



# Annual Operating Budget

*FY 2002-2003*

## About the Cover...

### LEE COUNTY'S REGIONAL PARK SYSTEM

The cover shows scenes from Hickey's Creek Mitigation Park, which opened April 20, 2002. At 1,115 acres, it is the largest park in the county's regional park system and features five miles of natural hiking trails that include a fishing pier, canoe/kayak landing, two pedestrian bridges across Hickey's Creek, two overlooks and two boardwalks across wetlands. The park also complements the nearby 768-acre Caloosahatchee Regional Park on the north side of the Caloosahatchee River. A canoe/kayak trail runs from the regional park along the Caloosahatchee River and into Hickey's Creek and the Mitigation Park. Here's more about the regional park system:

The eleven regional parks were constructed to serve all Lee County residents and tourists. These parks are typically larger facilities serving a variety of recreational functions from beaches to ballparks. A regional park is designed to attract citizens from throughout Lee County whereas, the smaller "community parks" attract citizens from only the nearby neighborhood. Many of the regional parks receive funding for maintenance from the Tourist Development Council.

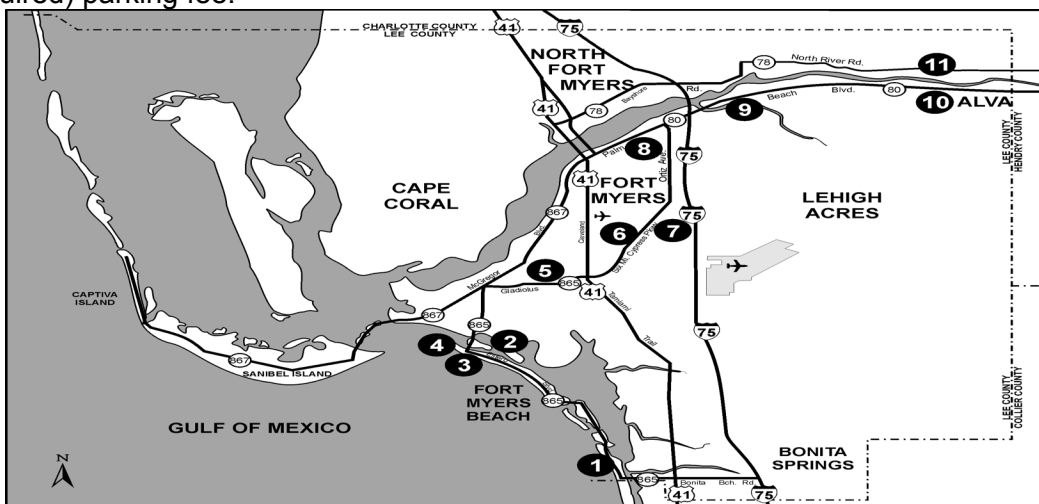
### FACTS AND FIGURES

- The system is comprised of 11 parks, 53 beach accesses and five boat ramps totaling 4,247 acres of property; it had 2.5 million visitors in 2001.
- There are seven park rangers who assist the visitors, administer environmental programs and patrol the parks to enforce park ordinances.
- The stadium at Terry Park is on the National Register of Historic Places. The original stadium was home to the Philadelphia Athletics owned by Connie Mack Sr. in the early 1900s.
- In 2001, volunteer workers donated more than 34,000 hours to assist in the delivery of recreation programs.

### LOCATIONS

1. **Bonita Beach Park** - State Rd. 865, Bonita Springs, 495-5811  
4 acres of Gulf beach...Bathhouse, volleyball court, picnic shelters...Per hour metered parking.
2. **Matanzas Pass Preserve** - Bay Rd., Ft. Myers Beach, 765-4222  
56-acre retreat where visitors can explore a live oak hammock and mangrove forest via a wandering boardwalk and foot trail...Open sunrise to sunset...Limited parking.
3. **Lynn Hall Memorial Park** - Times Sq., Ft. Myers Beach, 463-1116  
2 acres of Gulf front park providing recreational activities including playground, picnic shelters, bathhouse, BBQ grills, and fishing pier...Per hour metered parking.
4. **Bowditch Point** - Estero Blvd., Ft. Myers Beach, 463-1116  
Sandy beach with 17 acres on both the bay and Gulf...Rest rooms, showers, changing rooms, picnic tables & grills, hiking paths and boardwalk to beach...Per-hour metered parking. 25 cent trolley from Main Street Park and Ride Lot.

5. **Lakes Park** - Gladiolus Dr., South Ft. Myers, 432-2000  
279-acre park includes 158 acres of fresh water lakes for fishing, canoeing or swimming (from Memorial Day to Labor Day). Over 2 miles of paved paths for jogging, biking and walking. Picnic pavilions, amphitheater, lodge (with complete kitchen), playgrounds, miniature railroad & train village and a fragrance garden. Paddleboats, canoes and bicycles available for rent...Per hour metered parking.
6. **Lee County Sports Complex** - Six Mile Cypress Pkwy., south Ft. Myers, 768-4210  
79 acre park including the 7,500 seat stadium is Spring training home of the Minnesota Twins... Baseball and softball fields...site of many annual special events and festivals.
7. **Six Mile Cypress Slough Preserve** - Six Mile Cypress Pkwy., south Ft. Myers, 461-7400  
2000 acre wetland eco-system with a mile long accessible boardwalk, amphitheater, picnic & shelter areas, rest rooms, seating enclaves and observation decks...Free guided walks from Nov. to Oct...\$ 3 per vehicle parking fee (exact change).
8. **Terry Park** - State Route 80, Ft. Myers, 461-7400  
38 acres of 1 soccer, 3 baseball fields. Park Pigott Stadium is on the National Register of Historic Places....Administration offices for Parks/Recreation and Extension Services...Picnic shelter.
9. **Manatee-Park** -State Route 80, East Ft. Myers, 461-7400  
Winter home for the West Indian Manatee... 16 acre site is open year round and includes viewing areas and lagoon, rest rooms, picnic shelters, canoe launch to Orange River, fishing cove with deck, native plant gardens and season visiting center with gift shop...Per hour metered parking...Manatee viewing update line: 694-3537.
10. **Hickey's Creek Mitigation Park** - State Rd. 80, east Lee County, 728-6240  
1,115 acre wildlife preserve which consists of a variety of habitats including palmetto-oak scrub, pine flatwoods and seasonal wetlands...Excellent views of scenic creek from the trail and the overlook areas...Upland eco-system supports several threatened species including scrub jay and gopher tortoises...Site includes parking, rustic rest rooms and 5+ miles of walking trails.
11. **Caloosahatchee Regional Park** - State Route 78, Alva, 461-7400  
768 acre wild wonderland for outdoor enthusiasts...North side of park includes mountain biking and horseback riding trails...South side of park includes rest rooms, picnic areas, hiking trails and wilderness camping area...75¢ per hour or \$3.00 per day (exact change required) parking fee.



# *Final Budget*

## *Fiscal Year 2002 - 2003*

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Presentation to the Lee Board of County Commissioners for its annual budget for the fiscal year Beginning October 1, 2001.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.





# *Final Budget*

## *Fiscal Year 2002 - 2003*

Lee County Board of County Commissioners

Robert P. Janes, District One  
Douglas R. St. Cerny, District Two, Chairman  
Ray Judah, District Three  
Andrew W. Coy, District Four, Vice Chairman  
John E. Albion, District Five

Lee County Manager

Donald D. Stilwell

Budget Director

Antonio B. Majul



# *Final Budget*

## *Fiscal Year 2002 - 2003*

### **Acknowledgements**

#### **Budget Services**

Antonio Majul, Budget Director  
Sue Gilpin, Budget Services Manager  
Emma K. Wolf, Senior Management/Budget Analyst  
Thelma L. Davis, Senior Management/Budget Analyst  
Pat A. Millis, Senior Management/Budget Analyst  
Darrell DeGeeter, Management/Budget Analyst  
Caryn E. Agostino, Management/Budget Analyst  
James Lewin, Fiscal Analyst

#### **County Administration**

Pete Winton, Director of Communications  
Karen McDonough, Internal Services Manager  
Laurel Chick, Administrative Specialist  
Patricia McIntyre, Administrative Specialist

We wish to extend a special "thank you" to John Meier and Egon Jorgenson of the Clerks Information Systems Division for their technical assistance.

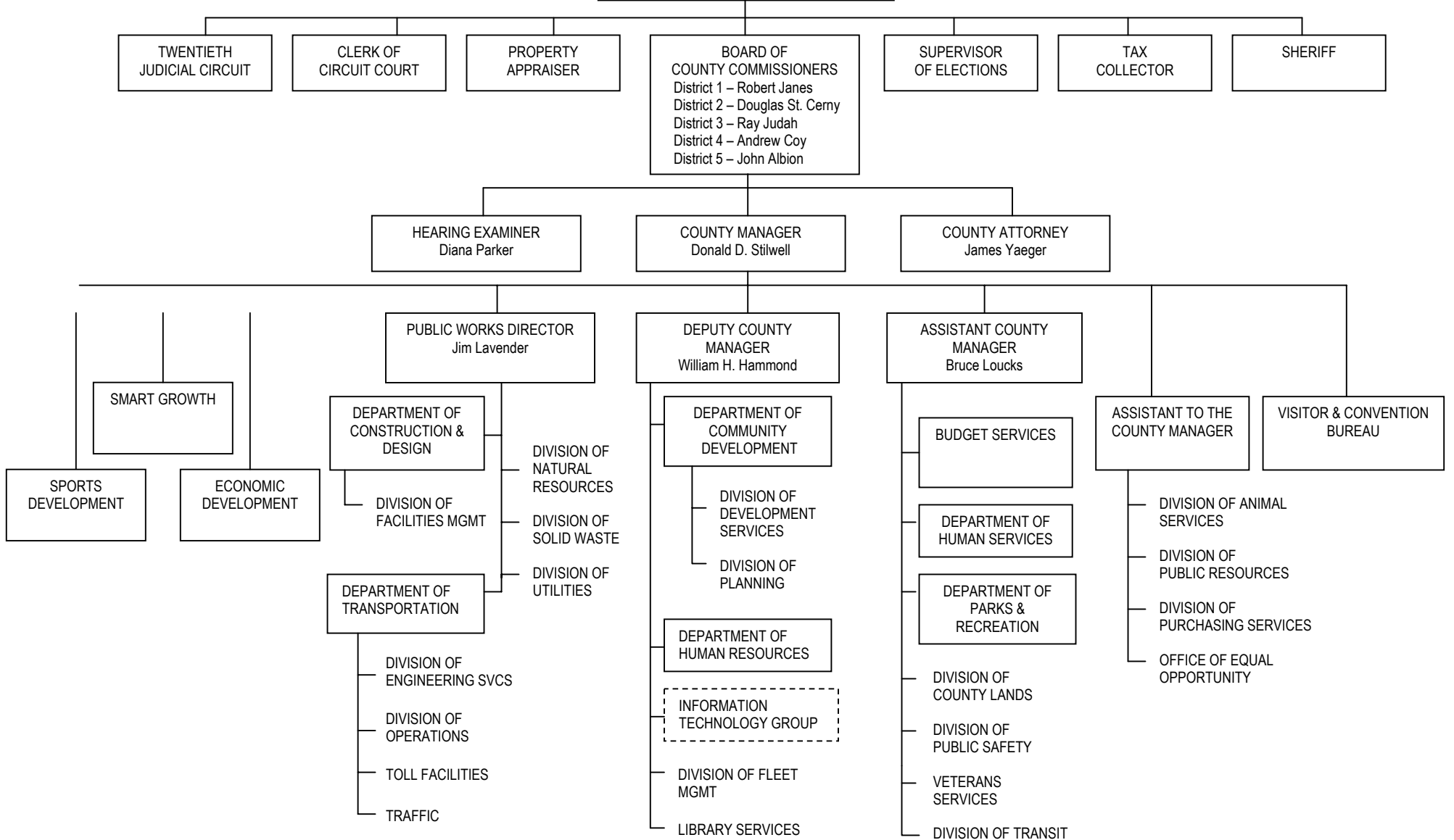
A sincere appreciation is also in order to the Division of Public Resources for the cover design, graphic design assistance, duplicating, printing and binding of the document.







**VOTERS OF LEE COUNTY**





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## **USER'S GUIDE**

### **FORMAT OF BUDGET DOCUMENT**

The annual budget has been prepared using a core services approach as adopted by the Board of County Commissioners during the FY94-95 budget year.

The format of this budget document goes beyond that of a public information document. The Performance Budget process and document are designed to generate discussion regarding policy issues, service delivery, and performance issues by the Board of County Commissioners and management during the preparation, review, and subsequent adoption of the County budget. Section D, Services by Organization/Division, is the focal point of the budget review process and is described below, along with the other components of the budget.

As an aid to using this document, an explanation of the data format and headings has been included within the appropriate pages of each section. Due to the manner in which a rather detailed document such as this is used (usually for reference), some of the descriptions are repeated in each section.

### **SECTION A - BUDGET MESSAGE**

The budget message summarizes the major issues facing Lee County from both budgetary and managerial perspectives.

### **SECTION B - BUDGET SUMMARY INFORMATION**

In addition to comparisons between the FY01-02 budget and FY02-03 budgets, this section contains charts and graphs illustrating tax revenues, expenditures, and Lee County demography.

### **SECTION C - FINANCIAL POLICIES**

This section contains the County's revenue, appropriation, and general budget policies which are the framework upon which the budget is built.

### **SECTION D - SERVICES BY ORGANIZATION**

Each section is comprised of: 1) an organizational chart which shows each area and the divisions within it; 2) an expenditure history by division for Actual FY00-01, Estimated FY01-02, and Budget for FY02-03 and; 3) detailed qualitative service level information. The purpose of this section is to provide information on the types and levels of services provided by Lee County Government.

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**SECTION E - CAPITAL IMPROVEMENT PROGRAM**

The Capital Improvement Program represents a five-year plan designed to meet the capital improvement needs of Lee County. Capital improvements include major infrastructure facilities such as roads, bridges, parks, libraries, utilities, and general governmental facilities.

This section of the budget document provides information regarding the planning process which led to the development of the Capital Improvement Program. It includes comments on the operational impact which results from additional capital construction. Revenue sources which fund capital construction are presented, along with capital project expenditures by department. One of the major revenue sources is bond proceeds; therefore, additional information is presented which provides detail regarding each debt issue, and the type of projects funded by each issue.

**SECTION F - BUDGET BY FUNCTION**

This section provides a three-year comparative history to show the county budget by function. Function displays the expenditure classification as related to the principal purpose for which expenditures are made. Functions are categorized in a uniform manner through the State of Florida based on the State Chart of Accounts (SCOA). The SCOA defines classifications and categories by which all revenues and expenditures are to be delineated.

The pages following the Budget by Function detail the activities of the functional areas.

**SECTION G - APPENDICES**

This section provides an explanation of fund structure and budgetary accounting policy, the budget calendar, and the glossary.

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**SECTION A - BUDGET MESSAGE**  
**FROM THE**  
**COUNTY MANAGER**

I am pleased to present to the citizens of Lee County your fiscal year 2002-03 County Government Budget. **This budget contains no tax rate increases**, while ensuring the county government remains financially strong with sufficient reserves. It continues a fiscal philosophy that the county government should keep taxes as low as possible, while providing a core level of non-duplicative services throughout the county.

A 16 percent growth in the assessed property base this year certainly had a positive impact. Prior to the increase, the county was projecting growth in expenses to outpace growth in revenues largely due to rising costs for public safety – new jail operations (\$4 million) and higher level of ambulance service (\$6 million) – and additional subsidies for public transit (\$3.8 million in total General Fund subsidies).

The generous growth in the tax base, however, has allowed the county, for now, to keep tax rates stable and protect reserves. This is further proof that we continue to live off of our growth, and need to prepare for the day when this remarkable growth begins to subside. Looking at the last 10 years, from fiscal 1994 through 1998 the property tax base increased an average of 3.4 percent a year. From fiscal 1999 through 2003 the average annual increase jumped to 10.8 percent a year.

<u>Fiscal Year</u>	<u>Annual % Change</u>
93-94	2.9
94-95	2.8
95-96	3.7
96-97	3.3
97-98	4.1
<b>98-99</b>	<b>5.3</b>
<b>99-00</b>	<b>8.1</b>
<b>00-01</b>	<b>10.5</b>
<b>01-02</b>	<b>14.1</b>
<b>02-03</b>	<b>15.9</b>

This growth has allowed the county to provide a high level of services to existing residents and the annual flood of new residents, significantly increase some service levels (the budget for Emergency Medical Services has nearly tripled from \$11 million in 1999 to \$27.5 million for 2003) and still maintain strong reserves. However, **that cushion of reserves can disappear quickly, especially if we have even a slight “hiccup” in tax base growth, some unforeseen or unbudgeted expenses, or if the state is successful in shifting expenses it has traditionally paid to the county level.**

**COST-SHIFTING**

I'd like to touch just briefly on that last concern – cost-shifting from the state and/or Federal governments. We all know that as other jurisdictions look to balance their budgets and make up revenue shortfalls, they look for ways to cut costs, or shift costs to local governments – making it more costly for county government to provide its level of services.



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When this happens, the local jurisdiction, in this case the county, has a decision to make:

- It can choose not to provide the new service.
- It can choose to pick-up a portion or all of the costs, thus entering a new area of service delivery.

This is a very important decision point because it goes to the fabric of county government. **The questions that have to be asked during the analysis phase of this decision process include:**

- **What is the role of county government?**
- **Is this a business/service we want to, or should, be in? Or is this the role of some other public- or private sector entity?**
- **If we are going to take on this service delivery, how do we pay for it and how does it impact the level of services we already provide?**

As an example, in the last two years, the State of Florida has attempted to get counties to pick up a greater share of Medicaid costs. In our area, this could have a \$2+ million impact on the county budget. Again, if this attempt at cost shifting is successful in the future, how do we pay for it? Just for comparison, some counties in New York state spend 100% of their property tax dollars collected just on Medicaid.

In the arena of human services, various mental health programs and health care services are many examples where this cost shifting and a general lack of adequate funding is prompting people to look to county governments as the funders of last resort.

When this happens, we must carefully deliberate about all the potential impacts. One of the Board of Lee County Commissioners' (the Board) adopted annual goals is to "identify, periodically evaluate and maintain core levels of services to ensure consistency of services throughout the county," and one of the objectives to meet that goal is to "recognize and address the impact of state services 'devolution' by evaluating and fully costing out the impact for the county to begin service delivery, along with the pros and cons of doing so," which include another Board goal of striving to **not increase the county millage rate.**

For the last decade the county has internally gone through this type of analysis with the implementation of its core services philosophy of service delivery.

## **CORE SERVICES**

What is the core services philosophy and what are core services?

Simply, core services means distributing resources and services equitably throughout the county, while living within our revenues.

First of all, core services are those that enhance the health, safety and welfare of the general population. Secondly, these services are not duplications of services provided by other governmental agencies or the private sector. And lastly, **these services support the entire county population rather than just small segments of the population or special interest groups.**

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Establishing a set of core services is the county's way of containing costs. **It starts by determining what programs and services the county government should provide and at what service levels.** Then the cost is calculated so it can be determined what would be the impact of increasing or reducing a service level.

This may seem like a simple concept used by businesses and the private sector for years. But for a long time in the public sector – and especially in high growth areas with great demands for projects and services – many governments didn't have any idea what it cost to provide specific core services. They knew what their overall and departmental budgets were, but they really didn't have a reliable cost breakdown from there.

As examples, here are some Board of Lee County Commissioners adopted core services:

- **Maintaining a complement of regional libraries and regional parks strategically located throughout the county.**
- **Providing ambulance services to all citizens.**
- **Administering land development services such as permitting and code enforcement in unincorporated areas (not within city limits).**
- **Providing flood and water protection in unincorporated areas through a concerted countywide water management plan.**

What aren't core services?

- Providing streetlights, sidewalks and bike paths in all neighborhoods.
- Grading or paving roads that are not designated as county roads (in other words, roads not built to county standards).
- Maintaining or building neighborhood parks.

**When a particular area wants something done that is not a core service, there still are ways to do it.** One way is through the formation of a Municipal Service Taxing or Benefit Unit (MSTBU). To form a unit, residents of the community come together and request the county tax or assess them to generate the money to pay for the desired "non-core" service. It's a great way, for example, to obtain streetlights for your neighborhood, fund landscaping maintenance at the front entryway of your subdivision, or get a private dirt road leading to you and your neighbors' homes paved.

Past years of prudent budgeting and identification of "core" service levels have well positioned the county for whatever the future holds. But, as I've said before, we can't get lulled into a false sense of security; it's times like these that we need to prepare for those years when the going will be leaner.

The county must continue to monitor its finances, in light of current projections, and report to the Board of County Commissioners any changes in the health of the county's budget and reserves.

As the Board has directed, we will continue to be proactive in making sure we don't unnecessarily grow the size of county government and will continue to operate as efficiently as possible at the lowest cost to taxpayers. In this regard, we've had much success in the last decade.

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**STATE OF THE COUNTY**

Today, Lee County Government's employee base is proportionately smaller than it was 10 years ago. As of October 1, 2002, the number of county employees per thousand residents was 4.5, down from 5.2 a decade ago and a high of 6.0 in 1991. Yet at the same time population has increased by 125,000 residents, and never faster than in the last two years. An average of 17,100 residents annually moved into Lee County in 2001 and 2002, compared to 10,600 a year during the 1990s.

Inflation-adjusted General Fund expenditures over the last decade have increased an average of only 3.6 percent a year, about the same as average annual population growth of 3.5 percent. Excluding funding for the Sheriff and other Constitutional Officers, **inflation-adjusted General Fund expenditures have actually decreased an average of 0.3 percent a year.** In fact, the county government's portion of General Fund expenses (net of the Sheriff's Office and other Constitutional Officers) has decreased from 55 percent to less than 40 percent since 1991.

**The countywide General Fund tax rate – the largest we levy – is lower today than it was five years ago and even 10 years ago. Countywide tax rates have decreased six times in the last decade.** True, other smaller tax rates have increased, but typically only with wide support from citizens. Increases in the Library tax rate to fund the tremendous growth of that system always have enjoyed strong resident approval. The Conservation 2020 tax rate to buy and preserve environmentally sensitive lands was levied only after "straw referendum" approval by voters. The All-Hazards Protection tax rate was created in 1993 because of concerns about being adequately prepared to provide shelter during a hurricane. The Capital Outlay property tax has increased to fund upgrades to the county's emergency communications system, yet is still lower than it was 10 years ago. And the Unincorporated MSTU tax has been increased somewhat significantly, but only to appropriately charge residents of unincorporated areas for services that were formerly being subsidized by all residents.

**Average garbage collection and disposal rates in the county are basically the same today at \$203 as they were a decade ago at \$200.** This, despite the \$200 million investment in the Waste-to-Energy facility. The county has been able to do this through competitive bidding of collection service and continual evaluation of, and cost savings from, the disposal and recycling systems.

**The cost to our local taxpayers of the expansion of our roads network has been greatly reduced through the county Department of Transportation's success in obtaining grants and low-interest loans.** Lee County has received more than \$117 million of transportation funding from these alternative sources over the last seven years. A portion of this money is being used for projects that will add 14 new lanes of north-south roadway in central and south Lee County, helping to relieve congestion in this fast-growing part of the county.

Since 1993, the county has aggressively refinanced its outstanding debt at lower rates. **This has resulted in shaving more than \$65 million off future bond payments in the form of reduced interest costs.** A significant example of this occurred this year when the county refinanced \$141 million of bonds on the Waste-to-Energy Facility that were first issued in 1991. The original bonds carried interest rates of 6 percent to 7 percent. The 2001 refinancing bonds carry interest rates of 2.2 percent to 4.6 percent. Total savings were 11.7 percent, or \$25.7 million over the life of the bonds and \$17.4 million adjusted to net present value.

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The county also continues to utilize the **“construction management at-risk” project delivery system, which provides a team approach to capital projects**. The process allows for the architect or engineer and contractor to collaborate on a process called “value engineering.” The savings generated from this approach revert back to the county as savings to the taxpayer.

**2002 IN REVIEW**

Lee County had one of its best years ever this past year.

**We continue to appropriately plan for the future – both financially and programmatically.** One of this year’s highlights has been the successful launch of our Smart Growth Initiative. The goal of Smart Growth is to achieve **a good balance between environment, economy and community**. Three of the key areas are transportation, water resources and community character. The initiative not only brings together what the various county departments are doing in this regard, it serves as a hub for other local and regional jurisdictions – from cities to independent districts – to ensure we don’t ruin what brought us all here in the first place.

Three **environmental milestones** this year were significant:

We opened Hickey’s Creek Mitigation Park (featured on the cover of this book). **At 1,115 acres this is the county’s largest regional park** and it has a feel and look that gives visitors an idea of what “old Florida” looked like. More importantly, it is a cornerstone of a recreational experience that incorporates the nearby 768-acre Caloosahatchee Regional Park on the north side of the Caloosahatchee River. A canoe trail runs from the regional park along the Caloosahatchee River and into Hickey’s Creek and the Mitigation Park.

The **Conservation 2020 Program reached the 10,000-acre milestone this year**. More than 10,000 acres of environmentally sensitive land have been set aside for long-term preservation since voters approved this program in 1996.

The county formally requested a **water “reservation”** from the South Florida Water Management District for the Caloosahatchee River and Estuary. A water reservation is an agreement provided by state law to allocate a certain amount of water to an area (in this case for natural resources/environmental purposes) and takes precedence over other water-use permits. This would ensure adequate water flow down the river in the dry season to protect our estuaries and prevent saltwater intrusion into the Caloosahatchee River. Our economy and community depends on these flows.

And we continue to plan ahead to make sure we can accommodate the tremendous growth we are experiencing. Our transportation network benefited tremendously from **the completion of Veterans Memorial Parkway Extension**, the last link in the segment that connects Charlotte County to Lehigh Acres via Cape Coral, the Midpoint Memorial Bridge and Fort Myers.

Our Library System continues to expand. The **Cape Coral Library was doubled in size** and has the premier children’s section in the system. We purchased the land for Lakes Regional Library and are pre-planning for Northwest Regional Library.

Our **Utilities Division has a \$243 million plan of improvements** to the system over the next five years. We recently doubled the capacity of our wastewater treatment plant serving fast-growing south Fort Myers and continue planning to build the North Lee County Water Treatment Plant. We

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also are considering a joint venture with Florida Power & Light of co-locating a water treatment plant next to FPL's generating plant and using the "cooling" water from the plant to further treat into potable water.

Our Community Development Department continues to work with residents in various areas of the county to develop **community plans**.

We created a **Sports Authority** this year, which will act as an umbrella organization for attracting professional and amateur sporting events to our area and to local venues.

These steps demonstrate that Lee County is moving forward and strategically planning for the future.

### **FISCAL 2002-03 GOALS**

Annually, the Board of Lee County Commissioners meets and determines its goals for the following fiscal year. County Administration then sits down with Commissioners and agrees to objectives that will fulfill the Board's goals. The Board's FY 2002-03 Goals are:

Enhance and improve the quality of life in Lee County by balancing growth and environment with community support.

Make Lee County Government the benchmark county in Florida for customer service and technological operations.

Identify, periodically evaluate and maintain core levels of services to ensure consistency of services throughout the county.

Continue to strengthen and expand intergovernmental collaboration and interagency cooperation.

Enhance communication with employees and the public.

Continue to diversify Lee County's economy.

Continue to strengthen diversity within county workplace.

Strive to maintain the present millage rates.

All of the county's employees are aware of these goals and their personal objectives – upon which their performance is evaluated – is based upon fulfilling the Board's goals.

### **MAJOR FISCAL IMPACTS**

This fiscal year will bring several new and continuing challenges that have a significant impact on the county's budget.

**Public Transit** – The County continues to increase its General Fund subsidy of Lee Tran. The subsidy was increased in 2001 by \$833,000 to a total of \$2.3 million. It increased to \$2.6 million in 2002 and to \$3.8 million for 2003. A combination of factors, including highly subsidized routes due to decreasing Federal contributions, and growth in mandated ADA (Americans with Disabilities Act) service make this an ongoing funding issue.

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**Emergency Medical Services** – As stated before, over the last several years the level of service provided by EMS has been dramatically increased to improve response time reliability. In the last two years more than 80 additional positions and nine new ambulances have been authorized. The EMS budget has increased from \$11 million to \$27.5 million in the last five years. This has been funded with growth revenues from the General Fund.

**Jail Expansion Operating Costs** – Part of the increase in the Sheriff's budget is for the operations of the recently completed jail expansion (352 beds) at the Ortiz Correctional Facility, amounting to about \$4 million annually.

**Employee Health Insurance** – the County entered into a new health care contract this year after the expiration of the prior five-year contract. The \$3.2 million additional contract cost is due to dramatic increases in health insurance and was covered by savings from the reduction in Florida Retirement System contribution rates and budgeted (3%) versus actual (1.1%) CPI (cost-of-living) adjustment this year.

**Roadway Landscaping** – The County added \$2 million to next year's capital projects budget for roadway landscaping. The Roadway Landscape Advisory Committee will recommend a list of projects to be funded. The county had been spending about \$500,000 a year on these LeeScape projects, so this cash infusion will increase the level of roadway landscaping in unincorporated areas by effectively accelerating the LeeScape program by four years.

## **ISSUES ON THE HORIZON**

Each year, County Administration sits down with both department heads and the Board in separate meetings to develop short- and long-term goals and objectives. Issues of concern also are discussed at these meetings and below is a summary of some of those ongoing issues.

We need to maintain a sound fiscal and reserves policy that balances appropriate spending now with the recognition that some day in the future the construction "boom" in Southwest Florida will ebb. We can't continue to live off our growth. That means **we need to identify alternative and broader-based revenue sources that help take the burden of funding government off of the homeowner.** We need to continually analyze our reserves and reserve policy to assure that an appropriate and sufficient level is being maintained.

We need to continue with ongoing customer service improvements and provide easy access by citizens to all of the information and documents our government maintains.

We need to balance the sometimes-competing interests of growth and environment, and turn them into common interests. We all want to preserve what we have. But we also have to recognize that we can't stop growth. Policies that severely limit it will have an impact on our economy and quality of life.

With the devolution – or pushing down to the local level – of state programs and services (especially in the area of alcohol, drugs, and mental health programs), we'll all need to be vigilant in the coming years not to take on new programs and services outside our "core" business and level of service – especially if there's no attached funding.

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A commercial construction boom has fueled much of local government's revenue growth over the last several years. When this ends – or if we experience a recession – we need to ensure that we can continue to build capital infrastructure.

We need a better understanding of how short-term decisions (e.g. granting additional road accesses) could have long-term fiscal implications (e.g. need to build reliever roads sooner). In other words, how can we make decisions now that decrease future expenses, instead of just trying to find more revenues in the future.

We have been, and will, continue to experience high rates of residential growth in the foreseeable future. While there are advantages that come with growth, growth is a mixed blessing for Lee County Government. **Typically, residential growth does not fully pay for the services it receives.** Therefore, if we are to successfully meet future demands, we must strive to enhance our revenue base, including considering additional user fees and special taxing districts while taking every opportunity to reduce escalating operating expenses and retain only core services.

As public servants, we need to work smarter and become more efficient. We can't tie government's growth or spending to formulas based on population or anything else. Bottom line: We're doing more with less; not only because taxpayers are demanding that we do, but also because it is the reasonable approach.

With that said, the county has been fortunate, especially during the last five years, to benefit from a boom in commercial construction that contributed to an increase in assessed property valuations. **We are – to some degree – living off our growth.** We are monitoring this situation closely through our five-year projections of revenues and expenses, and future fiscal impacts of current spending. If, or when, this growth slows, we'll need to take a harder look at either broadening revenue sources or cutting services. Until then, we need to maintain a sound fiscal and reserve policy that balances appropriate spending now with the recognition that some day in the future the construction "boom" in Southwest Florida will ebb. Finally, **we must make certain that we do not take on new services, or levels, without offsetting revenues.**

Our greatest challenge is to continue to maintain the confidence of taxpayers by providing the core services needed to protect the health, safety and welfare of the population in the most cost efficient and effective way possible.

Whatever the future holds, we have put in place the policies, philosophies and management mechanisms to ensure county government provides good customer service at the lowest cost possible.

Sincerely,



Donald D. Stilwell  
County Manager

October 28, 2002

# **SECTION B - BUDGET SUMMARY**

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**FISCAL 2003 BUDGET**

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**FISCAL 2003 BUDGET**

**PROGRAM BUDGET SUMMARY TOTAL COMPARISON**

**(01-02 Original Budget to 02-03 Adopted Budget)**

The Legally Adopted Budget is the amount adopted by budget resolution as the Board of County Commissioners budget. The total includes budget transfers from one fund to another, and payments from one county department to another for services received.

	<b>FY01-02 Original Budget</b>	<b>Percent Increases (Decreases)</b>	<b>FY02-03 Adopted Budget</b>
<b>OPERATING BUDGETS:</b>			
BoCC Operating Departments	\$ 259,963,195	9.75%	\$ 285,320,592
Constitutional Officers and Courts	<u>117,566,520</u>	13.42%	<u>133,347,277</u>
Total Operating Budget	\$ 377,529,715	10.90%	\$ 418,667,869
<b>CAPITAL BUDGET:</b>			
Capital Projects	<u>\$ 368,007,656</u>	4.40%	<u>\$ 384,207,302</u>
Total Operating and Capital Budgets	\$ 745,537,371	7.69%	\$ 802,875,171
<b>OTHER NON-OPERATING CAPITAL:</b>			
Transfers	\$ 164,188,813	13.98%	\$ 187,138,860
Debt Service	74,004,202	4.93%	77,659,228
Insurance	27,223,314	31.42%	35,776,671
Non-Departmental	7,119,748	118.67%	15,569,083
Special Districts	<u>2,796,951</u>	77.98%	<u>4,978,047</u>
Total Other	\$ 275,333,028	16.63%	\$ 321,121,889
Total Operating, Capital, & Other	\$1,020,870,399	10.10%	\$1,123,997,060
<b>RESERVES:</b>			
Total Budget	<u>\$ 381,313,423</u>	.95%	<u>\$ 384,934,317</u>
	<u>\$1,402,183,822</u>	7.61%	<u>\$1,508,931,377</u>

The \$418 million operating component of the proposed budget for FY02-03 is a 10.9% increase from the prior year. This reflects an increase in County department operations funding of 9.75% and an increase for Constitutional Officers and Courts by 13.42%.

Capital Projects funding shows an increase primarily due to the forthcoming Lakes Regional Library and expansion and renovation of the morgue.

Transfers increased by 13.98% due to debt obligations for Solid Waste and for capital improvements projects countywide including Utilities.

Insurance increased 31.42% for property, casualty and health in the self-insurance loss funds. Premiums industry-wide have incurred significant increases during the last 12 months.

Non-departmental budget increased 118.67% primarily from the collection of school impact fees, which will be used by the school district for capital and other improvements.

Special Districts increased 77.98% primarily due to the Corkscrew Wide Habitat and other MSTBU improvement projects throughout the County.

**FISCAL 2003 BUDGET**

**BUDGET SUMMARY  
LEE COUNTY – FISCAL YEAR 2002-2003**

	<u>GENERAL FUND</u>	<u>SPECIAL REVENUE FUNDS</u>	<u>DEBT SERVICE FUNDS</u>	<u>CAPITAL PROJECTS FUNDS</u>	<u>ENTERPRISE FUNDS</u>	<u>INTERNAL SERVICE FUNDS</u>	<u>TRUST &amp; AGENCY FUNDS</u>	<u>TOTAL</u>
<b><u>ESTIMATED REVENUES</u></b>								
<b><u>CURRENT REVENUES:</u></b>								
Ad Valorem Taxes	\$ 151,661,367	\$ 57,630,496	\$ 0	\$ 35,478,886	\$ 1,865,266	\$ 0	\$ 0	\$ 246,636,015
Other Taxes	5,238,450	17,500,000	10,360,956	6,153,246	791,263	0	0	40,043,915
Licenses & Permits	150,750	8,036,761	0	240,000	2,500	0	0	8,430,011
Intergovernmental Revenues	38,259,024	18,780,842	0	2,594,233	8,913,492	0	0	68,547,591
Charges for Services	13,636,560	8,437,642	300,000	212,149	129,976,622	42,269,524	0	194,832,497
Fines & Forfeitures	2,340,000	171,500	0	0	3,000	489,125	0	3,003,625
Miscellaneous Revenues	14,306,117	30,727,207	1,575,538	25,834,512	8,265,481	1,225,605	2,000,000	83,934,460
Court Related Revenues	3,642,000	0	0	0	0	0	0	3,642,000
Internal Service Charges	0	0	0	0	0	0	0	0
Non-revenues	7,327,769	16,781,929	25,349,286	30,637,866	142,735,721	10,716,257	0	233,548,828
Less 5% Anticipated Revenues	(2,268,393)	(6,044,164)	(518,047)	(522,700)	(3,447,614)	(1,031,013)	0	(13,831,931)
Total Current Revenues	\$ 234,293,644	\$ 152,022,213	\$ 37,067,733	\$ 100,628,192	\$ 289,105,731	\$ 53,669,498	\$ 2,000,000	\$ 868,787,011
<b><u>FUND BALANCE APPROPRIATED</u></b>	\$ 76,765,583	\$ 159,938,183	\$ 32,593,513	\$ 137,089,966	\$ 214,284,793	\$ 19,472,328	\$ 0	\$ 640,144,366
Total Estimated Revenues	\$ 311,059,227	\$ 311,960,396	\$ 69,661,246	\$ 237,718,158	\$ 503,390,524	\$ 73,141,826	\$ 2,000,000	\$ 1,508,931,377
<b><u>APPROPRIATED EXPENDITURES</u></b>								
<b><u>CURRENT EXPENDITURES:</u></b>								
General Government Services	\$ 54,586,629	\$ 23,484,467	\$ 13,294,695	\$ 87,449,172	\$ 1,006,760	\$ 54,414,475	\$ 0	\$ 234,236,198
Public Safety	118,965,539	15,025,154	0	0	0	1,600,861	0	135,591,554
Physical Environment	3,209,755	4,339,322	29,819	11,851,545	217,747,095	0	0	237,177,536
Transportation	0	67,211,349	12,217,877	73,203,168	43,371,361	0	2,000,000	198,003,755
Economic Environment	2,408,344	16,954,031	0	0	0	0	0	19,362,375
Human Services	13,946,427	1,049,428	0	0	0	0	0	14,995,855
Culture/Recreation	6,779,275	61,063,250	2,635,186	12,924,992	0	0	0	83,402,703
Court Related Services	14,088,224	0	0	0	0	0	0	14,088,224
Internal Services	0	0	0	0	0	0	0	0
Non-Expenditure Disbursements	43,279,458	25,734,737	9,101,936	6,439,209	102,198,440	385,080	0	187,138,860
Total Current Expenditures	\$ 257,263,651	\$ 214,861,738	\$ 37,279,513	\$ 191,868,086	\$ 364,323,656	\$ 56,400,416	\$ 2,000,000	\$ 1,123,997,060
<b><u>RESERVES</u></b>	\$ 53,795,576	\$ 97,098,658	\$ 32,381,733	\$ 45,850,072	\$ 139,066,868	\$ 16,741,410	\$ 0	\$ 384,934,317
Total Appropriated Expenditures	\$ 311,059,227	\$ 311,960,396	\$ 69,661,246	\$ 237,718,158	\$ 503,390,524	\$ 73,141,826	\$ 2,000,000	\$ 1,508,931,377

*FISCAL 2003 BUDGET*

**ACTUAL/BUDGET SUMMARY COMPARISON**

	Actual FY00-01	Estimated FY01-02	Proposed FY02-03	% Change Estimated to Proposed
<b>REVENUES</b>				
Ad Valorem	\$ (190,297,593)	\$ (216,870,872)	\$ (246,636,015)	0
Other Taxes	(34,654,551)	(37,322,046)	(40,043,915)	0
Licenses & Permits	(8,586,000)	(9,533,640)	(8,430,011)	(0)
Intergovernmental	(68,558,968)	(66,364,840)	(68,547,591)	0
Charges for Services	(182,337,994)	(182,387,423)	(194,832,497)	0
Fines & Forfeitures	(2,604,528)	(2,663,001)	(3,003,625)	0
Miscellaneous	(93,428,250)	(83,485,859)	(83,934,460)	0
Court Cost	(3,482,145)	(3,457,008)	(3,642,000)	0
Internal Services	0	0	0	N/A
Non-Revenues	(241,746,061)	(333,677,705)	(233,548,828)	(0)
Less 5% Anticipated	0		13,831,931	
Fund Balance	(618,199,085)	(670,662,551)	(640,144,366)	(0)
<b>Total Revenues</b>	<b>\$ (1,443,895,175)</b>	<b>\$ (1,606,424,946)</b>	<b>\$ (1,508,931,377)</b>	<b>(0)</b>
<b>EXPENDITURES</b>				
General Government Services	\$ 171,702,936	\$ 163,647,269	\$ 232,909,963	0
Public Safety	99,909,467	121,423,759	135,591,554	0
Physical Environment	111,123,962	287,015,558	237,177,536	(0)
Transportation	155,555,115	117,191,915	199,329,990	1
Economic Environment	15,715,300	15,895,247	19,362,375	0
Human Services	12,667,978	14,579,205	14,995,855	0
Culture / Recreation	47,526,458	59,385,380	83,402,703	0
Court Related	13,241,418	11,922,021	14,088,224	0
Non-Expenditures	145,789,990	175,220,225	187,138,860	0
Reserves	670,662,551	640,144,367	384,934,317	(0)
<b>Total Expenditures</b>	<b>\$ 1,443,895,175</b>	<b>\$ 1,606,424,946</b>	<b>\$ 1,508,931,377</b>	<b>(0)</b>

Note: Methodology assumes that the previous year's ending reserves equal the following year's beginning fund balance.

## **REVENUES & EXPENDITURES DISCUSSION**

CURRENT REVENUES are divided into the following categories:

### **Taxes**

Included are charges levied by the local unit of government against the income and wealth of a person (natural or corporate). Specific types of taxes include ad valorem (real and personal property), sales and use taxes (imposed upon sale or consumption of goods and services levied locally). The most well known sales and use taxes include tourist development taxes, one-cent voted gas tax (Lee County's 9<sup>th</sup> cent voted), five and six cent local option gas taxes, insurance premium taxes, and fire and casualty insurance premium taxes.

Franchise fees are also included in this category. These fees are levied on a corporation or individual by the local government in return for granting a privilege or permitting the use of public property subject to regulations. The most well known franchise fees are for electricity, water, sewer, and solid waste. County derived franchise fees are in the area of solid waste and telecommunications. Prior to FY01-02, the County collected cable franchise fees. These fees were eliminated as part of a state bill that combined various types of taxes and fees into a state tax and local option tax on communications services. This new tax is paid on all communication services (i.e. telephone, cable, satellite, etc.) by the customer and remitted through the vendor directly to the State Department of Revenue (DOR). DOR allocates the funds to cities and counties.

### **Licenses and Permits**

These revenues are derived from the issuance of local licenses and permits. Within this category are professional and occupational licenses, building permits and any other licenses and permits (e.g., building, roofing, plumbing permits; occupational license fees).

### **Intergovernmental Revenues**

Included are all revenues received from federal, state, and other local governmental sources in the form of grants, shared revenues, and payments in lieu of taxes. The state shared revenues that are of most importance to county government are revenue sharing, mobile home licenses, alcoholic beverage licenses, racing tax, local government half-cent sales tax, constitutional gas tax, and County gas tax (Lee County's seven-cent pour over gas tax).

### **Charges for Services**

These revenues include all charges for current services such as recording of legal documents, zoning fees, county officer fees (fees remitted to county from officers whose operations are budgeted by the Board of County Commissioners), county court fees, circuit court fees, boat fees, ambulance fees, water fees, garbage/solid waste, sewer fees, park, transportation, and recreation fees.

## *FISCAL 2003 BUDGET*

### **Fines and Forfeitures**

This group of revenues includes monies received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations and for neglect of official duty. Some examples include court fines, library fines, and non-criminal traffic fines.

### **Miscellaneous Revenues**

Monies in this category are primarily interest earnings. Types of interest earnings include monies on investments, contracts and notes, interest earnings of the Clerk of Court, Tax Collector, Sheriff, Property Appraiser, Supervisor of Elections, and interest earnings from Trustee accounts. Also included are impact fees, rents, MSBU assessments, and auction proceeds for public property.

### **Court Costs**

Revenues from Court Costs are generated from a variety of sources. These include but are not limited to Public Defender Liens, Probation Supervisory Fees, Non-Criminal Traffic Fines, Criminal Fines, Traffic Court Costs and reimbursements from the Dependency Attorney and Conflict Attorney.

### **Non-Revenues**

Non-revenues are categories of monies that are not generated by traditional activities such as taxes, fees for services, or intergovernmental transfers (such as sales tax) from State to County. Included are such groupings as interfund transfers, bond and commercial paper proceeds, insurance premiums and unspent budgets and interest earned by Constitutional Officers which must, by State law, be returned to the County.

### **Less 5% Anticipated Revenues**

State law requires that budgeted collections for ad valorem (property tax) revenues be set at 95% of estimates projected by the Tax Collector.

## ***FISCAL 2003 BUDGET***

CURRENT EXPENDITURES are divided into the following categories:

### **General Government Services**

The costs of providing representation of the citizenry by the governing body (Board of County Commissioners) as well as executive management and administration of the affairs of local government (County Manager's Office) are included in this category. Also included in this category are the financial and administrative costs of government (budgeting, accounting, auditing-external and internal, property appraisal, tax collecting, personnel, purchasing, telephones, data processing, pension administration, grants management, and any other support services).

In addition, General Government includes legal services (county attorney), comprehensive planning (county planning department), Hearing Examiner, costs of providing a court system (Clerk of the Circuit Court and County Court, State Attorney, Public Defender, Law Library, Jury Commission, Court Administrator, Grand Jury and Bailiff), court reporting, Supervisor of Elections, and Public Resources.

### **Public Safety**

Security of persons and property is the major focus of this category. Included are law enforcement (Sheriff and Division of Public Safety), fire control (fire departments and districts), county jail, protective inspections (building and zoning inspections), emergency and disaster relief services (emergency operations, emergency medical services, emergency communications system), ambulance and rescue services, and medical examiner. Also included are Animal Services programs.

### **Physical Environment**

Costs of services provided to achieve a satisfactory living environment are assigned to this group. Categories include electric, water services, garbage/solid waste control, recycling, sewer services, hazardous waste, conservation and resource management, flood control, extension services, and other physical environmental needs.

### **Transportation**

Costs incurred for the safe and adequate flow of vehicles, travelers, and pedestrians are included. Specific subcategories include roads, bridges, traffic engineering, airports (Lee County Port Authority), and transit systems (Lee Tran).

### **Economic Environment**

Costs of providing services to develop and improve the economic conditions of the community are allocated to this category. Included are Economic Development, Veterans' Services, and neighborhood improvements. Not included are welfare functions which are included in human services.

### **Human Services**

Costs of providing services for care, treatment, and control of human illness and injury are included. Expenditures in this function include mental health, physical health, welfare programs, retardation, and interrelated programs such as the provision of health care for indigent persons. Specific health care activities related to the County include the Health Department, family services and community agency support.

## *FISCAL 2003 BUDGET*

### **Culture and Recreation**

Costs incurred in providing and maintaining cultural and recreational facilities and activities for citizens and visitors are included in this function. Separate categories include all library costs, recreational programs, and public parks.

### **Court Related Expenditures**

This category accounts for costs of providing court services including general administration, Circuit Court and County Court Services. Included programs are Support to Public Defender, State Attorney, Budget Transfer for Court Services, Budget Transfer for Clerk of Courts, and State Attorney Judicial.

### **Non-Expenditure Disbursements**

Included in this category are transfers and reserves. Interfund transfers represent amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute additional revenues or expenditures of the governmental unit, but reflect the movement of cash from one fund to another.

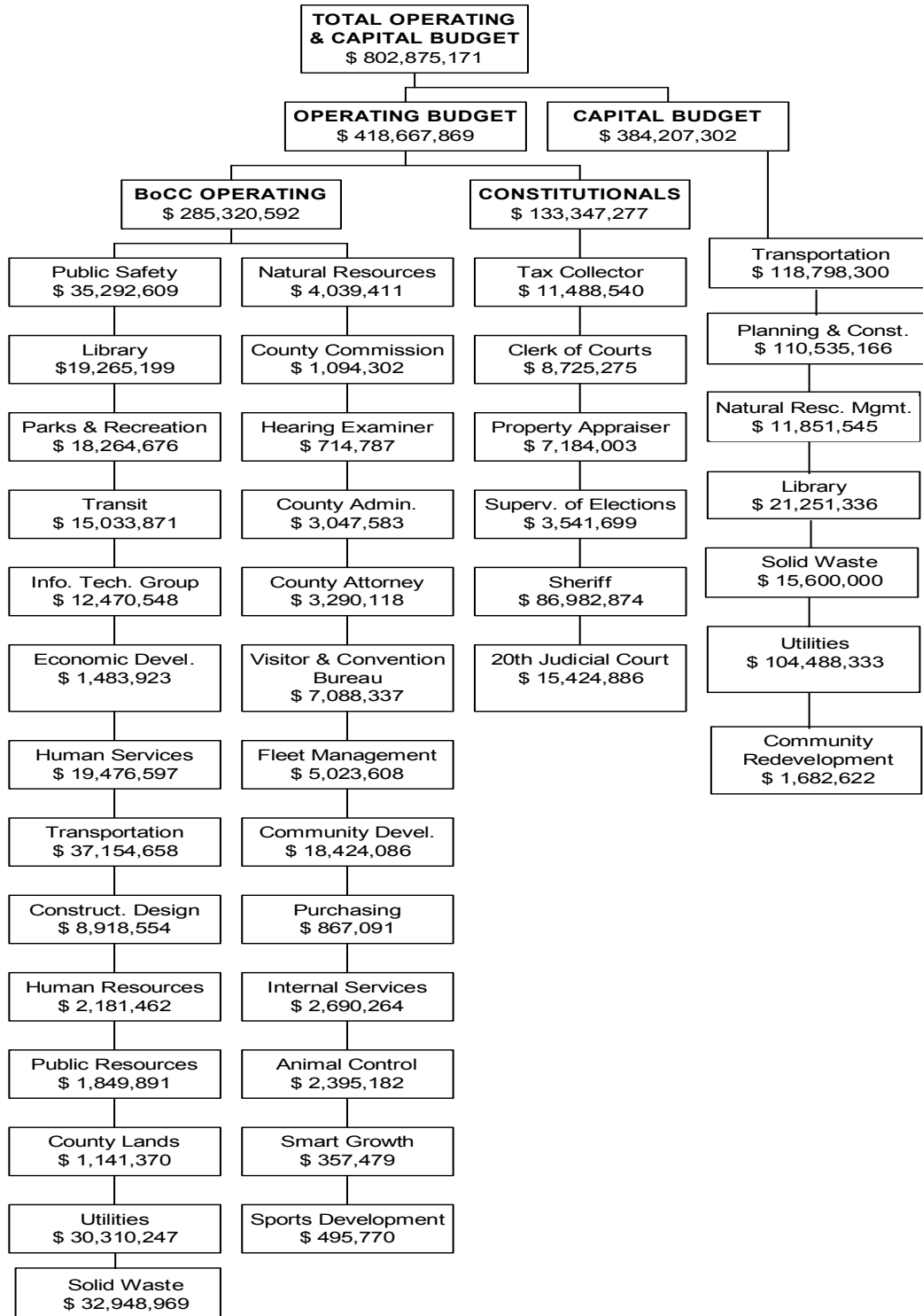


*FISCAL 2003 BUDGET*



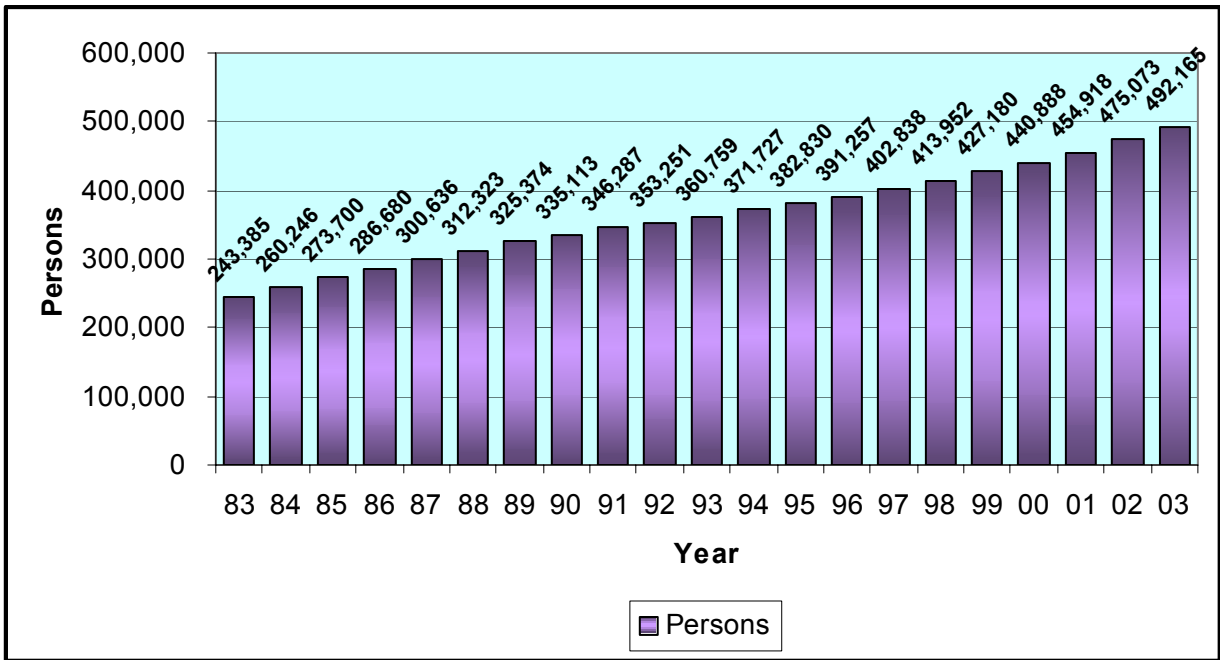
*FISCAL 2003 BUDGET*

**DEPARTMENTAL OPERATING AND CAPITAL BUDGET FY 2003**



FISCAL 2003 BUDGET

LEE COUNTY POPULATION  
1983 THROUGH 2003



As indicated by the above graph, the permanent population of Lee County has increased 78.9% over the past 19 years. Lee County's population has been increasing approximately twice as fast as that of Florida, and eight times faster than that of the nation. During 1990-1993, the rate of growth slowed due to the economic recession (1991-1992 = +6,964; 1992-1993 = +7,508). The rate of growth has shown significant increases since 1993.

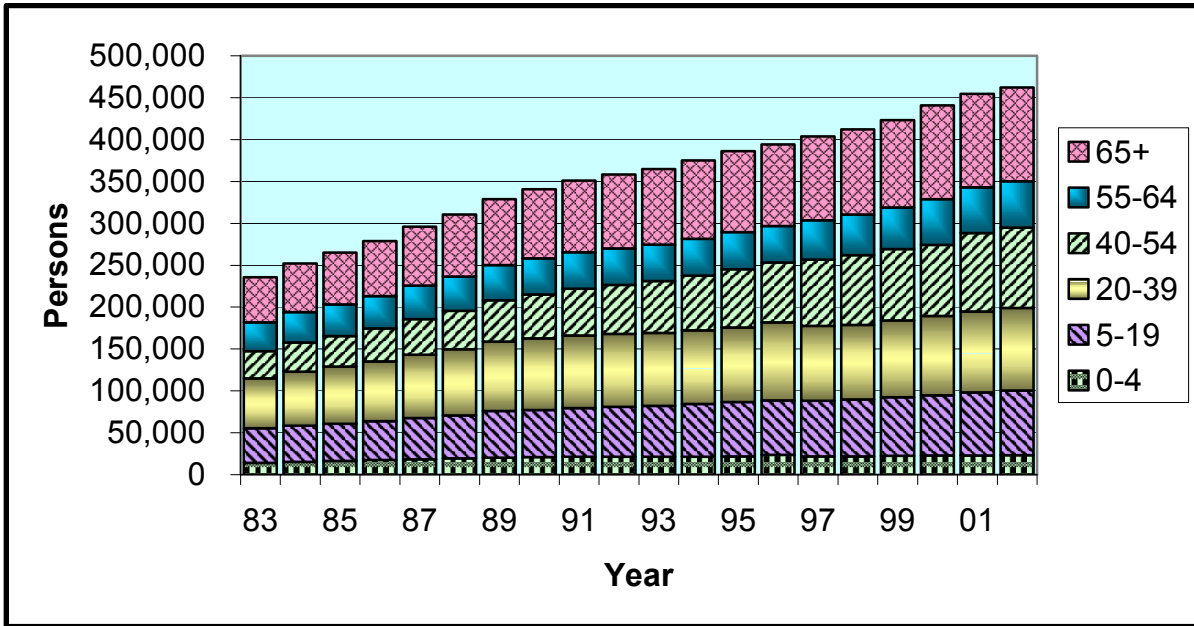
1993-1994	+10,968	1998-1999	+13,228
1994-1995	+11,103	1999-2000	+13,708
1995-1996	+ 8,427	2000-2001	+14,030
1996-1997	+11,581	2001-2002	+20,155 (Preliminary)
1997-1998	+11,114	2002-2003	+17,092 (Projection)

The projected increase from 2002 to 2003 suggests an additional 17,092 persons will move to the County. The Year 2000 figure is the official US Census estimate. The Year 2003 figure is based upon annualizing the projected increase between 2000 and 2002 and applying it to 2003. The source of these figures is listed below. The intervening estimates between 1990 and 2000 were re-evaluated based upon the 2000 Census results.

A rapidly expanding population has resulted in increasing needs for services such as law enforcement, human services, transportation and recreational needs. Additional people add to the use of existing facilities that translates to expanded maintenance needs and ultimately the requirement for new facilities.

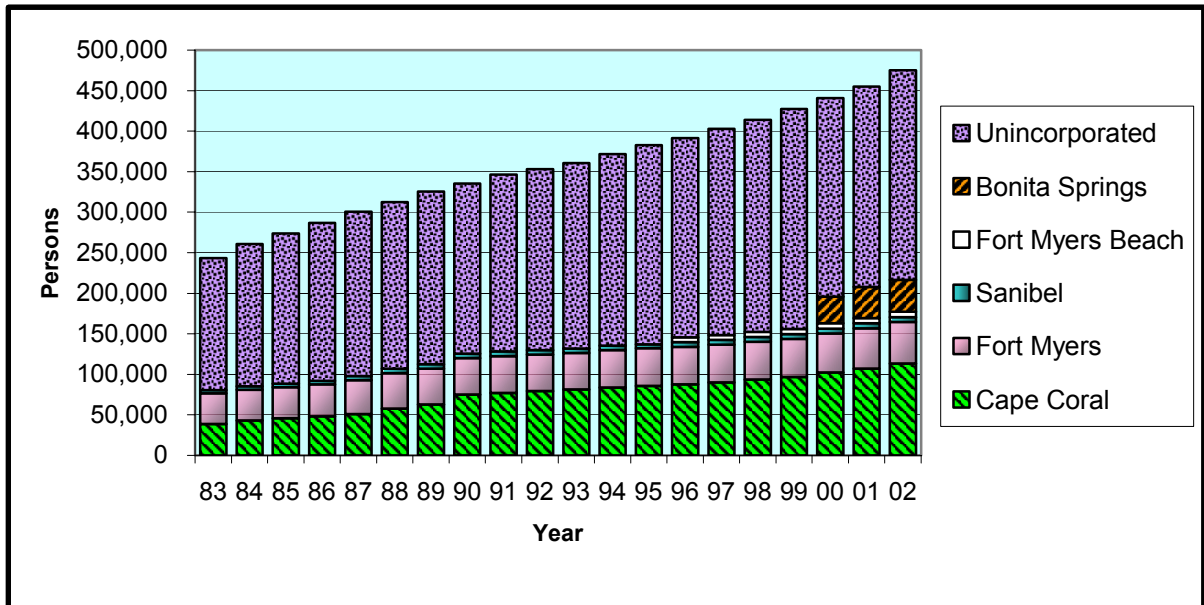
Sources: For 1990 & 2000 – US Census Bureau  
For Interim Estimates and 2002 – University of Florida, Bureau of Economic & Business Research

## LEE COUNTY POPULATION PROFILE



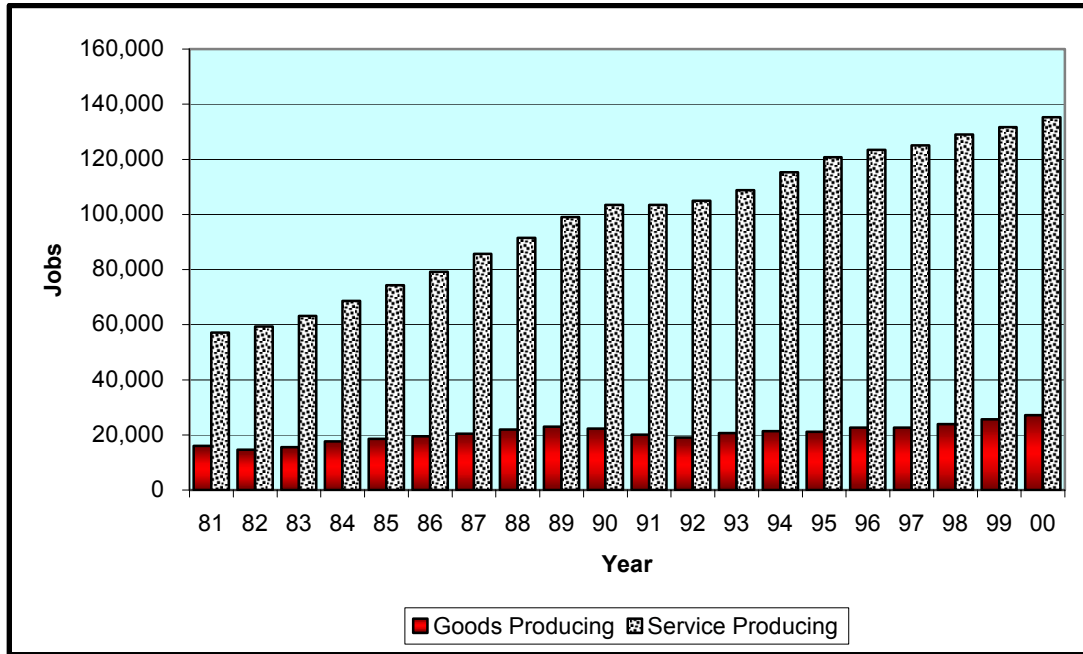
Source: Long-Term Econ Forecast 2001 – Volume 2 – States and Counties; BEBR, University of Florida

## UNINCORPORATED AND INCORPORATED POPULATION



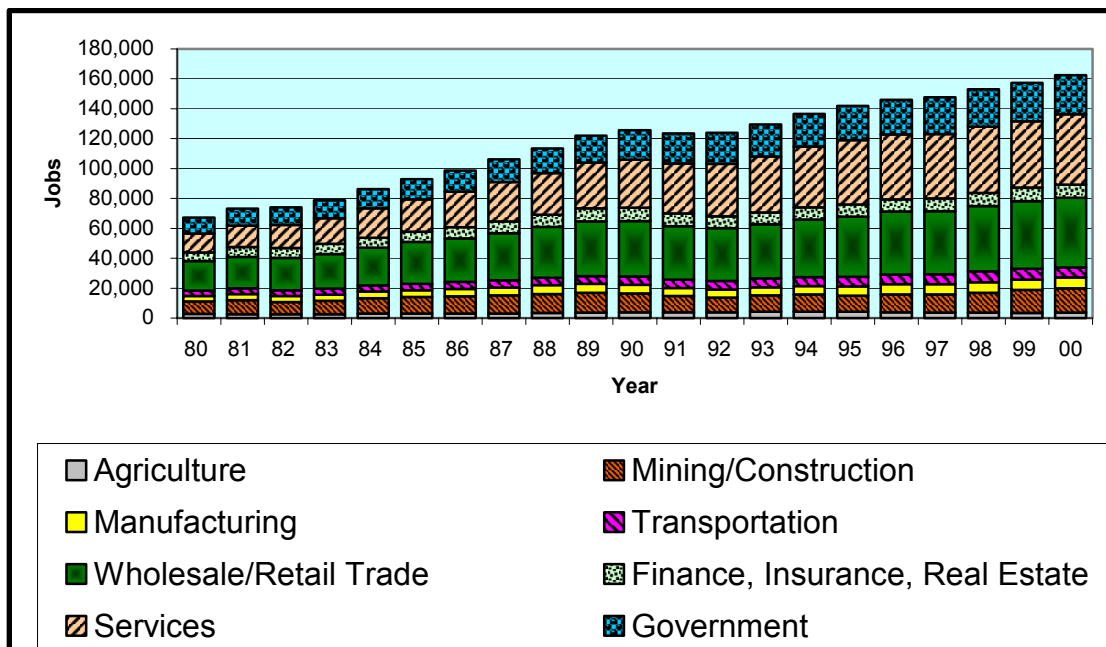
Source: US Census Bureau for 1990 and 2000; All Other Years - BEBR, University of Florida

## PROFILE OF GOODS AND SERVICES – ALL JOBS



Source: Florida County Perspectives 2001; BEBR, University of Florida

## ECONOMIC PROFILE OF COVERED EMPLOYMENT



Source: Florida County Perspectives, 2001; BEBR, University of Florida

## **LEE COUNTY POPULATION/ECONOMICS**

The **Lee County Population Chart 1983-2003** details the overall rapid growth in population that has occurred since the early 1980's. The **Lee County Population Profile** chart examines the composition of the various groups and how they have changed since 1983. The late 1980's through 2000 reveal growth in the Age 65 and Over group. However, there are noticeable increases in the Age 5-19 and Age 40-54 categories especially since 1990.

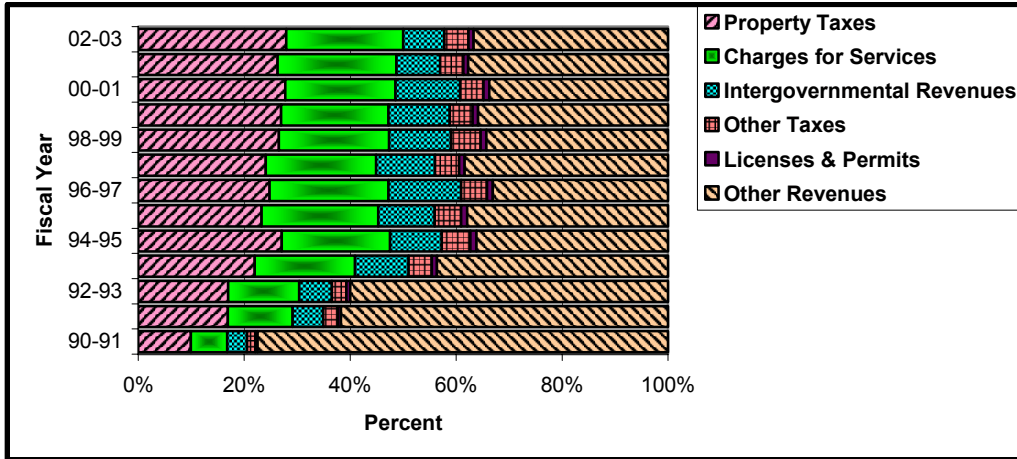
The **Unincorporated and Incorporated Population Distribution** chart further reveals the distribution of population among the cities and unincorporated Lee County. Most of the population is settled in the unincorporated portion of the county for which the Board of County Commissioners must provide direct county services. However, there has been considerable growth in the City of Cape Coral, as it has become the largest city in the county with an April 1, 2002 estimated population of 113,253. The City of Fort Myers and City of Sanibel have retained a generally stable permanent population share of the total, especially during the most recent years. On January 1, 1996, the Town of Fort Myers Beach came into existence and as of April 1, 2002 had a population of 6,741. The chart reflects the Fort Myers Beach population beginning in 1996. Bonita Springs became a city on January 1, 2000 and began operation on April 15, 2000. Bonita Springs population in 2002 was estimated to be 39,154.

The **Profile of Goods and Services – All Jobs** chart is presented to illustrate the dramatic growth in jobs over the past ten years and the predominance of those jobs in the service producing sectors over the goods producing sectors (manufacturing, mining/construction and agriculture).

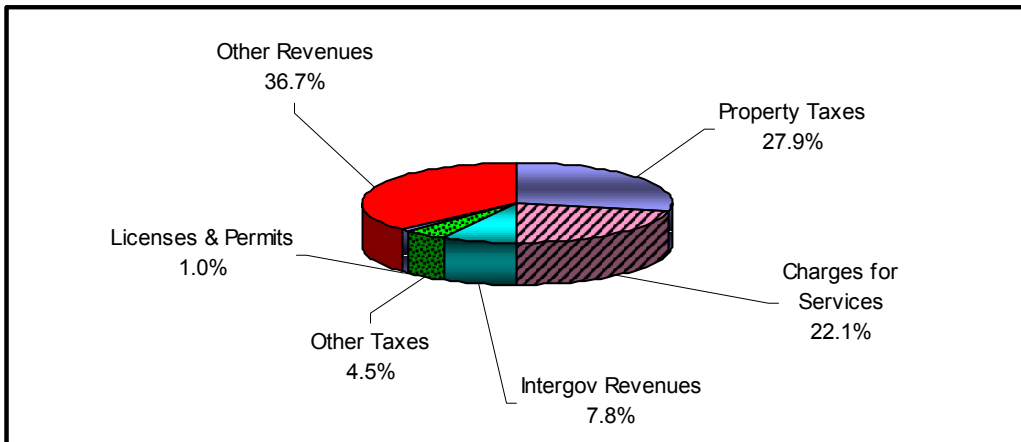
The **Economic Profile of Covered Employment** chart details only those jobs covered by Federal unemployment compensation. It illustrates especially the different kinds of service producing sectors that are important in Lee County. Predominating are activities in wholesale and retail trade with significant other contributions to the economy from the health, legal and education sector and hotels, recreation and automobile sales sector. Construction, a smaller but important sector, shows the growth in the late 1980's, reduction in 1991 and 1992 and gradual improvement beginning in 1993. Overall job creation has been strong since the early 1990's.

*FISCAL 2003 BUDGET*

**REVENUES BY CATEGORY  
ALL SOURCES**



Historical Perspective Including FY02-03 (Excludes Transfers and Reserves)



Percentage Distribution for FY02-03

<u>REVENUE TYPE</u>		<u>FY02-03 ADOPTED</u>	
Property Taxes		\$246,636,015	
Charges for Service		194,832,497	
Intergovernmental Revenues		68,547,591	
Other Taxes		40,043,915	
Licenses & Permits		8,430,011	
Other Revenues:			
Transfers and Others	\$186,535,660		
Bond Proceeds	43,133,668		
Interest Earnings	18,445,378		
Miscellaneous Revenues	41,545,972		
Impact Fees	27,509,610		
Fines & Forfeitures	3,003,625		
Rents and Royalties	313,000		
Court and Related Services	<u>3,642,000</u>	<u>324,128,913</u>	
TOTAL CURRENT REVENUES		882,618,942	58%
LESS 5% ANTICIPATED REVENUES		(13,831,931)	
FUND BALANCE		<u>640,144,366</u>	<u>42%</u>
TOTAL ALL REVENUES		\$1,508,931,377	100%

## *FISCAL 2003 BUDGET*

### **REVENUES BY CATEGORY (CONTINUED)**

Property Taxes account for 27.9% of the current revenues budgeted for FY02-03. Of the total Property Taxes budgeted, 61% is for the General Fund. The other major property tax levies are for the Unincorporated MSTU Fund, the Library Fund, and the Capital Improvement Fund – which includes the voter-approved one-half mill for Conservation 2020 land acquisition and the replacement of the 800 MHZ infrastructure. The All Hazards Fund accounts for 0.7% of Property Taxes. In addition, there are other small taxing districts such as street lighting districts, special improvement districts, fire districts, and sewer debt.

Charges for Services are revenues received by the County for services provided. This revenue includes Water and Sewer Charges, Solid Waste Fees, Development and Zoning Fees, Bridge Tolls, and Ambulance Fees. Charges for Services make up 22.1% of current revenues.

Intergovernmental Revenues consist of state and federal grants and shared revenues. This revenue source accounts for 7.8% of the current revenues budgeted. The two major revenues in this category are State Sales Tax (\$32.1 million), and State Revenue Sharing (\$9.7 million).

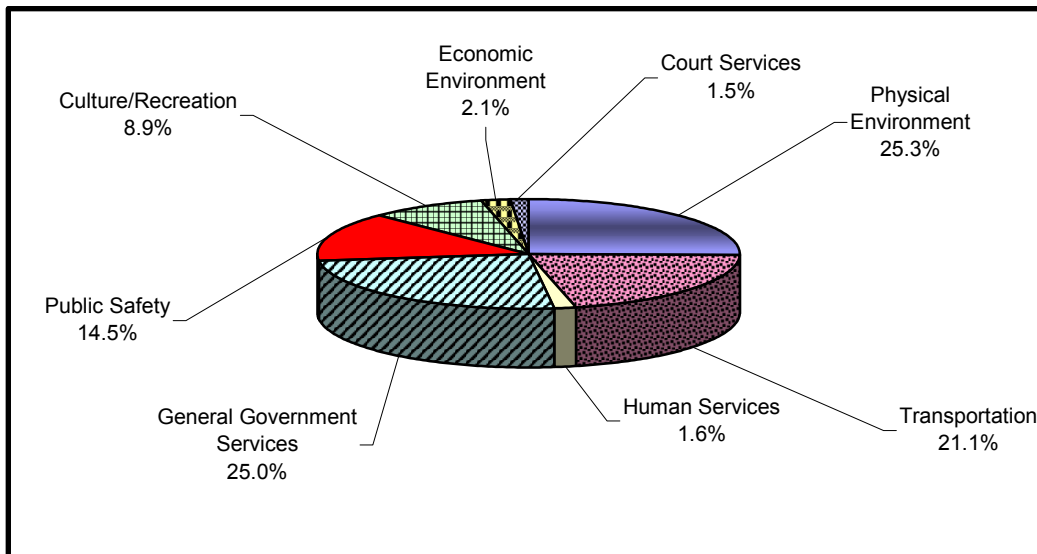
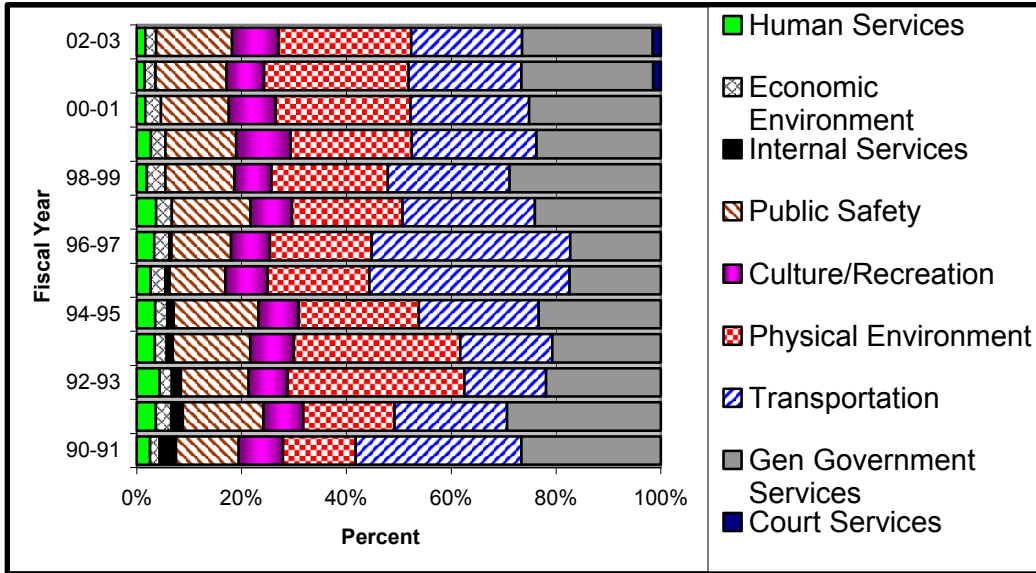
The Other Taxes revenue source consists of gas taxes, the tourist tax and franchise fees for cable television, and solid waste collection. These revenues are 4.5% of the total current revenues. Licenses and permits are 1% of current revenues and consist primarily of building and permit fees.

Other Revenues are comprised of a number of different revenue sources. The two largest are transfers and Bond proceeds. Transfers represent dollars moved from one fund to another. A transfer out of one fund is reflected as an expense, while a transfer into a fund appears as a revenue. Bond proceeds represent revenues received from new debt and refunding of existing debt to achieve cost savings through lower interest rates.



**FISCAL 2003 BUDGET**

**EXPENDITURES BY FUNCTION  
ALL USES**



<u>EXPENDITURE FUNCTION</u>	<u>FY02-03 ADOPTED</u>	
Physical Environment	\$237,177,536	
Transportation	198,003,755	
General Government Services	234,236,198	
Public Safety	135,591,554	
Culture/Recreation	83,402,703	
Human Services	14,995,855	
Economic Environment	19,362,375	
Court Services	<u>14,088,224</u>	\$ 936,858,200
TRANSFERS AND RESERVES		<u>572,073,177</u>
TOTAL		\$1,508,931,377

## *FISCAL 2003 BUDGET*

### **EXPENDITURES BY FUNCTION ALL USES (CONTINUED)**

The graph illustrates the historical pattern of expenditures since FY90-91. All local governments are required to classify expenditures by function according to the Florida Uniform Accounting System. In addition, a pie chart describes the various categories and percentages into which the FY02-03 expenditures are divided. Transfers and Reserves are excluded from both charts.

Referring to the three largest functions in FY02-03, Physical Environment is the largest at 25.3% followed by General Government Services at 25.0% and Transportation at 21.1%.

Public Safety provides: Sheriff's Law Enforcement and Corrections, Fire Control and Emergency Medical Services. The Sheriff's Budget is \$86,982,874 (including support to the Sheriff's budget and Sheriff Law Enforcement Trust Funds) or 64.1% of the Public Safety total.

Economic Environment includes Visitor and Convention Bureau (VCB), Community Development Block Grant (CDBG) and Economic Development and represents 2.1% of the total budget.

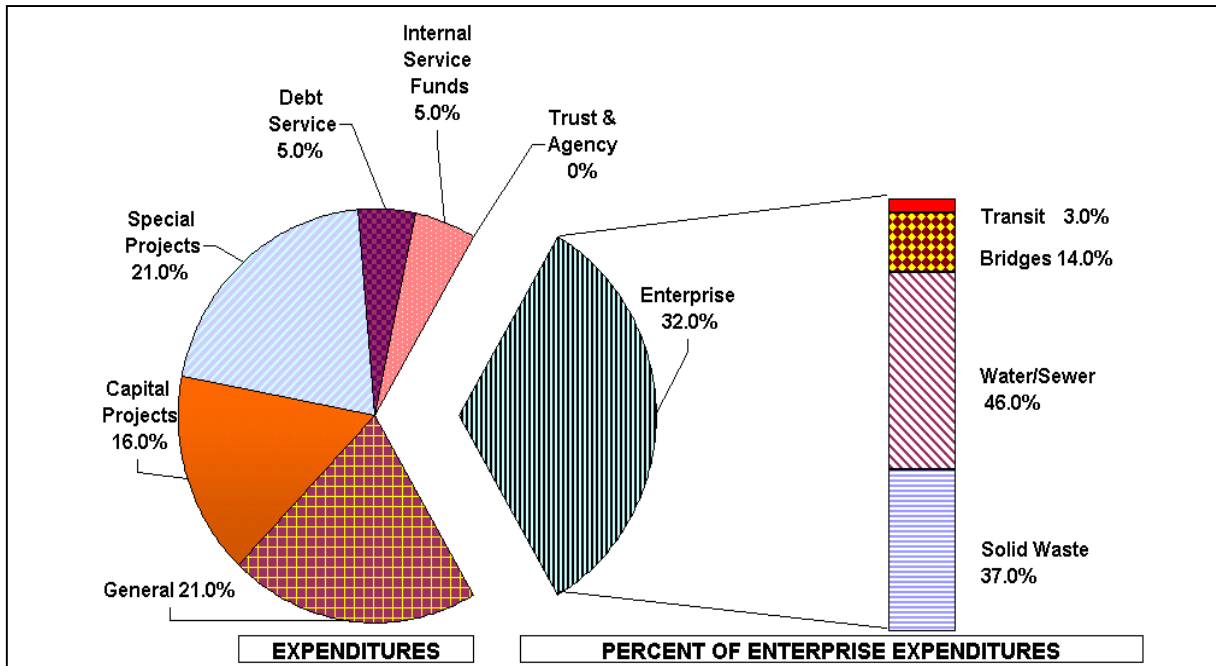
Court Services represents 1.5% of total expenses and includes Public Defender, Court Administration, State Attorney and Medical Examiner.

Human Services, including social service support and grant-related programs, represents 1.6% of the total budget.

