

The background of the entire page is a photograph of a tropical sunset. In the foreground, several palm trees are silhouetted against the bright, orange and yellow sky. The sun is a glowing yellow circle on the right side of the frame. In the distance, a long pier or breakwater extends into the ocean. The overall mood is serene and tropical.

*Lee
County
Southwest Florida*

*Annual Operating Budget
FY 2003-2004*

Final Budget

Fiscal Year 2003 - 2004

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Presentation to the Lee Board of County Commissioners for its annual budget for the fiscal year Beginning October 1, 2002.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



Final Budget

Fiscal Year 2003 - 2004

Lee County Board of County Commissioners

Robert P. Janes, District One
Douglas R. St. Cerny, District Two
Ray Judah, District Three
Andrew W. Coy, District Four
John E. Albion, District Five

Lee County Manager

Donald D. Stilwell

Budget Director

Antonio B. Majul

Final Budget

Fiscal Year 2003 - 2004

Acknowledgements

Budget Services

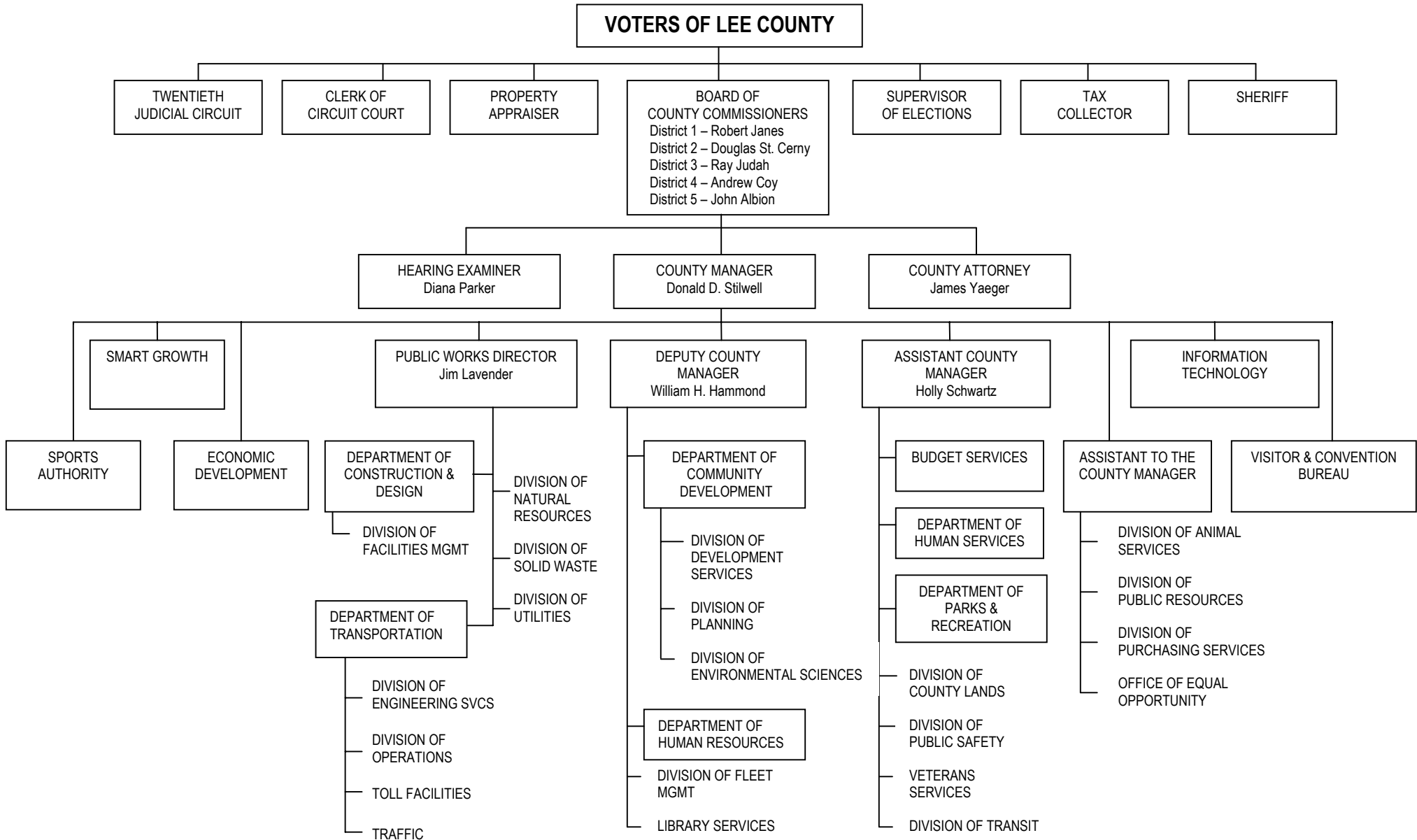
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We wish to extend a special “thank you” to John Meier and Egon Jorgensen of the Clerks Information Systems Division for their technical assistance.

A sincere appreciation is also in order to the Division of Public Resources for the duplicating, printing and binding of the document.



*FISCAL 2004 BUDGET
FINAL*

USER'S GUIDE

FORMAT OF BUDGET DOCUMENT

The annual budget has been prepared using a core services approach as adopted by the Board of County Commissioners during the FY94-95 budget year.

The format of this budget document goes beyond that of a public information document. The Performance Budget process is designed to generate discussion regarding policy issues, service delivery, and performance issues by the Board of County Commissioners and management during the preparation, review, and subsequent adoption of the County budget. Section D, Services by Organization/Division, is the focal point of the budget review process and is described below, along with the other components of the budget.

As an aid to using this document, an explanation of the data format and headings has been included within the appropriate pages of each section. Due to the manner in which a rather detailed document such as this is used (usually for reference), some of the descriptions are repeated in each section.

SECTION A - BUDGET MESSAGE

The budget message summarizes the major issues facing Lee County from both budgetary and managerial perspectives.

SECTION B - BUDGET SUMMARY INFORMATION

In addition to comparisons between the FY02-03 budget and FY03-04 budgets, this section contains charts and graphs illustrating tax revenues, expenditures, and Lee County demography.

SECTION C - FINANCIAL POLICIES

This section contains the County's revenue, appropriation, and general budget policies which are the framework upon which the budget is built.

SECTION D - SERVICES BY ORGANIZATION

Each section is comprised of: 1) an organizational chart which shows each area and the divisions within it; 2) an expenditure history by division for Actual FY01-02, Estimated FY02-03, and Budget for FY03-04 and; 3) detailed qualitative service level information. The purpose of this section is to provide information on the types and levels of services provided by Lee County Government.

FISCAL 2004 BUDGET
FINAL

SECTION E - CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program represents a five-year plan designed to meet the capital improvement needs of Lee County. Capital improvements include major infrastructure facilities such as roads, bridges, parks, libraries, utilities, and general governmental facilities.

This section of the budget document provides information regarding the planning process which led to the development of the Capital Improvement Program. It includes comments on the operational impact which results from additional capital construction. Revenue sources which fund capital construction are presented, along with capital project expenditures by department. One of the major revenue sources is bond proceeds; therefore, additional information is presented which provides detail regarding each debt issue, and the type of projects funded by each issue.

SECTION F - BUDGET BY FUNCTION

This section provides a three-year comparative history to show the county budget by function. Function displays the expenditure classification as related to the principal purpose for which expenditures are made. Functions are categorized in a uniform manner throughout the State of Florida based on the State Chart of Accounts (SCOA). The SCOA defines classifications and categories by which all revenues and expenditures are to be delineated.

The pages following the Budget by Function detail the activities of the functional areas.

SECTION G - APPENDICES

This section provides an explanation of fund structure and budgetary accounting policy, the budget calendar, and the glossary.

*FISCAL 2004 BUDGET
FINAL*

TABLE OF CONTENTS

SECTION A – BUDGET MESSAGE	13
SECTION B – BUDGET SUMMARY	21
SECTION C – FINANCIAL POLICY	103
SECTION D – SERVICES BY ORGANIZATION	111
SECTION E – CAPITAL IMPROVEMENT PROGRAM / LONG-TERM DEBT	201
SECTION F – BUDGET BY FUNCTION	287
SECTION G – APPENDICES	311

***FISCAL 2004 BUDGET
FINAL***



*FISCAL 2004 BUDGET
FINAL*

SECTION A - BUDGET MESSAGE

FROM THE COUNTY MANAGER

I am pleased to present to the citizens of Lee County your fiscal year 2003-04 County Government Budget. **This budget contains no tax rate increases and a 30% reduction in the Communications Services Tax**, while ensuring the county government remains financially strong with sufficient reserves. It continues a fiscal philosophy that the county government should keep tax rates as low as possible, while providing a core level of non-duplicative services throughout the county.

The budget includes increases for public safety, libraries, parks & recreation, community development and several major transportation projects, and spending of more than \$822 million for operations and capital projects.

It includes:

- \$320 million for county operations, including increases for public safety (staffing jail expansion and new air ambulance), libraries (staffing Lakes Regional Library), parks & recreation (including takeover of Red Sox Stadium), and **community development (improved service levels in zoning review)**.
- \$149 million for constitutional officers (Tax Collector, Sheriff, Property Appraiser, Clerk of Court and Supervisor of Elections) and court services, including **\$93 million for the Sheriff's Office**.
- \$260 million for **new capital projects**, including **\$55 million for the Sanibel Causeway bridges replacement**, \$48 million for the justice center/government campus expansion in downtown Fort Myers, \$32 million for the six-laning of Summerlin Road from Boy Scout Road to San Carlos Boulevard, another \$22 million for the 600 ton-per-day expansion of the Waste-to-Energy Facility, and \$16 million for Conservation 20/20 purchases. To date, more than 11,000 acres of environmentally sensitive land has been purchased for long-term conservation through the Conservation 20/20 Program. Also included: \$93 million of carryover funding from previous years for capital projects.
- Funding for the **establishment of an Affordable Housing Reserve (\$1 million)**, assistance to Charlotte County for litigation against phosphate mining (\$900,000), a reassembled/platted lands pilot project in Lehigh Acres (\$250,000), and the addition of box culverts for the Metro Parkway Extension (\$396,000). Also, \$50,000 for WGCU's 22-part historical documentary of Southwest Florida and \$25,000 for the Home Ownership Resource Center.
- Set aside **\$2 million in a trust fund to deal with unfunded mandates** from the state legislature. If the funds are not spent they will be used to reduce taxes next year.
- Included in the operational funding is **\$2.1 million for human services/community agencies**; and in the capital funding is **\$3.4 million for beach and shoreline projects** through the Tourist Development Council and paid for with tourist taxes

FISCAL 2004 BUDGET
FINAL

A 17 percent growth in the assessed property base this year certainly had a positive impact. Prior to the increase, the county was projecting growth in expenses to outpace growth in revenues.

The generous growth in the tax base, however, has allowed the county, for now, to keep tax rates stable and protect reserves. This is further proof that **we continue to live off of our growth, and need to prepare for the day when this remarkable growth begins to subside**. Looking at the last 10 years, from fiscal 1995 through 1999 the property tax base increased an average of 3.8 percent a year. **From fiscal 2000 through 2004 the average annual increase jumped to 13.1 percent a year.**

<u>Fiscal Year</u>	<u>Annual % Change</u>
94-95	2.8
95-96	3.7
96-97	3.3
97-98	4.1
98-99	5.3
99-00	8.1
00-01	10.5
01-02	14.1
02-03	15.9
03-04	16.9

This growth has allowed the county to provide a **high level of services to existing residents and the annual flood of new residents**, significantly increase some service levels (primarily in the public safety areas of Emergency Medical Services and Law Enforcement) and still maintain strong reserves. However, **that cushion of reserves can disappear quickly, especially if we have even a slight “hiccup” in tax base growth, some unforeseen or unbudgeted expenses, or if the state is successful in shifting expenses it has traditionally paid to the county level.**

THE ROLE OF COUNTY GOVERNMENT

Please take time to review the “Services by Organization” or “D” Section of this book. Not only are departmental budgets outlined but also the “core services” provided by each department and division are detailed.

As you’ll notice, the services the county provides depend on whether you live within a city or in the unincorporated area of the county.

The county provides certain services “countywide,” meaning whether you live in a city or not. These include Libraries (except for Sanibel and Fort Myers Beach), Public Safety (EMS), Public Transit (Lee Tran), Regional Parks, Human Services, Veterans Services, Economic Development and the Visitor & Convention Bureau. These are paid for out of the general fund from a countywide tax rate. The county also provides services in unincorporated areas funded through a special taxing levy or user fees – Parks & Recreation, Transportation, Tolls, Utilities, Solid Waste, Community Development (planning and development services such as zoning, permitting, building inspections and code enforcement) and Natural Resources Management.

**FISCAL 2004 BUDGET
FINAL**

The county attempts to provide these services evenly and equitably. There are several reasons, however, why the taxpayer of a particular community does not receive a dollar back for a dollar paid. They include:

1. Some areas may have less of a need for a particular type of service than another area. There is likely a greater need for Human Services programs in some areas than more affluent ones. Essentially, a redistribution of wealth is taking place.
2. Some areas may not receive a direct service, but receive an indirect impact. For example, if you look at our road system and improvements to it, many residents may not see a road project directly near them, however they benefit from the functioning and free flow of the entire network. We all impact roads outside our community and need our communities accessible to emergency and service vehicles.
3. To fully understand we must look at the big picture. Because of timing of projects, county projects are not always countywide. For example, South Lee County – the San Carlos Park/Estero area – is growing very rapidly and the county is currently undertaking a number of projects in that area. Some could conclude that their taxes are going to benefit that area. However, for years, the people in those areas paid taxes for projects that were not in their area.

The point is as we urbanize – the county passed the 500,000 population mark this year – we must inherently become less and less parochial in order to move forward.

We want, and should, pay for things out of the right pots of money. However, we also need to recognize that jurisdictional boundaries become less and less distinguishable the more urbanized we become.

With that said, defining and communicating our core services continues to be critical.

CORE SERVICES

What is the core services philosophy and what are core services?

Simply, core services means distributing resources and services equitably throughout the county, while living within our revenues.

First of all, core services are those that promote the health, safety and welfare of the general population. Secondly, these services are not duplications of services provided by other governmental agencies or the private sector. And lastly, **these services support the entire county population rather than just small segments of the population or special interest groups.**

Establishing a set of core services is the county's way of containing costs while providing equitable services. **It starts by determining what programs and services the county government should provide and at what service levels.** Then the cost is calculated to determine the impact of increasing or reducing a service level.

FISCAL 2004 BUDGET
FINAL

This may seem like a simple concept commonly used by businesses and the private sector. Historically in the public sector – and especially in high growth areas with great demands for projects and services – governments didn't cost out specific services. They knew what their overall and departmental budgets were, but they really didn't have a reliable cost breakdown. Finally, all too often there was not an equitable distribution of services.

Some of the Board of Lee County Commissioners' adopted core services are:

- **Maintaining a complement of regional libraries and regional parks strategically located throughout the county.**
- **Providing ambulance services to all citizens.**
- **Administering land development services such as permitting and code enforcement in unincorporated areas (not within city limits).**
- **Providing flood and water protection in unincorporated areas through a concerted countywide water management plan.**
- **Providing comprehensive law enforcement countywide via the Lee County Sheriff.**

What aren't core services?

- Providing streetlights, sidewalks and bike paths in neighborhoods.
- Grading or paving roads that are not county roads (in other words, roads not built to county standards and accepted into the county maintained road system).
- Maintaining or building neighborhood parks.

When a particular area wants a service beyond the core level, there are alternatives. One way is through the formation of a Municipal Service Taxing or Benefit Unit (MSTBU). To form a unit, residents of the community come together and request the county tax or assess them to generate the money to pay for the desired "non-core" service. For example, it's a way to obtain streetlights for a specific neighborhood, fund landscaping adjacent to an area, or to pave a private road that neighbors want upgraded.

Past years of prudent budgeting and identification of "core" service levels have positioned the county for the future. But, as I've said before, we can't get lulled into a false sense of complacency. Now is the time to prepare for those years when the going will be more difficult.

The county must continue to monitor revenues and expenditures to insure continued fiscal solvency.

As the Board has directed, we will continue to be proactive in making sure we don't unnecessarily grow the size of county government and continue to operate as efficiently as possible at the lowest cost to taxpayers. This approach has served us well in the past and will help to insure our continued success.

*FISCAL 2004 BUDGET
FINAL*

STATE OF THE COUNTY

Today, Lee County Government's employee base is proportionately smaller than it was 10 years ago.

As of October 1, 2003, the number of county employees per thousand residents was 4.7, down from 5.5 a decade ago and a high of 6.0 in 1991. Yet at the same time population has increased by 140,000 residents, and never faster than in the last three years. An average of 18,500 residents annually moved into Lee County since 2000, compared to 10,600 yearly during the 1990s.

Excluding funding for the Sheriff and other Constitutional Officers, **inflation-adjusted General Fund expenditures have increased an average of 1.2 percent a year.**

The countywide General Fund tax rate – the largest we levy – is lower today than it was 10 years ago. Countywide tax rates have decreased six times in the last decade. True, other smaller tax rates have increased, but typically only with wide support from citizens. Increases in the Library tax rate to fund the tremendous growth of that system always have enjoyed strong resident approval. The Conservation 2020 tax rate to buy and preserve environmentally sensitive lands was levied only after "straw referendum" approval by voters. The All-Hazards Protection tax rate was created in 1993 because of concerns about being adequately prepared to provide shelter during a hurricane. The Capital Outlay property tax has increased to fund upgrades to the county's emergency communications system, yet is still lower than it was 10 years ago. And the Unincorporated MSTU tax has been increased, but only to appropriately charge residents of unincorporated areas for services that were formerly being subsidized by all residents.

Since the Waste-to-Energy Plant began operating, annual residential garbage rates in Lee County have declined from \$224 to \$214 a year. This, despite the \$200 million investment in the Waste-to-Energy facility. The county has been able to do this through competitive bidding of collection service and continual evaluation of, and cost savings from, the disposal and recycling systems.

The cost to our local taxpayers of the expansion of our roads network has been greatly reduced through our success in obtaining grants and low-interest loans. Lee County has received more than \$117 million of transportation funding from these alternative sources over the last seven years. A portion of this money is being used for projects that will add 14 new lanes of north-south roadway in central and south Lee County, addressing traffic impacts in this fast-growing part of the county.

Since 1993, the county has aggressively refinanced its outstanding debt to lower rates. **This has resulted in reducing more than \$65 million from future bond payments in the form of reduced interest costs.** A significant example of this occurred this year when the county refinanced \$141 million of bonds on the Waste-to-Energy Facility that were first issued in 1991. The original bonds carried interest rates of 6 percent to 7 percent. The 2001 refinancing bonds carry interest rates of 2.2 percent to 4.6 percent. Total savings were 11.7 percent, or \$25.7 million over the life of the bonds and \$17.4 million adjusted to net present value.

The county continues to utilize the **"construction management at-risk" project delivery system, which follows a team approach to capital projects.** The process allows for the

FISCAL 2004 BUDGET
FINAL

architect or engineer and contractor to collaborate on a process called "value engineering." The savings generated from this approach revert back to the county as savings to the taxpayer.

2003 IN REVIEW

Lee County had one of its best years ever this past year.

On the environmental front, the Conservation 20/20 Program has now purchased more than 11,000 acres. This environmentally sensitive land is set aside for long-term preservation. The Smart Growth Committee drafted its initial recommendations, which have been forwarded to the Board of County Commissioners for consideration, adoption and an implementation plan over the next year. The County Commission adopted policy recommendations for the management of Lake Okeechobee/Caloosahatchee River water issues. The county completed its Manatee Protection Plan and is awaiting approvals from the state and federal governments. Further, the county is in the process of finalizing a master **Natural Resources Preservation/Mitigation Plan** for inclusion in the Lee County Comprehensive Plan and has contracted with the Southwest Florida Regional Planning Council to begin plan assembly from components drafted by county staff.

The county continues to meet the demands of growth while planning for the future. The recently approved permit for the Waste-to-Energy Plant provides for enlarging the facility by 50%. Three major road widenings are underway: Alico Road, Cypress Lake Drive and Pondella Road. The Sanibel Causeway bridges replacement has begun. Construction has started on the North Lee County Water Treatment Plant

Economically, Southwest Florida and Lee County continued to flourish. The county continues to experience record monthly construction permits, which include residential and commercial.

Enhancements in the local quality of life continue. Construction begun on Lakes Regional Library; the Northwest Regional Library site has been selected; Construction has begun on Estero Community Park; the Human Services Council was created; and Arts & Culture funding has been approved.

The discount bridge tolls program celebrates its 5-year anniversary with a savings to residents of \$2.6 million. And the county's Communications Services Tax was reduced by 30 percent.

These steps demonstrate that Lee County is moving forward and strategically planning for the future.

FISCAL 2003-04 GOALS

Annually, the Board of Lee County Commissioners meets and determines its goals for the following fiscal year. The Commissioners and County Administration agree to objectives that will fulfill the Board's goals. The Board's FY 2003-04 Goals are:

1. Enhance and improve the quality of life in Lee County by balancing growth and environment with community support and participation.

***FISCAL 2004 BUDGET
FINAL***

2. Make Lee County Government the benchmark county in Florida for excellence in customer service and technological operations.
3. Identify, periodically evaluate and maintain core levels of services to ensure consistency of services throughout the county.
4. Continue to strengthen and expand intergovernmental collaboration and interagency cooperation.
5. Enhance communication with employees and the public.
6. Continue to diversify Lee County's economy.
7. Continue to strengthen diversity within the county workplace.
8. Maintain the present millage rates and seek other revenue sources and partnerships.

All of the county's employees are aware of these goals and their personal objectives – upon which their performance is evaluated – is based upon fulfilling the Board's goals.

ISSUES ON THE HORIZON

Each year, County Administration meets with department heads and the Board in separate meetings to develop short- and long-term goals and objectives. Issues of concern are discussed at these meetings. A summary of some of the ongoing issues follows.

1. We need to maintain a sound fiscal and reserves policy that balances appropriate spending now with the recognition that there will be the time when the construction "boom" in Southwest Florida will ebb. **We need to identify alternative and broader-based revenue sources that help take the burden off of homeowners.** We need to continually analyze our reserves and reserve policy to assure that an appropriate and sufficient level is being maintained.
2. We need to continue with ongoing customer service improvements and provide easy access by all to the information and documents our government maintains.
3. We need to balance the competing interests of growth and environment. We all want to preserve what we have. We must not destroy what brought us to Lee County.
4. With the devolution – or pushing down to the local level – of state and federal programs and services we need to be vigilant to not take on new programs and services outside our "core" business and level of service.
5. Commercial construction has fueled much of local government's revenue growth over the last several years. When this ends, or slows, we must have a plan that continues to provide capital infrastructure.
6. We need a better understanding of how short-term decisions (e.g. granting additional road accesses) could have long-term fiscal implications (e.g. need to build reliever roads sooner).

**FISCAL 2004 BUDGET
FINAL**

We must make decisions that decrease future expenses, rather than only looking to future revenue increases.

We have been, and will, continue to experience high rates of residential growth in the foreseeable future. While there are advantages that come with growth, growth is a mixed blessing. **Typically, residential growth does not pay for the services it receives.** If we are to successfully meet future demands, we must strive to enhance our revenue base, including considering additional user fees and special taxing districts while taking every opportunity to reduce escalating operating expenses and retain only core services.

As public servants, we need to work smarter and always look for greater efficiencies. We can't tie government's growth or spending to formulas based on population or anything else. Bottom line: We're doing more with less; not only because taxpayers are demanding that we do so, but also because it is the right thing to do.

With that said, the county has been fortunate, especially during the last five years, to benefit from a boom in commercial construction that contributed to increased property revenues. **We are – to some degree – living off our growth.** We are monitoring this situation through our five-year projections of revenues and expenses, and future fiscal impacts of current spending. When growth slows, we'll need to look at either broadening revenue sources or cutting services. Until then, we need to maintain a sound fiscal and reserve policy that balances appropriate spending with the recognition that some day in the future the construction will slow. Finally, **we must not take on new service levels without offsetting revenues.**

Our greatest challenge is to continue to maintain the confidence of taxpayers by providing the core services needed to protect the health, safety and welfare of the population in the most cost efficient and effective way possible.

Whatever the future holds, we have put in place the policies, philosophies and management mechanisms to ensure county government provides good customer service at the lowest cost possible.

Sincerely,



Donald D. Stilwell
County Manager

November 18, 2003

SECTION B - BUDGET SUMMARY

TABLE OF CONTENTS

PROGRAM BUDGET SUMMARY TOTAL COMPARISON	23
BUDGET SUMMARY.....	24
REVENUES & EXPENDITURES DISCUSSION.....	26
DEPARTMENTAL OPERATING AND CAPITAL BUDGET FY 2004	31
LEE COUNTY POPULATION PROFILE.....	33
UNINCORPORATED AND INCORPORATED POPULATION.....	33
PROFILE OF GOODS AND SERVICES - ALL JOBS.....	34
ECONOMIC PROFILE OF COVERED EMPLOYMENT	34
REVENUES BY CATEGORY ALL SOURCES	36
EXPENDITURES BY FUNCTION ALL USES.....	38
EXPENDITURES BY FUND GROUP ALL USES	40
EXPENDITURES PER CAPITA FY92-93 THROUGH FY03-04	41
GENERAL FUND REVENUE BY CATEGORY	42
GENERAL FUND EXPENDITURES BY CATEGORY	43
OPERATING EXPENSES.....	44
OPERATING BUDGET VARIANCES OF 5% UNDER BOARD OF COUNTY COMMISSIONERS.....	45
OPERATING BUDGETS BY DEPARTMENTS UNDER THE BOARD OF COUNTY COMMISSIONERS	48
CONSTITUTIONAL OFFICERS FY03-04 "OPERATING" BUDGETS	52
DEBT SERVICE INTRODUCTION	54
DEBT SERVICE PRINCIPAL AND INTEREST PAYMENTS FY93-94 THROUGH FY04-05.....	55
ANNUAL COUNTY DEBT OUTSTANDING (PRINCIPAL PAYMENTS ONLY)	59
ANNUAL COUNTY DEBT SERVICE	59
TAXABLE PROPERTY VALUES FY85-86 THROUGH FY03-04.....	60
TAXABLE PROPERTY VALUE INCREASES/DECREASES.....	62
TAXABLE VALUE BY LAND USE FY88-99 THROUGH FY03-04	63
FY 03-04 DISTRIBUTION OF TAXABLE VALUE IN CITIES AND UNINCORPORATED LEE COUNTY	64
HISTORICAL LOCATION OF "NEW" TAXABLE VALUE FOR CITIES AND UNINCORPORATED AREAS	65
PROPERTY TAX RATES FY94-95 THROUGH FY03-04	66
MAJOR PROPERTY TAX REVENUES FY97-98 THROUGH FY03-04.....	67
AGGREGATE MILLAGE RATES IN FLORIDA COUNTIES	68
FLORIDA COUNTIES AGGREGATE MILLAGE AND PER CAPITA INCOME.....	70
TEN-YEAR AD VALOREM MILLAGE SUMMARY	72
FY03-04 PROPERTY TAXES DISTRIBUTION BY CATEGORY	74
COMPARATIVE SAMPLE OF TAX BILLS.....	76
STATE SHARED REVENUES FY96-97 THROUGH FY03-04	78

FISCAL 2004 BUDGET

LEE COUNTY GAS TAX REVENUES FY96-97 THROUGH FY03-04 80

SUMMARY OF GAS TAXES LEVIED BY ALL GOVERNMENTAL LEVELS 83

TOURIST TAXES FY96-97 THROUGH FY03-04 84

FY01-02 GRANTS ADMINISTERED THROUGH COUNTY DEPARTMENTS 86

ACTIVE FEDERAL GRANTS IN FISCAL YEAR 01-02 FOR LEE COUNTY 87

ACTIVE STATE GRANTS IN FISCAL YEAR 01-02 FOR LEE COUNTY 87

FUND BALANCE BY FUND GROUP 88

PROJECTED BEGINNING AND ENDING FUND BALANCE FOR FY03-04 89

RESERVES BY TYPE ALL FUNDS..... 90

LEE COUNTY EMPLOYEES PER 10,000 RESIDENTS FY95-96 THROUGH FY03-04 92

POSITION SUMMARY BY DEPARTMENT 93

POSITION CHANGES OCCURRING DURING FY02-03 95

BUDGET YEAR 2003-2004 DELETED POSITIONS 97

BUDGET YEAR 2003-2004 NEW POSITIONS 98

BUDGET YEAR 2003-2004 TRANSFERRED POSITIONS 100

MISCELLANEOUS EXPENDITURES..... 101

INTERDEPARTMENTAL BUDGETS AND INTERFUND TRANSFERS 102

FISCAL 2004 BUDGET

PROGRAM BUDGET SUMMARY TOTAL COMPARISON

(02-03 Original Budget to 03-04 Adopted Budget)

The Legally Adopted Budget is the amount adopted by budget resolution as the Board of County Commissioners budget. The total includes budget transfers from one fund to another, and payments from one county department to another for services received.

	FY02-03 Original Budget	Percent Increase (Decrease)	FY03-04 Adopted Budget
OPERATING BUDGETS:			
BoCC Operating Departments	\$ 285,320,592	12.21	\$ 320,164,029
Constitutional Officers and Courts	<u>133,347,277</u>	11.95	<u>149,284,616</u>
Total Operating Budget	\$ 418,667,869	12.13	\$ 469,448,645
CAPITAL BUDGET:			
Capital Projects	<u>\$ 384,207,302</u>	(8.09)	<u>\$ 353,139,765</u>
Total Operating and Capital Budgets	\$ 802,875,171	2.46	\$ 822,588,410
OTHER NON-OPERATING CAPITAL:			
Transfers	\$ 187,138,860	(18.62)	\$ 152,291,804
Debt Service	77,659,228	0.26	77,862,809
Insurance	35,776,671	(11.87)	31,531,394
Non-Departmental	15,569,083	46.37	22,787,760
Special Districts	<u>4,978,047</u>	10.13	<u>5,482,234</u>
Total Other	\$ 321,121,889	(9.71)	\$ 289,956,001
Total Operating, Capital, & Other	\$1,123,997,060	(1.02)	\$1,112,544,411
RESERVES:			
Total Budget	<u>\$ 384,934,317</u>	17.61	<u>\$ 452,740,431</u>
	<u>\$1,508,931,377</u>	3.73	<u>\$1,565,284,842</u>

The \$469 million operating component of the proposed budget for FY03-04 is a 12.13% increase from the prior year. This reflects an increase in County department operations funding of 12.21% and an increase for Constitutional Officers and Courts by 11.95%.

Capital Projects funding shows a decrease primarily from the reduction of funds carried over for multi-year projects and a reduction in the number of projects.

Transfers decreased by 18.62% from transfers for Solid Waste debt obligations last year and for Capital Improvement projects.

Insurance decreased 11.87% for property and casualty coverage in the self-insurance loss funds. Policies were restructured which reduced premiums.

Non-departmental budget increased 46.37% primarily from the collection of school impact fees, which will be used by the school district for capital and other improvements.

Special Districts increased 10.13% due to increases to various MSTBU improvement projects throughout the County.

FISCAL 2004 BUDGET

**BUDGET SUMMARY
LEE COUNTY – FISCAL YEAR 2003-2004**

	<u>GENERAL FUND</u>	<u>SPECIAL REVENUE FUNDS</u>	<u>DEBT SERVICE FUNDS</u>	<u>CAPITAL PROJECTS FUNDS</u>	<u>ENTERPRISE FUNDS</u>	<u>INTERNAL SERVICE FUNDS</u>	<u>TRUST & AGENCY FUNDS</u>	<u>TOTAL</u>
<u>ESTIMATED REVENUES</u>								
<u>CURRENT REVENUES:</u>								
Ad Valorem Taxes	\$ 177,361,760	\$ 66,422,480	\$ 0	\$ 41,491,104	\$ 1,670,982	\$ 0	\$ 0	\$ 286,946,326
Other Taxes	5,400,000	17,319,433	11,310,797	6,576,902	840,000	0	0	41,447,132
Licenses & Permits	177,450	9,395,798	0	300,000	2,875	0	0	9,876,123
Intergovernmental Revenues	40,089,100	20,050,380	0	5,160,530	11,045,007	0	0	76,345,017
Charges for Services	12,500,950	9,105,457	300,000	162,239	139,356,597	54,031,021	0	215,456,264
Fines & Forfeitures	3,140,000	407,600	0	0	5,000	489,125	0	4,041,725
Miscellaneous Revenues	15,177,504	36,353,266	1,291,900	23,992,572	6,368,696	979,673	1,530,000	85,693,611
Court Related Revenues	3,540,000	0	0	0	0	0	0	3,540,000
Internal Service Charges	0	0	0	0	0	0	0	0
Non-revenues	5,954,467	22,104,099	25,325,723	19,315,049	132,281,950	657,203	0	205,638,491
Less 5% Anticipated Revenues	(3,338,974)	(6,910,816)	(565,540)	(427,444)	(8,292,548)	(2,241,257)	0	(21,776,579)
Total Current Revenues	\$ 260,002,257	\$ 174,247,697	\$ 37,662,880	\$ 96,570,952	\$ 283,278,559	\$ 53,915,765	\$ 1,530,000	\$ 907,208,110
<u>FUND BALANCE APPROPRIATED</u>	\$ 66,499,298	\$ 171,699,137	\$ 31,471,963	\$ 121,571,171	\$ 239,887,341	\$ 26,747,822	\$ 200,000	\$ 658,076,732
Total Estimated Revenues	\$ 326,501,555	\$ 345,946,834	\$ 69,134,843	\$ 218,142,123	\$ 523,165,900	\$ 80,663,587	\$ 1,730,000	\$ 1,565,284,842
<u>APPROPRIATED EXPENDITURES</u>								
<u>CURRENT EXPENDITURES:</u>								
General Government Services	\$ 60,940,901	\$ 29,575,300	\$ 12,926,868	\$ 80,267,106	\$ 997,658	\$ 51,704,275	\$ 0	\$ 236,412,108
Public Safety	136,410,896	16,206,406	0	0	0	1,656,420	0	154,273,722
Physical Environment	3,376,930	4,890,064	29,418	15,623,025	221,344,889	0	0	245,264,326
Transportation	0	65,821,442	10,766,775	64,867,208	46,770,924	0	1,730,000	189,956,349
Economic Environment	2,901,245	16,538,129	0	0	0	0	0	19,439,374
Human Services	12,231,002	4,343,894	0	0	0	0	0	16,574,896
Culture/Recreation	10,332,642	53,637,021	4,619,839	14,344,639	0	0	0	82,934,141
Court Related Services	15,397,691	0	0	0	0	0	0	15,397,691
Internal Services	0	0	0	0	0	0	0	0
Non-Expenditure Disbursements	21,635,677	30,578,786	12,011,999	6,490,335	80,917,804	657,203	0	152,291,804
Total Current Expenditures	\$ 263,226,984	\$ 221,591,042	\$ 40,354,899	\$ 181,592,313	\$ 350,031,275	\$ 54,017,898	\$ 1,730,000	\$ 1,112,544,411
<u>RESERVES</u>	\$ 63,274,571	\$ 124,355,792	\$ 28,779,944	\$ 36,549,810	\$ 173,134,625	\$ 26,645,689	\$ 0	\$ 452,740,431
Total Appropriated Expenditures	\$ 326,501,555	\$ 345,946,834	\$ 69,134,843	\$ 218,142,123	\$ 523,165,900	\$ 80,663,587	\$ 1,730,000	\$ 1,565,284,842

FISCAL 2004 BUDGET

ACTUAL/BUDGET SUMMARY COMPARISON

	<u>Actual</u> <u>FY 01-02</u>	<u>Estimated</u> <u>FY02-03</u>	<u>Proposed</u> <u>FY03-04</u>	% Change Estimated to Proposed
Ad Valorem	\$ (217,977,736)	(247,947,340)	(286,946,326)	15.73%
Other Taxes	(39,074,259)	(38,121,752)	(41,447,132)	8.72%
Licenses & Permits	(9,646,995)	(9,184,977)	(9,876,123)	7.52%
Intergovernmental	(71,536,063)	(71,074,529)	(76,345,017)	7.42%
Charges for Services	(192,919,721)	(204,055,378)	(215,456,264)	5.59%
Fines & Forfeitures	(3,196,325)	(3,555,026)	(4,041,725)	13.69%
Miscellaneous	(90,316,646)	(87,769,687)	(85,693,611)	-2.37%
Court Cost	(3,484,870)	(2,435,950)	(3,540,000)	45.32%
Non-Revenues	(347,822,570)	(291,883,530)	(205,638,491)	-29.55%
Less 5% Anticipated	0	0	21,776,579	N/A
Fund Balance	(676,327,792)	(753,249,296)	(658,076,732)	-12.63%
<u>Total Revenues</u>	\$ (1,652,302,977)	(1,709,277,465)	(1,565,284,842)	-8.42%
General Government Services	\$ 156,005,240	196,417,328	236,412,018	20.36%
Public Safety	118,800,627	133,678,046	154,273,722	15.41%
Physical Environment	262,567,683	227,530,242	245,264,326	7.79%
Transportation	99,425,351	159,868,986	189,956,349	18.82%
Economic Environment	15,243,302	17,339,714	19,439,374	12.11%
Human Services	13,539,235	14,783,002	16,574,896	12.12%
Culture / Recreation	51,962,063	86,742,582	82,934,141	-4.39%
Court Related	12,408,177	13,117,523	15,397,691	17.38%
Non-Expenditures	169,102,003	201,723,310	152,291,804	-24.50%
Reserves	753,249,296	658,076,732	452,740,431	-31.20%
<u>Total Expenditures</u>	\$ 1,652,302,977	1,709,277,465	1,565,284,842	-8.42%

Note: Methodology assumes that the previous year's ending reserves equal the following year's beginning fund balance.

REVENUES & EXPENDITURES DISCUSSION

CURRENT REVENUES are divided into the following categories:

Taxes

Included are charges levied by the local unit of government against the income and wealth of a person (natural or corporate). Specific types of taxes include ad valorem (real and personal property), sales and use taxes (imposed upon sale or consumption of goods and services levied locally). The most well known sales and use taxes include tourist development taxes, one-cent voted gas tax (Lee County's 9th cent voted), five and six cent local option gas taxes, insurance premium taxes, and fire and casualty insurance premium taxes.

Franchise fees are also included in this category. These fees are levied on a corporation or individual by the local government in return for granting a privilege or permitting the use of public property subject to regulations. The most well known franchise fees are for electricity, water, sewer, and solid waste. County derived franchise fees are in the area of solid waste and telecommunications. Prior to FY01-02, the County collected cable franchise fees. These fees were eliminated as part of a state bill that combined various types of taxes and fees into a state tax and local option tax on communications services. This new tax is paid on all communication services (i.e. telephone, cable, satellite, etc.) by the customer and remitted through the vendor directly to the State Department of Revenue (DOR). DOR allocates the funds to cities and counties.

Licenses and Permits

These revenues are derived from the issuance of local licenses and permits. Within this category are professional and occupational licenses, building permits and any other licenses and permits (e.g., building, roofing, plumbing permits; occupational license fees).

Intergovernmental Revenues

Included are all revenues received from federal, state, and other local governmental sources in the form of grants, shared revenues, and payments in lieu of taxes. The state shared revenues that are of most importance to county government are revenue sharing, mobile home licenses, alcoholic beverage licenses, racing tax, local government half-cent sales tax, constitutional gas tax, and County gas tax (Lee County's seven-cent pour over gas tax).

Charges for Services

These revenues include all charges for current services such as recording of legal documents, zoning fees, county officer fees (fees remitted to county from officers whose operations are budgeted by the Board of County Commissioners), county court fees, circuit court fees, boat fees, ambulance fees, garbage/solid waste, water and sewer fees, park, transportation, and recreation fees.

FISCAL 2004 BUDGET

REVENUES & EXPENDITURES DISCUSSION (continued)

Fines and Forfeitures

This group of revenues includes monies received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations and for neglect of official duty. Some examples include court fines, library fines, and non-criminal traffic fines.

Miscellaneous Revenues

Monies in this category are primarily interest earnings. Types of interest earnings include monies on investments, contracts and notes, interest earnings of the Clerk of Court, Tax Collector, Sheriff, Property Appraiser, Supervisor of Elections, and interest earnings from Trustee accounts. Also included are impact fees, rents, MSBU assessments, and auction proceeds for public property.

Court Costs

Revenues from Court Costs are generated from a variety of sources. These include but are not limited to Public Defender Liens, Probation Supervisory Fees, Non-Criminal Traffic Fines, Criminal Fines, Traffic Court Costs and reimbursements from the Dependency Attorney and Conflict Attorney.

Non-Revenues

Non-revenues are categories of monies that are not generated by traditional activities such as taxes, fees for services, or intergovernmental transfers (such as sales tax) from State to County. Included are such groupings as interfund transfers, bond and commercial paper proceeds, insurance premiums and unspent budgets and interest earned by Constitutional Officers which must, by State law, be returned to the County.

Less 5% Anticipated Revenues

State law requires that budgeted collections for ad valorem (property tax) revenues be set at 95% of estimates projected by the Tax Collector.

FISCAL 2004 BUDGET

REVENUES & EXPENDITURES DISCUSSION (continued)

CURRENT EXPENDITURES are divided into the following categories:

General Government Services

The costs of providing representation of the citizenry by the governing body (Board of County Commissioners) as well as executive management and administration of the affairs of local government (County Manager's Office) are included in this category. Also included in this category are the financial and administrative costs of government (budgeting, accounting, auditing-external and internal, property appraisal, tax collecting, personnel, purchasing, telephones, data processing, pension administration, grants management, and any other support services).

In addition, General Government includes legal services (county attorney), comprehensive planning (county planning department), Hearing Examiner, costs of providing a court system (Clerk of the Circuit Court and County Court, State Attorney, Public Defender, Law Library, Jury Commission, Court Administrator, Grand Jury and Bailiff), court reporting, Supervisor of Elections, and Public Resources.

Public Safety

Security of persons and property is the major focus of this category. Included are law enforcement (Sheriff and Division of Public Safety), fire control (fire departments and districts), county jail, protective inspections (building and zoning inspections), emergency and disaster relief services (emergency operations, emergency medical services, emergency communications system), ambulance and rescue services, and medical examiner. Also included are Animal Services programs.

Physical Environment

Costs of services provided to achieve a satisfactory living environment are assigned to this group. Categories include electric, water services, garbage/solid waste control, recycling, sewer services, hazardous waste, conservation and resource management, flood control, extension services, and other physical environmental needs.

Transportation

Costs incurred for the safe and adequate flow of vehicles, travelers, and pedestrians are included. Specific subcategories include roads, bridges, traffic engineering, airports (Lee County Port Authority), and transit systems (Lee Tran).

Economic Environment

Costs of providing services to develop and improve the economic conditions of the community are allocated to this category. Included are Economic Development, Veterans' Services, and neighborhood improvements. Not included are welfare functions which are included in human services.

Human Services

Costs of providing services for care, treatment, and control of human illness and injury are included. Expenditures in this function include mental health, physical health, welfare programs, retardation, and interrelated programs such as the provision of health care for indigent persons. Specific health care activities related to the County include the Health Department, family services and community agency support.

FISCAL 2004 BUDGET

REVENUES & EXPENDITURES DISCUSSION (continued)

Culture and Recreation

Costs incurred in providing and maintaining cultural and recreational facilities and activities for citizens and visitors are included in this function. Separate categories include all library costs, recreational programs, and public parks.

Court Related Expenditures

This category accounts for costs of providing court services including general administration, Circuit Court and County Court Services. Included programs are Support to Public Defender, State Attorney, Budget Transfer for Court Services, Budget Transfer for Clerk of Courts, and State Attorney Judicial.

Non-Expenditure Disbursements

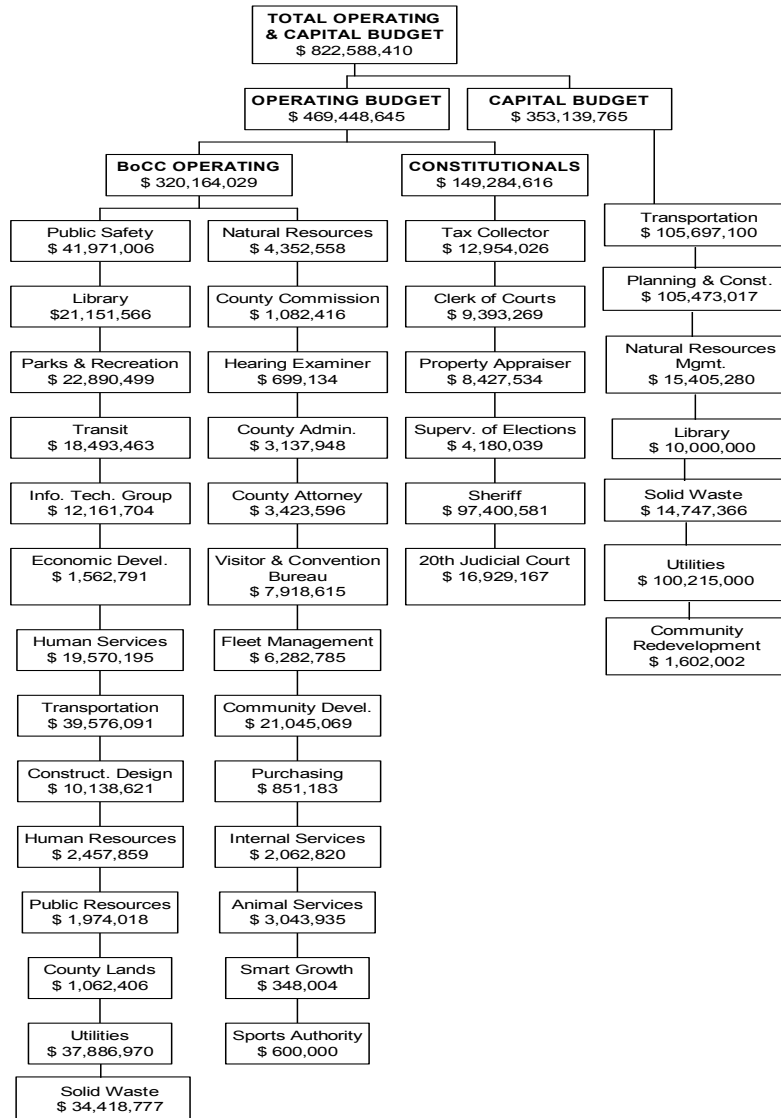
Included in this category are transfers and reserves. Interfund transfers represent amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute additional revenues or expenditures of the governmental unit, but reflect the movement of cash from one fund to another.

FISCAL 2004 BUDGET



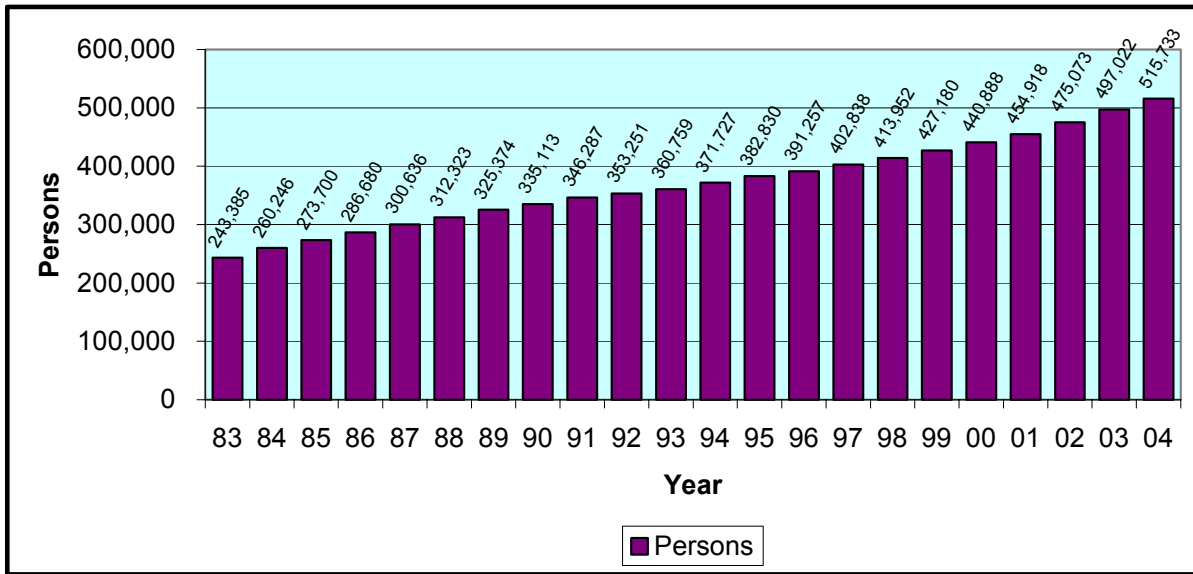
FISCAL 2004 BUDGET

DEPARTMENTAL OPERATING AND CAPITAL BUDGET FY 2004



FISCAL 2004 BUDGET

**LEE COUNTY POPULATION
1983 THROUGH 2004**



Sources: For 1990 and 2000 – US Census Bureau
For Interim Estimates and 2002 – University of Florida, BEBR

As indicated by the above graph, the permanent population of Lee County has increased 111.9% over the past 21 years. Lee County's population has been increasing approximately twice as fast as that of Florida, and eight times faster than that of the nation. During 1990-1993, the rate of growth slowed due to the economic recession (1991-1992 = +6,964; 1992-1993 = +7,508). The rate of growth has shown significant increases since 1993.

1993-1994	+10,968	1998-1999	+13,228
1994-1995	+11,103	1999-2000	+13,708
1995-1996	+ 8,427	2000-2001	+14,030
1996-1997	+11,581	2001-2002	+20,155
1997-1998	+11,114	2002-2003	+21,949 (Preliminary)
		2003-2004	+18,711 (Projection)

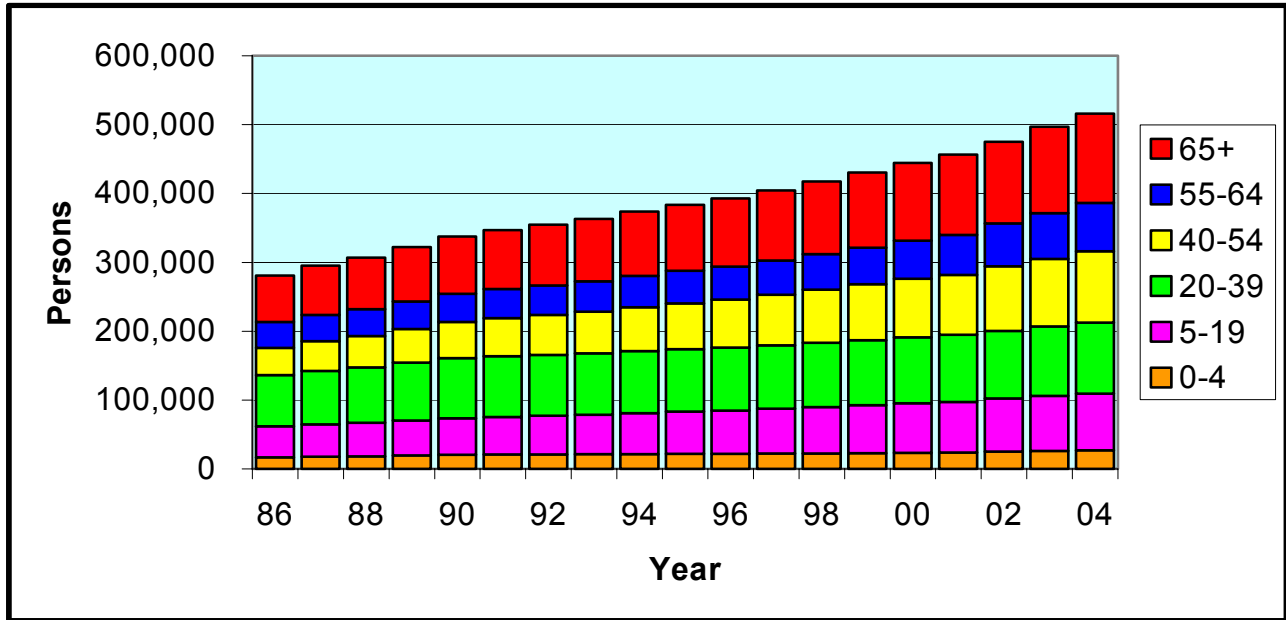
The projected increase from 2003 to 2004 suggests an additional 18,711 persons will move to the County. The Year 2000 figure is the official US Census estimate. The Year 2004 figure is based upon annualizing the projected increase between 2000 and 2003 and applying it to 2004. The source of these figures is listed below. The intervening estimates between 1990 and 2000 were re-evaluated based upon the 2000 Census results.

A rapidly expanding population has resulted in increasing needs for services such as law enforcement, human services, transportation and recreational needs. Additional people add to the use of existing facilities that translates to expanded maintenance needs and ultimately the requirement for new facilities.

Sources: For 1990 & 2000 – US Census Bureau
For Interim Estimates and 2001 to 2003 – University of Florida, Bureau of Economic & Business Research

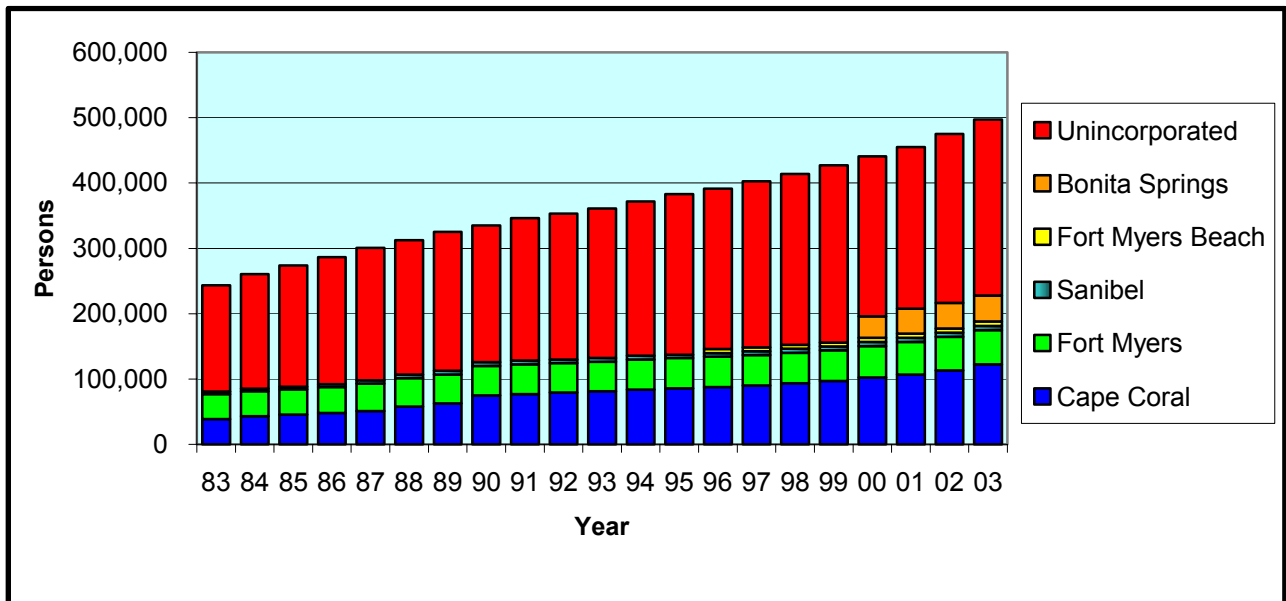
FISCAL 2004 BUDGET

LEE COUNTY POPULATION PROFILE



Source: Long-Term Econ Forecast 2001 – Volume 2 – States and Counties; BEBR, University of Florida

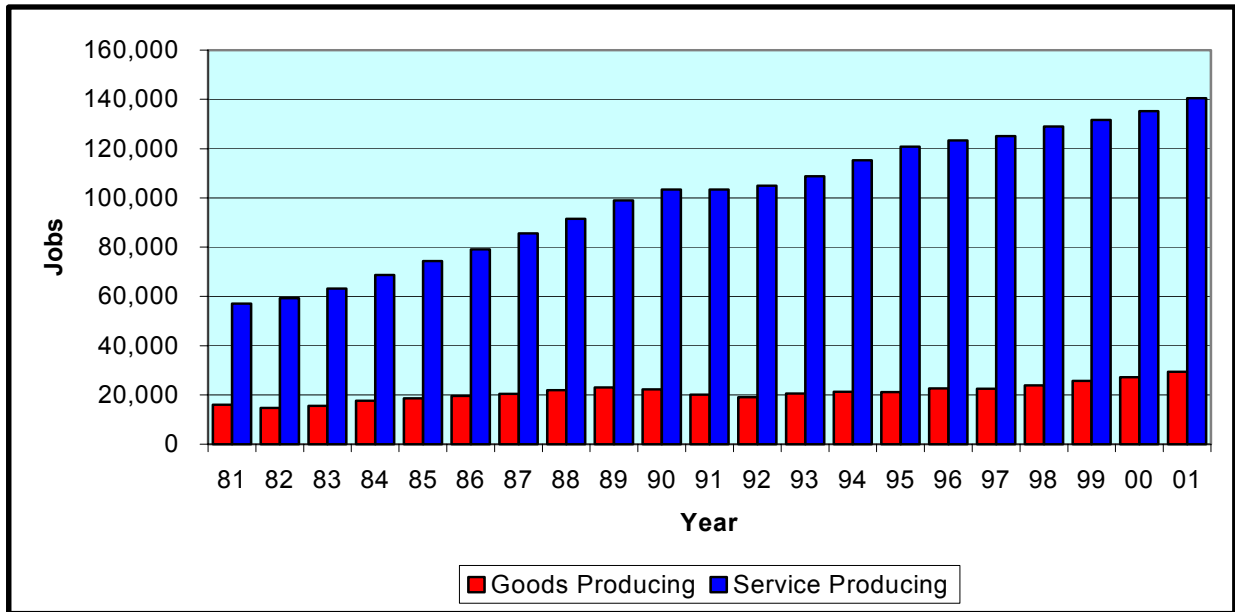
UNINCORPORATED AND INCORPORATED POPULATION



Source: US Census Bureau for 1990 and 2000; All Other Years - BEBR, University of Florida

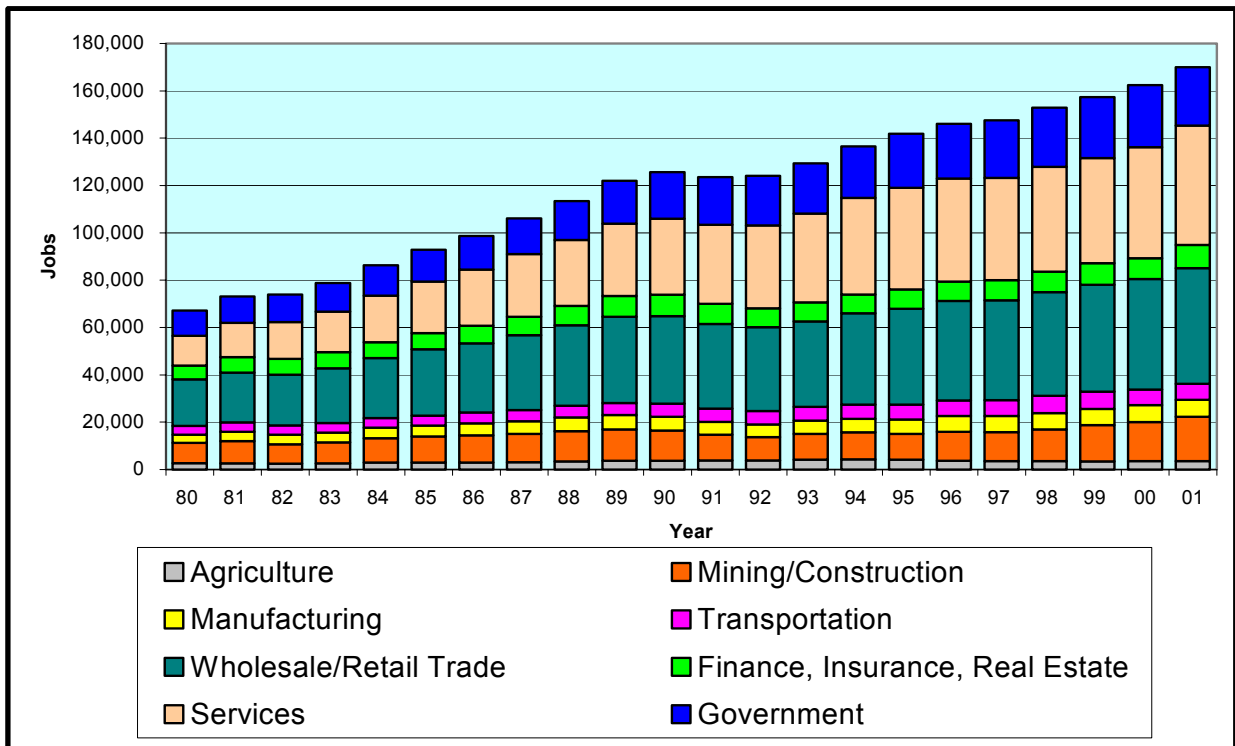
FISCAL 2004 BUDGET

PROFILE OF GOODS AND SERVICES – ALL JOBS



Source: Florida County Perspectives 2001; BEBR, University of Florida Agency for Innovation, Workforce Labor Market Statistics ES-202 Program

ECONOMIC PROFILE OF COVERED EMPLOYMENT



Source: Florida County Perspectives, 2001; BEBR, University of Florida

LEE COUNTY POPULATION/ECONOMICS

The **Lee County Population Chart 1983-2004** details the overall rapid growth in population that has occurred since the early 1980's. The **Lee County Population Profile** chart examines the composition of the various groups and how they have changed since 1983. The late 1980's through 2004 reveal growth in the Age 65 and Over group. However, there are noticeable increases in the Age 5-19 and Age 40-54 categories especially since 1990.

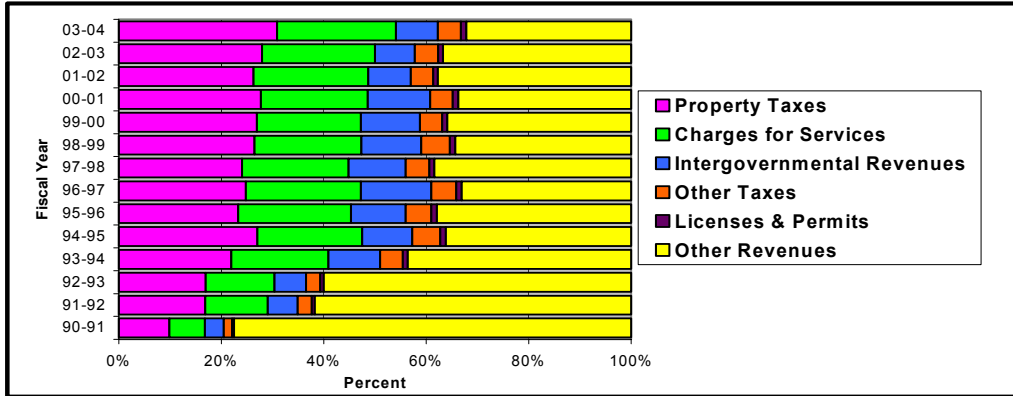
The **Unincorporated and Incorporated Population Distribution** chart further reveals the distribution of population among the cities and unincorporated Lee County. Most of the population is settled in the unincorporated portion of the county for which the Board of County Commissioners must provide direct county services. However, there has been considerable growth in the City of Cape Coral, as it has become the largest city in the county with an April 1, 2003, estimated population of 122,373. The City of Fort Myers and City of Sanibel have retained a generally stable permanent population share of the total, especially during the most recent years. On January 1, 1996, the Town of Fort Myers Beach came into existence and as of April 1, 2003, had a population of 6,792. The chart reflects the Fort Myers Beach population beginning in 1996. Bonita Springs became a city on January 1, 2000, and began operation on April 15, 2000. Bonita Springs population in 2003 was estimated to be 39,906.

The **Profile of Goods and Services – All Jobs** chart is presented to illustrate the dramatic growth in jobs over the past twenty years and the predominance of those jobs in the service producing sectors over the goods producing sectors (manufacturing, mining/construction and agriculture).

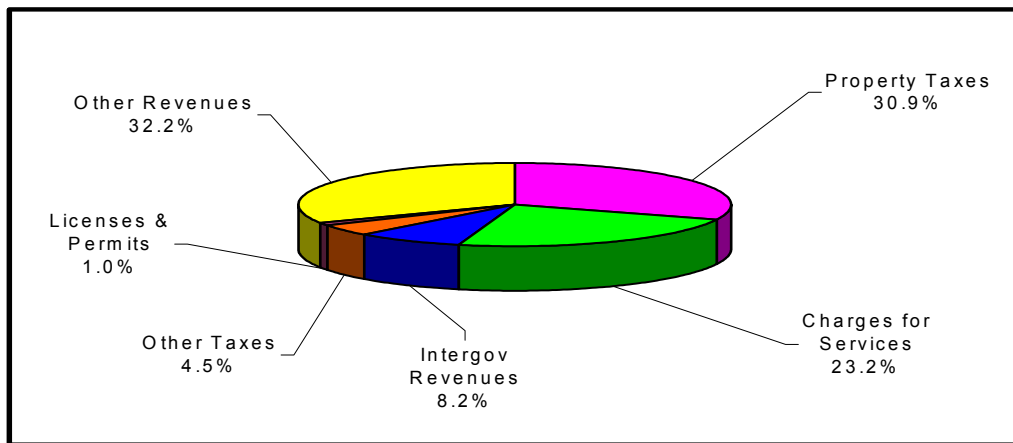
The **Economic Profile of Covered Employment** chart details only those jobs covered by Federal unemployment compensation. It illustrates especially the different kinds of service producing sectors that are important in Lee County. Predominating are activities in wholesale and retail trade with significant other contributions to the economy from the health, legal and education sector and hotels, recreation and automobile sales sector. Construction, a smaller but important sector, shows growth in the late 1980's, reduction in 1991 and 1992 and gradual improvement beginning in 1993. Overall job creation has been strong since the early 1990's.

FISCAL 2004 BUDGET

**REVENUES BY CATEGORY
ALL SOURCES**



Historical Perspective Including FY03-04 (Excludes Transfers and Reserves)



Percentage Distribution for FY03-04

<u>REVENUE TYPE</u>	<u>FY03-04 ADOPTED</u>	
Property Taxes	\$286,946,326	
Charges for Service	215,456,264	
Intergovernmental Revenues	76,345,017	
Other Taxes	41,447,132	
Licenses & Permits	9,876,123	
Other Revenues:		
Transfers and Others	\$152,291,804	
Bond Proceeds	42,212,187	
Interest Earnings	13,597,312	
Miscellaneous Revenues	49,325,152	
Impact Fees	33,134,161	
Fines & Forfeitures	4,041,725	
Rents and Royalties	771,486	
Court and Related Services	<u>3,540,000</u>	
TOTAL CURRENT REVENUES	928,984,689	58%
LESS 5% ANTICIPATED REVENUES	(21,776,579)	
FUND BALANCE	<u>658,076,732</u>	42%
TOTAL ALL REVENUES	\$1,565,284,842	100%

FISCAL 2004 BUDGET

REVENUES BY CATEGORY (continued)

Property Taxes account for 30.9% of the current revenues budgeted for FY03-04. Of the total Property Taxes budgeted, 62% is for the General Fund. The other major property tax levies are for the Unincorporated MSTU Fund, the Library Fund, and the Capital Improvement Fund – which includes the voter-approved one-half mill for Conservation 2020 land acquisition and the replacement of the 800 MHZ infrastructure. The All Hazards Fund accounts for 0.7% of Property Taxes. In addition, there are other small taxing districts such as street lighting districts, special improvement districts and fire districts.

Charges for Services are revenues received by the County for services provided. This revenue includes Water and Sewer Charges, Solid Waste Fees, Development and Zoning Fees, Bridge Tolls, and Ambulance Fees. Charges for Services make up 23.2% of current revenues.

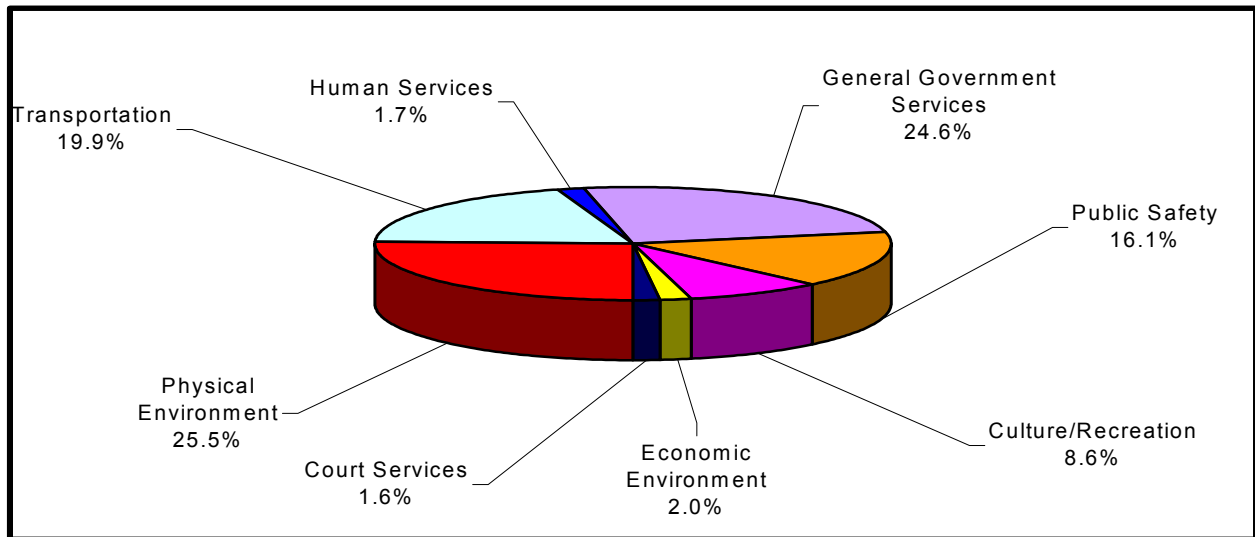
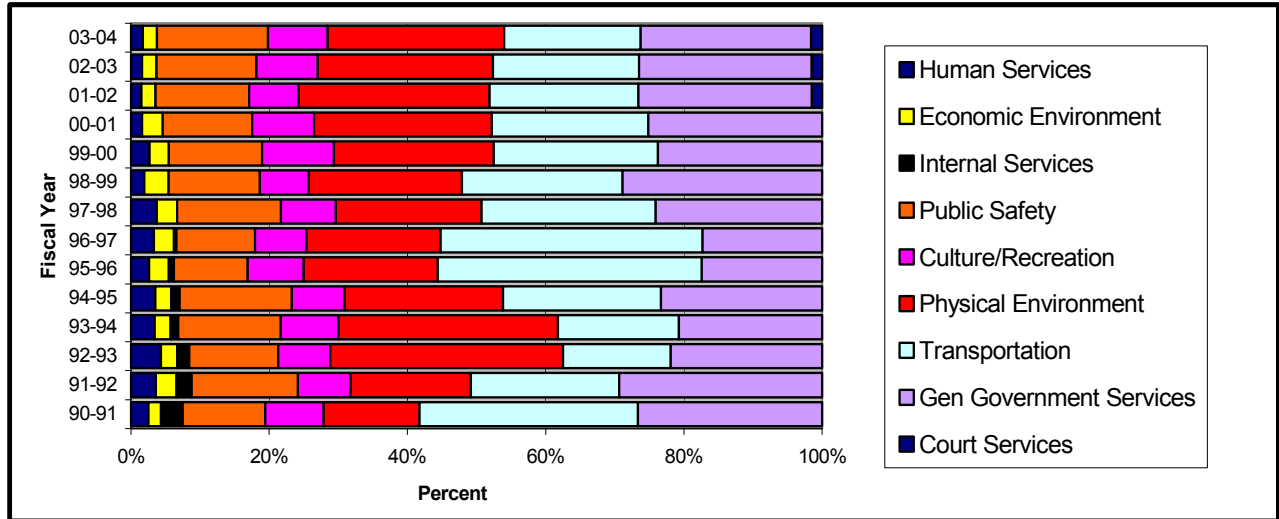
Intergovernmental Revenues consist of state and federal grants and shared revenues. This revenue source accounts for 8.2% of the current revenues budgeted. The two major revenues in this category are State Sales Tax (\$34.0 million), and State Revenue Sharing (\$9.9 million).

The Other Taxes revenue source consists of gas taxes, the tourist tax, the communications services tax, and solid waste collections. These revenues are 4.5% of the total current revenues. Licenses and permits are 1% of current revenues and consist primarily of building and permit fees.

Other Revenues are comprised of a number of different revenue sources. The two largest are transfers and Bond proceeds. Transfers represent dollars moved from one fund to another. A transfer out of one fund is reflected as an expense, while a transfer into a fund appears as a revenue. Bond proceeds represent revenues received from new debt and refunding of existing debt to achieve cost savings through lower interest rates.

FISCAL 2004 BUDGET

**EXPENDITURES BY FUNCTION
ALL USES**



<u>EXPENDITURE FUNCTION</u>	<u>FY03-04 ADOPTED</u>	
Physical Environment	\$245,264,326	
Transportation	189,956,349	
General Government Services	236,412,108	
Public Safety	154,273,722	
Culture/Recreation	82,934,141	
Human Services	16,574,896	
Economic Environment	19,439,374	
Court Services	15,397,691	
TRANSFERS AND RESERVES		\$960,252,607
TOTAL		<u>605,032,235</u>
		<u>\$1,565,284,842</u>

FISCAL 2004 BUDGET

EXPENDITURES BY FUNCTION ALL USES (continued)

The graph illustrates the historical pattern of expenditures since FY90-91. All local governments are required to classify expenditures by function according to the Florida Uniform Accounting System. In addition, a pie chart describes the various categories and percentages into which the FY03-04 expenditures are divided. Transfers and Reserves are excluded from both charts.

Referring to the three largest functions in FY03-04, Physical Environment is the largest at 25.5% followed by General Government Services at 24.6% and Transportation at 19.9%.

Public Safety provides: Sheriff's Law Enforcement and Corrections, Fire Control and Emergency Medical Services. The Sheriff's Budget is \$97,400,581 (including support to the Sheriff's budget and Sheriff Law Enforcement Trust Funds) or 64.0% of the Public Safety total.

Economic Environment includes Visitor and Convention Bureau (VCB), Community Development Block Grant (CDBG) and Economic Development and represents 2.0% of the total budget.

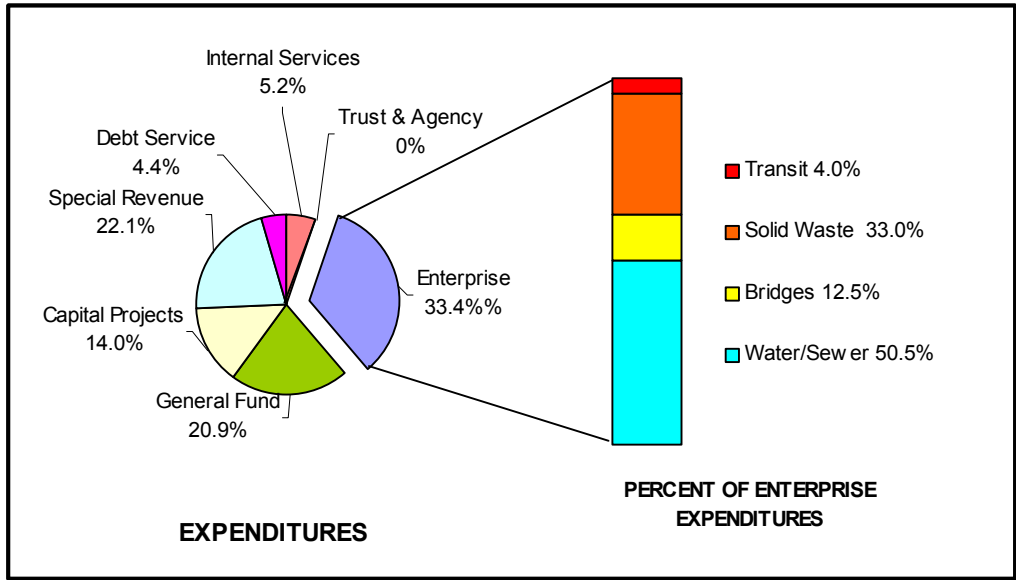
Court Services represents 1.6% of total expenses and includes Public Defender, Court Administration, State Attorney and Medical Examiner.

Human Services, including social service support and grant-related programs, represents 1.7% of the total budget.

Non-expenditure disbursements are Reserves (\$452,740,431) and Interfund Transfer (\$152,291,804) for a total of \$605,032,235.

FISCAL 2004 BUDGET

**EXPENDITURES BY FUND GROUP
ALL USES**

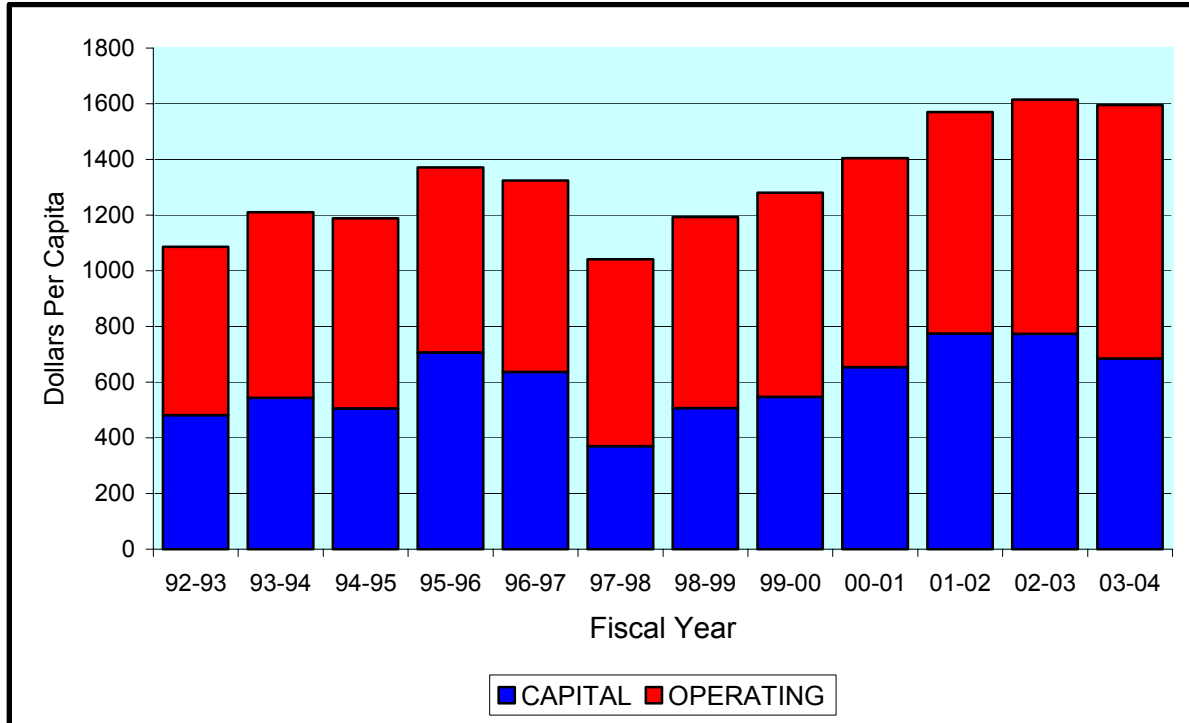


Enterprise			
Solid Waste	\$172,165,953		
Water/Sewer	264,006,674		
Bridges	65,652,091		
Transit	21,341,182		\$523,165,900
General			326,501,555
Capital Projects			218,142,123
Special Revenue			345,946,834
Debt Service			69,134,843
Internal Service Funds			80,663,587
Trust & Agency			1,730,000
TOTAL			\$1,565,284,842

The above graph illustrates all county expenditures by fund group. The Enterprise Funds which are funded from charges for services include Public Utilities, Solid Waste, Transit, the Toll-Supported Transportation Facilities, and the debt-service and capital projects for the Enterprise Funds. The General Fund, which is the major taxing fund, provides for the bulk of county-wide services and operations. Capital Projects includes all Capital Improvement Program projects except for those that are enterprise funded; Special Revenue Funds consist of funds such as Lighting Districts, the Transportation Trust Fund, the Library Fund, and the Unincorporated MSTU (which provides services to the unincorporated areas of Lee County). Debt Service includes funds established for the retirement of non-enterprise capital improvement projects. Internal Services Funds provide services to county operating departments. Trust and Agency funds are used to account for assets held by a governmental unit in a trustee capacity.

FISCAL 2004 BUDGET

**EXPENDITURES PER CAPITA
FY92-93 THROUGH FY03-04**



Expenditures per capita are illustrated for operating and capital expenditures only.

Expenditures per capita are as follows:

	FY93	FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01	FY02	FY03	FY04
Capital	\$482	\$544	\$506	\$707	\$637	\$370	\$507	\$547	\$654	\$775	\$773	\$685
Operating	<u>604</u>	<u>666</u>	<u>683</u>	<u>664</u>	<u>687</u>	<u>671</u>	<u>686</u>	<u>734</u>	<u>751</u>	<u>795</u>	<u>842</u>	<u>910</u>
TOTAL	\$1086	\$1210	\$1189	\$1371	\$1324	\$1041	\$1193	\$1281	\$1405	\$1570	\$1615	\$1595

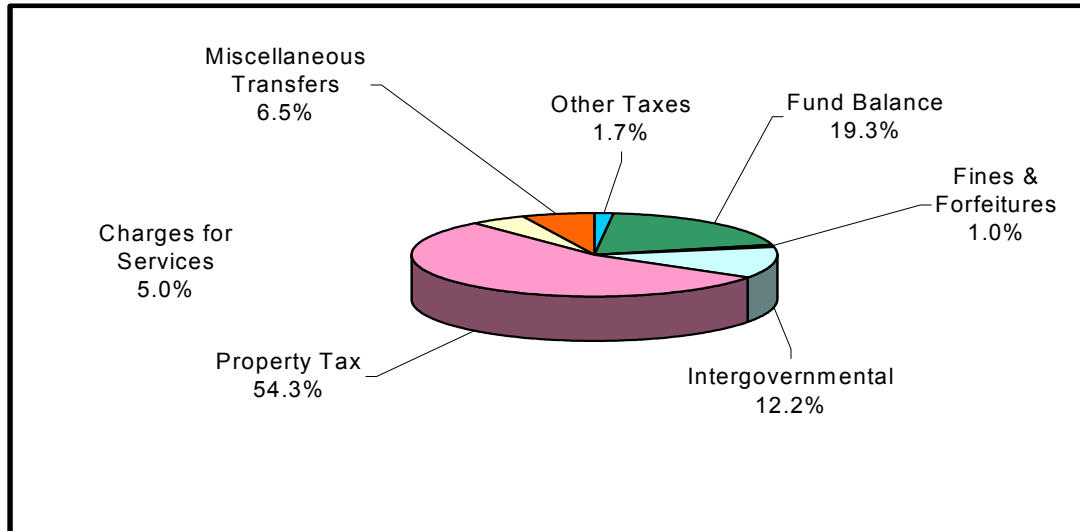
Total per capita expenditures show a decrease of 1.2% from FY02-03 to FY03-04. This is a reflection of a 12.1% increase in the operating budget, an 8.1% decline in the capital budget combined with a 3.8% increase in population.

Expenditures per capita for capital projects reflect a decrease of 11.4% from FY02-03 to FY03-04. The decrease reflected a reduction in the capital budget for FY03-04 combined with continued population growth. The current decrease followed a 0.3% decrease from FY01-02 to FY02-03 and an 18.5% increase from FY00-01 to FY01-02. A 19.6% increase from FY99-00 to FY00-01 was a reflection primarily of the issuance of bonds on July 12, 2000 for the Ortiz Correctional Facility, Juvenile Assessment Center and renovations to the Emergency Operations Center as well as the transfer of electrical franchise fees from the General Fund.

Expenditures per capita for operating expenditures have reflected a trend of increasing costs associated with the maintenance of completed capital projects and expansion of county services up to FY94-95. During FY95-96, there were fewer capital projects completed that resulted in less impact upon operations. In addition, an increase in the emphasis upon core service delivery created greater operating efficiencies. Since, FY97-98, the operating per capita expenditures have been increasing annually.

FISCAL 2004 BUDGET

**GENERAL FUND
REVENUE BY CATEGORY**



	<u>FY99 Actual</u>	<u>FY00 Actual</u>	<u>FY01 Actual</u>	<u>FY02 Actual</u>	<u>FY03 Estimated</u>	<u>FY04 Adopted</u>
Property Taxes	\$101,274,639	\$109,078,413	\$116,875,664	\$134,228,613	\$154,059,019	\$177,361,760
Other Taxes	4,571,899	4,295,299	4,792,920	4,866,417	3,997,761	5,400,000
Intergovernmental	27,854,776	30,089,763	31,135,169	42,543,991	33,443,169	40,089,100
Misc. Revs. & Transfers	27,643,443	28,070,834	29,458,662	36,179,797	18,773,984	21,131,971
Charges for Services	14,033,146	11,208,097	14,005,982	13,908,925	15,550,525	16,218,400
Fines & Forfeitures	<u>1,728,771</u>	<u>2,006,159</u>	<u>1,928,238</u>	<u>2,407,094</u>	<u>2,876,207</u>	<u>3,140,000</u>
Current Revenue	\$177,106,674	\$184,748,565	\$198,196,635	\$234,134,837	\$228,700,665	\$263,341,231
Less 5% Anticipated						(3,338,974)
Fund Balance	<u>51,022,795</u>	<u>57,986,925</u>	<u>67,186,109</u>	<u>72,973,306</u>	<u>87,881,552</u>	<u>66,499,298</u>
TOTAL	\$228,129,469	\$242,735,490	\$265,382,744	\$307,108,143	\$315,782,217	\$326,501,555

The chart reflects adopted FY03-04 revenues in the General Fund. Property Taxes account for 54.3% of the revenue in the General Fund. Intergovernmental Revenues (Sales Tax & State Revenue Sharing) and Fund Balance account for 32.6% of Fund Revenues. The slight increase in Intergovernmental Revenue is from an anticipated increase in sales tax revenues.

Miscellaneous Revenues and Transfers include such revenues as interest earnings, indirect cost collections, refunds, donations, rents and lease collections. Transfers are from other County funds with obligations to the General Fund other than indirect costs.

