	0	3,109,205
E7		THREE OAKS REUSE SYSTEM AUGMENTATION	E	0	0	0	100,000	0	0	100,000	0	100,000
E7	207280	THREE OAKS WWTP EXPANSION	E	2,326,621	0	0	12,000,000	0	0	12,000,000	0	14,331,693
B7	207164	TICE STREET LOOP	E	150,000	0	0	0	0	0	0	0	150,000
D6	207165	TREELINE AVE EXT WTR RELOC-DANIELS TO COLONIAL	E	50,000	0	450,000	0	0	0	450,000	0	500,000

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

**FISCAL 2005 BUDGET**

**FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
<b>FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBUTU;</b> <b>COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW</b>												
<b>UTILITIES</b>												
CW	207092	FIRE HYDRANT VALVE INSTALLATION	E	350,000	350,000	350,000	0	0	0	700,000	0	1,104,260
E5	207271	FMB WWTP BELT PRESS REFURBISHMENT	E	176,717	0	0	0	0	0	0	0	180,000
E5	207272	FMB WWTP GRAVITY BELT THICKNER REFURBISHMENT	E	140,000	0	0	0	0	0	0	0	140,000
E5	207224	FMB SPLITTER BOX REHAB & FLOW CONTROLS	E	466,341	0	0	0	0	0	0	0	500,000
CW	207134	FORCEMAIN VALVE INSTALLATION & REPLACEMENT	E	150,000	50,000	50,000	50,000	50,000	50,000	250,000	100,000	500,000
C8	207273	GATEWAY WWTP CHLORINE SYSTEM IMPROVEMENTS	E	250,000	0	0	0	0	0	0	0	250,000
E7	207150	GREEN MEADOWS WTP WELL PUMPING SYS IMPROV	E	411,959	0	0	0	0	0	0	0	450,000
CW	207247	INFLOW AND INFILTRATION IMPROVEMENTS	E	839,425	550,000	550,000	550,000	550,000	0	2,200,000	0	3,862,916
CW	207248	INFLOW AND INFILTRATION REHABILITATION	E	28,643	0	0	0	0	0	0	0	810,000
CW	207430	INSTRUMENTATION UPGRADES & IMPROVEMENTS	E	578,691	150,000	150,000	150,000	150,000	150,000	750,000	0	1,350,000
CW	207264	LARGE WATER METER REPLACEMENTS	E	500,000	350,000	350,000	350,000	0	0	1,050,000	0	1,640,168
CW	207126	LIME SLAKER REPLACEMENTS	E	233,141	0	0	0	0	0	0	0	320,000
F6	207231	MAIN ST. MASTER PUMP STATION REHAB	E	560,029	0	0	0	0	0	0	0	670,000
CW	207206	MANHOLE REHABILITATION & RECONSTRUCT	E	200,000	300,000	300,000	300,000	300,000	0	1,200,000	0	2,068,993
D6	207167	METRO PARKWAY WATERLINE RELOCATION	E	50,000	0	0	50,000	0	0	50,000	0	100,000
B6	207168	NFM WATERLINE IMPROVEMENT	E	150,000	150,000	150,000	150,000	150,000	0	600,000	0	750,000
B6	207169	NFM WATERMAIN RELOCATION	E	200,000	200,000	200,000	200,000	200,000	0	800,000	1,000,000	2,000,000
CW	207227	ODOR CONTROL DEVICES AT PUMP STATIONS	E	229,922	100,000	100,000	100,000	100,000	0	400,000	0	974,179
CW	207417	PLANT PUMPING IMPROVEMENTS	E	294,115	0	0	0	0	0	0	0	650,000
CW	207207	PUMP STATION REHABILITATION & RECONST.	E	1,200,000	750,000	750,000	750,000	750,000	0	3,000,000	3,750,000	9,875,938
CW	207116	SAMPLING STATIONS	E	50,000	0	0	0	0	0	0	0	50,000
CW	207219	STORMWATER INFLOW PROTECTION	E	158,354	50,000	50,000	50,000	50,000	0	200,000	0	422,000
B6	207170	US 41 WATERMAIN IMPROVEMENT	E	1,100,000	0	0	0	0	0	0	0	1,100,000
CW	207137	WASTEWATER COLLECTION SYSTEM PUMP REPLACE	E	152,729	100,000	100,000	100,000	100,000	100,000	500,000	0	900,000
CW	207138	WASTEWATER TREATMENT PLANT IMPROVEMENTS	E	827,915	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	3,176,000
CW	207274	WWTP ODOR CONTROL SYSTEM IMPROVEMENTS	E	200,000	100,000	100,000	100,000	100,000	0	400,000	500,000	1,100,000
CW	207267	WATER QUALITY MONITORING	E	80,000	0	0	0	0	0	0	0	100,656
CW	207094	WATER SYSTEM IMPROVEMENTS	E	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,438,094
CW	207268	WATER TREATMENT PLANT IMPROVEMENTS	E	644,505	300,000	300,000	300,000	300,000	0	1,200,000	0	2,100,000
CW	207151	WTR TREATMENT PLTS & RESERVOIRS SECURITY SYS	E	347,681	0	0	0	0	0	0	0	400,000
CW	207152	WATER VALVE INSTALLATION & REPLACEMENT	E	100,000	50,000	50,000	50,000	50,000	0	200,000	0	300,000
CW	207118	WELLFIELD MONITORS	E	20,000	0	0	0	0	0	0	0	20,000
<b>UTILITIES MAINTENANCE TOTAL</b>				<b>13,534,506</b>	<b>4,225,000</b>	<b>4,225,000</b>	<b>3,925,000</b>	<b>3,250,000</b>	<b>700,000</b>	<b>16,325,000</b>	<b>7,350,000</b>	<b>44,049,639</b>
<b>UTILITIES TOTAL</b>				<b>121,864,279</b>	<b>31,523,477</b>	<b>29,185,507</b>	<b>22,650,000</b>	<b>12,212,650</b>	<b>2,675,000</b>	<b>98,246,634</b>	<b>80,294,100</b>	<b>355,824,376</b>

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

**FISCAL 2005 BUDGET**

**FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
<b>FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU;</b> <b>COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW</b>												
<b>UTILITIES</b>												
OW	207092	FIRE HYDRANT VALVE INSTALLATION	E	350,000	350,000	350,000	0	0	0	700,000	0	1,104,260
E5	207271	FMB WWTP BELT PRESS REFURBISHMENT	E	176,717	0	0	0	0	0	0	0	180,000
E5	207272	FMB WWTP GRAVITY BELT THICKNER REFURBISHMENT	E	140,000	0	0	0	0	0	0	0	140,000
E5	207224	FMB SPLITTER BOX REHAB & FLOW CONTROLS	E	466,341	0	0	0	0	0	0	0	500,000
OW	207134	FORCEMAIN VALVE INSTALLATION & REPLACEMENT	E	150,000	50,000	50,000	50,000	50,000	50,000	250,000	100,000	500,000
C8	207273	GATEWAY WWTP CHLORINE SYSTEM IMPROVEMENTS	E	250,000	0	0	0	0	0	0	0	250,000
E7	207150	GREEN MEADOWS WTP WELL PUMPING SYS IMPROV	E	411,959	0	0	0	0	0	0	0	450,000
OW	207247	INFLOW AND INFILTRATION IMPROVEMENTS	E	839,425	550,000	550,000	550,000	550,000	0	2,200,000	0	3,862,916
OW	207248	INFLOW AND INFILTRATION REHABILITATION	E	28,643	0	0	0	0	0	0	0	810,000
OW	207430	INSTRUMENTATION UPGRADES & IMPROVEMENTS	E	578,691	150,000	150,000	150,000	150,000	150,000	750,000	0	1,350,000
OW	207264	LARGE WATER METER REPLACEMENTS	E	500,000	350,000	350,000	350,000	0	0	1,050,000	0	1,640,168
OW	207126	LIME SLAKER REPLACEMENTS	E	233,141	0	0	0	0	0	0	0	320,000
F6	207231	MAIN ST. MASTER PUMP STATION REHAB	E	560,029	0	0	0	0	0	0	0	670,000
OW	207206	MANHOLE REHABILITATION & RECONSTRUCT	E	200,000	300,000	300,000	300,000	300,000	0	1,200,000	0	2,068,993
D6	207167	METRO PARKWAY WATERLINE RELOCATION	E	50,000	0	0	50,000	0	0	50,000	0	100,000
B6	207168	NFM WATERLINE IMPROVEMENT	E	150,000	150,000	150,000	150,000	150,000	0	600,000	0	750,000
B6	207169	NFM WATERMAIN RELOCATION	E	200,000	200,000	200,000	200,000	200,000	0	800,000	1,000,000	2,000,000
OW	207227	ODOR CONTROL DEVICES AT PUMP STATIONS	E	229,922	100,000	100,000	100,000	100,000	0	400,000	0	974,179
OW	207417	PLANT PUMPING IMPROVEMENTS	E	294,115	0	0	0	0	0	0	0	650,000
OW	207207	PUMP STATION REHABILITATION & RECONST.	E	1,200,000	750,000	750,000	750,000	750,000	0	3,000,000	3,750,000	9,875,938
OW	207116	SAMPLING STATIONS	E	50,000	0	0	0	0	0	0	0	50,000
OW	207219	STORMWATER INFLOW PROTECTION	E	158,354	50,000	50,000	50,000	50,000	0	200,000	0	422,000
B6	207170	US 41 WATERMAIN IMPROVEMENT	E	1,100,000	0	0	0	0	0	0	0	1,100,000
OW	207137	WASTEWATER COLLECTION SYSTEM PUMP REPLACE	E	152,729	100,000	100,000	100,000	100,000	100,000	500,000	0	900,000
OW	207138	WASTEWATER TREATMENT PLANT IMPROVEMENTS	E	827,915	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	3,176,000
OW	207274	WWTP ODOR CONTROL SYSTEM IMPROVEMENTS	E	200,000	100,000	100,000	100,000	100,000	0	400,000	500,000	1,100,000
OW	207267	WATER QUALITY MONITORING	E	80,000	0	0	0	0	0	0	0	100,656
OW	207094	WATER SYSTEM IMPROVEMENTS	E	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,438,094
OW	207268	WATER TREATMENT PLANT IMPROVEMENTS	E	644,505	300,000	300,000	300,000	300,000	0	1,200,000	0	2,100,000
OW	207151	WTR TREATMENT PLTS & RESERVOIRS SECURITY SYS	E	347,681	0	0	0	0	0	0	0	400,000
OW	207152	WATER VALVE INSTALLATION & REPLACEMENT	E	100,000	50,000	50,000	50,000	50,000	0	200,000	0	300,000
OW	207118	WELLFIELD MONITORS	E	20,000	0	0	0	0	0	0	0	20,000
<b>UTILITIES MAINTENANCE TOTAL</b>				<b>13,534,506</b>	<b>4,225,000</b>	<b>4,225,000</b>	<b>3,925,000</b>	<b>3,250,000</b>	<b>700,000</b>	<b>16,325,000</b>	<b>7,350,000</b>	<b>44,049,639</b>
<b>UTILITIES TOTAL</b>				<b>121,864,279</b>	<b>31,523,477</b>	<b>29,185,507</b>	<b>22,650,000</b>	<b>12,212,650</b>	<b>2,675,000</b>	<b>98,246,634</b>	<b>80,294,100</b>	<b>355,824,376</b>

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

**FISCAL 2005 BUDGET**

**FY04/05 –08/09 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 08/09	CIP BUDGET FY 04/05-08/09	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
<b>FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU;</b> <b>COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW</b>												
<b>WATER ACCESS</b>												
E5	201665	MATANZAS PASS PRESERVE IMPROVEMENTS	T	33,396	0	0	0	0	0	0	0	868,625
<b>WATER ACCESS CAPITAL TOTAL</b>				<b>33,396</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>868,625</b>
D2	201877	ANDY ROSSE LN BAYSIDE ACCESS IMPROVEMENTS	T	10,500	0	0	0	0	0	0	0	14,500
C6	201804	BILLY'S CREEK RESTORATION	T	117,847	0	0	0	0	0	0	0	162,025
F6	201719	BLACK ISLAND MULTI-USE NATURE TRAIL	T	3,719	0	0	0	0	0	0	0	121,903
G7	201879	BONITA SPRINGS RIVERSIDE DEPOT PARK	T	51,954	0	0	0	0	0	0	0	124,000
E2	201878	BOWMAN'S BEACH PARK LOOKOUT REPLACEMENT	T	25,000	0	0	0	0	0	0	0	25,000
C5	201698	CAPE CORAL ECO PARK IMPROVEMENTS	T	12,236	0	0	0	0	0	0	0	315,000
D4	201889	CAPE CORAL GLOVER BIGHT TRAIL-PHASE II	T	325,481	0	0	0	0	0	0	0	425,000
D5	201743	CAPE CORAL YACHT CLUB BEACH AREA MAINT	T	41,470	25,000	0	0	0	0	25,000	0	135,678
D5	201704	CAPE CORAL YACHT CLUB BEACH RENOURISHMENT	T	13,335	0	0	0	0	0	0	0	20,000
B1	201890	CAYO COSTA-BAYSIDE FACILITY IMPROVEMENTS	T	100,000	0	0	0	0	0	0	0	100,000
CV	201687	EMERGENCY BEACH CLEAN UP	T	291,063	209,000	0	0	0	0	209,000	0	821,384
E,F5	201895	FORT MYERS BEACH-OPERATION BEACH MAINT	T	135,000	135,000	0	0	0	0	135,000	0	308,976
C5	201810	FOUR MILE COVE ECOLOGICAL PARK	T	75,416	25,000	0	0	0	0	25,000	0	729,958
A1	201891	GASPARILLA ISLAND RESTROOM PROJECT	T	71,500	0	0	0	0	0	0	0	71,500
C6	201892	HISTORIC CALOOSAHATCHEE SEAWALL ON ESTATE	T	147,250	0	0	0	0	0	0	0	156,250
E3	201769	J.N. DING DARLING WLDLIFE DR FISHING PIER	T	15,001	0	0	0	0	0	0	0	25,000
CV	201811	LEE ISLAND COAST PADDLING TRAIL	T	62,778	0	0	0	0	0	0	0	170,000
F6	201893	LOVERS KEY ADA BCH ACCESS/FOOTBRIDGE UPGRADE	T	3,794	0	0	0	0	0	0	0	26,000
F6	201888	LOVERS KEY-GABRIELLE DAMAGE	T	58,500	0	0	0	0	0	0	0	58,500
F6	201884	LOVERS KEY ROADSIDE PARK	T,G	892,420	0	0	0	0	0	0	0	953,855
C3	201885	MATLACHA PARK SHORELINE PROTECTION/RESTORE	T	25,520	0	0	0	0	0	0	0	45,000
E,F3	202032	OLD SCHOOLHOUSE RENOVATIONS	S	75,000	75,000	0	0	0	0	75,000	0	150,000
B6	201886	RIVERSIDE PARK FISHING & OBSERVATION PIER	T	175,388	0	0	0	0	0	0	0	175,388
E,F2-4	201747	SANIBEL BEACH EROSION MONITORING	T	60,000	25,000	0	0	0	0	25,000	0	145,000
E,F2-4	201656	SANIBEL BEACH MAINTENANCE	T	50,000	390,000	0	0	0	0	390,000	0	813,717
E,F2-4	201707	SANIBEL BRAZILIAN PEPPER CONTROL	T	65,000	0	0	0	0	0	0	0	329,910
E,F2-4	201815	SANIBEL BRAZILIAN PEPPER CONTROL-DING DARLING	T	40,000	0	0	0	0	0	0	0	295,000
E4	201897	SANIBEL DUNE WALKOVER REPLACEMENT	T	0	50,000	0	0	0	0	50,000	0	50,000
E,F2-4	201896	SANIBEL EXOTIC REMOVAL	T	150,000	0	0	0	0	0	0	0	150,000
E4	201816	SANIBEL LIGHTHOUSE BEACH PARK RESTROOM	T	88,600	0	0	0	0	0	0	0	90,000
E4	201894	SANIBEL RESTROOM AT BOAT RAMP PROPERTY	T	53,040	0	0	0	0	0	0	0	60,000
E,F2-4	201817	SANIBEL TREE AND DUNE LANDSCAPE	T	85,000	0	0	0	0	0	0	0	180,447
E,F2-4	201898	SANIBEL WATER QUALITY MONITORING	T	0	20,000	0	0	0	0	20,000	0	20,000
<b>WATER ACCESS MAINTENANCE TOTAL</b>				<b>3,321,812</b>	<b>954,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>954,000</b>	<b>0</b>	<b>7,268,991</b>
<b>WATER ACCESS TOTAL</b>				<b>3,355,208</b>	<b>954,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>954,000</b>	<b>0</b>	<b>8,137,616</b>

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

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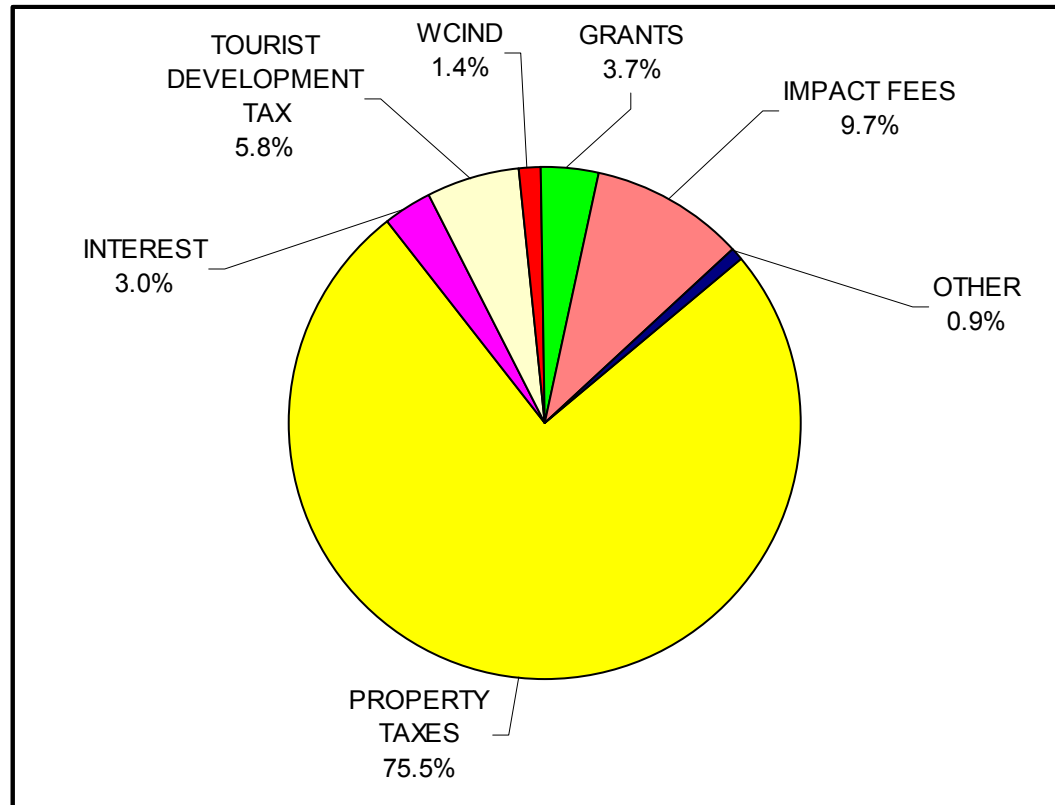
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207170	US 41 WATERMAIN IMPROVEMENT	E-50	203079	W-NAVIGATION IMPROVEMENTS FY 03	E-36
207433	UTILITIES EQUIPMENT COVERS	E-49	203094	W-NAVIGATION IMPROVEMENTS FY 04	E-36
207438	UTILITY WIDE MASTER PLAN	E-49	203104	W-RPSC-BOATING SAFETY FY04	E-36
205816	VES AND FIBER OPTICS	E-45	203105	W-RPSC-RIVER DEEP FY04	E-36
204601	VETERANS MEMORIAL PARKWAY EXTENSION	E-45	203107	W-SANIBEL-CAPTIVA AUDUBON SOC-OSPRESY C BKS	E-36
201760	VETERANS PARK MASTER PLAN/IMPROVEMENTS	E-39	203108	W-SANIBEL-CAPTIVA AUDUBON SOC-PRINTING C BKS	E-36
206058	VETERANS PARKWAY ACCESS-EVEREST PARKWAY	E-45	203106	W-TOWN OF FMB-BUCCANEER LAGOON SUGNAGE FY04	E-36
205029	VETERANS PKWY @ DEL PRADO - FDOT	E-45	203109	W-TOWN OF FMB-MOUND HOUSE KAYAK LAUNCH FY04	E-36
207137	WASTEWATER COLLECTION SYSTEM PUMP REPLACE	E-50	207151	WTR TREATMENT PLTS & RESERVOIRS SECURITY SYS	E-50
207229	WASTEWATER SYSTEM IMPROVEMENTS	E-49	203099	W-UPPER CAPTIVA FIRE/RESCUE FY04	E-36
207138	WASTEWATER TREATMENT PLANT IMPROVEMENTS	E-50	207277	WW COLLECTION SYSTEM IMPROVEMENTS	E-49
207157	WATER DISTRIBUTION SYSTEM IMPROVEMENTS	E-49	207290	WWE GRIT REMOVAL EQUIPMENT REPLACEMENT	E-49
207117	WATER EASEMENT ACQUISTION	E-49	207183	WWE WATER TRANSMISSION LINE IMPROVE	E-49
208738	WATER PUMP REPLACEMENT	E-30	207180	WWE WATERLINE REPLACEMENT	E-49
	WATER QUALITY MITIGATION PROJECTS	E-35	207148	WWE WTP ADMINISTRATION BLDG	E-49
207267	WATER QUALITY MONITORING	E-50	207286	WWE WWTP ULTRAVIOLET DISINFECTION SYS IMPROVE	E-49
207094	WATER SYSTEM IMPROVEMENTS	E-50	207274	WWTP ODOR CONTROL SYSTEM IMPROVEMENTS	E-50
208582	WATER TABLE MONITORING NETWORK	E-35			
207086	WATER TRANSMISSION SYSTEM IMPROVEMENTS	E-49			
207268	WATER TREATMENT PLANT IMPROVEMENTS	E-50			
207152	WATER VALVE INSTALLATION & REPLACEMENT	E-50			
207434	WATER/SEWER LINE RELOC-SUMMERLIN RD. WIDENING	E-49			
207426	WATER/SEWER LINE RELOC-THREE OAKS EXT	E-49			
207418	WATER/SEWER LINE RELOC-TREELINE AVE. EXTEN.	E-49			
207082	WATERLINE EXTENSIONS	E-49			
207419	WATERLINE RELOC. FOR THE PONDELLA RD. WIDENING	E-49			
207257	WATERLINE RELOCATION US 41 S. OF ALICO ROAD	E-49			
207062	WATER-SMALL PROJECTS	E-49			
207139	WATERWAY ESTATES REUSE CONNECT TO CITY C.C.	E-49			
207256	WATERWAY ESTATES REUSE STORAGE	E-49			
203093	W-CALOOSAHATCHEE REG PK SHORELINE DOCK FAC.	E-35			
203085	W-CALUSA NATURE CTR MANATEE EXHIBIT IMP FY 03	E-35			
202916	WCIND UNSPECIFIED PROJECTS	E-35			
203096	W-COUNTY WORK BOAT FY04	E-35			
203095	W-DERELICT VESSEL REMOVAL FY 04	E-35			
207149	WELL REDEVELOPMENT/UPGRADE & REBUILD	E-49			
207118	WELLFIELD MONITORS	E-50			
208702	WEST SHERIFF SUBSTATION	E-30			
203098	W-FISH & WILDLIFE SERVICE-SPOILED IS. RESTOR FY04	E-35			
203103	W-FORT MYERS POWER SQUADRON FY 04	E-36			
203100	W-FORT MYERS SHORES FIRE/RESCUE FY04	E-36			
203111	W-FWS TARPON BAY DREDGING	E-36			
203080	W-GPS TRACKING FY 03	E-36			
207281	WINGED FOOT DRIVE FORCE MAIN	E-49			
203102	W-IONA-MCGREGOR FIRE DIST FY04	E-36			
203071	W-LEE CO BOATERS GUIDE REVISIONS	E-36			