Non-expenditure disbursements are Reserves (\$384,934,317) and Interfund Transfer (\$187,138,860) for a total of \$572,073,177.

**FISCAL 2003 BUDGET**

**EXPENDITURES BY FUND GROUP  
ALL USES**

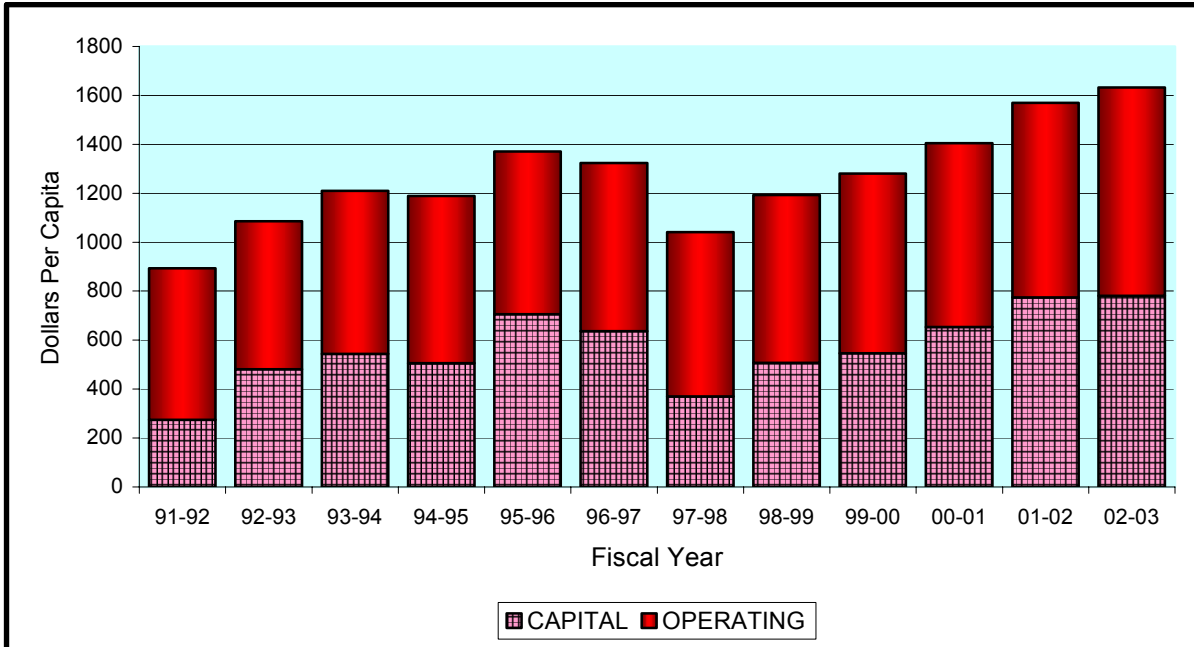


Enterprise			
Solid Waste	\$187,386,245		
Water/Sewer	230,243,675		
Bridges	68,397,183		
Transit	<u>17,363,421</u>		\$503,390,524
General			311,059,227
Capital Projects			237,718,158
Special Revenue			311,960,396
Debt Service			69,661,246
Internal Service Funds			73,141,826
Trust & Agency			<u>2,000,000</u>
<b>TOTAL</b>			<b>\$1,508,931,377</b>

The above graph illustrates all county expenditures by fund group. The Enterprise Funds which are funded from charges for services include Public Utilities, Solid Waste, Transit, the Toll-Supported Transportation Facilities, and the debt-service and capital projects for the Enterprise Funds. The General Fund, which is the major taxing fund, provides for the bulk of county-wide services and operations. Capital Projects includes all Capital Improvement Program projects except for those that are enterprise funded; Special Revenue Funds consist of funds such as Lighting Districts, the Transportation Trust Fund, the Library Fund, and the Unincorporated MSTU (which provides services to the unincorporated areas of Lee County). Debt Service includes funds established for the retirement of non-enterprise capital improvement projects. Internal Services Funds provide services to county operating departments. Trust and Agency funds are used to account for assets held by a governmental unit in a trustee capacity.

*FISCAL 2003 BUDGET*

**EXPENDITURES PER CAPITA  
FY91-92 THROUGH FY02-03**



Expenditures per capita are illustrated for operating and capital expenditures only.

Expenditures per capita are as follows:

	FY92	FY93	FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01	FY02	FY03
Capital	\$275	\$482	\$544	\$506	\$707	\$637	\$370	\$507	\$547	\$654	\$775	\$781
Operating	<u>619</u>	<u>604</u>	<u>666</u>	<u>683</u>	<u>664</u>	<u>687</u>	<u>671</u>	<u>686</u>	<u>734</u>	<u>751</u>	<u>795</u>	<u>851</u>
TOTAL	\$894	\$1086	\$1210	\$1189	\$1371	\$1324	\$1041	\$1193	\$1281	\$1405	\$1570	\$1632

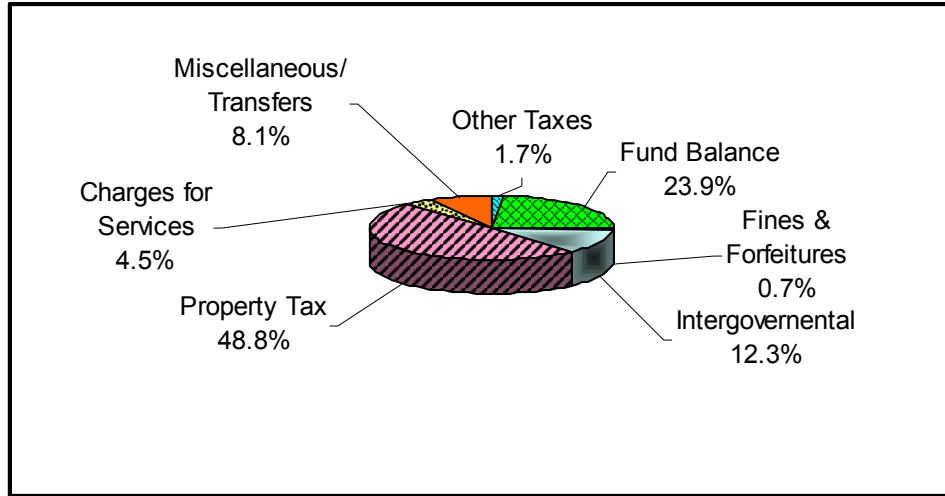
Total per capita expenditures show an increase of 3.9% from FY01-02 to FY02-03. This is a reflection of a 7.0% increase in the operating budget, a 0.8% increase in the capital budget combined with a 3.6% increase in population.

Expenditures per capita for capital projects reflect an increase of 0.8% from FY01-02 to FY02-03. The small increase reflected little issuance of new debt. That followed an 18.0% increase from FY00-01 to FY01-02. A 19.6% increase from FY99-00 to FY00-01 is a reflection primarily of the issuance of bonds on July 12, 2000 for the Ortiz Correctional Facility, Juvenile Assessment Center and renovations to the Emergency Operations Center as well as the transfer of electrical franchise fees from the General Fund.

Expenditures per capita for operating expenditures have reflected a trend of increasing costs associated with the maintenance of completed capital projects and expansion of county services up to FY94-95. During FY95-96, there were fewer capital projects completed that resulted in less impact upon operations. In addition, an increase in the emphasis upon core service delivery created greater operating efficiencies. Since, FY97-98, the operating per capita expenditures have been increasing annually.

**FISCAL 2003 BUDGET**

**GENERAL FUND REVENUE  
BY CATEGORY**



	FY98 <u>Actual</u>	FY99 <u>Actual</u>	FY00 <u>Actual</u>	FY01 <u>Actual</u>	FY02 <u>Estimated</u>	FY03 <u>Adopted</u>
Property Taxes	\$95,956,717	\$96,702,740	\$109,078,413	\$116,875,664	\$133,752,492	\$151,661,367
Other Taxes	4,373,238	4,571,899	4,295,299	4,792,920	5,135,735	5,238,450
Intergovernmental	22,347,803	27,854,776	30,089,763	31,135,169	41,250,949	38,259,024
Misc. Revs. & Transfers	23,442,765	32,366,851	28,070,834	29,458,662	30,256,174	25,135,886
Charges for Services	10,184,643	13,881,637	11,208,097	14,005,982	14,237,064	13,927,310
Fines & Forfeitures	<u>3,791,620</u>	<u>1,728,771</u>	<u>2,006,159</u>	<u>1,928,238</u>	<u>2,053,009</u>	<u>2,340,000</u>
Current Revenue	\$160,096,786	\$177,106,674	\$184,748,565	\$198,196,635	\$226,685,423	\$236,562,037
Less 5% Anticipated						(2,268,393)
Fund Balance	<u>47,478,803</u>	<u>49,213,845</u>	<u>57,986,925</u>	<u>67,186,109</u>	<u>72,973,306</u>	<u>76,765,583</u>
TOTAL	\$207,575,589	\$226,320,519	\$242,735,490	\$265,382,744	\$299,658,729	\$311,059,227

The chart reflects adopted FY02-03 revenues in the General Fund. Property Taxes account for 48.8% of the revenue in the General Fund. Intergovernmental Revenues (Sales Tax & State Revenue Sharing) and Fund Balance account for 37% of Fund Revenues. The slight increase in Intergovernmental Revenue is from an anticipated increase in sales tax revenues.

Miscellaneous Revenues and Transfers include such revenues as interest earnings, indirect cost collections, refunds, donations, rents and lease collections. Transfers are from other County funds with obligations to the General Fund other than indirect costs.

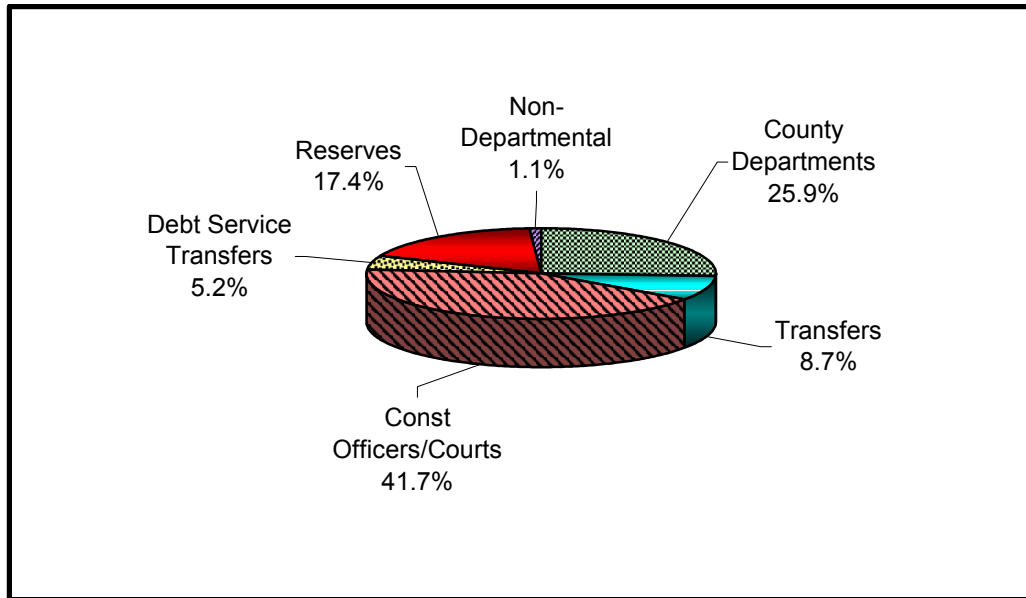
Charges for Services include licenses and permit fees in addition to rental, parking, and other miscellaneous fees.

Fines and Forfeitures include various Court Cost revenues as well as traffic and miscellaneous criminal fines.

Less 5% Anticipated includes new revenues except property taxes in which a 5 percent reduction has already been removed. Also excluded are interfund transfers and grant revenues. This category is not included in the chart.

*FISCAL 2003 BUDGET*

**GENERAL FUND  
EXPENDITURES BY CATEGORY**



	<u>FY98</u> <u>Actual</u>	<u>FY99</u> <u>Actual</u>	<u>FY00</u> <u>Actual</u>	<u>FY01</u> <u>Actual</u>	<u>FY02</u> <u>Estimated</u>	<u>FY03</u> <u>Adopted</u>
County Departments	\$48,087,939	\$51,170,472	\$56,676,898	\$61,226,986	\$71,182,395	\$80,815,045
Non-Departmental	4,893,124	5,078,681	3,229,678	5,068,844	2,000,310	3,561,489
Const Officers & Courts	79,837,008	89,661,020	94,029,855	102,610,459	116,366,483	129,607,659
Debt Service Transfers	14,027,218	12,317,760	14,624,850	16,329,596	14,338,369	16,321,570
Reserves	0	0	0	0	76,765,583	53,795,576
Transfers	<u>8,453,782</u>	<u>5,104,588</u>	<u>6,690,427</u>	<u>7,325,813</u>	<u>19,096,994</u>	<u>26,957,888</u>
<b>TOTAL</b>	<b>\$155,299,071</b>	<b>\$163,332,521</b>	<b>\$175,251,708</b>	<b>\$192,561,698</b>	<b>299,750,134</b>	<b>\$311,059,227</b>

The chart indicates the majority of General Fund expenditures are for the direct provision of government services.

Non-Departmental generally refers to expenses of a countywide nature, such as financial services or auditing expenses that are not related to solely one department.

The Clerk of the Courts, Property Appraiser, Tax Collector, Supervisor of Elections, and Sheriff are elected Constitutional Officers. The budget for Courts includes Court Services, State Attorney, Public Defender, and Medical Examiner.

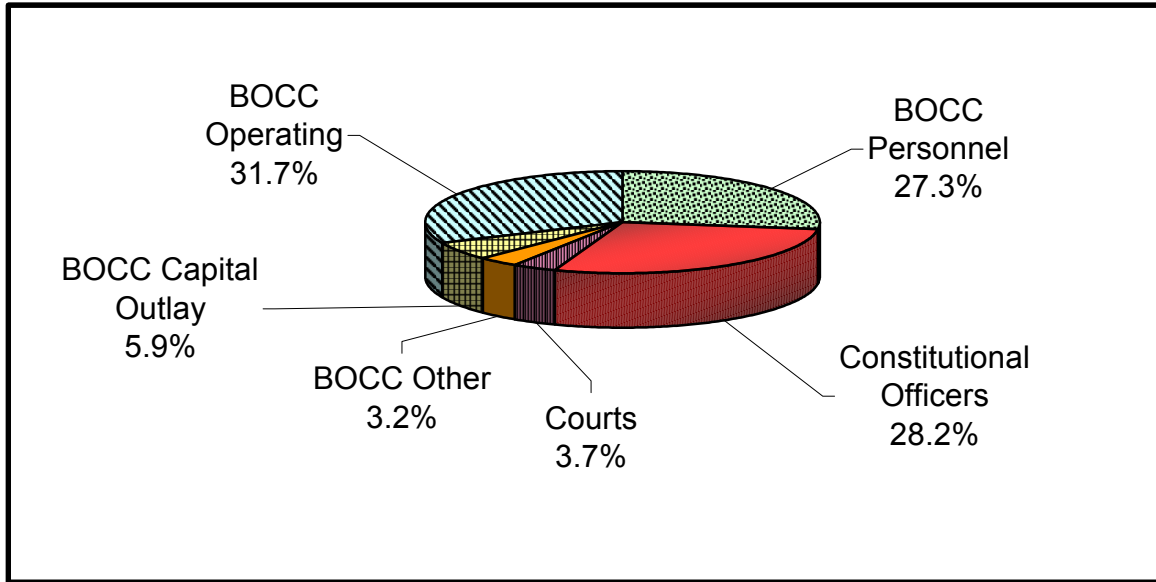
Debt Service Transfers are transfers to other funds for debt service payments.

Transfers include interfund transfers such as subsidies for Transit and the Community Development Block Grant.

Reserves refer to unallocated funds. The actual years are audited and, therefore, not reflective of estimated or adopted reserves.

**FISCAL 2003 BUDGET**

**OPERATING EXPENSES**



Board of County Commissioners:		
Personnel	\$114,433,112	
Operating Expenses	132,701,245	
Capital Outlay	24,684,975	
Other Expenses	<u>13,501,260</u>	
Total BOCC Operating Departments		\$285,320,592
Constitutional Officers		117,922,391
Courts		<u>15,424,886</u>
Total Operating Expenses		\$418,667,869

The above chart represents operating expenses for the departments under the Board of County Commissioners as well as Court Services, Public Defender, State Attorney, Medical Examiner, and the Constitutional Officers.

Under the Board of County Commissioners, each department may or may not have expenditures in each category. The section entitled "Personnel" is comprised of all salaries and fringe benefits; "Operating" expenses are for general operating expenses such as goods and services. "Capital Outlay" is for equipment, vehicles, and library books.

Other expenses refers to principal and interest payments as well as grants and aids to other governments and organizations.

*FISCAL 2003 BUDGET*

**OPERATING BUDGET VARIANCES OF 5%  
UNDER BOARD OF COUNTY COMMISSIONERS**

**Animal Services**

The budget was increased per Memo of Understanding. In addition, budget was increased for the additional personnel and operating expenditures associated with the Spay and Neuter programs.

**County Lands**

The budget increase is due to the addition of two new positions and purchase of replacement equipment.

**Community Development**

The budget increase is due to the addition of seven new positions for the maintenance and enhancement of service levels.

**County Administration**

The budget increase is due to the addition of two new positions for housing policy enforcement and management of County's risk program.

**Fleet Maintenance**

The budget increase is due to bringing some County functions back in-house, the need for additional equipment and the corresponding maintenance and repair has increased.

**Hearing Examiner**

The budget was increased due to increase in court reporting expenditures and indirect costs.

**Human Resources**

The budget increase is due to the addition of two positions. One position is for reception area and the other is for county staff training. There are additional funds for county staff training.

**Human Services**

The budget increase is due to over \$1.5 million of unspent grant funds carried over from previous fiscal years. Also, funds were added for the Living Independently For Today Program until potential grant funds are received. There were also additional operating costs.

**ITG (Information Technology Group)**

The budget increase is due to the data processing and telecommunications vendors' contract COLA increase, Microsoft site license fee, newly leased office space, and storage area networking initiative to reduce long-term server costs.



## *FISCAL 2003 BUDGET*

### **Library**

The budget increase is due to the addition of two new positions for establishing an optimal level of service and increased Intergovernmental Service (IGS) charges.

### **Natural Resources**

The budget increase is due to the purchase of new and replacement equipment for the Environmental Lab.

### **Parks & Recreation**

The budget was increased due to salary adjustments based on a recent compensation study and increased IGS and indirect costs.

### **Public Safety**

The budget increase is due to the addition of two new ambulance units and Advanced Life Support-Non Transport in Pine Island and Alva. This requires an addition of six EMTs, fourteen Paramedic IIs and four Lieutenants/EMS. Other factors are refurbishment of ambulances, helicopter modifications, and warehouse equipment.

### **Purchasing**

The budget increase is due to increased costs for building lease occurring in FY01-02.

### **Smart Growth**

The budget increase is due to IGS charges incurred, which were not previously included when the program was established last year.

### **Transportation**

The budget increase is due to the addition of fifteen positions, six in the Traffic Division and nine in the Operations Division. These additions are in reaction to growth with additional funds going toward landscaping, roadway engineering and maintenance. Additional and replacement equipment are for Operations and Toll Facilities.

### **Utilities**

The budget increase is due to the addition of twenty-one positions and equipment needed for operation of Gulf Environmental Services (GES) in FY02-03.

*FISCAL 2003 BUDGET*



**FISCAL 2003 BUDGET**

**OPERATING BUDGETS BY DEPARTMENTS UNDER THE  
BOARD OF COUNTY COMMISSIONERS**

<u>DEPARTMENTS</u>							ADOPTED	ADOPTED	ADOPTED FY02
	<u>FY95-96</u>	<u>FY96-97</u>	<u>FY97-98</u>	<u>FY98-99</u>	<u>FY99-00</u>	<u>FY00-01</u>	<u>BUDGET</u> <u>FY01-02</u>	<u>BUDGET</u> <u>FY02-03</u>	TO ADOPTED FY03 <u>PERCENT</u> <u>CHANGE</u>
Public Safety	\$ 14,419,482	\$ 16,073,889	\$ 17,872,427	\$ 18,494,262	\$ 18,744,538	\$ 21,814,799	\$ 28,384,135	\$ 35,292,609	24.3%
Library	8,516,246	10,487,107	9,522,541	10,804,156	13,369,299	14,266,434	16,893,484	19,265,199	14.0%
Parks & Recreation	12,701,818	13,006,443	13,989,956	13,430,576	14,709,439	15,337,931	16,370,425	18,264,676	11.6%
Transit	4,731,110	11,544,072	6,132,142	8,223,802	11,135,351	12,163,340	14,996,424	15,033,871	0.2%
Communications	5,219,700	3,827,418	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Economic Develop.	808,660	1,662,131	1,811,396	1,221,240	2,321,554	1,954,123	1,493,292	1,483,923	-0.6%
Human Services	19,759,730	23,525,761	25,162,194	12,734,435	15,142,295	15,266,757	16,918,228	19,476,597	15.1%
Lee County Utilities	N/A	N/A	14,951,828	15,714,305	24,490,562	24,769,150	27,003,576	30,310,247	12.2%
Transportation	24,368,021	25,521,311	27,191,509	25,203,999	23,053,951	27,055,603	32,934,414	37,154,658	12.8%
Construction & Design	6,642,629	7,108,572	7,084,867	7,337,297	8,019,740	8,624,108	8,604,309	8,918,554	3.7%
Solid Waste	N/A	N/A	25,455,961	26,542,498	27,089,322	29,306,955	32,632,814	32,948,969	1.0%
Public Works	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
County Commission	793,319	869,980	927,664	935,945	940,481	938,118	1,091,879	1,094,302	0.2%
Hearing Examiner	449,052	426,452	538,157	562,094	584,228	599,098	663,476	714,787	7.7%
County Administration	2,420,043	2,804,156	14,834,074	11,552,820	2,641,480	2,575,740	2,897,887	3,047,583	5.2%
County Attorney	2,449,799	2,485,956	2,472,727	2,557,515	2,534,824	2,689,860	3,267,181	3,290,118	0.7%
Visitor & Conv. Bureau	4,560,120	5,825,157	6,714,075	6,576,016	6,201,730	6,512,709	7,319,175	7,088,337	-3.2%
Comm. Redev. Agency	429,382	463,226	440,092	N/A	N/A	N/A	N/A	N/A	N/A
Community Development	11,077,260	12,229,738	10,083,802	12,679,045	13,765,962	14,501,528	16,403,114	18,424,086	12.3%
Administrative Svcs.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Purchasing	685,291	728,002	702,686	727,750	608,113	640,300	799,073	867,091	8.5%
Animal Services	N/A	N/A	N/A	1,415,136	1,651,291	1,757,756	1,791,262	2,395,182	33.7%
Natural Resources	N/A	N/A	2,507,880	2,729,803	2,878,124	3,049,209	3,845,946	4,039,411	5.0%
Smart Growth	N/A	N/A	N/A	N/A	N/A	N/A	340,000	357,479	5.1%

**FISCAL 2003 BUDGET**

**OPERATING BUDGETS BY DEPARTMENTS UNDER THE  
BOARD OF COUNTY COMMISSIONERS, Continued**

DEPARTMENTS	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	ADOPTED FY02
	FY95-96	FY96-97	FY97-98	FY98-99	FY99-00	FY00-01	BUDGET FY01-02	BUDGET FY02-03	TO ADOPTED FY03 PERCENT CHANGE
Fleet Management	\$ N/A	\$ 3,381,845	\$ 3,172,024	\$ 4,070,127	\$ 4,899,294	\$ 4,802,975	\$ 4,766,557	\$ 5,023,608	5.4%
Management Info. Svcs.	3,023,635	3,077,732	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Information Technology	N/A	N/A	8,651,513	9,225,133	10,139,885	11,064,712	11,643,758	12,470,548	7.1%
Public Resources	1,567,611	1,221,653	1,358,280	1,449,531	1,521,219	1,825,496	1,834,459	1,849,891	0.8%
Environmental Services	48,106,283	40,014,355	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Internal Services	2,760,615	3,100,647	3,959,890	4,117,181	4,023,574	3,167,831	4,073,969	2,690,264	-34.0%
Human Resources	1,111,978	980,360	1,104,111	1,143,944	1,495,872	1,713,287	1,995,914	2,181,462	9.3%
County Lands	N/A	N/A	N/A	N/A	0	912,886	998,444	1,141,370	14.3%
Sports Development	N/A	N/A	N/A	N/A	N/A	N/A	N/A	495,770	N/A
<b>TOTAL</b>	<b>\$ 176,601,784</b>	<b>\$ 190,365,963</b>	<b>\$ 206,641,796</b>	<b>\$ 199,448,610</b>	<b>\$ 229,359,054</b>	<b>\$ 227,310,705</b>	<b>\$ 259,963,195</b>	<b>\$ 285,320,592</b>	<b>9.8%</b>

N/A's are a result of County Organizational Charges.

Note: While yearly departmental comparisons have been reported as accurate as possible, some fluctuations may occur due to these organizational changes.

**FISCAL 2003 BUDGET**

**OPERATING BUDGETS FOR COURTS AND CONSTITUTIONALS**

	ACTUAL						ADOPTED	ADOPTED	ESTIMATED
	FY95-96	FY96-97	FY97-98	FY98-99	FY99-00	FY00-01	BUDGET	BUDGET	TO ADOPTED
							FY01-02	FY02-03	PERCENT
									CHANGE
<b>COURTS</b>									
Court Services	\$ 6,531,344	\$ 8,365,809	\$ 8,655,379	\$ 9,429,520	\$ 9,665,836	\$ 9,828,747	\$ 10,192,704	\$ 12,073,066	18.4%
Bd. Support	N/A	N/A	N/A	N/A	N/A	N/A	922,895	563,654	-38.9%
TOTAL	\$ N/A	\$ N/A	\$ N/A	\$ N/A	\$ N/A	\$ 9,828,747	\$ 11,115,599	\$ 12,636,720	13.7%
Public Defender	\$ 337,210	\$ 364,661	\$ 619,169	\$ 759,044	\$ 654,786	\$ 619,600	\$ 508,663	\$ 600,042	18.0%
State Attorney	530,358	538,448	875,507	932,706	665,158	850,844	841,703	851,462	1.2%
Medical Examiner	822,671	880,036	885,183	876,578	873,325	902,970	918,955	1,336,662	45.5%
TOTAL COURTS	\$ 8,221,583	\$ 10,148,954	\$ 11,035,238	\$ 11,997,848	\$ 11,859,105	\$ 12,202,161	\$ 13,384,920	\$ 15,424,886	15.2%
<b>CONSTITUTIONALS</b>									
Tax Collector	\$ 5,658,438	\$ 6,587,645	\$ 5,957,312	\$ 7,786,935	\$ 8,583,190	\$ 9,228,368	\$ 9,944,868	\$ 10,394,754	4.5%
Bd. Support	680,292	664,203	546,005	697,955	739,620	930,640	968,788	1,093,786	12.9%
TOTAL	\$ 6,338,730	\$ 7,251,848	\$ 6,503,317	\$ 8,484,890	\$ 9,322,810	\$ 10,159,008	\$ 10,913,656	\$ 11,488,540	5.3%
Clerk to Board	\$ 2,499,384	\$ 4,304,881	\$ 3,516,298	\$ 5,810,630	\$ 4,739,233	\$ 4,682,749	\$ 6,817,674	\$ 7,521,260	10.3%
Bd. Support	240,001	228,539	207,620	318,157	742,186	842,479	763,340	850,015	11.4%
Clerk of Courts	2,437,041	2,338,817	1,796,977	1,855,279	1,940,590	1,942,223	0	0	N/A
TOTAL	\$ 5,176,426	\$ 6,872,237	\$ 5,520,895	\$ 7,984,066	\$ 7,422,009	\$ 7,467,451	\$ 7,581,014	\$ 8,725,275	15.1%
Prop Appraiser	\$ 2,646,219	\$ 3,155,173	\$ 3,030,400	\$ 3,654,296	\$ 3,736,389	\$ 4,193,617	\$ 4,948,259	\$ 5,147,399	4.0%
Bd. Support	1,758,842	1,816,627	1,635,023	3,959,682	1,895,167	2,255,399	1,831,638	2,036,604	11.2%
TOTAL	\$ 4,405,061	\$ 4,971,800	\$ 4,665,423	\$ 7,613,978	\$ 5,631,556	\$ 6,449,016	\$ 6,779,897	\$ 7,184,003	6.0%
Supv. of Elect.	\$ 2,152,165	\$ 1,904,725	\$ 2,109,062	\$ 1,865,482	\$ 2,109,062	\$ 2,146,025	\$ 2,379,745	\$ 3,077,900	29.3%
Bd. Support	187,102	185,535	295,994	308,313	264,913	402,717	397,482	463,799	16.7%
TOTAL	\$ 2,339,267	\$ 2,090,260	\$ 2,405,056	\$ 2,173,795	\$ 2,373,975	\$ 2,548,742	\$ 2,777,227	\$ 3,541,699	27.5%
Sheriff Disb-Law Enf.	\$ 33,640,694	\$ 33,488,463	\$ 36,491,873	\$ 39,408,668	\$ 43,578,264	\$ 46,483,244	\$ 52,912,440	\$ 57,576,306	8.8%
Sheriff Disb-Correct	10,208,826	12,261,527	12,735,521	12,700,419	15,127,285	18,137,455	21,227,405	25,298,477	19.2%
Sheriff - Miscellaneous	N/A	N/A	N/A	N/A	N/A	368,148	0	0	N/A
Support	1,926,156	1,872,007	2,026,704	2,488,100	1,535,499	1,693,464	1,968,811	4,055,091	106.0%
Trust & Agency	301,600	220,888	108,808	77,548	132,510	73,018	21,150	53,000	150.6%
TOTAL	\$ 46,077,276	\$ 47,842,885	\$ 51,362,906	\$ 54,674,735	\$ 60,373,558	\$ 66,755,329	\$ 76,129,806	\$ 86,982,874	14.3%
TOTAL CONSTITUTIONALS	\$ 64,336,760	\$ 69,029,030	\$ 70,457,597	\$ 80,931,464	\$ 85,123,908	\$ 93,379,546	\$ 104,181,600	\$ 117,922,391	13.2%
TOTAL COURTS AND CONSTITUTIONALS	\$ 72,558,343	\$ 79,177,984	\$ 81,492,835	\$ 92,929,312	\$ 96,983,013	\$ 105,581,707	\$ 117,566,520	\$ 133,347,277	13.4%

*FISCAL 2003 BUDGET*

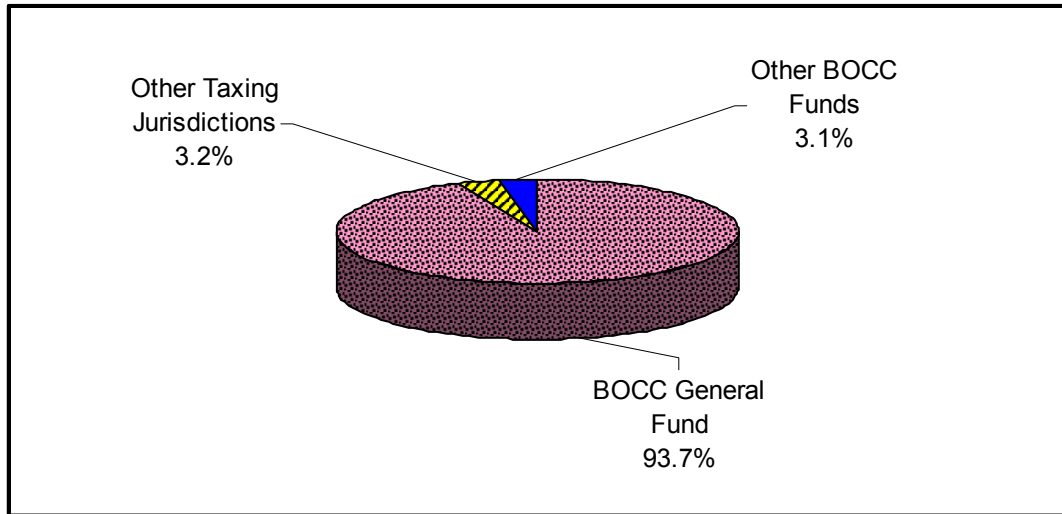
**OPERATING BUDGETS BY BOCC DEPARTMENTS  
COURTS AND CONSTITUTIONALS**

SUMMARY	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	ESTIMATED
	FY95-96	FY96-97	FY97-98	FY98-99	FY99-00	FY00-01	BUDGET	BUDGET	TO ADOPTED
							FY01-02	FY02-03	PERCENT
									CHANGE
TOTAL									
Courts and									
Constitutionals	\$ 72,558,343	\$ 79,177,984	\$ 81,492,835	\$ 92,929,312	\$ 96,983,013	\$ 105,581,707	\$ 117,566,520	\$ 133,347,277	8.9%
TOTAL									
Departments	\$ 176,601,784	\$ 190,365,963	\$ 206,641,796	\$ 199,448,610	\$ 229,359,054	\$ 227,310,705	\$ 259,963,195	\$ 285,320,592	-0.9%
TOTAL									
OPERATING	\$ 249,160,127	\$ 269,543,947	\$ 288,134,631	\$ 292,377,922	\$ 326,342,067	\$ 332,892,412	\$ 377,529,715	\$ 418,667,869	2.0%

\* Clerk of Courts Total excludes Tourist Audit Collection Fee budget. The Clerk receives from Tourist tax dollars an amount for auditing these tax collections. For FY 02-03, the budgeted amount is \$354,000.

**FISCAL 2003 BUDGET**

**CONSTITUTIONAL OFFICERS  
FY02-03 "OPERATING" BUDGETS**



	<u>FUNDED BY GENERAL FUND</u>	<u>FUNDED BY OTHER BoCC FUNDS</u>	<u>FUNDED BY OTHER TAXING AUTHORITIES</u>	<u>FY02-03 BUDGETS</u>
<b>CONSTITUTIONAL OFFICERS</b>				
<b>CLERK TO THE BOARD:</b>				
Operating Expense	\$7,521,260	\$354,000	\$0	\$7,875,260
Support	850,015	0	0	850,015
Total Clerk To The Board	<u>\$8,371,275</u>	<u>\$354,000</u>	<u>\$0</u>	<u>\$8,725,275</u>
<b>PROPERTY APPRAISER:</b>				
Operating Expense	\$4,209,535	\$937,864	\$593,437	\$5,740,836
Support	2,036,604	0	0	2,036,604
Total Property Appraiser	<u>\$6,246,139</u>	<u>\$937,864</u>	<u>\$593,437</u>	<u>\$7,777,440</u>
<b>TAX COLLECTOR:</b>				
Operating Expense	\$8,000,000	\$2,394,754	\$3,310,681	\$13,705,435
Support	1,093,786	0	0	1,093,786
Total Tax Collector	<u>\$9,093,786</u>	<u>\$2,394,754</u>	<u>\$3,310,681</u>	<u>\$14,799,221</u>
<b>SUPERVISOR OF ELECTIONS:</b>				
Operating Expense	\$3,077,900	\$0	\$0	\$3,077,900
Support	463,799	0	0	463,799
Total Supervisor of Elections	<u>\$3,541,699</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,541,699</u>
<b>SHERIFF:</b>				
Personal Services	\$66,553,307	\$0	\$0	\$66,553,307
Operating Expense	13,615,226	53,000	0	13,668,226
Support	4,055,091	0	0	4,055,091
Capital Outlay	2,706,250	0	0	2,706,250
Reserves for Contingency	0	0	0	0
Total Sheriff	<u>\$86,929,874</u>	<u>\$53,000</u>	<u>\$0</u>	<u>\$86,982,874</u>
<b>GRAND TOTAL</b>	<u><b>\$114,182,773</b></u>	<u><b>\$3,739,618</b></u>	<u><b>\$3,904,118</b></u>	<u><b>\$121,826,509</b></u>

## **CONSTITUTIONAL OFFICERS FY02-03 "OPERATING" BUDGETS (CONTINUED)**

### **CLERK OF COURTS**

The Clerk operating budget of \$8.7 million is budgeted in the General Fund and Visitor and Convention Bureau (VCB). The Clerk receives from VCB Tourist Tax dollars an amount for auditing these tax collections. For FY02-03, the budgeted amount is \$354,000. The operating budget is divided into two areas: Operating Expenses (\$7,875,260); and Support (\$850,015). In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Clerk to the Board. These expenditures are for county building maintenance, building rental, and other internal service charges.

### **PROPERTY APPRAISER**

The Property Appraiser's operating budget is proportionately divided among all taxing authorities within Lee County. Approximately 90% of the budget (\$5,147,399) is allocated under the Board for all county funds receiving ad valorem taxes. This includes the General Fund's payment for the School Board, as well as the cities' portions. The remaining portion of the budget is not reflected in this budget document, but would be reflected in each of the other independent taxing district budgets. In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Property Appraiser. These expenditures are for county data processing, building rental, utilities, postage for TRIM notices, and other internal service charges.

### **TAX COLLECTOR**

The Tax Collector's operating budget is more than fully funded through the State-mandated fees and commissions. These fees and commissions are deducted from the revenues collected and retained by the Tax Collector for their operation. In this document, \$10,394,754 is budgeted under various operating and non-operating funds for these commissions. The commissions/fees budgeted are for ad valorem taxes, special assessments, and occupational licenses. Additional fees and commissions for the remaining portion of the budget would be reflected in each of the other taxing district's budgets. In addition to the operating budget portion budgeted, certain expenditures have also been budgeted in the General Fund for "support" to the Tax Collector. These expenditures are for building rental, utilities, and other internal service charges.

### **SUPERVISOR OF ELECTIONS**

The Supervisor of Elections' operating budget is allocated in the General Fund at \$3,077,900. In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Supervisor of Elections. These expenditures are for building rental and county building maintenance.

### **SHERIFF**

The Sheriff's operating budget is allocated in the General Fund (\$82,874,783). In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Sheriff (\$4,055,091). These expenditures are for building rental and utilities.



## **DEBT SERVICE INTRODUCTION**

### **Existing Debt Service**

The Capital Improvements Section of the Budget includes a detailed listing of all existing debt issues for Enterprise Debt, Governmental Debt and two Certificates of Participation. Included are the titles of each bond issue, principal and interest payments due, the number of years to maturity and the source of funds for payment.

### **Capability to Issue Debt**

Lee County does not have specific legal debt limits. The County has issued debt in two broad ranging categories – Enterprise Debt and Governmental Debt. Each has its own set of criteria that establish debt capacity. Lee County has no ad valorem debt.

### **Enterprise Debt**

Lee County has issued debt for a variety of Enterprise Fund related debt (Transportation, Solid Waste and Utilities). The **Enterprise Debt** is funded from specific revenue streams related to the purpose for which improvements will be made (toll revenues, water and sewer revenues etc.). Separate funds are established for each debt issue. Those revenue streams provide sufficient funding to meet debt service requirements. Various modeling procedures are used to initially determine debt capabilities related to such factors as trip generation (toll bridges) or growth in customers (solid waste and utilities). Rates are established to insure payment of existing debt and operation of facilities.

### **Governmental Debt**

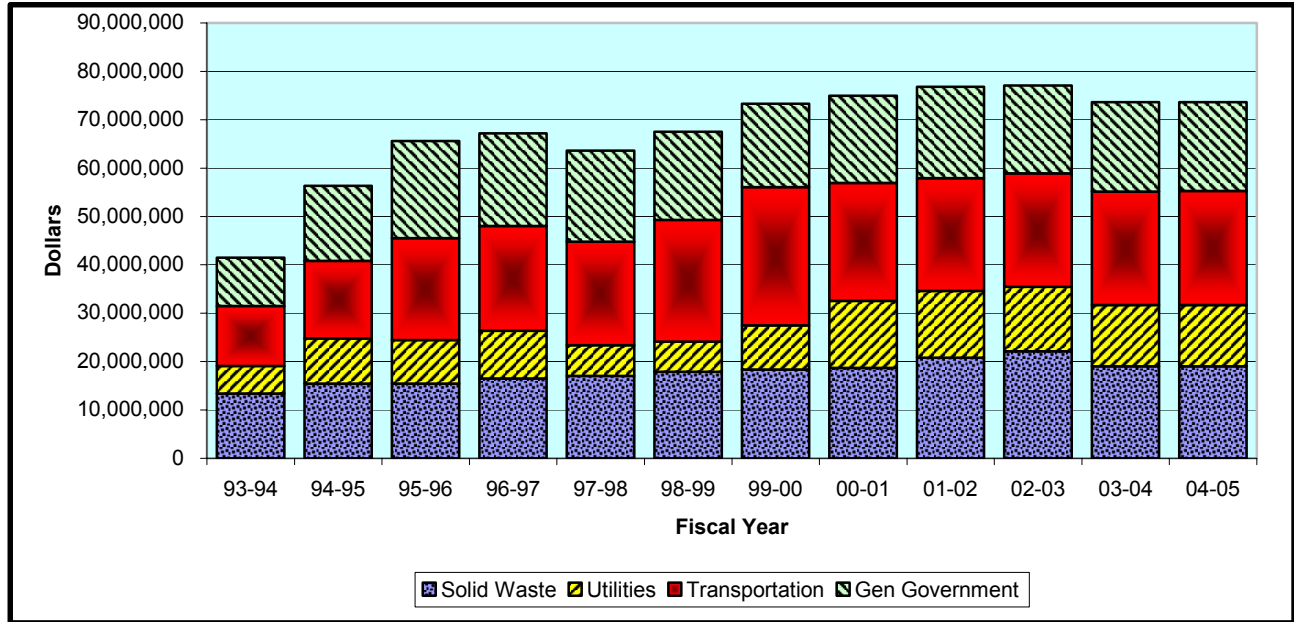
One form of **Governmental Debt** is Capital Revenue Debt. It is funded from non-ad valorem revenues. A group of revenues have been established that together are pledged to a series of bond issues. Revenues included in that group are Ambulance Service Receipts, Building and Zoning Permits and Fees, Data Processing Fees, Excess County Officer Fees, Franchise Fees, Guaranteed Entitlement Funds, Investment Earnings, License Fees, Pledged Gas Taxes and Sales Taxes. Separate funds are established for each debt issue.

The County is required by Resolution to set up and appropriate in its annual budget for expenditure in each of the fiscal years during which any Bonds are Outstanding and unpaid, sufficient Pledged Revenues to pay the principal and interest on any Outstanding Bonds. The County may issue additional bonds on parity with these bonds as long as it can meet an “additional bonds test” as specified by bond insurance. Therefore, all of the debt obligations are annually programmed into the budget at the same time as other needs are being funded. This insures that debt obligations do not unexpectedly result in a reduction in current or future operations.

Another type of Government Debt is Special Assessments for specific improvements. These usually are issued through Municipal Service Benefit Units (MSBU's) that are attributed to and paid for by residents in specific areas.

*FISCAL 2003 BUDGET*

**DEBT SERVICE  
PRINCIPAL AND INTEREST PAYMENTS  
FY93-94 THROUGH FY04-05**



(In Millions)

FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01	FY02	FY03	FY04	FY05
Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Adopted	Projected	Projected
\$41.5	\$56.3	\$65.6	\$67.2	\$63.6	\$67.5	\$73.3	\$75.0	\$76.7	\$77.7	\$73.6	\$73.7

This chart illustrates the amount and categorization of debt over time (principal and interest). The categories listed represent different kinds of debt issues. The Port Authority is not included. However, the Port Authority issued \$327.3 million in new bonds for a new Midfield Terminal and associated improvements. The effect of this debt may be seen in the chart - "Annual County Debt Service"(1985 - 2033).

**Historical Summary of Debt Financing Activity**

**General Government**

Included are revenue bonds supported by non-ad valorem revenues whose project scopes range from renovation of the Lee County Courthouse to construction of Lakes Park; certificates of participation that were issued for construction of a fleet maintenance building, a County facility in Cape Coral, communications and computer equipment, and construction of new facilities for the Supervisor of Elections, Tax Collector, and Property Appraiser. In 1992 bonds were sold for a portion of the funds to construct a new Shady Rest Care Pavilion. New bonds were issued in October 1995 to repay short-term commercial paper loans for capital improvements (MSBU), and to finance renovation/construction of the Public Safety and Public Works buildings.

## *FISCAL 2003 BUDGET*

### **DEBT SERVICE (CONTINUED)**

#### **Transportation**

Transportation related projects include debt financing supported by gas taxes and toll revenues. Gas taxes are being used to retire debt for two issues that provided over \$48,500,000 in monies for street improvements including the widening of Daniels Parkway and College Parkway, along with ten other projects.

Toll revenue is the funding source to retire debt incurred for the construction of the Sanibel, Cape Coral and Midpoint Bridges. Bonds were issued in 1991 and refinanced in 1993 for design and engineering of the Midpoint Bridge.

In 1995 two bond issues were completed - \$96.5 million for construction of the Midpoint Bridge supported by capitalized interest for two years and toll revenues; and \$35.4 million for construction of the Midpoint Bridge corridor supported by the Five Cent Local Option Gas Tax.

#### **Solid Waste**

In December 1995, \$27,880,000 in bonds was issued for the acquisition and construction of the first phase of a new landfill and for the acquisition of two transfer stations in Hendry County.

#### **Law Enforcement**

The Ortiz Correctional Center has been completed and is expected to be fully operational during FY02-03. The project consists of three phases and a Juvenile Assessment Center in downtown Fort Myers. Phase I has been funded from electrical franchise fees and bond proceeds from several existing bond issues. Phase II, III and the Juvenile Assessment Center and renovations to the Emergency Operations Center (EOC) were funded on July 12, 2000 from the proceeds of an \$18,200,000 Bond Issue (Capital Revenue Bonds, Series 2000). The proceeds were also used to repay a \$1,970,000 commercial paper loan originally borrowed to provide construction funds.

#### **Bond Refinancing**

In January 1996, \$12,125,000 in Certificates of Participation was refunded followed in June, 1997 by \$18,705,000 in Capital Revenue Bonds. Through this refinancing, the General Fund Debt was restructured saving \$6.5 million in interest. In August 1997, \$14,705,000 in Series 1989 Six Cent Local Option Gas Tax Bonds was refunded. In June 1999, \$36,190,000 was sold as the Capital Refunding Revenue Bonds, Series 1999A, to refund a Series 1989A bond. July, 2001 saw the refunding of the Series 1991 Transportation Refunding Revenue Bonds with the Transportation Facilities Refunding Revenue Bonds, Series 2001A for a savings of \$8.2 million. Finally, on November 6, 2001, the Solid Waste System Revenue Bonds, Series 1991A and 1991B were refunded by the Solid Waste System Series Revenue Bonds, Series 2001 with \$28.5 million in savings (not adjusted for present value). From March, 1993 through November, 2001, interest savings have been in excess of \$68.1 million (not adjusted for present value).

## *FISCAL 2003 BUDGET*

### **DEBT SERVICE (CONTINUED)**

#### **Projected Bonding and Other Debt Financing Activities**

##### **Transportation**

The Board of County Commissioners approved the potential refunding of a portion of the Series 1995 Capital Transportation Facilities Bonds (MidPoint Bridge) on August 4, 1998. Documents were prepared for bond issuance but market conditions have not yielded the desired 3% present value savings. The refunding is expected to occur if market conditions improve. However, the offering documents would have to be updated.

##### **Utilities**

In 1999, \$134,615,000 in Water and Sewer Revenue Bonds, Series 1999A, were sold for the acquisition of facilities formerly held by Avatar Properties (Florida Cities Utility). Avatar Property within the Town of Fort Myers Beach was not included.

The County purchased the Fort Myers Beach Water System from Severn Trent/Avatar on September 29, 2000. The Town of Fort Myers Beach purchased the water lines from the County on August 3, 2001. The Utilities Department has identified \$101.9 million in capital projects through FY05-06. Plans are underway to use a combination of bond financing, State Revolving Loan Funds from the Florida Department of Environmental Protection (DEP) and cash for a variety of capital projects. Top priority is construction of the North Lee County Water Treatment Plant.

##### **Solid Waste**

Financing for construction of a third combustion unit at the Waste-to-Energy Facility is expected to be initiated during the summer of FY02-03. A combination of cash, debt service reserves and a bond issue are expected to fund the project estimated to cost \$79 million.

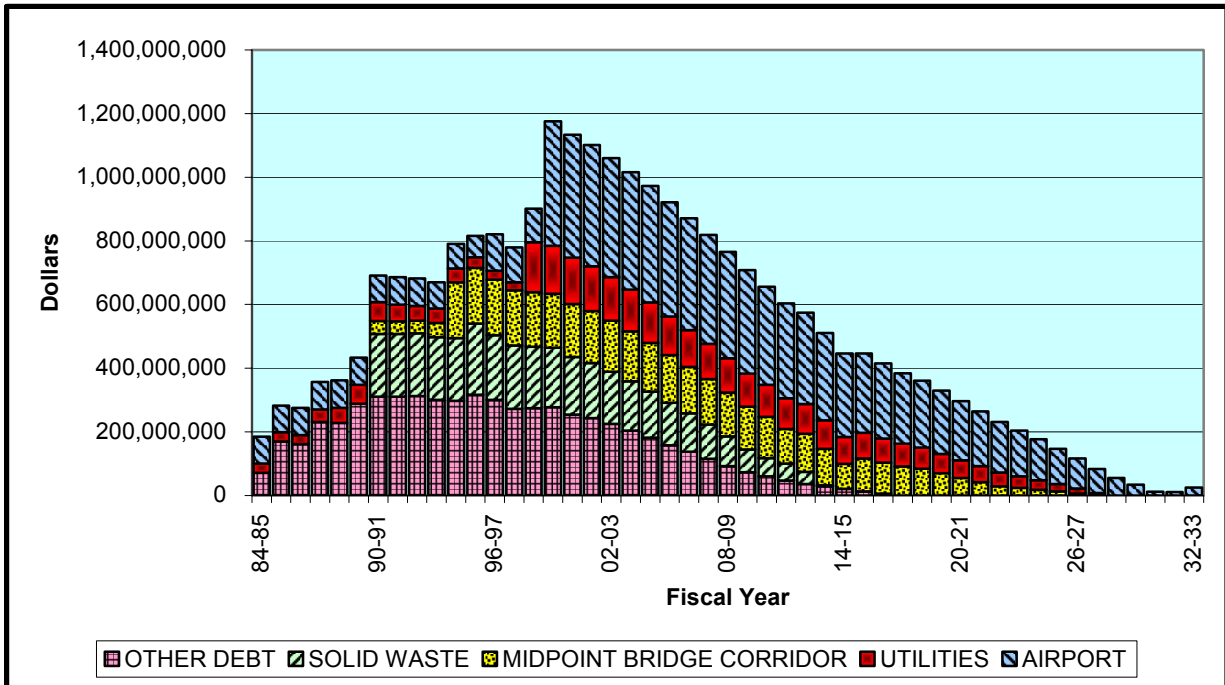
For much more detailed information about Lee County's debt financing, the *Lee County Debt Manual* may be found at [www.lee-county.com](http://www.lee-county.com) under "Lee County Documents Online".

The chart entitled Annual County Debt Outstanding (Principal Payments Only) provides a pictorial profile of changes in the County's debt level. The County has no maximum debt level but is governed by debt ratio guidelines relative to the different kinds of issues being financed. The growth in principal payments in the late 1980's corresponds with a significant growth in the county's capital program. In 1991, the county issued debt for construction of a Waste to Energy Facility. That project is indicated separately because of the large magnitude of the issue (\$197 Million) compared to other previous bond activity.

The chart entitled Annual County Debt Service (Port Authority and All Other) Includes Principal and Interest provides a longer-term historical look and projection of payments than the Debt Service chart that details only twelve years.

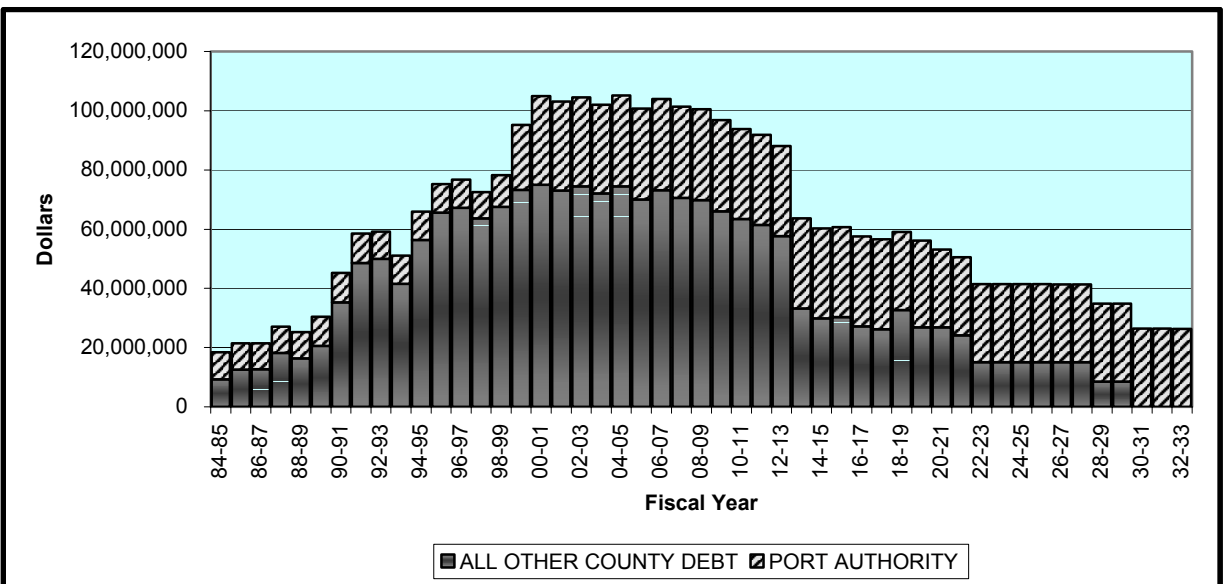
*FISCAL 2003 BUDGET*

**ANNUAL COUNTY DEBT OUTSTANDING  
(PRINCIPAL PAYMENTS ONLY)**



Source: Budget Services September 2002.

**ANNUAL COUNTY DEBT SERVICE  
(PORT AUTHORITY AND ALL OTHER)  
INCLUDES PRINCIPAL AND INTEREST**



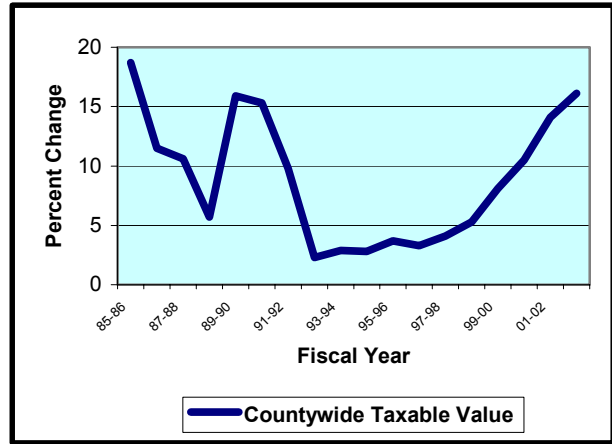
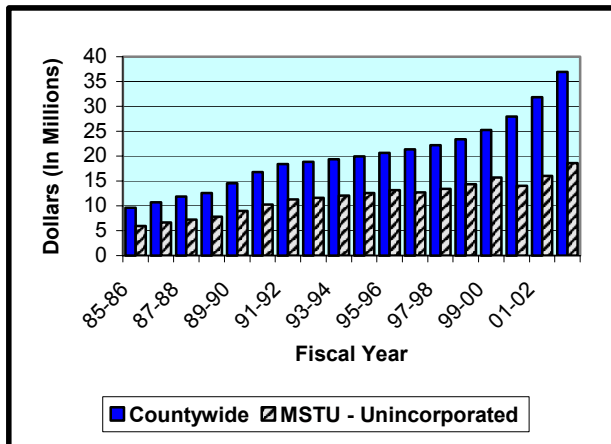
Source: Budget Services, September 2002.

*FISCAL 2003 BUDGET*



FISCAL 2003 BUDGET

TAXABLE PROPERTY VALUES  
FY85-86 THROUGH FY02-03



<u>Fiscal Year</u>	<u>Countywide (In Billions)</u>	<u>Annual Percent Change</u>	<u>MSTU- Unincorporated (In Billions)</u>	<u>Annual Percent Change</u>
85-86	9.620	18.7	5.970	19.2
86-87	10.733	11.5	6.673	11.8
87-88	11.874	10.6	7.230	8.4
88-89	12.548	5.7	7.806	8.0
89-90	14.543	15.9	8.979	15.0
90-91	16.773	15.3	10.233	14.0
91-92	18.421	9.8	11.255	10.0
92-93	18.844	2.3	11.628	3.3
93-94	19.382	2.9	12.082	3.9
94-95	19.916	2.8	12.560	4.0
95-96	20.647	3.7	13.167	4.8
96-97	21.323	3.3	12.687	(3.6)
97-98	22.197	4.1	13.426	5.8
98-99	23.374	5.3	14.348	6.9
99-00	25.257	8.1	15.703	9.4
00-01	27.919	10.5	14.024	(10.7)
01-02	31.878	14.1	16.009	14.1
02-03	36.917	15.9	18.580	16.1

Countywide

Since FY86, the countywide taxable valuation has grown approximately \$27.30 billion. This represents an average annual growth rate of 8.91%. The countywide valuation certified on October 10, 2002 was \$36,916,753,496. Two factors account for this growth: new construction, and increased market value of existing property due to consumer demand. The line chart above illustrates the changes.

*FISCAL 2003 BUDGET*

**TAXABLE PROPERTY VALUES (CONTINUED)**

**Unincorporated MSTU**

The taxable valuation for Unincorporated Lee County certified on October 10, 2002 was \$18,579,643,906, an increase of \$12.610 billion over 1986. The incorporation of the Town of Fort Myers Beach in January 1996 led to the removal of properties from the Unincorporated MSTU tax levy. The net result (including new construction) was a 3.6% decline for FY97 over FY96. The FY01 decline of 10.7% is the result of the incorporation of Bonita Springs. The FY02 taxable value increased 14.1% even after experiencing the reduction that occurred due to the incorporation of Bonita Springs in FY01. This was followed by 16.1% annual growth from FY01-02 to FY02-03. The components of this change may be more clearly seen in the chart "Taxable Property Value Increases/Decreases" on the following page.

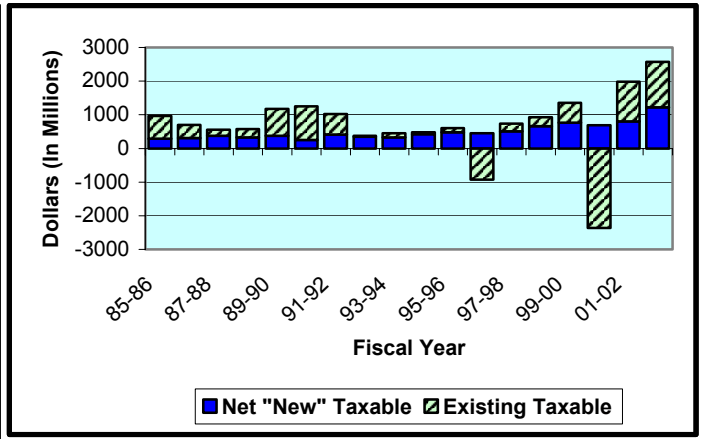
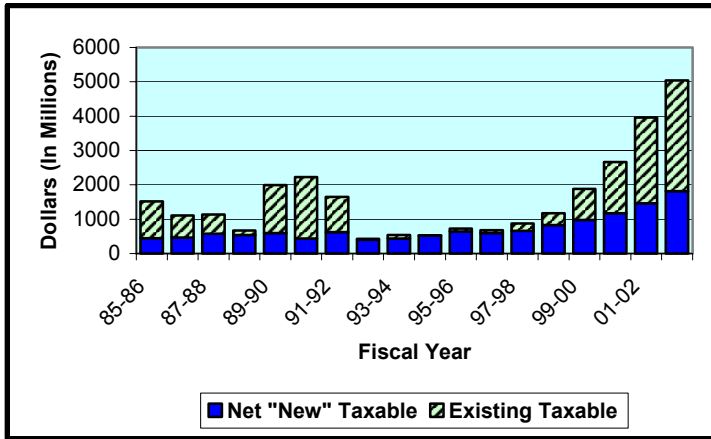


FISCAL 2003 BUDGET

TAXABLE PROPERTY VALUE INCREASES/DECREASES

Countywide

MSTU - Unincorporated



Fiscal Year Period		Countywide (In Millions)			MSTU - Unincorporated (In-Millions)		
From	To	Net "New" Taxable	Existing Taxable	Total Increase/ (Decrease)	Net "New" Taxable	Existing Taxable	Total Increase/ (Decrease)
1985	1986	\$443.6	\$1,071.9	\$1,515.5	\$286.0	\$676.5	\$962.5
1986	1987	461.8	651.2	1,113.0	305.2	397.8	703.0
1987	1988	577.0	564.0	1,141.0	377.7	178.6	556.3
1988	1989	535.8	138.2	674.0	327.7	248.6	576.3
1989	1990	595.7	1,398.4	1,994.1	379.0	794.1	1,173.1
1990	1991	439.1	1,791.0	2,230.1	251.2	1,002.4	1,253.6
1991	1992	622.0	1,026.0	1,648.0	414.7	607.3	1,022.0
1992	1993	402.0	22.0	424.0	344.3	28.7	373.0
1993	1994	434.0	104.0	538.0	332.8	121.2	454.0
1994	1995	523.8	10.2	534.0	425.2	52.8	478.0
1995	1996	643.9	87.1	731.0	479.6	127.4	607.0
1996	1997	597.9	78.1	676.0	448.9	(928.9)	(480.0)
1997	1998	659.4	214.3	873.7	505.4	233.3	738.7
1998	1999	829.4	347.5	1,176.9	664.3	258.2	922.5
1999	2000	982.0	901.4	1,883.4	763.9	590.9	1,354.8
2000	2001	1,170.0	1,491.9	2,661.9	688.3	(2,367.0)	(1,678.7)
2001	2002	1,463.6	2,494.8	3,958.4	803.2	1,181.8	1,985.0
2002	2003*	1,820.8	3,218.1	5,038.9	1,218.5	1,352.0	2,570.5
TOTAL		\$13,201.8	\$15,610.1	\$28,811.9	\$9,015.9	\$4,555.7	\$13,571.6

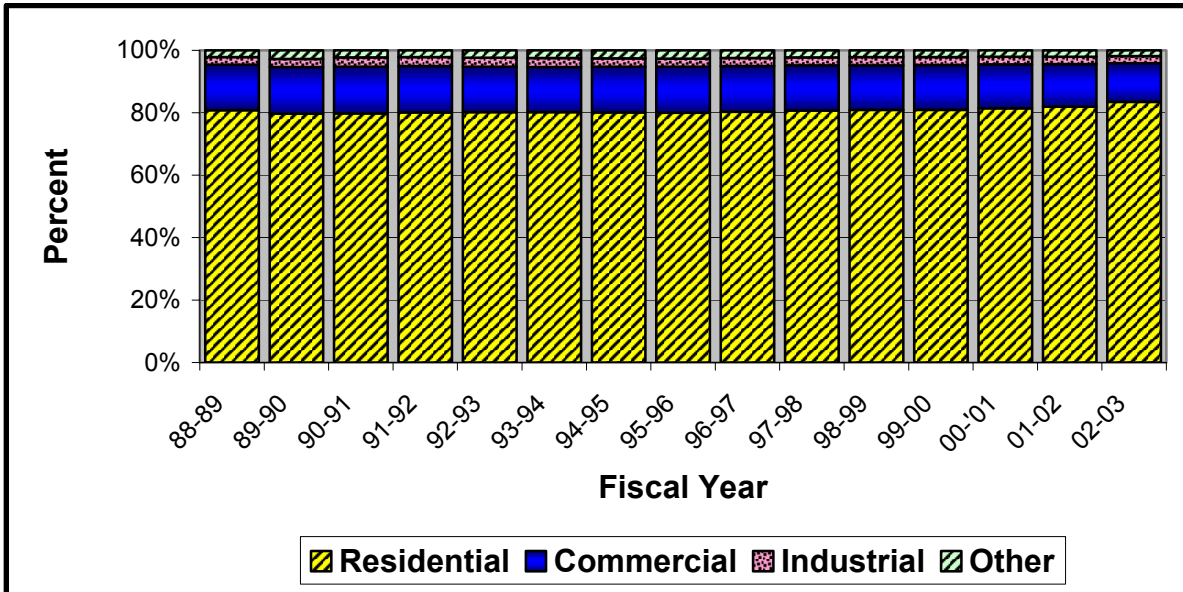
"New" taxable value reflects primarily new construction. Existing taxable value reflects changes in the market value of existing property.

Since FY85-86, 47.1% of the increase in taxable value has occurred in the unincorporated area (which now excludes Fort Myers Beach and Bonita Springs), and 45.8% of the increase in countywide taxable value has resulted from new construction. The reductions in the MSTU-Unincorporated area in 1996-97 and 2000-01 are due to the removal of properties resulting from the incorporation of the Town of Fort Myers Beach (1996-97) and Bonita Springs (2000-01).

\*Based Upon the FY02-03 certified value (10/10/02)

*FISCAL 2003 BUDGET*

## TAXABLE VALUE BY LAND USE FY88-89 THROUGH FY02-03



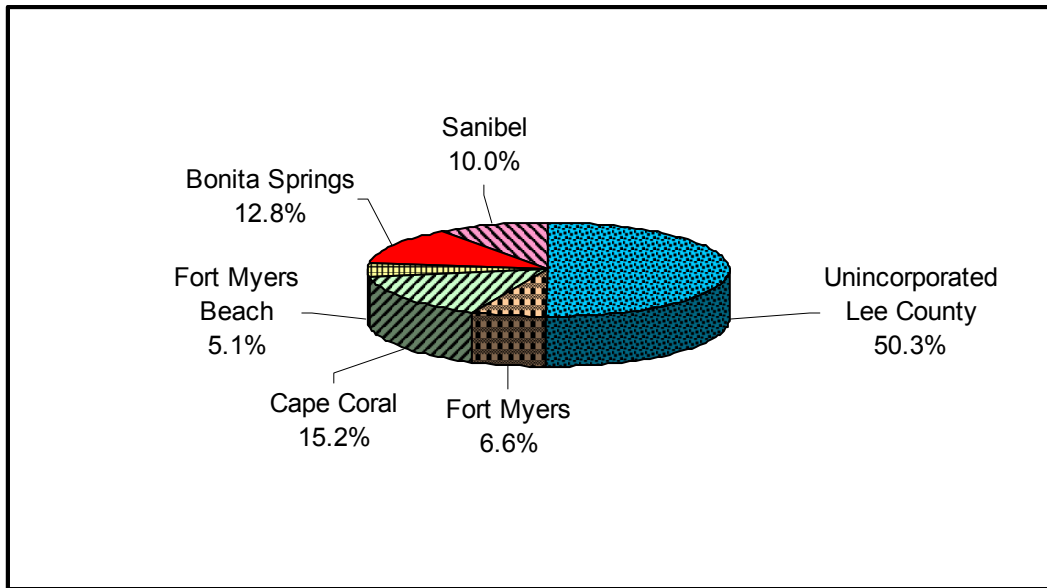
The chart displays a history of taxable value according to land use. The "Other" Category includes institutional, governmental, leasehold, agricultural, non-agricultural and miscellaneous uses.

The graph clearly displays the predominance of residential usage, followed by commercial usage. Of particular note is a 1.6% increase from FY01-02 to FY02-03 in the percentage of residential uses.

As reflected in the above chart, owners of residential property pay the greatest portion of property taxes in Lee County. As the county continues to grow, efforts continue to be directed towards economic diversification. The strengthening of the local economy would be expected to shift the tax base towards more commercial and industrial property.

*FISCAL 2003 BUDGET*

**FY 02-03 DISTRIBUTION OF TAXABLE VALUE IN CITIES AND UNINCORPORATED LEE COUNTY**

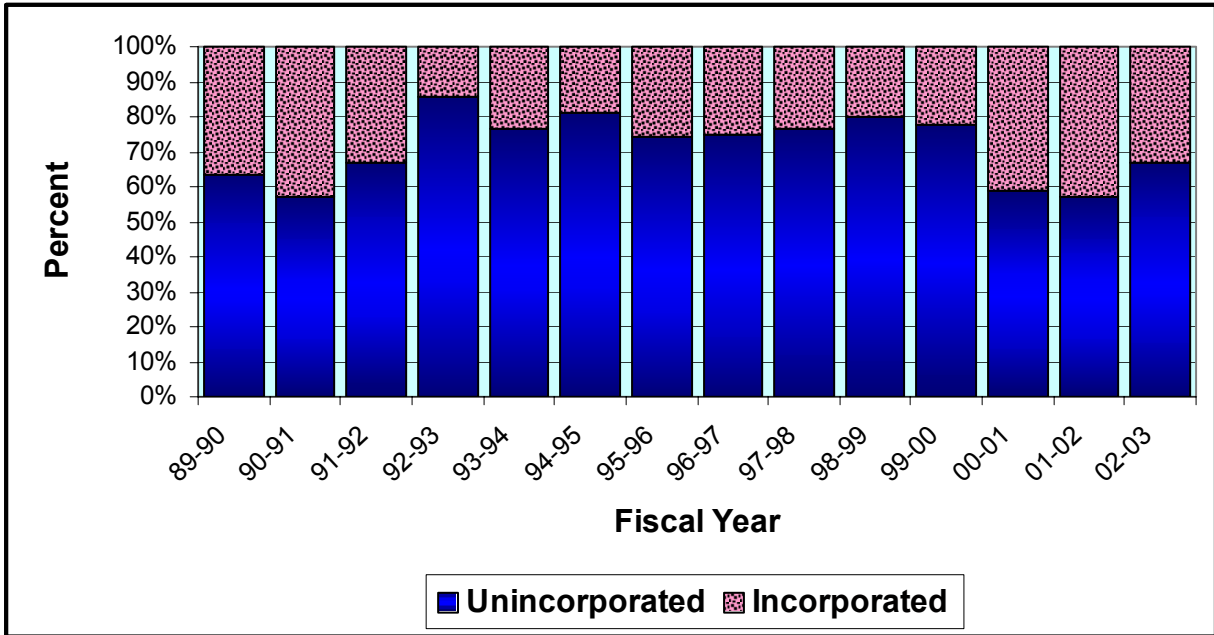


The chart displays the distribution of the 2002 taxable value among the cities and Unincorporated Lee County. Following are the actual taxable values as certified by the Property Appraiser on October 10, 2002:

Unincorporated Lee County	\$18,579,643,906
Fort Myers	2,436,068,803
Cape Coral	5,608,534,540
Fort Myers Beach	1,888,027,310
Bonita Springs	4,744,944,467
Sanibel	<u>3,655,590,340</u>
<b>TOTAL</b>	<b>\$36,912,809,366</b>

The actual countywide taxable value is \$36,916,753,496. The difference of \$3,944,130 represents local exemptions including the newly enacted senior exemption in Sanibel and Fort Myers Beach and historical exemptions for certain properties.

## HISTORICAL LOCATION OF “NEW” TAXABLE VALUE FOR CITIES AND UNINCORPORATED AREAS



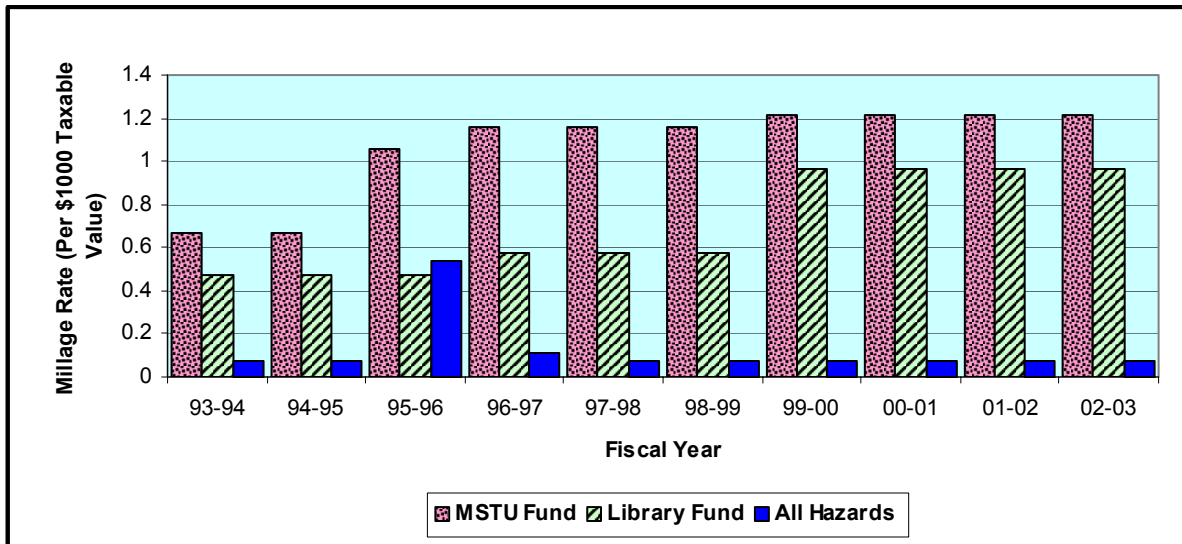
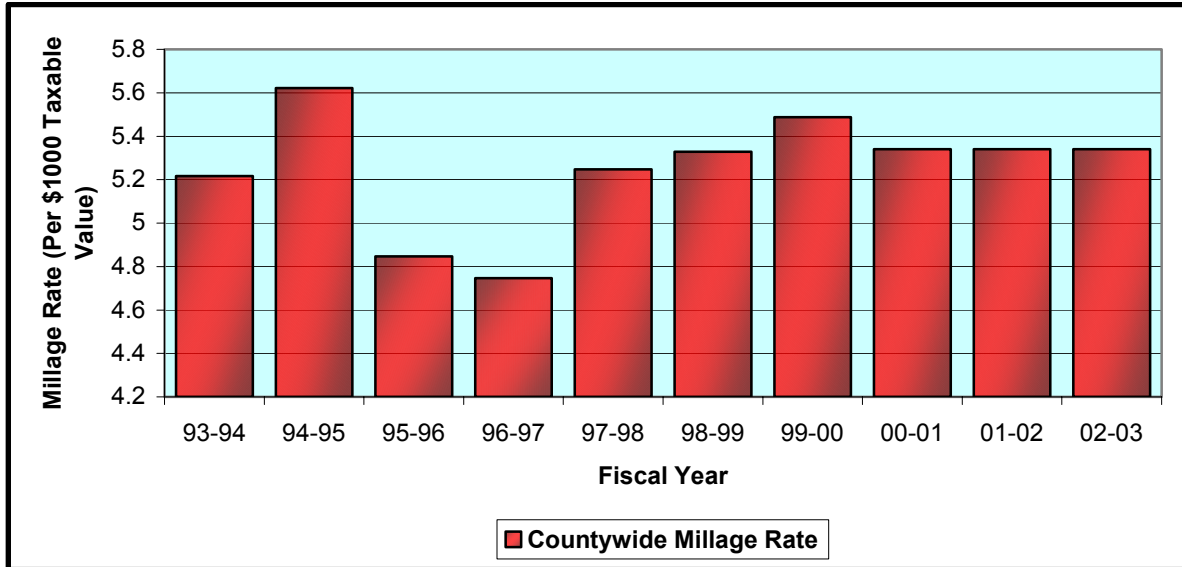
	<u>FY90</u>	<u>FY91</u>	<u>FY92</u>	<u>FY93</u>	<u>FY94</u>	<u>FY95</u>	<u>FY96</u>	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>	<u>FY00</u>	<u>FY01</u>	<u>FY02</u>	<u>FY03</u>
Unincorporated														
County	63.6	57.2	66.7	85.6	76.7	81.2	74.5	75.1	76.6	80.1	77.8	58.8	57.4	66.9
Municipalities														
(Incorporated)	36.4	42.8	33.3	14.4	23.3	18.8	25.5	24.9	23.4	19.9	22.2	41.2	42.6	33.1
TOTAL	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0

The chart indicates the patterns of new growth that have occurred in Lee County beginning in FY88-89. Using “new” taxable value (not growth in value of existing improvements) as a guideline, there was a general consistency of new growth in unincorporated areas from FY88-89 to FY91-92 ranging from a low of 57% in FY90-91 to a high of 66% in FY91-92. However, beginning in FY92-93, there was a dramatic increase (+20%) in unincorporated “new” growth. The FY95-96 to FY97-98 period indicated levels around 75% of the new growth from the Unincorporated County. The unincorporated percentage increased in FY98-99 but decreased in FY99-00 and again in FY00-01.

The effect of the incorporation of Bonita Springs in January 2000 can be seen for FY00-01 in the reduction of net new growth allocated to the unincorporated area. Of the 41.2% growth in the incorporated area, 17.2% is attributable to the addition of Bonita Springs as a city. For FY01-02, there was little change in the distribution from FY00-01. However, the distribution for FY02-03 indicated a 16.6% increase in the Unincorporated County’s allocation.