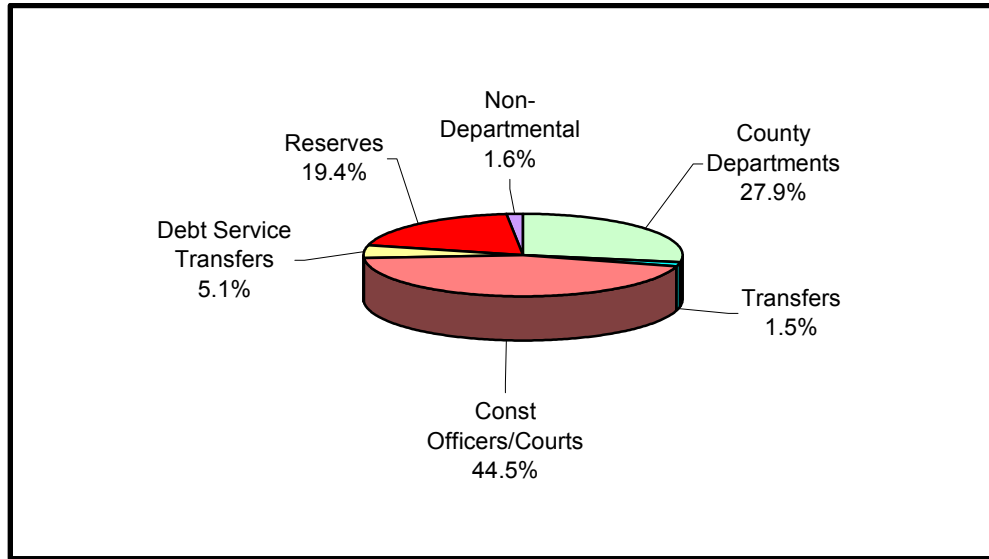
Charges for Services include licenses and permit fees in addition to rental, parking, and other miscellaneous fees.

Fines and Forfeitures include various Court Cost revenues as well as traffic and miscellaneous criminal fines.

Less 5% Anticipated includes new revenues except property taxes in which a 5 percent reduction has already been removed. Also excluded are interfund transfers and grant revenues. This category is not included in the chart.

FISCAL 2004 BUDGET

**GENERAL FUND
EXPENDITURES BY CATEGORY**



	<u>FY99 Actual</u>	<u>FY00 Actual</u>	<u>FY01 Actual</u>	<u>FY02 Actual</u>	<u>FY03 Estimated</u>	<u>FY04 Adopted</u>
County Departments	\$51,170,472	\$56,731,898	\$61,226,986	\$67,566,099	\$80,143,737	\$91,006,896
Non-Departmental	5,246,231	3,229,678	5,068,844	2,317,815	2,152,780	5,236,493
Const Officers & Courts	89,661,020	94,029,859	102,610,459	116,851,411	128,230,950	145,347,918
Debt Service Transfers	12,317,760	14,624,850	16,329,596	14,472,508	12,354,152	16,583,046
Reserves	N/A	N/A	N/A	N/A	66,499,298	63,274,571
Transfers	<u>7,736,396</u>	<u>6,690,427</u>	<u>7,325,813</u>	<u>17,541,390</u>	<u>26,401,300</u>	<u>5,052,631</u>
TOTAL	\$166,131,879	\$175,306,712	\$192,561,698	\$218,749,223	\$315,782,217	\$326,501,555

The chart indicates the majority of General Fund expenditures are for the direct provision of government services.

Non-Departmental generally refers to expenses of a countywide nature, such as financial services or auditing expenses that are not related to solely one department.

The Clerk of the Courts, Property Appraiser, Tax Collector, Supervisor of Elections, and Sheriff are elected Constitutional Officers. The budget for Courts includes Court Services, State Attorney, Public Defender, and Medical Examiner.

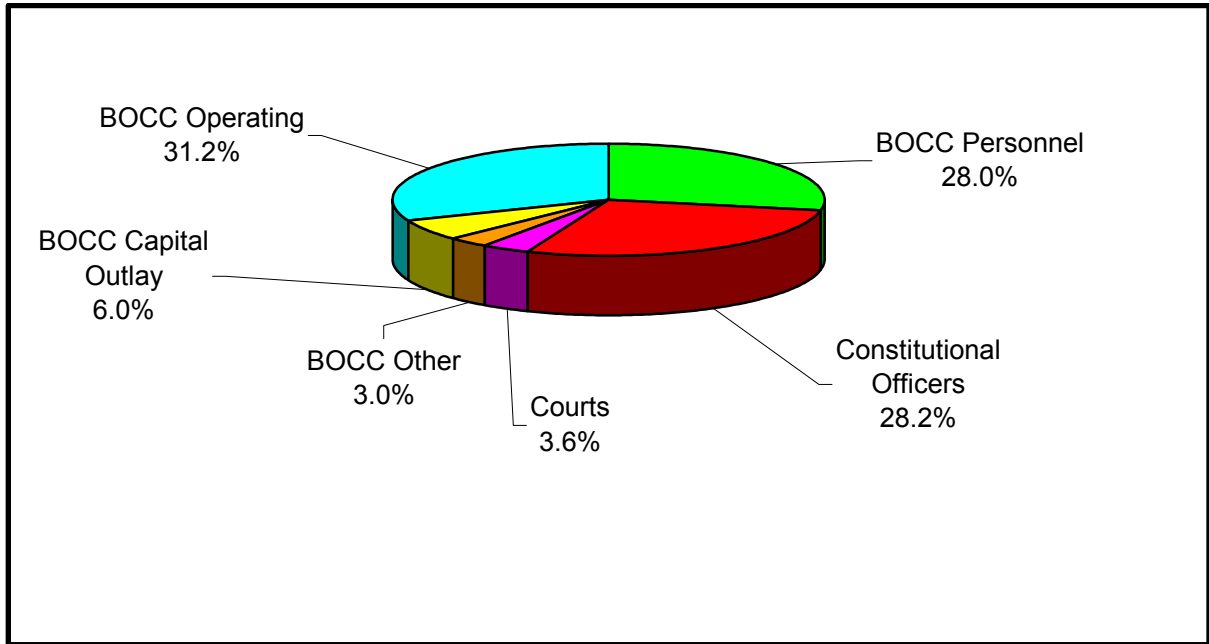
Debt Service Transfers are transfers to other funds for debt service payments.

Transfers include interfund transfers such as subsidies for Transit.

Reserves refer to unallocated funds. The actual years are audited and, therefore, not reflective of estimated or adopted reserves. Reserves are reflected as an expense but expenditures are not paid from Reserves accounts.

FISCAL 2004 BUDGET

OPERATING EXPENSES



Board of County Commissioners:		
Personnel	\$131,241,790	
Operating Expenses	146,629,046	
Capital Outlay	28,255,971	
Other Expenses	<u>14,037,222</u>	
Total BOCC Operating Departments		\$320,164,029
Constitutional Officers		132,355,449
Courts		<u>16,929,167</u>
Total Operating Expenses		\$469,448,645

The above chart represents operating expenses for the departments under the Board of County Commissioners as well as Court Services, Public Defender, State Attorney, Medical Examiner, and the Constitutional Officers.

Under the Board of County Commissioners, each department may or may not have expenditures in each category. The section entitled "Personnel" is comprised of all salaries and fringe benefits; "Operating" expenses are for general operating expenses such as goods and services. "Capital Outlay" is for equipment, vehicles, and library books.

Other expenses refers to principal and interest payments as well as grants and aids to other governments and organizations.

OPERATING BUDGET VARIANCES OF 5% UNDER BOARD OF COUNTY COMMISSIONERS

Animal Services

The budget increase is due to the addition of three positions, one Animal Control Officer and two Animal Care Specialists. Also, indirect costs are being charged for the first time as well as significant increase in Intergovernmental Service Charges. (IGS)

County Lands

The budget decrease is due to the elimination of the Administrative Support charges and reduction in equipment purchases.

Community Development

The budget increase is due to the addition of eleven new positions for the maintenance and enhancement of service levels. In conjunction with this increase are additional increases in operating and capital expenses.

Construction and Design

Facilities Management budget increase is due to the addition of four positions as well as increased operating and health benefit costs.

Maintenance and Repairs budget increase is due to the addition of four positions as well as increased costs in retirement and health insurance benefits, and increased IGS costs.

Economic Development

The budget increase is due to increased cost in retirement and health insurance benefits.

Fleet Maintenance

The budget increase is due to adding (3) new positions for an additional shift and increase in fuel and repair costs.

Human Resources

The budget increase is due to increase in health insurance costs and retirement contribution rates, along with improvements to the countywide training program.

Internal Services

The decrease in this budget is due to the reallocation of nine positions to other department budgets.

Library

The budget increase is due to the addition of thirty-four new positions for establishing an optimal level of service and increased capital and personnel-related expenses. Thirty-two of the new positions will staff the new Lakes Regional Library, scheduled to open in 2004.

FISCAL 2004 BUDGET

OPERATING BUDGET VARIANCES OF 5% UNDER BOARD OF COUNTY COMMISSIONERS (continued)

Natural Resources

The budget increase is due to the purchase of replacement equipment for the Environmental Lab as well as two additional positions in the areas of customer service and engineering.

Parks & Recreation

The budget increase is due to the acquisition of the City of Palms Stadium. Also, a significant increase in IGS, indirect and operating costs.

Public Safety

The increase is due to a one-time new helicopter purchase, additional EMS support staff, equipment purchases and increased IGS charges.

Public Resources

The budget increase is due to increased costs in Retirement and Health Insurance Benefits. Also, increased indirect and IGS costs.

Sports Authority

The budget increase is due to higher promotional/brochure costs.

Transit

The budget increase is due to increased personnel, fuel, IGS and ADA (Americans with Disabilities Act) contract costs.

Transportation

The budget increase is due to increase in heavy equipment maintenance charges. Also, the addition of nine positions for the Sanibel Causeway weigh station, and a position each for the Countywide mitigation plan and the Countywide pavement management system.

Utilities

The budget increase is due to the acquisition of Gulf Environmental Services (GES) and the addition of 34 positions between the start of FY02-03 and FY03-04. In addition, seven new positions and necessary equipment were budgeted for FY03-04 for system growth needs.

Visitor and Convention Bureau

The increase in budget for VCB is accounted for by the addition of one new position and increases to the promotions program.

FISCAL 2004 BUDGET



FISCAL 2004 BUDGET

**OPERATING BUDGETS BY DEPARTMENTS UNDER THE
BOARD OF COUNTY COMMISSIONERS**

<u>DEPARTMENTS</u>							ADOPTED	ADOPTED	ADOPTED FY03
	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>TO ADOPTED FY04</u>
	<u>FY96-97</u>	<u>FY97-98</u>	<u>FY98-99</u>	<u>FY99-00</u>	<u>FY00-01</u>	<u>FY01-02</u>	<u>FY02-03</u>	<u>FY03-04</u>	<u>PERCENT</u>
									<u>CHANGE</u>
Public Safety	\$ 16,073,889	\$ 17,872,427	\$ 18,494,262	\$ 18,744,538	\$ 21,814,799	\$ 27,806,378	\$ 35,292,609	41,971,006	18.9%
Library	10,487,107	9,522,541	10,804,156	13,369,299	14,266,434	17,309,287	19,265,199	21,151,566	9.8%
Parks & Recreation	13,006,443	13,989,956	13,430,576	14,709,439	15,337,931	16,873,633	18,264,676	22,890,499	25.3%
Transit	11,544,072	6,132,142	8,223,802	11,135,351	12,163,340	13,362,459	15,033,871	18,493,463	23.0%
Communications	3,827,418	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Economic Development	1,662,131	1,811,396	1,221,240	2,321,554	1,954,123	1,387,770	1,483,923	1,562,791	5.3%
Human Services	23,525,761	25,162,194	12,734,435	15,142,295	15,266,757	15,724,907	19,476,597	19,570,195	0.5%
Lee County Utilities	N/A	14,951,828	15,714,305	24,490,562	24,769,150	22,671,538	30,310,247	37,886,970	25.0%
Transportation	25,521,311	27,191,509	25,203,999	23,053,951	27,055,603	29,495,895	37,154,658	39,576,091	6.5%
Construction & Design	7,108,572	7,084,867	7,337,297	8,019,740	8,624,108	8,878,541	8,918,554	10,138,621	13.7%
Solid Waste	N/A	25,455,961	26,542,498	27,089,322	29,306,955	30,141,841	32,948,969	34,418,777	4.5%
County Commission	869,980	927,664	935,945	940,481	938,118	984,559	1,094,302	1,082,416	-1.1%
Hearing Examiner	426,452	538,157	562,094	584,228	599,098	690,584	714,787	699,134	-2.2%
County Administration	2,804,156	14,834,074	11,552,820	2,641,480	2,575,740	2,847,923	3,047,583	3,137,948	3.0%
County Attorney	2,485,956	2,472,727	2,557,515	2,534,824	2,689,860	3,001,050	3,290,118	3,423,596	4.1%
Visitor & Conv. Bureau	5,825,157	6,714,075	6,576,016	6,201,730	6,512,709	7,600,314	7,088,337	7,918,615	11.7%
Comm. Redev. Agency	463,226	440,092	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Community Development	12,229,738	10,083,802	12,679,045	13,765,962	14,501,528	15,780,672	18,424,086	21,045,069	14.2%
Purchasing	728,002	702,686	727,750	608,113	640,300	809,036	867,091	851,183	-1.8%
Animal Services	N/A	N/A	1,415,136	1,651,291	1,757,756	2,019,582	2,395,182	3,043,935	27.1%
Natural Resources	N/A	2,507,880	2,729,803	2,878,124	3,049,209	3,476,144	4,039,411	4,352,558	7.8%
Smart Growth	N/A	N/A	N/A	N/A	N/A	89,901	357,479	348,004	-2.7%

FISCAL 2004 BUDGET

**OPERATING BUDGETS BY DEPARTMENTS UNDER THE
BOARD OF COUNTY COMMISSIONERS, Continued**

DEPARTMENTS	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	ADOPTED FY03
	FY96-97	FY97-98	FY98-99	FY99-00	FY00-01	FY01-02	BUDGET FY02-03	BUDGET FY03-04	TO ADOPTED FY04 PERCENT CHANGE
Fleet Management	3,381,845 \$	3,172,024 \$	4,070,127 \$	4,899,294 \$	4,802,975 \$	4,872,090 \$	5,023,608	6,282,785	25.1%
Management Info. Svcs.	3,077,732	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Information Technology	N/A	8,651,513	9,225,133	10,139,885	11,064,712	11,509,821	12,470,548	12,161,704	-2.5%
Public Resources	1,221,653	1,358,280	1,449,531	1,521,219	1,825,496	1,760,111	1,849,891	1,974,018	6.7%
Environmental Services	40,014,355	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Internal Services	3,100,647	3,959,890	4,117,181	4,023,574	3,167,831	3,769,256	2,690,264	2,062,820	-23.3%
Human Resources	980,360	1,104,111	1,143,944	1,495,872	1,713,287	1,790,199	2,181,462	2,457,859	12.7%
County Lands	N/A	N/A	N/A	0	912,886	878,135	1,141,370	1,062,406	-6.9%
Sports Authority	N/A	N/A	N/A	N/A	N/A	N/A	495,770	600,000	21.0%
TOTAL	190,365,963 \$	206,641,796 \$	199,448,610 \$	229,359,054 \$	227,310,705 \$	245,531,626 \$	285,320,592	320,164,029	12.2%

N/A's are a result of county organizational changes.

Note: While yearly departmental comparisons have been reported as accurately as possible, some fluctuations may occur due to these organizational changes.

FISCAL 2004 BUDGET

OPERATING BUDGETS FOR COURTS AND CONSTITUTIONALS

	ACTUAL FY96-97	ACTUAL FY97-98	ACTUAL FY98-99	ACTUAL FY99-00	ACTUAL FY00-01	ACTUAL FY01-02	ADOPTED BUDGET FY02-03	ADOPTED BUDGET FY03-04	ADOPTED FY03 TO ADOPTED FY04 PERCENT CHANGE
COURTS									
Court Services	\$ 8,365,809	\$ 8,655,379	\$ 9,429,520	\$ 9,665,836	\$ 9,828,747	\$ 10,343,982	11,667,834	12,767,296	9.4%
Bd. Support	N/A	N/A	N/A	N/A	N/A	793,335	968,886	972,954	0.4%
TOTAL	\$ N/A	\$ N/A	\$ N/A	\$ N/A	\$ 9,828,747	\$ 11,137,317	\$ 12,636,720	\$ 13,740,250	8.7%
Public Defender	\$ 364,661	\$ 619,169	\$ 759,044	\$ 654,786	\$ 619,600	\$ 477,853	600,042	656,104	9.3%
State Attorney	538,448	875,507	932,706	665,158	850,844	852,625	851,462	1,001,337	17.6%
Medical Examiner	880,036	885,183	876,578	873,325	902,970	1,117,089	1,336,662	1,531,476	14.6%
TOTAL COURTS	\$ 10,148,954	\$ 11,035,238	\$ 11,997,848	\$ 11,859,105	\$ 12,202,161	\$ 13,584,884	\$ 15,424,886	\$ 16,929,167	9.8%
CONSTITUTIONALS									
Tax Collector	\$ 6,587,645	\$ 5,957,312	\$ 7,786,935	\$ 8,583,190	\$ 9,228,368	\$ 10,258,415	10,394,754	11,968,334	15.1%
Bd. Support	664,203	546,005	697,955	739,620	930,640	950,702	1,093,786	985,692	-9.9%
TOTAL	\$ 7,251,848	\$ 6,503,317	\$ 8,484,890	\$ 9,322,810	\$ 10,159,008	\$ 11,209,117	\$ 11,488,540	\$ 12,954,026	12.8%
Clerk to Board	\$ 4,304,881	\$ 3,516,298	\$ 5,810,630	\$ 4,739,233	\$ 4,682,749	\$ 6,816,922	7,875,260	8,431,388	7.1%
Bd. Support	228,539	207,620	318,157	742,186	842,479	772,105	850,015	961,881	13.2%
Clerk of Courts	2,338,817	1,796,977	1,855,279	1,940,590	1,942,223	N/A	N/A	N/A	N/A
TOTAL	\$ 6,872,237	\$ 5,520,895	\$ 7,984,066	\$ 7,422,009	\$ 7,467,451	\$ 7,589,027	\$ 8,725,275	\$ 9,393,269	7.7%
Prop Appraiser	\$ 3,155,173	\$ 3,030,400	\$ 3,654,296	\$ 3,736,389	\$ 4,193,617	\$ 4,432,604	5,147,399	6,020,733	17.0%
Bd. Support	1,816,627	1,635,023	3,959,682	1,895,167	2,255,399	2,019,585	2,036,604	2,406,801	18.2%
TOTAL	\$ 4,971,800	\$ 4,665,423	\$ 7,613,978	\$ 5,631,556	\$ 6,449,016	\$ 6,452,189	\$ 7,184,003	\$ 8,427,534	17.3%
Supv. of Elections	\$ 1,904,725	\$ 2,109,062	\$ 1,865,482	\$ 2,109,062	\$ 2,146,025	\$ 2,379,745	3,077,900	3,610,255	17.3%
Bd. Support	185,535	295,994	308,313	264,913	402,717	377,664	463,799	569,784	22.9%
TOTAL	\$ 2,090,260	\$ 2,405,056	\$ 2,173,795	\$ 2,373,975	\$ 2,548,742	\$ 2,757,409	\$ 3,541,699	\$ 4,180,039	18.0%
Sheriff Disb-Law Enf.	\$ 33,488,463	\$ 36,491,873	\$ 39,408,668	\$ 43,578,264	\$ 46,483,244	\$ 54,885,879	57,576,306	65,330,053	13.5%
Sheriff Disb-Correct	12,261,527	12,735,521	12,700,419	15,127,285	18,137,455	21,360,801	25,298,477	28,329,684	12.0%
Sheriff - Miscellaneous	N/A	N/A	N/A	N/A	368,148	N/A	N/A	N/A	N/A
Support	1,872,007	2,026,704	2,488,100	1,535,499	1,693,464	2,487,208	4,055,091	3,687,844	-9.1%
Trust & Agency	220,888	108,808	77,548	132,510	73,018	31,146	53,000	53,000	0.0%
TOTAL	\$ 47,842,885	\$ 51,362,906	\$ 54,674,735	\$ 60,373,558	\$ 66,755,329	\$ 78,765,034	\$ 86,982,874	\$ 97,400,581	12.0%
TOTAL CONSTITUTIONALS	\$ 69,029,030	\$ 70,457,597	\$ 80,931,464	\$ 85,123,908	\$ 93,379,546	\$ 106,772,776	\$ 117,922,391	\$ 132,355,449	12.2%
TOTAL COURTS AND CONSTITUTIONALS	\$ 79,177,984	\$ 81,492,835	\$ 92,929,312	\$ 96,983,013	\$ 105,581,707	\$ 120,357,660	\$ 133,347,277	\$ 149,284,616	12.0%

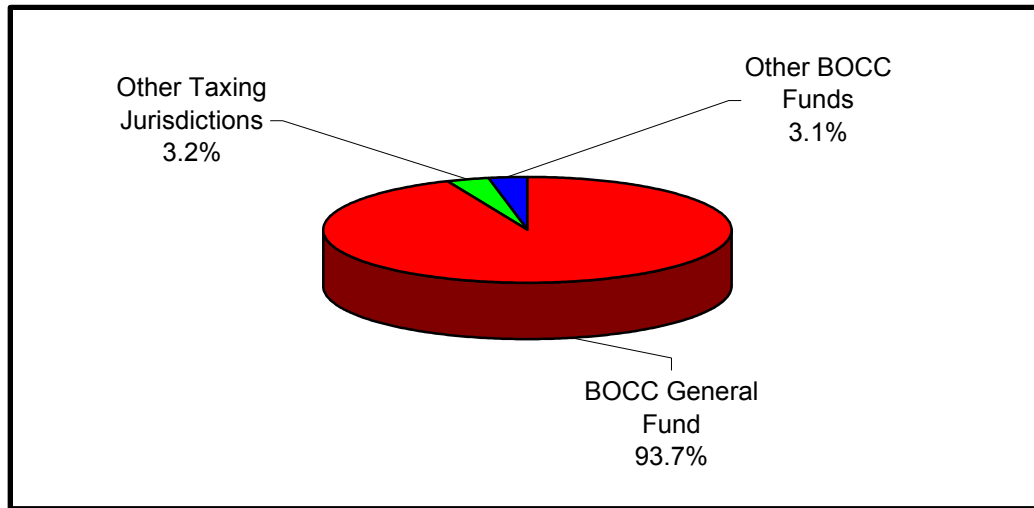
FISCAL 2004 BUDGET

**OPERATING BUDGETS BY BOCC DEPARTMENTS
COURTS AND CONSTITUTIONALS**

	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	ADOPTED FY03 TO ADOPTED FY04
SUMMARY	FY96-97	FY97-98	FY98-99	FY99-00	FY00-01	FY01-02	BUDGET FY02-03	BUDGET FY03-04	PERCENT CHANGE
TOTAL									
Courts and									
Constitutionals	\$ <u>79,177,984</u>	\$ <u>81,492,835</u>	\$ <u>92,929,312</u>	\$ <u>96,983,013</u>	\$ <u>105,581,707</u>	\$ <u>120,357,660</u>	\$ <u>133,347,277</u>	\$ <u>149,284,616</u>	12.0%
TOTAL									
Departments	\$ <u>190,365,963</u>	\$ <u>206,641,796</u>	\$ <u>199,448,610</u>	\$ <u>229,359,054</u>	\$ <u>227,310,705</u>	\$ <u>245,531,626</u>	\$ <u>285,320,592</u>	\$ <u>320,164,029</u>	12.2%
TOTAL									
OPERATING	\$ <u><u>269,543,947</u></u>	\$ <u><u>288,134,631</u></u>	\$ <u><u>292,377,922</u></u>	\$ <u><u>326,342,067</u></u>	\$ <u><u>332,892,412</u></u>	\$ <u><u>365,889,286</u></u>	\$ <u><u>418,667,869</u></u>	\$ <u><u>469,448,645</u></u>	12.1%

FISCAL 2004 BUDGET

CONSTITUTIONAL OFFICERS FY03-04 "OPERATING" BUDGETS



	FUNDED BY GENERAL FUND	FUNDED BY OTHER BoCC FUNDS	FUNDED BY OTHER TAXING AUTHORITIES	FY03-04 BUDGETS
CONSTITUTIONAL OFFICERS				
CLERK OF COURTS:				
Operating Expense	\$8,097,925	\$333,463	\$0	\$8,431,388
Support	961,881	0	0	961,881
Total Clerk To The Board	<u>\$9,059,806</u>	<u>\$333,463</u>	<u>\$0</u>	<u>\$9,393,269</u>
PROPERTY APPRAISER:				
Operating Expense	\$4,938,832	\$1,081,901	\$767,022	\$6,787,755
Support	2,406,801	0	0	2,406,801
Total Property Appraiser	<u>\$7,345,633</u>	<u>\$1,081,901</u>	<u>\$767,022</u>	<u>\$9,194,556</u>
TAX COLLECTOR:				
Operating Expense	\$9,500,000	\$2,468,334	\$3,404,009	\$15,372,343
Support	985,692	0	0	985,692
Total Tax Collector	<u>\$10,485,692</u>	<u>\$2,468,334</u>	<u>\$3,404,009</u>	<u>\$16,358,035</u>
SUPERVISOR OF ELECTIONS:				
Operating Expense	\$3,610,255	\$0	\$0	\$3,610,255
Support	569,784	0	0	569,784
Total Supervisor of Elections	<u>\$4,180,039</u>	<u>\$0</u>	<u>\$0</u>	<u>\$4,180,039</u>
SHERIFF:				
Personnel Services	\$72,614,167	\$0	\$0	\$72,614,167
Operating Expense	16,277,680	53,000	0	16,330,680
Support	3,687,844	0	0	3,687,844
Capital Outlay	4,767,890	0	0	4,767,890
Total Sheriff	<u>\$97,347,581</u>	<u>\$53,000</u>	<u>\$0</u>	<u>\$97,400,581</u>
GRAND TOTAL	<u><u>\$128,418,751</u></u>	<u><u>\$3,936,698</u></u>	<u><u>\$4,171,031</u></u>	<u><u>\$136,526,480</u></u>

FISCAL 2004 BUDGET

CONSTITUTIONAL OFFICERS FY03-04 "OPERATING" BUDGETS (continued)

CLERK OF COURTS

The Clerk operating budget of \$9.4 million is budgeted in the General Fund and Visitor and Convention Bureau (VCB). The Clerk receives from VCB Tourist Tax dollars an amount for auditing these tax collections. For FY03-04, the budgeted amount is \$333,463. The operating budget is divided into two areas: Operating Expenses (\$8,431,388); and Support (\$961,881). In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Clerk of Courts. These expenditures are for county building maintenance, building rental, and other internal service charges.

PROPERTY APPRAISER

The Property Appraiser's operating budget is proportionately divided among all taxing authorities within Lee County. Approximately 89% of the budget (\$6,020,733) is allocated under the Board for all county funds receiving ad valorem taxes. This includes the General Fund's payment for the School Board, as well as the cities' portions. The remaining portion of the budget is not reflected in this budget document, but would be reflected in each of the other independent taxing district budgets. In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Property Appraiser. These expenditures are for county data processing, building rental, utilities, postage for TRIM notices, and other internal service charges.

TAX COLLECTOR

The Tax Collector's operating budget is more than fully funded through the State-mandated fees and commissions. These fees and commissions are deducted from the revenues collected and retained by the Tax Collector for their operation. In this document, \$11,968,334 is budgeted under various operating and non-operating funds for these commissions. The commissions/fees budgeted are for ad valorem taxes, special assessments, and occupational licenses. Additional fees and commissions for the remaining portion of the budget would be reflected in each of the other taxing district's budgets. In addition to the operating budget portion budgeted, certain expenditures have also been budgeted in the General Fund for "support" to the Tax Collector. These expenditures are for building rental, utilities, and other internal service charges.

SUPERVISOR OF ELECTIONS

The Supervisor of Elections' operating budget is allocated in the General Fund at \$3,610,255. In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Supervisor of Elections. These expenditures are for building rental and county building maintenance.

SHERIFF

The Sheriff's operating budget is allocated in the General Fund (\$93,659,737). In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Sheriff (\$3,687,844). These expenditures are for building rental and utilities.

DEBT SERVICE INTRODUCTION

Existing Debt Service

The Capital Improvements Section of the Budget includes a detailed listing of all existing debt issues for Enterprise Debt, Governmental Debt and two Certificates of Participation. Included are the titles of each bond issue, principal and interest payments due, the number of years to maturity and the source of funds for payment.

Capability to Issue Debt

Lee County does not have specific legal debt limits. The County has issued debt in two broad ranging categories – Enterprise Debt and Governmental Debt. Each has its own set of criteria that establish debt capacity. Lee County has no ad valorem debt.

Enterprise Debt

Lee County has issued debt for a variety of Enterprise Fund related debt (Transportation, Solid Waste and Utilities). The **Enterprise Debt** is funded from specific revenue streams related to the purpose for which improvements will be made (toll revenues, water and sewer revenues etc.). Separate funds are established for each debt issue. Those revenue streams provide sufficient funding to meet debt service requirements. Various modeling procedures are used to initially determine debt capabilities related to such factors as trip generation (toll bridges) or growth in customers (solid waste and utilities). Rates are established to insure payment of existing debt and operation of facilities.

Governmental Debt

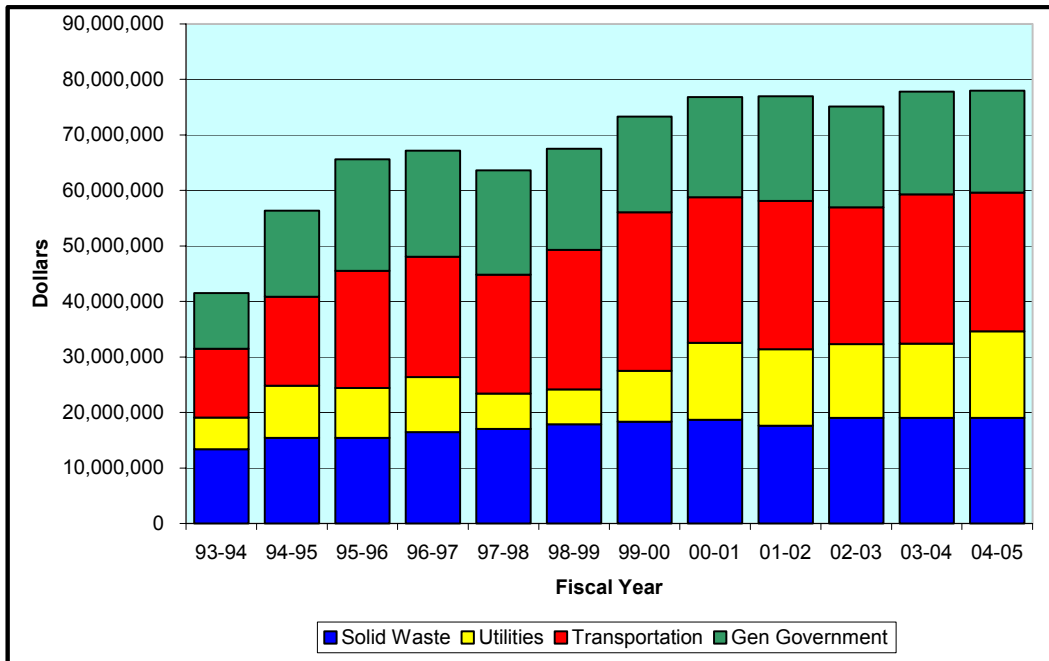
One form of **Governmental Debt** is Capital Revenue Debt. It is funded from non-ad valorem revenues. A group of revenues have been established that together are pledged to a series of bond issues. Revenues included in that group are Ambulance Service Receipts, Building and Zoning Permits and Fees, Data Processing Fees, Excess County Officer Fees, Franchise Fees, Guaranteed Entitlement Funds, Investment Earnings, License Fees, Pledged Gas Taxes and Sales Taxes. Separate funds are established for each debt issue.

The County is required by Resolution to set up and appropriate in its annual budget for expenditure in each of the fiscal years during which any Bonds are Outstanding and unpaid, sufficient Pledged Revenues to pay the principal and interest on any Outstanding Bonds. The County may issue additional bonds on parity with these bonds as long as it can meet an “additional bonds test” as specified by bond insurance. Therefore, all of the debt obligations are annually programmed into the budget at the same time as other needs are being funded. This insures that debt obligations do not unexpectedly result in a reduction in current or future operations.

Another type of Government Debt is Special Assessments for specific improvements. These usually are issued through Municipal Service Benefit Units (MSBU's) that are attributed to and paid for by residents in specific areas.

FISCAL 2004 BUDGET

**DEBT SERVICE
PRINCIPAL AND INTEREST PAYMENTS
FY93-94 THROUGH FY04-05**



In Millions:

FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01	FY02	FY03	FY04	FY05
Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Adopted	Projected
\$41.5	\$56.3	\$65.6	\$67.2	\$63.6	\$67.5	\$73.3	\$76.2	\$76.9	\$76.2	\$77.8	\$78.0

This chart illustrates the amount and categorization of debt over time (principal and interest). The categories listed represent different kinds of debt issues. The Port Authority is not included. However, the Port Authority issued \$327.3 million in new bonds for a new Midfield Terminal and associated improvements. The effect of this debt may be seen in the chart - "Annual County Debt Service"(1985 - 2033).

Historical Summary of Debt Financing Activity

General Government

Included are revenue bonds supported by non-ad valorem revenues whose project scopes range from renovation of the Lee County Courthouse to construction of Lakes Park; certificates of participation that were issued for construction of a fleet maintenance building, a County facility in Cape Coral, communications and computer equipment, and construction of new facilities for the Supervisor of Elections, Tax Collector, and Property Appraiser. In 1992 bonds were sold for a portion of the funds to construct a new Shady Rest Care Pavilion. New bonds were issued in

FISCAL 2004 BUDGET

DEBT SERVICE (continued)

October 1995 to repay short-term commercial paper loans for capital improvements (MSBU), and to finance renovation/construction of the Public Safety and Community Development/Public Works buildings.

Transportation

Transportation related projects include debt financing supported by gas taxes and toll revenues. Gas taxes are being used to retire debt for two issues that provided over \$48,500,000 in monies for street improvements including the widening of Daniels Parkway and College Parkway, along with ten other projects.

Toll revenue is the funding source to retire debt incurred for the construction of the Sanibel, Cape Coral and Midpoint Bridges. Bonds were issued in 1991 and refinanced in 1993 for design and engineering of the Midpoint Bridge.

In 1995 two bond issues were completed - \$96.5 million for construction of the Midpoint Bridge supported by capitalized interest for two years and toll revenues; and \$35.4 million for construction of the Midpoint Bridge corridor supported by the Five Cent Local Option Gas Tax.

Utilities

On June 30, 2003, Lee County issued \$57,240,000 Water & Sewer Refunding Revenue Bonds, Series 2003A for the purchase of Gulf Environmental Services, Inc., (GES). \$8,285,000 in Water & Sewer Refunding Revenue Bonds, Series 2003B were also issued to provide capital funds to upgrade the GES System.

Solid Waste

In December 1995, \$27,880,000 in bonds was issued for the acquisition and construction of the first phase of the Lee/Hendry landfill and for the acquisition of two transfer stations in Hendry County.

Law Enforcement

The Ortiz Correctional Center has been completed and became fully operational in FY03-04. The project consists of three phases and a Juvenile Assessment Center in downtown Fort Myers. Phase I has been funded from electrical franchise fees and bond proceeds from several existing bond issues. Phase II, III and the Juvenile Assessment Center and renovations to the Emergency Operations Center (EOC) were funded on July 12, 2000, from the proceeds of an \$18,200,000 Bond Issue (Capital Revenue Bonds, Series 2000). The proceeds were also used to repay a \$1,970,000 commercial paper loan originally borrowed to provide construction funds.

Bond Refinancing

In January 1996, \$12,125,000 in Certificates of Participation was refunded followed in June 1997, by \$18,705,000 in Capital Revenue Bonds. Through this refinancing, the General Fund Debt was restructured saving \$6.5 million in interest. In August 1997, \$14,705,000 in Series 1989 Six Cent

FISCAL 2004 BUDGET

DEBT SERVICE (continued)

Local Option Gas Tax Bonds was refunded. In June 1999, \$36,190,000 was sold as the Capital Refunding Revenue Bonds, Series 1999A, to refund a Series 1989A bond. July 2001, saw the refunding of the Series 1991 Transportation Refunding Revenue Bonds with the Transportation Facilities Refunding Revenue Bonds, Series 2001A for a savings of \$8.2 million. Finally, on November 6, 2001, the Solid Waste System Revenue Bonds, Series 1991A and 1991B were refunded by the Solid Waste System Series Revenue Bonds, Series 2001 with \$28.5 million in savings (not adjusted for present value). From March 1993 through November, 2001, interest savings have been in excess of \$68.1 million (not adjusted for present value).

Projected Bonding and Other Debt Financing Activities

General Government

On August 26, 2003, the Board of County Commissioners approved a cash acquisition of the SunTrust building in downtown Fort Myers for \$17.2 million as part of a ten year \$73.8 million Justice Center master plan. In conjunction with the overall program, a bond issue for \$41.5 million was authorized. This bond issue is expected to occur in February or March, 2004.

Transportation

The Board of County Commissioners approved the potential refunding of a portion of the Series 1995 Capital & Transportation Facilities Bonds (MidPoint Bridge) on August 4, 1998. Documents were prepared for bond issuance in 1998 and 2001 but market conditions did not yield the desired 3% present value savings. However, conditions changed in November 2003 and an effort to market \$43.4 million of the remaining \$87.6 million in principal that meet the savings threshold will be made in January 2004.

On June 30, 2003, the Board of County Commissioners approved the initiation of the refunding of the Capital Transportation Revenue Bonds, Series 1993A, the funding of a new money issue for replacement of the Sanibel Causeway and a reaffirmation to continue the effort to refund the Series 1995 Capital Transportation Facilities Bonds discussed in the previous paragraph. The Series 1993A Bonds were successfully refinanced on November 26, 2003 with a present value savings of \$3.2 million.

Utilities

In 1999, \$134,615,000 in Water and Sewer Revenue Bonds, Series 1999A, were sold for the acquisition of facilities formerly held by Avatar Properties (Florida Cities Utility). Avatar Property within the Town of Fort Myers Beach was not included.

The County purchased the Fort Myers Beach Water System from Severn Trent/Avatar on September 29, 2000. The Town of Fort Myers Beach purchased the water lines from the County on August 3, 2001. The Utilities Department has identified \$101.9 million in capital projects through FY07-08. Plans are underway to use a combination of bond financing, State Revolving Loan Funds from the Florida Department of Environmental Protection (DEP) and cash for a variety of capital projects. Top priority is construction of the North Lee County Water Treatment Plant.

FISCAL 2004 BUDGET

DEBT SERVICE (continued)

Solid Waste

Financing for construction of a third combustion unit at the Waste-to-Energy Facility was initiated during the summer of FY02-03 with the selection of an underwriter. A combination of cash, debt service reserves and a bond issue are expected to fund the project estimated to cost \$79 million. The new money bond issue for the project is expected to be funded in late 2003 or early 2004.

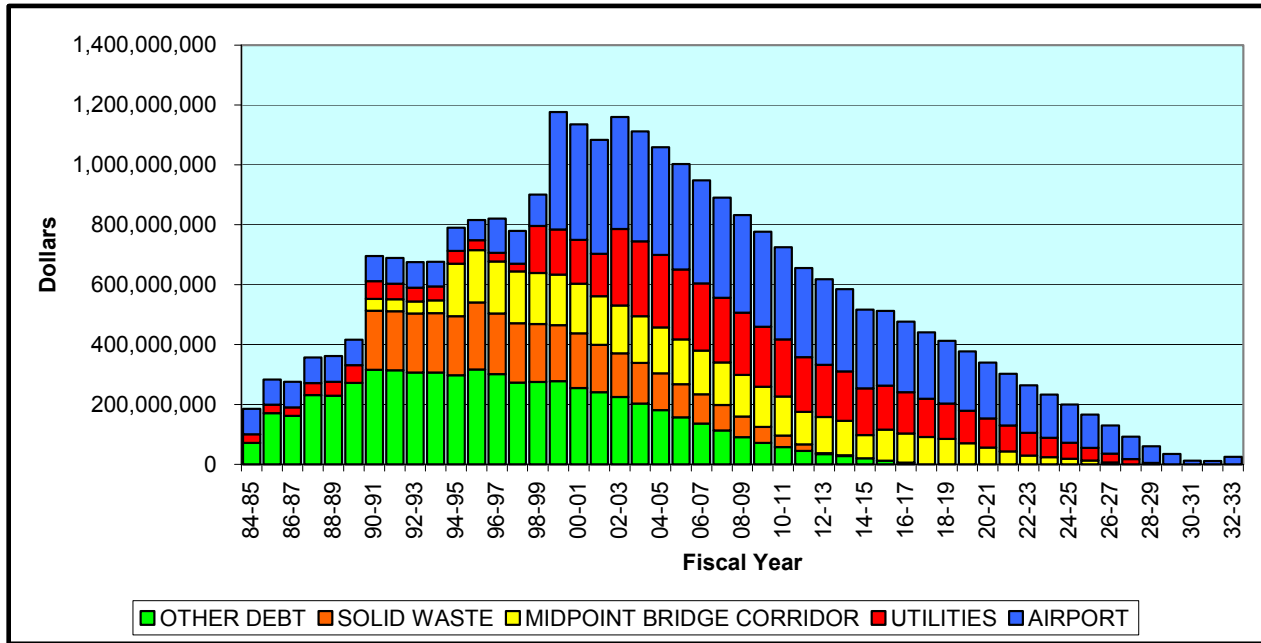
For much more detailed information about Lee County's debt financing, the *Lee County Debt Manual* may be found at www.lee-county.com under "Lee County Documents Online".

The chart entitled Annual County Debt Outstanding (Principal Payments Only) provides a pictorial profile of changes in the County's debt level. The County has no maximum debt level but is governed by debt ratio guidelines relative to the different kinds of issues being financed. The growth in principal payments in the late 1980's corresponds with a significant growth in the county's capital program. In 1991, the county issued debt for construction of a Waste to Energy Facility. That project is indicated separately because of the large magnitude of the issue (\$197 Million) compared to other previous bond activity.

The chart entitled Annual County Debt Service (Port Authority and All Other) Includes Principal and Interest provides a longer-term historical look and projection of payments as compared to the Debt Service chart that details only twelve years.

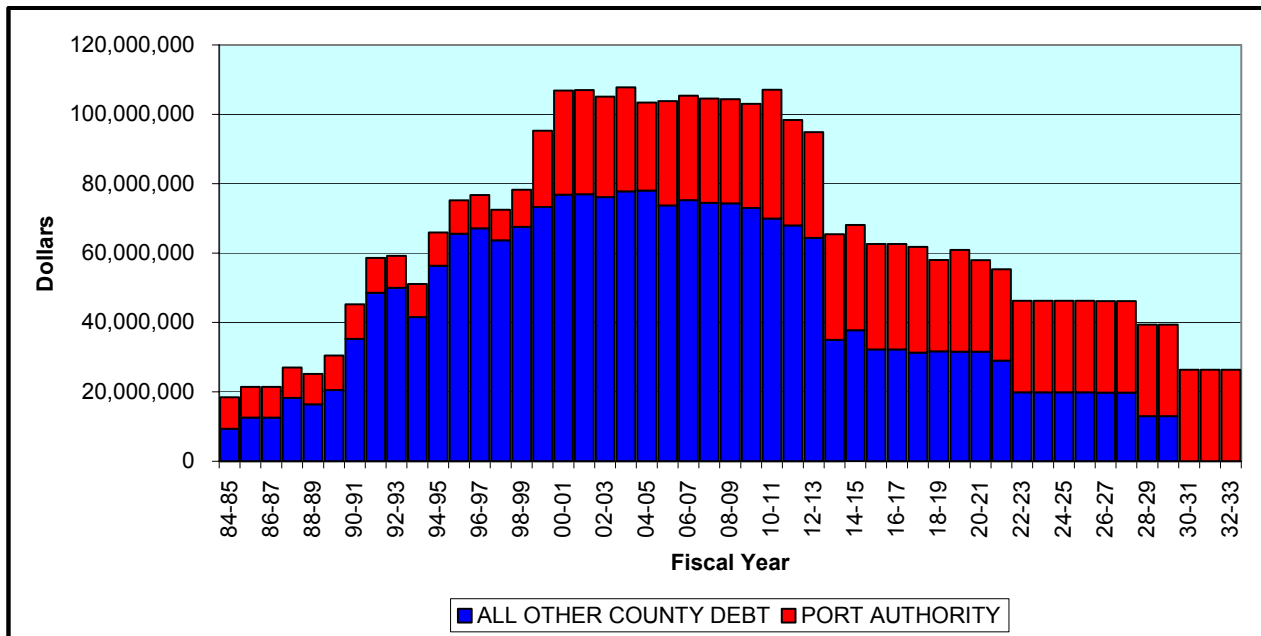
FISCAL 2004 BUDGET

**ANNUAL COUNTY DEBT OUTSTANDING
(PRINCIPAL PAYMENTS ONLY)**



Source: Budget Services September 2003.

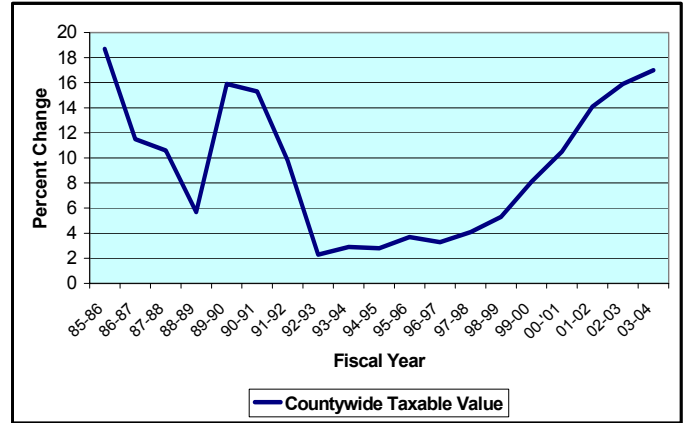
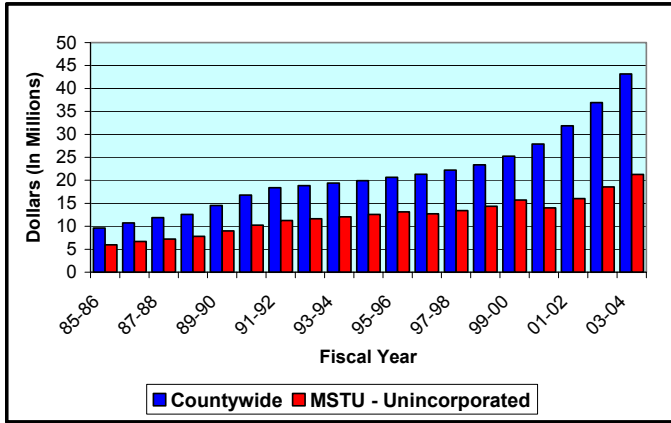
**ANNUAL COUNTY DEBT SERVICE
(PORT AUTHORITY AND ALL OTHER)
INCLUDES PRINCIPAL AND INTEREST**



Source: Budget Services, September 2003.

FISCAL 2004 BUDGET

TAXABLE PROPERTY VALUES
FY85-86 THROUGH FY03-04



<u>Fiscal Year</u>	<u>Countywide (In Billions)</u>	<u>Annual Percent Change</u>	<u>MSTU- Unincorporated (In Billions)</u>	<u>Annual Percent Change</u>
85-86	9.620	18.7	5.970	19.2
86-87	10.733	11.5	6.673	11.8
87-88	11.874	10.6	7.230	8.4
88-89	12.548	5.7	7.806	8.0
89-90	14.543	15.9	8.979	15.0
90-91	16.773	15.3	10.233	14.0
91-92	18.421	9.8	11.255	10.0
92-93	18.844	2.3	11.628	3.3
93-94	19.382	2.9	12.082	3.9
94-95	19.916	2.8	12.560	4.0
95-96	20.647	3.7	13.167	4.8
96-97	21.323	3.3	12.687	(3.6)
97-98	22.197	4.1	13.426	5.8
98-99	23.374	5.3	14.348	6.9
99-00	25.257	8.1	15.703	9.4
00-01	27.919	10.5	14.024	(10.7)
01-02	31.878	14.1	16.009	14.1
02-03	36.917	15.9	18.580	16.1
03-04	43.197	17.0	21.253	14.3

Countywide

Since FY86, the countywide taxable valuation has grown approximately \$33.58 billion. This represents an average annual growth rate of 9.34%. The countywide valuation certified on October 10, 2003, was \$43,196,777,176. Two factors account for this growth: new construction, and increased market value of existing property due to consumer demand. The line chart above illustrates the changes.

FISCAL 2004 BUDGET

TAXABLE PROPERTY VALUES (continued)

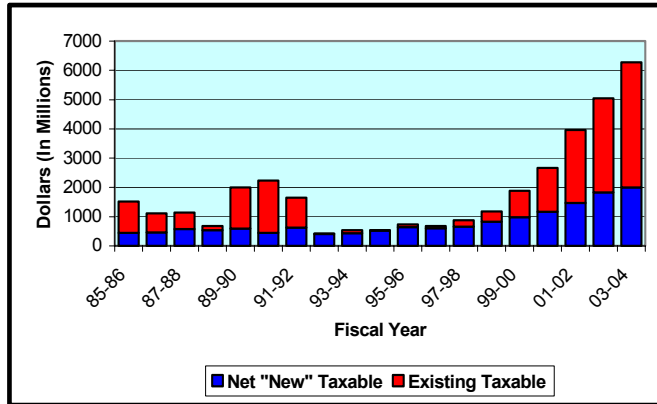
Unincorporated MSTU

The taxable valuation for Unincorporated Lee County certified on October 10, 2003 was \$21,252,748,854, an increase of \$15.283 billion over 1986. The incorporation of the Town of Fort Myers Beach in January 1996 led to the removal of properties from the Unincorporated MSTU tax levy. The net result (including new construction) was a 3.6% decline for FY97 over FY96. The FY01 decline of 10.7% is the result of the incorporation of Bonita Springs. The FY02 taxable value increased 14.1% even after experiencing the reduction that occurred due to the incorporation of Bonita Springs in FY01. This was followed by 16.1% annual growth from FY01-02 to FY02-03 and a slightly slower growth rate of 14.3% from FY02-03 to FY03-04. The components of this change may be more clearly seen in the chart "Taxable Property Value Increases/Decreases" on the following page.

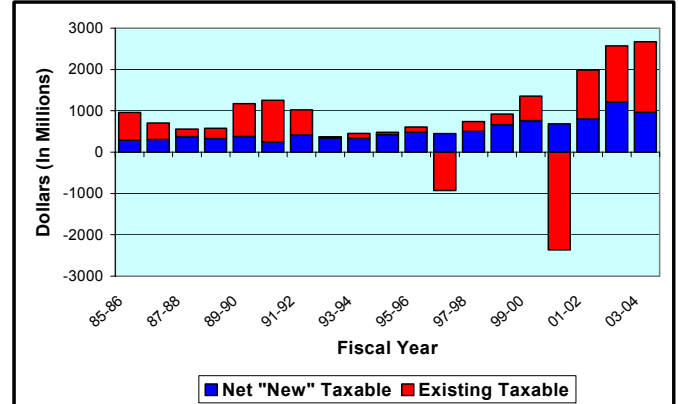
FISCAL 2004 BUDGET

TAXABLE PROPERTY VALUE INCREASES/DECREASES

Countywide



MSTU - Unincorporated



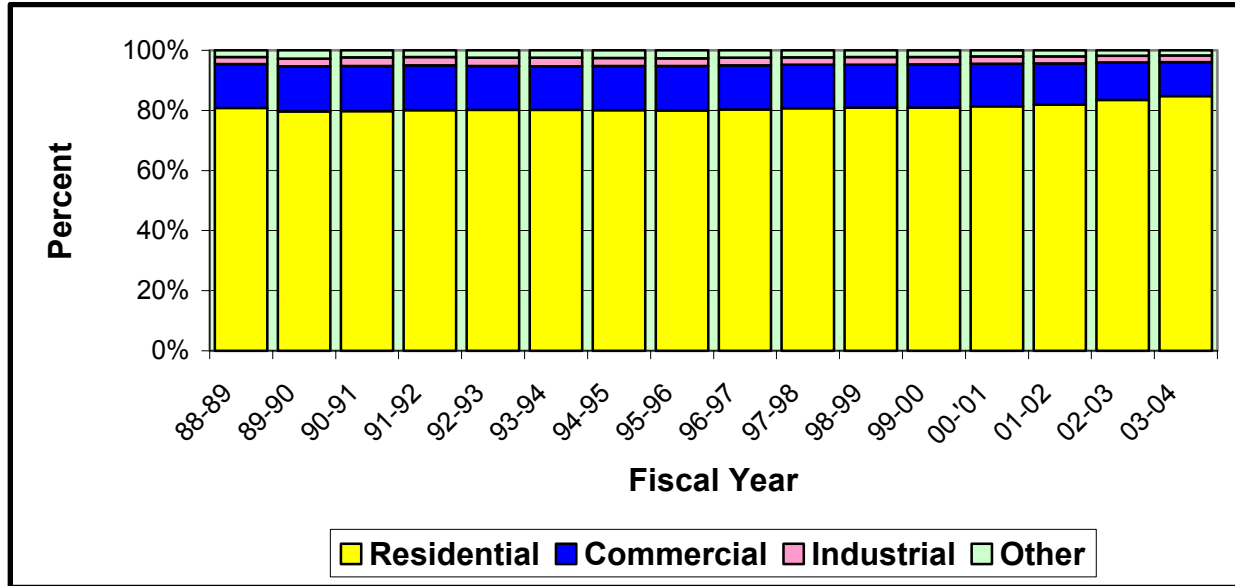
Fiscal Year Period		Countywide (In Millions)			MSTU - Unincorporated (In-Millions)		
From	To	Net "New" Taxable	Existing Taxable	Total Increase/ (Decrease)	Net "New" Taxable	Existing Taxable	Total Increase/ (Decrease)
1985	1986	\$443.6	\$1,071.9	\$1,515.5	\$286.0	\$676.5	\$962.5
1986	1987	461.8	651.2	1,113.0	305.2	397.8	703.0
1987	1988	577.0	564.0	1,141.0	377.7	178.6	556.3
1988	1989	535.8	138.2	674.0	327.7	248.6	576.3
1989	1990	595.7	1,398.4	1,994.1	379.0	794.1	1,173.1
1990	1991	439.1	1,791.0	2,230.1	251.2	1,002.4	1,253.6
1991	1992	622.0	1,026.0	1,648.0	414.7	607.3	1,022.0
1992	1993	402.0	22.0	424.0	344.3	28.7	373.0
1993	1994	434.0	104.0	538.0	332.8	121.2	454.0
1994	1995	523.8	10.2	534.0	425.2	52.8	478.0
1995	1996	643.9	87.1	731.0	479.6	127.4	607.0
1996	1997	597.9	78.1	676.0	448.9	(928.9)	(480.0)
1997	1998	659.4	214.3	873.7	505.4	233.3	738.7
1998	1999	829.4	347.5	1,176.9	664.3	258.2	922.5
1999	2000	982.0	901.4	1,883.4	763.9	590.9	1,354.8
2000	2001	1,170.0	1,491.9	2,661.9	688.3	(2,367.0)	(1,678.7)
2001	2002	1,463.6	2,494.8	3,958.4	803.2	1,181.8	1,985.0
2002	2003	1,820.8	3,218.1	5,038.9	1,218.5	1,352.0	2,570.5
2003	2004*	1,991.9	4,288.1	6,280.0	966.1	1,706.9	2,673.0
TOTAL		\$15,193.7	\$19,898.2	\$35,091.9	\$9,982.0	\$6,262.6	\$16,244.6

"New" taxable value reflects primarily new construction. Existing taxable value reflects changes in the market value of existing property.

Since FY85-86, 46.3% of the increase in taxable value has occurred in the unincorporated area (which now excludes Fort Myers Beach and Bonita Springs), and 43.3% of the increase in countywide taxable value has resulted from new construction. The reductions in the MSTU-Unincorporated area in 1996-97 and 2000-01 are due to the removal of properties resulting from the incorporation of the Town of Fort Myers Beach (1996-97) and Bonita Springs (2000-01).

*Based Upon the FY03-04 certified value (10/10/03)

TAXABLE VALUE BY LAND USE FY88-89 THROUGH FY03-04



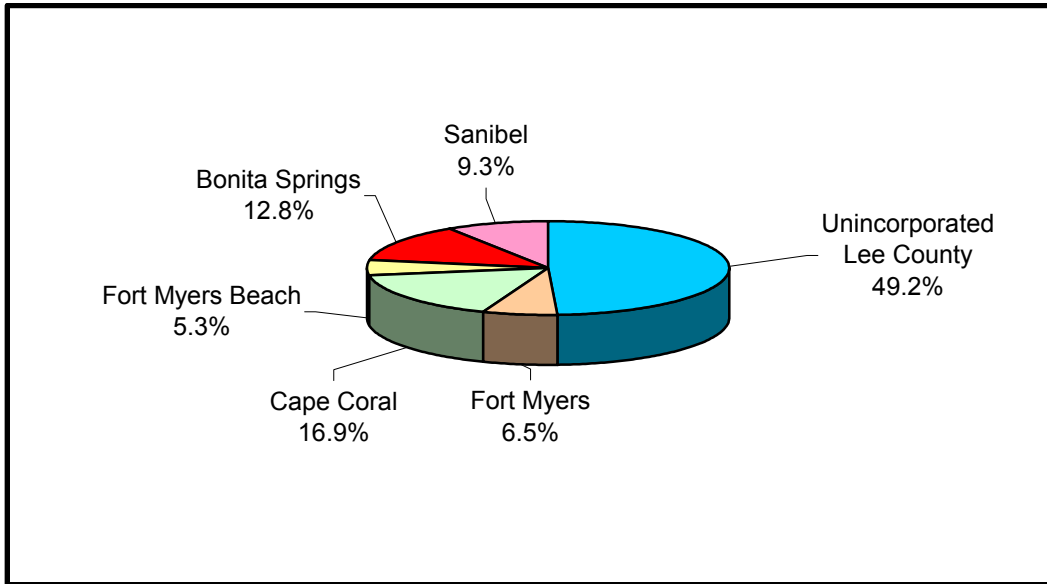
The chart displays a history of taxable value according to land use. The "Other" Category includes institutional, governmental, leasehold, agricultural, non-agricultural and miscellaneous uses.

The graph clearly displays the predominance of residential usage, followed by commercial usage. Of particular note is a 1.6% increase from FY01-02 to FY02-03 and 1.3% increase from FY02-03 to FY03-04 in the percentage of residential uses.

As reflected in the above chart, owners of residential property pay the greatest portion of property taxes in Lee County. As the county continues to grow, efforts continue to be directed towards economic diversification. The strengthening of the local economy would be expected to shift the tax base towards more commercial and industrial property.

FISCAL 2004 BUDGET

FY 03-04 DISTRIBUTION OF TAXABLE VALUE IN CITIES AND UNINCORPORATED LEE COUNTY

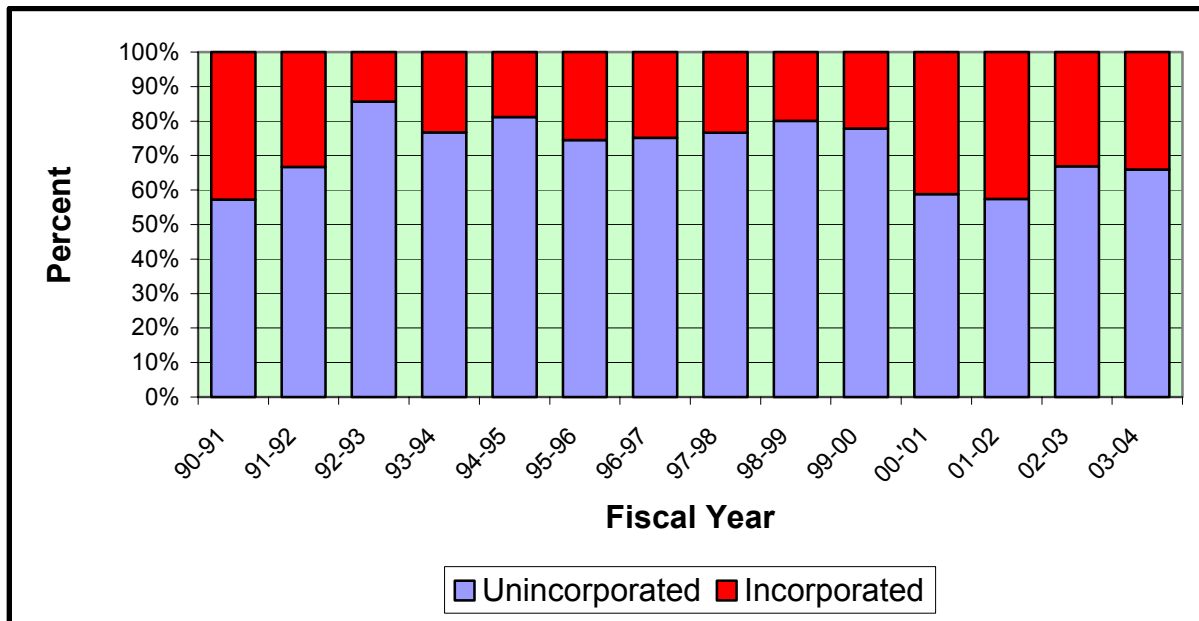


The chart displays the distribution of the 2003 taxable value among the cities and Unincorporated Lee County. Following are the actual taxable values as certified by the Property Appraiser on October 10, 2003:

Unincorporated Lee County	\$21,252,748,854
Fort Myers	2,795,987,518
Cape Coral	7,300,200,110
Fort Myers Beach	2,291,140,270
Bonita Springs	5,551,234,533
Sanibel	<u>3,999,633,810</u>
TOTAL	\$43,190,945,095

The actual countywide taxable value is \$43,196,777,176. The difference of \$5,832,081 represents local exemptions including the senior exemptions in Sanibel and Fort Myers Beach and historical exemptions for certain properties.

HISTORICAL LOCATION OF “NEW” TAXABLE VALUE FOR CITIES AND UNINCORPORATED AREAS



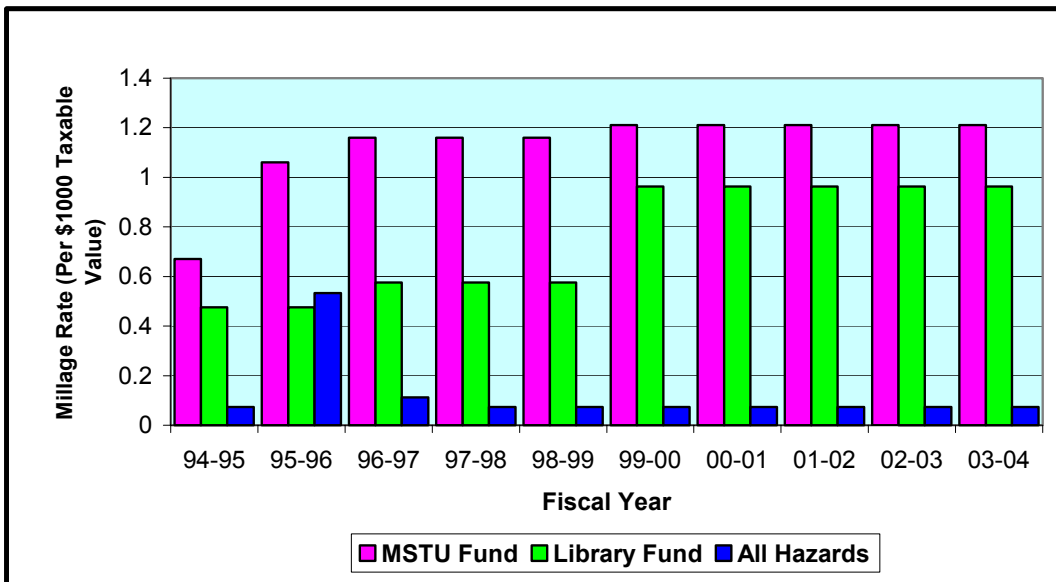
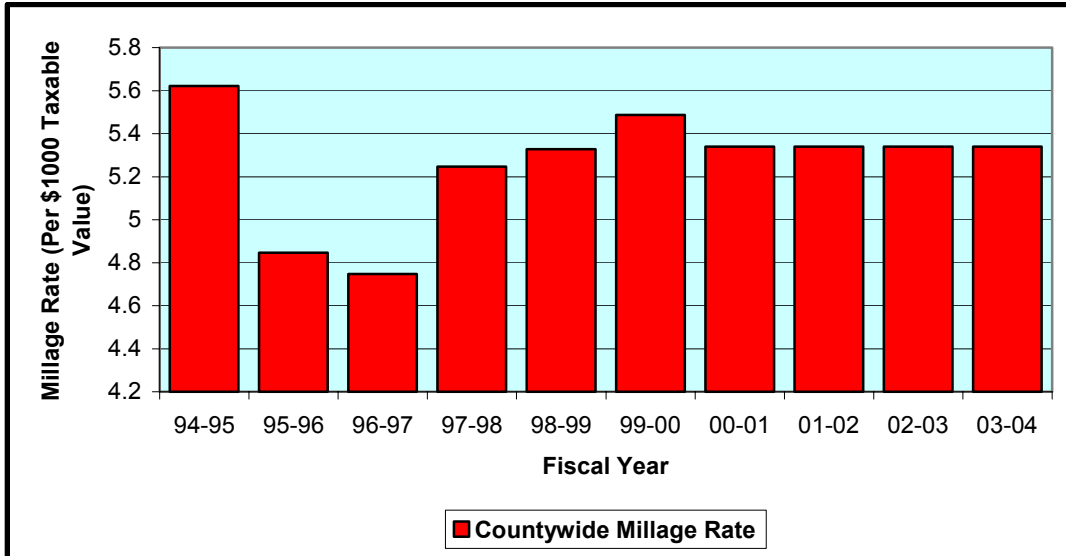
	FY91	FY92	FY93	FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01	FY02	FY03	FY04
Unincorporated County	57.2	66.7	85.6	76.7	81.2	74.5	75.1	76.6	80.1	77.8	58.8	57.4	66.9	66.0
Municipalities (Incorporated)	42.8	33.3	14.4	23.3	18.8	25.5	24.9	23.4	19.9	22.2	41.2	42.6	33.1	34.0
TOTAL	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0

The chart indicates the patterns of new growth that have occurred in Lee County beginning in FY90-91. Using “new” taxable value (not growth in value of existing improvements) as a guideline, there was a general consistency of new growth in unincorporated areas from FY90-91 to FY91-92 ranging from a low of 57% in FY90-91 to a high of 66% in FY91-92. However, beginning in FY92-93, there was a dramatic increase (+20%) in unincorporated “new” growth. The FY95-96 to FY97-98 period indicated levels around 75% of the new growth from the Unincorporated County. The unincorporated percentage increased in FY98-99 but decreased during the period from FY99-00 to FY01-02. The unincorporated rate has increased in FY02-03 but remained fairly steady in FY03-04.

The effect of the incorporation of Bonita Springs in January 2000 can be seen for FY00-01 in the reduction of net new growth allocated to the unincorporated area. Of the 41.2% growth in the incorporated area, 17.2% is attributable to the addition of Bonita Springs as a city. For FY01-02, there was little change in the distribution from FY00-01. However, the distribution for FY02-03 indicated a 16.6% increase in the Unincorporated County’s allocation. That level was maintained in FY03-04.

FISCAL 2004 BUDGET

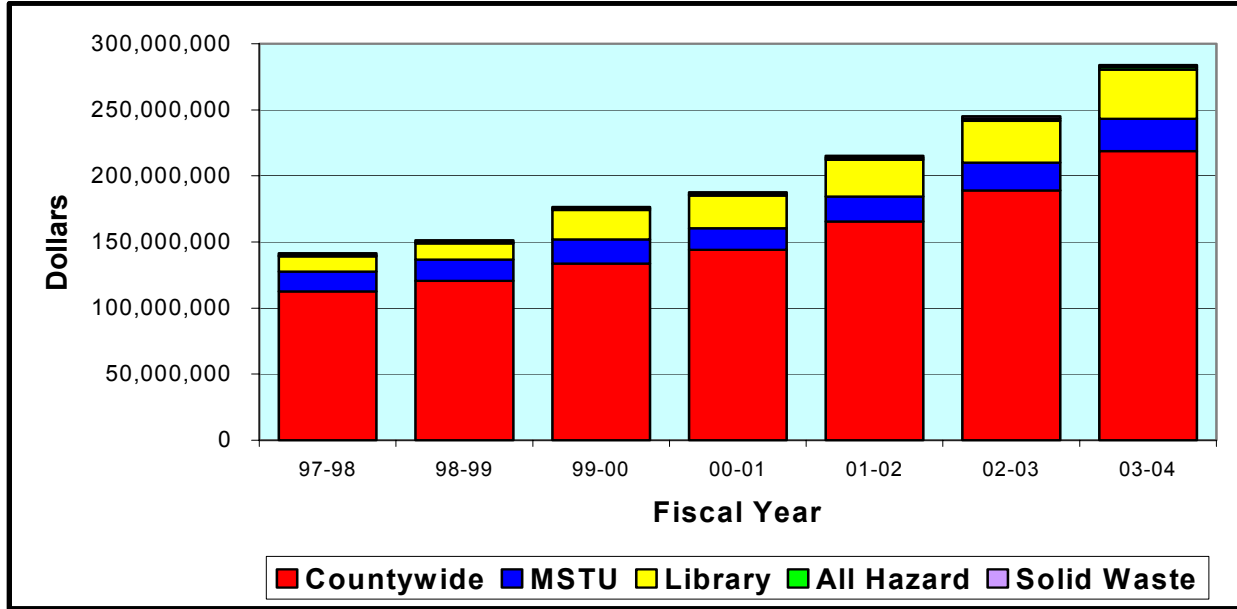
PROPERTY TAX RATES
FY94-95 THROUGH FY03-04



	FY94-95	FY95-96	FY96-97	FY97-98	FY98-99	FY99-00	FY00-01	FY01-02	FY02-03	FY03-04
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Adopted
Countywide										
General Fund	5.1501	4.5751	4.4751	4.4751	4.4751	4.4751	4.3277	4.3277	4.3277	4.3277
Capital Improvement	0.4720	0.2720	0.2720	0.2720	0.2720	0.5124	0.5124	0.5124	0.5124	0.5124
Conservation 2020	0.0000	0.0000	0.0000	0.5000	0.5000	0.5000	0.5000	0.5000	0.5000	0.5000
COUNTYWIDE TOTAL	<u>5.6221</u>	<u>4.8471</u>	<u>4.7471</u>	<u>5.2471</u>	<u>5.3283</u>	<u>5.4875</u>	<u>5.3401</u>	<u>5.3401</u>	<u>5.3401</u>	<u>5.3401</u>
MSTU Fund	0.6704	1.0604	1.1604	1.1604	1.1604	1.2114	1.2114	1.2114	1.2114	1.2114
Library Fund	0.4766	0.4766	0.5755	0.5755	0.5755	0.9630	0.9630	0.9630	0.9630	0.9630
All Hazards Protection	0.0733	0.5333	0.1129	0.0733	0.0733	0.0733	0.0733	0.0733	0.0733	0.0733

FISCAL 2004 BUDGET

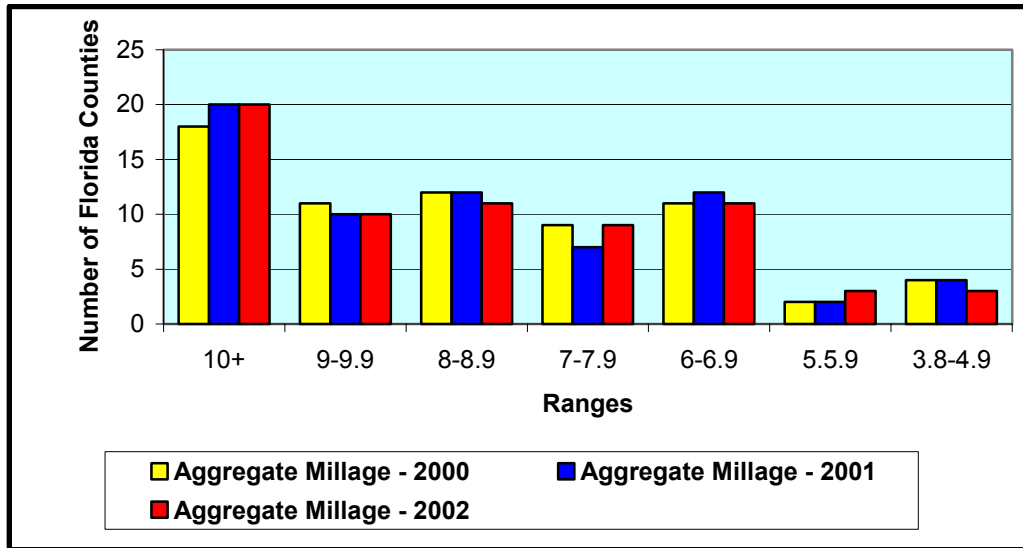
**MAJOR PROPERTY TAX REVENUES
FY97-98 THROUGH FY03-04**



	FY98 Actual	FY99 Actual	FY00 Actual	FY01 Actual	FY02 Actual	FY03 Estimated	FY04 Adopted
COUNTYWIDE							
General Fund	\$ 95,956,717	\$ 101,274,639	\$ 109,078,413	\$ 116,875,664	\$ 134,228,613	\$ 154,059,019	\$ 177,361,760
Capital Impr.	5,823,128	7,976,071	12,472,014	13,824,492	15,853,348	17,626,890	20,999,646
Conserv. 2020	10,695,199	11,290,604	12,170,391	13,490,160	15,469,951	17,200,406	20,491,458
SUBTOTAL	\$ 112,475,044	\$ 120,541,314	\$ 133,720,818	\$ 144,190,316	\$ 165,551,912	\$ 188,886,315	\$ 218,852,864
OTHER							
MSTU Fund	\$ 15,070,834	\$ 16,085,202	\$ 18,344,492	\$ 16,366,451	\$ 18,740,938	\$ 21,257,614	\$ 24,417,049
Library Fund	11,578,865	12,241,351	22,031,234	24,471,106	28,046,752	31,504,590	37,067,204
All Hazards Prot	953,519	1,015,366	1,111,179	990,551	1,134,276	1,683,336	1,986,090
Solid Waste	1,478,718	1,518,119	1,434,869	1,716,928	1,927,885	1,865,265	1,670,982
SUBTOTAL	\$ 29,081,936	\$ 30,860,038	\$ 42,921,774	\$ 43,545,036	\$ 49,849,851	\$ 56,310,805	\$ 65,141,325
GRAND TOTAL	\$ 141,556,980	\$ 151,401,352	\$ 176,642,592	\$ 187,735,352	\$ 215,401,763	\$ 245,197,120	\$ 283,994,189

For General, Capital Improvement, MSTU and Library Funds, property taxes are a major revenue source. For FY03-04, property taxes are 54.3% of the General Fund. The Library Fund relies upon 60% of its revenues from property taxes. The Capital Improvements Fund is dependent upon property taxes, grants, land sales, and fund balance. For FY03-04, property taxes represent 24.3% of total budgeted revenues for the Capital Improvements Fund. Conservation 2020 was established in FY97-98. Due to voter approval, the county has been acquiring environmentally sensitive land. The revenues listed under the FY03-04 Adopted represent 95% of projected collections. The MSTU Fund receives 26.4% of its revenue from property taxes. Solid Waste represents only Cape Coral's portion of the Lee County Solid Waste Disposal Facility Assessment.

AGGREGATE MILLAGE RATES IN FLORIDA COUNTIES



Aggregate millage is the total of all non-voted ad valorem taxes proposed to be levied by the principal taxing authority (county) and all Dependent Districts divided by the Gross Taxable Value for Operating Purposes (total taxable value). This millage attempts to equalize to a "county figure" the various millage rates for the myriad of districts to which taxpayers must pay monies depending upon their location.

This chart uses 2000, 2001 and 2002 final data and describes the number of counties whose aggregate millage falls between certain selected ranges. In 2002, twenty counties have reached or exceeded the 10-mill cap utilizing aggregate millage. Duval County/City of Jacksonville which have a consolidated City-County government have the right to exceed the 10 mill cap and is included among the 10+ group. Aggregate millages in excess of 8.00 is 61.1% of all counties. The State average is 8.30.

Lee County's 2002 final rate of 7.0378 was among the lower group of counties. Seventeen (17) counties had a lower 2002 final aggregate rate than Lee County. This indicates considerable latitude in the ability to raise millage rates to meet increasing expenditures. An examination of aggregate millage over the last five years of the 1990's revealed an increasing aggregate county millage rate (1995 – 6.1014; 1996 – 6.2047; 1997 – 6.6728; 1998 – 7.1863; 1999 – 7.3597). That changed in 2000 with a rate of 7.1988. The decline continued in 2001 with a rate of 7.0371 but remained static at 7.0378 in 2002.

Lee County's proposed aggregate millage rate for 2003 (FY03-04) is 7.0016 (0.51% below 2002). Therefore, virtually no change occurred in the aggregate millage from 2002 (FY02-03) to 2003 (FY03-04).

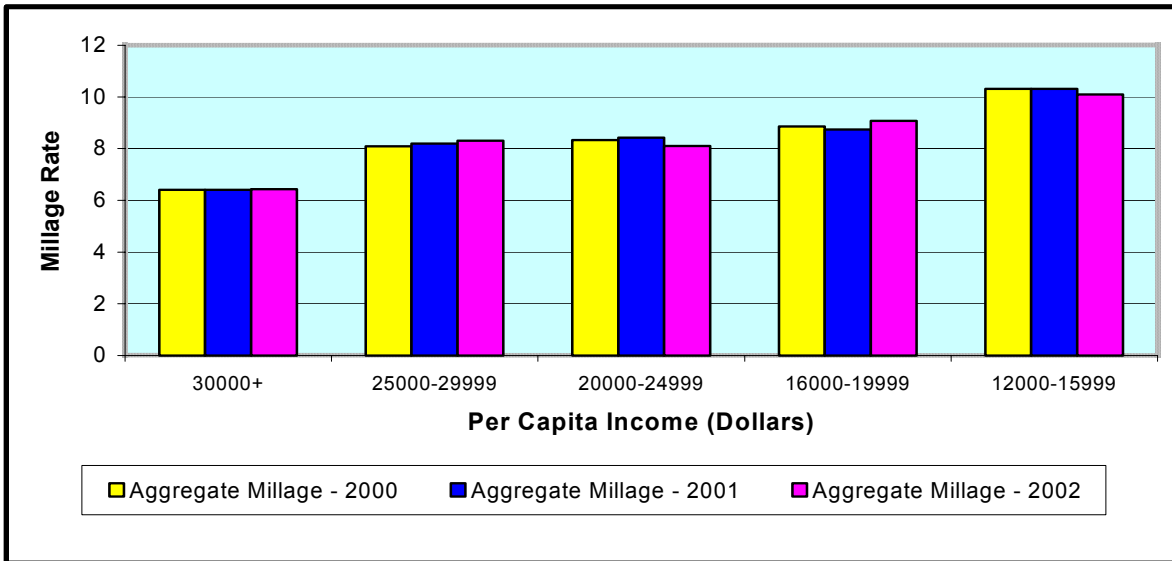
FISCAL 2004 BUDGET

AGGREGATE MILLAGE RATES (continued)

If the Lee County proposed aggregate millage rate for 2003 of 7.0016 is compared to the 2002 final aggregate millage rates of Florida's counties, seventeen (17) counties would have a lower aggregate rate than Lee County. The number of counties with aggregate millage rates less than Lee County declined by one (1) over last year. Those counties with their rates and April 2003 estimated populations are as follows:

<u>County</u>	<u>April 1, 2003 Population</u>	<u>Aggregate Millage</u>
Gulf	15,615	6.9806
Broward	1,690,607	6.8395
Osceola	210,153	6.7851
Charlotte	151,994	6.6859
St. Johns	139,849	6.6630
Santa Rosa	128,889	6.6175
Indian River	121,129	6.5865
Seminole	394,900	6.3675
Bay	154,827	6.2023
Palm Beach	1,211,301	6.1225
Franklin	10,480	6.0000
Walton	47,066	5.3707
Flagler	61,538	5.3280
Monroe	80,537	5.0209
Collier	291,902	4.5970
Sarasota	348,635	4.3562
Okaloosa	181,102	4.3104

FLORIDA COUNTIES AGGREGATE MILLAGE AND PER CAPITA INCOME



Aggregate Millage is one of the best indicators for comparing various tax burdens among governmental entities. Each year, counties are required to report their aggregate millage to the Florida Department of Revenue on Form DR-420.

Aggregate millage is the total of all non-voted ad valorem taxes proposed to be levied by the principal taxing authority (county) and all Dependent Districts divided by the Gross Taxable Value for Operating Purposes (total taxable value). This millage attempts to equalize to a "county figure" the various millage rates for the myriad of districts to which taxpayers must pay monies depending upon their location.

The State Constitution provides for a 10 mill cap for each taxing district. The chart on this page examines the level of the county's aggregate millage in relation to the 10-mill cap and the per capita income level of that county in 2000 and 2001. The chart was developed by examining aggregate millage and per capita income for each of Florida's 67 counties. Ranges were developed within which aggregate millages were averaged for illustrative purposes.

The chart clearly indicates that the less affluent counties according to per capita income are closer to the 10 mill cap. The poorer counties cannot rely upon annual property tax assessment increases caused by increasing value and/or new growth to provide additional revenues to meet increasing expenditures. If a county does reach or exceed the 10 mill cap using aggregate millage (20 out of 67 have reached that limit) and assessments do not grow, it will face shortages to provide for expenditure growth and be forced to cut service levels or declare bankruptcy.

FISCAL 2004 BUDGET

FLORIDA COUNTIES AGGREGATE MILLAGE AND PER CAPITA INCOME (continued)

Those counties that are wealthier and/or fast growing areas have developed many dependent special districts that help to absorb increases that would have to be incurred by major taxing funds such as the General Fund. In addition, fast growing counties have been able to rely upon increasing assessed values without having to raise millages. Lee County's aggregate millage for 2002 was 7.0378. Based upon per capita income in 2001, it was 12th lowest among the 67 counties and falls within the \$25,000+ range (\$29,540). The lowest aggregate millage rates were in Okaloosa County in the Florida Panhandle (1) (4.3104 ranked 16th in per capita income); Sarasota County in Southwest Florida (2) (4.3562 ranked 5th in per capita income); and Collier County in Southwest Florida (3) (4.5970 ranked 4th in per capita income). Dixie County had the highest aggregate millage rate of 13.000 with a per capita income of \$15,917.