**FISCAL 2005 BUDGET**



**LEE COUNTY**

**NON-TRANSPORTATION REVENUES  
(EXCLUDES ENTERPRISE REVENUES)  
FY04/05– FY08/09**



**FISCAL 2005 BUDGET**

**NON-TRANSPORTATION AND NON-ENTERPRISE FUND  
FY04/05 - 08/09  
REVENUES AND EXPENDITURES**

AD VALOREM - TDC - IMPACT FEE FUNDED  
IN THOUSANDS OF DOLLARS (000)

REF. #	REVENUE	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
1	AD VALOREM (.5124) (30100)	\$24,366	\$26,437	\$28,684	\$31,122	\$33,768	\$144,376	\$217,093	\$361,469
2	CONSERVATION 2020 (.5000) (30103)	23,776	25,797	27,990	30,369	32,950	\$140,883	0	140,883
3	INTEREST (30100)	1,420	1,477	1,536	1,597	1,661	\$7,691	7,691	15,382
4	INTEREST (30103)	250	260	270	281	292	\$1,354	0	1,354
5	INTEREST - COMMUNITY PARKS (186)	216	112	114	117	119	\$679	679	1,358
6	INTEREST - REGIONAL PARKS (187)	50	77	78	80	81	\$365	365	731
7	TOURIST DEV. TAX (33% of Collections) @ 95% (30101)	3,688	3,799	3,913	4,030	4,151	\$19,580	19,580	39,160
8	TRANSFER FROM FUND 20760 (RACING TAX) (30100)	223	223	223	223	223	\$1,115	1,115	2,230
9	WCIND GRANT (30100)	900	900	900	900	900	\$4,500	4,500	9,000
10	OTHER GRANT REVENUES FOR PROJECTS (30100)	2,326	677	778	402	438	\$4,621	8,923	13,544
11	REVENUES FROM THE CITIES FOR PROJECTS (30100) (BS & FI	815	30	37	58	76	\$1,016	4,177	5,193
12	SOUTHWEST FLORIDA INTERNATIONAL AIRPORT FUNDED	0	0	113	0	0	\$113	0	113
13	TAX COLLECTOR FUNDED PROJECTS	1,977	1,500	5,009	2,922	2,600	\$14,008	8,900	22,908
14	MSBU FUNDS FOR PROJECTS (30100)	13	64	177	19	19	\$292	4,582	4,874
15	STADIUM R & R (30102)	260	260	760	260	260	\$1,800	1,300	3,100
16	TRANSFER FROM FUND 22650	575	0	0	0	0	\$575	0	575
17	TRANSFER FROM FUND 15500 FOR URBAN ST. LIGHTING	1,200	1,200	1,200	1,200	700	5,500	3,500	9,000
18	FBIP PROJECT FUNDS (20290330104)	900	395	355	50	60	\$1,760	1,500	3,260
19	SALE OF SURPLUS PROPERTY (20861730100)	200	200	200	200	200	\$1,000	750	1,750
20	LOAN REIMBURSEMENT-CIVIC CENTER (30100)	10	10	10	10	10	\$50	50	100
21	T&T DEVELOP. SENSITIVE LAND SALES-(Exp 6/06) (30100)	150	95	0	0	0	\$245	0	245
22	COMMUNITY IMPACT FEES (186) Excludes BS & FMB	3,667	3,740	3,815	3,891	3,969	19,083	20,000	39,083
23	REGIONAL IMPACT FEES (187) Excludes BS & FMB	2,500	2,550	2,601	2,653	2,706	13,010	14,500	27,510
24	<b>TOTAL NEW REVENUES</b>	<b>\$69,482</b>	<b>\$69,802</b>	<b>\$78,763</b>	<b>\$80,384</b>	<b>\$85,184</b>	<b>\$383,617</b>	<b>\$319,205</b>	<b>\$702,822</b>
25	FUND BALANCES								
26	CAPITAL PROJECTS (30100)	1,367	3,496	11,005	19,141	37,153			
27	CAPITAL PROJECTS TDC (30101) Excludes Hurricane Res.	2,413	2,063	3,350	4,518	5,880			
28	CONSERVATION 2020 (30103)	0	1,283	3,136	5,658	8,960			
29	COMMUNITY PARK IMPACT (186)	1,943	1,228	1,914	1,915	1,916			
30	REGIONAL PARK IMPACT (187)	2,025	5	7	6	9			
31	<b>TOTAL REVENUES</b>	<b>\$77,230</b>	<b>\$77,878</b>	<b>\$98,176</b>	<b>\$111,622</b>	<b>\$139,102</b>			



**FISCAL 2005 BUDGET**

**NON-TRANSPORTATION AND NON-ENTERPRISE FUND  
FY03/04 – FY08/09  
REVENUES AND EXPENDITURES**

AD VALOREM - TDC - IMPACT FEE FUNDED  
IN THOUSANDS OF DOLLARS (000)

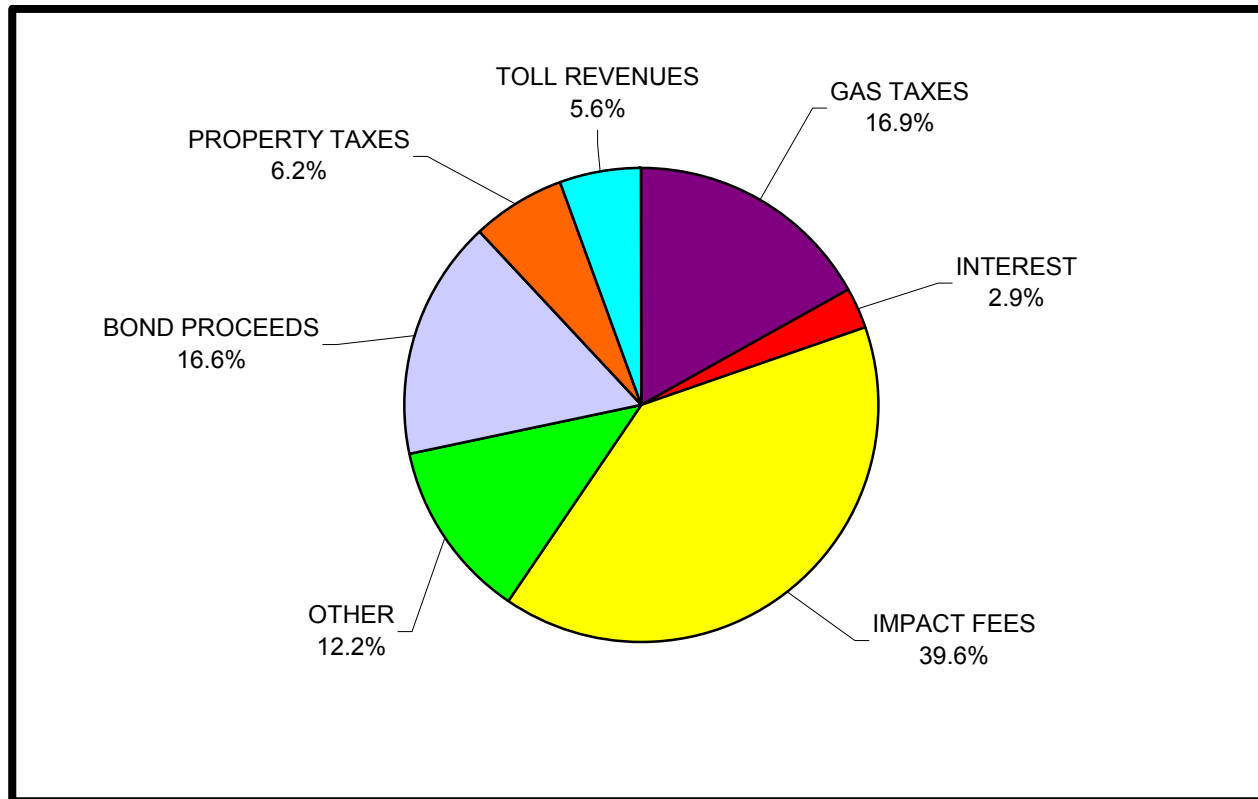
REF. #	EXPENSES	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
32	<b>NON PROJECT RELATED</b>								
33	RESERVES - 30100 (10% OF ALL 30100 EXPENSES)	\$2,125	\$1,815	\$1,952	\$1,274	\$1,235	\$8,401	\$4,103	\$12,503
34	PROPERTY APPRAISER FEES (30100)	198	264	287	311	338	\$1,398	2,171	3,569
35	PROPERTY APPRAISER FEES (CONSERV 2020) (30103)	190	258	280	304	330	\$1,361	0	1,361
36	TAX COLLECTOR FEES (30100)	487	529	574	622	675	\$2,888	4,342	7,229
37	TAX COLLECTOR FEES (CONSERV 2020) (30103)	476	516	560	607	659	\$2,818	0	2,818
38	TAX INCREMENT (CITIES) (GC5190330100)	175	180	186	191	197	\$929	957	1,886
39	CONSERVATION 2020 TRANSFER (30103 TO 30105)	2,378	2,580	2,799	3,037	3,295	\$14,088	0	14,088
40	BEACH TRANSFER MAINTENANCE (30101 TO 00100)	800	800	800	800	800	\$4,000	4,000	8,000
41	INTEREST EARNING TRANSFER TO 17400 (30101)	350	350	350	350	350	\$1,750	1,750	3,500
42	CAPITAL PROGRAM TRANSFER TO 17400 (30101)	405	220	115	115	115	\$970	575	1,545
43	REPAYMENT TO GENERAL FUND FROM 18602	204	210	214	219	169	\$1,016	0	1,016
44	REPAYMENT TO GENERAL FUND FROM 18603	1,002	0	0	0	0	\$1,002	0	1,002
45	REPAYMENT TO GENERAL FUND FROM 18608	1,014	630	643	656	669	\$3,612	0	3,612
46	REPAYMENT TO GENERAL FUND FROM 18640	82	84	86	87	89	\$428	632	1,060
47	IMPACT FEE CREDITS - COMMUNITY PARKS (186)	50	50	50	50	50	250	250	500
48	TOTAL NON PROJECT REALTED	9,936	8,486	8,895	8,624	8,970	\$44,910	18,779	63,690
49	<b>BALANCE REMAINING FOR PROJECTS</b>	<b>\$67,295</b>	<b>\$69,392</b>	<b>\$89,281</b>	<b>\$102,998</b>	<b>\$130,132</b>			
50									
51	<b>PROJECT RELATED</b>								
52	COMMUNITY PARK IMPACT FEE FUNDED (186)	2,246	2,192	2,937	2,995	3,059	\$ 13,428	\$7,968	\$21,396
53	REGIONAL PARK IMPACT FEE FUNDED (187)	4,570	2,625	2,680	2,730	2,790	15,395	14,500	29,895
54	TDC FUNDED (30101)	2,483	1,142	1,479	1,403	1,515	8,022	9,542	17,564
55	WCIND GRANTS (30100)	900	900	900	900	900	4,500	4,500	9,000
56	GRANT FUNDED PORTION OF PROJECTS (30100)	2,326	677	778	402	438	4,621	8,923	13,544
57	CITY FUNDED PORTION OF PROJECTS (30100) (BS & FMB)	815	30	37	58	76	1,016	4,177	5,193
58	TAX COLLECTOR FUNDED PROJECTS (30100)	1,977	1,500	5,009	2,922	2,600	14,008	8,900	22,908
59	SOUTHWEST FLORIDA INTERNATIONAL AIRPORT FUNDED	0	0	113	0	0	113	0	113
60	MSBU FUNDED PORTION OF PROJECTS (30100)	13	64	177	19	19	292	4,582	4,874
61	CONSERVATION 2020 (30103)	19,700	20,850	22,100	23,400	24,800	110,850	0	110,850
62	FBIP UNIDENTIFIED PROJECTS and VARIOUS PROJECTS (30	900	395	355	50	60	1,760	1,500	3,260
63	STADIUM R & R (30102)	260	260	760	260	260	1,800	1,300	3,100
64	EDISON HOME RENOVATION	500	0	0	0	0	500	0	500
65	OLD SCHOOLHOUSE RENOVATION	75	0	0	0	0	75	0	75
66	DOT -URBAN STREET LIGHTING (15500)	1,200	1,200	1,200	1,200	700	5,500	3,500	9,000
67	AD VALOREM FUNDED (30100)								
68	PARKS & RECREATION	4,669	4,720	5,480	3,930	2,631	21,430	11,915	33,345
69	GOVERNMENT FACILITIES	11,525	4,972	6,083	3,820	5,049	31,449	10,262	41,711
70	DOT - LANDSCAPING ( VARIOUS PROJECTS)& GIS	1,545	2,978	2,733	3,046	1,716	12,018	4,100	16,118
71	DOT - ROADWAY BEAUTIFICATION (206024)	600	600	600	600	600	3,000	3,000	6,000
72	COUNTY LANDS	460	345	350	355	360	1,870	1,800	3,670
73	WATER RESOURCES (AD VALOREM PORTION)	2,455	4,530	4,273	990	1,990	14,238	9,950	24,188
74	TOTAL AD VALOREM	\$21,254	\$18,145	\$19,519	\$12,741	\$12,346	84,005	\$41,027	\$125,032
75	<b>TOTAL PROJECTS</b>	<b>\$59,219</b>	<b>\$49,980</b>	<b>\$58,044</b>	<b>\$49,080</b>	<b>\$49,563</b>	<b>\$265,885</b>	<b>\$110,419</b>	<b>\$376,304</b>
76									
77	<b>RESERVES</b>								
78	COMMUNITY PARK IMPACT (186)	\$1,228	\$1,914	\$1,914	\$1,916	\$1,969			
79	REGIONAL PARK (187)	\$5	\$7	\$6	\$9	\$6			
80	AD VALOREM (30100)	\$3,496	\$11,005	\$19,141	\$37,153	\$58,224			
81	AD VALOREM - CONSERVATION 2020 (30103)	\$1,283	\$3,136	\$5,658	\$8,960	\$13,120			
82	TDC (30101)	\$2,063	\$3,350	\$4,518	\$5,880	\$7,251			

**FISCAL 2005 BUDGET**



**LEE COUNTY**

# TRANSPORTATION REVENUES FY04/05 – FY08/09



**FISCAL 2005 BUDGET**

**TRANSPORTATION REVENUES AND EXPENDITURES  
FY04/05 – 08/09**

TRANSPORTATION IMPROVEMENTS  
IN THOUSANDS OF DOLLARS (000)

REF #	REVENUE	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	5 YEAR TOTAL	YEAR 6-10	10 YEAR TOTAL
1	FIVE CENT LOGT (Net of debt service)	\$3,125	\$3,727	\$3,877	\$4,025	\$4,174	\$18,928	\$19,696	\$38,624
2	SIX CENT LOGT (Net of debt service)	\$5,934	\$6,238	\$6,440	\$6,640	\$6,839	32,090	\$32,266	64,356
3	INTEREST (Fund 30700)	1,000	1,100	1,200	1,400	1,600	6,300	8,000	14,300
4	CIGP AGREEMENTS	3,125	0	2,730	0	0	5,855	0	5,855
5	JPA - FDOT ADVANCE	3,411	0	72	0	0	3,483	0	3,483
6	TOLL REVENUES (CIP RELATED)	3,017	500	3,363	6,299	5,152	18,331	15,975	34,306
7	AD VALOREM (ROAD CIP RELATED)	2,145	3,578	3,333	3,646	2,316	15,018	7,100	22,118
8	MSTU FUNDED (STREETLIGHTING)	1,200	1,200	1,200	1,200	700	5,500	3,500	9,000
9	DEVELOPER DONATIONS	7,248	7,182	0	0	0	14,430	0	14,430
10	CITY OF BONITA SPRINGS	3,782	0	0	0	0	3,782	0	3,782
11	TOWN OF FORT MYERS BEACH	0	20	0	0	0	20	0	20
12	FDOT FUNDED	0	60	0	0	0	60	0	60
13	ALL HAZARDS FUND	25	60	21	45	0	151	0	151
14	TRANSIT FUND	0	30	0	0	0	30	0	30
15	IMPACT FEES (Excludes BS & FMB)	21,239	21,664	22,097	22,539	22,990	110,529	110,529	221,057
16	IMPACT FEE INTEREST	571	650	663	676	690	3,249	3,249	6,499
17	FDOT REPAYMENT OF IMPACT FEES (204020)	0	0	750	0	0	750	0	750
18	BOND PROCEEDS	8,864	0	0	0	0	8,864	0	8,864
19	<b>TOTAL NEW REVENUES</b>	<b>\$64,685</b>	<b>\$46,008</b>	<b>\$45,746</b>	<b>\$46,470</b>	<b>\$44,461</b>	<b>\$247,370</b>	<b>\$200,315</b>	<b>\$447,685</b>
20	FUND BALANCES								
21	TRANSPORTATION CAPITAL (Fund 30700)	10,932	5,782	1,385	238	401			
22	IMPACT FEES	17,333	19,056	7,070	15,377	12,200			
23	<b>TOTAL REVENUES</b>	<b>\$92,951</b>	<b>\$70,847</b>	<b>\$54,201</b>	<b>\$62,084</b>	<b>\$57,062</b>			

**FISCAL 2005 BUDGET**

**TRANSPORTATION REVENUES AND EXPENDITURES  
FY04/05 – 08/09**

TRANSPORTATION IMPROVEMENTS  
IN THOUSANDS OF DOLLARS (000)

REF #	REVENUE	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	5 YEAR TOTAL	YEAR 6-10	10 YEAR TOTAL
24	<b>NON PROJECT RELATED</b>								
25	RESERVE REQ. FUND 30700 (\$750,000 OR 10%)	\$1,877	\$1,304	\$1,234	\$976	\$777	\$6,168	\$3,617	\$9,785
26	IMPACT FEE CREDITS	3,200	3,200	3,200	3,200	3,200	16,000	16,000	32,000
27	DEBT SERVICE PAYMENTS FROM IMPACT FEES	690	389	388	388	388	2,242	2,242	4,485
28	TOWN OF FMB GAS TAX ALLOCATION	456	464	473	482	0	1,875	0	1,875
29	TRANSIT ALLOCATION	638	654	669	685	701	3,347	3,580	6,927
30	TOTAL NON PROJECT RELATED	6,861	6,011	5,964	5,731	5,065	29,632	25,439	55,071
31	<b>BALANCE REMAINING FOR PROJECTS</b>	<b>\$86,090</b>	<b>\$64,836</b>	<b>\$48,236</b>	<b>\$56,354</b>	<b>\$51,997</b>			
32	<b>PROJECT RELATED</b>								
33	IMPACT FEE FUNDED	\$16,197	\$30,711	\$11,615	\$22,804	\$21,272	\$102,599	\$8,424	\$111,023
34	OTHER								
35	TOLL REVENUE FUNDED	3,017	500	3,363	6,299	5,152	18,331	15,975	34,306
36	AD VALOREM PORTION (6024, Landscap, GIS)	2,145	3,578	3,333	3,646	2,316	15,018	7,100	22,118
37	MSTU PORTION (Urban Streetlighting)	1,200	1,200	1,200	1,200	700	5,500	3,500	9,000
38	DEVELOPER DONATIONS	7,248	7,182	0	0	0	14,430	0	14,430
39	CITY OF BONITA SPRINGS	3,782	0	0	0	0	3,782	0	3,782
40	TOWN OF FORT MYERS BEACH	0	20	0	0	0	20	0	20
41	FDOT FUNDED	0	60	0	0	0	60	0	60
42	ALL HAZARDS FUND	25	60	21	45	0	151	0	151
43	TRANSIT FUND	0	30	0	0	0	30	0	30
44	DEBT FINANCED PROJECTS	8,864	0	0	0	0	8,864	0	8,864
46	307 FUNDED								
47	MAJOR ROADS AND BRIDGES	13,013	7,280	6,580	3,499	1,506	31,878	4,870	36,748
48	MINOR BRIDGES (#205714)	500	500	500	500	500	2,500	2,500	5,000
49	RESURFACE AND REBUILD (#204683)	3,200	3,200	3,200	3,200	3,200	16,000	16,000	32,000
50	TRAFFIC SIGNALS/INTERSECTIONS (#206713)	1,000	1,000	1,000	1,500	1,500	6,000	7,500	13,500
51	ENVIRONMENTAL MITIGATION (#204007)	60	60	60	60	60	300	300	600
53	BICYCLE/PEDESTRIAN FACILITIES (#206002)	1,000	1,000	1,000	1,000	1,000	5,000	5,000	10,000
54	TOTAL 307 REQUESTED	\$18,773	\$13,040	\$12,340	\$9,759	\$7,766	\$61,678	\$36,170	\$97,848
55	TOTAL IMPACT FEE REQUESTED	16,197	30,711	11,615	22,804	21,272	102,599	8,424	111,023
56	TOTAL "OTHER" REQUESTED	26,281	12,630	7,917	11,190	8,168	66,186	26,575	92,761
57	<b>TOTAL PROJECT EXPENDITURES</b>	<b>\$61,251</b>	<b>\$56,381</b>	<b>\$31,872</b>	<b>\$43,753</b>	<b>\$37,206</b>	<b>\$230,463</b>	<b>\$71,169</b>	<b>\$301,632</b>
58									
59	RESERVES								
60	FUND 307	\$5,782	\$1,385	\$238	\$401	\$3,771			
61	IMPACT FEES	19,056	7,070	15,377	12,200	11,020			