FISCAL 2003 BUDGET

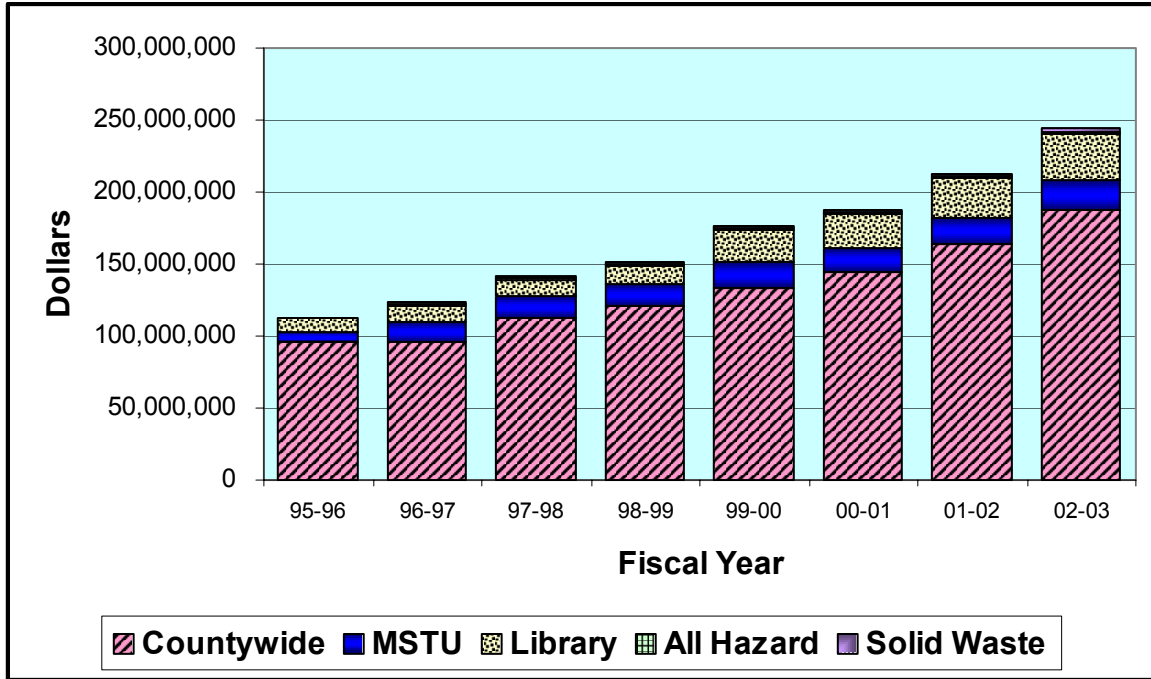
PROPERTY TAX RATES  
FY93-94 THROUGH FY02-03



	FY93-94 <u>Actual</u>	FY94-95 <u>Actual</u>	FY95-96 <u>Actual</u>	FY96-97 <u>Actual</u>	FY97-98 <u>Actual</u>	FY98-99 <u>Actual</u>	FY99-00 <u>Actual</u>	FY00-01 <u>Actual</u>	FY01-02 <u>Actual</u>	FY02-03 <u>Adopted</u>
Countywide										
General Fund	4.6850	5.1501	4.5751	4.4751	4.4751	4.4751	4.4751	4.3277	4.3277	4.3277
Capital Improvement	0.5320	0.4720	0.2720	0.2720	0.2720	0.2720	0.4375	0.4375	0.4375	0.4375
Conservation 2020	0.0000	0.0000	0.0000	0.0000	0.5000	0.5000	0.5000	0.5000	0.5000	0.5000
800 MHZ Radio	0.0000	0.0000	0.0000	0.0000	0.0000	0.8120	0.0749	0.0749	0.0749	0.0749
COUNTYWIDE TOTAL	5.2170	5.6221	4.8471	4.7471	5.2471	5.3283	5.4875	5.3401	5.3401	5.3401
MSTU Fund	0.6704	0.6704	1.0604	1.1604	1.1604	1.1604	1.2114	1.2114	1.2114	1.2114
Library Fund	0.4766	0.4766	0.4766	0.5755	0.5755	0.5755	0.9630	0.9630	0.9630	0.9630
All Hazards Protection	0.0733	0.0733	0.5333	0.1129	0.0733	0.0733	0.0733	0.0733	0.0733	0.0733

**FISCAL 2003 BUDGET**

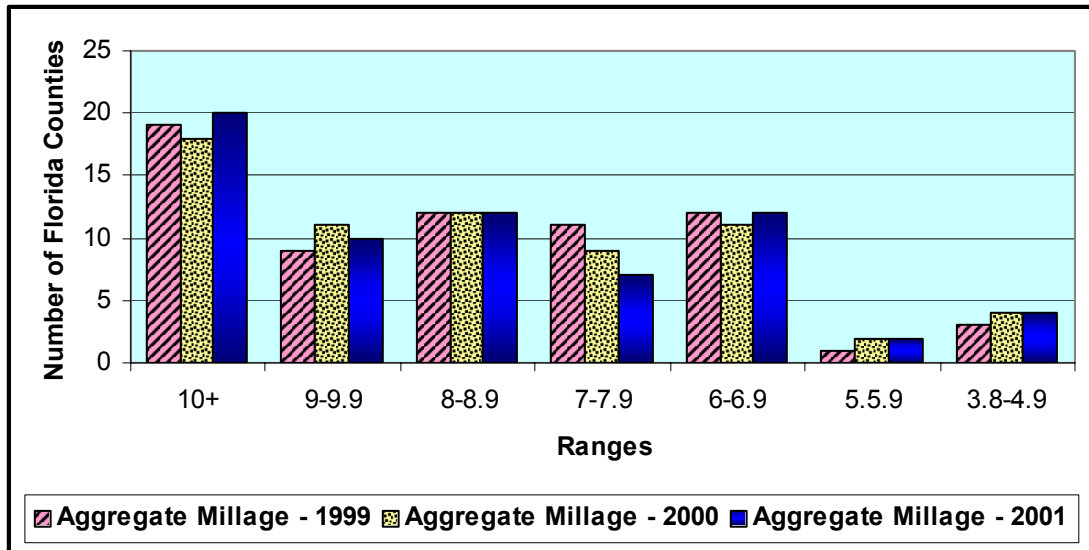
**MAJOR PROPERTY TAX REVENUES  
FY95-96 THROUGH FY02-03**



	FY96 Actual	FY97 Actual	FY98 Actual	FY99 Actual	FY00 Actual	FY01 Actual	FY02 Estimated	FY03 Adopted
<b>COUNTYWIDE</b>								
General Fund \$	89,899,069	90,716,318	95,956,717	101,274,639	109,078,413	116,875,664	133,752,492	151,661,367
Capital Impr.	5,358,882	5,546,288	5,823,128	7,976,071	12,472,014	13,824,492	15,399,202	17,956,718
Conserv. 2020	0	0	10,695,199	11,290,604	12,170,391	13,490,160	15,026,788	17,522,168
<b>SUBTOTAL \$</b>	<b>95,257,951</b>	<b>96,262,606</b>	<b>112,475,044</b>	<b>120,541,314</b>	<b>133,720,818</b>	<b>144,190,316</b>	<b>164,178,482</b>	<b>187,140,253</b>
<b>OTHER</b>								
MSTU Fund \$	7,979,795	13,914,502	15,070,834	16,085,202	18,344,492	16,366,451	18,397,472	21,425,987
Library Fund	8,649,000	11,138,481	11,578,865	12,241,351	22,031,234	24,471,106	27,400,564	31,750,548
All Hazards Prot	890,000	1,381,028	953,519	1,015,366	1,111,179	990,551	1,113,203	1,683,336
Solid Waste	0	1,404,527	1,478,718	1,518,119	1,594,019	1,716,928	1,866,913	1,865,266
<b>SUBTOTAL \$</b>	<b>17,518,795</b>	<b>27,838,538</b>	<b>29,081,936</b>	<b>30,860,038</b>	<b>43,080,924</b>	<b>43,545,036</b>	<b>48,778,152</b>	<b>56,725,137</b>
<b>TOTAL ALL \$</b>	<b>112,776,746</b>	<b>124,101,144</b>	<b>141,556,980</b>	<b>151,401,352</b>	<b>176,801,742</b>	<b>187,735,352</b>	<b>212,956,634</b>	<b>243,865,390</b>

For General, Capital Improvement, MSTU and Library Funds, property taxes are a major revenue source. For FY02-03, property taxes are 49% of the General Fund. The Library Fund relies upon 56% of its revenues from property taxes. The Capital Improvements Fund is dependent upon property taxes, grants, land sales, and fund balance. For FY02-03, property taxes represent 20% of total budgeted revenues for the Capital Improvements Fund. Conservation 2020 was established in FY97-98. Due to voter approval, the county has been acquiring environmentally sensitive land. The revenues listed under the FY02-03 Adopted represent 95% of projected collections. The MSTBU Fund receives 27% of its revenue from property taxes. Solid Waste represents only Cape Coral's portion of the Lee County Solid Waste Disposal Facility Assessment.

## AGGREGATE MILLAGE RATES IN FLORIDA COUNTIES



Aggregate millage is the total of all non-voted ad valorem taxes proposed to be levied by the principal taxing authority (county) and all Dependent Districts divided by the Gross Taxable Value for Operating Purposes (total taxable value). This millage attempts to equalize to a "county figure" the various millage rates for the myriad of districts to which taxpayers must pay monies depending upon their location.

This chart uses 1999, 2000 and 2001 final data and describes the number of counties whose aggregate millage falls between certain selected ranges. In 2001, twenty counties have reached or exceeded the 10-mill cap utilizing aggregate millage (an increase of two over last year). Duval County/City of Jacksonville which have a consolidated City-County government have the right to exceed the 10 mill cap and is included among the 10+ group. 62.7% of all counties have aggregate millages in excess of 8.00.

Lee County's 2001 final rate of 7.0371 was among the lower group of counties. Eighteen (18) counties had a lower 2001 final aggregate rate than Lee County. This indicates considerable latitude in the ability to raise millage rates to meet increasing expenditures. An examination of aggregate millage over the last five years of the 1990's revealed an increasing aggregate county millage rate (1995 – 6.1014; 1996 –6.2047; 1997 – 6.6728; 1998- 7.1863 ; 1999- 7.3597). That changed in 2000 with a rate of 7.1988. The decline continued in 2001 with a rate of 7.0371.

Lee County's proposed aggregate millage rate for 2002 (FY02-03) is 7.0378 (0.01% above 2001). Therefore, virtually no change occurred in the aggregate millage from 2001 (FY01-02) to 2002 (FY02-03).

**FISCAL 2003 BUDGET**

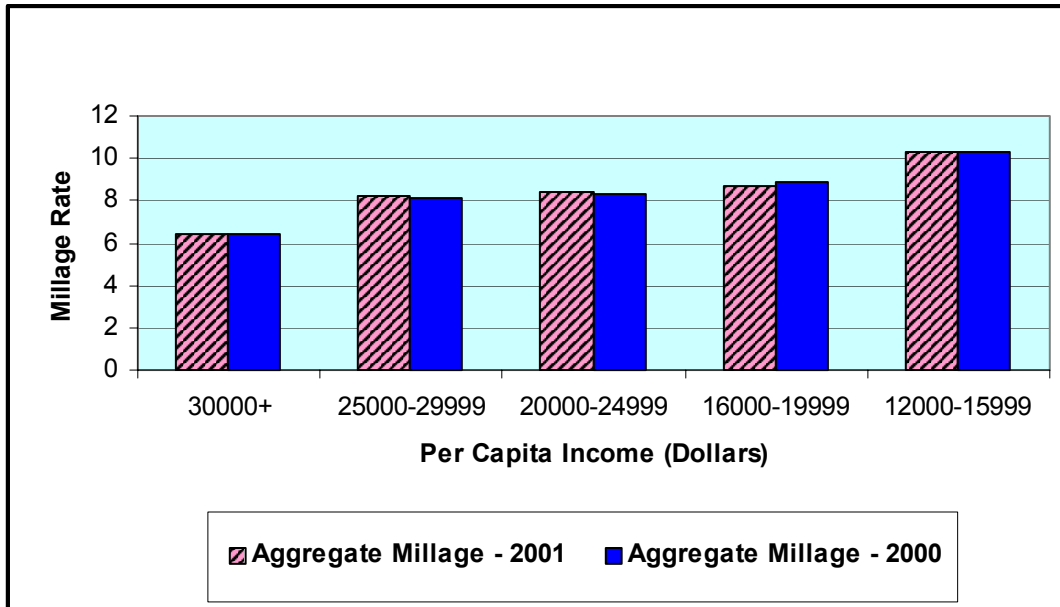
**AGGREGATE MILLAGE RATES (CONTINUED)**

If the Lee County proposed aggregate millage rate for 2002 of 7.0378 is compared to the 2001 final aggregate millage rates of Florida's counties, eighteen (18) counties would have a lower aggregate rate than Lee County. The number of counties with aggregate millage rates less than Lee County declined by one (1) over last year. Those counties with their rates and April 2002 estimated populations are as follows:

<u>County</u>	<u>April 1, 2002 Population</u>	<u>Aggregate Millage</u>
Seminole	387,545	6.9720
Gulf	15,202	6.9485
Broward	1,667,572	6.8633
Indian River	118,149	6.8434
Osceola	192,982	6.7572
Santa Rosa	124,956	6.6630
Franklin	10,161	6.5000
Charlotte	148,521	6.4474
St. Lucie	203,360	6.3590
Bay	152,186	6.2029
Lake	227,154	6.1500
Palm Beach	1,181,951	6.1139
Walton	45,521	5.3773
Monroe	81,140	5.0102
Flagler	56,237	4.9612
St. Johns	133,904	4.5886
Collier	277,457	4.5762
Okaloosa	176,965	4.4362



## FLORIDA COUNTIES AGGREGATE MILLAGE AND PER CAPITA INCOME



Aggregate Millage is one of the best indicators for comparing various tax burdens among governmental entities. Each year, counties are required to report their aggregate millage to the Florida Department of Revenue on Form DR-420.

Aggregate millage is the total of all non-voted ad valorem taxes proposed to be levied by the principal taxing authority (county) and all Dependent Districts divided by the Gross Taxable Value for Operating Purposes (total taxable value). This millage attempts to equalize to a "county figure" the various millage rates for the myriad of districts to which taxpayers must pay monies depending upon their location.

The State Constitution provides for a 10 mill cap for each taxing district. The chart on this page examines the level of the county's aggregate millage in relation to the 10-mill cap and the per capita income level of that county in 2000. The chart was developed by examining aggregate millage and per capita income for each of Florida's 67 counties. Ranges were developed within which aggregate millages were averaged for illustrative purposes.

The chart clearly indicates that the less affluent counties according to per capita income are closer to the 10 mill cap. The poorer counties cannot rely upon annual property tax assessment increases caused by increasing value and/or new growth to provide additional revenues to meet increasing expenditures. If a county does reach or exceed the 10 mill cap using aggregate millage (20 out of 67 have reached that limit) and assessments do not grow, it will face shortages to provide for expenditure growth and be forced to cut service levels or declare bankruptcy.

*FISCAL 2003 BUDGET*

**FLORIDA COUNTIES AGGREGATE MILLAGE AND PER CAPITA INCOME  
CONTINUED**

Those counties that are wealthier and/or fast growing areas have developed many dependent special districts that help to absorb increases that would have to be incurred by major taxing funds such as the General Fund. In addition, fast growing counties have been able to rely upon increasing assessed values without having to raise millages. Lee County's aggregate millage for 2001 was 7.0371. Based upon per capita income in 2000, it was 16th lowest among the 67 counties and falls within the \$25,000+ range (\$26,655). The lowest aggregate millage rates were in Okaloosa County in the Florida Panhandle (1) (4.4362 ranked 18th in per capita income); Collier County in Southwest Florida (2) (4.5762 ranked 4th in per capita income); and St. Johns County on the northeast Florida Coast (3) (4.5886 ranked 5th in per capita income). Dixie County had the highest aggregate millage rate of 13.000 with a per capita income of \$14,978.

**FISCAL 2003 BUDGET**

**TEN-YEAR AD VALOREM MILLAGE  
SUMMARY**

<u>Taxing Authority</u>	FY92-93	FY93-94	FY94-95	FY95-96	FY96-97	FY97-98	FY98-99	FY99-00	FY00-01	FY01-02	FY02-03
<u>Countywide Millages:</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Adopted</u> <u>Millage</u>
General	4.6850	4.6850	5.1501	4.5751	4.4751	4.4751	4.4751	4.4751	4.3277	4.3277	4.3277
Capital Outlay	0.5320	0.5320	0.4720	0.2720	0.2720	0.2720	0.3532	0.5124	0.5124	0.5124	0.5124
Conservation 2020	0.000	0.000	0.000	0.0000	0.000	0.5000	0.5000	0.5000	0.5000	0.5000	0.5000
<b>TOTAL COUNTYWIDE</b>	<b>5.2170</b>	<b>5.2170</b>	<b>5.6221</b>	<b>4.8471</b>	<b>4.7471</b>	<b>5.2471</b>	<b>5.3283</b>	<b>5.4875</b>	<b>5.3401</b>	<b>5.3401</b>	<b>5.3401</b>
<u>Misc. Non-Countywide Millages:</u>											
Library	0.4766	0.4766	0.4766	0.4766	0.5755	0.5755	0.5755	0.9630	0.9630	0.9630	0.9630
Unincorporated Area MSTU	0.6704	0.6704	0.6704	1.0604	1.1604	1.1604	1.1604	1.2114	1.2114	1.2114	1.2114
All Hazards Protection	0.0000	0.0733	0.0733	0.0533	0.1129	0.0733	0.0733	0.0733	0.0733	0.0733	0.0733
<b>TOTAL MISC. NON-COUNTYWIDE</b>	<b>1.1470</b>	<b>1.2203</b>	<b>1.2203</b>	<b>1.5903</b>	<b>1.8488</b>	<b>1.8092</b>	<b>1.8092</b>	<b>2.2477</b>	<b>2.2477</b>	<b>2.2477</b>	<b>2.2477</b>
<u>Sewer &amp; Solid Waste Districts &amp; MSTU's:</u>											
Ft. Myers Beach MSTU	0.1000	0.4856	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
Ft. Myers Beach (Voted)	0.1000	0.4856	0.3199	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
South Ft. Myers (Voted)	1.2938	1.1115	0.5975	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
South Ft. Myers MSTU	1.4760	1.0570	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
Gasparilla Solid Waste MSTU	0.0240	0.0503	0.0811	0.2160	0.0441	0.0057	0.0090	0.0000	0.0079	0.0000	0.0044
Cape Coral Solid Waste MSTU	0.0000	0.0000	0.0000	0.0000	0.4000	0.4200	0.4200	0.4200	0.4173	0.4173	0.3534
Bonita Springs Streetscaping MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.4550	0.3723	1.0000	0.0000
Winkler Safe Neighborhood MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	2.0000	1.9700	2.0000	2.0000
<u>Fire Protection Dist. MSTU's:</u>											
Alico	2.0000	2.0000	2.0000	2.0000	2.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
Burnt Store	6.3140	6.6979	6.6979	3.6350	3.3619	2.8308	2.7436	1.7420	2.1334	1.7102	1.4367
Maravilla	3.2300	4.0100	4.0100	5.8540	5.7281	5.3648	5.1424	6.0000	6.0000	6.0000	6.0000
Useppa	1.1144	2.4028	2.4790	2.4809	3.3983	3.3019	3.2036	3.0141	3.2203	2.4740	2.4322
<u>Lighting &amp; Special Improvement Districts:</u>											
Alabama Groves SLD	0.6829	0.6632	0.5788	0.6373	0.5576	0.6235	0.6688	0.4545	0.7405	0.3874	0.5440
Bayshore Estates SLD	1.5039	1.3522	1.1875	1.4585	1.1845	1.0945	1.0781	1.3121	0.8877	0.8588	1.2110
Billy Creek Commerce Center SLD	0.4058	0.4244	0.3687	0.3486	0.2911	0.4065	0.3282	0.3621	0.3721	0.1725	0.2947
Birkdale SLD	0.0000	0.0000	0.0000	0.1761	0.1239	0.0827	0.1604	0.1708	0.1256	0.1117	0.1238
Bonita Springs SLD	0.0714	0.0969	0.0843	0.0793	0.0715	0.0673	0.0581	0.0683	0.0557	0.0509	0.0000
Charleston Park SLD	1.9111	2.9980	3.1457	3.0751	2.6165	3.4977	3.4912	3.4996	3.0539	1.4473	3.0991
Cypress Lake SLD	0.3860	0.3824	0.3508	0.3879	0.3201	0.3937	0.3417	0.3178	0.3390	0.3355	0.4248
Daughtrey's Creek SLD	0.4967	0.4250	0.4210	0.4706	0.4341	0.4563	0.5121	0.7217	0.7667	0.4673	0.7276

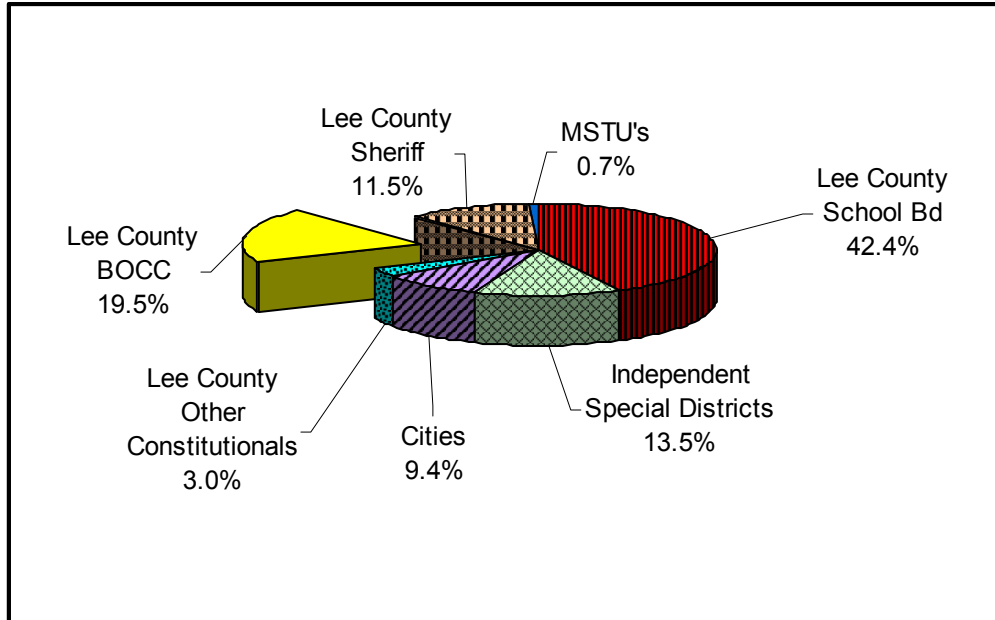
**FISCAL 2003 BUDGET**

**TEN-YEAR AD VALOREM MILLAGE SUMMARY, Continued**

<u>Taxing Authority</u>	<u>FY92-93</u>	<u>FY93-94</u>	<u>FY94-95</u>	<u>FY95-96</u>	<u>FY96-97</u>	<u>FY97-98</u>	<u>FY98-99</u>	<u>FY99-00</u>	<u>FY00-01</u>	<u>FY01-02</u>	<u>FY02-03</u>
<u>Countywide Millages:</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Adopted</u>
<u>Lighting &amp; Special Improvement Districts:</u>											<u>Millage</u>
Flamingo Bay SLD	0.5884	0.5831	0.3410	0.5953	0.5231	0.5770	0.5846	0.5676	0.4549	0.2660	0.4778
San Carlos Island SLD	0.0000	0.0000	0.0000	0.0000	0.3570	0.0684	0.0457	0.0601	0.0585	0.0602	0.0535
Fort Myers Beach SLD	0.0352	0.0457	0.0338	0.0424	0.0357	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
Fort Myers Shores SLD	0.3144	0.2663	0.2952	0.3327	0.2899	0.3091	0.2900	0.2688	0.2579	0.1833	0.3455
Fort Myers Villas SLD	0.2868	0.2522	0.2357	0.2698	0.2067	0.2644	0.2381	0.2564	0.2630	0.2234	0.2310
Harlem Heights SLD	0.4632	0.4562	0.4836	0.5848	0.5065	0.6738	0.6143	0.5136	0.6306	0.7222	0.4968
Heiman/Apollo SLD	0.0000	0.0000	0.0000	3.6045	1.7221	1.3155	2.2995	1.8974	0.7324	0.4220	1.0492
Hendry Creek SLD	0.2063	0.3488	0.4455	0.3627	0.3820	0.3359	0.3136	0.3350	0.3334	0.2063	0.3109
Iona Gardens SLD	0.6790	0.6826	0.6159	0.7615	0.5976	0.7666	0.6064	0.5815	0.5005	0.3671	0.5450
Lehigh Acres SLD	0.2597	0.3277	0.3882	0.4130	0.3530	0.3768	0.2835	0.3763	0.2761	0.3082	0.3964
Lochmoor Village SLD	0.5010	0.4591	0.4793	0.5732	0.5242	0.5496	0.6232	0.5389	0.4646	0.3453	0.5220
Metropolitan Parkway SLD	0.1306	0.2671	0.2789	0.2448	0.2223	0.2612	0.3047	0.2905	0.3234	0.2583	0.3084
Mobile Haven SLD	0.8429	0.9182	0.9378	1.1151	0.7532	1.0294	0.3990	0.7583	0.7671	0.3719	0.7145
Morse Shores SLD	0.2835	0.4307	0.4359	0.4853	0.3124	0.3889	0.4376	0.4138	0.3914	0.3519	0.3151
North Fort Myers SLD	0.1714	0.2117	0.2076	0.2905	0.3802	0.3801	0.3404	0.3560	0.2267	0.1179	0.2869
Page Park SLD	0.1961	0.1646	0.1829	0.2108	0.1622	0.1712	0.1991	0.2093	0.2191	0.1169	0.3051
Palmetto Point Improvement	0.2392	0.1984	0.2063	0.2449	0.2161	0.4251	0.4031	0.5100	1.5000	1.3000	1.1871
Palm Beach Blvd S1 PHI MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.3500	0.2475	0.3442	0.4334	0.8500
Palm Beach Blvd S1 PH3 MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.3500	0.2475	0.3442	0.4334	0.8500
Palmona Park SLD	1.2768	1.0563	1.1469	1.3985	1.6342	1.2504	1.3804	1.1930	1.3018	0.7501	1.4018
Pine Manor SLD	0.3340	0.5241	0.5445	0.5492	0.4948	1.0316	0.4467	0.4457	0.4125	0.7069	0.7069
Port Edison SLD	0.5422	0.4911	0.3958	0.4851	0.4745	0.5097	0.4675	0.4109	0.5407	0.4731	0.4941
Riverdale Shores Improvement	0.8999	0.9717	1.5144	1.2838	1.3496	2.7316	2.1227	1.8645	1.8645	1.0000	1.4885
Russell Park SLD	0.4876	0.5077	0.6338	0.5899	0.5214	0.6248	0.8047	0.7846	0.6235	0.3690	0.5302
San Carlos Special Improvement	0.3090	0.4289	0.2481	0.2838	0.2710	0.2831	0.2831	0.2820	0.2731	0.0846	0.2317
Skyline SLD	0.2918	0.3340	0.1725	0.1342	0.1928	0.2846	0.2686	0.2222	0.1370	0.1365	0.1558
St. Jude Harbor	0.3725	0.3386	0.3169	0.3561	0.3716	0.5127	0.5020	0.3830	0.3738	0.2606	0.2922
Tanglewood Spec Improvemt	0.6520	0.6520	0.6520	0.6520	0.6520	0.6482	0.6397	0.6520	0.7942	1.0000	0.9110
Town & River Spec Improvemt	0.5000	0.3000	0.3000	0.2046	0.3000	0.3108	0.2000	0.3500	0.3014	0.3014	0.4535
Trailwinds SLD	0.5642	0.4804	0.4569	0.5635	0.4757	0.5607	0.4343	0.4458	0.4147	0.3215	0.4152
Tropic Isles SLD	0.8262	0.8023	0.6037	0.7774	0.7162	0.8224	0.7148	0.5779	0.8317	0.3564	0.7974
Villa Palms SLD	0.4318	0.4125	0.4077	0.5071	0.4013	0.5204	0.3842	0.3987	0.4109	0.3963	0.4279
Villa Pines SLD	0.4160	0.2712	0.2212	0.2685	0.2372	0.2894	0.2299	0.2671	0.3073	0.3225	0.3752
Waterway Estates SLD	0.3326	0.2949	0.2899	0.3215	0.2884	0.3164	0.2782	0.2843	0.3653	0.3103	0.3626
Waterway Shores SLD	0.6826	0.6114	0.5763	0.8166	0.6090	0.7956	0.4280	0.4761	0.5834	0.6092	0.5256
Whiskey Creek Spec Improvemt	0.5000	0.6060	0.6051	0.6555	0.6755	0.9716	0.9922	1.0000	1.0000	1.0000	1.0000
Willow Creek MSTU	1.1862	0.7120	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000

*FISCAL 2003 BUDGET*

## FY02-03 PROPERTY TAXES DISTRIBUTION BY CATEGORY



Total Fiscal Year 2002-2003 Property Tax \$747,824,760 (2002 Tax Roll)  
Source: Lee County Property Appraiser – Tax Roll Certified October 10, 2002

The pie chart indicates that the Lee County School Board is the largest governmental jurisdiction to receive property taxes (42.4%). The Lee County Commission (34.0%) includes those revenues generated from General, Capital Improvement, Library, All Hazards and Unincorporated MSTU Funds. The further subdividing of the 34.0% among the BOCC and Constitutional Officers assumes that all expenditures are assigned to property tax revenues after subtracting revenues generated by those departments. Based upon that assumption, the Board of County Commissioners would expect to receive 19.5% and the Constitutional Officers other than the Sheriff would be allocated 3.0% from property taxes. The Lee County Sheriff would receive 11.5%. The remaining categories are listed below:

- Cities include millage and debt service from Cape Coral, Fort Myers, Bonita Springs, Sanibel and the Town of Fort Myers Beach.
- MSTU's include all Municipal Service Taxing Units including lighting, sewer, and improvement districts.
- Independent Special Districts includes all Independent Fire Districts, Fort Myers Beach Library as well as the Lee County Hyacinth Control, Mosquito Control, West Coast Inland Waterway (WCIND), and South Florida Water Management District taxing units.

Not included in these totals is \$46,600,472 in Non-Ad Valorem assessments. Among this group are assessments in Bay Creek, County Line Drainage, East County Water Control District, East Mulloch Creek Drainage, San Carlos Estates Drainage and the Lee County Solid Waste Assessment (\$27,647,494) that replaced the Garbage Collection Program.

*FISCAL 2003 BUDGET*



*FISCAL 2003 BUDGET*

**COMPARATIVE SAMPLE OF TAX BILLS  
FOR A \$125,000 HOME IN FORT MYERS, CAPE CORAL, SANIBEL,  
BONITA SPRINGS, FORT MYERS BEACH AND UNINCORPORATED LEE COUNTY**

DESCRIPTION:           \$125,000 JUST VALUE OF HOME  
                          \$ 25,000 HOMESTEAD EXEMPTION  
                          \$100,000 TAXABLE VALUE LESS HOMESTEAD EXEMPTION

2002-03 ADOPTED PROPERTY TAXES (FY02-03)

TAXING AUTHORITY	2002-2003	*****TAXES*****					
	ADOPTED MILLAGE RATE	FT MYERS	CAPE CORAL	SANIBEL	BONITA SPRINGS	FT MYERS BEACH	UNINCORP LEE CTY
<b>LEE COUNTY COMMISSION</b>							
LEE COUNTY GENERAL REVENUE	4.3277	\$433	\$433	\$433	\$433	\$433	\$433
LEE COUNTY CAPITAL OUTLAY	1.0124	101	101	101	101	101	101
LEE COUNTY LIBRARY	0.9630	96	96	96	96	96	96
LEE COUNTY UNINCORPORATED MSTU	1.2114	0	0	0	0	0	121
LEE COUNTY ALL HAZARDS	0.0733	0	0	0	0	0	7
<b>LEE COUNTY SCHOOL BOARD</b>							
PUBLIC SCHOOL - STATE LAW	5.9730	597	597	597	597	597	597
PUBLIC SCHOOL - LOCAL BOARD	2.5990	260	260	260	260	260	260
<b>CITIES</b>							
CITY OF FORT MYERS	7.7816	778	0	0	0	0	0
CITY OF CAPE CORAL	5.8033	0	580	0	0	0	0
CAPE CORAL - DEBT SERVICE	0.5712	0	57	0	0	0	0
CAPE CORAL SOLID WASTE MSTU	0.3534	0	35	0	0	0	0
CITY OF SANIBEL	1.7291	0	0	173	0	0	0
SANIBEL - DEBT SERVICE	0.3838	0	0	38	0	0	0
CITY OF BONITA SPRINGS	1.0885	0	0	0	109	0	0
TOWN OF FORT MYERS BEACH	1.0400	0	0	0	0	104	0
<b>INDEPENDENT DISTRICTS</b>							
WEST COAST INLAND WATERWAY (WCIND)	0.0400	4	4	4	4	4	4
SOUTH FLORIDA WATER MANAGEMENT DISTRICT (LEVY)	0.5970	60	60	60	60	60	60
SOUTH FLORIDA WATER MGT (EVERGLADES RESTOR)	0.1000	10	10	10	10	10	10
LEE CTY HYANCINTH CONTROL (HOMESTEAD EXEMPT)	0.0327	4	4	4	4	4	4
LEE CTY MOSQUITO CONTROL (HOMESTEAD EXEMPT)	0.3294	41	41	41	41	41	41
<b>TOTAL</b>		<b>\$2,384</b>	<b>\$2,278</b>	<b>\$1,817</b>	<b>\$1,715</b>	<b>\$1,710</b>	<b>\$1,734</b>
<b>PERCENTAGE SUMMARY</b>							
LEE COUNTY COMMISSION		26%	28%	35%	37%	37%	44%
SCHOOL DISTRICT OF LEE COUNTY		36%	38%	47%	50%	50%	49%
CITY		33%	29%	12%	6%	6%	0%
INDEPENDENT SPECIAL DISTRICTS		5%	5%	6%	7%	7%	7%
<b>TOTAL</b>		<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

## *FISCAL 2003 BUDGET*

### **COMPARATIVE SAMPLE OF TAX BILLS (CONTINUED)**

These charts illustrate sample tax bills in Fort Myers, Cape Coral, Sanibel, Bonita Springs, Fort Myers Beach and Unincorporated Lee County for a home with \$125,000 of taxable value for tax bills BASED UPON THE ADOPTED MILLAGE RATES. The percentage distribution shows that within the cities of Lee County, the taxes that relate to county services amount to approximately 27% of the total tax bill for Fort Myers, 28% for Cape Coral, 35% for Sanibel, 37% for Bonita Springs and 35% in Fort Myers Beach. The School District of Lee County is the single jurisdiction with the largest allocation - with allocations ranging from 36% in Cape Coral to 50% in Bonita Springs and Unincorporated Lee County.

In the tax bill representing Unincorporated Lee County, the allocation related to the county is 44%.

The Unincorporated MSTU is a tax that provides funds for operations that normally would be the responsibility of city governments. Included are development review, environmental sciences, zoning, codes and building services, construction licensing, building and zoning inspections, and plan review, community parks, hearing examiner and partial funding for road and bridge operations.

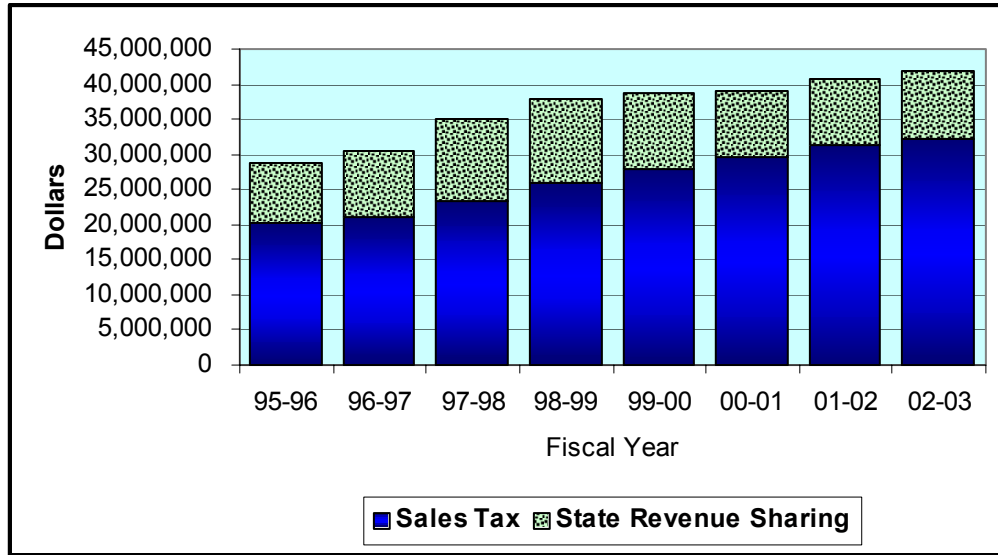
The Lee County Hyacinth Control Districts and Mosquito Control are not subject to the homestead exemption. These districts were established by the Florida Legislature and at that time it was determined that the services that these districts provide benefit all properties without discrimination.

The bill comparisons represent "generic" tax comparisons and do not take into account individual MSTU's, geographical independent and dependent special districts, or drainage districts. These "other" districts include lighting, fire and special improvement districts that can range in adopted millages from 0.1107 to 6.000. The data is based upon 2002 Property Tax information certified by the Property Appraiser on October 10, 2002.



**FISCAL 2003 BUDGET**

**STATE SHARED REVENUES  
FY95-96 THROUGH FY02-03**



	FY95-96 Actual	FY96-97 Actual	FY97-98 Actual	FY98-99 Actual	FY99-00 Actual	FY00-01 Actual	FY01-02 Estimated	FY02-03 Adopted
Sales Tax	\$20,089,617	\$21,061,941	\$22,446,000	\$25,906,605	\$28,002,410	\$29,556,795	\$31,330,244	\$32,121,625
State Rev Sharing	8,706,624	9,273,505	11,596,080	12,111,844	10,693,438	9,362,165	9,479,499	9,679,654
<b>TOTAL</b>	<b>\$28,796,241</b>	<b>\$30,335,446</b>	<b>\$34,042,080</b>	<b>\$38,018,449</b>	<b>\$38,695,848</b>	<b>\$38,918,960</b>	<b>\$40,809,743</b>	<b>\$41,801,279</b>

*State shared revenues are comprised of Sales Tax Revenue and State Revenue Sharing. Both of these revenues are used in Lee County to support day-to-day operating expenses and debt service.*

**Sales Tax**

The apportionment factor for all eligible counties is composed of three equally weighted portions: (1) each eligible county's percentage of the total population of all eligible counties in the state; (2) each eligible county's percentage of the total population of the state residing in unincorporated areas of all eligible counties; and (3) each eligible county's percentage of total sales tax collections in all eligible counties during the preceding year.

The County receives a distribution of funds equal to six-tenths of a cent's worth of the sales tax collected in each county. An increase in the sales tax rate in FY87-88 resulted in a one-tenth cent increase to the County. Growth in sales tax revenue has been:

FY92-93 to FY93-94 +10.2%	FY96-97 to FY97-98 + 4.8%	FY99-00 to FY00-01 +5.6%
FY93-94 to FY94-95 + 4.0%	FY97-98 to FY98-99 +10.7%	FY00-01 to FY01-02 +6.0%
FY94-95 to FY95-96 + 6.0%	FY98-99 to FY99-00 +11.1%	FY02-02 to FY02-03 +2.5%

## *FISCAL 2003 BUDGET*

### **STATE SHARED REVENUES (CONTINUED)**

#### **State Revenue Sharing**

The State Revenue Sharing Program for counties initially involved the distribution of state shared cigarette tax and intangibles tax. Each county was given a set amount monthly based upon a formula distribution and then "adjusted" each June to reflect actual state collections in the sources that affect revenue sharing. Population growth has been the primary factor in annual adjustments, ranging from a low of 0.3% (FY94-95 to FY95-96) to a high of +25.0% (FY96-97 to FY97-98).

Senate Bill 1450 which became law without the Governor's signature on May 22, 1998 (Chapter 98-132, F.S.) made several changes to the intangible tax law. Among these changes, the minimum amount of tax due from a taxpayer increased from \$5 to \$60. This exempted more than 250,000 taxpayers. Also exempt were 1/3 of accounts receivable.

In 1999, Florida Legislature approved Senate Bill 318, which made major changes to intangible personal property tax regulations. Intangible personal property tax was the primary source for State Revenue Sharing to counties. The intangible tax rate was lowered from 2 mills to 1.5 mills and the exemption from intangible tax on the value of account receivables was raised from one-third to two thirds.

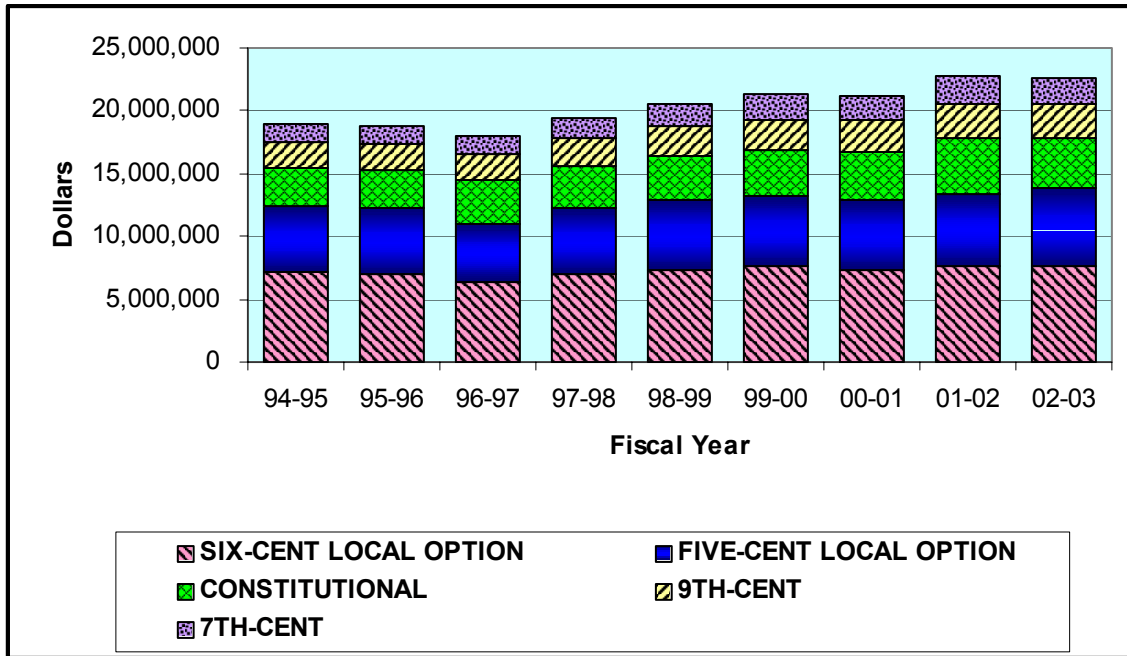
In 2000, the Florida Legislature passed House Bill 67 & 187 and Senate Bill 60 which eliminated the intangibles tax as a source for the county revenue sharing program. In lieu of the intangibles tax, counties will receive 2.25% of state sales tax collections. Counties will continue to receive 2.9% of cigarette tax. The distribution of these funds will continue under the current statutory formula. This was expected to result in a three-year period of no growth in Revenue Sharing receipts. However, it is important that revenue sharing was retained.

During 2001, revenues declined 12.4% (FY00-01 compared to FY99-00). However, revenues increased between FY00-01 and FY01-02 by 1.3% and is projected to grow by 2.1% from FY01-02 to FY02-03. Population growth is an important factor in this trend.

Beginning in FY02-03 this revenue was apportioned 40% to the Unincorporated MSTU Fund and 60% to the General Fund.

*FISCAL 2003 BUDGET*

## LEE COUNTY GAS TAX REVENUES FY94-95 THROUGH FY02-03



	FY95 Actual	FY96 Actual	FY97 Actual	FY98 Actual	FY99 Actual	FY00 Actual	FY01 Actual	FY02 Estimated	FY03 Adopted
7th-Cent	\$1,526,296	\$1,424,949	\$1,454,710	\$1,544,832	\$1,810,154	\$1,964,884	\$2,000,718	\$2,117,444	\$2,083,576
9th-Cent	2,057,524	2,083,772	2,084,663	2,294,492	2,410,311	2,468,759	2,565,867	2,674,108	2,672,130
Constitutional	2,986,153	3,121,763	3,439,807	3,369,350	3,482,420	3,696,678	3,851,186	4,568,315	4,010,677
Five-Cent Local Option	5,278,324	5,194,357	4,652,718	5,229,825	5,474,311	5,574,037	5,449,623	5,669,579	6,153,246
Six-Cent Local Option	7,140,881	7,035,698	6,371,683	7,011,253	7,385,942	7,588,400	7,382,987	7,672,914	7,688,826
<b>TOTAL</b>	<b>\$18,989,178</b>	<b>\$18,860,539</b>	<b>\$18,003,581</b>	<b>\$19,449,752</b>	<b>\$20,563,138</b>	<b>\$21,292,758</b>	<b>\$21,250,381</b>	<b>\$22,702,360</b>	<b>\$22,608,455</b>

The **7<sup>th</sup>-Cent Gas Tax** is received by the County and used to fund operations of the Department of Transportation.

The **9<sup>th</sup>-Cent Gas Tax** is received by the county and is the sole revenue source pledged to the Road Improvement Refunding Revenue Bonds, Series 1993, and partially funds operations for the Department of Transportation.

The **Constitutional Gas Tax** is used for construction of roads and bridges and transportation operations.

**FISCAL 2003 BUDGET**

**LEE COUNTY GAS TAX REVENUES (CONTINUED)**

The **Five-Cent Local Option Gas Tax** collection began in January 1994 and is currently being collected and shared locally between the County and municipalities based upon an interlocal agreement. Lee County's portion is apportioned on a 50/50 basis between capital projects county-wide and retirement of debt service on the Five Cent Local Option Gas Tax Revenue Bonds Series 1995 used to fund the Mid-Point Bridge corridor. In addition, 10% of the County's allocation is dedicated to transit, but is actually collected from the Six-Cent Local Option Gas Tax because the Five-Cent Local Option Gas Tax can only be used for capital improvements related to the County's Comprehensive Plan. Beginning in FY96-97, the Town of Fort Myers Beach received a portion of Lee County's allocation. The City of Bonita Springs began receiving an allocation out of Lee County's portion in FY00-01.

The **Six-Cent Local Option Gas Tax** is currently being collected and shared locally between municipalities based upon an interlocal agreement. Of the County share, 2-cents supports the Local Option Gas Tax Revenue Bonds, Series 1993. A portion of this tax supports LeeTran transit. Beginning in FY97, the Town of Fort Myers Beach received a portion of Lee County's allocation. The City of Bonita Springs began receiving an allocation from Lee County's portion in FY00-01.

ALL GAS TAXES ARE COLLECTED FOR COUNTIES BY THE DEPT OF REVENUE, WHICH DISTRIBUTES THE FUND MONTHLY IN ACCORDANCE WITH THE FOLLOWING FORMULAE CALCULATED ANNUALLY (PARENTHESES = NO.OF PENNIES).

<u>Constitutional</u> (2)	State Lee County	6% <u>94%</u> 100%	<u>9th-Cent</u> (1)	Lee County	100%
			<u>Local Option</u> (11)	EFFECTIVE FOR FISCAL YEAR 02-03 (After State Deductions for Dealer Costs)	
	State (Collection Fees, Refunds, Administrative Costs, 7% Service Charge)	30%	(5-Cent & 6-Cent) (Note: From 1984 to 1989, only 4 cents was allocated)		
<u>7th-Cent</u> (1)	Lee County	<u>70%</u> 100%		Cape Coral Sanibel Fort Myers Fort Myers Beach Bonita Springs Lee County	23.80% 5.00% 14.00% 2.80% 3.60% <u>50.80%</u> 100.00%

The overall reduction in actual and estimated collections from FY94-95 through FY96-97 is due to a redistribution of Local Option Gas Taxes from Lee County to Cape Coral and the Town of Fort Myers Beach. The City of Bonita Springs began to receive an allocation of 3.6% of the Local Option Gas Tax with an adjustment solely from Lee County's portion. That figure is based upon the use of a 50/50 split based upon lane miles and population and will be effective for five years.

For FY02-03, the rate was adjusted for the City of Cape Coral from 23.3% to 23.8% to reflect the requirements of an interlocal agreement between the City of Cape Coral and Lee County that requires a re-examination of Cape Coral's distribution every five years based upon an adjustment in population. The effect of this change was a decrease in Lee County's allocation from 51.3% to 50.8%.

*FISCAL 2003 BUDGET*

## SUMMARY OF GAS TAXES LEVIED BY ALL GOVERNMENTAL LEVELS

<b>GOVERNMENTAL LEVEL</b>	<b>AMOUNT</b>	<b>AUTHORIZATION</b>
<u>Federal</u>	18.4 Cents	Current Rate For Gasoline (includes 1: cents for Highway Trust Fund and 2.8¢ cents for Mass Transit effective 10/1/9 and cents for leaking underground stor effective 10/1/97) ; and cents for leakir underground storage - effective 10/1/9
<u>State</u>		
Department of Transportation	9.9 Cents	Chapter 206.41(1)(g) and Chapter 206.87(1)(g) diesel (+0.3 cent increase effective 1/1/02)
State Comprehensive Enhanced	5.5 Cents	Chapter 206.41 (1) (f) and Transportat System (SCETS) Chapter 206.87 (1) ( diesel (+0.2 cents increase effective 1/
<u>State Shared With Local Jurisdictions</u>		
County Only (4 Cents)		
County (7 <sup>th</sup> Cent)	1.0 Cents	Chapter 206.60 F.S.
Voted (9 <sup>th</sup> Cent)	1.0 Cents	Chapter 336.021 F.S.
Constitutional (5 <sup>th</sup> and 6 <sup>th</sup> Cent)	2.0 Cents	Chapter 206.41 and 206.47 F.S.
City Only (1 Cent)		
City (8 <sup>th</sup> Cent)	1.0 Cents	Chapter 206.605 F.S.
County and City Shared (11 Cents)		
Local Option (10-15 Cents)	6.0 Cents	Chapter 336.025 F.S.
Local Option (16-20 Cents)	5.0 Cents	Chapter 336.025(1)(b) F.S.
TOTAL	49.8 Cents	

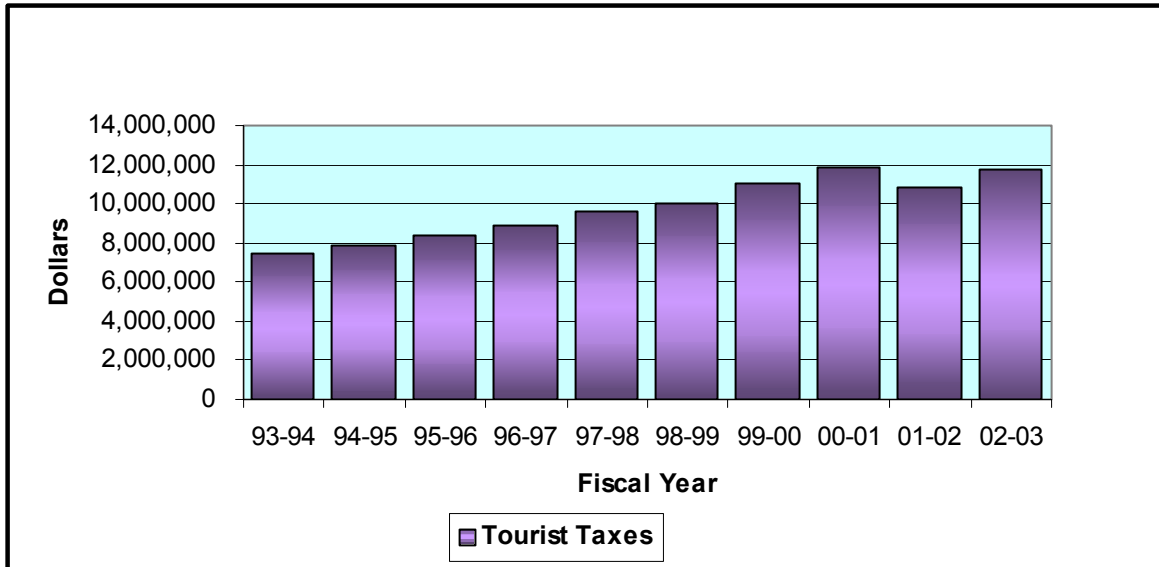
This chart indicates that 49.8 cents per gallon are levied for taxes at various governmental levels. County solely receives or shares in 15 cents per gallon of gasoline.

*FISCAL 2003 BUDGET*



*FISCAL 2003 BUDGET*

**TOURIST TAXES  
FY93-94 THROUGH FY02-03**



FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01	FY02	FY03
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Adopted</u>

\$7,448,000 \$7,914,000 \$8,375,000 \$8,908,736 \$9,606,100 \$10,054,538 \$11,076,923 \$11,814,534 \$10,833,774 \$11,800,000

Tourist Development Tax revenue is derived from a 3% tax on hotel and motel accommodations. Until 1988, these taxes were collected by the State and then distributed to Lee County. A County Ordinance mandates the distribution of these funds in the following manner: 33.0% for beach related improvements, 13.4% for capital improvement projects such as stadiums and convention facilities, and 53.6% for advertising and promotional contracts.

The figures listed above are gross receipts. Through FY95-96, the Tax Collector and Clerk of Circuit Court each charged a 1.5% fee (Total of 3%) for processing the funds. Beginning in FY96-97, the Clerk of Circuit Court became responsible for collection, processing and auditing. They receive the entire 3% Administrative Fee. The 3% fees are not deducted from the figures listed in the graph and table.

Three factors account for growth in tourist tax collections since FY85-86. First, the number of tourists visiting Lee County has grown dramatically during the past 15 years. Indicators such as hotel occupancy, airport traffic, and Sanibel Causeway traffic validate increased Tourist Tax collections. Second, as of May 1, 1988, the Lee County Tax Collector became responsible for collection, with the Clerk of Circuit Court's Internal Audit Department responsible for audit and enforcement. Since the tax has been collected locally, increased revenues have been realized. The third reason for the growth in revenues is that the tax increased from 2% to 3% on March 1, 1988.

The FY90-91 revenues increased 6.8% over FY89-90. The following year, there was a 3.2% increase in FY91-92 monies over FY90-91. These increases occurred during a slow economic period. This reflects the fact that many of the tourists who come here to spend an extended period

***FISCAL 2003 BUDGET***

**TOURIST TAXES (CONTINUED)**

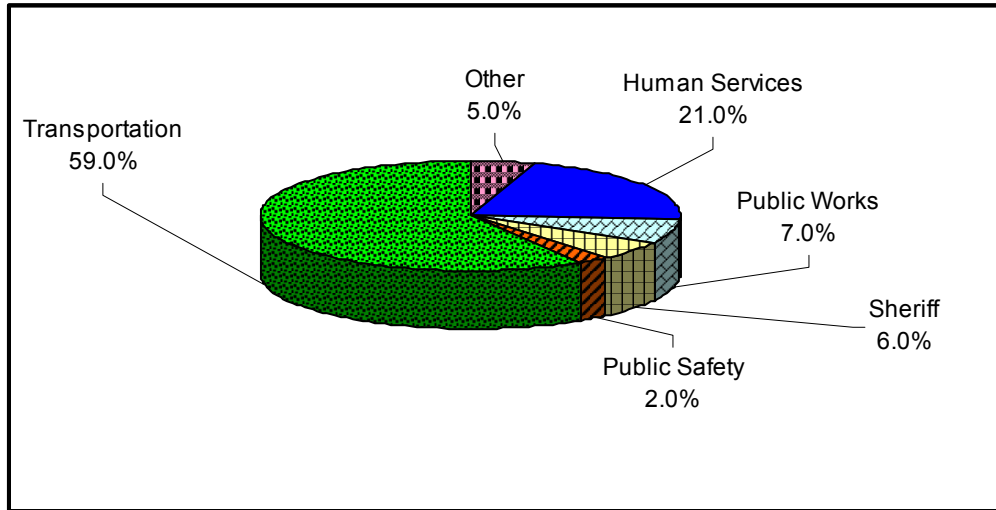
are higher income persons who have the funds to visit Lee County in spite of the overall economic situation. Since the recession of the early 1990's, the annual increase in tourist tax has ranged from as low as 4.7% (FY97-98 to FY98-99) to 10.6% (FY98-99 to FY99-00).

The FY01-02 revenue declined 8.3% the first reduction in many years. This period reflected the effects of the terrorist attack on September 11, 2001, and economic declines in employment and the stock market. The FY02-03 projections suggest a return to the FY00-01 level. Revenues will be monitored closely and adjustments made as needed.



*FISCAL 2003 BUDGET*

**FY00-01 GRANTS  
ADMINISTERED THROUGH  
COUNTY DEPARTMENTS**



**Total: \$115,114,536**

Lee County receives grant funds from State and Federal agencies. These grant funds enable Lee County to provide services to the community in areas such as emergency medical assistance, programs for the elderly, transportation, environmental education and recreational opportunities.

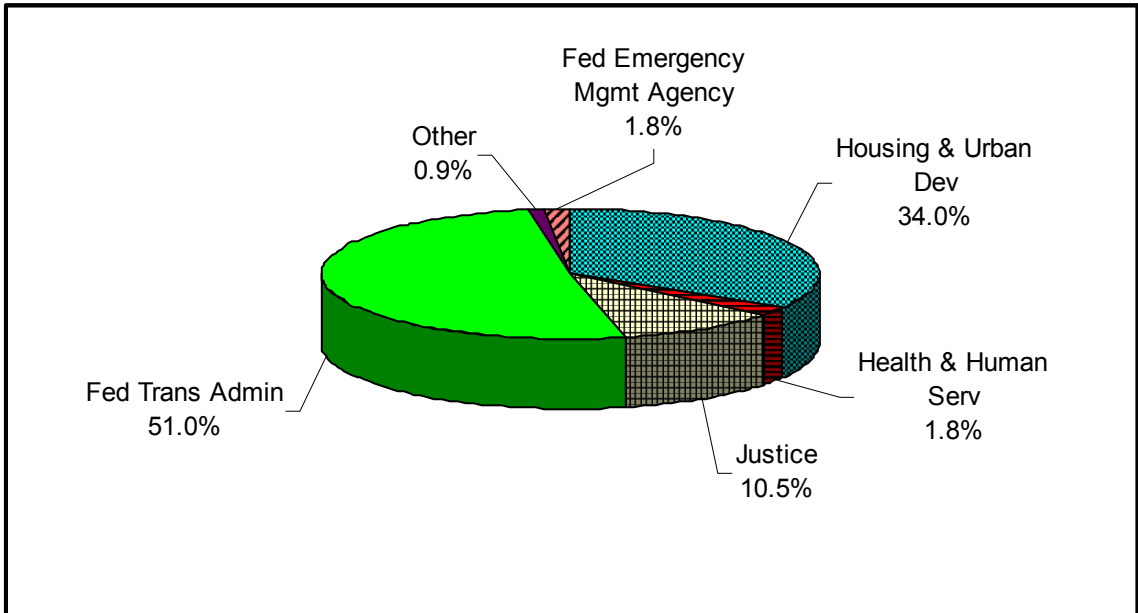
The departments of Lee County government shown in the graph above administered 143 active grants in FY00-01 totaling \$115,114,536. Seventy-seven grants totaling \$62,877,309 came from 11 Federal agencies and sixty-three grants totaling \$52,237,227 came from 10 State agencies. The charts shown on the following page identify the percentages of grant funding originating from each of these Federal and State agencies.

The chart above identifies the percentage of grants received by the departments of Lee County and the Sheriff's office. Included in the chart are Public Works (Natural Resources, Utilities and Solid Waste) and Other (Court Administration, Elections, Library, Parks and Recreation and County Administration). The Lee County Port Authority also administered 23 Federal and State grants in FY00-01, (not shown on these charts) which totaled approximately \$141.2 million.

*FISCAL 2003 BUDGET*

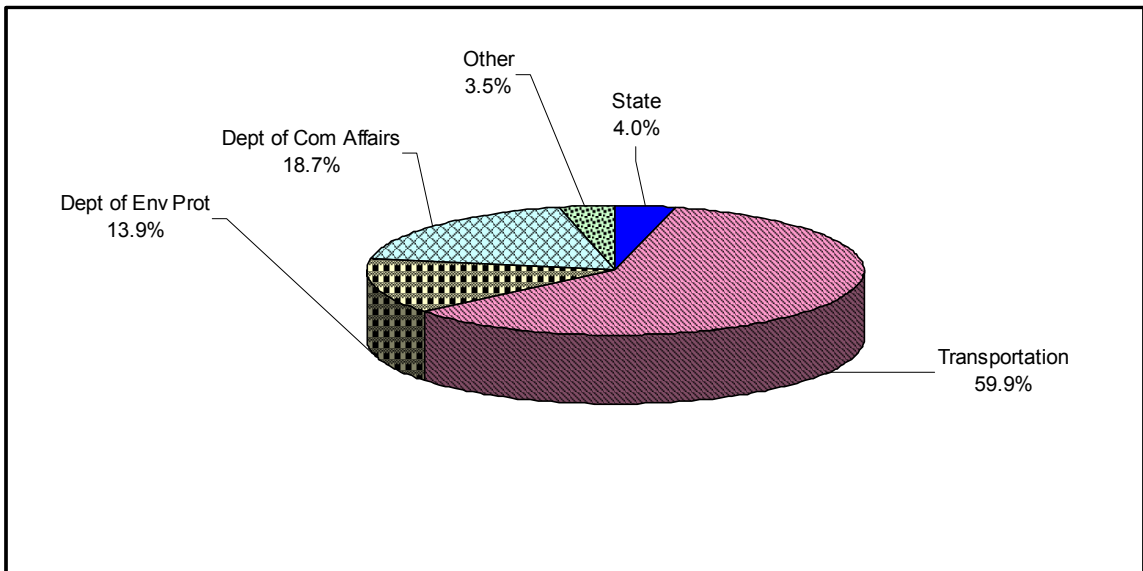
**ACTIVE FEDERAL GRANTS IN  
FISCAL YEAR 00-01 FOR LEE COUNTY**

Total: \$62,877,309



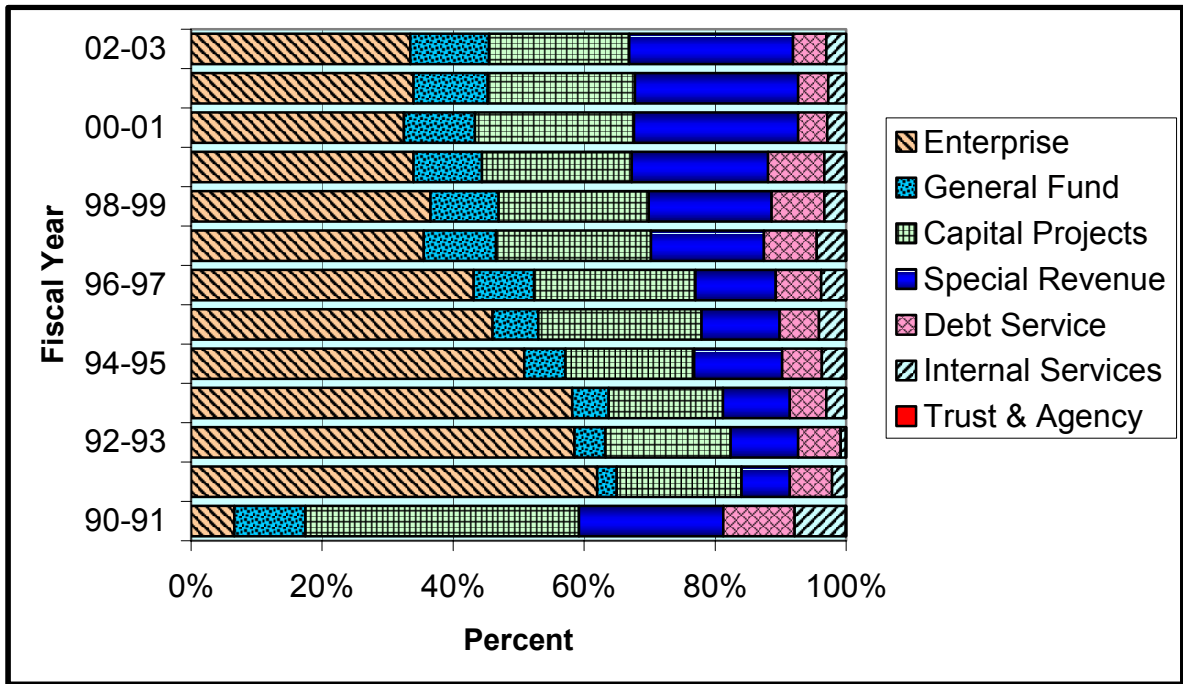
**ACTIVE STATE GRANTS IN  
FISCAL YEAR 00-01 FOR LEE COUNTY**

Total: \$52,237,227



**FISCAL 2003 BUDGET**

**FUND BALANCE BY FUND GROUP**

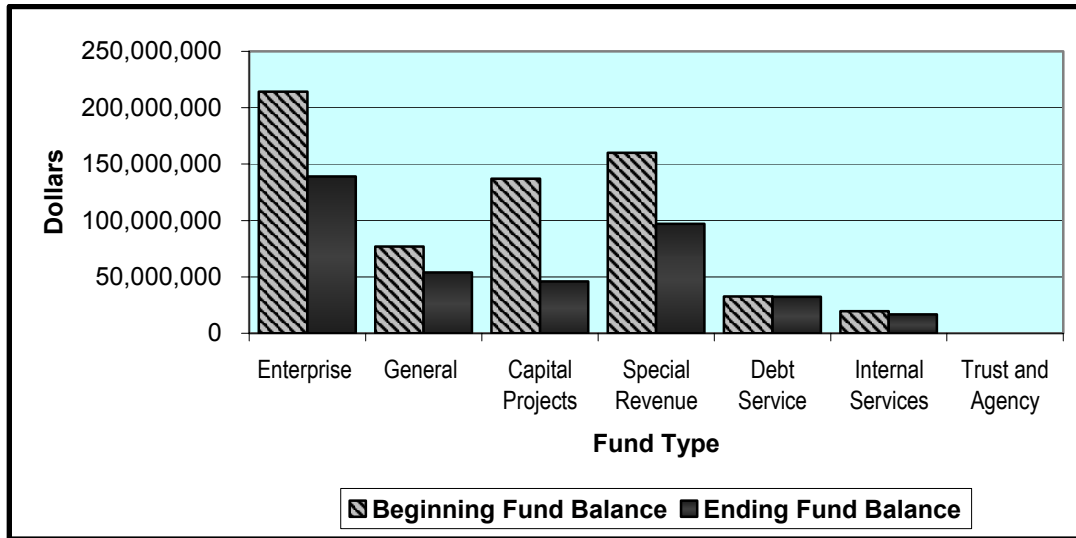


FUND CATEGORY	FY98 Actual	FY99 Actual	FY00 Actual	FY01 Actual	FY02 Beginning	FY03 Beginning
Enterprise						
Water/Sewer	\$ 79,833,231	\$ 82,497,218	\$ 90,995,500	\$ 95,454,416	\$ 119,422,485	\$ 107,151,728
Bridges	5,796,127	17,825,205	12,713,407	10,037,633	13,681,303	10,239,609
Solid Waste	64,808,712	77,328,264	81,943,693	93,643,122	102,460,540	94,052,049
Transit	1,711,307	1,752,988	3,054,322	2,368,375	2,399,794	2,841,407
Shady Rest Care Pavillion	1,822,108	N/A	N/A	N/A	N/A	N/A
Subtotal: (Enterprise Fund Balance)	\$ 153,971,485	\$ 179,403,675	\$ 188,706,922	\$ 201,503,546	\$ 237,964,122	\$ 214,284,793
General Fund	\$ 47,890,337	\$ 51,022,795	\$ 57,986,925	\$ 67,186,109	\$ 72,973,306	\$ 76,765,583
Capital Projects	102,701,028	112,461,392	127,033,021	150,325,740	133,568,306	137,089,966
Special Revenue	74,849,186	92,273,289	115,468,253	155,406,417	176,824,420	159,938,183
Debt Service	34,961,195	39,473,082	47,851,371	27,403,855	35,351,610	32,593,513
Internal Services	19,196,316	16,047,832	18,299,319	17,922,197	17,453,965	19,472,328
Trust & Agency	239,053	254,428	197,410	58,332	0	0
<b>TOTAL:</b>	<b>\$ 433,808,600</b>	<b>\$ 490,936,493</b>	<b>\$ 555,543,221</b>	<b>\$ 619,806,196</b>	<b>\$ 674,135,729</b>	<b>\$ 640,144,366</b>

Fund Balance represents unexpended funds carried forward from the prior fiscal year. Each year, the Beginning Fund Balance is adjusted to reflect actual Fund Balance after the prior fiscal year is closed out and audited. The total beginning fund balance for FY02-03 represents an increase of 3.3% from the actual FY00-01 fund balance.

*FISCAL 2003 BUDGET*

**PROJECTED BEGINNING  
AND ENDING FUND  
BALANCE FOR FY02-03**



<b>FUND CATEGORY</b>	<b>Beginning Fund Balance</b>	<b>Revenues</b>	<b>Expenditures</b>	<b>Ending Fund Balance</b>
Enterprise	\$ 214,284,793	\$ 289,105,731	\$ 364,323,656	\$ 139,066,868
General Fund	76,765,583	234,293,644	257,263,651	53,795,576
Capital Projects	137,089,966	100,628,192	191,868,086	45,850,072
Special Revenue	159,938,183	152,022,213	214,861,738	97,098,658
Debt Service	32,593,513	37,067,733	37,279,513	32,381,733
Internal Services	19,472,328	53,669,498	56,400,416	16,741,410
Trust and Agency	0	2,000,000	2,000,000	0
<b>TOTAL</b>	<b>\$ 640,144,366</b>	<b>\$ 868,787,011</b>	<b>\$ 1,123,997,060</b>	<b>\$ 384,934,317</b>

The decrease in Enterprise Funds is due to the purchase of additional utility companies, the construction of the waste-to-energy third incineration unit and construction projects carryovers from FY01-02.

The decrease in the General Fund is due to the purchase of two new ambulances and the addition of 24 new EMS positions. Also included in this decrease is an increased transit subsidy, increases in medical insurance and supplemental funding for various capital projects.

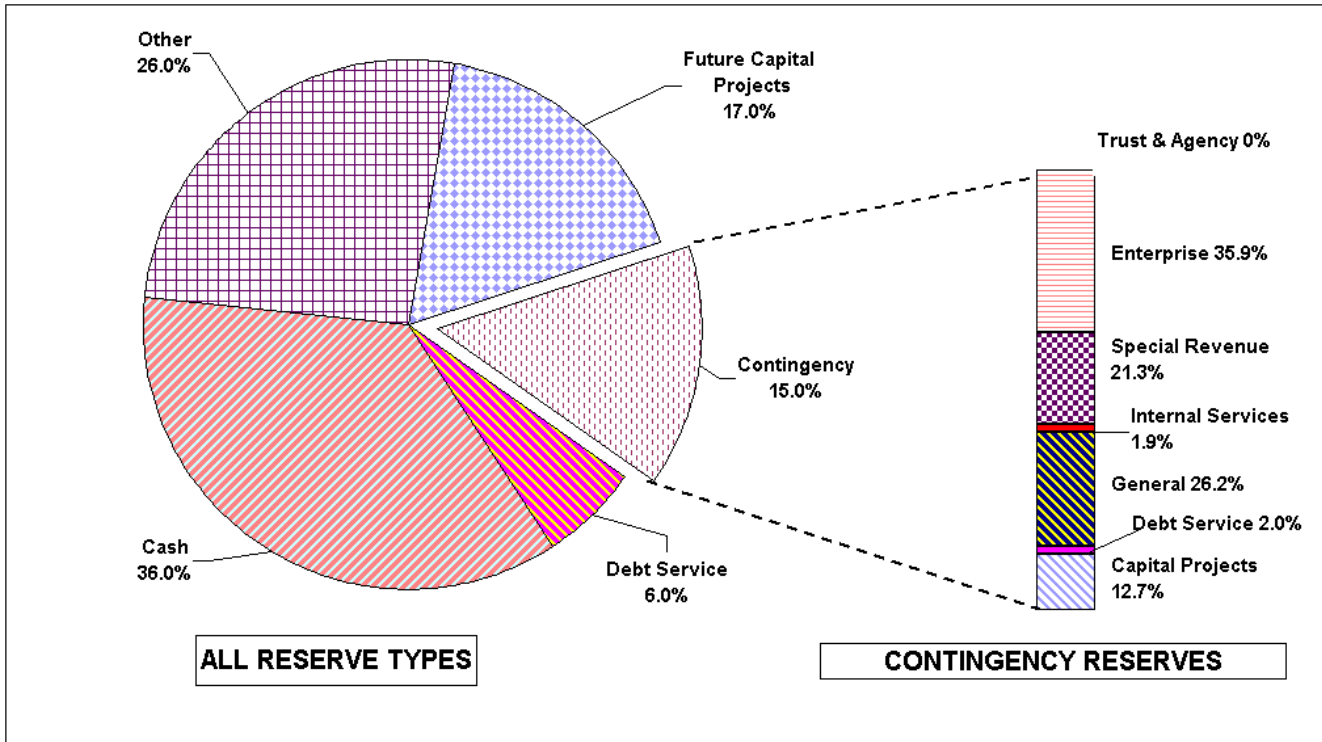
Capital Projects decrease is due to carryovers from FY01-02. Project budgets in FY01-02 that were not spent are carried over to provide continued funding until project completions.

Special Revenue decreases are due to the construction of the Lakes Regional Library and carryover amounts in Special Revenue Capital Projects.

Internal Services decrease is due to increases in general liability self-insurance costs.

**FISCAL 2003 BUDGET**

**RESERVES BY TYPE  
ALL FUNDS**



Reserve Types:

Future Capital Projects		\$ 65,831,188
Contingency		
Capital Projects	\$ 7,280,498	
Debt Service	1,157,597	
General	15,000,000	
Internal Services	1,072,701	
Special Revenues	12,216,224	
Enterprise	21,552,842	
Trust & Agency	0	\$ 58,279,862
Debt Service		22,945,108
Cash		138,415,234
Other		100,462,925
<b>TOTAL</b>		<b>\$ 385,934,317</b>

Reserves for future capital projects represent funds which will be received but not spent all at one time, as is the case when bond proceeds are used to fund capital projects which take more than one year to complete. Although the bond revenues are received at one time, it takes several years to spend the funds. The remaining funds are put into reserves.

*FISCAL 2003 BUDGET*

**RESERVES BY TYPE ALL FUNDS (CONTINUED)**

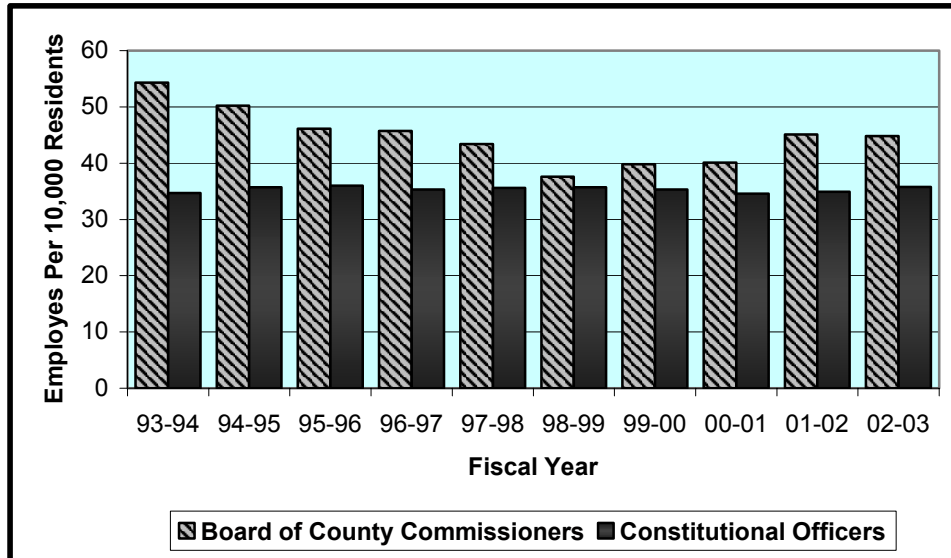
Contingency Reserves as required by state statute cannot exceed 10% of the budget in any fund and are reserved for unanticipated expenditures which may occur during the year.

Debt Service Reserves are a requirement of bond issues.

Cash Reserves include Reserves for Cash Balance and Reserves for Fund Balance. Reserves for Cash Balance are budgeted to provide cash for the beginning of the fiscal year until anticipated revenues are received. Cash reserves are very important in funds where property tax revenues, which are not received until later in the fiscal year, are a primary revenue source. Reserves for Fund Balance are budgeted to ensure certain funds maintain minimum fund balance levels in accordance with Florida Statutes. They constitute 94% of the Other Reserves.

*FISCAL 2003 BUDGET*

**LEE COUNTY EMPLOYEES  
PER 10,000 RESIDENTS  
FY93-94 THROUGH FY02-03**



A key factor in the cost of government, and in the County government's ability to provide a continued high level of service to a rapidly growing community, is the number of employees.

To account for population growth over time, employees are presented per 10,000 residents. The intermediate years prior to FY99-00 were adjusted to reflect population change adjustments due to the release of the 2000 Census. There is a net decrease of 171 employees reporting to the Lee County Board of County Commissioners from FY97-98 to FY98-99. This reduction is primarily due to the reorganization of the Shady Rest Care Pavilion to a non-profit organization.

For FY99-00, the growth in the ratio for the Board of County Commissioners was the result of the establishment of an in-house Animal Services operation, an increase in LeeTran employees due to the addition of new routes, persons formerly employed with Florida Cities (Avatar) becoming county employees due to the County's acquisition of this utility system, and the budgeting of library employees in the last quarter of FY99-00 for the new East County Regional Library. That library opened in December 2000.

The FY01-02 figures for the Constitutional Officers show little change from those in FY00-01. However, there was an increase in the BOCC for FY01-02 primarily due a growth in the number of employees in the Utilities Department as a result of shifting the operating functions from a private company to county government. The FY02-03 figures for the BOCC declined as population growth outpaced change in the number of employees.