FISCAL 2004 BUDGET

**TEN-YEAR AD VALOREM MILLAGE
SUMMARY**

<u>Taxing Authority</u>	FY93-94	FY94-95	FY95-96	FY96-97	FY97-98	FY98-99	FY99-00	FY00-01	FY01-02	FY02-03	FY03-04
<u>Countywide Millages:</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Adopted</u>
General	4.6850	5.1501	4.5751	4.4751	4.4751	4.4751	4.4751	4.3277	4.3277	4.3277	4.3277
Capital Outlay	0.5320	0.4720	0.2720	0.2720	0.2720	0.3532	0.5124	0.5124	0.5124	0.5124	0.5124
Conservation 2020	0.000	0.000	0.0000	0.000	0.5000	0.5000	0.5000	0.5000	0.5000	0.5000	0.5000
TOTAL COUNTYWIDE	5.2170	5.6221	4.8471	4.7471	5.2471	5.3283	5.4875	5.3401	5.3401	5.3401	5.3401
<u>Misc. Non-Countywide Millages:</u>											
Library	0.4766	0.4766	0.4766	0.5755	0.5755	0.5755	0.9630	0.9630	0.9630	0.9630	0.9630
Unincorporated Area MSTU	0.6704	0.6704	1.0604	1.1604	1.1604	1.1604	1.2114	1.2114	1.2114	1.2114	1.2114
All Hazards Protection	0.0733	0.0733	0.0533	0.1129	0.0733	0.0733	0.0733	0.0733	0.0733	0.0733	0.0733
TOTAL MISC. NON-COUNTYWIDE	1.2203	1.2203	1.5903	1.8488	1.8092	1.8092	2.2477	2.2477	2.2477	2.2477	2.2477
<u>Sewer & Solid Waste Districts & MSTU's:</u>											
Ft. Myers Beach MSTU	0.4856	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
Ft. Myers Beach (Voted)	0.4856	0.3199	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
South Ft. Myers (Voted)	1.1115	0.5975	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
South Ft. Myers MSTU	1.0570	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
Gasparilla Solid Waste MSTU	0.0503	0.0811	0.2160	0.0441	0.0057	0.0090	0.0000	0.0079	0.0000	0.0044	0.0000
Cape Coral Solid Waste MSTU	0.0000	0.0000	0.0000	0.4000	0.4200	0.4200	0.4200	0.4173	0.4173	0.3534	0.2408
Bonita Springs Streetscaping MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.4550	0.3723	1.0000	0.0000	0.0000
Winkler Safe Neighborhood MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	2.0000	1.9700	2.0000	2.0000	2.0000
<u>Fire Protection Dist. MSTU's:</u>											
Alico	2.0000	2.0000	2.0000	2.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
Burnt Store	6.6979	6.6979	3.6350	3.3619	2.8308	2.7436	1.7420	2.1334	1.7102	1.4367	1.5872
Maravilla	4.0100	4.0100	5.8540	5.7281	5.3648	5.1424	6.0000	6.0000	6.0000	6.0000	6.0000
Useppa	2.4028	2.4790	2.4809	3.3983	3.3019	3.2036	3.0141	3.2203	2.4740	2.4322	2.4504
<u>Lighting & Special Improvement Districts:</u>											
Alabama Groves SLD	0.6632	0.5788	0.6373	0.5576	0.6235	0.6688	0.4545	0.7405	0.3874	0.5440	0.5877
Bayshore Estates SLD	1.3522	1.1875	1.4585	1.1845	1.0945	1.0781	1.3121	0.8877	0.8588	1.2110	1.0413
Billy Creek Commerce Center SLD	0.4244	0.3687	0.3486	0.2911	0.4065	0.3282	0.3621	0.3721	0.1725	0.2947	0.2481
Birkdale SLD	0.0000	0.0000	0.1761	0.1239	0.0827	0.1604	0.1708	0.1256	0.1117	0.1238	0.1294
Bonita Springs SLD	0.0969	0.0843	0.0793	0.0715	0.0673	0.0581	0.0683	0.0557	0.0509	0.0000	0.0000
Charleston Park SLD	2.9980	3.1457	3.0751	2.6165	3.4977	3.4912	3.4996	3.0539	1.4473	3.0991	3.2149
Cypress Lake SLD	0.3824	0.3508	0.3879	0.3201	0.3937	0.3417	0.3178	0.3390	0.3355	0.4248	0.3222
Daughtrey's Creek SLD	0.4250	0.4210	0.4706	0.4341	0.4563	0.5121	0.7217	0.7667	0.4673	0.7276	0.7522

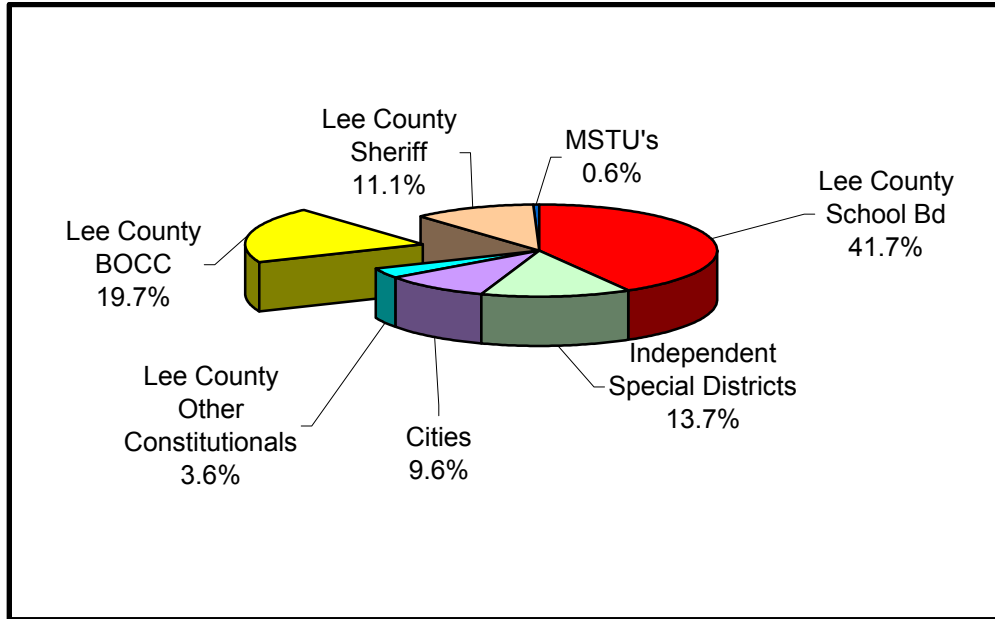
FISCAL 2004 BUDGET

TEN-YEAR AD VALOREM MILLAGE SUMMARY (continued)

<u>Taxing Authority</u>	<u>FY93-94</u>	<u>FY94-95</u>	<u>FY95-96</u>	<u>FY96-97</u>	<u>FY97-98</u>	<u>FY98-99</u>	<u>FY99-00</u>	<u>FY00-01</u>	<u>FY01-02</u>	<u>FY02-03</u>	<u>FY03-04</u>
<u>Countywide Millages:</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Adopted</u>
<u>Lighting & Special Improvement Districts:</u>											<u>Millage</u>
Flamingo Bay SLD	0.5831	0.3410	0.5953	0.5231	0.5770	0.5846	0.5676	0.4549	0.2660	0.4778	0.3547
San Carlos Island SLD	0.0000	0.0000	0.0000	0.3570	0.0684	0.0457	0.0601	0.0585	0.0602	0.0535	0.0438
Fort Myers Beach SLD	0.0457	0.0338	0.0424	0.0357	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
Fort Myers Shores SLD	0.2663	0.2952	0.3327	0.2899	0.3091	0.2900	0.2688	0.2579	0.1833	0.3455	0.3444
Fort Myers Villas SLD	0.2522	0.2357	0.2698	0.2067	0.2644	0.2381	0.2564	0.2630	0.2234	0.2310	0.2098
Harlem Heights SLD	0.4562	0.4836	0.5848	0.5065	0.6738	0.6143	0.5136	0.6306	0.7222	0.4968	0.4047
Heiman/Apollo SLD	0.0000	0.0000	3.6045	1.7221	1.3155	2.2995	1.8974	0.7324	0.4220	1.0492	1.1729
Hendry Creek SLD	0.3488	0.4455	0.3627	0.3820	0.3359	0.3136	0.3350	0.3334	0.2063	0.3109	0.3811
Iona Gardens SLD	0.6826	0.6159	0.7615	0.5976	0.7666	0.6064	0.5815	0.5005	0.3671	0.5450	0.5292
Lehigh Acres SLD	0.3277	0.3882	0.4130	0.3530	0.3768	0.2835	0.3763	0.2761	0.3082	0.3964	0.3595
Lochmoor Village SLD	0.4591	0.4793	0.5732	0.5242	0.5496	0.6232	0.5389	0.4646	0.3453	0.5220	0.4846
Metropolitan Parkway SLD	0.2671	0.2789	0.2448	0.2223	0.2612	0.3047	0.2905	0.3234	0.2583	0.3084	0.0000
Mobile Haven SLD	0.9182	0.9378	1.1151	0.7532	1.0294	0.3990	0.7583	0.7671	0.3719	0.7145	0.5995
Morse Shores SLD	0.4307	0.4359	0.4853	0.3124	0.3889	0.4376	0.4138	0.3914	0.3519	0.3151	0.2927
North Fort Myers SLD	0.2117	0.2076	0.2905	0.3802	0.3801	0.3404	0.3560	0.2267	0.1179	0.2869	0.2995
Page Park SLD	0.1646	0.1829	0.2108	0.1622	0.1712	0.1991	0.2093	0.2191	0.1169	0.3051	0.3470
Palmetto Point Improvement	0.1984	0.2063	0.2449	0.2161	0.4251	0.4031	0.5100	1.5000	1.3000	1.1871	1.2592
Palm Beach Blvd S1 PHI MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	0.3500	0.2475	0.3442	0.4334	0.8500	0.7145
Palm Beach Blvd S1 PH3 MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	0.3500	0.2475	0.3442	0.4334	0.8500	0.7145
Palmona Park SLD	1.0563	1.1469	1.3985	1.6342	1.2504	1.3804	1.1930	1.3018	0.7501	1.4018	0.6319
Pine Manor SLD	0.5241	0.5445	0.5492	0.4948	1.0316	0.4467	0.4457	0.4125	0.7069	0.7069	0.6234
Port Edison SLD	0.4911	0.3958	0.4851	0.4745	0.5097	0.4675	0.4109	0.5407	0.4731	0.4941	0.4413
Riverdale Shores Improvement	0.9717	1.5144	1.2838	1.3496	2.7316	2.1227	1.8645	1.8645	1.0000	1.4885	2.5485
Russell Park SLD	0.5077	0.6338	0.5899	0.5214	0.6248	0.8047	0.7846	0.6235	0.3690	0.5302	0.6979
San Carlos Special Improvement	0.4289	0.2481	0.2838	0.2710	0.2831	0.2831	0.2820	0.2731	0.0846	0.2317	0.2185
Skyline SLD	0.3340	0.1725	0.1342	0.1928	0.2846	0.2686	0.2222	0.1370	0.1365	0.1558	0.2803
St. Jude Harbor	0.3386	0.3169	0.3561	0.3716	0.5127	0.5020	0.3830	0.3738	0.2606	0.2922	0.2029
Tanglewood Spec Improvemt	0.6520	0.6520	0.6520	0.6520	0.6482	0.6397	0.6520	0.7942	1.0000	0.9110	0.9319
Town & River Spec Improvemt	0.3000	0.3000	0.2046	0.3000	0.3108	0.2000	0.3500	0.3014	0.3014	0.4535	0.3931
Trailwinds SLD	0.4804	0.4569	0.5635	0.4757	0.5607	0.4343	0.4458	0.4147	0.3215	0.4152	0.3049
Tropic Isles SLD	0.8023	0.6037	0.7774	0.7162	0.8224	0.7148	0.5779	0.8317	0.3564	0.7974	0.7245
Villa Palms SLD	0.4125	0.4077	0.5071	0.4013	0.5204	0.3842	0.3987	0.4109	0.3963	0.4279	0.3871
Villa Pines SLD	0.2712	0.2212	0.2685	0.2372	0.2894	0.2299	0.2671	0.3073	0.3225	0.3752	0.3011
Waterway Estates SLD	0.2949	0.2899	0.3215	0.2884	0.3164	0.2782	0.2843	0.3653	0.3103	0.3626	0.2557
Waterway Shores SLD	0.6114	0.5763	0.8166	0.6090	0.7956	0.4280	0.4761	0.5834	0.6092	0.5256	0.5676
Whiskey Creek Spec Improvemt	0.6060	0.6051	0.6555	0.6755	0.9716	0.9922	1.0000	1.0000	1.0000	1.0000	1.0000
Willow Creek MSTU	0.7120	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000

FISCAL 2004 BUDGET

**FY03-04 PROPERTY TAXES
DISTRIBUTION BY CATEGORY**



Total Fiscal Year 2003-2004 Property Tax \$865,222,007 (2003 Tax Roll)
Source: Lee County Property Appraiser – Tax Roll Certified October 10, 2003

The pie chart indicates that the Lee County School Board is the largest governmental jurisdiction to receive property taxes (41.7%). The Lee County Commission (34.0%) includes those revenues generated from General, Capital Improvement, Library, All Hazards and Unincorporated MSTU Funds. The further subdividing of the 34.4% among the BOCC and Constitutional Officers assumes that all expenditures are assigned to property tax revenues after subtracting revenues generated by those departments. Based upon that assumption, the Board of County Commissioners would expect to receive 19.7% and the Constitutional Officers other than the Sheriff would be allocated 3.6% from property taxes. The Lee County Sheriff would receive 11.1%. The remaining categories are listed below:

- Cities include millage and debt service from Cape Coral, Fort Myers, Bonita Springs, Sanibel and the Town of Fort Myers Beach.
- MSTU's include all Municipal Service Taxing Units including lighting, sewer, and improvement districts.
- Independent Special Districts includes all Independent Fire Districts, Fort Myers Beach Library as well as the Lee County Hyacinth Control, Mosquito Control, West Coast Inland Waterway (WCIND), and South Florida Water Management District taxing units.

Not included in these totals is \$53,772,826 in Non-Ad Valorem assessments. Among this group are assessments in Bay Creek, County Line Drainage, East County Water Control District, East Mulloch Creek Drainage, San Carlos Estates Drainage and the Lee County Solid Waste Assessment (\$29,028,608) that replaced the Garbage Collection Program.

FISCAL 2004 BUDGET



FISCAL 2004 BUDGET

**COMPARATIVE SAMPLE OF TAX BILLS
FOR A \$125,000 HOME IN FORT MYERS, CAPE CORAL, SANIBEL,
BONITA SPRINGS, FORT MYERS BEACH AND UNINCORPORATED LEE COUNTY**

DESCRIPTION: \$125,000 JUST VALUE OF HOME
 \$ 25,000 HOMESTEAD EXEMPTION
 \$100,000 TAXABLE VALUE LESS HOMESTEAD EXEMPTION

2003-04 ADOPTED PROPERTY TAXES (FY03-04)

TAXING AUTHORITY	2003-2004	*****TAXES*****					
	ADOPTED MILLAGE RATE	FT MYERS	CAPE CORAL	SANIBEL	BONITA SPRINGS	FT MYERS BEACH	UNINCORP LEE CTY
LEE COUNTY COMMISSION							
LEE COUNTY GENERAL REVENUE	4.3277	\$433	\$433	\$433	\$433	\$433	\$433
LEE COUNTY CAPITAL OUTLAY	1.0124	101	101	101	101	101	101
LEE COUNTY LIBRARY	0.9630	96	96	96	96	96	96
LEE COUNTY UNINCORPORATED MSTU	1.2114	0	0	0	0	0	121
LEE COUNTY ALL HAZARDS	0.0733	0	0	0	0	0	7
LEE COUNTY SCHOOL BOARD							
PUBLIC SCHOOL - STATE LAW	5.7570	576	576	576	576	576	576
PUBLIC SCHOOL - LOCAL BOARD	2.5890	259	259	259	259	259	259
CITIES							
CITY OF FORT MYERS	7.7816	778	0	0	0	0	0
CITY OF CAPE CORAL	5.6831	0	568	0	0	0	0
CAPE CORAL - DEBT SERVICE	0.4218	0	42	0	0	0	0
CAPE CORAL SOLID WASTE MSTU	0.2408	0	24	0	0	0	0
CITY OF SANIBEL	1.7291	0	0	173	0	0	0
SANIBEL - DEBT SERVICE	0.3275	0	0	33	0	0	0
SANIBEL - LAND ACQUISITION DEBT SVCE	0.0595			6			
CITY OF BONITA SPRINGS	0.9976	0	0	0	100	0	0
TOWN OF FORT MYERS BEACH	1.0000	0	0	0	0	100	0
INDEPENDENT DISTRICTS							
WEST COAST INLAND WATERWAY (WCIND)	0.0400	4	4	4	4	4	4
SOUTH FLORIDA WATER MANAGEMENT DISTRICT (LEVY)	0.5970	60	60	60	60	60	60
SOUTH FLORIDA WATER MGT (EVERGLADES RESTOR)	0.1000	10	10	10	10	10	10
LEE CTY HYANCINTH CONTROL (HOMESTEAD EXEMPT)	0.0295	4	4	4	4	4	4
LEE CTY MOSQUITO CONTROL (HOMESTEAD EXEMPT)	0.2984	37	37	37	37	37	37
TOTAL		\$2,358	\$2,214	\$1,792	\$1,680	\$1,680	\$1,708
PERCENTAGE SUMMARY							
LEE COUNTY COMMISSION		27%	28%	35%	38%	38%	44%
SCHOOL DISTRICT OF LEE COUNTY		35%	37%	47%	50%	50%	49%
CITY		33%	29%	12%	6%	6%	0%
INDEPENDENT SPECIAL DISTRICTS		5%	6%	6%	6%	6%	7%
TOTAL		100%	100%	100%	100%	100%	100%

FISCAL 2004 BUDGET

COMPARATIVE SAMPLE OF TAX BILLS (continued)

These charts illustrate sample tax bills in Fort Myers, Cape Coral, Sanibel, Bonita Springs, Fort Myers Beach and Unincorporated Lee County for a home with \$125,000 of taxable value for tax bills BASED UPON THE ADOPTED MILLAGE RATES. The percentage distribution shows that within the cities of Lee County, the taxes that relate to county services amount to approximately 27% of the total tax bill for Fort Myers, 28% for Cape Coral, 35% for Sanibel, 38% for Bonita Springs and 38% in Fort Myers Beach. The School District of Lee County is the single jurisdiction with the largest allocation - with allocations ranging from 35% in Cape Coral to 49% in Bonita Springs and Unincorporated Lee County.

In the tax bill representing Unincorporated Lee County, the allocation related to the county is 44%.

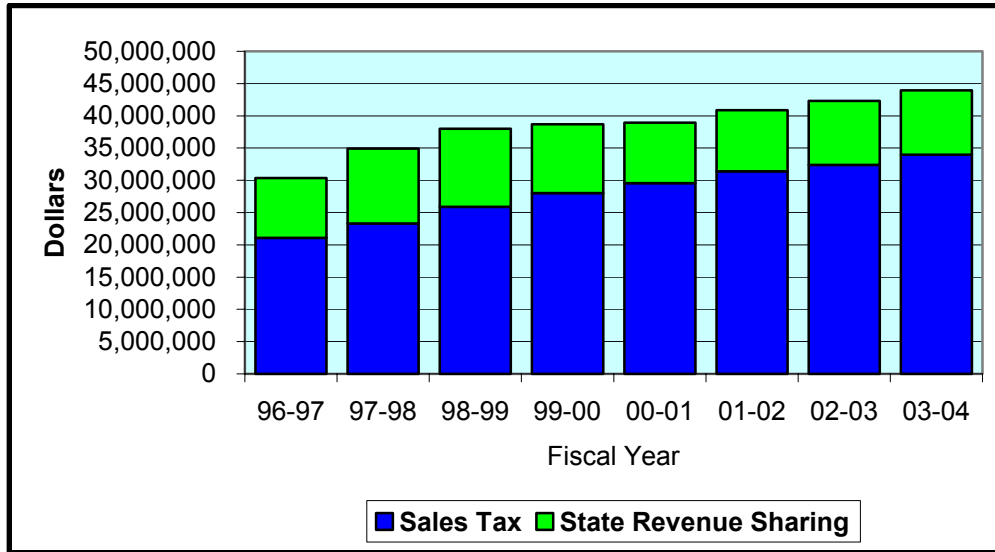
The Unincorporated MSTU is a tax that provides funds for operations that normally would be the responsibility of city governments. Included are development review, environmental sciences, zoning, codes and building services, construction licensing, building and zoning inspections, and plan review, community parks, hearing examiner and partial funding for road and bridge operations.

The Lee County Hyacinth Control and Mosquito Control Districts are not subject to the homestead exemption. These districts were established by the Florida Legislature and at that time it was determined that the services that these districts provide benefit all properties without discrimination.

The bill comparisons represent "generic" tax comparisons and do not take into account individual MSTU's, geographical independent and dependent special districts, or drainage districts. These "other" districts include lighting, fire and special improvement districts that can range in adopted millages from 0.1000 to 6.000. The data is based upon 2003 Property Tax information certified by the Property Appraiser on October 10, 2003.

FISCAL 2004 BUDGET

**STATE SHARED REVENUES
FY96-97 THROUGH FY03-04**



	FY96-97 Actual	FY97-98 Actual	FY98-99 Actual	FY99-00 Actual	FY00-01 Actual	FY01-02 Actual	FY02-03 Estimated	FY03-04 Adopted
Sales Tax	\$21,061,941	\$22,446,000	\$25,906,605	\$28,002,410	\$29,556,795	\$31,330,244	\$32,368,745	\$34,000,000
State Rev Sharing	9,273,505	11,596,080	12,111,844	10,693,438	9,362,165	9,479,499	9,932,002	9,930,000
Total	\$30,335,446	\$34,042,080	\$38,018,449	\$38,695,848	\$38,918,960	\$40,809,743	\$42,300,747	\$43,930,000

State shared revenues are comprised of Sales Tax Revenue and State Revenue Sharing. Both of these revenues are used in Lee County to support day-to-day operating expenses and debt service.

Sales Tax

The apportionment factor for all eligible counties is composed of three equally weighted portions: (1) each eligible county's percentage of the total population of all eligible counties in the state; (2) each eligible county's percentage of the total population of the state residing in unincorporated areas of all eligible counties; and (3) each eligible county's percentage of total sales tax collections in all eligible counties during the preceding year.

The County receives a distribution of funds equal to six-tenths of a cent's worth of the sales tax collected in each county. An increase in the sales tax rate in FY87-88 resulted in a one-tenth cent increase to the County. Growth in sales tax revenue has been:

FY92-93 to FY93-94 +10.2%	FY97-98 to FY98-99 +10.7%	FY01-02 to FY02-03 +3.1%
FY93-94 to FY94-95 + 4.0%	FY98-99 to FY99-00 +11.1%	FY02-03 to FY03-04 +5.0%
FY94-95 to FY95-96 + 6.0%	FY99-00 to FY00-01 +5.6%	
FY96-97 to FY97-98 + 4.8%	FY00-01 to FY01-02 +6.2%	

FISCAL 2004 BUDGET

STATE SHARED REVENUES (continued)

State Revenue Sharing

The State Revenue Sharing Program for counties initially involved the distribution of state shared cigarette tax and intangibles tax. Each county was given a set amount monthly based upon a formula distribution and then "adjusted" each June to reflect actual state collections in the sources that affect revenue sharing. Population growth has been the primary factor in annual adjustments, ranging from a low of 0.3% (FY94-95 to FY95-96) to a high of +25.0% (FY96-97 to FY97-98).

Senate Bill 1450 which became law without the Governor's signature on May 22, 1998 (Chapter 98-132, F.S.) made several changes to the intangible tax law. Among these changes, the minimum amount of tax due from a taxpayer increased from \$5 to \$60. This exempted more than 250,000 taxpayers. Also exempt were 1/3 of accounts receivable.

In 1999, Florida Legislature approved Senate Bill 318, which made major changes to intangible personal property tax regulations. Intangible personal property tax was the primary source for State Revenue Sharing to counties. The intangible tax rate was lowered from 2 mills to 1.5 mills and the exemption from intangible tax on the value of account receivables was raised from one-third to two thirds.

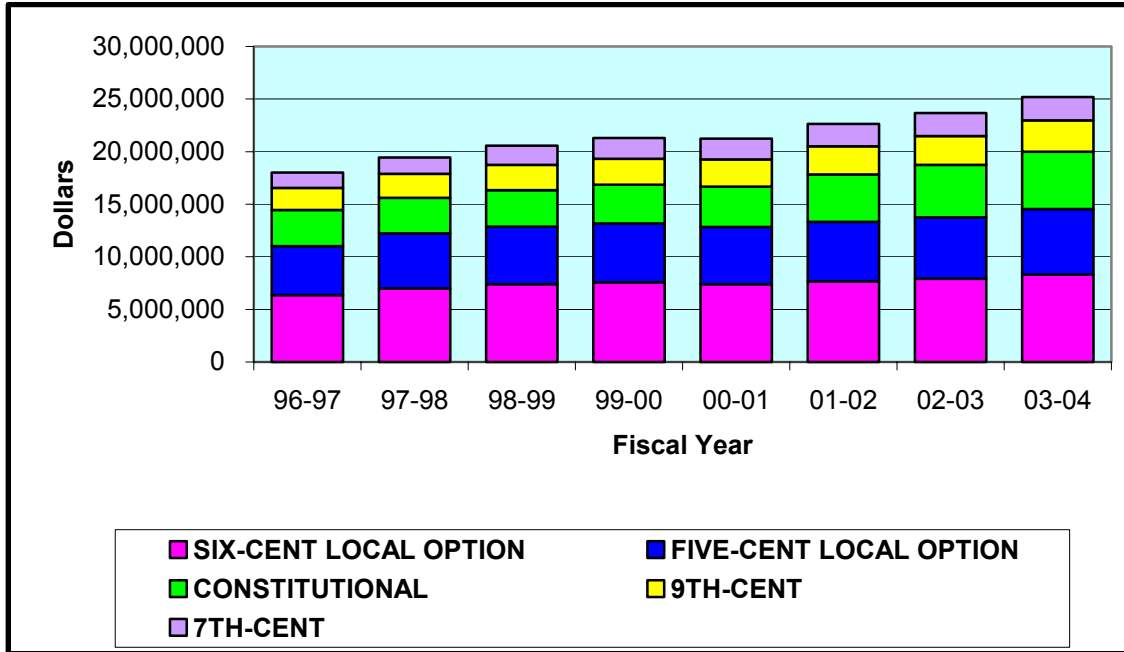
In 2000, the Florida Legislature passed House Bill 67 & 187 and Senate Bill 60 which eliminated the intangibles tax as a source for the county revenue sharing program. In lieu of the intangibles tax, counties will receive 2.25% of state sales tax collections. Counties will continue to receive 2.9% of cigarette tax. The distribution of these funds will continue under the current statutory formula. This was expected to result in a three-year period of no growth in Revenue Sharing receipts. However, it is important that revenue sharing was retained.

During 2001, revenues declined 12.4% (FY00-01 compared to FY99-00). However, revenues increased between FY00-01 and FY01-02 by 1.3%, FY01-02 to FY02-03 by 4.8%. Population growth is an important factor in this trend.

Beginning in FY02-03 this revenue was apportioned 40% to the Unincorporated MSTU Fund and 60% to the General Fund.

FISCAL 2004 BUDGET

LEE COUNTY GAS TAX REVENUES FY96-97 THROUGH FY03-04



	FY 97 Actual	FY98 Actual	FY99 Actual	FY00 Actual	FY01 Actual	FY02 Actual	FY03 Estimated	FY04 Adopted
7th Cent	\$1,454,710	\$1,544,832	\$1,810,154	\$1,964,884	\$2,000,718	\$2,113,304	\$2,174,988	\$2,218,124
9th Cent	2,084,663	2,294,492	2,410,311	2,468,759	2,565,867	2,665,565	2,737,013	2,991,797
Constitutional	3,439,807	3,369,350	3,482,420	3,696,678	3,851,186	4,515,238	4,988,712	5,452,193
Five-Cent Local Option	4,652,718	5,229,825	5,474,311	5,574,037	5,449,623	5,660,549	5,852,494	6,215,902
Six-Cent Local Option	6,371,683	7,011,253	7,385,942	7,588,400	7,382,987	7,666,326	7,914,424	8,319,000
Total	\$18,003,581	\$19,449,752	\$20,563,138	\$21,292,758	\$21,250,381	\$22,620,982	\$23,667,631	\$25,197,016

The **7th-Cent Gas Tax** is received by the County and used to fund operations of the Department of Transportation.

The **9th-Cent Gas Tax** is received by the county and is the sole revenue source pledged to the Road Improvement Refunding Revenue Bonds, Series 1993, and partially funds operations for the Department of Transportation.

The **Constitutional Gas Tax** is used for construction of roads and bridges and transportation operations.

FISCAL 2004 BUDGET

LEE COUNTY GAS TAX REVENUES (continued)

The **Five-Cent Local Option Gas Tax** collection began in January 1994 and is currently being collected and shared locally between the County and municipalities based upon an interlocal agreement. Lee County's portion is apportioned on a 50/50 basis between capital projects county-wide and retirement of debt service on the Five Cent Local Option Gas Tax Revenue Bonds Series 1995 used to fund the Mid-Point Bridge corridor. In addition, 10% of the County's allocation is dedicated to transit, but is actually collected from the Six-Cent Local Option Gas Tax because the Five-Cent Local Option Gas Tax can only be used for capital improvements related to the County's Comprehensive Plan. Beginning in FY96-97, the Town of Fort Myers Beach received a portion of Lee County's allocation. The City of Bonita Springs began receiving an allocation out of Lee County's portion in FY00-01.

The **Six-Cent Local Option Gas Tax** is currently being collected and shared locally between municipalities based upon an interlocal agreement. Of the County share, 2-cents supports the Local Option Gas Tax Revenue Bonds, Series 1993. A portion of this tax supports LeeTran transit. Beginning in FY97, the Town of Fort Myers Beach received a portion of Lee County's allocation. The City of Bonita Springs began receiving an allocation from Lee County's portion in FY00-01.

ALL GAS TAXES ARE COLLECTED FOR COUNTIES BY THE DEPT OF REVENUE, WHICH DISTRIBUTES THE COLLECTIONS MONTHLY IN ACCORDANCE WITH THE FOLLOWING FORMULAE CALCULATED ANNUALLY (PARENTHESES = NO. OF PENNIES).

<u>Constitutional</u> (2)	State	6%
	Lee County	<u>94%</u>
		100%
<u>7th-Cent</u> (1)	State (Collection Fees, Costs, 7% Service Charge)	
	Lee County	30%
		<u>70%</u>
		100%
<u>9th-Cent</u> (1)	Lee County	100%

<u>Local Option</u> (11)	EFFECTIVE FOR FISCAL YEAR 03-04	
(5-Cent & 6-Cent) (Note: From 1984 to 1989, only 4 cents was allocated)	(After State Deductions for Dealer Costs)	
	Cape Coral	23.80%
	Sanibel	5.00%
	Fort Myers	14.00%
	Fort Myers Beach	1.27%
	Bonita Springs	5.05%
	Lee County	<u>50.88%</u>
		100.00%

FISCAL 2004 BUDGET

LEE COUNTY GAS TAX REVENUES (continued)

The overall reduction in actual and estimated collections from FY94-95 through FY96-97 is due to a redistribution of Local Option Gas Taxes from Lee County to Cape Coral and the Town of Fort Myers Beach. The City of Bonita Springs began to receive an allocation of 3.6% of the Local Option Gas Tax with an adjustment solely from Lee County's portion. That figure is based upon the use of a 50/50 split based upon lane miles and population and will be effective for five years with a population adjustment review at the end of 3 years. A population adjustment review in 2003 resulted in an increase from 3.60% to 5.05% effective in FY03-04.

For FY02-03, the rate was adjusted for the City of Cape Coral from 23.3% to 23.8% to reflect the requirements of an interlocal agreement between the City of Cape Coral and Lee County that requires a re-examination of Cape Coral's distribution every five years based upon an adjustment in population. The effect of this change was a decrease in Lee County's allocation from 51.3% to 50.8%.

In FY03-04 the allocation to Fort Myers Beach was reduced from 2.80% to 1.27% reflecting a 50/50 split based upon lane miles and population. However, the additional funds that Lee County will receive will be earmarked for the master transportation plan for Fort Myers Beach.

FISCAL 2004 BUDGET

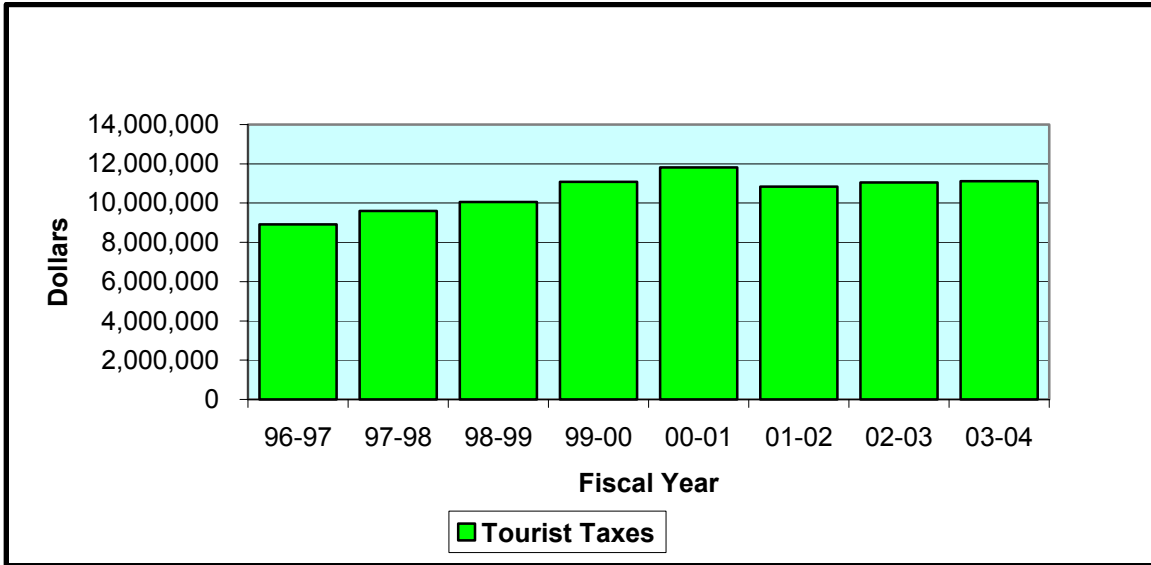
SUMMARY OF GAS TAXES LEVIED BY ALL GOVERNMENTAL LEVELS

GOVERNMENTAL LEVEL	AMOUNT	AUTHORIZATION
<u>Federal</u>	18.4 Cents	Current Rate For Gasoline (includes 15.44 cents for Highway Trust Fund and 2.86 cents for Mass Transit effective 10/1/97; and 0.1 cents for leaking underground storage tanks.
 <u>State</u>		
Department of Transportation	10.1 Cents	Chapter 206.41(1)(g) and Chapter 206.87(1)(g) diesel (+0.2 cent increase effective 1/1/03)
State Comprehensive Enhanced	5.6 Cents	Chapter 206.41 (1) (f) and Transportation System (SCETS) Chapter 206.87 (1) (d) diesel (+0.1 cents increase effective 1/1/03)
 <u>State Shared With Local Jurisdictions</u>		
County Only (4 Cents)		
County (7 th Cent)	1.0 Cents	Chapter 206.60 F.S.
Voted (9 th Cent)	1.0 Cents	Chapter 336.021 F.S.
Constitutional (5 th and 6 th Cent)	2.0 Cents	Chapter 206.41 and 206.47 F.S.
City Only (1 Cent)		
City (8 th Cent)	1.0 Cents	Chapter 206.605 F.S.
County and City Shared (11 Cents)		
Local Option (10-15 Cents)	6.0 Cents	Chapter 336.025 F.S.
Local Option (16-20 Cents)	<u>5.0 Cents</u>	Chapter 336.025(1)(b) F.S.
TOTAL	50.1 Cents	

This chart indicates that 50.1 cents per gallon are levied for taxes at various governmental levels. The County solely receives or shares in 15 cents per gallon of gasoline.

FISCAL 2004 BUDGET

**TOURIST TAXES
FY96-97 THROUGH FY03-04**



FY96-97 Actual	FY97-98 Actual	FY98-99 Actual	FY99-00 Actual	FY00-01 Actual	FY01-02 Actual	FY02-03 Estimated	FY03-04 Adopted
\$8,908,736	\$9,606,100	\$10,054,540	\$11,076,920	\$11,814,534	\$10,833,883	\$11,088,799	\$11,115,433

Tourist Development Tax revenue is derived from a 3% tax on hotel and motel accommodations. Until 1988, these taxes were collected by the State and then distributed to Lee County. A County Ordinance mandates the distribution of these funds in the following manner: 33.0% for beach related improvements, 13.4% for capital improvement projects such as stadiums and convention facilities, and 53.6% for advertising and promotional contracts.

The figures listed above are gross receipts. Through FY95-96, the Tax Collector and Clerk of Circuit Court each charged a 1.5% fee (Total of 3%) for processing the funds. Beginning in FY96-97, the Clerk of Circuit Court became responsible for collection, processing and auditing. They receive the entire 3% Administrative Fee. The 3% fees are not deducted from the figures listed in the graph and table.

Three factors account for growth in tourist tax collections since FY85-86. First, the number of tourists visiting Lee County has grown dramatically during the past 15 years. Indicators such as hotel occupancy, airport traffic, and Sanibel Causeway traffic validate increased Tourist Tax collections. Second, as of May 1, 1988, the Lee County Tax Collector became responsible for collection, with the Clerk of Circuit Court's Internal Audit Department responsible for audit and enforcement. Since the tax has been collected locally, increased revenues have been realized. The third reason for the growth in revenues is that the tax increased from 2% to 3% on March 1, 1988.

FISCAL 2004 BUDGET

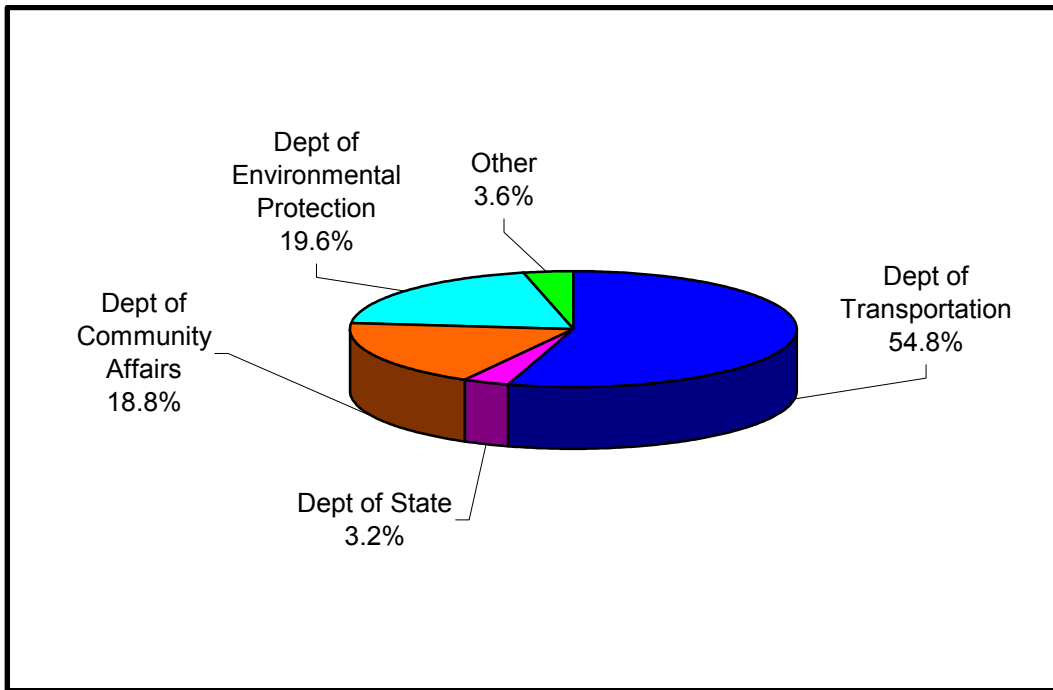
TOURIST TAXES (continued)

The FY90-91 revenues increased 6.8% over FY89-90. The following year, there was a 3.2% increase in FY91-92 monies over FY90-91. These increases occurred during a slow economic period. This reflects the fact that many of the tourists who come here to spend an extended period are higher income persons who have the funds to visit Lee County in spite of the overall economic situation. Since the recession of the early 1990's, the annual increase in tourist tax has ranged from as low as 4.7% (FY97-98 to FY98-99) to 10.6% (FY98-99 to FY99-00).

The FY01-02 revenue declined 8.3% which was the first reduction in many years. This period reflected the effects of the terrorist attack on September 11, 2001, and economic declines in employment and the stock market. The FY02-03 figures were approximately \$255,000 (2.4%) higher than FY01-02 period prior to September 11, 2001. FY03-04 projected revenues are suggested to be in line with FY02-03. Revenues will be monitored closely and adjustments made as needed.

FISCAL 2004 BUDGET

**FY01-02 GRANTS
ADMINISTERED THROUGH
COUNTY DEPARTMENTS**



Total: \$110,916,820

Lee County receives grant funds from State and Federal agencies. These grant funds enable Lee County to provide services to the community in areas such as emergency medical assistance, programs for the elderly, transportation, environmental education and recreational opportunities.

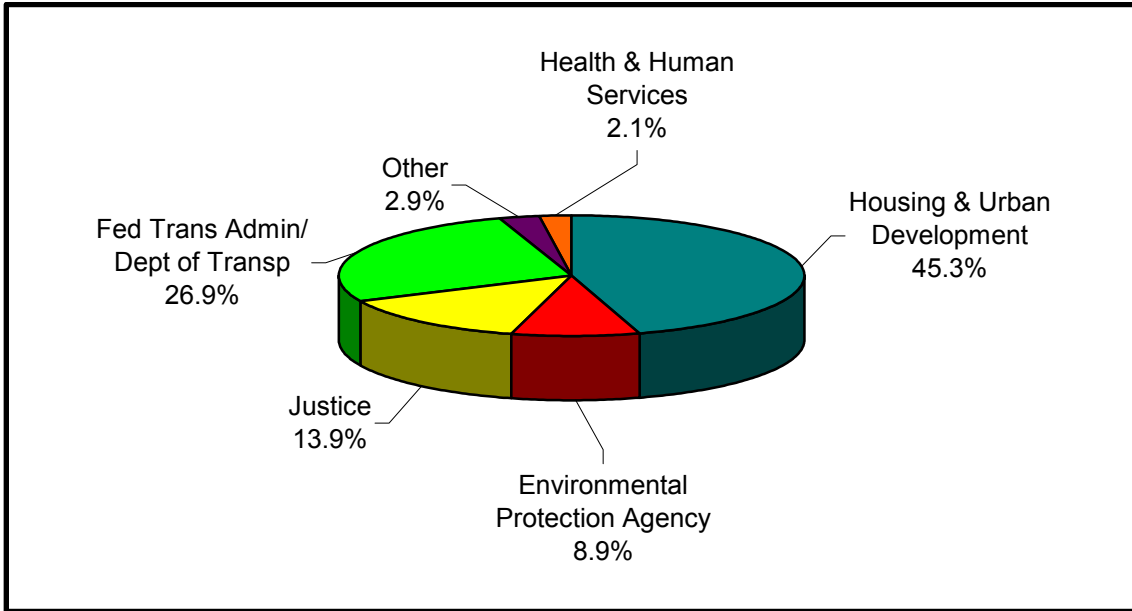
The departments of Lee County government shown in the graph above administered 145 active grants in FY01-02 totaling \$110,916,820. Eighty-seven grants totaling \$53,617,806 came from 14 Federal agencies, and fifty-eight grants totaling \$57,299,014 came from 11 State agencies. The charts shown on the following page identify the percentages of grant funding originating from each of these Federal and State agencies.

The chart above identifies the percentage of grants received by the departments of Lee County and the Sheriff's office. Included in the chart are Public Works (Natural Resources, Utilities and Solid Waste) and Other (Court Administration, Elections, Library, Parks and Recreation, Public Safety and County Administration). The Lee County Port Authority also administered 33 Federal and State grants in FY01-02, (not shown on these charts) which totaled approximately \$159.3 million.

FISCAL 2004 BUDGET

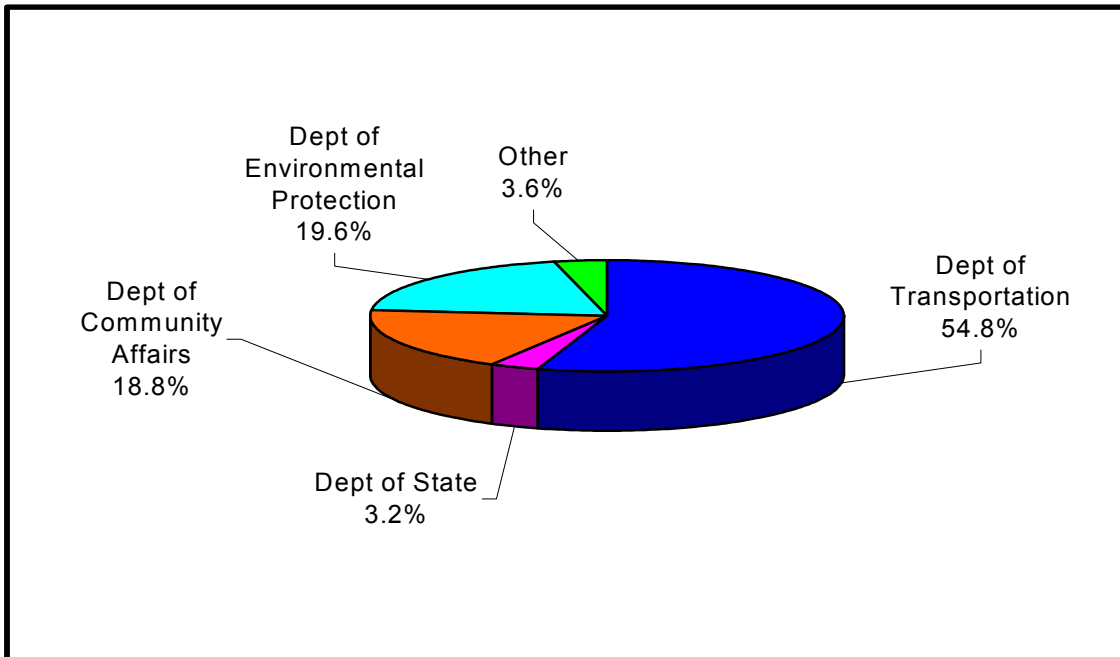
**ACTIVE FEDERAL GRANTS IN
FISCAL YEAR 01-02 FOR LEE COUNTY**

Total: \$53,617,806



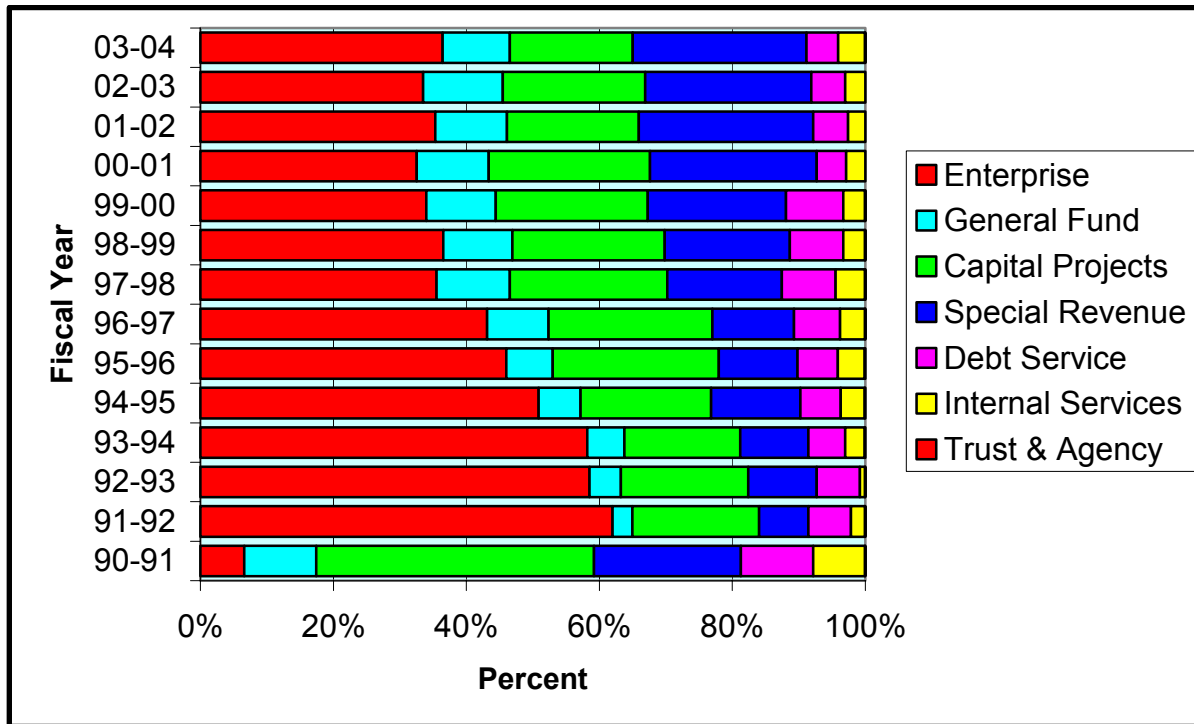
**ACTIVE STATE GRANTS IN
FISCAL YEAR 01-02 FOR LEE COUNTY**

Total: \$57,299,014



FISCAL 2004 BUDGET

FUND BALANCE BY FUND GROUP

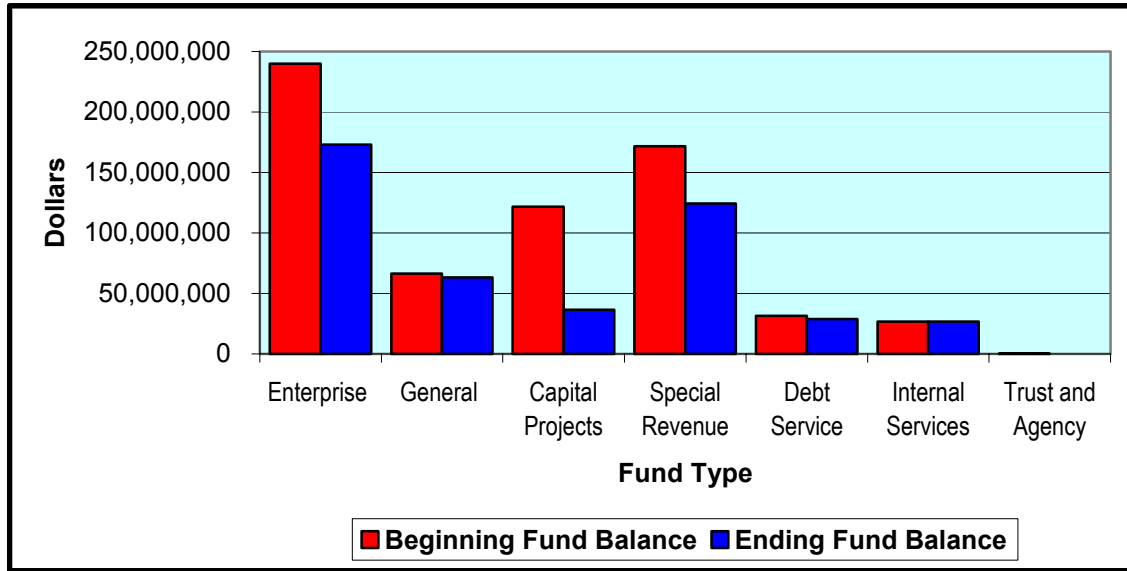


FUND CATEGORY	FY99 Actual	FY00 Actual	FY01 Actual	FY02 Actual	FY03 Beginning	FY04 Budgeted
Enterprise						
Water/Sewer	\$ 82,497,218	\$ 90,995,500	\$ 95,454,416	\$ 119,422,485	\$ 140,748,173	\$ 131,976,025
Bridges	17,825,205	12,713,407	10,037,633	13,681,303	7,926,605	9,014,634
Solid Waste	77,328,264	81,943,693	93,643,122	102,460,540	106,466,736	95,456,809
Transit	1,752,988	3,054,322	2,368,375	2,399,794	1,056,949	3,439,873
Subtotal:	\$ 179,403,675	\$ 188,706,922	\$ 201,503,546	\$ 237,964,122	\$ 256,198,463	\$ 239,887,341
(Enterprise Fund Balance)						
General Fund	\$ 51,022,795	\$ 57,986,925	\$ 67,186,109	\$ 72,973,306	\$ 87,081,552	\$ 66,499,298
Capital Projects	112,461,392	127,033,021	150,325,740	133,568,306	158,646,507	121,571,171
Special Revenue	92,273,289	115,468,253	155,406,417	176,824,420	194,474,750	171,699,137
Debt Service	39,473,082	47,851,371	27,403,855	35,351,610	36,900,144	31,471,963
Internal Services	16,047,832	18,299,319	17,922,197	17,453,965	20,490,890	26,747,822
Trust & Agency	254,428	197,410	58,332	0	0	\$ 200,000
TOTAL:	\$ 490,936,493	\$ 555,543,221	\$ 619,806,196	\$ 674,135,729	\$ 753,792,306	\$ 658,076,732

Fund Balance represents unexpended funds carried forward from the prior fiscal year. Each year, the Beginning Fund Balance is adjusted to reflect actual Fund Balance after the prior fiscal year is closed out and audited. The total beginning fund balance for FY03-04 represents a decrease of 2.4% from the actual FY01-02 fund balance.

FISCAL 2004 BUDGET

**PROJECTED BEGINNING
AND ENDING FUND
BALANCE FOR FY03-04**



FUND CATEGORY	Beginning Fund Balance	Revenues	Expenditures	Ending Fund Balance
Enterprise	\$ 239,887,341	\$ 283,278,559	\$ 350,031,275	\$ 173,134,625
General Fund	66,499,298	260,002,257	263,226,984	63,274,571
Capital Projects	121,571,171	96,570,952	181,592,313	36,549,810
Special Revenue	171,699,137	174,247,697	221,591,042	124,355,792
Debt Service	31,471,963	37,662,880	40,354,899	28,779,944
Internal Services	26,747,822	53,915,765	54,017,898	26,645,689
Trust and Agency	200,000	1,530,000	1,730,000	0
TOTAL	\$ 658,076,732	\$ 907,208,110	\$ 1,112,544,411	\$ 452,740,431

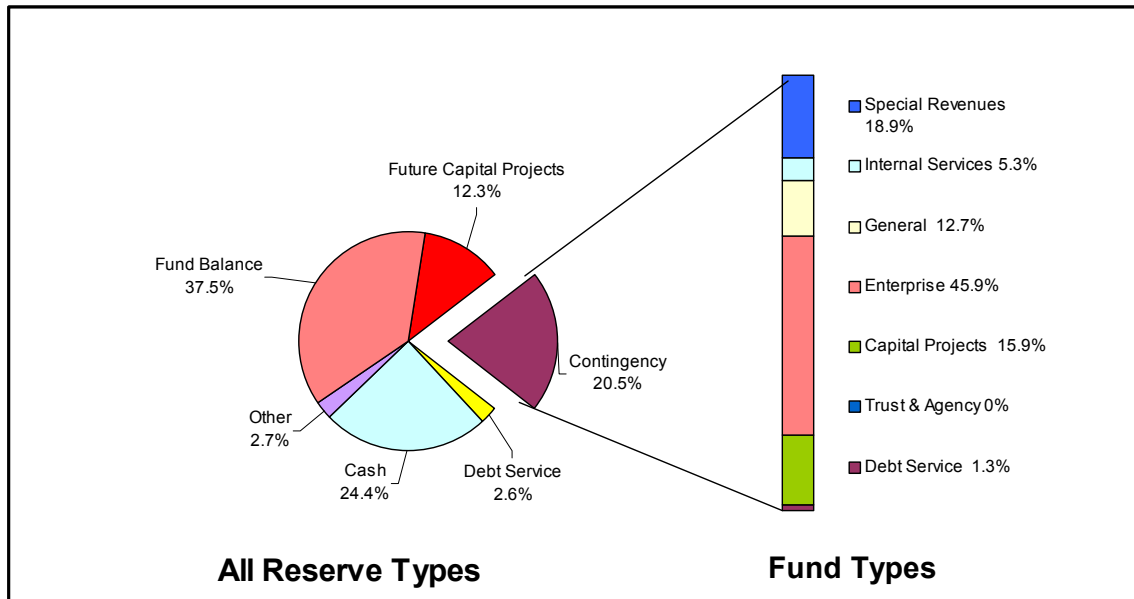
The decrease in ending fund balance for Enterprise Funds is due to the additional personnel, operating and capital purchases needed for the Gulf Environmental Services (GES) acquisition and the funding of the Waste-to-Energy expansion project.

The decrease in ending fund balance for Capital Projects is due to preliminary carryovers from FY02-03. Project budgets in FY02-03 that were not spent are carried over to provide continued funding until project completions.

The decrease in ending fund balance for Special Revenue is due to increased expenditures in road projects, urban streetlighting and road maintenance programs.

FISCAL 2004 BUDGET

**RESERVES BY TYPE
ALL FUNDS**



Reserve Types:

Future Capital Projects		\$ 55,714,329
Capital Contingency		
Capital Funds	\$ 14,806,245	
Debt Service Funds	1,256,485	
General Fund	11,771,000	
Internal Services Funds	4,893,060	
Special Revenues Funds	17,529,717	
Enterprise Funds	42,623,940	
Trust & Agency Funds	0	\$ 92,880,447
Debt Service		11,692,907
Cash		110,518,198
Fund Balance		169,536,878
Other		<u>12,397,672</u>
TOTAL		\$ 452,740,431

Reserves for capital projects represent funds which will be received but not spent all at one time, as is the case when bond proceeds are used to fund capital projects which take more than one year to complete. Although the bond revenues are received at one time, it takes several years to spend the funds. The remaining funds are put into reserves.

FISCAL 2004 BUDGET

RESERVES BY TYPE ALL FUNDS (continued)

Contingency Reserves as required by state statute cannot exceed 10% of the budget in any fund and are reserved for unanticipated expenditures which may occur during the year.

Debt Service Reserves are a requirement of bond issues.

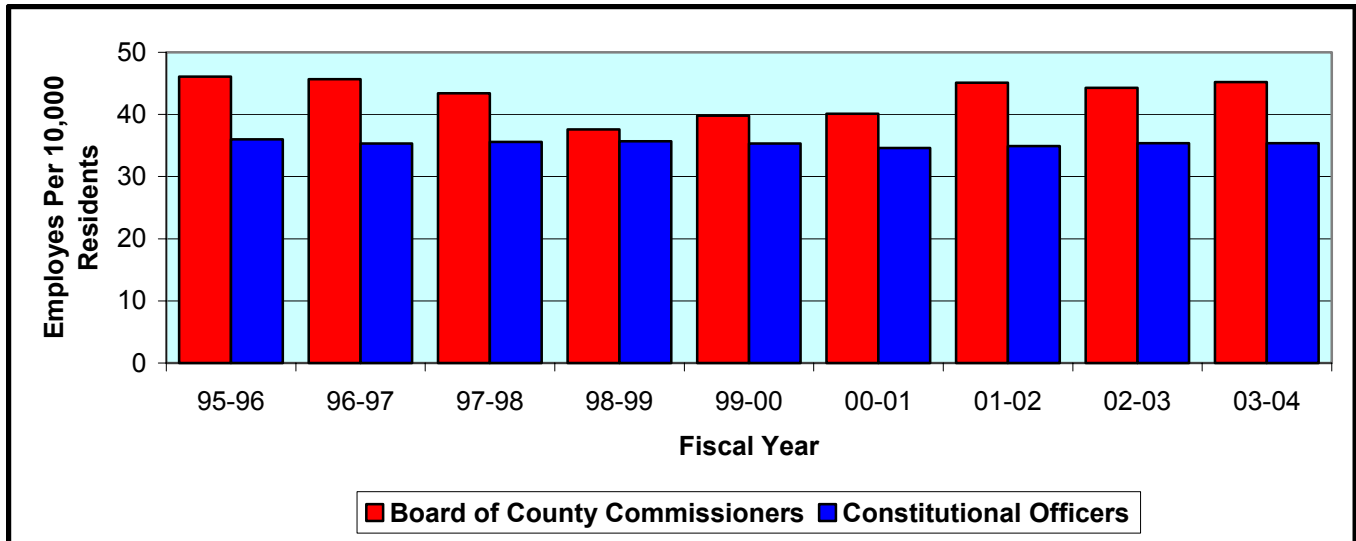
Cash Reserves include Reserves for Cash Balance and Reserves for Fund Balance.

Reserves for Cash Balance are budgeted to provide cash for the beginning of the fiscal year until anticipated revenues are received. Cash reserves are very important in funds where property tax revenues, which are not received until later in the fiscal year, are a primary revenue source.

Reserves for Fund Balance are budgeted to ensure certain funds maintain minimum fund balance levels in accordance with Florida Statutes. They constitute 94% of the Other Reserves.

FISCAL 2004 BUDGET

LEE COUNTY EMPLOYEES PER 10,000 RESIDENTS FY95-96 THROUGH FY03-04



A key factor in the cost of government, and in the County government's ability to provide a continued high level of service to a rapidly growing community, is the number of employees.

To account for population growth over time, employees are presented per 10,000 residents. The intermediate years prior to FY99-00 were adjusted to reflect population change adjustments due to the release of the 2000 Census. There is a net decrease of 171 employees reporting to the Lee County Board of County Commissioners from FY97-98 to FY98-99. This reduction is primarily due to the reorganization of the Shady Rest Care Pavilion to a non-profit organization.

For FY99-00, the growth in the ratio for the Board of County Commissioners was the result of the establishment of an in-house Animal Services operation, an increase in LeeTran employees due to the addition of new routes, persons formerly employed with Florida Cities (Avatar) becoming county employees due to the County's acquisition of this utility system, and the budgeting of library employees in the last quarter of FY99-00 for the new East County Regional Library. That library opened in December 2000.

There was an increase in the BOCC for FY01-02 primarily due a growth in the number of employees in the Utilities Department as a result of shifting the operating functions from a private company to county government. The FY02-03 figures for the BOCC declined as population growth outpaced change in the number of employees. FY03-04 figures reveal an increase for the BoCC because employee growth outpaced population growth. The Constitutional Officers remained at the same level as FY02-03.

	FY96	FY97	FY98	FY99	FY00	FY01	FY02	FY03	FY04
Board of County Commissioners	46.1	45.7	43.4	37.6	39.8	40.1	45.1	44.3	45.2
Constitutional Officers	36.0	35.3	35.6	35.7	35.3	34.6	34.9	35.4	35.4
Total	82.1	81.0	79.0	73.3	75.1	74.7	80.0	79.7	80.6

FISCAL 2004 BUDGET

POSITION SUMMARY BY DEPARTMENT

	FY 01-02 Budget	FY 02-03 Budget	Changes During FY 02-03 in Positions	FY 03-04			FY 03-04 Budget
				Deleted Positions	New Positions	Transferred Positions	
Animal Services	32	37	1	0	3	0	41
Communications	0	0	0	0	0	0	0
Community Development							
DCD Admin & Support	0	19	0	0	5	0	24
Development Services	136	145	6	0	6	0	157
Planning	24	24	0	0	0	(11)	13
Environmental Sciences	0	0	0	0	0	11	11
Total	<u>160</u>	<u>188</u>	<u>6</u>	<u>0</u>	<u>11</u>	<u>0</u>	<u>205</u>
County Administration	33	35	0	(1)	0	1	35
County Attorney	32	32	0	0	0	0	32
County Commissioners	10	10	0	0	0	0	10
County Lands	11	13	0	0	0	0	13
Economic Development	16	16	0	0	0	0	16
Fleet Management	24	25	2	0	3	0	30
Hearing Examiner	5	5	0	0	0	0	5
Human Resources	21	23	0	0	1	0	24
Human Services	42	42	0	0	4	0	46
Public Works							
PW Admin & Support	40	21	(14)	0	0	1	8
Contracts Management	3	4	1	0	0	0	5
Comm. Development/Public Works							
Fiscal Pool	12	12	0	0	0	0	12
Total	<u>55</u>	<u>37</u>	<u>(13)</u>	<u>0</u>	<u>0</u>	<u>1</u>	<u>25</u>

FISCAL 2004 BUDGET

POSITION SUMMARY BY DEPARTMENT (continued)

	FY 01-02 Budget	FY 02-03 Budget	Changes During FY 02-03 in Positions	FY 03-04			FY 03-04 Budget
				Deleted Positions	New Positions	Transferred Positions	
Library	233	235	0	(3)	34	0	266
Natural Resources	41	41	2	0	2	0	45
Parks and Recreation	210	226	(7)	0	21	0	240
Construction & Design							
Construction & Design	10	11	0	0	0	(1)	10
Facilities Management	77	77	5	0	3	0	85
Total	<u>87</u>	<u>88</u>	<u>5</u>	<u>0</u>	<u>3</u>	<u>(1)</u>	<u>95</u>
Public Resources	18	18	(1)	0	0	0	17
Public Safety	304	327	(2)	0	2	0	327
Purchasing	12	12	0	0	0	0	12
Smart Growth	2	2	0	0	0	(1)	1
Solid Waste	21	30	2	0	2	0	34
Sports Authority	0	3	0	0	0	0	3
Transit	163	166	0	(2)	2	0	166
Transportation							
Transportation Operations	144	154	9	0	0	0	163
Traffic	54	60	0	0	0	0	60
Tolls Facilities	130	125	(6)	0	0	0	119
Engineering Services	46	44	12	0	2	0	58
Total	<u>374</u>	<u>383</u>	<u>15</u>	<u>0</u>	<u>2</u>	<u>0</u>	<u>400</u>
Utilities	173	190	27	0	7	0	224
Visitor & Convention Bureau	<u>19</u>	<u>19</u>	<u>0</u>	<u>0</u>	<u>1</u>	<u>0</u>	<u>20</u>
GRAND TOTAL	2,098	2,203	37	(6)	98	0	2,332

FISCAL 2004 BUDGET

POSITION CHANGES OCCURRING DURING FY02-03

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>NEW POSITION</u>	<u>DELETED POSITION</u>	<u>TRANSFERRED POSITION</u>
ANIMAL SERVICES	Public Information Specialist	1	0	0
Total		<u>1</u>	<u>0</u>	<u>0</u>
COMMUNITY DEVELOPMENT				
Development Services	Planning Tech	1	0	0
	Permit Representative	4	0	0
	Code Enforcement Officer	1	0	0
Total		<u>6</u>	<u>0</u>	<u>0</u>
CONSTRUCTION & DESIGN				
Maintenance & Repairs	Office Assistant	1	0	0
	Tradesworker IV	3	0	0
Facilities Mgt.- Admin.	Coordinator, Prev. Maintenance	1	0	0
Total		<u>5</u>	<u>0</u>	<u>0</u>
COUNTY ADMINISTRATION				
	IT Manager	1	0	0
	Equal Opportunity Analyst	0	(1)	0
Total		<u>1</u>	<u>(1)</u>	<u>0</u>
FLEET MANAGEMENT				
Total	Fleet Mechanics	<u>0</u>	<u>0</u>	<u>2</u>
		0	0	2
NATURAL RESOURCES				
Total	Administrative Assistant	<u>0</u>	<u>0</u>	<u>2</u>
		0	0	2
PARKS & RECREATION				
Extension Services	Extension Agent	0	(4)	0
	Extension Program Leader	0	(2)	0
	Manager, Extension Services	0	(1)	0
Total		<u>0</u>	<u>(7)</u>	<u>0</u>
		0	(7)	0
PUBLIC RESOURCES				
Total	Supervisor, Web Services	<u>0</u>	<u>(1)</u>	<u>0</u>
		0	(1)	0
PUBLIC SAFETY				
Total	Fleet Mechanic	<u>0</u>	<u>0</u>	<u>(2)</u>
		0	0	(2)

FISCAL 2004 BUDGET

POSITION CHANGES OCCURRING DURING FY02-03 (continued)

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>NEW POSITION</u>	<u>DELETED POSITION</u>	<u>TRANSFERRED POSITION</u>
PUBLIC WORKS				
Contracts Management	Administrative Specialist	1	0	0
Admin. & Support	Administrative Assistant	0	0	(11)
	Office Manager	0	0	(2)
	Office Assistant	0	0	(1)
Total		<u>1</u>	<u>0</u>	<u>(14)</u>
SOLID WASTE				
	Office Assistant	1	0	0
	Tradesworker, Apprentice	1	0	0
Total		<u>2</u>	<u>0</u>	<u>0</u>
TRANSPORTATION				
Operations	Equipment Operator, Sr.	6	0	0
	Maintenance Worker, Sr.	2	0	0
	Engineer	1	0	0
Engineering	Administrative Assistant	0	0	5
	Account Clerk, Sr.	0	0	4
	Office Manager	0	0	1
	Office Assistant	0	0	1
	Fiscal Officer, Sr.	0	0	1
Tolls	Account Clerk, Sr.	0	0	(4)
	Fiscal Officer, Sr.	0	(1)	(1)
Total		<u>9</u>	<u>(1)</u>	<u>7</u>
UTILITIES				
	Office Manager	0	0	1
	Administrative Assistant	1	0	4
	Lead Operator	1	0	0
	Operator B	7	0	0
	Operator C	3	0	0
	Operator Trainee	6	0	0
	Customer Service Technican	2	0	0
	Supervisor, Utilities	1	0	0
	Superintendent, Utilities	1	0	0
Total		<u>22</u>	<u>0</u>	<u>5</u>
GRAND TOTAL		47	(10)	0

FISCAL 2004 BUDGET

**BUDGET YEAR 2003-2004
DELETED POSITIONS**

(Effective 10/01/03)

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>POSITION CHANGE</u>	<u>SALARY & BENEFITS</u>
BUDGET SERVICES			
Risk Management Administration	Administrative Specialist	(1) \$	(38,599)
OFFICE OF EQUAL OPPORTUNITY	Equal Opportunity Analyst	(1)	(40,000)
LIBRARY	Library Associate	(3) \$	(107,019)
TRANSIT	Bus Driver	(2) \$	(61,504)
GRAND TOTAL		(7) \$	(247,122)

FISCAL 2004 BUDGET

**BUDGET YEAR 2003-2004
NEW POSITIONS
(Effective 10/01/03)**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>POSITION CHANGE</u>	<u>SALARY & BENEFITS</u>
ANIMAL SERVICES			
	Animal Care Specialist	2	\$ 32,296
	Animal Control Officer	1	32,995
Total		<u>3</u>	\$ <u>65,291</u>
COMMUNITY DEVELOPMENT			
Development Services	Planner	2	\$ 109,364
	Development Review Rep.	1	57,160
	Development Review Tech.	1	43,176
	Manager, Development Review	1	63,739
	Senior Planner	1	58,904
DCD Admin & Support	Program Coordinator, Special Projects	1	46,462
	Program Manager, Special Projects	1	57,157
	Office Assistant	1	33,306
	Administrative Assistant	2	86,350
Total		<u>11</u>	\$ <u>555,618</u>
CONSTRUCTION & DESIGN			
Facilities Management- Admin.	Maintenance Worker, Sr.	3	\$ 102,345
HUMAN RESOURCES	Office Assistant, Sr.	1	\$ 11,655
HUMAN SERVICES	Contract Specialist	1	\$ 22,729
	Housing Finance Counselor	1	43,922
	Planner	1	38,115
	Administrative Specialist	1	40,858
Total		<u>4</u>	\$ <u>145,624</u>
FLEET MANAGEMENT	Manager, Fleet Operations	1	\$ 85,845
	Fleet Mechanic	1	52,315
	Supply Specialist	1	38,845
Total		<u>3</u>	\$ <u>177,005</u>
LIBRARY	Librarian	9	\$ 448,029
	Librarian, Principal	1	63,073
	Librarian, Senior	2	119,508
	Library Associate	17	755,293
	Library Page	5	70,645
Total		<u>34</u>	\$ <u>1,456,548</u>

FISCAL 2004 BUDGET

**BUDGET YEAR 2003-2004
NEW POSITIONS (continued)
(Effective 10/01/03)**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>POSITION CHANGE</u>	<u>SALARY & BENEFITS</u>
NATURAL RESOURCES	Administrative Specialist	1	\$ 35,924
	Engineering Tech, Sr.	1	42,656
Total		<u>2</u>	<u>\$ 78,580</u>
PARKS & RECREATION	Supervisor, Parks & Recreation	2	\$ 96,312
	Parks & Recreation Program Specialist, Sr.	4	95,242
	Fiscal Officer	1	45,824
	Coordinator, Parks & Recreation	2	99,625
	Parks & Recreation Maintenance Specialist	4	131,612
	Parks & Recreation Maintenance Specialist, Sr.	8	297,616
Total		<u>21</u>	<u>\$ 766,231</u>
PUBLIC SAFETY	Office Assistant	1	\$ 26,948
	Supply Specialist	1	39,993
Total		<u>2</u>	<u>\$ 66,941</u>
SOLID WASTE	Environmental Specialist, Sr.	1	\$ 42,656
	Equipment Operator	1	32,433
Total		<u>2</u>	<u>\$ 75,089</u>
TRANSIT	Administrative Assistant	1	\$ 32,932
	Fleet Mechanic	1	43,561
Total		<u>2</u>	<u>\$ 76,493</u>
TRANSPORTATION			
Engineering Services	Engineering Tech, Sr.	1	\$ 57,486
	Principal Planner	1	86,639
Total		<u>2</u>	<u>\$ 144,125</u>
UTILITIES	Office Assistant, Sr.	2	\$ 63,382
	Operator B	1	46,930
	Operator C	2	83,414
	Engineering Tech 1	1	38,968
	Engineering Tech 11	1	41,394
Total		<u>7</u>	<u>\$ 274,088</u>
VISITOR & CONVENTION BUREAU	Tourism Sales Coordinator	1	\$ 43,858
GRAND TOTAL		98	\$ 4,039,491

FISCAL 2004 BUDGET

**BUDGET YEAR 2003-2004
TRANSFERRED POSITIONS
(Effective 10/01/03)**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>POSITION CHANGE</u>	<u>SALARY & BENEFITS</u>
COUNTY ADMINISTRATION			
Smart Growth	Administrative Assistant	(1)	\$ (47,978)
County Manager	Administrative Assistant	1	47,978
Total		<u>0</u>	<u>0</u>
CONSTRUCTION & DESIGN			
	Principal Planner	(1)	\$ (83,327)
PUBLIC WORKS			
Public Works Admin.	Principal Planner	1	\$ 83,327
COMMUNITY DEVELOPMENT			
Environmental Sciences	Planner	6	\$ 318,756
	Senior Planner	3	184,072
	Principal Planner	1	68,046
	Director, Environmental Planning	1	101,933
Planning	Planner	(6)	(318,756)
	Senior Planner	(3)	(184,072)
	Principal Planner	(1)	(68,046)
	Director, Environmental Planning	(1)	(101,933)
Total		<u>0</u>	<u>\$ 0</u>
GRAND TOTAL		0	\$ 0

FISCAL 2004 BUDGET

MISCELLANEOUS EXPENDITURES

(NON-DEPARTMENTAL)

	FY01-02 <u>Actual</u>	FY02-03 <u>Estimated</u>	FY03-04 <u>Adopted</u>
<u>General Fund</u>	\$ 2,317,815	\$ 2,152,780	\$5,236,493
 <u>Special Revenues</u>			
Special Revenues	\$ 0	\$ 42,000	\$ 250,000
Lee County Libraries	2,020,711	2,290,000	2,501,831
MSTU	28,739	16,600	676,417
School Impact Fees	<u>11,022,228</u>	<u>16,121,959</u>	<u>11,023,000</u>
	\$ 13,071,678	\$ 18,470,559	\$ 14,451,248
 <u>Capital Project Fund</u>			
Capital Improvements	\$ 222,244	\$ 123,257	\$ 0
 <u>Enterprise Internal Service Funds</u>			
Lee County Utilities	\$ 255,728	\$ 100,000	\$ 100,000
 <u>Trust & Agency Funds</u>			
Town of Fort Myers Beach - Impact Fees	\$ 0	\$ 12,815	\$ 0
City of Bonita Springs - Impact Fees	<u>0</u>	<u>588,679</u>	<u>0</u>
	\$ 0	\$ 601,494	\$ 0
 TOTAL ALL FUNDS	 \$ 15,867,465	 \$ 21,448,090	 \$ 19,787,741

Miscellaneous expenditures reflect costs incurred by the County for non-departmental expenditures. In the General Fund, these expenses include auditing costs, payments for financial advisement, unemployment compensation, self-insurance assessments, payments to the cities of Fort Myers and Cape Coral for tax increment self financing districts, and expert witness fees. In the other funds, miscellaneous expenditures are for grants to other governments, indirect costs, payments of interfund loan financial services, and miscellaneous expenditures.

FISCAL 2004 BUDGET

INTERDEPARTMENTAL BUDGETS AND INTERFUND TRANSFERS

Object Code	Description	FY03-04 Interdepartmental Budgets	FY03-04 Interfund Transfers
502310	Health Insurance	\$15,689,744	
502320	Life Insurance	279,380	
502330	Dental Insurance	693,754	
502410	Workers Compensation	3,130,421	
503450	Co. Data Processing	8,717,717	
503470	Co. Mapping Services	590	
503480	Co. Graphic Services	12,650	
504030	Vehicle Maintenance Charges	4,215,371	
504035	Heavy Equipment Maintenance	4,292,560	
504130	Internal Telephone - Fixed	2,468,009	
504135	Internal Telephone - Variable	653,485	
504140	Internal Radio	329,606	
504510	Self-Insurance Assessment	4,160,766	
504715	Printing, Binding, and Copying Internal	134,033	
504950	Indirect Cost	7,653,890	
504960	Administrative Charges	1,629,137	
504961	Administrative Support	0	
504962	Fiscal Support	883,423	
505210	Fuel and Lubricants	3,298,965	
505215	Fuel and Lubricants - Heavy Equipment	584,171	
506525	Project Management	28,000	
	Subtotal	\$58,855,672	
5091XX	Interfund Transfers		\$152,291,804
	Total Interdepartmental Budgets and Interfund Transfers		\$211,147,476

Interfund transfers and budgets reflect movements from one fund to another. The above listed object codes are budgeted in departmental budgets and are part of program expenditures. These expenditures represent the budget for goods and services provided by one department or agency to other departments or agencies of the County on a cost reimbursement basis.

The object codes for "Interfund Transfers" are not reflected in departmental budgets, but rather are budgeted as non-departmental expenditures. Interfund transfers represent a transfer of funds from one area to another. The transfers are reflected as an expenditure in one fund and as a revenue in another fund.

SECTION C - FINANCIAL POLICY

TABLE OF CONTENTS

GENERAL BUDGET POLICY	105
REVENUE POLICY	106
APPROPRIATION POLICY	108
FUND TYPES	109

FISCAL 2004 BUDGET



FISCAL 2004 BUDGET

GENERAL BUDGET POLICY

1. The operating budget authorizing expenditure of County money will be adopted annually by the Board at the fund level.
2. The budgeted expenditures and reserves of each fund (including reserves for contingencies, cash flow, and all other purposes) will equal the sum of projected fund balance at the beginning of the fiscal year, plus all revenues which reasonably can be expected to be received during the fiscal year (budgeted at 95%, in accordance with State Statutes).
3. A reserve for contingency will be budgeted in each major operating fund in an amount not less than 2% nor more than 5% of the total fund budget. Each major capital fund will have a contingency reserve equaling not less than 5% nor more than 10% of the total fund budget. For the General Fund, the amount shall not be less than 3% nor more than 5%.
4. A reserve for cash balance will be budgeted in any fund which requires monies to be carried forward into the following year to support operations until sufficient current revenues are received, but in no case will exceed the projected cash needs for 90 days of operations, or 20% of the fund budget, whichever is greater.
5. Transfers to reserve accounts may be made during the fiscal year by the County Manager or the Budget Director, if allocations to expenditure accounts are determined to be unneeded.
6. Transfers among expenditure or revenue accounts may be made during the fiscal year by the County Manager, the Budget Director, or Department Directors if reallocations within a fund are determined to be needed, provided no transfers will be made without Board authority which have an impact on capital facility improvement. Any transfer affecting the total allocations of Constitutional Officers may not be made without Board approval.

No transfer may be made without Board approval if the result of such transfer will be to change the adopted total budget of a fund.
7. Transfers from reserves can be made with County Manager approval up to \$25,000. Transfers from reserves of more than \$25,000 require approval of the Board. Changes in the adopted total budget of a fund will be made only with Board approval of a budget amendment resolution.
8. Budget Services will prepare a periodic analysis of financial condition, as well as a Debt Service Manual to provide information on the County's debt program.
9. For purposes of budget preparation, in the event policies or stated desires of the Board regarding appropriations or service levels prove to be incompatible with forecasted revenues or revenue policies, these conflicts will be resolved in favor of the revenue policy.
10. The Capital Improvement Budget, showing estimated annualized costs of capital projects, will be updated on an annual basis. Potential projects are subject to evaluation in accordance with CIP Administrative Code AC-3-9 to determine eligibility for Board of County Commissioners consideration.

FISCAL 2004 BUDGET

REVENUE POLICY

1. The use of County ad valorem tax revenues will be limited to the General, Unincorporated MSTU, Library, Capital Improvement, and All Hazards Protection funds unless required in other funds by bond indenture agreements, or by the terms of municipal service taxing or benefit units.
2. The use of gas tax revenues will be limited to the Transportation Trust and Transportation Projects Funds and transit operations unless required in other funds by bond indenture agreements.
3. The use of sales tax revenues will be limited to the General and Unincorporated MSTU funds, unless required in other funds by bond indenture agreements.
4. Pursuant to Ordinance 88-2, Tourist Development Tax proceeds will be appropriated as follows:
 - 53.6% for tourist advertising and promotion for Lee County;
 - 13.4% for stadium debt service;
 - 33.0% for beach related improvements.
5. The use of revenues which have been pledged to bondholders will conform, in every respect, to bond covenants which commit those revenues.
6. Budget Services will maintain a Revenue Manual to provide information about revenue sources available to support County expenditures.
7. Periodic cost studies of County services for which user fees are imposed will be prepared, and proposed fee adjustments will be presented for Board consideration. Fee revenues will be anticipated, for purposes of budget preparation, using fee schedules which have been adopted by the Board.
8. County staff will continue to aggressively pursue cost effective grant funding opportunities.
9. Ad valorem taxes will be anticipated for purposes of operating budget preparation at:
 - 95% of the projected taxable value of current assessments; and,
 - 95% of the projected taxable value resulting from new construction.
10. Millages for debt service will be established at the amounts which will generate sufficient revenue to make all required payments.
11. The County will allocate countywide revenues to the General, Capital Improvement, and Conservation Land Acquisition fund uses.

FISCAL 2004 BUDGET

REVENUE POLICY (continued)

12. All revenues which are reasonably expected to be unexpended and unencumbered at the end of the fiscal year will be anticipated as "Fund Balance" and budgeted accordingly for the following fiscal year.
13. Fund Balance, in excess of anticipated fund balance from Tourist Development Tax proceeds for promotional purposes, shall accrue to a reserve account for "economic recession" in an amount not to exceed one year's operational needs, or \$3 million, whichever is greater.

APPROPRIATION POLICY

1. Fund appropriations of the Board will be allocated to departments, divisions, programs, projects, grants, and line item object codes as deemed appropriate by the County Manager, or the Budget Services Director, or Department Directors to facilitate managerial control and reporting of financial operations.
2. Each year the County, in conjunction with an independent consultant, will prepare an indirect cost allocation plan which conforms to federal guidelines for grant reimbursement of administrative costs, and will bill and collect indirect cost charges where appropriate.
3. Each year the County will prepare a comprehensive five-year Capital Improvement Program identifying public facilities by service type and geographic area, which will eliminate existing deficiencies, replace inadequate facilities, and address infrastructure needs caused by new growth.
4. The annual budget will include sufficient appropriations to fund capital projects approved by the Board of County Commissioners for the purpose of completing the first year of the five-year Capital Improvement Program. Operating budget implications of these capital projects will also be identified and budgeted accordingly.

FISCAL 2004 BUDGET

FUND TYPES

GOVERNMENTAL FUNDS

General Fund

The General Fund is the general operating fund of the Board of County Commissioners and supports activities of a countywide benefit. It is used to account for most of the budgets of elected officials and general County operating departments.

Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes. Special revenue funds include:

- **Special Assessment Funds**
Special Assessment Funds are used to account for the financing of public improvements or services deemed to benefit the properties against which they are levied.
- **MSTU (Municipal Services Taxing Unit) Fund**
An MSTU is a special district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessment service charges or other revenue to provide resources. The MSTU is one type of dependent special district.

Transportation Trust Fund

The Transportation Trust Fund provides for transportation services such as road and bridge maintenance, and engineering and design services for transportation-related capital projects.

Debt Service Funds

Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related debt service costs.

Capital Project Funds

Capital Project funds account for financial resources to be used for the acquisition and construction of major capital facilities (other than those financed by Proprietary Funds, Special Assessment Funds, Trust Funds and Special Revenue Funds).

Permanent Fund

Permanent funds account for resources that are legally restricted to the extent that only earnings and not principal may be used for government purposes.

FISCAL 2004 BUDGET

FUND TYPES (continued)

PROPRIETARY FUNDS

There are two types of proprietary funds:

Enterprise Funds

Enterprise Funds are used to account for operations: (a) that are financed and operated in a manner similar to private business enterprise - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Internal Service Funds

The County uses self-supporting Internal Service Funds to provide self-insurance, data processing, vehicle maintenance, and telephone/radio services to County departments on a cost reimbursement basis.

FIDUCIARY FUNDS

Trust and Agency Funds

Trust and Agency funds account for assets held in trust (a) for members and beneficiaries of defined benefit pension plans or other employee benefit plans; (b) for reporting of governmental external investment pools and (c) wherein interest and principal benefit individuals, private organizations or other government.

SECTION D - SERVICES BY ORGANIZATION

TABLE OF CONTENTS

SERVICES BY ORGANIZATION.....	113
BOARD OF COUNTY COMMISSIONERS	115
COUNTY ADMINISTRATION	118
COUNTY HEARING EXAMINER.....	119
COUNTY ATTORNEY	120
COUNTY MANAGER.....	126
ECONOMIC DEVELOPMENT OFFICE	127
VISITOR AND CONVENTION BUREAU	128
SMART GROWTH.....	131
SPORTS AUTHORITY	132
DEPUTY COUNTY MANAGER	133
COMMUNITY DEVELOPMENT	136
FLEET MANAGEMENT	138
HUMAN RESOURCES	139
INFORMATION TECHNOLOGY GROUP (ITG)	141
LIBRARY SERVICES	142
ASSISTANT COUNTY MANAGER.....	145
PUBLIC SAFETY	148
PARKS AND RECREATION.....	150
TRANSIT DIVISION.....	157
HUMAN SERVICES.....	158
COUNTY LANDS.....	161
BUDGET SERVICES.....	162
VETERANS' SERVICE	164
ASSISTANT TO THE COUNTY MANAGER.....	165
PURCHASING DIVISION	167
ANIMAL SERVICES	169
PUBLIC RESOURCES	170
EQUAL OPPORTUNITY	172
PUBLIC WORKS DIRECTOR.....	174
UTILITIES	178
NATURAL RESOURCES.....	180
SOLID WASTE	183

FISCAL 2004 BUDGET

CONSTRUCTION AND DESIGN 185
TRANSPORTATION 186
PUBLIC WORKS/ COMMUNITY DEVELOPMENT 194
INTERNAL SERVICES 196
COURTS AND CONSTITUTIONAL OFFICERS 198

FISCAL 2004 BUDGET

SERVICES BY ORGANIZATION

The Lee County Government organization includes several areas of service, each broken down into one or more divisions. Some divisions are independent of any departmental structure. A division may be further broken down into one or more programs. This section presents the budget by division.

Each area falls into one of the following three categories: Legislative/Administrative, Service Delivery, and Support Services. Legislative/Administrative departments report to the Board of County Commissioners; Service Delivery and Support Services departments report to either the Deputy County Manager, Assistant County Manager, Public Works Director, or the Assistant to the County Manager. The areas under the Legislative/Administrative category include: the Board of County Commissioners, County Administration, County Attorney, and Hearing Examiner. Service Delivery Departments include: Community Development, Human Services, Utilities, Public Safety, Animal Services, Library, Public Parks & Recreation, Transit, Economic Development, Solid Waste, Natural Resources, Visitor & Convention Bureau, and Transportation. Support Services includes Planning and Construction, Public Resources, Information Technology Group, Purchasing, Fleet Management, County Lands, Smart Growth, Human Resources and Sports Development.

The next section is comprised of Court-Related services and Constitutional Officers' budgets. Constitutional Officers are County elected officials who do not report to the Board of County Commissioners, but receive operating funds from the County.

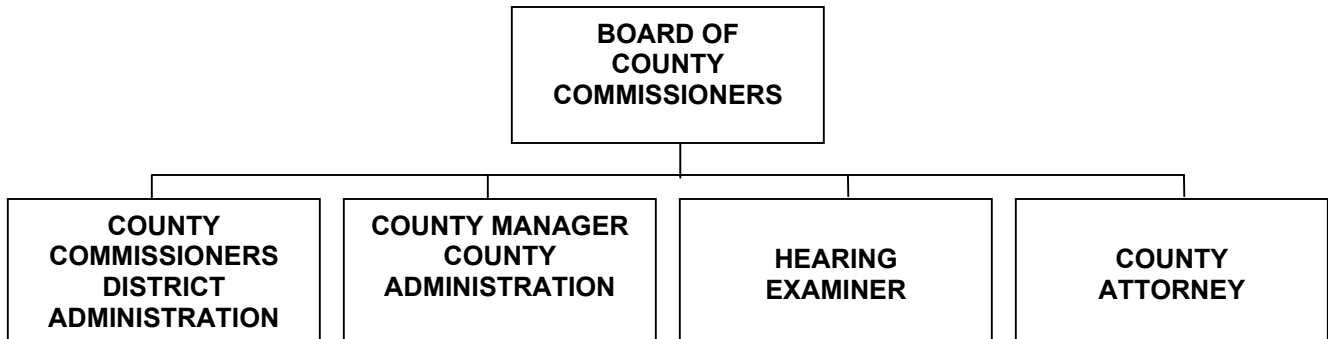
For each area, the first two pages contain an organization chart and a budgetary summary of all the divisions and programs in that area. The organization chart identifies the divisions and programs within the area, and provides a brief service description. The budget information provides FY01-02 actual expenses, FY02-03 estimated expenses, and FY03-04 adopted budget by division.

Following the summary information, service level information by division is displayed in detail.

FISCAL 2004 BUDGET



BOARD OF COUNTY COMMISSIONERS



The **Board of Lee County Commissioners** is the governing body of Lee County Government, consisting of five Commissioners, elected County-wide. District Administration is the support staff for the County Commissioners.

The **County Manager** is the Chief Executive Officer of the County. County Administration provides management direction to county departments in implementing policies and programs of the Board of County Commissioners.

The **Hearing Examiner's** function is to provide an effective public forum for the collection of information in order to provide correct and consistent recommendations and decisions concerning rezonings, variances, special exceptions, special permits, and administrative appeal cases.

The **County Attorney's** office provides legal advice, legal counsel, and legal representation to the Board of County Commissioners, Port Authority, County Administration, and various boards and committees created by the Board of County Commissioners. In addition, the County Attorney's office is responsible for administering the mandated Special Master Process which gives property owners a choice between initiating dispute resolution proceedings or pursuing the traditional administrative and judicial remedies relative to permits.