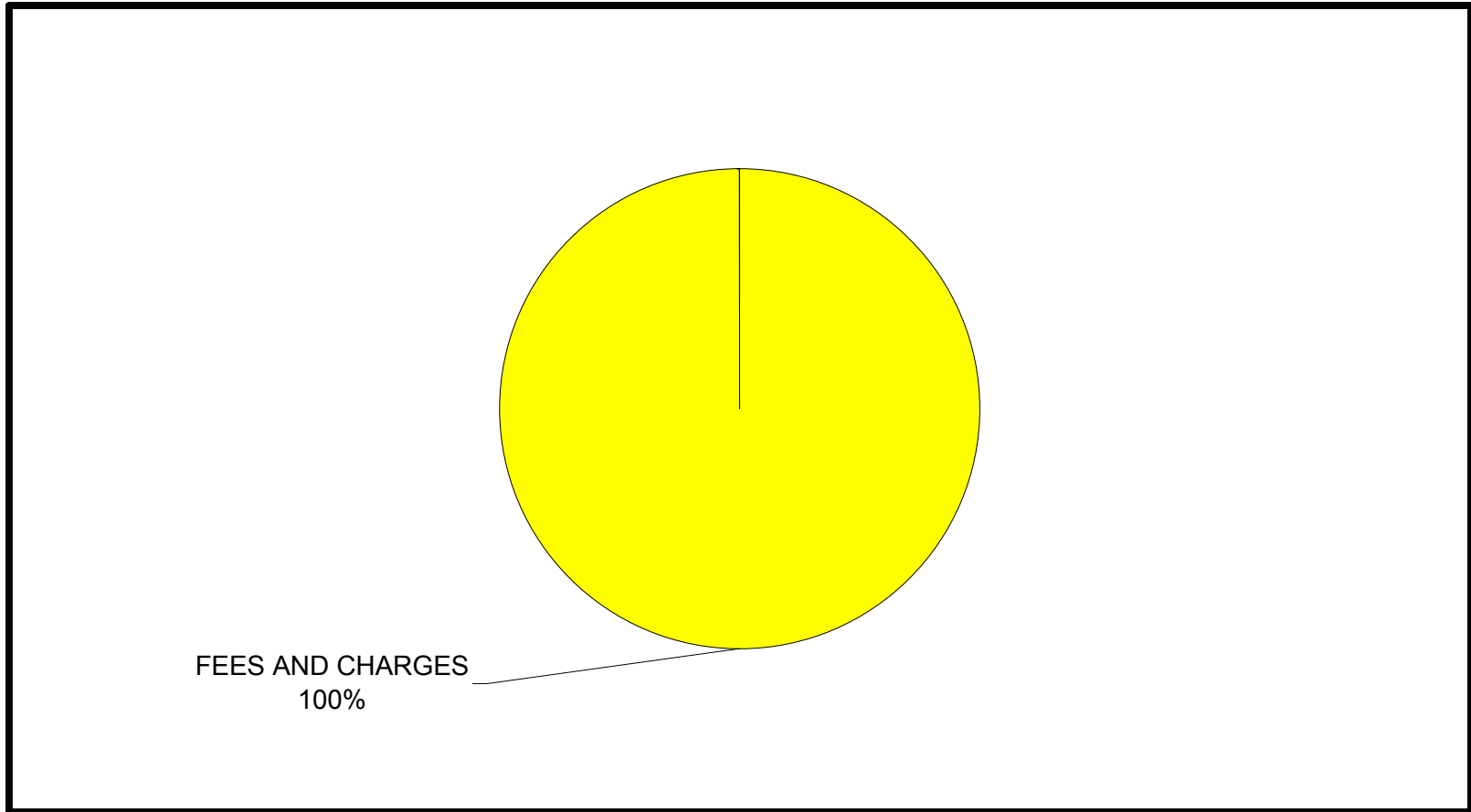
**FISCAL 2005 BUDGET**



**LEE COUNTY**

**FISCAL 2005 BUDGET**

**ENTERPRISE FUND REVENUES  
(SOLID WASTE AND UTILITIES)  
FY04/05 – 08/09**



FEEES AND CHARGES  
100%

**FISCAL 2005 BUDGET**

**ENTERPRISE FUND REVENUES**

**FY04/05 – 08/09**

<b>ENTERPRISE FUNDS SOLID WASTE AND UTILITIES</b>
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<b>REVENUES</b>
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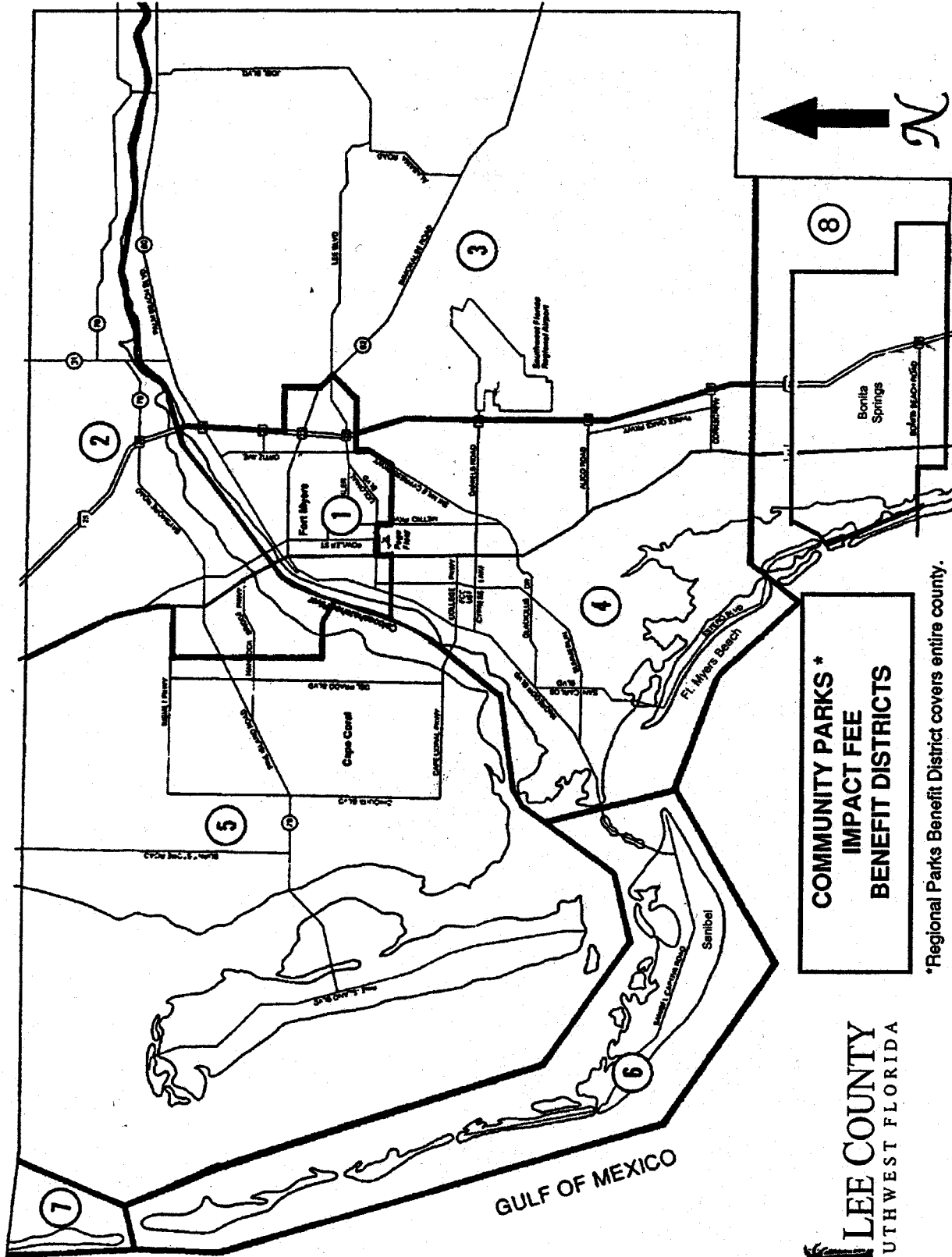
	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
FEES AND CHARGES	\$ 52,947,223	\$ 29,965,507	\$ 23,450,000	\$ 20,612,650	\$ 3,175,000	\$ 130,150,380	\$ 89,794,100	\$ 219,944,480
BOND/PROP. BOND FUNDS	0	0	0	0	0	0	0	0
<b>TOTAL ENTERPRISE PROJECT AVAILABLE</b>	<b>\$ 52,947,223</b>	<b>\$ 29,965,507</b>	<b>\$ 23,450,000</b>	<b>\$ 20,612,650</b>	<b>\$ 3,175,000</b>	<b>\$ 130,150,380</b>	<b>\$ 89,794,100</b>	<b>\$ 219,944,480</b>

<b>EXPENDITURES</b>
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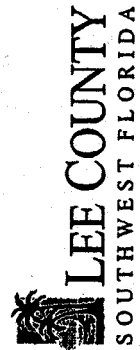
	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
<b>SOLID WASTE</b>								
SOLID WASTE	\$ 21,423,746	\$ 780,000	\$ 800,000	\$ 8,400,000	\$ 500,000	\$ 31,903,746	\$ 9,500,000	\$ 41,403,746
PROPOSED DEBT FINANCED	0	0	0	0	0	0	0	0
<b>SOLID WASTE TOTAL</b>	<b>\$ 21,423,746</b>	<b>\$ 780,000</b>	<b>\$ 800,000</b>	<b>\$ 8,400,000</b>	<b>\$ 500,000</b>	<b>\$ 31,903,746</b>	<b>\$ 9,500,000</b>	<b>\$ 41,403,746</b>
<b>UTILITIES</b>								
UTILITIES	\$ 31,523,477	\$ 29,185,507	\$ 22,650,000	\$ 12,212,650	\$ 2,675,000	\$ 98,246,634	\$ 80,294,100	\$ 178,540,734
PROPOSED DEBT FINANCED	0	0	0	0	0	0	0	0
<b>UTILITIES TOTAL</b>	<b>\$ 31,523,477</b>	<b>\$ 29,185,507</b>	<b>\$ 22,650,000</b>	<b>\$ 12,212,650</b>	<b>\$ 2,675,000</b>	<b>\$ 98,246,634</b>	<b>\$ 80,294,100</b>	<b>\$ 178,540,734</b>
<b>TOTAL ENTERPRISE EXPENDITURES</b>	<b>\$ 52,947,223</b>	<b>\$ 29,965,507</b>	<b>\$ 23,450,000</b>	<b>\$ 20,612,650</b>	<b>\$ 3,175,000</b>	<b>\$ 130,150,380</b>	<b>\$ 89,794,100</b>	<b>\$ 219,944,480</b>



FISCAL 2005 BUDGET



\*Regional Parks Benefit District covers entire county.



**FISCAL 2005 BUDGET**

**COMMUNITY PARK IMPACT FEE DISTRICTS**

**COMMUNITY PARK IMPACT FEE DISTRICT REVENUES**

DIST. 01--FT. MYERS	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$20.0	\$20.4	\$20.8	\$21.2	\$21.6	\$104.1
INTEREST	\$0.4	\$0.6	\$0.6	\$0.6	\$0.6	\$2.9
FUND BAL.	\$18.2	\$1.6	\$1.6	\$2.0	\$1.8	
REV. TOTAL	<u>\$38.6</u>	<u>\$22.6</u>	<u>\$23.0</u>	<u>\$23.8</u>	<u>\$24.0</u>	
<b>PROJECTS:</b>						
SCHANDLER HALL PARK IMPROVE/LAND ACQ	\$37.0	\$21.0	\$21.0	\$22.0	\$22.0	\$123.0
TOTAL PROJECTS	<u>\$37.0</u>	<u>\$21.0</u>	<u>\$21.0</u>	<u>\$22.0</u>	<u>\$22.0</u>	<u>\$123.0</u>
RESERVES	\$1.6	\$1.6	\$2.0	\$1.8	\$2.0	

DIST. 02--NORTH FT MYERS/ALVA	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$200.0	\$204.0	\$208.1	\$212.2	\$216.5	\$1,040.8
INTEREST	\$4.0	\$6.1	\$6.2	\$6.4	\$6.5	\$29.2
FUND BAL.	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	
REV. TOTAL	<u>\$204.0</u>	<u>\$210.1</u>	<u>\$214.3</u>	<u>\$218.6</u>	<u>\$223.0</u>	
<b>LESS:</b>						
LOAN REPAYMENT TO GENERAL FUND	\$204.0	\$210.1	\$214.3	\$218.6	\$168.8	\$1,015.8
NET AVAILABLE	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$54.2</u>	<u>\$54.2</u>
<b>PROJECTS:</b>						
TOTAL PROJECTS	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>
RESERVES	\$0.0	\$0.0	\$0.0	\$0.0	\$54.2	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2005 BUDGET**

<b>COMMUNITY PARK IMPACT FEE DISTRICT REVENUES</b>
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DIST. 03--EAST LEE COUNTY	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$1,300.0	\$1,326.0	\$1,352.5	\$1,379.6	\$1,407.2	\$6,765.3
INTEREST	\$28.0	\$39.8	\$40.6	\$41.4	\$42.2	\$192.0
FUND BAL.	\$886.9	\$1,212.9	\$1,903.7	\$1,901.8	\$1,902.8	
REV. TOTAL	\$2,214.9	\$2,578.7	\$3,296.8	\$3,322.8	\$3,352.2	
<b>LESS:</b>						
LOAN REPAYMENT TO GENERAL FUND	\$1,002.0	\$0.0	\$0.0	\$0.0	\$0.0	\$1,002.0
NET AVAILABLE	\$1,212.9	\$2,578.7	\$3,296.8	\$3,322.8	\$3,352.2	
<b>PROJECTS:</b>						
VETERANS PARK MASTER PLAN/IMPROVEMENTS	\$0.0	\$675.0	\$1,395.0	\$1,420.0	\$1,450.0	\$4,940.0
TOTAL PROJECTS	\$0.0	\$675.0	\$1,395.0	\$1,420.0	\$1,450.0	\$4,940.0
RESERVES	\$1,212.9	\$1,903.7	\$1,901.8	\$1,902.8	\$1,902.2	

DIST. 04-SO. FT. MYERS/SO. LEE CO.	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$1,300.0	\$1,326.0	\$1,352.5	\$1,379.6	\$1,407.2	\$6,765.3
INTEREST	\$26.0	\$39.8	\$40.6	\$41.4	\$42.2	\$190.0
FUND BAL.	\$722.2	\$8.2	\$4.0	\$4.1	\$5.1	
REV. TOTAL	\$2,048.2	\$1,374.0	\$1,397.1	\$1,425.1	\$1,454.5	
<b>LESS:</b>						
CREDITS	\$50.0	\$50.0	\$50.0	\$50.0	\$50.0	\$250.0
NET AVAILABLE	\$1,998.2	\$1,324.0	\$1,347.1	\$1,375.1	\$1,404.5	\$7,448.9
<b>PROJECTS:</b>						
S FORT MYERS COMM PARK LAND	\$1,990.0	\$1,320.0	\$1,343.0	\$1,370.0	\$1,400.0	\$7,423.0
TOTAL PROJECTS	\$1,990.0	\$1,320.0	\$1,343.0	\$1,370.0	\$1,400.0	\$7,423.0
RESERVES	\$8.2	\$4.0	\$4.1	\$5.1	\$4.5	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2005 BUDGET**

<b>COMMUNITY PARK IMPACT FEE DISTRICT REVENUES</b>
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DIST. 05--CAPE CORAL/PINE ISLAND	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$150.0	\$153.0	\$156.1	\$159.2	\$162.4	\$780.6
INTEREST	\$3.0	\$4.6	\$4.7	\$4.8	\$4.9	\$21.9
FUND BAL.	\$53.4	\$4.4	\$2.0	\$2.8	\$2.8	
REV. TOTAL	\$206.4	\$162.0	\$162.8	\$166.8	\$170.1	
<b>PROJECTS:</b>						
PHILLIPS PARK	\$202.0	\$160.0	\$160.0	\$164.0	\$167.0	\$853.0
TOTAL PROJECTS	\$202.0	\$160.0	\$160.0	\$164.0	\$167.0	\$853.0
RESERVES	\$4.4	\$2.0	\$2.8	\$2.8	\$3.1	

DIST. 06--SANIBEL/CAPTIVA	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$10.0	\$10.2	\$10.4	\$10.6	\$10.8	\$52.0
INTEREST	\$0.2	\$0.3	\$0.3	\$0.3	\$0.3	\$1.5
FUND BAL.	\$1.0	\$1.2	\$1.7	\$2.4	\$2.3	
REV. TOTAL	\$11.2	\$11.7	\$12.4	\$13.3	\$13.4	
<b>PROJECTS:</b>						
SANIBEL/CAPTIVA PARK IMPROVEMENTS	\$10.0	\$10.0	\$10.0	\$11.0	\$11.0	\$52.0
TOTAL PROJECTS	\$10.0	\$10.0	\$10.0	\$11.0	\$11.0	\$52.0
RESERVES	\$1.2	\$1.7	\$2.4	\$2.3	\$2.4	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2005 BUDGET**

<b>COMMUNITY PARK IMPACT FEE DISTRICT REVENUES</b>
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DIST. 07--BOCA GRANDE	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$7.0	\$7.1	\$7.3	\$7.4	\$7.6	\$36.4
INTEREST	\$0.1	\$0.2	\$0.2	\$0.2	\$0.2	\$1.0
FUND BAL.	\$0.0	\$0.1	\$1.4	\$1.4	\$1.0	
REV. TOTAL	<u>\$7.1</u>	<u>\$7.4</u>	<u>\$8.9</u>	<u>\$9.0</u>	<u>\$8.8</u>	
<b>PROJECTS:</b>						
BOCA GRANDE IMPROVEMENTS	\$7.0	\$6.0	\$7.5	\$8.0	\$8.5	\$37.0
TOTAL PROJECTS	<u>\$7.0</u>	<u>\$6.0</u>	<u>\$7.5</u>	<u>\$8.0</u>	<u>\$8.5</u>	<u>\$37.0</u>
RESERVES	\$0.1	\$1.4	\$1.4	\$1.0	\$0.3	

DIST. 08--BONITA SPRINGS	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$600.0	\$612.0	\$624.2	\$636.7	\$649.5	\$3,122.4
INTEREST	\$153.0	\$18.4	\$18.7	\$19.1	\$19.5	\$228.7
FUND BAL.	\$261.1	\$0.0	\$0.0	\$0.0	\$0.0	
REV. TOTAL	<u>\$1,014.1</u>	<u>\$630.4</u>	<u>\$643.0</u>	<u>\$655.7</u>	<u>\$669.0</u>	
<b>LESS:</b>						
LOAN REPAYMENT TO GENERAL FUND	\$1,014.1	\$630.4	\$643.0	\$655.7	\$669.0	\$3,612.2
NET AVAILABLE	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	
<b>PROJECTS:</b>						
ESTERO COMMUNITY PARK	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
PROJECT TOTAL	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>
RESERVES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2005 BUDGET**

<b>COMMUNITY PARK IMPACT FEE DISTRICT REVENUES</b>
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DIST. 40--GATEWAY	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$80.0	\$81.6	\$83.2	\$84.9	\$86.6	\$416.3
INTEREST	\$1.6	\$2.4	\$2.5	\$2.5	\$2.6	\$11.7
FUND BAL.	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	
REV. TOTAL	<u>\$81.6</u>	<u>\$84.0</u>	<u>\$85.7</u>	<u>\$87.4</u>	<u>\$89.2</u>	
<b>LESS:</b>						
LOAN REPAYMENT TO GENERAL FUND	\$81.6	\$84.0	\$85.7	\$87.4	\$89.2	\$428.0
NET AVAILABLE	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>
<b>PROJECTS:</b>						
TOTAL PROJECTS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
RESERVES	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2005 BUDGET**

<b>COMMUNITY PARK IMPACT FEE DISTRICT REVENUES</b>
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<b>COMMUNITY PARK TOTAL</b>	<b>FY 04/05</b>	<b>FY 05/06</b>	<b>FY 06/07</b>	<b>FY 07/08</b>	<b>FY 08/09</b>	<b>TOTAL</b>
<b>IMPACT FEES</b>	\$3,667.0	\$3,740.3	\$3,815.1	\$3,891.4	\$3,969.3	\$19,083.2
INTEREST	\$216.3	\$112.2	\$114.5	\$116.7	\$119.1	\$678.8
FUND BAL.	\$1,942.8	\$1,228.4	\$1,914.4	\$1,914.5	\$1,915.9	
REV. TOTAL	\$5,826.1	\$5,081.0	\$5,844.0	\$5,922.7	\$6,004.2	
<b>LESS:</b>						
CREDITS	\$50.0	\$50.0	\$50.0	\$50.0	\$50.0	\$250.0
LOAN REPAYMENT TO GENERAL FUND (18602)	\$204.0	\$210.1	\$214.3	\$218.6	\$168.8	\$1,015.8
LOAN REPAYMENT TO GENERAL FUND (18603)	\$1,002.0	\$0.0	\$0.0	\$0.0	\$0.0	\$1,002.0
LOAN REPAYMENT TO GENERAL FUND (18608)	\$1,014.1	\$630.4	\$643.0	\$655.7	\$669.0	\$3,612.2
LOAN REPAYMENT TO GENERAL FUND (18640)	\$81.6	\$84.0	\$85.7	\$87.4	\$89.2	\$428.0
NET AVAILABLE	\$3,474.4	\$4,106.5	\$4,850.9	\$4,911.0	\$5,027.2	\$22,370.0
<b>PROJECTS:</b>						
ESTERO COMMUNITY PARK	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
BOCA GRANDE IMPROVEMENTS	\$7.0	\$6.0	\$7.5	\$8.0	\$8.5	\$37.0
PHILLIPS PARK	\$202.0	\$160.0	\$160.0	\$164.0	\$167.0	\$853.0
SANIBEL/CAPTIVA PARK IMPROVEMENTS	\$10.0	\$10.0	\$10.0	\$11.0	\$11.0	\$52.0
VETERANS PARK MASTER PLAN/IMPROVEMENTS	\$0.0	\$675.0	\$1,395.0	\$1,420.0	\$1,450.0	\$4,940.0
SCHANDLER HALL PARK IMPROVE/LAND ACQ	\$37.0	\$21.0	\$21.0	\$22.0	\$22.0	\$123.0
S FORT MYERS COMM PARK LAND	\$1,990.0	\$1,320.0	\$1,343.0	\$1,370.0	\$1,400.0	\$7,423.0
TOTAL PROJECTS	\$2,246.0	\$2,192.0	\$2,936.5	\$2,995.0	\$3,058.5	\$13,428.0
RESERVES	\$1,228.4	\$1,914.5	\$1,914.4	\$1,916.0	\$1,968.7	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2005 BUDGET**