	<u>FY94</u>	<u>FY95</u>	<u>FY96</u>	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>	<u>FY00</u>	<u>FY01</u>	<u>FY02</u>	<u>FY03</u>
Board of County Commissioners	54.3	50.2	46.1	45.7	43.4	37.6	39.8	40.1	45.1	44.8
Constitutional Officers	34.7	35.7	36.0	35.3	35.6	35.7	35.3	34.6	34.9	35.8
TOTAL	89.0	85.9	82.1	81.0	79.0	73.3	75.1	74.7	80.0	80.6

**FISCAL 2003 BUDGET**

**POSITION SUMMARY BY DEPARTMENT**

	FY 00-01 Budget	FY 01-02 Budget	Changes During FY 01-02 in Positions	FY 02-03			FY 02-03 Budget
				Deleted Positions	New Positions	Transferred Positions	
Animal Services	32	32	5	0	0	0	37
Communications	0	0	0	0	0	0	0
Community Development							
DCD Admin & Support	0	0				19	19
Development Services	132	136	2	0	7	0	145
Planning	22	24	0	0	0	0	24
Total	<u>154</u>	<u>160</u>	<u>2</u>	<u>0</u>	<u>7</u>	<u>19</u>	<u>188</u>
County Administration	34	33	1	0	1	0	35
County Attorney	32	32	0	0	0	0	32
County Commissioners	10	10	0	0	0	0	10
County Lands	13	11	1	0	1	0	13
Economic Development	15	16	0	0	0	0	16
Fleet Management	24	24	0	0	1	0	25
Hearing Examiner	5	5	0	0	0	0	5
Human Resources	20	21	0	0	2	0	23
Human Services	42	42	0	0	0	0	42
Public Works							
PW Admin & Support	40	40	0	0	0	(19)	21
Contracts Management	3	3	0	0	0	1	4
Comm. Development/Public Works							0
Fiscal Pool	12	12	0	0	0	0	12
Total	<u>55</u>	<u>55</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>(18)</u>	<u>37</u>



**FISCAL 2003 BUDGET**

**POSITION SUMMARY BY DEPARTMENT, Continued**

	FY 00-01 Budget	FY 01-02 Budget	Changes During FY 01-02 in Positions	FY 02-03			FY 02-03 Budget
				Deleted Positions	New Positions	Transferred Positions	
Library	225	233	1	0	1	0	235
Natural Resources	39	41	0	0	0	0	41
Parks and Recreation	207	210	2	0	14	0	226
Planning and Construction							
Planning and Construction	10	10	0	0	1	0	11
Facilities Management	74	77	0	0	0	0	77
Total	84	87	0	0	1	0	88
Public Resources	18	18	0	0	0	0	18
Public Safety	253	304	0	0	24	0	328
Purchasing	10	12	0	0	0	0	12
Smart Growth	0	2	0	0	0	0	2
Solid Waste	21	21	6	0	3	0	30
Sports Development	0	0	0	0	3	0	3
Transit	166	163	0	0	3	0	166
Transportation							
Administrative Office	0	0	0	0	0	0	0
Transportation Operations	144	144	0	0	9	1	154
Traffic	54	54	0	0	6	0	60
Tolls Facilities	131	130	(3)	(6)	4	0	125
Engineering Services	44	46	0	0	0	(2)	44
Total	373	374	(3)	(6)	19	(1)	383
Utilities	26	173	(3)	(1)	21	0	190
Visitor & Convention Bureau	19	19	0	0	0	0	19
Grand Total	1877	2098	12	(7)	101	0	2204

**FISCAL 2003 BUDGET**

**POSITION CHANGES OCCURRING DURING FY01-02**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>NEW POSITION</u>	<u>DELETED POSITION</u>	<u>TRANSFERRED POSITION</u>
ANIMAL SERVICES	Maintenance Worker	1	0	0
	Animal Control Officer	1	0	0
	Veterinary Technician	2	0	0
	Veterinarian	1	0	0
Total		<u>5</u>	<u>0</u>	<u>0</u>
COMMUNITY DEVELOPMENT				
Development Services	Planning Tech	1	0	0
	Senior Planner	1	0	0
Total		<u>2</u>	<u>0</u>	<u>0</u>
COUNTY LANDS	Property Acquisition Agent	1	0	0
COUNTY ADMINISTRATION	Equal Opportunity Analyst	1	0	0
LIBRARY	Library Associate	1	0	0
PARKS & RECREATION	Parks & Rec Coordinator	1	0	0
	Parks & Rec Senior Supervisc	1	0	0
Total		<u>2</u>	<u>0</u>	<u>0</u>
SOLID WASTE	Equipment Operator	3	0	0
	Tradesworker, Master	1	0	0
	Solid Waste Coordinator	1	0	0
	Scalehouse Attendants	2	0	0
	Admin. Specialist	0	(1)	0
Total		<u>7</u>	<u>(1)</u>	<u>0</u>
TRANSPORTATION				
Tolls	Toll Collector Supervisor	0	(3)	0
UTILITIES				
	Meter Reader	0	(3)	0
	Operator A	0	(1)	0
	Tradesworker II	0	(1)	0
	Tradesworker III	0	(4)	0
	Operator C	1	0	0
	Tradesworker II	2	0	0
	Tradesworker III	2	0	0
	Tradesworker IV	1	0	0
Total		<u>6</u>	<u>(9)</u>	<u>0</u>
GRAND TOTAL		25	(13)	0

*FISCAL 2003 BUDGET*

**BUDGET YEAR 2002-2003  
DELETED POSITIONS FY02-03**

**(Effective 10/01/02)**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>POSITION CHANGE</u>	<u>SALARY &amp; BENEFITS</u>
TRANSPORATION Tolls	Toll Collector Supervisor	(6)	\$ (80,000)
UTILITIES	Operator A	(1)	\$ (56,613)
<b>GRAND TOTAL</b>		<b>(7)</b>	<b>\$ (136,613)</b>

*FISCAL 2003 BUDGET*

**BUDGET YEAR 2002-2003  
NEW POSITIONS FY02-03**

**(Effective 10/01/02)**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>POSITION CHANGE</u>	<u>SALARY &amp; BENEFITS</u>
COMMUNITY DEVELOPMENT			
	Administrative Assistant	1	\$ 34,972
	Building Inspector	3	148,344
	Permit Representative	1	34,972
	Chief Code Enforcement Officer	1	34,972
	Planner	1	58,854
Total		<u>7</u>	\$ <u>312,114</u>
COUNTY LANDS	Property Acquisition Assistant	1	\$ 38,875
COUNTY ADMINISTRATION	Risk Management Specialist	1	\$ 38,599
HUMAN RESOURCES			
	Human Resources Generalist	1	\$ 64,983
	Administrative Assistant	1	39,775
Total		<u>2</u>	\$ <u>104,758</u>
FLEET MANAGEMENT	Fleet Mechanic	1	\$ 47,796
LIBRARY	Library Associate	1	\$ 45,416
PARKS & RECREATION			
	Parks & Rec Maintenance Specialist	5	\$ 128,048
	Parks & Rec Program Specialist, Sr	8	232,305
	Park Ranger	1	35,736
Total		<u>14</u>	\$ <u>396,089</u>
PLANNING AND CONSTRUCTION	Principal Planner	1	\$ 48,250
PUBLIC SAFETY			
	Emergency Medical Techs	6	\$ 207,276
	Paramedic II	14	610,190
	Lieutenant/EMS	4	298,498
Total		<u>24</u>	\$ <u>1,115,964</u>
SOLID WASTE			
	Engineer Manager II	1	\$ 90,161
	Equipment Operator, Sr.	1	35,736
	Environmental Specialist	1	43,602
Total		<u>3</u>	\$ <u>79,338</u>

*FISCAL 2003 BUDGET*

**BUDGET YEAR 2002-2003  
NEW POSITIONS FY02-03 (CONTINUED)  
(Effective 10/01/02)**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>POSITION CHANGE</u>	<u>SALARY &amp; BENEFITS</u>
<b>SPORTS DEVELOPMENT</b>			
	Director, Sports Development	1	\$ 101,617
	Sr. Sales Manager, Sports Development	1	72,973
	Administrative Specialist	1	32,870
Total		<u>3</u>	\$ <u>207,460</u>
<b>TRANSIT</b>			
	Supply Specialist	1	\$ 27,001
	Business Development Specialist	1	58,087
	Maintenance Worker	1	24,097
Total		<u>3</u>	\$ <u>109,185</u>
<b>TRANSPORTATION</b>			
Operations	Equipment Operator	7	\$ 199,231
	Equipment Operator, Sr	1	31,363
	Crew Leader	1	41,156
Traffic	Tradesworker, Journeyman	1	36,307
	Administrative Assistant	2	62,726
	Engineering Tech I	1	38,599
	Engineering Tech II	1	38,831
	Supervisor, Tech Support	1	44,328
Tolls	Toll Collector	2	28,844
	Account Clerk	1	29,911
	Database Analyst	1	50,869
Total		<u>19</u>	\$ <u>602,165</u>
<b>UTILITIES</b>			
	Fiscal Officer	1	\$ 40,890
	Office Assistant, Sr	1	9,401
	Account Clerk	1	9,401
	Lead Operator	2	27,782
	Operator A	1	12,286
	Operator C	2	20,080
	Meter Reader	2	14,948
	Tradesworker, Apprentice	6	58,868
	Tradesworker, Journeyman	2	23,675
	Electronics Tech	1	12,407
	Operator Trainee	1	8,116
	Operator B	1	10,683
Total		<u>21</u>	\$ <u>248,537</u>
<b>GRAND TOTAL</b>		<b>101</b>	<b>\$ 3,394,546</b>

*FISCAL 2003 BUDGET*

**BUDGET YEAR 2002-2003  
TRANSFERRED POSITIONS  
(Effective 10/01/02)**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>POSITION CHANGE</u>	<u>SALARY &amp; BENEFITS</u>
<b>PUBLIC WORKS</b>			
Internal Services- Contracts	Administrative Specialist	1	\$ 38,644
Internal Services- Fiscal	Account Clerk	1	34,696
	Account Clerk	(1)	(39,064)
Internal Support- Admin	Admin. Support Supervisor	(1)	(48,542)
	Office Manager	(1)	(63,716)
	Director, Community Devel.	(1)	(137,218)
	Office Assistant	(2)	(62,576)
	Administrative Assistant	(14)	(538,677)
TOTAL		<u>(18)</u>	\$ <u>(816,453)</u>
<b>COMMUNITY DEVELOPMENT</b>			
DCD- Admin & Support	Admin. Support Supervisor	1	\$ 48,542
	Office Manager	1	63,716
	Director, Community Devel.	1	137,218
	Office Assistant	2	62,576
	Administrative Assistant	14	538,677
TOTAL		<u>19</u>	\$ <u>850,729</u>
<b>TRANSPORATION</b>			
Traffic	Administrative Specialist	(1)	\$ (38,644)
	Admin. Support Supervisor	1	48,234
Operations	Engineering Tech I	1	40,139
Engineering	Engineering Tech I	(1)	(40,139)
	Admin. Support Supervisor	(1)	(48,234)
TOTAL		<u>(1)</u>	\$ <u>(38,644)</u>
<b>UTILITIES</b>			
	Account Clerk	(1)	\$ (34,696)
	Account Clerk	1	39,064
TOTAL		<u>0</u>	\$ <u>4,368</u>
<b>GRAND TOTAL</b>		<b>0</b>	\$ <b>0</b>

*FISCAL 2003 BUDGET*

## MISCELLANEOUS EXPENDITURES

### (NON-DEPARTMENTAL)

	FY00-01 <u>Actual</u>	FY01-02 <u>Estimated</u>	FY02-03 <u>Adopted</u>
<u>General Fund</u>	\$5,068,844	\$2,000,310	\$3,561,489
 <u>Special Revenues</u>			
Impact Fees - School	\$ 0	\$6,041,711	\$6,023,000
Lee County Library	1,668,705	1,778,646	2,281,975
Unincorporated MSTU	104,552	2,370,406	500,000
	<u>\$1,773,257</u>	<u>\$10,190,763</u>	<u>\$8,804,975</u>
 <u>Capital Project Fund</u>			
Capital Improvements	\$89,946	\$112,418	\$116,500
 <u>Enterprise Internal Service Funds</u>			
Lee County Utilities	\$189,585	\$100,000	\$300,000
 <u>Trust &amp; Agency Funds</u>			
Town of Fort Myers Beach - Impact Fees	\$154,081	\$22,880	\$ 0
City of Bonita Springs - Impact Fees	1,940,596	1,929,478	0
	<u>\$2,094,677</u>	<u>\$1,952,358</u>	<u>\$ 0</u>
 <b>TOTAL ALL FUNDS</b>	 <b>\$9,216,309</b>	 <b>\$14,355,849</b>	 <b>\$12,782,964</b>

Miscellaneous expenditures reflect costs incurred by the County for non-departmental expenditures. In the General Fund, these expenses include auditing costs, payments for financial advisement, unemployment compensation, self-insurance assessments, payments to the cities of Fort Myers and Cape Coral for tax increment financing districts, and expert witness fees. In the other funds, miscellaneous expenditures are for grants to other governments, indirect costs, payments of interfund loan financial services, and miscellaneous expenditures.

*FISCAL 2003 BUDGET*

## INTERDEPARTMENTAL BUDGETS AND INTERFUND TRANSFERS

<u>Object Code</u>	<u>Description</u>	<u>FY02-03 Interdepartmental Budgets</u>	<u>FY02-03 Interfund Transfers</u>
502310	Health Insurance	\$11,697,790	
502320	Life Insurance	293,164	
502330	Dental Insurance	650,102	
502410	Workers Compensation	2,357,123	
503450	Co. Data Processing	8,914,095	
503470	Co. Mapping Services	587	
503480	Co. Graphic Services	15,875	
504030	Vehicle Maintenance Charges	2,991,397	
504035	Heavy Equipment Maintenance	1,584,716	
504130	Internal Telephone - Fixed	3,337,915	
504135	Internal Telephone - Variable	525,502	
504140	Internal Radio	340,402	
504510	Self-Insurance Assessment	2,933,858	
504715	Printing, Binding, and Copying Internal	155,507	
504950	Indirect Cost	5,736,000	
504960	Administrative Charges	1,994,193	
504961	Administrative Support	1,221,893	
504962	Fiscal Support	588,813	
505210	Fuel and Lubricants	2,508,674	
505215	Fuel and Lubricants - Heavy Equipment	416,410	
506525	Project Management	<u>28,464</u>	
	Subtotal	\$48,292,480	
5091XX	Interfund Transfers		<u>\$187,138,860</u>
	Total Interdepartmental Budgets and Interfund Transfers		<u>\$235,431,340</u>

Interfund transfers and budgets reflect movements from one fund to another. The above listed object codes are budgeted in departmental budgets, and are part of program expenditures. These expenditures represent the budget for goods and services provided by one department or agency to other departments or agencies of the County on a cost reimbursement basis.

The object codes for "Interfund Transfers" are not reflected in departmental budgets, but rather are budgeted as non-departmental expenditures. Interfund transfers represent a transfer of funds from one area to another. The transfers are reflected as an expenditure in one fund and as a revenue in another fund.



*FISCAL 2003 BUDGET*



# **SECTION C - FINANCIAL POLICY**

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*FISCAL 2003 BUDGET*



## *FISCAL 2003 BUDGET*

# **GENERAL BUDGET POLICY**

1. The operating budget authorizing expenditure of County money will be adopted annually by the Board at the fund level.
2. The budgeted expenditures and reserves of each fund (including reserves for contingencies, cash flow, and all other purposes) will equal the sum of projected fund balance at the beginning of the fiscal year, plus all revenues which reasonably can be expected to be received during the fiscal year (budgeted at 95%, in accordance with State Statutes).
3. A reserve for contingency will be budgeted in each major operating fund in an amount not less than 2% nor more than 5% of the total fund budget. Each major capital fund will have a contingency reserve equaling not less than 5% nor more than 10% of the total fund budget. For the General Fund, the amount shall not be less than 3% nor more than 5%.
4. A reserve for cash balance will be budgeted in any fund which requires monies to be carried forward into the following year to support operations until sufficient current revenues are received, but in no case will exceed the projected cash needs for 90 days of operations, or 20% of the fund budget, whichever is greater.
5. Transfers to reserve accounts may be made during the fiscal year by the County Manager or the Budget Director, if allocations to expenditure accounts are determined to be unneeded.
6. Transfers among expenditure or revenue accounts may be made during the fiscal year by the County Manager, the Budget Director, or Department Directors if reallocations within a fund are determined to be needed, provided no transfers will be made without Board authority which have an impact on capital facility improvement. Any transfer affecting the total allocations of Constitutional Officers may not be made without Board approval.  
  
No transfer may be made without Board approval if the result of such transfer will be to change the adopted total budget of a fund.
7. Transfers from reserves can be made with County Manager approval up to \$25,000. Transfers from reserves of more than \$25,000 require approval of the Board. Changes in the adopted total budget of a fund will be made only with Board approval of a budget amendment resolution.
8. Budget Services will prepare a periodic analysis of financial condition, as well as a Debt Service Manual to provide information on the County's debt program.
9. For purposes of budget preparation, in the event policies or stated desires of the Board regarding appropriations or service levels prove to be incompatible with forecasted revenues or revenue policies, these conflicts will be resolved in favor of the revenue policy.
10. The Capital Improvement Budget, showing estimated annualized costs of capital projects, will be updated on an annual basis. Potential projects are subject to evaluation in accordance with CIP Administrative Code AC-3-9 to determine eligibility for Board of County Commissioners consideration.

## *FISCAL 2003 BUDGET*

# **REVENUE POLICY**

1. The use of County ad valorem tax revenues will be limited to the General, Unincorporated MSTU, Library, Capital Improvement, and All Hazards Protection funds unless required in other funds by bond indenture agreements, or by the terms of municipal service taxing or benefit units.
2. The use of gas tax revenues will be limited to the Transportation Trust and Transportation Projects Funds and transit operations unless required in other funds by bond indenture agreements.
3. The use of sales tax revenues will be limited to the General and Unincorporated MSTU funds, unless required in other funds by bond indenture agreements.
4. Pursuant to Ordinance 88-2, Tourist Development Tax proceeds will be appropriated as follows:
  - 53.6% for tourist advertising and promotion for Lee County;
  - 13.4% for stadium debt service;
  - 33.0% for beach related improvements.
5. The use of revenues which have been pledged to bondholders will conform, in every respect, to bond covenants which commit those revenues.
6. Budget Services will maintain a Revenue Manual to provide information about revenue sources available to support County expenditures.
7. Periodic cost studies of County services for which user fees are imposed will be prepared, and proposed fee adjustments will be presented for Board consideration. Fee revenues will be anticipated, for purposes of budget preparation, using fee schedules which have been adopted by the Board.
8. County staff will continue to aggressively pursue cost effective grant funding opportunities.
9. Ad valorem taxes will be anticipated for purposes of operating budget preparation at:
  - 95% of the projected taxable value of current assessments; and,
  - 95% of the projected taxable value resulting from new construction.
10. Millages for debt service will be established at the amounts which will generate sufficient revenue to make all required payments.
11. The County will allocate countywide revenues to the General, Capital Improvement, and Conservation Land Acquisition fund uses.

***FISCAL 2003 BUDGET***

12. All revenues which are reasonably expected to be unexpended and unencumbered at the end of the fiscal year will be anticipated as "Fund Balance" and budgeted accordingly for the following fiscal year.
13. Fund Balance, in excess of anticipated fund balance from Tourist Development Tax proceeds for promotional purposes, shall accrue to a reserve account for "economic recession" in an amount not to exceed one year's operational needs, or \$3 million, whichever is greater.

## **APPROPRIATION POLICY**

1. Fund appropriations of the Board will be allocated to departments, divisions, programs, projects, grants, and line item object codes as deemed appropriate by the County Manager, or the Budget Services Director, or Department Directors to facilitate managerial control and reporting of financial operations.
2. Each year the County, in conjunction with an independent consultant, will prepare an indirect cost allocation plan which conforms to federal guidelines for grant reimbursement of administrative costs, and will bill and collect indirect cost charges where appropriate.
3. Each year the County will prepare a comprehensive five-year Capital Improvement Program identifying public facilities by service type and geographic area, which will eliminate existing deficiencies, replace inadequate facilities, and address infrastructure needs caused by new growth.
4. The annual budget will include sufficient appropriations to fund capital projects approved by the Board of County Commissioners for the purpose of completing the first year of the five-year Capital Improvement Program. Operating budget implications of these capital projects will also be identified and budgeted accordingly.

## *FISCAL 2003 BUDGET*

# **FUND TYPES**

## **GOVERNMENTAL FUNDS**

### **General Fund**

The General Fund is the general operating fund of the Board of County Commissioners and supports activities of a countywide benefit. It is used to account for most of the budgets of elected officials and general County operating departments.

### **Special Revenue Funds**

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes. Special revenue funds include:

- **Special Assessment Funds**  
Special Assessment Funds are used to account for the financing of public improvements or services deemed to benefit the properties against which they are levied.
- **MSTU (Municipal Services Taxing Unit) Fund**  
An MSTU is a special district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessment service charges or other revenue to provide resources. The MSTU is one type of dependent special district.

### **Transportation Trust Fund**

The Transportation Trust Fund provides for transportation services such as road and bridge maintenance, and engineering and design services for transportation-related capital projects.

### **Debt Service Funds**

Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related debt service costs.

### **Capital Project Funds**

Capital Project funds account for financial resources to be used for the acquisition and construction of major capital facilities (other than those financed by Proprietary Funds, Special Assessment Funds, Trust Funds and Special Revenue Funds).

### **Permanent Fund**

Permanent funds account for resources that are legally restricted to the extent that only earnings and not principal may be used for government purposes.



## *FISCAL 2003 BUDGET*

### **PROPRIETARY FUNDS**

There are two types of proprietary funds:

#### **Enterprise Funds**

Enterprise Funds are used to account for operations: (a) that are financed and operated in a manner similar to private business enterprise - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

#### **Internal Service Funds**

The County uses self-supporting Internal Service Funds to provide self-insurance, data processing, vehicle maintenance, and telephone/radio services to County departments on a cost reimbursement basis.

### **FIDUCIARY FUNDS**

#### **Trust and Agency Funds**

Trust and Agency funds account for assets held in trust (a) for members and beneficiaries of defined benefit pension plans or other employee benefit plans; (b) for reporting of governmental external investment pools and (c) wherein interest and principal benefit individuals, private organizations or other government.

# **SECTION D - SERVICES BY ORGANIZATION**

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## *FISCAL 2003 BUDGET*

# **SERVICES BY ORGANIZATION**

The Lee County Government organization includes several areas of service, each broken down into one or more divisions. Some divisions are independent of any departmental structure. A division may be further broken down into one or more programs. This section presents the budget by division.

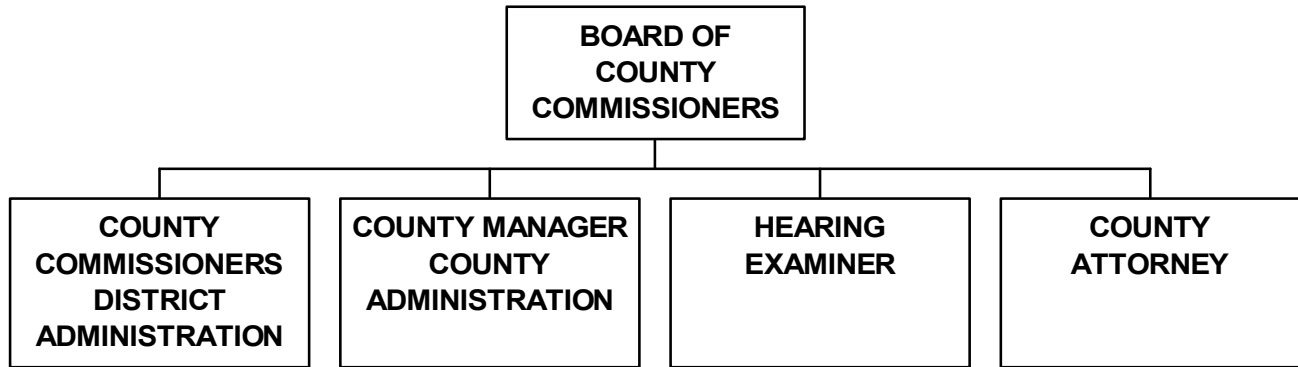
Each area falls into one of the following three categories: Legislative/Administrative, Service Delivery, and Support Services. Legislative/Administrative departments report to the Board of County Commissioners; Service Delivery and Support Services departments report to either the Deputy County Manager, Assistant County Manager, Public Works Director, or the Assistant to the County Manager. The areas under the Legislative/Administrative category include: the Board of County Commissioners, County Administration, County Attorney, and Hearing Examiner. Service Delivery Departments include: Community Development, Human Services, Utilities, Public Safety, Animal Services, Library, Public Parks & Recreation, Transit, Economic Development, Solid Waste, Natural Resources, Visitor & Convention Bureau, and Transportation. Support Services includes Planning and Construction, Public Resources, Information Technology Group, Purchasing, Fleet Management, County Lands, Smart Growth, Human Resources and Sports Development.

The next section is comprised of Court-Related services and Constitutional Officers' budgets. Constitutional Officers are County elected officials who do not report to the Board of County Commissioners, but receive operating funds from the County.

For each area, the first two pages contain an organization chart and a budgetary summary of all the divisions and programs in that area. The organization chart identifies the divisions and programs within the area, and provides a brief service description. The budget information provides FY00-01 actual expenses, FY01-02 estimated expenses, and FY02-03 adopted budget by division.

Following the summary information, service level information by division is displayed in detail.

## BOARD OF COUNTY COMMISSIONERS



The **Board of Lee County Commissioners** is the governing body of Lee County Government, consisting of five Commissioners, elected County-wide. District Administration is the support staff for the County Commissioners.

The **County Manager** is the Chief Executive Officer of the County. County Administration provides management direction to county departments in implementing policies and programs of the Board of County Commissioners.

The **Hearing Examiner's** function is to provide an effective public forum for the collection of information in order to provide correct and consistent recommendations and decisions concerning rezonings, variances, special exceptions, special permits, and administrative appeal cases.

The **County Attorney's** office provides legal advice, legal counsel, and legal representation to the Board of County Commissioners, Port Authority, County Administration, and various boards and committees created by the Board of County Commissioners. In addition, the County Attorney's office is responsible for administering the mandated Special Master Process which gives property owners a choice between initiating dispute resolution proceedings or pursuing the traditional administrative and judicial remedies relative to permits.

*FISCAL 2003 BUDGET*

**SAMPLE PAGE**

LEE COUNTY - FLORIDA  
2002 - 2003

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2002 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
County Commissioners			
Board of County Commissioners	<u>\$38,117</u>	<u>\$1,027,423</u>	<u>\$1,094,302</u>
<b>TOTAL</b>	<b><u>\$38,117</u></b>	<b><u>\$1,027,423</u></b>	<b><u>\$1,094,302</u></b>
<b>GRAND TOTAL</b>	<b><u>\$38,117</u></b>	<b><u>\$1,027,423</u></b>	<b><u>\$1,094,302</u></b>



The dollars actually spent during the indicated fiscal



An estimated amount is a projected amount to be spent for the year. The amount is an estimate because this budget document is published prior to the year-end audit report being completed.



The budget for the next fiscal year approved by the Board of County Commissioners

Program revenue sources



EXPENDITURES BY FUND TYPE

General Fund	<u>\$938,117</u>	<u>\$1,027,423</u>	<u>\$1,094,302</u>
<b>GRAND TOTAL</b>	<b><u>\$938,117</u></b>	<b><u>\$1,027,423</u></b>	<b><u>\$1,094,302</u></b>

*FISCAL 2003 BUDGET*

**County Commissioners**

LEE COUNTY - FLORIDA  
2002-2003

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2002 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
County Commissioners			
Board of County Commissioners	\$ <u>938,117</u>	\$ <u>1,027,423</u>	\$ <u>1,094,302</u>
<b>TOTAL</b>	\$ <b>938,117</b>	\$ <b>1,027,423</b>	\$ <b>1,094,302</b>
County Administration			
County Manager	\$ <u>1,082,815</u>	\$ <u>1,137,491</u>	\$ <u>1,120,673</u>
<b>TOTAL</b>	\$ <b>1,082,815</b>	\$ <b>1,137,491</b>	\$ <b>1,120,673</b>
Hearing Examiner			
Hearing Examiner	\$ <u>599,096</u>	\$ <u>715,135</u>	\$ <u>714,787</u>
<b>TOTAL</b>	\$ <b>599,096</b>	\$ <b>715,135</b>	\$ <b>714,787</b>
County Attorney			
Legal Counsel	\$1,831,690	\$2,011,371	\$2,104,652
Legal Enforcement	107,731	115,385	121,907
Litigation	750,436	912,979	1,031,369
Special Master Process	<u>0</u>	<u>15,570</u>	<u>32,190</u>
<b>TOTAL</b>	\$ <b>2,689,857</b>	\$ <b>3,055,305</b>	\$ <b>3,290,118</b>
<b>GRAND TOTAL</b>	\$ <b><u>5,309,885</u></b>	\$ <b><u>5,935,354</u></b>	\$ <b><u>6,219,880</u></b>

EXPENDITURES BY FUND TYPE

General Fund	\$4,710,789	\$5,204,649	\$5,472,903
Special Revenue	<u>599,096</u>	<u>730,705</u>	<u>746,977</u>
<b>GRAND TOTAL</b>	\$ <b><u>5,309,885</u></b>	\$ <b><u>5,935,354</u></b>	\$ <b><u>6,219,880</u></b>

*FISCAL 2003 BUDGET*

**COUNTY ADMINISTRATION**

1. Implement the policies, programs, and goals of the Board of County Commissioners in an effective and efficient manner.
2. Develop and maintain an effective management team and a productive County work force.
3. Provide cost-effective services and facilities that enhance the quality of life for Lee County citizens, and to support the economic and social health of the community.
4. Continue to look for efficiencies while maintaining equally high service levels throughout the County.



## **COUNTY HEARING EXAMINER**

### **1. Zoning Hearings**

Conduct timely and regular public hearings to identify policy issues, receive public input, and provide legal due process.

Provide decisions and recommendations in connection with Development of Regional Impact (DRI), Development of County Impact (DCI), Rezoning, Variance, Special Exception, and Administrative Appeal applications.

Provide consistency in decisions/recommendations through equitable application of local and state laws.

Provide record or summary of proceedings to Board of County Commissioners, and all hearing participants.

### **2. Code Enforcement Hearings**

Conduct timely and regular weekly public hearings towards abatement of code violations in unincorporated Lee County, the Town of Fort Myers Beach, and the City of Bonita Springs.

Provide consistency in decisions through the equitable application of law in the three local governments. (The two municipalities have contracted for these services).

## **COUNTY ATTORNEY**

### **GENERAL SERVICES**

#### **1. Representation of the Board of County Commissioners**

Provide legal advice on Florida "Sunshine Law" issues.

Provide legal advice on Florida "Public Records" questions.

Respond to, and provide legal guidance on ethics matters.

Draft and provide all legal documents as required by the Board.

Draft and provide legislative documents, as directed.

Enforce meeting protocols by attending and offering opinions as Required).

Provide legal advice and guidance for Board-directed citizen committees.

Provide legal support for other Board entities (CRA, Lee County Leasing Corp., etc.).

Provide legal advice and services relating to all fiscal matters, to include public bonding and other secured financing and non-secured financing.

#### **2. Representation of County Departments (Except Department of Community Development and Division of County Lands)**

Review and draft all County contracts.

Review and draft Interlocal Agreements.

Draft and provide Memoranda of Law as required and requested.

Provide legal advice for all County procurement.

Provide legal support for all County capital projects.

Provide legal services for the collection of all delinquent County funds.

Provide legal counsel with respect to all state and federal permits and rules.

### **LAND USE SECTION**

#### **1. Lee County Comprehensive Plan**

Provide legal counsel, advice and documents regarding interpretation and implementation of Plan to Board and Administrative Departments (examples: Planning Department, Zoning, D.O.T., etc.).

Provide advice and assistance in drafting of amendments and additions to Plan.

#### **2. Land Development Code**

Provide legal counsel, advice and documents regarding interpretation and implementation of Code to Board and Administrative Departments.

## ***FISCAL 2003 BUDGET***

Provide legal review of plats, security instruments and property owner association documents required for approval of new developments.

Provide advice and assistance in drafting of amendments and additions to Code.

### **3. Acquisition of Land**

Provide legal services to Board and Administrative Departments (especially Division of County Lands) regarding all aspects of the purchase and sale of real property by the County including rights-of way, parks, public buildings and lands for preservation.

### **4. Land Use and Growth Management**

Provide legal opinions and draft ordinances, administrative codes and resolutions to implement and guide County policies and comply with state and federal law.

### **5. Code Enforcement**

Assist Development Services/Code Enforcement with investigation and preparation of cases relating to violation of County ordinances.

Act as advocate for County staff in presentation of code enforcement cases to Hearing Examiner.

Assist in follow-up and resolution of all code violations including collection of fines due to County.

### **6. Construction Licensing**

Assist Development Services/Code Enforcement with investigation and preparation of cases involving violations of County's Contractor Licensing regulations.

Act as advocate for County staff in presentation of cases to Construction Licensing Board.

### **7. Board of Adjustment and Appeals (3)**

- Board of Adjustment and Appeals
- Mechanical Board of Adjustment and Appeals
- Plumbing Board of Adjustment and Appeals

Assist Development Services with investigation and preparation of cases involving appeals and variance requests of the County's adopted building and flood regulations.

### **8. Board and Advisory Committees**

Attend meetings and provide legal advice and assistance to the following on a regular basis:

- Ad Hoc Transportation Committee
- Board of County Commissioners
- All Board of County Commissioners' weekly meetings
- All monthly Board of County Commissioners' Management and Planning meetings
- All semi-monthly Board of County Commissioners' Zoning meetings
- All other Board of County Commissioners' meetings as appropriate
- Comprehensive Plan Annotations Committee
- Eagle Technical Advisory Committee

## ***FISCAL 2003 BUDGET***

- Historic Preservation Board
- Land Development Code Advisory Committee
- Local Planning Agency
- Zoning Annotations Committee
- Executive Regulatory Oversight Committee (EOC)
- Building Industry Oversight Committee (BIC)
- Smart Growth Committee

### **9. Hearing Examiner**

Attend all hearings to provide legal assistance and opinions as to interpretation and implementation of County regulations and policies of the Board.

Provide legal advice and assistance with establishment and implementation of procedures for hearings and decision-making process.

While providing the above described legal services, the Land Use Section maintained more than 2,437 open files on a continuous basis including, but not limited to, handling, participation and/or review of the following:

- 7 Board of Adjustment and Appeals Cases
- 2 Administrative Codes
- 1,328 Code Enforcement Hearings
- 415 Applications for Construction Licenses
- 486 Matters for the Development Services Division
- 100 Hearings before the Hearing Examiner on zoning cases
- 280 Lot Mowing Liens or Releases
- 9 Ordinance amendment proceedings before the Board of County Commissioners
- 3 Resolutions
- 7 Special Master Cases
- 71 Zoning cases

### **TRIAL SECTION**

The Trial Section represents the Board of County Commissioners in adversarial proceedings including state and federal trial courts, appellate courts and administrative hearings. Attorneys defend Lee County from claims and prosecute claims on behalf of Lee County; provide advice and representation to Lee County regarding pending claims or potential claims as well as representation at depositions of County personnel.

#### **1. Condemnation Cases – Lee County Plaintiff**

The Trial Section assists and advises County Lands and the various county departments that need land or easements for public projects, from the initial planning stages to acquisition. Property which cannot be voluntarily purchased is condemned by the County Attorney's Office. Total annual average caseload is 90-100 cases.

#### **2. Personal Injury Cases**

Prior to 1998 personal injury cases were handled by outside counsel at a cost of \$600,000 for the years 1994 through 1997. In 1998, the County Attorney's Office assumed this responsibility effecting a substantial savings for the taxpayers. The current caseload comprises injuries

## ***FISCAL 2003 BUDGET***

arising out of the operation of the Department of Transportation, Lee Tran, EMS, and Parks and Recreation. Several cases settled at well below the original claims. Total annual average caseload is 20-25 cases.

### **3. Civil Cases**

The Trial Section has a total average caseload of 40-50 open civil cases which consists of such cases as: Breach of Contract, Civil Rights, Appeal of Hearing Examiner Decision, Petition for Certiorari, Zoning Regulation, Zoning Ordinance, Rezoning, Discrimination, Declaratory Judgment, Temporary Injunction, Injunction/Abatement of Nuisance, Eviction/Stay, Quiet Title, Inverse Condemnation, Protective Order, DOT – Property Damage, Small Claims, Attorney Fees, Bond Validation, Wrongful Termination, Garnishment Proceedings, and Ordinance Challenges.

### **4. Mortgage Foreclosures Cases**

Lee County is named as a party in a steady flow of Mortgage Foreclosures cases due to various liens Lee County of the State levies. Total annual average caseload is 250-300 cases.

### **5. Incompetency Cases**

By statute, the County funds the examining committee that evaluates people for mental competency under the guardianship proceedings in probate court. Lee County is entitled to be reimbursed these costs from the estate of the person adjudged incompetent. During FY 2001/2002, the Lee County Attorney's Office collected approximately \$250.00 and has a total annual average caseload of 100 cases. These funds are deposited into the General Fund.

### **6. Bond Forfeiture Cases**

Lee County pursues bonds forfeited in criminal cases and to recover costs involved when people violate the bond posted to secure their appearance in court. The Trial Section has processed approximately 457 cases during FY2001/2002 which have collected approximately \$16,001.93. These funds were deposited into the Lee County Fine and Forfeiture Fund.

### **7. Miscellaneous Files / No Lawsuit Filed Yet**

At any given time, the Trial Section will have a substantial number of miscellaneous files on matters in which litigation is threatened or possible; matters which involve litigation in which Lee County is not a party; matters of a sensitive nature and matters with which Trial Counsel is associated to avoid litigation. The Trial Section has 187 Miscellaneous Files open which have a potential of being filed as a lawsuit.

### **8. Subrogation Cases**

The Trial Section collects funds for subrogation claims. Pursuant to terms of the County Employee Health Plan, any recovery from a third-party made by an injured employee is subrogated to the County to the extent of medical costs provided to the employees. The Trial Section pursues those liens and generally reaches a settlement with the employee. Settlements are determined on a cost-benefit/risk analysis considering the nature of the injury, the potential for future costs, and the amount of recovery. Typically, at any one time there are 10-15 such cases open with a value of between several hundred to several thousands of dollars.

## **PORT AUTHORITY**

### **1. Representation of the Board of Port Commissioners**

## *FISCAL 2003 BUDGET*

Provide legal advice on all matters concerning governance of the Lee County Airports.  
Prepare documents and legal opinions as requested.  
Provide legal advice and representation at all Board meetings.

### **2. Representation of Airport Special Management Committee**

Provide legal advice and opinions to seven-member citizens' advisory board.  
Provide legal assistance in Committee's review of all professional service provider and consultant selections under Florida's Consultants Competitive Negotiation Act (CANNA).

### **3. Representation of Port Authority Departments – Development, Construction, Purchasing, Human Resources, Land Acquisition and Litigation**

Provide legal advice regarding planning, permitting and construction of SOFIA Midfield Terminal Project. Prepare and review consultant services contracts.

Provide legal advice and documents for all phases of Port Authority construction projects.

Review all purchasing bids, quotes, requests for letter of qualification for professional services (LOT) and requests for proposal (RFP). Draft/review purchase contracts and leases.

Provide legal advice and documents on employment, discrimination, Fair Labor Standards Act and Family Medical Leave Act. Advise staff regarding collective bargaining process.

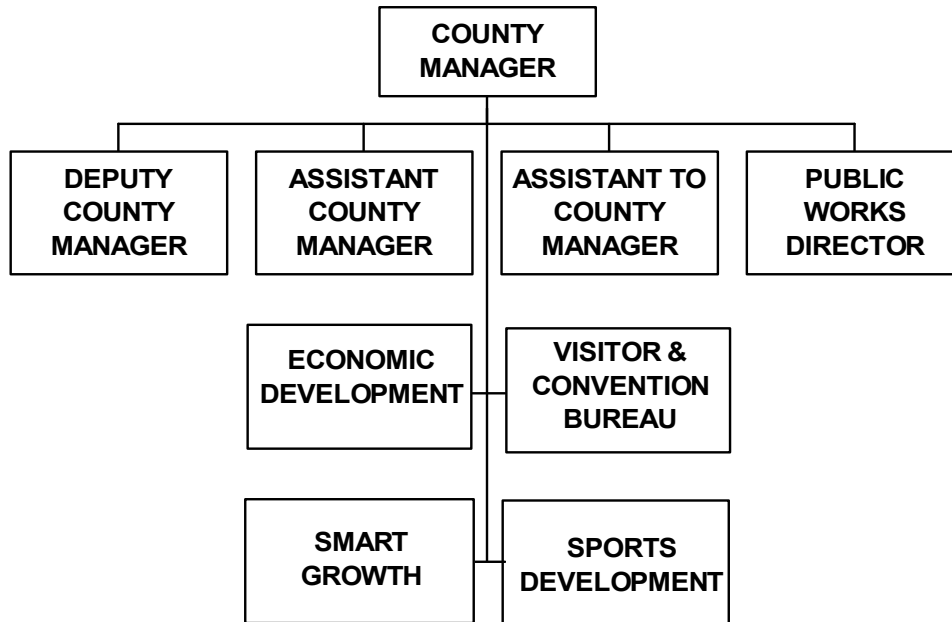
Provide legal advice, document review and represent Port Authority at real estate closings for ongoing Port Authority Land Acquisition program.

Provide legal advice and co-counsel services in all litigation involving the Port Authority except personal injury and bankruptcy cases (handled by outside counsel).

### **4. Legislation and Policy**

Provide legal counsel and interpretation of Port Authority enabling legislation, rules and regulations and policy manuals.

## COUNTY MANAGER



**Deputy County Manager, Assistant County Manager, Public Works Director and Assistant to County Manager** comprise the senior management of the County and their areas of responsibility are described on the following pages.

The **Visitor and Convention Bureau** manages the activity of the tourist tax to promote off-season tourism to Lee County and create a Countywide cooperative marketing program to encourage local and non-profit attractions to market their facilities to tourists.

**Economic Development** works with a variety of business organizations from other counties, states, and countries to attract new businesses as well as to retain and expand existing industries, increasing the job base in Lee County.

The purpose of **Smart Growth** is to shape the future growth of Lee County through a proactive, inclusive community effort that continuously improves the quality of life by reaching a harmonious balance between economic development, environmental sustainability and community livability.

**Sports Development** works to attract sporting events and activities that will provide economic impact to the Lee County Community. It also acts as a clearinghouse to local, national and international sports entities, assisting with the marketing and promotion of events that target the Lee County area as a potential host site.

**FISCAL 2003 BUDGET**

**County Manager**

LEE COUNTY - FLORIDA  
2002 - 2003

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2002 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
Economic Development			
Economic Development	\$1,954,128	\$1,015,224	\$1,483,923
<b>TOTAL</b>	<b>\$1,954,128</b>	<b>\$1,015,224</b>	<b>\$1,483,923</b>
Visitor & Convention Bureau			
Visitor & Convention Bureau	\$6,246,821	\$7,117,915	\$6,688,234
Attraction Marketing	171,224	217,139	299,522
Capital Planning	<u>94,664</u>	<u>93,103</u>	<u>100,581</u>
<b>TOTAL</b>	<b>\$6,512,709</b>	<b>\$7,428,157</b>	<b>\$7,088,337</b>
Smart Growth			
Smart Growth	\$ <u>0</u>	<u>259,153</u>	\$ <u>357,479</u>
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 259,153</b>	<b>\$ 357,479</b>
Sports Development			
Sports Development	\$ <u>0</u>	\$ <u>0</u>	\$ <u>495,770</u>
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 495,770</b>
<b>GRAND TOTAL</b>	<b><u>\$8,466,837</u></b>	<b><u>\$8,702,534</u></b>	<b><u>\$9,425,509</u></b>
 <u>EXPENDITURES BY FUND TYPE</u>			
Special Revenue	\$6,512,709	\$7,428,157	\$7,584,107
General Fund	<u>1,954,128</u>	<u>1,274,377</u>	<u>1,841,402</u>
<b>GRAND TOTAL</b>	<b><u>\$8,466,837</u></b>	<b><u>\$8,702,534</u></b>	<b><u>\$9,425,509</u></b>



## **ECONOMIC DEVELOPMENT OFFICE**

The Economic Development Office of Lee County (EDO) works to create new jobs in Lee County by recruiting new businesses and helping existing businesses expand their operations. These services are provided for the benefit of all residents, irrespective of geographic or political boundaries. The EDO also acts as staff to the Lee County Industrial Development Authority and the Horizon Council, the County's public-private advisory board on economic development matters. Among the Economic Development Office's core services are the following:

- Contact 200 U.S. businesses annually, trying to get them to locate new operations in Lee County.
- Contact 100 existing local businesses annually to help them with their expansion, technical and training needs.
- Provide custom economic and demographic research for new and existing businesses.
- Build community support for economic development programs and raise private funds to help pay for those programs.

*FISCAL 2003 BUDGET*

## **VISITOR AND CONVENTION BUREAU**

### **1. Coordination of All Tourist Development Council (TDC) Activities**

Prepare monthly agendas, minutes, reports, etc., pertinent to the business of the statutorily established TDC, which is responsible for fiduciary oversight of the expenditure of tourist tax funds.

Coordinate the annual Community Event Cooperative Marketing Partnership Program. This \$200,000 program is available to all Lee County non-profit events.

Coordinate the annual Community Attractions Cooperative Marketing Partnership Program. This program was funded with a \$300,000 budget available to all qualified Lee County non-profit attractions.

Coordinate the annual Beach and Shoreline Capital Project Evaluation and Recommendation process. Tourist tax contributes \$3 million annually to the development of public beach facilities.

Support the work of the Coastal Advisory Council through participation in meetings and work plan.

Represent the Lee County tourism industry at the local, statewide, national, and international level.

### **2. Tourism Research**

Coordinate the collection, implementation, and reporting of all visitor information studies. The data is collected and reported on a monthly, seasonal and annual basis. This information is available to entire tourism industry for development of individual business strategies.

Coordinate special tourism studies as required for a geographical or business sub-set of the County.

Track monthly trends of the tourism business economy as reported by the accommodations industry.

Pretest advertising concepts annually.

Strategize with Bureau staff in the development of key target markets, which will produce the most cost-effective return on investment.

### **3. Tourism Marketing**

Promote Lee County to targeted domestic and international visitors. Marketing is targeted to consumers, special groups, the travel trade, business travelers, meeting planners, and both domestically and internationally and niche markets within each.

## ***FISCAL 2003 BUDGET***

### **Advertising**

Advertise the unique Lee County tourism product through television, newspapers, radio, magazines and Internet. The advertising plan is developed annually and evaluated daily/weekly to respond to market demands and trends.

### **Airline Passenger Development**

Partner with airlines and Port Authority to create more frequent non-stop service to Southwest Florida International Airport from target sector markets.

### **Travel Agent Help Desk**

Respond to specific needs of travel agents in order that they effectively sell Lee County as a preferred destination.

### **Promotions**

Extend the reach of the marketing budget by at least \$3 million annually.

### **Direct Sales**

Conduct at least 80 annual direct sales missions to consumers and travel trade in the domestic market and to conduct 25 annual sales missions in the international market. These missions allow Bureau staff and industry to create global partnerships directly to present the Lee County tourism product to the world.

## **4. Communications**

Generate at least \$5 million in media editorial each year by positioning the Lee County tourism product as a unique tourism destination. All communities, attractions, etc., receive coverage.

Enhance the marketing program by generating direct assistance to trade and consumer media on a demand basis. This includes all electronic and print journalists interested in developing a Lee County tourism-related story.

Encourage the development of the future local tourism labor force by working closely with FGCU and other related educational entities.

Communicate with the local tourism industry and other interested parties by producing a quarterly newsletter.

Develop new formats of communication and sales with industry and media via the Internet.

*FISCAL 2003 BUDGET*

**5. Visitor Services/Community Relations**

Provide direct visitor service information seven days per week at three airport locations.

Staff a Lee County booth at the I-75 and I-95 entrances to Florida providing information to potential visitors. This staffing is provided one weekend per month.

Assist other VCB departments with volunteer help as needed.

Continue to develop and promote the "Guest First" customer service training program in conjunction with Edison Community College (ECC) and the chambers of commerce. Contract the "Guest First" program to the private sector businesses, as required.

Develop and implement an annual recognition program for Outstanding Hospitality Customer Service.

## **SMART GROWTH**

Recognizing the growth of Southwest Florida, Lee County is faced with the challenge of shaping our growth in ways that will improve the fundamental character of the community. Smart Growth represents a solution to that challenge.

Smart Growth will be guided by the following beliefs and values:

- Inclusiveness and collaboration are essential for success
- Will operate with integrity
- Will share knowledge, while being respectful of others' views and opinions
- Will stay proactive, positive and vision oriented
- Will respect the needs of future generations
- Promote a sense of community which is important to our quality of life
- Will subscribe to innovation, new ideas and reinvention

## **SPORTS DEVELOPMENT**

The Lee County Sports Development office enhances the quality of life for Lee County residents and visitors by achieving economic development goals through sporting events. It also works to enhance Lee County's image through this market niche.

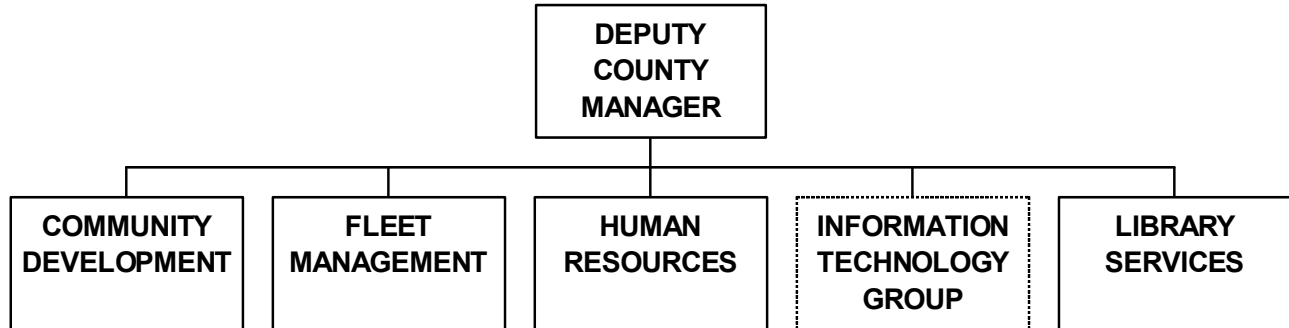
Organizational goals and objectives include:

- Concentrate on providing quality use of leisure time for our visitors and citizens through sports events.
- Cultivate the inclusion of individuals and organizations, which will further educate our citizens regarding the value of sports to our community.
- Establish a Board of Directors that will assist with the attraction of events to the Lee County area through a series of appointments from both the public and private sector.
- Increase the awareness of visitors and citizens as to the events that are currently being held in our area.
- Consistently create new methods to market our area as a potential host site for events on all levels of service.
- Continuously attract new events to Southwest Florida.
- Create alliances with surrounding counties to bundle the attractiveness of our area for sporting events.
- Increase the visibility of Lee County as a potentially new territory for the location of professional sports franchises.
- Continue to assist municipal governments in the development of sport venues so that they can be used to attract events.
- Work with local sports groups to create a synergy and network to target events that are currently available in our own back yard, as well as to create our own events that will attract visitors to our community.
- Create constant clear communications with venue owners, both public and private, that will allow Lee County to have a team approach to maximizing the direct economic impact of sports in Lee County.
- Strive to attract organizations that will select Lee County as a sports convention and meeting site as well as a possible training center.
- Establish signature events that will associate the Lee County Sports Development with our business community.

*FISCAL 2003 BUDGET*



## DEPUTY COUNTY MANAGER



**Community Development** oversees various aspects of development and construction in Lee County to ensure proper land use to meet the demands of a growing population and the natural environment.

**Fleet Management** is responsible for vehicle maintenance and repair, fuel management and a disaster management plan for all County-owned equipment in the event of a natural disaster.

**Human Resources** provides employee services which includes recruitment and staffing, employee relations, salary administration/compensation, employee benefits, and labor relations.

The **Information Technology Group (ITG)** plans and coordinates data processing and system design, computer networks and telephone services. This is a privatized function.

The **Library System** provides library services within 11 library buildings, a Talking Books Library, processing center, book mobile and institutional services.



*FISCAL 2003 BUDGET*

**Deputy County Manager**

LEE COUNTY - FLORIDA  
2002 – 2003

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2002 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
Community Development			
Planning:			
DCD Admin & Support	\$ 0	\$ 0	\$ 1,290,886
DCD – Planning	1,952,016	2,637,528	2,696,740
Administration & Housing Asst	<u>2,044,845</u>	<u>4,611,807</u>	<u>2,364,459</u>
SUBTOTAL	\$ 3,996,861	\$ 7,249,335	\$ 6,352,085
Developmental Services:			
Zoning Review	\$ 400,569	\$ 470,982	\$ 435,908
Development Review	1,350,306	1,382,015	1,388,275
Rezoning & DRI's	1,285,851	1,572,250	1,490,436
Permit Issuance	1,647,633	1,722,462	1,719,020
Building Inspections	2,585,142	2,630,748	3,050,817
Code Enforcement	1,959,510	2,020,970	2,464,269
Plans Review	<u>1,275,661</u>	<u>1,417,746</u>	<u>1,523,276</u>
SUBTOTAL	\$10,504,672	\$11,217,173	\$12,072,001
<b>TOTAL COMMUNITY DEVELOPMENT</b>	<b>\$14,501,533</b>	<b>\$18,466,508</b>	<b>\$18,424,086</b>
Fleet Management			
Rolling & Motorized Equipment	\$ <u>4,802,981</u>	\$ <u>3,574,951</u>	\$ <u>5,023,608</u>
<b>TOTAL</b>	<b>\$ 4,802,981</b>	<b>\$ 3,574,951</b>	<b>\$ 5,023,608</b>
Human Resources			
Human Resources	\$ <u>1,713,295</u>	\$ <u>1,979,443</u>	\$ <u>2,181,462</u>
<b>TOTAL</b>	<b>\$ 1,713,295</b>	<b>\$ 1,979,443</b>	<b>\$ 2,181,462</b>
Information Technology			
Telephones	\$ 3,339,945	\$ 3,360,426	\$ 3,753,357
Data Processing	<u>7,724,768</u>	<u>7,837,347</u>	<u>8,717,191</u>
<b>TOTAL</b>	<b>\$11,064,713</b>	<b>\$11,197,773</b>	<b>\$12,470,548</b>
Library			
Library Services	\$14,266,436	\$20,440,233	\$19,265,199
<b>TOTAL</b>	<b>\$14,266,436</b>	<b>\$20,440,233</b>	<b>\$19,265,199</b>
<b>GRAND TOTAL</b>	<b><u>\$46,348,958</u></b>	<b><u>\$55,658,908</u></b>	<b><u>\$57,364,903</u></b>

*FISCAL 2003 BUDGET*

EXPENDITURES BY FUND TYPE

General Fund	\$ 1,325,921	\$ 1,537,420	\$ 1,683,986
Special Revenue	28,767,969	38,906,741	37,689,585
Internal Services	<u>16,255,068</u>	<u>15,214,747</u>	<u>17,991,632</u>
<b>GRAND TOTAL</b>	<b><u>\$46,348,958</u></b>	<b><u>\$55,658,908</u></b>	<b><u>\$57,364,903</u></b>

## **COMMUNITY DEVELOPMENT**

### **1. Development Services**

Provide professional, courteous services to over 70,000 walk-in customers.

Handle approximately 70,000 telephone calls for information.

Conduct approximately 1,200 site development inspections.

Review and process over 160 plats and vacations.

Review and process over 1,000 development orders and limited development order applications.

Provide information to the public on hearing dates, results of public hearings and general information.

Appear before the Hearing Examiner and Board of County Commissioners to make recommendations regarding approximately 400 Zoning/DRI cases.

Provide public information for Zoning and other Land Development Code issues.

Provide approximately 200 written requests for zoning verification.

Process over 2,300 Home Occupation licenses.

Review approximately 15,000 construction plans for building code compliance.

Issue approximately 55,000 building permits.

Perform over 120,000 on-site building inspections to verify that all construction work conforms to building codes and approved drawings.

Monitor contractor licensing for over 4,000 state and local contractors.

Process applications and issue over 200 new contractor licenses.

Renew over 2,500 local contractor licenses.

Handle code enforcement of County codes requiring 30,000 inspections.

Provide services to the Town of Fort Myers Beach through an Interlocal Agreement.

Provide services to the City of Bonita Springs through an Interlocal Agreement.

## *FISCAL 2003 BUDGET*

### **2. Planning**

Provide for future growth of the County through comprehensive planning.

Update Comprehensive Plan as required by state law.

Monitor Lee Plan activities, i.e., Capital Improvement Program, Year 2010 Overlay, area studies, and plan amendments.

Enforce County environmental land use regulations through approximately 2,300 inspections.

Review and process over 1,000 dock and shoreline permits.

Collect and disseminate information regarding economic conditions, population, growth, and building activity in response to over 2,500 requests.

Administer affordable housing through monies obtained from the SHIP grant of over \$2.3 million.

Preserve natural, architectural, and historic resources through the administration of historic preservation programs.

### **3. Environmental Services**

Provides for the identification and conservation of natural systems, native vegetation and wildlife through project review, permit issuance and enforcement of Lee County environmental land use regulations.

## *FISCAL 2003 BUDGET*

### **FLEET MANAGEMENT**

#### **1. Vehicle Maintenance and Repair**

Perform regularly scheduled preventive maintenance function on all County-owned equipment to increase the repair before breakdown ratio and to minimize County liability in the event of an accident.

Perform repairs on County-owned equipment maintaining a 50:1 equipment/mechanic ratio.

Maintain an adequate inventory of quality repair parts for County-owned equipment.

#### **2. Fuel Management**

Provide unleaded and diesel fuel to County departments at a substantially lower rate than retail pump price.

#### **3. Disaster Management Plan**

Provide Lee County departments with emergency vehicle maintenance, fuel, and repair service plan for County-owned equipment in the event of a natural disaster.

## **HUMAN RESOURCES**

### **1. Staffing Services**

Recruit top candidates for positions at all levels of Lee County Government.  
Develop and maintain the weekly Lee County Job List.  
Conduct pre-employment screening and verifications.  
Coordinate the Student and Professional Internship Programs.  
Coordinate New Employee Orientation.  
Provide consultation to the organization during the hiring process.

### **2. Benefit Services**

Coordinate medical, dental, life, and long term disability plans.  
Enroll employees with other optional benefits, such as additional life insurance, vision coverage, flexible spending accounts, and short-term disability.  
Facilitate retirement through the Florida Retirement System (FRS) and the Deferred Retirement Option Program.  
Secure health, dental, group life, optional term life, and long-term disability insurance for employees through competitive processes and through the review of contracts and potential bid documents on an annual basis.  
Administer the Alternate Social Security Plan.  
Coordinate and oversee relations with the Administrator of the health plan.

### **3. Compensation**

Develop and maintain the Lee County compensation structure and implement a pay philosophy that is reflective of the values and goals of Lee County Government.  
Review current salary grades and pay plan to ensure they are fair, accurate, and competitive with the labor market.

### **4. Employee Services**

Provide employee relations services.  
Coordinate training and development.  
Formulate, develop, and interpret personnel policies and procedures.  
Foster employee communication and recognition programs.  
Formulate, develop, and implement discipline and discharge procedures.  
Mediate internal disputes.  
Ensure compliance with various laws affecting employment.

### **5. Human Resources Information Systems**

Ensure that mission critical HR administrative processes are working and that current information system(s) effectively support those processes.  
Identify and implement improvements to existing systems.  
Ensure that basic system administration tasks are performed (e.g. security administration, new user set-up, user registration database maintenance, etc.)

## ***FISCAL 2003 BUDGET***

Provide support for new systems or major enhancements, including design, user training, and communication.

### **6. Employee Wellness & Health Services**

Proactively provide a full range of services to enhance the overall wellness of employees through administering over 1,000 vaccinations, immunizations, CPR training, and an Employee Assistance Program, thereby, reducing healthcare costs.

Provide training on medical and safety topics.

Provide medical triage to approximately 300 injured employees per year.

Keep employees informed through monthly newsletter and bi-weekly e-mail on wellness issues.

Provide health assessments and drug testing to approximately 550 new hires and potential new hires per year.

### **7. Labor Relations**

Develop and implement labor relations programs.

Formulate policies and procedures that address labor issues.

Provide collective bargaining leadership.

### **8. Customer Service Administration**

Oversee County's personnel files.

Manage public record requests in accordance with Florida Statutes.

*FISCAL 2003 BUDGET*

**INFORMATION TECHNOLOGY GROUP (ITG)**

The following services are provided by two private firms (Affiliated Computer Services and Stonehouse Technology, Inc.) that comprise ITG:

1. Acquire and install computer hardware and software in support of County government core services.
2. Acquire and install telephone communication equipment in support of County government core services.
3. Provide Countywide system connectivity to support County government core services.
4. Provide system connectivity to provide information to the County's citizens and the business community.
5. Provide internal consulting services to County departments relative to automation.
6. Provide technical assistance and troubleshooting to County government through the Help Center.



## *FISCAL 2003 BUDGET*

# **LIBRARY SERVICES**

Lee County's Library System provides resources, programs and services countywide with the exception of an independent district in Ft. Myers Beach. In order to meet the informational, educational, rehabilitative and recreational needs of the broadest possible spectrum of the Lee County public – the Lee County Library System provides a variety of quality services including:

### **1. Public Services**

#### **Youth Services**

Provide children (ages birth to 12 years) and young adults (ages 13 and up) with access to a wide range of materials, in a variety of formats.

Provide children with access to a minimum of 1,000 programs per year that introduce them to literature and the rewards of independent, lifelong learning.

Provide an Annual Summer Reading Club Program to meet the educational, recreational, and leisure reading needs of children through age 12.

#### **Adult Services**

Provide current, popular reading materials at all locations.

Provide a minimum of 300 programs each year highlighting topics of current interest, exploring literature, and introducing library services to community organizations.

Provide Adult Reader's Advisory services to meet popular reading demands.

### **2. Central Services**

#### **Reference and Information Services**

Provide accurate and timely reference assistance to library patrons through:

- Current, authoritative reference materials in traditional and electronic formats
- Ongoing training sessions for staff and all patron levels
- Centralized telephone reference services
- Homework assistance services at all locations
- Genealogy, local and state history collections
- Interlibrary loan services
- Library website with links to library events and services

#### **Facilities**

Construct, staff, and maintain ADA-compliant service outlets in all areas of the County so that 90% of Lee County residents need to travel no farther than 7.5 miles to access library services.

Provide space, equipment and infrastructure to support access to developing technology.

Provide information and resources to support economic development and government services in Lee County.

Provide access to developing technology, including the Internet and other electronic resources in Lee County.

## ***FISCAL 2003 BUDGET***

Maintain attractive, clean and reasonably safe facilities with varying hours of operation.

### **3. Technical Services**

#### **Collection Development**

Select, acquire, catalog, and process a minimum of 100,000 new materials per fiscal year for the public in a variety of formats.

Evaluate and maintain current collections of materials with varying topics and languages.

Check out a minimum of 2,500,000 library materials annually.

### **4. Community Access Services**

Provide assistive services and technology for patrons with disabilities in accessing materials and services.

Provide a minimum of 55 bookmobile stops monthly to families in under-served communities in Lee County.

Provide service as a subregional Talking Books Library for eligible children and adults.

Provide Books-by-Mail service for children and adults who are unable to use a library because of medical and physical disabilities.

Provide specialized materials and services to support the literacy needs of families.

### **5. Administrative Services**

Recruit and retain competent customer service oriented personnel to promote and provide excellent library services.

Establish cooperative partnerships with a variety of community groups to support library services.

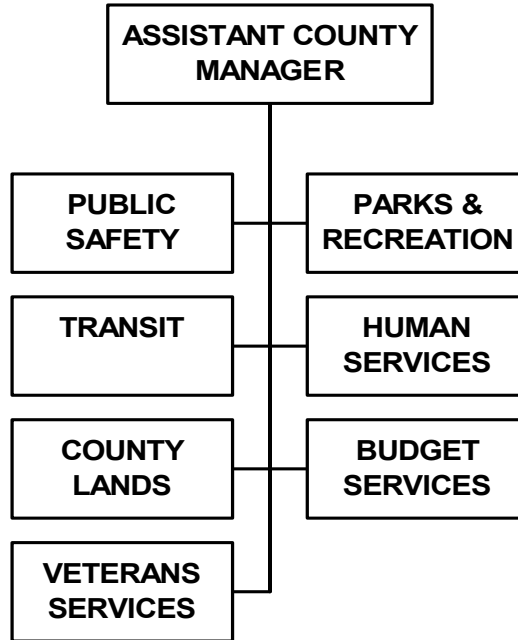
Investigate and assess the functional and accessible needs of all future and existing library facilities.

Maintain a technology plan which supports the electronic resource and informational needs of all patrons.

*FISCAL 2003 BUDGET*



## ASSISTANT COUNTY MANAGER



**Public Safety** - Provides services to citizens and visitors of Lee County including emergency medical services, emergency management services, government communications, emergency dispatch and emergency telephone system (E-911).

**Parks & Recreation** - Services include Extension Services, Conservation 2020 Land Management, Soil and Water Conservation District and programming and maintenance of park and recreational facilities, such as recreation centers and regional parks.

**Transit** - LeeTran (the County's transit system) provides fixed bus transportation services for citizens and visitors of Lee County, and contracts for paratransit services in compliance with the ADA.

**Human Services** – Major Human Services functional areas include Housing Services, Family Self-Sufficiency Assistance, Neighborhood Building, State Health Programs, Contracts, and State Mandates.

**County Lands** - Provides real estate services to all County Departments, as applicable. Additionally, the division is responsible for Lee County's real estate inventory control.

**Budget Services** - Responsible for the preparation and implementation of the County budget, management studies, grants management, and administration of Risk Management.

**Veterans Services** - Counsels, advises, and assists Lee County veterans and their dependents with obtaining benefits, and acts as a liaison between Lee County government, the media, and the general public on veteran-related matters.

*FISCAL 2003 BUDGET*

**Assistant County Manager**

LEE COUNTY - FLORIDA  
2002-2003

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2002 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
Public Safety			
Fire Protection	\$ 8,813	\$ 8,813	\$ 8,815
Public Safety Administration	544,202	8,056	0
Emergency Mgmt Operations	844,110	765,023	685,122
Emergency Operations Planning	214,147	307,890	359,961
All Hazards Protections	1,073,646	1,642,544	525,997
Emergency Response	14,709,663	21,332,343	27,530,910
Emergency Dispatching	1,473,024	1,766,888	2,153,010
E911 Implementation	1,590,204	3,206,728	2,427,933
Govt Communications Network	1,356,991	2,074,883	1,600,861
Surface Water Management	<u>0</u>	<u>52,000</u>	<u>0</u>
<b>TOTAL</b>	<b>\$21,814,800</b>	<b>\$31,165,168</b>	<b>\$35,292,609</b>
Parks and Recreation			
Extension Services	\$ 647,851	\$ 796,805	\$ 779,138
Soil & Water Conservation	48,161	108,884	141,798
Parks & Recreation Operations	<u>14,641,917</u>	<u>16,056,144</u>	<u>17,343,740</u>
<b>TOTAL</b>	<b>\$15,337,929</b>	<b>\$16,961,833</b>	<b>\$18,264,676</b>
Transit			
Fixed Route Service	<u>\$12,163,342</u>	<u>\$14,896,572</u>	<u>\$15,033,871</u>
<b>TOTAL</b>	<b>\$12,163,342</b>	<b>\$14,896,572</b>	<b>\$15,033,871</b>
Human Services			
Human Svcs Fiscal Mgmt	\$ 207,714	\$ 291,036	\$ 327,007
Neighborhood Bldg Program	110,725	137,958	261,949
Human Svcs Admin/Clerical	486,704	565,185	610,850
Neighborhood Planning Program	110,970	120,645	0
Neighborhood Improvements	3,019,910	1,313,432	5,291,922
Administration & Housing Asst	67,677	89,237	0
Housing Services/General	92,684	591,184	497,703
State Mandated Programs	4,923,926	5,659,888	5,896,047
Family Services Unit Program	1,487,306	1,372,897	1,299,857
Supportive Housing Program	1,272,854	1,213,041	786,583
Community Agency Support	1,889,649	2,522,299	2,570,685
Small Business Development	0	0	239,675
State Health Programs	<u>1,596,642</u>	<u>1,579,146</u>	<u>1,694,319</u>
<b>TOTAL</b>	<b>\$15,266,761</b>	<b>\$15,455,948</b>	<b>\$19,476,597</b>

*FISCAL 2003 BUDGET*

**Assistant County Manager Continued**

LEE COUNTY - FLORIDA  
2002-2003

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2001 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
County Lands			
County Lands	\$ <u>912,886</u>	\$ <u>989,992</u>	\$ <u>1,141,370</u>
<b>TOTAL</b>	<b>\$ 912,886</b>	<b>\$ 989,992</b>	<b>\$ 1,141,370</b>
Budget Services			
Budget Services	\$ 768,501	\$ 935,087	\$ 959,533
Risk Management	<u>193,807</u>	<u>221,321</u>	<u>261,092</u>
<b>TOTAL</b>	<b>\$ 962,308</b>	<b>\$ 1,156,408</b>	<b>\$ 1,220,625</b>
Veterans Services			
Veterans Services	\$ <u>275,383</u>	\$ <u>256,353</u>	\$ <u>309,197</u>
<b>TOTAL</b>	<b>\$ 275,383</b>	<b>\$ 256,353</b>	<b>\$ 309,197</b>
<b>GRAND TOTAL</b>	<b><u>\$66,733,409</u></b>	<b><u>\$80,882,274</u></b>	<b><u>\$90,738,945</u></b>
 <u>EXPENDITURES BY FUND TYPE</u>			
General Fund	\$35,924,266	\$44,585,374	\$52,302,389
Special Revenue	17,095,003	19,104,124	21,540,732
Internal Services	1,550,798	2,296,204	1,861,953
Enterprise	<u>12,163,342</u>	<u>14,896,572</u>	<u>15,033,871</u>
<b>GRAND TOTAL</b>	<b><u>\$66,733,409</u></b>	<b><u>\$80,882,274</u></b>	<b><u>\$90,738,945</u></b>

## **PUBLIC SAFETY**

### **1. Emergency Management**

Furnish preparedness, response, recovery, and mitigation services to protect people and property from the effects of natural and technological hazards in accordance with requirements.

Provide a standard of care to all residents in Lee County based on the County's vulnerability and frequency of occurrence to natural and technological hazards listed in the document, "Lee County Hazard Vulnerability Analysis".

### **2. Emergency Medical Services**

Provide out-of-hospital advanced life support response and care to 58,500 incidents involving the citizens and visitors of Lee County, Florida.

Provide medical direction, training, and support for local first responders pursuant to local, state, and national standards.

Provide public information and education regarding injury and illness prevention, EMS system access, and CPR.

Provide timely advanced life support medical transportation services for 35,600 patients from either the scene of their incident, or between local medical facilities.

Provide timely advanced life support aeromedical care and transportation of 400 patients.

### **3. Emergency Dispatch Program**

Provide an accurate, rapid, and reliable communications connectivity link for 175,000 calls from the citizens of Lee County to the Emergency Medical Services and the independent fire district service agencies of Lee County.

Provide pre-arrival emergency medical instructions as required to all citizens awaiting advanced life support service.

Provide emergency dispatch and communications support to counties during time of natural disasters.

### **4. E911 Program**

Maintain a Countywide enhanced 911 system to 351,000 telephones.

## ***FISCAL 2003 BUDGET***

Provide training to all public safety answering operators of the 911 system.

Provide the assignment of street names and addresses to citizens residing in Lee County.

Provide maintenance of the 911 Street Database used to determine a citizen's location during an emergency with an error rate of less than one tenth of one percent (0.01%).

### **5. Government Communications Network**

Provide a Countywide voice radio and data communications system to facilitate effective and timely coordination for Lee County government, all municipal governments, the Lee County Sheriff's Department, all fire service agencies, and state and federal offices resident within Lee County.

### **6. Fire Service**

Provide for fire suppression and first responder services to the following areas in unincorporated Lee County through contractual arrangements with existing fire service agencies: Burnt Store, Maravilla, and Useppa Island.

Provide for wildlife fire service support services through funding provided to the Florida Department of Agriculture and Consumer Services, Division of Forestry.



## **PARKS AND RECREATION**

### **Operations**

#### **1. Community Parks**

Provide 650+ acres of safe, clean, and functional park facilities cost effectively.

Coordinate 70+ adult and youth league activities, which takes place in our parks.

Provide playground and picnic facilities at all community parks.

Continue the coordination of the interlocal agreement with the Lee County School Board, which allows access to over 15+ facilities.

Provide a variety of educational/recreational opportunities and instructional athletic summer programs for the youth of Lee County during the structured eight-week summer program.

#### **2. Regional Parks**

Provide 3,600+ acres of safe, clean, and functional park facilities cost effectively.

Provide passive and active regional parks at a minimal cost of less than \$5 per day to the user.

Maintain 13 miles of public beaches.

Provide weekly interpretive/educational programs through extensive use of volunteers.

Provide a diversity of resource based recreational opportunities including nature study, hiking, paddling, mountain biking and primitive camping.

Provide summer programs in a natural environment.

Continue to provide a park ranger program for park security, interpretive programs and parking enforcement for all parks, recreation centers and preserves.

Provide ballfield facilities for professional teams.

Continue to strive to break even at the Sports Complex through rentals, leases, and special events while maintaining the facility in a professional and cost effective manner.

#### **3. Community/Recreation Centers**

Provide a minimum of 15 safe, clean, and functional recreation facilities cost effectively.

Coordinate fee-supported recreation programming and classes through contract instructors and recreational program staff.

Provide a minimum of seven open recreation locations for youth at existing centers at no cost to the user.

Enhance all community based recreation programs by utilizing volunteers and collaborative efforts with other agencies.

Provide a minimum of 22 structured summer programs.

Continue to monitor the privatization of two senior centers.

#### **4. Aquatics**

Provide 9 safe, clean, and functional swimming pool facilities and one lakefront beach.

## ***FISCAL 2003 BUDGET***

Maintain safe water quality standards at the water feature “spray ground” located at Lakes Park.

Coordinate with Lee County School Board the use of the four high school pools.

Provide swimming lessons for a minimum of 1,000 people annually throughout the community.

Provide open swim time for the community of not less than five days per week.

Allow private groups to utilize the pool facilities, thereby, increasing revenues to the division.

Collaborate with community-based organizations to provide aquatic events, programs, and training opportunities.

Promote and coordinate collegiate “winter training” programs at the pools.

### **5. Special Events**

Provide and coordinate community and County wide special events, which break even or make money.

Coordinate with Visitor Convention Bureau (VCB) to host two new athletic tournaments/special events per year, which will enhance the local economy.

Provide support services to VCB promoted sporting events as needed.

### **6. Preserves**

Continue to develop and implement management plans for the approximately 14,000+ acres of preserves.

Monitor the purchase of additional preserves through funding from the Conservation 2020 program.

Pursue alternate sources of funding including grants and the use of volunteers for the management of approximately 34 preserves.

### **7. Boat Ramps**

Provide five safe, clean, and functional boat ramp facilities cost effectively.

### **8. Volunteers**

Recruit and orient volunteers for all facilities and programs as needed through the efforts of the volunteer coordinator.

Track volunteer support and wage value contribution.

Provide recognition for volunteers.

### **9. Sponsorship**

Obtain sponsorship of programs on a departmental wide basis, which will increase revenues and the ability to add programs.

## *FISCAL 2003 BUDGET*

### **10. Marketing**

Coordinate the marketing of Lee County Parks and Recreation and all its programs using "The Benefits are Endless" National Campaign. Program information provided through brochures, flyers, newsletters, and webpage.

### **11. Grants**

Coordinate the researching of and application for grants to supplement the County's funding of facilities, programs, land acquisition, and restoration of the ecological function of natural areas.

### **12. Special Needs**

Provide programming and accessible facilities for persons with special needs, including Special Olympics, either through inclusion in general existing programs or the creation of new programs under the supervision of a certified therapeutic recreation specialist.

### **13. Support Services**

Provide heavy equipment services to County operations as needed using the following equipment: 20 ton crane, tree spade, front-end loaders, dump trucks, grader, forklift, 30' bucket truck, verti-cutter, aerifier, roller, turf shaper, tractor mower, skid steer loader with backhoe and auger, and various mechanized hand equipment.

### **14. Employee Safety**

Continue a proactive employee safety program to protect our most valuable resource. Make training available using whatever means possible to encourage a culture of safety in all aspects of Parks and Recreation.

## **Extension Services**

Respond to Lee County issues and needs through customized education and training in horticulture, marine sciences, natural resources, youth development, family and consumer services, and agriculture.

### **1. Small Farm Best Management Practices**

Ensure that small farmers are able to sustain operation, create stability to the tax base, and provide a healthy, safer food supply through education programs.

### **2. National Resource Education**

Teach how to maintain natural systems for the enhancement of native plant and animal species.

### **3. Education for Citrus Industry**

Provide education for the area's citrus industry to assure their continued profitability.

## *FISCAL 2003 BUDGET*

Encourage environmental and human safe practices in farm production and ranch management.

### **4. Commercial Horticulture Education**

Provide the wholesale nursery industry with best management practices in irrigation, pesticide application, and fertilizer management.

### **5. Urban Horticulture Education**

Increase knowledge of commercial and noncommercial landscape and gardening clientele through demonstrations and targeted programs.

### **6. Horticulture Pesticide Application and Training**

Provide training in pesticide application certification, including nurseries, landscapers, and municipal workers.

### **7. Master Gardeners**

Train, recruit, and coordinate volunteers to answer horticultural questions, conduct demonstrations, and teach classes to homeowners in Lee County.

### **8. Education for Family Economic Stability**

Teach families how to gain and maintain control of their finances, improve their marketplace performance, and manage other resources to assure their economic stability.

### **9. Food Safety**

Provide serve-safe training to teach food service workers the steps necessary in managing food to assure that persons in Lee County have a safe food supply.

### **10. Family Nutrition Program**

Assist food stamp eligible low-income families in managing their food stamp dollar and nutrition intake.

Provide nutrition and food safety education to school children enrolled in schools with a population of 51% or greater for free/reduced lunches.

Heighten people's awareness of proper diet as related to long-term good health by responding to telephone requests, speaking engagements, and holding workshops.

### **11. Family and Community Educators Volunteer Program**

Manage the Family Connection Center volunteer program to provide educational experiences based on University of Florida research for families in Lee County.

## *FISCAL 2003 BUDGET*

### **12. Child and Family Education**

Provide education so that families can create safe and healthy environments for their children.

### **13. Housing Safety Education**

Teach Lee County families about environmental home management including life cycle housing, hurricane preparedness, humidity control, mold prevention, and management of energy and water.

### **14. Traditional 4-H Club Programming and Organizational Development**

This 4-H program focuses on the development of clubs and activities based on a core group of projects that have been representative of 4-H for the majority of its 100 years existence, such as horticulture, sewing, and leadership. This program also focuses on the recruitment and training of volunteers to attract more youth to the 4-H program. Project leaders and club leaders are provided the support and training needed to capture the interest of youth at an early age to promote their later involvement in other 4-H programs.

### **15. Workforce Development & Career Exploration**

This 4-H program works with youth in 4-H to help develop a realistic understanding and expectation about our society's workforce, while preparing them with valuable skills that will assist them as they enter a career of their choice. Such skills include interviewing, resume writing, and job searching. This program also helps youth understand the importance of education as it relates to their field of interest and helps them map out how they will attain the education needed to ensure their success.

### **16. 4-H Animal Sciences Education**

The 4-H Animal Sciences Education program provides youth the opportunity to learn about different animals through a variety of hands on projects. These projects include the Market Animal Steer and Swine, Dog Obedience, Guide Dog Puppy Program, Small Animals and Poultry. The education youth receive at the club level and through county workshops helps youths to better care for and understand the animals they chose to work with.

### **17. 4-H Shooting Sports**

The 4-H shooting sports program develops youth understanding of competitive sports in five disciplines: Hunting, Archery, Rifle, Pistol, and Shotgun, while focusing on gun safety and ethics. Youth can compete in each of these disciplines as individuals or in teams.

### **18. Marine Sciences**

Provide education on marine environment for all Lee County residents and related marine industries.

## *FISCAL 2003 BUDGET*

### **19. Soil and Water Conservation**

Provides technical assistance to urban residents and agricultural operations including soils information and training, mapping using historic aerial photography, wetland and hydric soils identification, fish pond information, pesticide and nutrient management, timber stand improvement, stream bank and shoreline protection, wildlife management, water quality solutions, exotic plant removal, and plants for coastal dunes.

Provide free Mobile Irrigation Lab service to urban residents and agricultural operation for evaluating the efficiency and effectiveness of their irrigation system to help save water and pumping cost.

Provide conservation planning assistance to help landowners plan, design, and install best management practices to help protect the water quality and quantity of the county. This includes irrigation and drainage designs, pasture and range land management, grazing plans, waste utilization plans, nutrient and pesticide management, fishpond management, and citrus management.

Provide informational/educational programs to various organizations, schools, and government agencies concerning soil and water conservation, and local agricultural activities. Programs include: Ag in the Classroom, land judging contest, outdoor classrooms, Soil and Water Stewardship Week, Earth Day celebrations, speaking contest, envirothon, and agricultural tours.

Assist the USDA Natural Resources Conservation Service with promoting and administering federal cost share programs including: Environmental Quality Incentives Program (EQIP), Wildlife Habitat Incentives Program (WHIP), Forestry Incentives Program (FIP), and Wetland Reserve Program.

*FISCAL 2003 BUDGET*

**TRANSIT DIVISION**

1. Provide fixed route services to citizens of urbanized and un-urbanized areas of Lee County at a level determined by the Lee County Board of County Commissioners.
2. Provide complementary paratransit service within 3/4 of a mile either side of the fixed route system, as mandated by the Americans with Disabilities Act.
3. Provide planning, grant management, and administration activities with the Federal Transit Administration and the Florida Department of Transportation which results in \$5.9 million in support of Public Transportation services in Lee County.
4. Provide shared ride van pool services for employers and groups traveling to/from common destinations.
5. Provide Dial-A-Ride services to areas of the County where ridership is not sufficient to support fixed route services.
6. Provide trolley bus service to support tourism and reduce congestion on Fort Myers Beach.
7. Operate two multimodal transportation centers in the cities of Fort Myers and Cape Coral.

*FISCAL 2003 BUDGET*

## **HUMAN SERVICES**

### **Administration**

Maintain a budget, which improves computerization of client data and fiscal integrity for all entitlement and grant funds.

Provide clerical support for all areas of the Department and committees addressing Human Service related activities.

Continue inter-agency coordination and community education of community human services.

Participate in the Workforce Development Board and the Community Based Care initiative required by State Statute and other committees and boards as needed.

Continue to review and provide core services, identify program function costs, and provide administration of program objectives.

Review and process agenda items that are consistent with County policy.

Participate in and encourage departmental diversity.

Expand the Neighborhood Building Program.

Coordinate and collaborate with community service providers to increase affordable accessible supportive housing for persons with disabilities.

### **Neighborhood Building**

Complete the annual action plan for the Department of Housing and Urban Development (HUD) Consolidated Plan and Homeless Continuum of Care Plan to include coordination of HUD Supportive Housing Program (SHP) applications.

Continue to coordinate seven (7) area neighborhood district programs.

Continue to review and research grant opportunities designed to assist in the prevention of homelessness and assist homeless people and persons with disabilities, especially those opportunities that promote liaison relationships with nonprofit agencies.

Participate in the interdisciplinary team for Neighborhood Building initiative.

### **Contracts**

Serve as staff support liaison to the Partnering for Results Proposal Review Panel. Staff coordinates and oversees the funding process by preparing the request for proposal, reviewing applications, and providing information to the Proposal Review Panel. This panel is responsible for evaluating proposals which meet the established outcomes and make funding recommendations to the Board of County Commissioners.



## ***FISCAL 2003 BUDGET***

Provide general fund dollars to and execute contracts with not-for-profit human service agencies to purchase services.

Monitor and audit contracts to ensure compliance with funding recommendations and program requirements and to ensure accountability for funds expended and services provided.

Monitor HUD funded sub-recipient agencies utilizing Community Development Block Grant (CDBG), Home Investment Partnership Program (HOME), and Supportive Housing Program (SHP) funds.

Provide mandated funding to alcohol, drug abuse, mental health providers and the Public Health Unit.

Network with other funding entities to coordinate funding recommendations and share monitoring information.

Track demographic, historical, cost, and performance outcome data for all contracts.

### **Housing Services**

Continue availability of single-family homes under the Affordable Housing Homestead Program (AHHP) for low-income first time homebuyers through the acquisition and rehabilitation of homes.

Purchase and rehabilitate homes for the HOPE 3 Program for sale to low-income first time homebuyers.

Provide down payment or closing cost assistance to low-income first time homebuyers through the Down Payment Assistance Program under the HOME and SHIP Program.

Complete affordable owner or renter occupied housing rehabilitation projects.

Complete Weatherization Assistance Program projects in conjunction with the Low Income Emergency Home Repair and Low Income Home Energy Assistance programs and by leveraging funding when appropriate with other housing rehabilitation.

Continue supportive and affordable housing seminars in target areas to bring providers together and acquaint clients with the availability of services.

Further investigate all types of private funding sources for appropriateness for Department of Human Services supportive and affordable housing programs, creating public/private partnerships for a consolidated approach for service.

## *FISCAL 2003 BUDGET*

### **Family Self-Sufficiency Program**

#### **1. Direct Services**

Provides financial assistance programs offered through local, county, state and federal funds. Assistance may be provided in the form of first month's rent, eviction/past due rent or mortgage, utility costs, shelter and local or limited out-of-county transportation. Federal and local funds provide the opportunity for a large number of households to receive assistance with utility payments. All payments are made to vendors.

Provide the opportunity with a Community Services Block Grant (CSBG) through the Lee Education and Employment (LEE) program for a limited number of eligible participants to receive vocational training, emergency assistance and case management.

Provide with grant dollars the Housing Opportunities for Persons with AIDS (HOPWA) Program. The program provides HIV+ individuals with case management and rental, mortgage and utility assistance if their need is HIV+ related.

Provide two homeless programs, LIFT (Living Independently for Today – a Supportive Housing Program) and TFAHF (Temporary Financial Assistance for Homeless Families) that assist homeless individuals and families to move into permanent housing if the applicants demonstrate a commitment to become and maintain self sufficiency.

Ensure that all applicants receive information and referrals to appropriate community resources.

Coordinate and facilitate the monthly meetings of the Emergency Assistance Providers Coalition with Family Self Sufficiency staff.

#### **2. State Mandated Programs**

Ensure compliance with all legal mandates, which require county participation or funding for human services related programs.

Provide for the following programs with funding based on Florida Statutes: indigent burials/cremations, Health Care Responsibility Act, county share of Medicaid nursing home, hospital and HMO costs, the public guardianship program, mental health and substance abuse services, public health services and medical examinations as they relate to suspected child abuse.