FISCAL 2004 BUDGET

SAMPLE PAGE

LEE COUNTY - FLORIDA
2003 - 2004

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
County Commissioners			
Board of County Commissioners	<u>\$984,560</u>	<u>\$1,008,502</u>	<u>\$1,082,416</u>
TOTAL	<u>\$984,560</u>	<u>\$1,008,502</u>	<u>\$1,082,416</u>
GRAND TOTAL	<u>\$984,560</u>	<u>\$1,008,502</u>	<u>\$1,082,416</u>



The dollars actually spent during the indicated fiscal



An estimated amount is a projected amount to be spent for the year. The amount is an estimate because this budget document is published prior to the year-end audit report being completed.



The budget for the next fiscal year approved by the Board of County Commissioners

Program revenue sources



EXPENDITURES BY FUND TYPE

General Fund	<u>\$984,560</u>	<u>\$1,008,502</u>	<u>\$1,082,416</u>
GRAND TOTAL	<u>\$984,560</u>	<u>\$1,008,502</u>	<u>\$1,082,416</u>

FISCAL 2004 BUDGET

County Commissioners

LEE COUNTY - FLORIDA
2003-2004

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
County Commissioners			
Board of County Commissioners	\$ <u>984,560</u>	\$ <u>1,008,502</u>	\$ <u>1,082,416</u>
TOTAL	\$ 984,560	\$ 1,008,502	\$ 1,082,416
County Administration			
County Manager	\$ <u>1,152,648</u>	\$ <u>1,027,077</u>	\$ <u>1,096,994</u>
TOTAL	\$ 1,152,648	\$ 1,027,077	\$ 1,096,994
Hearing Examiner			
Hearing Examiner	\$ <u>690,584</u>	\$ <u>652,306</u>	\$ <u>699,134</u>
TOTAL	\$ 690,584	\$ 652,306	\$ 699,134
County Attorney			
Legal Counsel	\$2,012,731	\$2,081,331	\$2,233,033
Legal Enforcement	113,443	122,661	131,398
Litigation	874,879	919,879	1,026,975
Special Master Process	<u>0</u>	<u>16,095</u>	<u>32,190</u>
TOTAL	\$3,001,053	\$3,139,966	\$3,423,596
GRAND TOTAL	<u>\$5,828,845</u>	<u>\$5,827,851</u>	<u>\$6,302,140</u>

EXPENDITURES BY FUND TYPE

General Fund	\$5,138,261	\$5,159,450	\$5,570,816
Special Revenue	<u>690,584</u>	<u>668,401</u>	<u>731,324</u>
GRAND TOTAL	<u>\$5,828,845</u>	<u>\$5,827,851</u>	<u>\$6,302,140</u>

FISCAL 2004 BUDGET

COUNTY ADMINISTRATION

1. Implement the policies, programs, and goals of the Board of County Commissioners in an effective and efficient manner.
2. Develop and maintain an effective management team and a productive County work force.
3. Provide cost-effective services and facilities that enhance the quality of life for Lee County citizens, and to support the economic and social health of the community.
4. Continue to look for efficiencies while maintaining equally high service levels throughout the County.

COUNTY HEARING EXAMINER

1. Zoning Hearings

Conduct timely and regular public hearings to identify policy issues, receive public input, and provide legal due process on matters involving land use changes.

Provide decisions and recommendations in connection with Development of Regional Impact (DRI), Development of County Impact (DCI), Rezoning, Variance, Special Exception, and Administrative Appeal applications.

Provide consistency in decisions/recommendations through equitable application of local and state laws to all requests for land use changes.

Provide record or summary of proceedings to Board of County Commissioners and all hearing participants.

2. Code Enforcement Hearings

Conduct timely and regular weekly public hearings towards abatement of code violations in unincorporated Lee County.

Provide consistency in decisions through the equitable application of Lee County codes and regulations.

COUNTY ATTORNEY

GENERAL SERVICES

1. Representation of the Board of County Commissioners

Provide legal advice on Florida "Sunshine Law" issues.

Provide legal advice on Florida "Public Records" questions.

Respond to, and provide legal guidance on ethics matters.

Draft and provide all legal documents as required by the Board.

Draft and provide legislative documents, as directed.

Meeting Protocols (Attendance, With Opinions Given as Required).

Provide legal advice and guidance for Board-directed citizen committees.

Provide legal support for other Board entities (CRA, Lee County Leasing Corp., etc.).

Provide legal advice and services relating to all fiscal matters, to include public bonding and other secured and non-secured financing.

2. Representation of County Departments (Except Department of Community Development and Division of County Lands)

Review and draft all County contracts.

Review and draft Interlocal Agreements.

Draft and provide Memoranda of Law as required and requested.

Provide legal advice for all County procurement.

Provide legal support for all County capital projects.

Provide legal services for the collection of all delinquent County funds.

Provide legal counsel with respect to all state and federal permits and rules.

LAND USE SECTION

1. Lee County Comprehensive Plan

Provide legal counsel, advice and documents regarding interpretation and implementation of Plan to Board and Administrative Departments.

Provide advice, assist in drafting amendments and additions, and defend all challenges to the Plan.

2. Land Development Code

Provide legal counsel, advice and documents regarding interpretation and implementation of Code to Board and Administrative Departments.

FISCAL 2004 BUDGET

COUNTY ATTORNEY (continued)

Provide advice, assist in drafting amendments and additions, and defend challenges to the adoption of code provisions.

3. Acquisition of Land

Provide legal services to Board and Administrative Departments regarding all aspects of the purchase and sale of real property by the County including road rights-of-way, drainage and utility easements, temporary construction easements, parks, public buildings and lands for preservation.

4. Land Use and Growth Management

Provide legal opinions and draft ordinances, administrative codes and resolutions to implement and guide County policies and comply with state and federal law.

5. Code Enforcement

Assist Division of Codes and Building Services with investigation and preparation of cases relating to violation of County ordinances. Act as advocate for County staff in presentation of code enforcement cases to Hearing Examiner. Assist in follow-up and resolution of all code violations including collection of fines due to County. Provide legal services to Division of Codes and Building Services with regard to preparation of liens. Evaluation and preparation of petitions to mitigate fines and liens.

6. Construction Licensing

Assist Division of Codes and Building Services with investigation and preparation of cases involving violations of County's Contractor Licensing regulations. Act as advocate for County staff in presentation of cases to Construction Licensing Board.

7. Board and Advisory Committees

- Ad Hoc Transportation Committee
- Boards of Adjustment and Appeals (3)
- Board of County Commissioners
- All monthly Board of County Commissioners' Management and Planning meetings
- All semi-monthly Board of County Commissioners' Zoning meetings
- Building Industry Oversight Committee (BIOC)
- Comprehensive Plan Annotations Committee
- Eagle Technical Advisory Committee
- Executive Regulatory Oversight Committee (EROC)
- Historical Preservation Board
- Land Development Code Advisory Committee
- Lee Plan Annotations Committee
- Local Planning Agency
- Smart Growth
- Zoning Annotations Committee

FISCAL 2004 BUDGET

COUNTY ATTORNEY (continued)

8. Hearing Examiner

Attend all hearings to provide legal assistance and opinions as to interpretation and implementation of County regulations and policies of the Board. Provide legal advice and assistance with establishment and implementation of procedures for hearings and decision-making process.

9. Workshops

Educate County employees on public records, ethics and preparation of lobby logs.

10. Impact Fee Program

Coordinate with consultants on updates to Impact Fee Schedules. Evaluation and critique of applications for road, fire, parks and school impact fee credits. Provide legal advice to County staff on applications for independent fee calculations. Evaluation of applications for exemption from payment of school impact fees.

11. Intergovernmental Coordination

Coordinate with municipalities within Lee County on matters pertaining to growth management, impact fees, transportation, and annexation. Coordinate with Lee County School District on the implementation of the School Impact Fee Ordinance.

Maintained more than 2,395 Land Use Section open files on a continuous basis including, but not limited to, handling, participation and/or review of the following:

- 87 zoning cases
- 16 ordinance amendment proceedings before the Board of County Commissioners
- 581 Code Enforcement Hearings
- 382 applications for Construction Licenses
- 234 matters for the Development Services Division
- 248 Lot Mowing Liens or Releases
- 120 hearings before the Hearing Examiner on zoning cases
- 0 Special Master Cases
- 9 Resolutions
- 5 Administrative Codes
- 0 Board of Adjustment and Appeals Cases

TRIAL SECTION

The County Attorney's Office represents the Board of County Commissioners in adversarial proceedings including state and federal trial courts, appellate courts and administrative hearings. Attorneys defend Lee County from claims and prosecute claims on behalf of Lee County; provide

FISCAL 2004 BUDGET

COUNTY ATTORNEY (continued)

advice and representation to Lee County regarding pending claims or potential claims as well as representation at depositions of County personnel.

1. Condemnation Cases – Lee County Plaintiff

Assists and advises County Lands and the various county departments that need land or easements for public projects, from the initial planning stages to acquisition. Property which cannot be voluntarily purchased is condemned by the County Attorney's Office.

2. Personal Injury Cases

The current caseload comprises injuries arising out of the operation of Department of Transportation, Lee Tran, EMS, and Parks and Recreation. Several cases have been settled well below the original claims.

3. Civil Cases

The County Attorney's Office has open civil cases which consists of such cases as: Breach of Contract, Civil Rights, Appeal of Hearing Examiner Decision, Petition for Certiorari, Zoning Regulation, Zoning Ordinance, Rezoning, Discrimination, Declaratory Judgment, Temporary Injunction, Injunction/Abatement of Nuisance, Eviction/Stay, Quiet Title, Inverse Condemnation, Protective Order, DOT – Property Damage, Small Claims, Attorney Fees, Bond Validation, Wrongful Termination, Garnishment Proceedings, and Ordinance Challenges.

4. Mortgage Foreclosures Cases

Lee County is named as a party in a steady flow of Mortgage Foreclosures cases due to various liens Lee County or the State levies.

5. Incompetency Cases

By statute, the County funds the examining committee that evaluates people for mental competency under guardianship proceedings in probate court. Lee County is entitled to be reimbursed these costs from the estate of the person adjudged incompetent. These funds are deposited into the General Fund.

6. Bond Forfeiture Cases

Lee County pursues bonds forfeited in criminal cases and to recover costs involved when people violate the bond posted to secure their appearance in court. The funds are deposited into the Lee County Fine and Forfeiture Fund.

7. Miscellaneous Files / No Lawsuit Filed Yet

At any given time, the Trial Section will have a substantial number of miscellaneous files on matters in which litigation is threatened or possible; matters which involve litigation in which Lee County is not a party; matters of a sensitive nature and Trial Counsel is associated to avoid litigation.

8. Subrogation Cases

Collects funds for subrogation claims. Pursuant to terms of the County Employee Health Plan, any recovery from a third-party made by an injured employee is subrogated to the County to the extent of medical costs provided to the employee. The County Attorney pursues those liens and generally reaches a settlement with the employee. Settlements are determined on a cost-

FISCAL 2004 BUDGET

COUNTY ATTORNEY (continued)

benefit/risk analysis considering the nature of the injury, the potential for future costs and the amount of recovery.

PORT AUTHORITY REPRESENTATION

1. Representation of the Board of Port Commissioners

Provide legal counsel and advice at all Joint Port Authority Board Meetings. Prepare Commissioner briefings and legal opinions as requested.

2. Representation of the Airports Special Management Committee

Provide legal advice and opinions to seven-member citizens' advisory board. Provide legal assistance in Committee's review of all leases, contracts, competitive bid and professional service provider selection under Florida's Consultants' Competitive Negotiation Act (CCNA), and Port Authority procedures.

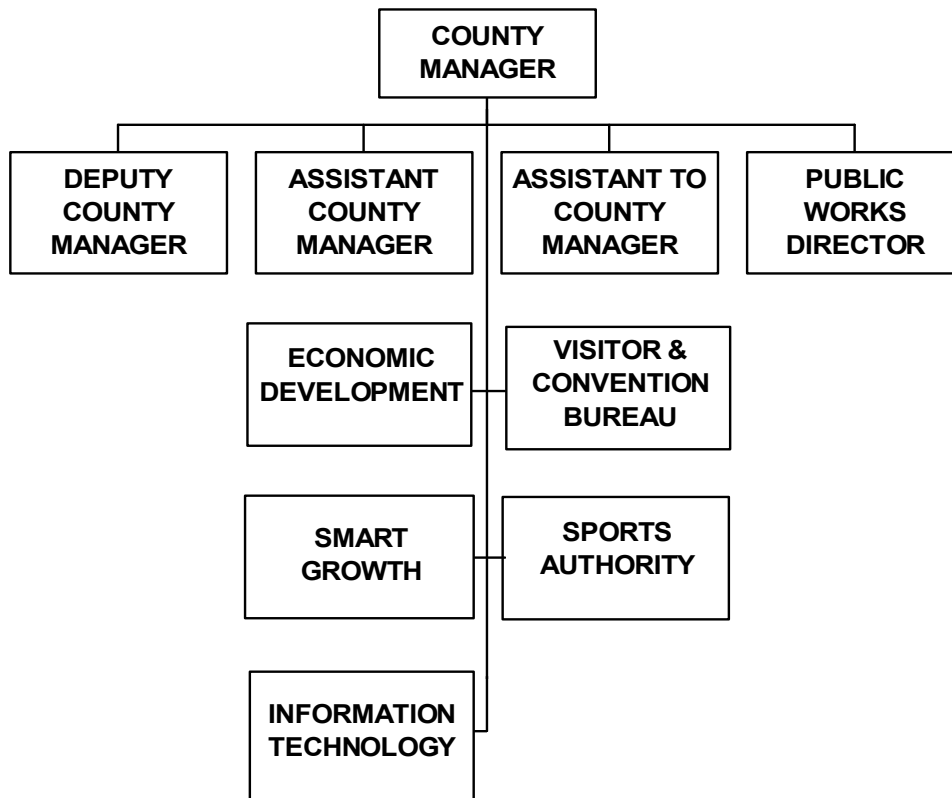
3. Legislation and Policy

Provide legal counsel and interpretation of Port Authority enabling legislation, rules and regulations and policy manuals.

4. Representation of Port Authority Departments – Development, Construction, Purchasing, Human Resources, Land Acquisition and Litigation

- Provide legal advice regarding planning, permitting and construction of SWFIA Midfield Terminal Project. Prepare and review consultant services contracts.
- Provide legal advice and documents for all phases of Port Authority construction projects.
- Review all purchasing bids, quotes, requests for letters of qualification for professional services (LOQ) and requests for proposals (RFPs). Draft/review purchase contracts and leases.
- Provide legal advice and documents on employment, discrimination, Fair Labor Standards Act, and Family Medical Leave Act. Advise staff regarding Collective Bargaining process.
- Provide legal advice, document review and represent Port Authority at real estate closings for ongoing Port Authority Land Acquisition Program.
- Provide legal advice and co-counsel services in all litigation involving the Port Authority except personal injury and bankruptcy cases (handled by outside counsel).

COUNTY MANAGER



Deputy County Manager, Assistant County Manager, Public Works Director and Assistant to County Manager comprise the senior management of the County and their areas of responsibility are described on the following pages.

Visitor and Convention Bureau manages the activity of the tourist tax to promote off-season tourism to Lee County and create a Countywide cooperative marketing program to encourage local and non-profit attractions to market their facilities to tourists.

Economic Development works with a variety of business organizations from other counties, states, and countries to attract new businesses as well as to retain and expand existing industries, increasing the job base in Lee County.

Smart Growth shapes the future growth of Lee County through a proactive, inclusive community effort that continuously improves the quality of life by reaching a harmonious balance between economic development, environmental sustainability and community livability.

Sports Authority works to attract sporting events and activities that will provide economic impact to the Lee County Community. It also acts as a clearinghouse to local, national and international sports entities, assisting with the marketing and promotion of events that target the Lee County area as a potential host site.

Information Technology refers to the Information Technology and Telecommunications contract and vendor.

FISCAL 2004 BUDGET

County Manager

LEE COUNTY - FLORIDA
2003 - 2004

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
Economic Development			
Economic Development	\$ <u>1,387,769</u>	\$ <u>1,604,293</u>	\$ <u>1,562,791</u>
TOTAL	\$ <u>1,387,769</u>	\$ <u>1,604,293</u>	\$ <u>1,562,791</u>
Visitor & Convention Bureau			
Capital Planning	\$ 99,395	\$ 93,583	\$ 113,776
Attraction Marketing	101,615	285,869	224,367
Visitor & Convention Bureau	<u>7,399,303</u>	<u>6,581,348</u>	<u>7,580,472</u>
TOTAL	\$ <u>7,600,313</u>	\$ <u>6,960,800</u>	\$ <u>7,918,615</u>
Smart Growth			
Smart Growth	\$ <u>89,901</u>	<u>299,869</u>	\$ <u>348,004</u>
TOTAL	\$ <u>89,901</u>	\$ <u>299,869</u>	\$ <u>348,004</u>
Sports Authority			
Sports Authority	\$ <u>0</u>	\$ <u>390,951</u>	\$ <u>600,000</u>
TOTAL	\$ <u>0</u>	\$ <u>390,951</u>	\$ <u>600,000</u>
Information Technology			
Telephones	3,577,011	3,256,292	2,392,737
Data Processing	<u>7,932,813</u>	<u>9,207,152</u>	<u>9,768,967</u>
TOTAL	\$ <u>11,509,824</u>	\$ <u>12,463,444</u>	\$ <u>12,161,704</u>
GRAND TOTAL	\$ <u>20,587,807</u>	\$ <u>21,719,357</u>	\$ <u>22,591,114</u>
<u>EXPENDITURES BY FUND TYPE</u>			
General Fund	\$ 1,477,670	\$ 1,904,162	\$ 1,910,795
Special Revenue	7,600,313	7,351,751	8,518,615
Internal Services	<u>11,509,824</u>	<u>12,463,444</u>	<u>12,161,704</u>
GRAND TOTAL	\$ <u>20,587,807</u>	\$ <u>21,719,357</u>	\$ <u>22,591,114</u>

ECONOMIC DEVELOPMENT OFFICE

The Economic Development Office of Lee County (EDO) works to create new jobs in Lee County by recruiting new businesses and helping existing businesses expand their operations. These services are provided for the benefit of all residents, irrespective of geographic or political boundaries. The EDO also acts as staff to the Lee County Industrial Development Authority and the Horizon Council, the County's public-private advisory board on economic development matters. Among the Economic Development Office's core services are the following:

- Contact 200 U.S. businesses annually, trying to get them to locate new operations in Lee County.
- Contact 100 existing local businesses annually to help them with their expansion, technical and training needs.
- Provide custom economic and demographic research for new and existing businesses.
- Build community support for economic development programs and raise private funds to help pay for those programs.

VISITOR AND CONVENTION BUREAU

1. Coordination of All Tourist Development Council (TDC) Activities

Prepare monthly agendas, minutes, reports, etc., pertinent to the business of the statutorily established TDC, which is responsible for fiduciary oversight of the expenditure of tourist tax funds.

Coordinate the annual Community Event Cooperative Marketing Partnership Program. This \$200,000 program is available to all Lee County non-profit events.

Coordinate the annual Beach and Shoreline Capital Project Evaluation and Recommendation process. Tourist tax contributes \$3 million annually to the development of public beach facilities.

Support the work of the Coastal Advisory Council through participation in meetings and work plan.

Represent the Lee County tourism industry at the local, statewide, national, and international level.

2. Tourism Research

Coordinate the collection, implementation, and reporting of all visitor information studies. The data is collected and reported on a monthly, seasonal and annual basis. This information is available to entire tourism industry for development of individual business strategies.

Coordinate special tourism studies as required for a geographical or business sub-set of the County.

Track monthly trends of the tourism business economy as reported by the accommodations industry.

Pretest advertising concepts and campaigns.

Strategize with Bureau staff in the development of key target markets, which will produce the most cost-effective return on investment.

3. Tourism Marketing

Promote Lee County to targeted domestic and international visitors. Marketing is targeted to consumers, special groups, the travel trade, business travelers, meeting planners, both domestically and internationally and niche markets within each.

FISCAL 2004 BUDGET

VISITOR AND CONVENTION BUREAU (continued)

Advertising

Advertise the unique Lee County tourism product through television, newspapers, radio, magazines and Internet. The advertising plan is developed annually and evaluated daily/weekly to respond to market demands and trends.

Airline Passenger Development

Partner with airlines and Port Authority to create more frequent non-stop service to Southwest Florida International Airport from target sector markets.

Travel Agent Help Desk

Respond to specific needs of travel agents in order that they effectively sell Lee County as a preferred destination.

Promotions

Extend the reach of the marketing budget by at least \$5 million annually.

Direct Sales

Conduct at least 80 annual direct sales missions and/or promotions to consumers and travel trade in the domestic market and to conduct 25 annual sales missions/promotions in the international market. These missions allow Bureau staff and industry to create global partnerships directly to present the Lee County tourism product to the world.

4. Communications

Generate at least \$5 million in media editorial each year by positioning the Lee County tourism product as a unique tourism destination. All communities, attractions, etc., receive coverage.

Enhance the marketing program by generating direct assistance to trade and consumer media on a demand basis. This includes all electronic and print journalists interested in developing a Lee County tourism-related story.

Encourage the development of the future local tourism labor force by working closely with FGCU and other related educational entities.

Communicate with the local tourism industry and other interested parties by producing a quarterly newsletter.

Develop new formats of communication and sales with industry and media via the Internet.

FISCAL 2004 BUDGET

VISITOR AND CONVENTION BUREAU (continued)

5. Visitor Services/Community Relations

Provide direct visitor service information seven days per week at three airport locations.

Periodically Staff a Lee County booth at the I-75 and I-95 entrances to Florida providing information to potential visitors.

Assist other VCB departments with volunteer help as needed.

Continue to develop and promote the "Guest First" customer service training program in conjunction with Edison Community College (ECC) and the chambers of commerce. Contract the "Guest First" program to the private sector businesses, as required.

Develop and implement an annual recognition program for Outstanding Hospitality Customer Service.

SMART GROWTH

The Board of Lee County Commissioners authorized the creation of the County's Smart Growth Department in October 2001 following a year long study of the issue by a task force. The Board also created a 18-member Smart Growth Advisory Committee, with each Commissioner appointing three members. The chairmen of the School Board and County Commission also are committee members, and the County Manager is an ex-officio member. The Smart Growth Advisory Committee held its inaugural meeting April 25, 2002 to officially begin the County's Smart Growth process.

The goal of Smart Growth is to achieve a good balance between community livability, economic viability, and environmental sensitivity. One of its keys is proactive, inclusive, community-supported growth management. Elements include, but are not limited to, Environmental Quality, Land Use, Transportation, Water Supply and Community Character.

To learn more about the County's Smart Growth process, view the website www.smartgrowthlee.com.

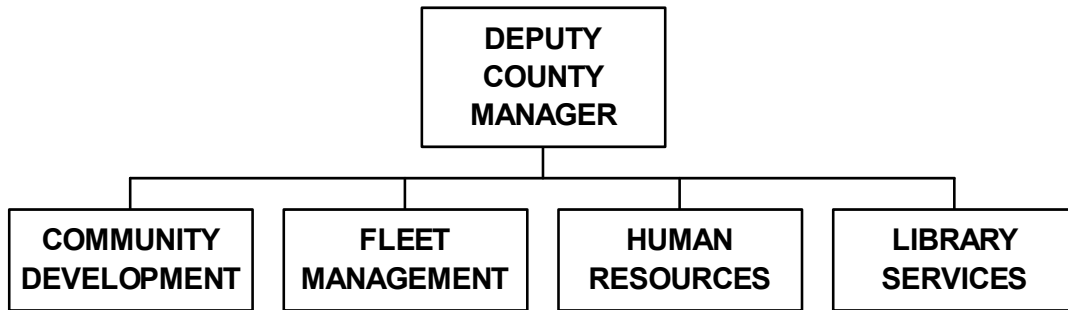
FISCAL 2004 BUDGET

SPORTS AUTHORITY

The Lee County Sports Authority (LCSA) was created in 2003 to meet the growing demand for a dedicated Sports Authority agency. Recognized by the Florida Sports Foundation as one of the state's fifteen "Regional Sports Commissions," the LCSA will perform a number of important community functions, including the following:

- Partner with the Lee County Visitor & Convention Bureau, using sports as a vehicle to diversify Lee County's tourism industry.
- Solicit state, regional, national and international sporting events, thus creating an increase in economic impact from sports tourism.
- Increase the level of customer service to our sports visitors, including organizers, athletes, coaches, parents, spectators and sponsors.
- Diversify the types of sports events held within Lee County, including the solicitation of summer events that can utilize indoor facilities such as TECO Arena, Harborside Event Center, Lee County Civic Center and Alico Arena.
- Enhance the image of Lee County as a premiere sports destination.
- Work in partnership with municipal parks & recreation departments to identify the need for new sports facilities.
- Increase the quality of life in Lee County by providing outstanding entertainment and participatory opportunities through sports.
- Create relocation opportunities for sports businesses in Lee County.
- Work with local youth sports organizations and special interest sports clubs to increase participatory sports opportunities within our community.

DEPUTY COUNTY MANAGER



Community Development oversees various aspects of development and construction in Lee County to ensure proper land use to meet the demands of a growing population and the natural environment.

Fleet Management is responsible for vehicle maintenance and repair, fuel management and a disaster management plan for all County-owned equipment in the event of a natural disaster.

Human Resources provides employee services which includes recruitment and staffing, employee relations, salary administration/compensation, employee benefits, and labor relations.

Library Services includes 11 library buildings, a Talking Books Library, processing center, book mobile and institutional services.

FISCAL 2004 BUDGET

Deputy County Manager

LEE COUNTY - FLORIDA
2003 – 2004

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
Community Development			
DCD – Planning	\$ 2,430,545	\$ 2,503,329	\$ 1,946,366
Administration & Housing Asst	<u>1,862,079</u>	<u>3,274,516</u>	<u>2,363,920</u>
SUBTOTAL	\$ 4,292,624	\$ 5,777,845	\$ 4,310,286
Environmental Sciences:			
DCD Plan Env Svcs	\$ <u>0</u>	\$ <u>0</u>	\$ <u>982,277</u>
SUBTOTAL	\$ 0	\$ 0	\$ 982,277
Developmental Services:			
Development Review	\$ 1,460,745	\$ 1,393,422	\$ 1,998,299
Zoning Review	459,381	453,979	589,318
Rezoning & DRI's	1,448,426	1,188,514	1,757,539
Permit Issuance	1,766,675	1,712,223	1,873,747
Building Inspections	2,699,537	2,636,717	3,424,077
Code Enforcement	2,126,323	2,122,992	2,753,737
Plans Review	<u>1,526,583</u>	<u>1,568,026</u>	<u>1,621,783</u>
SUBTOTAL	\$11,487,670	\$11,075,873	\$14,018,500
Admin & Support:			
DCD Admin & Support	\$ <u>397</u>	\$ <u>1,246,083</u>	\$ <u>1,734,006</u>
SUBTOTAL	\$ 397	\$ 1,246,083	\$ 1,734,006
TOTAL	\$15,780,691	\$18,099,801	\$21,045,069
Fleet Management			
Rolling & Motorized Equipment	\$ 4,845,283	\$ 5,682,853	6,174,807
Emergency Response	<u>26,811</u>	<u>102,506</u>	<u>107,978</u>
TOTAL	\$ 4,872,094	\$ 5,785,359	\$ 6,282,785
Human Resources			
Human Resources	\$ <u>1,790,203</u>	\$ <u>2,164,996</u>	\$ <u>2,457,859</u>
TOTAL	\$ 1,790,203	\$ 2,164,996	\$ 2,457,859

FISCAL 2004 BUDGET

DEPUTY COUNTY MANAGER (continued)

LEE COUNTY - FLORIDA
2003 – 2004

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
Library			
Library Services	\$17,309,296	\$18,539,154	\$21,151,566
TOTAL	\$17,309,296	\$18,539,154	\$21,151,566
GRAND TOTAL	<u>\$39,752,284</u>	<u>\$44,589,310</u>	<u>\$50,937,279</u>

EXPENDITURES BY FUND TYPE

General Fund	\$ 1,388,683	\$ 1,738,164	\$ 1,828,392
Special Revenue	33,089,987	36,638,955	42,196,635
Internal Services	<u>5,273,614</u>	<u>6,212,191</u>	<u>6,912,252</u>
GRAND TOTAL	<u>\$39,752,284</u>	<u>\$44,589,310</u>	<u>\$50,937,279</u>

COMMUNITY DEVELOPMENT

1. Development Services

Provide professional, courteous services to over 70,000 walk-in customers.

Handle approximately 70,000 telephone calls for information.

Conduct approximately 1,200 site development inspections.

Review and process over 200 plats and vacations.

Review and process over 1,000 development orders and limited development order applications.

Provide information to the public on hearing dates, results of public hearings and general information.

Appear before the Hearing Examiner and Board of County Commissioners to make recommendations regarding approximately 500 Zoning/DRI cases.

Provide public information for Zoning and other Land Development Code issues.

Provide approximately 250 written requests for zoning verification.

Process over 2,300 Home Occupation licenses.

Review approximately 17,000 construction plans for building code compliance.

Issue approximately 61,000 building permits.

Perform over 169,000 on-site building inspections to verify that all construction work conforms to building codes and approved drawings.

Monitor contractor licensing for over 4,000 state and local contractors.

Process applications and issue over 500 new contractor licenses.

Renew over 2,500 local contractor licenses.

Handle code enforcement of County codes requiring 31,000 inspections and 17,000 re-inspections.

Provide services to the Town of Fort Myers Beach through an Interlocal Agreement.

Provide services to the City of Bonita Springs through an Interlocal Agreement.

FISCAL 2004 BUDGET

COMMUNITY DEVELOPMENT (continued)

2. Planning

Provide for future growth of the County through comprehensive planning.

Update Comprehensive Plan as required by state law.

Monitor planning activities, i.e., Capital Improvement Program, Year 2010 Overlay, Community Plans, and plan amendments.

Collect and disseminate information regarding economic conditions, population, growth, and building activity in response to over 2,500 requests.

Administer an affordable housing grant program with monies obtained from the State's SHIP program of over \$2.5 million.

Preserve natural, architectural, and historic resources through the administration of historic preservation programs.

3. Environmental Services

Provides for the identification and conservation of natural systems, native vegetation and wildlife through project review, permit issuance and enforcement of Lee County environmental land use regulations.

Enforce County environmental land use regulations through approximately 2,300 inspections.

Review and process over 1,000 dock and shoreline permits.

FLEET MANAGEMENT

1. Vehicle Maintenance and Repair

Perform regularly scheduled preventive maintenance function on all County-owned equipment to increase the repair before breakdown ratio and to minimize County liability in the event of an accident.

Perform repairs on County-owned equipment maintaining a 50:1 equipment/mechanic ratio.

Maintain an adequate inventory of quality repair parts for County-owned equipment.

2. Fuel Management

Provide unleaded and diesel fuel to County departments at a substantially lower rate than retail pump price.

3. Disaster Management Plan

Provide Lee County departments with emergency vehicle maintenance, fuel, and repair service plan for County-owned equipment in the event of a natural disaster.

4. Vehicle Replacement Program

Establishes rates for County-wide Replacement Program for all County vehicles and equipment.

Prepares specifications for the acquisition of all County owned equipment.

Oversees the disposal of County owned rolling stock.

HUMAN RESOURCES

1. Staffing Services

Recruit top candidates for positions at all levels of Lee County Government.
Develop and maintain the weekly Lee County Job List.
Conduct pre-employment screening and verifications.
Coordinate the Student Program.
Coordinate New Employee Orientation.
Provide consultation to the organization during the hiring process.

2. Benefit Services

Coordinate medical, dental, life, and long term disability plans.
Enroll employees with other optional benefits, such as additional life insurance, vision coverage, flexible spending accounts, and short-term disability.
Facilitate retirement through the Florida Retirement System (FRS) and the Deferred Retirement Option Program.
Secure health, dental, group life, optional term life, and long-term disability insurance for employees through competitive processes and through the review of contracts and potential bid documents on an annual basis.
Administer the Alternate Social Security Plan.
Coordinate and oversee relations with the Administrator of the health plan.

3. Compensation

Develop and maintain the Lee County compensation structure and implement a pay philosophy that is reflective of the values and goals of Lee County Government.
Review current salary grades and pay plan to ensure they are fair, accurate, and competitive with the labor market.

4. Employee Services

Provide employee relations services.
Formulate, develop, and interpret personnel policies and procedures.
Foster employee communication and recognition programs.
Formulate, develop, and implement discipline and discharge procedures.
Mediate internal disputes.
Ensure compliance with various laws affecting employment.

5. Human Resources Support Services

Manage service levels provided by external information technology resources to ensure mission critical HRIS processes are available and effective.
Provide adjunct technology support in support of those processes.
Identify, define and help implement technology or processed based improvements.
Maintain custodial responsibility for Lee County's personnel files.

FISCAL 2004 BUDGET

HUMAN RESOURCES (continued)

Manage public records and requests for their review in accordance with Florida State Statutes.

Provide Administrative support across the HR organization.

6. Employee Wellness & Health Services

Proactively provide a full range of services to enhance the overall wellness of employees through administering over 1,500 vaccinations, immunizations, and assisting in FML, ADA, and Employee Assistance Programs.

Provide education on medical and safety topics.

Provide medical triage to approximately 300 injured employees per year.

Keep employees informed through weekly e-mail on wellness issues, annual health fair, periodic screenings and wellness initiatives.

Provide health assessments and drug testing to approximately 550 new hires and potential new hires per year.

7. Labor Relations

Develop and implement labor relations programs.

Formulate policies and procedures that address labor issues.

Provide collective bargaining leadership.

8. Training and Development

Coordinate training and development countywide.

Coordinate and facilitate Managers/Supervisors Orientation.

Coordinate Quarterly Supervisors' Training.

Develop training programs and deliver training.

Develop training budget.

Manage training facility including scheduling of rooms and classes.

Develop training catalogue that includes shared opportunities with Constitutional Offices and other local public agencies/entities.

Chair Training Team and Training Representative meetings.

Select and supervise outside training consultants and programs.

FISCAL 2004 BUDGET

INFORMATION TECHNOLOGY GROUP (ITG)

The following services are provided by a private firm (Schlumberger-Sema) that comprises ITG:

1. Acquire and install computer hardware and software in support of County government core services.
2. Acquire and install telephone communication equipment in support of County government core services.
3. Provide Countywide system connectivity to support County government core services.
4. Provide system connectivity to provide information to the County's citizens and the business community.
5. Provide internal consulting services to County departments relative to technology.
6. Provide technical assistance and troubleshooting to County government through the Help Center.

FISCAL 2004 BUDGET

LIBRARY SERVICES

Lee County's Library System provides resources, programs and services countywide with the exception of an independent district in Ft. Myers Beach. In order to meet the informational, educational, rehabilitative and recreational needs of the broadest possible spectrum of the Lee County public – the Lee County Library System provides residents and visitors with a variety of quality services including:

1. Public Services

- Popular materials and current interest activities
- Reference Services
- Information Services
- Virtual and physical access services
- Cultural awareness forums
- Programs and activities
- Genealogy research

Youth Services

Provide children (ages birth to 12 years) and young adults (ages 13 and up) with access to a wide range of materials, in a variety of formats.

Provide children with access to a minimum of 2,000 programs per year that introduce them to literature and the rewards of independent, lifelong learning.

Provide annual summer reading programs for children, young adults and parents with babies.

Provides young adults with a minimum of 100 programs per year to encourage reading, library use and life long learning.

Adult Services

Provide current, popular reading materials at all locations.

Provide a minimum of 400 programs each year highlighting topics of current interest, exploring literature, and introducing library services to community organizations.

Provide Adult Reader's Advisory services to meet popular reading demands.

2. Central Services

Reference and Information Services

Provide accurate and timely reference assistance to library patrons through:

- Current, authoritative reference materials in traditional and electronic formats
- Ongoing training sessions for staff and all patron levels
- Centralized telephone reference services
- E-mail reference services
- Homework assistance services at all locations
- Genealogy, local and state history collections

FISCAL 2004 BUDGET

LIBRARY SERVICES (continued)

- Interlibrary loan services
- Library website with links to library events and services

Facilities

Construct, staff, and maintain ADA-compliant service outlets in all areas of the County so that 90% of Lee County residents need to travel no further than 7.5 miles to access library services.

Provide space, equipment and infrastructure to support access to developing technology.

Provide information and resources to support economic development and government services in Lee County.

Provide access to developing technology, including the Internet and other electronic resources in Lee County.

Maintain attractive, clean and reasonably safe facilities with varying hours of operation.

3. Technical Services

Collection Development

Select, acquire, catalog, and process a minimum of 100,000 new materials per fiscal year for the public in a variety of formats.

Evaluate and maintain current collections of materials with varying topics and languages.

Check out a minimum of 3,000,000 library materials annually.

4. Community Access Services

Provide assistive services and technology for patrons with disabilities in accessing materials and services.

Provide a minimum of 55 bookmobile stops monthly to families in under-served communities in Lee County.

Provide service as a subregional Talking Books Library for eligible children and adults.

Provide Books-by-Mail service for children and adults who are unable to use a library because of medical and physical disabilities.

Provide specialized materials and services to support the literacy needs of families including families that speak languages other than English at home.

5. Administrative Services

Recruit and retain competent customer service oriented personnel to promote and provide model library services.

Establish cooperative partnerships with a variety of community groups to support library services.

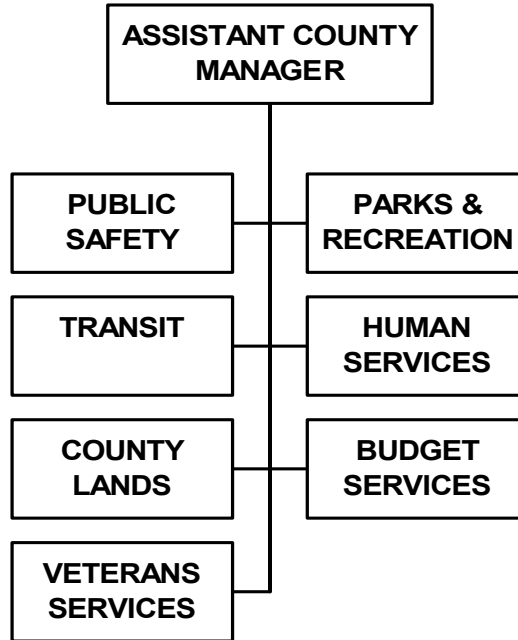
Investigate and assess the functional and accessible needs of all future and existing library facilities.

Maintain a technology plan, which supports the electronic resource and informational needs of all patrons.

FISCAL 2004 BUDGET



ASSISTANT COUNTY MANAGER



Public Safety - Provides services to citizens and visitors of Lee County including emergency medical services, emergency management services, government communications, emergency dispatch and emergency telephone system (E-911).

Parks & Recreation - Services include Extension Services, Conservation 2020 Land Stewardship, Soil and Water Conservation District and programming and maintenance of park and recreational facilities, recreation centers, regional and community parks.

Transit - LeeTran (the County's transit system) provides fixed bus transportation services for citizens and visitors of Lee County, administers employer van pool and ridesharing programs and contracts for paratransit services in compliance with the ADA.

Human Services – Major Human Services functional areas include Housing Services, Family Self-Sufficiency Assistance, Neighborhood Building, State Health Programs, Contracts, and State Mandates.

County Lands - Provides real estate services to all County Departments, as applicable. Additionally, the division is responsible for Lee County's real estate inventory control.

Budget Services - Responsible for the preparation and implementation of the County budget, management studies, grants management, debt management and administration of risk management.

Veterans Services - Counsels, advises, and assists Lee County veterans and their dependents with obtaining benefits, and acts as a liaison between Lee County government, the media, and the general public on veteran-related matters.

FISCAL 2004 BUDGET

Assistant County Manager

LEE COUNTY - FLORIDA
2003-2004

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
Public Safety			
Fire Protection	\$ 8,813	\$ 8,813	\$ 8,815
Public Safety Administration	67,159	172,527	0
Emergency Mgmt Operations	843,206	808,297	893,754
Emergency Operations Planning	287,858	361,863	310,131
All Hazards Protections	1,295,768	636,431	608,498
Emergency Response	18,873,216	26,953,907	33,881,359
Emergency Dispatching	1,589,394	1,712,748	2,338,617
E911 Implementation	2,740,310	2,396,426	2,273,412
Govt Communications Network	1,938,661	1,728,781	1,656,420
Surface Water Management	<u>162,005</u>	<u>0</u>	<u>0</u>
TOTAL	\$27,806,390	\$34,779,793	\$41,971,006
Parks and Recreation			
Extension Services	\$ 779,714	\$ 759,858	\$ 716,091
Soil & Water Conservation	52,955	144,949	153,740
Parks & Recreation Operations	<u>16,040,967</u>	<u>17,919,652</u>	<u>22,020,668</u>
TOTAL	\$16,873,636	\$18,824,459	\$22,890,499
Transit			
Fixed Route Service	<u>\$13,362,462</u>	<u>\$13,883,147</u>	<u>\$18,493,463</u>
TOTAL	\$13,362,462	\$13,883,147	\$18,493,463
Human Services			
Human Svcs Fiscal Mgmt	\$ 245,043	\$ 327,550	\$ 350,838
Neighborhood Bldg Program	122,218	333,718	464,510
Human Svcs Admin/Clerical	555,316	590,663	614,173
Neighborhood Planning Program	112,453	0	0
Neighborhood Improvements	2,519,834	3,384,284	4,017,423
Administration & Housing Asst	49,237	40,000	0
Housing Services/General	524,383	903,205	592,290
State Mandated Programs	4,778,254	5,337,684	6,216,906
Family Services Unit Program	1,223,150	1,698,961	1,344,639
Supportive Housing Program	1,552,732	1,241,482	1,024,929
Community Agency Support	2,243,765	2,578,028	2,984,110
Small Business Development	0	0	247,613
Not Applicable	229,020	74,054	0
State Health Programs	<u>1,569,519</u>	<u>1,681,908</u>	<u>1,712,764</u>
TOTAL	\$15,724,924	\$18,191,537	\$19,570,195

FISCAL 2004 BUDGET

ASSISTANT COUNTY MANAGER (continued)

LEE COUNTY - FLORIDA
2003-2004

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
County Lands			
County Lands	\$ <u>878,136</u>	\$ <u>954,764</u>	\$ <u>1,062,406</u>
TOTAL	\$ 878,136	\$ 954,764	\$ 1,062,406
Budget Services			
Budget Services	\$ 892,155	\$ 878,267	\$ 984,004
Risk Management	<u>222,077</u>	<u>194,499</u>	<u>291,642</u>
TOTAL	\$ 1,114,232	\$ 1,072,766	\$ 1,275,646
Veterans Services			
Veterans Services	\$ <u>264,555</u>	\$ <u>314,960</u>	\$ <u>317,823</u>
TOTAL	\$ 264,555	\$ 314,960	\$ 317,823
GRAND TOTAL	<u>\$76,024,335</u>	<u>\$88,021,426</u>	<u>\$105,581,038</u>

EXPENDITURES BY FUND TYPE

General Fund	\$40,364,762	\$52,793,780	\$ 63,939,259
Special Revenue	20,136,373	19,421,219	20,621,971
Capital Projects	0	0	578,283
Enterprise	13,362,462	13,883,147	18,493,463
Internal Services	<u>2,160,738</u>	<u>1,923,280</u>	<u>1,948,062</u>
GRAND TOTAL	<u>\$76,024,335</u>	<u>\$88,021,426</u>	<u>\$105,581,038</u>

FISCAL 2004 BUDGET

PUBLIC SAFETY

1. **Emergency Management**

Furnish preparedness, response, recovery, and mitigation services to protect people and property from the effects of natural and technological hazards in accordance with requirements.

Provide a standard of care to all residents in Lee County based on the County's vulnerability and frequency of occurrence to natural and technological hazards listed in the document, "Lee County Hazard Vulnerability Analysis".

2. **Emergency Medical Services**

Provide out-of-hospital advanced life support response and care to 55,773 incidents involving the citizens and visitors of Lee County, Florida.

Provide medical direction, training, and support for local first responders pursuant to local, state, and national standards.

Provide public information and education regarding injury and illness prevention, EMS system access, and CPR.

Provide timely advanced life support medical transportation services for 32,423 patients from either the scene of their incident, or between local medical facilities.

Provide timely advanced life support aeromedical care and transportation of 378 patients.

3. **Emergency Dispatch Program**

Provide an accurate, rapid, and reliable communications connectivity link for 190,000 calls from the citizens of Lee County to the Emergency Medical Services and the independent fire district service agencies of Lee County.

Provide pre-arrival emergency medical instructions as required to all citizens awaiting advanced life support service.

Provide emergency dispatch and communications support to counties during time of natural disasters.

4. **E911 Program**

Maintain a Countywide enhanced 911 system to 368,000 telephones.

FISCAL 2004 BUDGET

PUBLIC SAFETY (continued)

Provide training to all public safety answering operators of the 911 system.

Provide the assignment of street names and addresses to citizens residing in Lee County.

Provide maintenance of the 911 Street Database used to determine a citizen's location during an emergency with an error rate of less than one tenth of one percent (0.01%).

5. Government Communications Network

Provide a Countywide voice radio and data communications system to facilitate effective and timely coordination for Lee County government, all municipal governments, the Lee County Sheriff's Department, all fire service agencies, and state and federal offices resident within Lee County.

6. Fire Service

Provide for fire suppression and first responder services to the following areas in unincorporated Lee County through contractual arrangements with existing fire service agencies: Burnt Store, Maravilla, and Useppa Island.

Provide for wildlife fire service support services through funding provided to the Florida Department of Agriculture and Consumer Services, Division of Forestry.

PARKS AND RECREATION

Operations

1. Community Parks

Provide 733 acres of safe, clean, and functional park facilities cost effectively.

Coordinate 70+ adult and youth league activities, which takes place in our parks.

Provide playground and picnic facilities at all community parks.

Continue the coordination of the interlocal agreement with the Lee County School Board, which allows scheduled access to over 15+ facilities.

Provide a variety of educational/recreational opportunities and instructional summer programs for the youth of Lee County during the structured seven-week summer program and Teacher days.

2. Regional Parks

Provide 3,600+ acres of safe, clean, and functional park facilities cost effectively.

Provide passive and active regional parks at a minimal cost of less than \$5 per day to the user.

Maintain 7 miles of public beaches.

Provide weekly interpretive/educational programs through extensive use of volunteers.

Provide a diversity of resource based recreational opportunities including nature study, hiking, paddling, mountain biking and primitive camping.

Provide summer programs in a natural environment.

Provide ballfield facilities for professional baseball teams.

Continue to increase revenue at the Sports Complex through rentals, leases, and special events while maintaining the facility in a professional and cost effective manner.

3. Community/Recreation Centers

Provide a minimum of 10 safe, clean, and functional recreation facilities cost effectively.

Coordinate fee-supported recreation programming and classes through contract instructors and recreational program staff.

Provide a minimum of eight open recreation locations for youth at existing centers at no cost to the user.

Enhance all community based recreation programs by utilizing volunteers and collaborative efforts with other agencies.

Provide a minimum of 27 structured summer programs.

Continue to monitor the privatization of two senior centers.

4. Aquatics

Provide 9 safe, clean, and functional swimming pool facilities and one lakefront beach.

FISCAL 2004 BUDGET

PARKS AND RECREATION (continued)

Maintain safe water quality standards at the water feature “spray ground” located at Lakes Park.

Coordinate with Lee County School Board the use of the four high school pools.

Provide swimming lessons for a minimum of 1,000 people annually throughout the community.

Provide open swim time for the community of not less than five days per week.

Allow private groups to utilize the pool facilities, thereby, increasing revenues to the division.

Collaborate with community-based organizations to provide aquatic events, programs, and training opportunities.

Promote and coordinate collegiate “winter training” programs at the pools.

5. Athletics

Coordinate with Visitor Convention Bureau (VCB) and Lee County Sports Authority to host two new athletic tournaments/special events per year, which will enhance the local economy.

Provide support services to Sports Authority promoting sporting events as needed.

6. Preserves

Continue to develop and implement land stewardship plans for the approximately 16,000 acres of preserves.

Monitor the purchase of additional preserves through funding from the Conservation 20/20 program.

Pursue alternate sources of funding including grants and the use of volunteers for ecological restoration and development of public use facilities of approximately 36 preserves.

7. Boat Ramps

Provide five safe, clean, and functional boat ramp facilities cost effectively.

8. Volunteers & Interns

Recruit and orient volunteers and student interns for all facilities and programs as needed through the efforts of the volunteer coordinator.

Track volunteer support and wage value contribution.

Provide recognition for volunteers.

Provide job skill knowledge and experience for interns.

9. Sponsorship

Obtain sponsorship of programs, which will increase revenues and the ability to add programs.

FISCAL 2004 BUDGET

PARKS AND RECREATION (continued)

10. Marketing

Coordinate the marketing of Lee County Parks and Recreation and all its programs. Program information provided through brochures, flyers, newsletters, and webpage. Provide quality informative and educational videos to promote the department and various programs offered.

11. Grants

Monitor all grants awarded and track funding for grants to supplement the County's funding of facilities, programs, land acquisition, and restoration of the ecological function of natural areas.

12. Special Needs

Provide programming and accessible facilities for persons with special needs, including Special Olympics and adaptive sports, either through inclusion in general existing programs or the creation of new programs under the supervision of a certified therapeutic recreation specialist.

13. Support Services

Provide heavy equipment services to County Parks & Recreation operations as needed using the following equipment: 20 ton crane, tree spade, front-end loaders, dump trucks, grader, forklift, 30' bucket truck, verti-cutter, aerifier, roller, turf shaper, tractor mower, skid steer loader with backhoe and auger, 5 ton vibratory roller and various mechanized hand equipment. Provide assistance to other County agencies upon request and when feasible.

14. Employee Safety

Continue a proactive employee safety program to protect our most valuable resource. Make training available using whatever means possible to encourage a culture of safety in all aspects of Parks and Recreation.

15. Park Ranger Unit

Provide a Park Ranger Unit to enhance visitor safety in all parks, recreation centers and preserves. Inform park visitors of the rules and regulations (Ordinance 02-12) that govern our park properties. Enforce these rules when necessary by issuing citations. Continue to provide environmental education programs to visitors of all ages including off site programs for the Lee County School Board.

16. Education

Reduce the growing trend of obesity and the risk of coronary heart disease in the U.S. by encouraging Americans of all ages to aim for a healthy weight, follow a heart-healthy eating plan, and engage in regular physical activity. The program, "The Hearts N' Parks" is a national, community-based program supported by the National Heart, Lung, and Blood Institute (NHLBI) of the National Institutes of Health and the National Recreation and Park

FISCAL 2004 BUDGET

PARKS AND RECREATION (continued)

Association (NRPA) which supports this effort. as been implemented into many youth and teen programs offered by Parks and Recreation.

Make sports safe and positive for America's youth. Lee County Parks and Recreation has begun to incorporate this National Alliance for Youth Sports goal into all youth leagues that use county facilities.

Assess, plan and evaluate Parks and Recreation staff development and education opportunities. Facilitate educational and staff development program.

17. Environmental Education

Coordinate and enhance countywide environmental education through standards, train the trainer sessions, community outreach, and volunteer support.

Extension Services

Respond to Lee County issues and needs through customized education and training in horticulture, marine sciences, natural resources, youth development, family and consumer services, and agriculture.

1. Small Farm Best Management Practices

Ensure that small farmers are able to sustain operation, create stability to the tax base, and provide a healthy, safer food supply through education programs.

2. Education for Citrus Industry

Provide education for the area's citrus industry to assure their continued profitability.

Encourage environmental and human safe practices in farm production and ranch management.

3. Commercial Horticulture Education

Provide the wholesale nursery industry with best management practices in irrigation, pesticide application, and fertilizer management.

4. Urban Horticulture Education

Increase knowledge of commercial and noncommercial landscape and gardening clientele through demonstrations and targeted programs.

FISCAL 2004 BUDGET

PARKS AND RECREATION (continued)

5. Horticulture Pesticide Application and Training

Provide training in pesticide application certification, including nurseries, landscapers, and municipal workers.

6. Master Gardeners

Train, recruit, and coordinate volunteers to answer horticultural questions, conduct demonstrations, and teach classes to homeowners in Lee County.

7. Education for Family Economic Stability

Teach families how to gain and maintain control of their finances, improve their marketplace performance, and manage other resources to assure their economic stability.

8. Food Safety

Provide serve-safe training to teach food service workers the steps necessary in managing food to assure that persons in Lee County have a safe food supply.

9. Family Nutrition Program

Assist food stamp eligible low-income families in managing their food stamp dollar and nutrition intake.

Provide nutrition and food safety education to school children enrolled in schools with a population of 51% or greater for free/reduced lunches.

Heighten people's awareness of proper diet as related to long-term good health by responding to telephone requests, speaking engagements, and holding workshops.

10. Family and Community Educators Volunteer Program

Manage the Family Connection Center volunteer program to provide educational experiences based on University of Florida research for families in Lee County.

11. Child and Family Education

Provide education so that families can create safe and healthy environments for their children.

12. Housing Safety Education

Teach Lee County families about environmental home management including life cycle housing, hurricane preparedness, humidity control, mold prevention, and management of energy and water.

FISCAL 2004 BUDGET

PARKS AND RECREATION (continued)

13. Traditional 4-H Club Programming and Organizational Development

This 4-H program focuses on the development of clubs and activities based on a core group of projects that have been representative of 4-H for the majority of its 100 years existence, such as horticulture, sewing, and leadership. This program also focuses on the recruitment and training of volunteers to attract more youth to the 4-H program. Project leaders and club leaders are provided the support and training needed to capture the interest of youth at an early age to promote their later involvement in other 4-H programs.

14. 4-H After-School Initiative

Offers 4-H experience available to children attending after-school programs.

15. 4-H Animal Sciences Education

Provides youth the opportunity to learn about different animals through a variety of hands on projects. These projects include the Market Animal Steer and Swine, Dog Obedience, Guide Dog Puppy Program, Small Animals and Poultry. The education youth receive at the club level and through county workshops helps youths to better care for and understand the animals they chose to work with.

16. Florida Yard and Neighborhoods (FYN)

Educate to preserve the pristine environment for Lee County.

17. Marine Sciences

Provide education on marine environment for all Lee County residents and related marine industries.

Soil and Water Conservation

Provides technical assistance to urban residents and agricultural operations including soils information and training, mapping using historic aerial photography, wetland and hydric soils identification, fish pond information, pesticide and nutrient management, timber stand improvement, stream bank and shoreline protection, wildlife management, water quality solutions, exotic plant removal, and plants for coastal dunes.

Provide free Mobile Irrigation Lab service to urban residents and agricultural operation for evaluating the efficiency and effectiveness of their irrigation system to help save water and pumping cost.

Provide conservation planning assistance to help landowners plan, design, and install best management practices to help protect the water quality and quantity of the county. This includes irrigation and drainage designs, pasture and range land management, grazing plans, waste utilization plans, nutrient and pesticide management, fishpond management, and citrus management.

FISCAL 2004 BUDGET

PARKS AND RECREATION (continued)

Provide informational/educational programs to various organizations, schools, and government agencies concerning soil and water conservation, and local agricultural activities. Programs include: Ag in the Classroom, land judging contest, outdoor classrooms, Soil and Water Stewardship Week, Arbor Day, envirothon, and agricultural tours.

Assist the USDA Natural Resources Conservation Service with promoting and administering federal cost share programs including: Environmental Quality Incentives Program (EQIP), Wildlife Habitat Incentives Program (WHIP), and Wetland Reserve Program.

FISCAL 2004 BUDGET

TRANSIT DIVISION

1. Provide fixed route services to citizens of urbanized and nonurbanized areas of Lee County at a level determined by the Lee County Board of County Commissioners.
2. Provide complementary paratransit service within 3/4 of a mile either side of the fixed route system, as mandated by the Americans with Disabilities Act.
3. Provide planning, grant management, and administration activities with the Federal Transit Administration and the Florida Department of Transportation which results in \$5.9 million in support of Public Transportation services in Lee County.
4. Provide shared ride van pool services for employers and groups traveling to/from common destinations.
5. Provide Dial-A-Ride services to areas of the County where ridership is not sufficient to support fixed route services.
6. Provide trolley bus service to support tourism and reduce congestion on Fort Myers Beach.
7. Operate two multimodal transportation centers in the cities of Fort Myers and Cape Coral.

FISCAL 2004 BUDGET

HUMAN SERVICES

Administration

Maintain a budget, which improves computerization of client data and fiscal integrity for all entitlement and grant funds.

Provide clerical support for all areas of the Department and committees addressing Human Service related activities.

Continue inter-agency coordination and community education of community human services.

Participate in the Workforce Development Board and the Community Based Care initiative required by State Statute and other committees and boards as needed.

Continue to review and provide core services, identify program function costs, and provide administration of program objectives.

Review and process agenda items that are consistent with County policy.

Participate in and encourage departmental diversity.

Facilitate the Human Services Council process.

Coordinate and collaborate with community service providers to increase affordable accessible supportive housing for persons with disabilities.

Neighborhood Building

Complete the annual action plan for the Department of Housing and Urban Development (HUD) Consolidated Plan and Homeless Continuum of Care Plan to include coordination of HUD Supportive Housing Program (SHP) applications.

Continue to coordinate six (6) area neighborhood district programs.

Continue to review and research grant opportunities designed to assist in the prevention of homelessness and assist homeless people and persons with disabilities, especially those opportunities that promote liaison relationships with nonprofit agencies.

Continue the Neighborhood Accountability Boards in Pine Manor, Page Park, Harlem Heights, Dunbar, Charleston Park, Suncoast Estates, Palmoval Park, Cape Coral, Lehigh Acres and the Edison Mall.

Contracts

Serve as staff support liaison to the Partnering for Results Proposal Review Panel. Staff coordinates and oversees the funding process by preparing the request for proposal, reviewing

FISCAL 2004 BUDGET

HUMAN SERVICES (continued)

applications, and providing information to the Proposal Review Panel. This panel is responsible for evaluating proposals which meet the established outcomes and make funding recommendations to the Board of County Commissioners.

Provide general fund dollars to and execute contracts with not-for-profit human service agencies to purchase services.

Monitor and audit contracts to ensure compliance with funding recommendations and program requirements and to ensure accountability for funds expended and services provided.

Monitor HUD funded sub-recipient agencies utilizing Community Development Block Grant (CDBG), Home Investment Partnership Program (HOME), and Supportive Housing Program (SHP) funds.

Provide mandated funding to alcohol, drug abuse, mental health providers and the Public Health Unit.

Network with other funding entities to coordinate funding recommendations and share monitoring information.

Track demographic, historical, cost, and performance outcome data for all contracts.

Housing Services

Partner with local not-for-profit housing developers to provide assistance for low-income homebuyers through the acquisition and rehabilitation of homes.

Purchase and rehabilitate homes for the HOPE 3 Program for sale to low-income homebuyers.

Provide down payment or closing cost assistance to low-income first time homebuyers through the Down Payment Assistance Program under the HOME and SHIP Program.

Complete affordable owner or renter occupied housing rehabilitation projects.

Complete Weatherization Assistance Program projects in conjunction with the Low Income Emergency Home Repair and Low Income Home Energy Assistance programs and by leveraging funding when appropriate with other housing rehabilitation.

Continue supportive and affordable housing seminars in target areas to bring providers together and acquaint clients with the availability of services.

Further investigate all types of private funding sources for appropriateness for supportive and affordable housing programs, creating public/private partnerships for a consolidated approach for service.

FISCAL 2004 BUDGET

HUMAN SERVICES (continued)

Family Self-Sufficiency Program

1. Direct Services

Provides financial assistance programs offered through local, county, state and federal funds. Assistance may be provided in the form of first month's rent, eviction/past due rent or mortgage, utility costs, shelter and local or limited out-of-county transportation. Federal and local funds provide the opportunity for a large number of households to receive assistance with utility payments. All payments are made to vendors.

Provide the opportunity with a Community Services Block Grant (CSBG) through the Lee Education and Employment (LEE) program for a limited number of eligible participants to receive vocational training, emergency assistance and case management.

Provide with grant dollars the Housing Opportunities for Persons with AIDS (HOPWA) Program. The program provides HIV+ individuals with case management and rental, mortgage and utility assistance if their need is HIV+ related.

Provide two homeless programs, LIFT (Living Independently for Today – a Supportive Housing Program) and TFAHF (Temporary Financial Assistance for Homeless Families) that assist homeless individuals and families to move into permanent housing if the applicants demonstrate a commitment to become and maintain self sufficiency.

Ensure that all applicants receive information and referrals to appropriate community resources.

Coordinate and facilitate the monthly meetings of the Emergency Assistance Providers Coalition with Family Self Sufficiency staff.

2. State Mandated Programs

Ensure compliance with all legal mandates, which require county participation or funding for human services related programs.

Provide for the following programs with funding based on Florida Statutes: indigent burials/cremations, Health Care Responsibility Act, county share of Medicaid nursing home, hospital and HMO costs, mental health and substance abuse services, public health services and medical examinations as they relate to suspected child abuse.

Ensure that only appropriate and verifiable expenses are paid and liability is reduced whenever possible.

COUNTY LANDS

County Lands provides various property acquisition and disposition services to all County departments as well as inventory control of all County-owned lands, excluding road right-of-way.

1. **Real Estate Acquisition Negotiations (CIP & Non-CIP Projects)**

Acquire all real estate interests from private and public property owners necessary to construct capital improvement projects or specially funded projects (e.g. Federal or State Grant Programs, MST/BU Projects) in full compliance with Federal, State, or Local laws, as may be required for governmental real estate acquisitions.

2. **Real Estate Disposition Review (County Owned Surplus Properties)**

Dispose of County-owned surplus real estate either by donation or sale in full compliance with Florida Statute 125.35 or Florida Statute 125.38, as the case may be for disposition of governmentally owned real estate.

3. **Real Estate Title Examination (Title Research for CIP, Non-CIP, & Surplus)**

Perform complete examination and special research of real estate ownerships and of property encumbrances necessary to properly support the requirements of numbers 1 and 2 listed above. To further provide title examination and reports to the County Attorney's Office for litigation of real estate condemnation and/or foreclosure.

4. **County Lands Inventory Control**

Maintain the official inventory of all real property owned or leased by the County with information as to purpose for acquisition, costs associated with purchase, existing environmental conditions, improvements made to the land, if any, and potential for subsequent sale, to include input to the Geographical Information System for visual reference. Complies with County Administrative Code and Public Record Laws.

5. **Tax Deed Sales Services of County Held Tax Certificates
(Joint Project between Tax Collector, Clerk's Office, & Board of County Commissioners)**

Initiate applications for tax deed sales, deposit fees, and handle subsequent liquidation of County-held tax certificates, in full compliance with Florida Statute 197.502 and F.A.C. 12D-13.060.

6. **Conservation 2020 Land Program**

Assist the Board appointed Citizen Advisory Committee with all required selection and acquisition activities of the Conservation Lands Program. Coordinates the implementation of the program and evaluation of nominated properties for consideration by the Advisory Committee.

BUDGET SERVICES

1. Bond Compliance and Issuance

Prepare agenda items for development of new and refunding bond issues.

Review all documents associated with new and refunding bond issues.

Update the County's Debt Manual on a regular basis.

2. Monitor Revenues

Monitor significant revenues on a monthly basis.

Prepare revenue projections for significant revenues on a yearly basis.

Update the Revenue Manual on a regular basis.

3. Budgetary Responsibilities

Aid in the development, maintenance and communication of a comprehensive fiscal year operating, non-departmental, capital improvement program and reserves budget for the Board of County Commissioners.

Ensure proposed operating budgets adequately fund Board approved core level services.

4. Special Studies

Provide operational and other specialized analyses/studies for County departments, divisions, and County Manager.

Prepare the Lee County Fiscal Health Study on a regular basis.

5. Risk Management

a. Safety and Loss Control

Serve as liaison between Lee County Government and regulatory compliance agencies such as OSHA, State Department of Labor and Employment Security, EPA, etc.

Conduct safety and accident prevention training and awareness to employees.

FISCAL 2004 BUDGET

BUDGET SERVICES (continued)

Conduct accident investigations to determine how to reduce and/or avoid future occurrences.

Conduct 20 property and equipment inspections annually to prevent losses.

b. Property/Liability/Workers' Compensation

Provide contractual risk transfer and contract review services to County departments.

Purchase, maintain, and monitor the necessary insurance to protect the County's employees, vehicles, and properties.

Provide mediation/settlement negotiation services in response to court-mandated mediation.

Investigate, adjust, and pay property damage claims.

Manage liability and workers' compensation claims and coordinate handling with the third party administrator.

6. Grants Management Function

a. Grant Development

Provide oversight to all county departments on to grant related matters.

Provide annual grant development training to departments.

Provide technical assistance in writing, publishing, and data collection to county departments throughout the year.

b. Grant Compliance

Conduct fiscal/programmatic compliance audits of grants in the County inventory.

VETERANS' SERVICES

1. Client Assistance

Advise and assist all citizens regarding eligibility and entitlement to benefits based on the military service of a past, present, or future veterans. Assist those eligible clients in filing claims and defending those claims in securing benefits, to which they may be entitled.

Respond to a minimum of 17,000 inquiries and requests for assistance per year.

Interview a minimum of 400 new clients per year.

Provide outreach through satellite offices and home visits.

Provide coordination and support for the Veterans Transportation Program.

Provide support for the local VA Clinic and their programs.

2. Support Services

Conduct a minimum of 12 public speaking engagements regarding veterans programs annually.

Maintain liaison with the 60,760 Lee County veterans and 151,900 dependents and survivors through association with the various veterans' organizations around the County.

3. Intergovernmental Liaison

Maintain liaison with local, state, and national veterans' organizations.

Maintain liaison with state and federal agencies.

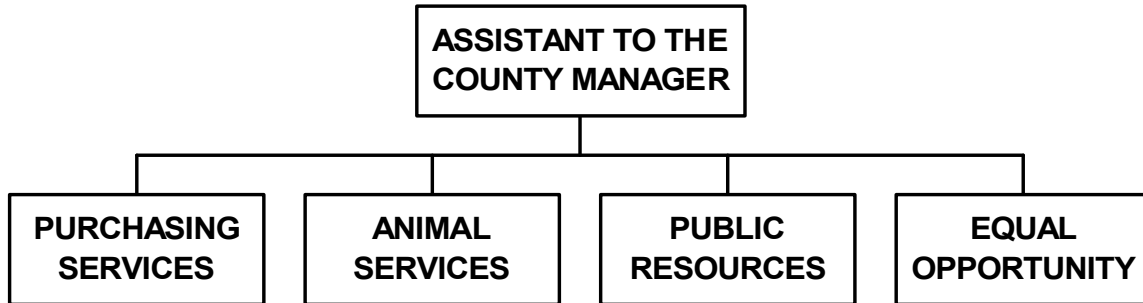
4. Proficiency

Ensure that the staff attends a minimum of two professional training seminars per year.

Ensure that staff successfully completes the State Certification Program annually.

Maintain accreditation with the Florida Department of Veteran's Affairs and others.

ASSISTANT TO THE COUNTY MANAGER



Purchasing Services saves hundreds of thousands of taxpayer dollars each year through a centralized system for procuring goods and services for countywide use. Both vendors and County departments are served through the research and development of open and fair specifications, which results in purchases at the lowest possible price in the shortest amount of time. Purchasing also administers the countywide procurement card program.

Animal Services provides comprehensive animal control services through education and enforcement of laws and ordinance, complaint resolution, rabies control, lost/found animal services, and sheltering of stray and unwanted animals. Animal Services is the only unlimited admission shelter in Lee County meaning that no animal is ever refused regardless of the condition of the animal or the space available in the shelter. Animal Services strives to help find solutions to limit homeless and unwanted animals in the community.

Public Resources provides citizens and other departments with a central contact for obtaining information and assistance. The division works closely with neighborhood groups in obtaining above core level services through the creation and management of special taxing and benefit units (MSTBU). Internal support provided to County departments includes agenda preparation, mail, duplicating, and graphic services.

Equal Opportunity promotes equal opportunity in employment and housing by enforcing the local, state and federal civil rights laws through administrative action, education, outreach and technical assistance.

FISCAL 2004 BUDGET

Assistant to the County Manager

LEE COUNTY - FLORIDA
2003 - 2004

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
Purchasing			
Purchasing Services	\$ <u>809,036</u>	\$ <u>848,083</u>	\$ <u>851,183</u>
TOTAL	\$ 809,036	\$ 848,083	\$ 851,183
Animal Services			
Animal Services – Shelter Operations	\$1,362,146	\$1,431,643	\$1,399,715
Animal Services – Field Operations	423,308	514,901	1,194,800
Animal Services – Spay & Neuter	<u>234,133</u>	<u>298,395</u>	<u>449,420</u>
TOTAL	\$2,019,587	\$2,244,939	\$3,043,935
Public Resources			
MSTBU Services	\$ 247,227	\$ 256,823	\$ 309,332
Public Resources	<u>1,512,885</u>	<u>1,638,800</u>	<u>1,664,686</u>
TOTAL	\$1,760,112	\$1,895,623	\$1,974,018
Equal Employment Opportunity			
Equal Employment Opportunity	\$ 290,137	\$ 310,451	\$ 352,520
Housing Enforcement - HUD	<u>26,350</u>	<u>95,716</u>	<u>94,965</u>
TOTAL	\$ 316,487	\$ 406,167	\$ 447,485
GRAND TOTAL	<u>\$4,905,222</u>	<u>\$5,394,812</u>	<u>\$6,316,621</u>

EXPENDITURES BY FUND TYPE

General Fund	\$4,648,751	\$5,007,233	\$2,895,354
Special Revenue	<u>256,471</u>	<u>387,579</u>	<u>3,421,267</u>
GRAND TOTAL	<u>\$4,905,222</u>	<u>\$5,394,812</u>	<u>\$6,316,621</u>

PURCHASING SERVICES

1. Specification Development & Review

Develop specifications for products and services which will meet the needs of the Lee County employees who will be using these products and services.

Ensure the specifications are written in such a way as to allow fair and open competition among interested vendors.

Review specifications written by department/division staff to ensure compliance with applicable policies and procedures.

Research and be familiar with new products and procedures as they become available on the market.

2. Project Processing

Competitively process informal and formal quotes/proposals in order to obtain the best use of taxpayers money.

Review quotes/proposals received to determine compliance with stated specifications in order to obtain a quality product.

Research the best available means of acquiring products and services such as State Contracts, GSA Schedules, Piggyback purchases, or competitive quoting.

Research waiver requests to determine if applicable and appropriate.

3. Process Purchase Orders

Procure goods and services requested by our customers with applicable policies and procedures.

Follow up on delivery, pricing, etc., when required.

4. Resource/Research

Provide information to our customers on goods and services available.

Provide information on product and service availability and sources of supply.

Provide current marketing pricing of goods and services upon request.

Research alternative procurement methods upon request or to meet special circumstances.

Keep abreast of new product releases.

FISCAL 2004 BUDGET

PURCHASING SERVICES (continued)

5. Training

Prepare and offer training classes to equip requisitioners with the knowledge and skills needed for issuing requisitions.

Educate requisitioners in ethical purchasing procedures.

Educate requisitioners in current purchasing policies and procedures adopted by the Board of County Commissioners and/or the County Manager's Office.

6. Auditing/Monitoring

Review purchases made by requisitioners to ensure compliance with Board policies and procedures.

Ensure purchase orders, which are also considered contracts, are as correct and complete as possible.

Ensure proper procedures are used when processing requisitions and ethical purchasing policies are adhered to.

7. System Maintenance

Administer the OneWorld Purchasing Module for use by all County departments and divisions.

Request changes or additions to the purchasing system to keep it as user friendly as possible and provide the best benefit to the requisitioners.

Maintain the vendor list in accordance with State and Federal regulations.

8. Manual Maintenance

Maintain the Lee County Purchasing and Payment Procedures Manual and keep up to date with current policies and procedures established by the Board of County Commissioners and the County Manager's Office.

9. Procurement Card

Administer the Purchasing card program, as it is designed to improve efficiency in processing low dollar purchases from vendors that accept the Visa credit card.

The Purchasing Card Administrator's duties are as follows:

- Coordinates issuance and cancellations of cards;
- Coordinates program policy issues;
- Maintains policy and cardholder guides/manuals;
- Approves/disapproves requests for Purchasing cards; and
- Coordinates and maintains internal controls.

FISCAL 2004 BUDGET

ANIMAL SERVICES

Lee County Animal Services was established to provide comprehensive domestic animal services to the citizens of Lee County. Its mission is to help the people and animals of Lee County by protecting the health, safety and general welfare through the effective and efficient enforcement of applicable laws and ordinances while providing a shelter that does not refuse to take domestic animals regardless of available capacity. Of greatest concerns in the mission are the control of rabies and the effective control of stray animals (with an emphasis on reducing overpopulation). The mission is accomplished through:

- Full-service shelter operations for stray, abandoned and owner-released domestic animals
- Professional animal control operations for the enforcement of laws and ordinances, investigations of neglect and animal cruelty, and impoundment of stray animals
- Administration of low-cost spay & neuter programs, educational initiatives, rabies and bite case control programs, and humane euthanasia when appropriate

Core services provided include:

- Receive and dispatch of complaints
- Conduct dangerous dog investigations, representing Lee County at hearings to designate animals as dangerous and maintaining ongoing records of the designated dangerous dogs in Lee County
- Operate the County Rabies Control Program including maintaining records of all vaccinations for rabies provided by all veterinarians
- Provide law enforcement assistance
- Complaint response and resolution (nuisance, running at-large, etc.)
- Operate the Animal Licensing Program
- Conduct cruelty and neglect investigations
- Perform animal rescue (abandonment)
- Provide education programs available to the public, schools and civic groups
- Provide Lost and Found programs for owners to reclaim stray animals
- Provide adoption programs for all unwanted and unclaimed animals
- Perform euthanasia services when and where appropriate for the general welfare of the County

Enforcement of the laws and ordinances results in receiving between 12,000 – 15,000 animals annually. Those animals require the following services:

- Receive and evaluate animals upon intake
- Provide emergency and preventative health care of animals
- Clean and maintain kennels
- Provide Lost and Found services
- Offer adoption programs (on-site and off-site)
- Perform euthanasia services as needed
- Dispose of animal carcasses as appropriate

PUBLIC RESOURCES

1. Citizen Information and Assistance

Provide a central location point for citizens' inquiries and complaints.

Maintain a broad base of community information for referrals.

Recruit participants for the Lee County Speakers Bureau, create and maintain a Speakers Bureau catalog and assist citizens in booking speakers.

2. Mail Services

Provide centralized mail processing for an average of 80,000 pieces of internal and posted mail per month.

Provide daily pick up and delivery mail service for departments and divisions.

Realize annual savings by pre-sorting mail for bulk postage.

3. Support Services

Prepare and distribute agendas for all Board meetings and advertise each meeting appropriately.

Coordinate the appointment/re-appointments of over 700 members of County advisory committees; file an annual report with the State regarding financial disclosure; prepare annual committee sunset recommendations to the Board.

Continually update and distribute the Administrative Codes, External Fee Manual, Ordinance Index, Codification of Ordinances, Board Meeting Calendars, and Internal/External Phone Directories.

Monitor official cable franchises in Lee County.

Record and maintain public record videotapes of Board meetings and other requested meetings, and duplicate the tapes upon request.

Maintain in good repair an inventory of basic audiovisual equipment to be loaned out to other offices.

4. Printing, Graphics, and Central Duplicating

Provide professional graphic services to all departments, divisions, and constitutional officers.

Provide a central duplicating service for large projects, including assembling, drilling, and binding.

FISCAL 2004 BUDGET

PUBLIC RESOURCES (continued)

Provide printing consulting and assistance to departments, divisions, and constitutional offices.

5. Communication Services

Conduct the Lee GROWS Program continuously throughout the year.

Utilize a combination of methods for disseminating information, such as press releases, Public Service Announcements, advertising, Lee T.V., Lee Cares, Lee GROWS, and in-house video projects.

Program and produce County Government Channel 24 hours/7 days a week with live and/or taped events.

Coordinate and manage special events for the Board (groundbreakings, dedications, inaugurations, and meetings).

Assist in organizing the annual hurricane media workshop and orientation.

6. Public Information

Provide a crucial function in disseminating critical emergency information to the media and citizens when disasters are imminent. Information is reported by means of the emergency public information officer, County Internet, telephone hotlines, and government access television channels. Some of these communication tools are also used to instantly provide the media and citizens with other County non-emergency information.

7. Municipal Service Taxing Unit/Benefit Unit Services (MSTU/BU)

Provide for the development, creation, and ongoing support of streetlighting districts, special improvement units, and infrastructure projects for communities desiring to enhance their neighborhoods beyond the core service level. Lee County currently has the following units:

- Streetlighting and Sidewalk Units 43
- Special Improvement Units 16
- Canal/Channel Excavation Projects 1
- Water Project/Sewer 4
- Road and Drainage 1
- Debt Service Projects 26

Provide for the assessment and billing of all MSTBUs.

EQUAL OPPORTUNITY

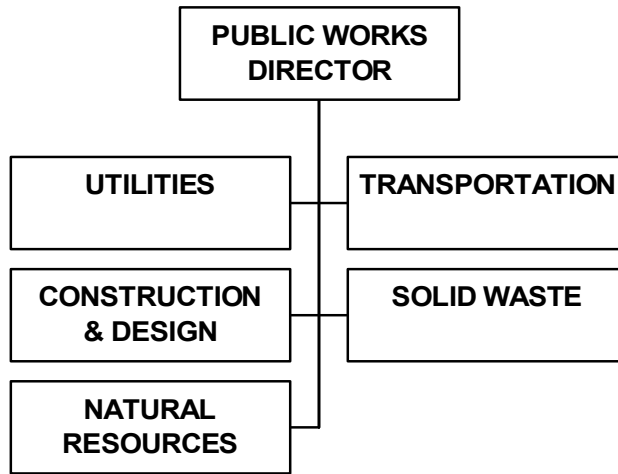
The Lee County Office of Equal Opportunity promotes equal opportunity in employment and housing by enforcing the local, state and federal civil rights laws through administrative action, education, outreach and technical assistance. The office is also responsible for administering the County's Disadvantaged Business Enterprise Program.

- Provides training, technical assistance and educational programs to citizens of Lee County about all local, state and federal civil rights laws
- Investigates and resolve allegations of employment discrimination
- Investigates and resolve allegations of housing discrimination
- Coordinates ADA Title II Compliance for Lee County
- Facilitates training and technical assistance for disadvantaged business enterprises.

FISCAL 2004 BUDGET



PUBLIC WORKS DIRECTOR



Utilities is an entirely self-supported enterprise system responsible for the operation and management of a potable water system that serves 67,518 customers and a consolidated sewer system which serves approximately 46,458 sewer customers within Lee County.

Natural Resources provides for management and protection of the County's natural resources through well permitting, water conservation, water quality monitoring, flood protection, beach preservation, water-way/marine resources, hazardous waste management and pollutant storage tank programs.

Solid Waste is a self-supported enterprise operation responsible for the mandatory countywide garbage collection program for businesses and residences, the Waste-to-Energy facility, the Materials Recycling Facility, Lee/Hendry Landfill, Hendry County Transfer Stations and the household hazardous waste collection program.

Construction and Design provides engineering, design, planning, project management, and inspection for County and Constitutional construction projects. It also provides building maintenance and repair services, contract administration, record storage, and leased property administration for County departments, and conducts County surplus auctions.

Transportation is responsible for all of the County's transportation-related activities, which include: repair and maintenance of roads, signs and canals; operation of three toll facilities and related bridges; engineering and management of transportation capital projects.

FISCAL 2004 BUDGET

Public Works Director

LEE COUNTY - FLORIDA
2003-2004

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
Utilities			
Utilities-WW Treat. Waterway E.	\$ 462,250	\$ 555,089	\$ 596,373
Utilities-WW Treat. Fiesta Village	1,075,254	1,050,009	1,293,699
Utilities-Water Prod-Waterway	417,323	731,485	679,878
Utilities-Water Prod-College	57,428	115,950	302,082
Utilities-Water Prod-Green Meadows	1,419,494	1,947,971	1,853,235
Water Production - Bartow	0	345,850	662,069
Water Production - Pinewoods	0	712,031	1,350,142
WW Treatment – San Carlos	0	44,641	176,450
WW Treatment – Three Oaks	0	291,036	1,102,524
Water Production – Olga	1,296,576	1,606,661	1,803,882
Water Distribution	1,089,381	1,533,243	1,997,373
WW Treatment - Contracts	3,112,970	4,300,000	4,550,000
WW Collection	2,660,430	2,911,778	3,355,347
Utilities – Maintenance Services	563,827	1,302,175	1,211,710
WW Treatment – Package Plant	11,628	39,550	30,200
WW Treatment - Beach	925,468	1,115,242	1,466,419
WW Treatment – Pine Island	236,899	272,536	256,227
Utilities – Gateway - Treatment Plant	115,946	802,403	896,648
Utilities Admin – Sewer	1,886,907	1,463,982	1,317,872
Utilities - Electronics Department	346,825	624,262	828,987
Utilities Admin - Water	1,621,998	1,321,417	1,376,768
Utilities Admin - Management	708,563	1,069,949	1,683,119
Utilities Engineering	552,593	933,737	1,067,261
Water Meter Service	530,369	1,051,220	1,089,756
Billing & Collection	1,334,277	2,217,087	2,185,407
Water Production - Corkscrew	1,535,399	1,525,603	1,889,744
Utilities Support Services	719,218	1,312,154	1,760,900
Water/Sewer General	(9,473)	(3,583)	0
Construction Crew	0	103,104	1,102,898
TOTAL	\$ 22,671,550	\$ 31,296,582	\$ 37,886,970

FISCAL 2004 BUDGET

PUBLIC WORKS DIRECTOR (continued)

LEE COUNTY - FLORIDA
2003-2004

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
Natural Resources			
Marine Services/Marine Sciences	\$ 539,082	\$ 627,542	\$ 680,215
Manatee Conservation	0	16,133	0
Ground Water Management	556,431	532,663	559,868
Environmental Lab	1,083,286	1,275,682	1,410,837
Pollutant Storage Tanks	204,239	248,085	276,625
Surface Water Management	801,535	902,711	1,073,557
Small Quantity Generator	291,569	327,528	351,456
TOTAL	\$ 3,476,142	\$ 3,930,344	\$ 4,352,558
Solid Waste			
Right-of-Way Cleanup	\$ 261,119	\$ 236,850	\$ 328,363
Solid Waste Operations	10,769,299	11,105,971	11,987,645
Recycling	701,671	629,512	824,184
Hazardous Waste	560,517	634,722	663,413
Disposal Facilities	17,474,312	15,866,669	16,943,656
Solid Waste Control	13,892	234	0
Hendry County Transfer Station	224,485	681,633	844,600
Lee/Hendry Landfill	136,546	2,091,016	2,826,916
TOTAL	\$ 30,141,841	\$ 31,246,607	\$ 34,418,777
Construction & Design			
Construction & Design	\$ 1,020,961	\$ 1,067,641	\$ 1,114,212
TOTAL	\$ 1,020,961	\$ 1,067,641	\$ 1,114,212
Facilities Management Administration			
Facilities Management Administration	2,973,130	3,174,411	3,811,894
Maintenance & Repair Services	4,475,063	4,775,394	4,962,515
Facilities Management - Non-MOU	409,389	225,338	250,000
TOTAL	\$ 7,857,582	\$ 8,175,143	\$ 9,024,409

FISCAL 2004 BUDGET

PUBLIC WORKS DIRECTOR (continued)

LEE COUNTY - FLORIDA
2003-2004

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
DOT - Operations			
Canal Maintenance	\$ 2,187,819	\$ 2,413,472	\$ 3,044,605
Landscape Maintenance	884,200	1,689,761	2,063,672
Roadway Maintenance	7,926,613	9,492,274	11,707,289
Bridge Operations - Maintenance	870,814	985,769	1,224,737
Sanibel Cause Reconstruct	0	77,718	293,886
Transportation	(367)	(143)	0
SUBTOTAL	<u>\$ 11,869,079</u>	<u>\$ 14,658,851</u>	<u>\$ 18,334,189</u>
DOT - Traffic			
Traffic - Engineering	\$ 1,185,661	\$ 1,422,888	\$ 1,523,055
Traffic - Operations	2,232,498	2,295,523	2,604,281
Traffic - Signal Systems	1,979,398	2,585,575	3,097,799
SUBTOTAL	<u>\$ 5,397,557</u>	<u>\$ 6,303,986</u>	<u>\$ 7,225,135</u>
Toll Facilities			
Sanibel Causeway R&R	\$ 0	\$ 333,334	\$ 400,000
Bridge Operations	6,673,879	8,412,215	7,449,730
Bridge Landscape	310,793	359,108	395,573
Roads & Bridges	839,496	500,000	200,000
SUBTOTAL	<u>\$ 7,824,168</u>	<u>\$ 9,604,657</u>	<u>\$ 8,445,303</u>
Transportation Engineering			
DOT Administration	\$ 960,348	1,300,975	\$ 1,393,014
Traffic - Planning	434,121	689,926	732,012
Construction	2,074,658	1,716,599	1,904,315
Design	935,985	1,346,515	1,542,123
SUBTOTAL	<u>\$ 4,405,112</u>	<u>\$ 5,054,015</u>	<u>\$ 5,571,464</u>
TOTAL	\$ 29,495,916	\$ 35,621,509	\$ 39,576,091
GRAND TOTAL	\$ <u>94,663,992</u>	\$ <u>111,337,826</u>	\$ <u>126,373,017</u>

EXPENDITURES BY FUND TYPE

General Fund	\$ 11,064,864	\$ 11,705,448	\$ 12,799,460
Special Revenue	22,552,377	26,638,031	31,761,162
Enterprise	61,046,751	72,994,347	81,812,395
GRAND TOTAL	\$ <u>94,663,992</u>	\$ <u>111,337,826</u>	\$ <u>126,373,017</u>

UTILITIES

Lee County Utilities provides core level water, wastewater, and reclaimed water services as an "Enterprise Fund," which is fully funded by service charges and fees, separate from the County General Fund. The following descriptions explain the major Lee County Utilities programs.

1. Utility Management

Review utility rates and fees to ensure they are adequate to provide for the financial needs of Lee County Utilities operations and capital improvements. To the extent possible, capital needs are funded on a pay-as-you-go basis.

Maintain regulatory operational permits including overview of compliance items as required for Lee County Utilities facilities, and provides enforcement of the provisions of Lee County's sewer use, cross connection control and other utility-related ordinances.

Coordinate various customer requests, franchise agreements amendments, tariff amendments, and other related matters with private utilities within Lee County (primarily not-for-profit private utilities) as requested or as Board of County Commission approvals are required.

2. Utility Planning

Plan for the immediate and long-range needs of existing and future customers of the utility systems, including development and management of both operating and capital improvement program budgets. Plan for expansions of the utility systems as a regional utility system within unincorporated Lee County.

Participate in developing amendments to the Lee Plan and responsible for its implementation to ensure concurrence with the portions of the Lee Plan related to the Lee County Utilities System.