**REGIONAL PARK IMPACT FEE DISTRICT**

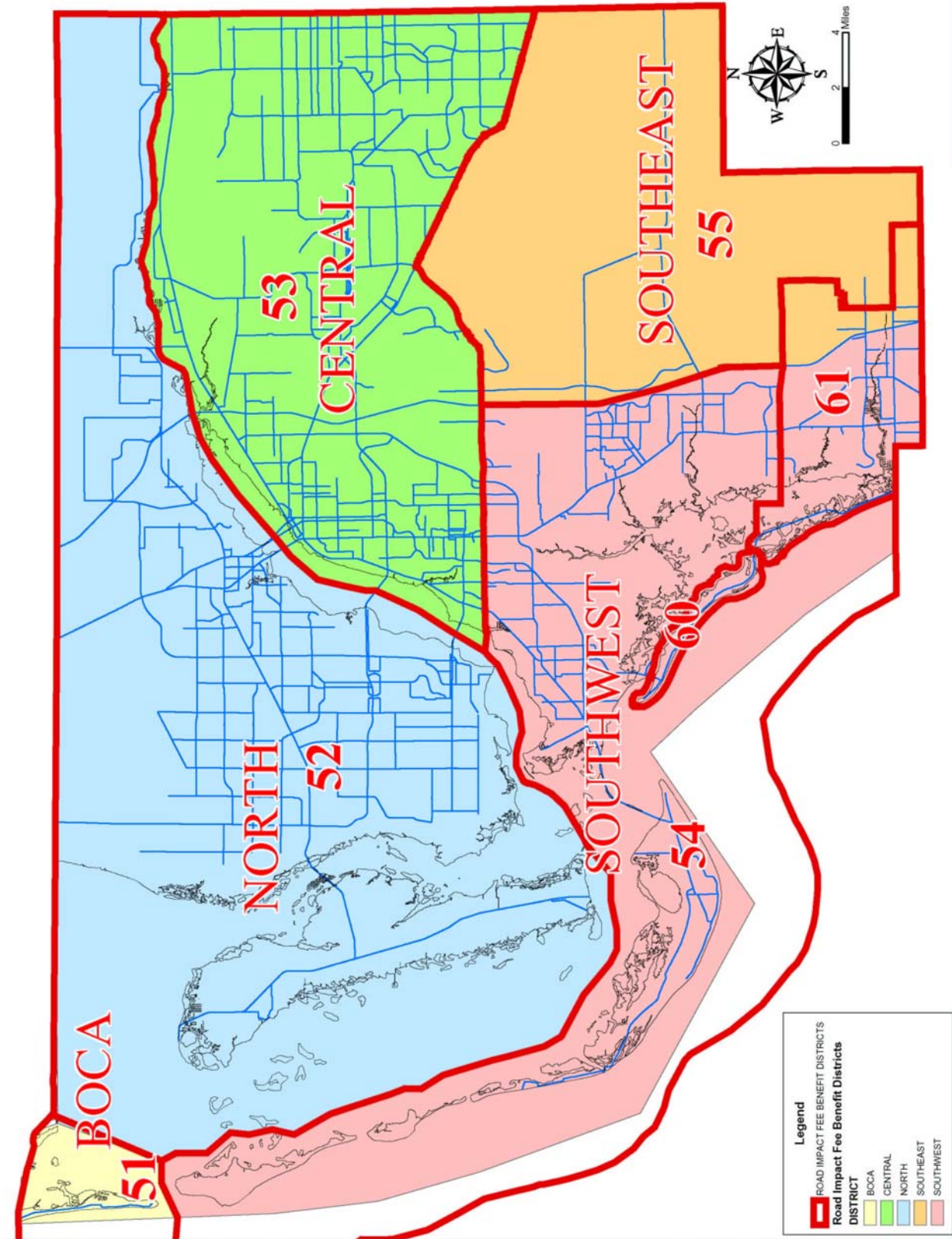
**REGIONAL PARKS IMPACT FEE DISTRICT REVENUES**

<b>COUNTYWIDE</b>	<b>FY 04/05</b>	<b>FY 05/06</b>	<b>FY 06/07</b>	<b>FY 07/08</b>	<b>FY 08/09</b>	<b>TOTAL</b>
IMPACT FEES	\$2,500.0	\$2,550.0	\$2,601.0	\$2,653.0	\$2,706.1	\$13,010.1
INTEREST	\$50.0	\$76.5	\$78.0	\$79.6	\$81.2	\$365.3
FUND BAL.	\$2,025.4	\$5.4	\$6.9	\$5.9	\$8.5	
REV. TOTAL	\$4,575.4	\$2,631.9	\$2,685.9	\$2,738.5	\$2,795.8	
<b>PROJECTS:</b>						
CALOOSAHATCHEE CRK PRESERVE PUBLIC FAC	\$300.0	\$0.0	\$0.0	\$0.0	\$0.0	\$300.0
CALOOSAHATCHEE NORTHSIDE REST& PARKING	\$0.0	\$0.0	\$0.0	\$0.0	\$100.0	\$100.0
LAKES PARK MASTER PLAN	\$1,000.0	\$1,000.0	\$1,000.0	\$1,000.0	\$1,000.0	\$5,000.0
MANATEE PARK INTERPRETIVE/OFFICE	\$150.0	\$0.0	\$0.0	\$0.0	\$0.0	\$150.0
REGIONAL PADDLING CENTER	\$25.0	\$50.0	\$142.0	\$0.0	\$0.0	\$217.0
ROYAL PALM SAILING CENTER	\$25.0	\$0.0	\$135.0	\$0.0	\$0.0	\$160.0
SAN CARLOS BAY/BUNCHE BCH MASTER PLAN	\$500.0	\$0.0	\$0.0	\$0.0	\$0.0	\$500.0
SIX MILE CYPRESS INTERPRETIVE/OFFICE	\$250.0	\$0.0	\$0.0	\$0.0	\$0.0	\$250.0
TEN MILE LINEAR REGIONAL PARK	\$2,320.0	\$1,575.0	\$1,403.0	\$1,730.0	\$1,690.0	\$8,718.0
TOTAL PROJECTS	\$4,570.0	\$2,625.0	\$2,680.0	\$2,730.0	\$2,790.0	\$15,395.0
RESERVES	\$5.4	\$6.9	\$5.9	\$8.5	\$5.8	

IN THOUSANDS OF DOLLARS (000)



FISCAL 2005 BUDGET



**FISCAL 2005 BUDGET**

**ROAD IMPACT FEE DISTRICTS**

**ROADS IMPACT FEE DISTRICT REVENUES**

DIST. 01--FT. MYERS	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
INTEREST	\$5.0	\$0.0	\$0.0	\$0.0	\$0.0	\$5.0
FUND BAL.	\$1,072.8	\$1,077.8	\$5.0	\$5.0	\$5.0	
REV. TOTAL	\$1,077.8	\$1,077.8	\$5.0	\$5.0	\$5.0	
<b>PROJECTS:</b>						
ORTIZ AVENUE WIDENING	\$0.0	\$1,072.8	\$0.0	\$0.0	\$0.0	\$1,072.8
TOTAL PROJECTS	\$0.0	\$1,072.8	\$0.0	\$0.0	\$0.0	\$1,072.8
RESERVES	\$1,077.8	\$5.0	\$5.0	\$5.0	\$5.0	

DIST. 02--NORTH FT. MYERS/ALVA	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
INTEREST	\$20.0	\$0.0	\$0.0	\$0.0	\$0.0	\$20.0
FDOT REPAYMENT - SOUND WALL ( 204020)	\$0.0	\$0.0	\$750.0	\$0.0	\$0.0	\$750.0
FUND BAL.	\$648.9	\$668.9	\$243.9	\$20.0	\$20.0	
REV. TOTAL	\$668.9	\$668.9	\$993.9	\$20.0	\$20.0	
<b>PROJECTS:</b>						
DEL PRADO/NALLE GRADE EXTENSION	\$0.0	\$425.0	\$0.0	\$0.0	\$0.0	\$425.0
BUS 41/LITTLETON - US 41	\$0.0	\$0.0	\$973.9	\$0.0	\$0.0	\$973.9
TOTAL PROJECTS	\$0.0	\$425.0	\$973.9	\$0.0	\$0.0	\$1,398.9
RESERVES	\$668.9	\$243.9	\$20.0	\$20.0	\$20.0	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2005 BUDGET**

<b>ROADS IMPACT FEE DISTRICT REVENUES</b>
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DIST. 03--EAST LEE COUNTY	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
INTEREST	\$100.0	\$0.0	\$0.0	\$0.0	\$0.0	\$100.0
FUND BAL.	\$9,058.0	\$6,920.0	\$100.0	\$100.0	\$100.0	
REV. TOTAL	<u>\$9,158.0</u>	<u>\$6,920.0</u>	<u>\$100.0</u>	<u>\$100.0</u>	<u>\$100.0</u>	
<b>PROJECTS:</b>						
COLONIAL BLVD/I-75 TO SR 82	\$2,080.0	\$6,820.0	\$0.0	\$0.0	\$0.0	\$8,900.0
TREELINE EXT NORTH-DANIELS/COL	\$158.0	\$0.0	\$0.0	\$0.0	\$0.0	\$158.0
TOTAL PROJECTS	<u>\$2,238.0</u>	<u>\$6,820.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$9,058.0</u>
RESERVES	\$6,920.0	\$100.0	\$100.0	\$100.0	\$100.0	

DIST. 04--S. FT. MYERS/IONA/FMB	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
INTEREST	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
FUND BAL.	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	
REV. TOTAL	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	
<b>PROJECTS:</b>						
TOTAL PROJECTS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
RESERVES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2005 BUDGET**

<b>ROADS IMPACT FEE DISTRICT REVENUES</b>
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DIST. 05--CAPE CORAL/PINE ISLAND	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
INTEREST	\$10.0	\$0.0	\$0.0	\$0.0	\$0.0	\$10.0
FUND BAL.	\$463.9	\$10.0	\$10.0	\$10.0	\$10.0	
REV. TOTAL	<u>\$473.9</u>	<u>\$10.0</u>	<u>\$10.0</u>	<u>\$10.0</u>	<u>\$10.0</u>	
<b>PROJECTS:</b>						
DEL PRADO/CAPE CORAL PARKWAY	\$463.9	\$0.0	\$0.0	\$0.0	\$0.0	\$463.9
TOTAL PROJECTS	<u>\$463.9</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$463.9</u>
RESERVES	\$10.0	\$10.0	\$10.0	\$10.0	\$10.0	

DIST. 06--SANIBEL/CAPTIVA	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
INTEREST	\$1.0	\$0.0	\$0.0	\$0.0	\$0.0	\$1.0
FUND BAL.	\$64.4	\$1.0	\$1.0	\$1.0	\$1.0	
REV. TOTAL	<u>\$65.4</u>	<u>\$1.0</u>	<u>\$1.0</u>	<u>\$1.0</u>	<u>\$1.0</u>	
<b>PROJECTS:</b>						
SUMMERLIN/SAN CARLOS-GLADIOLUS	\$64.4	\$0.0	\$0.0	\$0.0	\$0.0	\$64.4
TOTAL PROJECTS	<u>\$64.4</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$64.4</u>
RESERVES	\$1.0	\$1.0	\$1.0	\$1.0	\$1.0	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2005 BUDGET**

<b>ROADS IMPACT FEE DISTRICT REVENUES</b>
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DIST. 07--BOCA GRANDE	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
INTEREST	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
FUND BAL.	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	
REV. TOTAL	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	
<b>PROJECTS:</b>						
TOTAL PROJECT	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
RESERVES	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	

DIST. 08--BONITA SPRINGS	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
INTEREST	\$10.0	\$0.0	\$0.0	\$0.0	\$0.0	\$10.0
FUND BAL.	\$956.1	\$10.0	\$10.0	\$10.0	\$10.0	
REV. TOTAL	\$966.1	\$10.0	\$10.0	\$10.0	\$10.0	
<b>PROJECTS:</b>						
THREE OAKS EXTENSION, SOUTH	\$192.1	\$0.0	\$0.0	\$0.0	\$0.0	\$192.1
IMPERIAL STREET	\$764.0	\$0.0	\$0.0	\$0.0	\$0.0	\$764.0
TOTAL PROJECTS	\$956.1	\$0.0	\$0.0	\$0.0	\$0.0	\$956.1
RESERVES	\$10.0	\$10.0	\$10.0	\$10.0	\$10.0	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2005 BUDGET**

<b>ROADS IMPACT FEE DISTRICT REVENUES</b>
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DIST. 21--BOCA GRANDE	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$39.0	\$39.8	\$40.6	\$41.4	\$42.2	\$203.0
INTEREST	\$0.8	\$1.2	\$1.2	\$1.2	\$1.3	\$5.7
FUND BAL.	\$20.1	\$41.7	\$64.6	\$88.3	\$112.7	
REV. TOTAL	<u>\$59.9</u>	<u>\$82.7</u>	<u>\$106.4</u>	<u>\$130.9</u>	<u>\$156.2</u>	
<b>LESS:</b>						
DEBT SERVICE	\$16.2	\$16.1	\$16.1	\$16.1	\$16.1	\$80.6
NET AVAILABLE	<u>\$43.7</u>	<u>\$66.6</u>	<u>\$90.3</u>	<u>\$114.8</u>	<u>\$140.1</u>	
<b>PROJECTS:</b>						
COUNTY-WIDE BIKE FACILITIES	\$2.0	\$2.0	\$2.0	\$2.1	\$2.1	\$10.2
TOTAL PROJECTS	<u>\$2.0</u>	<u>\$2.0</u>	<u>\$2.0</u>	<u>\$2.1</u>	<u>\$2.1</u>	<u>\$10.2</u>
RESERVES	\$41.7	\$64.6	\$88.3	\$112.7	\$138.0	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2005 BUDGET**

<b>ROADS IMPACT FEE DISTRICT REVENUES</b>
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DIST. 22--NORTH DISTRICT	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$1,800.0	\$1,836.0	\$1,872.7	\$1,910.2	\$1,948.4	\$9,367.3
INTEREST	\$36.0	\$55.1	\$56.2	\$57.3	\$58.5	\$263.0
FUND BAL.	\$502.7	\$1,568.6	\$2,974.0	\$4,415.6	\$5,294.3	
REV. TOTAL	<u>\$2,338.7</u>	<u>\$3,459.7</u>	<u>\$4,902.9</u>	<u>\$6,383.1</u>	<u>\$7,301.2</u>	
<b>LESS:</b>						
CREDITS	\$200.0	\$200.0	\$200.0	\$200.0	\$200.0	\$1,000.0
DEBT SERVICE	\$204.0	\$203.9	\$203.7	\$203.3	\$203.1	\$1,018.0
NET AVAILABLE	<u>\$1,934.7</u>	<u>\$3,055.8</u>	<u>\$4,499.2</u>	<u>\$5,979.8</u>	<u>\$6,898.1</u>	
<b>PROJECTS:</b>						
BUS 41/LITTLETON - US 41	\$0.0	\$0.0	\$0.0	\$600.0	\$6,700.0	\$7,300.0
DEL PRADO/CAPE CORAL PARKWAY	\$286.1	\$0.0	\$0.0	\$0.0	\$0.0	\$286.1
COUNTY-WIDE BIKE FACILITIES	\$80.0	\$81.8	\$83.6	\$85.5	\$87.4	\$418.3
TOTAL PROJECTS	<u>\$366.1</u>	<u>\$81.8</u>	<u>\$83.6</u>	<u>\$685.5</u>	<u>\$6,787.4</u>	<u>\$8,004.4</u>
RESERVES	\$1,568.6	\$2,974.0	\$4,415.6	\$5,294.3	\$110.7	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2005 BUDGET**

**ROADS IMPACT FEE DISTRICT REVENUES**

DIST. 23--CENTRAL DISTRICT	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$8,700.0	\$8,874.0	\$9,051.5	\$9,232.5	\$9,417.2	\$45,275.1
INTEREST	\$174.0	\$266.2	\$271.5	\$277.0	\$282.5	\$1,271.3
FUND BAL.	\$2,927.4	\$6,190.4	\$2,038.7	\$73.1	\$2,960.0	
REV. TOTAL	\$11,801.4	\$15,330.6	\$11,361.7	\$9,582.6	\$12,659.7	
<b>LESS:</b>						
CREDITS	\$1,200.0	\$1,200.0	\$1,200.0	\$1,200.0	\$1,200.0	\$6,000.0
DEBT SERVICE	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
NET AVAILABLE	\$10,601.4	\$14,130.6	\$10,161.7	\$8,382.6	\$11,459.7	
<b>PROJECTS:</b>						
ORTIZ AVENUE/SR82 - LUCKETT	\$0.0	\$0.0	\$0.0	\$588.0	\$7,735.0	\$8,323.0
ORTIZ AVENUE WIDENING	\$0.0	\$28.2	\$0.0	\$4,433.0	\$0.0	\$4,461.2
PLANTATION EXT/IDLEWILD - COLONIAL	\$2,038.0	\$0.0	\$4,272.0	\$0.0	\$0.0	\$6,310.0
SIX MILE CYPRESS PARKWAY 4L	\$1,186.0	\$0.0	\$5,424.0	\$0.0	\$0.0	\$6,610.0
SUMMERLIN/BOY SCOUT - CYPRESS LAKE	\$570.0	\$11,680.0	\$0.0	\$0.0	\$0.0	\$12,250.0
TREELINE EXT NORTH	\$242.0	\$0.0	\$0.0	\$0.0	\$0.0	\$242.0
COUNTY-WIDE BIKE FACILITIES	\$375.0	\$383.7	\$392.6	\$401.6	\$410.9	\$1,963.8
TOTAL PROJECTS	\$4,411.0	\$12,091.9	\$10,088.6	\$5,422.6	\$8,145.9	\$40,160.0
RESERVES	\$6,190.4	\$2,038.7	\$73.1	\$2,960.0	\$3,313.8	

IN THOUSANDS OF DOLLARS (000)



**FISCAL 2005 BUDGET**

**ROADS IMPACT FEE DISTRICT REVENUES**

DIST. 24--SOUTHWEST DISTRICT	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$8,100.0	\$8,262.0	\$8,427.2	\$8,595.8	\$8,767.7	\$42,152.7
INTEREST	\$162.0	\$247.9	\$252.8	\$257.9	\$263.0	\$1,183.6
FUND BAL.	\$605.1	\$616.8	\$119.7	\$6,784.9	\$1,649.4	
REV. TOTAL	\$8,867.1	\$9,126.7	\$8,799.7	\$15,638.6	\$10,680.1	
<b>LESS:</b>						
CREDITS	\$1,500.0	\$1,500.0	\$1,500.0	\$1,500.0	\$1,500.0	\$7,500.0
DEBT SERVICE	\$469.7	\$168.9	\$168.4	\$168.4	\$168.3	\$1,143.7
NET AVAILABLE	\$6,897.4	\$7,457.8	\$7,131.3	\$13,970.2	\$9,011.8	
<b>PROJECTS:</b>						
GLADIOLUS WIDENING	\$0.0	\$7,000.0	\$0.0	\$0.0	\$0.0	\$7,000.0
SANDY LANE EXT NORTH	\$0.0	\$0.0	\$0.0	\$666.0	\$5,848.0	\$6,514.0
SUMMERLIN/SAN CARLOS - GLADIOLUS	\$150.6	\$0.0	\$0.0	\$0.0	\$0.0	\$150.6
THREE OAKS PARKWAY EXT NORTH	\$0.0	\$0.0	\$0.0	\$11,300.0	\$0.0	\$11,300.0
THREE OAKS PARKWAY EXT SOUTH	\$2,800.0	\$0.0	\$0.0	\$0.0	\$0.0	\$2,800.0
THREE OAKS PARKWAY WIDENING	\$3,000.0	\$0.0	\$0.0	\$0.0	\$0.0	\$3,000.0
COUNTY-WIDE BIKE FACILITIES	\$330.0	\$338.1	\$346.4	\$354.8	\$363.4	\$1,732.7
TOTAL PROJECTS	\$6,280.6	\$7,338.1	\$346.4	\$12,320.8	\$6,211.4	\$32,497.3
RESERVES	\$616.8	\$119.7	\$6,784.9	\$1,649.4	\$2,800.4	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2005 BUDGET**

<b>ROADS IMPACT FEE DISTRICT REVENUES</b>
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DIST. 25--SOUTHEAST DISTRICT	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	TOTAL
<b>IMPACT FEES</b>	\$2,600.0	\$2,652.0	\$2,705.0	\$2,759.1	\$2,814.3	\$13,530.5
INTEREST	\$52.0	\$79.6	\$81.2	\$82.8	\$84.4	\$379.9
FUND BAL.	\$1,013.9	\$1,950.9	\$1,502.9	\$3,868.8	\$2,037.7	
REV. TOTAL	<u>\$3,665.9</u>	<u>\$4,682.5</u>	<u>\$4,289.1</u>	<u>\$6,710.7</u>	<u>\$4,936.4</u>	
<b>LESS:</b>						
CREDITS	\$300.0	\$300.0	\$300.0	\$300.0	\$300.0	\$1,500.0
NET AVAILABLE	<u>\$3,365.9</u>	<u>\$4,382.5</u>	<u>\$3,989.1</u>	<u>\$6,410.7</u>	<u>\$4,636.4</u>	
<b>PROJECTS:</b>						
COUNTY ROAD 951 EXTENSION	\$0.0	\$1,000.0	\$0.0	\$4,250.0	\$0.0	\$5,250.0
KORESHAN EXTENSION	\$0.0	\$1,762.0	\$0.0	\$0.0	\$0.0	\$1,762.0
THREE OAKS PARKWAY WIDENING	\$1,300.0	\$0.0	\$0.0	\$0.0	\$0.0	\$1,300.0
COUNTY-WIDE BIKE FACILITIES	\$115.0	\$117.6	\$120.3	\$123.0	\$125.7	\$601.6
TOTAL PROJECTS	<u>\$1,415.0</u>	<u>\$2,879.6</u>	<u>\$120.3</u>	<u>\$4,373.0</u>	<u>\$125.7</u>	<u>\$8,913.6</u>
RESERVES	\$1,950.9	\$1,502.9	\$3,868.8	\$2,037.7	\$4,510.7	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2005 BUDGET**

**ROADS IMPACT FEE DISTRICT REVENUES**

<b>ROADS TOTAL</b>	<b>FY 04/05</b>	<b>FY 05/06</b>	<b>FY 06/07</b>	<b>FY 07/08</b>	<b>FY 08/09</b>	<b>TOTAL</b>
<b>IMPACT FEES</b>	\$21,239.0	\$21,663.8	\$22,097.1	\$22,539.0	\$22,989.8	\$110,528.6
INTEREST	\$570.8	\$649.9	\$662.9	\$676.2	\$689.7	\$3,249.5
FDOT REPAYMENT-SOUND WALL (204020)	\$0.0	\$0.0	\$750.0	\$0.0	\$0.0	\$750.0
FUND BAL.	\$17,333.3	\$19,056.1	\$7,069.7	\$15,376.6	\$12,200.2	
REV. TOTAL	\$39,143.1	\$41,369.8	\$30,579.7	\$38,591.8	\$35,879.6	
<b>LESS:</b>						
CREDITS USED	\$3,200.0	\$3,200.0	\$3,200.0	\$3,200.0	\$3,200.0	\$16,000.0
DEBT SERVICE	\$689.9	\$388.9	\$388.2	\$387.8	\$387.5	\$2,242.3
TOTAL CREDITS/DEBT	\$3,889.9	\$3,588.9	\$3,588.2	\$3,587.8	\$3,587.5	\$18,242.3
NET AVAILABLE	\$35,253.2	\$37,780.9	\$26,991.5	\$35,004.0	\$32,292.1	
<b>PROJECTS:</b>						
COLONIAL BLVD/I-75 TO SR 82	\$2,080.0	\$6,820.0	\$0.0	\$0.0	\$0.0	\$8,900.0
COUNTY-WIDE BIKE FACILITIES	\$902.0	\$923.2	\$944.9	\$966.9	\$989.5	\$4,726.4
DEL PRADO/NALLE GRADE EXTENSION	\$0.0	\$425.0	\$0.0	\$0.0	\$0.0	\$425.0
GLADIOLUS WIDENING	\$0.0	\$7,000.0	\$0.0	\$0.0	\$0.0	\$7,000.0
KORESHAN EXTENSION	\$0.0	\$1,762.0	\$0.0	\$0.0	\$0.0	\$1,762.0
ORTIZ AVENUE WIDENING	\$0.0	\$1,101.0	\$0.0	\$4,433.0	\$0.0	\$5,534.0
PLANTATION EXT/IDLEWILD - COLONIAL	\$2,038.0	\$0.0	\$4,272.0	\$0.0	\$0.0	\$6,310.0
SIX MILE CYPRESS PKWY 4 LANING	\$1,186.0	\$0.0	\$5,424.0	\$0.0	\$0.0	\$6,610.0
THREE OAKS PARKWAY EXTENSION, NORTH	\$0.0	\$0.0	\$0.0	\$11,300.0	\$0.0	\$11,300.0
THREE OAKS EXTENSION, SOUTH	\$2,992.1	\$0.0	\$0.0	\$0.0	\$0.0	\$2,992.1
THREE OAKS PARKWAY WIDENING	\$4,300.0	\$0.0	\$0.0	\$0.0	\$0.0	\$4,300.0
TREELINE EXT NORTH	\$400.0	\$0.0	\$0.0	\$0.0	\$0.0	\$400.0
COUNTY ROAD 951 EXTENSION	\$0.0	\$1,000.0	\$0.0	\$4,250.0	\$0.0	\$5,250.0
DEL PRADO/CAPE CORAL PARKWAY	\$750.0	\$0.0	\$0.0	\$0.0	\$0.0	\$750.0
SUMMERLIN/SAN CARLOS - GLADIOLUS	\$215.0	\$0.0	\$0.0	\$0.0	\$0.0	\$215.0
IMPERIAL STREET	\$764.0	\$0.0	\$0.0	\$0.0	\$0.0	\$764.0
ORTIZ AVENUE/SR82 - LUCKETT	\$0.0	\$0.0	\$0.0	\$588.0	\$7,735.0	\$8,323.0
SUMMERLIN/BOY SCOUT - CYPRESS LAKE	\$570.0	\$11,680.0	\$0.0	\$0.0	\$0.0	\$12,250.0