Ensure that only appropriate and verifiable expenses are paid and liability is reduced whenever possible.

## **COUNTY LANDS**

County Lands provides various property acquisition and disposition services to all County departments as well as inventory control of all County-owned lands, excluding road right-of-way.

1. **Real Estate Acquisition Negotiations (CIP & Non-CIP Projects)**

Acquire all real estate interests from private and public property owners necessary to construct capital improvement projects or specially funded projects (e.g. Federal or State Grant Programs, MST/BU Projects) in full compliance with Federal, State, or Local laws, as may be required for governmental real estate acquisitions.

2. **Real Estate Disposition Review (County Owned Surplus Properties)**

Dispose of County-owned surplus real estate either by donation or sale in full compliance with Florida Statute 125.35 or Florida Statute 125.38, as the case may be for disposition of governmentally owned real estate.

3. **Real Estate Title Examination (Title Research for CIP, Non-CIP, & Surplus)**

Perform complete examination and special research of real estate ownerships and of property encumbrances necessary to properly support the requirements of numbers 1 and 2 listed above. To further provide title examination and reports to the County Attorney's Office for litigation of real estate condemnation and/or foreclosure.

4. **County Lands Inventory Control**

Maintain the official inventory of all real property owned or leased by the County with information as to purpose for acquisition, costs associated with purchase, existing environmental conditions, improvements made to the land, if any, and potential for subsequent sale, to include input to the Geographical Information System for visual reference. Complies with County Administrative Code and Public Record Laws.

5. **Tax Deed Sales Services of County Held Tax Certificates  
(Joint Project between Tax Collector, Clerk's Office, & Board of County Commissioners)**

Initiate applications for tax deed sales, deposit fees, and handle subsequent liquidation of County-held tax certificates, in full compliance with Florida Statute 197.502 and F.A.C. 12D-13.060.

6. **Conservation 2020 Land Program**

Assist the Board appointed Citizen Advisory Committee with all required selection and acquisition activities of the Conservation Lands Program. Coordinates the implementation of the program and evaluation of nominated properties for consideration by the Advisory Committee.

## **BUDGET SERVICES**

### **1. Bond Compliance and Issuance**

Prepare agenda items for development of new and refunding bond issues.

Review all documents associated with new and refunding bond issues.

Update on an annual basis the County's Debt Manual.

### **2. Monitor Revenues**

Monitor significant revenues on a monthly basis.

Prepare revenue projections for significant revenues on a yearly basis.

Prepare a Revenue Manual every two years.

### **3. Budgetary Responsibilities**

Aid in the development, maintenance and communication of a comprehensive fiscal year operating, non-departmental, capital improvement program and reserves budget for the Board of County Commissioners.

Ensure proposed operating budgets adequately fund Board approved core level services.

### **4. Special Studies**

Provide operational and other specialized analyses/studies for County departments, divisions, and County Manager.

Maintain the Fiscal Health Study database and prepare the Lee County Fiscal Health Study on a regular basis.

### **5. Risk Management**

#### **a. Safety and Loss Control**

Serve as liaison between Lee County Government and regulatory compliance agencies such as OSHA, State Department of Labor and Employment Security, EPA, etc.

Conduct safety and accident prevention training and awareness to employees.

## ***FISCAL 2003 BUDGET***

Conduct accident investigations to determine how to reduce and/or avoid future occurrences.

Provide a minimum of 20 property and equipment inspections per year to prevent losses.

### **b. Property/Liability/Workers' Compensation**

Provide contractual risk transfer and contract review services to County departments.

Purchase, maintain, and monitor the necessary insurance to protect the County's employees, vehicles, and properties.

Provide mediation/settlement negotiation services in response to court-mandated mediation.

Investigate, adjust, and pay property damage claims.

Manage liability and workers' compensation claims and coordinate handling with the third party administrator.

## **6. Grants Management Function**

### **a. Grant Development**

Coordinate with all county departments relative to grant related matters.

Provide annual grant development training to departments.

Provide technical assistance in writing, publishing, and data collection to county departments throughout the year.

### **b. Grant Compliance**

Conduct fiscal/programmatic compliance audits of grants in the County inventory.

## **VETERANS' SERVICES**

### **1. Client Assistance**

Advise and assist all citizens regarding eligibility and entitlement to benefits based on the military service of a past, present, or future veterans. Assist those eligible clients in filing claims and defending those claims in securing benefits, to which they may be entitled.

Respond to a minimum of 17,000 inquiries and requests for assistance per year.

Interview a minimum of 400 new clients per year.

Provide outreach through satellite offices and home visits.

Provide coordination and support for the Veterans Transportation Program.

Provide support for the local VA Clinic and their programs.

### **2. Support Services**

Conduct a minimum of 12 public speaking engagements regarding veterans programs annually.

Maintain liaison with the 60,760 Lee County veterans and 151,900 dependents and survivors through association with the various veterans' organizations around the County.

### **3. Intergovernmental Liaison**

Maintain liaison with local, state, and national veterans' organizations.

Maintain liaison with state and federal agencies.

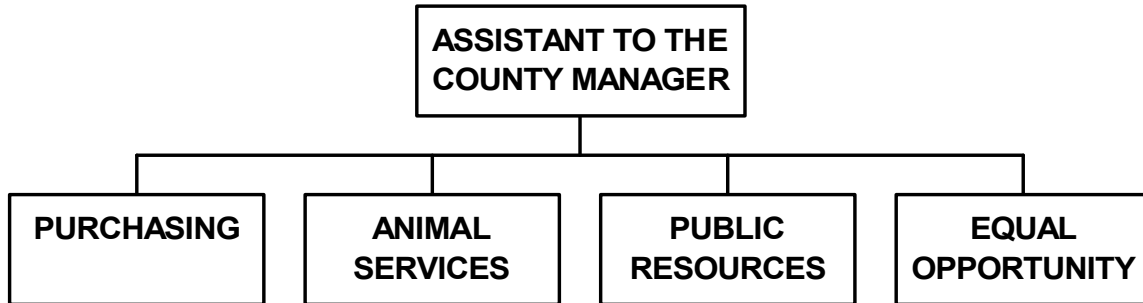
### **4. Proficiency**

Ensure that the staff attends a minimum of two professional training seminars per year.

Ensure that staff successfully completes the State Certification Program annually.

Maintain accreditation with the Florida Department of Veteran's Affairs and others.

## ASSISTANT TO THE COUNTY MANAGER



**Purchasing Services** provides a centralized system for procuring goods and services at the lowest possible price and with expediency. In addition, Purchasing provides bid specification research services to County departments.

**Animal Services'** mission is to protect the health, safety, and welfare of Lee County citizens and their pets through the effective and efficient enforcement of applicable laws and ordinances.

**Public Resources** provides the public with a central contact within Lee County Government for obtaining information and assistance. This is accomplished through a variety of resources including live telephone operators, Internet, speaker's bureau, Lee GROWS classes and government access television programming. Many of these components are also used to provide news-breaking information that is critical to the media and citizens. Public Resources also provides internal support with agenda preparation, mail, duplicating and graphic services. MSTBU Services works with neighborhood groups to create special taxing and/or benefit districts to obtain services which are above the core level services provided by the County.

The **Office of Equal Opportunity** promotes equal opportunity in employment and housing by enforcing the local, state and federal civil rights laws through administrative action, education, outreach and technical assistance.

*FISCAL 2003 BUDGET*

**Assistant to the County Manager**

LEE COUNTY - FLORIDA  
2002 - 2003

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2002 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
Purchasing			
Purchasing Services	\$ <u>640,303</u>	\$ <u>812,187</u>	\$ <u>867,091</u>
<b>TOTAL</b>	<b>\$ <u>640,303</u></b>	<b>\$ <u>812,187</u></b>	<b>\$ <u>867,091</u></b>
Animal Services			
Animal Services Operations	\$1,198,044	\$1,372,120	\$1,413,829
Animal Services – Kennel Services	347,366	474,673	538,378
Animal Services – Voucher	<u>212,350</u>	<u>348,426</u>	<u>442,975</u>
<b>TOTAL</b>	<b>\$<u>1,757,760</u></b>	<b>\$<u>2,195,219</u></b>	<b>\$<u>2,395,182</u></b>
Public Resources			
MSTBU Services	\$ 243,408	\$ 250,933	\$ 291,762
Public Resources	<u>1,582,087</u>	<u>1,413,455</u>	<u>1,558,129</u>
<b>TOTAL</b>	<b>\$<u>1,825,495</u></b>	<b>\$<u>1,664,388</u></b>	<b>\$<u>1,849,891</u></b>
Equal Employment Opportunity			
Equal Employment Opportunity	\$ 254,343	\$ 277,868	\$ 305,863
Housing Enforcement - HUD	<u>0</u>	<u>20,632</u>	<u>91,225</u>
<b>TOTAL</b>	<b>\$ <u>254,343</u></b>	<b>\$ <u>298,500</u></b>	<b>\$ <u>397,088</u></b>
<b>GRAND TOTAL</b>	<b>\$<u>4,477,901</u></b>	<b>\$<u>4,970,294</u></b>	<b>\$<u>5,509,252</u></b>
 <u>EXPENDITURES BY FUND TYPE</u>			
General Fund	\$4,234,493	\$4,719,361	\$5,217,490
Special Revenue	<u>243,408</u>	<u>250,933</u>	<u>291,762</u>
<b>GRAND TOTAL</b>	<b>\$<u>4,477,901</u></b>	<b>\$<u>4,970,294</u></b>	<b>\$<u>5,509,252</u></b>



## **PURCHASING DIVISION**

### **1. Specification Development & Review**

Develop specifications for products and services which will meet the needs of the Lee County employees who will be using these products and services.

Ensure the specifications are written in such a way as to allow fair and open competition among interested vendors.

Review specifications written by department/division staff to ensure compliance with applicable policies and procedures.

Research and be familiar with new products and procedures as they become available on the market.

### **2. Project Processing**

Competitively process informal and formal quotes/proposals in order to obtain the best use of taxpayers money.

Review quotes/proposals received to determine compliance with stated specifications in order to obtain a quality product.

Research the best available means of acquiring products and services such as State Contracts, GSA Schedules, Piggyback purchases, or competitive quoting.

Research waiver requests to determine if applicable and appropriate.

### **3. Process Purchase Orders**

Procure goods and services requested by our customers with applicable policies and procedures.

Follow up on delivery, pricing, etc., when required.

### **4. Resource/Research**

Provide information to our customers on goods and services available.

Provide information on product and service availability and sources of supply.

Provide current marketing pricing of goods and services upon request.

Research alternative procurement methods upon request or to meet special circumstances.

Keep abreast of new product releases.

## ***FISCAL 2003 BUDGET***

### **5. Training**

Prepare and offer training classes to equip requisitioners with the knowledge and skills needed for issuing requisitions.

Educate requisitioners in ethical purchasing procedures.

Educate requisitioners in current purchasing policies and procedures adopted by the Board of County Commissioners and/or the County Manager's Office.

### **6. Auditing/Monitoring**

Review purchases made by requisitioners to ensure compliance with Board policies and procedures.

Ensure purchase orders, which are also considered contracts, are as correct and complete as possible.

Ensure proper procedures are used when processing requisitions and ethical purchasing policies are adhered to.

### **7. System Maintenance**

Administer the OneWorld Purchasing Module for use by all County departments and divisions.

Request changes or additions to the purchasing system to keep it as user friendly as possible and provide the best benefit to the requisitioners.

Maintain the vendor list in accordance with State and Federal regulations.

### **8. Manual Maintenance**

Maintain the Lee County Purchasing and Payment Procedures Manual and keep up to date with current policies and procedures established by the Board of County Commissioners and the County Manager's Office.

### **9. Procurement Card**

Administer the Purchasing card program, as it is designed to improve efficiency in processing low dollar purchases from vendors that accept the Visa credit card.

The Purchasing Card Administrator's duties are as follows:

- Coordinates issuance and cancellations of cards;
- Coordinates program policy issues;
- Maintains policy and cardholder guides/manuals;
- Approves/disapproves requests for Purchasing cards; and
- Coordinates and maintains internal controls.

## *FISCAL 2003 BUDGET*

# **ANIMAL SERVICES**

Lee County Animal Services was established to provide comprehensive domestic animal services to the citizens of Lee County. Lee County Animal Services is the only shelter in the County that has an open admission policy – meaning that no animal is refused for any reason when other shelters limit their admissions based on space and animals presented. Its mission is to help the people and animals of Lee County by protecting the health, safety and general welfare through the effective and efficient enforcement of applicable laws and ordinances while providing a shelter that does not refuse to take domestic animals regardless of available capacity. Of greatest concerns in the mission are the control of rabies and the effective control of stray animals (with an emphasis on reducing overpopulation). The mission is accomplished through:

- Full-service shelter operations for stray, abandoned and owner-released domestic animals
- Professional animal control operations for the enforcement of laws and ordinances, investigations of neglect and animal cruelty, and impoundment of stray animals
- Administration of low-cost spay & neuter programs, educational initiatives, rabies and bite case control programs, and humane euthanasia when appropriate

Core services provided include:

- Receive and dispatch of complaints
- Conduct dangerous dog investigations, representing Lee County at hearings to designate animals as dangerous and maintaining ongoing records of the designated dangerous dogs in Lee County
- Operate the County Rabies Control Program including maintaining records of all vaccinations for rabies provided by all veterinarians
- Provide law enforcement assistance
- Complaint response and resolution (nuisance, running at-large, etc.)
- Operate the Animal Licensing Program
- Conduct cruelty and neglect investigations
- Perform animal rescue (abandonment)
- Provide education programs available to the public, schools and civic groups
- Provide Lost and Found programs for owners to reclaim stray animals
- Provide adoption programs for all unwanted and unclaimed animals
- Perform euthanasia services when and where appropriate for the general welfare of the County

Enforcement of the laws and ordinances results in receiving between 12,000 – 15,000 animals annually. Those animals require the following services:

- Receive and evaluate animals upon intake
- Provide emergency and preventative health care of animals
- Clean and maintain kennels
- Provide Lost and Found services
- Offer adoption programs (on-site and off-site)
- Perform euthanasia services as needed
- Dispose of animal carcasses as appropriate

## **PUBLIC RESOURCES**

### **1. Citizen Information and Assistance**

Provide a central location point for citizens' inquiries and complaints.

Maintain a broad base of community information for referrals.

Recruit participants for the Lee County Speakers Bureau, create and maintain a Speakers Bureau catalog and assist citizens in booking speakers.

### **2. Mail Services**

Provide centralized mail processing for an average of 75,000 pieces of internal and posted mail per month.

Provide daily pick up and delivery mail service for departments and divisions.

Realize annual savings by pre-sorting mail for bulk postage.

### **3. Support Services**

Prepare and distribute agendas for all Board meetings and advertise each meeting appropriately.

Coordinate the appointment/re-appointments of over 700 members of County advisory committees; file an annual report with the State regarding financial disclosure; prepare annual committee sunset recommendations to the Board.

Continually update and distribute the Administrative Codes, External Fee Manual, Ordinance Index, Codification of Ordinances, Board Meeting Calendars, and Internal/External Phone Directories.

Monitor official cable franchises in Lee County.

Record and maintain public record videotapes of Board meetings and other requested meetings, and duplicate the tapes upon request.

Maintain in good repair an inventory of basic audiovisual equipment to be loaned out to other offices.

### **4. Printing, Graphics, and Central Duplicating**

Provide professional graphic services to all departments, divisions, and constitutional officers.

Provide a central duplicating service for large projects, including assembling, drilling, and binding.

**FISCAL 2003 BUDGET**

Provide printing consulting and assistance to departments, divisions, and constitutional offices.

**5. Communication Services**

Assist departments in designing and preparing information for the County Internet web page; update, enhance, and expand information.

Conduct the Lee GROWS Program continuously throughout the year.

Utilize a combination of methods for disseminating information, such as press releases, psa's, advertising, Lee T.V., Lee Cares, Lee GROWS, and in-house video projects, including script writing, filming, casting, production, editing, and materials.

Program and produce County Government Channel 24 hours/7 days a week with live and/or taped events.

Coordinate and manage special events for the Board (groundbreakings, dedications, inaugurations, and meetings).

Assist in organizing the annual hurricane media workshop and orientation.

**6. Public Information**

Provide a crucial function in disseminating critical emergency information to the media and citizens when disasters are imminent. Information is reported by means of the emergency public information officer, County Internet, telephone hotlines, and government access television channels. Some of these communication tools are also used to instantly provide the media and citizens with other County non-emergency information.

**7. Municipal Service Taxing Unit/Benefit Unit Services (MSTU/BU)**

Provide for the development, creation, and ongoing support of streetlighting districts, special improvement units, and infrastructure projects for communities desiring to enhance their neighborhoods beyond the core service level. Lee County currently has the following units:

- Streetlighting and Sidewalk Units 43
- Special Improvement Units 13
- Canal/Channel Excavation Projects 1
- Water Project 2
- Road and Drainage 1
- Debt Service Projects 26

Provide for the assessment and billing of all MSTBUs.

## **OFFICE OF EQUAL OPPORTUNITY**

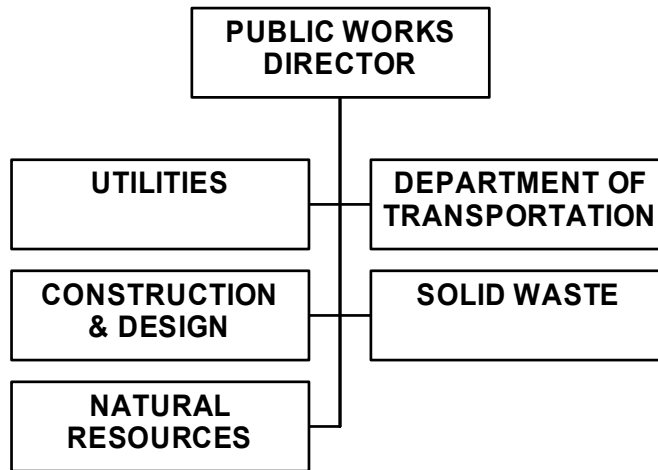
The Lee County Office of Equal Opportunity promotes equal opportunity in employment and housing by enforcing the local, state and federal civil rights laws through administrative action, education, outreach and technical assistance. The office is also responsible for administering the County's Disadvantaged Business Enterprise Program.

- Provide training, technical assistance and educational programs to citizens of Lee County about all local, state and federal civil rights laws
- Investigate and resolve allegations of employment discrimination
- Investigate and resolve allegations of housing discrimination
- Coordinate ADA Title II Compliance for Lee County
- Provide training and technical assistance to disadvantaged business enterprises.

*FISCAL 2003 BUDGET*



## PUBLIC WORKS DIRECTOR



**Utilities** is an entirely self-supported enterprise system responsible for the operation and management of a potable water system and a consolidated sewer system which serves approximately 55,300 water and sewer customers within Lee County.

**Natural Resources** provides for management and protection of the County's natural resources through well permitting, water conservation, water quality monitoring, flood protection, beach preservation, water-way/marine resources, hazardous waste management and pollutant storage tank programs.

**Solid Waste** is an entirely self-supported enterprise operation responsible for the mandatory countywide garbage collection program for businesses and residences, the Waste-to-Energy facility, the Materials Recycling Facility, Lee/Hendry Landfill, Hendry County Transfer Stations and the household hazardous waste collection program.

**Construction and Design** provides engineering, design, planning, project management, and inspection for County construction projects. It also provides building maintenance and repair services, contract administration, record storage, fuel storage, and leased property administration for County departments, and conducts County surplus auctions.

**Department of Transportation** is responsible for all of the County's transportation-related activities, which include: repair and maintenance of roads, signs and canals; operation of three toll facilities and related bridges; engineering and management of transportation capital projects.



*FISCAL 2003 BUDGET*

**Public Works Director**

LEE COUNTY - FLORIDA  
2002-2003

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2002 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
<b>Utilities</b>			
Utilities-WW Treat. Waterway E.	\$ 348,406	\$ 587,709	\$ 550,599
Utilities-WW Treat. Fiesta Village	834,684	1,040,100	1,128,766
Utilities-Water Prod-Waterway	372,268	593,687	702,152
Utilities-Water Prod-College	39,360	140,334	115,950
Utilities-Water Prod-Green Meadows	1,064,869	1,477,934	1,895,302
Water Production - Bartow	0	0	345,850
Water Production - Pinewoods	0	0	631,102
WW Treatment – San Carlos	0	0	54,681
WW Treatment – Three Oaks	0	0	197,742
Water Production – Olga	578,725	1,175,642	1,607,573
Water Distribution	1,023,314	1,352,204	1,469,206
WW Treatment - Contracts	4,330,070	4,300,000	4,300,000
WW Collection	2,510,984	3,083,626	2,917,131
Utilities – Maintenance Services	0	836,407	1,196,628
WW Treatment – Package Plant	27,623	100,516	39,550
WW Treatment - Beach	512,763	1,278,479	1,142,163
WW Treatment – Pine Island	272,206	316,720	272,086
Utilities – Gateway - Treatment Plant	0	545,305	504,446
Utilities Admin – Sewer	4,721,398	1,843,566	1,243,639
Utilities - Electronics Department	0	418,079	631,898
Utilities Admin - Water	4,748,377	1,769,140	1,148,396
Utilities Admin - Management	476,156	744,667	1,080,317
Utilities Engineering	18,993	807,480	923,752
Water Meter Service	77,793	429,619	996,098
Billing & Collection	1,109,811	1,922,700	2,184,559
Water Production - Corkscrew	775,618	1,344,182	1,541,178
Utilities Support Services	153	858,649	1,489,483
Water/Sewer General	925,671	(1,138)	0
<b>SUBTOTAL</b>	<b>\$ 24,769,242</b>	<b>\$ 26,965,607</b>	<b>\$ 30,310,247</b>

*FISCAL 2003 BUDGET*

**Public Works Director Continued**

LEE COUNTY - FLORIDA  
2002-2003

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2002 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
<b>Natural Resources</b>			
Marine Services/Marine Sciences	\$ 432,632	\$ 566,582	\$ 637,406
Ground Water Management	408,274	505,860	533,977
Environmental Lab	961,583	1,140,538	1,311,540
Pollutant Storage Tanks	211,175	224,266	256,306
Surface Water Management	738,362	838,337	931,268
Small Quantity Generator	264,183	312,646	368,914
<b>SUBTOTAL</b>	<b>\$ 3,016,209</b>	<b>\$ 3,588,229</b>	<b>\$ 4,039,411</b>
<b>Solid Waste</b>			
Right-of-Way Cleanup	\$ 222,077	\$ 247,934	\$ 229,880
Solid Waste Operations	10,091,031	10,333,508	11,545,690
Recycling	785,433	784,987	718,559
Hazardous Waste	573,631	571,990	740,854
Disposal Facilities	17,246,114	16,908,965	15,611,802
Hendry County Transfer Station	0	265,433	1,012,530
Lee/Hendry Landfill	0	342,473	3,089,654
<b>SUBTOTAL</b>	<b>\$ 28,918,286</b>	<b>\$ 29,455,290</b>	<b>\$ 32,948,969</b>
<b>Construction &amp; Design</b>			
Construction & Design	\$ 1,007,797	\$ 1,046,083	\$ 1,212,013
Facilities Management Administration	3,585,058	3,019,372	3,153,828
Maintenance & Repair Services	3,751,085	4,164,710	4,402,713
Facilities Management - Non-MOU	280,171	172,476	150,000
<b>SUBTOTAL</b>	<b>\$ 8,624,111</b>	<b>\$ 8,402,641</b>	<b>\$ 8,918,554</b>

*FISCAL 2003 BUDGET*

**Public Works Director Continued**

LEE COUNTY - FLORIDA  
2002-2003

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2002 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
<b>DOT - Operations</b>			
Canal Maintenance	\$ 1,950,045	\$ 2,634,514	\$ 2,588,730
Landscape Maintenance	571,834	1,166,563	1,818,106
Roadway Maintenance	8,126,019	8,663,037	10,517,321
Bridge Operations - Maintenance	906,674	869,044	992,473
<b>SUBTOTAL</b>	<b>\$ 11,554,572</b>	<b>\$ 13,333,158</b>	<b>\$ 15,916,630</b>
<b>DOT - Traffic</b>			
Traffic - Engineering	\$ 1,105,168	\$ 1,211,475	\$ 1,473,019
Traffic - Operations	2,187,284	2,205,711	2,316,919
Traffic - Signal Systems	1,728,317	2,234,697	2,677,132
<b>SUBTOTAL</b>	<b>\$ 5,020,769</b>	<b>\$ 5,651,883</b>	<b>\$ 6,467,070</b>
<b>Toll Facilities</b>			
Sanibel Causeway R&R	\$ 23,932	\$ 200,752	\$ 333,334
Bridge Operations	5,524,267	7,904,043	8,635,518
Bridge Landscape	223,716	382,961	357,015
Roads & Bridges	844,791	758,165	661,381
<b>SUBTOTAL</b>	<b>\$ 6,616,706</b>	<b>\$ 9,245,921</b>	<b>\$ 9,987,248</b>
<b>Transportation Engineering</b>			
DOT Administration	\$ 858,701	923,486	\$ 851,218
Traffic - Planning	482,314	612,684	687,122
Construction	1,753,034	1,834,309	1,789,212
Design	769,507	1,168,115	1,456,158
<b>SUBTOTAL</b>	<b>\$ 3,863,556</b>	<b>\$ 4,538,594</b>	<b>\$ 4,783,710</b>
<b>DOT TOTAL</b>	<b>\$ 27,055,603</b>	<b>\$ 32,769,556</b>	<b>\$ 37,154,658</b>
<b>GRAND TOTAL</b>	<b>\$ 92,383,451</b>	<b>\$ 101,181,323</b>	<b>\$ 113,371,839</b>
<b><u>EXPENDITURES BY FUND TYPE</u></b>			
General Fund	\$ 10,454,923	\$ 10,622,946	\$ 11,411,386
Special Revenue	21,265,333	24,498,611	28,263,032
Enterprise	60,663,195	66,059,766	73,697,421
<b>GRAND TOTAL</b>	<b>\$ 92,383,451</b>	<b>\$ 101,181,323</b>	<b>\$ 113,371,839</b>

## **LEE COUNTY UTILITIES**

Lee County Utilities provides core level water, wastewater, and reclaimed water services as an "Enterprise Fund," which is fully funded by service charges and fees, separate from the County General Fund. The following descriptions explain the major Lee County Utilities programs.

### **1. Utility Management**

Review utility rates and fees to ensure they are adequate to provide for the financial needs of Lee County Utilities operations and capital improvements. To the extent possible, capital needs are funded on a pay-as-you-go basis.

Maintain regulatory operational permits including overview of compliance items as required for Lee County Utilities facilities, and provides enforcement of the provisions of Lee County's sewer use, cross connection control and other utility-related ordinances.

Coordinate various customer requests, franchise agreements amendments, tariff amendments, and other related matters with private utilities within Lee County (primarily not-for-profit private utilities) as requested or as Board of County Commission approvals are required.

### **2. Utility Planning**

Plan for the immediate and long-range needs of existing and future customers of the utility systems, including development and management of both operating and capital improvement program budgets. Plan for expansions of the utility systems as a regional utility system within unincorporated Lee County.

Participate in developing amendments to the Lee Plan and responsible for its implementation to ensure concurrence with the portions of the Lee Plan related to the Lee County Utilities System.

Represents Lee County Utilities through the participation in regional planning efforts of agencies such as the South Florida Water Management District to assure necessary long term water resources are available. Specific regional plans include: the Lower West Coast Water Supply Plan, the Lower East Coast Water Supply Plan, and the Caloosahatchee River Basin Supply Plan.

### **3. In-house Operations**

Provide for necessary in-house operations and maintenance to ensure quality services for 55,300 water customers, 39,500 sewer customers, and proper utility infrastructure maintenance. Includes water treatment, water distribution, wastewater collection, wastewater treatment, reclaimed water distribution, system maintenance, telemetry and electronics.

Provide for the review and management of contracted services and agreements such as sludge hauling and disposal, reuse agreements, utility billing agreements, and the bulk wastewater treatment with the City of Fort Myers.

## *FISCAL 2003 BUDGET*

### 4. **Engineering Services**

Provide project management, engineering services for design, permitting and construction of improvements to the Lee County Utilities systems. Includes CIP projects, relocations required by FDOT and LCDOT roadway improvements, and construction completed under the Contract Operations and Maintenance agreements.

Provide for the maintenance of Lee County Utilities systems record drawing and updating of the GIS files as improvements and changes are made to the utilities systems.

### 5. **New Service Requests**

Provide for the processing of new service requests ranging from individual owner homes to larger development order type projects. This includes plan review and inspection for approximately 93 developer-contributed water and wastewater system improvements each year.

Provide new services-related information for approximately 8,000 customer requests and inquiries each year.

Provide for the processing of approximately 1,500 new customer installations, new service connection fees, or forced connections through code enforcement action during the year.

## **NATURAL RESOURCES**

### **1. Flood Protection**

Assist Emergency Operations Center (EOC) in flood emergencies.

Provide planning, management, and engineering services for flood plain protection.

Review plats and vacations of easements for drainage impacts.

Provide technical assistance for Flood Insurance Program through updating of flood studies and flood zone map revisions.

Implement agreement with the South Florida Water Management District (SFWMD) for the maintenance of regional storm water facilities and streams.

Identify and manage capital improvement projects (CIP) as related to storm water.

Submit requests for funding assistance for flood reduction improvements to the South Florida Water Management District (SFWMD), Florida Department of Environmental Protection (FDEP), Army Corp. of Engineers (ACOE), and other agencies.

Respond to citizen requests for action (RFAs).

### **2. Water Pollution Control**

Meet compliance criteria as established in the Environmental Protection Agency National Pollution Discharge Elimination System (NPDES) MS4 permit, perform inspections, and prepare annual report for Lee County.

Monitor water quality for the residents of Lee County and develop strategies for improvement.

Inspect and monitor pollutant storage tanks and pollutant discharges to the environment.

Participate in Estero Bay Study Plan, Charlotte Harbor National Estuary Program, Caloosahatchee Study, Lake Okeechobee release criteria, TMDL (Total Maximum Daily Load) development for impaired water bodies, and the Southwest Florida Feasibility Study.

### **3. Pollution Prevention (P2)**

Educate approximately 15,500 businesses in the proper management of hazardous waste. Twenty percent (20%) assessed annually as required by the State mandate.

Prepare quarterly newsletter used in updating all businesses on regulatory changes and associated requirements of hazardous waste management.

## ***FISCAL 2003 BUDGET***

Provide technical assistance to Fleet Management, Maintenance and Repair Services (MARS), Lee Tran, DOT Facilities, Utilities, Solid Waste, and County Attorney, state and national organizations.

Provide customer service to businesses requesting exemptions to the Pollution Prevention Program.

### **4. Groundwater Protection**

Monitor activities through permitting and inspection of water wells, monitor wells, test boring, foundations holes, elevator shafts, and well abandonments.

License water well contractors, test boring contractors, and monitor well contractors.

Locate and plug abandoned wells.

Maintain a computer database of all permits and licenses issued and wells constructed.

Inspect and monitor pollutant storage tanks and pollutant discharges to the environment.

### **5. Wellfield Protection/Water Supply**

Monitor facilities within wellfield protection zones for evidence of groundwater contamination.

Seek alternative water supply sources and protect existing through participation in the South Florida Water Management District (SFWMD)/Army Corp. of Engineers (ACOE) Comprehensive Everglades Restoration Plan (CERP) and Water Supply Plan Studies.

Review proposed development within the DRGR (Density Reduction Groundwater Resource) area.

### **6. Hydrological Database and Monitoring**

Collect, maintain, and analyze hydrological monitoring facilities required to calibrate computer models and set control parameters for new developments.

Install, maintain, and record data into various databases, GIS, and report formats.

### **7. Waterway Management**

Permit, provide, and maintain aids to navigation to allow safe passage of vessels and resource protection in areas not posted by the United States Coast Guard.

Provide for maintenance dredging of non-federal public channels to insure safe navigation (when funds are available).

## ***FISCAL 2003 BUDGET***

Permit, post, and maintain sufficient legal signage to allow enforcement of vessel operation standards on County waters.

Remove derelict vessels that represent immediate or potential navigation or environmental hazards in coordination with local law enforcement agencies.

Provide administrative services for Waterways Advisory Committee.

### **8. Marine Resource Management**

Develop and implement a manatee protection plan for county waters.

Plan, permit, construct, and maintain artificial fishing reefs.

Support maintenance and improvement of marine fisheries and fisheries habitat.

Continue coastal projects, channel maintenance and marine habitat assessment.

Monitor bacteriological quality at Lee County beaches.

### **9. Coastal Management**

Coordinate beach renourishment and inlet management planning to insure long term navigability of tidal passes and maximize benefits to adjacent beaches.

Provide administration services for Coastal Advisory Council.

Assist in identifying and managing capital improvement projects, including long-term budget requests to State and Federal agencies.

Continue Shoreline Monitoring Program.



## *FISCAL 2003 BUDGET*

# **SOLID WASTE**

The Solid Waste Management system provides core level services as an "Enterprise Fund," which is fully funded by service fees and assessments, separate from the County General Fund. The Solid Waste programs are as follows:

### **1. Operations**

Provide collection of solid waste throughout the unincorporated County, City of Bonita Springs and Town of Fort Myers Beach, through competitively bid franchise contracts. This includes services to 101,000 households, 75,000 multi-family units, and all businesses. Approximately 23,500,000 collections are completed annually.

Provide customer services, public information, contracts monitoring, and solid waste ordinance enforcement. Customer service calls average 3,000 monthly, which is a 0.2% call rate. A majority of these requests are for information.

Provide illegal dumping investigations and arrests conducted by the Environmental Crimes Deputy, under contract with the Sheriff's Office.

Support proper solid waste management and recycling programs for County administration and operating departments.

### **2. Disposal**

Provide disposal of municipal solid waste (MSW), construction debris (C&D), and horticulture waste from Lee and Hendry counties in an environmentally acceptable manner, in accordance with state law, Florida Department of Environmental Protection (FDEP) regulations, and public health requirements.

Construct and manage disposal facilities, including the Waste-to-Energy (WTE) facility and Lee/Hendry landfill. Also, manage long-term service provider contracts to assure efficient and environmentally sound operations.

Provide disposal of 460,000 tons of MSW, 60,000 tons of C&D, and 42,000 tons of yard waste per year.

Manage and process waste tires countywide.

Provide the transfer and disposal of all solid waste from Hendry County including the operation of two transfer stations.

## *FISCAL 2003 BUDGET*

### **3. Recycling Program**

Provide public education, recycling processing, and recycling grant application services to all Lee County. In addition, recycling collection services are provided for all residential households and multi-family units in unincorporated Lee County.

Provide recycling separation services using the Material Recycling Facility (MRF). Continue to promote recycling practices throughout Lee County.

Construct and manage recycling processing facilities for use by all countywide.

Administer a program to recycle used electronic equipment.

### **4. Household Hazardous Waste**

Provide collection and disposal of hazardous and toxic materials from households throughout the County at six drop-off collection events per year. County personnel and contracted-chemical waste disposal specialists staff these events.

Provide education and information on proper handling, recycling, or disposal of waste oils, car batteries, and anti-freeze, and other household chemicals.

Provide curbside collection and disposal of household batteries.

Collect approximately thirty 55-gallon drums of household batteries per year for safe disposal and recycling.

### **5. Right-of-Way Clean Up**

Provide clean up of illegally dumped material on County and other public rights-of-way in unincorporated Lee County, paid by a surcharge in the unincorporated area. (Material that is on private property is the landowner's responsibility). Collect approximately 800 tons of debris annually from the rights-of-way.

Provide emergency removal of debris following authorization.

Assist the sheriff's deputies in investigating illegal dumping cases.

## **CONSTRUCTION AND DESIGN**

### **1. Capital Planning and Budgeting**

Forecast needs and delineate budgetary requirements for the Parks and Recreation, Library, and general government elements for approximately 40-50 projects of the Lee County Capital Improvement Program through use of community and regional park impact fees, tourist tax, grant and capital improvement funds.

### **2. Acquisition**

Monitor compliance of Parks, Recreation, and Open Space Element of the Lee Plan and plan acquisition accordingly.

Pursue intergovernmental agreement for land use to avoid acquisition cost utilizing long-term leases and interlocal agreements.

### **3. Design Development and Construction**

Provide in-house services and manage consultant services for design development including programmatic approval of user groups and community through various means: steering committees, leagues, and community meetings.

Pursue several public/private and public/public agreements to facilitate cost effective and efficient means of project development.

Provide construction services through project management of quotes, bids, construction contracts, and construction management agreements.

### **4. Facilities Management**

Provide a safe environment for employees and all residents to conduct business with Lee County by maintaining, remodeling, and monitoring over two million square feet of County-owned space.

Review and prepare documentation for state compliance of the underground fuel sites.

Provide storage destination of Lee County files and records per Florida Statutes.

## **DEPARTMENT OF TRANSPORTATION**

### **Engineering Services Division**

#### **1. Design Program**

- A. Produce design plans, specifications, and construction documents for various projects (signals, intersections, streetlights, small roadway, sidewalks, road resurfacing, right-of-way, survey).
- B. Produce technical reports, studies, and permit applications.
- C. Project management and review of plans and specifications submitted by consultants for County capital improvement projects.
- D. Provide design for other County agencies and other governmental agencies as workload permits.
- E. Produce graphics and display materials as required to support projects and proposals.
- F. Maintain, convert to digital form, and catalog 35,000 construction and right-of-way plans.
- G. Assist public in search for Department of Transportation (DOT) archive plans.
- H. Provide project management for Public Works GIS initiative.

#### **2. Planning Program**

- A. Long Range Planning:
  - Develop and keep current the County's long-range Transportation Plan Map (20-year horizon) and shorter-term increments.
  - Develop and keep current the Transportation Element of the County's Comprehensive Plan, including evaluating the impacts on the element of annually proposed Comprehensive Plan amendments.
  - Update and keep current the County's Bikeway/Walkways Facilities Plan.
  - Update and keep current the County's access road location map.
  - Annually evaluate and recommend bicycle/pedestrian projects to be constructed in the following year with budgeted funds and provide staff support to Bicycle/Pedestrian Advisory Committee.
  - Update and keep current the County's build-out transportation plan, the Official Trafficway Map.
  - Update and keep current existing and future County roadway service volumes.

## *FISCAL 2003 BUDGET*

- Annually evaluate and prioritize roadway projects for potential inclusion in the County's five-year Capital Improvement Program.
- Annually evaluate and recommend bicycle/pedestrian projects to be constructed in the following year with budgeted funds.
- Coordinate long-range planning activities with the Lee County Metropolitan Planning Organization (MPO), including attendance of Technical Advisory Committee and MPO meetings.

### B. Development Impact Analysis:

- Review and evaluate the transportation impacts of Developments of Regional Impact (DRI's), including preparation of recommended development order conditions.
- Review and summarize the annual traffic monitoring reports submitted by DRI's.
- Review and comment on transportation issues as needed in County's development review process.
- Review and provide recommendations on road impact fee credit requests.
- Review and provide recommendations on access requests for the County's controlled-access roadway and County's roadways within the cities.

### C. Preliminary Design Activities:

- Draft preliminary road and intersection designs, determining typical cross sections and right-of-way needs.
- Evaluate corridor alignment alternatives and options.
- Provide cost estimates for CIP projects and long-range plan projects.

### D. Right-of-Way and Mapping:

#### 1. Right-of-Way and Research

Provide a public service researching and responding to right-of-way inquiries from the public, County Commissioners, and County departmental staff. Research involves determination of maintenance jurisdiction, interpretation of legal descriptions, preparing chronologies, and technical support for Public Works, County Attorney's Office, and various State/County governmental agencies.

#### 2. Inventory, Management, and Quality Control of Public Right-of-Way

Provide a service in the inspection, document preparation and coordination of 15 road maintenance acceptances pursuant to Administrative Code 11-7 and assist with issuance of impact fee credits.

## *FISCAL 2003 BUDGET*

Provide a public service in the availability of substantiated records and documentation of County right-of-way. Files and reports are available for public review. Track D.O.T.'s research and respond to petitions to vacate.

### 3. Recordation of Right-of-Way Inventory

Prepare and update database program for inventory of County maintained rights-of-way. To provide an essential service for public information in the preservation of D.O.T. historical documentation/deeds, D.O.T. being recognized as the only County repository of this historical information.

### 4. Manage and control the department's Right-of-Way Computer Mapping Geodetic Information.

Update the right-of-way mapping inventory on the GIS system.

Provide right-of-way maps and variance reports to capital project engineers, Public Works, and County staff.

### 5. Road Resurfacing Clearinghouse:

Road resurfacings, rebuilds, and permits. Take requests, prepare maps, prepare contracts, and maintain database.

### 6. Other:

Provide staff support of monthly Bicycle/Pedestrian Advisory Committee.

Provide travel demand modeling and technical support as needed.

Review and suggest update to relevant County administrative codes and land development codes, as needed.

Conduct special study efforts as needed.

Process joint agreements with FDOT.

Prepare grant and loan applications.

## **3. Construction Program**

### A. Project Management:

- Provide project management for Capital Improvement Program for Lee County.
- Provide project management for other County agencies and other governmental agencies as workload permits.

## *FISCAL 2003 BUDGET*

### B. Survey:

- Provide survey services for right-of-way permits and driveway permits.
- Provide survey services for various intersections throughout Lee County.
- Provide survey services for Capital Improvement Program for Lee County.
- Provide survey services for other County agencies as workload permits.

### C. Road Resurface and Rebuild Program:

- Provide inventory of all roads for resurfacing/rebuilding projects.
- Prepare annual resurfacing contracts.

### D. Bike Paths/Sidewalks:

- Provide coordination and assistance to various civic associations for acceptance of neighborhood easements for Lee County.
- Construct sidewalks/bike paths under the annual program.

### E. Permitting:

- Review, issue and inspect permits for commercial work in county rights-of-way.
- Establish grade and installation requirements for residential driveways.

## **Traffic Division**

### **1. Traffic Signs and Markings:**

Ensure County maintained roadways have the appropriate signs and markings. This work effort also includes the maintenance and operation of the traffic signals and other similar facilities owned by the City of Bonita Springs and the Town of Fort Myers Beach. All work is done in accordance with Federal, State, and local standards and practices. Maintenance and installation is done through inspections, work orders, capital improvement program (CIP), RFA's, and emergency responses. Inspections are performed on a scheduled and unscheduled basis.

### **2. Traffic Signals:**

Ensure County maintained traffic signals and systems, warning flashers, street lights, aerial signs, permanent counting stations, and the electrical systems for drawbridges and fender lights are properly installed, maintained, and repaired. This work effort also includes the maintenance and operation of the traffic signals and other similar facilities owned by the

## ***FISCAL 2003 BUDGET***

Cities of Bonita Springs, Cape Coral, Fort Myers, Town of Fort Myers Beach and the Florida Department of Transportation. All work is done in accordance with Federal, State, and local standards and practices. Maintenance and installation is done through inspections, work orders, CIP, RFA's, and emergency responses. Inspections are performed on a scheduled and unscheduled basis.

### **3. Traffic Engineering:**

Reviews and monitors current and future traffic conditions on County maintained roadways. Traffic engineering services are also provided to the Cities of Bonita Springs, Cape Coral, Fort Myers, and the Town of Fort Myers Beach. These actions assist in improving safety, reducing congestion, reducing travel time, supporting economic development, and facilitating the movement of goods and services within the County and municipalities. Traffic engineering studies and reviews are conducted in accordance with Federal, State, and local standards and practices. Studies and reviews of traffic conditions and traffic control devices are done through routine inspections, RFA's, and emergency responses. Inspections are performed on a scheduled and unscheduled basis.

### **4. Traffic Management and Support Group:**

Manages and provides administrative support of programs, equipment and fiscal resources of the Traffic Program. This is done to ensure that the various programs have the fundamental resources to accomplish their objectives within the approved fiscal budget. This group is also responsible to provide organizational, technical and analytical support to the Section's program areas and for the review of work activities and adherence to standards for work performance of a program.

## **Operations Division**

### **1. Canal Maintenance:**

Maintain County primary and secondary canal systems and includes operating weirs to deter residential flooding for surface water management. Maintenance of canal systems includes mowing, spraying canals for weeds, demucking canals, repairing erosion problems and debris removal, all to insure proper water flow. The weirs are operated and inspected, greased and mechanical adjustment made on a scheduled basis.

### **2. Roadway Maintenance:**

Provides the necessary repair operations within 2,700 center miles of pavement, 75 miles of bike paths and 60 miles of sidewalk. The department mows grass within the road right-of-way on a scheduled basis. It is also responsible for completing small construction projects.

Restores County maintained roadside ditches, pipes and catch basins to original hydraulic capacity designs. Maintenance of the tertiary drainage systems includes restoration of proper elevation, cleaning, flushing and repair or replacement of pipes and catch basins. Drive-through inspections are done on a scheduled and non-scheduled basis.



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### 3. **Bridge Maintenance/Bridge Operations:**

Maintain 115 bridges throughout the County, 302 drainage culverts, and all the guardrails and handrails along County roads. The department provides preventive scheduled maintenance on the drawbridges at Alva, Big Carlos, Matlacha and Sanibel.

### 4. **Landscaping:**

Maintain and install County sponsored projects within the right-of-way and along bike paths. All trees and bed areas will meet the minimum quality and safety criteria as outlined in the Leescape Master Plan, FDOT roadway design manual and best horticultural practices prescribed by the industry.

Landscaping/Environmental Tasks:

- Provide landscape architectural plans. Specifications and construction documents for various projects.
- Prepare and coordinate the execution of landscape maintenance and hold harmless agreements with chambers of commerce, civic organizations, developers, homeowners associations, other government agencies, etc.
- Review technical landscape, irrigation, and wetland mitigation plans and specifications submitted by consultants.

### 5. **DOT Operations Administration:**

Provides the necessary strategy, technical, tactical and visionary needs for the division. Evaluation feedback is provided both to staff as well as contracted services. Administration is responsible for researching, investigating and negotiating all contracted work for DOT Operations. The department also maintains a "Request for Action" service that answers and documents over 4,300 annual calls from citizens, Commissioners and internal departments. This service generates work orders as needed and provides follow up and proper feedback to the requestor.

## **Toll Facilities Division**

### 1. Revenue Collection:

Collect tolls mandated by Transportation Facilities Revenue Bonds, County Resolutions and Ordinances at the Sanibel Causeway, Cape Coral Bridge, and the Midpoint Memorial Bridge.

### 2. Operations and Maintenance:

Perform routine ground maintenance of the Sanibel Causeway, a three-mile series of two-lane bridges and islands.

Perform routine ground maintenance of the Cape Coral and Midpoint Toll Facilities, consisting of approximately 17 acres of turf, mulched and retention areas, 47,000 plants and shrubs, 500 assorted trees, all requiring an extensive irrigation system.

***FISCAL 2003 BUDGET***

Provide funding for routine maintenance and repair of bridges including the Sanibel Draw Bridge and Cape Coral Overpass.

Perform routine maintenance and repair of toll collection equipment at all three toll facilities.

**3. Electronic Toll Collection:**

Operate and manage the Leeway Service Center to ensure maintenance of approximately 70,000 customer AVI (Automatic Vehicle Identification) discount programs and transponders.

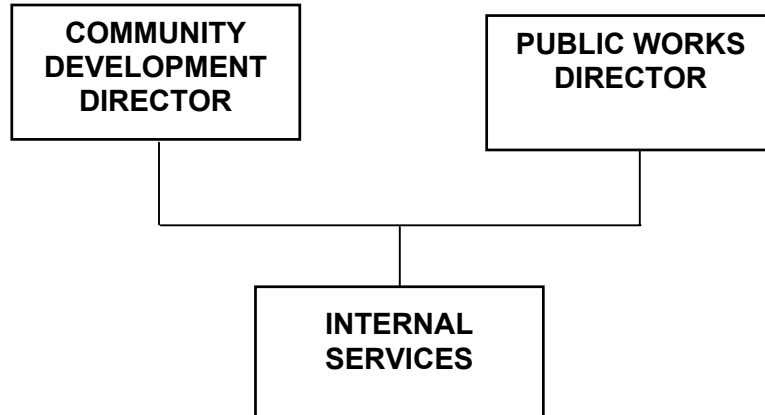
Manage toll collection system software performance and upgrades.

Perform routine AVI toll collection violation enforcement.

*FISCAL 2003 BUDGET*



## **PUBLIC WORKS/ COMMUNITY DEVELOPMENT**



**Internal Services** includes Fiscal Internal Support, Contract Management, and Public Works administration.

Contracts Management provides direction and assistance to departments and divisions engaged in professional service and other contract-related activities.

The Fiscal Internal Support Program provides support to the departments and divisions that report to the Directors of Community Development and Public Works, with the exception of Utilities.

Public Works Administration provides direction and support to the Department of Transportation and the Divisions of Natural Resources, Solid Waste, Utilities, and Construction and Design, as well as Contracts Management. It shares responsibility with Community Development Administration in the management of Fiscal Internal Support.

*FISCAL 2003 BUDGET*

**Internal Services**

LEE COUNTY - FLORIDA  
2002 - 2003

<u>DIVISION / PROGRAM</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2002 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
PW/DCD Internal Services			
Pub Works/Admin	\$ 390,165	\$ 570,106	\$ 322,236
Contracts Int Svcs/Public Wks	309,983	348,798	383,000
Internal Services Fiscal	676,382	779,781	770,746
Internal Support	<u>1,791,304</u>	<u>2,325,059</u>	<u>1,214,282</u>
<b>TOTAL</b>	<b><u>\$3,167,834</u></b>	<b><u>\$4,023,744</u></b>	<b><u>\$2,690,264</u></b>
<b>GRAND TOTAL</b>	<b><u>\$3,167,834</u></b>	<b><u>\$4,023,744</u></b>	<b><u>\$2,690,264</u></b>

EXPENDITURES BY FUND TYPE

General Fund	\$2,951,931	\$3,701,272	\$2,690,264
Internal Services	<u>215,903</u>	<u>322,472</u>	<u>0</u>
<b>GRAND TOTAL</b>	<b><u>\$3,167,834</u></b>	<b><u>\$4,023,744</u></b>	<b><u>\$2,690,264</u></b>

## **INTERNAL SERVICES, Continued**

### **Public Works Administration**

Provide management and direction to the major Public Works operating departments (Department of Transportation, Natural Resources, Solid Waste, Utilities, and Construction & Design) to ensure the health, safety, and welfare of the citizens of Lee County. Approximately 55 mandated programs (Federal, State and Local) are applicable to the Public Works Department and Divisions.

### **Contract Management**

Supports departments and divisions in the development, negotiation, and administration of construction, contracts, professional service agreements, other professional service contracts, and related change orders through the use of the formal bid, competitive negotiation, request for qualification, and request for proposal processes.

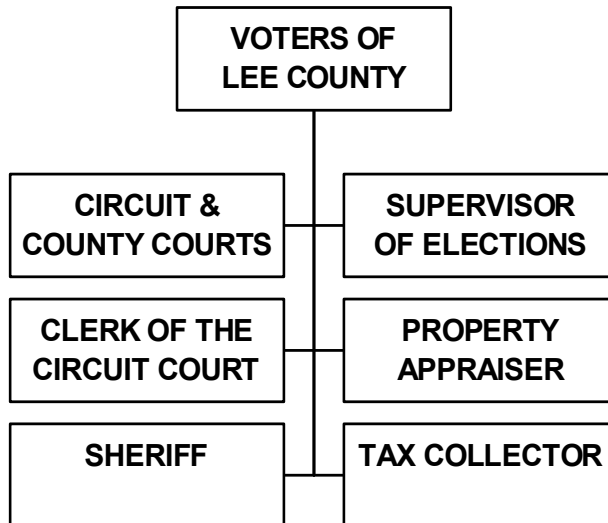
### **Internal Support Program-Fiscal**

Provides fiscal support to the departments and divisions reporting to the Directors of Public Works and Community Development.

*FISCAL 2003 BUDGET*



## COURTS AND CONSTITUTIONAL OFFICERS



**Circuit and County Courts** consists of the State Attorney (elected), Public Defender (elected), Medical Examiner (appointed by the Governor), and related Court Services. They are state employees charged with the prosecution, defense, and related support activities associated with criminal and civil court actions. By statute, these are mainly state-funded functions with a portion of their operating funds supplied by the Board of County Commissioners.

The **Clerk of the Circuit Court**, an (elected) officer, is charged with being keeper of the county's public records, custodian of county funds, auditor and chief financial officer of the county, ex-officio clerk to the Board of County Commissioners, and Clerk to the County and Circuit Courts. The Clerk is required to provide accountability to the public relating to the fiscal information important to the operation of government. The Clerk does this through financial reporting and accurate record keeping. The minutes function has been absorbed into the Finance and Internal Audit budget.

The **Property Appraiser**, an (elected) County officer, is charged with determining the value of all property within the County, with maintaining certain records connected therewith, and with determining the tax on taxable property after taxes have been levied. Appraisal fees and facilities-related support supplied by the Board of County Commissioners fund the operations of this office.

The **Tax Collector**, an (elected) County officer, is charged with the collection of ad valorem taxes levied by the County, School Board, any special taxing district within the County, and all municipalities within the County. Collection fees and facilities-related support supplied by the Board of County Commissioners fund the operations of this office.

The **Supervisor of Elections**, an (elected) County official acting under the direction of the Secretary of State, is responsible for maintaining uniformity in the application, operation, and interpretation of the state election laws. The operations of this office are funded by the Board of County Commissioners.

The **Sheriff**, an (elected) official, acts as the chief law enforcement officer for Lee County, with funding being provided by the Board of County Commissioners.



*FISCAL 2003 BUDGET*

**Courts & Constitutional Officers**

LEE COUNTY - FLORIDA  
2002 - 2003

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2002 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
Court Services			
Budget Transfer – Court Svcs	\$ 9,828,746	\$ 9,630,844	\$11,283,516
Support to Court Services	<u>          0</u>	<u>1,034,354</u>	<u>1,353,204</u>
<b>TOTAL</b>	<b>\$ 9,828,746</b>	<b>\$10,665,198</b>	<b>\$12,636,720</b>
Public Defender			
Support to Public Defender	\$ <u>619,602</u>	\$ <u>480,139</u>	\$ <u>600,042</u>
<b>TOTAL</b>	<b>\$619,602</b>	<b>\$ 480,139</b>	<b>\$ 600,042</b>
State Attorney			
State Attorney	\$ <u>850,847</u>	\$ <u>776,684</u>	\$ <u>851,462</u>
<b>TOTAL</b>	<b>\$ 850,847</b>	<b>\$ 776,684</b>	<b>\$ 851,462</b>
Medical Examiner			
Medical Examiner	\$ <u>902,973</u>	\$ <u>1,124,432</u>	\$ <u>1,336,662</u>
<b>TOTAL</b>	<b>\$ 902,973</b>	<b>\$ 1,124,432</b>	<b>\$ 1,336,662</b>
Clerk to the Board			
Support to Clerk to Board	\$ 842,478	\$ 766,167	\$ 850,015
Finance & Internal Audit	4,328,395	6,494,194	7,521,260
Clerk-to-the-Board-VCB	<u>354,354</u>	<u>323,856</u>	<u>354,000</u>
<b>TOTAL</b>	<b>\$ 5,525,227</b>	<b>\$ 7,584,217</b>	<b>\$ 8,725,275</b>
Clerk of Courts			
Budget Transfer	\$ <u>1,942,223</u>	\$ <u>          0</u>	\$ <u>          0</u>
<b>TOTAL</b>	<b>\$ 1,942,223</b>	<b>\$ 0</b>	<b>\$ 0</b>
Property Appraiser			
Support to Property Appraiser	\$ 2,255,401	\$ 1,831,638	\$ 2,036,604
Property Appraiser	<u>4,193,618</u>	<u>4,289,599</u>	<u>5,147,399</u>
<b>TOTAL</b>	<b>\$ 6,449,019</b>	<b>\$ 6,121,237</b>	<b>\$ 7,184,003</b>
Tax Collector			
Support to Tax Collector	\$ 930,639	\$ 968,788	\$ 1,093,786
Tax Collector	<u>9,228,368</u>	<u>10,407,933</u>	<u>10,394,754</u>
<b>TOTAL</b>	<b>\$10,159,007</b>	<b>\$11,376,721</b>	<b>\$11,488,540</b>

*FISCAL 2003 BUDGET*

**Courts & Constitutional Officers Continued**

LEE COUNTY - FLORIDA  
2002 - 2003

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2002 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
Supervisor of Elections			
Support to Supervisor of Elections	\$ 402,717	\$ 397,482	\$ 463,799
Supervisor of Elections	<u>2,146,025</u>	<u>2,379,745</u>	<u>3,077,900</u>
<b>TOTAL</b>	<b>\$ 2,548,742</b>	<b>\$ 2,777,227</b>	<b>\$ 3,541,699</b>
 Sheriff			
Sheriff Disbursement	\$ 45,017,137	\$ 52,976,708	\$ 55,682,625
Support to Sheriff	1,693,465	2,337,655	4,055,091
Law Enforcement Trust	73,018	51,227	53,000
Court Support	1,466,107	1,845,615	1,893,681
Sheriff – Miscellaneous	368,148	0	0
Sheriff – Jail Disbursement	<u>18,137,455</u>	<u>21,360,801</u>	<u>25,298,477</u>
<b>TOTAL</b>	<b>\$ 66,755,330</b>	<b>\$ 78,572,006</b>	<b>\$ 86,982,874</b>
<b>GRAND TOTAL</b>	<b><u>\$105,581,716</u></b>	<b><u>\$119,477,861</u></b>	<b><u>\$133,347,277</u></b>

EXPENDITURES BY FUND TYPE

General Fund	\$102,610,459	\$116,366,483	\$129,607,659
Special Revenue	1,728,641	1,778,138	2,048,492
Debt Service	2,325	2,065	2,260
Capital Projects	560,510	632,504	982,106
Enterprise	<u>679,781</u>	<u>698,671</u>	<u>706,760</u>
<b>GRAND TOTAL</b>	<b><u>\$105,581,716</u></b>	<b><u>\$119,477,861</u></b>	<b><u>\$133,347,277</u></b>

*FISCAL 2003 BUDGET*



**SECTION E**  
**CAPITAL IMPROVEMENT**  
**PROGRAM/LONG-TERM DEBT**  
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*FISCAL 2003 BUDGET*



## **CAPITAL IMPROVEMENT PROGRAM DEFINED**

### **WHAT IS THE CAPITAL IMPROVEMENT PROGRAM?**

Lee County's Capital Improvement Program (CIP) is a planning, budgetary, and prioritizing tool which reflects the County's infrastructure needs (via a list of capital projects) for a five-year time frame. The five years are balanced; i.e., revenues are identified to offset expenditures in accordance with state requirements.

The program consists of projects that comply with Lee County's Administrative Code, "Criteria for Evaluating Proposed CIP Projects," and the Lee County Comprehensive Land Use Plan.

The CIP is updated on an annual basis. Amendments to the CIP may be made prior to the next annual CIP review period with approval of the Board of County Commissioners.

### **WHAT IS A CAPITAL PROJECT?**

Capital Projects are major fixed assets or infrastructure with long term value, such as buildings, roads, bridges, and parks. Proposed CIP project requests may originate from County departments, constitutional officers, and/or citizens.

Funds budgeted for a specific project remain allocated until the project is completed. Additionally, project budgets are reviewed annually and, if needed, funding may be adjusted.

Projects may be funded by current revenues or by debt financing, depending upon the availability of funds, the nature of the project, and the policies of the Board of County Commissioners.

### **WHAT IS THE LEE COUNTY COMPREHENSIVE PLAN?**

The Local Government Comprehensive Planning and Land Development Regulation Act (Chapter 163, Florida Statutes) requires that local governments prepare a comprehensive plan which will "guide public capital investments, other public fiscal policies, operating policies of the Lee County government, and the future use of land in the unincorporated portions of the County" (from The Lee Plan, revised 9/90). The County's comprehensive plan may be amended up to twice a year, and must be evaluated and updated every five years. The plan must address the following elements:

Future Land Use Element	Capital Improvements Element
Traffic Circulation Element	Conservation Element
Mass Transit Element	Coastal Management Element
Sanitary Sewer, Solid Waste, Drainage, Potable Water, and Natural Groundwater Aquifer Recharge Elements	Housing Element
Intergovernmental Coordination Element	Ports, Aviation, and Related Facilities Element

Other areas, such as historic preservation, may be included on an optional basis. The Capital Improvement Program should mirror the Capital Improvements Element (CIE) of the Comprehensive Plan. The CIE must contain a balanced set of revenues and capital expenditures for a five-year time

## ***FISCAL 2003 BUDGET***

### **WHAT IS THE LEE COUNTY COMPREHENSIVE PLAN? (Continued)**

frame. Since the Capital Improvement Program is updated throughout the year by the Board of County Commissioners, the next amendment of the CIE must contain those changes which have been incorporated into the CIP.

The Comprehensive Plan includes levels of service standards for roads and other public facilities which must be maintained. These standards and other policies within the Comprehensive Plan provide direction and a means with which to prioritize needed capital facilities.

### **WHO IS RESPONSIBLE FOR MANAGEMENT OF CAPITAL PROJECTS?**

Several major County agencies manage capital projects as follows: Department of Transportation, Department of Construction and Design, Utilities, Solid Waste, and Natural Resources.

The Department of Transportation (DOT) is responsible for construction improvements of County roads, bridges, signals, and intersections. In preparing the FY 02/03–06/07 Capital Improvement Program, DOT focused on maintaining the adopted level of service standards in the County's comprehensive plan and network continuity and hurricane evacuation issues. DOT referred to the \*Lee County Metropolitan Planning Organization's adopted 2020 Financially Feasible Transportation Plan (Map 3A of the County comprehensive plan) and its 2010 stage, the identification of existing and projected roadway conditions in the County's annual Concurrency Management report, and internal traffic modeling and analysis to identify projects and set priorities. The completion of partially-programmed projects and the programming and requests of other jurisdictions was also considered.

The Department of Construction & Design manages capital projects related to parks, libraries, public safety, and administrative facilities. In addition, this department frequently provides construction management assistance to Constitutional Officers including the Sheriff, Tax Collector, Property Appraiser, Clerk of Courts, State Attorney, Public Defender, and others. The County's Comprehensive Plan includes standards for specific acreage per capita for parks and provisions for library volumes per capita.

Lee County Utilities prepares and manages capital requests based on system requirements for its sanitary sewer and potable water. Utilities capital projects may be developed with the intent of upgrading existing service or expanding utility service based on community needs. This department functions as an "enterprise," and funds its capital projects with revenues generated by providing water and sewer service.

Lee County Solid Waste manages projects relating to landfills, resource recovery, material recovery, and hazardous waste. This section also functions as an "enterprise," wherein its capital projects are funded via user fees.

Lee County Natural Resources manages capital projects that provide for flood protection, water quality enhancement, and water conservation. The EPA (Environmental Protection Agency) adopted legislation that heavily contributes to the composition of this division's CIP. The Lee County Stormwater Management Plan additionally provides direction for their program.

*FISCAL 2003 BUDGET*

**WHO IS RESPONSIBLE FOR MANAGEMENT OF CAPITAL PROJECTS? Continued**

County departments which were not previously listed may also generate capital project requests. These may be unique types of infrastructure, such as communication facilities, etc. These are

**WHO IS RESPONSIBLE FOR MANAGEMENT OF CAPITAL PROJECTS? (Continued)**

developed and reviewed based on the specific factors which identify the need for the project, and may be based on a structured planning process or on specific project requirements.

- \* The Metropolitan Planning Organization (MPO) is a transportation planning body established under the State law which includes representatives from each local government. The MPO prepared a countywide priority list of transportation improvements known as the "2010 Financially Feasible Plan" and a "2020 Financially Feasible Transportation Plan."

**CAPITAL PROJECT COSTS**

Capital project costs include all expenditures related to land acquisition, planning, design, construction, project management, legal expenses, and mitigation of damages.

Project management charges include not only the time expended by the managing department, but also the project management costs charged by other departments for landscaping, property acquisition, and contracts assistance. These costs are budgeted within each capital project as part of the total project cost. Projects which are grant funded are charged on an individual basis, as some grants will not reimburse project management costs.

Departments estimate project costs but consider operating impacts as well, including start up and recurring costs. The startup costs refer to one-time initial costs to be funded from the operating budget at the time the facility comes on line. Recurring costs are those costs to be borne from the operating budget that cover annual personnel and operating expenses related to the facility. A three (3) percent inflation factor is added to each successive year of recurring costs through the CIP budget time frame. Both startup and recurring cost detail are broken down by project, and submitted with the proposed capital project list to the Board of County Commissioners for review and consideration. In this manner, the decision-makers can readily recognize the "true" costs of a potential CIP project, as well as the funding impact once a project is completed and comes "on line." The operating cost estimates provide information which is then useful in preparing the County's operating budget.

The estimates of additional operating and maintenance costs for the CIP are shown in the following table. **Many of the projects that are included in the CIP are maintenance or repair in nature and therefore do not impact the operating budget.**

<b>FISCAL YEAR ENDING SEPT 30</b>	<b><u>2003</u></b>	<b><u>2004</u></b>	<b><u>2005</u></b>	<b><u>2006</u></b>	<b><u>2007</u></b>
Government Facilities	\$1,263,708	\$2,100,000	\$ 474,452	\$ 0	\$ 0
Parks	372,500	282,000	0	25,000	35,000
Solid Waste	180,000	0	4,795,000	0	0
Transportation	16,848	152,890	156,326	132,769	127,429
Natural Resources	<u>22,500</u>	<u>5,150</u>	<u>37,000</u>	<u>0</u>	<u>11,000</u>
<b>Total Additional Operating Costs</b>	<b>\$1,855,556</b>	<b>\$2,540,040</b>	<b>\$5,462,778</b>	<b>\$ 157,769</b>	<b>\$173,429</b>



## *FISCAL 2003 BUDGET*

### **CAPITAL IMPROVEMENT PROGRAM PROCESS**

The Capital Improvement Program process begins each February with interaction between the coordinating departments - Budget Services and the Department of Planning - and other Lee County departments which maintain direct management responsibility for capital projects. Preliminary instructions for required data and proposed schedules are discussed and revised. Preliminary revenue estimates are disseminated to County staff.

In April of each year, department managers, constitutional officers, and Lee County citizens identify initial proposed revisions to the CIP. Typically, there are not sufficient funds to provide for all of the

projects that are identified. These preliminary lists are then reviewed by the Planning Division to determine if the projects meet the requirements of the Comprehensive Plan. (This Plan was prepared in response to the 1985 Florida Growth Management Act, which provides the basis for County planning and infrastructure requirements of the future.)

Once this review is completed, the revised project lists are reviewed by the County Manager and then presented to the Board in an advertised workshop. After receiving direction from the Board, departments review and prioritize projects and prepare a "balanced" CIP. The proposed CIP is reviewed by the Local Planning Agency (LPA – an advisory committee to the Board) before final approval by the Board of County Commissioners in September each year.

In balancing the five years of the CIP, projections of revenues from existing sources are compared to requested capital projects. If there are adequate revenues to fund all the requested projects, the program is balanced. If not, projects must either be revised to reduce costs, postponed to a future time period, or eliminated from the program. Alternative financing, such as long term debt, may be proposed in order to provide sufficient revenues to fund requested capital projects. The current fiscal year funding for the approved CIP is incorporated in the proposed budget prepared in August and adopted at the public hearings held in September of each year.

The overall CIP, with its five-year time frame, gives a fair indication of the foreseeable infrastructure needs of the County. There may be bona fide reasons why a project is needed or desired in the immediate future, but it may be deferred because resources are not realistically available. The CIP helps to structure this decision-making by reviewing capital project requests as well as the operational impact from the implementation of the program.

The Capital Improvement Program is dynamic, changing as identified projects require funding adjustments during the fiscal year and, sometimes, from year to year. Any amendments must be approved by the Board of County Commissioners. Each department maintains daily control of its projects, with overall monitoring of the CIP being the responsibility of the Budget Services staff.

The approved Capital Improvement Program becomes the basis for information included in the Capital Improvement Element.

### **SUMMARY**

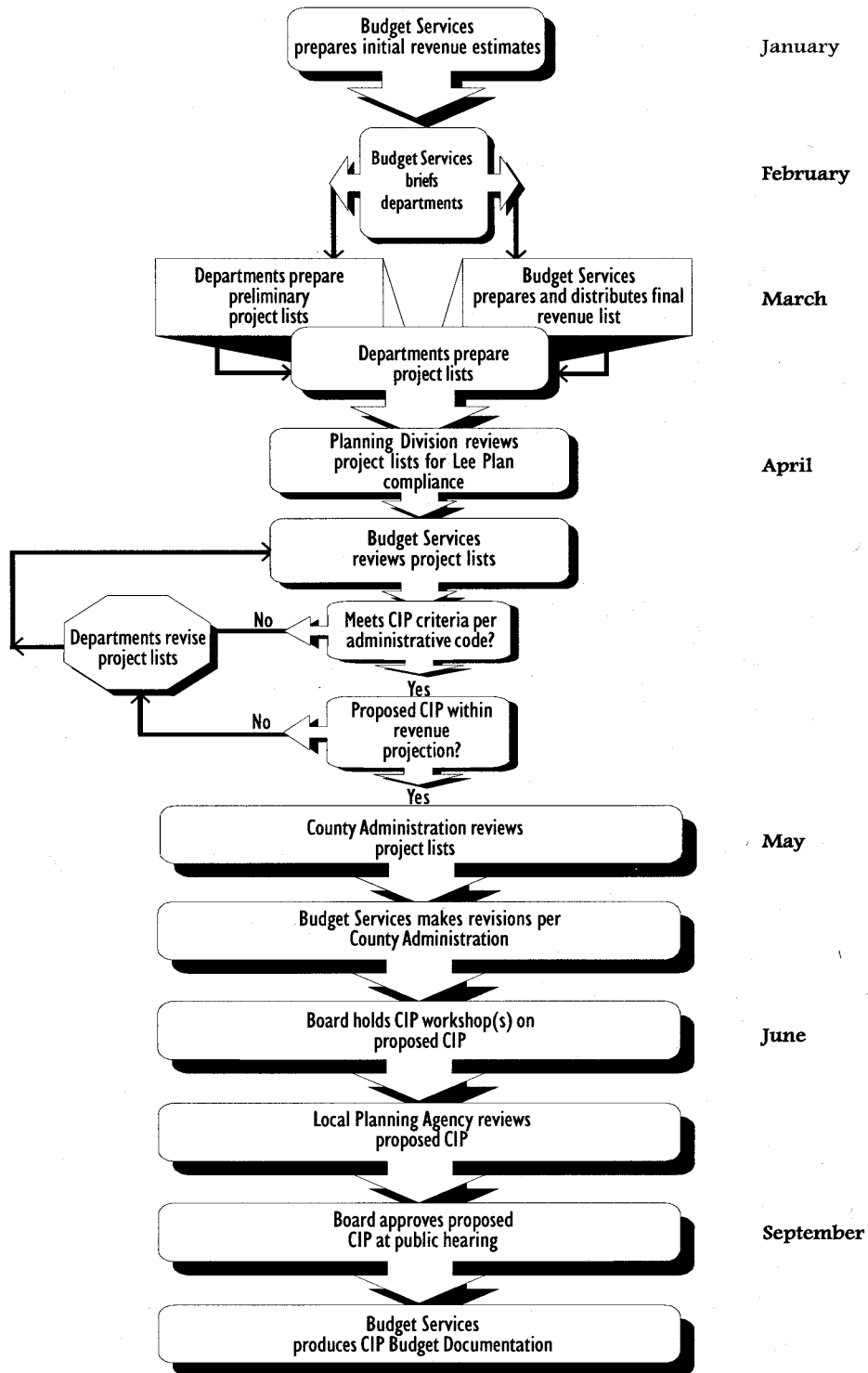
The Capital Improvement Program represents the combined efforts of County departments, County Administration, the Board of County Commissioners, and Lee County citizens to enhance the quality of life through timely and judicious construction of infrastructure improvements.

*FISCAL 2003 BUDGET*



FISCAL 2003 BUDGET

CAPITAL IMPROVEMENT PROGRAM  
PROCESS/SCHEDULE



**FISCAL 2003 BUDGET**

**CIP MAJOR REVENUES SUMMARY**  
(excludes fund balance)  
**FY 02/03 - 06/07**

	<b>FY 02/03</b>	<b>FY 03/04</b>	<b>FY 04/05</b>	<b>FY 05/06</b>	<b>FY 06/07</b>	<b>TOTAL</b>
AD VALOREM TAX	\$17,956,718	\$ 19,393,255	\$ 20,944,716	\$ 22,620,293	\$ 24,429,917	\$105,344,899
AD VALOREM TAX - CONSERVATION 2020	17,522,168	18,923,941	20,437,857	0	0	56,883,966
INTEREST *	2,965,000	3,368,000	3,536,000	3,807,000	4,083,000	17,759,000
IMPACT FEES:						
COMMUNITY PARK	2,459,000	2,508,180	2,558,344	2,609,510	2,661,701	12,796,735
REGIONAL PARK	1,500,000	1,530,000	1,560,600	1,591,812	1,623,648	7,806,060
ROAD	10,615,000	10,827,300	11,043,846	11,264,723	11,490,017	55,240,886
GRANTS	2,149,000	4,236,000	1,486,000	1,427,000	1,544,000	10,842,000
TOURIST TAX	3,894,000	3,991,350	4,091,134	4,193,412	4,298,247	20,468,143
ENTERPRISE FUND	26,859,143	18,424,000	15,027,500	5,825,000	4,875,000	71,010,643
PROJECT BOND PROCEEDS	59,767,000	34,732,421	27,524,000	0	0	122,023,421
GAS TAXES	8,595,000	8,852,000	9,118,000	9,391,000	9,674,000	45,630,000
<b>TOTAL MAJOR REVENUES</b>	<b>\$154,282,029</b>	<b>\$126,786,447</b>	<b>\$117,327,997</b>	<b>\$62,729,750</b>	<b>\$64,679,530</b>	<b>\$525,805,753</b>

\* Interest fluctuations from year to year are due to fund balance.

## *FISCAL 2003 BUDGET*

# **CIP REVENUE SOURCES**

The Capital Improvement Program budget includes a variety of revenues that are used both for the direct funding of projects and as a source of debt service to retire bonds. This section will describe each of the major revenue sources, with particular emphasis upon how funding is determined and for what purposes those monies are allocated.

### **CAPITAL IMPROVEMENT FUND (Non-Transportation & Non-Enterprise)**

The Capital Improvement Fund maintains accounts for the County's non-transportation projects, but not for non-subsidized enterprise fund projects. Typical projects include parks, recreation centers, governmental offices, storm water improvements, libraries, and Constitutional Officer facilities. The primary sources of revenue for the Capital Improvement Fund are as follows:

#### **Ad Valorem Taxes**

Lee County property owners pay a portion of their property tax millage for capital improvements. For FY02-03, the capital improvement millage was set at 1.0124 per \$1,000 of taxable value. These funds are collected by the Tax Collector and deposited into the Capital Improvement Fund. This millage is divided into two components: Capital Projects at 0.5124 mills and Conservation 2020 at 0.5000 mills. Based upon a taxable value of \$36,888,723,268, projected FY02-03 revenues are expected to reach \$17,956,718 (95%) at .5124 mills. Furthermore, \$17,522,168 in revenues (0.5000 mills) will be collected relative to the Conservation 2020 program which was passed by referendum vote in November, 1996. Conservation 2020 was designed to have the public purchase environmentally sensitive land to limit development and assure a quality of life with nature.

#### **Tourist Taxes**

Tourist Taxes are generated from a 3% charge on "room rates" at local hotels and motels. The tourist tax is used in three ways: 33% is used for beach maintenance and improvements to County beach facilities; 13.4% is applied to debt service on the Lee County Sports Complex; and 53.6% contributes to the operation of the Lee County Visitors and Convention Bureau. Therefore, nearly half of the tourist tax is related to capital improvements designed to benefit tourism in Lee County.

#### **State Grants**

The County also receives grant funds from the State of Florida for specific programs or activities.

#### **Private Grants**

The West Coast Inland Navigation District (WCIND) levies ad valorem taxes from the residents of Manatee, Sarasota, Charlotte, and Lee Counties for the purpose of undertaking navigation projects to improve waterways from lower Tampa Bay to the Collier County line. These funds are remitted as grants to Lee County for specific projects. Types of projects funded are dredging, boat ramps, channel marker installation, and regulatory signage placement.

## *FISCAL 2003 BUDGET*

### **CAPITAL IMPROVEMENT FUND (Non-Transportation & Non-Enterprise - Continued) Interest**

Interest earned on the cash balances of the Capital Improvement Fund is projected and budgeted as a revenue in the fund. In FY02-03, interest earnings are projected to be \$1,150,000 for capital construction and \$150,000 for Conservation 2020.

### **Fund Balance**

Fund balance represents unexpended monies from the prior fiscal year which may be allocated to projects. Fund balance may be uncommitted (prior year reserves) or committed to provide funding for specific projects.

### **TRANSPORTATION IMPROVEMENT FUND**

The Transportation Improvement Fund is composed of revenues which are budgeted for transportation projects. These projects include road resurfacing/rebuilding, signal and intersection improvements, bridge repairs, and major road construction. The primary sources of revenue for the Transportation Improvement Fund are as follows:

#### **Developer Donations**

Occasionally, developer donation agreements result from the development order process, typically for mitigating new construction impacts. Specific developer payments identified for roads are deposited in the Transportation Improvement Fund.

#### **Local Option Gas Tax**

The Local Option Gas Tax represents both a six-cent tax and a five-cent tax on motor fuels. These monies are allocated between Lee County and the cities of Cape Coral, Fort Myers, Sanibel, Bonita Springs, and the Town of Fort Myers Beach. The amounts the County and cities receive are net of the State's deduction for administrative and dealer collection fees. The entire six cents is pledged to the 1989 Series Gas Tax Bonds. However, only two cents is actually required for debt service. The remainder (approximately four cents) is transferred to the Transportation Improvement Fund. The 1989 Series Gas Tax Bonds were used to fund improvements to Daniels Parkway, Cypress Lake Drive, Colonial Boulevard, Metro Parkway, Pine Island Road, Gulf Boulevard, and Bonita Beach Road. The 1989 Bonds were partially refunded by the Local Option Gas Tax Refunding Revenue Bonds, Series 1993. The balance of the 1989 Bonds were refunded on August 6, 1997, as the Local Option Gas Tax Refunding Revenue Bonds, Series 1997.

In 1993, F.S. 336.025 was amended to allow for the imposition of up to 5 cents as an additional Local Option Gas Tax. In FY94, the Board of County Commissioners approved a five-cent tax with 50% allocated to capital projects, and 50% to the East/West Corridor (Midpoint Bridge approach). In 1995, the 50% for the East/West Corridor was dedicated to a \$35,360,000 bond issue. Those funds were used to develop the approach roadways associated with the Midpoint Memorial Bridge. The entire five cents is pledged to this bond issue although only 50% of the revenues are anticipated for debt service.

## *FISCAL 2003 BUDGET*

### **TRANSPORTATION IMPROVEMENT FUND (CONTINUED)**

#### **Toll Monies**

The toll revenues collected on the Cape Coral, Midpoint Memorial, and Sanibel bridges are used to pay debt service, operating and maintenance costs for these three bridges. Any surplus revenues are used for land acquisition, design, and debt service for the westerly extension of the Midpoint corridor. Any remaining monies are moved to the Transportation Improvement Fund to provide for other countywide transportation improvements.

#### **Interest**

Interest earned on the cash balances of the Transportation Improvement Fund is projected and budgeted as a revenue in the fund. In FY02-03, interest earnings are projected to be \$1,800,000.

#### **IMPACT FEES**

Impact fees are assessed in Lee County against new construction to provide for infrastructure required by new development. The County assesses impact fees for roads, community parks, regional parks, emergency medical services, and fire services. The emergency medical services impact fees are used to purchase capital equipment for the Lee County Emergency Medical Services Division and are not budgeted within the County's Capital Improvement Program.

The fire impact fees are assessed within 16 of the fire districts in the unincorporated areas of Lee County or areas which are served by fire districts which have entered into interlocal agreements with Lee County for the collection of fire impact fees. The fire impact fee revenues are distributed by the County to each of the fire control districts participating in the program. These impact fees may only be used for capital equipment or capital improvements. Fire Impact fees are not budgeted within Lee County's Capital Improvement Program since they are not expended directly by the County.

#### **Community Park Impact Fees**

Community Park Impact Fees are imposed upon developers for use in providing community parks to serve new growth. The monies are collected within nine specific districts for the benefit of residents within each district. Community Park Impact Fees are collected only in the unincorporated areas of Lee County. The County also collects Community Park Impact Fees for the Town of Fort Myers Beach and the City of Bonita Springs. These funds are submitted to the Town and City on a quarterly basis. The fees are assessed on residential and hotel-motel room construction only. Fees are based on the type of dwelling, such as single-family residential, mobile home, or multi-family buildings. These fees may only be used for new construction and not for maintenance operating expenses. FY02-03 Community Park Impact Fee revenue is anticipated to be \$2,459,000, which excludes the City of Bonita Springs and the Town of Fort Myers Beach.