Represents Lee County Utilities through the participation in regional planning efforts of agencies such as the South Florida Water Management District to assure necessary long term water resources are available. Specific regional plans include: the Lower West Coast Water Supply Plan, the Lower East Coast Water Supply Plan, and the Caloosahatchee River Basin Supply Plan.

3. In-House Operations

Provide for necessary in-house operations and maintenance to ensure quality services for 67,518 water customers, 46,458 sewer customers, and proper utility infrastructure maintenance. Includes water treatment, water distribution, wastewater collection, wastewater treatment, reclaimed water distribution, system maintenance, telemetry and electronics.

Provide for the review and management of contracted services and agreements such as sludge hauling and disposal, reuse agreements, utility billing agreements, and the bulk wastewater treatment with the City of Fort Myers.

FISCAL 2004 BUDGET

UTILITIES (continued)

4. Engineering Services

Provide project management, engineering services for design, permitting and construction of improvements to the Lee County Utilities systems. Includes CIP projects, relocations required by FDOT and LCDOT roadway improvements, and construction completed under the Contract Operations and Maintenance agreements.

Provide for the maintenance of Lee County Utilities systems record drawing and updating of the GIS files as improvements and changes are made to the utilities systems.

5. New Service Requests

Provide for the processing of new service requests ranging from individual owner homes to larger development order type projects. This includes plan review and inspection for approximately 93 developer-contributed water and wastewater system improvements each year.

Provide new services-related information for approximately 8,000 customer requests and inquiries each year.

Provide for the processing of approximately 1,500 new customer installations, new service connection fees, or forced connections through code enforcement action during the year.

NATURAL RESOURCES

1. Flood Protection

Assist Emergency Operations Center (EOC) in flood emergencies.

Provide planning, management, and engineering services for flood plain protection.

Review plats and vacations of easements for drainage impacts.

Provide technical assistance for Flood Insurance Program through updating of flood studies and flood zone map revisions.

Implement agreement with the South Florida Water Management District (SFWMD) for the maintenance of regional storm water facilities and streams.

Identify and manage capital improvement projects (CIP) as related to storm water.

Submit requests for funding assistance for flood reduction improvements to the South Florida Water Management District (SFWMD), Florida Department of Environmental Protection (FDEP), Army Corp. of Engineers (ACOE), and other agencies.

Respond to citizen requests for action (RFAs).

2. Water Pollution Control

Meet compliance criteria as established in the Environmental Protection Agency National Pollution Discharge Elimination System (NPDES) MS4 permit, perform inspections, and prepare annual report for Lee County.

Monitor water quality for the residents of Lee County and develop strategies for improvement.

Inspect and monitor pollutant storage tanks and pollutant discharges to the environment.

Participate in Estero Bay Study Plan, Charlotte Harbor National Estuary Program, Caloosahatchee Study, Lake Okeechobee release criteria, TMDL (Total Maximum Daily Load) development for impaired water bodies, and the Southwest Florida Feasibility Study.

3. Pollution Prevention (P2)

Educate approximately 15,500 businesses in the proper management of hazardous waste. Twenty percent (20%) assessed annually as required by the State mandate.

Prepare quarterly newsletter used in updating all businesses on regulatory changes and associated requirements of hazardous waste management.

FISCAL 2004 BUDGET

NATURAL RESOURCES (continued)

Provide technical assistance to Fleet Management, Maintenance and Repair Services (MARS), Lee Tran, DOT Facilities, Utilities, Solid Waste, and County Attorney, state and national organizations.

Provide customer service to businesses requesting exemptions to the Pollution Prevention Program.

4. Groundwater Protection

Monitor activities through permitting and inspection of water wells, monitor wells, test boring, foundations holes, elevator shafts, and well abandonments.

License water well contractors, test boring contractors, and monitor well contractors.

Locate and plug abandoned wells.

Maintain a computer database of all permits and licenses issued and wells constructed.

Inspect and monitor pollutant storage tanks and pollutant discharges to the environment.

5. Wellfield Protection/Water Supply

Monitor facilities within wellfield protection zones for evidence of groundwater contamination.

Seek alternative water supply sources and protect existing through participation in the South Florida Water Management District (SFWMD)/Army Corp. of Engineers (ACOE) Comprehensive Everglades Restoration Plan (CERP) and Water Supply Plan Studies.

Review proposed development within the DRGR (Density Reduction Groundwater Resource) area.

6. Hydrological Database and Monitoring

Collect, maintain, and analyze hydrological monitoring facilities required to calibrate computer models and set control parameters for new developments.

Install, maintain, and record data into various databases, GIS, and report formats.

7. Waterway Management

Permit, provide, and maintain aids to navigation to allow safe passage of vessels and resource protection in areas not posted by the United States Coast Guard.

FISCAL 2004 BUDGET

NATURAL RESOURCES (continued)

Provide for maintenance dredging of non-federal public channels to insure safe navigation (when funds are available).

Permit, post, and maintain sufficient legal signage to allow enforcement of vessel operation standards on County waters.

Remove derelict vessels that represent immediate or potential navigation or environmental hazards in coordination with local law enforcement agencies.

Provide administrative services for Waterways Advisory Committee.

8. Marine Resource Management

Develop and implement a manatee protection plan for county waters.

Plan, permit, construct, and maintain artificial fishing reefs.

Support maintenance and improvement of marine fisheries and fisheries habitat.

Continue coastal projects, channel maintenance and marine habitat assessment.

Monitor bacteriological quality at Lee County beaches.

9. Coastal Management

Coordinate beach renourishment and inlet management planning to insure long term navigability of tidal passes and maximize benefits to adjacent beaches.

Provide administration services for Coastal Advisory Council.

Assist in identifying and managing capital improvement projects, including long-term budget requests to State and Federal agencies.

Continue Shoreline Monitoring Program.

FISCAL 2004 BUDGET

SOLID WASTE

The Solid Waste Management system provides core level services as an "Enterprise Fund," which is fully funded by service fees, assessments and other related revenues separate from the County General Fund. The Solid Waste programs are as follows:

1. Operations

Provide collection of solid waste throughout the unincorporated County, City of Bonita Springs and Town of Fort Myers Beach, through competitively bid franchise contracts. This includes services to 191,000 households, 65,000 multi-family units, and all businesses.

Provide customer service, public information, contracts monitoring, and solid waste ordinance enforcement. Customer service calls average 3,000 monthly. A majority of these requests are for information.

Provide illegal dumping investigations and arrests conducted by the Environmental Crimes Deputy, under contract with the Sheriff's Office.

Support proper solid waste management and recycling programs for County administration and operating departments.

2. Disposal

Provide disposal of municipal solid waste (MSW) and horticulture waste from Lee and Hendry counties in an environmentally acceptable manner, in accordance with state law, Florida Department of Environmental Protection (FDEP) regulations, and public health requirements.

Construct and manage disposal facilities, including the Waste-to-Energy (WTE) facility and Lee/Hendry landfill. Also, manage long-term service provider contracts to assure efficient and environmentally sound operations.

Provide disposal of 500,000 tons of MSW and 60,000 tons of yard waste per year.

Manage and process waste tires countywide.

Provide the transfer and disposal of all solid waste from Hendry County including the operation of two transfer stations.

Operate the Lee County Transfer Station.

FISCAL 2004 BUDGET

SOLID WASTE (continued)

3. Recycling Program

Provide public education, recycling processing, and recycling grant application services to all Lee County. In addition, recycling collection services are provided for all residential households and multi-family units in unincorporated Lee County and the cities of Bonita Springs and Fort Myers Beach.

Provide recycling separation services using the County's Material Recycling Facility (MRF). Continue to promote recycling practices throughout Lee County.

Construct and manage recycling processing facilities for use by all countywide.

Promote and operate a program to recycle used electronic equipment.

Provide and service Recycling Drop-Off Stations, particularly for small businesses.

Operate a "confidential document" Shredding Facility.

4. Household Hazardous Waste

Provide collection and disposal of hazardous and toxic materials from households throughout the County at six drop-off collection events per year. County personnel and contracted-chemical waste disposal specialists staff these events.

Provide education and information on proper handling, recycling, or disposal of waste oils, car batteries, and anti-freeze, and other household chemicals.

Provide curbside collection and disposal of household batteries.

Collect approximately thirty 55-gallon drums of household batteries per year for safe disposal and recycling.

5. Right-of-Way Clean Up

Provide clean up of illegally dumped material on County and other public rights-of-way in unincorporated Lee County, paid by a surcharge in the unincorporated area. (Material that is on private property is the landowner's responsibility). Collect approximately 600 tons of debris annually from the rights-of-way.

Provide emergency removal of debris following authorization.

Assist the sheriff's deputies in investigating illegal dumping cases.

CONSTRUCTION AND DESIGN

1. Capital Planning and Budgeting

Forecast needs and delineate budgetary requirements for the Parks and Recreation, Library, and general government (Sheriff, Tax Collector, Elections, Clerk of Court, Court Administration) elements for approximately 40-50 projects of the Lee County Capital Improvement Program through use of community and regional park impact fees, tourist tax, grant and capital improvement funds.

2. Acquisition

Monitor compliance of Parks, Recreation, and Open Space Element of the Lee Plan and plan acquisition accordingly.

Pursue intergovernmental agreement for land use to avoid acquisition cost utilizing long-term leases and interlocal agreements.

3. Design Development and Construction

Provide in-house services and manage consultant services for design development including programmatic approval of user groups and community through various means: steering committees, leagues, and community meetings.

Pursue several public/private and public/public agreements to facilitate cost effective and efficient means of project development.

Provide construction services through project management of quotes, bids, construction contracts, and construction management agreements.

4. Facilities Management

Provide a safe environment for employees and all residents to conduct business with Lee County by maintaining, remodeling, and monitoring over two million square feet of County-owned space.

Provide storage destination of Lee County files and records per Florida Statutes.

TRANSPORTATION

Engineering Services Division

1. Design Program

- A. Produce design plans, permit applications, specifications, and construction documents for various projects (signals, intersections, streetlights, roadway, sidewalks, road resurfacing, right-of-way, survey).
- B. Produce technical reports, studies, and permit applications.
- C. Project management and review of plans and specifications submitted by consultants for County capital improvement projects.
- D. Provide engineering design and environmental services for other County agencies and other governmental agencies as workload permits.
- E. Produce graphics and display materials as required to support projects and proposals.
- F. Maintain, convert to digital form, and catalog 35,000 construction and right-of-way plans.
- G. Assist public in search for Department of Transportation (DOT) archive plans.
- H. Provide project management for Public Works GIS initiative.

2. Planning Program

- A. Long Range Planning:
 - Develop and keep current the County's long-range Transportation Plan Map (20-year horizon) and shorter-term increments.
 - Develop and keep current the Transportation Element of the County's Comprehensive Plan, including evaluating the impacts on the element of annually proposed Comprehensive Plan amendments.
 - Update and keep current the County's Bikeway/Walkways Facilities Plan.
 - Update and keep current the County's access road location map.
 - Annually evaluate and recommend bicycle/pedestrian projects to be constructed in the following year with budgeted funds and provide staff support to Bicycle/Pedestrian Advisory Committee.
 - Update and keep current the County's build-out transportation plan, the Official Trafficway Map.
 - Update and keep current existing and future County roadway service volumes.

FISCAL 2004 BUDGET

TRANSPORTATION (continued)

- Annually evaluate and prioritize roadway projects for potential inclusion in the County's five-year Capital Improvement Program, and develop transportation CIP which balances projects to available revenues.
- Coordinate long-range planning activities with the Lee County Metropolitan Planning Organization (MPO), including attendance of Technical Advisory Committee and MPO meetings.

B. Development Impact Analysis:

- Review and evaluate the transportation impacts of Developments of Regional Impact (DRI's), including preparation of recommended development order conditions and negotiation of development agreements.
- Review and summarize the annual traffic monitoring reports submitted by DRI's.
- Review and comment on transportation issues as needed in County's development review process.
- Review and provide recommendations on road impact fee credit requests.
- Review and provide recommendations on access requests for the County's controlled-access roadway and County's roadways within the cities.

C. Preliminary Design Activities:

- Draft preliminary road and intersection designs, determining typical cross sections and right-of-way needs.
- Evaluate corridor alignment alternatives and options.
- Provide cost estimates for CIP projects and long-range plan projects.

D. Right-of-Way and Mapping:

- Right-of-Way and Research

Provide a public service researching and responding to right-of-way inquiries from the public, County Commissioners, and County departmental staff. Research involves determination of maintenance jurisdiction, interpretation of legal descriptions, preparing chronologies, and technical support for Public Works, County Attorney's Office, and various State/County governmental agencies.

- Inventory, Management, and Quality Control of Public Right-of-Way

FISCAL 2004 BUDGET

TRANSPORTATION (continued)

Provide a service in the inspection, document preparation and coordination of 15 road maintenance acceptances pursuant to Administrative Code 11-7 and assist with issuance of impact fee credits.

Provide a public service in the availability of substantiated records and documentation of County right-of-way. Files and reports are available for public review. Track D.O.T.'s research and respond to petitions to vacate.

- Recordation of Right-of-Way Inventory

Prepare and update database program for inventory of County maintained rights-of-way. To provide an essential service for public information in the preservation of D.O.T. historical documentation/deeds, D.O.T. being recognized as the only County repository of this historical information.

- Manage and control the department's Right-of-Way Computer Mapping Geodetic Information.

Update the right-of-way mapping inventory on the GIS system.

Provide right-of-way maps and variance reports to capital project engineers, Public Works, and County staff.

- Other:

Provide travel demand modeling and technical support as needed.

Review and suggest update to relevant County administrative codes and land development codes, as needed.

Conduct special study efforts as needed.

Process joint agreements with FDOT and other jurisdictions.

3. Construction Program

A. Project Management:

- Provide project management for Capital Improvement Program for Lee County.
- Provide project management for other County agencies and other governmental agencies as workload permits.
- Road Resurfacing Clearinghouse:

Manage road resurfacings, rebuilds, and permits. Take requests, prepare maps, prepare contracts, and maintain database.

FISCAL 2004 BUDGET

TRANSPORTATION (continued)

B. Survey:

- Provide survey services for right-of-way permits and driveway permits.
- Provide survey services for various intersections throughout Lee County.
- Provide survey services for Capital Improvement Program for Lee County.
- Provide survey services for other County agencies as workload permits.

C. Road Resurface and Rebuild Program:

- Provide inventory of all roads for resurfacing/rebuilding projects.
- Prepare annual resurfacing contracts for streets, paved shoulders, and asphalt paths.

D. Bike Paths/Sidewalks:

- Provide coordination and assistance to various civic associations for acceptance of neighborhood easements for Lee County.
- Prepare annual sidewalk contracts for this department and other agencies.
- Construct sidewalks/bike paths under the annual program.

E. Permitting:

- Review, issue and inspect permits for commercial work in county rights-of-way.
- Establish grade and installation requirements for residential driveways.

F. Construction, Engineering and Inspection

- Provide construction, engineering, and inspection services for CIP, major intersection, resurfacing, and sidewalk/drainage projects for this department and other agencies.

Traffic Division

1. Traffic Signs and Markings:

Ensure County maintained roadways have the appropriate signs and markings. This work effort also includes the maintenance and operation of the traffic signals and other similar facilities owned by the City of Bonita Springs and the Town of Fort Myers Beach. All work is done in accordance with Federal, State, and local standards and practices. Maintenance and

FISCAL 2004 BUDGET

TRANSPORTATION (continued)

installation is done through inspections, work orders, capital improvement program (CIP), RFA's, and emergency responses. Inspections are performed on a scheduled and unscheduled basis.

2. Traffic Signals:

Ensure County maintained traffic signals and systems, warning flashers, street lights, aerial signs, permanent counting stations, and the electrical systems for drawbridges and fender lights are properly installed, maintained, and repaired. This work effort also includes the maintenance and operation of the traffic signals and other similar facilities owned by the Cities of Bonita Springs, Cape Coral, Fort Myers, Town of Fort Myers Beach and the Florida Department of Transportation. All work is done in accordance with Federal, State, and local standards and practices. Maintenance and installation is done through inspections, work orders, CIP, RFA's, and emergency responses. Inspections are performed on a scheduled and unscheduled basis.

3. Traffic Engineering:

Review and monitor current and future traffic conditions on County maintained roadways. Traffic engineering services are also provided to the Cities of Bonita Springs, Cape Coral, Fort Myers, and the Town of Fort Myers Beach. These actions assist in improving safety, reducing congestion, reducing travel time, supporting economic development, and facilitating the movement of goods and services within the County and municipalities. Traffic engineering studies and reviews are conducted in accordance with Federal, State, and local standards and practices. Studies and reviews of traffic conditions and traffic control devices are done through routine inspections, RFA's, and emergency responses. Inspections are performed on a scheduled and unscheduled basis.

4. Traffic Management and Support Group:

Manage and provide administrative support of programs, equipment and fiscal resources of the Traffic Program. This is done to ensure that the various programs have the fundamental resources to accomplish their objectives within the approved fiscal budget. This group is also responsible to provide organizational, technical and analytical support to the Section's program areas and for the review of work activities and adherence to standards for work performance of a program.

Operations Division

1. Canal Maintenance:

Maintain County primary and secondary canal systems and includes operating weirs to deter residential flooding for surface water management. Maintenance of canal systems includes mowing, spraying canals for weeds, demucking canals, repairing erosion problems and debris removal, all to insure proper water flow. The weirs are operated and inspected, greased and mechanical adjustment made on a scheduled basis.

FISCAL 2004 BUDGET

TRANSPORTATION (continued)

2. Roadway Maintenance:

Provide the necessary repair operations within 2,700 center miles of pavement, 75 miles of bike paths and 60 miles of sidewalk. The department mows grass within the road right-of-way on a scheduled basis. It is also responsible for completing small construction projects.

Restore County maintained roadside ditches, pipes and catch basins to original hydraulic capacity designs. Maintenance of the tertiary drainage systems includes restoration of proper elevation, cleaning, flushing and repair or replacement of pipes and catch basins. Drive-through inspections are done on a scheduled and non-scheduled basis.

3. Bridge Maintenance/Bridge Operations:

Maintain 115 bridges throughout the County, 302 drainage culverts, and all the guardrails and handrails along County roads. The department provides preventive scheduled maintenance on the drawbridges at Alva, Big Carlos, Matlacha and Sanibel.

4. Landscaping:

Maintain and install County sponsored projects within the right-of-way and along bike paths. All trees and bed areas will meet the minimum quality and safety criteria as outlined in the Leescape Master Plan, FDOT roadway design manual and best horticultural practices prescribed by the industry.

Landscaping/Environmental Tasks:

- Provide landscape architectural plans. Specifications and construction documents for various projects.
- Prepare and coordinate the execution of landscape maintenance and hold harmless agreements with chambers of commerce, civic organizations, developers, homeowners associations, other government agencies, etc.
- Review technical landscape, irrigation, and wetland mitigation plans and specifications submitted by consultants.

5. DOT Operations Administration:

Provide the necessary strategy, technical, tactical and visionary needs for the division. Evaluation feedback is provided both to staff as well as contracted services. Administration is responsible for researching, investigating and negotiating all contracted work for DOT Operations. The department also maintains a "Request for Action" service that answers and documents over 4,300 annual calls from citizens, Commissioners and internal departments. This service generates work orders as needed and provides follow up and proper feedback to the requestor.

FISCAL 2004 BUDGET

TRANSPORTATION (continued)

Toll Facilities Division

1. Revenue Collection:

Collect tolls mandated by Transportation Facilities Revenue Bonds, County Resolutions and Ordinances at the Sanibel Causeway, Cape Coral Bridge, and the Midpoint Memorial Bridge.

2. Operations and Maintenance:

- Perform routine ground maintenance of the Sanibel Causeway, a three-mile series of two-lane bridges and islands.
- Perform routine ground maintenance of the Cape Coral and Midpoint Toll Facilities, consisting of approximately 17 acres of turf, mulched and retention areas, 47,000 plants and shrubs, 500 assorted trees, all requiring an extensive irrigation system.
- Provide funding for routine maintenance and repair of bridges including the Sanibel Draw Bridge and Cape Coral Overpass.
- Perform routine maintenance and repair of toll collection equipment at all three toll facilities.

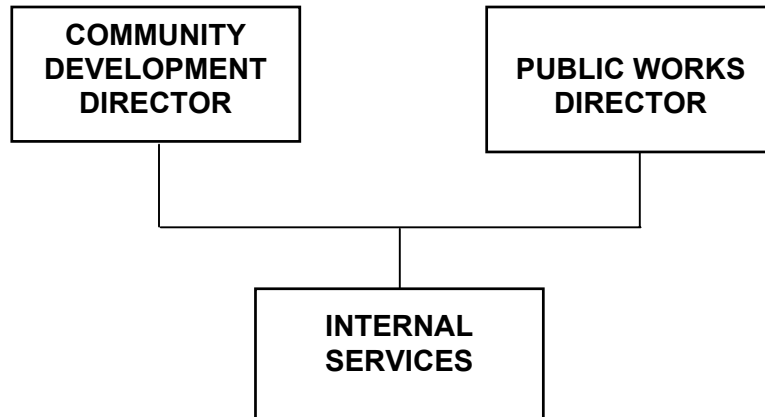
3. Electronic Toll Collection:

- Operate and manage the Leeway Service Center to ensure maintenance of approximately 70,000 customer AVI (Automatic Vehicle Identification) discount programs and transponders.
- Manage toll collection system software performance and upgrades.
- Perform routine AVI toll collection violation enforcement.

FISCAL 2004 BUDGET



PUBLIC WORKS/ COMMUNITY DEVELOPMENT



Internal Services includes Fiscal Internal Support, Contract Management, and Public Works Administration.

Contracts Management provides direction and assistance to departments and divisions engaged in construction and professional service and other contract-related activities. This area reports directly to the Public Works Director.

The Fiscal Internal Support Program provides support to the departments and divisions that report to the Directors of Community Development and Public Works, with the exception of Utilities.

Public Works Administration provides direction and support to the Department of Transportation and the Divisions of Natural Resources, Solid Waste, Utilities, and Construction and Design, as well as Contracts Management. It shares responsibility with Community Development Administration in the management of Fiscal Internal Support.

FISCAL 2004 BUDGET

INTERNAL SERVICES

LEE COUNTY - FLORIDA
2003 - 2004

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
PW/DCD Internal Services			
Pub Works/Comm Devel. Admin	\$ 488,057	\$ 441,755	\$ 767,480
Contracts Int Svcs/Public Wks	319,523	366,590	425,457
Internal Services Fiscal	771,180	774,198	869,883
Internal Support	<u>2,190,503</u>	<u>253,008</u>	<u>0</u>
TOTAL	<u>\$3,769,263</u>	<u>\$1,835,551</u>	<u>\$2,062,820</u>
GRAND TOTAL	<u>\$3,769,263</u>	<u>\$1,835,551</u>	<u>\$2,062,820</u>

EXPENDITURES BY FUND TYPE

General Fund	\$3,483,108	\$1,835,500	\$2,062,820
Internal Services	<u>286,155</u>	<u>51</u>	<u>0</u>
GRAND TOTAL	<u>\$3,769,263</u>	<u>\$1,835,551</u>	<u>\$2,062,820</u>

FISCAL 2004 BUDGET

INTERNAL SERVICES (continued)

Public Works Administration

Provide management and direction to the major Public Works operating departments (Department of Transportation, Natural Resources, Solid Waste, Utilities, and Construction & Design) to ensure the health, safety, and welfare of the citizens of Lee County. Approximately 55 mandated programs (Federal, State and Local) are applicable to the Public Works Department and Divisions.

Contract Management

Supports departments and divisions in the development, negotiation, and administration of construction, contracts, professional service agreements, other professional service contracts, and related change orders through the use of the formal bid, competitive negotiation, request for qualification, and request for proposal processes.

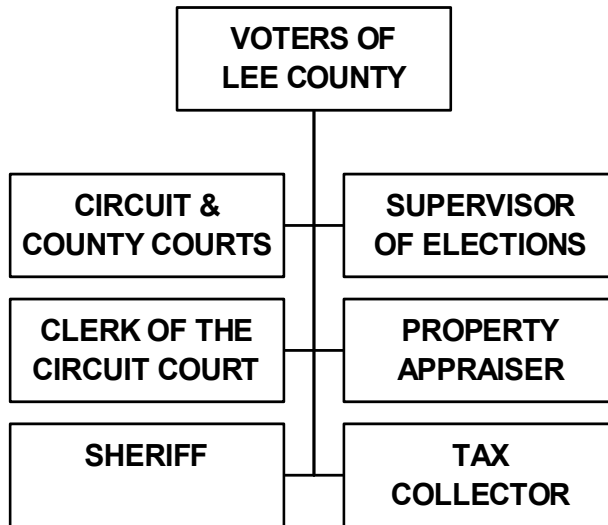
Internal Support Program-Fiscal

Provides fiscal support to the departments and divisions reporting to the Directors of Public Works and Community Development, with the exception of Utilities.

FISCAL 2004 BUDGET



COURTS AND CONSTITUTIONAL OFFICERS



The **Circuit and County Courts** consists of the State Attorney (elected), Public Defender (elected), Medical Examiner (appointed by the Governor), and related Court Services. They are state employees charged with the prosecution, defense, and related support activities associated with criminal and civil court actions. By statute, these are mainly state-funded functions with a portion of their operating funds supplied by the Board of County Commissioners.

The **Clerk of the Circuit Court**, an (elected) officer, is charged with being keeper of the county's public records, custodian of county funds, auditor and chief financial officer of the county, ex-officio clerk to the Board of County Commissioners, and Clerk to the County and Circuit Courts. The Clerk is required to provide accountability to the public relating to the fiscal information important to the operation of government. The Clerk does this through financial reporting and accurate record keeping. The minutes function has been absorbed into the Finance and Internal Audit budget.

The **Property Appraiser**, an (elected) County officer, is charged with determining the value of all property within the County, with maintaining certain records connected therewith, and with determining the tax on taxable property after taxes have been levied. Appraisal fees and facilities-related support supplied by the Board of County Commissioners fund the operations of this office.

The **Tax Collector**, an (elected) County officer, is charged with the collection of ad valorem taxes levied by the County, School Board, any special taxing district within the County, and all municipalities within the County. Collection fees and facilities-related support supplied by the Board of County Commissioners fund the operations of this office.

The **Supervisor of Elections**, an (elected) County official acting under the direction of the Secretary of State, is responsible for maintaining uniformity in the application, operation, and interpretation of the state election laws. The operations of this office are funded by the Board of County Commissioners.

The **Sheriff**, an (elected) official, acts as the chief law enforcement officer for Lee County, with funding being provided by the Board of County Commissioners.

FISCAL 2004 BUDGET

COURTS & CONSTITUTIONAL OFFICERS

LEE COUNTY - FLORIDA
2003 - 2004

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
Court Services			
Budget Transfer – Court Svcs	\$ 9,735,342	\$10,316,769	\$12,122,494
Support to Court Services	<u>1,401,975</u>	<u>1,422,353</u>	<u>1,617,756</u>
TOTAL	\$11,137,317	\$11,739,122	\$13,740,250
Public Defender			
Support to Public Defender	\$ <u>477,853</u>	\$ <u>572,097</u>	\$ <u>656,104</u>
TOTAL	477,853	\$ 572,097	\$ 656,104
State Attorney			
State Attorney	\$ <u>852,625</u>	\$ <u>806,304</u>	\$ <u>1,001,337</u>
TOTAL	\$ 852,625	\$ 806,304	\$ 1,001,337
Medical Examiner			
Medical Examiner	\$ <u>1,117,089</u>	\$ <u>1,336,662</u>	\$ <u>1,531,476</u>
TOTAL	\$ 1,117,089	\$ 1,336,662	\$ 1,531,476
Clerk to the Board			
Support to Clerk to Board	\$ 772,105	\$ 641,053	\$ 961,881
Finance & Internal Audit	6,494,240	7,555,713	8,097,925
Clerk-to-the-Board-VCB	<u>322,682</u>	<u>354,418</u>	<u>333,463</u>
TOTAL	\$ 7,589,027	\$ 8,551,184	\$ 9,393,269
Property Appraiser			
Support to Property Appraiser	\$ 2,019,585	\$ 2,036,354	\$ 2,406,801
Property Appraiser	<u>4,432,604</u>	<u>5,086,036</u>	<u>6,020,733</u>
TOTAL	\$ 6,452,188	\$ 7,122,390	\$ 8,427,534
Tax Collector			
Support to Tax Collector	\$ 950,702	\$ 1,093,819	\$ 985,692
Tax Collector	<u>10,258,408</u>	<u>11,085,508</u>	<u>11,968,344</u>
TOTAL	\$11,209,110	\$12,179,327	\$12,954,026

FISCAL 2004 BUDGET

COURTS & CONSTITUTIONAL OFFICERS (Continued)

LEE COUNTY - FLORIDA
2003 - 2004

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
Supervisor of Elections			
Support to Supervisor of Elections	\$ 377,664	\$ 463,396	\$ 569,784
Supervisor of Elections	<u>2,379,745</u>	<u>3,077,900</u>	<u>3,610,255</u>
TOTAL	\$ 2,757,409	\$ 3,541,296	\$ 4,180,039
 Sheriff			
Sheriff Disbursement	\$ 53,040,264	\$ 55,958,100	\$ 63,166,509
Support to Sheriff	2,487,208	2,839,927	3,687,844
Law Enforcement Trust	31,146	53,413	53,000
Court Support	1,845,615	1,871,328	2,163,544
Sheriff – Miscellaneous	0	18,185	0
Sheriff – Jail Disbursement	<u>21,360,801</u>	<u>25,128,649</u>	<u>28,329,684</u>
TOTAL	\$ 78,765,034	\$ 85,869,602	\$ 97,400,581
GRAND TOTAL	<u>\$120,357,652</u>	<u>\$131,717,984</u>	<u>\$149,284,616</u>

EXPENDITURES BY FUND TYPE

General Fund	\$116,911,025	\$128,230,950	\$145,347,918
Special Revenue	1,754,504	2,030,238	2,275,632
Debt Service	2,055	2,002	0
Capital Projects	968,470	899,413	1,142,445
Enterprise	<u>721,598</u>	<u>555,381</u>	<u>518,621</u>
GRAND TOTAL	<u>\$120,357,652</u>	<u>\$131,717,984</u>	<u>\$149,284,616</u>

SECTION E

CAPITAL IMPROVEMENT PROGRAM/LONG-TERM DEBT

TABLE OF CONTENTS

CAPITAL IMPROVEMENT PROGRAM DEFINED	203
CAPITAL IMPROVEMENT PROGRAM PROCESS/SCHEDULE	207
CIP REVENUE SOURCES	209
PROPOSED DEBT FINANCED PROJECTS	215
EXISTING DEBT SERVICE – GOVERNMENTAL	219
EXISTING DEBT SERVICE – ENTERPRISE	220
CAPITAL IMPROVEMENT PROJECT REQUEST CATEGORY SUMMARY	222
PROJECT INDEX	245
NON-TRANSPORTATION REVENUES (EXCLUDES ENTERPRISE REVENUES) FY03/04 – FY07/08	255
TRANSPORTATION REVENUES FY03/04 – FY07/08	258
ENTERPRISE FUND REVENUES (SOLID WASTE AND UTILITIES) FY03/04 – FY07/08.....	260
ENTERPRISE FUND REVENUES FY03/04 – FY07/08	261
COMMUNITY PARK IMPACT FEE DISTRICTS.....	263
REGIONAL PARK IMPACT FEE DISTRICT	269
ROAD IMPACT FEE DISTRICTS	271
TOURIST DEVELOPMENT COUNCIL – BEACH FUNDS.....	278
FY 02/03 COMPLETED PROJECTS LIST.....	279
LEE COUNTY COMMISSION DISTRICTS MAP	280
OTHER LOCAL CAPITAL IMPROVEMENT PROGRAMS	281

FISCAL 2004 BUDGET



CAPITAL IMPROVEMENT PROGRAM DEFINED

WHAT IS THE CAPITAL IMPROVEMENT PROGRAM?

Lee County's Capital Improvement Program (CIP) is a planning, budgetary, and prioritizing tool which reflects the County's infrastructure needs (via a list of capital projects) for a five-year time frame. The five years are balanced; i.e., revenues are identified to offset expenditures in accordance with state requirements.

The program consists of projects that comply with Lee County's Administrative Code, "Criteria for Evaluating Proposed CIP Projects," and the Lee County Comprehensive Land Use Plan.

The CIP is updated on an annual basis. Amendments to the CIP may be made prior to the next annual CIP review period with approval of the Board of County Commissioners.

WHAT IS A CAPITAL PROJECT?

Capital Projects are major fixed assets or infrastructure with long term value, such as buildings, roads, bridges, and parks. Proposed CIP project requests may originate from County departments, constitutional officers, and/or citizens.

Funds budgeted for a specific project remain allocated until the project is completed. Additionally, project budgets are reviewed annually and, if needed, funding may be adjusted.

Projects may be funded by current revenues or by debt financing, depending upon the availability of funds, the nature of the project, and the policies of the Board of County Commissioners.

WHAT IS THE LEE COUNTY COMPREHENSIVE PLAN?

The Local Government Comprehensive Planning and Land Development Regulation Act (Chapter 163, Florida Statutes) requires that local governments prepare a comprehensive plan which will "guide public capital investments, other public fiscal policies, operating policies of the Lee County government, and the future use of land in the unincorporated portions of the County" (from The Lee Plan, revised 9/90). The County's comprehensive plan may be amended up to twice a year, and must be evaluated and updated every five years. The plan must address the following elements:

Future Land Use Element	Capital Improvements Element
Traffic Circulation Element	Conservation Element
Mass Transit Element	Coastal Management Element
Sanitary Sewer, Solid Waste, Drainage, Potable Water, and Natural Groundwater Aquifer Recharge Elements	Housing Element
Intergovernmental Coordination Element	Ports, Aviation, and Related Facilities Element

Other areas, such as historic preservation, may be included on an optional basis. The Capital Improvement Program should mirror the Capital Improvements Element (CIE) of the Comprehensive Plan. The CIE must contain a balanced set of revenues and capital expenditures for a five-year time frame. Since the Capital Improvement Program is updated throughout the year

FISCAL 2004 BUDGET

CAPITAL IMPROVEMENT PROGRAM DEFINED (continued)

by the Board of County Commissioners, the next amendment of the CIE must contain those changes which have been incorporated into the CIP.

The Comprehensive Plan includes levels of service standards for roads and other public facilities which must be maintained. These standards and other policies within the Comprehensive Plan provide direction and a means with which to prioritize needed capital facilities.

WHO IS RESPONSIBLE FOR MANAGEMENT OF CAPITAL PROJECTS?

Several major County agencies manage capital projects as follows: Department of Transportation, Department of Construction and Design, Utilities, Solid Waste, and Natural Resources.

The Department of Transportation (DOT) is responsible for construction improvements of County roads, bridges, signals, and intersections. In preparing the FY 03/04-07/08 Capital Improvement Program, DOT focused on maintaining the adopted level of service standards in the County's comprehensive plan and network continuity and hurricane evacuation issues. DOT referred to the *Lee County Metropolitan Planning Organization's adopted 2020 Financially Feasible Transportation Plan (Map 3A of the County comprehensive plan) and its 2010 stage, the identification of existing and projected roadway conditions in the County's annual Concurrency Management report, and internal traffic modeling and analysis to identify projects and set priorities. The completion of partially-programmed projects and the programming and requests of other jurisdictions was also considered.

The Department of Construction & Design manages capital projects related to parks, libraries, public safety, and administrative facilities. In addition, this department frequently provides construction management assistance to Constitutional Officers including the Sheriff, Tax Collector, Property Appraiser, Clerk of Courts, State Attorney, Public Defender, and others. The County's Comprehensive Plan includes standards for specific acreage per capita for parks and provisions for library volumes per capita.

Lee County Utilities prepares and manages capital requests based on system requirements for its sanitary sewer and potable water. Utilities capital projects may be developed with the intent of upgrading existing service or expanding utility service based on community needs. This department functions as an "enterprise," and funds its capital projects with revenues generated by providing water and sewer service.

Lee County Solid Waste manages projects relating to landfills, resource recovery, material recovery, and hazardous waste. This section also functions as an "enterprise," wherein its capital projects are funded via user fees.

Lee County Natural Resources manages capital projects that provide for flood protection, water quality enhancement, and water conservation. The EPA (Environmental Protection Agency) adopted legislation that heavily contributes to the composition of this division's CIP. The Lee County Stormwater Management Plan additionally provides direction for their program.

FISCAL 2004 BUDGET

CAPITAL IMPROVEMENT PROGRAM DEFINED (continued)

County departments which were not previously listed may also generate capital project requests. These may be unique types of infrastructure, such as communication facilities, etc. These are developed and reviewed based on the specific factors which identify the need for the project, and may be based on a structured planning process or on specific project requirements.

- * The Metropolitan Planning Organization (MPO) is a transportation planning body established under the State law which includes representatives from each local government. The MPO prepared a countywide priority list of transportation improvements known as the "2010 Financially Feasible Plan" and a "2020 Financially Feasible Transportation Plan."

CAPITAL PROJECT COSTS

Capital project costs include all expenditures related to land acquisition, planning, design, construction, project management, legal expenses, and mitigation of damages.

Project management charges include not only the time expended by the managing department, but also the project management costs charged by other departments for landscaping, property acquisition, and contracts assistance. These costs are budgeted within each capital project as part of the total project cost. Projects which are grant funded are charged on an individual basis, as some grants will not reimburse project management costs.

Departments estimate project costs but consider operating impacts as well, including start up and recurring costs. The startup costs refer to one-time initial costs to be funded from the operating budget at the time the facility comes on line. Recurring costs are those costs to be borne from the operating budget that cover annual personnel and operating expenses related to the facility. A three (3) percent inflation factor is added to each successive year of recurring costs through the CIP budget time frame. Both startup and recurring cost detail are broken down by project, and submitted with the proposed capital project list to the Board of County Commissioners for review and consideration. In this manner, the decision-makers can readily recognize the "true" costs of a potential CIP project, as well as the funding impact once a project is completed and comes "on line." The operating cost estimates provide information which is then useful in preparing the County's operating budget.

The estimates of additional operating and maintenance costs for the CIP are shown in the following table. **Many of the projects that are included in the CIP are maintenance or repair in nature and therefore do not impact the operating budget.**

FISCAL YEAR ENDING SEPT 30	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>
Government Facilities	\$ 2,100,000	\$ 474,452	\$ 0	\$ 0	\$ 0
Parks	390,000	257,000	25,000	45,000	0
Solid Waste	0	0	4,795,000	0	0
Transportation	158,926	158,806	280,797	54,156	96,688
Natural Resources	5,150	83,000	8,000	4,500	0
Total Additional Operating Costs	\$ 2,654,076	\$ 973,258	\$ 5,108,797	\$ 104,016	\$ 96,688

FISCAL 2004 BUDGET

CAPITAL IMPROVEMENT PROGRAMS DEFINED (continued)

The Capital Improvement Program process begins each February with interaction between the coordinating departments - Budget Services and the Department of Planning - and other Lee County departments which maintain direct management responsibility for capital projects. Preliminary instructions for required data and proposed schedules are discussed and revised. Preliminary revenue estimates are disseminated to County staff.

In April of each year, department managers, constitutional officers, and Lee County citizens identify initial proposed revisions to the CIP. Typically, there are not sufficient funds to provide for all of the projects that are identified. These preliminary lists are then reviewed by the Planning Division to determine if the projects meet the requirements of the Comprehensive Plan. (This Plan was prepared in response to the 1985 Florida Growth Management Act, which provides the basis for County planning and infrastructure requirements of the future.)

Once this review is completed, the revised project lists are reviewed by the County Manager and then presented to the Board in an advertised workshop. After receiving direction from the Board, departments review and prioritize projects and prepare a "balanced" CIP. The proposed CIP is reviewed by the Local Planning Agency (LPA – an advisory committee to the Board) before final approval by the Board of County Commissioners in September each year.

In balancing the five years of the CIP, projections of revenues from existing sources are compared to requested capital projects. If there are adequate revenues to fund all the requested projects, the program is balanced. If not, projects must either be revised to reduce costs, postponed to a future time period, or eliminated from the program. Alternative financing, such as long term debt, may be proposed in order to provide sufficient revenues to fund requested capital projects. The current fiscal year funding for the approved CIP is incorporated in the proposed budget prepared in August and adopted at the public hearings held in September of each year.

The overall CIP, with its five-year time frame, gives a fair indication of the foreseeable infrastructure needs of the County. There may be bona fide reasons why a project is needed or desired in the immediate future, but it may be deferred because resources are not realistically available. The CIP helps to structure this decision-making by reviewing capital project requests as well as the operational impact from the implementation of the program.

The Capital Improvement Program is dynamic, changing as identified projects require funding adjustments during the fiscal year and, sometimes, from year to year. Any amendments must be approved by the Board of County Commissioners. Each department maintains daily control of its projects, with overall monitoring of the CIP being the responsibility of the Budget Services staff.

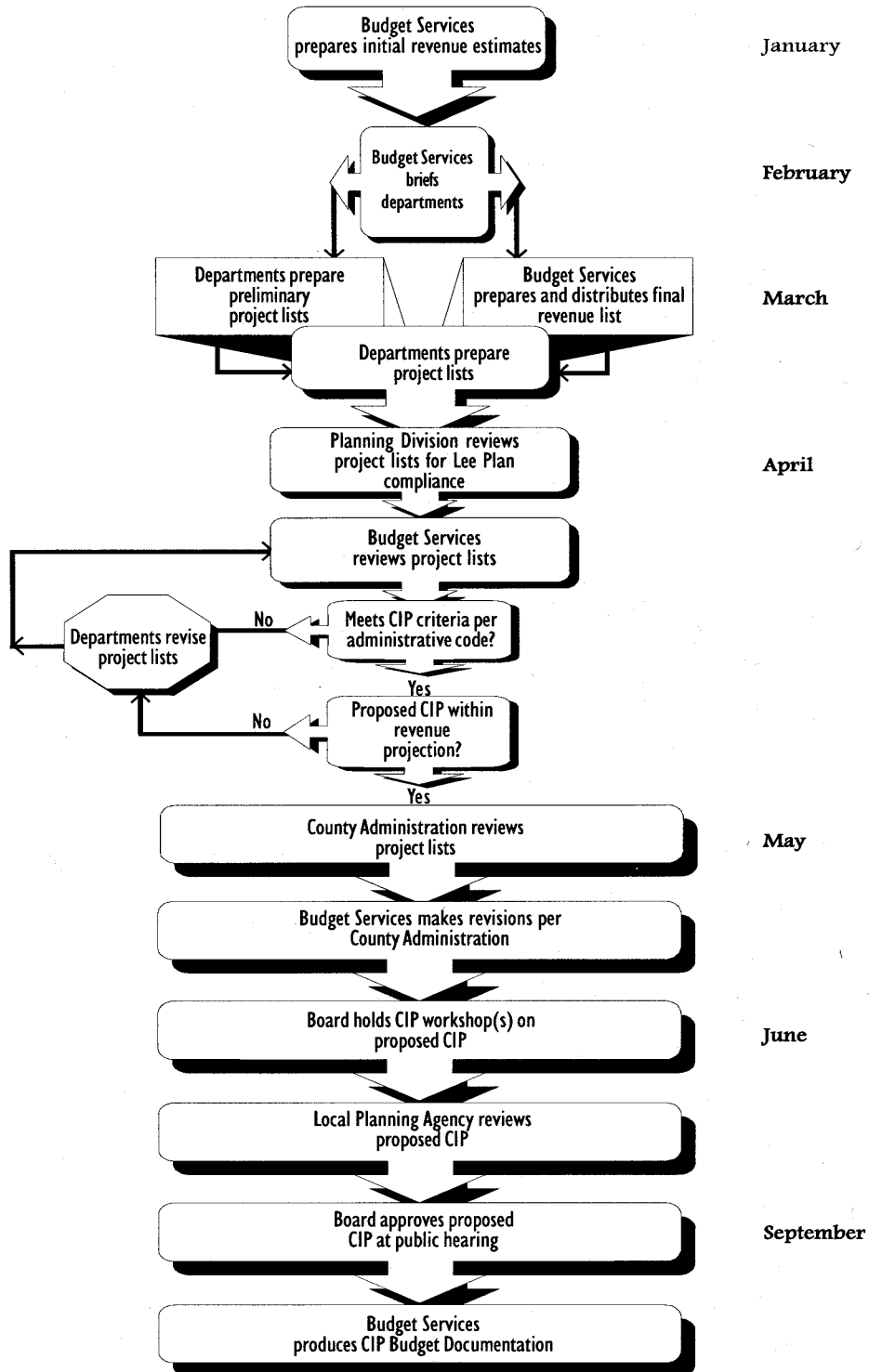
The approved Capital Improvement Program becomes the basis for information included in the Capital Improvement Element.

SUMMARY

The Capital Improvement Program represents the combined efforts of County departments, County Administration, the Board of County Commissioners, and Lee County citizens to enhance the quality of life through timely and judicious construction of infrastructure improvements.

FISCAL 2004 BUDGET

CAPITAL IMPROVEMENT PROGRAM
PROCESS/SCHEDULE



FISCAL 2004 BUDGET

CIP MAJOR REVENUES SUMMARY

(excludes fund balance)

FY 03/04 - 07/08

	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
AD VALOREM TAX	\$20,999,646	\$ 22,469,621	\$ 23,817,798	\$ 25,246,866	\$ 26,761,678	\$119,295,609
AD VALOREM TAX - CONSERVATION 2020	20,491,458	21,925,860	0	0	0	42,417,318
INTEREST *	2,325,000	2,206,000	2,497,000	2,607,000	2,850,000	12,485,000
IMPACT FEES:						
COMMUNITY PARK	2,781,000	2,836,620	2,893,352	2,951,219	3,010,244	14,472,435
REGIONAL PARK	1,750,000	1,785,000	1,820,700	1,857,114	1,894,256	9,107,070
ROAD	11,030,000	11,250,600	11,475,612	11,705,124	11,939,227	57,400,563
GRANTS	3,396,000	2,112,000	1,552,000	1,671,000	4,400,000	13,131,000
TOURIST TAX	3,668,000	3,778,000	3,891,000	3,891,000	4,008,000	19,236,000
ENTERPRISE FUND	27,935,366	20,894,000	9,429,707	7,925,000	5,325,000	71,509,073
PROJECT BOND PROCEEDS	135,283,721	41,402,959	3,333,350	0	0	180,020,030
GAS TAXES	8,854,000	9,152,000	9,459,000	9,766,000	10,052,000	47,283,000
TOTAL MAJOR REVENUES	\$238,514,191	\$139,812,660	\$70,169,519	\$67,620,323	\$70,240,405	\$586,357,098

* Interest fluctuations from year to year are due to fund balance.

CIP REVENUE SOURCES

The Capital Improvement Program budget includes a variety of revenues that are used both for the direct funding of projects and as a source of debt service to retire bonds. This section will describe each of the major revenue sources, with particular emphasis upon how funding is determined and for what purposes those monies are allocated.

CAPITAL IMPROVEMENT FUND (Non-Transportation & Non-Enterprise)

The Capital Improvement Fund maintains accounts for the County's non-transportation projects, but not for non-subsidized enterprise fund projects. Typical projects include parks, recreation centers, governmental offices, storm water improvements, libraries, and Constitutional Officer facilities. The primary sources of revenue for the Capital Improvement Fund are as follows:

Ad Valorem Taxes

Lee County property owners pay a portion of their property tax millage for capital improvements. For FY03-04, the capital improvement millage was set at 1.0124 per \$1,000 of taxable value. These funds are collected by the Tax Collector and deposited into the Capital Improvement Fund. This millage is divided into two components: Capital Projects at 0.5124 mills and Conservation 2020 at 0.5000 mills. Based upon a taxable value as of July 1, 2003, of \$43,139,110,156 projected FY03-04 revenues are expected to reach \$20,999,646 (95%) at .5124 mills. Furthermore, \$20,491,458 in revenues (0.5000 mills) will be collected relative to the Conservation 2020 program which was passed by referendum vote in November, 1996. Conservation 2020 was designed to have the public purchase environmentally sensitive land to limit development and assure a quality of life with nature.

Tourist Taxes

Tourist Taxes are generated from a 3% charge on "room rates" at local hotels and motels. The tourist tax is used in three ways: 33% is used for beach maintenance and improvements to County beach facilities; 13.4% is applied to debt service on the Lee County Sports Complex; and 53.6% contributes to the operation of the Lee County Visitors and Convention Bureau. Therefore, nearly half of the tourist tax is related to capital improvements designed to benefit tourism in Lee County.

State Grants

The County also receives grant funds from the State of Florida for specific programs or activities.

Private Grants

The West Coast Inland Navigation District (WCIND) levies ad valorem taxes from the residents of Manatee, Sarasota, Charlotte, and Lee Counties for the purpose of undertaking navigation projects to improve waterways from lower Tampa Bay to the Collier County line. These funds are remitted as grants to Lee County for specific projects. Types of projects funded are dredging, boat ramps, channel marker installation, and regulatory signage placement.

FISCAL 2004 BUDGET

CIP REVENUE SOURCES (continued)

Interest

Interest earned on the cash balances of the Capital Improvement Fund is projected and budgeted as a revenue in the fund. In FY03-04, interest earnings are projected to be \$500,000 for capital construction and \$100,000 for Conservation 2020.

Fund Balance

Fund balance represents unexpended monies from the prior fiscal year which may be allocated to projects. Fund balance may be uncommitted (prior year reserves) or committed to provide funding for specific projects.

TRANSPORTATION IMPROVEMENT FUND

The Transportation Improvement Fund is composed of revenues which are budgeted for transportation projects. These projects include road resurfacing/rebuilding, signal and intersection improvements, bridge repairs, and major road construction. The primary sources of revenue for the Transportation Improvement Fund are as follows:

Developer Donations

Occasionally, developer donation agreements result from the development order process, typically for mitigating new construction impacts. Specific developer payments identified for roads are deposited in the Transportation Improvement Fund.

Local Option Gas Tax

The Local Option Gas Tax represents both a six-cent tax and a five-cent tax on motor fuels. These monies are allocated between Lee County and the cities of Cape Coral, Fort Myers, Sanibel, Bonita Springs, and the Town of Fort Myers Beach. The amounts the County and cities receive are net of the State's deduction for administrative and dealer collection fees. The entire six cents is pledged to the 1989 Series Gas Tax Bonds. However, only two cents is actually required for debt service. The remainder (approximately four cents) is transferred to the Transportation Improvement Fund. The 1989 Series Gas Tax Bonds were used to fund improvements to Daniels Parkway, Cypress Lake Drive, Colonial Boulevard, Metro Parkway, Pine Island Road, Gulf Boulevard, and Bonita Beach Road. The 1989 Bonds were partially refunded by the Local Option Gas Tax Refunding Revenue Bonds, Series 1993. The balance of the 1989 Bonds were refunded on August 6, 1997, as the Local Option Gas Tax Refunding Revenue Bonds, Series 1997.

In 1993, F.S. 336.025 was amended to allow for the imposition of up to 5 cents as an additional Local Option Gas Tax. In FY94, the Board of County Commissioners approved a five-cent tax with 50% allocated to capital projects, and 50% to the East/West Corridor (Midpoint Bridge approach). In 1995, the 50% for the East/West Corridor was dedicated to a \$35,360,000 bond issue. Those funds were used to develop the approach roadways associated with the Midpoint Memorial Bridge. The entire five cents is pledged to this bond issue although only 50% of the revenues are anticipated for debt service.

FISCAL 2004 BUDGET

CIP REVENUE SOURCES (continued)

Toll Monies

The toll revenues collected on the Cape Coral, Midpoint Memorial, and Sanibel bridges are used to pay debt service, operating and maintenance costs for these three bridges. Any surplus revenues are used for land acquisition, design, and debt service for the westerly extension of the Midpoint corridor. Any remaining monies are moved to the Transportation Improvement Fund to provide for other countywide transportation improvements.

Interest

Interest earned on the cash balances of the Transportation Improvement Fund is projected and budgeted as a revenue in the fund. In FY03-04, interest earnings are projected to be \$1,000,000.

IMPACT FEES

Impact fees are assessed in Lee County against new construction to provide for infrastructure required by new development. The County assesses impact fees for roads, community parks, regional parks, emergency medical services, and fire services. The emergency medical services impact fees are used to purchase capital equipment for the Lee County Emergency Medical Services Division and are not budgeted within the County's Capital Improvement Program.

The fire impact fees are assessed within 16 of the fire districts in the unincorporated areas of Lee County or areas which are served by fire districts which have entered into interlocal agreements with Lee County for the collection of fire impact fees. The fire impact fee revenues are distributed by the County to each of the fire control districts participating in the program. These impact fees may only be used for capital equipment or capital improvements. Fire Impact fees are not budgeted within Lee County's Capital Improvement Program since they are not expended directly by the County.

Community Park Impact Fees

Community Park Impact Fees are imposed upon developers for use in providing community parks to serve new growth. The monies are collected within nine specific districts for the benefit of residents within each district. Community Park Impact Fees are collected only in the unincorporated areas of Lee County. The County also collects Community Park Impact Fees for the Town of Fort Myers Beach and the City of Bonita Springs. These funds are submitted to the Town and City on a quarterly basis. The fees are assessed on residential and hotel-motel room construction only. Fees are based on the type of dwelling, such as single-family residential, mobile home, or multi-family buildings. These fees may only be used for new construction and not for maintenance operating expenses. FY03-04 Community Park Impact Fee revenue is anticipated to be \$2,781,000, which excludes the City of Bonita Springs and the Town of Fort Myers Beach.

Regional Park Impact Fees

Regional Park Impact Fees are also imposed upon developers to provide regional parks required by new growth. These are collected in one countywide district, with the exception of the City of Cape Coral. The County also collects Regional Park Impact Fees for the Town of Fort Myers Beach and the City of Bonita Springs. These funds are submitted to the Town and City on a

FISCAL 2004 BUDGET

CIP REVENUE SOURCES (continued)

quarterly basis. In FY03-04, Regional Park Impact Fee revenue is anticipated to be \$1,750,000, which excludes the City of Bonita Springs and the Town of Fort Myers Beach.

Road Impact Fees

Road Impact Fees are assessed upon new construction within Lee County to provide for transportation improvements required for new growth. These fees may only be used for new construction and not for maintenance operating expenses. Road Impact Fees are assessed upon residential, commercial, and industrial construction. There are eight road impact fee benefit districts in the unincorporated area of the County in which fees are collected. The County also collects Road Impact Fees for the Town of Fort Myers Beach and the City of Bonita Springs. These funds are submitted to the Town and City on a quarterly basis. Only those transportation improvements which are required due to new growth may be funded with Road Impact fees. Impact fees in three of the eight benefit districts are being used to pay debt service for certain projects funded by the 1989 Series Gas Tax Bonds: Pine Island Road, Gulf Drive, and Bonita Beach Road. Road Impact Fee revenue for FY03-04 is anticipated to be \$11,030,000, which excludes the City of Bonita Springs and the Town of Fort Myers Beach.

Impact Fee Credits

Developers may request that impact fee credits be given for developer construction of roads and parks or contributions of land. Credits are applied in lieu of impact fee payments in accordance with Lee County Impact Fee Ordinance.

PROPOSED BONDS

There are several projects included in the FY04-08 Capital Improvement Program which are programmed to be funded with bond proceeds. As a municipal government, Lee County may issue tax-exempt bonds to finance capital construction. A great variety of revenue sources may be used to repay these bonds. Outlined below are the initial methods of funding various departmental bonded projects. There are no plans to bond projects using ad valorem (general obligation bonds) in the FY04-08 Capital Improvement Program. Details regarding existing and projected projects expected to be debt financed are discussed in the "Debt Service" portion of Section B.

Non-Ad Valorem Bonds

Certain types of projects such as parks and government buildings do not generate enough revenues to pay debt service. These projects would be funded utilizing a pledge of non-ad valorem revenues. These revenues would include sales tax, building and zoning permit fees, ambulance fees, and others.

Revenue Bonds

There are projects within the Departments of Utilities, Solid Waste and Transportation which would be bond financed by pledging revenues generated from the operation of these facilities. These bonds would stipulate that revenues from the provision of water, sewer, solid waste services, and toll revenues would provide debt service on these bonds.

FISCAL 2004 BUDGET

CIP REVENUE SOURCES (continued)

Gas Tax Bonds

The County receives various gas tax revenues from the State. The monies can be pledged to bond issues. The County is currently using a portion of its Voted (Ninth-Cent) Gas Tax to retire debt on the Road Improvement Revenue Bonds, Series 1993. In addition, the balance of the Voted (Ninth-Cent) Gas Tax, the County (Seventh Cent) Gas Tax, and the Constitutional Gas Tax are pledged as part of a Non-Ad Valorem revenue group of monies to a series of bond issues. On July 12, 1995, the County completed financing on \$35,360,000 in bonds supported by the Five-Cent Local Option Gas Tax. Fifty percent of the receipts are used to make debt service payments for bonds that were used to construct road improvements associated with the Midpoint Bridge.

ALTERNATIVE FINANCING

There are other proposed financing strategies for projects included within the Capital Improvement Program. These include the lease-purchase of facilities, financing through Municipal Services Benefit Units (MSBU's), and utilization of the Commercial Paper Program.

Municipal Services Benefit Units

A Municipal Services Benefit Unit (MSBU) may be established within a designated geographic area to provide for a service to those property owners within the area. This assessment district is a legal entity which may use assessments from property owners to provide a service or infrastructure to meet the needs of those individuals within the prescribed area.

In FY97/98, the County began using long term financing for MSBU'S through private placement with banks supported by "stand alone" special assessments. That lessened the use of the non-ad valorem debt pledge for those projects.

Commercial Paper

Commercial Paper is generally defined as short term, unsecured promissory notes issued by organizations of recognized credit quality. Lee County participates in the Florida Association of Counties Tax Exempt Commercial Paper Program supported by a credit line from a major bank. Monies are used for payment of construction expenses. In FY97/98, Lee County borrowed \$9,500,000 from the Commercial Paper Program for the westerly extension of the Midpoint Memorial Bridge corridor from its current termination at Santa Barbara Boulevard to Chiquita Boulevard in Cape Coral. This debt issue was fully repaid in December 2001.

The Commercial Paper Program has also been used to borrow funds to construct the Fort Myers Beach Pool and three MSBU's – Pinecrest Road, University Overlay and NE Hurricane Bay. Among those projects only NE Hurricane Bay retains outstanding debt. In addition, two borrowings were issued during FY01-02 – landscaping for Ben Hill Griffin Parkway and Charlee Road. Funding for a sewer line installation in the Town & River Subdivision (Bal Isle Sewer) and for the Triple Crown Court water line were obtained in FY02-03. Frequently, long-term MSBU projects are initially funded from Commercial Paper during the construction phases.

The commercial paper program currently has an outstanding principal balance of \$3,225,000.

FISCAL 2004 BUDGET

CIP REVENUE SOURCES (continued)

State Revolving Fund

The County began participation in the State's Revolving Fund (SRF) Program for Water and Wastewater Projects through the Florida Department of Environmental Protection. This program makes funds available for eligible water and wastewater projects. The County has received approval for \$4.6 million in planning/design/engineering funds that would be used to develop Facilities Plans for Wastewater and Water Projects as a basis to apply for \$39 million in wastewater projects and \$54.3 million in water projects. The interest rate for the pre-construction loan was 3.08% payable over a 20-year period. The top priority project is a new North Lee County Water Treatment Plant. The Facilities Plans were completed in April 2002 and the County plans to begin the loan application process for its wastewater projects (est. \$35,000,000) on a project-by-project basis in FY03-04. This program represents an alternative to traditional bond issues and is expected to save over \$800,000 in issuance costs and over \$10 million in debt service due to the lower interest rates available through the SRF program.

FISCAL 2004 BUDGET

PROPOSED DEBT FINANCED PROJECTS

PROPOSED DEBT - BOARD OF COUNTY COMMISSIONERS, LEE COUNTY, FLORIDA FY03-04 TO FY07-08 and FY08-09 TO FY12-13								
DEBT TYPE AND PROJECT DESCRIPTION	REVENUE SOURCE	FY03-04	FY04-05	FY05-06	FY06-07	FY07-08	FIVE YEAR TOTAL	YEARS SIX TO TEN FY08-09 TO FY12-13
I. NON SELF SUPPORTING DEBT								
A. GENERAL GOVERNMENT								
1. JUSTICE CENTER EXPANSION - CLERK OF COURTS	Bond Funds/General Fund	\$41,474,000	\$0	\$0			\$41,474,000	\$0
II. SELF SUPPORTING DEBT								
A. TRANSPORTATION								
1. SANIBEL BRIDGE REPLACEMENT	Toll Revenues	\$55,400,000	\$0	\$0	\$0	\$0	\$55,400,000	\$0
B. UTILITIES - SEWER								
1. REPAYMENT OF State Revolving Loan CS12039232P for \$4,669,379	Repayment of State Revolving Loan from Utilities Funds	\$289,821	\$579,642	\$579,642	\$579,642	\$579,642	\$2,608,389	\$3,767,673
2. AIRPORT SEWER DISTRICT	Reimbursement from State Revolving Funds	\$0	\$0	\$8,000,000	\$0	\$0	\$8,000,000	\$0
3. PINE ISLAND WASTEWATER TREATMENT PLANT DEEP INJECTION WELL	Reimbursement from State Revolving Funds	\$0	\$2,500,000	\$0	\$0	\$0	\$2,500,000	\$0
4. AIRPORT SEWER TRANSMISSION LINE	Reimbursement from State Revolving Funds	\$0	\$4,500,000	\$0	\$0	\$0	\$4,500,000	\$0
5. GATEWAY WASTEWATER TREATMENT PLANT EXPANSION	Reimbursement from State Revolving Funds	\$0	\$0	\$0	\$0	\$9,200,000	\$9,200,000	\$0
C. UTILITIES - WATER								
1. NORTH LEE COUNTY WATER TREATMENT PLANT	Reimbursement from State Revolving Funds	\$0	\$20,604,309	\$0	\$0	\$0	\$20,604,309	\$13,501,000
2. STATE ROAD 739 WATERLINE RELOCATION	Reimbursement from State Revolving Funds	\$1,100,000	\$0	\$0	\$0	\$0	\$1,100,000	\$0
3. AIRPORT HAUL RESEVOIR	Reimbursement from State Revolving Funds	\$4,000,000	\$0	\$0	\$0	\$0	\$4,000,000	\$0
4. CORKSCREW SATER TREATMENT PLANT EXPANSION IMPROVEMENTS	Reimbursement from State Revolving Funds	\$5,850,000	\$0	\$0	\$0	\$0	\$5,850,000	\$0
5. NORTH LEE COUNTY WATER TREATMENT PLANT - WATER TRANSMISSION LINE	Reimbursement from State Revolving Funds	\$1,500,000	\$0	\$0	\$0	\$0	\$1,500,000	\$0
6. OLGA WATER TREATMENT PLANT RESEVIOR & PITT IMPROVEMENTS	Reimbursement from State Revolving Funds	\$5,000,000	\$0	\$0	\$0	\$0	\$5,000,000	\$0
7. GREEN MEADOWS TRANSMISSION LINE	Reimbursement from State Revolving Funds	\$2,100,000	\$0	\$0	\$0	\$0	\$2,100,000	\$0
D. SOLID WASTE								
1. LEE/HENDRY LANDFILL PHASE 2	Solid Waste Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000
2. SOLID WASTE PROCESSING EQUIPMENT	Solid Waste Revenues	\$40,000,000	\$0	\$0	\$0	\$0	\$40,000,000	\$0
E. OTHER - COMMERCIAL PAPER PROJECTS (MSBU'S) THAT ARE ANTICIPATED TO RECEIVE LONG TERM FINANCING								
1. NORTHEAST HURRICANE BAY DREDGING MSBU	Special Assessments	\$450,000	\$0	\$0	\$0	\$0	\$450,000	\$0
2. CHARLEE ROAD MSBU	Special Assessments	\$296,130	\$0	\$0	\$0	\$0	\$296,130	\$0
3. COTTAGE POINT MSBU	Special Assessments	\$185,251	\$0	\$0	\$0	\$0	\$185,251	\$0
4. COUNTRY/TRIPLE CROWN MSBU	Special Assessments	\$572,581	\$0	\$0	\$0	\$0	\$572,581	\$0
5. BEN HILL GRIFFIN PARKWAY LANDSCAPING MSBU	Special Assessments	\$2,100,000	\$0	\$0	\$0	\$0	\$2,100,000	\$0
6. GASPARILLA BEACH RENORUISHMENT MSBU	Special Assessments	\$0	\$1,100,000	\$0	\$0	\$0	\$1,100,000	\$0
7. BAL ISLE SEWER MSBU	Special Assessments	\$185,000	\$0	\$0	\$0	\$0	\$185,000	\$0
SUMMARY								
NON SELF SUPPORTING DEBT		\$41,474,000	\$0	\$0	\$0	\$0	\$41,474,000	\$0
SELF SUPPORTING DEBT		\$119,028,783	\$29,283,951	\$8,579,642	\$579,642	\$9,779,642	\$167,251,660	\$19,268,673
GRAND TOTALS		\$160,502,783	\$29,283,951	\$8,579,642	\$579,642	\$9,779,642	\$208,725,660	\$19,268,673
NOTE: 1. THIS LIST SHOULD BE VIEWED ONLY AS AN INDICATION OF POSSIBLE ISSUANCES. NO COMMITMENT IS IMPLIED TO A SPECIFIC ISSUE OR FISCAL YEAR.							FY03-04 TO FY12-13 =	\$227,994,333

FISCAL 2004 BUDGET

PROPOSED DEBT FINANCED PROJECTS (continued)

Monies indicated on the previous page represent expenditures of FY03/04 – 07/08 and a general proposal for years FY08/09 – 12/13. A summary of the proposed projects shown below is for FY03/04 – 07/08 only and sets forth the magnitude of needs by major category for which debt service (fee based and non-ad valorem) must be found if the proposed schedule were to be fully implemented. The debt service is calculated using a ratio of 10 to 1. The ratio of 10 to 1 is only a general guideline but was determined by examining recently funded issues. The exact amount will vary depending upon the complexity of each issue.

SUMMARY OF PROPOSED DEBT FINANCED PROJECTS FOR FY03/04 – 007/08

CATEGORY	AMOUNT	PERCENT OF TOTAL	PROJECTED ANNUAL DEBT SERVICE
Non-Self-Supporting General Government	\$ 41,474,000	19.9%	\$ 4,147,400
Self-Supporting Transportation	55,400,000	26.5%	5,540,000
Utilities-Sewer	26,808,389	12.8%	2,680,839
Utilities-Water	40,154,309	19.3%	4,015,431
Solid Waste	40,000,000	19.2%	4,000,000
Other-Commercial Paper Program	<u>4,888,962</u>	<u>2.3%</u>	<u>488,896</u>
TOTAL	\$208,725,660	100.0%	\$20,872,566

Self-Supporting Debt is supported by revenues through user fees and special assessments. There is no particular limitation as long as sufficient revenue levels can be generated to meet debt guidelines set forth by the insuring agencies.

Non-Self-Supporting Debt does not have a specific revenue source. Generally, non-ad valorem revenues are pledged as collateral. These non-ad valorem revenues include sales tax, ambulance fees, building permit fees, etc. However, sales tax pays the debt service for bonds currently issued with a non-ad valorem pledge. The limitation is the same pledge compared to the total estimated revenues. The former annual maximum non-ad valorem bond issue debt service was \$16,766,321. However, \$18,950,000 in Capital Refunding Revenue Bonds, Series 1997A and \$1,030,000 in Capital Refunding Revenue Bonds, Series 1997B were issued on June 17, 1997. The Series 1997A Bonds restructured the General Fund Debt and took advantage of lower interest rates now available to refund the former 1989B Series Bonds. The Series 1997B Bonds issued debt to repay commercial paper borrowing for a Municipal Services Benefit Unit (MSBU) – Bonita Beach Renourishment. These issues lowered the maximum annual debt service to \$16,674,693.

The funds listed as “Reimbursement from State Revolving Funds” indicate amounts the County will provide up front and be reimbursed from individual loans from SRF over time.

FISCAL 2004 BUDGET

PROPOSED DEBT FINANCED PROJECTS (continued)

On July 12, 2000, Lee County issued \$18,200,000 in bonds as the Capital Revenue Bonds Series 2000 for the Ortiz Correctional Facility, Juvenile Assessment Center and renovations to the Emergency Operations Center using non-ad valorem revenues as a debt pledge. This further revised the Maximum Annual Debt Service to \$18,129,654.

The most recent change to the Maximum Annual Debt Service occurred in October, 2003, with a reduction to \$17,963,490 in conjunction with a refunding of the Capital & Transportation Refunding Revenue Bonds, Series 1993, by a new Series 2003.

Insuring agencies will examine the Maximum Annual Debt Service to current and projected revenues to determine if there is a satisfactory coverage level of any future issuance of debt secured by the non-ad valorem pledge.

It should be noted that any additional non-self-supporting debt service incurred directly impacts that portion of the operating budget funded from the General Fund. The use of new monies for debt requires additional funds to avoid a service reduction.

The Non-Ad Valorem Revenue source is expected to be the revenue pledge when the County issues \$41.4 million in bonds during the first quarter of Calendar Year 2004 to provide partial funding to implement a 12 year \$73.8 million Justice Center Master Plan. Part of that \$73.8 million includes County plans to purchase the Sun Trust Building in downtown Fort Myers for an estimated \$17.2 million with cash from the General Fund. Additional non-debt related capital projects round out the total estimated program.

Enterprise Funds

On July 10, 2001, the County refinanced the Series 1991 Transportation Facilities Refunding Revenue Bonds saving \$8.2 million in future interest costs.

On November 6, 2001 the County refinanced the Series 1991A & 1991B bonds that were used to construct the Waste to Energy Facility. Due to lower interest rates and debt restructure, the county saved \$25.7 million in future interest costs.

In January, 2004, the County expects to close on the issuance of up to \$55.4 million in bonds for replacement of the Sanibel Causeway. The actual figure will be determined based upon the amount granted from an application for a State Infrastructure Bank Loan (SIB) from the State of Florida. The SIB application requested \$25 million.

During FY03-04, the County expects to issue approximately \$40 million in bonds to supplement funds made available from the release of Solid Waste debt service reserves for construction of a Third Burner at the Waste to Energy facility. The design of the facility for which bonds were sold in 1991 allowed for the additional burner to meet increasing demands.

For more detailed information about non-ad valorem debt and all debt related subjects, see the Lee County, Florida **FY02 Debt Manual** (on line at www.lee-county.com).

FISCAL 2004 BUDGET



FISCAL 2004 BUDGET

EXISTING DEBT SERVICE – GOVERNMENTAL

FY03-04

	Principal	Interest	Total	Years to Maturity FY02-03 Inclusive	Source of Funds
General Government Debt					
Capital Refunding Revenue Bonds, Series 1993B	\$ 2,740,500	\$ 307,601	\$ 3,048,101	10	Transfer from General Fund
Capital Revenue Bonds, Series 1995A	2,775,000	275,790	3,050,790	2	Transfer from General Fund
Capital Revenue Refunding Revenue Bonds, Series 1997A	0	1,002,544	1,002,544	9	Transfer from General Fund
Capital Revenue Bonds, Series 1992 (Shady Rest)	240,000	218,155	458,155	10	Payment from Shady Rest Care Pavilion
Capital Revenue Bonds, Series 1995B	380,000	88,957	468,957	5	Transfer from General Fund
Capital Revenue Bonds, Series 1999A	0	1,736,530	1,736,530	8	Transfer from General Fund
Capital Revenue Bonds, Series 2000	935,000	732,614	1,667,614	12	Transfer from General Fund
Transportation Debt					
Local Option Gas Tax Bonds, Series 1993 and 1997	2,410,000	883,005	3,293,005	7	Six Cent Local Option Gas Tax
Road Improvement Revenue Bonds, Series 1993	850,000	276,745	1,126,745	6	Ninth Cent Gas Tax
Local Option Gas Tax Bonds, Series 1995	1,015,000	1,601,276	2,616,276	18	Five Cent Local Option Gas Tax
Capital and Transportation Revenue Bonds, Series 1993A	380,000	2,270,720	2,650,720	19	Non-Ad Valorem Revenue
Parks Debt					
Tourist Development Refunding Revenue Bonds, Series 1994	425,000	468,282	893,282	13	Tourist Development Tax & Stadium Revenues
Capital Refunding Revenue Bonds, Series 1993B	3,349,500	375,957	3,725,457	1	Transfer from General Fund
Special Assessments for Special Improvements					
Whiskey Creek Canal MSBU	7,044	6,127	13,171	17	Special Assessments
South Pebble MSBU	17,982	15,482	33,464	17	Special Assessments
Diplomat Parkway MSBU	182,961	150,670	333,631	17	Special Assessments
Pinecrest MSBU	24,954	26,862	51,816	17	Special Assessments
University Overlay MSBU	165,568	20,031	185,599	3	Special Assessments
Rainbow Farms MSBU	4,431	3,329	7,760	14	Special Assessments
Iona Shores MSBU	3,934	2,955	6,889	14	Special Assessments
Bal Isle Sewer MSBU (Commercial Paper)	0	10,000	10,000	1	Special Assessments
Cottage Point MSBU (Interfund Loan)	0	1,000	1,000	1	Special Assessments
TOTAL GOVERNMENTAL DEBT	\$ 15,906,874	\$ 10,474,632	\$ 26,381,506		

FISCAL 2004 BUDGET

EXISTING DEBT SERVICE – ENTERPRISE

FY03-04

	Principal	Interest	Total	Years to Maturity FY02-03 Inclusive	Source of Funds
Transportation Debt					
Transportation Facilities Revenue Bonds, Series 1995 (Midpoint Bridge)	\$ 1,715,000	\$ 5,077,935	\$ 6,792,935	26	Bridge Tolls
Florida Dept of Transportation (FDOT) Loan	750,000	0	750,000	7	Surplus Bridge Tolls
Transportation Facilities State Infrastructure Bank (SIB) Loan (MidPoint Bridge Corridor)	1,406,400	0	1,406,400	3	Surplus Bridge Tolls
Transportation Facilities Refunding Revenue Bonds, Series 2001A	3,040,000	3,059,515	6,099,515	15	Bridge Tolls
Solid Waste Debt					
Solid Waste Bonds, Series 1995	405,000	1,345,632	1,750,632	13	Assessments, User Fees
Solid Waste Refunding Revenue Bonds, Series 2001	10,510,000	6,300,449	16,810,449	11	Solid Waste Revenues
Utilities					
Fort Myers Beach Sewer General Obligation Bonds, Series 1977	620,000	73,600	693,600	2	User Fees
Water and Sewer Refunding Revenue Bonds, Series 1993	2,315,000	381,544	2,696,544	7	Assessments, User Fees
Water and Sewer Refunding Revenue Bonds, Series 1999A (Avatar)	2,555,000	5,891,460	8,446,460	27	User Fees
Water and Sewer Refunding Revenue Bonds, Series 2003A (GES Acquisition)	0	2,533,275	2,533,275	25	User Fees
Water and Sewer Refunding Revenue Bonds, Series 2003 B (GES Capital Improvements)	0	414,250	414,250	25	User Fees
Water & Sewer DEP Loan (Iona-McGregor Collection System)	503,718	217,208	720,926	10	State Revolving Loan, Special Assessments, User Fees
TOTAL ENTERPRISE DEBT	\$ 23,820,118	\$ 25,294,868	\$ 49,114,986		

FISCAL 2004 BUDGET

EXISTING DEBT SERVICE – OTHER LONG TERM OBLIGATIONS & SUMMARY

	FY03-04			Years to Maturity FY02-03 Inclusive	Source of Funds
	Principal	Interest	Total		
Other Long Term Obligations					
Certificates of Participation, Series 1993	\$ 875,000	\$ 525,679	\$ 1,400,679	9	Transfer from General Fund
Certificates of Participation, Series 1996					
Cape Coral Building	370,000	180,940	550,940	8	Transfer from General Fund
Maintenance Building	275,000	117,283	392,283	8	Transfer from General Fund
TOTAL OTHER LONG TERM OBLIGATIONS	\$ 1,520,000	\$ 823,902	\$ 2,343,902		
GRAND TOTALS	\$ 41,246,992	\$ 36,593,402	\$ 77,840,394		

SUMMARY OF EXISTING ANNUAL EXPENDITURES

	FY01-02 Actual	FY02-03 Estimated	FY03-04 Budget
TOTAL GOVERNMENTAL AND ENTERPRISE DEBT (PRINCIPAL AND INTEREST - FUNDS 507110 AND 507210)	\$ 75,074,485	\$ 74,273,087	\$ 75,497,492
TOTAL OTHER LONG-TERM OBLIGATIONS (PRINCIPAL AND INTEREST - FUNDS 507110 AND 507210)	1,898,943	1,963,716	2,342,902
OTHER DEBT SERVICE COST (507310)	57,290	53,252	22,415
RESERVE FOR DEBT SERVICE (509920)	23,876,321	5,488,699	5,501,295
RESERVE FOR FUTURE DEBT SERVICE (509921)	8,784,477	9,052,652	6,191,612
TOTAL DEBT COSTS	\$ 109,691,516	\$ 90,831,406	\$ 89,555,716

FISCAL 2004 BUDGET

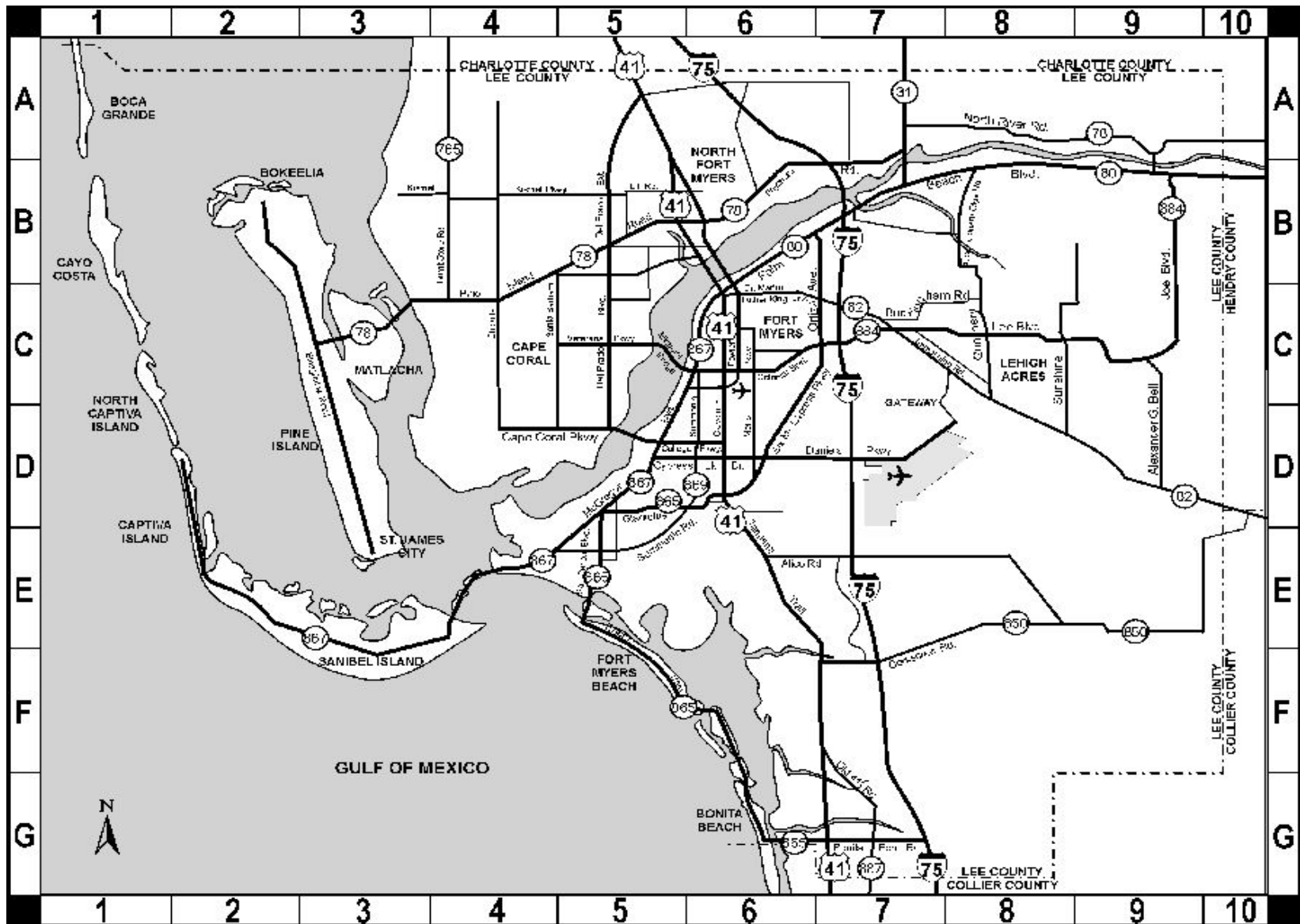
CAPITAL IMPROVEMENT PROJECT REQUEST CATEGORY SUMMARY

FY03/04-07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

CATEGORY	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 03/04 - 07/08	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COSTS*
COUNTY LANDS PROJECTS	\$ 16,554,651	\$ 17,609,651	\$ 345,000	\$ 350,000	\$ 355,000	\$ 35,214,302	\$ 1,550,000	\$ 135,685,750
GOVERNMENT FACILITIES	62,823,810	15,693,360	9,685,850	5,964,500	4,022,500	98,190,020	8,422,000	225,202,385
LIBRARY	0	16,491,690	0	0	0	16,491,690	125,000	46,453,918
NATURAL RESOURCES	14,501,872	5,817,730	6,455,866	6,514,742	6,286,263	39,576,473	41,736,178	146,037,316
PARKS/RECREATION - PARK RELATED	13,203,500	9,344,500	11,667,500	10,464,500	7,960,500	52,640,500	24,682,500	131,128,008
PARKS/RECREATION - WATER ACCESS PROJECTS	369,356	314,824	340,414	346,136	361,992	1,732,722	0	8,520,742
SOLID WASTE	24,697,787	41,519,609	0	0	0	66,217,396	2,000,000	100,843,398
TRANSPORTATION	99,611,100	33,186,100	42,377,300	24,982,800	24,887,400	225,044,700	54,533,000	592,291,859
UTILITIES	28,215,000	17,444,000	9,429,707	7,925,000	5,325,000	68,338,707	63,706,657	295,804,688
FY 03/04 - 07/08 CIP	\$ 259,977,076	\$ 157,421,464	\$ 80,301,637	\$ 56,547,678	\$ 49,198,655	\$ 603,446,510	\$ 196,755,335	\$ 1,681,968,064

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2004 BUDGET



LEE COUNTY

FISCAL 2004 BUDGET

FY03/04-07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 03/04 - 07/08	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU												
COUNTY LANDS												
CW	208800	CONSERVATION 2020	A	29,450,672	16,100,000	17,150,000	0	0	0	33,250,000	0	115,056,927
CW	208829	COUNTY OWNED REAL PROPERTY ASSESSMENT	A	130,000	135,000	140,000	145,000	150,000	155,000	725,000	800,000	1,983,492
F,G8	200999	FLINT PEN ACQUISITION	S	112,252	0	0	0	0	0	0	0	14,599,180
CW	208617	SALE OF SURPLUS LANDS	A	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	750,000	2,546,151
E8,9	208830	T&T DEVELOPMENT SENSITIVE LAND ACQ	S	1,255,378	119,651	119,651	0	0	0	239,302	0	1,500,000
COUNTY LANDS TOTAL				31,148,302	16,554,651	17,609,651	345,000	350,000	355,000	35,214,302	1,550,000	135,685,750

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2004 BUDGET

FY03/04-07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 03/04 - 07/08	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBUTU												
CRA												
209009		B.S. STREETSCAPE PROJECT		0	0	0	0	0	0	0	0	1,285,352
209262		COMM LAND STUDY-PHASE 2		0	0	0	0	0	0	0	0	2,168
209254		L.A. COMMERCIAL PARK MATCH		99,646	0	0	0	0	0	0	0	272,901
209253		L.A. IMPROVEMENT MATCH		99,825	0	0	0	0	0	0	0	241,912
209255		L.A. PARKS		48,185	0	0	0	0	0	0	0	253,888
209256		L.A. SIDEWALKS		0	0	0	0	0	0	0	0	205,226
209257		L.A. SIGNS		21,150	0	0	0	0	0	0	0	75,647
209258		L.A. STREETSCAPE		63,684	0	0	0	0	0	0	0	342,655
209141		NFM IMPROVEMENT MATCH		3,500	0	0	0	0	0	0	0	30,000
209143		NFM SIGNS		7,500	0	0	0	0	0	0	0	28,725
209145		NFM STREETSCAPE		492,092	0	0	0	0	0	0	0	1,522,233
209207		SCI IMPROVEMENT MATCH		6,606	0	0	0	0	0	0	0	9,247
209204		SCI STREETSCAPE		0	0	0	0	0	0	0	0	61,598
209243		SR 80 STREETSCAPE		397,117	0	0	0	0	0	0	0	1,094,880
		CRA TOTAL		1,239,305	0	0	0	0	0	0	0	5,426,432