**FISCAL 2005 BUDGET**

<b>ROADS IMPACT FEE DISTRICT REVENUES</b>
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<b>ROADS TOTAL</b>	<b>FY 04/05</b>	<b>FY 05/06</b>	<b>FY 06/07</b>	<b>FY 07/08</b>	<b>FY 08/09</b>	<b>TOTAL</b>
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**PROJECTS: (Continued)**

SANDY LANE EXT NORTH	\$0.0	\$0.0	\$0.0	\$666.0	\$5,848.0	\$6,514.0
BUS 41/LITTLETON - US 41	\$0.0	\$0.0	\$973.9	\$600.0	\$6,700.0	\$8,273.9
TOTAL PROJECTS	\$16,197.1	\$30,711.2	\$11,614.8	\$22,803.9	\$21,272.5	\$102,599.4
RESERVES	\$19,056.1	\$7,069.7	\$15,376.6	\$12,200.2	\$11,019.6	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2005 BUDGET**

**TOURIST DEVELOPMENT COUNCIL BEACH FUNDS**

FY04/05 – 08/09 CAPITAL IMPROVEMENT PROGRAM

LEE COUNTY, FLORIDA

PROJ #	PROJECT NAME	BUDGETED FY 03/04	ADOPTED FY 04/05	PROPOSED FY 05/06	PROPOSED FY 06/07	PROPOSED FY 07/08	PROPOSED FY 08/09	PROJECT TOTAL
201877	ANDY ROSSE LN BAYSIDE ACCESS IMPROV.	\$10,500	\$0	\$0	\$0	\$0	\$0	\$14,500
201800	BATHING BEACH WTR QUALITY MONITOR	10,000	10,000	10,000	10,000	10,000	10,000	80,438
200686	BEACH RENOURISHMENT TRUST FUND	1,166,072	1,048,394	899,186	1,232,183	660,925	1,222,487	7,194,557
201804	BILLY'S CREEK RESTORATION	117,847	0	0	0	0	0	162,025
201719	BLACK ISLAND MULTI-USE TRAIL	3,719	0	0	0	0	0	121,903
203091	BLIND PASS ECOZONE	483,333	3,333	10,835	11,126	11,433	0	520,060
201805	BOARDWALK DECK REPAIRS	75,000	75,000	75,000	75,000	75,000	75,000	643,871
203039	BONITA BEACH RENOURISHMENT	816,454	30,871	32,415	34,036	77,208	110,187	1,159,692
201879	BONITA RIVERSIDE DEPOT PARK IMPROV	51,954	0	0	0	0	0	124,000
201808	BOWDITCH PARK BOAT DOCKS	106,685	0	0	0	0	0	135,000
201878	BOWMAN'S BEACH PK LOOKOUT REPLACEMT	25,000	0	0	0	0	0	25,000
201789	CALOOSAHATCHEE REG PARK PHASE I	255,966	0	0	0	0	0	326,313
201852	CALOOSAHATCHEE REG PARK-OXBOW ISLND	80,000	0	0	0	0	0	80,000
201704	CAPE CORAL BEACH RENOUR	13,335	0	0	0	0	0	20,000
201698	CAPE CORAL ECO PARK IMPROVEMENTS	12,236	0	0	0	0	0	315,000
201889	CAPE CORAL GLOVER BIGHT TRAIL-PHASE II	325,481	0	0	0	0	0	425,000
201743	CAPE CORAL YACHT CLUB BEACH MAINT	41,470	25,000	0	0	0	0	135,678
201809	CAPITALIZED BEACH FRONT PARK MAINT	181,333	50,000	50,000	50,000	50,000	50,000	608,724
203061	CAPTIVA RENOURISHMENT	2,043,330	312,861	24,004	25,204	26,464	0	2,431,863
201890	CAYO COSTA-BAYSIDE FACILITY IMPROV	100,000	0	0	0	0	0	100,000
201687	EMERGENCY BEACH CLEAN UP	291,063	209,000	0	0	0	0	821,384
203022	ESTERO BEACH RESTORATION PROGRAM	1,886,121	18,637	19,569	20,547	21,574	0	2,415,087
201895	FMB-BEACH OPERATIONS	135,000	135,000	0	0	0	0	308,976
201810	FOUR MILE COVE ECOLOGICAL PARK & MAINT	75,416	25,000	0	0	0	0	729,958
203023	GASPARILLA BEACH RESTORATION PROJECT	868,017	34,941	0	0	6,988	18,975	1,352,961
201891	GASPARILLA ISLAND RESTROOM PROJECT	71,500	0	0	0	0	0	71,500
201892	HISTORIC CALOOSAHATCHEE SEAWALL	147,250	0	0	0	0	0	156,250
201769	J.N. DING DARLING FISHING PIER	15,001	0	0	0	0	0	25,000
201811	LEE ISLAND COAST PADDLING TRAIL	62,778	0	0	0	0	0	170,000
201893	LOVERS KEY ADA BCH ACCESS/FOOTBRIDG	3,794	0	0	0	0	0	26,000
203024	LOVERS KEY BEACH RESTORATION	463,755	19,610	20,590	20,590	463,091	28,351	1,093,083
201884	LOVERS KEY ROADSIDE PARK	728,534	0	0	0	0	0	743,855
201744	LOVERS KEY/BLACK ISL. PEDES. BRIDGE	0	0	0	0	0	0	14,145
201888	LOVERS KEY-GABRIELLE DAMAGE	58,500	0	0	0	0	0	58,500
201665	MATANZAS PASS PRESERVE IMPROVE	33,396	0	0	0	0	0	767,364
201843	MATLACHA PK PIER & RESTROOMS REPLACE	329,181	0	0	0	0	0	333,000
201885	MATLACHA PK SHORELINE PROTECT/RESTOR	25,520	0	0	0	0	0	45,000
203063	NORTH CAPTIVA BEACH EROSION CONTROL	151,904	701	736	773	0	0	156,747
201886	RIVERSIDE PRK FISHING & OBSERV. PIER	175,388	0	0	0	0	0	175,388
201747	SANIBEL BCH EROSION MONITORING	60,000	25,000	0	0	0	0	145,000
201656	SANIBEL BEACH MAINTENANCE	50,000	390,000	0	0	0	0	813,898
201815	SANIBEL BRAZ PEPPER-DING DARLING	40,000	0	0	0	0	0	295,000
201707	SANIBEL BRAZILIAN PEPPER CONTROL	65,000	0	0	0	0	0	329,910
201897	SANIBEL DUNE WALKOVER REPLACEMENT	0	50,000	0	0	0	0	50,000
201816	SANIBEL LIGHTHOUSE RESTROOMS	88,600	0	0	0	0	0	90,000
201896	SANIBEL REMOVAL OF EXOTICS PARK AREAS	150,000	0	0	0	0	0	150,000
201894	SANIBEL RESTROOM @ BOAT RAMP PROP	53,040	0	0	0	0	0	60,000
201817	SANIBEL TREE & DUNE LANDSCAPE	85,000	0	0	0	0	0	180,447
201898	SANIBEL WATER QUALITY MONITORING	0	20,000	0	0	0	0	20,000
201738	STADIUM MAINTENANCE (30102)	100,000	100,000	100,000	100,000	100,000	100,000	1,140,746
	PROJECTS NOT SHOWN HERE*	0	0	0	0	0	0	19,113,892
<b>SUBTOTAL CIP</b>		<b>\$12,133,473</b>	<b>\$2,583,348</b>	<b>\$1,242,335</b>	<b>\$1,579,459</b>	<b>\$1,502,683</b>	<b>\$1,615,000</b>	<b>\$46,476,715</b>
	OPERATING BEACH MAINTENANCE	\$709,000	\$799,700	\$839,685	\$881,669	\$925,753	\$972,040	11,165,135
	INTERFUND TRANSFER TO TDC (174)	677,207	754,556	0	0	0	0	6,833,868
<b>INTERFUND TRANSFER SUBTOTAL</b>		<b>\$1,386,207</b>	<b>\$1,554,256</b>	<b>\$839,685</b>	<b>\$881,669</b>	<b>\$925,753</b>	<b>\$972,040</b>	<b>\$17,999,003</b>
<b>TOTAL</b>		<b>\$13,519,680</b>	<b>\$4,137,604</b>	<b>\$2,082,020</b>	<b>\$2,461,128</b>	<b>\$2,428,436</b>	<b>\$2,587,040</b>	<b>\$64,475,718</b>

\* Only projects which had current or proposed budget are shown in detail here, all others are grouped under "PROJECTS NOT SHOWN HERE".

**FISCAL 2005 BUDGET**

**COMPLETED PROJECTS LIST FY03-04**

**GOVERNMENT FACILITIES**

Environmental Lab Remodeled  
Fuel Tanks Installed at Hammond Stadium and Fleet Facility  
Hurricane Shelter Retrofit of Colonial Elementary School  
Justice Center Renovations - Pod "B"  
Justice Center Renovations - Pod "C"  
Justice Center Renovations - Second Floor  
LeeWay Service Center Rehabilitation  
Lighting at Lynn Hall Park Pier and Parking Lot Replaced  
Matlacha Park Restrooms added for ADA/Unisex use  
Old Courthouse Exterior Brick Work  
Public Safety Building UPS Installed  
Tax Collector area of Cape Government Complex Remodeled

**NATURAL RESOURCES**

Bonita Beach Renourishment  
Caloosahatchee River Tributaries Maintenance - Daughtrey Creek  
Derelict Vessel Removal - 25 Vessels  
Estero River Maintenance  
Halfway Creek Maintenance  
Imperial River Maintenance  
Maintenance Dredging - Matlacha Channel Surveys  
Manatee Protection Plan Local Rule Review Committee Report  
Neighborhood Improvement Program - 18 areas  
North Captiva Feasibility Study  
SFWMD Grant Projects - Orange River Tree Removal  
WCIND - 8 Projects

**PARKS AND RECREATION - COMMUNITY & REGIONAL**

Bay Oaks A/C Replacement  
Boardwalk Decking Replaced at Six Mile Cypress Slough  
Boardwalk Decking Replaced at South End of Lakes Parks  
Boca Grande Center A/C Replacements  
Caloosahatchee Park Fishing Pier  
City of Palms Stadium and Five Plex Initial Renovations  
Decking Replaced at Concession Area at Lakes Parks  
Karl Drew House Improvements  
Schandler Hall - New Building  
Sports Complex Concourse Railings Replacement  
Sports Complex Gutters/Soffit Replacement - Bowl Side

**SOLID WASTE**

Horticulture Processing Facility

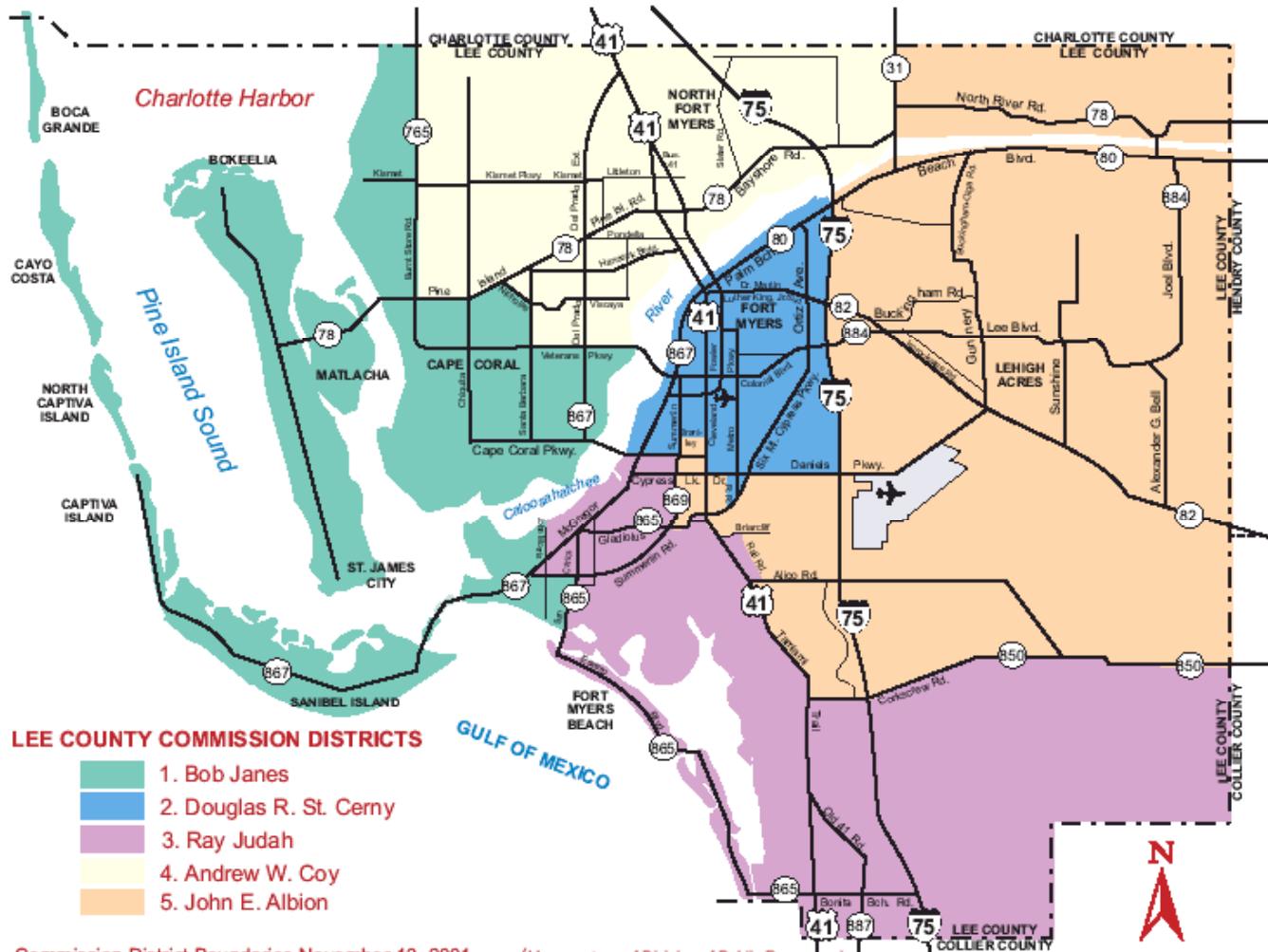
**TRANSPORTATION**

Bonita Beach Rd - Emergency Repairs  
Del Prado Extension & Mello Drive  
Emergency Repairs - Sanibel Causeway  
Homestead Taylor Intersection  
Homestead Turn Lanes  
McGregor and Cypress Lake  
Ortiz & Stockade Intersection Improvements  
Ragsdale/Childers - Bonita Springs  
Toll Equipment  
Veterans & Chiquita Turn Lane  
Veterans Access  
Veterans Memorial - Skyline to Chiquita

**UTILITIES**

Aquifer Storage & Recovery Wells @ North Reservoir  
Chlorine System Improvements  
Corkscrew Road Water Main  
Cypress Lake Drive Water & Sewer Line Relocation  
Directional Boring, Ditch Digger Machines  
Dunbar Fire Protection Improvements  
FGCU Phase V Dorms & Buildings  
FGCU Student Support Center  
Fiesta Village Reuse Interconnect  
Odor Control System FMB Wastewater Treatment Plant  
San Carlos Wastewater Treatment Plant Improvements  
Waterline Relocation - Pondella Road Widening  
Waterway Estates Water Treatment Plant Admin Building

# LEE COUNTY COMMISSION DISTRICTS MAP



**FISCAL 2005 BUDGET**

**OTHER LOCAL CAPITAL IMPROVEMENT PROGRAMS**

**TOWN OF FORT MYERS BEACH - Partial List CIP FY04/05-08/09**

PROJECT NAME	FY04/05	FY05/06	FY06/07	FY07/08	FY08/09	TOTAL FY04/05-08/09
Road and Drainage Projects	\$ 500,000	\$ 250,000	\$ 300,000	\$ 150,000	\$ 150,000	\$ 1,350,000
N. Estero Improvements	350,000	175,000	175,000	0	0	700,000
Congestion Mitigation Initiatives	1,026,000	375,000	375,000	375,000	0	2,151,000
Beach Restoration Project	910,000	10,000	10,000	10,000	10,000	950,000
Land Acquisition	250,000	200,000	200,000	200,000	200,000	1,050,000
Mound House	350,000	0	0	0	0	350,000
Harbor Plan	302,500	0	0	10,000	0	312,500
<b>TOTAL</b>	<b>\$ 3,688,500</b>	<b>\$ 1,010,000</b>	<b>\$ 1,060,000</b>	<b>\$ 745,000</b>	<b>\$ 360,000</b>	<b>\$ 6,863,500</b>

Source: Website - Town of Fort Myers Beach Proposed Capital Improvement Plan FY04/05 thru FY08-09



**FISCAL 2005 BUDGET**

**OTHER LOCAL CAPITAL IMPROVEMENT (continued)**

**CITY OF FORT MYERS - Partial List CIP FY04/05-08/09**

PROJECT NAME	FY04/05	FY05/06	FY06/07	FY07/08	FY08/09	TOTAL FY04/05-08/09
<u>General Projects</u>						
Edison Estates	\$ 2,821,680	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,821,680
Fire	1,277,205	475,000	800,000	0	0	2,552,205
Parks	153,561	30,000	30,000	30,000	0	243,561
<u>Transportation Projects</u>						
Streets	1,271,281	1,710,795	900,000	850,000	850,000	5,582,076
Transportation	16,521,678	3,809,467	5,282,048	1,150,000	14,638,729	41,401,922
<u>Utility Projects</u>						
Water Plant Projects	6,319,704	1,775,000	550,000	4,522,500	4,315,066	17,482,270
Wastewaste Plant Projects	11,150,523	6,444,980	5,690,000	5,120,518	10,503,482	38,909,503
<b>TOTAL</b>	<b>\$ 39,515,632</b>	<b>\$ 14,245,242</b>	<b>\$ 13,252,048</b>	<b>\$ 11,673,018</b>	<b>\$ 30,307,277</b>	<b>\$ 108,993,217</b>

Source: City of Fort Myers Capital Improvement Plan FY04/05 thru FY08-09

**FISCAL 2005 BUDGET**

**OTHER LOCAL CAPITAL IMPROVEMENT (continued)**

**CITY OF CAPE CORAL - Partial List CIP FY04/05-08/09**

PROJECT NAME	FY04/05	FY05/06	FY06/07	FY07/08	FY08/09	TOTAL FY04/05-08/09
Fire Station #9 - Construction	\$ 0	\$ 1,200,000	\$ 0	\$ 0	\$ 0	\$ 1,200,000
Fire Station #1 - Construction	0	1,500,000	0	0	0	1,500,000
Art Studio Building	0	2,000,000	0	0	0	2,000,000
Yacht Club Improvements	0	2,000,000	2,000,000	1,000,000	1,000,000	6,000,000
Festival Park	1,500,000	1,500,000	0	0	0	3,000,000
Bikeway Pedestrian Improvements-Citywide	497,797	701,627	800,000	500,000	900,000	3,399,424
Del Prado Widening	0	11,000,000	1,750,000	700,000	0	13,450,000
State Rd 78 Widening	0	8,300,000	1,000,000	7,600,000	0	16,900,000
Southwest Area IV Potable Water Distribution	372,414	9,720,000	0	0	0	10,092,414
Southwest Area IV Irrigation Water Distribution	372,414	9,720,000	0	0	0	10,092,414
Southwest Area IV Wastewater Collection	1,117,242	29,160,000	0	0	0	30,277,242
Southwest Area V Wastewater Collection	0	1,080,000	27,540,000	0	0	28,620,000
Southwest Area VI Irrigation Water Distribution	0	0	360,000	11,880,000	0	12,240,000
<b>TOTAL</b>	<b>\$ 3,859,867</b>	<b>\$ 77,881,627</b>	<b>\$ 33,450,000</b>	<b>\$ 21,680,000</b>	<b>\$ 1,900,000</b>	<b>\$ 138,771,494</b>

Source: Website - City of Cape Coral Proposed Capital Improvement Program, FY04/05-08/09

**FISCAL 2005 BUDGET**

**OTHER LOCAL CAPITAL IMPROVEMENT (continued)**

**FLORIDA DEPARTMENT OF TRANSPORTATION - Partial List CIP FY04/05-08/09**

PROJECT NAME	FY04/05	FY05/06	FY06/07	FY07/08	FY08/09	TOTAL FY04/05-08/09
I-75 at Alico Interchange	\$ 27,497,651	\$ 0	\$ 0	\$ 0	\$ 0	\$ 27,497,651
I-75 at SR 80 Interchange	4,080,000	0	0	4,925,000	0	9,005,000
I-75 from S of Bonita Bch Rd to S of Corkscrew Rd	0	12,132,400	349,673	55,122,907	0	67,604,980
I-75 from S of Corkscrew Rd to S of Daniels Parkway	0	18,261,600	81,276	36,238,355	0	54,581,231
1-75 from N of Daniels Parkway to S of Colonial Blvd	3,080,000	0	0	9,853,000	0	12,933,000
1-75 from S of Colonial Blvd to S of SR 82	1,715,000	0	0	12,886,000	0	14,601,000
1-75 from S of SR 82 to S of Lockett Road	1,715,000	0	0	10,262,000	0	11,977,000
1-75 from S of Lockett Road to S of SR 80	1,550,000	0	0	4,290,000	0	5,840,000
<b>TOTAL</b>	<b>\$ 39,637,651</b>	<b>\$ 30,394,000</b>	<b>\$ 430,949</b>	<b>\$ 133,577,262</b>	<b>\$ 0</b>	<b>\$ 204,039,862</b>

Source: Website - DOT District One Adopted Work Program FY2004/05-2008/09

**FISCAL 2005 BUDGET**

**OTHER LOCAL CAPITAL IMPROVEMENT (continued)**

**LEE COUNTY PORT AUTHORITY CAPITAL PLAN - Partial List CIP FY04/05-08/09**

PROJECT NAME	FY04/05	FY05/06	FY06/07	FY07/08	FY08/09	TOTAL FY04/05-08/09
I-75 Access	\$ 696,818	\$ 29,862,774	\$ 32,701,603	\$ 30,850,000	\$ 0	\$ 94,111,195
Rehab Runway 6/24	1,227,180	20,454,447	6,352,255	0	0	28,033,882
Parallel Runway 6R-24L	0	0	2,990,000	2,990,000	34,832,307	40,812,307
Phase IV Hangars & Ramp - Page Field	285,600	6,803,150	0	0	0	7,088,750
Cargo Road Improvements	172,225	1,614,850	0	0	0	1,787,075
Rehab North Parking Lots	0	390,000	2,759,000	0	0	3,149,000
ARFF Vehicle	0	0	750,000	0	0	750,000
Second South Parallel Taxiway	0	0	0	2,358,000	11,561,500	13,919,500
Rehab Fuel Farm Road	0	0	113,000	652,000	0	765,000
GA Terminal - Page Field	630,266	6,945,307	12,511,002	1,912,200	0	21,998,775
<b>TOTAL</b>	<b>\$ 3,012,089</b>	<b>\$ 66,070,528</b>	<b>\$ 58,176,860</b>	<b>\$ 38,762,200</b>	<b>\$ 46,393,807</b>	<b>\$ 212,415,484</b>

Source: Lee County Port Authority Capital Plan FY04/05-08/09

**FISCAL 2005 BUDGET**



# SECTION F - BUDGET BY FUNCTION

This section provides a three-year comparative history to show the County budget by function. Functions are categorized in a uniform manner throughout the State of Florida based on the State Chart of Accounts (SCOA). The SCOA defines classifications and categories by which all revenues and expenditures are to be delineated. The following page displays expenditure classifications as related to the principal purpose for which expenditures are made. On the lower portion of the page the revenue sources that support the function are shown, and are categorized by fund type.