#### **Regional Park Impact Fees**

Regional Park Impact Fees are also imposed upon developers to provide regional parks required by new growth. These are collected in one countywide district, with the exception of the City of Cape Coral. The County also collects Regional Park Impact Fees for the Town of Fort Myers

## ***FISCAL 2003 BUDGET***

Beach and the City of Bonita Springs. These funds are submitted to the Town and City on a quarterly basis. In FY02-03, Regional Park Impact Fee revenue is anticipated to be \$1,500,000, which excludes the City of Bonita Springs and the Town of Fort Myers Beach.

### **Road Impact Fees**

Road Impact Fees are assessed upon new construction within Lee County to provide for transportation improvements required for new growth. These fees may only be used for new construction and not for maintenance operating expenses. Road Impact Fees are assessed upon residential, commercial, and industrial construction. There are eight road impact fee benefit districts in the unincorporated area of the County in which fees are collected. The County also collects Road Impact Fees for the Town of Fort Myers Beach and the City of Bonita Springs. These funds are submitted to the Town and City on a quarterly basis. Only those transportation improvements which are required due to new growth may be funded with Road Impact fees. Impact fees in three of the eight benefit districts are being used to pay debt service for certain projects funded by the 1989 Series Gas Tax Bonds: Pine Island Road, Gulf Drive, and Bonita Beach Road. Road Impact Fee revenue for FY02-03 is anticipated to be \$10,615,000, which excludes the City of Bonita Springs and the Town of Fort Myers Beach.

### **Impact Fee Credits**

Developers may request that impact fee credits be given for developer construction of roads and parks or contributions of land. Credits are applied in lieu of impact fee payments in accordance with Lee County Impact Fee Ordinance.

## **PROPOSED BONDS**

There are several projects included in the FY03-07 Capital Improvement Program which are programmed to be funded with bond proceeds. As a municipal government, Lee County may issue tax-exempt bonds to finance capital construction. A great variety of revenue sources may be used to repay these bonds. Outlined below are the initial methods of funding various departmental bonded projects. There are no plans to bond projects using ad valorem (general obligation bonds) in the FY03-07 Capital Improvement Program.

### **Non-Ad Valorem Bonds**

Certain types of projects such as parks and government buildings do not generate enough revenues to pay debt service. These projects would be funded utilizing a pledge of non-ad valorem revenues. These revenues would include sales tax, building and zoning permit fees, ambulance fees, and others.

### **Revenue Bonds**

There are projects within the Departments of Utilities, Solid Waste and Transportation which would be bond financed by pledging revenues generated from the operation of these facilities. These bonds would stipulate that revenues from the provision of water, sewer, solid waste services, and toll revenues would provide debt service on these bonds.



## *FISCAL 2003 BUDGET*

### **CIP REVENUE SOURCES (CONTINUED)**

#### **Gas Tax Bonds**

The County receives various gas tax revenues from the State. The monies can be pledged to bond issues. The County is currently using a portion of its Voted (Ninth-Cent) Gas Tax to retire debt on the Road Improvement Revenue Bonds, Series 1993. In addition, the balance of the Voted (Ninth-Cent) Gas Tax, the County (Seventh Cent) Gas Tax, and the Constitutional Gas Tax are pledged as part of a Non-Ad Valorem revenue group of monies to a series of bond issues. On July 12, 1995, the County completed financing on \$35,360,000 in bonds supported by the Five-Cent Local Option Gas Tax. Fifty percent of the receipts are used to make debt service payments for bonds that were used to construct road improvements associated with the Midpoint Bridge.

### **ALTERNATIVE FINANCING**

There are other proposed financing strategies for projects included within the Capital Improvement Program. These include the lease-purchase of facilities, financing through Municipal Services Benefit Units (MSBU's), and utilization of the Commercial Paper Program.

#### **Municipal Services Benefit Units**

A Municipal Services Benefit Unit (MSBU) may be established within a designated geographic area to provide for a service to those property owners within the area. This assessment district is a legal entity which may use assessments from property owners to provide a service or infrastructure to meet the needs of those individuals within the prescribed area.

In FY97/98, the County began using long term financing for MSBU'S through private placement with banks supported by "stand alone" special assessments. That lessened the use of the non-ad valorem debt pledge for those projects.

#### **Commercial Paper**

Commercial Paper is generally defined as short term, unsecured promissory notes issued by organizations of recognized credit quality. Lee County participates in the Florida Association of Counties Tax Exempt Commercial Paper Program supported by a credit line from a major bank. Monies are used for payment of construction expenses. In FY97/98, Lee County borrowed \$9,500,000 from the Commercial Paper Program for the westerly extension of the Midpoint Memorial Bridge corridor from its current termination at Santa Barbara Boulevard to Chiquita Boulevard in Cape Coral. This debt issue was fully repaid in December 2001.

The Commercial Paper Program has also been used to borrow funds to construct the Fort Myers Beach Pool and three MSBU's – Pinecrest Road, University Overlay and NE Hurricane Bay. Among those projects only NE Hurricane Bay retains outstanding debt. In addition, two new borrowings were issued during FY01-02 – landscaping for Ben Hill Griffin Parkway and Charlee Road. Frequently, long-term MSBU projects are initially funded from Commercial Paper during the construction phases.

The commercial paper program currently has an outstanding principal balance of \$1,640,000.

## *FISCAL 2003 BUDGET*

### **State Revolving Fund**

The County began participation in the State's Revolving Fund (SRF) Program for Water and Wastewater Projects through the Florida Department of Environmental Protection. This program makes funds available for eligible water and wastewater projects. The County has received approval for \$4.6 million in planning/design/engineering funds that would be used to develop Facilities Plans for Wastewater and Water Projects as a basis to apply for \$39 million in wastewater projects and \$54.3 million in water projects. The interest rate for the pre-construction loan was 3.08% payable over a 20-year period. The top priority project is a new North Lee County Water Treatment Plant. The Facilities Plans were completed in April 2002 and the County is awaiting approval from DEP so that it can begin the loan application process on a project-by-project basis. This program represents an alternative to traditional bond issues and is expected to save over \$800,000 in issuance costs and over \$10 million in debt service due to the lower interest rates available through the SRF program.

**FISCAL 2003 BUDGET**

**PROPOSED DEBT FINANCED PROJECTS**

FY03-07

PROPOSED DEBT - BOARD OF COUNTY COMMISSIONERS, LEE COUNTY, FLORIDA FY02-03 TO FY06-07 and FY07-08 TO FY11-12								
DEBT TYPE AND PROJECT DESCRIPTION	REVENUE SOURCE	FY02-03	FY03-04	FY04-05	FY05-06	FY06-07	FIVE YEAR TOTAL	YEARS SIX TO TEN FY07-08 TO FY11-12
<b>I. NON SELF SUPPORTING DEBT</b>								
<b>A. GENERAL GOVERNMENT</b>								
1. JUSTICE CENTER EXPANSION - CLERK OF COURTS	Bond Funds/General Fund	\$6,051,279	\$12,782,400	\$6,081,800			\$24,915,479	\$0
<b>II. SELF SUPPORTING DEBT</b>								
<b>A. TRANSPORTATION</b>								
1. SANIBEL BRIDGE REPLACEMENT	Toll Revenues	\$3,216,000	\$21,442,000	\$0	\$0	\$0	\$24,658,000	\$0
2. SANIBEL BRIDGE REHABILITATION	Toll Revenues	\$6,000,000	\$0	\$0	\$0	\$0	\$6,000,000	\$0
3. SANIBEL TOLL FACILITY RECONSTRUCTION	Toll Revenues	\$4,500,000	\$0	\$0	\$0	\$0	\$4,500,000	\$0
<b>B. UTILITIES - SEWER</b>								
1. AIRPORT SEWER DISTRICT	State Revolving Fund	\$12,500,000	\$0	\$0	\$0	\$0	\$12,500,000	\$0
2. PINE ISLAND WASTEWATER TREATMENT PLANT	State Revolving Fund	\$0	\$2,500,000	\$0	\$0	\$0	\$2,500,000	\$0
3. AIRPORT SEWER DISTRICT FORCE MAIN AND PUMP STATION	State Revolving Fund	\$0	\$3,500,000	\$0	\$0	\$0	\$3,500,000	\$0
4. WATERWAY ESTATES WASTEWATER TREATMENT PLANT	State Revolving Fund	\$0	\$0	\$1,250,000	\$0	\$0	\$1,250,000	\$0
5. GATEWAY WASTEWATER TREATMENT PLANT EXPANSION	State Revolving Fund	\$0	\$0	\$0	\$0	\$10,100,000	\$10,100,000	\$0
6. POTENTIAL MSBU PROJECTS	State Revolving Fund	\$0	\$0	\$0	\$2,000,000	\$0	\$2,000,000	\$0
<b>C. UTILITIES - WATER</b>								
1. NORTH LEE COUNTY WATER TREATMENT PLANT AND WATER TRANSMISSION LINE	State Revolving Fund	\$26,500,000	\$0	\$0	\$0	\$0	\$26,500,000	\$0
2. ALICO ROAD WATERLINE RELOCATION	State Revolving Fund	\$4,000,000	\$0	\$0	\$0	\$0	\$4,000,000	\$0
3. OLGA WATER TREATMENT PLANT IMPROVEMENTS	State Revolving Fund	\$10,000,000	\$0	\$0	\$0	\$0	\$10,000,000	\$0
4. GREEN MEADOWS WATER STORAGE IMPROVEMENTS AND TRANSMISSION LINE	State Revolving Fund	\$5,093,000	\$0	\$0	\$0	\$0	\$5,093,000	\$0
5. STATE ROUTE 739 (METRO PKWY) WATERLINE RELOCATION	State Revolving Fund	\$0	\$1,100,000	\$0	\$0	\$0	\$1,100,000	\$0
6. CORKSCREW WATER TREATMENT PLANT EXPANSION IMPROVEMENTS	State Revolving Fund	\$5,850,000	\$0	\$0	\$0	\$0	\$5,850,000	\$0
<b>D. SOLID WASTE</b>								
1. LEE/HENDRY LANDFILL PHASE 2	Solid Waste Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$8,000,000
2. SOLID WASTE PROCESSING EQUIPMENT	Solid Waste Revenues	\$37,000,000	\$21,950,421	\$0	\$0	\$0	\$58,950,421	\$0
<b>E. OTHER - COMMERCIAL PAPER PROJECTS (MSBU'S) THAT ARE ANTICIPATED TO RECEIVE LONG TERM FINANCING</b>								
1. NORTHEAST HURRICANE BAY DREDGING MSBU	Special Assessments	\$450,000	\$0	\$0	\$0	\$0	\$450,000	\$0
2. CHARLEE ROAD MSBU	Special Assessments	\$296,130	\$0	\$0	\$0	\$0	\$296,130	\$0
3. COTTAGE POINT MSBU	Special Assessments	\$185,251	\$0	\$0	\$0	\$0	\$185,251	\$0
4. COUNTRY/TRIPLE CROWN MSBU	Special Assessments	\$572,581	\$0	\$0	\$0	\$0	\$572,581	\$0
5. BEN HILL GRIFFIN PARKWAY LANDSCAPING MSBU	Special Assessments	\$1,100,000	\$0	\$0	\$0	\$0	\$1,100,000	\$0
<b>SUMMARY</b>								
NON SELF SUPPORTING DEBT		\$6,051,279	\$12,782,400	\$6,081,800	\$0	\$0	\$24,915,479	\$0
SELF SUPPORTING DEBT		\$117,262,962	\$50,492,421	\$1,250,000	\$2,000,000	\$10,100,000	\$181,105,383	\$8,000,000
<b>GRAND TOTALS</b>		\$123,314,241	\$63,274,821	\$7,331,800	\$2,000,000	\$10,100,000	\$206,020,862	\$8,000,000

NOTE: 1. THIS LIST SHOULD BE VIEWED ONLY AS AN INDICATION OF POSSIBLE ISSUANCES  
NO COMMITMENT IS IMPLIED TO A SPECIFIC ISSUE OR FISCAL YEAR

FY02-03 TO FY11-12 = \$214,020,862

**FISCAL 2003 BUDGET**

**DISCUSSION OF PROPOSED DEBT FINANCED PROJECTS**

Monies indicated on the previous page represent expenditures of FY02/03-06/07 and a general proposal for years FY07/08-11/12. A summary of the proposed projects shown below is for FY02/03 to FY06/07 only and sets forth the magnitude of needs by major category for which debt service (fee based and non-ad valorem) must be found if the proposed schedule were to be fully implemented. The debt service is calculated using a ratio of 10 to 1. The ratio of 10 to 1 is only a general guideline but was determined by examining recently funded issues. The exact amount will vary depending upon the complexity of each issue.

**SUMMARY OF PROPOSED DEBT FINANCED PROJECTS FOR FY02/03-FY06/07**

CATEGORY	AMOUNT	PERCENT OF TOTAL	PROJECTED ANNUAL DEBT SERVICE
Non-Self-Supporting General Government	\$ 24,915,479	12.1%	\$ 2,491,548
Self-Supporting Transportation	35,158,000	17.0%	3,515,800
Utilities-Sewer	31,850,000	15.5%	3,185,000
Utilities-Water	52,543,000	25.5%	5,254,300
Solid Waste	58,950,421	28.6%	5,895,042
Other-Commercial Paper Program	<u>2,603,962</u>	<u>1.3%</u>	<u>260,396</u>
TOTAL	\$206,020,862	100.0%	\$20,602,086

Self-Supporting Debt is supported by revenues through user fees and special assessments. There is no particular limitation as long as sufficient revenue levels can be generated to meet debt guidelines set forth by the insuring agencies.

Non-Self-Supporting Debt does not have a specific revenue source. Generally, non-ad valorem revenues are pledged as collateral. These non-ad valorem revenues include sales tax, ambulance fees, building permit fees, etc. However, sales tax pays the debt service for bonds currently issued with a non-ad valorem pledge. The limitation is the same pledge compared to the total estimated revenues. The former annual maximum non-ad valorem bond issue debt service was \$16,766,321. However, \$18,950,000 in Capital Refunding Revenue Bonds, Series 1997A and \$1,030,000 in Capital Refunding Revenue Bonds, Series 1997B were issued on June 17, 1997. The Series 1997A Bonds restructured the General Fund Debt and took advantage of lower interest rates now available to refund the former 1989B Series Bonds. The Series 1997B Bonds issued debt to repay commercial paper borrowing for a Municipal Services Benefit Unit (MSBU) – Bonita Beach Renourishment. These issues lowered the maximum annual debt service to \$16,674,693.

## *FISCAL 2003 BUDGET*

### **SUMMARY OF PROPOSED DEBT FINANCED PROJECTS FOR FY02/03-FY06/07 (Continued)**

On July 12, 2000, Lee County issued \$18,200,000 in bonds as the Capital Revenue Bonds Series 2000 for the Ortiz Correctional Facility, Juvenile Assessment Center and renovations to the Emergency Operations Center using non-ad valorem revenues as a debt pledge. This further revised the Maximum Annual Debt Service to \$18,129,654.

Insuring agencies will examine the Maximum Annual Debt Service to current and projected revenues to determine if there is a satisfactory coverage level of any future issuance of debt secured by the non-ad valorem pledge.

It should be noted that any additional non-self-supporting debt service incurred directly impacts that portion of the operating budget funded from the General Fund. The use of new monies for debt requires additional funds to avoid a service reduction.

#### **Enterprise Funds**

On July 10, 2001, the County refinanced the Series 1991 Transportation Facilities Refunding Revenue Bonds saving \$8.2 million in future interest costs.

On November 6, 2001 the County refinanced the Series 1991A & 1991B bonds that were used to construct the Waste to Energy Facility. Due to lower interest rates and debt restructure, the county saved \$25.7 million in future interest costs.

Additional debt issuance from the enterprise funds is currently in the planning stages for the Sanibel Bridge replacement, various utilities and an expansion of the Waste to Energy Facility.

For more detailed information about non-ad valorem debt and all debt related subjects, see the Lee County, Florida **FY02 Debt Manual** (on line at [www.lee-county.com](http://www.lee-county.com)).

*FISCAL 2003 BUDGET*



**FISCAL 2003 BUDGET**

**EXISTING DEBT SERVICE – GOVERNMENTAL**

**FY02/03**

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Years to Maturity FY01-02 (Inclusive)</u>	<u>Source of Funds</u>
<u>General Government Debt:</u>					
Capital Improvement Refunding Taxable Revenue Bonds, Series 1993C (Fund #23663)	\$ 2,089,050	\$ 65,805	\$2,154,855	1	Transfer from General Fund
Capital Refunding Revenue Bonds, Series 1997A (Fund #23665)	0	1,002,544	1,002,544	10	Transfer from General Fund
Capital Refunding Revenue Bonds, Series 1993B (Fund #23662)	805,500	397,621	1,203,121	11	Transfer from General Fund
Capital Revenue Bonds Series 1995A Public Works & Public Safety (Fund #23664)	2,650,000	400,340	3,050,340	3	Transfer from General Fund
Capital Revenue Bonds Series 1999A (Fund #23669)	0	1,736,530	1,736,530	9	Transfer from General Fund
Capital Revenue Bonds, Series 2000 (Fund #23680)	895,000	816,317	1,711,317	13	Transfer from General Fund
<u>Parks Debt:</u>					
Capital Improvement Refunding Taxable Revenue Bonds, Series 1993C (Fund #23663)	256,550	8,082	264,632	1	Transfer from General Fund
Capital Refunding Revenue Bonds Series 1993B (Fund #23662)	984,500	485,982	1,470,482	1	Transfer from General Fund
Tourist Development Tax Refunding Revenue Bonds, Series 1994 Financing of Stadium (Fund #22660)	\$ 410,000	\$ 488,952	\$ 898,952	14	Tourist Development Tax and Stadium Revenues

**FISCAL 2003 BUDGET**

**EXISTING DEBT SERVICE – GOVERNMENTAL (Continued)**

**FY02/03**

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Years to Maturity FY01-02 (Inclusive)</u>	<u>Source of Funds</u>
<u>Transportation Debt:</u>					
Capital Improvement Refunding Taxable Revenue Bonds, Series 1993C (Fund #23663)	\$ 1,319,400	\$ 41,561	\$ 1,360,961	1	Transfer from General Fund
1993 & 1997 Refunded Gas Tax Bonds Financing of Road Projects (Fund #21260)	2,305,000	993,038	3,298,038	8	Local Option Gas Tax
1993 Road Improvement Revenue Bonds Various Transportation Improvements (Fund #22560)	805,000	316,890	1,121,890	7	9th-Cent Gas Tax
1993A Capital & Transportation Facilities Refunding Revenue Bonds (Fund #23661)	360,000	2,289,410	2,649,410	20	Non-Ad Valorem Revenues
1995 Five-Cent Local Option Gas Tax Bonds - Midpoint Bridge Corridor (Fund #23060)	970,000	1,647,438	2,617,438	19	Five-Cent Local Option Gas Tax
<u>Special Assessments for Special Improvements:</u>					
MSBU's - Bank Loans for Whiskey Creek, South Pebble & Diplomat Parkway (Fund #26061; #26062; #26063)	207,986	183,763	391,749	16	Special Assessments
MSBU - Pinecrest (Fund #26064)	24,954	28,441	53,395	18	Special Assessments
MSBU - University Overlay (Fund #26065)	165,568	30,045	195,613	4	Special Assessments
MSBU - Diplomat Parkway (Fund #26063)	182,961	160,713	343,674		Special Assessments
MSBU - Rainbow Farms, Iona Shores (Fund #26066; 26067)	8,365	6,975	15,340		Special Assessments
MSBU Construction Bond Series 1990 (Fund #26560; #26561; #26563)	0	45,675	45,675	varies	Special Assessments
MSBU Special Assessments, Series 1992 (Fund #23666)	225,000	230,482	455,482	varies	Special Assessments
MSBU Bonds, Series 1995B (Fund #23667)	<u>365,000</u>	<u>124,328</u>	<u>489,328</u>	10	Special Assessments
<b>TOTAL GOVERNMENTAL DEBT</b>	<b><u>\$15,029,834</u></b>	<b><u>\$11,500,932</u></b>	<b><u>\$26,530,766</u></b>		



*FISCAL 2003 BUDGET*

**EXISTING DEBT SERVICE – ENTERPRISE**

	<b>FY02/03</b>			Years to Maturity FY01-02 (Inclusive)	<u>Source of Funds</u>
	<u>Principal</u>	<u>Interest</u>	<u>Total</u>		
Lee County Water & Sewer Refunding Revenue Bonds Series 1993 (Fund #48763)	\$ 2,225,000	\$ 492,664	\$ 2,717,664	8	Assessments, User Fees
1977 Ft. Myers Beach Sewer G.O. Plant & Major Transmission Lines (Fund #48760)	590,000	107,525	697,525	3	User Fees
Water & Sewer DER Loan - Iona-McGregor Collection System (Fund #48772)	468,864	252,062	720,926	11	State Revolving Loan/Special Assessments/User Fees
Lee County Water & Sewer Revenue Bonds Series 1999A (Fund #48765)	2,470,000	5,983,440	8,453,440	28	User Fees
Solid Waste System Revenue Bonds - Series 1991A - 1991B, & 1995 (Fund #40160)	385,000	1,364,667	1,749,667	0 0	Assessments, User Fees, and Utility Revenue
Solid Waste System Revenue Bonds Series 2001	8,995,000	6,754,224	15,749,224	11	Solid Waste System
Transportation Facilities (Fund #42160) Construction of Sanibel High Span and Cape Coral Parallel Span Series 93	1,960,000	46,060	2,006,060	0	Bridge Tolls
1995 Transportation Facilities Revenue Bonds (Midpoint Bridge - Fund #42161)	1,635,000	5,120,810	6,755,810	26	Bridge Tolls
Midpoint Corridor Westerly Extension State Infrastructure Bank (SIB) Loan (Fund #42164)	1,110,000	0	1,140,000	1	Surplus Bridge Tolls
Midpoint Corridor Westerly Extension State Loan (Fund #42163)	100,000	0	100,000	0	Surplus Bridge Tolls
Transportation Facilities Revenue Refunding Bonds Series 2001A (Fund #42165)	830,000	3,108,915	3,938,915	16	Bridge Tolls
<b>TOTAL ENTERPRISE DEBT</b>	<b><u>\$20,798,864</u></b>	<b><u>\$23,230,367</u></b>	<b><u>\$44,029,231</u></b>		
<b>TOTAL GOVERNMENTAL AND ENTERPRISE DEBT</b>	<b><u>\$ 35,828,698</u></b>	<b><u>\$ 34,731,299</u></b>	<b><u>\$ 70,559,997</u></b>		

**FISCAL 2003 BUDGET**

**EXISTING DEBT SERVICE – ENTERPRISE (Continued)**

**FY02/03**

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Years to Maturity FY01-02 (Inclusive)</u>	<u>Source of Funds</u>
<u>Other Long-Term Obligations</u>					
Certificates of Participation, Series 1993 (Fund #22060)	\$ 835,000	\$ 564,701	\$ 1,399,701	10	Transfer from General Fund
Certificates of Participation, Series 1996 Cape Coral Building (Fund #22061)	360,000	197,185	557,185	9	Transfer from General Fund
Vehicle Maintenance (Fund #59460)	<u>255,000</u>	<u>129,080</u>	<u>384,080</u>	9	Vehicle Maintenance Fees
<b>TOTAL OTHER LONG-TERM OBLIGATIONS</b>	<b><u>\$ 1,450,000</u></b>	<b><u>\$ 890,966</u></b>	<b><u>\$ 2,340,966</u></b>		

**EXISTING  
ANNUAL EXPENDITURES**

	<u>FY00-01 Actual</u>	<u>FY01-02 Estimated</u>	<u>FY02-03 Budget</u>
<b>TOTAL GOVERNMENTAL AND ENTERPRISE DEBT (PRINCIPAL &amp; INTEREST) (507110; 507210)</b>	<b>\$ 75,859,939</b>	<b>\$ 74,429,503</b>	<b>\$ 70,559,997</b>
<b>TOTAL OTHER LONG-TERM OBLIGATIONS (PRINCIPAL &amp; INTEREST) (507110; 507210)</b>	<b>2,291,483</b>	<b>2,353,781</b>	<b>2,340,966</b>
<b>OTHER DEBT SERVICE COST (507310)</b>	<b>73,267</b>	<b>41,148</b>	<b>53,331</b>
<b>RESERVE FOR DEBT SERVICE (509920)</b>	<b>24,787,280</b>	<b>23,904,421</b>	<b>14,066,314</b>
<b>RESERVE FOR FUTURE DEBT SERVICE (509921)</b>	<b><u>9,958,755</u></b>	<b><u>9,106,072</u></b>	<b><u>8,878,794</u></b>
<b>TOTAL DEBT COSTS</b>	<b><u>\$112,970,724</u></b>	<b><u>\$109,834,925</u></b>	<b><u>\$95,899,402</u></b>

*FISCAL 2003 BUDGET*

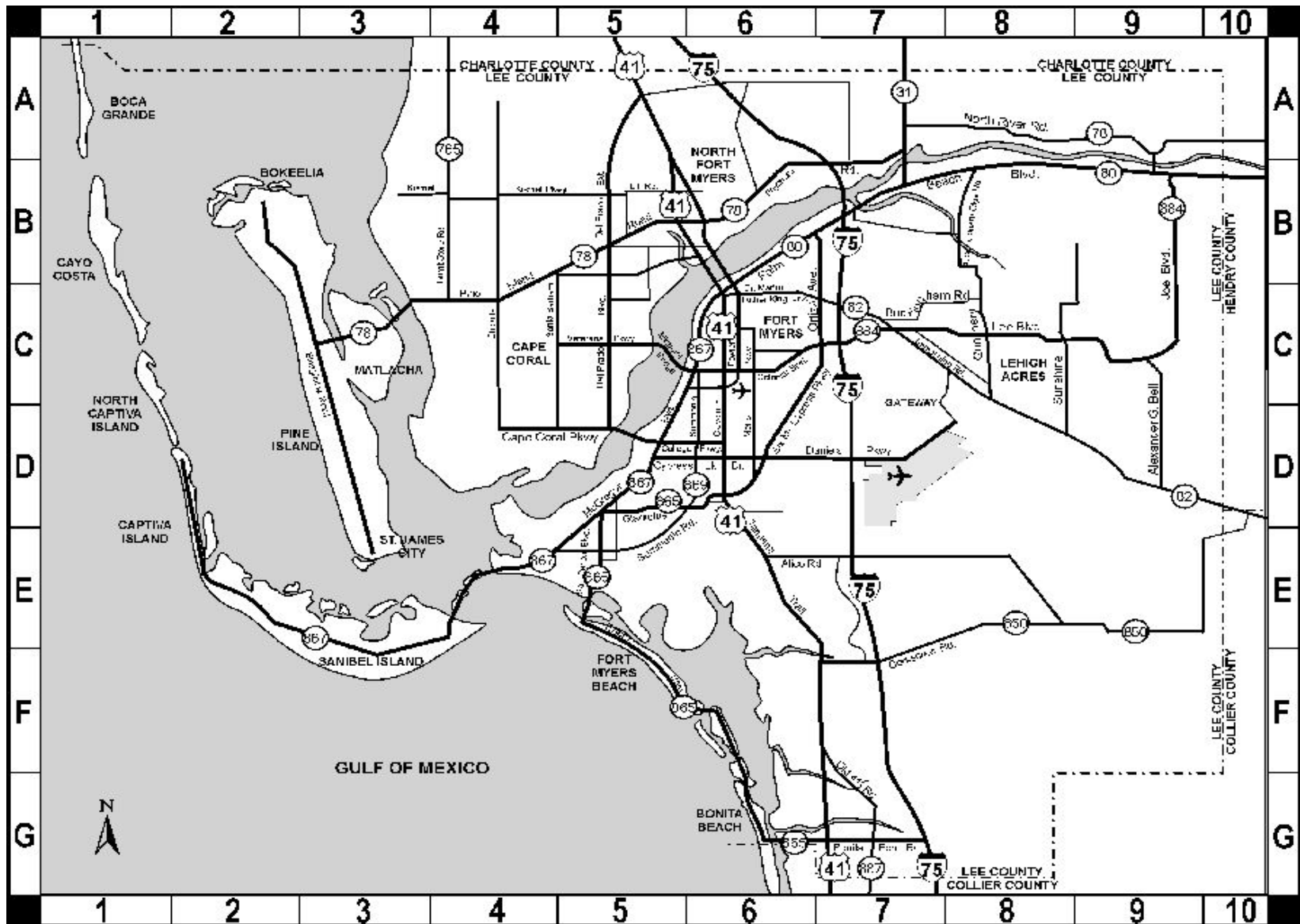
## CAPITAL IMPROVEMENT PROJECT REQUEST CATEGORY SUMMARY

### FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

CATEGORY	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 02/03 - 06/07	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COSTS*
COUNTY LANDS PROJECTS	\$ 13,685,591	\$ 14,227,331	\$ 14,790,756	\$ 345,000	\$ 350,000	\$ 43,398,678	\$ 1,550,000	\$ 121,330,574
GOVERNMENT FACILITIES	29,876,537	20,380,910	11,615,310	3,699,000	2,610,500	68,182,257	8,772,000	174,937,500
LIBRARY	19,251,336	0	16,491,690	0	0	35,743,026	0	55,185,620
NATURAL RESOURCES	5,916,587	13,177,339	3,096,727	3,005,872	5,423,050	30,619,575	38,962,527	133,956,891
PARKS/RECREATION - PARK RELATED	9,891,737	6,741,000	6,366,000	11,416,000	9,977,000	44,391,737	21,110,000	110,208,114
PARKS/RECREATION - WATER ACCESS PROJECTS	1,165,750	324,356	273,836	233,360	222,000	2,219,302	0	11,115,557
SOLID WASTE	40,550,000	24,550,421	450,000	100,000	100,000	65,750,421	5,000,000	104,252,624
TRANSPORTATION	67,504,300	48,767,900	42,289,700	37,230,700	24,810,000	220,602,600	46,862,000	509,255,696
UTILITIES	26,309,143	15,824,000	14,577,500	5,725,000	4,775,000	67,210,643	68,751,657	263,520,583
<b>FY 02/03 - 06/07 CIP</b>	<b>\$ 214,150,981</b>	<b>\$ 143,993,257</b>	<b>\$ 109,951,519</b>	<b>\$ 61,754,932</b>	<b>\$ 48,267,550</b>	<b>\$ 578,118,239</b>	<b>\$ 191,008,184</b>	<b>\$ 1,483,763,159</b>

\*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2003 BUDGET



LEE COUNTY

**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 02/03 - 06/07	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU												
<b>COUNTY LANDS</b>												
CW	208800	CONSERVATION 2020	A	\$ 12,134,488	\$ 13,235,940	\$ 13,772,680	\$ 14,331,105	\$ 0	\$ 0	\$ 41,335,725	\$ 0	\$ 101,000,900
CW	208829	COUNTY OWNED REAL PROPERTY ASSESSMENT	A	150,000	130,000	135,000	140,000	145,000	150,000	700,000	800,000	1,871,694
F8,G8	200999	FLINT PEN ACQUISITION	S	152,270	0	0	0	0	0	0	0	14,599,180
CW	208617	SALE OF SURPLUS LANDS	A	188,646	200,000	200,000	200,000	200,000	200,000	1,000,000	750,000	2,358,800
E8-9	208830	T&T DEVELOPMENT SENSITIVE LAND ACQ	S	1,138,127	119,651	119,651	119,651	0	0	358,953	0	1,500,000
<b>COUNTY LANDS TOTAL</b>				<b>\$ 13,763,531</b>	<b>\$ 13,685,591</b>	<b>\$ 14,227,331</b>	<b>\$ 14,790,756</b>	<b>\$ 345,000</b>	<b>\$ 350,000</b>	<b>\$ 43,394,678</b>	<b>\$ 1,550,000</b>	<b>\$ 121,330,574</b>

\* Equals all prior year(s) expenditures plus current and future year(s) budget

**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF	PROJ		FUND.	CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
COORD	#	PROJECT NAME	SRC.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
				FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 02/03 - 06/07	YEARS 6-10	COST *	

FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU

**CRA**

209009	B.S. STREETScape PROJECT	\$	6,500	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0	\$	1,285,752
209263	COMM LAND STUDY-PHASE 2		2,000		0		0		0		0		0		0		2,404
209254	L.A. COMMERCIAL PARK MATCH		125,000		0		0		0		0		0		0		272,901
209253	L.A. IMPROVEMENT MATCH		101,907		0		0		0		0		0		0		241,912
209255	L.A. PARKS		178,166		0		0		0		0		0		0		253,887
209256	L.A. SIDEWALKS		53,117		0		0		0		0		0		0		205,343
209257	L.A. SIGNS		21,150		0		0		0		0		0		0		75,647
209258	L.A. STREETScape		73,250		0		0		0		0		0		0		342,655
209141	NFM IMPROVEMENT MATCH		30,000		0		0		0		0		0		0		30,000
209143	NFM SIGNS		7,500		0		0		0		0		0		0		28,725
209145	NFM STREETScape		509,021		0		0		0		0		0		0		1,522,232
209207	SCI IMPROVEMENT MATCH		6,847		0		0		0		0		0		0		9,247
209204	SCI STREETScape		10,200		0		0		0		0		0		0		61,978
209243	SR 80 STREETScape		668,892		0		0		0		0		0		0		1,086,330
	<b>CRA TOTAL</b>	<b>\$</b>	<b>1,793,550</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>5,419,013</b>

\* Equals all prior year(s) expenditures plus current and future year(s) budget

**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

**CIP FY 02/03 - 06/07 TOTAL PROJECTS LIST**

MAP REF	PROJ	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 02/03-06/07	CIP BUDGET YEARS 6-10
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU

**GOVERNMENT FACILITIES**

CW	208994	800 MHZ UPGRADE PHASE I	A	\$ 1,794,510	\$ 1,794,510	\$ 1,794,510	\$ 1,794,510	\$ 0	\$ 0	\$ 5,383,530	\$ 0
cw	208701	ADA COMPLIANCE IN LAVATORIES	A	0	280,000	0	0	0	0	280,000	0
C6		ADMINISTRATION BLDG ELEVATOR UPGRADE	A	0	0	300,000	0	0	0	300,000	0
D6	208624	ANIMAL CONTROL SHELTER	A	16,950	0	0	0	0	0	0	0
D6	208659	ANIMAL SERVICES BUILDING GENERATOR	A	0	80,000	0	0	0	0	80,000	0
CW	208673	ASPHALT PARKING LOTS	A	0	110,000	70,000	70,000	70,000	70,000	390,000	350,000
C1	208693	BOCA GRANDE SHERIFF HOUSES	A	280,000	0	0	0	0	0	0	0
CW	208700	CAPITALIZED BUILDING MAINTENANCE	A	857,559	545,000	600,000	500,000	400,000	200,000	2,245,000	3,000,000
C6	208674	CENTRALIZED DOWNTOWN CHILLER PLT FEAS. STUDY	A	0	20,000	0	0	0	0	20,000	0
CW	208675	CLEAN DUCTWORK COUNTYWIDE	A	0	50,000	50,000	50,000	50,000	50,000	250,000	250,000
C6		CONSTITUTIONAL COMPLEX CHILLER REPLACEMENT	A	0	0	0	0	300,000	0	300,000	0
C6		CONSTITUTIONAL COMPLEX CLEAN A/C	A	0	0	46,000	0	0	0	46,000	0
C7	208632	CORRECTIONAL FACILITIES	D,G	8,306,693	0	0	0	0	0	0	0
CW	208661	COUNTY WIDE FUEL FACILITIES	A	645,471	300,000	0	0	0	0	300,000	0
CW	208639	COUNTY WIDE MODULAR FURNITURE	A	103,848	75,000	75,000	75,000	75,000	75,000	375,000	375,000
C6	208662	COURT ADMINISTRATION RECORDING SYSTEM	A	0	366,800	0	0	0	0	366,800	0
C6		DEHUMIDIFYING THE ICE PLANT-CDPW BLDG	A	0	0	0	45,000	0	0	45,000	0
C6	208649	DEV SVCS INSPECTOR/LICENSING BLDG	S, A	3,838,967	2,566,869	0	0	0	0	2,566,869	0
CW	208993	EMS STATIONS (Retrofits)	I-189	100,000	100,000	100,000	100,000	100,000	0	400,000	500,000
B5		EMS WAREHOUSE	A	0	0	150,000	0	0	0	150,000	0
C6	208676	ENVIRONMENTAL LAB REMODEL	A	0	85,000	0	0	0	0	85,000	0
C7	208618	EOC DISPATCH AREA EXPANSION	D, A	738,919	0	0	0	0	0	0	0
C6	208644	EOC/PARKS TELEPHONE UPGRADES	A	28,000	0	0	0	0	0	0	0
C8	208687	FIREARMS TRAINING FACILITY	A	7,098,958	992,079	0	0	0	0	992,079	0
C6	208663	FLEET EXPANSION	A	0	250,000	0	0	0	0	250,000	0
C6	208652	FLEET EXPANSION MASTER PLAN	E	25,000	0	0	0	0	0	0	0
C6	208653	FLEET GENERATOR	A-182	165,000	0	0	0	0	0	0	0
C6		FLEET RENOVATIONS	E	0	0	0	0	500,000	0	500,000	0
C6	208664	HOUGH ST WAREHOUSE EXPANSION	A	0	600,000	0	0	0	0	600,000	0
B6	208645	HUMAN SERVICES IMPROVEMENTS	A	2,313	0	0	0	0	0	0	0
CW	208992	HURRICANE SHELTER RETROFITS	A,A-182	850,000	1,680,000	700,000	555,000	920,000	900,500	4,755,500	0
C6		JAIL DOORS OVERHAUL	A	0	0	100,000	100,000	100,000	100,000	400,000	0
C6		JAIL FREEZER	A	0	0	30,000	0	0	0	30,000	0
C6	208677	JAIL KITCHEN FLOOR COATING	A	0	30,000	0	0	0	0	30,000	0
C6	208678	JAIL SHOWER COATINGS	A	0	50,000	0	0	0	0	50,000	0
C6	208654	JAIL SMOKE EVACUATION	A	70,000	350,000	350,000	0	0	0	700,000	0

\* Equals all prior year(s) expenditures plus current and future year(s) budget

**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF	PROJ		FUND.	CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
COORD	#	PROJECT NAME	SRC.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
				FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 02/03-06/07	YEARS 6-10	COST *

FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU

**GOVERNMENT FACILITIES - Continued**

C6		JAIL WATER VALVES	A	\$ 0	\$ 0	\$ 12,000	\$ 0	\$ 0	\$ 0	\$ 12,000	\$ 0	\$ 12,000
C6		JAIL WINDOWS	A	0	0	0	0	150,000	150,000	300,000	0	300,000
C6	208692	JUSTICE CENTER 2ND FLOOR RENOVATIONS	A	0	1,000,000	0	0	0	0	1,000,000	0	1,595,561
C6	208655	JUSTICE CENTER AIR HANDLER UNITS	A	180,000	180,000	190,000	190,000	190,000	190,000	940,000	0	1,120,000
C6	208630	JUSTICE CENTER COURTROOM RENOVATIONS	A	60,014	325,000	125,000	0	0	0	450,000	250,000	1,418,110
C6	208646	JUSTICE CENTER EXPANSION-CLERK OF COURTS	A, D	228,221	6,051,279	12,782,400	6,081,800	0	0	24,915,479	0	25,212,479
C6		JUSTICE CENTER EXTERIOR PAINTING	A	0	0	0	400,000	0	0	400,000	0	400,000
C6	208679	JUSTICE CENTER HOT WATER BOILER REPLACEMENT	A	0	100,000	0	0	0	0	100,000	0	100,000
C6	208681	JUSTICE CENTER PNEUMATIC CHANGE OUT	A	0	80,000	80,000	80,000	80,000	80,000	400,000	0	400,000
C6	208682	JUSTICE CENTER RENOVATIONS-POD "B & C"	A	0	1,700,000	0	0	0	0	1,700,000	0	1,700,000
C6	208695	JUSTICE CENTER RENOVATIONS-POD "D"	A	717,330	0	0	0	0	0	0	0	717,330
C6	208680	JUSTICE CENTER/JAIL ELEVATORS UPGRADE	A	0	600,000	0	0	0	0	600,000	0	600,000
TBD	208666	LEE COUNTY EOC SITE	A	0	50,000	0	0	0	0	50,000	0	50,000
TBD	208647	LEE COUNTY HEALTH DEPARTMENT CLINIC	A	600,000	0	0	0	0	0	0	0	600,000
C9	208656	LEHIGH SHERIFF SUBSTATION	A	670,291	0	0	0	0	0	0	0	670,291
C6	208745	MORGUE EXPANSION/RENOVATION	A	0	3,702,000	0	0	0	0	3,702,000	0	3,702,000
CW	208667	NEW EMS STATIONS	A	0	1,500,000	1,500,000	0	0	0	3,000,000	0	3,000,000
B6	208631	NORTH FORT MYERS SHERIFF SUB-STATION	A	2,609	0	0	0	0	0	0	0	713,338
C6		OLD COURTHOUSE A/C	A	0	0	0	175,000	0	0	175,000	0	175,000
C6	208683	OLD COURTHOUSE EXTERIOR BRICK WORK	A	0	200,000	0	0	0	0	200,000	0	200,000
C6	203402	PERMIT COMPUTER SOFTWARE	A	97,911	0	0	0	0	0	0	0	979,162
B6		PONDELLA HEALTH A/C	A	0	0	25,000	0	0	0	25,000	0	25,000
D6	208384	PUBLIC SAFETY BUILDING FIRE SPRINKLERS	A	0	100,000	0	0	0	0	100,000	0	100,000
D6	208668	PUBLIC SAFETY BUILDING UPS	A	0	76,000	0	0	0	0	76,000	0	76,000
D6	208648	PUBLIC SAFETY HVAC REPLACEMENT	A	925,000	0	0	0	0	0	0	0	935,000
C6		PUBLIC WORKS ROOF FRESH AIR UNITS	A	0	0	0	68,000	0	0	68,000	72,000	140,000
C6	208669	RELOCATION OF HUMAN SERVICES OFFICES	A	0	1,300,000	0	0	0	0	1,300,000	0	1,300,000
CW	208607	REMODELING PROJECTS	A	1,229,256	560,000	400,000	400,000	400,000	400,000	2,160,000	2,000,000	11,093,697
CW	208603	REROOFING PROJECTS (REPLACEMENTS)	A	297,415	292,000	301,000	331,000	364,000	395,000	1,683,000	1,975,000	6,360,541
D6	208685	SHERIFF DEPT EVIDENCE IMPROVEMENTS	A	0	50,000	0	0	0	0	50,000	0	50,000
TBD		SOUTH SHERIFF SUBSTATION	A	0	0	600,000	0	0	0	600,000	0	600,000
C6	208658	TAX COLLECTOR'S RENOVATIONS ( Constitutional Complex)	A	1,459,461	980,000	0	600,000	0	0	1,580,000	0	3,039,461
CW	208672	TELEPHONE UPGRADES	A	0	105,000	0	0	0	0	105,000	0	105,000
CW	208657	VOTING MACHINES	A-001	5,800,000	0	0	0	0	0	0	0	5,800,000
E5	208702	WEST SHERIFF SUBSTATION	A	0	600,000	0	0	0	0	600,000	0	600,000
<b>GOVERNMENT FACILITIES TOTAL</b>				<b>\$ 37,189,696</b>	<b>\$ 29,876,537</b>	<b>\$ 20,380,910</b>	<b>\$ 11,615,310</b>	<b>\$ 3,699,000</b>	<b>\$ 2,610,500</b>	<b>\$ 68,182,257</b>	<b>\$ 8,772,000</b>	<b>\$ 174,937,500</b>

\* Equals all prior year(s) expenditures plus current and future year(s) budget



**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 02/03-06/07	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU												
<b>LIBRARY PROJECTS</b>												
C4	203607	CAPE CORAL LIBRARY EXPANSION	LA	\$ 6,012,810	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 8,653,356
C8	203606	EAST COUNTY REGIONAL LIBRARY	LA	9,675	0	0	0	0	0	0	0	8,738,000
C6	203610	FORT MYERS DATA ROOM RENOVATION	LA	50,000	0	0	0	0	0	0	0	50,000
C6	203612	FORT MYERS LIBRARY RENOVATION	LA	0	800,000	0	0	0	0	800,000	0	800,000
D6	203609	LAKES REGIONAL LIBRARY	LA	950,000	17,385,896	0	0	0	0	17,385,896	0	18,335,896
C6	203608	LIBRARY ADMINISTRATIVE OFFICE	LA	467,382	0	0	0	0	0	0	0	996,238
TBD	203613	NORTHWEST REGIONAL LIBRARY	LA	0	1,065,440	0	16,491,690	0	0	17,557,130	0	17,557,130
D6	203611	RUTENBURG RENOVATIONS	LA	55,000	0	0	0	0	0	0	0	55,000
<b>LIBRARY TOTAL</b>				<b>\$ 7,544,867</b>	<b>\$ 19,251,336</b>	<b>\$ 0</b>	<b>\$ 16,491,690</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 35,743,026</b>	<b>\$ 0</b>	<b>\$ 55,185,620</b>

\* Equals all prior year(s) expenditures plus current and future year(s) budget

**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 02/03 - 06/07	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
<b>FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU</b>												
<b>NATURAL RESOURCES</b>												
E6	208532	ALICO ROAD AREA DRAINAGE IMPROVEMENTS	A	\$ 1,084,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,084,000
CW	202912	ART. REEF DEVEL AND RENOURISH	A,G	311	0	0	0	0	0	0	0	115,508
CW	203078	ARTIFICIAL REEF CONSTRUCTION	S	73,500	0	0	0	0	0	0	0	73,500
CW	201800	BATHING BEACH WATER QUALITY MONITORING	T	10,000	10,000	10,000	10,000	10,000	10,000	50,000	50,000	114,609
CW	200686	BEACH RENOURISHMENT TRUST FUND - FY 03-07 will fund six beach restoration projects	T, A, G	574,118	961,812	40,000	100,000	100,000	100,000	1,301,812	500,000	3,217,448
CW	202903	BIP UNIDENTIFIED PROJECTS	S	50,000	50,000	50,000	50,000	50,000	50,000	250,000	1,500,000	3,195,403
A1	203021	BOCA GRANDE FISHING PIER	A	509	0	0	0	0	0	0	0	35,772
G6	203039	BONITA BEACH RENOURISHMENT	G,T,S,A	2,637,256	40,000	80,000	83,999	88,200	92,610	384,809	3,171,828	6,200,660
D6	208512	BRIARCLIFF CHANNEL WEIRS	A	247,249	0	0	0	0	0	0	0	479,000
D,E2	203061	CAPTIVA RENOURISHMENT	T,M,G	1,664,498	232,643	5,507,205	72,600	45,000	47,500	5,904,948	4,270,000	11,839,446
B6	203041	DAUGHTREY/STROUD CREEK RESTORATION	G	163,444	0	0	0	0	0	0	0	255,120
D6		EAGLE RIDGE/LEGENDS INTERCONNECT	A,G,M	0	0	0	0	0	450,000	450,000	0	450,000
C9	208515	EAST LEE CTY AQUIFER RECHARGE (ELCARP)	A	35,340	0	0	0	0	0	0	0	300,000
F6	202905	ESTERO BAY TRIB. MARKERS	A	7,256	0	0	0	0	0	0	0	346,520
F5	203022	ESTERO ISLAND BEACH RESTORATION PROGRAM	G,T,S	11,305,459	119,092	125,047	131,299	137,864	137,864	651,166	10,887,210	23,590,760
F6	208580	ESTERO RIVER MAINTENANCE	A,G	110,000	0	0	0	0	0	0	0	110,000
CW	208543	FLOOD INSURANCE STUDY RESULTS EVALUATION	A	0	100,000	0	0	0	0	100,000	0	100,000
G1	203064	FWC 02 REEF GRANT	G	35,000	0	0	0	0	0	0	0	35,000
CW	203040	FWC DERELICT VESSEL REMOVAL '00/01	G	10,149	0	0	0	0	0	0	0	30,149
CW	203065	FWC DERELICT VESSEL REMOVAL 02	G	39,450	0	0	0	0	0	0	0	39,450
A1	203023	GASPARILLA ISLAND BEACH RESTORATION PROJECT	G,T,M,A	9,813,296	237,466	192,735	196,609	104,728	109,051	840,589	3,772,899	15,042,998
A5,6	208533	GATOR SLOUGH CHANNEL IMPROVEMENTS	A,G	3,631,064	1,115,000	0	0	0	0	1,115,000	0	4,890,000
A5	203060	GATOR SLOUGH PHASE I & II	A,G	1,295,000	0	0	0	0	0	0	0	1,300,000
A5	203043	GATOR SLOUGH PHASE II & III	G	300,539	0	0	0	0	0	0	0	300,673
F6	208579	HALFWAY CREEK MAINTENANCE	A,G	90,133	0	0	0	0	0	0	0	110,000
F6	203036	HALFWAY CREEK STORMWATER MGMT	G	232,007	0	0	0	0	0	0	0	275,000
G6	203044	IMPERIAL RIVER MAINTENANCE	G	133,225	0	0	0	0	0	0	0	200,000
G8	208502	KEHL CANAL EASEMENT ACQUISITION	A,G	34,526	0	0	0	0	0	0	0	657,496
D6	208513	LAKES PARK WATER QUALITY PROJECT	A,M	2,173,541	0	0	0	0	0	0	0	2,460,578
F6	203024	LOVERS KEY BEACH RESTORATION PROGRAM	T,G,A	3,725,664	40,574	42,352	44,220	46,180	46,180	219,506	3,455,590	7,539,265
CW	208544	MAINTENANCE DREDGING	A	0	60,000	60,000	60,000	60,000	60,000	300,000	300,000	600,000
CW	202915	MANATEE PROTECTION PLAN	A	27,146	60,000	0	0	0	0	60,000	0	184,997
CW	208514	NEIGHBORHOOD IMPRVMT PROGRAM	A	679,581	350,000	350,000	350,000	350,000	350,000	1,750,000	1,750,000	6,330,075
A5,6,7		NFM/CHARLOTTE COUNTY AERIAL CONTOUR MAPPING	A	0	0	0	0	0	750,000	750,000	0	750,000
C,D1	203063	NORTH CAPTIVA BEACH EROSION CONTROL	G,T,M	200,000	400,000	1,000,000	18,000	18,900	19,845	1,456,745	0	1,656,745

\* Equals all prior year(s) expenditures plus current and future year(s) budget

**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF	PROJ		FUND.	CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
COORD	#	PROJECT NAME	SRC.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
				FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 02/03 - 06/07	YEARS 6-10	COST *	

FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU

**NATURAL RESOURCES - Continued**

G7	203045	ORR ROAD BRIDGE	G	\$ 300,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 300,000
C2		PINE ISLAND BOAT RAMP	G,S	0	0	3,000,000	0	0	0	3,000,000	0	0	3,000,000
C2	208542	POPASH CREEK RESTORATION	A	101,569	0	0	0	0	0	0	0	0	101,569
B6		POWELL CREEK HYDROLOGICAL RESTORATION	A	0	0	0	0	0	1,100,000	1,100,000	0	0	1,100,000
B6	203042	POWELL CREEK NFM PROJECT	G	62,401	0	0	0	0	0	0	0	0	150,000
E4	203025	PUNTA RASSA BOAT RAMP	G,S	0	0	970,000	230,000	245,000	0	1,445,000	555,000	0	2,361,619
CW	208534	SFWMD GRANT PROJECTS	A,G	620,289	600,000	600,000	600,000	600,000	600,000	3,000,000	3,000,000	0	6,787,950
F6	208536	SFWMD: ESTERO RVR CLEANING & SNAGGING	G	51,425	0	0	0	0	0	0	0	0	358,019
A9	208538	SPANISH CREEK RESTORATION	A	250,000	190,000	0	0	0	0	190,000	0	0	440,000
B8		SUNNILAND/NINE MILE RUN DRAINAGE STUDY	A	0	0	0	0	0	350,000	350,000	0	0	350,000
CW	200983	SURFACE WATER MGMT. PLAN	A	939,035	250,000	250,000	250,000	250,000	250,000	1,250,000	1,250,000	0	9,925,357
D6	202965	TEN MILE CANAL FILTER MARSH	A,G,M	2,762,027	0	0	0	0	0	0	0	0	2,768,000
D6	200757	TEN MILE CANAL WEIR	A,D	71,463	0	0	0	0	0	0	0	0	1,091,175
D6	208539	TEN MILE CANAL/SIX MILE CYPRESS PUMP FACILITY	A	50,000	200,000	0	0	0	0	200,000	0	0	250,000
CW	202916	WCIND UNSPECIFIED PROJECTS	G	0	900,000	900,000	900,000	900,000	900,000	4,500,000	4,500,000	0	9,000,000
	203034	W-CALOOSA PIER ENHANCENT L-136 '99/00	G	6,051	0	0	0	0	0	0	0	0	8,350
	203029	W-CAPE CORAL ATN L-131 '99/00	G	4,679	0	0	0	0	0	0	0	0	20,001
	203048	W-CAPE CORAL ATN L-141 '00/01	G	16,000	0	0	0	0	0	0	0	0	16,000
	203051	W-CAPE CORAL FIRE RESCUE BOAT L-145	G	10,000	0	0	0	0	0	0	0	0	10,000
	203067	W-DERELICT VESSEL REMOVAL FY 02	G	40,000	0	0	0	0	0	0	0	0	40,000
	203047	W-DERELICT VESSEL REMOVAL L-140 '00/01	G	55,966	0	0	0	0	0	0	0	0	60,000
	203056	W-FISH CHUTES L-150	G	6,366	0	0	0	0	0	0	0	0	6,366
	203050	W-FORT MYERS FIRE RESCUE BOAT L-144	G	432	0	0	0	0	0	0	0	0	25,535
	203030	W-FORT MYERS MOORING FLD L-132 '99/00	G	5,476	0	0	0	0	0	0	0	0	21,976
	203071	W-LEE CO BOATERS GUIDE REVISIONS	G	36,000	0	0	0	0	0	0	0	0	36,000
	203068	W-MARINE LAW ENFORCEMENT FY 02	G	150,000	0	0	0	0	0	0	0	0	150,000
	203049	W-MARINE LAW ENFORCEMENT L-143 '00/01	G	6,974	0	0	0	0	0	0	0	0	140,000
	203054	W-MARINE TURTLE ED L-148 '00/01	G	4,643	0	0	0	0	0	0	0	0	4,643
	203026	W-NAV IMPROVEMENT L-128 '99/00	G	5,601	0	0	0	0	0	0	0	0	222,263
	203066	W-NAVIGATION IMPROVEMENTS FY 02	G	374,992	0	0	0	0	0	0	0	0	374,992
	203046	W-NAVIGATION IMPROVEMENTS L-139 00/01	G	148,640	0	0	0	0	0	0	0	0	175,000
	203070	W-PINE ISLAND FD REPOWER/RENOV	G	6,460	0	0	0	0	0	0	0	0	6,460
	203069	W-PROJL-90 REPOWER/IONA MCGREGOR FIRE DEPT	G	10,825	0	0	0	0	0	0	0	0	10,825
	203076	W-RPSC-K IS FOR KAYAK	G	3,840	0	0	0	0	0	0	0	0	3,840
	203075	W-RPSC-SAIL	G	55,000	0	0	0	0	0	0	0	0	55,000
	203074	W-RPSC-TAKES A LICKIN'	G	8,750	0	0	0	0	0	0	0	0	8,750
	203073	W-SMC-MANATEE EDUCATION BROCHURE	G	40,000	0	0	0	0	0	0	0	0	40,000
B5	208509	YELLOW FEVER CRK CHANNEL IMPRV.	A	9,535	0	0	0	0	0	0	0	0	627,029
<b>NATURAL RESOURCES TOTAL</b>				<b>\$ 46,597,700</b>	<b>\$ 5,916,587</b>	<b>\$ 13,177,339</b>	<b>\$ 3,096,727</b>	<b>\$ 3,005,872</b>	<b>\$ 5,423,050</b>	<b>\$ 30,619,575</b>	<b>\$ 38,962,527</b>	<b>\$ 133,956,891</b>	

\* Equals all prior year(s) expenditures plus current and future year(s) budget

**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 02/03-06/07	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU

**PARKS - COMMUNITY AND REGIONAL**

CW	201827	ADA STANDARD COMPLIANCE IMPROVEMENTS	A	\$ 100,000	\$ 100,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000	\$ 200,000	\$ 600,000
TBD		ADULT SOCCER FIELDS	I	0	0	0	0	0	0	0	300,000	300,000
A9	201777	ALVA COMMUNITY PARK IMPROVEMENTS	I-2	73,789	0	0	0	0	0	0	0	270,000
A9		ALVA COMMUNITY PARK MAINT BUILDING	A	0	0	0	0	0	0	0	80,000	80,000
A1	201783	AUDITORIUM IMPROV, BOCA GRANDE	A	331,826	0	0	0	0	0	0	0	617,462
E5		BAY OAKS A/C REPLACEMENT	A	0	0	50,000	0	0	0	50,000	0	50,000
E5		BAY OAKS PARK MAINT BUILDING	A	0	0	0	0	0	0	0	150,000	150,000
CW	201845	BLEACHER REPLACEMENTS	A	0	10,000	10,000	10,000	10,000	10,000	50,000	50,000	100,000
CW	201805	BOARDWALK DECK IMPROVEMENTS (TDC)	T	75,000	75,000	75,000	75,000	75,000	75,000	375,000	375,000	896,287
A1	201803	BOCA GRANDE BEACH AND BAY ACCESSES	A	68,310	25,000	25,000	25,000	25,000	25,000	125,000	125,000	337,250
A1		BOCA GRANDE CENTER A/C REPLACEMENTS	A	0	0	32,000	0	0	0	32,000	0	32,000
A1	201846	BOCA GRANDE COMMUNITY CENTER LANDSCAPING	A	0	20,000	0	0	0	0	20,000	0	20,000
A1	201778	BOCA GRANDE IMPROVEMENTS	I-7	194,775	18,000	10,000	11,000	11,000	11,000	61,000	55,000	316,000
G7	208671	BONITA COMM PARK SEWER IMPROVEMENTS	A	42,696	0	0	0	0	0	0	0	50,000
E4		BOWDITCH POINT OFFICE SPACE	A	0	0	0	0	0	75,000	75,000	0	75,000
E4	201996	BOWDITCH POINT PARKING LOT	A, T	133,244	0	0	0	0	0	0	0	507,891
C7	201710	BUCKINGHAM COMMUNITY PARK AUTOMATION	I1,3	5,580	0	0	0	0	0	0	0	99,998
C7	201847	BUCKINGHAM MAINT BUILDING ADDITION	A	0	18,000	0	0	0	0	18,000	0	18,000
A8	201789	CALOOSAHATCHEE REG. PARK-LIMITED	I-R,TDC	318,587	0	0	0	0	0	0	0	3,558,208
A8	201850	CALOOSAHATCHEE REG. PARK-LODGE/RESTROOMS	I-R	0	250,000	250,000	0	0	0	500,000	500,000	1,000,000
A8	201852	CALOOSAHATCHEE REG. PARK-OXBOW ISLANDS	T	0	80,000	0	0	0	0	80,000	0	80,000
CW	201809	CAPITALIZED BEACH FRONT PARK MAINTENANCE	T	50,000	215,000	50,000	50,000	50,000	50,000	415,000	250,000	764,160
F6	201691	CARL JOHNSON/LOVERS KEY	A,T	5,851	0	0	0	0	0	0	0	2,068,845
CW	201673	CARL MATCHING FUNDS	A	193,000	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,797,297
C6	201848	CFM-SANCTUARY SKATE PARK IMPROVEMENTS	A	0	25,000	0	0	0	0	25,000	0	25,000
C6	201785	CLEMENTE PARK IMPROVEMENTS	A	50,000	0	0	0	0	0	0	0	50,000
CW	201651	COMM. PK CONCESSION BLDGS.	A	166,001	0	0	0	0	0	0	0	626,273
CW	208801	CONSERVATION 2020 LAND MANAGEMENT	A-2020	1,163,116	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	3,579,267
CW	201724	COUNTY WIDE ATHLETIC COURT RESURFACING	A	94,869	80,000	80,000	80,000	80,000	80,000	400,000	400,000	1,143,561
CW	201751	COUNTY WIDE ATHLETIC FIELD RECONSTRUCTION	A	330,056	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,832,872
CW	201825	COUNTY WIDE BOARD WALK REPAIRS	A	79,786	75,000	75,000	75,000	75,000	75,000	375,000	375,000	900,000
CW	208642	COUNTY WIDE BOAT RAMP REPAIR	A	100,000	50,000	50,000	50,000	50,000	50,000	250,000	250,000	600,000
CW	201720	COUNTY WIDE FENCE REPLACEMENT	A	63,058	60,000	60,000	60,000	60,000	60,000	300,000	300,000	867,716
CW	201849	COUNTY WIDE LANDSCAPING IMPROVEMENTS	A	0	20,000	20,000	20,000	20,000	50,000	130,000	50,000	180,000
CW	201726	COUNTY WIDE LIGHT POLE REPLACEMENT	A	518,369	500,000	250,000	0	0	0	750,000	0	2,068,817

\* Equals all prior year(s) expenditures plus current and future year(s) budget

**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 02/03-06/07	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU

**PARKS - COMMUNITY AND REGIONAL - Continued**

CW	201757	COUNTY WIDE LIGHTING, PARKING LOTS	A	\$ 48,136	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 200,000	\$ 200,000	\$ 518,850
CW	201722	COUNTY WIDE PAVING	A	195,608	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,997,900
CW	201721	COUNTY WIDE PLAYGROUNDS	A	368,396	175,000	175,000	175,000	175,000	175,000	875,000	875,000	2,692,042
CW	201752	COUNTY WIDE SHELTERS	A	67,369	35,000	35,000	35,000	35,000	35,000	175,000	175,000	483,124
CW	201723	COUNTY WIDE SIGNAGE REPLACEMENT	A	54,151	30,000	30,000	30,000	30,000	30,000	150,000	150,000	489,999
CW	201761	DESTRUCTIVE VEGETATION CONTROL	A	81,028	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,217,260
C6	201786	DUNBAR PARK IMPROVEMENTS	A	50,000	0	0	0	0	0	0	0	50,000
CW	201771	ELECTRIC METERS	A	37,103	0	0	0	0	0	0	0	85,000
F7	201999	ESTERO COMMUNITY PARK	I-8	3,013,171	1,300,000	660,000	650,000	650,000	670,000	3,930,000	0	6,947,854
C6	201772	EXTENSION SERVICES KITCHEN, TERRY PARK	A	17,029	0	0	0	0	0	0	0	41,000
E7	201730	FIFTY METER POOL	I-R	1,072,000	1,194,237	0	0	0	0	1,194,237	0	4,515,000
CW	201828	FILTRATION SYSTEM UPGRADE, POOLS, COUNTYWIDE	A	70,000	70,000	70,000	70,000	70,000	70,000	350,000	210,000	630,000
B7	201829	FM SHORES NATURE TRAIL, WEIR	A	25,000	15,000	0	0	0	0	15,000	0	40,000
E5	201787	FMB - GYM FLOOR REPLACEMENT	A	2,134	0	0	0	0	0	0	0	150,000
E5	201788	FMB - TENNIS COURTS	A	247,611	0	0	0	0	0	0	0	265,000
E4	203062	FRIZZELL-KONTINOS RESTROOMS (PUNTA RASSA)	A	100,000	75,000	0	0	0	0	75,000	0	175,000
C7	202000	GATEWAY COMMUNITY PARK	I-40	1,200,000	0	0	0	0	0	0	0	1,200,000
CW	201826	GEOGRAPHICAL INFO SYSTEM, COUNTYWIDE	A	50,000	50,000	50,000	50,000	50,000	50,000	250,000	250,000	550,000
CW		GRANTS MATCHING FUNDS-PARKS	A	0	0	0	0	50,000	50,000	100,000	250,000	350,000
B5		HANCOCK PARK SPECTATOR AREA IMPROV	A	0	0	0	0	100,000	0	100,000	0	100,000
B6	201792	HEAVY EQUIPMENT RELOCATION	A	50,000	50,000	0	0	0	0	50,000	0	100,000
B8	208577	HICKEY CREEK MITIGATION PARKS	A,I-R,G,T	850,613	25,000	0	0	0	0	25,000	0	3,040,513
B5		JUDD PARK BOAT RAMP REBUILDING	S	0	0	0	30,000	0	0	30,000	0	30,000
E6	201782	KARL DREWS HOUSE IMPROVEMENTS	A	95,000	200,000	0	0	0	0	200,000	0	298,800
D6	201796	LAKES PARK MASTER PLAN	I-R,A	300,000	0	1,000,000	1,000,000	1,000,000	0	3,000,000	0	3,300,000
C8		LEHIGH COMM PARK SHOWER ROOM ADDITION	A	0	0	0	0	100,000	0	100,000	0	100,000
C8		LEHIGH COMM PARK SPECTATOR IMPROV.	A	0	0	0	0	60,000	0	60,000	0	60,000
B7	201853	MANATEE PARK INTERPRETIVE/OFFICE BUILDING	A	0	150,000	0	0	0	0	150,000	0	150,000
C3		MATLACHA IMPROVEMENTS	A	0	0	0	75,000	0	0	75,000	0	75,000
C3		MATLACHA PARK LAND ACQUISITION	A	0	0	0	0	0	200,000	200,000	0	200,000
C3	201843	MATLACHA PARK PIER & RESTROOMS REPLACEMENTS	T	0	333,000	0	0	0	0	333,000	0	333,000
B6	201844	MODULAR FURNITURE - TERRY PARK	A	0	50,000	0	0	0	0	50,000	0	50,000
B6	201779	NFM COMMUNITY PARK IMPROVEMENTS	I-2,I-5,A	2,239,204	0	0	0	3,500,000	0	3,500,000	0	5,799,725
CW	201715	PARKS AUTOMATION	A	163,604	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,599,447
C7	201794	PET PARK	I-1	8,174	0	0	0	0	0	0	0	20,000
C3	201798	PHILLIPS PARK	I-2	260,672	140,000	115,000	120,000	120,000	120,000	615,000	600,000	1,476,000
CW	201674	POOL IMPROVEMENTS	A	192,694	120,000	120,000	120,000	120,000	120,000	600,000	660,000	2,046,328
CW	201823	POOL MAINTENANCE AND REPAIRS	A	157,626	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,200,000

\* Equals all prior year(s) expenditures plus current and future year(s) budget

**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 02/03-06/07	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU

**PARKS - COMMUNITY AND REGIONAL - Continued**

CW		POOL SLIDES - COUNTY WIDE	A	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 80,000	\$ 80,000	\$ 0	\$ 80,000
CW		POOL WATER FEATURE PLAYGROUND	A	0	0	0	0	80,000	80,000	160,000	160,000	320,000
CW	201776	POOL, RESTROOM FLOOR TILING	A	11,492	10,000	10,000	10,000	10,000	10,000	50,000	50,000	130,000
B2	201780	RANDELL RESEARCH CENTER OFF-SITE FACILITY	G	82,500	0	0	0	0	0	0	0	82,500
CW	201834	REPLACEMENT PARKING MACHINES,COUNTYWIDE	A	20,495	20,000	20,000	20,000	20,000	20,000	100,000	100,000	220,495
E2-3	201638	SANIBEL/CAPTIVA PARK IMPROVEMENT	I-6	59,339	20,000	13,000	14,000	14,000	14,000	75,000	70,000	218,000
B6	201758	SCHANDLER HALL PARK IMPROVEMENTS/LAND ACQ	A, I-1	1,135,815	512,000	6,000	6,000	6,000	7,000	537,000	0	2,147,000
B6		SCHANDLER HALL WATER FEATURE	A	0	0	80,000	0	0	0	80,000	0	80,000
CW	201759	SCHOOL BOARD IMPROVEMENTS	A	0	0	0	0	0	0	0	0	232,010
D7	201622	SIX MILE CYPRESS MANAGEMENT	A	131,740	0	0	0	0	0	0	0	994,250
D7	201678	SIX MILE CYPRESS PURCHASE	S,A,I	676,043	0	0	0	0	0	0	0	2,335,379
D7	201854	SIX MILE CYPRESS SLOUGH INTERPRETIVE FACILITY	A	0	150,000	0	0	0	0	150,000	0	150,000
D5	201873	SOUTH FORT MYERS COMMUNITY PARK	I-4,A	2,707,000	1,300,000	1,000,000	1,000,000	1,050,000	1,075,000	5,425,000	5,250,000	13,384,400
D6		SPORTS COMPLEX	A	0	0	0	0	0	1,000,000	1,000,000	0	1,000,000
D6		SPORTS COMPLEX - AERATORS	A	0	0	0	0	30,000	0	30,000	0	30,000
D6	201856	SPORTS COMPLEX - BACKWASH IRRIGAT & PUMP STA	A	0	148,500	0	0	0	0	148,500	0	148,500
D6		SPORTS COMPLEX - BATTER'S EYES	A	0	0	0	0	200,000	0	200,000	0	200,000
D6	201857	SPORTS COMPLEX - CONCOURSE FLOOR	A	0	50,000	50,000	50,000	50,000	50,000	250,000	100,000	350,000
D6	201858	SPORTS COMPLEX - CONCOURSE RAILINGS	A	0	80,000	80,000	80,000	80,000	80,000	400,000	0	400,000
D6	201781	SPORTS COMPLEX - FENCE AND LIGHTS	A	0	0	0	0	0	1,000,000	1,000,000	0	1,040,000
D6		SPORTS COMPLEX - FENCING	A	0	0	0	0	0	150,000	150,000	0	150,000
D6		SPORTS COMPLEX - GUTT/SOFF REPLACE "BOWL SIDE"	A	0	0	150,000	0	0	0	150,000	0	150,000
D6	201859	SPORTS COMPLEX - GUTTER/SOFFITT REPLACEMENT	A	0	125,000	0	0	0	0	125,000	0	125,000
D6		SPORTS COMPLEX - IRRIGATION	A	0	0	0	0	0	80,000	80,000	0	80,000
D6		SPORTS COMPLEX - MINOR LEAGUE PAVILION	A	0	0	0	0	0	100,000	100,000	0	100,000
D6		SPORTS COMPLEX - RESTROOMS	A	0	0	0	0	0	100,000	100,000	0	100,000
D6		SPORTS COMPLEX - SOFTBALL PAVILION	A	0	0	0	0	0	80,000	80,000	0	80,000
D6		SPORTS COMPLEX - STADIUM FREIGHT ELEVATOR	A	0	0	0	0	300,000	200,000	500,000	0	500,000
D6	201860	SPORTS COMPLEX - STADIUM SAFETY SCREEN	A	0	50,000	0	0	0	0	50,000	0	50,000
D6		SPORTS COMPLEX - STADIUM SEATS	A	0	0	0	0	0	150,000	150,000	0	150,000
D6		SPORTS COMPLEX - STORAGE AREA FIRE PROTECT	A	0	0	0	0	350,000	0	350,000	0	350,000
D6		SPORTS COMPLEX - WEIGHT ROOM/OFFICES	A	0	0	0	0	0	200,000	200,000	0	200,000
D6		SPORTS COMPLEX - WINDOWS	A	0	0	0	0	0	150,000	150,000	0	150,000
D6	201855	SPORTS COMPLEX FOUNTAIN RESURFACE	S	0	73,000	0	0	0	0	73,000	0	73,000
D3	208576	ST JAMES PRESERVE/EAGLE NESTING SITE	A	4,656	0	0	0	0	0	0	0	378,863
D6	201738	STADIUM MAINTENANCE	S	204,955	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,649,999
D6	201734	STADIUM R&R	S,A	20,505	20,000	20,000	20,000	20,000	20,000	100,000	100,000	403,981
C,D,E6		TEN MILE LINEAR PARK	I-R	0	0	300,000	600,000	700,000	1,500,000	3,100,000	0	3,100,000

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**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 02/03-06/07	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU										

**PARKS - COMMUNITY AND REGIONAL - Continued**

B6		TERRY PARK BATTING CAGE LIGHTING	A	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	50,000
B6		TERRY PARK FIELD #2 SEATING	A	0	0	0	0	0	200,000	200,000
B6		TERRY PARK RESTROOMS	A	0	0	0	0	0	0	80,000
B6		TERRY PARK STADIUM PAINTING	A	0	0	0	35,000	35,000	0	35,000
B6		TERRY PARK STADIUM SEAT/DECK REPLACEMENT	A	0	0	0	0	0	0	120,000
D9	201760	VETERANS PARK MASTER PLAN/IMPROVEMENTS	I-3	2,044,276	560,000	530,000	530,000	3,664,276	2,750,000	8,350,991
<b>PARKS TOTAL</b>				<b>\$ 22,273,052</b>	<b>\$ 9,891,737</b>	<b>\$ 6,741,000</b>	<b>\$ 6,366,000</b>	<b>\$ 44,391,737</b>	<b>\$ 21,110,000</b>	<b>\$ 110,208,114</b>

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**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 02/03-06/07	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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<b>PARKS - WATER ACCESS</b>												
D2	201877	ANDY ROSSE LN BAYSIDE ACCESS IMPROVEMENTS	T	\$ 14,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 14,500
CW	201686	BEACH ACCESS BANNERS	T	18,895	0	0	0	0	0	0	0	221,876
C6	201804	BILLY'S CREEK RESTORATION	T	162,025	0	0	0	0	0	0	0	162,025
F6	201719	BLACK ISLAND MULTI-USE NATURE TRAIL	T	96,000	0	0	0	0	0	0	0	121,903
G7	201879	BONITA SPRINGS RIVERSIDE DEPOT PARK	T	124,000	0	0	0	0	0	0	0	124,000
E5	201808	BOWDITCH POINT PARK BOAT DOCKS	T,S	240,174	0	0	0	0	0	0	0	270,000
E2	201878	BOWMAN'S BEACH PARK LOOKOUT REPLACEMENT	T	0	25,000	0	0	0	0	25,000	0	25,000
C6	201765	BURROUGH'S HOME WTR TAXI DOCK/OBSERVATION	T	29,320	0	0	0	0	0	0	0	50,600
D5	201766	CALOOSAHATCHEE RVR EROSION CTL-JAYCEE PK PH II	T	500	0	0	0	0	0	0	0	75,000
C5	201698	CAPE CORAL ECO PARK IMPROVEMENTS	T	12,236	0	0	0	0	0	0	0	315,000
D4	201889	CAPE CORAL GLOVER BIGHT TRAIL-PHASE II	T	0	425,000	0	0	0	0	425,000	0	425,000
D5	201743	CAPE CORAL YACHT CLUB BEACH AREA MAINT	T	43,832	10,000	24,678	25,418	26,180	26,500	112,776	0	188,776
D5	201704	CAPE CORAL YACHT CLUB BEACH RENOURISHMENT	T	14,000	0	0	0	0	0	0	0	20,000
E2	203077	CAPTIVA EMERGENCY BEACH REPAIRS	T	174,038	0	0	0	0	0	0	0	174,038
B1	201890	CAYO COSTA-BAYSIDE FACILITY IMPROVEMENTS	T	0	100,000	100,000	50,000	0	0	250,000	0	250,000
E3	201842	DING DARLING TARPON BAY DOCK	T	45,000	0	0	0	0	0	0	0	45,000
CW	201687	EMERGENCY BEACH CLEAN UP	T	193,772	0	100,000	100,000	100,000	100,000	400,000	0	912,384
C6	201768	FORD HOME WATER TAXI DOCK	T	368,060	0	0	0	0	0	0	0	406,767
C5	201810	FOUR MILE COVE ECOLOGICAL PARK	T	641,004	24,000	24,678	25,418	26,180	26,500	126,776	0	783,056
A1	201891	GASPARILLA ISLAND RESTROOM PROJECT	T	0	71,500	0	0	0	0	71,500	0	71,500
C6	201892	HISTORIC CALOOSAHATCHEE SEAWALL ON THE ESTATE	T	0	156,250	0	0	0	0	156,250	0	156,250
E2,3	201883	INDIGO TRAIL BOARDWALK	T	70,000	0	0	0	0	0	0	0	70,000
E3	201769	J.N. DING DARLING WILDLIFE DR FISHING PIER	T	25,000	0	0	0	0	0	0	0	25,000
B4	201770	LAKE KENNEDY BOARDWALK AT SUN SPLASH	T	468,259	0	0	0	0	0	0	0	500,000
CW	201811	LEE ISLAND COAST PADDLING TRAIL	T	135,846	0	0	0	0	0	0	0	170,000
F6	201893	LOVERS KEY ADA BEACH ACCESS/FOOTBRIDGE UPGRADE	T	0	26,000	0	0	0	0	26,000	0	26,000
F6	201884	LOVERS KEY ROADSIDE PARK	T,G	405,000	0	0	0	0	0	0	0	405,000
F6	201744	LOVERS KEY/BLACK ISLE PEDISTRIAN BRIDGE	T	126,510	0	0	0	0	0	0	0	138,000
F6	201888	LOVERS KEY-GABRIELLE DAMAGE	T	58,500	0	0	0	0	0	0	0	58,500
E5	201665	MATANZAS PASS PRESERVE IMPROVEMENTS	T	63,054	0	0	0	0	0	0	0	868,625
C3	201885	MATLACHA PARK SHORELINE PROTECTION/RESTORATION	T	45,000	0	0	0	0	0	0	0	45,000
B5	201746	NORTH SHORE PARK IMPROVEMENTS	T	4,432	0	0	0	0	0	0	0	233,300
B5	201813	NORTH SHORE PARK RESTROOMS	T	101,675	0	0	0	0	0	0	0	110,000
B6	201886	RIVERSIDE PARK FISHING & OBSERVATION PIER	T	175,388	0	0	0	0	0	0	0	175,388

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**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 02/03-06/07	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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<b>PARKS - WATER ACCESS - Continued</b>												
E,F2-4	201747	SANIBEL BEACH EROSION MONITORING	T	\$ 0	\$ 35,000	\$ 25,000	\$ 25,000	\$ 35,000	\$ 25,000	\$ 145,000	\$ 0	\$ 205,000
E,F2-4	201656	SANIBEL BEACH MAINTENANCE	T	50,000	48,000	50,000	48,000	46,000	44,000	236,000	0	561,717
E,F2-4	201887	SANIBEL BIKE RACKS FOR PUBLIC BEACHES	T	6,400	0	0	0	0	0	0	0	6,400
E,F2-4	201707	SANIBEL BRAZILIAN PEPPER CONTROL	T	40,000	40,000	0	0	0	0	40,000	0	304,910
E,F2-4	201815	SANIBEL BRAZILIAN PEPPER CONTROL-DING DARLING	T	85,000	85,000	0	0	0	0	85,000	0	255,000
E,F2-4	201816	SANIBEL LIGHTHOUSE BEACH PARK RESTROOM	T	88,600	0	0	0	0	0	0	0	90,000
E,F2-4	201894	SANIBEL RESTROOM AT BOAT RAMP PROPERTY	T	0	60,000	0	0	0	0	60,000	0	60,000
E,F2-4	201817	SANIBEL TREE AND DUNE LANDSCAPE	T	44,553	60,000	0	0	0	0	60,000	0	140,000
CW	201684	WATER ACCESS DEVELOPMENT	T	27,390	0	0	0	0	0	0	0	1,855,042
<b>WATER ACCESS TOTAL</b>				<b>\$ 4,197,963</b>	<b>\$ 1,165,750</b>	<b>\$ 324,356</b>	<b>\$ 273,836</b>	<b>\$ 233,360</b>	<b>\$ 222,000</b>	<b>\$ 2,219,302</b>	<b>\$ 0</b>	<b>\$ 11,115,557</b>

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**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 02/03 - 06/07	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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**SOLID WASTE**

D10	200919	CHURCH ROAD EXTENSION	E	\$ 2,575,160	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 3,169,599
C7	200925	DOLOMITIC LIME SYSTEM	E	0	350,000	0	0	0	0	350,000	0	350,000
C7	200952	HORTICULTURE PROCESSING FACILITY	E	450,000	0	0	150,000	0	0	150,000	0	600,000
C7	200918	LANDFILL GAS PROJECT	E	0	400,000	200,000	0	0	0	600,000	0	602,634
C7	200921	LEE COUNTY TRANSFER STATIONS (4)	E	500,000	2,300,000	200,000	0	0	0	2,500,000	0	3,000,000
D10	200924	LEE HENDRY LANDFILL PHASE II	E,D	1,500,000	500,000	2,200,000	300,000	100,000	100,000	3,200,000	5,000,000	9,700,000
C7	200922	MATERIALS RECOVERY FACILITY RELOCATION	E	1,480,453	0	0	0	0	0	0	0	7,400,000
C7	200923	SOLID WASTE PROCESSING EQUIPMENT	E,D	20,266,838	37,000,000	21,950,421	0	0	0	58,950,421	0	79,430,391
<b>SOLID WASTE TOTAL</b>				<b>\$ 26,772,451</b>	<b>\$ 40,550,000</b>	<b>\$ 24,550,421</b>	<b>\$ 450,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 65,750,421</b>	<b>\$ 5,000,000</b>	<b>\$ 104,252,624</b>