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2004 BUDGET

FY03/04-07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 03/04 - 07/08	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSB/UTU												
GOVERNMENT FACILITIES												
CW	208994	800 MHZ UPGRADE PHASE I	A	1,794,510	1,794,510	1,794,510	0	0	0	3,589,020	0	14,973,813
CW	208701	ADA COMPLIANCE IN LAVATORIES	A	344,718	180,000	180,000	180,000	180,000	180,000	900,000	200,000	1,444,718
C6		ADA KEYLESS ENTRY	A	0	0	0	0	0	170,000	170,000	0	170,000
C6		ADMIN BLDG 3RD FLOOR REMODEL	A	0	0	0	0	0	190,000	190,000	0	190,000
C6		ADMIN BLDG 5TH FLOOR REMODEL	A	0	0	0	0	0	47,500	47,500	0	47,500
C6		ADMIN BLDG COOLING TOWERS REWORK	A	0	0	45,000	0	0	0	45,000	0	45,000
C6		ADMIN BLDG FRESH AIR DEHUMIDIFICATION	A	0	0	0	0	150,000	0	150,000	0	150,000
C6		ADMIN BLDG RESTROOM EXHAUST FAN REMODEL	A	0	0	0	0	0	35,000	35,000	0	35,000
C6	208717	ADMIN BLDG SECURITY ACCESS BADGING SYSTEM	A	0	10,000	0	0	0	0	10,000	0	10,000
C6		ADMIN BLDG VESTIBULE ADDITION	A	0	0	0	100,000	0	0	100,000	0	100,000
C6		ADMIN/CDPW BLDGS HIGH-SECURITY KEYWAY REKEYING	A	0	0	0	0	0	110,000	110,000	0	110,000
C6	208716	ADMINISTRATION BLDG ELEVATOR UPGRADE	A	0	330,000	0	0	0	0	330,000	0	330,000
D6		ANIMAL CONTROL KENNEL & OFFICE EXPANSION	A	0	0	0	0	0	0	0	1,400,000	1,400,000
D6	208659	ANIMAL SERVICES BUILDING GENERATOR	A	80,000	0	0	0	0	0	0	0	80,000
CW	208673	ASPHALT PARKING LOTS	A	110,000	50,000	60,000	70,000	70,000	70,000	320,000	350,000	780,000
A1	208693	BOCA GRANDE SHERIFF HOUSES	A	280,000	0	0	0	0	0	0	0	280,000
A1		BOCA GRANDE SHERIFF SUBSTATION RELOCATION	A	0	0	50,000	0	0	0	50,000	0	50,000
B7	203407	BURGES PROPERTY	A	600,000	0	0	0	0	0	0	0	600,000
C5	208705	CAPE CORAL CONSTITUTIONAL COMPLEX LAND ACQUISIT	A	25,000	0	0	0	0	0	0	0	25,000
C5	208706	CAPE CORAL GOV'T COMPLEX-TAX COLLECTOR	A	595,000	0	0	0	0	0	0	0	595,000
C5		CAPE CORAL GOV'T COMPLEX HVAC REPLACEMENT	A	0	0	100,000	0	0	0	100,000	0	100,000
CW	208700	CAPITALIZED BUILDING MAINTENANCE	A	619,518	600,000	500,000	400,000	200,000	200,000	1,900,000	1,000,000	6,237,371
C6		CD/PW BLDG CARPET REPLACEMENT	A	0	0	90,000	126,000	122,000	0	338,000	0	338,000
C6	208674	CENTRALIZED DOWNTOWN CHILLER PLT FEAS. STUDY	A	20,000	0	0	0	0	0	0	0	20,000
C6		CONSTITUTIONAL COMPLEX A/C CONTROLS UPGRADE	A	0	0	0	100,000	0	0	100,000	0	100,000
C6		CONSTITUTIONAL COMPLEX CHILLER REPLACEMENT	A	0	0	0	300,000	0	0	300,000	0	300,000
C6	208718	CONSTITUTIONAL COMPLEX CLEAN A/C	A	0	46,000	0	0	0	0	46,000	0	46,000
C6	208707	CORE DOWNTOWN PHONE SYSTEM UPGRADES	S	0	414,000	450,000	0	0	0	864,000	0	864,000
C7	208632	CORRECTIONAL FACILITIES	D,G	1,950,257	0	0	0	0	0	0	0	44,323,211
CW	208661	COUNTY WIDE FUEL FACILITIES	A	857,365	160,000	160,000	185,000	220,000	230,000	955,000	0	2,786,000
CW	208639	COUNTY WIDE MODULAR FURNITURE	A	107,560	75,000	75,000	75,000	95,000	100,000	420,000	500,000	1,482,857
C6		COURT ADMIN IS DEPT AUXILLIARY A/C UNIT INSTALL	A	0	0	0	0	0	60,000	60,000	0	60,000
C6	208662	COURT ADMINISTRATION RECORDING SYSTEM	A	366,800	0	0	0	0	0	0	0	366,800
C6		DEHUMIDIFYING THE ICE PLANT-CDPW BLDG	A	0	0	0	0	45,000	0	45,000	0	45,000
B6	208721	DEPOT ONE REFURBISHING	A, A-182	0	1,000,000	0	0	0	0	1,000,000	0	1,000,000
C7		DETENTION FACILITIES SECURITY WINDOWS REPLACE	A	0	0	0	25,000	0	0	25,000	0	25,000
C6	208649	DEV SVCS INSPECTORALICENSING BLDG	S, A	6,324,652	0	0	0	0	0	0	0	7,377,934
C6		DOWNTOWN BLDGS. PHONE/COMPUTER RM A/C REPLACE	A	0	0	0	0	100,000	0	100,000	0	100,000
C6	208719	DOWNTOWN EMPLOYEE PARKING LOTS ACCESS SYSTEM	A	0	14,000	0	0	0	0	14,000	0	14,000
C6		DOWNTOWN PARKING SURVEY	A	0	0	30,000	0	0	0	30,000	0	30,000
C6	208720	EDISON HOME RENOVATION PARTICIPATION	S	0	500,000	500,000	500,000	0	0	1,500,000	0	1,500,000

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2004 BUDGET

FY03/04-07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 03/04 - 07/08	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBUTU

GOVERNMENT FACILITIES (continued)

CW	208993	EMS STATIONS (Retrofits)	I-189	200,000	100,000	100,000	100,000	0	0	300,000	500,000	1,000,000
C6		ENTERPRISE CALL CENTER SYSTEM	S	0	0	288,000	0	0	0	288,000	0	288,000
C6	208676	ENVIRONMENTAL LAB REMODEL	A	85,000	0	0	0	0	0	0	0	85,000
C7	208618	EOC DISPATCH AREA EXPANSION	D, A	87,522	0	0	0	0	0	0	0	747,252
F7	203406	ESTERO 60	E	200,000	0	0	0	0	0	0	0	200,000
C6	208663	FLEET EXPANSION	A	250,000	0	0	0	0	0	0	0	250,000
C6	208652	FLEET EXPANSION MASTER PLAN	E	2,383	0	0	0	0	0	0	0	25,000
C6	208653	FLEET GENERATOR	A-182	165,000	0	0	0	0	0	0	0	165,000
CW	208708	GENERATOR MAINTENANCE/REPLACEMENT	A	0	40,000	100,000	300,000	100,000	100,000	640,000	500,000	1,140,000
CW	208722	HIGH-EFFICIENCY LIGHT REPLACEMENT	A	0	10,000	0	0	0	0	10,000	0	10,000
CW	208992	HURRICANE SHELTER RETROFITS	A, A-182	1,806,764	1,675,000	1,855,000	1,270,000	1,100,500	1,100,000	7,000,500	0	9,530,500
CW	208675	INDOOR AIR QUALITY CONTROL & REMEDIATION	A	50,000	70,000	90,000	90,000	90,000	90,000	430,000	550,000	1,030,000
C6	208723	JAIL DOORS OVERHAUL	A	0	100,000	100,000	100,000	100,000	100,000	500,000	0	500,000
C6	208677	JAIL KITCHEN FLOOR COATING	A	30,000	0	0	0	0	0	0	0	30,000
C6	208678	JAIL SHOWER COATINGS	A	50,000	0	0	65,000	65,000	65,000	195,000	0	245,000
C6	208654	JAIL SMOKE EVACUATION	A	406,394	0	350,000	0	0	0	350,000	0	770,000
C6		JAIL WATER VALVES	A	0	0	20,000	0	0	0	20,000	0	20,000
C6	208709	JUROR PARKING LOT ATTENDANT BOOTH RELOCATION	A	0	100,000	0	0	0	0	100,000	0	100,000
C6	208710	JUROR PARKING LOT EXPANSION	A	0	60,000	0	0	0	0	60,000	0	60,000
C6	208692	JUSTICE CENTER 2ND FLOOR RENOVATIONS	A	1,000,000	0	0	0	0	0	0	0	1,595,561
C6	208655	JUSTICE CENTER AIR HANDLER UNITS	A	360,000	0	190,000	190,000	190,000	190,000	760,000	0	1,120,000
C6	208630	JUSTICE CENTER COURTROOM RENOVATIONS	A	329,315	125,000	0	0	0	0	125,000	250,000	1,418,110
C6		JUSTICE CENTER ESCALATOR REPLACEMENT	A	0	0	0	0	500,000	0	500,000	0	500,000
C6	208646	JUSTICE CENTER EXPANSION-CLERK OF COURTS	A, D	2,343,496	48,333,300	3,333,350	3,333,350	0	0	55,000,000	0	57,572,190
C6	208711	JUSTICE CENTER EXTERIOR REFURBISH	A	0	500,000	400,000	0	0	0	900,000	0	900,000
C6		JUSTICE CENTER HIGH-SECURITY KEYWAY REKEYING	A	0	0	120,000	0	0	0	120,000	0	120,000
C6	208679	JUSTICE CENTER HOT WATER BOILER REPLACEMENT	A	100,000	0	0	0	0	0	0	0	100,000
C6	208712	JUSTICE CENTER MAINT. BAS CONTROLS UPGRADE	A	0	125,000	125,000	0	0	0	250,000	0	250,000
C6	208681	JUSTICE CENTER PNEUMATIC CHANGE OUT	A	80,000	0	80,000	80,000	80,000	80,000	320,000	0	400,000
C6	208703	JUSTICE CENTER RENOVATIONS-POD "B"	A	1,000,000	0	0	0	0	0	0	0	1,000,000
C6	208682	JUSTICE CENTER RENOVATIONS-POD "C"	A	700,000	500,000	0	0	0	0	500,000	0	1,200,000
C6	208695	JUSTICE CENTER RENOVATIONS-POD "D"	A	31,382	0	0	0	0	0	0	0	717,330
C6	208713	JUSTICE CENTER SECURITY SYSTEM UPGRADE	A	0	60,000	0	0	0	0	60,000	0	60,000
C6	208680	JUSTICE CENTER/JAIL ELEVATORS UPGRADE	A	600,000	50,000	0	0	0	0	50,000	0	650,000
C6	208714	LCCC PROPERTY APPRAISER 4TH FLOOR REMODEL	A	0	75,000	0	0	0	0	75,000	0	75,000
TBD	208666	LEE COUNTY EOC SITE	A	50,000	0	0	0	0	0	0	0	50,000
C8	208687	LEE COUNTY GUN RANGE	A	8,060,420	0	0	0	0	0	0	0	8,106,619
TBD	208647	LEE COUNTY HEALTH DEPARTMENT CLINIC	A	2,000,000	0	0	0	0	0	0	0	2,000,000

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2004 BUDGET

FY03/04-07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF	PROJ	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 03/04 - 07/08	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBUYTU												
GOVERNMENT FACILITIES (continued)												
C9	208656	LEHIGH SHERIFF SUBSTATION	A	80,555	0	0	0	0	0	0	0	670,580
C9	208724	LEHIGH SHERIFF SUBSTATION ROLLSAFE SHUTTER	A	0	12,000	0	0	0	0	12,000	0	12,000
C6	208745	MORGUE EXPANSION/RENOVATION	A	3,702,000	0	0	0	0	0	0	0	3,702,000
B6		N SHERIFF SUBSTATION PARKING LOT EXPANSION	A	0	0	0	0	150,000	0	150,000	0	150,000
CW	208667	NEW EMS STATIONS	A	1,500,000	0	1,500,000	0	0	0	1,500,000	0	3,000,000
C6		OLD COURTHOUSE A/C	A	0	0	175,000	0	0	0	175,000	0	175,000
C6	208683	OLD COURTHOUSE EXTERIOR BRICK WORK	A	200,000	0	0	0	0	0	0	0	200,000
C6	203402	PERMIT COMPUTER SOFTWARE	A	23,000	0	0	0	0	0	0	0	933,029
D6	208684	PUBLIC SAFETY BUILDING FIRE SPRINKLERS	A	100,000	0	0	0	0	0	0	0	100,000
D6	208668	PUBLIC SAFETY BUILDING UPS	A	76,000	60,000	0	0	0	0	60,000	0	136,000
D6	208648	PUBLIC SAFETY HVAC REPLACEMENT	A	885,123	1,600,000	0	0	0	0	1,600,000	0	2,535,000
C6		PUBLIC WORKS ROOF FRESH AIR UNITS	A	0	0	68,000	0	32,000	0	100,000	72,000	172,000
C6	208669	RELOCATION OF HUMAN SERVICES OFFICES	A	1,300,000	0	0	0	0	0	0	0	1,300,000
CW	208607	REMODELING PROJECTS	A	1,158,991	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	9,483,149
CW	208603	REROOFING PROJECTS (REPLACEMENTS)	A	306,608	530,000	331,000	364,000	395,000	435,000	2,055,000	2,000,000	7,049,181
D6	208685	SHERIFF DEPT EVIDENCE IMPROVEMENTS	A	50,000	0	0	250,000	0	0	250,000	0	300,000
C6,7	208725	SHERIFF DETENTION CENTERS UPGRADES	A	0	20,000	20,000	20,000	20,000	20,000	100,000	100,000	200,000
D6		SHERIFF FORENSICS LAB RENOVATION	A	0	0	0	0	0	250,000	250,000	0	250,000
C6		SHERIFF JAIL DUCT CLEANING	A	0	0	30,000	200,000	60,000	0	290,000	0	290,000
C6		SHERIFF JAIL LIGHTING UPGRADE	A	0	0	0	0	250,000	0	250,000	0	250,000
C6		SHERIFF JAIL RECONFIGURE CELLS 1A/1B	A	0	0	150,000	0	0	0	150,000	0	150,000
C7		SHERIFF STOCKADE CONTROL ROOM RELOCATION	A	0	0	0	175,000	0	0	175,000	0	175,000
C7		SHERIFF STOCKADE LAUNDRY & NURSE AREA RENOVATE	A	0	0	75,000	0	0	0	75,000	0	75,000
C7		SHERIFF STOCKADE MAINGATE/SOUTH FENCE INSTALL	A	0	0	0	0	150,000	0	150,000	0	150,000
C7		SHERIFF STOCKADE OLD DINING RM SECURE WINDOWS	A	0	0	0	25,000	0	0	25,000	0	25,000
C7		SHERIFF STOCKADE PERIMETER LIGHT REPLACEMENT	A	0	0	30,000	0	0	0	30,000	0	30,000
C7		SHERIFF STOCKADE PLUMBING FIXTURES UPGRADE	A	0	0	26,000	0	0	0	26,000	0	26,000
C7		SHERIFF STOCKADE SWITCHGEAR REPLACEMENT	A	0	0	0	0	100,000	0	100,000	0	100,000
C7		SHERIFF STOCKADE UTILITY RMS DOOR REPLACEMENTS	A	0	0	0	0	50,000	0	50,000	0	50,000
C7		SHERIFF STOCKADE VISITATION SECURITY CAMERA	A	0	0	40,000	0	0	0	40,000	0	40,000
C7		SHERIFF STOCKADE WATER SHUTOFF INSTALL	A	0	0	62,500	62,500	0	0	125,000	0	125,000
TBD		SOUTH SHERIFF SUBSTATION	A	0	0	0	800,000	1,000,000	0	1,800,000	0	1,800,000
C7	208965	STOCKADE REPLACEMENT	A	136,937	1,000,000	0	0	0	0	1,000,000	0	1,136,937
C7		STOCKADE REPLACEMENT-PHASE II DESIGN	A	0	0	0	0	150,000	0	150,000	0	150,000
TBD	208715	TAX COLLECTOR NFM BRANCH OFFICE	S	0	620,000	1,800,000	0	0	0	2,420,000	0	2,420,000
C6	208658	TAX COLLECTOR'S RENOVATIONS (Constitutional Complex)	S	2,029,251	685,000	0	0	0	0	685,000	0	3,573,743
CW	208672	TELEPHONE UPGRADES	A	105,000	0	0	0	0	0	0	0	105,000
E5	208702	WEST SHERIFF SUBSTATION	A	600,000	1,000,000	0	0	0	0	1,000,000	0	1,600,000
GOVERNMENT FACILITIES TOTAL				46,316,621	62,823,810	15,693,360	9,685,850	5,964,500	4,022,500	98,190,020	8,422,000	226,202,385

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2004 BUDGET

FY03/04-07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 03/04 - 07/08	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBUTU												
LIBRARY PROJECTS												
C4	203607	CAPE CORAL LIBRARY EXPANSION	LA	669,426	0	0	0	0	0	0	0	8,693,356
C6	203610	FORT MYERS DATA ROOM RENOVATION	LA	43,801	0	0	0	0	0	0	0	50,000
C6		FORT MYERS LIBRARY FRESH AIR UNIT REPLACEMENT	LA	0	0	0	0	0	0	0	125,000	125,000
C6	203612	FORT MYERS LIBRARY RENOVATION	LA	800,000	0	0	0	0	0	0	0	800,000
D6	203609	LAKES REGIONAL LIBRARY	LA	18,267,091	0	0	0	0	0	0	0	18,335,896
C6	203608	LIBRARY ADMINISTRATIVE OFFICE	LA	10,258	0	0	0	0	0	0	0	837,536
B4	203613	NORTHWEST REGIONAL LIBRARY	LA	1,065,440	0	16,491,690	0	0	0	16,491,690	0	17,557,130
D6	203611	RUTENBURG RENOVATIONS	LA	55,000	0	0	0	0	0	0	0	55,000
LIBRARY TOTAL				20,911,016	0	16,491,690	0	0	0	16,491,690	125,000	46,453,918

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2004 BUDGET

FY03/04-07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 03/04 - 07/08	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSB/ITU												
NATURAL RESOURCES												
E6	208532	ALICO ROAD AREA DRAINAGE IMPROVEMENTS	A	999,911	0	0	0	0	0	0	0	1,084,000
CW	202912	ART. REEF DEVEL AND RENOURISH	A,G	311	0	0	0	0	0	0	0	115,508
CW	203078	ARTIFICIAL REEF CONSTRUCTION	S	73,500	0	0	0	0	0	0	0	73,500
CW	201800	BATHING BEACH WATER QUALITY MONITORING	T	10,000	10,000	10,000	10,000	10,000	10,000	50,000	50,000	120,438
CW	200686	BEACH RENOURISHMENT TRUST FUND - FY 04-08 will fund seven beach restoration projects	T, A, G	1,405,278	30,000	90,000	32,000	33,000	34,000	219,000	364,000	2,900,448
CW	202903	BIP UNIDENTIFIED PROJECTS	S	87,688	50,000	50,000	50,000	50,000	50,000	250,000	1,500,000	3,245,403
E2	203091	BLIND PASS ECOZONE	T	0	483,333	3,333	3,500	36,667	113,750	640,583	150,000	790,583
G6	203039	BONITA BEACH RENOURISHMENT	G,T,S,A	2,331,828	40,000	83,999	88,200	92,610	210,081	514,890	3,085,036	6,283,949
D6	208512	BRIARCLIFF CHANNEL WEIRS	A	180,099	0	0	0	0	0	0	0	479,000
D6	208545	BRIARCLIFF DITCH FILTER MARSH	A	0	225,000	200,000	0	0	0	425,000	0	425,000
A5,D10	208581	CALOOSAHATCHEE RIVER TRIBUTARIES MAINTENANCE	A, G	55,000	220,000	220,000	220,000	220,000	0	880,000	0	935,000
D,E2	203061	CAPTIVA RENOURISHMENT	T,M,G	1,218,851	6,109,094	343,130	55,787	58,576	61,504	6,628,091	8,888,473	16,735,415
D6		EAGLE RIDGE/LEGENDS INTERCONNECT	A,G,M	0	0	0	0	450,000	0	450,000	0	450,000
F5	203022	ESTERO ISLAND BEACH RESTORATION PROGRAM	G,T,S	11,366,261	119,092	125,047	131,299	137,864	144,756	658,058	10,875,988	23,705,522
F6	208580	ESTERO RIVER MAINTENANCE	A,G	82,159	0	0	0	0	0	0	0	110,000
CW	208543	FLOOD INSURANCE STUDY RESULTS EVALUATION	A	100,000	0	0	0	0	0	0	0	100,000
G1	203089	FWC 03 REEF GRANT	G	25,000	0	0	0	0	0	0	0	25,000
CW	203065	FWC DERELICT VESSEL REMOVAL 02	G	7,650	0	0	0	0	0	0	0	39,450
A1	203023	GASPARILLA ISLAND BEACH RESTORATION PROJECT	G,T,M,A	8,835,110	250,001	150,001	0	0	60,000	460,002	3,842,900	13,876,895
A5,6	208533	GATOR SLOUGH CHANNEL IMPROVEMENTS	A,G	4,548,551	0	0	0	0	0	0	0	4,890,000
A5,6	203060	GATOR SLOUGH PHASE I & II	A,G	1,772,700	0	0	0	0	0	0	0	1,800,000
A5,6	203043	GATOR SLOUGH PHASE II & III	G	320,000	0	0	0	0	0	0	0	320,673
F6	208579	HALFWAY CREEK MAINTENANCE	A,G	55,000	0	0	0	0	0	0	0	129,247
F6	203036	HALFWAY CREEK STORMWATER MGMT	G	25,624	0	0	0	0	0	0	0	275,000
G6	203044	IMPERIAL RIVER MAINTENANCE	G	74,178	0	0	0	0	0	0	0	200,000
E6	208546	ISLAND PARK FILTER MARSH	A	0	268,000	0	0	0	0	268,000	0	268,000
D6	208513	LAKES PARK WATER QUALITY PROJECT	A,M	2,168,074	0	0	0	0	0	0	0	2,460,578
F6	203024	LOVERS KEY BEACH RESTORATION PROGRAM	T,G,A	3,781,415	37,352	39,220	41,180	41,180	3,442,172	3,601,104	2,179,781	9,685,628
CW	208544	MAINTENANCE DREDGING	A	60,000	60,000	60,000	60,000	60,000	60,000	300,000	300,000	660,000
CW	202915	MANATEE PROTECTION PLAN	A	75,156	0	0	0	0	0	0	0	184,997
CW	208514	NEIGHBORHOOD IMPRVMT PROGRAM	A	734,826	350,000	350,000	350,000	350,000	350,000	1,750,000	1,750,000	6,680,075
A5,6,7		NFM/CHARLOTTE COUNTY AERIAL CONTOUR MAPPING	A	0	0	0	0	750,000	0	750,000	0	750,000
C,D1	203063	NORTH CAPTIVA BEACH EROSION CONTROL	G,T,M	597,367	1,000,000	18,000	18,900	19,845	0	1,056,745	0	1,656,745
G7	203045	ORR ROAD BRIDGE	G	350,000	0	0	0	0	0	0	0	350,000
C2	203090	PINE ISLAND BOAT RAMP	G,S	0	3,000,000	0	0	0	0	3,000,000	0	3,000,000
B6		POWELL CREEK HYDROLOGICAL RESTORATION	A	0	0	475,000	300,000	0	0	775,000	0	775,000
B6	203042	POWELL CREEK NFM PROJECT	G	56,752	0	0	0	0	0	0	0	150,000
E4	203025	PUNTA RASSA BOAT RAMP	G,S	0	0	1,350,000	345,000	305,000	0	2,000,000	0	2,361,619
CW	208534	SPWMD GRANT PROJECTS	A,G	345,000	600,000	600,000	600,000	600,000	600,000	3,000,000	3,000,000	6,566,834
A9	208538	SPANISH CREEK RESTORATION	A	436,458	0	0	0	0	0	0	0	440,000

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FISCAL 2004 BUDGET

FY03/04-07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 03/04 - 07/08	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBUTU

NATURAL RESOURCES (continued)

B8		SUNNILAND/NINE MILE RUN DRAINAGE STUDY	A	0	0	0	0	350,000	0	350,000	0	350,000
CW	200983	SURFACE WATER MGMT. PLAN	A	913,460	250,000	250,000	250,000	250,000	250,000	1,250,000	1,250,000	10,175,357
D6	202965	TEN MILE CANAL FILTER MARSH	A,G,M	3,078,694	0	0	0	0	0	0	0	3,174,000
D6	208539	TEN MILE CANAL/SIX MILE CYPRESS PUMP FACILITY	A	250,000	0	0	0	0	0	0	0	250,000
D7	208547	THREE OAKS PARKWAY FILTER MARSH	A	0	500,000	500,000	3,000,000	1,800,000	0	5,800,000	0	5,800,000
CW	208582	WATER TABLE MONITORING NETWORK	A,G	200,000	0	0	0	0	0	0	0	200,000
CW	202916	WCIND UNSPECIFIED PROJECTS	G	130,243	900,000	900,000	900,000	900,000	900,000	4,500,000	4,500,000	9,130,243
	203085	W-CALUSA NATURE CTR MANATEE EXHIBIT IMP FY 03	G	41,100	0	0	0	0	0	0	0	41,100
	203048	W-CAPE CORAL ATN L-141 '00/01	G	11,467	0	0	0	0	0	0	0	16,000
	203084	W-CAPE CORAL BOAT RAMP SIGNAGE FY 03	G	5,500	0	0	0	0	0	0	0	5,500
	203051	W-CAPE CORAL FIRE RESCUE BOAT L-145	G	10,000	0	0	0	0	0	0	0	10,000
	203067	W-DERELICT VESSEL REMOVAL FY 02	G	40,000	0	0	0	0	0	0	0	40,000
	203047	W-DERELICT VESSEL REMOVAL L-140 '00/01	G	40,966	0	0	0	0	0	0	0	60,000
	203082	W-FORT MYERS POWER SQUADRON FY 03	G	1,000	0	0	0	0	0	0	0	1,000
	203080	W-GPS TRACKING FY 03	G	50,000	0	0	0	0	0	0	0	50,000
	203071	W-LEE CO BOATERS GUIDE REVISIONS	G	14,550	0	0	0	0	0	0	0	36,000
	203068	W-MARINE LAW ENFORCEMENT FY 02	G	25,225	0	0	0	0	0	0	0	150,000
	203081	W-MARINE LAW ENFORCEMENT FY 03	G	282,500	0	0	0	0	0	0	0	282,500
	203049	W-MARINE LAW ENFORCEMENT L-143 '00/01	G	1,946	0	0	0	0	0	0	0	140,000
	203066	W-NAVIGATION IMPROVEMENTS FY 02	G	46,552	0	0	0	0	0	0	0	374,992
	203079	W-NAVIGATION IMPROVEMENTS FY 03	G	440,000	0	0	0	0	0	0	0	440,000
	203046	W-NAVIGATION IMPROVEMENTS L-139 00/01	G	13,909	0	0	0	0	0	0	0	175,000
	203070	W-PINE ISLAND FD REPOWER/RENOV	G	6,460	0	0	0	0	0	0	0	6,460
	203087	W-PRSC-SAIL ON FY 03	G	16,440	0	0	0	0	0	0	0	16,440
	203086	W-SANIBEL-CAPTIVA AUDUBON SOC-C BKS FY 03	G	3,652	0	0	0	0	0	0	0	3,652
	203083	W-SANIBEL-CAPTIVA POWER SQUADRON - FY 03	G	4,140	0	0	0	0	0	0	0	4,140
	203088	W-TURTLE TIME FY 03	G	5,425	0	0	0	0	0	0	0	5,425
NATURAL RESOURCES TOTAL				47,792,976	14,501,872	5,817,730	6,465,866	6,514,742	6,286,263	39,576,473	41,736,178	146,037,316

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2004 BUDGET

FY03/04-07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 03/04 - 07/08	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBUTU												
PARKS - COMMUNITY AND REGIONAL												
CW	201827	ADA STANDARD COMPLIANCE IMPROVEMENTS	A	147,336	50,000	50,000	50,000	50,000	50,000	250,000	200,000	644,444
TBD		ADULT SOCCER FIELDS	A	0	0	0	0	0	300,000	300,000	0	300,000
A9		ALVA COMMUNITY PARK MAINT BUILDING	A	0	0	0	0	0	0	0	80,000	80,000
E5	202003	BAY OAKS A/C REPLACEMENT	A	0	50,000	0	0	0	0	50,000	0	50,000
E5		BAY OAKS PARK MAINT BUILDING	A	0	0	0	0	0	0	0	250,000	250,000
CW	201845	BLEACHER REPLACEMENTS	A	10,000	10,000	10,000	10,000	10,000	10,000	50,000	20,000	80,000
CW	201805	BOARDWALK DECK IMPROVEMENTS (TDC)	T	97,066	75,000	30,000	30,000	30,000	30,000	195,000	150,000	566,287
A1	201803	BOCA GRANDE BEACH AND BAY ACCESSES	A	44,177	15,000	15,000	15,000	15,000	15,000	75,000	75,000	262,250
A1	202004	BOCA GRANDE CENTER A/C REPLACEMENTS	A	0	32,000	0	0	0	0	32,000	0	32,000
A1	201846	BOCA GRANDE COMMUNITY CENTER LANDSCAPING	A	20,000	0	0	0	50,000	0	50,000	0	70,000
A1		BOCA GRANDE HISTORIC BUILDINGS	A	0	0	0	0	200,000	150,000	350,000	600,000	950,000
A1	201778	BOCA GRANDE IMPROVEMENTS	I-7	215,464	7,500	7,500	7,500	7,500	7,500	37,500	37,500	304,269
A1		BOCA GRANDE RENOVATIONS	A	0	0	0	500,000	0	0	500,000	0	500,000
E4		BOWDITCH POINT OFFICE SPACE	A	0	0	0	0	75,000	0	75,000	0	75,000
E4	201996	BOWDITCH POINT PARKING LOT	A, T	12,202	0	0	0	0	0	0	0	507,286
C7		BUCKINGHAM FOOT/BASEBALL STAD. SVMTCHGEAR REPL	A	0	0	0	40,000	0	0	40,000	0	40,000
C7	201847	BUCKINGHAM MAINT BUILDING ADDITION	A	18,000	0	0	0	0	0	0	0	18,000
A8	202005	CALOOSAHATCHEE CREEK PRESERVE PUBLIC FACILITIES	I-R	0	75,000	300,000	0	0	0	375,000	0	375,000
A8		CALOOSAHATCHEE NORTHSIDE RESTROOM & PARKING	I-R	0	0	0	0	0	0	0	100,000	100,000
A8	201789	CALOOSAHATCHEE REG. PARK-LIMITED	I-R,TDC	290,390	0	0	0	0	0	0	0	3,558,208
A8	201850	CALOOSAHATCHEE REG. PARK-LODGE/RESTROOMS	I-R	250,000	250,000	0	0	0	0	250,000	500,000	1,000,000
A8	201852	CALOOSAHATCHEE REG. PARK-OXBOW ISLANDS	T	80,000	0	0	0	0	0	0	0	80,000
CW	201809	CAPITALIZED BEACH FRONT PARK MAINTENANCE	T	215,000	50,000	50,000	50,000	50,000	50,000	250,000	250,000	808,724
C6	201848	CFM-SANCTUARY SKATE PARK IMPROVEMENTS	A	25,000	0	0	0	0	0	0	0	25,000
C6	201785	CLEMENTE PARK IMPROVEMENTS	A	50,000	0	0	0	0	0	0	0	50,000
CW	201651	COMM. PK CONCESSION BLDGS.	A	105,292	0	0	0	0	0	0	0	626,273
CW	208801	CONSERVATION 2020 LAND MANAGEMENT	A-2020	1,787,341	0	0	0	0	0	0	0	2,483,391
CW	201724	COUNTY WIDE ATHLETIC COURT RESURFACING	A	161,922	80,000	80,000	80,000	80,000	80,000	400,000	400,000	1,211,739
CW	201751	COUNTY WIDE ATHLETIC FIELD RECONSTRUCTION	A	225,860	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,950,258
CW	201825	COUNTY WIDE BOARD WALK REPAIRS	A	95,806	100,000	75,000	75,000	75,000	75,000	400,000	375,000	1,000,000
CW	208642	COUNTY WIDE BOAT RAMP REPAIR	A	150,000	50,000	50,000	50,000	50,000	50,000	250,000	250,000	650,000
CW	201720	COUNTY WIDE FENCE REPLACEMENT	A	71,833	60,000	60,000	60,000	60,000	60,000	300,000	300,000	927,716
CW	201849	COUNTY WIDE LANDSCAPING IMPROVEMENTS	A	20,000	20,000	20,000	20,000	20,000	50,000	130,000	50,000	200,000
CW	201726	COUNTY WIDE LIGHT POLE REPLACEMENT	A	930,954	800,000	660,000	0	0	0	1,460,000	0	3,430,486
CW	201757	COUNTY WIDE LIGHTING, PARKING LOTS	A	18,321	40,000	40,000	40,000	40,000	40,000	200,000	200,000	489,795
CW		COUNTY WIDE NEW BOARDWALKS	A	0	0	0	0	120,000	0	120,000	0	120,000
CW	201722	COUNTY WIDE PAVING	A	201,640	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	3,197,900
CW	201721	COUNTY WIDE PLAYGROUNDS	A	252,785	140,000	140,000	140,000	140,000	140,000	700,000	700,000	2,517,042

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2004 BUDGET

FY03/04-07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 03/04 - 07/08	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBUITU												

PARKS - COMMUNITY AND REGIONAL (continued)

CW	201752	COUNTY WIDE SHELTERS	A	46,758	35,000	30,000	30,000	30,000	30,000	155,000	175,000	498,124
CW	201723	COUNTY WIDE SIGNAGE PLACEMENT	A	55,300	30,000	30,000	30,000	30,000	30,000	150,000	150,000	519,999
CW	201761	DESTRUCTIVE VEGETATION CONTROL	A	159,265	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,362,250
C6	201786	DUNBAR PARK IMPROVEMENTS	A	50,000	0	0	0	0	0	0	0	50,000
CW	201771	ELECTRIC METERS	A	20,115	0	0	0	0	0	0	0	85,000
F7	201999	ESTERO COMMUNITY PARK	I-8	4,455,320	670,000	650,000	650,000	655,000	670,000	3,295,000	0	7,892,854
C6	201772	EXTENSION SERVICES KITCHEN, TERRY PARK	A	17,029	0	0	0	0	0	0	0	41,000
E7	201730	FIFTY METER POOL	I-R	1,194,237	0	0	0	0	0	0	0	4,515,000
CW	201828	FILTRATION SYSTEM UPGRADE, POOLS, COUNTYWIDE	A	104,697	70,000	70,000	70,000	70,000	70,000	350,000	210,000	700,000
CW	201673	FLORIDA FOREVER (CARL) MATCHING FUNDS	A	293,000	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,897,297
B7	201829	FM SHORES NATURE TRAIL, WEIR	A	40,000	50,000	0	0	0	0	50,000	0	90,000
E5	201788	FMB - TENNIS COURTS	A	226,530	0	0	0	0	0	0	0	271,902
E4	203062	FRIZZELL-KONTINOS RESTROOMS (PUNTA RASSA)	A	175,000	50,000	0	0	0	0	50,000	0	225,000
C7	202000	GATEWAY COMMUNITY PARK	I-40	1,200,000	0	0	0	0	0	0	0	1,200,000
CW	201826	GEOGRAPHICAL INFO SYSTEM, COUNTYWIDE	A	80,200	50,000	50,000	50,000	50,000	50,000	250,000	250,000	600,000
CW		GRANTS MATCHING FUNDS-PARKS	A	0	0	0	50,000	50,000	50,000	150,000	250,000	400,000
B5		HANCOCK PARK SPECTATOR AREA IMPROV	A	0	0	0	100,000	0	0	100,000	0	100,000
B6	201792	HEAVY EQUIPMENT RELOCATION	A	100,000	0	0	0	0	0	0	0	100,000
B8	208577	HICKEY CREEK MITIGATION PARKS	A,I-R,G,T	104,582	0	0	0	0	0	0	0	3,015,513
B5		JUDD PARK BOAT RAMP REBUILDING	S	0	0	30,000	0	0	0	30,000	0	30,000
E6	201782	KARL DREWS HOUSE IMPROVEMENTS	A	289,040	0	0	0	0	0	0	0	310,622
D6		LAKES PARK ADA COMPLIANCE RESTROOMS REMODEL	A	0	0	0	0	100,000	0	100,000	0	100,000
D6	201796	LAKES PARK MASTER PLAN	I-R,A	222,589	1,000,000	1,000,000	1,000,000	0	0	3,000,000	0	3,300,000
C8		LEHIGH COMM PARK SHOWER ROOM ADDITION	A	0	0	0	0	60,000	0	60,000	0	60,000
C8		LEHIGH COMM PARK SPECTATOR IMPROV.	A	0	0	0	100,000	0	0	100,000	0	100,000
E5		LYNN HALL BATHHOUSE ADA COMPLIANT REMODEL	A	0	0	0	0	0	150,000	150,000	0	150,000
B7	201853	MANATEE PARK INTERPRETIVE/OFFICE BUILDING	A	150,000	0	0	0	0	0	0	0	150,000
C3		MATLACHA IMPROVEMENTS	A	0	0	75,000	0	0	0	75,000	0	75,000
C3		MATLACHA PARK LAND ACQUISITION	A	0	0	0	0	200,000	0	200,000	0	200,000
C3	201843	MATLACHA PARK PIER & RESTROOMS REPLACEMENTS	T	333,000	0	0	0	0	0	0	0	333,000
B6	201844	MODULAR FURNITURE - TERRY PARK	A	50,000	0	0	0	0	0	0	0	50,000
B6	201779	NFM COMMUNITY PARK IMPROVEMENTS	I-2,I-5,A	187,722	0	0	3,500,000	0	0	3,500,000	0	5,763,242
C8		OLGA COMM PARK RESTROOM & IMPROVEMENTS	A	0	0	0	0	0	250,000	250,000	0	250,000
CW	201715	PARKS AUTOMATION	A	136,920	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,699,447
C7	201794	PET PARK	I-1	2,818	0	0	0	0	0	0	0	20,000
C3	201798	PHILLIPS PARK	I-5	392,700	102,000	104,000	107,000	107,000	110,000	530,000	550,000	1,473,152
CW	201674	POOL IMPROVEMENTS	A	162,178	120,000	120,000	120,000	120,000	120,000	600,000	660,000	2,166,328
CW	201823	POOL MAINTENANCE AND REPAIRS	A	219,602	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,300,000

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2004 BUDGET

FY03/04-07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 03/04 - 07/08	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSB/ITU

PARKS - COMMUNITY AND REGIONAL (continued)

CW		POOL SLIDES - COUNTY WIDE	A	0	0	0	0	80,000	0	80,000	0	80,000
CW		POOL WATER FEATURE PLAYGROUND	A	0	0	0	80,000	80,000	80,000	240,000	80,000	320,000
CW	201776	POOL, RESTROOM FLOOR TILING	A	10,792	10,000	10,000	10,000	10,000	10,000	50,000	50,000	140,000
B2	201780	RANDELL RESEARCH CENTER OFF-SITE FACILITY	G	82,500	0	0	0	0	0	0	0	82,500
C6	202010	RED SOX IMPROVEMENTS	T	0	2,100,000	0	0	0	0	2,100,000	0	2,100,000
CW	201834	REPLACEMENT PARKING MACHINES,COUNTYWIDE	A	20,000	50,000	50,000	50,000	50,000	50,000	250,000	250,000	540,491
D6		RUTENBERG COMMUNITY CENTER	A	0	0	500,000	0	0	0	500,000	0	500,000
D6		RUTENBERG PARK SHELTER/POLE BARN	A	0	0	0	0	0	25,000	25,000	0	25,000
E5	202006	SAN CARLOS BAY/BUNCHE BEACH WATER PLAN/IMPROVE	I-R	0	500,000	500,000	0	0	0	1,000,000	0	1,000,000
E2,3	201638	SANIBEL/CAPTIVA PARK IMPROVEMENT	I-6	79,339	25,000	14,000	14,000	14,000	14,000	81,000	70,000	244,000
B6	201758	SCHANDLER HALL PARK IMPROVEMENTS/LAND ACQ	A, I-1	1,571,741	277,000	264,000	14,000	14,000	14,000	583,000	0	2,705,000
B6	202002	SCHANDLER HALL WATER FEATURE	A	0	80,000	0	0	0	0	80,000	0	80,000
D7	201622	SIX MILE CYPRESS MANAGEMENT	A	31,181	0	0	0	0	0	0	0	994,934
D7	201678	SIX MILE CYPRESS PURCHASE	S, A, I	676,043	0	0	0	0	0	0	0	2,335,379
D7	201854	SIX MILE CYPRESS SLOUGH INTERPRETIVE FACILITY	A	150,000	150,000	0	0	0	0	150,000	0	300,000
D5	201873	SOUTH FORT MYERS COMMUNITY PARK	I-4, A, S	4,627,246	2,240,000	1,200,000	1,235,000	1,260,000	1,290,000	7,225,000	6,000,000	17,864,400
D6		SPORTS COMPLEX	A	0	0	0	0	1,000,000	0	1,000,000	0	1,000,000
D6	201856	SPORTS COMPLEX - BACKWASH IRRIGAT & PUMP STA	A	148,500	0	0	0	0	0	0	0	148,500
D6		SPORTS COMPLEX - BATTER'S EYES	A	0	0	0	200,000	0	0	200,000	0	200,000
D6		SPORTS COMPLEX - BATTING CAGES LIGHT UPGRADE	A	0	0	10,000	0	0	0	10,000	0	10,000
D6	201857	SPORTS COMPLEX - CONCOURSE FLOOR	A	51,000	100,000	100,000	0	0	0	200,000	100,000	351,000
D6	201858	SPORTS COMPLEX - CONCOURSE RAILINGS	A	81,963	160,000	160,000	0	0	0	320,000	0	401,963
D6	201781	SPORTS COMPLEX - FENCE AND LIGHTS	A	0	0	0	0	1,000,000	0	1,000,000	0	1,040,000
D6		SPORTS COMPLEX - FENCING	A	0	0	0	0	150,000	0	150,000	0	150,000
D6	202007	SPORTS COMPLEX - GUTT/SOFF REPLACE "BOWL SIDE"	A	0	150,000	0	0	0	0	150,000	0	150,000
D6	201859	SPORTS COMPLEX - GUTTER/SOFFITT REPLACEMENT	A	101,490	0	0	0	0	0	0	0	101,490
D6		SPORTS COMPLEX - IRRIGATION	A	0	0	0	0	80,000	0	80,000	0	80,000
D6		SPORTS COMPLEX - MINOR LEAGUE PAVILION	A	0	0	0	0	100,000	0	100,000	0	100,000
D6		SPORTS COMPLEX - RESTROOMS	A	0	0	0	0	100,000	0	100,000	0	100,000
D6		SPORTS COMPLEX - SOFTBALL PAVILION	A	0	0	0	0	80,000	0	80,000	0	80,000
D6	202008	SPORTS COMPLEX - STADIUM FREIGHT ELEVATOR	A	0	150,000	0	0	0	0	150,000	0	150,000
D6	201860	SPORTS COMPLEX - STADIUM SAFETY SCREEN	A	58,585	0	0	0	0	0	0	0	58,585
D6		SPORTS COMPLEX - STADIUM SEATS	A	0	0	0	0	150,000	0	150,000	0	150,000
D6		SPORTS COMPLEX - STORAGE AREA FIRE PROTECT	A	0	0	0	350,000	0	0	350,000	0	350,000
D6		SPORTS COMPLEX - WEIGHT ROOM/OFFICES	A	0	0	0	0	200,000	0	200,000	0	200,000

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FISCAL 2004 BUDGET

FY03/04-07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 03/04 - 07/08	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBUYTU												
PARKS - COMMUNITY AND REGIONAL (continued)												
D6		SPORTS COMPLEX - WINDOWS	A	0	0	0	0	150,000	0	150,000	0	150,000
D6		SPORTS COMPLEX DUGOUT RESTROOMS	A	0	0	0	0	0	40,000	40,000	0	40,000
D6	201855	SPORTS COMPLEX FOUNTAIN RESURFACE	S	73,000	0	0	0	0	0	0	0	73,000
D6		SPORTS COMPLEX GRANDSTAND SEATING REPLACE	A	0	0	0	0	0	0	0	1,000,000	1,000,000
D6		SPORTS COMPLEX MAINT BLDG ENLARGEMENT	A	0	0	0	0	75,000	0	75,000	0	75,000
D6		SPORTS COMPLEX PASSENGER ELEVATOR UPGRADE	A	0	0	50,000	0	0	0	50,000	0	50,000
D6		SPORTS COMPLEX-TEAM LOCKER RESTRMS TILE INSTALL	A	0	0	0	0	120,000	0	120,000	0	120,000
D3	208576	ST JAMES PRESERVE/EAGLE NESTING SITE	A	2,738	0	0	0	0	0	0	0	378,997
D6	201738	STADIUM MAINTENANCE	S	101,382	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,749,999
D6	201734	STADIUM R&R	S,A	40,505	20,000	20,000	20,000	20,000	20,000	100,000	100,000	423,981
C,D,E6	202001	TEN MILE LINEAR REGIONAL PARK	I-R	750,000	1,500,000	1,000,000	1,000,000	1,500,000	1,500,000	6,500,000	0	7,250,000
B6		TERRY PARK ANNEX REROOF & INSULATE EXT. WALLS	A	0	0	150,000	0	0	0	150,000	0	150,000
B6		TERRY PARK BATTING CAGE LIGHTING	A	0	0	0	50,000	0	0	50,000	0	50,000
B6		TERRY PARK EXTENSION SERVICES	A	0	0	0	0	25,000	250,000	275,000	750,000	1,025,000
B6		TERRY PARK FIELD #2 SEATING	A	0	0	0	0	0	0	0	200,000	200,000
B6		TERRY PARK RESTROOMS	A	0	0	0	80,000	0	0	80,000	0	80,000
B6		TERRY PARK STADIUM RESTORATION	A	0	0	0	0	27,000	250,000	277,000	750,000	1,027,000
B6		TERRY PARK TEAM CLUBHOUSE STUDY/STAGE RENOVATE	A	0	0	0	0	25,000	150,000	175,000	300,000	475,000
D9	201760	VETERANS PARK MASTER PLANIMPROVEMENTS	I-3	1,677,828	710,000	670,000	690,000	710,000	730,000	3,510,000	3,750,000	11,050,991
PARKS TOTAL				26,300,824	13,203,500	9,344,500	11,667,500	10,464,500	7,960,500	52,640,500	24,682,500	131,128,008

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2004 BUDGET

FY03/04-07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 03/04 - 07/08	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBUTU												
SOLID WASTE												
D10	200919	CHURCH ROAD EXTENSION	E	2,549,363	0	0	0	0	0	0	0	3,169,599
C7	200925	DOLOMITIC LIME SYSTEM	E	350,000	0	0	0	0	0	0	0	350,000
C7	200952	HORTICULTURE PROCESSING FACILITY	E	600,000	0	150,000	0	0	0	150,000	0	750,000
C7	200918	LANDFILL GAS PROJECT	E	0	197,366	400,000	0	0	0	597,366	0	600,000
C7	200921	LEE COUNTY TRANSFER STATIONS (4)	E	5,344,158	200,000	0	0	0	0	200,000	0	5,623,799
D10	200924	LEE HENDRY LANDFILL PHASE II	E,D	1,546,660	2,200,000	2,900,000	0	0	0	5,100,000	2,000,000	9,700,000
C7	200926	SECURE PAPER SHREDDING FACILITY	E	0	150,000	0	0	0	0	150,000	0	150,000
C7	200923	SOLID WASTE PROCESSING EQUIPMENT	E,D	19,144,679	21,950,421	38,069,609	0	0	0	60,020,030	0	80,500,000
SOLID WASTE TOTAL				29,534,860	24,697,787	41,519,609	0	0	0	66,217,396	2,000,000	100,843,398

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2004 BUDGET

FY03/04-07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 03/04 - 07/08	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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TRANSPORTATION

E6,7	204030	ALICO RD MULTILANING	A,GT,J-4	12,912,843	0	0	0	0	0	0	0	15,897,105
CW	206002	BICYCLE/PEDESTRIAN FACILITIES	GT,I	3,763,011	1,391,100	1,402,100	1,413,300	1,424,800	1,436,400	7,067,700	6,750,000	26,487,205
F6		BIG CARLOS PASS BRIDGE REHABILITATION	GT	0	0	0	0	0	1,500,000	1,500,000	0	1,500,000
A1	206047	BOCA GRANDE DRAINAGE	I-7	173,756	0	0	0	0	0	0	0	201,856
G7	204044	BONITA BEACH ROAD RESURFACING	A,GT,J-8	5,581,199	115,000	0	0	0	0	115,000	0	6,829,378
G7	206039	BONITA GRANDE/BONITA BEACH ROAD	GT	200,000	0	0	0	0	0	0	0	200,000
C4	204088	BURNT STORE RD RIGHT OF WAY	S	2,700,000	0	0	0	0	0	0	0	2,700,000
B6	204020	BUS US 41 (SR 739) FOUR LANES	GT,J-2	6,522,237	0	0	0	0	0	0	0	8,848,000
D5	205815	CAPE CORAL TOLL PLAZA REHAB	S	4,663,157	0	0	0	0	0	0	0	4,669,109
C6	206056	CHICO'S ENTRANCE IMPROVEMENTS	G	469,964	0	0	0	0	0	0	0	469,964
E6,7	204070	COCONUT ROAD	GT	148,318	0	0	0	0	0	0	0	150,050
D5	206726	COLLEGE/WINKLER TURN LANE	GT	0	0	0	0	0	0	0	0	52,677
C7	204054	COLONIAL BLVD/75 TO SR82	I-1,J-3,A	90,163	0	1,330,000	3,500,000	221,000	0	5,051,000	0	5,306,000
C6	206734	COLONIAL/SUMMERLIN MEDIAN CLOSURE	GT	4,000	0	0	0	0	0	0	0	4,000
F7	205024	CORKSCREW TO OLD US 41 LANDSCAPING	GT	60,000	0	0	0	0	0	0	0	60,000
F7	204722	CORKSCREW/US41 IMPROVEMENTS EAST	A,GT,J-4	229,142	0	0	0	0	0	0	0	5,103,051
E,F,G8	204078	COUNTY ROAD 951 EXTENSION	GT,I-8	2,511,008	0	0	0	0	0	0	4,250,000	6,797,947
CW	206980	COUNTY-WIDE SIGNAL RE-TIMING	GT	241,855	0	0	0	0	0	0	0	420,000
D6	204064	CYPRESS LAKE DRIVE WIDENING	GT,J-4,A	2,601,584	0	0	0	0	0	0	0	3,310,000
D6	206730	CYPRESS LK/REFLECTION LK SIGNAL	GT	85,000	0	0	0	0	0	0	0	85,000
D7	204653	DANIELS PKWAY EXTENSION PHASE II	A,GT,J-3	300,000	0	0	0	0	0	0	0	14,743,124
D7	206053	DANIELS/GATEWAY INTERSECTION IMPROVEMENT	GT	81,856	0	0	0	0	0	0	0	81,856
D7	206660	DANIELS/75 INTERCHANGE IMPROVEMENTS	GT	1,385,368	0	0	0	0	0	0	0	1,396,988
A5,6	204013	DEL PRADO EXTENSION/MELLO DRIVE	A,GT,J-2	63,623	0	0	0	0	0	0	0	5,705,302
A6,7		DEL PRADO/NALLE GRADE EXTENSION	I-2	0	0	0	425,000	0	0	425,000	0	425,000
E4	205718	EMER REPAIR-SANIBEL BRIDGE/CAUSEWAY	S	700,000	0	0	0	0	0	0	0	700,000
G8	206057	EMERGENCY REPAIR-BONITA BEACH ROAD	GT	100,000	0	0	0	0	0	0	0	100,000
CW	204007	ENVIRONMENTAL MITIGATION	GT	298,085	60,000	60,000	60,000	60,000	60,000	300,000	300,000	1,149,523
F6	206725	ESTERO PAVED SHOULDERS	GT	40,000	0	0	0	0	0	0	0	267,606
A,B,C,4,5,I	204085	EXPRESSWAY CORRIDOR SURVEY	S	593,192	0	0	0	0	0	0	0	600,000
C6	206729	FIBER OPTIC/ORTIZ SIGNAL CONNECTS	GT	40,000	0	0	0	0	0	0	0	40,000
F7	204090	FLA GULF COAST TECH. & RESEARCH PK ROAD	S	0	4,527,000	2,960,000	0	0	0	7,487,000	0	7,487,000
F5	205027	FT MYERS BEACH TRANSPORTATION IMPROVEMENTS	GT	0	361,000	0	0	0	0	361,000	0	361,000
CW	204040	GIS/SURVEY CONTROL	GT,E,A	955,551	350,000	350,000	1,350,000	350,000	350,000	2,750,000	2,750,000	9,123,000
D5	204083	GLADIOLUS 4 LN/SOUTH FT MYERS	I,GT,J-4,E	2,084,124	1,206,000	0	8,990,000	515,000	0	10,711,000	0	12,882,000
D6	206727	GLADIOLUS MEDIAN CLOSURE	GT	0	0	0	0	0	0	0	0	37,580
C8	204055	GUNNERY ROAD/SR82 TO LEE BLVD	I-3,A	8,323,175	362,000	0	0	0	0	362,000	0	9,371,000
CW	206028	HEAVY EQUIPMENT GRANT	GT	1,118,368	0	0	0	0	0	0	0	1,270,580

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2004 BUDGET

FY03/04-07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

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TRANSPORTATION (continued)

C9	204094	HOMESTEAD/TAYLOR AVENUE INTERSECTION IMP	GT	65,000	0	0	0	0	0	0	0	65,000
C9	206049	HOMESTEAD/TAYLOR INTERSECTION	GT	34,601	0	0	0	0	0	0	0	34,601
F7	206735	I-75 @ CORKSCREW RAMP IMPROVEMENT	GT	1,625,000	0	0	0	0	0	0	0	1,625,000
G7	204060	IMPERIAL STREET	I-11,I-8	3,065,138	1,530,000	3,820,000	0	0	0	5,350,000	0	10,278,089
D5	206732	IONA MCGREGOR TURN LANE	GT	112,000	0	0	0	0	0	0	0	112,000
E7	205021	KORESHAN EXTENSION	3,GT,A,I-	8,064,618	1,743,000	8,825,000	0	0	0	10,568,000	0	18,739,928
C9	204057	LEE BLVD/HOMESTEAD-LEELAND HEIGHTS	I-3,A	2,834,338	0	0	0	0	0	0	0	3,431,461
C9	204058	LEELAND HEIGHTS BOULEVARD WIDENING	I-3,GT	32,184	0	0	0	0	0	0	0	1,525,432
C6	204087	LEEWAY SERVICE CENTER RENOVATIONS	S	675,000	0	0	0	0	0	0	0	675,000
G7	204056	LIVINGSTON/IMPERIAL CONNECTION	I-8,GT,A	2,506,537	0	0	0	0	0	0	0	4,806,000
CW	205714	MASTER BRIDGE PROJECT	GT	1,434,358	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	7,256,202
C3		MATLACHA PASS BRIDGE REHABILITATION	GT	0	0	0	0	2,500,000	0	2,500,000	0	2,500,000
D6	205022	METRO PKWY - 6 MILE CYPRESS TO DANIEL PKWY	GT	710,048	0	0	0	0	0	0	0	1,000,000
F7	206723	OLD 41/STRIKE LN/US 41 SIGNAL	GT	3,482	0	0	0	0	0	0	0	185,161
B8	206733	OLGA ROAD/SR80 TURN LANE	GT	103,000	0	0	0	0	0	0	0	103,000
C6	204072	ORTIZ AVENUE NORTH	-1,3,A,G1	15,942	0	0	0	1,101,000	0	1,101,000	5,072,000	6,248,000
C6	206054	ORTIZ/STOCKADE INTERSECTION IMPROVEMENTS	GT	99,324	0	0	0	0	0	0	0	99,324
C6	204073	PALMETTO AVENUE EXTENSION	-1,4,GT,S	6,146,909	0	0	0	0	0	0	0	8,216,000
C6	204065	PALMETTO/PLANTATION CONNECTION	I-4	535,505	0	813,000	1,225,000	1,272,000	0	3,310,000	0	3,915,000
G7	204075	PENNSYLVANIA AVENUE	GT	335,436	0	0	0	0	0	0	0	400,000
D5	206731	PINE RIDGE @ SAN CARLOS INTERSECTION	G	174,624	0	0	0	0	0	0	0	174,624
D6	204093	PLANTATION/DANIELS PARKWAY	GT	60,000	0	0	0	0	0	0	0	60,000
B5	204656	PONDELLA ROAD WIDENING	GT,I-5	3,683,205	0	0	0	0	0	0	0	13,014,031
CW	200700	PROJECT PLANNING & PRE-DESIGN	GT	478,060	150,000	150,000	150,000	150,000	150,000	750,000	750,000	2,591,743
CW	206029	QUEUE JUMP GRANT	GT	120,064	0	0	0	0	0	0	0	386,600
CW	204079	RIGHT-OF-WAY OPPORTUNITIES	GT	1,251,836	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	6,537,337
CW	204683	ROAD RESURFACE/REBUILD PROGRAM	GT	6,697,356	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	16,000,000	16,000,000	74,358,729
CW	206024	ROADWAY BEAUTIFICATION	A	1,884,901	100,000	100,000	100,000	100,000	100,000	500,000	500,000	3,807,970
CW	206024.65	ROADWAY LANDSCAPE	GT,A	2,528,292	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	8,710,298
E7	204084	SANDY LANE EXTENSION	I-8,I-4	250,000	0	0	0	0	0	0	0	250,000

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TRANSPORTATION (continued)

E4	205807	SANIBEL BR. & CAUSEWAY - A	S	898,785	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	7,383,610
E4		SANIBEL BRIDGE REHABILITATION	D	6,000,000	0	0	0	0	0	0	0	6,000,000
E4	205814	SANIBEL BRIDGE REPLACEMENT- B & C	S,D	12,483,212	44,000,000	0	0	0	0	44,000,000	0	57,707,764
E4	205816	SANIBEL TOLL FACILITY PLAZA REHABILITATION	S,D	8,624,939	0	0	0	0	0	0	0	8,630,891
D6		SIX MILE CYPRESS PKWY 4 LANING	I-3,I-4,A	0	0	0	986,000	0	3,424,000	4,410,000	604,000	5,014,000
D6	206055	SIX MILE/DANIELS INTERSECTION IMPROVEMENTS	GT	88,859	0	0	0	0	0	0	0	88,859
E5	204067	SUMMERLIN @ SAN CARLOS TO GLADIOLUS	I-G,I,A,D,GT	2,638,771	19,901,000	160,000	1,400,000	0	0	21,461,000	0	25,174,692
D6	206007	SUMMERLIN RD BOYSCOUT-UNIVERSITY	GT,I-4,A	4,993,948	12,534,000	380,000	0	0	0	12,914,000	0	18,784,000
C6	206048	SUMMERLIN/MATHEWS INTERSECTION	GT	200,000	0	0	0	0	0	0	0	200,000
E4,C,D5	204089	SUNPASS INTEGRATION	S	750,000	0	0	0	0	0	0	0	750,000
A5,6	206728	TARA WOODS & US 41 SIGNAL	GT,S	60,162	0	0	0	0	0	0	0	70,000
F7	204069	THREE OAKS PKWY EXTENSION	I-4,3,A	195,000	0	0	0	0	0	0	0	2,899,276
D7	204053	THREE OAKS PKWY EXTENSION, NORTH	D,I-4,A,GT	8,388,455	0	0	0	6,377,000	0	6,377,000	0	15,622,362
F7	204043	THREE OAKS PKWY EXTENSION, SOUTH	I-8,A,GT,S	5,321,061	0	0	10,961,000	997,000	0	11,958,000	0	21,623,069
E7	204081	THREE OAKS PKWY WIDENING	I-3,4,A,GT	12,648,040	0	3,100,000	1,078,000	0	0	4,178,000	0	17,178,000
D5	204080	TOLL EQUIPMENT	S	546,085	0	0	0	0	0	0	0	546,085
CW	206713	TRAFFIC SIGNAL/INTERSECTION IMPROVEMENTS	GT	986,961	950,000	950,000	950,000	950,000	950,000	4,750,000	4,750,000	17,615,997
D7	204062	TREELINE AVE-S AIRPORT ENTR/DANIELS PKWY	A,GT	706,911	721,000	0	0	0	0	721,000	0	2,261,000
D7	204068	TREELINE EXT NORTH/DANIELS-COLONIAL	I-3,GT,A	119,742	0	0	1,600,000	1,750,000	9,512,000	12,862,000	0	13,062,000
CW	204086	URBAN STREET LIGHTING	A	983,000	3,910,000	1,736,000	2,989,000	2,015,000	2,205,000	12,855,000	2,807,000	16,645,000
B6	205026	US 41 NORTH	I-2,I-5	0	500,000	1,850,000	0	0	0	2,350,000	0	2,350,000
E6	204091	US 41-CORKSCREW TO SAN CARLOS	GT	2,232,767	0	0	0	0	0	0	0	2,232,767
C4	206051	VETERANS & CHIQUITA TURN LANE	GT	115,000	0	0	0	0	0	0	0	115,000
C4	204601	VETERANS MEMORIAL PARKWAY EXTENSION	E,A	1,828,703	0	0	0	0	0	0	0	10,924,875
C4	206052	VETERANS/SANTA BARBARA INTERSECTION IMP	GT	75,000	0	0	0	0	0	0	0	75,000
C4	205020	VETERNS MEMORIAL PARKWAY-SKYLINE E OF CHIQUITA	S,D	2,387,668	0	0	0	0	0	0	0	3,398,181
TRANSPORTATION TOTAL				177,840,406	99,611,100	33,186,100	42,377,300	24,982,800	24,887,400	225,044,700	54,533,000	592,291,859

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UTILITIES

E8	207140	AIRPORT HAUL ROAD	E	150,000	0	0	0	0	0	0	0	150,000
D8	207000	AIRPORT SEWER DISTRICT	D,E	6,282,388	3,500,000	4,500,000	0	0	0	8,000,000	8,000,000	22,544,567
D7	207131	AIRPORT SEWER TRANSMISSION SYSTEM	D	3,500,000	0	0	0	0	0	0	0	3,500,000
E7	207142	ALICO ROAD & I-75 INTERCHANGE	E	50,000	20,000	2,990,000	0	0	0	3,010,000	0	3,060,000
E7	207103	ALICO ROAD WATER MAIN RELOCATION	D	3,821,256	0	0	0	0	0	0	0	3,884,000
E6	207143	ALICO ROAD WTR MAIN RELOC/METRO PKWAY EXT.	E	1,400,000	700,000	0	0	0	0	700,000	0	2,100,000
E8	207085	AQUIFER STORAGE & RECOVERY WELLS	E	19,125	0	0	0	0	0	0	0	2,659,006
B6	207110	ASR WELLS @ NORTH RESERVOIR	E	282,894	500,000	0	0	0	0	500,000	0	1,204,041
CW	207111	AUTOMATED FLUSHING DEVICES	E	35,935	10,000	0	0	0	0	10,000	0	80,000
CW	207112	BACKFLOW PREVENTION DEVICES	E	85,000	0	0	0	0	0	0	0	91,435
E5	207132	BEACH PLANT IMPROVEMENTS/TRAINING ROOM	E	35,000	0	0	0	0	0	0	0	35,000
D6		BEACON MANOR IMPROVEMENTS	E	0	0	125,000	125,000	125,000	0	375,000	0	375,000
D6	207422	BILL INSERTER	E	75,000	0	0	0	0	0	0	0	75,000
B6	207144	BUS 41 LINE UPGRADE-LITTLETON/SHELL FACTORY	E	200,000	0	0	0	0	0	0	0	200,000
B6	207145	BUS 41 WATERLINE REL-MARIANNA/LITTLETON	E	400,000	0	0	0	0	0	0	0	400,000
CW	207413	CHLORINE SYSTEM IMPROVEMENTS	E	1,414,407	0	0	0	0	0	0	0	1,485,000
E5	207251	COASTAL ESTATES GRAVITY LINE	E	7,493	0	0	0	0	0	0	0	21,970
D6	207420	COLLEGE PARKWAY CUSTOMER SERVICE BUILDING	E	128,727	0	0	0	0	0	0	0	939,094
F7	207158	CORKSCREW ROAD & I-75 INTERCHANGE	E	0	50,000	500,000	0	0	0	550,000	0	550,000
F7	207159	CORKSCREW ROAD -BEN HILL TO THE HABITAT	E	0	350,000	0	0	0	0	350,000	0	350,000
E8	207166	CORKSCREW WELLFIELD WIRING UPGRADE	E	0	350,000	0	0	0	0	350,000	0	350,000
E8	207114	CORKSCREW WTP EXPANSION	E	11,876,772	0	0	0	0	0	0	0	12,352,991
E8		CORKSCREW WTP EXPANSION TO 20 MGD	D	0	0	0	0	0	0	0	13,501,000	13,501,000
E8	207091	CORKSCREW WTP MAIN IMPROVEMENTS	D,E	0	0	0	0	0	0	0	4,975,657	4,975,657
E8	207113	CORKSCREW WTP WELLFIELD CHECK VALVES	E	175,000	200,000	0	0	0	0	200,000	0	375,000
E8		CORKSCREW WTP WELLFIELD IMPRVMENTS	D	0	0	0	0	0	0	0	9,750,000	9,750,000
E8	207097	CORKSCREW WTP WELLFIELD-ALICO ROAD	E	2,475,736	2,500,000	0	0	0	0	2,500,000	0	5,000,000
F8		COUNTY 951 UTIL RELOCATION	E	0	0	0	0	50,000	0	50,000	0	50,000
D6	207427	CUSTOMER SERVICE BLDG REMODEL-COLLEGE PKWY	E	15,000	0	0	0	0	0	0	0	15,000
D6	207423	CUSTOMER SERVICE FURN, PHONE & MISC EQUIP	E	139,000	0	0	0	0	0	0	0	139,000
D5	207119	CYPRESS LAKE DRIVE WATER/SEWER LINE RELOCATE	E	731,294	0	0	0	0	0	0	0	800,000
D7	207146	DANIELS PARKWAY & I-75 INTERCHANGE	E	50,000	0	0	0	0	0	0	1,700,000	1,750,000
D7	207232	DANIELS PARKWAY MASTER PUMP STATION	E	459,707	0	0	459,707	0	0	459,707	0	959,707
D6	207428	DATA CONVERSION FROM LGFILES TO LCFILES	E	100,000	0	0	0	0	0	0	0	100,000
E5		DEEP INJECTION WELL - #2	E	0	0	0	0	0	0	0	4,000,000	4,000,000
A5	207120	DEL VERA WATERMAIN EXTENTION	E	642,966	0	0	0	0	0	0	0	800,000
B6	208721	DEPOT ONE REFURBISHING	E	0	400,000	0	0	0	0	400,000	0	400,000
CW	207435	DIRECTIONAL BORING, DITCH DIGGER MACHINES	E	0	500,000	0	0	0	0	500,000	0	500,000
CW	207416	DOT PROJECT UTILITY RELOCATIONS	E	959,366	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	6,036,793

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2004 BUDGET

FY03/04-07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 03/04 - 07/08	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBUTU												

UTILITIES (continued)

B6	207121	DUNBAR FIRE PROTECTION IMPROVEMENTS	E	181,421	0	0	0	0	0	0	0	380,000
B7	207233	EAST LEE COUNTY FORCE MAIN REPLACEMENT	E	200,000	0	0	0	0	0	0	0	200,000
CW	207429	ELECTRICAL EQUIP UPGRADES & REPLACEMENT	E	100,000	150,000	150,000	150,000	0	0	450,000	0	550,000
D5	207260	FIESTA VILLAGE EFFLUENT STORAGE TANK	E	26,665	0	0	0	0	0	0	0	1,315,992
D5	207243	FIESTA VILLAGE REUSE INTERCONNECT	E,G	678,364	0	0	0	0	0	0	0	2,236,000
D5	207269	FIESTA VILLAGE REUSE VALVE CONTROL, SCADA	E	200,000	200,000	0	0	0	0	200,000	0	400,000
D5	207244	FIESTA VILLAGE WWTP EXPANSION	E,D	336,770	0	0	0	0	0	0	0	5,962,205
CW	207092	FIRE HYDRANT VALVE INSTALLATION	E	350,000	350,000	350,000	350,000	0	0	1,050,000	0	1,411,980
CW	207122	FLUORIDATION SYSTEM FOR THE FORMER FCWC WTP	E	200,000	0	0	0	0	0	0	0	200,000
CW	207098	FLUORIDATION SYSTEM-WATER TRMT PLANTS	E	5,822	0	0	0	0	0	0	0	561,136
E5	207224	FMB SPLITTER BOX REHAB & FLOW CONTROLS	E	316,341	150,000	0	0	0	0	150,000	0	500,000
E5	207271	FMB WWTP BELT PRESS REFURBISHMENT	E	80,000	100,000	0	0	0	0	100,000	0	180,000
E5	207234	FMB WWTP EXPANSION	E	1,420	0	0	0	0	0	0	0	3,161,036
E5	207261	FMB WWTP FILTRATION SYSTEM REPLACEMENT	E	1,625,000	3,000,000	0	0	0	0	3,000,000	0	4,625,000
E5	207272	FMB WWTP GRAVITY BELT THICKNER REFURBISHMENT	E	60,000	80,000	0	0	0	0	80,000	0	140,000
E5	207278	FMB WWTP OFFICE/ADMIN BLDG	E	0	560,000	0	0	0	0	560,000	0	560,000
E5		FMB WWTP SECOND EQ TANK	E	0	0	0	0	0	0	0	1,500,000	1,500,000
E5	207133	FMB WWTP TRANSFER PUMPS UPGRADE	E	400,000	0	0	0	0	0	0	0	400,000
D5	207270	FORCEMAIN TO PS 393 REPLACEMENT	E	310,000	0	0	0	0	0	0	0	310,000
CW	207134	FORCEMAIN VALVE INSTALLATION & REPLACEMENT	E	100,000	50,000	50,000	50,000	50,000	50,000	250,000	100,000	450,000
C8	207273	GATEWAY WWTP CHLORINE SYSTEM IMPROVEMENTS	E	250,000	0	0	0	0	0	0	0	250,000
CW	204040	GIS/SURVEY CONTROL	E	3,666	0	0	0	0	0	0	0	621,424
D5	207431	GLADIOLUS W/S RELOC - PINE RIDGE TO WINKLER	E	0	50,000	2,159,000	0	0	0	2,209,000	0	2,209,000
E7	207104	GREEN MEADOWS WTP IMPROVEMENTS	D,E	1,450,000	600,000	0	0	0	0	600,000	0	2,050,000
E7	207150	GREEN MEADOWS WTP WELL PUMPING SYS IMPROV	E	350,000	100,000	0	0	0	0	100,000	0	450,000
E8	207105	GREEN MEADOWS/CORKSCREW INTERCONNECT	G,D	10,121,780	600,000	0	0	0	0	600,000	0	10,880,000
CW	207247	INFLOW AND INFILTRATION IMPROVEMENTS	E	905,838	450,000	450,000	450,000	450,000	450,000	2,250,000	0	3,462,916
CW	207248	INFLOW AND INFILTRATION REHABILITATION	E	467,059	0	0	0	0	0	0	0	810,000
CW	207430	INSTRUMENTATION UPGRADES & IMPROVEMENTS	E	250,000	350,000	50,000	50,000	50,000	50,000	550,000	0	800,000
CW	207264	LARGE WATER METER REPLACEMENTS	E	687,239	350,000	350,000	350,000	0	0	1,050,000	0	1,750,000
CW	207126	LIME SLAKER REPLACEMENTS	E	233,521	0	0	0	0	0	0	0	320,000
CW	207160	LINE STOP EQUIPMENT	E	0	75,000	0	0	0	0	75,000	0	75,000
F6	207231	MAIN ST. MASTER PUMP STATION REHAB	E	564,011	0	0	0	0	0	0	0	670,000
CW	207206	MANHOLE REHABILITATION & RECONSTRUCT	E	653,271	300,000	300,000	300,000	300,000	300,000	1,500,000	0	2,805,465
E5	207252	MATANZAS PASS FORCE MAIN	E	1,339,279	0	0	0	0	0	0	0	1,451,065
C3	207253	MATLACHA SUBAQUAEUS FORCEMAIN REPLACEMENT	E	183,280	0	0	0	0	0	0	0	200,000
D6	207167	METRO PARKWAY WATERLINE RELOCATION	E	0	50,000	0	0	50,000	0	100,000	0	100,000
D6	207226	METRO PKWY FORCE MAIN RELOC/UPGRADE	E	799,876	0	0	0	0	0	0	0	803,675

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2004 BUDGET

FY03/04-07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 03/04 - 07/08	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBUTU												

UTILITIES (continued)

D5	207109	MINERS CORNER RESERVOIR REPLACEMENT	D	7,842	0	0	0	0	0	0	0	557,794
CW	207147	NEW FIRE HYDRANT INSTALLATIONS	E	200,000	0	0	0	0	0	0	0	200,000
B6	207168	NFM WATERLINE IMPROVEMENT	E	0	150,000	150,000	150,000	150,000	150,000	750,000	0	750,000
B6	207169	NFM WATERMAIN RELOCATION	E	0	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,000,000
A7	207084	NORTH LEE COUNTY WATER TREATMENT PLANT	D,E	25,087,637	0	0	0	0	0	0	0	32,057,227
CW	207227	ODOR CONTROL DEVICES AT PUMP STATIONS	E	268,405	100,000	100,000	100,000	100,000	100,000	500,000	0	974,179
E5	207254	ODOR CONTROL SYSTEM FMB WWTP	E	63,050	0	0	0	0	0	0	700,000	763,050
B8	207265	OLGA WTP RESERVOIR & PLANT IMPROVEMENTS	D,E	9,517,134	800,000	0	0	0	0	800,000	0	10,450,000
C6	207161	ORTIZ AVE WATER RELOC-COLONIAL TO BALLARD	E	0	100,000	0	0	1,875,000	0	1,975,000	0	1,975,000
D6	207127	PAGE PARK WATERLINE IMPROVEMENTS	E	150,000	0	0	0	0	0	0	0	150,000
B2	207238	PINE ISLAND SEWER TRANSMISSION SYSTEM	E	0	0	0	1,500,000	0	0	1,500,000	0	1,520,126
D3	207220	PINE ISLAND WASTE WATER PLANT	E	83,053	0	0	0	0	0	0	0	7,411,866
D3	207262	PINE ISLAND WWTP DEEP INJECTION WELLS	E	2,900,000	0	0	0	0	0	0	0	2,900,000
D3	207239	PINE ISLAND WWTP EXPANSION	E	0	0	0	0	500,000	0	500,000	0	500,700
D3	207240	PINE ISLAND WWTP REUSE SYSTEM	E	400,000	0	0	0	0	0	0	0	730,331
F7	207155	PINEWOODS WTP DEEP INJECTION WELL	E	4,080,000	0	0	0	0	0	0	0	4,080,000
CW	207417	PLANT PUMPING IMPROVEMENTS	E	431,395	0	0	0	0	0	0	0	650,000
CW	207135	PORTABLE GENERATOR - PUMP STATIONS	E	228,303	300,000	100,000	200,000	0	0	600,000	0	828,303
CW	207207	PUMP STATION REHABILITATION & RECONST.	E	1,838,880	750,000	750,000	750,000	750,000	750,000	3,750,000	3,750,000	11,169,239
CW	207217	REUSE SYSTEM IMPROVEMENTS	E	152,753	100,000	100,000	100,000	100,000	100,000	500,000	250,000	1,587,101
CW	207136	REUSE SYSTEM STORAGE FEASIBILITY STUDY	E	200,000	0	0	0	0	0	0	0	200,000
E7	207432	S LEE COUNTY FACILITIES SECURITY	E	0	100,000	0	0	0	0	100,000	0	100,000
E7		S LEE COUNTY WAREHOUSE	E	0	0	75,000	0	0	0	75,000	0	75,000
CW	207163	S LEE COUNTY WATERMAIN RELOCATIONS	E	0	500,000	500,000	500,000	200,000	200,000	1,900,000	0	1,900,000
CW	207116	SAMPLING STATIONS	E	50,000	50,000	0	0	0	0	50,000	0	100,000
E5		SAN CARL BLVD.RELOC.SUMM/GLAD(FDOT)	E	0	0	0	0	0	0	0	2,500,000	2,500,000
E7	207162	SAN CARLOS BLVD IMPROVEMENT	E	0	300,000	0	0	0	0	300,000	0	300,000
E7	207156	SAN CARLOS WTP IMPROVEMENTS	E	5,520,002	0	0	0	0	0	0	0	5,520,002
E7	207156	SAN CARLOS WWTP IMPROVEMENTS	E	2,040,000	0	0	0	0	0	0	0	2,040,000
CW	207424	SCADA UPGRADES & IMPROVEMENTS	E	150,000	250,000	250,000	150,000	150,000	150,000	950,000	750,000	1,850,000

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2004 BUDGET

FY03/04-07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 03/04 - 07/08	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU												
UTILITIES (continued)												
CW	207200	SEWER - SMALL PROJECTS	E	293,550	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,606,583
CW	207255	SEWER EASEMENT ACQUISITION	E	100,000	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,107,118
CW	207208	SEWER TRANS SYSTEM IMPROVE.	E	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,685,776
C6	207100	SR 739 WATERLINE RELOCATION	E	450,909	0	420,000	0	0	0	420,000	105,000	1,065,000
B6	207266	SR 78 WTRLINE RELOC-SLATER TO I75	E	80,000	2,000,000	0	0	0	0	2,000,000	0	2,080,000
CW	207219	STORMWATER INFLOW PROTECTION	E	125,652	50,000	50,000	50,000	50,000	50,000	250,000	0	422,000
C6	207425	SUMMERLIN RD-BOY SCOUT TO UNIVERSITY WWS RELOC	E	250,000	0	0	0	0	0	0	0	250,000
B7	207164	TICE STREET LOOP	E	0	150,000	0	0	0	0	150,000	0	150,000
D6	207165	TREELINE AVE EXT WTR RELOC-DANIELS TO COLONIAL	E	0	50,000	0	450,000	0	0	500,000	0	500,000
B6		US 41 NFM WATERMAIN REPLACEMENT	E	0	0	0	220,000	0	0	220,000	0	220,000
B6	207170	US 41 WATERMAIN IMPROVEMENT	E	0	1,100,000	0	0	0	0	1,100,000	0	1,100,000
CW	207433	UTILITIES EQUIPMENT COVERS	E	0	25,000	0	0	0	0	25,000	0	25,000
CW	207137	WASTEWATER COLLECTION SYSTEM PUMP REPLACE	E	209,399	100,000	100,000	100,000	100,000	100,000	500,000	0	800,000
CW	207229	WASTEWATER SYSTEM IMPROVEMENTS	E	612,320	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,833,174
CW	207138	WASTEWATER TREATMENT PLANT IMPROVEMENTS	E	312,777	400,000	200,000	200,000	200,000	200,000	1,200,000	1,000,000	2,600,000
CW	207157	WATER DISTRIBUTION SYSTEM IMPROVEMENTS	E	300,000	0	0	0	0	0	0	0	300,000
CW	207117	WATER EASEMENT ACQUISITION	E	200,000	75,000	75,000	75,000	75,000	75,000	375,000	375,000	950,000
CW	207267	WATER QUALITY MONITORING	E	80,000	0	0	0	0	0	0	0	100,656
CW	207094	WATER SYSTEM IMPROVEMENTS	E	217,226	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,427,333
A7	207128	WATER TRANSMISSION LINE-NLCWTP	E	1,500,000	0	0	0	0	0	0	0	1,500,000
CW	207086	WATER TRANSMISSION SYSTEM IMPROVEMENTS	E	932,240	300,000	300,000	300,000	300,000	300,000	1,500,000	1,500,000	4,422,481
CW	207268	WATER TREATMENT PLANT IMPROVEMENTS	E	518,850	350,000	300,000	300,000	300,000	300,000	1,550,000	0	2,100,000
CW	207152	WATER VALVE INSTALLATION & REPLACEMENT	E	50,000	50,000	50,000	50,000	50,000	50,000	250,000	0	300,000
D6	207434	WATER/SEWER LINE RELOC-SUMMERLIN RD. WIDENING	E	0	1,000,000	0	0	0	0	1,000,000	0	1,000,000
E7	207426	WATER/SEWER LINE RELOC-THREE OAKS EXT	E	250,000	0	0	0	0	0	0	0	250,000
D6	207418	WATER/SEWER LINE RELOC-TREELINE AVE. EXTEN.	E	350,000	0	0	0	0	0	0	0	350,000
CW	207082	WATERLINE EXTENSIONS	E	150,000	150,000	150,000	150,000	150,000	150,000	750,000	750,000	1,989,050
B5	207419	WATERLINE RELOC. FOR THE PONDELLA RD. WIDENING	E	360,985	0	0	0	0	0	0	0	375,000
E6	207257	WATERLINE RELOCATION US 41 S. OF ALICO ROAD	E	12,798	0	0	0	0	0	0	0	254,872
CW	207062	WATER-SMALL PROJECTS	E	200,000	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,619,772
C5	207139	WATERWAY ESTATES REUSE CONNECTION TO CITY C.C.	E	180,268	0	0	0	0	0	0	0	200,000
C5	207256	WATERWAY ESTATES REUSE STORAGE	E	639,254	0	0	0	0	0	0	0	650,000
B5	207148	WATERWAY ESTATES WTP ADMINISTRATION BLDG	E	60,000	0	0	0	0	0	0	0	60,000
CW	207149	WELL REDEVELOPMENT/UPGRADE & REBUILD	E	350,000	350,000	100,000	100,000	100,000	100,000	750,000	0	1,100,000
E8	207118	WELLFIELD MONITORS	E	20,000	20,000	0	0	0	0	20,000	0	40,000
CW	207151	WTR TREATMENT PLTS & RESERVOIRS SECURITY SYS	E	200,000	200,000	0	0	0	0	200,000	0	400,000
CW	207277	WWW COLLECTION SYSTEM IMPROVEMENTS	E	720,000	0	0	0	0	0	0	0	720,000
CW	207274	WWW ODOM CONTROL SYSTEM IMPROVEMENTS	E	100,000	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,100,000
UTILITIES TOTAL				122,337,371	28,215,000	17,444,000	9,429,707	7,925,000	5,325,000	68,338,707	63,706,657	295,804,688

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2004 BUDGET

FY03/04-07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 07/08	CIP BUDGET FY 03/04 - 07/08	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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WATER ACCESS												
D2	201877	ANDY ROSSE LN BAYSIDE ACCESS IMPROVEMENTS	T	14,500	0	0	0	0	0	0	0	14,500
C6	201804	BILLY'S CREEK RESTORATION	T	162,025	0	0	0	0	0	0	0	162,025
F6	201719	BLACK ISLAND MULTI-USE NATURE TRAIL	T	90,437	0	0	0	0	0	0	0	121,903
G7	201879	BONITA SPRINGS RIVERSIDE DEPOT PARK	T	121,800	0	0	0	0	0	0	0	124,000
E5	201808	BOWDITCH POINT PARK BOAT DOCKS	T,S	222,300	0	0	0	0	0	0	0	270,000
E2	201878	BOWMAN'S BEACH PARK LOOKOUT REPLACEMENT	T	25,000	0	0	0	0	0	0	0	25,000
D5	201766	CALOOSAHATCHEE RVR EROSION CTL-JAYCEE PK PH II	T	500	0	0	0	0	0	0	0	75,000
C5	201698	CAPE CORAL ECO PARK IMPROVEMENTS	T	12,236	0	0	0	0	0	0	0	315,000
D4	201889	CAPE CORAL GLOVER BIGHT TRAIL-PHASE II	T	425,000	0	0	0	0	0	0	0	425,000
D5	201743	CAPE CORAL YACHT CLUB BEACH AREA MAINT	T	42,106	24,678	25,912	27,207	28,568	29,996	136,361	0	222,361
D5	201704	CAPE CORAL YACHT CLUB BEACH RENOURISHMENT	T	13,335	0	0	0	0	0	0	0	20,000
E2	203077	CAPTIVA EMERGENCY BEACH REPAIRS	T	174,038	0	0	0	0	0	0	0	174,038
B1	201890	CAYO COSTA-BAYSIDE FACILITY IMPROVEMENTS	T	100,000	0	0	0	0	0	0	0	100,000
E3	201842	DING DARLING TARPON BAY DOCK	T	38,000	0	0	0	0	0	0	0	45,000
CW	201687	EMERGENCY BEACH CLEAN UP	T	193,772	0	0	0	0	0	0	0	512,384
E,F5	201895	FORT MYERS BEACH-OPERATION BEACH MAINT	T	0	135,000	190,000	205,000	220,000	235,000	985,000	0	985,000
C5	201810	FOUR MILE COVE ECOLOGICAL PARK	T	581,920	24,678	25,912	27,207	28,568	29,996	136,361	0	816,641
A1	201891	GASPARILLA ISLAND RESTROOM PROJECT	T	71,500	0	0	0	0	0	0	0	71,500
C6	201892	HISTORIC CALOOSAHATCHEE SEAWALL ON THE ESTATE	T	156,250	0	0	0	0	0	0	0	156,250
E2,3	201883	INDIGO TRAIL BOARDWALK	T	70,000	0	0	0	0	0	0	0	70,000
E3	201769	J.N. DING DARLING WILDLIFE DR FISHING PIER	T	23,000	0	0	0	0	0	0	0	25,000
CW	201811	LEE ISLAND COAST PADDLING TRAIL	T	112,490	0	0	0	0	0	0	0	170,000
F6	201893	LOVERS KEY ADA BEACH ACCESS/FOOTBRIDGE UPGRADE	T	26,000	0	0	0	0	0	0	0	26,000
F6	201884	LOVERS KEY ROADSIDE PARK	T,G	403,734	0	0	0	0	0	0	0	405,000
F6	201744	LOVERS KEY/BLACK ISLE PEDISTRIAN BRIDGE	T	126,510	0	0	0	0	0	0	0	138,000
F6	201888	LOVERS KEY-GABRIELLE DAMAGE	T	58,500	0	0	0	0	0	0	0	58,500
E5	201665	MATANZAS PASS PRESERVE IMPROVEMENTS	T	54,372	0	0	0	0	0	0	0	868,625
C3	201885	MATLACHA PARK SHORELINE PROTECTION/RESTORATION	T	30,600	0	0	0	0	0	0	0	45,000
B5	201813	NORTH SHORE PARK SHELTERS	T	101,675	0	0	0	0	0	0	0	110,000
B6	201886	RIVERSIDE PARK FISHING & OBSERVATION PIER	T	175,388	0	0	0	0	0	0	0	175,388
E,F2-4	201747	SANIBEL BEACH EROSION MONITORING	T	35,000	25,000	25,000	35,000	25,000	25,000	135,000	0	230,000
E,F2-4	201656	SANIBEL BEACH MAINTENANCE	T	48,000	50,000	48,000	46,000	44,000	42,000	230,000	0	603,717
E,F2-4	201707	SANIBEL BRAZILIAN PEPPER CONTROL	T	40,000	25,000	0	0	0	0	25,000	0	329,910
E,F2-4	201815	SANIBEL BRAZILIAN PEPPER CONTROL-DING DARLING	T	85,000	40,000	0	0	0	0	40,000	0	295,000
E,F2-4	201816	SANIBEL LIGHTHOUSE BEACH PARK RESTROOM	T	88,600	0	0	0	0	0	0	0	90,000
E,F2-4	201894	SANIBEL RESTROOM AT BOAT RAMP PROPERTY	T	60,000	0	0	0	0	0	0	0	60,000
E,F2-4	201817	SANIBEL TREE AND DUNE LANDSCAPE	T	104,553	45,000	0	0	0	0	45,000	0	185,000
WATER ACCESS TOTAL				4,088,141	369,356	314,824	340,414	346,136	361,992	1,732,722	0	8,520,742