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**FISCAL 2005 BUDGET**



FISCAL 2005 BUDGET

SAMPLE PAGE

LEE COUNTY - FLORIDA  
2004-2005

ACTIVITY	2002 - 2003 ACTUAL	2003 - 2004 ESTIMATED	2004 - 2005 ADOPTED
Legislative	\$ 16,797,607	\$ 19,523,235	\$ 1,193,865
Legal Counsel	997,419	1,051,237	3,656,320
Executive	3,040,083	3,385,307	18,930,312
Financial & Administrative	66,986,682	76,563,544	89,891,594
Comprehensive Planning	5,039,099	6,544,639	7,426,077
Other General Gov't Services	70,691,264	144,412,516	159,152,700
<b>TOTAL</b>	<b>\$ 163,552,154</b>	<b>\$ 251,480,478</b>	<b>\$ 280,250,868</b>
<b>GRAND TOTAL</b>	<b>\$ 163,552,154</b>	<b>\$ 251,480,478</b>	<b>\$ 280,250,868</b>

The dollars actually spent during the indicated fiscal year.

An estimated amount is a projected amount to be spent for the year. The amount is an estimate because this budget document is published prior to the year-end audit report being completed.

The budget for the next fiscal year approved by the Board of County Commissioners

Program revenue sources

ACTIVITY BY FUND TYPE	2002 - 2003 ACTUAL	2003 - 2004 ESTIMATED	2004 - 2005 ADOPTED
General Fund	\$ 53,381,102	\$ 60,640,260	\$ 67,240,471
Special Revenue	15,463,909	15,233,851	19,303,821
Debt Service	13,283,036	13,890,974	15,267,272
Capital Projects	36,222,269	101,466,985	115,854,583
Enterprise	911,660	879,120	1,835,038
Internal Services	44,290,178	51,372,814	60,749,683
Trust and Agency	0	7,996,474	0
<b>TOTAL</b>	<b>\$ 163,552,154</b>	<b>\$ 251,480,478</b>	<b>\$ 280,250,868</b>
<b>GRAND TOTAL</b>	<b>\$ 163,552,154</b>	<b>\$ 251,480,478</b>	<b>\$ 280,250,868</b>

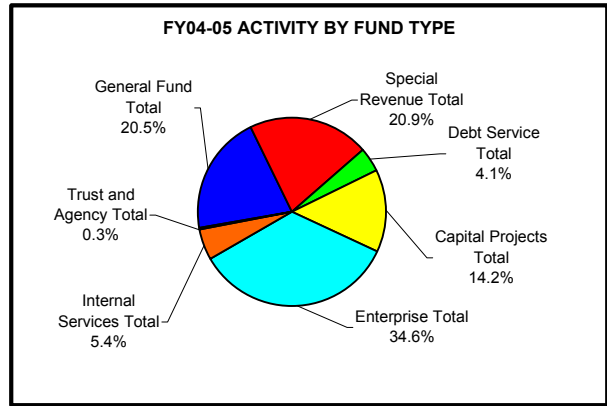
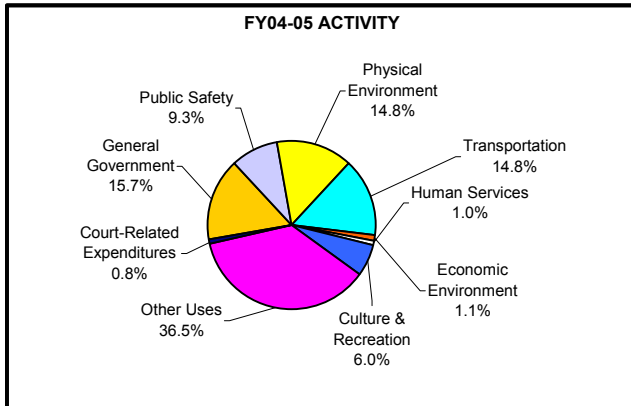


**FISCAL 2005 BUDGET**

**COUNTY BUDGET BY ACTIVITY**

LEE COUNTY - FLORIDA  
2004 - 2005

ACTIVITY	2002 - 2003 ACTUAL	2003 - 2004 ESTIMATED	2004 - 2005 ADOPTED
General Government	\$ 163,552,154	\$ 251,480,478	\$ 280,250,868
Public Safety	130,362,704	151,250,093	165,766,952
Physical Environment	189,490,433	175,504,792	263,401,867
Transportation	114,679,083	278,562,992	263,360,907
Economic Environment	18,361,925	15,629,772	20,183,538
Human Services	15,310,935	16,087,562	18,056,073
Culture & Recreation	55,532,904	95,970,917	106,097,710
Other Uses	214,378,058	1,089,970,655	650,096,744
Court-Related Expenditures	13,960,999	15,250,500	13,909,327
<b>TOTAL</b>	<b>\$ 915,629,195</b>	<b>\$ 2,089,707,761</b>	<b>\$ 1,781,123,986</b>



ACTIVITY BY FUND TYPE	2002 - 2003 ACTUAL	2003 - 2004 ESTIMATED	2004 - 2005 ADOPTED
General Fund Total	\$ 269,758,407	\$ 339,897,388	\$ 364,897,417
Special Revenue Total	150,499,351	388,640,797	371,971,658
Debt Service Total	38,777,590	168,974,085	75,180,988
Capital Projects Total	88,968,230	353,865,630	252,354,149
Enterprise Total	316,510,590	734,527,404	616,339,992
Internal Services Total	50,914,048	90,976,292	95,595,112
Trust and Agency Total	200,979	12,826,165	4,784,670
<b>TOTAL</b>	<b>\$ 915,629,195</b>	<b>\$ 2,089,707,761</b>	<b>\$ 1,781,123,986</b>

**FISCAL 2005 BUDGET**

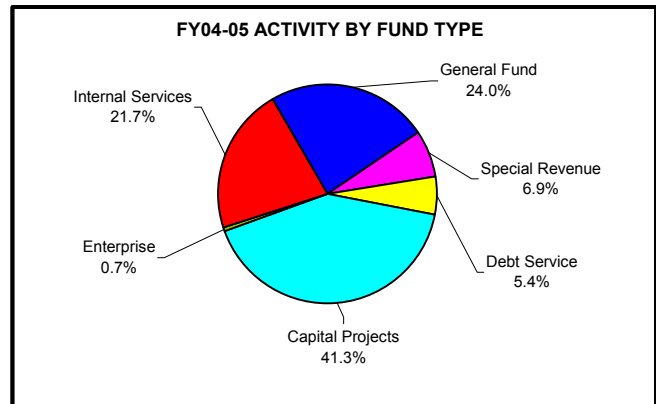
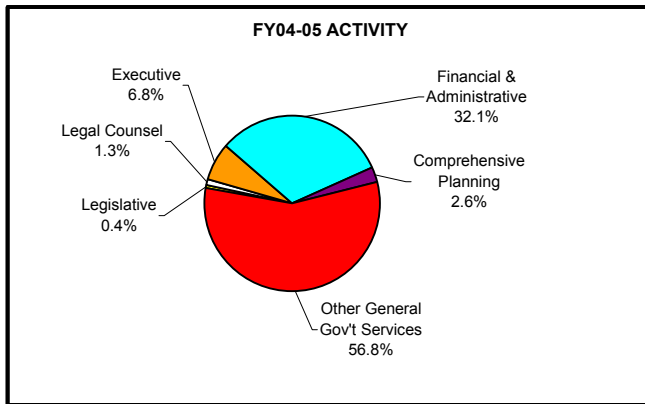


**FISCAL 2005 BUDGET**

**General Government Services**

LEE COUNTY - FLORIDA  
2004 – 2005

ACTIVITY	2002 - 2003 ACTUAL	2003 - 2004 ESTIMATED	2004 - 2005 ADOPTED
Legislative	\$ 16,797,607	\$ 19,523,235	\$ 1,193,865
Legal Counsel	997,419	1,051,237	3,656,320
Executive	3,040,083	3,385,307	18,930,312
Financial & Administrative	66,986,682	76,563,544	89,891,594
Comprehensive Planning	5,039,099	6,544,639	7,426,077
Other General Gov't Services	70,691,264	144,412,516	159,152,700
<b>TOTAL</b>	<b>\$ 163,552,154</b>	<b>\$ 251,480,478</b>	<b>\$ 280,250,868</b>



ACTIVITY BY FUND TYPE	2002 - 2003 ACTUAL	2003 - 2004 ESTIMATED	2004 - 2005 ADOPTED
General Fund	\$ 53,381,102	\$ 60,640,260	\$ 67,240,471
Special Revenue	15,463,909	15,233,851	19,303,821
Debt Service	13,283,036	13,890,974	15,267,272
Capital Projects	36,222,269	101,466,985	115,854,583
Enterprise	911,660	879,120	1,835,038
Internal Services	44,290,178	51,372,814	60,749,683
Trust and Agency	0	7,996,474	0
<b>TOTAL</b>	<b>\$ 163,552,154</b>	<b>\$ 251,480,478</b>	<b>\$ 280,250,868</b>

## **GENERAL GOVERNMENT SERVICES**

Under the State Uniform Accounting System Chart of Accounts, this function accounts for a major class of services provided by the legislative and administrative branches of local government for the benefit of the public and the governmental body as a whole.

### **Legislative**

These costs cover citizenry representation by the governing body. The Board of County Commissioners' district budgets represent all expenditures for this classification.

### **Legal Counsel**

This activity represents expenditures for the County Attorney's Office.

### **Executive**

These monies include the provision of executive management and administration of the local unit of government. These costs include the County Manager's Office, Clerk to the Board, Hearing Examiner, and any separate director's office budget.

### **Financial and Administrative**

The purpose of this activity is to account for the cost of providing financial and administrative services to the local government such as Budget Services, Purchasing, Human Resources, Information Technology Group, Property Appraiser, Tax Collector, and the Board of County Commissioners' support programs for each of the Constitutional Officers.

### **Comprehensive Planning**

Services covered include the following programs: Planning, Zoning Information, Development Services, Rezoning and DRI's, Land Development Assistance and Smart Growth.

### **Other General Government Services**

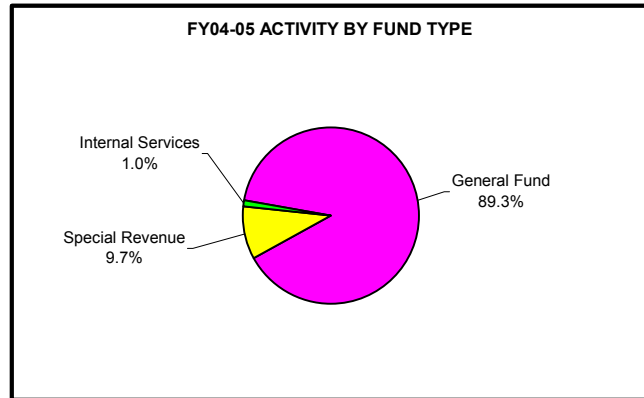
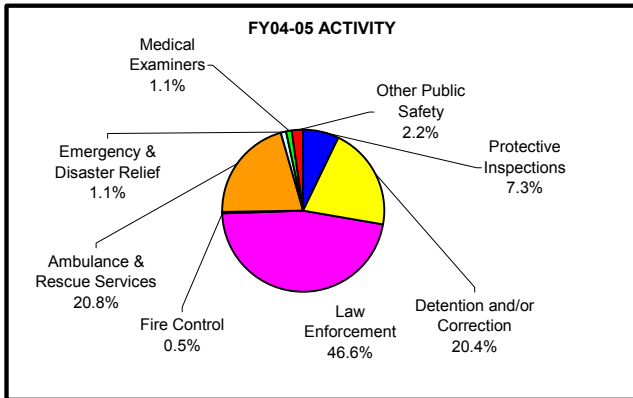
These are general government services that are not classified within other activity classifications. This classification includes Facilities Management, County Lands, Vehicle Maintenance, Public Resources, and miscellaneous non-departmental expenditures.

**FISCAL 2005 BUDGET**

**Public Safety**

LEE COUNTY - FLORIDA  
2004 – 2005

ACTIVITY	2002 - 2003 ACTUAL	2003 - 2004 ESTIMATED	2004 - 2005 ADOPTED
Law Enforcement	\$ 60,672,763	\$ 67,501,707	\$ 77,181,381
Fire Control	3,235,690	597,913	789,897
Ambulance & Rescue Services	25,697,739	35,618,695	34,480,780
Emergency & Disaster Relief	1,960,026	2,731,431	1,776,256
Medical Examiners	1,371,728	1,531,574	1,818,065
Other Public Safety	3,453,720	3,887,718	3,712,234
Protective Inspections	8,842,389	10,382,608	12,138,623
Detention and/or Correction	25,128,649	28,998,447	33,869,716
<b>TOTAL</b>	<b>\$ 130,362,704</b>	<b>\$ 151,250,093</b>	<b>\$ 165,766,952</b>



ACTIVITY BY FUND TYPE	2002 - 2003 ACTUAL	2003 - 2004 ESTIMATED	2004 - 2005 ADOPTED
General Fund	\$ 113,578,718	\$ 134,668,201	\$ 148,024,154
Special Revenue	15,340,970	14,927,718	16,061,167
Internal Services	1,443,016	1,654,174	1,681,631
<b>TOTAL</b>	<b>\$ 130,362,704</b>	<b>\$ 151,250,093</b>	<b>\$ 165,766,952</b>

## **PUBLIC SAFETY**

This functional category accounts for services provided by local government for the security of persons and property.

### **Law Enforcement**

This activity reflects the cost of providing police services for the local government's jurisdiction. For Lee County, this represents the operation of the Sheriff's Department, excluding the Jail.

### **Fire Control**

Throughout the unincorporated areas of Lee County, there are numerous fire control districts that operate independently of the county. However, there are three small fire districts that are under the jurisdiction of the Board of County Commissioners. The county has contracts with independent agencies to provide fire control services in these three areas. The expenses in this activity reflect the cost of these contracts.

### **Ambulance and Rescue Services**

Services consist of providing advance life support, pre-hospital emergency, and primary health care via ambulance and helicopter. Emergency dispatching services is included in this activity.

### **Emergency and Disaster Relief Services**

Expenditures within this activity account provide for defense against and relief for civil, military, hazardous materials, and natural disasters.

### **Medical Examiner**

This activity accounts for payments made to the Medical Examiner pursuant to Florida Statutes for pathology services for law enforcement, courts, and legal purposes.

### **Other Public Safety Programs**

The E-911 Implementation Program and Governmental Communications Network are the expenditures within the county budget that fall into this classification.

### **Protective Inspections**

Services consist of providing inspection services relevant to the issuance of a license, permit, or certificate, where such inspections are primarily for purposes of public safety. This activity includes expenses associated with Codes and Building Services.

### **Detention and/or Correction**

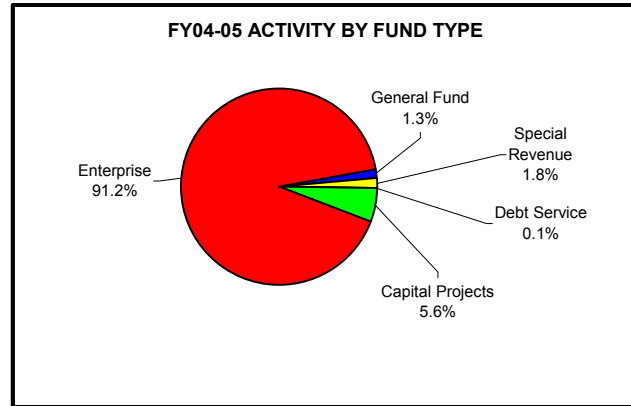
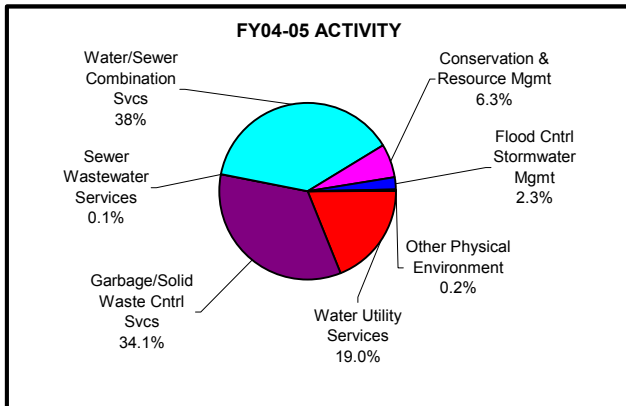
This activity identifies the cost of confinement of prisoners, sentenced or otherwise, and rehabilitation of offenders. Programs within this activity include the Sheriff's operation of the jail.

**FISCAL 2005 BUDGET**

**Physical Environment**

LEE COUNTY - FLORIDA  
2004 – 2005

ACTIVITY	2002 - 2003 ACTUAL	2003 - 2004 ESTIMATED	2004 - 2005 ADOPTED
Water Utility Services	\$ 199,274	\$ 51,307,926	\$ 50,013,397
Garbage/Solid Waste Cntrl Svcs	56,103,890	65,572,958	89,880,232
Sewer/Wastewater Services	153,381	261,723	33,720
Water/Sewer Combination Svcs	123,241,150	41,148,442	100,506,833
Conservation & Resource Mgmt	9,491,951	8,162,122	16,512,596
Flood Cntrl/Stormwater Mgmt	0	8,709,964	6,050,000
Other Physical Environment	300,787	341,657	405,089
<b>TOTAL</b>	<b>\$ 189,490,433</b>	<b>\$ 175,504,792</b>	<b>\$ 263,401,867</b>



ACTIVITY BY FUND TYPE	2002 - 2003 ACTUAL	2003 - 2004 ESTIMATED	2004 - 2005 ADOPTED
General Fund	\$ 3,083,378	\$ 3,375,263	\$ 3,656,960
Special Revenue	3,754,338	4,775,371	4,675,400
Debt Service	97,630	212,586	57,045
Capital Projects	3,110,547	9,722,931	14,625,397
Enterprise	179,444,540	157,418,641	240,387,065
<b>TOTAL</b>	<b>\$ 189,490,433</b>	<b>\$ 175,504,792</b>	<b>\$ 263,401,867</b>

## **PHYSICAL ENVIRONMENT**

This functional category accounts for services where the primary purpose is to achieve a satisfactory living environment by controlling and utilizing elements of the environment.

### **Water Utility Services**

This activity identifies the costs associated with providing safe, potable water to the citizens of Lee County.

### **Garbage/Solid Waste Control Services**

The Solid Waste Department provides for proper collection and environmental disposal of garbage and solid waste and includes recycling, household hazardous waste, and right-of-way cleanup.

### **Sewer/Waste Water Services**

This activity identifies the cost associated with providing sanitary sewer services to the citizens of Lee County.

### **Water-Sewer Combination Services**

This activity accounts for all the expenses associated with providing sanitary sewer services and the operation of the water and sewer systems under the control of Lee County Utilities. Additional services are the collection, treatment, and disposal of all liquid waste. Also included is administrative support and capital projects.

### **Conservation and Resource Management**

Under this classification, expenditures include: Extension Services, Surface and Ground Water Management, Environmental Laboratory, Canal and Pipe/Ditch Maintenance, Marine Services, Soil and Water Conservation, Pollutant Storage Tanks, and Environmental Sciences.

### **Flood Control/Stormwater Management**

This activity includes the costs of maintaining and operating flood control programs and facilities.

### **Other Physical Environment Programs**

This activity reflects the Small Quantity Generator Program.

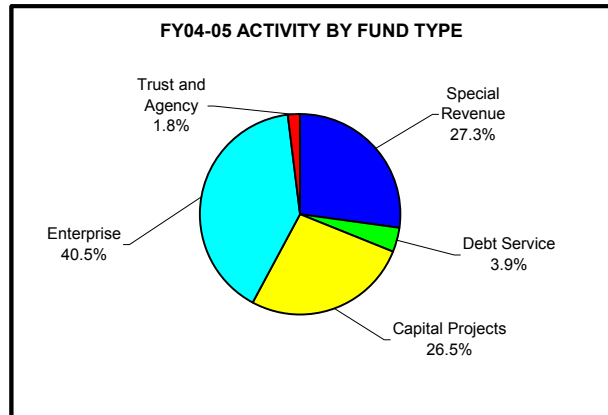
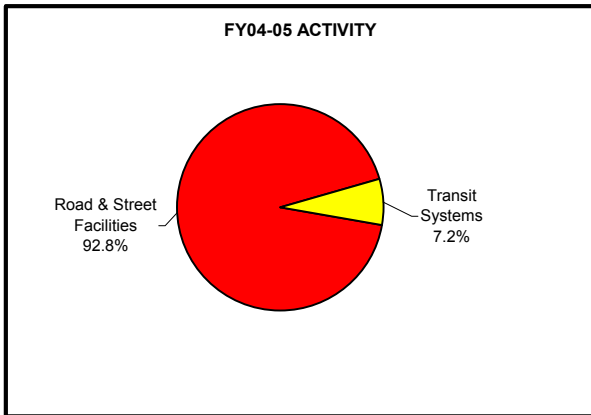


**FISCAL 2005 BUDGET**

**Transportation**

LEE COUNTY - FLORIDA  
2004 – 2005

ACTIVITY	2002 - 2003 ACTUAL	2003 - 2004 ESTIMATED	2004 - 2005 ADOPTED
Road & Street Facilities	\$ 103,346,465	\$ 265,940,724	\$ 244,410,895
Transit Systems	11,332,618	12,622,268	18,950,012
<b>TOTAL</b>	<b>\$ 114,679,083</b>	<b>\$ 278,562,992</b>	<b>\$ 263,360,907</b>



ACTIVITY BY FUND TYPE	2002 - 2003 ACTUAL	2003 - 2004 ESTIMATED	2004 - 2005 ADOPTED
Special Revenue	\$ 34,651,512	\$ 55,598,906	\$ 71,885,253
Debt Service	13,155,648	57,639,392	10,196,908
Capital Projects	28,590,908	40,492,849	69,813,150
Enterprise	38,080,036	120,202,824	106,681,596
Trust and Agency	200,979	4,629,021	4,784,000
<b>TOTAL</b>	<b>\$ 114,679,083</b>	<b>\$ 278,562,992</b>	<b>\$ 263,360,907</b>

## **TRANSPORTATION**

This functional area accounts for the cost of services provided by the local government for the safe and adequate flow of vehicles, travelers, and pedestrians.