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**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 02/03 - 06/07	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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**DEPARTMENT OF TRANSPORTATION**

	205015	ALVA/MATLACHA/BIG CARLOS BRIDGE	GT	\$ 1,667	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,061,982
E6,7	204030	ALICO RD MULTILANING	GT,I-4	13,038,704	0	0	0	0	0	0	0	15,897,105
A5	206037	BARBIE LANE	GT	579	0	0	0	0	0	0	0	85,556
CW	206002	BICYCLE/PEDESTRIAN FACILITIES	GT,I	3,009,172	1,370,300	1,380,900	1,391,700	1,402,700	1,414,000	6,959,600	6,750,000	24,889,902
F6		BIG CARLOS PASS BRIDGE REHABILITATION	GT	0	0	0	0	0	1,500,000	1,500,000	0	1,500,000
A1	206047	BOCA GRANDE DRAINAGE	I-7	200,000	0	0	0	0	0	0	0	200,000
G7	206036	BONITA BCH ROAD/SUNSHINE PLAZA	GT	1,282	0	0	0	0	0	0	0	79,361
G7	204044	BONITA BEACH ROAD RESURFACING	GT,I-8	6,699,589	0	115,000	0	0	0	115,000	0	6,829,378
G7	206039	BONITA GRANDE/BONITA BEACH ROAD	GT	200,000	0	0	0	0	0	0	0	200,000
C4	204088	BURNT STORE RD RIGHT OF WAY	S	2,700,000	0	0	0	0	0	0	0	2,700,000
B6	204020	BUS US 41 (SR 739) FOUR LANES	GT,I-2	6,548,000	0	0	0	0	0	0	0	8,848,000
D5	205815	CAPE CORAL TOLL PLAZA REHAB	S	500,000	2,500,000	0	0	0	0	2,500,000	0	3,000,000
E6	204070	COCONUT ROAD	GT	148,774	0	0	0	0	0	0	0	150,050
D5	206726	COLLEGE/WINKLER TURN LANE	GT	75,000	0	0	0	0	0	0	0	75,000
C7	204054	COLONIAL BLVD/I75 TO SR82	I-1,I-3,A	114,032	0	0	1,330,000	3,500,000	221,000	5,051,000	0	5,306,000
F7	204722	CORKSCREW/US41 IMPROVEMENTS EAST	GT,I-4	228,478	0	0	0	0	0	0	0	5,095,581
E,F,G8	204078	COUNTY ROAD 951 EXTENSION	GT,I-8	2,547,947	0	0	0	0	0	0	4,250,000	6,797,947
CW	206980	COUNTY-WIDE SIGNAL RE-TIMING	GT	420,000	0	0	0	0	0	0	0	420,000
D6	204064	CYPRESS LAKE DRIVE WIDENING	GT,I-4,A	2,234,923	0	0	0	0	0	0	0	2,810,000
D7	204653	DANIELS PKWAY EXTENSION PHASE II	GT,I	347,381	0	0	0	0	0	0	0	14,742,445
D7	206660	DANIELS/I75 INTERCHANGE IMPROVEMENTS	GT	1,396,988	0	0	0	0	0	0	0	1,396,988
C6	204019	DANLEY ROAD EXT TO METRO	GT	14,615	0	0	0	0	0	0	0	14,615
A5,6	204013	DEL PRADO EXTENSION/MELLO DRIVE	GT,I-2	419,941	0	0	0	0	0	0	0	5,691,269
A6,7		DEL PRADO/NALLE GRADE EXTENSION	I-2	0	0	0	0	425,000	0	425,000	0	425,000
CW	204007	ENVIRONMENTAL MITIGATION	GT	272,985	60,000	60,000	60,000	60,000	60,000	300,000	300,000	1,089,523
F6	206725	ESTERO PAVED SHOULDERS	GT	192,416	0	0	0	0	0	0	0	192,416
A,B,C,4,5,6	204085	EXPRESSWAY CORRIDOR SURVEY	S	300,000	300,000	0	0	0	0	300,000	0	600,000
C6	206729	FIBER OPTIC/ORTIZ SIGNAL CONNECTS	GT	40,000	0	0	0	0	0	0	0	40,000
E7	204090	FLA GULF COAST TECH. & RESEARCH PK ROAD	S	0	4,527,000	2,960,000	0	0	0	7,487,000	0	7,487,000
A1	205023	GILCREST DRAINAGE IMPROVEMENTS	I-7	250,291	0	0	0	0	0	0	0	250,291
CW	204040	GIS/SURVEY CONTROL	GT,E,A	1,238,272	350,000	350,000	350,000	1,350,000	350,000	2,750,000	2,750,000	8,773,000
D5	204083	GLADIOLUS 4 LN/SOUTH FT MYERS	A,S,I-4	745,000	1,426,000	6,184,000	336,000	0	0	7,946,000	0	8,691,000
D6	206727	GLADIOLUS MEDIAN CLOSURE	GT	65,000	0	0	0	0	0	0	0	65,000
C8	204055	GUNNERY ROAD/SR82 TO LEE BLVD	I-3,A	1,324,141	7,345,000	362,000	0	0	0	7,707,000	0	9,371,000
CW	206028	HEAVY EQUIPMENT GRANT	GT	1,258,606	0	0	0	0	0	0	0	1,290,500
C9	206049	HOMESTEAD/TAYLOR INTERSECTION	GT	95,000	0	0	0	0	0	0	0	95,000

\* Equals all prior year(s) expenditures plus current and future year(s) budget

**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF	PROJ COORD #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 02/03 - 06/07	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU

**DEPARTMENT OF TRANSPORTATION - Continued**

G7	204060	IMPERIAL STREET	I-11,I-8	\$ 4,909,651	\$ 0	\$ 3,931,000	\$ 0	\$ 0	\$ 0	\$ 3,931,000	\$ 0	\$ 9,055,000
D5	206046	KELLY COVE/SUMMERLIN INTERSECTION	GT	35,000	0	0	0	0	0	0	0	35,000
E7	205021	KORESHAN EXTENSION	S,GT,A	2,171,162	2,800,000	9,752,000	120,000	0	0	12,672,000	0	14,843,928
C9	204057	LEE BLVD/HOMESTEAD-LEELAND HEIGHTS	I-3,A	3,099,123	30,000	0	0	0	0	30,000	0	3,289,155
C9	204058	LEELAND HEIGHTS BOULEVARD WIDENING	I-3,GT	200,873	0	0	0	0	0	0	0	1,667,738
C6	204087	LEEWAY SERVICE CENTER RENOVATIONS	S	0	675,000	0	0	0	0	675,000	0	675,000
B,C,8,9	204041	LEHIGH ACRES ROW ACQUISITION	GT	541,217	0	0	0	0	0	0	0	699,999
G7	204056	LIVINGSTON/IMPERIAL CONNECTION	I-8,GT,A	3,122,974	206,000	0	0	0	0	206,000	0	4,806,000
CW	205714	MASTER BRIDGE PROJECT	GT	1,033,835	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	6,754,535
C3	205903	MATLACHA BASCULE BRIDGE REPAIRS	GT	100,000	0	0	0	0	0	0	0	100,000
C3		MATLACHA PASS BRIDGE REHABILITATION	GT	0	0	0	0	0	2,500,000	2,500,000	0	2,500,000
D6	205022	METRO PKWY - 6 MILE CYPRESS TO DANIEL PKWY	GT	1,000,000	0	0	0	0	0	0	0	1,000,000
C5,6	205896	MID POINT BRIDGE	D	161,544	0	0	0	0	0	0	0	161,544
G7	206722	OLD 41/BONITA BEACH ROAD SIGNAL	GT	131,000	0	0	0	0	0	0	0	131,000
F7	206723	OLD 41/STRIKE LANE/US 41 SIGNAL	GT	244,000	0	0	0	0	0	0	0	244,000
B7	206719	ORANGE RIVER BLVD-SR80 SIGNAL	GT	140,000	0	0	0	0	0	0	0	140,000
C7	204072	ORTIZ AVENUE NORTH	I-1/3,A,GT	75,000	0	0	1,101,000	0	4,433,000	5,534,000	639,000	6,248,000
C6	204073	PALMETTO AVENUE EXTENSION	I-1/4,GT,S	2,800,000	6,106,000	0	0	0	0	6,106,000	0	9,266,000
C6	204065	PALMETTO/PLANTATION CONNECTION	I-4	572,935	0	0	433,000	2,877,000	0	3,310,000	0	3,915,000
G7	204075	PENNSYLVANIA AVENUE	GT	396,180	0	0	0	0	0	0	0	400,000
B5	204656	PONDELLA ROAD WIDENING	GT,I-5	3,817,191	0	0	0	0	0	0	0	13,014,031
CW	200700	PROJECT PLANNING & PRE-DESIGN	GT	492,050	150,000	150,000	150,000	150,000	150,000	750,000	750,000	2,441,743
CW	206029	QUEUE JUMP GRANT	GT	374,130	0	0	0	0	0	0	0	386,600
CW	204079	RIGHT-OF-WAY OPPORTUNITIES	GT	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	5,500,000
CW	204683	ROAD RESURFACE/REBUILD PROGRAM	GT	6,099,735	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	16,000,000	16,000,000	71,118,409
CW	206024	ROADWAY BEAUTIFICATION	A	1,197,583	196,000	205,000	214,000	223,000	231,000	1,069,000	1,000,000	4,176,273
CW	206024.65	ROADWAY LANDSCAPE	GT,A	949,896	2,500,000	500,000	500,000	500,000	500,000	4,500,000	2,500,000	8,714,995
E7	206724	RSW ALICO ROAD TURN LANE	GT	105,742	0	0	0	0	0	0	0	105,742
E7	204084	SANDY LANE EXTENSION	I-8,I-4	250,000	0	0	0	0	0	0	0	250,000
E4	205807	SANIBEL BR. & CAUSEWAY, R&R PROGRAM	S	1,398,933	500,000	200,000	200,000	200,000	200,000	1,300,000	1,000,000	5,183,610
E4		SANIBEL BRIDGE REHABILITATION	D	0	6,000,000	0	0	0	0	6,000,000	0	6,000,000
E4	205814	SANIBEL BRIDGE REPLACEMENT	S,D	5,190,147	3,216,000	0	21,442,000	0	0	24,658,000	0	30,961,875
E4	205816	SANIBEL TOLL FACILITY PLAZA REHABILITATION	D	1,000,000	4,500,000	0	0	0	0	4,500,000	0	5,500,000
D6		SIX MILE CYPRESS PKWY 4 LANING	GT,I-4,A	0	0	0	0	986,000	3,424,000	4,410,000	604,000	5,014,000
E5	204067	SUMMERLIN @ SAN CARLOS TO GLADIOLUS	I-6/4,A,S,GT	2,037,858	1,685,000	0	6,400,000	1,560,000	0	9,645,000	0	11,744,202
D6	206007	SUMMERLIN RD BOYSCOUT-UNIVERSITY	GT,I-4,A	5,634,009	0	12,534,000	380,000	0	0	12,914,000	0	18,784,000
C6	204076	SUMMERLIN/COLONIAL INTERSECTION		26,975	0	0	0	0	0	0	0	26,975
C6	206048	SUMMERLIN/MATHEWS INTERSECTION	GT	200,000	0	0	0	0	0	0	0	200,000
E4,C,D5	204089	SUNPASS INTEGRATION	S	0	750,000	0	0	0	0	750,000	0	750,000

\* Equals all prior year(s) expenditures plus current and future year(s) budget

**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 02/03 - 06/07	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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**DEPARTMENT OF TRANSPORTATION - Continued**

A5	206728	TARA WOODS & US 41 SIGNAL	GT,S	\$ 70,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 70,000
F7	204069	THREE OAKS PKWY EXTENSION	I-4,3,A	3,703,844	0	0	0	0	0	0	0	4,581,678
D7	204053	THREE OAKS PKWY EXTENSION, NORTH	D,I-4,A,GT	8,967,765	0	577,000	0	0	0	577,000	0	9,854,257
F7	204043	THREE OAKS PKWY EXTENSION, SOUTH	I-8,A,GT,S	2,792,368	3,169,000	0	0	10,961,000	997,000	15,127,000	0	21,623,069
E7	204081	THREE OAKS PKWY WIDENING	I-4,A,GT	2,990,000	10,010,000	1,078,000	0	0	0	11,088,000	0	14,078,000
D5	204080	TOLL EQUIPMENT	S	546,085						0	0	546,085
CW	206713	TRAFFIC SIGNAL/INTERSECTION IMPROVEMENTS	GT	1,441,446	950,000	950,000	950,000	950,000	950,000	4,750,000	4,750,000	17,221,718
D7	204062	TREELINE AVE-S AIRPORT ENTR/ DANIELS PKWY	GT	1,535,017	0	721,000	0	0	0	721,000	0	2,261,000
D7	204068	TREELINE EXT NORTH/DANIELS-COLONIAL	I-3,GT,A	189,545	0	1,600,000	1,750,000	6,910,000	2,602,000	12,862,000	0	13,062,000
CW	204086	URBAN STREET LIGHTING	A	0	983,000	958,000	982,000	976,000	1,078,000	4,977,000	569,000	5,546,000
B5	206045	US 41@ WESTERN ACRES INTERSECTION	GT	100,000	0	0	0	0	0	0	0	100,000
C4	204601	VETERANS MEMORIAL PARKWAY EXTENSION	E,A	7,720,703	1,000,000	0	0	0	0	1,000,000	0	11,345,551
C4	205020	VETERNS MEMORIAL PARKWAY-SKYLINE E OF CHIQUITA	S	3,411,075	0	0	0	0	0	0	0	3,411,075
G7	204071	WEST TERRY STREET WIDENING	I-11,A	2,590,000	0	0	0	0	0	0	0	2,590,000
<b>DEPT OF TRANSPORTATION TOTAL</b>				<b>\$ 132,695,374</b>	<b>\$ 67,504,300</b>	<b>\$ 48,767,900</b>	<b>\$ 42,289,700</b>	<b>\$ 37,230,700</b>	<b>\$ 24,810,000</b>	<b>\$ 220,602,600</b>	<b>\$ 46,862,000</b>	<b>\$509,255,696</b>

\* Equals all prior year(s) expenditures plus current and future year(s) budget

**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 02/03 - 06/07	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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**UTILITIES**

E8	207140	AIRPORT HAUL ROAD	E	\$ 150,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 150,000
D8	207000	AIRPORT SEWER DISTRICT	D,E	5,494,400	800,000	3,500,000	0	0	0	4,300,000	17,600,000	27,644,567
D7	207131	AIRPORT SEWER TRANSMISSION SYSTEM	D	2,500,000	1,000,000	0	0	0	0	1,000,000	0	3,500,000
E7	207142	ALICO ROAD & I-75 INTERCHANGE	E	0	50,000	0	2,322,000	0	0	2,372,000	0	2,372,000
E7	207103	ALICO ROAD WATER MAIN RELOCATION	D	3,823,124	0	0	0	0	0	0	0	3,884,000
E6	207143	ALICO ROAD WTR MAIN RELOC/ METRO PKWAY EXT.	E	0	1,400,000	0	0	0	0	1,400,000	0	1,400,000
E8	207085	AQUIFER STORAGE & RECOVERY WELLS	E	108,973	0	0	0	0	0	0	0	2,700,065
B6	207110	ASR WELLS @ NORTH RESERVOIR	E	171,639	150,000	0	0	0	0	150,000	0	619,041
CW	207111	AUTOMATED FLUSHING DEVICES	E	35,000	35,000	0	0	0	0	35,000	0	70,000
CW	207112	BACKFLOW PREVENTION DEVICES	E	35,000	50,000	0	0	0	0	50,000	0	91,435
E5	207132	BEACH PLANT IMPROVEMENTS/TRAINING ROOM	E	35,000	0	0	0	0	0	0	0	35,000
D6	207422	BILL INSERTER	E	0	75,000	0	0	0	0	75,000	0	75,000
B6	207144	BUS 41 LINE UPGRADE-LITTLETON/SHELL FACTORY	E	0	200,000	0	0	0	0	200,000	0	200,000
B6	207145	BUS 41 WATERLINE REL-MARIANNA/ LITTLETON	E	0	400,000	0	0	0	0	400,000	0	400,000
B6	207040	BUSINESS 41 WATERLINE EXTENSION	E	10,715	0	0	0	0	0	0	0	156,079
CW	207413	CHLORINE SYSTEM IMPROVEMENTS	E	1,438,854	0	0	0	0	0	0	0	1,485,000
E5	207251	COASTAL ESTATES GRAVITY LINE	E	20,210	0	0	0	0	0	0	0	34,687
D6	207420	COLLEGE PARKWAY CUSTOMER SERVICE BUILDING	E	939,094	0	0	0	0	0	0	0	901,802
F7		CORKSCREW ROAD & I-75 INTERCHANGE	E	0	0	50,000	500,000	0	0	550,000	0	587,292
F7		CORKSCREW ROAD -BEN HILL TO THE HABITAT	E	0	0	350,000	0	0	0	350,000	0	350,000
E8	207114	CORKSCREW WTP EXPANSION	E	12,147,184	0	0	0	0	0	0	0	12,352,991
E8		CORKSCREW WTP EXPANSION TO 20 MGD	D	0	0	0	0	0	0	0	13,501,000	13,501,000
E8	207091	CORKSCREW WTP MAIN IMPROVEMENTS	D,E	0	0	0	0	0	0	0	4,975,657	4,975,657
E8	207113	CORKSCREW WTP WELLFIELD CHECK VALVES	E	125,000	50,000	0	0	0	0	50,000	0	175,000
E8		CORKSCREW WTP WELLFIELD IMPRVMENTS	D	0	0	0	0	0	0	0	9,750,000	9,750,000
E8	207097	CORKSCREW WTP WELLFIELD-ALICO ROAD	E	2,500,000	0	0	0	0	0	0	0	2,500,000
D6	207427	CUSTOMER SERVICE BLDG REMODEL-COLLEGE PKWY	E	0	15,000	0	0	0	0	15,000	0	15,000
TBD		CUSTOMER SERVICE BUILDING-S LEE COUNTY	E	0	0	0	750,000	0	0	750,000	0	750,000
D6	207423	CUSTOMER SERVICE FURN, PHONE & MISC EQUIP	E	0	139,000	0	0	0	0	139,000	0	139,000
D5	207119	CYPRESS LAKE DRIVE WATER & SEWER LINE RELOCATION	E	761,428	0	0	0	0	0	0	0	800,000
D7	207146	DANIELS PARKWAY & I-75 INTERCHANGE	E	0	50,000	0	1,700,000	0	0	1,750,000	0	1,750,000
D7	207232	DANIELS PARKWAY MASTER PUMP STATION	E	459,707	0	0	0	0	0	0	0	500,000
D6	207428	DATA CONVERSION FROM LGFILES TO LCFILES	E	0	100,000	0	0	0	0	100,000	0	100,000
CW	207414	DAY TANK MODIFICATIONS	E	8,503	0	0	0	0	0	0	0	10,000
E5		DEEP INJECTION WELL - #2	E	0	0	0	0	0	0	0	4,000,000	4,000,000
A5	207120	DEL VERA WATERMAIN EXTENTION	E	797,520	0	0	0	0	0	0	0	800,000

\* Equals all prior year(s) expenditures plus current and future year(s) budget

**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF	PROJ	PROJECT NAME	FUND.	CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
COORD	#		SRC.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU												

**UTILITIES - Continued**

CW	207416	DOT PROJECT UTILITY RELOCATIONS	E	\$ 522,300	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000	\$ 2,500,000	\$ 5,536,792
B6	207121	DUNBAR FIRE PROTECTION IMPROVEMENTS	E	380,000	0	0	0	0	0	0	0	380,000
B7	207233	EAST LEE COUNTY FORCE MAIN REPLACEMENT	E	0	200,000	0	0	0	0	200,000	0	200,000
CW	207429	ELECTRICAL EQUIP UPGRADES & REPLACEMENT	E	0	100,000	50,000	50,000	50,000	0	250,000	0	250,000
D5	207260	FIESTA VILLAGE EFFLUENT STORAGE TANK	E	1,130,370	0	0	0	0	0	0	0	1,315,992
D5	207243	FIESTA VILLAGE REUSE INTERCONNECT	E,G	1,421,914	0	0	0	0	0	0	0	2,236,000
D5	207269	FIESTA VILLAGE REUSE VALVE CONTROL, SCADA	E	0	200,000	0	0	0	0	200,000	0	200,000
D5	207244	FIESTA VILLAGE WWTP EXPANSION	E,D	4,693,999	0	0	0	0	0	0	0	5,962,205
CW	207092	FIRE HYDRANT VALVE INSTALLATION	E	611,557	350,000	350,000	350,000	350,000	0	1,400,000	0	2,011,557
CW	207122	FLUORIDATION SYSTEM FOR THE FORMER FCWC WTP	E	650,000	0	0	0	0	0	0	0	650,000
CW	207098	FLUORIDATION SYSTEM-WATER TRMT PLANTS	E	5,822	0	0	0	0	0	0	0	561,136
E5	207224	FMB SPLITTER BOX REHAB & FLOW CONTROLS	E	116,341	200,000	0	0	0	0	200,000	0	350,000
E5	207271	FMB WWTP BELT PRESS REFURBISHMENT	E	0	80,000	0	0	0	0	80,000	0	80,000
E5	207234	FMB WWTP EXPANSION	E	43,214	0	0	0	0	0	0	0	3,195,862
E5	207261	FMB WWTP FILTRATION SYSTEM REPLACEMENT	E	1,625,000	0	0	0	0	0	0	0	1,625,000
E5	207272	FMB WWTP GRAVITY BELT THICKNER REFURBISHMENT	E	0	60,000	0	0	0	0	60,000	0	60,000
E5		FMB WWTP OFFICE/ADMIN BLDG	E	0	0	60,000	0	0	0	60,000	0	60,000
E5		FMB WWTP SECOND EQ TANK	E	0	0	0	0	0	0	0	1,500,000	1,500,000
E5	207133	FMB WWTP TRANSFER PUMPS UPGRADE	E	400,000	0	0	0	0	0	0	0	400,000
D5	207270	FORCEMAIN TO PS 393 REPLACEMENT	E	0	310,000	0	0	0	0	310,000	0	310,000
CW	207134	FORCEMAIN VALVE INSTALLATION & REPLACEMENT	E	50,000	50,000	50,000	50,000	50,000	50,000	250,000	100,000	400,000
C8	207273	GATEWAY WWTP CHLORINE SYSTEM IMPROVEMENTS	E	0	250,000	0	0	0	0	250,000	0	250,000
CW	204040	GIS/SURVEY CONTROL	E	53,293	0	0	0	0	0	0	0	621,424
D5		GLADIOLUS - PINE RIDGE TO WINKLER W/S RELOC	E	0	0	2,209,000	0	0	0	2,209,000	0	2,209,000
CW	207421	GPS SYSTEM ACQUISITION		44,755	0	0	0	0	0	0	0	44,755
E7	207106	GREEN MEADOWS WELLFIELD EMER GENERATOR	D	497,901	0	0	0	0	0	0	0	500,000
E7	207125	GREEN MEADOWS WELLFIELD ROADWAY	E	60,000	0	0	0	0	0	0	0	60,000
E7	207104	GREEN MEADOWS WTP IMPROVEMENTS	D,E	450,000	1,000,000	0	0	0	0	1,000,000	0	1,450,000
E7	207150	GREEN MEADOWS WTP WELL PUMPING SYS IMPROV	E	0	350,000	100,000	0	0	0	450,000	0	450,000
E8	207105	GREEN MEADOWS/CORKSCREW INTERCONNECT	G,D	5,699,657	4,300,143	0	0	0	0	4,300,143	0	10,000,000
CW	207247	INFLOW AND INFILTRATION IMPROVEMENTS	E	596,809	450,000	450,000	450,000	450,000	450,000	2,250,000	0	3,012,916
CW	207248	INFLOW AND INFILTRATION REHABILITATION	E	622,344	0	0	0	0	0	0	0	810,000
CW	207430	INSTRUMENTATION UPGRADES & IMPROVEMENTS	E	0	50,000	50,000	50,000	50,000	50,000	250,000	0	250,000
D7	207258	JETPORT MASTER PUMP STATION & FORCE MAIN	E	91,789	0	0	0	0	0	0	0	397,523
CW	207264	LARGE WATER METER REPLACEMENTS	E	350,000	350,000	350,000	350,000	350,000	0	1,400,000	0	1,750,000
CW	207126	LIME SLAKER REPLACEMENTS	E	120,000	200,000	0	0	0	0	200,000	0	320,000
F6	207231	MAIN ST. MASTER PUMP STATION REHAB	E	365,811	200,000	0	0	0	0	200,000	0	670,000
CW	207206	MANHOLE REHABILITATION & RECONSTRUCT	E	468,641	300,000	300,000	300,000	300,000	300,000	1,500,000	0	2,505,465
E5	207252	MATANZAS PASS FORCE MAIN	E	191,065	860,000	0	0	0	0	860,000	0	1,051,065

\* Equals all prior year(s) expenditures plus current and future year(s) budget

**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 02/03 - 06/07	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU

**UTILITIES - Continued**

C3	207253	MATLACHA SUBAQUAEUS FORCEMAIN REPLACEMENT	E	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000
D6	207226	METRO PKWY FORCE MAIN RELOC/UPGRADE	E	100,000	700,000	0	0	0	0	700,000	0	803,675
D5	207109	MINERS CORNER RESERVOIR REPLACEMENT	D	288,424	0	0	0	0	0	0	0	601,951
C7	200726	MLK JR. UTILITIES RELOCATION	E	2,715	0	0	0	0	0	0	0	189,435
CW	207147	NEW FIRE HYDRANT INSTALLATIONS	E	0	200,000	0	0	0	0	200,000	0	200,000
A7	207084	NORTH LEE COUNTY WATER TREATMENT PLANT	D,E	27,470,646	0	0	0	0	0	0	0	31,765,972
CW	207227	ODOR CONTROL DEVICES AT PUMP STATIONS	E	200,000	100,000	100,000	100,000	100,000	100,000	500,000	0	874,179
E5	207254	ODOR CONTROL SYSTEM FMB WWTP	E	0	0	0	0	0	0	0	700,000	700,000
B8	207265	OLGA WTP RESERVOIR & PLANT IMPROVEMENTS	D,E	7,500,000	2,000,000	0	0	0	0	2,000,000	0	9,500,000
C6		ORTIZ AVE-COLONIAL TO BALLARD WATER RELOC	E	0	0	0	1,875,000	0	0	1,875,000	0	1,875,000
CW	207223	PACKAGE PLANT REHAB & RECONSTRUCT	E	50,000	0	0	0	0	0	0	0	57,710
D6	207127	PAGE PARK WATERLINE IMPROVEMENTS	E	0	150,000	0	0	0	0	150,000	0	150,000
B2	207238	PINE ISLAND SEWER TRANSMISSION SYSTEM	E	20,126	0	1,500,000	0	0	0	1,500,000	0	1,520,126
D3	207220	PINE ISLAND WASTE WATER PLANT	E	265,972	0	0	0	0	0	0	0	7,563,847
D3	207262	PINE ISLAND WWTP DEEP INJECTION WELLS	E	400,000	2,500,000	0	0	0	0	2,500,000	0	2,900,000
D3	207239	PINE ISLAND WWTP EXPANSION	E	0	0	0	500,000	0	0	500,000	0	500,700
D3	207240	PINE ISLAND WWTP REUSE SYSTEM	E	400,000	0	0	0	0	0	0	0	730,331
CW	207417	PLANT PUMPING IMPROVEMENTS	E	279,331	250,000	0	0	0	0	250,000	0	650,000
CW	207135	PORTABLE GENERATOR - PUMP STATIONS	E	100,000	200,000	300,000	100,000	200,000	0	800,000	0	900,000
CW	207207	PUMP STATION REHABILITATION & RECONST.	E	1,415,523	750,000	750,000	750,000	750,000	750,000	3,750,000	3,750,000	10,419,239
E5	207217	REUSE SYSTEM IMPROVEMENTS	E	109,381	100,000	100,000	100,000	100,000	100,000	500,000	250,000	1,487,101
CW	207136	REUSE SYSTEM STORAGE FEASIBILITY STUDY	E	200,000	0	0	0	0	0	0	0	200,000
E5	207259	RSW WW PUMP STATION/FORCE MAIN	E	153,053	0	0	0	0	0	0	0	486,600
CW	207116	SAMPLING STATIONS	E	25,000	25,000	0	0	0	0	25,000	0	50,000
E5		SAN CARL.BLVD.RELOC.SUMM/GLAD(FDOT)	E	0	0	0	0	0	0	0	2,500,000	2,500,000
CW	207424	SCADA UPGRADES & IMPROVEMENTS	E	0	150,000	150,000	150,000	150,000	150,000	750,000	0	750,000
CW	207200	SEWER - SMALL PROJECTS	E	104,690	200,000	100,000	100,000	100,000	100,000	600,000	500,000	1,506,583
CW	207255	SEWER EASEMENT ACQUISITION	E	197,125	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,200,000
CW	207208	SEWER TRANS SYSTEM IMPROVE.	E	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,685,776
C6	207100	SR 739 WATERLINE RELOCATION	E	64,147	420,000	0	105,500	0	0	525,500	0	645,500
B6	207266	SR 78 WTRLINE RELOC-SLATER TO I75	E	30,000	50,000	1,800,000	0	0	0	1,850,000	0	1,880,000
CW	207219	STORMWATER INFLOW PROTECTION	E	100,561	50,000	50,000	50,000	50,000	50,000	250,000	0	372,000
C6	207425	SUMMERLIN RD-BOY SCOUT TO UNIVERSITY W/S RELOC	E	0	250,000	0	0	0	0	250,000	0	250,000
D6		TREELINE AVE EXT-DANIELS TO COLONIAL WTR RELOC	E	0	0	30,000	400,000	0	0	430,000	0	430,000
CW	207137	WASTEWATER COLLECTION SYSTEM PUMP REPLACEMENT	E	100,000	200,000	100,000	100,000	100,000	100,000	600,000	0	700,000
E5	207229	WASTEWATER SYSTEM IMPROVEMENTS	E	464,627	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,633,174
CW	207138	WASTEWATER TREATMENT PLANT IMPROVEMENTS	E	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	0	1,200,000
CW	207117	WATER EASEMENT ACQUISITION	E	125,000	75,000	75,000	75,000	75,000	75,000	375,000	375,000	875,000
CW	207267	WATER QUALITY MONITORING	E	40,000	80,000	0	0	0	0	80,000	0	120,000

\* Equals all prior year(s) expenditures plus current and future year(s) budget



**FISCAL 2003 BUDGET**

**FY02/03-06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 06/07	CIP BUDGET FY 02/03 - 06/07	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU

**UTILITIES - Continued**

CW	207094	WATER SYSTEM IMPROVEMENTS	E	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000	\$ 1,000,000	\$ 2,365,110
A7	207128	WATER TRANSMISSION LINE-NLCWTP	E	1,500,000	0	0	0	0	0	0	0	1,500,000
CW	207086	WATER TRANSMISSION SYSTEM IMPROVEMENTS	E	632,240	300,000	300,000	300,000	300,000	300,000	1,500,000	1,500,000	4,122,481
CW	207268	WATER TREATMENT PLANT IMPROVEMENTS	E	200,000	350,000	350,000	300,000	300,000	300,000	1,600,000	0	1,800,000
CW	207152	WATER VALVE INSTALLATION & REPLACEMENT	E	0	50,000	50,000	50,000	50,000	50,000	250,000	0	250,000
D6		WATER/SEWER LINE RELOC-SUMMERLIN RD. WIDENING	E	0	0	100,000	800,000	0	0	900,000	0	900,000
E7	207426	WATER/SEWER LINE RELOC-THREE OAKS EXT	E	0	250,000	0	0	0	0	250,000	0	250,000
D6	207418	WATER/SEWER LINE RELOC-TREELINE AVE. EXTEN.	E	350,000	0	0	0	0	0	0	0	350,000
CW	207082	WATERLINE EXTENSIONS	E	297,426	150,000	150,000	150,000	150,000	150,000	750,000	750,000	2,136,476
B5	207419	WATERLINE RELOC. FOR THE PONDELLA RD. WIDENING	E	190,260	175,000	0	0	0	0	175,000	0	375,000
E6	207257	WATERLINE RELOCATION US 41 S. OF ALICO ROAD	E	25,397	0	0	0	0	0	0	0	254,872
CW	207062	WATER-SMALL PROJECTS	E	100,000	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,526,437
C5	207107	WATERWAY ESTATES INTERCONNECT	D,G	5,128	0	0	0	0	0	0	0	75,000
C5	207139	WATERWAY ESTATES REUSE CONNECTION TO CITY C.C.	E	200,000	0	0	0	0	0	0	0	200,000
C5	207256	WATERWAY ESTATES REUSE STORAGE	E	650,000	0	0	0	0	0	0	0	650,000
B5	207148	WATERWAY ESTATES WTP ADMINISTRATION BLDG	E	0	60,000	0	0	0	0	60,000	0	60,000
CW	207149	WELL REDEVELOPMENT/UPGRADE & REBUILD	E	0	350,000	350,000	100,000	100,000	100,000	1,000,000	0	1,000,000
E8	207118	WELLFIELD MONITORS	E	20,000	0	0	0	0	0	0	0	20,000
CW	207151	WTR TREATMENT PLTS & RESERVOIRS SECURITY SYS	E	0	200,000	0	0	0	0	200,000	0	200,000
CW	207274	WWTP ODOR CONTROL SYSTEM IMPROVEMENTS	E	0	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,000,000
<b>UTILITIES TOTAL</b>				<b>\$ 98,000,705</b>	<b>\$ 26,309,143</b>	<b>\$ 15,824,000</b>	<b>\$ 14,577,500</b>	<b>\$ 5,725,000</b>	<b>\$ 4,775,000</b>	<b>\$ 67,210,643</b>	<b>\$ 68,751,657</b>	<b>\$ 263,520,583</b>

\* Equals all prior year(s) expenditures plus current and future year(s) budget

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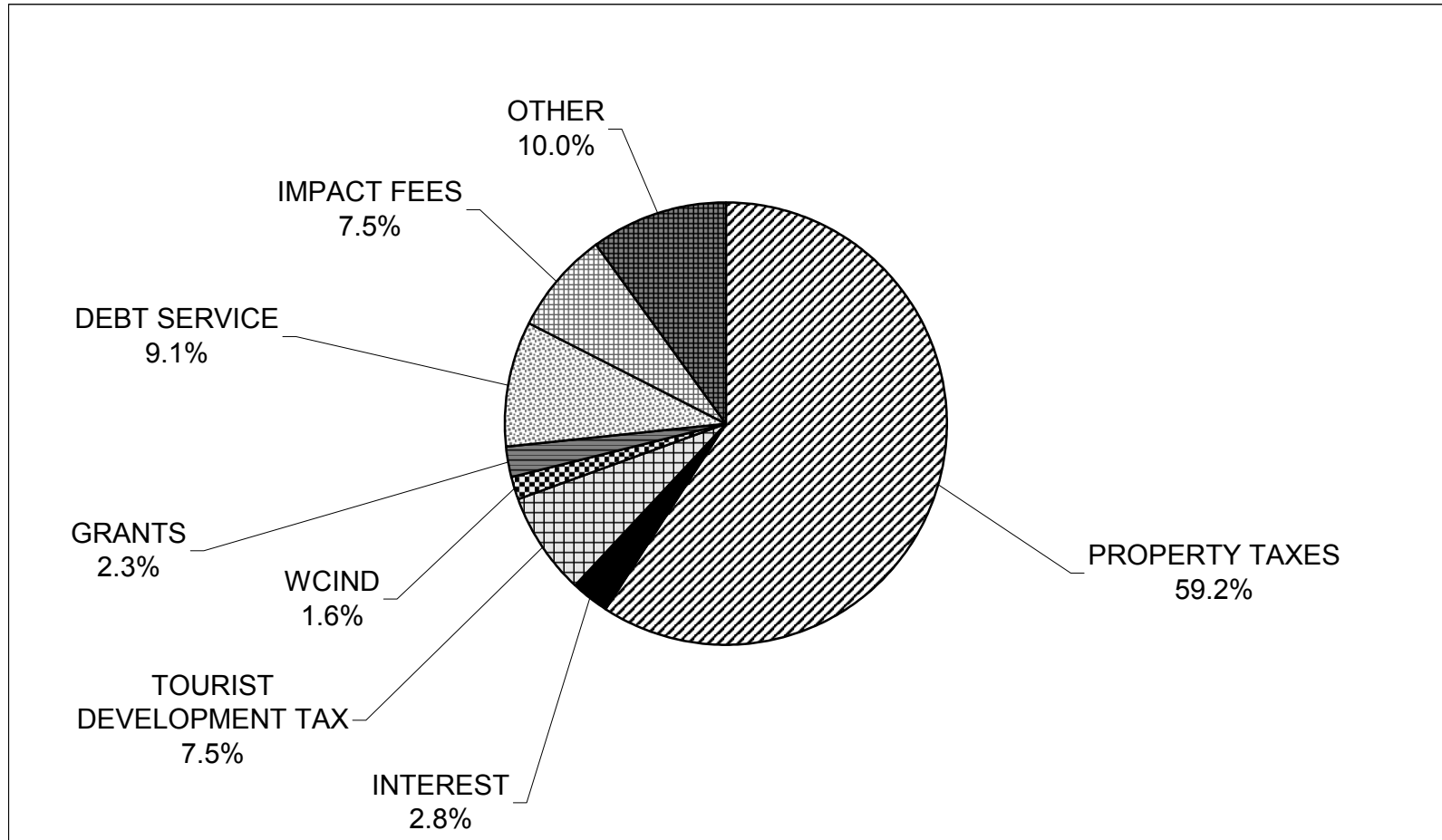


*FISCAL 2003 BUDGET*



*FISCAL 2003 BUDGET*

**NON-TRANSPORTATION REVENUES  
(EXCLUDES ENTERPRISE REVENUES)  
FY02/03 - FY06/07**



**FISCAL 2003 BUDGET**

**NON-TRANSPORTATION AND NON-ENTERPRISE FUND**

**FY 02/03 – FY 06/07**

**REVENUES AND EXPENDITURES**

AD VALOREM - TDC - IMPACT FEE FUNDED  
IN THOUSANDS OF DOLLARS (000)

REF. #	REVENUE	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
1	AD VALOREM (.5124) (30100)	\$17,957	\$19,393	\$20,945	\$22,620	\$24,430	\$105,345	\$149,665	\$255,010
3	CONSERVATION 2020 (.5000) (30103)	17,522	18,924	20,438	0	0	56,884	0	56,884
4	INTEREST (30100)	1,150	1,208	1,268	1,331	1,398	6,354	6,354	12,709
5	INTEREST (30103)	15	160	168	176	185	705	0	705
6	INTEREST - COMMUNITY PARKS (186)	138	78	77	78	80	451	451	902
7	INTEREST - REGIONAL PARKS (187)	80	46	47	48	49	269	269	538
8	TOURIST DEV. TAX (33% of Collections) @ 95% (30101)	3,894	3,991	4,091	4,193	4,298	20,468	22,769	43,237
9	TRANSFER FROM FUND 20760 (RACING TAX) (30100)	223	223	223	223	223	1,115	1,115	2,230
10	WCIND GRANT (30100)	900	900	900	900	900	4,500	4,500	9,000
11	OTHER GRANT REVENUES FOR PROJECTS (30100)	1,249	3,336	586	527	644	6,342	15,896	22,238
12	REVENUES FROM THE CITIES FOR PROJECTS (30100) (BS & FMB)	26	38	40	42	44	190	1,841	2,031
13	SOUTHWEST FLORIDA INTERNATIONAL AIRPORT FUNDED	0	0	0	0	113	113	0	113
14	MSBU FUNDS FOR PROJECTS (30100)	315	726	43	29	142	1,255	596	1,851
15	STADIUM R & R (30102)	193	120	120	120	620	1,173	600	1,773
16	BUILDING INSPECTORS BUILDING (15501 PORTION)	487	0	0	0	0	487	0	487
17	DEBT SERVICE FUNDED	6,051	12,782	6,082	0	0	24,915	0	24,915
18	TRANSFER FROM FUND 00100 FOR SHORTAGE	14,202	0	0	0	0	14,202	0	14,202
19	TRANSFER FROM FUND 15500 FOR URBAN ST. LIGHTING	983	958	982	976	1,078	4,977	569	5,546
20	FBIP PROJECT FUNDS (20290330104)	50	1,520	310	295	50	2,225	2,055	4,280
21	SALE OF SURPLUS PROPERTY (20861730100)	200	200	200	200	200	1,000	750	1,750
22	LOAN REIMBURSEMENT-CIVIC CENTER (30100)	10	10	10	10	10	50	50	100
23	T&T DEVELOP. SENSITIVE LAND SALES-(Exp 6/06) (30100)	150	150	150	95	0	545	0	545
24	COMMUNITY IMPACT FEES (186) Excludes BS & FMB	2,459	2,508	2,558	2,610	2,662	12,797	12,797	25,593
25	REGIONAL IMPACT FEES (187) Excludes BS & FMB	1,500	1,530	1,561	1,592	1,624	7,806	7,806	15,612
26	<b>TOTAL NEW REVENUES</b>	<b>\$69,754</b>	<b>\$68,801</b>	<b>\$60,798</b>	<b>\$36,066</b>	<b>\$38,749</b>	<b>\$274,168</b>	<b>\$228,083</b>	<b>\$502,251</b>
27	FUND BALANCES								
28	CAPITAL PROJECTS (30100)	\$ 3,041	\$ 139	\$ 3,507	\$ 13,642	\$ 21,069			
29	CAPITAL PROJECTS TDC (30101) Excludes Hurricane Res.	3,338	3,192	277	2,922	5,745			
30	CONSERVATION 2020 (30103)	0	3,614	7,968	13,225	13,202			
31	COMMUNITY PARK IMPACT (186)	1,132	113	89	113	114			
32	REGIONAL PARK IMPACT (187)	0	111	137	144	84			
33	<b>TOTAL REVENUES</b>	<b>\$77,265</b>	<b>\$75,970</b>	<b>\$72,776</b>	<b>\$66,113</b>	<b>\$78,962</b>			

**FISCAL 2003 BUDGET**

**NON-TRANSPORTATION AND NON-ENTERPRISE FUND**

**FY 02/03 – FY 06/07**

**REVENUES AND EXPENDITURES**

AD VALOREM - TDC - IMPACT FEE FUNDED  
IN THOUSANDS OF DOLLARS (000)

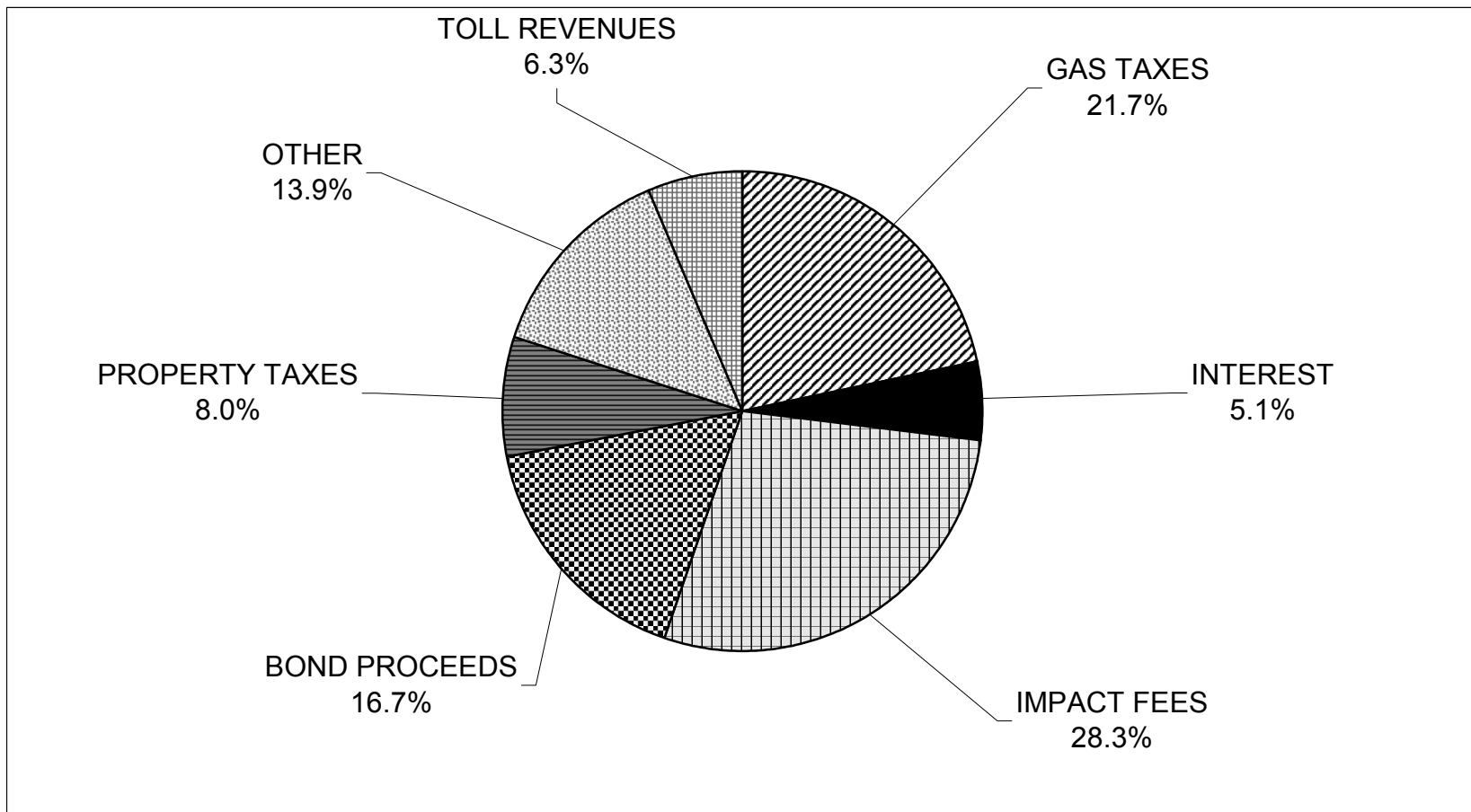
REF. #	EXPENSES	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
34	<b>NON PROJECT RELATED</b>								
35	RESERVES - 30100 (10% OF ALL 30100 EXPENSES)	\$3,569	\$2,071	\$1,290	\$1,683	\$1,687	\$10,299	\$5,909	\$16,209
36	PROPERTY APPRAISER FEES (30100)	145	388	419	452	489	1,893	2,993	4,886
37	PROPERTY APPRAISER FEES (CONSERV 2020) (30103)	145	378	409	0	0	932	0	932
38	TAX COLLECTOR FEES (30100)	351	388	419	452	489	2,099	2,993	5,092
39	TAX COLLECTOR FEES (CONSERV 2020) (30103)	342	378	409	0	0	1,129	0	1,129
40	TAX INCREMENT (CITIES) (GC5190330100)	117	121	124	128	132	621	640	1,261
41	BEACH TRANSFER MAINTENANCE (30101 TO 00100)	761	659	659	659	659	3,397	3,295	6,692
42	CAPITAL PROGRAM TRANSFER TO 17400 (30101)	100	100	100	100	100	500	500	1,000
43	REPAYMENT TO GENERAL FUND FROM 18602	128	130	133	136	138	665	713	1,377
44	REPAYMENT TO GENERAL FUND FROM 18640	100	102	104	106	108	520	548	1,068
45	IMPACT FEE CREDITS - COMMUNITY PARKS (186)	50	50	50	50	50	250	250	500
46	TOTAL NON PROJECT REALTED	\$ 5,808	\$ 4,765	\$ 4,115	\$ 3,766	\$ 3,851	\$22,305	\$ 17,841	\$ 40,146
47	<b>BALANCE REMAINING FOR PROJECTS</b>	<b>71,457</b>	<b>71,205</b>	<b>68,661</b>	<b>62,347</b>	<b>75,111</b>			
48									
49	<b>PROJECT RELATED</b>								
50	COMMUNITY PARK IMPACT FEE FUNDED (186)	\$ 3,350	\$ 2,334	\$ 2,331	\$ 2,401	\$ 2,457	\$ 12,873	\$ 9,025	\$ 21,898
51	REGIONAL PARK IMPACT FEE FUNDED (187)	1,469	1,550	1,600	1,700	1,500	7,819	500	8,319
52	TDC FUNDED (30101)	3,179	6,147	687	612	605	11,230	9,900	21,130
53	WCIND GRANTS (30100)	900	900	900	900	900	4,500	4,500	9,000
54	GRANT FUNDED PORTION OF PROJECTS (30100)	1,249	3,336	586	527	644	6,342	15,896	22,238
55	CITY FUNDED PORTION OF PROJECTS (30100) (BS & FMB)	26	38	40	42	44	190	1,841	2,031
56	SOUTHWEST FLORIDA INTERNATIONAL AIRPORT FUNDED	0	0	0	0	113	113	0	113
57	MSBU FUNDED PORTION OF PROJECTS (30100)	315	726	43	29	142	1,255	596	1,851
58	CONSERVATION 2020 (30103)	13,236	13,773	14,331	0	0	41,340	0	41,340
59	CONSERVATION 2020 LAND MANAGEMENT (30103 TO 30105)	200	200	200	200	200	1,000	1,000	2,000
60	FBIP UNIDENTIFIED PROJECTS and VARIOUS PROJECTS (3010)	50	1,520	310	295	50	2,225	2,055	4,280
61	STADIUM R & R (30102)	193	120	120	120	620	1,173	600	1,773
62	BUILDING INSPECTORS BUILDING (15501 PORTION)	487	0	0	0	0	487	0	487
63	DEBT FUNDED PROJECTS	6,051	12,782	6,082	0	0	24,915	0	24,915
64	DOT -URBAN STREET LIGHTING (15500)	983	958	982	976	1,078	4,977	569	5,546
65	AD VALOREM FUNDED (30100)								
66	PARKS & RECREATION	3,977	2,412	1,960	6,870	5,075	20,294	9,360	29,654
67	GOVERNMENT FACILITIES	22,136	7,114	5,128	2,530	2,076	38,984	8,272	47,256
68	DOT - LANDSCAPING ( VARIOUS PROJECTS)& GIS	3,786	3,703	1,686	3,410	3,070	15,655	6,493	22,148
69	DOT - ROADWAY BEAUTIFICATION (206024)	196	205	214	223	231	1,069	1,000	2,069
70	COUNTY LANDS	450	455	460	345	350	2,060	1,550	3,610
71	MARINE SERVICES (AD VALOREM PORTION)	60	0	0	0	0	60	0	60
72	WATER RESOURCES (ADVALOREM PORTION)	2,007	960	960	960	3,273	8,160	4,800	12,960
73	TOTAL AD VALOREM	32,612	14,849	10,408	14,338	14,075	86,282	31,475	117,757
74	<b>TOTAL PROJECTS</b>	<b>\$64,300</b>	<b>\$59,233</b>	<b>\$38,620</b>	<b>\$22,140</b>	<b>\$22,428</b>	<b>\$206,721</b>	<b>\$77,957</b>	<b>\$284,678</b>

*FISCAL 2003 BUDGET*



*FISCAL 2003 BUDGET*

**TRANSPORTATION  
REVENUES  
FY02-03 TO FY06-07**



**FISCAL 2003 BUDGET**

**TRANSPORTATION REVENUES AND EXPENDITURES**

**FY 02/03 – FY 06/07**

TRANSPORTATION IMPROVEMENTS  
IN THOUSANDS OF DOLLARS (000)

REF #	REVENUE	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	5 YEAR TOTAL	YEAR 6-10	10 YEAR TOTAL
1	FIVE CENT LOGT (Net of debt service)	\$ 3,077	\$ 3,169	\$ 3,264	\$ 3,362	\$ 3,463	\$ 16,336	\$ 18,938	\$ 35,275
2	SIX CENT LOGT (Net of debt service)	5,518	5,683	5,854	6,029	6,210	29,294	32,964	62,258
3	INTEREST (Fund 30700)	1,800	2,000	2,100	2,300	2,500	10,700	10,000	20,700
4	CIGP AGREEMENTS	2,730	3,125	0	0	0	5,855	0	5,855
5	TOLL REVENUES (CIP RELATED)	6,151	6,384	200	200	200	13,135	1,000	14,135
6	AD VALOREM (ROAD CIP RELATED)	3,982	3,908	1,900	3,633	3,301	16,724	7,493	24,217
7	MSTU FUNDED (STREETLIGHTING)	983	958	982	976	1,078	4,977	569	5,546
8	CITY OF FT MYERS PROJECT REIMBURSEMENT (4073)	3,053	0	0	0	0	3,053	0	3,053
9	DEVELOPER DONATIONS	7,327	7,903	0	0	0	15,230	0	15,230
10	IMPACT FEES (Excludes BS & FMB)	10,615	10,827	11,044	11,265	11,490	55,241	55,241	110,482
11	IMPACT FEE INTEREST	1,063	825	796	788	795	4,267	4,267	8,534
12	BOND PROCEEDS	13,716	0	21,442	0	0	35,158	0	35,158
13	<b>TOTAL NEW REVENUES</b>	<b>\$ 60,015</b>	<b>\$ 44,783</b>	<b>\$ 47,582</b>	<b>\$ 28,553</b>	<b>\$ 29,037</b>	<b>\$ 209,970</b>	<b>\$ 130,473</b>	<b>\$ 340,443</b>
14	FUND BALANCES								
15	TRANSPORTATION CAPITAL (Fund 30700)	\$ 16,021	\$ 13,872	\$ 10,104	\$ 10,326	\$ 1,456			
16	IMPACT FEES	26,762	15,395	13,065	12,695	7,037			
17	<b>TOTAL REVENUES</b>	<b>\$ 102,798</b>	<b>\$ 74,050</b>	<b>\$ 70,751</b>	<b>\$ 51,575</b>	<b>\$ 37,530</b>			

**FISCAL 2003 BUDGET**

**TRANSPORTATION REVENUES AND EXPENDITURES**

**FY 02/03 – FY 06/07**

TRANSPORTATION IMPROVEMENTS  
IN THOUSANDS OF DOLLARS (000)

REF #	EXPENDITURES	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	5 YEAR TOTAL	YEAR 6-10	10 YEAR TOTAL
18	<b>NON PROJECT RELATED</b>								
19	RESERVE REQ. FUND 30700 (\$750,000 OR 10%)	\$ 1,340	\$ 1,560	\$ 946	\$ 1,814	\$ 1,181	\$ 6,840	\$ 3,365	\$ 10,205
20	IMPACT FEE CREDITS	3,210	3,210	3,210	3,210	3,210	16,050	16,050	32,100
21	DEBT SERVICE PAYMENTS FROM IMPACT FEES	692	691	690	220	220	2,512	2,749	5,261
22	TRANSIT ALLOCATION	535	583	595	607	618	2,938	3,429	6,367
23	TOTAL NON PROJECT RELATED	\$ 5,777	\$ 6,044	\$ 5,440	\$ 5,851	\$ 5,228	\$ 28,340	\$ 25,593	\$ 53,933
24	<b>BALANCE REMAINING FOR PROJECTS</b>	<b>97,022</b>	<b>68,006</b>	<b>65,311</b>	<b>45,723</b>	<b>32,301</b>			
25	<b>PROJECT RELATED</b>								
26	IMPACT FEE FUNDED	\$ 18,894	\$ 10,081	\$ 8,311	\$ 14,281	\$ 8,425	\$ 59,992	\$ 4,150	\$ 64,142
27	OTHER								
28	TOLL REVENUE FUNDED	6,151	6,384	200	200	200	13,135	1,000	14,135
29	AD VALOREM PORTION (6024, Landscap, GIS)	3,982	3,908	1,900	3,633	3,301	16,724	7,493	24,217
30	MSTU PORTION (Streetlighting)	983	958	982	976	1,078	4,977	569	5,546
31	CITY OF FORT MYERS	3,053	0	0	0	0	3,053	0	3,053
32	DEVELOPER DONATIONS	7,327	7,903	0	0	0	15,230	0	15,230
33	DEBT FINANCED PROJECTS	13,716	0	21,442	0	0	35,158	0	35,158
35	307 FUNDED								
36	MAJOR ROADS AND BRIDGES	7,388	9,893	3,745	12,431	6,096	39,553	5,100	44,653
37	MINOR BRIDGES (#205714)	500	500	500	500	500	2,500	2,500	5,000
38	RESURFACE AND REBUILD (#204683)	3,200	3,200	3,200	3,200	3,200	16,000	16,000	32,000
39	TRAFFIC SIGNALS/INTERSECTIONS (#206713)	950	950	950	950	950	4,750	4,750	9,500
40	ENVIRONMENTAL MITIGATION (#204007)	60	60	60	60	60	300	300	600
41	LANDSCAPING & BEAUTIFICATION PROJECTS	300	0	0	0	0	300	0	300
42	BICYCLE/PEDESTRIAN FACILITIES (#206002)	1,000	1,000	1,000	1,000	1,000	5,000	5,000	10,000
43	TOTAL 307 REQUESTED	\$ 13,398	\$ 15,603	\$ 9,455	\$ 18,141	\$ 11,806	\$ 68,403	\$ 33,650	\$ 102,053
44	TOTAL IMPACT FEE REQUESTED	18,894	10,081	8,311	14,281	8,425	59,992	4,150	64,142
45	TOTAL "OTHER" REQUESTED	35,212	19,153	24,524	4,809	4,579	88,277	9,062	97,339
46	<b>TOTAL PROJECT EXPENDITURES</b>	<b>\$ 67,504</b>	<b>\$ 44,837</b>	<b>\$ 42,290</b>	<b>\$ 37,231</b>	<b>\$ 24,810</b>	<b>\$ 216,672</b>	<b>\$ 46,862</b>	<b>\$ 263,534</b>

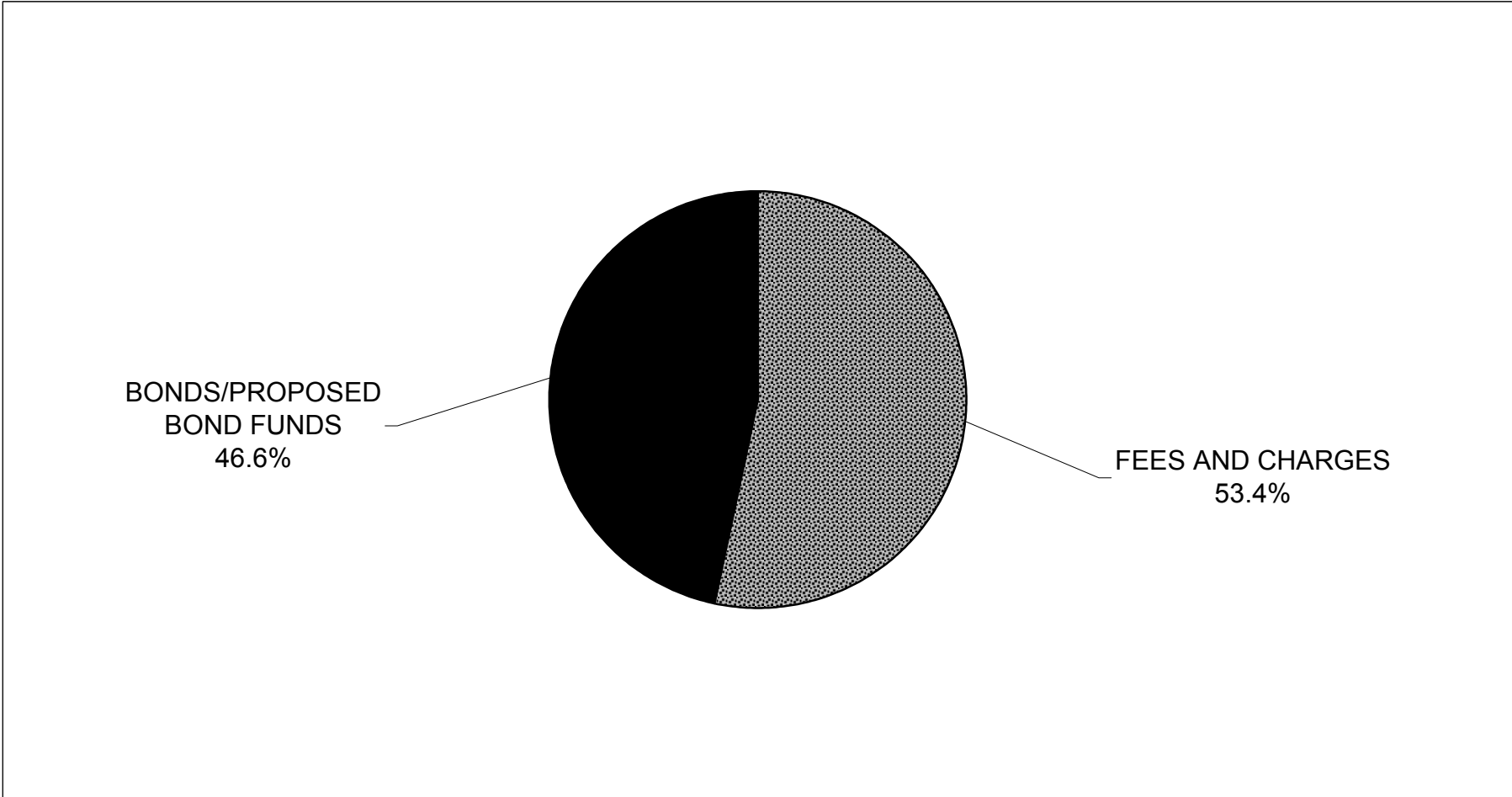


*FISCAL 2003 BUDGET*



*FISCAL 2003 BUDGET*

**ENTERPRISE FUND REVENUES  
(SOLID WASTE AND UTILITIES)  
FY02/03 - FY06/07**



*FISCAL 2003 BUDGET*

**ENTERPRISE FUND REVENUES  
FY 02/03 – FY 06/07**

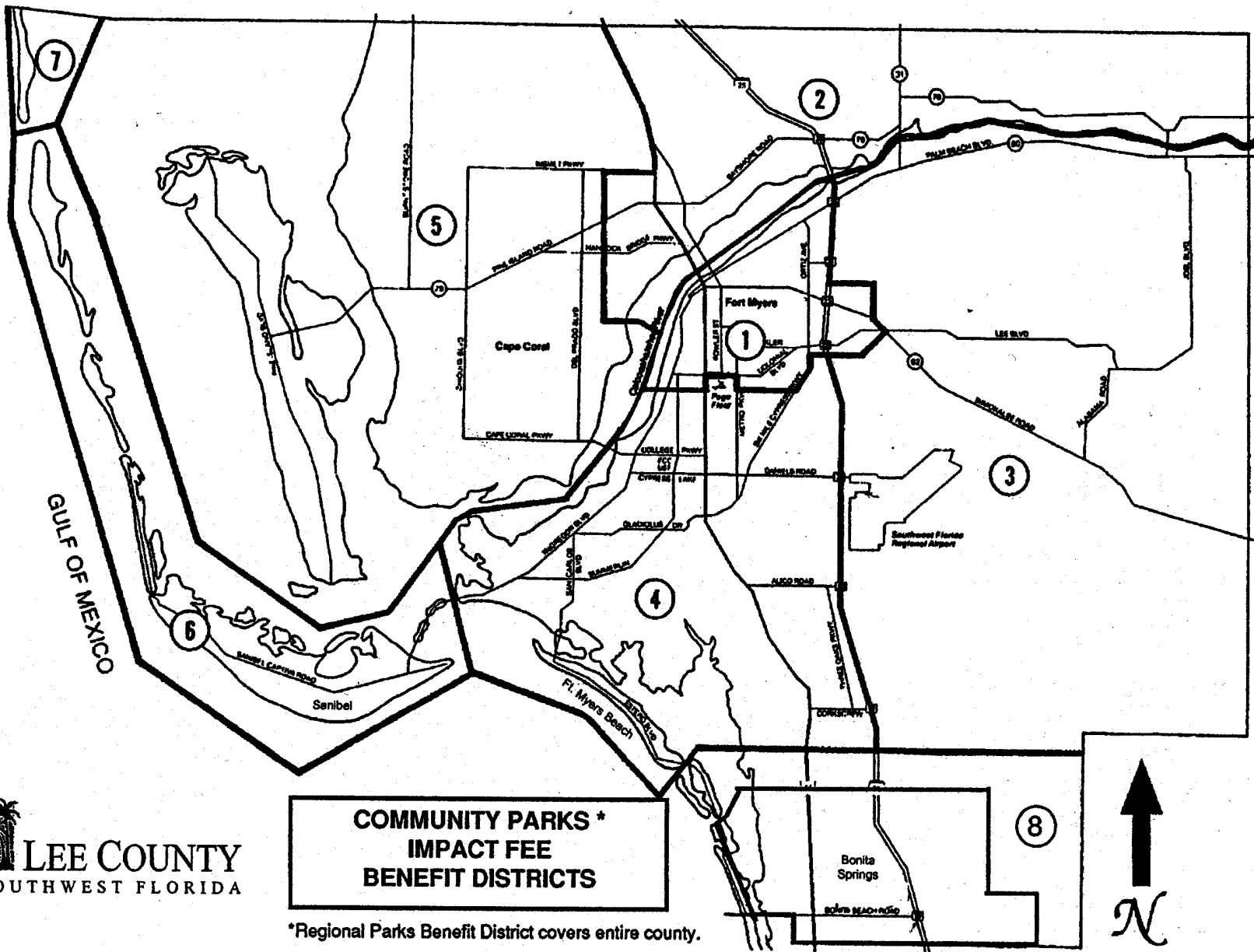
<b>SOLID WASTE AND UTILITIES</b>
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<b>REVENUES</b>
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	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
FEES AND CHARGES	\$26,859,143	\$18,424,000	\$15,027,500	\$ 5,825,000	\$ 4,875,000	\$ 71,010,643	\$ 59,001,657	\$130,012,300
BOND/PROP. BOND FUNDS	40,000,000	21,950,421	0	0	0	61,950,421	14,750,000	76,700,421
<b>TOTAL ENTERPRISE PROJECT AVAILABLE</b>	\$66,859,143	\$40,374,421	\$15,027,500	\$ 5,825,000	\$ 4,875,000	\$132,961,064	\$ 73,751,657	\$206,712,721

<b>EXPENDITURES</b>
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	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
<b>SOLID WASTE</b>								
SOLID WASTE	\$ 3,550,000	\$ 2,600,000	\$ 450,000	\$ 100,000	\$ 100,000	\$ 6,800,000		\$ 6,800,000
PROPOSED DEBT FINANCED	37,000,000	21,950,421	0	0	0	58,950,421	5,000,000	63,950,421
<b>SOLID WASTE TOTAL</b>	\$40,550,000	\$24,550,421	\$ 450,000	\$ 100,000	\$ 100,000	\$ 65,750,421	\$ 5,000,000	\$ 70,750,421
<b>UTILITIES</b>								
UTILITIES	\$23,309,143	\$15,824,000	\$14,577,500	\$ 5,725,000	\$ 4,775,000	\$ 64,210,643	\$ 59,001,657	\$123,212,300
PROPOSED DEBT FINANCED	3,000,000	0	0	0	0	3,000,000	9,750,000	12,750,000
<b>UTILITIES TOTAL</b>	\$26,309,143	\$15,824,000	\$14,577,500	\$ 5,725,000	\$ 4,775,000	\$ 67,210,643	\$ 68,751,657	\$135,962,300
<b>TOTAL ENTERPRISE EXPENDITURES</b>	\$66,859,143	\$40,374,421	\$15,027,500	\$ 5,825,000	\$ 4,875,000	\$132,961,064	\$ 73,751,657	\$206,712,721



**COMMUNITY PARKS \*  
IMPACT FEE  
BENEFIT DISTRICTS**

\*Regional Parks Benefit District covers entire county.



*FISCAL 2003 BUDGET*

## COMMUNITY PARK IMPACT FEE DISTRICTS

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES AND EXPENSES
--

DIST. 01--FT. MYERS	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	TOTAL
<b>IMPACT FEES</b>	6.0	6.1	6.2	6.4	6.5	31.2
INTEREST	0.2	0.2	0.2	0.2	0.2	0.9
FUND BAL.	6.3	12.5	18.8	25.2	31.8	
REV. TOTAL	<u>12.5</u>	<u>18.8</u>	<u>25.2</u>	<u>31.8</u>	<u>38.5</u>	
<b>PROJECTS:</b>						
SCHANDLER HALL PARK IMPROVE/LAND ACQ	12.0	6.0	6.0	6.0	7.0	37.0
TOTAL PROJECTS	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
RESERVES	12.5	18.8	25.2	31.8	38.5	

DIST. 02--NORTH FT MYERS/ALVA	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	TOTAL
<b>IMPACT FEES</b>	124.0	126.5	129.0	131.6	134.2	645.3
INTEREST	3.7	3.8	3.9	3.9	4.0	19.4
FUND BAL.	0.0	0.0	0.0	0.0	0.0	
REV. TOTAL	<u>127.7</u>	<u>130.3</u>	<u>132.9</u>	<u>135.5</u>	<u>138.2</u>	
<b>LESS:</b>						
LOAN REPAYMENT TO GENERAL FUND	127.7	130.3	132.9	135.5	138.2	664.7
NET AVAILABLE	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	
<b>PROJECTS:</b>						
TOTAL PROJECTS	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
RESERVES	0.0	0.0	0.0	0.0	0.0	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2003 BUDGET**

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES AND EXPENSES - Continued
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DIST. 03--EAST LEE COUNTY	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	TOTAL
<b>IMPACT FEES</b>	500.0	510.0	520.2	530.6	541.2	2,602.0
INTEREST	40.0	15.3	15.6	15.9	16.2	103.1
FUND BAL.	33.0	13.0	8.3	14.1	10.6	
REV. TOTAL	<u>573.0</u>	<u>538.3</u>	<u>544.1</u>	<u>560.6</u>	<u>568.1</u>	
<b>PROJECTS:</b>						
VETERANS PARK MASTER PLAN/IMPROVEMENTS	560.0	530.0	530.0	550.0	560.0	2,730.0
TOTAL PROJECTS	<u>560.0</u>	<u>530.0</u>	<u>530.0</u>	<u>550.0</u>	<u>560.0</u>	<u>2,730.0</u>
RESERVES	13.0	8.3	14.1	10.6	8.1	

DIST. 04-SO. FT. MYERS/SO. LEE CO.	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	TOTAL
<b>IMPACT FEES</b>	1,000.0	1,020.0	1,040.4	1,061.2	1,082.4	5,204.0
INTEREST	30.0	30.6	31.2	31.8	32.5	156.1
FUND BAL.	349.7	29.7	30.3	51.9	45.0	
REV. TOTAL	<u>1,379.7</u>	<u>1,080.3</u>	<u>1,101.9</u>	<u>1,145.0</u>	<u>1,159.9</u>	
<b>LESS:</b>						
CREDITS	50.0	50.0	50.0	50.0	50.0	250.0
NET AVAILABLE	<u>1,329.7</u>	<u>1,030.3</u>	<u>1,051.9</u>	<u>1,095.0</u>	<u>1,109.9</u>	
<b>PROJECTS:</b>						
S FORT MYERS COMM PARK LAND	1,300.0	1,000.0	1,000.0	1,050.0	1,075.0	5,425.0
TOTAL PROJECTS	<u>1,300.0</u>	<u>1,000.0</u>	<u>1,000.0</u>	<u>1,050.0</u>	<u>1,075.0</u>	<u>5,425.0</u>
RESERVES	29.7	30.3	51.9	45.0	34.9	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2003 BUDGET**

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES AND EXPENSES - Continued
--

DIST. 05--CAPE CORAL/PINE ISLAND	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	TOTAL
<b>IMPACT FEES</b>	110.0	112.2	114.4	116.7	119.1	572.4
INTEREST	8.3	6.4	3.4	3.5	3.6	25.2
FUND BAL.	28.8	7.1	10.7	8.5	8.8	
REV. TOTAL	<u>147.1</u>	<u>125.7</u>	<u>128.5</u>	<u>128.8</u>	<u>131.4</u>	
<b>PROJECTS:</b>						
PHILLIPS PARK	140.0	115.0	120.0	120.0	120.0	615.0
TOTAL PROJECTS	<u>140.0</u>	<u>115.0</u>	<u>120.0</u>	<u>120.0</u>	<u>120.0</u>	<u>615.0</u>
RESERVES	7.1	10.7	8.5	8.8	11.4	

DIST. 06--SANIBEL/CAPTIVA	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	TOTAL
<b>IMPACT FEES</b>	12.0	12.2	12.5	12.7	13.0	62.4
INTEREST	0.4	0.4	0.4	0.4	0.4	1.9
FUND BAL.	15.3	7.7	7.3	6.1	5.2	
REV. TOTAL	<u>27.7</u>	<u>20.3</u>	<u>20.1</u>	<u>19.2</u>	<u>18.6</u>	
<b>PROJECTS:</b>						
SANIBEL/CAPTIVA PARK IMPROVEMENTS	20.0	13.0	14.0	14.0	14.0	75.0
TOTAL PROJECTS	<u>20.0</u>	<u>13.0</u>	<u>14.0</u>	<u>14.0</u>	<u>14.0</u>	<u>75.0</u>
RESERVES	7.7	7.3	6.1	5.2	4.6	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2003 BUDGET**

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES AND EXPENSES - Continued
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DIST. 07--BOCA GRANDE	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	TOTAL
<b>IMPACT FEES</b>	10.0	10.2	10.4	10.6	10.8	52.0
INTEREST	4.3	0.3	0.3	0.3	0.3	5.6
FUND BAL.	6.0	2.3	2.8	2.5	2.5	
REV. TOTAL	<u>20.3</u>	<u>12.8</u>	<u>13.5</u>	<u>13.5</u>	<u>13.6</u>	
<b>PROJECTS:</b>						
BOCA GRANDE IMPROVEMENTS	18.0	10.0	11.0	11.0	11.0	61.0
TOTAL PROJECTS	<u>18.0</u>	<u>10.0</u>	<u>11.0</u>	<u>11.0</u>	<u>11.0</u>	<u>61.0</u>
RESERVES	2.3	2.8	2.5	2.5	2.6	

DIST. 08--BONITA SPRINGS	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	TOTAL
<b>IMPACT FEES</b>	600.0	612.0	624.2	636.7	649.5	3,122.4
INTEREST	48.0	18.4	18.7	19.1	19.5	123.7
FUND BAL.	692.8	40.8	11.2	4.1	10.0	
REV. TOTAL	<u>1,340.8</u>	<u>671.2</u>	<u>654.1</u>	<u>660.0</u>	<u>678.9</u>	
<b>PROJECTS:</b>						
ESTERO COMMUNITY PARK	1,300.0	660.0	650.0	650.0	670.0	3,930.0
PROJECT TOTAL	<u>1,300.0</u>	<u>660.0</u>	<u>650.0</u>	<u>650.0</u>	<u>670.0</u>	<u>3,930.0</u>
RESERVES	40.8	11.2	4.1	10.0	8.9	

IN THOUSANDS OF DOLLARS (000)



**FISCAL 2003 BUDGET**

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES AND EXPENSES - Continued
--

DIST. 40--GATEWAY	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	TOTAL
<b>IMPACT FEES</b>	97.0	98.9	100.9	102.9	105.0	504.8
INTEREST	2.9	3.0	3.0	3.1	3.1	15.1
TRANSFER FOR G'WY PK (186/503)	0.0	0.0	0.0	0.0	0.0	0.0
FUND BAL.	0.0	0.0	0.0	0.0	0.0	
REV. TOTAL	<u>99.9</u>	<u>101.9</u>	<u>103.9</u>	<u>106.0</u>	<u>108.1</u>	
<b>LESS:</b>						
LOAN REPAYMENT TO GENERAL FUND	99.9	101.9	103.9	106.0	108.1	519.9
NET AVAILABLE	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	
<b>PROJECTS:</b>						
TOTAL PROJECTS	0.0	0.0	0.0	0.0	0.0	0.0
RESERVES	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2003 BUDGET**

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES AND EXPENSES - Continued
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<b>COMMUNITY PARK TOTAL</b>	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	TOTAL
<b>IMPACT FEES</b>	2,459.0	2,508.2	2,558.3	2,609.5	2,661.7	12,796.7
INTEREST	137.8	78.2	76.8	78.3	79.9	450.9
FUND BAL.	1,131.9	113.0	89.3	112.6	113.8	
REV. TOTAL	<u>3,728.7</u>	<u>2,699.5</u>	<u>2,724.4</u>	<u>2,800.3</u>	<u>2,855.3</u>	
<b>LESS:</b>						
CREDITS	50.0	50.0	50.0	50.0	50.0	250.0
LOAN REPAYMENT TO GENERAL FUND (18602)	127.7	130.3	132.9	135.5	138.2	664.7
LOAN REPAYMENT TO GENERAL FUND (18640)	99.9	101.9	103.9	106.0	108.1	519.9
NET AVAILABLE	<u>3,451.0</u>	<u>2,417.3</u>	<u>2,437.6</u>	<u>2,508.8</u>	<u>2,558.9</u>	
<b>PROJECTS:</b>						
ESTERO COMMUNITY PARK	1,300.0	660.0	650.0	650.0	670.0	3,930.0
BOCA GRANDE IMPROVEMENTS	18.0	10.0	11.0	11.0	11.0	61.0
PHILLIPS PARK	140.0	115.0	120.0	120.0	120.0	615.0
SANIBEL/CAPTIVA PARK IMPROVEMENTS	20.0	13.0	14.0	14.0	14.0	75.0
VETERANS PARK MASTER PLAN/IMPROVEMENTS	560.0	530.0	530.0	550.0	560.0	2,730.0
SCHANDLER HALL PARK IMPROVE/LAND ACQ	12.0	6.0	6.0	6.0	7.0	37.0
S FORT MYERS COMM PARK LAND	1,300.0	1,000.0	1,000.0	1,050.0	1,075.0	5,425.0
TOTAL PROJECTS	<u>3,350.0</u>	<u>2,334.0</u>	<u>2,331.0</u>	<u>2,401.0</u>	<u>2,457.0</u>	<u>12,873.0</u>
RESERVES	101.0	83.3	106.6	107.8	101.9	

IN THOUSANDS OF DOLLARS (000)

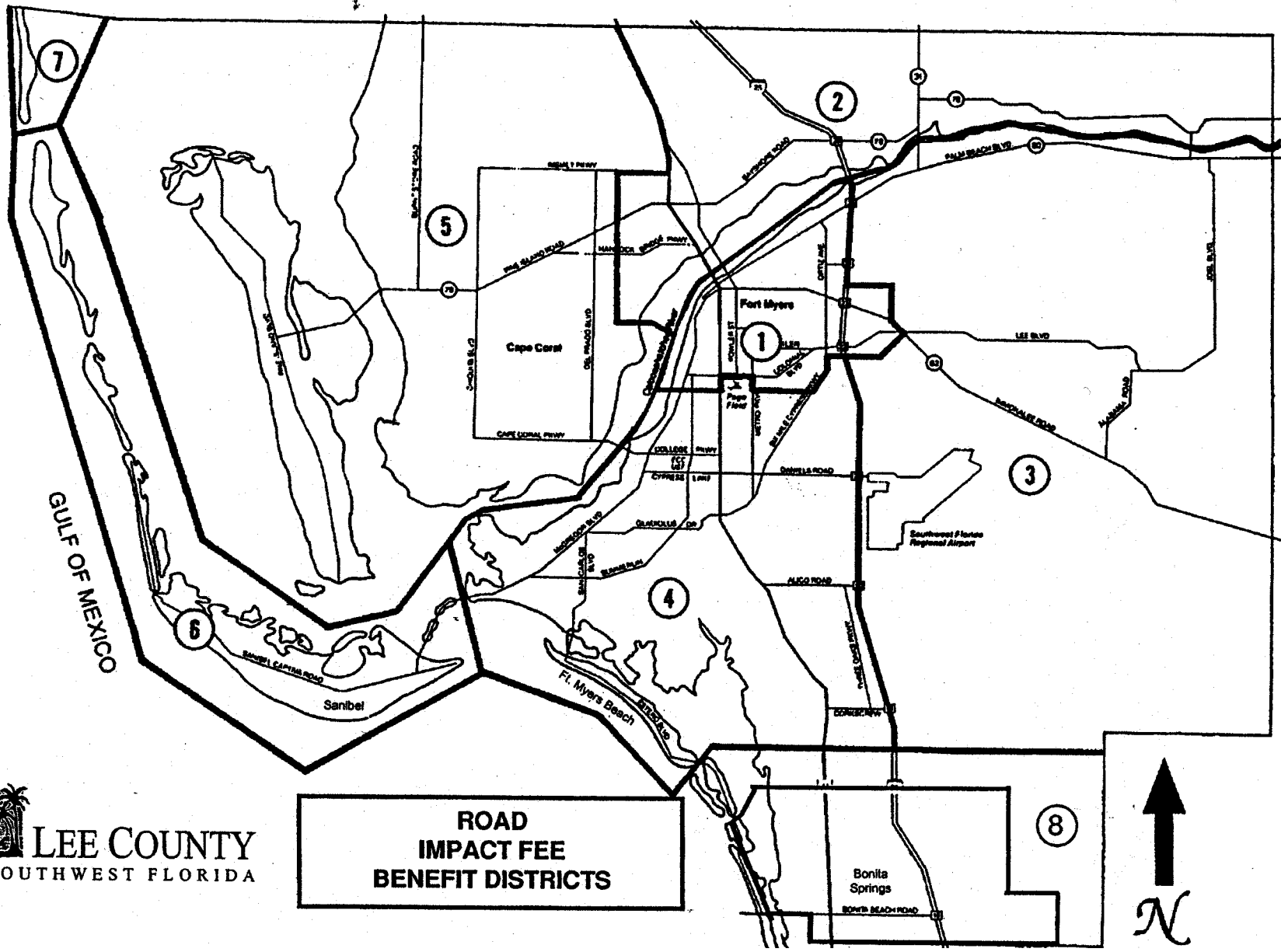
*FISCAL 2003 BUDGET*

**REGIONAL PARK IMPACT FEE DISTRICT**

REGIONAL PARKS IMPACT FEE DISTRICT REVENUES AND EXPENSES
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<b>COUNTYWIDE</b>	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	TOTAL
IMPACT FEES	1,500.0	1,530.0	1,560.6	1,591.8	1,623.6	7,806.1
INTEREST	80.0	45.9	46.8	47.8	48.7	269.2
FUND BAL.	0.0	110.8	136.7	144.1	83.7	
REV. TOTAL	<u>1,580.0</u>	<u>1,686.7</u>	<u>1,744.1</u>	<u>1,783.7</u>	<u>1,756.0</u>	
<b>PROJECTS:</b>						
CALOOSAHATCHEE REG PK-LODGE/RESTROOM	250.0	250.0	0.0	0.0	0.0	500.0
HICKEY CREEK MITIGATION PARK	25.0	0.0	0.0	0.0	0.0	25.0
LAKES PARK MASTER PLAN	0.0	1,000.0	1,000.0	1,000.0	0.0	3,000.0
TEN MILE LINEAR REGIONAL PARK	0.0	300.0	600.0	700.0	1,500.0	3,100.0
FIFTY METER POOL	1,194.2	0.0	0.0	0.0	0.0	1,194.2
TOTAL PROJECTS	<u>1,469.2</u>	<u>1,550.0</u>	<u>1,600.0</u>	<u>1,700.0</u>	<u>1,500.0</u>	<u>7,819.2</u>
RESERVES	110.8	136.7	144.1	83.7	256.0	