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2004 BUDGET

PROJECT INDEX

PROJECT NAME	PROJECT NO.	PAGE	PROJECT NAME	PROJECT NO.	PAGE
800 MHZ UPGRADE PHASE I	208994	226	BAY OAKS PARK MAINT BUILDING		232
ADA COMPLIANCE IN LAVATORIES	208701	226	BEACH PLANT IMPROVEMENTS/TRAINING ROOM	207132	240
ADA KEYLESS ENTRY		226	BEACH RENOURISHMENT TRUST FUND - FY 04-08 will fund seven beach restoration projects	200686	230
ADA STANDARD COMPLIANCE IMPROVEMENTS	201827	232	BEACON MANOR IMPROVEMENTS		240
ADMIN BLDG 3RD FLOOR REMODEL		226	BICYCLE/PEDESTRIAN FACILITIES	206002	237
ADMIN BLDG 5TH FLOOR REMODEL		226	BIG CARLOS PASS BRIDGE REHABILITATION		237
ADMIN BLDG COOLING TOWERS REWORK		226	BILL INSERTER	207422	240
ADMIN BLDG FRESH AIR DEHUMIDIFICATION		226	BILLY'S CREEK RESTORATION	201804	244
ADMIN BLDG RESTROOM EXHAUST FAN REMODEL		226	BIP UNIDENTIFIED PROJECTS	202903	230
ADMIN BLDG SECURITY ACCESS BADGING SYSTEM	208717	226	BLACK ISLAND MULTI-USE NATURE TRAIL	201719	244
ADMIN BLDG VESTIBULE ADDITION		226	BLEACHER REPLACEMENTS	201845	232
ADMIN/CDPW BLDGS HIGH-SECURITY KEYWAY REKEYING		226	BLIND PASS ECOZONE	203091	230
ADMINISTRATION BLDG ELEVATOR UPGRADE	208716	226	BOARDWALK DECK IMPROVEMENTS (TDC)	201805	232
ADULT SOCCER FIELDS		232	BOCA GRANDE BEACH AND BAY ACCESSES	201803	232
AIRPORT HAUL ROAD	207140	240	BOCA GRANDE CENTER A/C REPLACEMENTS	202004	232
AIRPORT SEWER DISTRICT	207000	240	BOCA GRANDE COMMUNITY CENTER LANDSCAPING	201846	232
AIRPORT SEWER TRANSMISSION SYSTEM	207131	240	BOCA GRANDE DRAINAGE	206047	237
ALICO RD MULTILANING	204030	237	BOCA GRANDE HISTORIC BUILDINGS		232
ALICO ROAD & I-75 INTERCHANGE	207142	240	BOCA GRANDE IMPROVEMENTS	201778	232
ALICO ROAD AREA DRAINAGE IMPROVEMENTS	208532	230	BOCA GRANDE RENOVATIONS		232
ALICO ROAD WATER MAIN RELOCATION	207103	240	BOCA GRANDE SHERIFF HOUSES	208693	226
ALICO ROAD WTR MAIN RELOC/ METRO PKWAY EXT.	207143	240	BOCA GRANDE SHERIFF SUBSTATION RELOCATION		226
ALVA COMMUNITY PARK MAINT BUILDING		232	BONITA BEACH RENOURISHMENT	203039	230
ANDY ROSSE LN BAYSIDE ACCESS IMPROVEMENTS	201877	244	BONITA BEACH ROAD RESURFACING	204044	237
ANIMAL CONTROL KENNEL & OFFICE EXPANSION		226	BONITA GRANDE/BONITA BEACH ROAD	206039	237
ANIMAL SERVICES BUILDING GENERATOR	208659	226	BONITA SPRINGS RIVERSIDE DEPOT PARK	201879	244
AQUIFER STORAGE & RECOVERY WELLS	207085	240	BOWDITCH POINT OFFICE SPACE		232
ART. REEF DEVEL AND RENOURISH	202912	230	BOWDITCH POINT PARK BOAT DOCKS	201808	244
ARTIFICIAL REEF CONSTRUCTION	203078	230	BOWDITCH POINT PARKING LOT	201996	232
ASPHALT PARKING LOTS	208673	226	BOWMAN'S BEACH PARK LOOKOUT REPLACEMENT	201878	244
ASR WELLS @ NORTH RESERVOIR	207110	240	BRIARCLIFF CHANNEL WEIRS	208512	230
AUTOMATED FLUSHING DEVICES	207111	240	BRIARCLIFF DITCH FILTER MARSH	208545	230
B.S. STREETScape PROJECT	209009	225	BUCKINGHAM FOOT/BASEBALL STAD. SWITCHGEAR REPL		232
BACKFLOW PREVENTION DEVICES	207112	240	BUCKINGHAM MAINT BUILDING ADDITION	201847	232
BATHING BEACH WATER QUALITY MONITORING	201800	230	BURGES PROPERTY	203407	226
BAY OAKS A/C REPLACEMENT	202003	232	BURNT STORE RD RIGHT OF WAY	204088	237

FISCAL 2004 BUDGET

PROJECT INDEX (continued)

PROJECT NAME	PROJECT NO.	PAGE	PROJECT NAME	PROJECT NO.	PAGE
BUS 41 LINE UPGRADE-LITTLETON/SHELL FACTORY	207144	240	COLONIAL/SUMMERLIN MEDIAN CLOSURE	206734	237
BUS 41 WATERLINE REL-MARIANNA/ LITTLETON	207145	240	COMM LAND STUDY-PHASE 2	209262	225
BUS US 41 (SR 739) FOUR LANES	204020	237	COMM. PK CONCESSION BLDGS.	201651	232
CALOOSAHATCHEE CREEK PRESERVE PUBLIC FACILITIES	202005	232	CONSERVATION 2020	208800	224
CALOOSAHATCHEE NORTHSIDE RESTROOM & PARKING		232	CONSERVATION 2020 LAND MANAGEMENT	208801	232
CALOOSAHATCHEE REG. PARK-LIMITED	201789	232	CONSTITUTIONAL COMPLEX A/C CONTROLS UPGRADE		226
CALOOSAHATCHEE REG. PARK-LODGE/RESTROOMS	201850	232	CONSTITUTIONAL COMPLEX CHILLER REPLACEMENT		226
CALOOSAHATCHEE REG. PARK-OXBOW ISLANDS	201852	232	CONSTITUTIONAL COMPLEX CLEAN A/C	208718	226
CALOOSAHATCHEE RIVER TRIBUTARIES MAINTENANCE	208581	230	CORE DOWNTOWN PHONE SYSTEM UPGRADES	208707	226
CALOOSAHATCHEE RVR EROSION CTL-JAYCEE PK PH II	201766	244	CORKSCREW ROAD & I-75 INTERCHANGE	207158	240
CAPE CORAL CONSTITUTIONAL COMPLEX LAND ACQUISITION	208705	226	CORKSCREW ROAD -BEN HILL TO THE HABITAT	207159	240
CAPE CORAL ECO PARK IMPROVEMENTS	201698	244	CORKSCREW TO OLD US 41 LANDSCAPING	205024	237
CAPE CORAL GLOVER BIGHT TRAIL-PHASE II	201889	244	CORKSCREW WELLFIELD WIRING UPGRADE	207166	240
CAPE CORAL GOV'T COMPLEX-TAX COLLECTOR	208706	226	CORKSCREW WTP EXPANSION	207114	240
CAPE CORAL LIBRARY EXPANSION	203607	229	CORKSCREW WTP EXPANSION TO 20 MGD		240
CAPE CORAL TOLL PLAZA REHAB	205815	237	CORKSCREW WTP MAIN IMPROVEMENTS	207091	240
CAPE CORAL YACHT CLUB BEACH AREA MAINT	201743	244	CORKSCREW WTP WELLFIELD CHECK VALVES	207113	240
CAPE CORAL YACHT CLUB BEACH RENOURISHMENT	201704	244	CORKSCREW WTP WELLFIELD IMPRVMENTS		240
CAPE CORL GOV'T COMPLEX HVAC UNIT REPLACEMENT		226	CORKSCREW WTP WELLFIELD-ALICO ROAD	207097	240
CAPITALIZED BEACH FRONT PARK MAINTENANCE	201809	232	CORKSCREW/US41 IMPROVEMENTS EAST	204722	237
CAPITALIZED BUILDING MAINTENANCE	208700	226	CORRECTIONAL FACILITIES	208632	226
CAPTIVA EMERGENCY BEACH REPAIRS	203077	244	COUNTY 951 UTIL RELOCATION		240
CAPTIVA RENOURISHMENT	203061	230	COUNTY OWNED REAL PROPERTY ASSESSMENT	208829	224
CAYO COSTA-BAYSIDE FACILITY IMPROVEMENTS	201890	244	COUNTY ROAD 951 EXTENSION	204078	237
CD/PW BLDG CARPET REPLACEMENT		226	COUNTY WIDE ATHLETIC COURT RESURFACING	201724	232
CENTRALIZED DOWNTOWN CHILLER PLT FEAS. STUDY	208674	226	COUNTY WIDE ATHLETIC FIELD RECONSTRUCTION	201751	232
CFM-SANCTUARY SKATE PARK IMPROVEMENTS	201848	232	COUNTY WIDE BOARD WALK REPAIRS	201825	232
CHICO'S ENTRANCE IMPROVEMENTS	206056	237	COUNTY WIDE BOAT RAMP REPAIR	208642	232
CHLORINE SYSTEM IMPROVEMENTS	207413	240	COUNTY WIDE FENCE REPLACEMENT	201720	232
CHURCH ROAD EXTENSION	200919	236	COUNTY WIDE FUEL FACILITIES	208661	226
CLEMENTE PARK IMPROVEMENTS	201785	232	COUNTY WIDE LANDSCAPING IMPROVEMENTS	201849	232
COASTAL ESTATES GRAVITY LINE	207251	240	COUNTY WIDE LIGHT POLE REPLACEMENT	201726	232
COCONUT ROAD	204070	237	COUNTY WIDE LIGHTING, PARKING LOTS	201757	232
COLLEGE PARKWAY CUSTOMER SERVICE BUILDING	207420	240	COUNTY WIDE MODULAR FURNITURE	208639	226
COLLEGE/WINKLER TURN LANE	206726	237	COUNTY WIDE NEW BOARDWALKS		232
COLONIAL BLVD/I75 TO SR82	204054	237	COUNTY WIDE PAVING	201722	232

FISCAL 2004 BUDGET

PROJECT INDEX (continued)

PROJECT NAME	PROJECT NO.	PAGE	PROJECT NAME	PROJECT NO.	PAGE
COUNTY WIDE PLAYGROUNDS	201721	232	EAGLE RIDGE/LEGENDS INTERCONNECT		230
COUNTY WIDE SHELTERS	201752	233	EAST LEE COUNTY FORCE MAIN REPLACEMENT	207233	241
COUNTY WIDE SIGNAGE REPLACEMENT	201723	233	EDISON HOME RENOVATION PARTICIPATION	208720	226
COUNTY-WIDE SIGNAL RE-TIMING	206980	237	ELECTRIC METERS	201771	233
COURT ADMIN IS DEPT AUXILLIARY A/C UNIT INSTALL		226	ELECTRICAL EQUIP UPGRADES & REPLACEMENT	207429	241
COURT ADMINISTRATION RECORDING SYSTEM	208662	226	EMER REPAIR-SANIBEL BRIDGE/CAUSEWAY	205718	237
CUSTOMER SERVICE BLDG REMODEL-COLLEGE PKWY	207427	240	EMERGENCY BEACH CLEAN UP	201687	244
CUSTOMER SERVICE FURN, PHONE & MISC EQUIP	207423	240	EMERGENCY REPAIR-BONITA BEACH ROAD	206057	237
CYPRESS LAKE DRIVE WATER/SEWER LINE RELOCATE	207119	240	EMS STATIONS (Retrofits)	208993	227
CYPRESS LAKE DRIVE WIDENING	204064	237	ENTERPRISE CALL CENTER SYSTEM		227
CYPRESS LK/REFLECTION LK SIGNAL	206730	237	ENVIRONMENTAL LAB REMODEL	208676	227
DANIELS PARKWAY & I-75 INTERCHANGE	207146	240	ENVIRONMENTAL MITIGATION	204007	237
DANIELS PARKWAY MASTER PUMP STATION	207232	240	EOC DISPATCH AREA EXPANSION	208618	227
DANIELS PKWAY EXTENSION PHASE II	204653	237	ESTERO 60	203406	227
DANIELS/GATEWAY INTERSECTION IMPROVEMENT	206053	237	ESTERO COMMUNITY PARK	201999	233
DANIELS/I75 INTERCHANGE IMPROVEMENTS	206660	237	ESTERO ISLAND BEACH RESTORATION PROGRAM	203022	230
DATA CONVERSION FROM LGFILES TO LCFILES	207428	240	ESTERO PAVED SHOULDERS	206725	237
DEEP INJECTION WELL - #2		240	ESTERO RIVER MAINTENANCE	208580	230
DEHUMIDIFYING THE ICE PLANT-CDPW BLDG		226	EXPRESSWAY CORRIDOR SURVEY	204085	237
DEL PRADO EXTENSION/MELLO DRIVE	204013	237	EXTENSION SERVICES KITCHEN, TERRY PARK	201772	233
DEL PRADO/NALLE GRADE EXTENSION		237	FIBER OPTIC/ORTIZ SIGNAL CONNECTS	206729	237
DEL VERA WATERMAIN EXTENTION	207120	240	FIESTA VILLAGE EFFLUENT STORAGE TANK	207260	241
DEPOT ONE REFURBISHING	208721	240	FIESTA VILLAGE REUSE INTERCONNECT	207243	241
DEPOT ONE REFURBISHING	208721	226	FIESTA VILLAGE REUSE VALVE CONTROL, SCADA	207269	241
DESTRUCTIVE VEGETATION CONTROL	201761	233	FIESTA VILLAGE WWTP EXPANSION	207244	241
DETENTION FACILITIES SECURITY WINDOWS REPLACE		226	FIFTY METER POOL	201730	233
DEV SVCS INSPECTOR/LICENSING BLDG	208649	226	FILTRATION SYSTEM UPGRADE, POOLS, COUNTYWIDE	201828	233
DING DARLING TARPON BAY DOCK	201842	244	FIRE HYDRANT VALVE INSTALLATION	207092	241
DIRECTIONAL BORING, DITCH DIGGER MACHINES	207435	240	FLA GULF COAST TECH. & RESEARCH PK ROAD	204090	237
DOLOMITIC LIME SYSTEM	200925	236	FLEET EXPANSION	208663	227
DOT PROJECT UTILITY RELOCATIONS	207416	240	FLEET EXPANSION MASTER PLAN	208652	227
DOWNTOWN BLDGS. PHONE/COMPUTER RM A/C REPLACE		226	FLEET GENERATOR	208653	227
DOWNTOWN EMPLOYEE PARKING LOTS ACCESS SYSTEM	208719	226	FLINT PEN ACQUISITION	200999	224
DOWNTOWN PARKING SURVEY		226	FLOOD INSURANCE STUDY RESULTS EVALUATION	208543	230
DUNBAR FIRE PROTECTION IMPROVEMENTS	207121	241	FLORIDA FOREVER (CARL) MATCHING FUNDS	201673	233
DUNBAR PARK IMPROVEMENTS	201786	233	FLUORIDATION SYSTEM FOR THE FORMER FCWC WTP	207122	241

FISCAL 2004 BUDGET

PROJECT INDEX (continued)

PROJECT NAME	PROJECT NO.	PAGE	PROJECT NAME	PROJECT NO.	PAGE
FLUORIDATION SYSTEM-WATER TRMT PLANTS	207098	241	GRANTS MATCHING FUNDS-PARKS		233
FM SHORES NATURE TRAIL, WEIR	201829	233	GREEN MEADOWS WTP IMPROVEMENTS	207104	241
FMB - TENNIS COURTS	201788	233	GREEN MEADOWS WTP WELL PUMPING SYS IMPROV	207150	241
FMB SPLITTER BOX REHAB & FLOW CONTROLS	207224	241	GREEN MEADOWS/CORKSCREW INTERCONNECT	207105	241
FMB WWTP BELT PRESS REFURBISHMENT	207271	241	GUNNERY ROAD/SR82 TO LEE BLVD	204055	237
FMB WWTP EXPANSION	207234	241	HALFWAY CREEK MAINTENANCE	208579	230
FMB WWTP FILTRATION SYSTEM REPLACEMENT	207261	241	HALFWAY CREEK STORMWATER MGMT	203036	230
FMB WWTP GRAVITY BELT THICKNER REFURBISHMENT	207272	241	HANCOCK PARK SPECTATOR AREA IMPROV		233
FMB WWTP OFFICE/ADMIN BLDG	207278	241	HEAVY EQUIPMENT GRANT	206028	237
FMB WWTP SECOND EQ TANK		241	HEAVY EQUIPMENT RELOCATION	201792	233
FMB WWTP TRANSFER PUMPS UPGRADE	207133	241	HICKEY CREEK MITIGATION PARKS	208577	233
FORCEMAIN TO PS 393 REPLACEMENT	207270	241	HIGH-EFFICIENCY LIGHT REPLACEMENT	208722	227
FORCEMAIN VALVE INSTALLATION & REPLACEMENT	207134	241	HISTORIC CALOOSAHATCHEE SEAWALL ON THE ESTATE	201892	244
FORT MYERS BEACH-OPERATION BEACH MAINT	201895	244	HOMESTEAD/TAYLOR AVENUE INTERSECTION IMP	204094	238
FORT MYERS DATA ROOM RENOVATION	203610	229	HOMESTEAD/TAYLOR INTERSECTION	206049	238
FORT MYERS LIBRARY FRESH AIR UNIT REPLACEMENT		229	HORTICULTURE PROCESSING FACILITY	200952	236
FORT MYERS LIBRARY RENOVATION	203612	229	HURRICANE SHELTER RETROFITS	208992	227
FOUR MILE COVE ECOLOGICAL PARK	201810	244	I-75 @ CORKSCREW RAMP IMPROVEMENT	206735	238
FRIZZELL-KONTINOS RESTROOMS (PUNTA RASSA)	203062	233	IMPERIAL RIVER MAINTENANCE	203044	230
FT MYERS BEACH TRANSPORTATION IMPROVEMENTS	205027	237	IMPERIAL STREET	204060	238
FWC 03 REEF GRANT	203089	230	INDIGO TRAIL BOARDWALK	201883	244
FWC DERELICT VESSEL REMOVAL 02	203065	230	INDOOR AIR QUALITY CONTROL & REMEDIATION	208675	227
GASPARILLA ISLAND BEACH RESTORATION PROJECT	203023	230	INFLOW AND INFILTRATION IMPROVEMENTS	207247	241
GASPARILLA ISLAND RESTROOM PROJECT	201891	244	INFLOW AND INFILTRATION REHABILITATION	207248	241
GATEWAY COMMUNITY PARK	202000	233	INSTRUMENTATION UPGRADES & IMPROVEMENTS	207430	241
GATEWAY WWTP CHLORINE SYSTEM IMPROVEMENTS	207273	241	IONA MCGREGOR TURN LANE	206732	238
GATOR SLOUGH CHANNEL IMPROVEMENTS	208533	230	ISLAND PARK FILTER MARSH	208546	230
GATOR SLOUGH PHASE I & II	203060	230	J.N. DING DARLING WILDLIFE DR FISHING PIER	201769	244
GATOR SLOUGH PHASE II & III	203043	230	JAIL DOORS OVERHAUL	208723	227
GENERATOR MAINTENANCE/REPLACEMENT	208708	227	JAIL KITCHEN FLOOR COATING	208677	227
GEOGRAPHICAL INFO SYSTEM, COUNTYWIDE	201826	233	JAIL SHOWER COATINGS	208678	227
GIS/SURVEY CONTROL	204040	237	JAIL SMOKE EVACUATION	208654	227
GIS/SURVEY CONTROL	204040	241	JAIL WATER VALVES		227
GLADIOLUS 4 LN/SOUTH FT MYERS	204083	237	JUDD PARK BOAT RAMP REBUILDING		233
GLADIOLUS MEDIAN CLOSURE	206727	237	JUROR PARKING LOT ATTENDANT BOOTH RELOCATION	208709	227
GLADIOLUS W/S RELOC - PINE RIDGE TO WINKLER	207431	241	JUROR PARKING LOT EXPANSION	208710	227

FISCAL 2004 BUDGET

PROJECT INDEX (continued)

PROJECT NAME	PROJECT NO.	PAGE	PROJECT NAME	PROJECT NO.	PAGE
JUSTICE CENTER 2ND FLOOR RENOVATIONS	208692	227	LEE ISLAND COAST PADDLING TRAIL	201811	244
JUSTICE CENTER AIR HANDLER UNITS	208655	227	LEELAND HEIGHTS BOULEVARD WIDENING	204058	238
JUSTICE CENTER COURTROOM RENOVATIONS	208630	227	LEEWAY SERVICE CENTER RENOVATIONS	204087	238
JUSTICE CENTER ESCALATOR REPLACEMENT		227	LEHIGH COMM PARK SHOWER ROOM ADDITION		233
JUSTICE CENTER EXPANSION-CLERK OF COURTS	208646	227	LEHIGH COMM PARK SPECTATOR IMPROV.		233
JUSTICE CENTER EXTERIOR REFURBISH	208711	227	LEHIGH SHERIFF SUBSTATION	208656	228
JUSTICE CENTER HIGH-SECURITY KEYWAY REKEYING		227	LEHIGH SHERIFF SUBSTATION ROLLSAFE SHUTTER	208724	228
JUSTICE CENTER HOT WATER BOILER REPLACEMENT	208679	227	LIBRARY ADMINISTRATIVE OFFICE	203608	229
JUSTICE CENTER MAINT. BAS CONTROLS UPGRADE	208712	227	LIME SLAKER REPLACEMENTS	207126	241
JUSTICE CENTER PNEUMATIC CHANGE OUT	208681	227	LINE STOP EQUIPMENT	207160	241
JUSTICE CENTER RENOVATIONS-POD "B"	208703	227	LIVINGSTON/IMPERIAL CONNECTION	204056	238
JUSTICE CENTER RENOVATIONS-POD "C"	208682	227	LOVERS KEY ADA BEACH ACCESS/FOOTBRIDGE UPGRADE	201893	244
JUSTICE CENTER RENOVATIONS-POD "D"	208695	227	LOVERS KEY BEACH RESTORATION PROGRAM	203024	230
JUSTICE CENTER SECURITY SYSTEM UPGRADE	208713	227	LOVERS KEY ROADSIDE PARK	201884	244
JUSTICE CENTER/JAIL ELEVATORS UPGRADE	208680	227	LOVERS KEY/BLACK ISLE PEDISTRIAN BRIDGE	201744	244
KARL DREWS HOUSE IMPROVEMENTS	201782	233	LOVERS KEY-GABRIELLE DAMAGE	201888	244
KORESHAN EXTENSION	205021	238	LYNN HALL BATHHOUSE ADA COMPLIANT REMODEL		233
L.A. COMMERCIAL PARK MATCH	209254	225	MAIN ST. MASTER PUMP STATION REHAB	207231	241
L.A. IMPROVEMENT MATCH	209253	225	MAINTENANCE DREDGING	208544	230
L.A. PARKS	209255	225	MANATEE PARK INTERPRETIVE/OFFICE BUILDING	201853	233
L.A. SIDEWALKS	209256	225	MANATEE PROTECTION PLAN	202915	230
L.A. SIGNS	209257	225	MANHOLE REHABILITATION & RECONSTRUCT	207206	241
L.A. STREETScape	209258	225	MASTER BRIDGE PROJECT	205714	238
LAKES PARK ADA COMPLIANCE RESTROOMS REMODEL		233	MATANZAS PASS FORCE MAIN	207252	241
LAKES PARK MASTER PLAN	201796	233	MATANZAS PASS PRESERVE IMPROVEMENTS	201665	244
LAKES PARK WATER QUALITY PROJECT	208513	230	MATLACHA IMPROVEMENTS		233
LAKES REGIONAL LIBRARY	203609	229	MATLACHA PARK LAND ACQUISITION		233
LANDFILL GAS PROJECT	200918	236	MATLACHA PARK PIER & RESTROOMS REPLACEMENTS	201843	233
LARGE WATER METER REPLACEMENTS	207264	241	MATLACHA PARK SHORELINE PROTECTION/RESTORATION	201885	244
LCCC PROPERTY APPRAISER 4TH FLOOR REMODEL	208714	227	MATLACHA PASS BRIDGE REHABILITATION		238
LEE BLVD/HOMESTEAD-LEELAND HEIGHTS	204057	238	MATLACHA SUBAQUAEIOUS FORCEMAIN REPLACEMENT	207253	241
LEE COUNTY EOC SITE	208666	227	METRO PARKWAY WATERLINE RELOCATION	207167	241
LEE COUNTY GUN RANGE	208687	227	METRO PKWY - 6 MILE CYPRESS TO DANIEL PKWY	205022	238
LEE COUNTY HEALTH DEPARTMENT CLINIC	208647	227	METRO PKWY FORCE MAIN RELOC/UPGRADE	207226	241
LEE COUNTY TRANSFER STATIONS (4)	200921	236	MINERS CORNER RESERVOIR REPLACEMENT	207109	242
LEE HENDRY LANDFILL PHASE II	200924	236	MODULAR FURNITURE - TERRY PARK	201844	233

FISCAL 2004 BUDGET

PROJECT INDEX (continued)

PROJECT NAME	PROJECT NO.	PAGE	PROJECT NAME	PROJECT NO.	PAGE
MORGUE EXPANSION/RENOVATION	208745	228	PINE ISLAND BOAT RAMP	203090	230
N SHERIFF SUBSTATION PARKING LOT EXPANSION		228	PINE ISLAND SEWER TRANSMISSION SYSTEM	207238	242
NEIGHBORHOOD IMPRVMT PROGRAM	208514	230	PINE ISLAND WASTE WATER PLANT	207220	242
NEW EMS STATIONS	208667	228	PINE ISLAND WWTP DEEP INJECTION WELLS	207262	242
NEW FIRE HYDRANT INSTALLATIONS	207147	242	PINE ISLAND WWTP EXPANSION	207239	242
NFM COMMUNITY PARK IMPROVEMENTS	201779	233	PINE ISLAND WWTP REUSE SYSTEM	207240	242
NFM IMPROVEMENT MATCH	209141	225	PINE RIDGE @ SAN CARLOS INTERSECTION	206731	238
NFM SIGNS	209143	225	PINEWOODS WTP DEEP INJECTION WELL	207155	242
NFM STREETScape	209145	225	PLANT PUMPING IMPROVEMENTS	207417	242
NFM WATERLINE IMPROVEMENT	207168	242	PLANTATION/DANIELS PARKWAY	204093	238
NFM WATERMAIN RELOCATION	207169	242	PONDELLA ROAD WIDENING	204656	238
NFM/CHARLOTTE COUNTY AERIAL CONTOUR MAPPING		230	POOL IMPROVEMENTS	201674	233
NORTH CAPTIVA BEACH EROSION CONTROL	203063	230	POOL MAINTENANCE AND REPAIRS	201823	233
NORTH LEE COUNTY WATER TREATMENT PLANT	207084	242	POOL SLIDES - COUNTY WIDE		234
NORTH SHORE PARK SHELTERS	201813	244	POOL WATER FEATURE PLAYGROUND		234
NORTHWEST REGIONAL LIBRARY	203613	229	POOL, RESTROOM FLOOR TILING	201776	234
ODOR CONTROL DEVICES AT PUMP STATIONS	207227	242	PORTABLE GENERATOR - PUMP STATIONS	207135	242
ODOR CONTROL SYSTEM FMB WWTP	207254	242	POWELL CREEK HYDROLOGICAL RESTORATION		230
OLD 41/STRIKE LN/US 41 SIGNAL	206723	238	POWELL CREEK NFM PROJECT	203042	230
OLD COURTHOUSE A/C		228	PROJECT PLANNING & PRE-DESIGN	200700	238
OLD COURTHOUSE EXTERIOR BRICK WORK	208683	228	PUBLIC SAFETY BUILDING FIRE SPRINKLERS	208684	228
OLGA COMM PARK RESTROOM & IMPROVEMENTS		233	PUBLIC SAFETY BUILDING UPS	208668	228
OLGA ROAD/SR80 TURN LANE	206733	238	PUBLIC SAFETY HVAC REPLACEMENT	208648	228
OLGA WTP RESERVOIR & PLANT IMPROVEMENTS	207265	242	PUBLIC WORKS ROOF FRESH AIR UNITS		228
ORR ROAD BRIDGE	203045	230	PUMP STATION REHABILITATION & RECONST.	207207	242
ORTIZ AVE WATER RELOC-COLONIAL TO BALLARD	207161	242	PUNTA RASSA BOAT RAMP	203025	230
ORTIZ AVENUE NORTH	204072	238	QUEUE JUMP GRANT	206029	238
ORTIZ/STOCKADE INTERSECTION IMPROVEMENTS	206054	238	RANDELL RESEARCH CENTER OFF-SITE FACILITY	201780	234
PAGE PARK WATERLINE IMPROVEMENTS	207127	242	RED SOX IMPROVEMENTS	202010	234
PALMETTO AVENUE EXTENSION	204073	238	RELOCATION OF HUMAN SERVICES OFFICES	208669	228
PALMETTO/PLANTATION CONNECTION	204065	238	REMODELING PROJECTS	208607	228
PARKS AUTOMATION	201715	233	REPLACEMENT PARKING MACHINES,COUNTYWIDE	201834	234
PENNSYLVANIA AVENUE	204075	238	REROOFING PROJECTS (REPLACEMENTS)	208603	228
PERMIT COMPUTER SOFTWARE	203402	228	REUSE SYSTEM IMPROVEMENTS	207217	242
PET PARK	201794	233	REUSE SYSTEM STORAGE FEASIBILITY STUDY	207136	242
PHILLIPS PARK	201798	233	RIGHT-OF-WAY OPPORTUNITIES	204079	238

FISCAL 2004 BUDGET

PROJECT INDEX (continued)

PROJECT NAME	PROJECT NO.	PAGE	PROJECT NAME	PROJECT NO.	PAGE
RIVERSIDE PARK FISHING & OBSERVATION PIER	201886	244	SEWER - SMALL PROJECTS	207200	243
ROAD RESURFACE/REBUILD PROGRAM	204683	238	SEWER EASEMENT ACQUISITION	207255	243
ROADWAY BEAUTIFICATION	206024	238	SEWER TRANS SYSTEM IMPROVE.	207208	243
ROADWAY LANDSCAPE	206024.65	238	SFWMD GRANT PROJECTS	208534	230
RUTENBERG COMMUNITY CENTER		234	SHERIFF DEPT EVIDENCE IMPROVEMENTS	208685	228
RUTENBERG PARK SHELTER/POLE BARN		234	SHERIFF DETENTION CENTERS UPGRADES	208725	228
RUTENBURG RENOVATIONS	203611	229	SHERIFF FORENSICS LAB RENOVATION		228
S LEE COUNTY FACILITIES SECURITY	207432	242	SHERIFF JAIL DUCT CLEANING		228
S LEE COUNTY WAREHOUSE		242	SHERIFF JAIL LIGHTING UPGRADE		228
S LEE COUNTY WATERMAIN RELOCATIONS	207163	242	SHERIFF JAIL RECONFIGURE CELLS 1A/1B		228
SALE OF SURPLUS LANDS	208617	224	SHERIFF STOCKADE CONTROL ROOM RELOCATION		228
SAMPLING STATIONS	207116	242	SHERIFF STOCKADE LAUNDRY & NURSE AREA RENOVATE		228
SAN CARL.BLVD.RELOC.SUMM/GLAD(FDOT)		242	SHERIFF STOCKADE MAINGATE/1SOUTH FENCE INSTALL		228
SAN CARLOS BAY/BUNCHE BEACH MATER PLAN/IMPROVE	202006	234	SHERIFF STOCKADE OLD DINING RM SECURE WINDOWS		228
SAN CARLOS BLVD IMPROVEMENT	207162	242	SHERIFF STOCKADE PERIMETER LIGHT REPLACEMENT		228
SAN CARLOS WTP IMPROVEMENTS	207156	242	SHERIFF STOCKADE PLUMBING FIXTURES UPGRADE		228
SAN CARLOS WWTP IMPROVEMENTS	207156	242	SHERIFF STOCKADE SWITCHGEAR REPLACEMENT		228
SANDY LANE EXTENSION	204084	238	SHERIFF STOCKADE UTILITY RMS DOOR REPLACEMENTS		228
SANIBEL BEACH EROSION MONITORING	201747	244	SHERIFF STOCKADE VISITATION SECURITY CAMERA		228
SANIBEL BEACH MAINTENANCE	201656	244	SHERIFF STOCKADE WATER SHUTOFF INSTALL		228
SANIBEL BR. & CAUSEWAY - A	205807	239	SIX MILE CYPRESS MANAGEMENT	201622	234
SANIBEL BRAZILIAN PEPPER CONTROL	201707	244	SIX MILE CYPRESS PKWY 4 LANING		239
SANIBEL BRAZILIAN PEPPER CONTROL-DING DARLING	201815	244	SIX MILE CYPRESS PURCHASE	201678	234
SANIBEL BRIDGE REHABILITATION		239	SIX MILE CYPRESS SLOUGH INTERPRETIVE FACILITY	201854	234
SANIBEL BRIDGE REPLACEMENT- B & C	205814	239	SIX MILE/DANIELS INTERSECTION IMPROVEMENTS	206055	239
SANIBEL LIGHTHOUSE BEACH PARK RESTROOM	201816	244	SOLID WASTE PROCESSING EQUIPMENT	200923	236
SANIBEL RESTROOM AT BOAT RAMP PROPERTY	201894	244	SOUTH FORT MYERS COMMUNITY PARK	201873	234
SANIBEL TOLL FACILITY PLAZA REHABILITATION	205816	239	SOUTH SHERIFF SUBSTATION		228
SANIBEL TREE AND DUNE LANDSCAPE	201817	244	SPANISH CREEK RESTORATION	208538	230
SANIBEL/CAPTIVA PARK IMPROVEMENT	201638	234	SPORTS COMPLEX		234
SCADA UPGRADES & IMPROVEMENTS	207424	242	SPORTS COMPLEX - BACKWASH IRRIGAT & PUMP STA	201856	234
SCHANDLER HALL PARK IMPROVEMENTS/LAND ACQ	201758	234	SPORTS COMPLEX - BATTER'S EYES		234
SCHANDLER HALL WATER FEATURE	202002	234	SPORTS COMPLEX - BATTING CAGES LIGHT UPGRADE		234
SCI IMPROVEMENT MATCH	209207	225	SPORTS COMPLEX - CONCOURSE FLOOR	201857	234
SCI STREETScape	209204	225	SPORTS COMPLEX - CONCOURSE RAILINGS	201858	234
SECURE PAPER SHREDDING FACILITY	200926	236	SPORTS COMPLEX - FENCE AND LIGHTS	201781	234

FISCAL 2004 BUDGET

PROJECT INDEX (continued)

PROJECT NAME	PROJECT NO.	PAGE	PROJECT NAME	PROJECT NO.	PAGE
SPORTS COMPLEX - FENCING		234	TARA WOODS & US 41 SIGNAL	206728	239
SPORTS COMPLEX - GUTT/SOFF REPLACE "BOWL SIDE"	202007	234	TAX COLLECTOR NFM BRANCH OFFICE	208715	228
SPORTS COMPLEX - GUTTER/SOFFITT REPLACEMENT	201859	234	TAX COLLECTOR'S RENOVATIONS (Constitutional Complex)	208658	228
SPORTS COMPLEX - IRRIGATION		234	TELEPHONE UPGRADES	208672	228
SPORTS COMPLEX - MINOR LEAGUE PAVILION		234	TEN MILE CANAL FILTER MARSH	202965	231
SPORTS COMPLEX - RESTROOMS		234	TEN MILE CANAL/SIX MILE CYPRESS PUMP FACILITY	208539	231
SPORTS COMPLEX - SOFTBALL PAVILION		234	TEN MILE LINEAR REGIONAL PARK	202001	235
SPORTS COMPLEX - STADIUM FREIGHT ELEVATOR	202008	234	TERRY PARK ANNEX REROOF & INSULATE EXT. WALLS		235
SPORTS COMPLEX - STADIUM SAFETY SCREEN	201860	234	TERRY PARK BATTING CAGE LIGHTING		235
SPORTS COMPLEX - STADIUM SEATS		234	TERRY PARK EXTENSION SERVICES		235
SPORTS COMPLEX - STORAGE AREA FIRE PROTECT		234	TERRY PARK FIELD #2 SEATING		235
SPORTS COMPLEX - WEIGHT ROOM/OFFICES		234	TERRY PARK RESTROOMS		235
SPORTS COMPLEX - WINDOWS		235	TERRY PARK STADIUM RESTORATION		235
SPORTS COMPLEX DUGOUT RESTROOMS		235	TERRY PARK TEAM CLUBHOUSE STUDY/STAGE RENOVATE		235
SPORTS COMPLEX FOUNTAIN RESURFACE	201855	235	THREE OAKS PARKWAY FILTER MARSH	208547	231
SPORTS COMPLEX GRANDSTAND SEATING REPLACE		235	THREE OAKS PKWY EXTENSION	204069	239
SPORTS COMPLEX MAINT BLDG ENLARGEMENT		235	THREE OAKS PKWY EXTENSION, NORTH	204053	239
SPORTS COMPLEX PASSENGER ELEVATOR UPGRADE		235	THREE OAKS PKWY EXTENSION, SOUTH	204043	239
SPORTS COMPLEX-TEAM LOCKER RESTRMS TILE INSTALL		235	THREE OAKS PKWY WIDENING	204081	239
SR 739 WATERLINE RELOCATION	207100	243	TICE STREET LOOP	207164	243
SR 78 WTRLINE RELOC-SLATER TO I75	207266	243	TOLL EQUIPMENT	204080	239
SR 80 STREETScape	209243	225	TRAFFIC SIGNAL/INTERSECTION IMPROVEMENTS	206713	239
ST JAMES PRESERVE/EAGLE NESTING SITE	208576	235	TREELINE AVE EXT WTR RELOC-DANIELS TO COLONIAL	207165	243
STADIUM MAINTENANCE	201738	235	TREELINE AVE-S AIRPORT ENTR/ DANIELS PKWY	204062	239
STADIUM R&R	201734	235	TREELINE EXT NORTH/DANIELS-COLONIAL	204068	239
STOCKADE REPLACEMENT	208965	228	URBAN STREET LIGHTING	204086	239
STOCKADE REPLACEMENT-PHASE II DESIGN		228	US 41 NFM WATERMAIN REPLACEMENT		243
STORMWATER INFLOW PROTECTION	207219	243	US 41 NORTH	205026	239
SUMMERLIN @ SAN CARLOS TO GLADIOLUS	204067	239	US 41 WATERMAIN IMPROVEMENT	207170	243
SUMMERLIN RD BOYSCOUT-UNIVERSITY	206007	239	US 41-CORKSCREW TO SAN CARLOS	204091	239
SUMMERLIN RD-BOY SCOUT TO UNIVERSITY W/S RELOC	207425	243	UTILITIES EQUIPMENT COVERS	207433	243
SUMMERLIN/MATHEWS INTERSECTION	206048	239	VETERANS & CHIQUITA TURN LANE	206051	239
SUNNILAND/NINE MILE RUN DRAINAGE STUDY		231	VETERANS MEMORIAL PARKWAY EXTENSION	204601	239
SUNPASS INTEGRATION	204089	239	VETERANS PARK MASTER PLAN/IMPROVEMENTS	201760	235
SURFACE WATER MGMT. PLAN	200983	231	VETERANS/SANTA BARBARA INTERSECTION IMP	206052	239
T&T DEVELOPMENT SENSITIVE LAND ACQ	208830	224	VETERNS MEMORIAL PARKWAY-SKYLINE E OF CHIQUITA	205020	239

FISCAL 2004 BUDGET

PROJECT INDEX (continued)

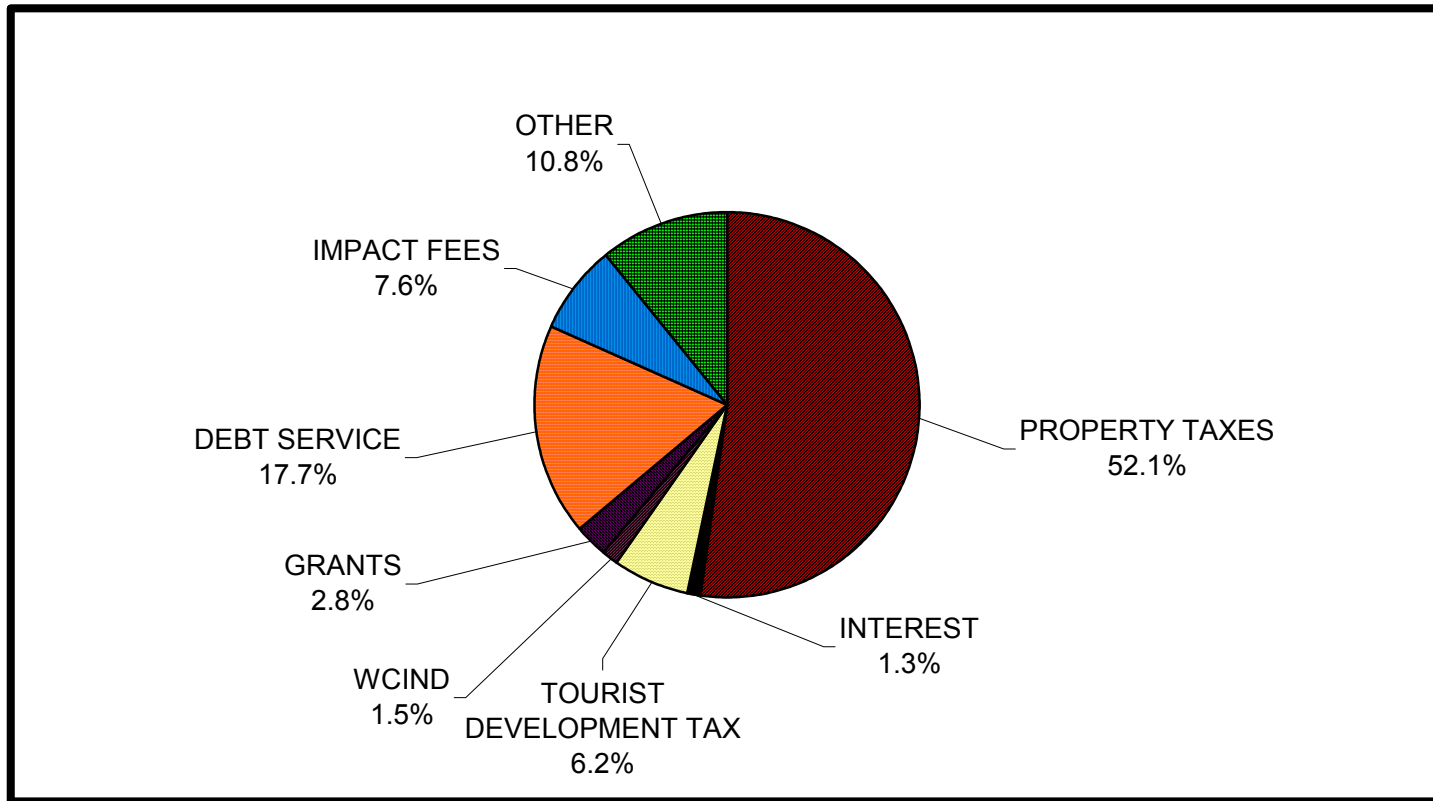
PROJECT NAME	PROJECT NO.	PAGE	PROJECT NAME	PROJECT NO.	PAGE
WASTEWATER COLLECTION SYSTEM PUMP REPLACE	207137	243	W-MARINE LAW ENFORCEMENT FY 03	203081	231
WASTEWATER SYSTEM IMPROVEMENTS	207229	243	W-MARINE LAW ENFORCEMENT L-143 '00/01	203049	231
WASTEWATER TREATMENT PLANT IMPROVEMENTS	207138	243	W-NAVIGATION IMPROVEMENTS FY 02	203066	231
WATER DISTRIBUTION SYSTEM IMPROVEMENTS	207157	243	W-NAVIGATION IMPROVEMENTS FY 03	203079	231
WATER EASEMENT ACQUISITION	207117	243	W-NAVIGATION IMPROVEMENTS L-139 00/01	203046	231
WATER QUALITY MONITORING	207267	243	W-PINE ISLAND FD REPOWER/RENOV	203070	231
WATER SYSTEM IMPROVEMENTS	207094	243	W-PRSC-SAIL ON FY 03	203087	231
WATER TABLE MONITORING NETWORK	208582	231	W-SANIBEL-CAPTIVA AUDUBON SOC-C BKS FY 03	203086	231
WATER TRANSMISSION LINE-NLCWTP	207128	243	W-SANIBEL-CAPTIVA POWER SQUADRON - FY 03	203083	231
WATER TRANSMISSION SYSTEM IMPROVEMENTS	207086	243	WTR TREATMENT PLTS & RESERVOIRS SECURITY SYS	207151	243
WATER TREATMENT PLANT IMPROVEMENTS	207268	243	W-TURTLE TIME FY 03	203088	231
WATER VALVE INSTALLATION & REPLACEMENT	207152	243	WW COLLECTION SYSTEM IMPROVEMENTS	207277	243
WATER/SEWER LINE RELOC-SUMMERLIN RD. WIDENING	207434	243	WWTP ODOR CONTROL SYSTEM IMPROVEMENTS	207274	243
WATER/SEWER LINE RELOC-THREE OAKS EXT	207426	243			
WATER/SEWER LINE RELOC-TREELINE AVE. EXTEN.	207418	243			
WATERLINE EXTENSIONS	207082	243			
WATERLINE RELOC. FOR THE PONDELLA RD. WIDENING	207419	243			
WATERLINE RELOCATION US 41 S. OF ALICO ROAD	207257	243			
WATER-SMALL PROJECTS	207062	243			
WATERWAY ESTATES REUSE CONNECTION TO CITY C.C.	207139	243			
WATERWAY ESTATES REUSE STORAGE	207256	243			
WATERWAY ESTATES WTP ADMINISTRATION BLDG	207148	243			
W-CALUSA NATURE CTR MANATEE EXHIBIT IMP FY 03	203085	231			
W-CAPE CORAL ATN L-141 '00/01	203048	231			
W-CAPE CORAL BOAT RAMP SIGNAGE FY 03	203084	231			
W-CAPE CORAL FIRE RESCUE BOAT L-145	203051	231			
WCIND UNSPECIFIED PROJECTS	202916	231			
W-DERELICT VESSEL REMOVAL FY 02	203067	231			
W-DERELICT VESSEL REMOVAL L-140 '00/01	203047	231			
WELL REDEVELOPMENT/UPGRADE & REBUILD	207149	243			
WELLFIELD MONITORS	207118	243			
WEST SHERIFF SUBSTATION	208702	228			
W-FORT MYERS POWER SQUADRON FY 03	203082	231			
W-GPS TRACKING FY 03	203080	231			
W-LEE CO BOATERS GUIDE REVISIONS	203071	231			
W-MARINE LAW ENFORCEMENT FY 02	203068	231			

FISCAL 2004 BUDGET



FISCAL 2004 BUDGET

**NON-TRANSPORTATION REVENUES
(EXCLUDES ENTERPRISE REVENUES)
FY03/04 – FY07/08**



FISCAL 2004 BUDGET

**NON-TRANSPORTATION AND NON-ENTERPRISE FUND
FY03/04 – FY07/08
REVENUES AND EXPENDITURES**

AD VALOREM - TDC - IMPACT FEE FUNDED
IN THOUSANDS OF DOLLARS (000)

REF. #	REVENUE	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
1	AD VALOREM (.5124) (30100)	\$21,000	\$22,470	\$23,818	\$25,247	\$26,762	\$119,296	\$159,910	\$279,205
3	CONSERVATION 2020 (.5000) (30103)	20,491	21,926	0	0	0	42,417	0	42,417
4	INTEREST (30100)	500	525	551	551	579	2,706	2,706	5,413
5	INTEREST (30103)	100	105	110	110	116	541	0	541
6	INTEREST - COMMUNITY PARKS (186)	103	63	87	89	90	431	431	862
7	INTEREST - REGIONAL PARKS (187)	35	36	55	56	57	238	238	476
8	TOURIST DEV. TAX (33% of Collections) @ 95% (30101)	3,668	3,778	3,891	3,891	4,008	19,237	19,237	38,474
9	TRANSFER FROM FUND 20760 (RACING TAX) (30100)	223	223	223	223	223	1,115	1,115	2,230
10	WCIND GRANT (30100)	900	900	900	900	900	4,500	4,500	9,000
11	OTHER GRANT REVENUES FOR PROJECTS (30100)	2,496	1,212	652	771	3,500	8,631	14,035	22,666
12	REVENUES FROM THE CITIES FOR PROJECTS (30100) (BS & FMB)	26	39	41	43	79	228	2,052	2,280
13	SOUTHWEST FLORIDA INTERNATIONAL AIRPORT FUNDED	0	0	0	113	0	113	0	113
14	SCHOOL BOARD FUNDED PORTION OF PROJECTS (30100)	1,000	0	0	0	0	1,000	0	1,000
15	TAX COLLECTOR FUNDED PROJECTS	1,305	1,800	0	0	0	3,105	0	3,105
16	MSBU FUNDS FOR PROJECTS (30100)	5,347	91	45	160	45	5,688	5,677	11,365
17	STADIUM R & R (30102)	120	120	120	620	120	1,100	600	1,700
18	DEBT SERVICE FUNDED	48,333	3,333	3,334	0	0	55,000	0	55,000
19	TRANSFER FROM FUND 22650 - EDISON HOME & RED SOX PROJECTS	2,600	500	500	0	0	3,600	0	3,600
20	TRANSFER FROM FUND 15500 FOR URBAN ST. LIGHTING	3,910	1,736	2,989	2,015	2,205	12,855	2,807	15,662
21	FBIP PROJECT FUNDS (20290330104)	1,550	930	395	355	50	3,280	1,500	4,780
22	SALE OF SURPLUS PROPERTY (20861730100)	200	200	200	200	200	1,000	750	1,750
23	LOAN REIMBURSEMENT-CIVIC CENTER (30100)	10	10	10	10	10	50	50	100
24	T&T DEVELOP. SENSITIVE LAND SALES-(Exp 6/06) (30100)	150	150	95	0	0	395	0	395
25	COMMUNITY IMPACT FEES (186) Excludes BS & FMB	2,781	2,837	2,893	2,951	3,010	14,472	14,472	28,945
26	REGIONAL IMPACT FEES (187) Excludes BS & FMB	1,750	1,785	1,821	1,857	1,894	9,107	9,107	18,214
27	TOTAL NEW REVENUES	\$118,598	\$64,768	\$42,730	\$40,162	\$43,848	\$310,106	\$239,187	\$549,293
28	FUND BALANCES								
29	CAPITAL PROJECTS (30100)	4,012	3,489	8,747	8,747	9,936			
30	CAPITAL PROJECTS TDC (30101) Excludes Hurricane Res.	2,845	2,513	4,079	4,079	6,111			
31	CONSERVATION 2020 (30103)	0	3,916	8,139	8,139	8,249			
32	COMMUNITY PARK IMPACT (186)	200	51	35	36	42			
33	REGIONAL PARK IMPACT (187)	3,001	1,461	482	357	770			
34	TOTAL REVENUES	\$128,656	\$76,198	\$64,212	\$61,520	\$68,956			

FISCAL 2004 BUDGET

NON-TRANSPORTATION AND NON-ENTERPRISE FUND

FY03/04 – FY07/08

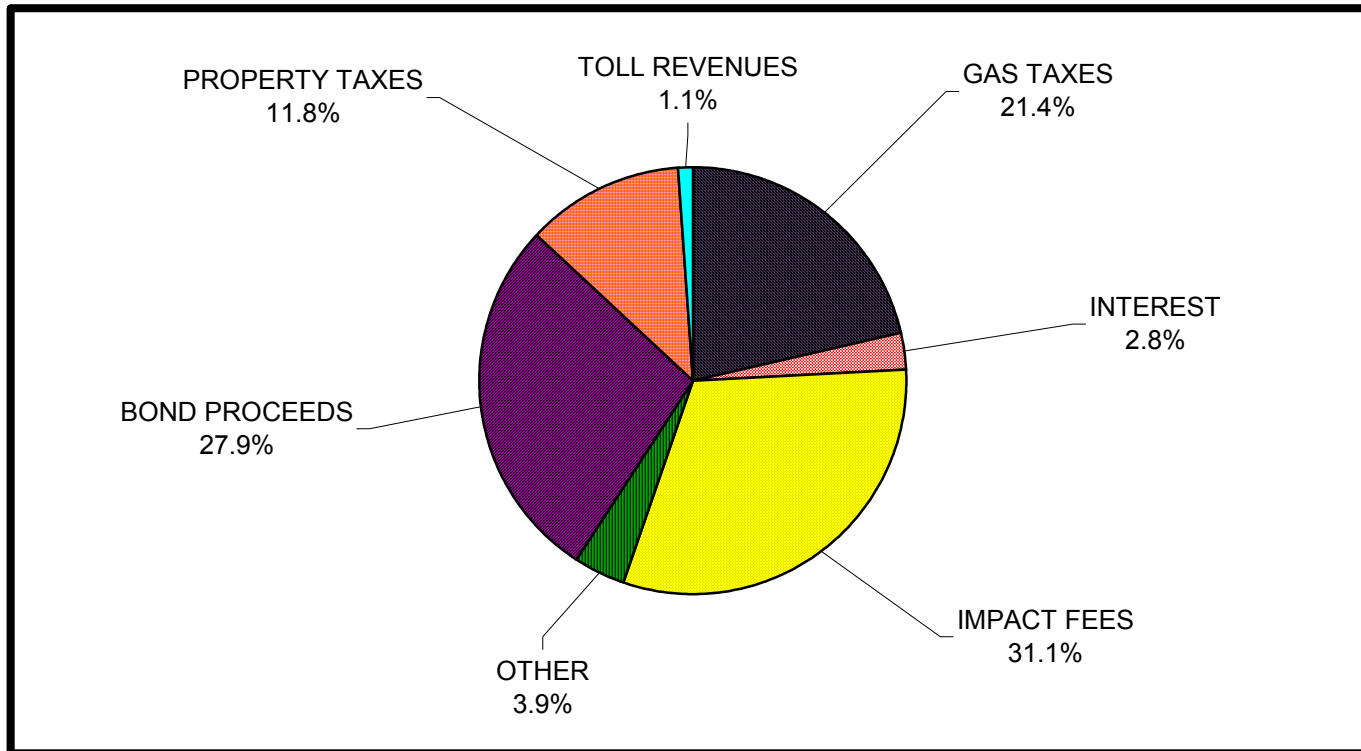
REVENUES AND EXPENDITURES

AD VALOREM - TDC - IMPACT FEE FUNDED
IN THOUSANDS OF DOLLARS (000)

REF. #	EXPENSES	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
35	NON PROJECT RELATED								
36	RESERVES - 30100 (10% OF ALL 30100 EXPENSES)	\$2,850	\$1,866	\$2,300	\$2,092	\$1,524	\$10,632	\$6,296	\$16,928
37	PROPERTY APPRAISER FEES (30100)	172	225	238	252	268	1,155	1,599	2,754
38	PROPERTY APPRAISER FEES (CONSERV 2020) (30103)	166	219	0	0	0	385	0	385
39	TAX COLLECTOR FEES (30100)	420	449	476	505	535	2,386	3,198	5,584
40	TAX COLLECTOR FEES (CONSERV 2020) (30103)	410	439	0	0	0	848	0	848
41	TAX INCREMENT (CITIES) (GC5190330100)	121	125	128	128	132	635	654	1,288
42	BEACH TRANSFER MAINTENANCE (30101 TO 00100)	709	709	709	709	709	3,545	3,545	7,090
43	INTEREST EARNING TRANSFER TO 17400 (30101)	472	472	472	472	472	2,360	2,360	4,720
44	CAPITAL PROGRAM TRANSFER TO 17400 (30101)	115	115	115	115	115	575	575	1,150
45	REPAYMENT TO GENERAL FUND FROM 18602	141	144	148	151	154	737	635	1,372
46	REPAYMENT TO GENERAL FUND FROM 18640	60	62	64	66	67	319	801	1,120
47	IMPACT FEE CREDITS - COMMUNITY PARKS (186)	50	50	50	50	50	250	250	500
48	TOTAL NON PROJECT RELATED	\$5,686	\$4,874	\$4,702	\$4,540	\$4,026	\$23,827	\$19,913	\$43,741
49	BALANCE REMAINING FOR PROJECTS	\$122,971	\$71,324	\$59,511	\$56,980	\$64,930			
50									
51	PROJECT RELATED								
52	COMMUNITY PARK IMPACT FEE FUNDED (186)	\$2,782	\$2,660	\$2,718	\$2,768	\$2,836	\$13,762	\$10,408	\$24,170
53	REGIONAL PARK IMPACT FEE FUNDED (187)	3,325	2,800	2,000	1,500	1,500	11,125	600	11,725
54	TDC FUNDED (30101)	2,704	916	563	607	1,195	5,985	9,573	15,558
55	WCIND GRANTS (30100)	900	900	900	900	900	4,500	4,500	9,000
56	GRANT FUNDED PORTION OF PROJECTS (30100)	2,496	1,212	652	771	3,500	8,631	14,035	22,666
57	CITY FUNDED PORTION OF PROJECTS (30100) (BS & FMB)	26	39	41	43	79	228	2,052	2,280
58	SCHOOL BOARD FUNDED PORTION OF PROJECTS (30100)	1,000	0	0	0	0	1,000	0	1,000
59	TAX COLLECTOR FUNDED PROJECTS (30100)	1,305	1,800	0	0	0	3,105	0	3,105
60	SOUTHWEST FLORIDA INTERNATIONAL AIRPORT FUNDED	0	0	0	113	0	113	0	113
61	MSBU FUNDED PORTION OF PROJECTS (30100)	5,347	91	45	160	45	5,688	5,677	11,365
62	CONSERVATION 2020 (30103)	16,100	17,150	0	0	0	33,250	0	33,250
63	FBIP UNIDENTIFIED PROJECTS and VARIOUS PROJECTS (30104)	1,550	930	395	355	50	3,280	1,500	4,780
64	STADIUM R & R (30102)	120	120	120	620	120	1,100	600	1,700
65	EDISON HOME RENOVATION & RED SOX PROJECTS	2,600	500	500	0	0	3,600	0	3,600
66	DEBT FUNDED PROJECTS	48,333	3,333	3,334	0	0	55,000	0	55,000
67	DOT -URBAN STREET LIGHTING (15500)	3,910	1,736	2,989	2,015	2,205	12,855	2,807	15,662
68	AD VALOREM FUNDED (30100)								
69	PARKS & RECREATION	3,752	3,655	6,750	5,497	3,425	23,079	12,675	35,754
70	GOVERNMENT FACILITIES	10,715	7,775	4,762	5,106	3,165	31,523	7,922	39,445
71	DOT - LANDSCAPING (VARIOUS PROJECTS)& GIS	2,048	1,510	4,328	3,160	1,852	12,898	5,854	18,752
72	DOT - ROADWAY BEAUTIFICATION (206024)	100	100	100	100	100	500	500	1,000
73	COUNTY LANDS	455	460	345	350	355	1,965	1,550	3,515
74	WATER RESOURCES (ADVALOREM PORTION)	1,973	2,155	4,280	3,993	960	13,361	4,800	18,161
75	TOTAL AD VALOREM	\$19,043	\$15,655	\$20,565	\$18,206	\$9,857	\$83,326	\$33,301	\$116,627
76	TOTAL PROJECTS	\$111,541	\$49,842	\$34,822	\$28,058	\$22,287	\$246,548	\$85,053	\$331,601
77									
78	RESERVES								
79	COMMUNITY PARK IMPACT (186)	\$51	\$35	\$36	\$42	\$36			
80	REGIONAL PARK (187)	\$1,461	\$482	\$357	\$770	\$1,221			
81	AD VALOREM (30100)	\$3,489	\$8,747	\$9,936	\$13,794	\$25,393			
82	AD VALOREM - CONSERVATION 2020 (30103)	\$3,916	\$8,139	\$8,249	\$8,249	\$8,365			
83	TDC (30101)	\$2,513	\$4,079	\$6,111	\$6,067	\$7,629			

FISCAL 2004 BUDGET

**TRANSPORTATION
REVENUES
FY03/04 – FY07/08**



FISCAL 2004 BUDGET

TRANSPORTATION REVENUES AND EXPENDITURES

FY03/04 – FY07/08

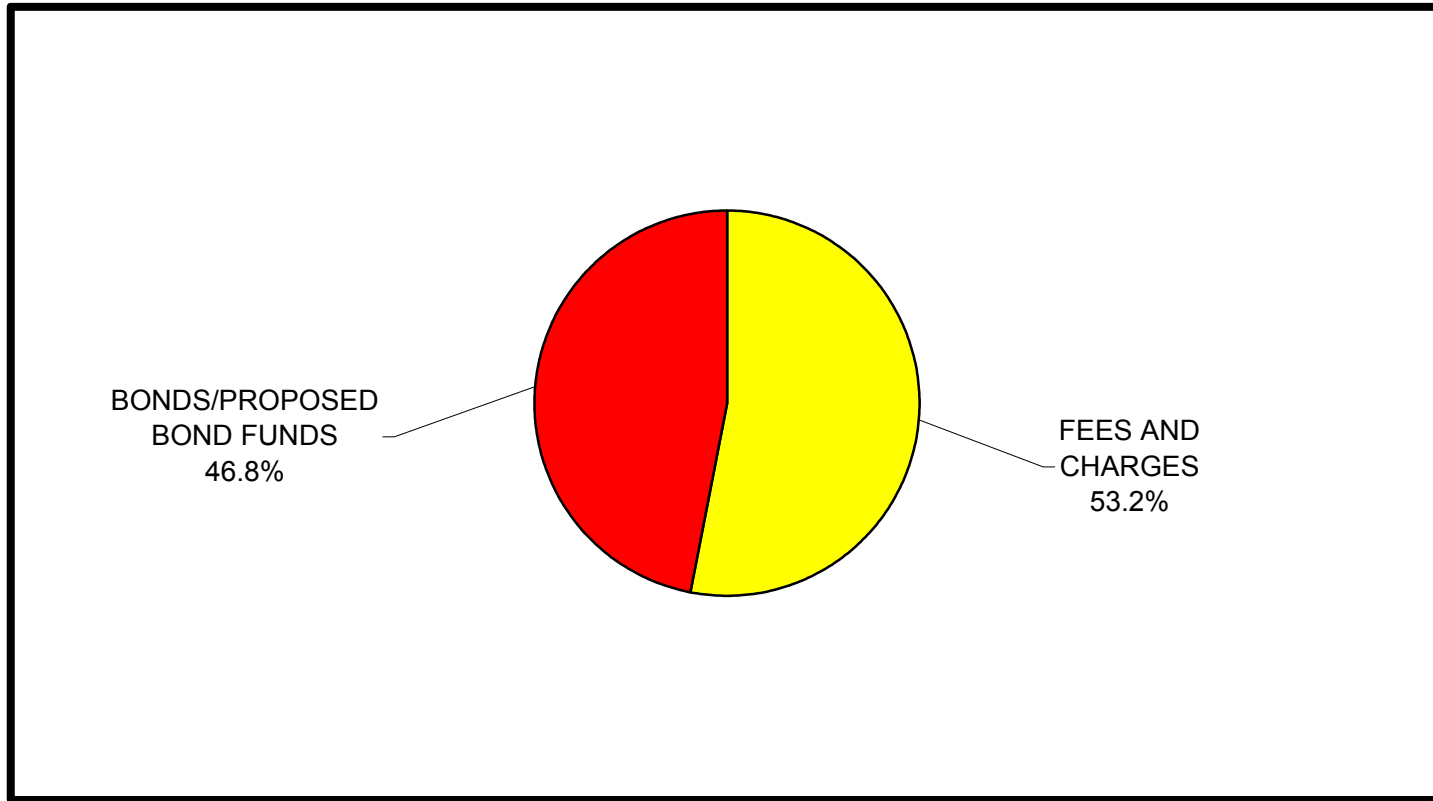
TRANSPORTATION IMPROVEMENTS IN THOUSANDS OF DOLLARS (000)

REF #	REVENUE	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	5 YEAR TOTAL	YEAR 6-10	10 YEAR TOTAL
1	FIVE CENT LOGT (Net of debt service)	\$3,108	\$3,231	\$3,359	\$3,483	\$3,604	\$16,785	\$15,529	\$32,314
2	SIX CENT LOGT (Net of debt service)	5,746	5,921	6,100	6,283	6,448	30,496	27,443	57,940
3	INTEREST (Fund 30700)	1,000	1,100	1,200	1,400	1,600	6,300	8,000	14,300
4	CIP AGREEMENTS		3,125	0	2,730	0	5,855	0	5,855
5	JPA - FDOT ADVANCE	0	2,796	0	0	0	2,796	0	2,796
6	TOLL REVENUES (CIP RELATED)	500	500	500	500	500	2,500	2,500	5,000
7	AD VALOREM (ROAD CIP RELATED)	2,148	1,610	4,428	3,260	1,952	13,398	6,354	19,752
8	MSTU FUNDED (STREETLIGHTING)	3,910	1,736	2,989	2,015	2,205	12,855	2,807	15,662
9	DEVELOPER DONATIONS	6,270	2,960	0	0	0	9,230	0	9,230
10	IMPACT FEES (Excludes BS & FMB)	11,030	11,251	11,476	11,705	11,939	57,401	57,401	114,801
11	IMPACT FEE INTEREST	587	377	494	401	408	2,267	2,267	4,534
12	BOND PROCEEDS	62,000	0	0	0	0	62,000	0	62,000
13	TOTAL NEW REVENUES	\$96,299	\$34,606	\$30,545	\$31,777	\$28,656	\$221,883	\$122,301	\$344,184
14	FUND BALANCES								
15	TRANSPORTATION CAPITAL (Fund 30700)	11,947	8,942	12,781	2,403	1,745			
16	IMPACT FEES	20,772	16,390	12,222	4,697	6,657			
17	TOTAL REVENUES	\$129,017	\$59,937	\$55,548	\$38,878	\$37,059			

REF #	EXPENDITURES	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	5 YEAR TOTAL	YEAR 6-10	10 YEAR TOTAL
18	NON PROJECT RELATED								
19	RESERVE REQ. FUND 30700 (\$750,000 OR 10%)	\$1,116	\$1,067	\$1,856	\$1,266	\$962	\$6,267	\$3,872	\$10,139
20	IMPACT FEE CREDITS	3,210	3,210	3,210	3,210	3,210	16,050	16,050	32,100
21	DEBT SERVICE PAYMENTS FROM IMPACT FEES	691	690	389	388	388	2,546	2,546	5,091
22	TRANSIT ALLOCATION	589	602	615	628	640	3,074	3,429	6,503
23	TOTAL NON PROJECT RELATED	5,605	5,568	6,070	5,492	5,200	27,936	25,897	53,833
24	BALANCE REMAINING FOR PROJECTS	\$123,412	\$54,369	\$49,478	\$33,385	\$31,858			
25	PROJECT RELATED								
26	IMPACT FEE FUNDED	\$12,098	\$11,895	\$15,896	\$6,548	\$10,606	\$57,044	\$4,150	\$61,194
27	OTHER								
28	TOLL REVENUE FUNDED	500	500	500	500	500	2,500	2,500	5,000
29	AD VALOREM PORTION (6024_Landscap,GIS)	2,148	1,610	4,428	3,260	1,952	13,398	6,354	19,752
30	MSTU PORTION (Urban Streetlighting)	3,910	1,736	2,989	2,015	2,205	12,855	2,807	15,662
31	DEVELOPER DONATIONS	6,270	2,960	0	0	0	9,230	0	9,230
32	DEBT FINANCED PROJECTS	62,000	0	0	0	0	62,000	0	62,000
34	307 FUNDED								
35	MAJOR ROADS AND BRIDGES	5,445	4,955	12,854	6,950	3,914	34,118	10,172	44,290
36	MINOR BRIDGES (#205714)	500	500	500	500	500	2,500	2,500	5,000
37	RESURFACE AND REBUILD (#204683)	3,200	3,200	3,200	3,200	3,200	16,000	16,000	32,000
38	TRAFFIC SIGNALS/INTERSECTIONS (#206713)	950	950	950	950	950	4,750	4,750	9,500
39	ENVIRONMENTAL MITIGATION (#204007)	60	60	60	60	60	300	300	600
41	BICYCLE/PEDESTRIAN FACILITIES (#206002)	1,000	1,000	1,000	1,000	1,000	5,000	5,000	10,000
42	TOTAL 307 REQUESTED	\$11,155	\$10,665	\$18,564	\$12,660	\$9,624	\$62,668	\$38,722	\$101,390
43	TOTAL IMPACT FEE REQUESTED	12,098	11,895	15,896	6,548	10,606	57,044	4,150	61,194
44	TOTAL "OTHER" REQUESTED	74,828	6,806	7,917	5,775	4,657	99,983	11,661	111,644
45	TOTAL PROJECT EXPENDITURES	\$98,081	\$29,366	\$42,377	\$24,983	\$24,887	\$219,695	\$54,533	\$274,228
46									
47	RESERVES								
48	FUND 307	\$8,942	\$12,781	\$2,403	\$1,745	\$2,170			
49	IMPACT FEES	16,390	12,222	4,697	6,657	4,801			

FISCAL 2004 BUDGET

**ENTERPRISE FUND REVENUES
(SOLID WASTE AND UTILITIES)
FY03/04 – 07/08**



FISCAL 2004 BUDGET

**ENTERPRISE FUND REVENUES
FY03/04 – FY07/08**

ENTERPRISE FUNDS SOLID WASTE AND UTILITIES

REVENUES

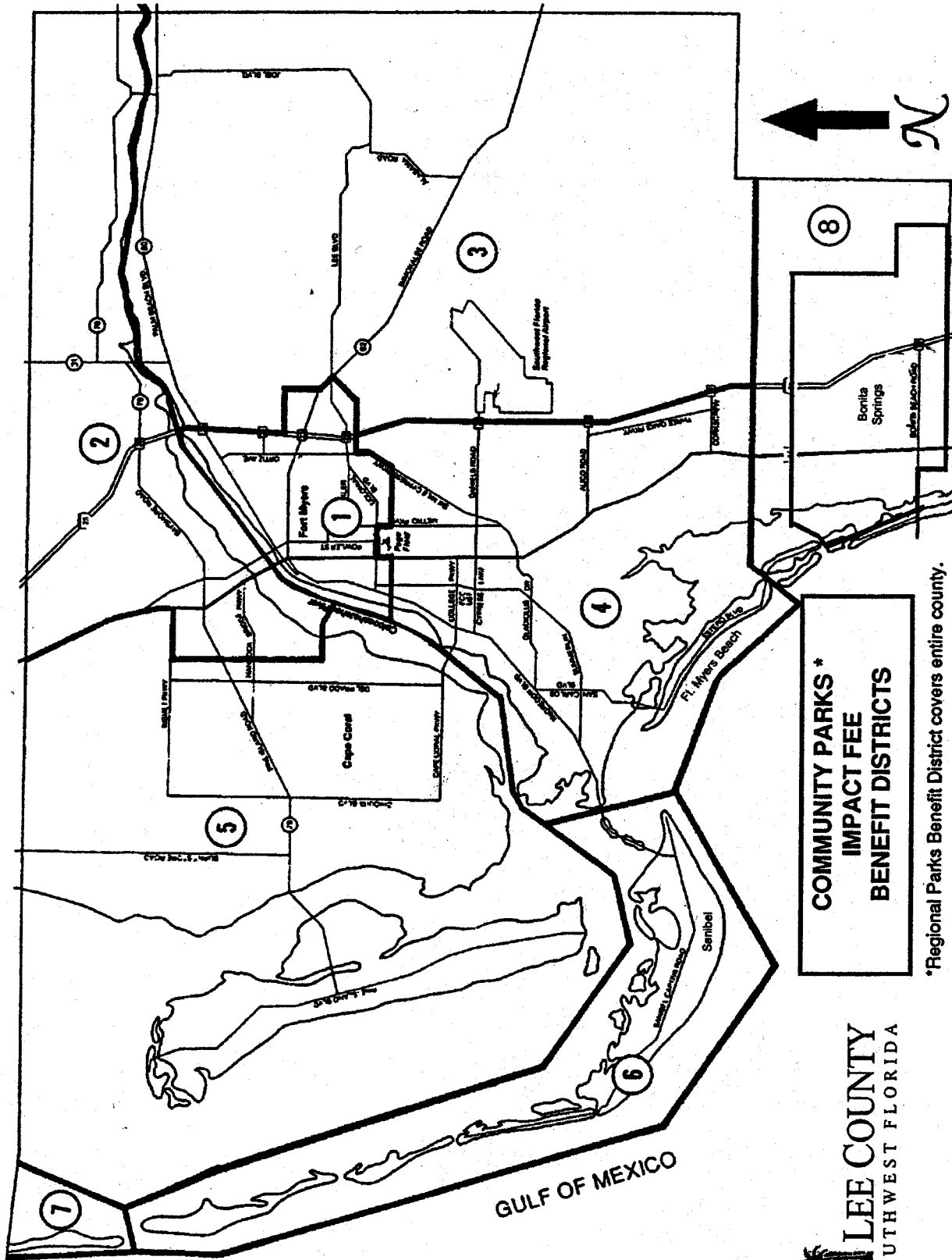
	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
FEES AND CHARGES	\$ 27,962,366	\$ 20,894,000	\$ 9,429,707	\$ 7,925,000	\$ 5,325,000	\$ 71,536,073	\$ 63,706,657	\$ 135,242,730
BOND/PROP. BOND FUNDS	24,950,421	38,069,609	0	0	0	63,020,030	2,000,000	65,020,030
TOTAL ENTERPRISE PROJECT AVAILABLE	\$ 52,912,787	\$ 58,963,609	\$ 9,429,707	\$ 7,925,000	\$ 5,325,000	\$134,556,103	\$ 65,706,657	\$ 200,262,760

EXPENDITURES

	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
SOLID WASTE								
SOLID WASTE	\$ 2,747,366	\$ 3,450,000	\$ 0	\$ 0	\$ 0	\$ 6,197,366	\$ 0	\$ 6,197,366
PROPOSED DEBT FINANCED	21,950,421	38,069,609	0	0	0	60,020,030	2,000,000	62,020,030
SOLID WASTE TOTAL	\$ 24,697,787	\$ 41,519,609	\$ 0	\$ 0	\$ 0	\$ 66,217,396	\$ 2,000,000	\$ 68,217,396
UTILITIES								
UTILITIES	\$ 25,215,000	\$ 17,444,000	\$ 9,429,707	\$ 7,925,000	\$ 5,325,000	\$ 65,338,707	\$ 63,706,657	\$ 129,045,364
PROPOSED DEBT FINANCED	3,000,000	0	0	0	0	3,000,000	0	3,000,000
UTILITIES TOTAL	\$ 28,215,000	\$ 17,444,000	\$ 9,429,707	\$ 7,925,000	\$ 5,325,000	\$ 68,338,707	\$ 63,706,657	\$ 132,045,364

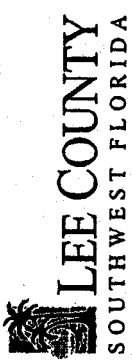
TOTAL ENTERPRISE EXPENDITURES	\$ 52,912,787	\$ 58,963,609	\$ 9,429,707	\$ 7,925,000	\$ 5,325,000	\$134,556,103	\$ 65,706,657	\$ 200,262,760
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FISCAL 2004 BUDGET



COMMUNITY PARKS *
IMPACT FEE
BENEFIT DISTRICTS

*Regional Parks Benefit District covers entire county.