### **Road and Street Facilities**

This activity identifies the cost of constructing and maintaining road and bridge facilities, as well as ancillary facilities such as bridges, sidewalks, traffic control devices, streetlights, rights-of-way, shoulders, and other facilities incidental to the proper movement of traffic along roads and streets.

### **Transit Systems**

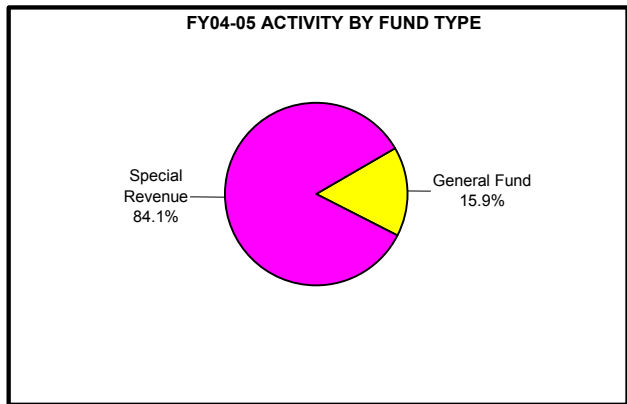
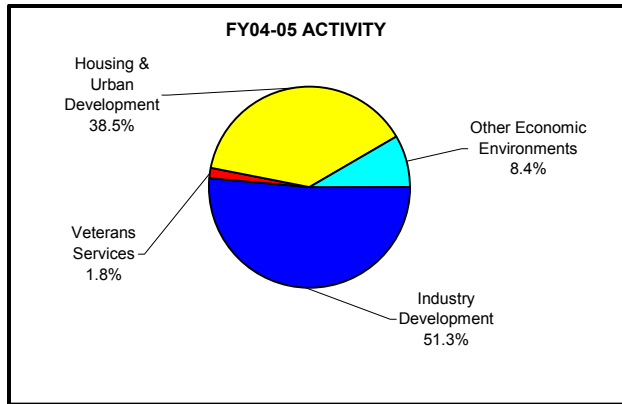
This activity accounts for the expenditures associated with the Lee Tran bus system.

**FISCAL 2005 BUDGET**

**Economic Environment**

LEE COUNTY - FLORIDA  
2004 – 2005

ACTIVITY	2002 - 2003 ACTUAL	2003 - 2004 ESTIMATED	2004 - 2005 ADOPTED
Industry Development	\$ 9,506,432	\$ 9,757,014	\$ 10,350,496
Veterans Services	300,790	312,617	358,505
Housing & Urban Development	8,123,110	4,978,892	7,780,540
Other Economic Environments	431,593	581,249	1,693,997
<b>TOTAL</b>	<b>\$ 18,361,925</b>	<b>\$ 15,629,772</b>	<b>\$ 20,183,538</b>



ACTIVITY BY FUND TYPE	2002 - 2003 ACTUAL	2003 - 2004 ESTIMATED	2004 - 2005 ADOPTED
General Fund	\$ 2,991,150	\$ 3,163,326	\$ 3,209,063
Special Revenue	15,370,775	12,466,446	16,974,475
<b>TOTAL</b>	<b>\$ 18,361,925</b>	<b>\$ 15,629,772</b>	<b>\$ 20,183,538</b>

## **ECONOMIC ENVIRONMENT**

This functional category accounts for providing services that develop and improve the economic condition of the community and its citizens. This excludes welfare.

### **Industry and Development**

These expenditures represent the costs incurred in promoting and encouraging industry development and tourism that will directly or indirectly benefit the community. Included are the Visitor and Convention Bureau, the Division of Economic Development, and the Sports Authority.

### **Veterans Services**

The Veterans Services program represents the only expenditures in this activity and provides counseling and assistance to veterans and their dependents.

### **Housing and Urban Development**

This activity accounts for expenditures associated with providing public housing and other urban development projects. It consists of the Housing Services Program, the Neighborhood Building Program, and related housing programs.

### **Other Economic Environments**

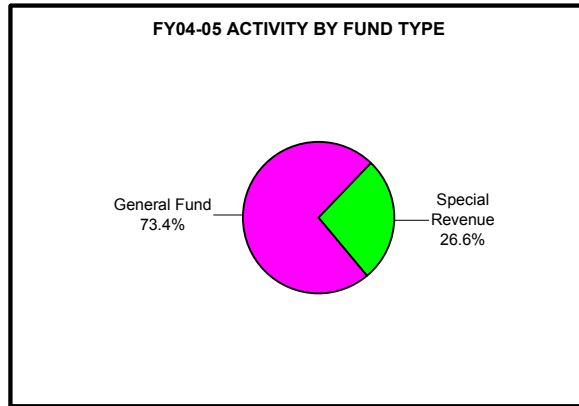
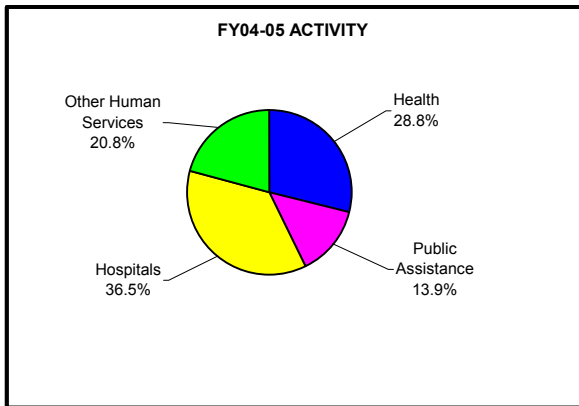
This activity is for community redevelopment capital projects relating to economic redevelopment in five depressed areas of the County.

**FISCAL 2005 BUDGET**

**Human Services**

LEE COUNTY - FLORIDA  
2004 – 2005

ACTIVITY	2002 - 2003 ACTUAL	2003 - 2004 ESTIMATED	2004 - 2005 ADOPTED
Health	\$ 3,938,238	\$ 4,481,478	\$ 5,206,909
Public Assistance	3,244,408	2,844,679	2,503,566
Hospitals	5,613,994	5,955,595	6,598,290
Other Human Services	2,514,295	2,805,810	3,747,308
<b>TOTAL</b>	<b>\$ 15,310,935</b>	<b>\$ 16,087,562</b>	<b>\$ 18,056,073</b>



ACTIVITY BY FUND TYPE	2002 - 2003 ACTUAL	2003 - 2004 ESTIMATED	2004 - 2005 ADOPTED
General Fund	\$ 13,528,098	\$ 12,082,010	\$ 13,246,771
Special Revenue	1,782,837	4,005,552	4,809,302
<b>TOTAL</b>	<b>\$ 15,310,935</b>	<b>\$ 16,087,562</b>	<b>\$ 18,056,073</b>

## **HUMAN SERVICES**

This functional category reflects the cost of providing services for the care, treatment, and control of human illness, injury, or handicap; and, for the welfare of individual citizens and the community as a whole.

### **Health**

These expenditures reflect the cost of providing nursing, dental care, diagnostic, rehabilitation, and other services for the care and treatment of the sick; and for the control and prevention of disease. Expenditures for this activity represent the Health Department. Also included are expenditures for Animal Services.

### **Public Assistance**

This activity represents the cost of providing economic assistance to the indigent of the community. Included in this activity is the Family Self Sufficiency Services program.

### **Hospitals**

The expenditures in this activity are for state mandated medical assistance provided to indigents.

### **Other Human Services**

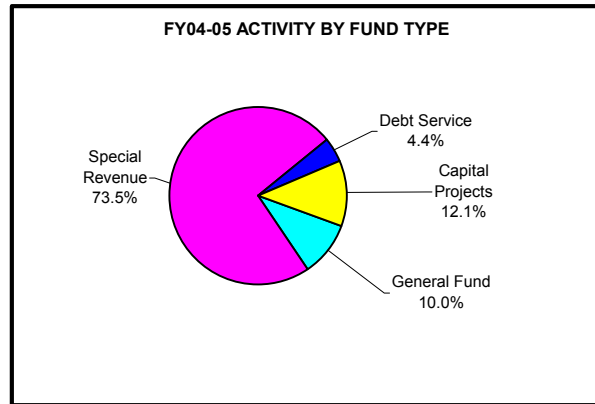
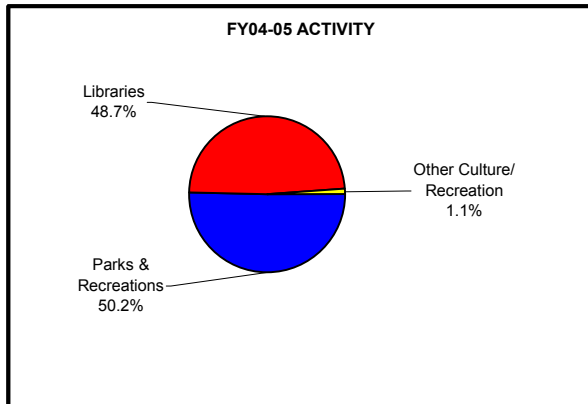
This activity accounts for the funding that goes toward the Partnership for Results Program, whereby the county contracts for services with local agencies meeting special population human service needs within Lee County. Also included is the CDBG portion for Small Business Development.

**FISCAL 2005 BUDGET**

**Culture & Recreation**

LEE COUNTY - FLORIDA  
2004 – 2005

ACTIVITY	2002 - 2003 ACTUAL	2003 - 2004 ESTIMATED	2004 - 2005 ADOPTED
Parks & Receptions	\$ 32,891,351	\$ 67,118,835	\$ 53,225,915
Libraries	21,582,133	27,816,613	51,655,300
Other Culture/Recreation	1,059,420	1,035,469	1,216,495
<b>TOTAL</b>	<b>\$ 55,532,904</b>	<b>\$ 95,970,917</b>	<b>\$ 106,097,710</b>



ACTIVITY BY FUND TYPE	2002 - 2003 ACTUAL	2003 - 2004 ESTIMATED	2004 - 2005 ADOPTED
General Fund	\$ 7,611,317	\$ 10,428,224	\$ 10,584,636
Special Revenue	38,203,823	52,511,165	78,103,001
Debt Service	2,635,095	4,619,839	4,618,067
Capital Projects	7,082,669	28,411,689	12,792,006
<b>TOTAL</b>	<b>\$ 55,532,904</b>	<b>\$ 95,970,917</b>	<b>\$ 106,097,710</b>

## **CULTURE AND RECREATION**

These expenditures are to provide and maintain cultural and recreational facilities and activities for the benefit of citizens and visitors.

### **Parks and Recreation**

This activity includes expenditures for Parks and Recreation programs and parks capital improvement projects.

### **Libraries**

The Lee County Library system covers the entire county, except for a small independent library district that serves the Fort Myers Beach area. This activity accounts for the operating and capital project expenditures associated with the Library system. The Library system is supported by its own dedicated millage.

### **Other Culture and Recreation**

This activity accounts for operating expenditures for the Department of Construction and Design.

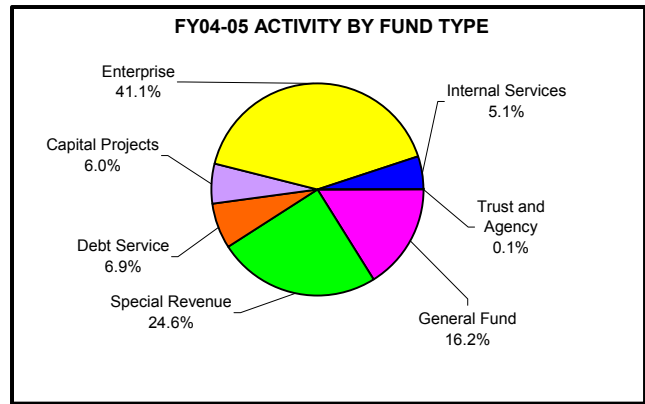
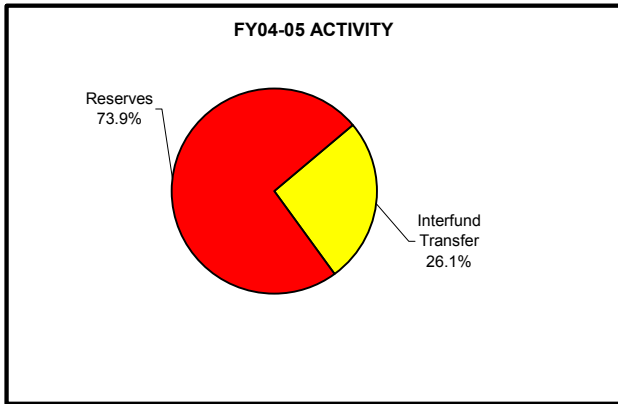


**FISCAL 2005 BUDGET**

**Non-Expenditure Disbursements**

LEE COUNTY - FLORIDA  
2004 - 2005

ACTIVITY	2002 - 2003	2003 - 2004	2004 - 2005
	ACTUAL	ESTIMATED	ADOPTED
Interfund Transfer	\$ 214,378,058	\$ 300,468,083	\$ 169,386,210
Reserves	0	789,502,572	480,710,534
<b>TOTAL</b>	<b>\$ 214,378,058</b>	<b>\$ 1,089,970,655</b>	<b>\$ 650,096,744</b>



ACTIVITY BY FUND TYPE	2002 - 2003	2003 - 2004	2004 - 2005
	ACTUAL	ESTIMATED	ADOPTED
General Fund	\$ 61,623,645	\$ 100,289,604	\$ 105,026,035
Special Revenue	25,931,187	229,121,788	160,159,239
Debt Service	9,606,181	92,611,294	45,041,696
Capital Projects	13,961,837	173,771,176	39,269,013
Enterprise	98,074,354	456,026,819	267,436,293
Internal Services	5,180,854	37,949,304	33,163,798
Trust and Agency	0	200,670	670
<b>TOTAL</b>	<b>\$ 214,378,058</b>	<b>\$ 1,089,970,655</b>	<b>\$ 650,096,744</b>

## **NON-EXPENDITURE DISBURSEMENTS**

This is a basic account category to provide for disbursements of local government that are classified as accounting expenditures.

### **Interfund Transfers**

This category represents amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute additional revenues or expenditures of the governmental unit, but reflect the movement of cash from one fund to another. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

### **Reserves**

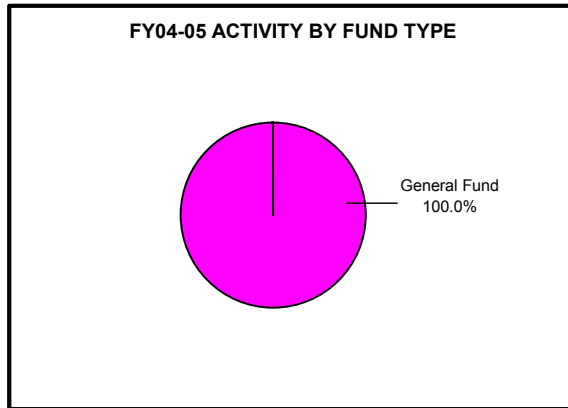
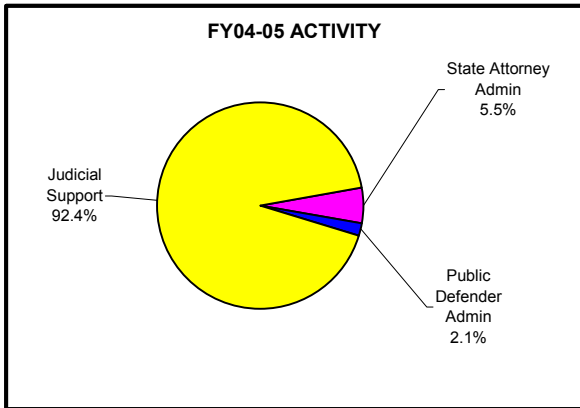
This category encompasses all the various reserve accounts, which includes ending Fund Balance.

**FISCAL 2005 BUDGET**

**Court-Related Expenditures**

LEE COUNTY - FLORIDA  
2004 - 2005

ACTIVITY	2002 - 2003 ACTUAL	2003 - 2004 ESTIMATED	2004 - 2005 ADOPTED
State Attorney Admin	\$ 912,130	\$ 936,886	\$ 763,794
Public Defender Admin	550,520	621,572	296,630
Judicial Support	12,498,349	13,692,042	12,848,903
<b>TOTAL</b>	<b>\$ 13,960,999</b>	<b>\$ 15,250,500</b>	<b>\$ 13,909,327</b>



ACTIVITY BY FUND TYPE	2002 - 2003 ACTUAL	2003 - 2004 ESTIMATED	2004 - 2005 ADOPTED
General Fund	\$ 13,960,999	\$ 15,250,500	\$ 13,909,327
<b>TOTAL</b>	<b>\$ 13,960,999</b>	<b>\$ 15,250,500</b>	<b>\$ 13,909,327</b>

## **COURT-RELATED EXPENDITURES**

This category accounts for costs of providing court services including general administration, Circuit Court and County Court services. Included programs are Support to Public Defender, State Attorney, Court Administration, Legal Aid, Guardian Ad Litem and Juvenile Predisposition Detention.

**FISCAL 2005 BUDGET**



**LEE COUNTY**

# SECTION G – APPENDICES

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**FISCAL 2005 BUDGET**



**LEE COUNTY**

## **FUND STRUCTURE AND BUDGETARY ACCOUNTING POLICY**

The budget is prepared in a manner that allows it to be viewed from a variety of perspectives: by organization, program, and funding source. Each fund is a separate budgetary and accounting entity which is self balancing and freestanding for the purpose of maintaining records for a set of financial resources which are segregated for a particular purpose. While the budget may be reviewed from several perspectives, the fund is the basic legal and accounting framework of the budget. Lee County organizes its funds into the basic fund groups recognized under generally accepted accounting principles (GAAP). The basic fund groups are: Governmental Funds - which consist of the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Project Funds; the Proprietary Funds which consist of Enterprise Funds and Internal Service Funds; and Trust and Agency Funds.

Permanent funds account for resources that are legally restricted to the extent that only earnings and not principal may be used for government purposes.

### **Major Governmental Operating Funds of Lee County**

Lee County has four major governmental funds for operating its non-proprietary functions: the General Fund, Unincorporated Area MSTU Fund, Library Fund, and Transportation Trust Fund.

The General Fund provides for countywide functions, such as administration, courts, sheriff, constitutional officers and various human services. This fund receives unrestricted countywide revenues and levies ad valorem taxes on a countywide basis. The other three major operating funds are all Special Revenue Funds.

The Unincorporated Area MSTU Fund levies an ad valorem tax that covers the county outside the boundaries of the cities of Sanibel, Fort Myers, Cape Coral, Bonita Springs and the Town of Fort Myers Beach. This fund receives unrestricted revenues deemed to be non-countywide in nature. The Unincorporated Area MSTU provides for Community Development activities, Hearing Examiner, some parks and recreational programming, as well as partial funding for road and bridge maintenance.

The Library Fund levies an ad valorem tax that pays for the operations and capital constructions of the county library system. The tax is countywide, with the exception of the Town of Ft. Myers Beach, which has an independently governed Library District.

The Transportation Trust Fund provides road and bridge maintenance services. It receives gas tax revenue and other revenues in support of countywide services as well as a transfer from the Unincorporated Area MSTU Fund for support of its non-countywide services.



## **FISCAL 2005 BUDGET**

### **FUND STRUCTURE AND BUDGETARY ACCOUNTING POLICY (continued)**

#### **Other Special Revenue Funds**

There are numerous street lighting and special improvement districts that provide street lighting and maintenance services to neighborhoods. These districts are established on the basis of petitions from the residents of the neighborhood. These districts levy an ad valorem tax that applies to that particular neighborhood.

The special improvement district funds of Lee County are used for a variety of projects that benefit specific properties: road improvements, drainage improvements, erosion projects, and water line extensions. These district funds are used to bring roads and drainage up to county standards, and enable the facilities to be accepted into normal County maintenance programs.

Fire protection in the County is provided through independently governed fire districts and the municipalities. The County funds three fire protection MSTU's, which provide fire protection to those unincorporated areas of the County which are not part of an independent special district. A separate ad valorem tax is levied on those residents.

Major state and federal grant programs, such as the State Housing Initiatives Partnership (SHIP) Program, Supportive Housing Assistance, and the Community Development Block Grant (CDBG) are accounted for through separate special revenue funds.

Lee County Tourist Development Tax revenue is administered through a special revenue fund and carries out tourism and convention related promotional activities.

The complex structure of special revenue funds enables the County to provide a wide range of specialized services and achieve a greater degree of equity in its use of revenues and application of ad valorem taxes.

#### **Debt Service Funds**

In addition to numerous special improvement district debt funds, the county has twenty-seven governmental debt service subfunds that account for revenues pledged to the payment of general government and enterprise long-term debt. Long-term debt is paid from:

1. Pledges of various non-ad valorem revenue sources. Non-ad valorem revenues are pledged to nine bond funds and two certificates of participation.
2. Tourist Development Tax and stadium lease revenue are pledged to one bond fund.
3. In the area of transportation, Local Option Gas Taxes are pledged to two bond funds, and the Ninth-Cent Gas Tax is pledged to one bond fund.
4. Toll revenues from bridges and user fees from Utilities and Solid Waste are pledged to several bond issues.

Special improvement districts debt is funded through special assessments on property.

**FUND STRUCTURE AND BUDGETARY ACCOUNTING POLICY (continued)**

**Capital Project Funds**

The County has two major capital improvement funds that fund major capital projects of all types on a pay-as-you-go basis. The Capital Improvement Fund levies a countywide ad valorem tax and receives other revenues that are used for capital purposes. The Transportation Capital Improvement Fund is dedicated to transportation projects and receives funding from gas taxes and surplus bridge tolls from the Sanibel Causeway, Cape Coral, and Midpoint Bridges. Other capital project funds are used to account for the proceeds of bond issues and are discontinued once the particular projects are completed and any remaining bond proceeds are disbursed. Capital projects relating to the self-supporting enterprise funds are accounted for in those enterprise funds.

**Enterprise Funds**

The County has enterprise funds for water and sewer services, solid waste disposal (landfill and resource recovery), Lee Tran Transit System, and transportation facilities (relating to toll collecting for Sanibel Causeway, Cape Coral, and Midpoint Memorial Bridges). The services are operated on a self-supporting basis, except for the transit system, which receives operating subsidies.

**Intergovernmental Service Funds**

The County uses self-supporting intergovernmental service funds to provide data processing, communications, vehicle maintenance services, and insurance to County departments on a user fee basis.

**Budgetary Accounting**

The accounts of the County are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity or retained earnings, revenues, and expenditures or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled.

Basis of accounting refers to when revenues and expenditures, or expenses, are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

Governmental fund financial statements are prepared on the modified accrual basis using the current financial resources measurement focus. Under the modified accrual basis, revenues are recognized when they become measurable and available as net current assets. The County considers all revenues available if they are collected within sixty days after year-end. Primary revenues, such as property taxes, special assessments, inter-governmental revenues, charges for services, sales and franchise taxes, rents, and interest are treated as susceptible to accrual under the modified accrual basis and so have been recognized as revenues. Expenditures reported in governmental fund financial statements are generally recognized under the modified accrual basis

## **FISCAL 2005 BUDGET**

### **FUND STRUCTURE AND BUDGETARY ACCOUNTING POLICY (continued)**

of accounting when the related fund liability is incurred. An exception to this general rule includes principal and interest on general long-term debt, which is recognized when due.

Proprietary funds record both operating and non-operating revenues and expenses. Operating revenues are those that are obtained from the operations of the proprietary fund that include user fees, tolls, rental and franchise fees, and concessions. Non-operating revenues are not related to the operations of the proprietary fund and include taxes, interest earnings, grants, and passenger facility charges. Operating expenses represent the cost of operations, which includes depreciation. Non-operating expenses are not related to operations such as interest expense and excess fees.

When both restricted and unrestricted resources are available, restricted resources will be used first for incurred expenses, and then unrestricted as needed.

### **Budgets and Budgetary Accounting**

Budgets have been adopted by the Board for all Board funds except for agency and permanent funds. The budgets of the Property Appraiser and the Tax Collector are approved by the Florida Department of Revenue. The Clerk of Circuit Court (to the extent of his function as ex-officio Clerk to the Board and amounts above his fee structure as Clerk to the Circuit and County Courts), Sheriff, and Supervisor of Elections prepare budgets for their general funds, which are submitted to and approved by the Board. No budget is prepared for the Property Appraiser's special revenue fund and the Sheriff's special revenue and internal service funds.

Capital projects costs are budgeted in the year they are anticipated to be obligated. In subsequent years, the unused budget is reappropriated until the project is completed. Proprietary funds are budgeted on a basis consistent with Generally Accepted Accounting Principles (GAAP), except that capital and debt related transactions are based upon cash receipts and disbursements. Estimated beginning fund balances are considered in the budgetary process. Differences between estimated beginning fund balances and actual fund balances, if material, are submitted to the Board as budget amendments.

The annual budgets serve as the legal authorization for expenditures. Expenditures cannot legally exceed the total amount budgeted for each fund. The Board must approve all budget amendments, which change the legally adopted total appropriation for a fund, or amount of a Constitutional Officer's draw. Authority to transfer budget within a fund is delegated to the County Manager or Budget Director.

If, during the fiscal year, additional revenues become available for appropriation in excess of those estimated in the budget, the Board may make supplemental appropriations by resolution for the year up to the amount of such excess. During the fiscal year the Board, in accordance with Florida Statutes, approves various supplemental appropriations. Appropriations lapse at fiscal year-end.

#### **NOTE II. DIFFERENCE BETWEEN BUDGETED AND ACTUAL RESULTS**

Budgets are adopted on a basis consistent with GAAP except as follows:

- General Fund – Certain reimbursements are budgeted as revenues and capital leases are budgeted as current expenditures. In addition, bad debt expenditure for Emergency Medical Services is not budgeted.

**FISCAL 2005 BUDGET**

**FUND STRUCTURE AND BUDGETARY ACCOUNTING POLICY (continued)**

- Library Fund – Fair market value (FMV) of investments is not budgeted.
- Unincorporated MSTU Fund – Fair market value (FMV) of investments is not budgeted.

The following adjustments were necessary to present these funds' actual data on a budgetary basis (Non-GAAP) for the fiscal year ended September 30, 2003 (dollars in thousands):

**GENERAL FUND:**

Deficiency of revenues and other financing sources under expenditures and other financing uses (GAAP basis).	\$ (19,972)
<b>Basis Difference:</b>	
Charges for service not budgeted	(2,929)
Miscellaneous revenue not budgeted - change in FMV	451
Expenditures associated with inventory	(7)
Bad debts for EMS, not budgeted	1,410
Deficiency of revenues and other financing sources under expenditures and other financing uses (GAAP basis).	\$ <b>(21,047)</b>

**LIBRARY FUND:**

Excess of revenues and other financing sources over expenditures and other financing uses (GAAP basis)	\$ 9,927
<b>Basis Difference:</b>	
Miscellaneous revenue not budgeted - change in FMV	82
Excess of revenues and other financing sources over expenditures and other financing uses (GAAP basis)	\$ <b>10,009</b>

**UNINCORPORATED MSTU FUND:**

Excess of revenues and other financing sources over expenditures and other financing uses (GAAP basis)	\$ 3,297
<b>Basis Difference:</b>	
Miscellaneous revenue not budgeted - change in FMV	351
Excess of revenues and other financing sources over expenditures and other financing uses (Non-GAAP budgetary basis)	\$ <b>3,648</b>

## **BUDGET PREPARATION, ADOPTION, AND AMENDMENT**

Florida Statutes Chapters 129 and 200 govern the budget process and the levy of ad valorem taxes. The Statutes address the budget timetable from the point of initial presentation of a proposed budget and taxable value to the governing body. The timetable, public advertising requirements, and the two required public hearings to adopt the budget and to levy ad valorem taxes are statutory requirements. Additionally, State Comptroller Regulations dictate a uniform accounting structure that must be embodied in the budget and financial reporting.

The final budget document reflects the final outcome of the budget preparation cycle. An outline of Lee County's process is presented below.

### **January - Budget Kickoff**

Preliminary revenue projections are analyzed and introduced to help set priorities, give direction and set the tone for budget preparation.

Expense projections are calculated for personnel and some operational costs as starting points for budget preparation.

Internal service providers such as data processing, telecommunications, fleet management and insurance finalize inventories, prepare their budgets and calculate costs for their services.

Budget Services prepares the budget preparation manual. The manual provides necessary information for departments to calculate costs and instructs department staff involved with budget preparation in the use of the budget preparation software system and advises of any changes in procedures since the previous year. The manual plus budget reports and other materials are presented to department staff involved with budget preparation during the departmental kickoff meeting.

### **February – April – Data Input**

Revenue projections and various expenses continue to be analyzed and revised as needed with current funding levels for budget preparation. Service levels/core services are reviewed by Budget Services for redundancies, efficiency, effectiveness and performance.

The budget preparation system becomes available for departments to input current year projections and proposed budgets.

### **May - County Manager Review**

Departments submit budget models to the Management/Budget Analysts for review. These models ask the departments to prioritize their functions, first by what functions would be eliminated if they only received 90% of their current budget, then if they only received 80% and finally with only 70%. Departments may request a budget greater than their current one with substantial documentation and justification. The Analysts visit their assigned departments and meet with the Department Director and staff to gather information to aid in their analysis and decision making process of the submitted budgets for recommendation to the County Manager.

The Management/Budget Analysts meet with the Budget Director to discuss the budgets before recommendations are given to the County Manager.

## **FISCAL 2005 BUDGET**

### **BUDGET PREPARATION ADOPTION AND AMENDMENT (continued)**

The Senior County Management staff and Budget Services staff review and discuss the analysts' budget recommendations. If the decision to make adjustments is made, the analysts will work with the departments involved to incorporate the change.

Long-term and short-term budget issues are discussed and outlined in preparation for presentation to the Board of County Commissioners.

#### **June or July– Balancing Funds - BoCC Workshops**

Funds are balanced in order to present a balanced budget to the Board of County Commissioners. The balancing process performed by analysts is essentially working with budgets that are non-departmental and non-operating in nature. Analysts will review interfund transfers, fund balance and reserves in order to determine how to balance a fund. (Interfund transfers are a mechanism to move funds from a fund where revenues are collected to another fund where a related expenditure is expensed. For instance, the movement of toll collection revenue to a fund for bridge debt service expense.)

One or more Board budget workshops are held to discuss current issues and the proposed budgets. An issues paper along with the proposed budget is submitted to the Board of County Commissioners in advance of the Board budget workshop.

#### **July 1 - Assessment Data**

Assessed values, which are the basis for setting millage rates culminating in ad valorem taxes, are received from the Property Appraiser (elected official) for all taxing districts.

#### **July/August - Board Establishes Tentative Millage Rate**

The Lee County Board of County Commissioners establishes a tentative or proposed budget and millage rate for all Lee County ad valorem taxing districts for the new fiscal year. The Board of County Commissioners must certify the proposed ad valorem millage levies, which the Property Appraiser submits to the state Department of Revenue, within thirty-five (35) days of presentation of assessed values, and set public hearing dates. If needed, the funds are re-balanced.

#### **August - Property Appraiser Mails Truth-in-Millage (TRIM) Notices**

The Property Appraiser mails TRIM notices to all property owners, within fifty-five (55) days after July 1<sup>st</sup>. This notifies all taxpayers of the proposed tax rate, its relationship to the prior year's rate, the total taxes based on the proposed rate, and the valuation of each parcel of property.

Once the millage rate is certified, it may not be increased without re-mailing the notices.

#### **September - Public Hearings**

The first public hearing is held, which must be scheduled between sixty-five (65) and eighty (80) days after receipt of assessed value by the governing body. Tentative budget and millage rates are adopted at the first public hearing.

Advertisement in the newspaper is required three (3) to five (5) days before the second public hearing. The advertisement must contain a summary of the budget, all millage rates, and tax

## ***FISCAL 2005 BUDGET***

### **BUDGET PREPARATION ADOPTION AND AMENDMENT (continued)**

increase percentages over the rolled back millage rate. The final budget and millage levies are adopted at the second public hearing.

#### **October/November - Final Budget Preparation**

The final budget document is produced reflecting final program service information and dollars.

Copies of the final document are made available for review by the media, taxpayers, and public interest groups at all libraries and at the courthouse.

#### **Five-Year Capital Improvement Program**

A five-year Capital Improvement Program (CIP) budget is updated annually at the same time as annual budget preparation. Proposed funding sources are shown for each project. Revenue estimates for capital funding sources are projected for the five years of the program.

Management/Budget Analysts review capital improvement projects submitted by Departments. Projects are prioritized based on certain criteria, such as core level of service and health and safety issues. Also, operating impacts of the projects are reviewed.

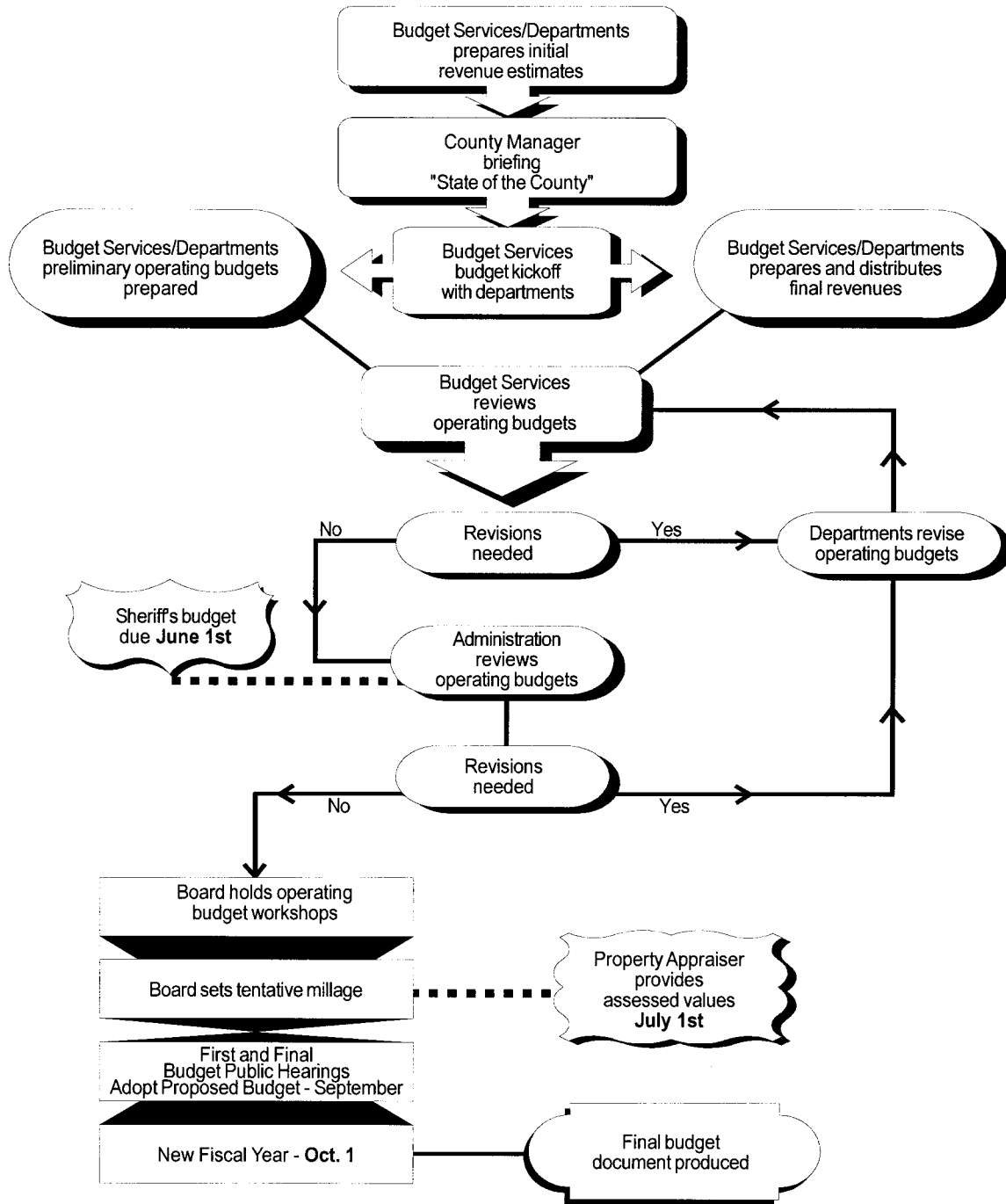
A proposed update of the five-year Capital Improvement Program is presented to the County Manager during an annual budget review. The proposed update is reviewed and modified by the Board of County Commissioners. The first year of the updated Capital Improvement Program as modified is integrated into the proposed annual budget.

When the final budget is adopted, the final update of the five-year Capital Improvement Program is produced. (See Capital Improvement Section E).

#### **Budget Amendment Policy**

Florida law provides general guidelines regarding how local government budget amendment policy must operate. These guidelines require all increases of total fund appropriations and transfers from appropriated reserves be adopted by Board action. Florida law allows complete flexibility in modifying proprietary fund budgets during the year at regular public Board meetings. Appropriation of additional unanticipated revenue is also allowed by law in all fund categories for many types of revenue at public Board meetings. The law allows appropriation increases of any nature to occur through a supplemental budget process requiring advertised public hearings. Lee County's budget amendment policy allows the maximum flexibility under Florida law. Budget amendments or transfers not requiring an increase in a fund total or division total are granted within guidelines to various levels of management. All changes in elected officials' budgets must go to the Board of County Commissioners for approval. Formal legal appropriation by the Board is at the fund level in order to allow the degree of flexibility provided by the Board's policy.

# LEE COUNTY BUDGET PROCESS





## **GLOSSARY**

**AD VALOREM TAXES** - A tax (commonly referred to as property taxes) levied in proportion to the value of the property against which it is levied.

**AGGREGATE MILLAGE RATE** - A rate obtained by dividing the sum of all anticipated ad valorem taxes levied by the governing body (Board of County Commissioners for County Government) by the taxable value of the county or municipality. The aggregate millage expresses an average tax rate.

**APPROPRIATION** - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

**ASSESSED VALUATION** - A valuation set upon real estate or other property by a government as a basis for levying taxes. Taxable valuation is calculated from an assessed valuation. Assessed value is required to approach 100% of market value in Florida.

**BUDGET** - A plan of financial operation embodying an estimate of proposed expenditures for a given period, and the proposed means of financing. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating body for adoption, and sometimes the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is proposed and tentative, or whether it has been approved by the appropriating body. The budget, once adopted, is the legal authorization to expend county funds during the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law and/or administrative rules and regulations.

**BUDGET MESSAGE** - A general discussion of the proposed budget as presented in writing to the legislative body.

**CAPITAL OUTLAY** - Expenditure which results in the acquisition of or addition to fixed assets.

**CAPITAL IMPROVEMENT PROGRAM (CIP)** - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program. It sets forth each project or other contemplated expenditure in which the government is to have a part, and specifies the full resources estimated to be available to finance the projected expenditures.

**COUNTY CORE SERVICE** - A service that cost-effectively enhances the health, safety, and welfare of the general population, is not redundant to services provided by other government entities or the private sector; is equitably apportioned among the general population rather than to special sectors or groups, and is universally accessible to the general population.

**DEPENDENT SPECIAL DISTRICT** - A special district whose governing body or whose budget is established by the governing body of the County or municipality to which it is dependent.

## **FISCAL 2005 BUDGET**

### **GLOSSARY (continued)**

**DEPRECIATION** - (1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence; (2) the portion of the cost of a fixed asset other than a wasting asset which is charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is pro-rated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

**ENHANCEMENT** - An improvement to a programmatic service level.

**EXPENDITURES** - Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.

**EXPENSES** - Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

**FISCAL YEAR** - A 12-month period to which the annual operating budget applies, and at the end of which a government determines its financial position and the results of its operations. Lee County's fiscal year begins October 1, and ends September 30th of each year.

**FIXED ASSETS** - Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery, and equipment.

**FUNCTIONS** - Expenditure classification according to the principal purposes for which expenditures are made. Examples are public safety, public health, public welfare, etc.

**FUND** - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**FUND BALANCE** - A term used to express the equity (assets minus liabilities) of governmental fund types and trust funds.

**GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)** - Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accounting practices. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations. The primary authoritative statement on the application of GAAP to state and local governments are GASB pronouncements. Every government should prepare and publish financial statements in conformity with GAAP.

## **FISCAL 2005 BUDGET**

### **GLOSSARY (continued)**

**INTERGOVERNMENTAL REVENUE** - Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

**LEGALLY ADOPTED BUDGET** - The total of the budgets of each County fund including budgeted transactions between funds.

**MEASUREMENT FOCUS** - The accounting convention which determines (1) which assets and which liabilities are included on an entity's balance sheet, and (2) whether its operating statement presents "financial flow" information (revenues and expenditures) or "capital maintenance" information (revenues and expenses).

**MILLAGE RATE** - A rate expressed in thousands. As used with ad valorem (property) taxes, the rate expresses the dollars of tax per one thousand dollars of taxable values. One mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

**MODIFIED ACCRUAL BASIS** - The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both "measurable" and "available to finance expenditures of the current period". The County considers all revenues available, if collected within 60 days after year-end. Expenditures are recognized when the related fund liability is incurred except for, but not limited to: (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used; (2) prepaid insurance and similar items which need not be reported; (3) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements; (4) principal and interest on long-term debt which are generally recognized when due. All governmental funds are accounted for using the modified accrual basis of accounting.

**MUNICIPAL SERVICES BENEFIT UNIT (MSBU)** - An MSBU is a special district created to provide for projects and/or services to a specifically defined area of the County and financed by a special assessment to only those citizens receiving the benefits of those projects or services.

**MUNICIPAL SERVICES TAXING UNIT (MSTU)** - A special district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographic area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessments, service charges or other revenue to provide resources. The MSTU is one type of dependent special district.

**OBJECTIVE** - A simply stated, readily measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objectives should state a specific standard of performance for a given program:

- An operational objective focuses on service delivery.
- A managerial objective focuses on those aspects of management that help staff achieve operational objectives; i.e., staff training, work plan development, etc.

## **FISCAL 2005 BUDGET**

### **GLOSSARY (continued)**

**OPERATING TRANSFERS** - Legally authorized transfers between object codes as needed to balance specific line items.

**PERFORMANCE BUDGET** - A budget which relates expenditures to measures of activity and performance.

**PROGRAM BUDGET** - A budget organized by programs. A program used in this application is a grouping of related activities, projects, and services which are similar in purpose. The expenditure focus of a program budget is related to the nature of work and services performed.

**PROGRAM PERFORMANCE BUDGET** - Combines performance measures with a program budget structure.

**RESERVE FOR CONTINGENCIES** - An amount set aside, consistent with statutory authority, that can subsequently be appropriated to meet unexpected needs.

**RETAINED EARNINGS** - An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

**REVENUES** - (1) Increases in governmental fund type, net current assets from other than expenditure refunds, and residual equity transfers. Under NOGA Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in proprietary fund type, net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NOGA Statement 1, operating transfers-in are classified separately from revenues (e.g., sources of income financing the operations of government).

**ROLLED-BACK RATE** - The millage rate which would generate the same ad valorem tax (property tax) revenue as was generated the previous year, excluding changes in taxable valuation resulting from new construction, annexation or de-annexation. If the proposed aggregate millage rate exceeds the aggregate rolled-back rate, then by law, the advertisement for the public hearings to adopt the millage must state the percentage by which the rolled-back rate exceeds the percentage of the proposed tax increase. The rolled-back rate is used in the same manner for individual millage levies.

**SERVICE LEVEL** - Service(s) or product(s) which comprise actual (or expected, depending on whether one is describing a current or future service level) output of a given program. Focus is on results, not measures of workload (e.g., for a Sheriff's Department - number of assaults investigated is a workload measure, while number of assault cases cleared is a service level).

**STATUTE** - A written law enacted by a duly organized and constituted legislative body.

**TAX INCREMENT FINANCING (T.I.F.)** - Tax increment revenues are all new property tax revenues generated by new developments or assessments which increase the existing tax base within the designated redevelopment area.

## **FISCAL 2005 BUDGET**

### **GLOSSARY (continued)**

**TAX RATE** - The amount of tax stated in terms of a unit of the tax base; for example, 5 mills equals 5 dollars per thousand of taxable value.

**TAXES** - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

**TAXABLE VALUATION** - The value used for computing the ad valorem taxes (property taxes) levied against property. The taxable value is the assessed value less any exemptions allowed by law. The most common exemption is the \$25,000 homestead exemption allowed if the owner uses the property as the principal residence. There are also exemptions for disability, seniors, government-owned, and non-profit-owned property.

**TRANSFERS IN/OUT** - Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit, but only of the individual funds. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

**TRIM NOTICE** - "Truth In Millage", a tentative tax notice sent to all property owners in August, to provide information reflecting tentatively-adopted millage rates.

**UNINCORPORATED AREA** - That portion of the County, which is not within the boundaries of any municipality.



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*Cover pictures: The Florida Everglades and 10,000 Islands*