FISCAL 2004 BUDGET

COMMUNITY PARK IMPACT FEE DISTRICTS

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES

DIST. 01--FT. MYERS	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
IMPACT FEES	\$13.0	\$13.3	\$13.5	\$13.8	\$14.1	\$67.7
INTEREST	\$0.3	\$0.3	\$0.4	\$0.4	\$0.4	\$1.8
FUND BAL.	\$14.3	\$0.6	\$0.1	\$0.0	\$0.2	
REV. TOTAL	<u>\$27.6</u>	<u>\$14.1</u>	<u>\$14.0</u>	<u>\$14.2</u>	<u>\$14.7</u>	
PROJECTS:						
SCHANDLER HALL PARK IMPROVE/LAND ACQ	\$27.0	\$14.0	\$14.0	\$14.0	\$14.0	\$83.0
TOTAL PROJECTS	<u>\$27.0</u>	<u>\$14.0</u>	<u>\$14.0</u>	<u>\$14.0</u>	<u>\$14.0</u>	<u>\$83.0</u>
RESERVES	\$0.6	\$0.1	\$0.0	\$0.2	\$0.7	

DIST. 02--NORTH FT MYERS/ALVA	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
IMPACT FEES	\$138.0	\$140.8	\$143.6	\$146.4	\$149.4	\$718.2
INTEREST	\$2.8	\$2.8	\$4.3	\$4.4	\$4.5	\$18.8
FUND BAL.	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	
REV. TOTAL	<u>\$140.8</u>	<u>\$143.6</u>	<u>\$147.9</u>	<u>\$150.8</u>	<u>\$153.9</u>	
LESS:						
LOAN REPAYMENT TO GENERAL FUND	\$140.8	\$143.6	\$147.9	\$150.8	\$153.9	\$736.9
NET AVAILABLE	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>
PROJECTS:						
TOTAL PROJECTS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
RESERVES	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	

IN THOUSANDS OF DOLLARS (000)

FISCAL 2004 BUDGET

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES - Continued

DIST. 03--EAST LEE COUNTY	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
IMPACT FEES	\$650.0	\$663.0	\$676.3	\$689.8	\$703.6	\$3,382.6
INTEREST	\$13.0	\$13.3	\$20.3	\$20.7	\$21.1	\$88.3
FUND BAL.	\$52.0	\$5.0	\$11.3	\$17.8	\$18.3	
REV. TOTAL	<u>\$715.0</u>	<u>\$681.3</u>	<u>\$707.8</u>	<u>\$728.3</u>	<u>\$743.0</u>	
PROJECTS:						
VETERANS PARK MASTER PLAN/IMPROVEMENTS	\$710.0	\$670.0	\$690.0	\$710.0	\$730.0	\$3,510.0
TOTAL PROJECTS	<u>\$710.0</u>	<u>\$670.0</u>	<u>\$690.0</u>	<u>\$710.0</u>	<u>\$730.0</u>	<u>\$3,510.0</u>
RESERVES	\$5.0	\$11.3	\$17.8	\$18.3	\$13.0	

DIST. 04-SO. FT. MYERS/SO. LEE CO.	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
IMPACT FEES	\$1,200.0	\$1,224.0	\$1,248.5	\$1,273.4	\$1,298.9	\$6,244.8
INTEREST	\$39.0	\$24.5	\$37.5	\$38.2	\$39.0	\$178.1
FUND BAL.	\$59.3	\$8.3	\$6.8	\$7.7	\$9.4	
REV. TOTAL	<u>\$1,298.3</u>	<u>\$1,256.8</u>	<u>\$1,292.7</u>	<u>\$1,319.4</u>	<u>\$1,347.3</u>	
LESS:						
CREDITS	\$50.0	\$50.0	\$50.0	\$50.0	\$50.0	\$250.0
NET AVAILABLE	<u>\$1,248.3</u>	<u>\$1,206.8</u>	<u>\$1,242.7</u>	<u>\$1,269.4</u>	<u>\$1,297.3</u>	<u>\$6,264.4</u>
PROJECTS:						
S FORT MYERS COMM PARK LAND	\$1,240.0	\$1,200.0	\$1,235.0	\$1,260.0	\$1,290.0	\$6,225.0
TOTAL PROJECTS	<u>\$1,240.0</u>	<u>\$1,200.0</u>	<u>\$1,235.0</u>	<u>\$1,260.0</u>	<u>\$1,290.0</u>	<u>\$6,225.0</u>
RESERVES	\$8.3	\$6.8	\$7.7	\$9.4	\$7.3	

IN THOUSANDS OF DOLLARS (000)

FISCAL 2004 BUDGET

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES - Continued

DIST. 05--CAPE CORAL/PINE ISLAND	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
IMPACT FEES	\$100.0	\$102.0	\$104.0	\$106.1	\$108.2	\$520.4
INTEREST	\$3.5	\$2.0	\$3.1	\$3.2	\$3.2	\$15.1
FUND BAL.	\$0.0	\$1.5	\$1.5	\$1.7	\$4.0	
REV. TOTAL	<u>\$103.5</u>	<u>\$105.5</u>	<u>\$108.7</u>	<u>\$111.0</u>	<u>\$115.5</u>	
PROJECTS:						
PHILLIPS PARK	\$102.0	\$104.0	\$107.0	\$107.0	\$110.0	\$530.0
TOTAL PROJECTS	<u>\$102.0</u>	<u>\$104.0</u>	<u>\$107.0</u>	<u>\$107.0</u>	<u>\$110.0</u>	<u>\$530.0</u>
RESERVES	\$1.5	\$1.5	\$1.7	\$4.0	\$5.5	

DIST. 06--SANIBEL/CAPTIVA	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
IMPACT FEES	\$13.0	\$13.3	\$13.5	\$13.8	\$14.1	\$67.7
INTEREST	\$0.3	\$0.3	\$0.4	\$0.4	\$0.4	\$1.8
FUND BAL.	\$15.0	\$3.3	\$2.8	\$2.7	\$2.9	
REV. TOTAL	<u>\$28.3</u>	<u>\$16.8</u>	<u>\$16.7</u>	<u>\$16.9</u>	<u>\$17.4</u>	
PROJECTS:						
SANIBEL/CAPTIVA PARK IMPROVEMENTS	\$25.0	\$14.0	\$14.0	\$14.0	\$14.0	\$81.0
TOTAL PROJECTS	<u>\$25.0</u>	<u>\$14.0</u>	<u>\$14.0</u>	<u>\$14.0</u>	<u>\$14.0</u>	<u>\$81.0</u>
RESERVES	\$3.3	\$2.8	\$2.7	\$2.9	\$3.4	

IN THOUSANDS OF DOLLARS (000)

FISCAL 2004 BUDGET

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES - Continued

DIST. 07--BOCA GRANDE	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
IMPACT FEES	\$7.0	\$7.1	\$7.3	\$7.4	\$7.6	\$36.4
INTEREST	\$1.6	\$0.1	\$0.2	\$0.2	\$0.2	\$2.5
FUND BAL.	\$0.0	\$1.1	\$0.9	\$0.9	\$1.1	
REV. TOTAL	<u>\$8.6</u>	<u>\$8.4</u>	<u>\$8.4</u>	<u>\$8.6</u>	<u>\$8.9</u>	
PROJECTS:						
BOCA GRANDE IMPROVEMENTS	\$7.5	\$7.5	\$7.5	\$7.5	\$7.5	\$37.5
TOTAL PROJECTS	<u>\$7.5</u>	<u>\$7.5</u>	<u>\$7.5</u>	<u>\$7.5</u>	<u>\$7.5</u>	<u>\$37.5</u>
RESERVES	\$1.1	\$0.9	\$0.9	\$1.1	\$1.4	

DIST. 08--BONITA SPRINGS	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
IMPACT FEES	\$600.0	\$612.0	\$624.2	\$636.7	\$649.5	\$3,122.4
INTEREST	\$42.0	\$18.2	\$18.7	\$19.1	\$19.5	\$117.6
FUND BAL.	\$59.7	\$31.7	\$11.9	\$4.9	\$5.7	
REV. TOTAL	<u>\$701.7</u>	<u>\$661.9</u>	<u>\$654.9</u>	<u>\$660.7</u>	<u>\$674.7</u>	
PROJECTS:						
ESTERO COMMUNITY PARK	\$670.0	\$650.0	\$650.0	\$655.0	\$670.0	\$3,295.0
PROJECT TOTAL	<u>\$670.0</u>	<u>\$650.0</u>	<u>\$650.0</u>	<u>\$655.0</u>	<u>\$670.0</u>	<u>\$3,295.0</u>
RESERVES	\$31.7	\$11.9	\$4.9	\$5.7	\$4.7	

IN THOUSANDS OF DOLLARS (000)

FISCAL 2004 BUDGET

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES - Continued

DIST. 40--GATEWAY	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
IMPACT FEES	\$60.0	\$61.2	\$62.4	\$63.7	\$64.9	\$312.2
INTEREST	\$0.2	\$1.2	\$1.9	\$1.9	\$1.9	\$7.2
FUND BAL.	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	
REV. TOTAL	<u>\$60.2</u>	<u>\$62.4</u>	<u>\$64.3</u>	<u>\$65.6</u>	<u>\$66.9</u>	
LESS:						
LOAN REPAYMENT TO GENERAL FUND	\$60.2	\$62.4	\$64.3	\$65.6	\$66.9	\$319.4
NET AVAILABLE	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>
PROJECTS:						
TOTAL PROJECTS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
RESERVES	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	

IN THOUSANDS OF DOLLARS (000)

FISCAL 2004 BUDGET

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES - Continued

COMMUNITY PARK TOTAL	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
IMPACT FEES	\$2,781.0	\$2,836.6	\$2,893.4	\$2,951.2	\$3,010.2	\$14,472.4
INTEREST	\$102.6	\$62.7	\$86.8	\$88.5	\$90.3	\$431.0
FUND BAL.	\$200.3	\$51.5	\$35.3	\$35.8	\$41.6	
REV. TOTAL	<u>\$3,083.9</u>	<u>\$2,950.8</u>	<u>\$3,015.5</u>	<u>\$3,075.5</u>	<u>\$3,142.2</u>	
LESS:						
CREDITS	\$50.0	\$50.0	\$50.0	\$50.0	\$50.0	\$250.0
LOAN REPAYMENT TO GENERAL FUND (18602)	\$140.8	\$143.6	\$147.9	\$150.8	\$153.9	\$736.9
LOAN REPAYMENT TO GENERAL FUND (18640)	\$60.2	\$62.4	\$64.3	\$65.6	\$66.9	\$319.4
NET AVAILABLE	<u>\$2,833.0</u>	<u>\$2,694.8</u>	<u>\$2,753.3</u>	<u>\$2,809.1</u>	<u>\$2,871.4</u>	<u>\$13,961.6</u>
PROJECTS:						
ESTERO COMMUNITY PARK	\$670.0	\$650.0	\$650.0	\$655.0	\$670.0	\$3,295.0
BOCA GRANDE IMPROVEMENTS	\$7.5	\$7.5	\$7.5	\$7.5	\$7.5	\$37.5
PHILLIPS PARK	\$102.0	\$104.0	\$107.0	\$107.0	\$110.0	\$530.0
SANIBEL/CAPTIVA PARK IMPROVEMENTS	\$25.0	\$14.0	\$14.0	\$14.0	\$14.0	\$81.0
VETERANS PARK MASTER PLAN/IMPROVEMENTS	\$710.0	\$670.0	\$690.0	\$710.0	\$730.0	\$3,510.0
SCHANDLER HALL PARK IMPROVE/LAND ACQ	\$27.0	\$14.0	\$14.0	\$14.0	\$14.0	\$83.0
S FORT MYERS COMM PARK LAND	\$1,240.0	\$1,200.0	\$1,235.0	\$1,260.0	\$1,290.0	\$6,225.0
TOTAL PROJECTS	<u>\$2,781.5</u>	<u>\$2,659.5</u>	<u>\$2,717.5</u>	<u>\$2,767.5</u>	<u>\$2,835.5</u>	<u>\$13,761.5</u>
RESERVES	\$51.5	\$35.3	\$35.8	\$41.6	\$35.9	

IN THOUSANDS OF DOLLARS (000)

FISCAL 2004 BUDGET

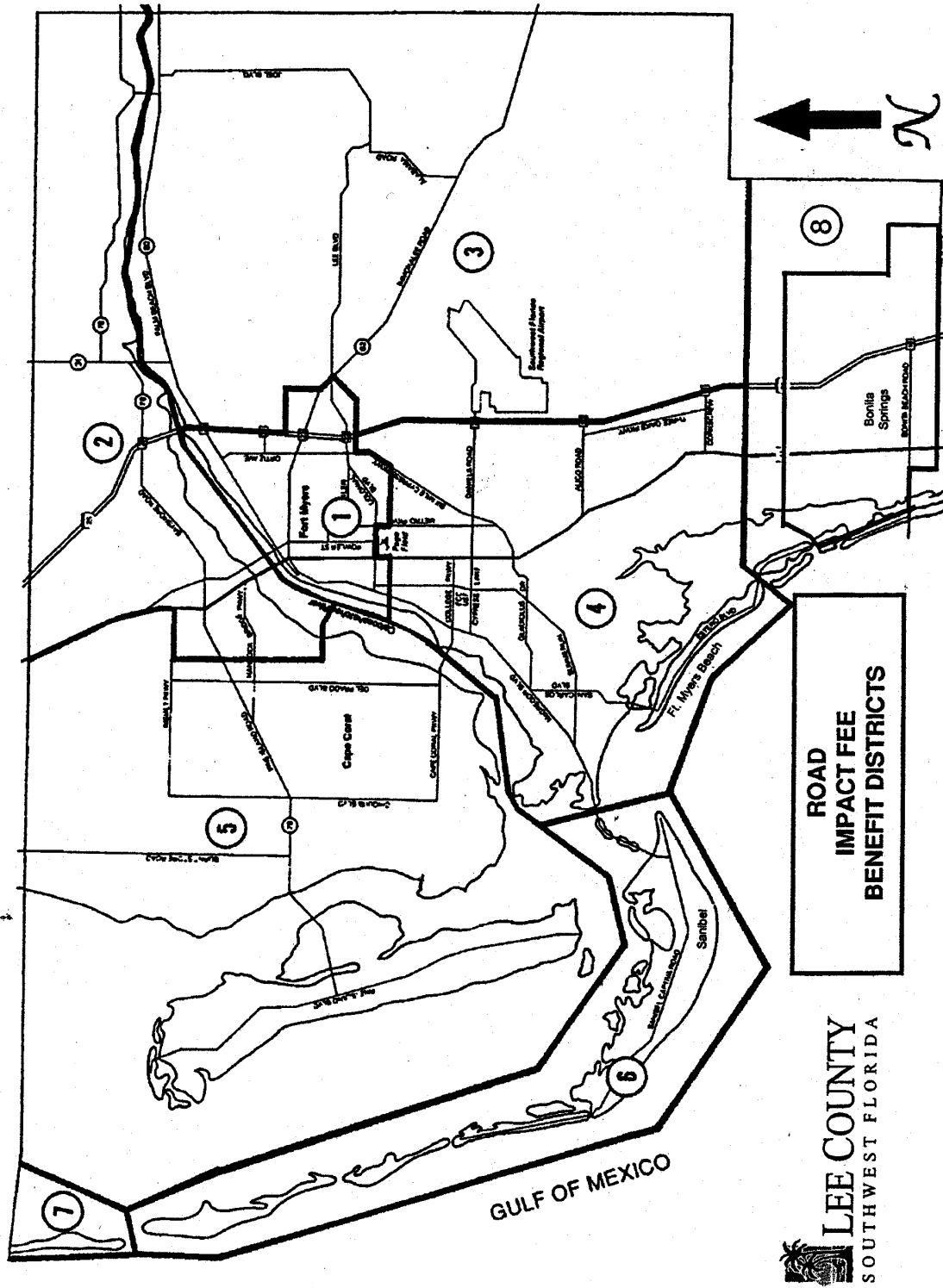
REGIONAL PARK IMPACT FEE DISTRICT

REGIONAL PARK IMPACT FEE DISTRICT REVENUES
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COUNTYWIDE	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
IMPACT FEES	\$1,750.0	\$1,785.0	\$1,820.7	\$1,857.1	\$1,894.3	\$9,107.1
INTEREST	\$35.0	\$35.7	\$54.6	\$55.7	\$56.8	\$237.9
FUND BAL.	\$3,001.4	\$1,461.4	\$482.1	\$357.4	\$770.2	
REV. TOTAL	\$4,786.4	\$3,282.1	\$2,357.4	\$2,270.2	\$2,721.3	
PROJECTS:						
CALOOSAHATCHEE REG PK-LODGE/RESTROOM	\$250.0	\$0.0	\$0.0	\$0.0	\$0.0	\$250.0
CALOOSAHATCHEE CRK PRESERVE PUBLIC FAC	\$75.0	\$300.0	\$0.0	\$0.0	\$0.0	\$375.0
LAKES PARK MASTER PLAN	\$1,000.0	\$1,000.0	\$1,000.0	\$0.0	\$0.0	\$3,000.0
SAN CARLOS BAY/BUNCHE BCH MASTER PLAN	\$500.0	\$500.0	\$0.0	\$0.0	\$0.0	\$1,000.0
TEN MILE LINEAR REGIONAL PARK	\$1,500.0	\$1,000.0	\$1,000.0	\$1,500.0	\$1,500.0	\$6,500.0
TOTAL PROJECTS	\$3,325.0	\$2,800.0	\$2,000.0	\$1,500.0	\$1,500.0	\$11,125.0
RESERVES	\$1,461.4	\$482.1	\$357.4	\$770.2	\$1,221.3	

IN THOUSANDS OF DOLLARS (000)

FISCAL 2004 BUDGET



FISCAL 2004 BUDGET

ROAD IMPACT FEE DISTRICTS

ROADS IMPACT FEE DISTRICT REVENUES						
DIST. 01--FT. MYERS	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
IMPACT FEES	\$150.0	\$153.0	\$156.1	\$159.2	\$162.4	\$780.6
INTEREST	\$9.0	\$3.1	\$4.7	\$4.8	\$4.9	\$26.4
FUND BAL.	\$722.8	\$874.3	\$1,022.7	\$675.6	\$106.6	
REV. TOTAL	\$881.8	\$1,030.4	\$1,183.5	\$839.6	\$273.9	
PROJECTS:						
ORTIZ AVENUE NORTH	\$0.0	\$0.0	\$0.0	\$725.0	\$0.0	\$725.0
COLONIAL BLVD/I-75 TO SR 82	\$0.0	\$0.0	\$500.0	\$0.0	\$0.0	\$500.0
COUNTY-WIDE BIKE FACILITIES	\$7.5	\$7.7	\$7.8	\$8.0	\$8.1	\$39.0
TOTAL PROJECTS	\$7.5	\$7.7	\$507.8	\$733.0	\$8.1	\$1,264.0
RESERVES	\$874.3	\$1,022.7	\$675.6	\$106.6	\$265.8	
DIST. 02--NORTH FT. MYERS/ALVA	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
IMPACT FEES	\$580.0	\$591.6	\$603.4	\$615.5	\$627.8	\$3,018.3
INTEREST	\$31.6	\$11.8	\$18.1	\$18.5	\$18.8	\$98.8
FUND BAL.	\$1,725.4	\$2,118.0	\$1,051.9	\$1,028.2	\$1,441.4	
REV. TOTAL	\$2,337.0	\$2,721.4	\$1,673.4	\$1,662.2	\$2,088.1	
LESS:						
CREDITS USED	\$200.0	\$200.0	\$200.0	\$200.0	\$200.0	\$1,000.0
NET AVAILABLE	\$2,137.0	\$2,521.4	\$1,473.4	\$1,462.2	\$1,888.1	
PROJECTS:						
DEL PRADO/NALLE GRADE EXTENSION	\$0.0	\$0.0	\$425.0	\$0.0	\$0.0	\$425.0
US 41 NORTH	\$0.0	\$1,450.0	\$0.0	\$0.0	\$0.0	\$1,450.0
COUNTY-WIDE BIKE FACILITIES	\$19.0	\$19.6	\$20.2	\$20.8	\$21.4	\$100.9
TOTAL PROJECTS	\$19.0	\$1,469.6	\$445.2	\$20.8	\$21.4	\$1,975.9
RESERVES	\$2,118.0	\$1,051.9	\$1,028.2	\$1,441.4	\$1,866.7	

IN THOUSANDS OF DOLLARS (000)

FISCAL 2004 BUDGET

ROADS IMPACT FEE DISTRICT REVENUES - Continued
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DIST. 03--EAST LEE COUNTY	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
IMPACT FEES	\$4,500.0	\$4,590.0	\$4,681.8	\$4,775.4	\$4,870.9	\$23,418.2
INTEREST	\$125.0	\$91.8	\$140.5	\$143.3	\$146.1	\$646.6
FUND BAL.	\$5,312.3	\$8,762.3	\$3,434.6	\$1,486.8	\$3,090.7	
REV. TOTAL	<u>\$9,937.3</u>	<u>\$13,444.1</u>	<u>\$8,256.9</u>	<u>\$6,405.5</u>	<u>\$8,107.8</u>	
LESS:						
CREDITS USED	\$1,000.0	\$1,000.0	\$1,000.0	\$1,000.0	\$1,000.0	\$5,000.0
NET AVAILABLE	<u>\$8,937.3</u>	<u>\$12,444.1</u>	<u>\$7,256.9</u>	<u>\$5,405.5</u>	<u>\$7,107.8</u>	
PROJECTS:						
COLONIAL BLVD/I-75 TO SR 82	\$0.0	\$1,330.0	\$3,000.0	\$0.0	\$0.0	\$4,330.0
KORESHAN EXTENSION	\$0.0	\$4,400.0	\$0.0	\$0.0	\$0.0	\$4,400.0
ORTIZ AVENUE NORTH	\$0.0	\$0.0	\$0.0	\$376.0	\$0.0	\$376.0
SIX MILE CYPRESS PKWY 4 LANING	\$0.0	\$0.0	\$986.0	\$0.0	\$0.0	\$986.0
THREE OAKS PARKWAY WIDENING	\$0.0	\$3,100.0	\$0.0	\$0.0	\$0.0	\$3,100.0
TREELINE EXT NORTH-DANIELS/COL	\$0.0	\$0.0	\$1,600.0	\$1,750.0	\$6,746.0	\$10,096.0
COUNTY-WIDE BIKE FACILITIES	\$175.0	\$179.5	\$184.1	\$188.8	\$193.5	\$920.9
TOTAL PROJECTS	<u>\$175.0</u>	<u>\$9,009.5</u>	<u>\$5,770.1</u>	<u>\$2,314.8</u>	<u>\$6,939.5</u>	<u>\$24,208.9</u>
RESERVES	\$8,762.3	\$3,434.6	\$1,486.8	\$3,090.7	\$168.2	

IN THOUSANDS OF DOLLARS (000)

FISCAL 2004 BUDGET

ROADS IMPACT FEE DISTRICT REVENUES - Continued
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DIST. 04--S. FT. MYERS/IONA/FMB	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
IMPACT FEES	\$5,000.0	\$5,100.0	\$5,202.0	\$5,306.0	\$5,412.2	\$26,020.2
INTEREST	\$300.0	\$152.0	\$206.1	\$209.2	\$212.4	\$1,079.6
FUND BAL.	\$8,352.4	\$425.4	\$2,709.4	\$524.4	\$602.3	
REV. TOTAL	<u>\$13,652.4</u>	<u>\$5,677.4</u>	<u>\$8,117.5</u>	<u>\$6,039.6</u>	<u>\$6,226.8</u>	
LESS:						
CREDITS USED	\$2,000.0	\$2,000.0	\$2,000.0	\$2,000.0	\$2,000.0	\$10,000.0
NET AVAILABLE	<u>\$11,652.4</u>	<u>\$3,677.4</u>	<u>\$6,117.5</u>	<u>\$4,039.6</u>	<u>\$4,226.8</u>	
PROJECTS:						
PALMETTO/PLANTATION CONNECTION	\$0.0	\$813.0	\$1,225.0	\$1,272.0	\$0.0	\$3,310.0
GLADIOLUS WIDENING	\$1,206.0	\$0.0	\$4,208.0	\$0.0	\$0.0	\$5,414.0
SIX MILE CYPRESS PKWY 4 LANING	\$0.0	\$0.0	\$0.0	\$0.0	\$3,424.0	\$3,424.0
SUMMERLIN RD AND BOYSCOUT-UNIV	\$8,100.0	\$0.0	\$0.0	\$0.0	\$0.0	\$8,100.0
SUMMERLIN RD/SAN CARLOS TO GLADIOLUS	\$1,771.0	\$0.0	\$0.0	\$0.0	\$0.0	\$1,771.0
THREE OAKS PARKWAY EXTENSION NORTH	\$0.0	\$0.0	\$0.0	\$2,000.0	\$0.0	\$2,000.0
COUNTY-WIDE BIKE FACILITIES	\$150.0	\$155.0	\$160.1	\$165.3	\$170.6	\$801.0
TOTAL PROJECTS	<u>\$11,227.0</u>	<u>\$968.0</u>	<u>\$5,593.1</u>	<u>\$3,437.3</u>	<u>\$3,594.6</u>	<u>\$24,820.0</u>
RESERVES	\$425.4	\$2,709.4	\$524.4	\$602.3	\$632.2	

IN THOUSANDS OF DOLLARS (000)

FISCAL 2004 BUDGET

ROADS IMPACT FEE DISTRICT REVENUES - Continued
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DIST. 05--CAPE CORAL/PINE ISLAND	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
IMPACT FEES	\$385.0	\$392.7	\$400.6	\$408.6	\$416.7	\$2,003.6
INTEREST	\$9.7	\$9.9	\$12.0	\$12.3	\$12.5	\$56.3
FUND BAL.	\$699.7	\$371.0	\$149.9	\$338.5	\$535.2	
REV. TOTAL	\$1,094.4	\$773.5	\$562.4	\$759.3	\$964.4	
LESS:						
DEBT SERVICE	\$204.2	\$204.0	\$203.9	\$203.7	\$203.3	\$1,019.1
NET AVAILABLE	\$890.2	\$569.5	\$358.5	\$555.6	\$761.1	
PROJECTS:						
US 41 NORTH	\$500.0	\$400.0	\$0.0	\$0.0	\$0.0	\$900.0
COUNTY-WIDE BIKE FACILITIES	\$19.3	\$19.6	\$20.0	\$20.4	\$20.8	\$100.2
TOTAL PROJECTS	\$519.3	\$419.6	\$20.0	\$20.4	\$20.8	\$1,000.2
RESERVES	\$371.0	\$149.9	\$338.5	\$535.2	\$740.3	

DIST. 06--SANIBEL/CAPTIVA	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
IMPACT FEES	\$40.0	\$40.8	\$41.6	\$42.4	\$43.3	\$208.2
INTEREST	\$0.8	\$0.8	\$1.2	\$1.3	\$1.3	\$5.4
FUND BAL.	\$183.3	\$92.1	\$131.7	\$100.5	\$142.1	
REV. TOTAL	\$224.1	\$133.7	\$174.5	\$144.2	\$186.7	
PROJECTS:						
SUMMERLIN @ BASS AND GLADIOLUS	\$130.0	\$0.0	\$0.0	\$0.0	\$0.0	\$130.0
GLADIOLUS WIDENING	\$0.0	\$0.0	\$72.0	\$0.0	\$0.0	\$72.0
COUNTY-WIDE BIKE FACILITIES	\$2.0	\$2.0	\$2.1	\$2.1	\$2.2	\$10.4
TOTAL PROJECTS	\$132.0	\$2.0	\$74.1	\$2.1	\$2.2	\$212.4
RESERVES	\$92.1	\$131.7	\$100.5	\$142.1	\$184.5	

IN THOUSANDS OF DOLLARS (000)

FISCAL 2004 BUDGET

ROADS IMPACT FEE DISTRICT REVENUES - Continued
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DIST. 07--BOCA GRANDE	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
IMPACT FEES	\$25.0	\$25.5	\$26.0	\$26.5	\$27.1	\$130.1
INTEREST	\$3.5	\$0.5	\$0.8	\$0.8	\$0.8	\$6.4
FUND BAL.	\$259.4	\$270.5	\$279.0	\$288.4	\$298.3	
REV. TOTAL	<u>\$287.9</u>	<u>\$296.5</u>	<u>\$305.8</u>	<u>\$315.7</u>	<u>\$326.1</u>	
LESS:						
DEBT SERVICE	\$16.2	\$16.2	\$16.1	\$16.1	\$16.1	\$80.7
NET AVAILABLE	<u>\$271.7</u>	<u>\$280.3</u>	<u>\$289.7</u>	<u>\$299.6</u>	<u>\$310.0</u>	
PROJECTS:						
COUNTY-WIDE BIKE FACILITIES	\$1.3	\$1.3	\$1.3	\$1.3	\$1.4	\$6.5
TOTAL PROJECT	<u>\$1.3</u>	<u>\$1.3</u>	<u>\$1.3</u>	<u>\$1.3</u>	<u>\$1.4</u>	<u>\$6.5</u>
RESERVES	\$270.5	\$279.0	\$288.4	\$298.3	\$308.7	

IN THOUSANDS OF DOLLARS (000)

FISCAL 2004 BUDGET

ROADS IMPACT FEE DISTRICT REVENUES - Continued
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DIST. 08--BONITA SPRINGS	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
IMPACT FEES	\$350.0	\$357.0	\$364.1	\$371.4	\$378.9	\$1,821.4
INTEREST	\$107.0	\$107.1	\$110.9	\$11.1	\$11.4	\$347.6
FUND BAL.	\$3,516.5	\$3,476.2	\$3,443.3	\$254.7	\$440.8	
REV. TOTAL	<u>\$3,973.5</u>	<u>\$3,940.3</u>	<u>\$3,918.4</u>	<u>\$637.3</u>	<u>\$831.1</u>	
LESS:						
CREDITS	\$10.0	\$10.0	\$10.0	\$10.0	\$10.0	\$50.0
DEBT SERVICE	\$470.3	\$469.7	\$168.9	\$168.4	\$168.4	\$1,445.7
NET AVAILABLE	<u>\$3,493.2</u>	<u>\$3,460.6</u>	<u>\$3,739.5</u>	<u>\$458.9</u>	<u>\$652.7</u>	
PROJECTS:						
THREE OAKS EXTENSION, SOUTH	\$0.0	\$0.0	\$3,467.0	\$0.0	\$0.0	\$3,467.0
COUNTY-WIDE BIKE FACILITIES	\$17.0	\$17.4	\$17.7	\$18.1	\$18.4	\$88.6
TOTAL PROJECTS	<u>\$17.0</u>	<u>\$17.4</u>	<u>\$3,484.7</u>	<u>\$18.1</u>	<u>\$18.4</u>	<u>\$3,555.6</u>
RESERVES	\$3,476.2	\$3,443.3	\$254.7	\$440.8	\$634.2	

IN THOUSANDS OF DOLLARS (000)

FISCAL 2004 BUDGET

ROADS IMPACT FEE DISTRICT REVENUES - Continued
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ROADS TOTAL	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	TOTAL
IMPACT FEES	\$11,030.0	\$11,250.6	\$11,475.6	\$11,705.1	\$11,939.2	\$57,400.6
INTEREST	\$586.6	\$377.0	\$494.3	\$401.2	\$408.2	\$2,267.2
FUND BAL.	\$20,771.8	\$16,389.7	\$12,222.4	\$4,697.1	\$6,657.4	
REV. TOTAL	<u>\$32,388.4</u>	<u>\$28,017.3</u>	<u>\$24,192.3</u>	<u>\$16,803.4</u>	<u>\$19,004.8</u>	
LESS:						
CREDITS USED	\$3,210.0	\$3,210.0	\$3,210.0	\$3,210.0	\$3,210.0	\$16,050.0
DEBT SERVICE	\$690.7	\$689.9	\$388.9	\$388.2	\$387.8	\$2,545.5
TOTAL CREDITS/DEBT	<u>\$3,900.7</u>	<u>\$3,899.9</u>	<u>\$3,598.9</u>	<u>\$3,598.2</u>	<u>\$3,597.8</u>	<u>\$18,595.5</u>
NET AVAILABLE	<u>\$28,487.7</u>	<u>\$24,117.4</u>	<u>\$20,593.4</u>	<u>\$13,205.2</u>	<u>\$15,407.0</u>	
PROJECTS:						
COLONIAL BLVD/I-75 TO SR 82	\$0.0	\$1,330.0	\$3,500.0	\$0.0	\$0.0	\$4,830.0
COUNTY-WIDE BIKE FACILITIES	\$391.0	\$402.0	\$413.3	\$424.8	\$436.5	\$2,067.5
DEL PRADO/NALLE GRADE EXTENSION	\$0.0	\$0.0	\$425.0	\$0.0	\$0.0	\$425.0
GLADIOLUS WIDENING	\$1,206.0	\$0.0	\$4,280.0	\$0.0	\$0.0	\$5,486.0
KORESHAN EXTENSION	\$0.0	\$4,400.0	\$0.0	\$0.0	\$0.0	\$4,400.0
ORTIZ AVENUE NORTH	\$0.0	\$0.0	\$0.0	\$1,101.0	\$0.0	\$1,101.0
PALMETTO/PLANTATION CONNECTION	\$0.0	\$813.0	\$1,225.0	\$1,272.0	\$0.0	\$3,310.0
SIX MILE CYPRESS PKWY 4 LANING	\$0.0	\$0.0	\$986.0	\$0.0	\$3,424.0	\$4,410.0
SUMMERLIN @ BASS AND GLADIOLUS	\$130.0	\$0.0	\$0.0	\$0.0	\$0.0	\$130.0
SUMMERLIN RD AND BOYSCOUT-UNIV	\$8,100.0	\$0.0	\$0.0	\$0.0	\$0.0	\$8,100.0
SUMMERLIN RD/SAN CARLOS TO GLADIOLUS	\$1,771.0	\$0.0	\$0.0	\$0.0	\$0.0	\$1,771.0
THREE OAKS PARKWAY EXTENSION, NORTH	\$0.0	\$0.0	\$0.0	\$2,000.0	\$0.0	\$2,000.0
THREE OAKS EXTENSION, SOUTH	\$0.0	\$0.0	\$3,467.0	\$0.0	\$0.0	\$3,467.0
THREE OAKS PARKWAY WIDENING	\$0.0	\$3,100.0	\$0.0	\$0.0	\$0.0	\$3,100.0
TREELINE EXT NORTH/DANIELS-COLON	\$0.0	\$0.0	\$1,600.0	\$1,750.0	\$6,746.0	\$10,096.0
US 41 NORTH	\$500.0	\$1,850.0	\$0.0	\$0.0	\$0.0	\$2,350.0
TOTAL PROJECTS	<u>\$12,098.0</u>	<u>\$11,895.0</u>	<u>\$15,896.3</u>	<u>\$6,547.8</u>	<u>\$10,606.5</u>	<u>\$57,043.5</u>
RESERVES	\$16,389.7	\$12,222.4	\$4,697.1	\$6,657.4	\$4,800.5	

IN THOUSANDS OF DOLLARS (000)

FISCAL 2004 BUDGET

**TOURIST DEVELOPMENT COUNCIL – BEACH FUNDS
FY 03/04 – 07/08 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

PROJ #	PROJECT NAME	BUDGETED FY 02/03	ADOPTED FY 03/04	PROPOSED FY 04/05	PROPOSED FY 05/06	PROPOSED FY 06/07	PROPOSED FY 07/08	PROJECT TOTAL
201877	ANDY ROSSE LN BAYSIDE ACCESS IMPROV.	\$14,500	\$0	\$0	\$0	\$0	\$0	\$14,500
201800	BATHING BEACH WTR QUALITY MONITOR	10,000	10,000	10,000	10,000	10,000	10,000	70,438
200686	BEACH RENOURISHMENT TRUST FUND	1,192,372	2,200,000	1,000,000	1,000,000	1,370,000	1,370,000	9,041,382
201804	BILLY'S CREEK RESTORATION	162,025	0	0	0	0	0	162,025
201719	BLACK ISLAND MULTI-USE TRAIL	90,437	0	0	0	0	0	121,903
201805	BOARDWALK DECK REPAIRS	97,066	75,000	75,000	75,000	75,000	75,000	596,287
203039	BONITA BEACH RENOURISHMENT	833,444	0	0	0	0	0	860,274
201879	BONITA RIVERSIDE DEPOT PARK IMPROV	121,800	0	0	0	0	0	124,000
201808	BOWDITCH PARK BOAT DOCKS	109,340	0	0	0	0	0	135,000
201996	BOWDITCH POINT PARKING LOT	12,202	0	0	0	0	0	145,000
201878	BOWMAN'S BEACH PK LOOKOUT REPLACEMT	25,000	0	0	0	0	0	25,000
201766	CALOOSA RIVER EROSION-PHASE II	500	0	0	0	0	0	75,000
201789	CALOOSAHATCHEE REG PARK PHASE I	261,831	0	0	0	0	0	326,313
201852	CALOOSAHATCHEE REG PARK-OXBOW ISLND	80,000	0	0	0	0	0	80,000
201704	CAPE CORAL BEACH RENOUR	13,335	0	0	0	0	0	20,000
201698	CAPE CORAL ECO PARK IMPROVEMENTS	12,236	0	0	0	0	0	315,000
201889	CAPE CORAL GLOVER BIGHT TRAIL-PHASE II	425,000	0	0	0	0	0	425,000
201743	CAPE CORAL YACHT CLUB BEACH MAINT	42,106	24,678	25,912	27,207	28,568	29,996	222,361
201809	CAPITALIZED BEACH FRONT PARK MAINT	215,000	50,000	50,000	50,000	50,000	50,000	558,724
203077	CAPTIVA EMERGENCY BEACH REPAIRS	174,038	0	0	0	0	0	174,038
203061	CAPTIVA RENOURISHMENT	504,980	0	0	0	0	0	504,980
201890	CAYO COSTA-BAYSIDE FACILITY IMPROV	100,000	0	0	0	0	0	100,000
201842	DING DARLING TARPON BAY DOCK	38,000	0	0	0	0	0	45,000
201687	EMERGENCY BEACH CLEAN UP	193,772	0	0	0	0	0	512,384
203022	ESTERO BEACH RESTORATION PROGRAM	1,708,986	0	0	0	0	0	2,134,294
201895	FMB-BEACH OPERATIONS	0	135,000	190,000	205,000	220,000	235,000	985,000
201810	FOUR MILE COVE ECOLOGICAL PARK	581,920	24,678	25,912	27,207	28,568	29,996	816,641
203023	GASPARILLA BEACH RESTORATION PROJECT	730,974	0	0	0	0	0	1,148,319
201891	GASPARILLA ISLAND RESTROOM PROJECT	71,500	0	0	0	0	0	71,500
201892	HISTORIC CALOOSAHATCHEE SEAWALL	156,250	0	0	0	0	0	156,250
201883	INDIGO TRAIL BOARDWALK	70,000	0	0	0	0	0	70,000
201769	J.N. DING DARLING FISHING PIER	23,000	0	0	0	0	0	25,000
201811	LEE ISLAND COAST PADDLING TRAIL	112,490	0	0	0	0	0	170,000
201893	LOVERS KEY ADA BCH ACCESS/FOOTBRIDG	26,000	0	0	0	0	0	26,000
203024	LOVERS KEY BEACH RESTORATION	716,586	0	0	0	0	0	790,394
201744	LOVERS KEY/BLACK ISL. PEDES. BRIDGE	126,510	0	0	0	0	0	138,000
201888	LOVERS KEY-GABRIELLE DAMAGE	58,500	0	0	0	0	0	58,500
201884	LOVERS KEY ROADSIDE PARK	303,734	0	0	0	0	0	305,000
201665	MATANZAS PASS PRESERVE IMPROVE	54,372	0	0	0	0	0	767,364
201843	MATLACHA PK PIER & RESTROOMS REPLACE	333,000	0	0	0	0	0	333,000
201885	MATLACHA PK SHORELINE PROTECT/RESTOR	30,600	0	0	0	0	0	45,000
203063	NORTH CAPTIVA BEACH EROSION CONTROL	112,949	0	0	0	0	0	115,582
201813	NORTH SHORE PARK RESTROOMS	101,675	0	0	0	0	0	110,000
201886	RIVERSIDE PRK FISHING & OBSERV. PIER	175,388	0	0	0	0	0	175,388
201747	SANIBEL BCH EROSION MONITORING	35,000	25,000	25,000	35,000	25,000	25,000	230,000
201656	SANIBEL BEACH MAINTENANCE	48,000	50,000	48,000	46,000	44,000	42,000	603,898
201707	SANIBEL BRAZILIAN PEPPER CONTROL	40,000	0	0	0	0	0	304,910
201815	SANIBEL BRAZ PEPPER-DING DARLING	85,000	0	0	0	0	0	255,000
201707	SANIBEL BRAZILIAN PEPPER REMOVAL	0	25,000	0	0	0	0	25,000
201815	SANIBEL BRAZILIAN PEPPER REMOVAL-DING DARLIN	0	40,000	0	0	0	0	40,000
201816	SANIBEL LIGHTHOUSE RESTROOMS	88,600	0	0	0	0	0	90,000
201894	SANIBEL RESTROOM @ BOAT RAMP PROP	60,000	0	0	0	0	0	60,000
201817	SANIBEL TREE & DUNE LANDSCAPE	104,553	45,000	0	0	0	0	185,000
201738	STADIUM MAINTENANCE (30102)	101,382	100,000	100,000	100,000	100,000	0	918,748
	PROJECTS NOT SHOWN HERE*	0	0	0	0	0	0	18,550,612
SUBTOTAL CIP		\$10,785,953	\$2,804,356	\$1,549,824	\$1,575,414	\$1,951,136	\$1,866,992	\$44,359,009
OPERATING BEACH MAINTENANCE		\$761,000	\$709,000	\$886,000	\$931,000	\$977,000	\$1,026,000	10,645,788
INTERFUND TRANSFER TO TDC (174)		770,554	587,207	0	0	0	0	5,989,312
INTERFUND TRANSFER SUBTOTAL		\$1,531,554	\$1,296,207	\$886,000	\$931,000	\$977,000	\$1,026,000	\$16,635,100
TOTAL		\$12,317,507	\$4,100,563	\$2,435,824	\$2,506,414	\$2,928,136	\$2,892,992	\$60,994,109

*Only projects which had fiscal activity in FY 01/02, or have current or proposed budget are shown in detail here. All others are grouped under "PROJECTS NOT SHOWN HERE".

FISCAL 2004 BUDGET

FY 02/03 COMPLETED PROJECTS LIST

GOVERNMENT FACILITIES

Animal Services Customer Service Area
Cape Coral Government Complex Land Acquisition
Constitutional Complex First Floor Remodel
Development Services Inspector/License Building
Hurricane Shelter Retrofit at Diplomat, Lee Middle & Skyline Schools
Justice Center Pod "D"-Second Floor Renovations
Lehigh Sheriffs Substation
New Classroom Area - Supervisor of Elections on Fowler
Park Restrooms added/converted for ADA/Unisex use
Remodeled Fleet and Environmental Lab Admin Areas
Remodeled New State Attorney Office in Justice Center
Sun Trust Negotiations - Purchase Agreement

NATURAL RESOURCES

Bathing Beach Water Monitoring
Caloosahatchee River Tributaries Maintenance-Bayshore Creek
Clam Bayou/Blind Pass Feasibility Study
Derelict Vessel Removal - 22 Vessels
Estero River Maintenance
Halfway Creek Maintenance
Hydrological Data Web Site Development - Phase I
Imperial River Maintenance
Installation of North Reef
Neighborhood Improvement Program - 14 areas
SFWMD Grant Projects - Orange River Flow Way Restoration
WCIND - 9 Projects

PARKS AND RECREATION - COMMUNITY & REGIONAL

Bonita Community Park Concession Building
Caloosahatchee Erosion Control - Jaycee Park Phase II
Ding Darling Tarpon Bay Dock
Fort Myers Beach Tennis Courts
Gateway Community Park Soccer Fields
Indigo Trail Broadwalk
North Shore Park Shelters
Rebuilt 3 Beach Access Bridges for Lynn Hall Park
Remodeled Kitchen at Matlacha Park
Replaced Top Rail & Replaced Fish Cleaning Tables at Lynn Hall Pier
Schandler Hall - Restrooms replaced & Baseball Field Rebuilt
Veterans Park - Softball Fields, Parking & Maintenance Building

LIBRARIES

Fort Myers Data Room Renovation
Rutenburg Renovations

TRANSPORTATION

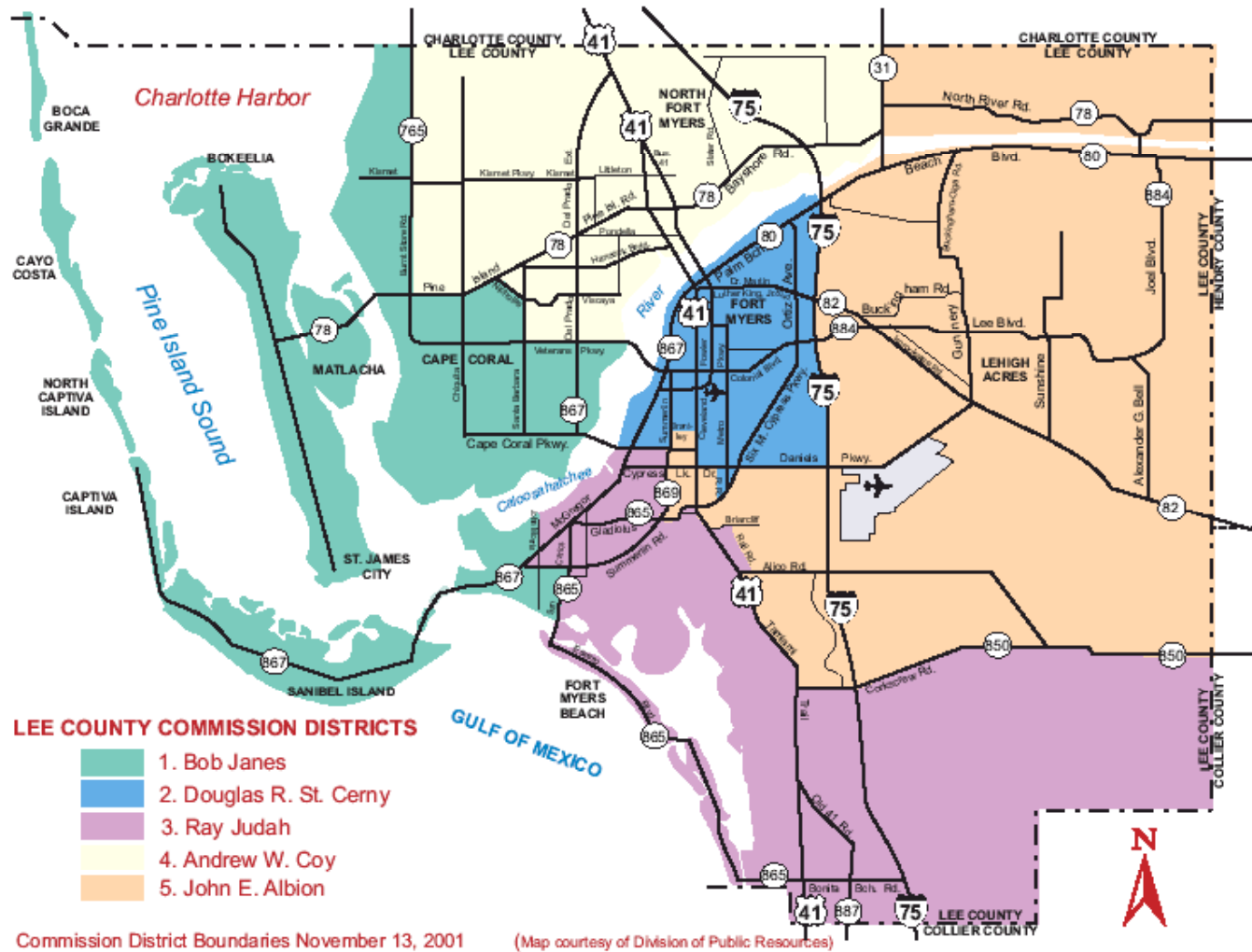
Corkscrew & US41 Improvements - East
Daniels & Gateway Intersection Improvements
Daniels & I-75 Interchange Improvements
Daniels Parkway Extension - Phase II
Del Prado Extension & Mello Drive
Ortiz & Stockade Intersection Improvements
Plantation & Daniels Parkway
Six Mile & Daniels Intersection Improvements
Summerlin & Mathews Intersection
Tara Woods & US 421 Signal
Veterans & Chiquita Turn Lane
Veterans & Santa Barbara Intersection Improvements
Veterans Memorial Parkway Extension

UTILITIES

Airport Sewer District - Gateway
Aquifer Storage & Recovery Wells
College Parkway Customer Service Building
Del Vera Watermain Extension
Fiesta Village Effluent Storage Tank
Fiesta Village Wastewater Treatment Plant Expansion
Fluoridation System at the Water Treatment Plants
Ft. Myers Beach Wastewater Treatment Plant Expansion
Pine Island Sewer Transmission System
Pine Island Wastewater Treatment Plant
Water Transmission Line - N. Lee County Water Plant
Waterline Relocation US 41 - South of Alico Road

FISCAL 2004 BUDGET

LEE COUNTY COMMISSION DISTRICTS MAP



FISCAL 2004 BUDGET

OTHER LOCAL CAPITAL IMPROVEMENT PROGRAMS

CITY OF CAPE CORAL – PARTIAL LIST CIP FY03/04-07/08

PROJECT NAME	FY03/04	FY04/05	FY05/06	FY06/07	FY07/08	TOTAL FY03/04-07/08
Fire Station #8 - Construction	\$ 1,200,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,200,000
Fire Station #9 - Land Acquisition & Construction	0	80,000	1,200,000	0	0	1,280,000
Chantry Canal Boat Development	47,000	1,000,000	500,000	0	0	1,547,000
Cape Coral Park Widening	3,800,000	0	0	0	0	3,800,000
Festival Park	1,500,000	1,500,000	1,500,000	0	0	4,500,000
Bikeway Pedestrian Improvements-Citywide	493,987	500,000	701,627	800,000	500,000	2,995,614
Del Prado Widening	7,500,000	1,750,000	700,000	0	0	9,950,000
State Rd 78 Widening	0	5,300,000	1,000,000	7,600,000	0	13,900,000
Southwest Area II Potable Water	7,384,949	1,600,000	0	0	0	8,984,949
Southwest Area III Irrigation	4,139,065	0	0	0	0	4,139,065
Southwest Area IV Wastewater	1,800,000	4,800,000	19,800,000	0	0	26,400,000
Southwest Area V Wastewater	0	1,200,000	4,800,000	19,800,000	0	25,800,000
Southwest Area VI Irrigation	0	0	400,000	1,600,000	6,600,000	8,600,000
TOTAL	\$ 27,865,001	\$ 17,730,000	\$ 30,601,627	\$ 29,800,000	\$ 7,100,000	\$ 113,096,628

Source: City of Cape Coral Proposed Asset Management Plan, FY03/04-07/08

FISCAL 2004 BUDGET

OTHER LOCAL CAPITAL IMPROVEMENT

CITY OF FORT MYERS – PARTIAL LIST CIP FY03/04-07/08

PROJECT NAME	FY03/04	FY04/05	FY05/06	FY06/07	FY07/08	TOTAL FY03/04-07/08
<u>General Projects</u>						
Edison Estates	\$ 5,176,586	\$ 1,000,000	\$ 925,000	\$ 0	\$ 0	\$ 7,101,586
Fire	5,784,766	1,487,740	574,172	375,000	0	8,221,678
Parks	3,965,077	200,000	170,000	90,000	50,000	4,475,077
<u>Transportation Projects</u>						
Streets	2,170,000	1,895,000	1,750,000	2,195,000	1,550,000	9,560,000
Transportation	9,456,890	9,345,059	22,783,874	15,418,938	1,001,807	58,006,568
<u>Utility Projects</u>						
Water Plant Projects	5,517,978	4,455,000	6,766,666	50,000	0	16,789,644
Wastewaste Plant Projects	8,946,482	5,924,980	4,370,000	4,960,518	10,503,482	34,705,462
TOTAL	\$ 41,017,779	\$ 24,307,779	\$ 37,339,712	\$ 23,089,456	\$ 13,105,289	\$ 138,860,015

Source: City of Fort Myers Capital Improvement Plan FY03/04 thru FY07-08

FISCAL 2004 BUDGET

OTHER LOCAL CAPITAL IMPROVEMENT PROGRAMS

CITY OF SANIBEL – PARTIAL LIST CIP FY03/04-07/08

PROJECT NAME	FY03/04	FY04/05	FY05/06	FY06/07	FY07/08	TOTAL FY03/04-07/08
Management Information Systems	\$ 142,500	\$ 109,500	\$ 120,100	\$ 71,500	\$ 54,500	\$ 498,100
Police	172,500	127,500	102,500	116,000	116,500	635,000
Natural Resources Projects	930,000	810,000	780,000	780,000	700,000	4,000,000
Recreation Projects	915,519	350,000	260,000	200,000	200,000	1,925,519
Public Facilities	208,000	213,000	125,000	60,000	550,000	1,156,000
Roads/Bridges/Bike Paths	940,000	1,460,000	1,210,000	1,750,000	1,670,000	7,030,000
Drainage	220,000	280,000	190,000	230,000	210,000	1,130,000
Vehicles/Equipment	86,000	172,000	189,000	148,000	213,000	808,000
Community Housing & Resources	1,057,000	0	800,000	0	0	1,857,000
Sewer System Expansion	10,200,000	4,850,000	150,000	0	0	15,200,000
Reuse Meters	25,000	514,000	265,000	18,000	20,000	842,000
Existing System Improvements	320,583	805,412	606,485	611,815	667,397	3,011,692
Utilities Vehicles/Equipment	296,538	52,365	18,233	69,145	20,102	456,383
Beach Parking	109,500	116,700	111,000	90,000	92,500	519,700
TOTAL	\$ 15,623,140	\$ 9,860,477	\$ 4,927,318	\$ 4,144,460	\$ 4,513,999	\$ 39,069,394

Source: City of Sanibel Summary of Five-year program of Capital Projects, FY03/04-07/08

FISCAL 2004 BUDGET

OTHER LOCAL CAPITAL IMPROVEMENT PROGRAMS

CITY OF BONITA SPRINGS – PARTIAL LIST CIP FY03/04-07/08

PROJECT NAME	FY03/04	FY04/05	FY05/06	FY06/07	FY07/08	TOTAL FY03/04-07/08
Bernwood Drive and Improvements	\$ 400,000	\$350,000	\$ 0	\$ 0	\$ 0	\$ 750,000
Sidewalk and Bikeway Improvements	350,000	150,000	150,000	150,000	150,000	950,000
Road Maintenance Improvements	600,000	150,000	150,000	150,000	150,000	1,200,000
Canal/Drainage Improvements	300,000	150,000	150,000	150,000	150,000	900,000
East Terry Street Improvements-Old 41 to Matheson	500,000	5,450,000	0	0	0	5,950,000
Riverside Park Improvements	800,000	1,027,000	700,000	417,700	972,000	3,916,700
Beach Renourishment	1,250,000	0	0	0	0	1,250,000
YMCA Soccer Fields (3) & Lighting	800,000	0	0	0	0	800,000
FP&L Soccer Fields (2)	400,000	0	0	0	0	400,000
TOTAL	\$ 5,400,000	\$ 7,277,000	\$ 1,150,000	\$ 867,700	\$ 1,422,000	\$ 16,116,700

Source: City of Bonita Springs Plan, FY03/04-07/08

FISCAL 2004 BUDGET

OTHER LOCAL CAPITAL IMPROVEMENT PROGRAMS

LEE COUNTY PORT AUTHORITY CAPITAL PLAN - PARTIAL LIST CIP FY03/04-07/08

PROJECT NAME	FY03/04	FY04/05	FY05/06	FY06/07	FY07/08	TOTAL FY03/04-07/08
Midfield Terminal	\$ 268,020,000	\$ 29,780,000	\$ 0	\$ 0	\$ 0	\$ 297,800,000
Rehab Runway 6/24	376,710	2,126,940	11,848,205	4,032,920	0	18,384,775
Parallel Runway 6R-24L	0	0	0	5,457,000	5,457,000	10,914,000
Rehab Air Cargo Ramp	77,400	1,290,600	0	0	0	1,368,000
Cargo Road Improvements	45,925	1,525,675	448,400	0	0	2,020,000
Rehab North Parking Lots	0	0	390,000	2,759,000	0	3,149,000
ARFF Vehicle	0	0	475,000	0	0	475,000
Second South Parallel Taxiway	0	0	0	2,358,000	20,882,283	23,240,283
Rehab Fuel Farm Road	0	113,000	652,000	0	0	765,000
Noise Study Update	95,620	206,002	0	0	0	301,622
TOTAL	\$ 268,615,655	\$ 35,042,217	\$ 13,813,605	\$ 14,606,920	\$ 26,339,283	\$ 358,417,680

Source: Lee County Port Authority Capital Plan FY03/04-07/08

FISCAL 2004 BUDGET

OTHER LOCAL CAPITAL IMPROVEMENT PROGRAMS

FLORIDA DEPARTMENT OF TRANSPORTATION - PARTIAL LIST CIP FY03/04-07/08

PROJECT NAME	FY03/04	FY04/05	FY05/06	FY06/07	FY07/08	TOTAL FY03/04-07/08
I-75 at Alico Interchange	\$ 11,255,678	\$ 26,223,534	\$ 0	\$ 0	\$ 0	\$ 37,479,212
I-75 at SR 80 Interchange	0	0	0	3,615,000	0	3,615,000
I-75 at Corkscrew Interchange Ramps	1,622,000	0	0	0	0	1,622,000
1-75 from Collier Co to Charlotte Co Line	0	9,620,288	0	0	0	9,620,288
1-75 from S of Daniels Parkway to Colonial Blvd	0	0	0	3,080,000	0	3,080,000
SR 739 from Hanson Street to SR 82	10,988,791	10,138,774	100,000	0	0	21,227,565
SR 739 US 41 (S of Alico) to Six Mile Cypress Pkwy	55,432,601	0	300,000	1,397,760	2,000,000	59,130,361
TOTAL	\$ 79,299,070	\$ 45,982,596	\$ 400,000	\$ 0	\$ 2,000,000	\$ 135,774,426

Source: DOT District One Adopted Work Program FY2003/04-2007/08

SECTION F - BUDGET BY FUNCTION

This section provides a three-year comparative history to show the County budget by function. Functions are categorized in a uniform manner throughout the State of Florida based on the State Chart of Accounts (SCOA). The SCOA defines classifications and categories by which all revenues and expenditures are to be delineated. The following page displays expenditure classifications as related to the principal purpose for which expenditures are made. On the lower portion of the page the revenue sources that support the function are shown, and are categorized by fund type.

TABLE OF CONTENTS

COUNTY BUDGET BY ACTIVITY	290
GENERAL GOVERNMENT SERVICES	293
PUBLIC SAFETY	295
PHYSICAL ENVIRONMENT	297
TRANSPORTATION	299
ECONOMIC ENVIRONMENT	301
HUMAN SERVICES	303
CULTURE AND RECREATION	305
NON-EXPENDITURE DISBURSEMENTS	307
COURT-RELATED EXPENDITURES	309

FISCAL 2004 BUDGET



FISCAL 2004 BUDGET

SAMPLE PAGE

LEE COUNTY - FLORIDA
2003 - 2004

<u>ACTIVITY</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
General Government Services	\$153,627,908	\$196,417,328	\$236,412,108
Public Safety	118,800,627	133,678,046	154,273,722
Physical Environment	262,567,683	227,530,242	245,264,326
Transportation	99,425,351	159,868,986	189,956,349
Economic Environment	15,243,302	17,339,714	19,439,374
Human Services	13,539,235	14,783,002	16,574,896
Culture & Recreation	51,962,063	86,742,582	82,934,141
Non-Expenditure Disbursements	169,102,003	859,800,042	605,032,235
Court-Related Expenditures	<u>12,408,177</u>	<u>13,117,523</u>	<u>15,397,691</u>
TOTAL	<u>\$896,676,349</u>	<u>\$1,709,277,465</u>	<u>\$1,565,284,842</u>

The dollars actually spent during the indicated fiscal year

The amount is an estimate to be spent because this budget document is published prior to the year-end audit report being completed

The Budget for the next fiscal year approved by the Board of County Commissioners

Program Revenue Sources

ACTIVITY BY FUND TYPE

General Fund	\$218,749,223	\$ 315,782,217	\$ 326,501,555
Special Revenue	147,928,078	359,246,036	345,946,834
Debt Service	38,121,906	70,278,848	69,134,843
Capital Projects	59,166,928	269,167,768	218,142,123
Enterprise	388,665,402	611,735,107	523,165,900
Internal Service	42,516,723	80,401,684	80,663,587
Trust and Agency	<u>1,528,089</u>	<u>2,665,804</u>	<u>1,730,000</u>
TOTAL	<u>\$896,676,349</u>	<u>\$1,709,277,465</u>	<u>\$1,565,284,842</u>

FISCAL 2004 BUDGET

COUNTY BUDGET BY ACTIVITY

LEE COUNTY - FLORIDA
2003 – 2004

<u>ACTIVITY</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
General Government Services	\$153,627,908	\$ 196,417,328	\$ 236,412,108
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Enterprise	388,665,402	611,735,107	523,165,900
Internal Service	42,516,723	80,401,684	80,663,587
Trust and Agency	<u>1,528,089</u>	<u>2,665,804</u>	<u>1,730,000</u>
TOTAL	<u>\$896,676,349</u>	<u>\$1,709,277,465</u>	<u>\$1,565,284,842</u>

FISCAL 2004 BUDGET



FISCAL 2004 BUDGET

General Government Services

LEE COUNTY - FLORIDA
2003 - 2004

<u>ACTIVITY</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
Legislative	\$ 984,560	\$ 1,008,502	\$ 1,082,416
Legal Counsel	3,001,053	3,139,966	3,423,596
Executive	14,086,823	16,630,036	19,178,092
Financial & Administrative	62,878,106	70,255,460	77,028,052
Comprehensive Planning	5,429,617	5,385,134	7,032,485
Other General Govt Services	<u>67,247,749</u>	<u>99,998,230</u>	<u>128,667,467</u>
TOTAL	<u>\$153,627,908</u>	<u>\$196,417,328</u>	<u>\$236,412,108</u>

ACTIVITY BY FUND TYPE

General Fund	\$ 50,040,612	\$ 52,750,699	\$ 60,940,901
Special Revenue	23,379,687	31,603,191	29,575,300
Debt Service	13,314,933	13,234,486	12,926,868
Capital Projects	25,722,911	49,878,452	80,267,106
Enterprise	977,391	1,014,205	997,658
Internal Service	40,192,374	47,334,801	51,704,275
Trust and Agency	<u>0</u>	<u>601,494</u>	<u>0</u>
TOTAL	<u>\$153,627,908</u>	<u>\$196,417,328</u>	<u>\$236,412,108</u>

GENERAL GOVERNMENT SERVICES

Under the State Uniform Accounting System Chart of Accounts, this function accounts for a major class of services provided by the legislative and administrative branches of local government for the benefit of the public and the governmental body as a whole.

Legislative

These costs cover citizenry representation by the governing body. The Board of County Commissioners' district budgets represent all expenditures for this classification.

Legal Counsel

This activity represents expenditures for the County Attorney's Office.

Executive

These monies include the provision of executive management and administration of the local unit of government. These costs include the County Manager's Office, Clerk to the Board, Hearing Examiner, and any separate director's office budget.

Financial and Administrative

The purpose of this activity is to account for the cost of providing financial and administrative services to the local government such as Budget Services, Purchasing, Human Resources, Information Technology Group, Property Appraiser, Tax Collector, and the Board of County Commissioners' support programs for each of the Constitutional Officers.

Comprehensive Planning

Services covered include the following programs: Planning, Zoning Information, Development Services, Rezoning and DRI's, Land Development Assistance and Smart Growth.

Other General Government Services

These are general government services that are not classified within other activity classifications. This classification includes Facilities Management, County Lands, Vehicle Maintenance, Public Resources, and Miscellaneous Non-Departmental Expenditures.

FISCAL 2004 BUDGET

Public Safety

LEE COUNTY - FLORIDA
2003 - 2004

<u>ACTIVITY</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
Law Enforcement	\$57,404,232	\$ 60,740,953	\$ 69,070,897
Fire Control	2,663,957	2,488,939	2,588,314
Ambulance & Rescue Services	20,503,088	29,384,581	36,748,474
Emergency & Disaster Relief	2,493,991	1,961,316	1,812,383
Medical Examiners	1,117,088	1,336,662	1,531,476
Other Public Safety	4,678,971	4,143,009	3,929,832
Protective Inspections	8,578,499	8,493,937	10,262,662
Detention and/or Correction	<u>21,360,801</u>	<u>25,128,649</u>	<u>28,329,684</u>
TOTAL	<u>\$118,800,627</u>	<u>\$133,678,046</u>	<u>\$154,273,722</u>

ACTIVITY BY FUND TYPE

General Fund	\$101,199,168	\$117,177,939	\$136,410,896
Special Revenue	15,662,798	14,707,016	16,206,406
Internal Services	1,938,661	1,728,781	1,656,420
Trust and Agency	<u>0</u>	<u>64,310</u>	<u>0</u>
TOTAL	<u>\$118,800,627</u>	<u>\$133,678,046</u>	<u>\$154,273,722</u>

FISCAL 2004 BUDGET

PUBLIC SAFETY

This functional category accounts for services provided by local government for the security of persons and property.

Law Enforcement

This activity reflects the cost of providing police services for the local government's jurisdiction. For Lee County, this represents the operation of the Sheriff's Department, excluding the Jail.

Fire Control

Throughout the unincorporated areas of Lee County, there are numerous fire control districts that operate independently of the county. However, there are three small fire districts that are under the jurisdiction of the Board of County Commissioners. The county has contracts with independent agencies to provide fire control services in these three areas. The expenses in this activity reflect the cost of these contracts.

Ambulance and Rescue Services

Services consist of providing advance life support, pre-hospital emergency, and primary health care via ambulance and helicopter. Emergency dispatching services is included in this activity.

Emergency and Disaster Relief Services

Expenditures within this activity account provide for defense against and relief for civil, military, hazardous materials, and natural disasters.

Medical Examiner

This activity accounts for payments made to the Medical Examiner pursuant to Florida Statutes for pathology services for law enforcement, courts, and legal purposes.

Other Public Safety Programs

The E-911 Implementation Program and Governmental Communications Network are the expenditures within the county budget that fall into this classification.

Protective Inspections

Services consist of providing inspection services relevant to the issuance of a license, permit, or certificate, where such inspections are primarily for purposes of public safety. This activity includes expenses associated with Codes and Building Services.

Detention and/or Correction

This activity identifies the cost of confinement of prisoners, sentenced or otherwise, and rehabilitation of offenders. Programs within this activity include the Sheriff's operation of the jail

FISCAL 2004 BUDGET

Physical Environment

LEE COUNTY - FLORIDA
2003 - 2004

<u>ACTIVITY</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
Water Utility Services	\$ 3,020	\$ 37,106,998	\$ 71,219,946
Garbage/Solid Waste Cntrl Svcs	202,645,810	66,286,898	67,733,764
Sewer/Wastewater Services	0	227,502	13,500
Water/Sewer Combination Svcs	50,124,654	111,111,727	82,611,125
Conservation & Resource Mgmt	9,431,167	7,722,489	17,284,535
Flood Cntrl/Stormwater Mgmt	71,463	4,747,100	6,050,000
Other Physical Environment	<u>291,569</u>	<u>327,528</u>	<u>351,456</u>
TOTAL	<u>\$262,567,683</u>	<u>\$227,530,242</u>	<u>\$245,264,326</u>

ACTIVITY BY FUND TYPE

General Fund	\$ 2,824,659	\$ 3,120,626	\$ 3,376,930
Special Revenue	3,671,971	4,205,247	4,890,064
Debt Service	15,486	46,617	29,418
Capital Projects	3,379,662	6,187,020	15,623,025
Enterprise	<u>252,675,905</u>	<u>213,970,732</u>	<u>221,344,889</u>
TOTAL	<u>\$262,567,683</u>	<u>\$227,530,242</u>	<u>\$245,264,326</u>

PHYSICAL ENVIRONMENT

This functional category accounts for services where the primary purpose is to achieve a satisfactory living environment by controlling and utilizing elements of the environment.

Water Utility Services

This activity identifies the costs associated with providing safe, potable water to the citizens of Lee County.

Garbage/Solid Waste Control Services

The Solid Waste Department provides for proper collection and environmental disposal of garbage and solid waste and includes recycling, household hazardous waste, and right-of-way cleanup.

Sewer/Waste Water Services

This activity identifies the cost associated with providing sanitary sewer services to the citizens of Lee County.

Water-Sewer Combination Services

This activity accounts for all the expenses associated with providing sanitary sewer services and the operation of the water and sewer systems under the control of Lee County Utilities. Additional services are the collection, treatment, and disposal of all liquid waste. Also included is administrative support and capital projects.

Conservation and Resource Management

Under this classification, expenditures include: Extension Services, Surface and Ground Water Management, Environmental Laboratory, Canal and Pipe/Ditch Maintenance, Marine Services, Soil and Water Conservation, Pollutant Storage Tanks, and Environmental Sciences.

Flood Control/Storm-water Management

This activity includes the costs of maintaining and operating flood control programs and facilities.

Other Physical Environment Programs

This activity reflects the Small Quantity Generator Program.

FISCAL 2004 BUDGET

Transportation

LEE COUNTY - FLORIDA
2003 - 2004

<u>ACTIVITY</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
Road & Street Facilities	\$86,062,889	\$145,985,839	\$171,462,886
Transit Systems	<u>13,362,462</u>	<u>13,883,147</u>	<u>18,493,463</u>
TOTAL	<u>\$99,425,351</u>	<u>\$159,868,986</u>	<u>\$189,956,349</u>

ACTIVITY BY FUND TYPE

Special Revenue	\$ 28,674,243	\$ 45,699,989	\$ 65,821,442
Debt Service	12,911,294	13,209,204	10,766,775
Capital Projects	14,560,637	51,494,147	64,867,208
Enterprise	41,751,088	47,665,646	46,770,924
Trust and Agency	<u>1,528,089</u>	<u>1,800,000</u>	<u>1,730,000</u>
TOTAL	<u>\$99,425,351</u>	<u>\$159,868,986</u>	<u>\$189,956,349</u>

TRANSPORTATION

This functional area accounts for the cost of services provided by the local government for the safe and adequate flow of vehicles, travelers, and pedestrians.

Road and Street Facilities

This activity identifies the cost of constructing and maintaining road and bridge facilities, as well as ancillary facilities such as bridges, sidewalks, traffic control devices, streetlights, rights-of-way, shoulders, and other facilities incidental to the proper movement of traffic along roads and streets.

Transit Systems

This activity accounts for the expenditures associated with the Lee Tran bus system.

FISCAL 2004 BUDGET

Economic Environment

LEE COUNTY - FLORIDA
2003 - 2004

<u>ACTIVITY</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
Industry Development	\$ 8,988,082	\$ 8,956,044	\$ 10,081,406
Veterans Services	264,555	314,960	317,823
Housing & Urban Development	5,067,986	7,602,005	6,973,633
Other Economic Environments	<u>922,679</u>	<u>466,705</u>	<u>2,066,512</u>
TOTAL	<u>\$15,243,302</u>	<u>\$17,339,714</u>	<u>\$19,439,374</u>

ACTIVITY BY FUND TYPE

General Fund	\$ 2,343,681	\$ 3,262,011	\$ 2,901,245
Special Revenue	<u>12,899,621</u>	<u>14,077,703</u>	<u>16,538,129</u>
TOTAL	<u>\$15,243,302</u>	<u>\$17,339,714</u>	<u>\$19,439,374</u>

ECONOMIC ENVIRONMENT

This functional category accounts for providing services that develop and improve the economic condition of the community and its citizens. This excludes welfare.

Industry and Development

These expenditures represent the costs incurred in promoting and encouraging industry development and tourism that will directly or indirectly benefit the community. Included are the Visitor and Convention Bureau, the Division of Economic Development, and the Sports Development.

Veterans Services

The Veterans Services program represents the only expenditures in this activity and provides counseling and assistance to veterans and their dependents.

Housing and Urban Development

This activity accounts for expenditures associated with providing public housing and other urban development projects. It consists of the Housing Assistance Program, the Neighborhood Improvements Program, and related housing programs.

Other Economic Environments

This activity is for community redevelopment capital projects relating to economic redevelopment in five depressed areas of the County.

FISCAL 2004 BUDGET

Human Services

LEE COUNTY - FLORIDA
2003 - 2004

<u>ACTIVITY</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
Health	3,589,106	\$ 3,926,847	\$ 4,756,699
Public Assistance	2,928,110	2,940,443	2,369,568
Hospitals	4,778,254	5,337,684	6,216,906
Other Human Services	<u>2,243,765</u>	<u>2,578,028</u>	<u>3,231,723</u>
TOTAL	<u>\$13,539,235</u>	<u>\$14,783,002</u>	<u>\$16,574,896</u>

ACTIVITY BY FUND TYPE

General Fund	\$11,945,667	\$13,497,358	\$12,231,002
Special Revenue	<u>1,593,568</u>	<u>1,285,644</u>	<u>4,343,894</u>
TOTAL	<u>\$13,539,235</u>	<u>\$14,783,002</u>	<u>\$16,574,896</u>

HUMAN SERVICES

This functional category reflects the cost of providing services for the care, treatment, and control of human illness, injury, or handicap; and, for the welfare of individual citizens and the community as a whole.

Health

These expenditures reflect the cost of providing nursing, dental care, diagnostic, rehabilitation, and other services for the care and treatment of the sick; and for the control and prevention of disease. Expenditures for this activity represent the Health Department. Also included are expenditures for Animal Services.

Public Assistance

This activity represents the cost of providing economic assistance to the indigent of the community. Included in this activity is the Family Self Sufficiency Services program.

Hospitals

The expenditures in this activity are for state mandated medical assistance provided to indigents.

Other Human Services

This activity accounts for the funding that goes toward the Partnership for Results Program, whereby the county contracts for services with local agencies meeting special population human service needs within Lee County. Also included is the CDBG portion for Small Business Development. Parks & Recreation administers the Human Services related Family Connection Center Grant.

FISCAL 2004 BUDGET

Culture & Recreation

LEE COUNTY - FLORIDA
2003 - 2004

<u>ACTIVITY</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
Parks & Recreation	\$27,867,137	\$56,224,771	\$50,668,363
Libraries	23,073,965	29,450,170	31,151,566
Other Culture/Recreation	<u>1,020,961</u>	<u>1,067,641</u>	<u>1,114,212</u>
TOTAL	<u>\$51,962,063</u>	<u>\$86,742,582</u>	<u>\$82,934,141</u>

ACTIVITY BY FUND TYPE

General Fund	\$ 5,973,361	\$ 7,601,311	\$ 10,332,642
Special Revenue	37,281,863	50,291,312	53,637,021
Debt Service	2,641,074	2,635,186	4,619,839
Capital Projects	<u>6,065,765</u>	<u>26,214,773</u>	<u>14,344,639</u>
TOTAL	<u>\$51,962,063</u>	<u>\$86,742,582</u>	<u>\$82,934,141</u>

CULTURE AND RECREATION

These expenditures are to provide and maintain cultural and recreational facilities and activities for the benefit of citizens and visitors.

Parks and Recreation

This activity includes expenditures for Parks and Recreation programs, and parks capital improvement projects.

Libraries

The Lee County Library system covers the entire county, except for a small independent library district that serves the Fort Myers Beach area. This activity accounts for the operating and capital project expenditures associated with the Library system. The Library system is supported by its own dedicated millage.

Other Culture and Recreation

This activity accounts for operating expenditures for the Department of Construction and Design.

FISCAL 2004 BUDGET

Non-Expenditure Disbursements

LEE COUNTY - FLORIDA
2003 – 2004

<u>ACTIVITY</u>	<u>2001-2002 ACTUAL</u>	<u>2002-2003 ESTIMATED</u>	<u>2003-2004 BUDGET</u>
Interfund Transfers	\$169,102,003	\$201,723,310	\$152,291,804
Reserves	<u>0</u>	<u>658,076,732</u>	<u>452,740,431</u>
TOTAL	<u>\$169,102,003</u>	<u>\$859,800,042</u>	<u>\$605,032,235</u>

ACTIVITY BY FUND TYPE

General Fund	\$ 32,013,898	\$105,254,750	\$ 84,910,248
Special Revenue	24,764,327	197,375,935	154,934,578
Debt Service	9,239,119	41,153,355	40,791,943
Capital Projects	9,437,953	135,393,376	43,040,145
Enterprise	93,261,018	349,084,524	254,052,429
Internal Services	385,688	31,338,102	27,302,892
Trust and Agency	<u>0</u>	<u>200,000</u>	<u>0</u>
TOTAL	<u>\$169,102,003</u>	<u>\$859,800,042</u>	<u>\$605,032,235</u>

NON-EXPENDITURE DISBURSEMENTS

This is a basic account category to provide for disbursements of local government that are classified as accounting expenditures.

Interfund Transfers

This category represents amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute additional revenues or expenditures of the governmental unit, but reflect the movement of cash from one fund to another. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

Reserves

This category encompasses all the various reserve accounts, which includes ending Fund Balance.

FISCAL 2004 BUDGET

Court-Related Expenditures

LEE COUNTY - FLORIDA
2003 - 2004

<u>ACTIVITY</u>	2001-2002 <u>ACTUAL</u>	2002-2003 <u>ESTIMATED</u>	2003-2004 <u>BUDGET</u>
State Attorney Admin	852,624	806,304	1,001,337
Public Defender Admin	525,350	687,574	656,104
Judicial Support	<u>11,030,203</u>	<u>11,623,645</u>	<u>13,740,250</u>
TOTAL	<u>\$12,408,177</u>	<u>\$13,117,523</u>	<u>\$15,397,691</u>

ACTIVITY BY FUND TYPE

General Fund	<u>\$12,408,177</u>	<u>\$13,117,523</u>	<u>\$15,397,691</u>
TOTAL	<u>\$12,408,177</u>	<u>\$13,117,523</u>	<u>\$15,397,691</u>

COURT-RELATED EXPENDITURES

This category accounts for costs of providing court services including general administration, Circuit Court and County Court services. Included programs are Support to Public Defender, State Attorney, and Budget Transfer for Court Services.

FISCAL 2004 BUDGET



SECTION G – APPENDICES

TABLE OF CONTENTS

FUND STRUCTURE AND BUDGETARY ACCOUNTING POLICY	313
BUDGET PREPARATION, ADOPTION, AND AMENDMENT	316
LEE COUNTY BUDGET PROCESS	319
GLOSSARY	320

FISCAL 2004 BUDGET



FUND STRUCTURE AND BUDGETARY ACCOUNTING POLICY

The budget is prepared in a manner which allows it to be viewed from a variety of perspectives: by organization, program, and funding source. Each fund is a separate budgetary and accounting entity which is self balancing and freestanding for the purpose of maintaining records for a set of financial resources which are segregated for a particular purpose. While the budget may be reviewed from several perspectives, the fund is the basic legal and accounting framework of the budget. Lee County organizes its funds into the basic fund groups recognized under generally accepted accounting principles (GAAP). The basic fund groups are: Governmental Funds - which consist of the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Project Funds; the Proprietary Funds which consist of Enterprise Funds and Internal Service Funds; and Trust and Agency Funds.

Permanent funds account for resources that are legally restricted to the extent that only earnings and not principal may be used for government purposes.

Major Governmental Operating Funds of Lee County

Lee County has four major governmental funds for operating its non-proprietary functions: the General Fund, Unincorporated Area MSTU Fund, Library Fund, and Transportation Trust Fund.

The General Fund provides for countywide functions, except for those dealing with roads and bridges. This Fund receives unrestricted countywide revenues and levies ad valorem taxes on a countywide basis. The other three major operating funds are all Special Revenue Funds.

The Unincorporated Area MSTU Fund levies an ad valorem tax which covers the county outside the boundaries of the cities of Sanibel, Fort Myers, Cape Coral, Bonita Springs and the Town of Fort Myers Beach. This fund receives unrestricted revenues deemed to be non-countywide in nature. The Unincorporated Area MSTU provides for Community Development activities, Hearing Examiner, some parks and recreational programming, as well as partial funding for road and bridge maintenance.

The Library Fund levies an ad valorem tax which pays for the operations and capital constructions of the county library system. The tax is countywide, with the exception of the Town of Ft. Myers Beach, which has an independently governed Library District.

The Transportation Trust Fund provides road and bridge maintenance services. It receives gas tax revenue and other revenues in support of countywide services as well as a transfer from the Unincorporated Area MSTU Fund for support of its non-countywide services.

FISCAL 2004 BUDGET

FUND STRUCTURE AND BUDGETARY ACCOUNTING POLICY (continued)

Other Special Revenue Funds

There are numerous street lighting and special improvement districts which provide street lighting and maintenance services to neighborhoods. These districts are established on the basis of petitions from the residents of the neighborhood. These districts levy an ad valorem tax which applies to that particular neighborhood.

The special improvement district funds of Lee County are used for a variety of projects which benefit specific properties: road improvements, drainage improvements, erosion projects, and water line extensions. These district funds are used to bring roads and drainage up to county standards and enables the facilities to be accepted into normal County maintenance programs.

Fire protection in the County is provided through independently governed fire districts and the municipalities. The County funds three fire protection MSTUs which provide fire protection to those unincorporated areas of the County which are not part of an independent special district. A separate ad valorem tax is levied on those residents.

Major state and federal grant programs, such as the State Housing Initiatives Partnership (SHIP) Program, Supportive Housing Assistance, and the Community Development Block Grant (CDBG) are accounted for through separate special revenue funds.

Lee County Tourist Development Tax revenue is administered through a special revenue fund and carries out tourism and convention related promotional activities.

The complex structure of special revenue funds enables the County to provide a wide range of specialized services and achieve a greater degree of equity in its use of revenues and application of ad valorem taxes.

Debt Service Funds

In addition to numerous special improvement district debt funds, the county has twenty-two governmental debt service subfunds which account for revenues pledged to the payment of general government and enterprise long-term debt. Long-term debt is paid from:

1. Pledges of various non-ad valorem revenue sources. Non-ad valorem revenues are pledged to nine bond funds and two certificates of participation.
2. Tourist Development Tax and stadium lease revenue are pledged to one bond fund.
3. In the area of transportation, Local Option Gas Taxes are pledged to two bond funds, and the Ninth-Cent Gas Tax is pledged to one bond fund.
4. Toll revenues from bridges and user fees from Utilities and Solid Waste are pledged to several bond issues.

Special improvement districts debt is funded through special assessments on property.

FISCAL 2004 BUDGET

FUND STRUCTURE AND BUDGETARY ACCOUNTING POLICY (continued)

Capital Project Funds

The County has two major capital improvement funds which fund major capital projects of all types on a pay-as-you-go basis. The Capital Improvement Fund levies a countywide ad valorem tax and receives other revenues which are used for capital purposes. The Transportation Capital Improvement Fund is dedicated to transportation projects and receives funding from gas taxes and surplus bridge tolls from the Sanibel Causeway, Cape Coral, and Midpoint Bridges. Other capital project funds are used to account for the proceeds of bond issues and are discontinued once the particular projects are completed and any remaining bond proceeds are disbursed. Capital projects relating to the self-supporting enterprise funds are accounted for in those enterprise funds.

Enterprise Funds

The County has enterprise funds for water and sewer services, solid waste disposal (landfill and resource recovery), Lee Tran Transit System, and transportation facilities (relating to toll collecting for Sanibel Causeway, Cape Coral, and Midpoint Bridges). The services are operated on a self-supporting basis, except for the Transit System, which receives operating subsidies.

Intergovernmental Service Funds

The County uses self-supporting intergovernmental service funds to provide data processing, communications, vehicle maintenance services, and insurance to County departments on a user fee basis.

Budgetary Accounting

Budgets for all funds are prepared on the modified accrual basis. This is in accordance with Generally Accepted Accounting Principles (GAAP), which apply to governmental fund types only. Conversely, the budgets of proprietary fund types are on a non-GAAP basis.

Fixed appropriation budgets for the control of resources are legally required for all funds; therefore, a consistent basis of budget preparation and management is applied to all funds.

BUDGET PREPARATION, ADOPTION, AND AMENDMENT

The budget process and the levy of ad valorem taxes are governed by the Florida Statutes Chapters 129 and 200. The Statutes address the budget timetable from the point of initial presentation of a proposed budget and taxable value to the governing body. The timetable, public advertising requirements, and the two required public hearings to adopt the budget and to levy ad valorem taxes are statutory requirements. Additionally, State Comptroller Regulations dictate a uniform accounting structure which must be embodied in the budget and financial reporting.

The final budget document reflects a continuation of the managerial focus on both the budget process and the document itself. An outline of Lee County's process is presented below.

January - Budget Kickoff

- Initial revenue estimates are prepared.
- Budget Services Departmental Budget Kickoff.

February - April

Budget revenues and expenses are developed for upcoming fiscal year with current funding levels. Service levels/core services are reviewed by Budget Services.

May - County Manager Review

- County Manager reviews Budget Services' budget recommendations.
- Budget issues are discussed in preparation for presentation to the Board of County Commissioners.
- Detailed analysis of budget requests are accomplished.
- Proposed budget with major budget issues is produced for presentation to the Board of County Commissioners.

June

Board Workshops are held on proposed budgets.

July 1 - Assessment Data

Assessed values for ad valorem taxes are received from the Property Appraiser (elected official) for all taxing districts.

FISCAL 2004 BUDGET

BUDGET PREPARATION ADOPTION AND AMENDMENT (continued)

July/August - Board Establishes Tentative Millage Rate

Lee County Board of County Commissioners establishes a tentative or proposed budget and millage rate for all Lee County ad valorem taxing districts for the new fiscal year. Proposed ad valorem millage levies must be certified to the Property Appraiser by the Board of County Commissioners within thirty-five (35) days of presentation of assessed values, and public hearing dates must be set. The funds are balanced.

August - Property Appraiser Mails Truth-in-Millage (TRIM) Notices

- Property Appraiser mails TRIM notices to all property owners. This notifies all taxpayers of the proposed tax rate, its relationship to the prior year's rate, the total taxes based on the proposed rate, and the valuation of each parcel of property.
- Once the millage rate is certified, it may not be increased without re-mailing the notices.
- Within fifty-five (55) days after July 1st, the TRIM notices are mailed.

September - Public Hearings

- The first public hearing is held, which must be scheduled between sixty-five (65) and eighty (80) days after receipt of assessed value by the governing body. Tentative budget and millage rates are adopted at the first public hearing.
- Advertisement in the newspaper is required three (3) to five (5) days before the second public hearing. The advertisement must contain a summary of the budget, all millage rates, and tax increase percentages over the rolled back rate millage. The final budget and millage levies are adopted at the second public hearing.

October/November - Final Budget Preparation

- The final budget document is produced reflecting final program service information and dollars.
- Copies of the final document are made available for review by the media, taxpayers, and public interest groups at all libraries and at the courthouse.

Five-Year Capital Improvement Program

A five-year Capital Improvement Program budget is updated annually at the same time as annual budget preparation. Proposed funding sources are shown for each project. Revenue estimates for capital funding sources are projected for the five years of the program. A proposed update of the five-year Capital Improvement Program is presented during annual budget review. The proposed update is reviewed and modified by the Board of County Commissioners. The first year of the updated Capital Improvement Program as modified is integrated into the proposed annual budget. When the final budget is adopted, the final update of the five-year Capital Improvement Program is produced. (See Capital Improvement Section).

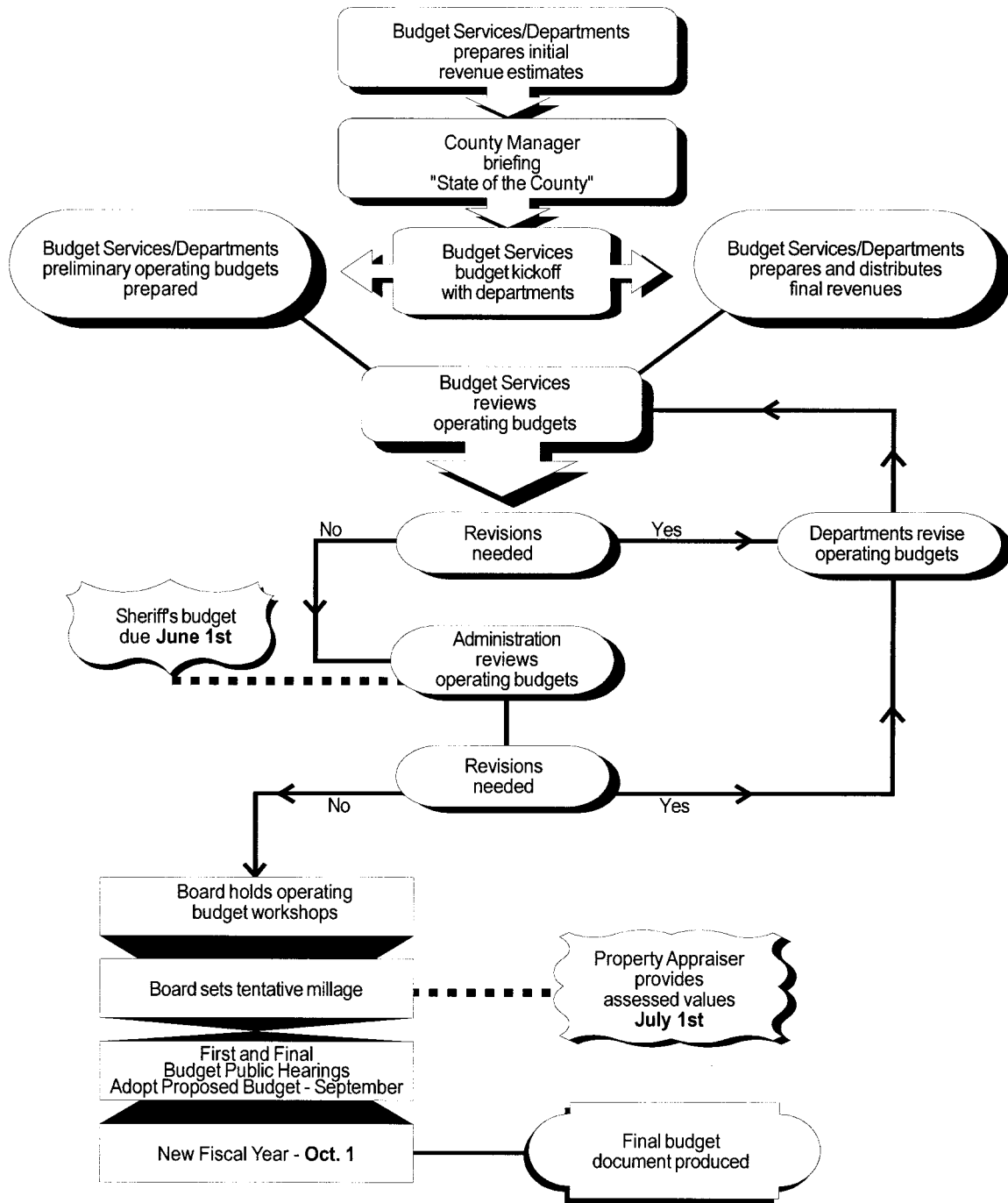
FISCAL 2004 BUDGET

BUDGET PREPARATION ADOPTION AND AMENDMENT (continued)

Budget Amendment Policy

Florida law provides general guidelines regarding how local government budget amendment policy must operate. These guidelines require all increases of total fund appropriations and transfers from appropriated reserves be adopted by Board action. Florida law allows complete flexibility in modifying proprietary fund budgets during the year at regular public Board meetings. Appropriation of additional unanticipated revenue is also allowed by law in all fund categories for many types of revenue at public Board meetings. The law allows appropriation increases of any nature to occur through a supplemental budget process requiring advertised public hearings. Lee County's budget amendment policy allows the maximum flexibility under Florida law. Budget amendments or transfers not requiring an increase in a fund total or division total are granted within guidelines to various levels of management. All changes in elected officials' budgets must go to the Board of County Commissioners for approval. Formal legal appropriation by the Board is at the fund level in order to allow the degree of flexibility provided by the Board's policy.

Lee County Budget Process



FISCAL 2004 BUDGET

GLOSSARY

AD VALOREM - A tax levied in proportion to the value of the property against which it is levied.

AGGREGATE MILLAGE RATE - A rate obtained by dividing the sum of all anticipated ad valorem taxes levied by the governing body (Board of County Commissioners for County Government) by the taxable value of the county or municipality. The aggregate millage expresses an average tax rate.

APPROPRIATION - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

ASSESSED VALUATION - A valuation set upon real estate or other property by a government as a basis for levying taxes. Taxable valuation is calculated from an assessed valuation. Assessed value is required to approach 100% of market value in Florida.

BUDGET - A plan of financial operation embodying an estimate of proposed expenditures for a given period, and the proposed means of financing. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating body for adoption, and sometimes the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is proposed and tentative, or whether it has been approved by the appropriating body. The budget, once adopted, is the legal authorization to expend county funds during the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law and/or administrative rules and regulations.

BUDGET MESSAGE - A general discussion of the proposed budget as presented in writing to the legislative body.

CAPITAL OUTLAY - Expenditure which results in the acquisition of or addition to fixed assets.

CAPITAL IMPROVEMENT PROGRAM - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program. It sets forth each project or other contemplated expenditure in which the government is to have a part, and specifies the full resources estimated to be available to finance the projected expenditures.

COUNTY CORE SERVICE - A service that cost-effectively enhances the health, safety, and welfare of the general population, is not redundant to services provided by other government entities or the private sector; is equitably apportioned among the general population rather than to special sectors or groups, and is universally accessible to the general population.

DEPENDENT SPECIAL DISTRICT - A special district whose governing body or whose budget is established by the governing body of the County or municipality to which it is dependent.

FISCAL 2004 BUDGET

GLOSSARY (continued)

DEPRECIATION - (1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence; (2) the portion of the cost of a fixed asset other than a wasting asset which is charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is pro-rated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

ENHANCEMENT - An improvement to a programmatic service level.

EXPENDITURES - Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.

EXPENSES - Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

FISCAL YEAR - A 12-month period to which the annual operating budget applies, and at the end of which a government determines its financial position and the results of its operations. Lee County's fiscal year begins October 1, and ends September 30th of each year.

FIXED ASSETS - Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery, and equipment.

FUNCTIONS - Expenditure classification according to the principal purposes for which expenditures are made. Examples are public safety, public health, public welfare, etc.

FUND - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE - A term used to express the equity (assets minus liabilities) of governmental fund types and trust funds.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) - Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accounting practices. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations. The primary authoritative statement on the application of GAAP to state and local governments are GASB pronouncements. Every government should prepare and publish financial statements in conformity with GAAP.

FISCAL 2004 BUDGET

GLOSSARY (continued)

INTERGOVERNMENTAL REVENUE - Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

LEGALLY ADOPTED BUDGET - The total of the budgets of each County fund including budgeted transactions between funds.

MEASUREMENT FOCUS - The accounting convention which determines (1) which assets and which liabilities are included on an entity's balance sheet, and (2) whether its operating statement presents "financial flow" information (revenues and expenditures) or "capital maintenance" information (revenues and expenses).

MILLAGE RATE - A rate expressed in thousands. As used with ad valorem (property) taxes, the rate expresses the dollars of tax per one thousand dollars of taxable values.

MODIFIED ACCRUAL BASIS - The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both "measurable" and "available to finance expenditures of the current period". The County considers all revenues available, if collected within 60 days after year-end. Expenditures are recognized when the related fund liability is incurred except for, but not limited to: (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used; (2) prepaid insurance and similar items which need not be reported; (3) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements; (4) principal and interest on long-term debt which are generally recognized when due. All governmental funds are accounted for using the modified accrual basis of accounting.

MUNICIPAL SERVICES BENEFIT UNIT (MSBU) - An MSBU is a special district created to provide for projects and/or services to a specifically defined area of the County and financed by a special assessment to only those citizens receiving the benefits of those projects or services.

MUNICIPAL SERVICES TAXING UNIT (MSTU) - A special district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographic area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessments, service charges or other revenue to provide resources. The MSTU is one type of dependent special district.

OBJECTIVE - A simply stated, readily measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objectives should state a specific standard of performance for a given program:

- An operational objective focuses on service delivery.
- A managerial objective focuses on those aspects of management that help staff achieve operational objectives; i.e., staff training, work plan development, etc.

FISCAL 2004 BUDGET

GLOSSARY (continued)

OPERATING TRANSFERS - Legally authorized transfers between object codes as needed to balance specific line items.

PERFORMANCE BUDGET - A budget which relates expenditures to measures of activity and performance.

PROGRAM BUDGET - A budget organized by programs. A program used in this application is a grouping of related activities, projects, and services which are similar in purpose. The expenditure focus of a program budget is related to the nature of work and services performed.

PROGRAM PERFORMANCE BUDGET - Combines performance measures with a program budget structure.

RESERVE FOR CONTINGENCIES - An amount set aside, consistent with statutory authority, that can subsequently be appropriated to meet unexpected needs.

RETAINED EARNINGS - An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

REVENUES - (1) Increases in governmental fund type, net current assets from other than expenditure refunds, and residual equity transfers. Under NOGA Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in proprietary fund type, net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NOGA Statement 1, operating transfers-in are classified separately from revenues.

ROLLED-BACK RATE - The millage rate which would generate the same ad valorem tax revenue as was generated the previous year, excluding changes in taxable valuation resulting from new construction, annexation or de-annexation. If the proposed aggregate millage rate exceeds the aggregate rolled-back rate, then by law, the advertisement for the public hearings to adopt the millage must state the percentage by which the rolled-back rate exceeds the percentage of the proposed tax increase. The rolled-back rate is used in the same manner for individual millage levies.

SERVICE LEVEL - Service(s) or product(s) which comprise actual (or expected, depending on whether one is describing a current or future service level) output of a given program. Focus is on results, not measures of workload (e.g., for a Sheriff's Department - number of assaults investigated is a workload measure, while number of assault cases cleared is a service level).

STATUTE - A written law enacted by a duly organized and constituted legislative body.

TAX INCREMENT FINANCING (T.I.F.) - Tax increment revenues are all new property tax revenues generated by new developments or assessments which increase the existing tax base within the designated redevelopment area.

FISCAL 2004 BUDGET

GLOSSARY (continued)

TAX RATE - The amount of tax stated in terms of a unit of the tax base; for example, 5 mills equals 5 dollars per thousand of taxable value.

TAXES - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

TAXABLE VALUATION - The value used for computing the ad valorem taxes levied against property. The taxable value is the assessed value less any exemptions allowed by law. The most common exemption is the \$25,000 homestead exemption allowed if the owner uses the property as the principal residence. There are also exemptions for disability, seniors, government-owned, and non-profit-owned property.

TRANSFERS IN/OUT - Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit, but only of the individual funds. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

TRIM NOTICE - "True Rate In Millage", a tentative tax notice sent to all property owners in August, to provide information reflecting tentatively-adopted millage rates.

UNINCORPORATED AREA - That portion of the County which is not within the boundaries of any municipality.

FISCAL 2004 BUDGET





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