IN THOUSANDS OF DOLLARS (000)



**FISCAL 2003 BUDGET**

**ROAD IMPACT FEE DISTRICTS**

ROADS IMPACT FEE DISTRICT REVENUES AND EXPENSES
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DIST. 01--FT. MYERS	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	TOTAL
<b>IMPACT FEES</b>	114.00	116.28	118.61	120.98	123.40	593.26
INTEREST	18.42	3.49	3.56	3.63	3.70	32.80
FUND BAL.	475.80	602.52	716.47	832.71	451.27	
REV. TOTAL	<u>608.22</u>	<u>722.29</u>	<u>838.64</u>	<u>957.31</u>	<u>578.37</u>	
<b>PROJECTS:</b>						
ORTIZ AVENUE NORTH	0.00	0.00	0.00	0.00	172.00	172.00
COLONIAL BLVD/I-75 TO SR 82	0.00	0.00	0.00	500.00	0.00	500.00
COUNTY-WIDE BIKE FACILITIES	5.70	5.81	5.93	6.05	6.17	29.56
TOTAL PROJECTS	<u>5.70</u>	<u>5.81</u>	<u>5.93</u>	<u>506.05</u>	<u>178.17</u>	<u>701.56</u>
RESERVES	602.52	716.47	832.71	451.27	400.20	

DIST. 02--NORTH FT. MYERS/ALVA	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	TOTAL
<b>IMPACT FEES</b>	350.00	357.00	364.14	371.42	378.85	1,821.41
INTEREST	10.50	10.71	10.92	11.14	11.37	54.64
FUND BAL.	739.10	892.10	1,051.96	1,218.82	967.81	
REV. TOTAL	<u>1,099.60</u>	<u>1,259.81</u>	<u>1,427.02</u>	<u>1,601.38</u>	<u>1,358.03</u>	
<b>LESS:</b>						
CREDITS USED	200.00	200.00	200.00	200.00	200.00	1,000.00
NET AVAILABLE	<u>899.60</u>	<u>1,059.81</u>	<u>1,227.02</u>	<u>1,401.38</u>	<u>1,158.03</u>	
<b>PROJECTS:</b>						
DEL PRADO/NALLE GRADE EXTENSION	0.00	0.00	0.00	425.00	0.00	425.00
COUNTY-WIDE BIKE FACILITIES	7.50	7.85	8.21	8.57	8.94	41.07
TOTAL PROJECTS	<u>7.50</u>	<u>7.85</u>	<u>8.21</u>	<u>433.57</u>	<u>8.94</u>	<u>466.07</u>
RESERVES	892.10	1,051.96	1,218.82	967.81	1,149.09	

IN THOUSANDS OF DOLLARS (000)

**LEE COUNTY**

**FISCAL 2003 BUDGET**

ROADS IMPACT FEE DISTRICT REVENUES AND EXPENSES -
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DIST. 03--EAST LEE COUNTY	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	TOTAL
<b>IMPACT FEES</b>	4,240.0	4,324.8	4,411.3	4,499.5	4,589.5	22,065.1
INTEREST	127.2	129.7	132.3	135.0	137.7	662.0
FUND BAL.	6,256.9	2,117.1	3,805.4	4,098.5	1,658.0	
REV. TOTAL	<u>10,624.1</u>	<u>6,571.6</u>	<u>8,349.0</u>	<u>8,733.0</u>	<u>6,385.2</u>	
<b>LESS:</b>						
CREDITS USED	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	5,000.0
NET AVAILABLE	<u>9,624.1</u>	<u>5,571.6</u>	<u>7,349.0</u>	<u>7,733.0</u>	<u>5,385.2</u>	
<b>PROJECTS:</b>						
GUNNERY ROAD/SR 82 TO LEE BLVD	7,345.0	0.0	0.0	0.0	0.0	7,345.0
COLONIAL BLVD/I-75 TO SR 82	0.0	0.0	1,330.0	3,000.0	0.0	4,330.0
ORTIZ AVENUE NORTH	0.0	0.0	0.0	0.0	2,815.0	2,815.0
TREELINE EXT NORTH-DANIELS/COL	0.0	1,600.0	1,750.0	2,900.0	1,600.0	7,850.0
COUNTY-WIDE BIKE FACILITIES	162.0	166.2	170.6	175.0	179.5	853.3
TOTAL PROJECTS	<u>7,507.0</u>	<u>1,766.2</u>	<u>3,250.6</u>	<u>6,075.0</u>	<u>4,594.5</u>	<u>23,193.3</u>
RESERVES	2,117.1	3,805.4	4,098.5	1,658.0	790.7	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2003 BUDGET**

ROADS IMPACT FEE DISTRICT REVENUES AND EXPENSES -
---

DIST. 04--S. FT. MYERS/IONA/FMB	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	TOTAL
<b>IMPACT FEES</b>	5,000.0	5,100.0	5,202.0	5,306.0	5,412.2	26,020.2
INTEREST	350.0	253.0	221.1	209.2	212.4	1,245.6
FUND BAL.	11,494.1	6,684.1	1,782.1	336.1	100.0	
REV. TOTAL	<u>16,844.1</u>	<u>12,037.1</u>	<u>7,205.2</u>	<u>5,851.3</u>	<u>5,724.5</u>	
<b>LESS:</b>						
CREDITS USED	<u>2,000.0</u>	<u>2,000.0</u>	<u>2,000.0</u>	<u>2,000.0</u>	<u>2,000.0</u>	<u>10,000.0</u>
NET AVAILABLE	<u>14,844.1</u>	<u>10,037.1</u>	<u>5,205.2</u>	<u>3,851.3</u>	<u>3,724.5</u>	
<b>PROJECTS:</b>						
PALMETTO/PLANTATION CONNECTION	0.0	0.0	433.0	2,877.0	0.0	3,310.0
SIX MILE CYPRESS PKWY 4 LANING	0.0	0.0	0.0	709.0	3,424.0	4,133.0
SUMMERLIN RD AND BOYSCOUT-UNIV	0.0	8,100.0	0.0	0.0	0.0	8,100.0
SUMMERLIN RD/SAN CARLOS TO GLADIOLUS	0.0	0.0	4,276.0	0.0	0.0	4,276.0
THREE OAKS WIDENING	8,010.0	0.0	0.0	0.0	0.0	8,010.0
COUNTY-WIDE BIKE FACILITIES	150.0	155.0	160.1	165.3	170.6	801.0
TOTAL PROJECTS	<u>8,160.0</u>	<u>8,255.0</u>	<u>4,869.1</u>	<u>3,751.3</u>	<u>3,594.6</u>	<u>28,630.0</u>
RESERVES	6,684.1	1,782.1	336.1	100.0	129.9	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2003 BUDGET**

ROADS IMPACT FEE DISTRICT REVENUES AND EXPENSES -
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DIST. 05--CAPE CORAL/PINE ISLAND	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	TOTAL
<b>IMPACT FEES</b>	400.0	408.0	416.2	424.5	433.0	2,081.6
INTEREST	32.0	12.2	12.5	12.7	13.0	82.4
FUND BAL.	550.6	758.1	953.7	1,157.6	1,369.7	
REV. TOTAL	<u>982.6</u>	<u>1,178.3</u>	<u>1,382.4</u>	<u>1,594.8</u>	<u>1,815.6</u>	
<b>LESS:</b>						
DEBT SERVICE	204.5	204.2	204.0	203.9	203.7	1,020.3
NET AVAILABLE	<u>778.1</u>	<u>974.1</u>	<u>1,178.4</u>	<u>1,390.9</u>	<u>1,611.9</u>	
<b>PROJECTS:</b>						
COUNTY-WIDE BIKE FACILITIES	20.0	20.4	20.8	21.2	21.6	104.0
TOTAL PROJECTS	<u>20.0</u>	<u>20.4</u>	<u>20.8</u>	<u>21.2</u>	<u>21.6</u>	<u>104.0</u>
RESERVES	758.1	953.7	1,157.6	1,369.7	1,590.3	

DIST. 06--SANIBEL/CAPTIVA	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	TOTAL
<b>IMPACT FEES</b>	31.0	31.6	32.3	32.9	33.6	161.3
INTEREST	0.9	0.9	1.0	1.0	1.0	4.8
FUND BAL.	124.4	154.8	185.8	87.4	119.6	
REV. TOTAL	<u>156.3</u>	<u>187.3</u>	<u>219.0</u>	<u>121.3</u>	<u>154.2</u>	
<b>PROJECTS:</b>						
SUMMERLIN @ BASS AND GLADIOLUS	0.0	0.0	130.0	0.0	0.0	130.0
COUNTY-WIDE BIKE FACILITIES	1.6	1.6	1.6	1.6	1.7	8.1
TOTAL PROJECTS	<u>1.6</u>	<u>1.6</u>	<u>131.6</u>	<u>1.6</u>	<u>1.7</u>	<u>138.1</u>
RESERVES	154.8	185.8	87.4	119.6	152.5	

IN THOUSANDS OF DOLLARS (000)



**FISCAL 2003 BUDGET**

ROADS IMPACT FEE DISTRICT REVENUES AND EXPENSES -
---

DIST. 07--BOCA GRANDE	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	TOTAL
<b>IMPACT FEES</b>	30.0	30.6	31.2	31.8	32.5	156.1
INTEREST	10.9	0.9	0.9	1.0	1.0	14.7
FUND BAL.	739.2	512.3	526.2	540.7	555.8	
REV. TOTAL	<u>780.1</u>	<u>543.8</u>	<u>558.3</u>	<u>573.5</u>	<u>589.2</u>	
<b>LESS:</b>						
DEBT SERVICE	16.2	16.1	16.1	16.1	16.1	80.6
NET AVAILABLE	<u>763.9</u>	<u>527.7</u>	<u>542.2</u>	<u>557.4</u>	<u>573.1</u>	
<b>PROJECTS:</b>						
COUNTY-WIDE BIKE FACILITIES	1.5	1.5	1.6	1.6	1.6	7.8
TOTAL PROJECT	<u>1.5</u>	<u>1.5</u>	<u>1.6</u>	<u>1.6</u>	<u>1.6</u>	<u>7.8</u>
RESERVES	762.4	526.2	540.7	555.8	571.5	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2003 BUDGET**

ROADS IMPACT FEE DISTRICT REVENUES AND EXPENSES -
---

DIST. 08--BONITA SPRINGS	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	TOTAL
<b>IMPACT FEES</b>	450.0	459.0	468.2	477.5	487.1	2,341.8
INTEREST	513.5	413.8	414.0	414.3	414.6	2,170.3
FUND BAL.	6,382.3	3,673.8	4,043.8	4,423.4	1,814.9	
REV. TOTAL	<u>7,345.8</u>	<u>4,546.6</u>	<u>4,926.0</u>	<u>5,315.3</u>	<u>2,716.6</u>	
<b>LESS:</b>						
CREDITS	10.0	10.0	10.0	10.0	10.0	50.0
DEBT SERVICE	471.0	470.3	469.7	0.0	0.0	1,411.0
NET AVAILABLE	<u>6,864.8</u>	<u>4,066.3</u>	<u>4,446.3</u>	<u>5,305.3</u>	<u>2,706.6</u>	
<b>PROJECTS:</b>						
COUNTY ROAD 951 EXTENSION	0.0	0.0	0.0	0.0	0.0	0.0
THREE OAKS EXTENSION, SOUTH	3,169.0	0.0	0.0	3,467.0	0.0	6,636.0
COUNTY-WIDE BIKE FACILITIES	22.0	22.5	22.9	23.4	23.9	114.7
TOTAL PROJECTS	<u>3,191.0</u>	<u>22.5</u>	<u>22.9</u>	<u>3,490.4</u>	<u>23.9</u>	<u>6,750.7</u>
RESERVES	3,673.8	4,043.8	4,423.4	1,814.9	2,682.8	

IN THOUSANDS OF DOLLARS (000)

**FISCAL 2003 BUDGET**

ROADS IMPACT FEE DISTRICT REVENUES AND EXPENSES -
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<b>ROADS TOTAL</b>	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07	TOTAL
<b>IMPACT FEES</b>	10,615.0	10,827.3	11,043.8	11,264.7	11,490.0	55,240.9
INTEREST	1,063.5	824.8	796.3	787.9	794.7	4,267.2
FUND BAL.	26,762.4	15,394.8	13,065.5	12,695.1	7,037.1	
REV. TOTAL	<u>38,440.9</u>	<u>27,046.9</u>	<u>24,905.6</u>	<u>24,747.8</u>	<u>19,321.8</u>	
<b>LESS:</b>						
CREDITS USED	3,210.0	3,210.0	3,210.0	3,210.0	3,210.0	16,050.0
DEBT SERVICE	691.7	690.6	689.8	220.0	219.8	2,511.9
TOTAL CREDITS/DEBT	<u>3,901.7</u>	<u>3,900.6</u>	<u>3,899.8</u>	<u>3,430.0</u>	<u>3,429.8</u>	<u>18,561.9</u>
NET AVAILABLE	<u>34,539.2</u>	<u>23,146.3</u>	<u>21,005.8</u>	<u>21,317.8</u>	<u>15,892.0</u>	
<b>PROJECTS:</b>						
COLONIAL BLVD/I-75 TO SR 82	0.0	0.0	1,330.0	3,500.0	0.0	4,830.0
COUNTY ROAD 951 EXTENSION	0.0	0.0	0.0	0.0	0.0	0.0
COUNTY-WIDE BIKE FACILITIES	370.3	380.9	391.7	402.7	414.0	1,959.6
DEL PRADO/NALLE GRADE EXTENSION	0.0	0.0	0.0	425.0	0.0	425.0
GUNNERY ROAD/SR 82 TO LEE BLVD	7,345.0	0.0	0.0	0.0	0.0	7,345.0
SUMMERLIN @ BASS AND GLADIOLUS	0.0	0.0	130.0	0.0	0.0	130.0
ORTIZ AVENUE NORTH	0.0	0.0	0.0	0.0	2,987.0	2,987.0
PALMETTO/PLANTATION CONNECTION	0.0	0.0	433.0	2,877.0	0.0	3,310.0
SIX MILE CYPRESS PKWY 4 LANING	0.0	0.0	0.0	709.0	3,424.0	4,133.0
SUMMERLIN RD SAN CARLOS TO BASS	0.0	8,100.0	0.0	0.0	0.0	8,100.0
SUMMERLIN RD/SAN CARLOS TO GLADIOLUS	0.0	0.0	4,276.0	0.0	0.0	4,276.0
THREE OAKS EXTENSION, SOUTH	3,169.0	0.0	0.0	3,467.0	0.0	6,636.0
THREE OAKS WIDENING	8,010.0	0.0	0.0	0.0	0.0	8,010.0
TREELINE EXT NORTH/DANIELS-COLON	0.0	1,600.0	1,750.0	2,900.0	1,600.0	7,850.0
TOTAL PROJECTS	<u>18,894.3</u>	<u>10,080.9</u>	<u>8,310.7</u>	<u>14,280.7</u>	<u>8,425.0</u>	<u>59,991.6</u>
RESERVES	15,644.9	13,065.5	12,695.1	7,037.1	7,467.0	

IN THOUSANDS OF DOLLARS (000)

FISCAL 2003 BUDGET

**TOURIST DEVELOPMENT COUNCIL – BEACH FUNDS**  
**FY 02/03 – 06/07 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA**

PROJ #	PROJECT NAME	ACTUAL FY 00/01	BUDGETED FY 01/02	PROPOSED FY 02/03	PROPOSED FY 03/04	PROPOSED FY 04/05	PROPOSED FY 05/06	PROPOSED FY 06/07	PROJECT TOTAL
201877	ANDY ROSSE LN BAYSIDE ACCESS IMPROV.	\$ 0	\$ 14,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 14,500
201800	BATHING BEACH WTR QUALITY MONITOR	4,609	10,000	10,000	10,000	10,000	10,000	10,000	64,609
201686	BEACH ACCESS BANNERS	590	18,895	0	0	0	0	0	221,876
200686	BEACH RENOURISHMENT TRUST FUND	227,566	301,212	961,812	40,000	100,000	100,000	100,000	2,441,382
201804	BILLY'S CREEK RESTORATION	0	162,025	0	0	0	0	0	162,025
201719	BLACK ISLAND MULTI-USE TRAIL	25,903	96,000	0	0	0	0	0	121,903
201805	BOARDWALK DECK REPAIRS	71,287	75,000	75,000	75,000	75,000	75,000	75,000	521,287
203039	BONITA BEACH RENOURISHMENT	6,767	838,807	14,700	29,401	30,871	32,415	34,036	986,997
201879	BONITA RIVERSIDE DEPOT PARK IMPROV	0	124,000	0	0	0	0	0	124,000
201808	BOW DITCH PARK BOAT DOCKS	14,363	120,637	0	0	0	0	0	135,000
201996	BOW DITCH POINT PARKING LOT	22,361	122,639	0	0	0	0	0	145,000
201878	BOWMAN'S BEACH PK LOOKOUT REPLACEM T	0	0	25,000	0	0	0	0	25,000
201765	BURROUGH'S HOME WTR TAXIDOCK	13,180	29,320	0	0	0	0	0	50,600
201742	CALOOSA PARK SHORELINE STAB	13,962	0	0	0	0	0	0	149,799
201766	CALOOSA RIVER EROSION-PHASE II	0	500	0	0	0	0	0	75,000
201789	CALOOSAHATCHEE REG PARK PHASE I	24,233	285,767	0	0	0	0	0	327,828
201852	CALOOSAHATCHEE REG PARK-OXBOW ISLND	0	0	80,000	0	0	0	0	80,000
201704	CAPE CORAL BEACH RENOUR	0	14,000	0	0	0	0	0	20,000
201698	CAPE CORAL ECO PARK IMPROVEMENTS	0	12,236	0	0	0	0	0	315,000
201889	CAPE CORAL GLOVER BIGHT TRAIL-PHASE II	0	0	425,000	0	0	0	0	425,000
201743	CAPE CORAL YACHT CLUB BEACH MAINT	24,974	43,832	10,000	24,678	25,418	26,180	26,500	188,776
201809	CAPITALIZED BEACH FRONT PARK MAINT	49,160	50,000	215,000	50,000	50,000	50,000	50,000	514,160
203077	CAPTIVA EMERGENCY BEACH REPAIRS	0	45,000	0	0	0	0	0	45,000
203061	CAPTIVA RENOURISHMENT	0	272,337	232,643	5,507,205	72,600	45,000	47,500	6,177,285
201890	CAYO COSTA-BAYSIDE FACILITY IMPROV	0	0	100,000	100,000	50,000	0	0	250,000
201842	DING DARLING TARPON BAY DOCK	0	45,000	0	0	0	0	0	45,000
201697	EMERGENCY BEACH CLEAN UP	38,823	193,772	0	100,000	100,000	100,000	100,000	912,384
203022	ESTERO BEACH RESTORATION PROGRAM	156,956	1,716,180	17,750	18,637	19,569	20,547	20,547	2,213,594
201768	FORD HOME WATER TAXIDOCK	13,180	368,060	0	0	0	0	0	406,767
201810	FOUR MILE COVE ECOLOGICAL PARK	15,276	641,004	24,000	24,678	25,418	26,180	26,500	783,056
203023	GASPARILLA BEACH RESTORATION PROJECT	193,780	765,987	34,726	29,516	29,967	19,266	19,769	1,246,837
201891	GASPARILLA ISLAND RESTROOM PROJECT	0	0	71,500	0	0	0	0	71,500
208577	HICKEY'S CREEK MITIGATION PARK	0	229,300	0	0	0	0	0	229,300
201892	HISTORIC CALOOSAHATCHEE SEAWALL	0	0	156,250	0	0	0	0	156,250
201883	INDIGO TRAIL BOARDWALK	0	70,000	0	0	0	0	0	70,000
201769	J.N. DING DARLING FISHING PIER	0	25,000	0	0	0	0	0	25,000
201770	LAKE KENNEDY BOARDWALK	2,331	468,259	0	0	0	0	0	500,000
201811	LEE ISLAND COAST PADDLING TRAIL	34,154	135,846	0	0	0	0	0	170,000
201893	LOVERS KEY ADA BCH ACCESS/FOOTBRIDG	0	0	26,000	0	0	0	0	26,000
203024	LOVERS KEY BEACH RESTORATION	29,467	697,256	22,787	23,676	24,610	25,590	25,590	889,860
201744	LOVERS KEY/BLACK ISL. PEDES. BRIDGE	4,190	126,510	0	0	0	0	0	138,000
201888	LOVERS KEY-GABRIELLE DAMAGE	0	58,500	0	0	0	0	0	58,500
201884	LOVERS KEY ROADSIDE PARK	0	305,000	0	0	0	0	0	305,000
201665	MATANZAS PASS PRESERVE IMPROVE	61,286	63,054	0	0	0	0	0	767,364
201843	MATLACHA PK PIER & RESTROOMS REPLACE	0	0	333,000	0	0	0	0	333,000
201885	MATLACHA PK SHORELINE PROTECT/RESTOR	0	45,000	0	0	0	0	0	45,000
203063	NORTH CAPTIVA BEACH EROSION CONTROL	0	100,000	15,582	38,955	701	736	773	156,747
201746	NORTH SHORE PARK IMPROVEMENTS	11,985	4,432	0	0	0	0	0	233,300
201813	NORTH SHORE PARK RESTROOMS	8,325	101,675	0	0	0	0	0	110,000
201886	RIVERSIDE PRK FISHING & OBSERV. PIER	0	175,388	0	0	0	0	0	175,388
201747	SANIBEL BCH EROSION MONITORING	0	0	35,000	25,000	25,000	35,000	25,000	205,000
201656	SANIBEL BEACH MAINTENANCE	46,000	50,000	48,000	50,000	48,000	46,000	44,000	561,898
201887	SANIBEL BIKE RACKS FOR PUBLIC BEACHES	0	6,400	0	0	0	0	0	6,400
201707	SANIBEL BRAZILIAN PEPPER CONTROL	45,000	40,000	40,000	0	0	0	0	304,910
201815	SANIBEL BRAZ PEPPER DING DARLING	85,000	85,000	85,000	0	0	0	0	255,000
201816	SANIBEL LIGHTHOUSE RESTROOMS	1,400	88,600	0	0	0	0	0	90,000
201894	SANIBEL RESTROOM @ BOAT RAMP PROP	0	0	60,000	0	0	0	0	60,000
201817	SANIBEL TREE & DUNE LANDSCAPE	35,447	44,553	60,000	0	0	0	0	140,000
201738	STADIUM MAINTENANCE (30102)	140,073	204,955	100,000	100,000	100,000	100,000	100,000	918,748
201684	WATER ACCESS DEVELOPMENT	5,328	27,390	0	0	0	0	0	1,839,831
	PROJECTS NOT SHOWN HERE*	0	0	0	0	0	0	0	15,494,221
<b>SUBTOTAL CIP</b>		<b>\$ 1,426,956</b>	<b>\$ 9,518,828</b>	<b>\$ 3,278,750</b>	<b>\$ 6,246,746</b>	<b>\$ 787,154</b>	<b>\$ 711,914</b>	<b>\$ 705,215</b>	<b>\$ 43,525,882</b>
OPERATING BEACH MAINTENANCE		600,000	658,500	761,000	768,000	775,000	782,000	789,000	3,359,500
INTERFUND TRANSFER TO TDC (174)		561,235	703,280	770,554	0	0	0	0	3,135,486
<b>INTERFUND TRANSFER SUBTOTAL</b>		<b>\$ 1,161,235</b>	<b>\$ 1,361,780</b>	<b>\$ 1,531,554</b>	<b>\$ 768,000</b>	<b>\$ 775,000</b>	<b>\$ 782,000</b>	<b>\$ 789,000</b>	<b>\$ 6,494,986</b>
<b>TOTAL</b>		<b>\$ 2,588,191</b>	<b>\$ 10,880,608</b>	<b>\$ 4,810,304</b>	<b>\$ 7,014,746</b>	<b>\$ 1,562,154</b>	<b>\$ 1,493,914</b>	<b>\$ 1,494,215</b>	<b>\$ 50,020,868</b>

\* Only projects which had fiscal activity in FY 00/01, or have current or proposed budget are shown in detail here, all others are grouped under "PROJECTS NOT SHOWN HERE".

*FISCAL 2003 BUDGET*

**FY 01/02 COMPLETED PROJECTS LIST**

**GOVERNMENT FACILITIES**

Justice Center Renovations - Pod "D"  
Ortiz Correctional Facilities  
Human Services Parking Lot  
Replaced HVAC System at Michigan Avenue Health Department  
Renovated Parks & Rec/EMS Substation on Hancock Parkway  
Remodeled County Administration Offices  
Bonita Community Park Sewer Improvements

**NATURAL RESOURCES**

Briarcliff Channel Improvements - Six Mile Cypress Berm Extension  
Captiva Emergency Beach Repair  
Countywide Beach Monitoring  
Daughtrey/Stroud Creek Restoration  
Derelict Vessel Removal - 12 Vessels  
FWC 02 Reef Grant - Arc Tower Reef  
Halfway Creek Stormwater Management  
Navigation Improvements - Broadway Hogue Dredging  
Neighborhood Improvement Program - Windsor Road  
Popash Creek Restoration - Bayshore Creek  
SFWMD Grant Projects - Billy Creek Flow Way Restoration

**PARKS AND RECREATION - COMMUNITY & REGIONAL**

Lake Kennedy Boardwalk  
Hickey Creek Mitigation Park  
Boca Grande Auditorium Improvements  
NFM Community Park Improvements - Football Fields & Building  
Pet Park  
Fifty Meter Pool - Final Payment  
Boardwalk Deck Improvements - Matanzas Pass  
Countywide Boardwalk Repairs - Six-Mile Cypress Slough  
Capitalized Beach Park Maintenance - 3 Parks  
Stadium Maintenance - various projects  
Veterans Park - Phase II  
Pool Improvements - 2 Pools  
Countywide Fence Replacement - 4 Facilities  
Countywide Shelters - 3 Facilities  
Countywide Paving - 2 Facilities  
Countywide Athletic Field Reconstruction - 2 Facilities

**LIBRARIES**

Cape Coral Library Expansion  
Library Administrative Office

**SOLID WASTE**

Materials Recovery Facility Relocation

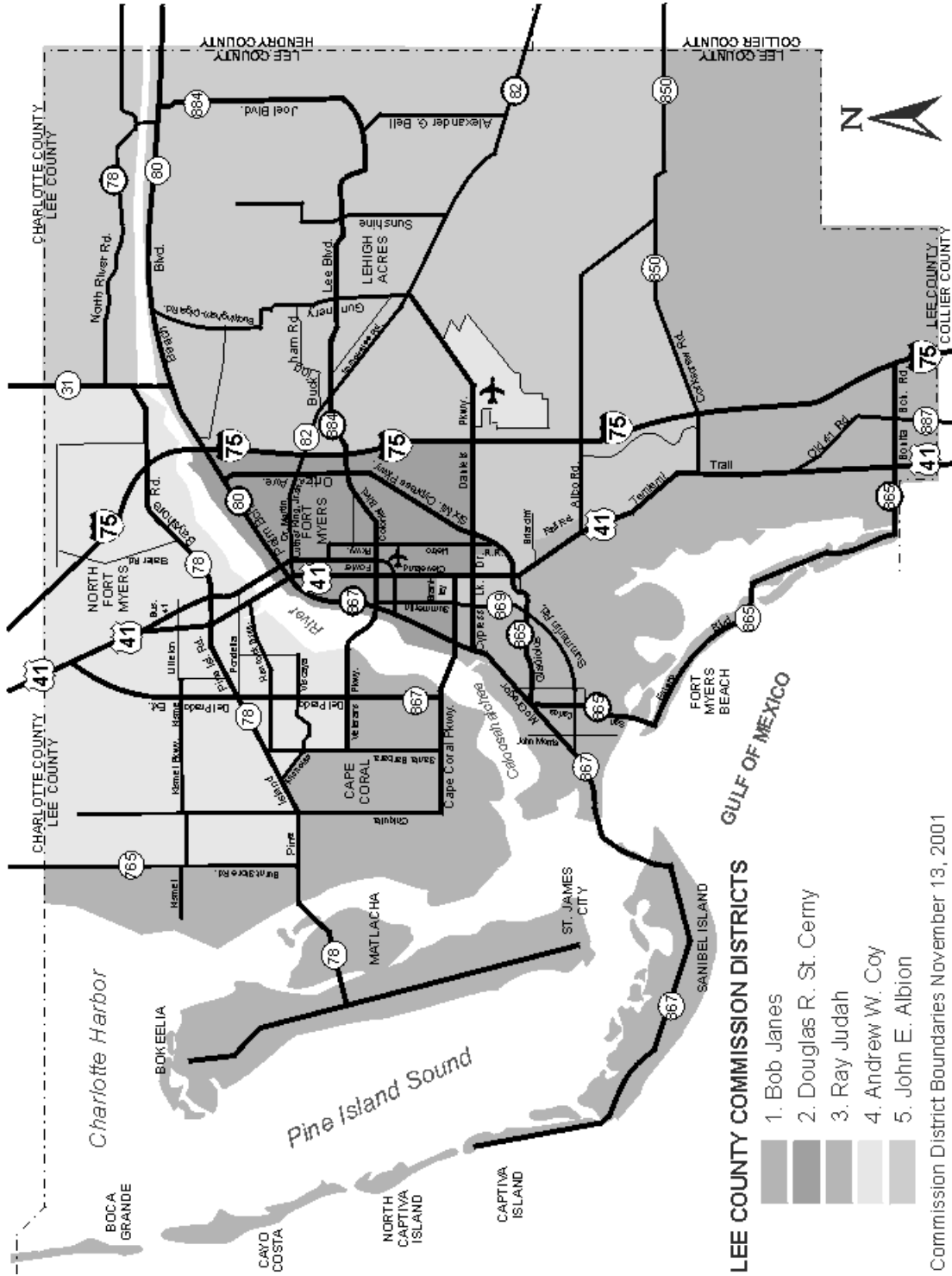
**TRANSPORTATION**

Coconut Road  
College/Winkler Turn Lane  
Danley Road Extension to Metro  
Estero Paved Shoulders  
Gilcrest Drainage Improvements  
Gladiolus Median Closure  
Matlacha Bascule Bridge Repairs  
Old 41/Strike Lane/US41 Signal  
Orange River Blvd-SR80 Signal  
Three Oaks Parkway Extension  
US 41 @ Western Acres Intersection

**UTILITIES**

Aquifer Storage & Recovery Wells  
College Parkway Customer Service Building  
Day Tank Modifications  
Fiesta Village Effluent Storage Tank  
FMB Wastewater Treatment Plant Expansion  
GPS System Acquisition  
Miners Corner Reservoir Replacement  
Martin Luther King Jr. Utilities Relocation  
Pine Island Sewer Transmission System (Phase 1)  
RSW Wastewater Pump Station & Force Main

# LEE COUNTY COMMISSION DISTRICTS MAP



*FISCAL 2003 BUDGET*

**OTHER LOCAL CAPITAL IMPROVEMENT PROGRAMS**

**CITY OF CAPE CORAL – PARTIAL LIST CIP FY02/03-06/07**

PROJECT NAME	FY02/03	FY03/04	FY04/05	FY05/06	FY06/07	TOTAL FY02/03-06/07
Fire Station #8 - Land Acquisition & Construction	\$ 50,000	\$ 750,000	\$ 0	\$ 0	\$ 0	\$ 800,000
Fire Station #9 - Land Acquisition & Construction	0	0	50,000	772,500	0	822,500
Chantry Canal Property	0	1,000,000	500,000	0	0	1,500,000
Cape Coral Park Widening	3,800,000	0	0	0	0	3,800,000
Bikeway Pedestrian Improvements-Citywide	400,000	400,000	400,000	400,000	400,000	2,000,000
Del Prado Widening - SR78 to Kismet	0	0	7,500,000	1,750,000	700,000	9,950,000
State Rd 78 Widening - Chiquita to Burnt Store	0	1,500,000	5,300,000	1,000,000	7,600,000	15,400,000
Southwest Area I Wastewater	12,823,250	0	0	0	0	12,823,250
Southwest Area II Potable Water	650,000	8,546,250	2,000,000	0	0	11,196,250
Southwest Area III Irrigation	6,818,500	4,545,500	0	0	0	11,364,000
Southwest Area IV Wastewater	625,000	0	13,888,000	0	0	14,513,000
Southwest Area V Wastewater	0	0	0	13,599,000	0	13,599,000
Southwest Area VI Irrigation	0	0	0	0	3,964,945	3,964,945
<b>TOTAL</b>	<b>\$ 25,166,750</b>	<b>\$ 16,741,750</b>	<b>\$ 29,638,000</b>	<b>\$ 17,521,500</b>	<b>\$ 12,664,945</b>	<b>\$ 101,732,945</b>

Source: City of Cape Coral Proposed Asset Management Plan, FY02/03-06/07

**FISCAL 2003 BUDGET**

**OTHER LOCAL CAPITAL IMPROVEMENT PROGRAMS (Continued)**

**CITY OF FORT MYERS – PARTIAL LIST CIP FY02/03-06/07**

PROJECT NAME	FY02/03	FY03/04	FY04/05	FY05/06	FY06/07	TOTAL FY02/03-06/07
<u>General Projects</u>						
Edison Estates	\$ 3,122,171	\$ 895,000	\$ 400,000	\$ 925,000	\$ 0	\$ 5,342,171
Fire	2,670,000	2,996,350	1,487,740	574,172	375,000	8,103,262
Parks	3,310,873	115,000	115,000	140,000	90,000	3,770,873
<u>Transportation Projects</u>						
Streets	972,604	0	0	0	0	972,604
Tansportation	13,130,318	0	0	0	0	13,130,318
<u>Utility Projects</u>						
Water Plant Projects	8,332,809	9,161,665	1,825,000	625,000	50,000	19,994,474
Wastewaste Plant Projects	8,183,945	6,578,274	4,364,000	5,510,000	2,690,000	27,326,219
<b>TOTAL</b>	<b>\$ 39,722,720</b>	<b>\$19,746,289</b>	<b>\$ 8,191,740</b>	<b>\$ 7,774,172</b>	<b>\$ 3,205,000</b>	<b>\$ 78,639,921</b>

Source: City of Fort Myers Capital Improvement Plan FY02/03 thru FY06-07



**FISCAL 2003 BUDGET**

**OTHER LOCAL CAPITAL IMPROVEMENT PROGRAMS (Continued)**

**CITY OF SANIBEL – PARTIAL LIST CIP FY02/03-06/07**

PROJECT NAME	FY02/03	FY03/04	FY04/05	FY05/06	FY06/07	TOTAL FY02/03-06/07
Management Information Systems	\$ 137,200	\$ 291,100	\$ 80,000	\$ 10,000	\$ 10,000	\$ 528,300
Police	117,500	135,000	127,500	102,500	116,000	598,500
Natural Resources Projects	1,000,000	880,000	880,000	830,000	790,000	4,380,000
Recreation Projects	900,000	400,000	0	0	0	1,300,000
Public Facilities	120,000	257,000	762,000	125,000	10,000	1,274,000
Roads/Bridges/Bike Paths	1,580,000	1,390,000	1,160,000	1,300,000	1,480,000	6,910,000
Drainage	260,000	280,000	240,000	170,000	230,000	1,180,000
Dredging	210,000	0	0	0	0	210,000
Vehicles/Equipment	184,000	133,000	148,000	153,000	147,000	765,000
Community Housing & Resources	775,000	0	800,000	0	0	1,575,000
Sewer System, Phase II (Plant)	1,000,000	0	0	0	0	1,000,000
Sewer System, Phase II (System)	4,680,433	0	0	0	0	4,680,433
Sewer System, Phase III	4,740,000	4,740,000	0	0	0	9,480,000
Sewer System, Phase IV	0	240,000	100,000	0	0	340,000
Reuse Tanks & Meters	667,000	564,000	25,000	0	0	1,256,000
Existing System Improvements	200,195	642,394	170,563	69,891	0	1,083,043
Utilities Vehicles/Equipment	431,000	30,000	160,000	0	50,000	671,000
Beach Parking Enforcement	68,000	0	0	75,000	0	143,000
Beach Park Maintenance	53,500	22,000	23,000	0	0	98,500
<b>TOTAL</b>	<b>\$ 17,123,828</b>	<b>\$ 10,004,494</b>	<b>\$ 4,676,063</b>	<b>\$ 2,835,391</b>	<b>\$ 2,833,000</b>	<b>\$ 37,472,776</b>

Source: City of Sanibel Summary of Five-year program of Capital Projects, FY02/03-06/07

**FISCAL 2003 BUDGET**

**OTHER LOCAL CAPITAL IMPROVEMENT PROGRAMS (Continued)**

**TOWN OF FORT MYERS BEACH – PARTIAL LIST CIP FY02/03-06/07**

PROJECT NAME	FY02/03	FY03/04	FY04/05	FY05/06	FY06/07	TOTAL FY02/03-06/07
Road and Drainage	\$ 700,000	\$ 1,600,000	\$ 400,000	\$ 150,000	\$ 250,000	\$ 3,100,000
Traffic Calming (side streets)	0	0	50,000	0	0	50,000
Estero Streetscape	0	300,000	1,250,000			1,550,000
North Estero Paving	100,000	0	0	0	100,000	200,000
Variable Pricing Study	660,000	0	0	0	0	660,000
Hidden Pathways	50,000	100,000	0	0	0	150,000
Newton Property Acquisition	2,700,000	0	0	0	0	2,700,000
<b>TOTAL</b>	<b>\$ 4,210,000</b>	<b>\$ 2,000,000</b>	<b>\$ 1,700,000</b>	<b>\$ 150,000</b>	<b>\$ 350,000</b>	<b>\$ 8,410,000</b>

Source: Town of Fort Myers Beach Five-Year Capital Improvement Plan FY02/03-06/07

**FISCAL 2003 BUDGET**

**OTHER LOCAL CAPITAL IMPROVEMENT PROGRAMS (Continued)**

**LEE COUNTY PORT AUTHORITY CAPITAL PLAN - PARTIAL LIST CIP FY02/03-06/07**

PROJECT NAME	FY02/03	FY03/04	FY04/05	FY05/06	FY06/07	TOTAL FY02/03-06/07
Midfield Terminal	\$ 292,533,000	\$ 17,000,000	\$ 4,250,000	\$ 0	\$ 0	\$ 313,783,000
Rehab Runway 6/24	2,640,000	0	25,440,000	0	0	28,080,000
Parallel Runway	0	1,200,000	11,600,000	0	134,420,000	147,220,000
Rehab Air Cargo Ramp	100,000	1,800,000	0	0	0	1,900,000
Cargo Road Improvements	200,000	1,523,000	0	0	0	1,723,000
North Property Infrastructure	2,090,000	1,523,000	2,530,000	0	0	6,143,000
ARFF Vehicle	0	0	0	937,500	0	937,500
Second South Parallel Taxiway	0	0	0	0	2,358,000	2,358,000
Rehab Fuel Farm Road	0	0	113,000	652,000	0	765,000
Landscaping	0	37,667	270,334	270,334	232,667	811,002
<b>TOTAL</b>	<b>\$ 297,563,000</b>	<b>\$ 23,083,667</b>	<b>\$ 44,203,334</b>	<b>\$ 1,859,834</b>	<b>\$ 137,010,667</b>	<b>\$ 503,720,502</b>

Source: Lee County Port Authority Capital Plan FY02/03-06/07

**FISCAL 2003 BUDGET**

**OTHER LOCAL CAPITAL IMPROVEMENT PROGRAMS (Continued)**

**FLORIDA DEPARTMENT OF TRANSPORTATION - PARTIAL LIST CIP FY02/03-06/07**

PROJECT NAME	FY02/03	FY03/04	FY04/05	FY05/06	FY06/07	TOTAL FY02/03-06/07
I-75 at Alico Interchange	\$ 14,564,000	\$ 527,304	\$ 16,771,116	\$ 0	\$ 0	\$ 31,862,420
I-75 at Colonial Blvd. Northbound Off Ramps	1,069,313	0	0	0	0	1,069,313
I-75 at Colonial Blvd. Southbound Off/On Ramps	1,383,297	0	0	0	0	1,383,297
1-75 from Caloosahatchee River to Charlotte Co Line	4,236,036	0	0	0	0	4,236,036
1-75 from Daniels Road to Caloosahatchee River	6,116,630	0	0	0	0	6,116,630
SR 739 from Hanson Street to SR 82	11,991,551	9,403,370	0	0	0	21,394,921
SR 739 US 41 (S of Alico) to Six Mile Cypress Pkwy	9,355,219	26,648,167	0	0	1,397,760	37,401,146
SR 78 (Bayshore) From E of Slater Road to W of I-75	13,459,579	10,227,795	0	0	0	23,687,374
SR 78 E. of Chiquita to W. of Santa Barbara Blvd.	5,229,270	0	6,636,080	0	0	11,865,350
US 41 Collier Co/L to N. of Bonita Beach Road	11,314,411	250,000	0	0	0	11,564,411
US 41 from N of Bonita Beach Rd to Old US 41	16,805,180	0	0	0	0	16,805,180
US 41 Bus from Marianna Ave. to Littleton Rd.	1,717,268	0	0	0	0	1,717,268
<b>TOTAL</b>	<b>\$ 97,241,754</b>	<b>\$ 47,056,636</b>	<b>\$ 23,407,196</b>	<b>\$ 0</b>	<b>\$ 1,397,760</b>	<b>\$ 169,103,346</b>

Source: DOT District One Adopted Work Program FY2001/02-2005/06

*FISCAL 2003 BUDGET*



## **SECTION F - BUDGET BY FUNCTION**

This section provides a three-year comparative history to show the County budget by function. Functions are categorized in a uniform manner throughout the State of Florida based on the State Chart of Accounts (SCOA). The SCOA defines classifications and categories by which all revenues and expenditures are to be delineated. The following page displays expenditure classifications as related to the principal purpose for which expenditures are made. On the lower portion of the page the revenue sources that support the function are shown, and are categorized by fund type.

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**FISCAL 2003 BUDGET**

**SAMPLE PAGE**

LEE COUNTY - FLORIDA  
2002 - 2003

<u>ACTIVITY</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2002 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
General Government Services	\$169,312,531	\$163,677,365	\$232,909,963
Public Safety	99,912,441	121,423,759	135,591,554
Physical Environment	111,123,962	287,412,570	237,177,536
Transportation	155,568,976	117,191,915	199,329,990
Economic Environment	15,715,300	15,895,247	19,362,375
Human Services	12,667,978	14,579,205	14,995,855
Culture & Recreation	47,530,931	59,385,380	83,402,703
Non-Expenditure Disbursements	145,765,672	814,937,484	572,073,177
Court-Related Expenditures	<u>13,241,418</u>	<u>11,922,021</u>	<u>14,088,224</u>
<b>GRAND TOTAL</b>	<b><u>\$770,839,209</u></b>	<b><u>\$1,606,424,946</u></b>	<b><u>\$1,508,931,377</u></b>

The dollars actually spent during the indicated fiscal year

The amount is an estimate to be spent because this budget document is published prior to the year-end audit report being completed

The Budget for the next fiscal year approved by the Board of County Commissioners

Program Revenue Sources

<u>ACTIVITY BY FUND TYPE</u>			
General Fund	\$192,561,698	\$ 299,750,134	\$ 311,059,227
Special Revenue	123,899,030	320,350,257	311,960,396
Debt Service	37,682,117	70,008,589	69,661,246
Capital Projects	86,992,534	218,727,636	237,718,158
Enterprise	290,465,201	630,213,365	503,390,524
Internal Service	37,143,952	61,106,841	73,141,826
Trust and Agency	<u>2,094,677</u>	<u>6,268,124</u>	<u>2,000,000</u>
<b>GRAND TOTAL</b>	<b><u>\$770,839,209</u></b>	<b><u>\$1,606,424,946</u></b>	<b><u>\$1,508,931,377</u></b>

*FISCAL 2003 BUDGET*

**COUNTY BUDGET BY ACTIVITY**

LEE COUNTY - FLORIDA  
2002 – 2003

<u>ACTIVITY</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2002 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
General Government Services	\$169,312,531	\$ 163,677,365	\$ 232,909,963
Public Safety	99,912,441	121,423,759	135,591,554
Physical Environment	111,123,962	287,412,570	237,177,536
Transportation	155,568,976	117,191,915	199,329,990
Economic Environment	15,715,300	15,895,247	19,362,375
Human Services	12,667,978	14,579,205	14,995,855
Culture & Recreation	47,530,931	59,385,380	83,402,703
Non-Expenditure Disbursements	145,765,672	814,937,484	572,073,177
Court-Related Expenditures	<u>13,241,418</u>	<u>11,922,021</u>	<u>14,088,224</u>
<b>GRAND TOTAL</b>	<b><u>\$770,839,209</u></b>	<b><u>\$1,606,424,946</u></b>	<b><u>\$1,508,931,377</u></b>

ACTIVITY BY FUND TYPE

General Fund	\$192,561,698	\$ 299,750,134	\$ 311,059,227
Special Revenue	123,899,030	320,350,257	311,960,396
Debt Service	37,682,117	70,008,589	69,661,246
Capital Projects	86,992,534	218,727,636	237,718,158
Enterprise	290,465,201	630,213,365	503,390,524
Internal Service	37,143,952	61,106,841	73,141,826
Trust and Agency	<u>2,094,677</u>	<u>6,268,124</u>	<u>2,000,000</u>
<b>GRAND TOTAL</b>	<b><u>\$770,839,209</u></b>	<b><u>\$1,606,424,946</u></b>	<b><u>\$1,508,931,377</u></b>



*FISCAL 2003 BUDGET*

**General Government Services**

LEE COUNTY - FLORIDA  
2002 - 2003

<u>ACTIVITY</u>	2000-2001 <u>ACTUAL</u>	2001-2002 <u>ESTIMATED</u>	2002-2003 <u>BUDGET</u>
Legislative	\$ 938,117	\$ 027,423	\$ 1,094,302
Legal Counsel	2,689,857	3,055,305	3,290,118
Executive	12,173,412	14,191,136	16,435,753
Financial & Administrative	56,194,604	63,463,895	78,580,624
Comprehensive Planning	4,588,173	5,850,946	5,932,930
Other General Govt Services	<u>92,728,368</u>	<u>76,088,660</u>	<u>127,576,236</u>
<b>TOTAL</b>	<b><u>\$169,312,531</u></b>	<b><u>\$163,677,365</u></b>	<b><u>\$232,909,963</u></b>

EXPENDITURES BY FUND TYPE

General Fund	\$ 48,310,094	\$ 50,164,058	\$ 54,586,629
Special Revenue	10,190,008	21,810,487	22,158,232
Debt Service	12,420,873	13,314,734	13,294,695
Capital Projects	59,796,513	36,467,107	87,449,172
Enterprise	869,366	798,671	1,006,760
Internal Service	35,631,000	39,169,940	54,414,475
Trust and Agency	<u>2,094,677</u>	<u>1,952,368</u>	<u>0</u>
<b>TOTAL</b>	<b><u>\$169,312,531</u></b>	<b><u>\$163,677,365</u></b>	<b><u>\$232,909,963</u></b>

## **GENERAL GOVERNMENT SERVICES**

Under the State Chart of Accounts, this function accounts for a major class of services provided by the legislative and administrative branches of local government for the benefit of the public and the governmental body as a whole.

### **Legislative**

These costs cover citizenry representation by the governing body. The Board of County Commissioners' district budgets represent all expenditures for this classification.

### **Legal Counsel**

This activity represents expenditures for the County Attorney's Office.

### **Executive**

These monies include the provision of executive management and administration of the local unit of government. These costs include the County Manager's Office, Clerk to the Board, Hearing Examiner, and any separate director's office budget.

### **Financial and Administrative**

The purpose of this activity is to account for the cost of providing financial and administrative services to the local government such as Budget Services, Purchasing, Human Resources, Information Technology Group, Property Appraiser, Tax Collector, and the Board of County Commissioners' support programs for each of the Constitutional Officers.

### **Comprehensive Planning**

Services covered include the following programs: Planning, Zoning Information, Development Services, Rezoning and DRI's, Land Development Assistance and Smart Growth.

### **Other General Government Services**

These are general government services that are not classified within other activity classifications. This classification includes Facilities Management, County Lands, Vehicle Maintenance, Public Resources, and Miscellaneous Non-Departmental Expenditures.

*FISCAL 2003 BUDGET*

**Public Safety**

LEE COUNTY - FLORIDA  
2002 - 2003

<u>ACTIVITY</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2002 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
Law Enforcement	\$48,638,196	\$ 57,231,205	\$ 61,684,397
Fire Control	2,523,218	2,340,058	2,365,709
Ambulance & Rescue Services	16,218,784	23,099,231	30,113,145
Emergency & Disaster Relief	2,676,105	2,723,513	1,571,080
Medical Examiners	902,973	1,124,432	1,336,662
Other Public Safety	2,947,195	5,281,611	4,028,794
Protective Inspections	7,868,515	8,262,908	9,193,290
Detention and/or Correction	<u>18,137,455</u>	<u>21,360,801</u>	<u>25,298,477</u>
<b>TOTAL</b>	<b><u>\$99,912,441</u></b>	<b><u>\$121,423,759</u></b>	<b><u>\$135,591,554</u></b>

EXPENDITURES BY FUND TYPE

General Fund	\$85,537,994	\$103,543,798	\$118,965,539
Special Revenue	13,017,456	15,805,078	15,025,154
Internal Services	<u>1,356,991</u>	<u>2,074,883</u>	<u>1,600,861</u>
<b>TOTAL</b>	<b><u>\$99,912,441</u></b>	<b><u>\$121,423,759</u></b>	<b><u>\$135,591,554</u></b>

## *FISCAL 2003 BUDGET*

# **PUBLIC SAFETY**

This functional category accounts for services provided by local government for the security of persons and property.

### **Law Enforcement**

This activity reflects the cost of providing police services for the local government's jurisdiction. For Lee County, this represents the operation of the Sheriff's Department, excluding the Jail.

### **Fire Control**

Throughout the unincorporated areas of Lee County, there are numerous fire control districts that operate independently of the county. However, there are three small fire districts that are under the jurisdiction of the Board of County Commissioners. The county has contracts with independent agencies to provide fire control services in these three areas. The expenses in this activity reflect the cost of these contracts.

### **Ambulance and Rescue Services**

Services consist of providing advance life support, pre-hospital emergency, and primary health care via ambulance and helicopter. Emergency dispatching services is included in this activity.

### **Emergency and Disaster Relief Services**

Expenditures within this activity account provide for defense against and relief for civil, military, hazardous materials, and natural disasters.

### **Medical Examiner**

This activity accounts for payments made to the Medical Examiner pursuant to Florida Statutes for pathology services for law enforcement, courts, and legal purposes.

### **Other Public Safety Programs**

The E-911 Implementation Program and Governmental Communications Network are the expenditures within the county budget that fall into this classification.

### **Protective Inspections**

Services consist of providing inspection services relevant to the issuance of a license, permit, or certificate, where such inspections are primarily for purposes of public safety. This activity includes expenses associated with Codes and Building Services.

### **Detention and/or Correction**

This activity identifies the cost of confinement of prisoners, sentenced or otherwise, and rehabilitation of offenders. Programs within this activity include the Sheriff's operation of the jail.

*FISCAL 2003 BUDGET*

**Physical Environment**

LEE COUNTY - FLORIDA  
2002 - 2003

<u>ACTIVITY</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2002 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
Water Utility Services	\$ 3	18,327,549	\$ 78,195,230
Garbage/Solid Waste Cntrl Svcs	53,541,162	214,786,225	70,355,060
Water/Sewer Combination Svcs	47,428,407	42,887,322	69,212,845
Conservation & Resource Mgmt	9,883,057	7,604,035	12,995,487
Flood Cntrl/Stormwater Mgmt	7,150	3,494,793	6,050,000
Other Physical Environment	<u>264,183</u>	<u>312,646</u>	<u>368,914</u>
<b>TOTAL</b>	<b><u>\$111,123,962</u></b>	<b><u>\$287,412,570</u></b>	<b><u>\$237,177,536</u></b>

ACTIVITY BY FUND TYPE

General Fund	\$ 2,437,998	\$ 2,892,603	\$ 3,209,755
Special Revenue	3,257,274	4,287,829	4,339,322
Debt Service	377,926	19,186	29,819
Capital Projects	4,201,621	4,312,142	11,851,545
Enterprise	<u>100,849,143</u>	<u>275,900,810</u>	<u>217,747,095</u>
<b>TOTAL</b>	<b><u>\$111,123,962</u></b>	<b><u>\$287,412,570</u></b>	<b><u>\$237,177,536</u></b>

## **PHYSICAL ENVIRONMENT**

This functional category accounts for services where the primary purpose is to achieve a satisfactory living environment by controlling and utilizing elements of the environment.

### **Water Utility Services**

This activity identifies the costs associated with providing safe, potable water to the citizens of Lee County.

### **Garbage/Solid Waste Control Services**

The Solid Waste Department provides for proper collection and environmental disposal of garbage and solid waste and includes recycling, household hazardous waste, and right-of-way cleanup.

### **Water-Sewer Combination Services**

This activity accounts for all the expenses associated with providing sanitary sewer services and the operation of the water and sewer systems under the control of Lee County Utilities. Additional services are the collection, treatment, and disposal of all liquid waste. Also included is administrative support and capital projects.

### **Conservation and Resource Management**

Under this classification, expenditures include: Extension Services, Surface and Ground Water Management, Environmental Laboratory, Canal and Pipe/Ditch Maintenance, Marine Services, Soil and Water Conservation, Pollutant Storage Tanks, and Environmental Sciences.

### **Flood Control/Storm-water Management**

This activity includes the costs of maintaining and operating flood control programs and facilities.

### **Other Physical Environment Programs**

This activity reflects the Small Quantity Generator Program.

*FISCAL 2003 BUDGET*

**Transportation**

LEE COUNTY - FLORIDA  
2002 - 2003

<u>ACTIVITY</u>	2000-2001 <u>ACTUAL</u>	2001-2002 <u>ESTIMATED</u>	2002-2003 <u>BUDGET</u>
Road & Street Facilities	\$143,405,634	\$102,295,343	\$184,296,119
Transit Systems	12,163,342	14,896,572	15,033,871
<b>TOTAL</b>	<b><u>\$155,568,976</u></b>	<b><u>\$117,191,915</u></b>	<b><u>\$199,329,990</u></b>

ACTIVITY BY FUND TYPE

Special Revenue	\$ 25,835,488	\$ 34,569,995	\$ 68,537,584
Debt Service	13,017,271	12,784,994	12,217,877
Capital Projects	12,994,525	23,641,809	73,203,168
Enterprise	103,721,692	41,879,361	43,371,361
Trust & Agency	<u>0</u>	<u>4,315,756</u>	<u>2,000,000</u>
<b>TOTAL</b>	<b><u>\$155,568,976</u></b>	<b><u>\$117,191,915</u></b>	<b><u>\$199,329,990</u></b>

## **TRANSPORTATION**

This functional area accounts for the cost of services provided by the local government for the safe and adequate flow of vehicles, travelers, and pedestrians.

### **Road and Street Facilities**

This activity identifies the cost of constructing and maintaining road and bridge facilities, as well as ancillary facilities such as bridges, sidewalks, traffic control devices, streetlights, rights-of-way, shoulders, and other facilities incidental to the proper movement of traffic along roads and streets.

### **Transit Systems**

This activity accounts for the expenditures associated with the Lee Tran bus system.

### **Other Transportation Services**

These costs refer to providing services to communities that elect to assess themselves for services via the Municipal Services Taxing Unit petitioning process.



*FISCAL 2003 BUDGET*

**Economic Environment**

LEE COUNTY - FLORIDA  
2002 - 2003

<u>ACTIVITY</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2002 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
Industry Development	\$ 8,466,837	\$ 8,443,381	\$ 9,068,030
Veterans Services	275,383	256,353	309,197
Housing & Urban Development	5,336,086	6,513,260	8,040,577
Other Economic Environments	<u>1,636,994</u>	<u>682,253</u>	<u>1,944,571</u>
<b>TOTAL</b>	<b><u>\$15,715,300</u></b>	<b><u>\$15,895,247</u></b>	<b><u>\$19,362,375</u></b>

ACTIVITY BY FUND TYPE

General Fund	\$ 2,647,751	\$ 1,655,102	\$ 2,408,344
Special Revenue	<u>13,067,549</u>	<u>14,240,145</u>	<u>16,954,031</u>
<b>TOTAL</b>	<b><u>\$15,715,300</u></b>	<b><u>\$15,895,247</u></b>	<b><u>\$19,362,375</u></b>

## **ECONOMIC ENVIRONMENT**

This functional category accounts for providing services that develop and improve the economic condition of the community and its citizens. This excludes welfare.

### **Industry and Development**

These expenditures represent the costs incurred in promoting and encouraging industry development and tourism that will directly or indirectly benefit the community. Included are the Visitor and Convention Bureau, the Division of Economic Development, and the Sports Development.

### **Veterans Services**

The Veterans Services program represents the only expenditures in this activity and provides counseling and assistance to veterans and their dependents.

### **Housing and Urban Development**

This activity accounts for expenditures associated with providing public housing and other urban development projects. It consists of the Housing Assistance Program, the Neighborhood Improvements Program, and related housing programs.

### **Other Economic Environments**

This activity is for community redevelopment capital projects relating to economic redevelopment in five depressed areas of the County.

*FISCAL 2003 BUDGET*

**Human Services**

LEE COUNTY - FLORIDA  
2002 - 2003

<u>ACTIVITY</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2002 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
Health	\$ 3,354,402	\$ 3,774,365	\$ 4,089,501
Public Assistance	2,500,001	2,509,145	2,086,440
Hospitals	4,923,926	5,659,888	5,896,047
Other Human Services	<u>1,889,649</u>	<u>2,635,807</u>	<u>2,923,867</u>
<b>TOTAL</b>	<b><u>\$12,667,978</u></b>	<b><u>\$14,579,205</u></b>	<b><u>\$14,995,855</u></b>

ACTIVITY BY FUND TYPE

General Fund	\$11,290,322	\$13,331,360	\$13,946,427
Special Revenue	<u>1,377,656</u>	<u>1,247,845</u>	<u>1,049,428</u>
<b>TOTAL</b>	<b><u>\$12,667,978</u></b>	<b><u>\$14,579,205</u></b>	<b><u>\$14,995,855</u></b>

## **HUMAN SERVICES**

This functional category reflects the cost of providing services for the care, treatment, and control of human illness, injury, or handicap; and, for the welfare of individual citizens and the community as a whole.

### **Health**

These expenditures reflect the cost of providing nursing, dental care, diagnostic, rehabilitation, and other services for the care and treatment of the sick; and for the control and prevention of disease. Expenditures for this activity represent the Health Department. Also included are expenditures for Animal Services.

### **Public Assistance**

This activity represents the cost of providing economic assistance to the indigent of the community. Included in this activity is the Family Self Sufficiency Services program.

### **Hospitals**

The expenditures in this activity are for state mandated medical assistance provided to indigents.

### **Other Human Services**

This activity accounts for the funding that goes toward the Partnership for Results Program, whereby the county contracts for services with local agencies meeting special population human service needs within Lee County. Also included is the CDBG portion for Small Business Development. Parks & Recreation administers the Human Services related Family Connection Center Grant.

*FISCAL 2003 BUDGET*

**Culture & Recreation**

LEE COUNTY - FLORIDA  
2002 - 2003

<u>ACTIVITY</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2002 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
Parks & Recreation	\$23,041,402	\$32,354,197	\$41,674,155
Libraries	23,481,732	25,985,100	40,516,535
Other Culture/Recreation	<u>1,007,797</u>	<u>1,046,083</u>	<u>1,212,013</u>
<b>TOTAL</b>	<b><u>\$47,530,931</u></b>	<b><u>\$59,385,380</u></b>	<b><u>\$83,402,703</u></b>

ACTIVITY BY FUND TYPE

General Fund	\$ 5,440,712	\$ 6,040,246	\$ 6,779,275
Special Revenue	35,204,257	43,037,392	61,063,250
Debt Service	2,643,347	2,641,163	2,635,186
Capital Projects	<u>4,242,615</u>	<u>7,666,579</u>	<u>12,924,992</u>
<b>TOTAL</b>	<b><u>\$47,530,931</u></b>	<b><u>\$59,385,380</u></b>	<b><u>\$83,402,703</u></b>

## **CULTURE AND RECREATION**

These expenditures are to provide and maintain cultural and recreational facilities and activities for the benefit of citizens and visitors.

### **Parks and Recreation**

This activity includes expenditures for Parks and Recreation programs, and parks capital improvement projects.

### **Libraries**

The Lee County Library system covers the entire county, except for a small independent library district that serves the Fort Myers Beach area. This activity accounts for the operating and capital project expenditures associated with the Library system. The Library system is supported by its own dedicated millage.

### **Other Culture and Recreation**

This activity accounts for operating expenditures for the Department of Construction and Design.

*FISCAL 2003 BUDGET*

**Non-Expenditure Disbursements**

LEE COUNTY - FLORIDA  
2002 – 2003

<u>ACTIVITY</u>	2000-2001 <u>ACTUAL</u>	2001-2002 <u>ESTIMATED</u>	2002-2003 <u>BUDGET</u>
Interfund Transfers	\$145,765,672	\$174,793,117	\$187,138,860
Reserves	<u>0</u>	<u>640,144,367</u>	<u>384,934,317</u>
<b>TOTAL</b>	<b><u>\$145,765,672</u></b>	<b><u>\$814,937,484</u></b>	<b><u>\$572,073,177</u></b>

ACTIVITY BY FUND TYPE

General Fund	\$ 23,655,409	\$110,200,946	\$ 97,075,034
Special Revenue	21,949,342	185,351,486	122,833,395
Debt Service	9,222,700	41,248,512	41,483,669
Capital Projects	5,757,260	146,639,999	52,289,281
Enterprise	85,025,000	311,634,523	241,265,308
Internal Services	<u>155,961</u>	<u>19,862,018</u>	<u>17,126,490</u>
<b>TOTAL</b>	<b><u>\$145,765,672</u></b>	<b><u>\$814,937,484</u></b>	<b><u>\$572,073,177</u></b>

## **NON-EXPENDITURE DISBURSEMENTS**

This is a basic account category to provide for disbursements of local government that are classified as accounting expenditures.

### **Interfund Transfers**

This category represents amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute additional revenues or expenditures of the governmental unit, but reflect the movement of cash from one fund to another. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

### **Reserves**

This category encompasses all the various reserve accounts, which includes ending Fund Balance.



*FISCAL 2003 BUDGET*

**Court-Related Expenditures**

LEE COUNTY - FLORIDA  
2002 - 2003

<u>ACTIVITY</u>	<u>2000-2001 ACTUAL</u>	<u>2001-2002 ESTIMATED</u>	<u>2002-2003 BUDGET</u>
Court Administration	\$ 0	\$ (3,122)	\$ 0
State Attorney Admin	850,847	776,684	851,462
Public Defender Admin	619,602	950,218	1,163,696
Clerk of Court Admin	1,942,223	0	0
Judicial Support	<u>9,828,746</u>	<u>10,198,241</u>	<u>12,073,066</u>
<b>TOTAL</b>	<b><u>\$13,241,418</u></b>	<b><u>\$11,922,021</u></b>	<b><u>\$14,088,224</u></b>

ACTIVITY BY FUND TYPE

General Fund	<u>\$13,241,418</u>	<u>\$11,922,021</u>	<u>\$14,088,224</u>
<b>TOTAL</b>	<b><u>\$13,241,418</u></b>	<b><u>\$11,922,021</u></b>	<b><u>\$14,088,224</u></b>

## **COURT-RELATED EXPENDITURES**

This category accounts for costs of providing court services including general administration, Circuit Court and County Court services. Included programs are Support to Public Defender, State Attorney, Budget Transfer for Court Services, Budget Transfer for Clerk of Courts and State Attorney Judicial.

*FISCAL 2003 BUDGET*



# **SECTION G – APPENDICES**

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*FISCAL 2003 BUDGET*



## **FUND STRUCTURE AND BUDGETARY ACCOUNTING POLICY**

The budget is prepared in a manner which allows it to be viewed from a variety of perspectives: by organization, program, and funding source. Each fund is a separate budgetary and accounting entity which is self balancing and freestanding for the purpose of maintaining records for a set of financial resources which are segregated for a particular purpose. While the budget may be reviewed from several perspectives, the fund is the basic legal and accounting framework of the budget. Lee County organizes its funds into the basic fund groups recognized under generally accepted accounting principles (GAAP). The basic fund groups are: Governmental Funds - which consist of the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Project Funds; the Proprietary Funds which consist of Enterprise Funds and Internal Service Funds; and Trust and Agency Funds.

Permanent funds account for resources that are legally restricted to the extent that only earnings and not principal may be used for government purposes.

### **Major Governmental Operating Funds of Lee County**

Lee County has four major governmental funds for operating its non-proprietary functions: the General Fund, Unincorporated Area MSTU Fund, Library Fund, and Transportation Trust Fund.

The General Fund provides for countywide functions, except for those dealing with roads and bridges. This Fund receives unrestricted countywide revenues and levies ad valorem taxes on a countywide basis. The other three major operating funds are all Special Revenue Funds.

The Unincorporated Area MSTU Fund levies an ad valorem tax which covers the county outside the boundaries of the cities of Sanibel, Fort Myers, Cape Coral, Bonita Springs and the Town of Fort Myers Beach. This fund receives unrestricted revenues deemed to be non-countywide in nature. The Unincorporated Area MSTU provides for Community Development activities, Hearing Examiner, some parks and recreational programming, as well as partial funding for road and bridge maintenance.

The Library Fund levies an ad valorem tax which pays for the operations and capital constructions of the county library system. The tax is countywide, with the exception of the Town of Ft. Myers Beach, which is an independently governed Library District.

The Transportation Trust Fund provides road and bridge maintenance services. It receives gas tax revenue and other revenues in support of countywide services as well as a transfer from the Unincorporated Area MSTU Fund for support of its non-countywide services.

## *FISCAL 2003 BUDGET*

### **Other Special Revenue Funds**

There are numerous street lighting and special improvement districts which provide street lighting and maintenance services to neighborhoods. These districts are established on the basis of petitions from the residents of the neighborhood. These districts levy an ad valorem tax which applies to that particular neighborhood.

The special improvement district funds of Lee County are used for a variety of projects which benefit specific properties: road improvements, drainage improvements, erosion projects, and water line extensions. These district funds are used to bring roads and drainage up to county standards and enables the facilities to be accepted into normal County maintenance programs.

Fire protection in the County is provided through independently governed fire districts and the municipalities. The County funds three fire protection MSTUs which provide fire protection to those unincorporated areas of the County which are not part of an independent special district. A separate ad valorem tax is levied on those residents.

Major state and federal grant programs, such as the State Housing Initiatives Partnership (SHIP) Program, Supportive Housing Assistance, and the Community Development Block Grant (CDBG) are accounted for through separate special revenue funds.

Lee County Tourist Development Tax revenue is administered through a special revenue fund and carries out tourism and convention related promotional activities.

The complex structure of special revenue funds enables the County to provide a wide range of specialized services and achieve a greater degree of equity in its use of revenues and application of ad valorem taxes.

### **Debt Service Funds**

In addition to numerous special improvement district debt funds, the county has twenty-two governmental debt service subfunds which account for revenues pledged to the payment of general government and enterprise long-term debt. Long-term debt is paid from:

1. Pledges of various non-ad valorem revenue sources. Non-ad valorem revenues are pledged to nine bond funds, and two certificates of participation.
2. Tourist Development Tax and stadium lease revenue are pledged to one bond fund.
3. In the area of transportation, Local Option Gas Taxes are pledged to two bond funds, and the Ninth-Cent Gas Tax is pledged to one bond fund.
4. Toll revenues from bridges and user fees from Utilities and Solid Waste are pledged to several bond issues.

Special improvement districts debt is funded through special assessments on property.

## *FISCAL 2003 BUDGET*

### **Capital Project Funds**

The County has two major capital improvement funds which fund major capital projects of all types on a pay-as-you-go basis. The Capital Improvement Fund levies a countywide ad valorem tax and receives other revenues which are used for capital purposes. The Transportation Capital Improvement Fund is dedicated to transportation projects and receives funding from gas taxes and surplus bridge tolls from the Sanibel Causeway, Cape Coral, and Midpoint Bridges. Other capital project funds are used to account for the proceeds of bond issues and are discontinued once the particular projects are completed and any remaining bond proceeds are disbursed. Capital projects relating to the self-supporting enterprise funds are accounted for in those enterprise funds.

### **Enterprise Funds**

The County has enterprise funds for water and sewer services, solid waste disposal (landfill and resource recovery), transportation facilities (relating to toll collecting, Sanibel Causeway, Cape Coral, and Midpoint Bridges) and the Transit System. The services are operated on a self-supporting basis, except for the Transit System, which receives operating subsidies.

### **Intergovernmental Service Funds**

The County uses self-supporting intergovernmental service funds to provide data processing, communications, vehicle maintenance services, and insurance to County departments on a user fee basis.

### **Budgetary Accounting**

Budgets for all funds are prepared on the modified accrual basis. This is in accordance with Generally Accepted Accounting Principles (GAAP), which apply to governmental fund types only. Conversely, the budgets of proprietary fund types are on a non-GAAP basis.

Fixed appropriation budgets for the control of resources are legally required for all funds; therefore, a consistent basis of budget preparation and management is applied to all funds.



## **BUDGET PREPARATION, ADOPTION, AND AMENDMENT**

The budget process and the levy of ad valorem taxes are governed by the Florida Statutes Chapters 129 and 200. The Statutes address the budget timetable from the point of initial presentation of a proposed budget and taxable value to the governing body. The timetable, public advertising requirements, and the two required public hearings to adopt the budget and to levy ad valorem taxes are statutory requirements. Additionally, State Comptroller Regulations dictate a uniform accounting structure which must be embodied in the budget and financial reporting.

The final budget document reflects a continuation of the managerial focus on both the budget process and the document itself. An outline of Lee County's process is presented below.

### **January - Budget Kickoff**

- Initial revenue estimates are prepared.
- Budget Services Departmental Budget Kickoff.

### **February - April**

Budget revenues and expenses are developed for upcoming fiscal year with current funding levels. Service levels/core services are reviewed by Budget Services.

### **May - County Manager Review**

- County Manager reviews Budget Services' budget recommendations.
- Budget issues are discussed in preparation for presentation to the Board of County Commissioners.
- Detailed analysis of budget requests are accomplished.
- Proposed budget with major budget issues is produced for presentation to the Board of County Commissioners.

### **June**

Board Workshops are held on proposed budgets.

### **July 1 - Assessment Data**

Assessed values for ad valorem taxes are received from the Property Appraiser (elected official) for all taxing districts.

## *FISCAL 2003 BUDGET*

### **July/August - Board Establishes Tentative Millage Rate**

Lee County Board of County Commissioners establishes a tentative or proposed budget and millage rate for all Lee County ad valorem taxing districts for the new fiscal year. Proposed ad valorem millage levies must be certified to the Property Appraiser by the Board of County Commissioners within thirty-five (35) days of presentation of assessed values, and public hearing dates must be set.

### **August - Property Appraiser Mails Truth-in-Millage (TRIM) Notices**

- Property Appraiser mails TRIM notices to all property owners. This notifies all taxpayers of the proposed tax rate, its relationship to the prior year's rate, the total taxes based on the proposed rate, and the valuation of each parcel of property.
- Once the millage rate is certified, it may not be increased without re-mailing the notices.
- Within fifty-five (55) days after July 1<sup>st</sup>, the TRIM notices are mailed.

### **September - Public Hearings**

- The first public hearing is held, which must be scheduled between sixty-five (65) and eighty (80) days after receipt of assessed value by the governing body. Tentative budget and millage rates are adopted at the first public hearing.
- Advertisement in the newspaper is required three (3) to five (5) days before the second public hearing. The advertisement must contain a summary of the budget, all millage rates, and tax increase percentages over the rolled back rate millage. The final budget and millage levies are adopted at the second public hearing.

### **October/November - Final Budget Preparation**

- The final budget document is produced reflecting final program service information and dollars.
- Copies of the final document are made available for review by the media, taxpayers, and public interest groups at all libraries and at the courthouse.

### **Five-Year Capital Improvement Program**

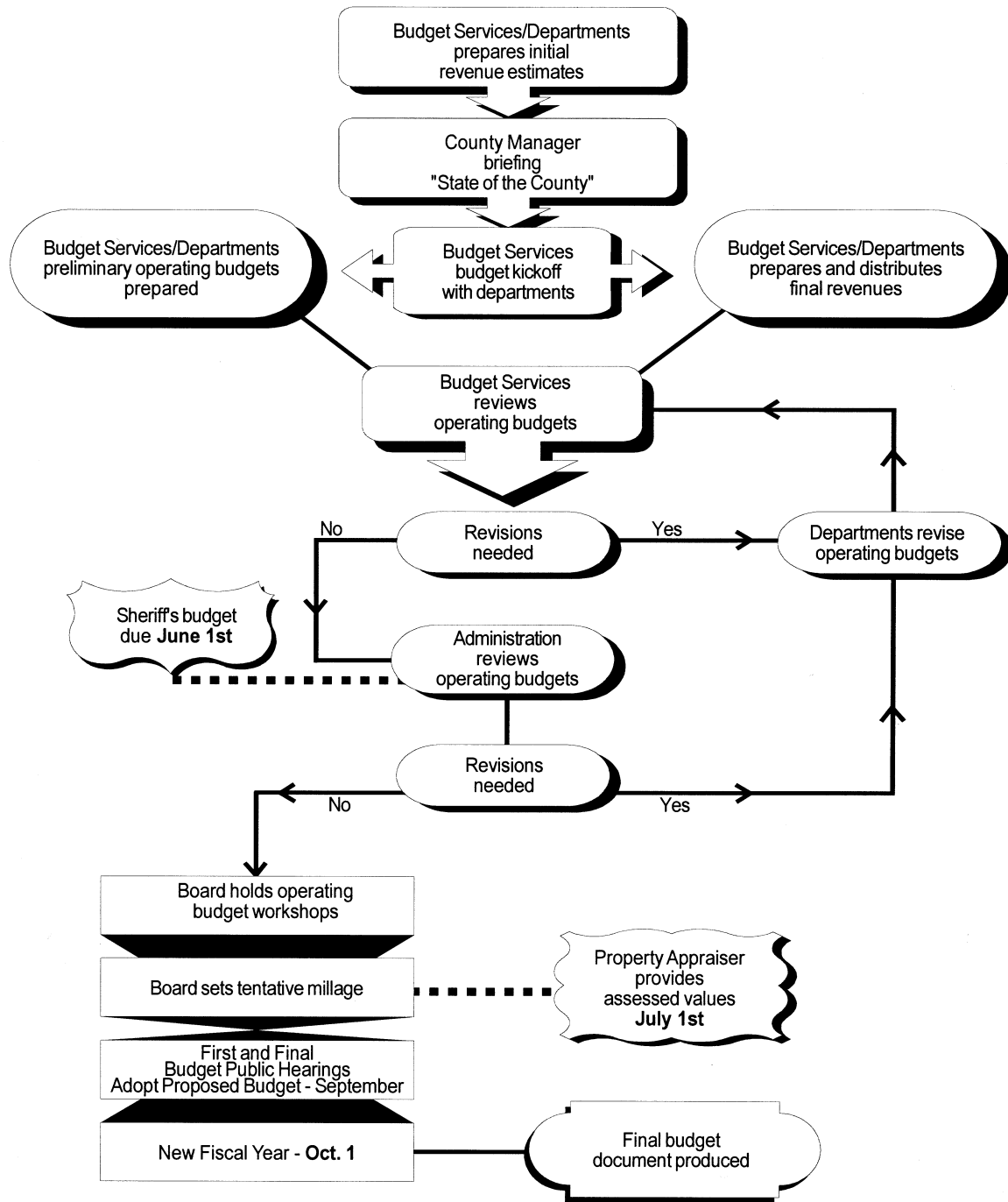
A five-year Capital Improvement Program budget is updated annually at the same time as annual budget preparation. Proposed funding sources are shown for each project. Revenue estimates for capital funding sources are projected for the five years of the program. A proposed update of the five-year Capital Improvement Program is presented during annual budget review. The proposed update is reviewed and modified by the Board of County Commissioners. The first year of the updated Capital Improvement Program as modified is integrated into the proposed annual budget. When the final budget is adopted, the final update of the five-year Capital Improvement Program is produced. (See Capital Improvement Section).

## *FISCAL 2003 BUDGET*

### **Budget Amendment Policy**

Florida law provides general guidelines regarding how local government budget amendment policy must operate. These guidelines require all increases of total fund appropriations and transfers from appropriated reserves be adopted by Board action. Florida law allows complete flexibility in modifying proprietary fund budgets during the year at regular public Board meetings. Appropriation of additional unanticipated revenue is also allowed by law in all fund categories for many types of revenue at public Board meetings. The law allows appropriation increases of any nature to occur through a supplemental budget process requiring advertised public hearings. Lee County's budget amendment policy allows the maximum flexibility under Florida law. Budget amendments or transfers not requiring an increase in a fund total or division total are granted within guidelines to various levels of management. All changes in elected officials' budgets must go to the Board of County Commissioners for approval. Formal legal appropriation by the Board is at the fund level in order to allow the degree of flexibility provided by the Board's policy.

# Lee County Budget Process



## *FISCAL 2003 BUDGET*

# **GLOSSARY**

**AD VALOREM** - A tax levied in proportion to the value of the property against which it is levied.

**AGGREGATE MILLAGE RATE** - A rate obtained by dividing the sum of all anticipated ad valorem taxes levied by the governing body (Board of County Commissioners for County Government) by the taxable value of the county or municipality. The aggregate millage expresses an average tax rate.

**APPROPRIATION** - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

**ASSESSED VALUATION** - A valuation set upon real estate or other property by a government as a basis for levying taxes. Taxable valuation is calculated from an assessed valuation. Assessed value is required to approach 100% of market value in Florida.

**BUDGET** - A plan of financial operation embodying an estimate of proposed expenditures for a given period, and the proposed means of financing. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating body for adoption, and sometimes the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is proposed and tentative, or whether it has been approved by the appropriating body. The budget, once adopted, is the legal authorization to expend county funds during the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law and/or administrative rules and regulations.

**BUDGET MESSAGE** - A general discussion of the proposed budget as presented in writing to the legislative body.

**CAPITAL OUTLAY** - Expenditure which results in the acquisition of or addition to fixed assets.

**CAPITAL IMPROVEMENT PROGRAM** - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program. It sets forth each project or other contemplated expenditure in which the government is to have a part, and specifies the full resources estimated to be available to finance the projected expenditures.

**COUNTY CORE SERVICE** - A service that cost-effectively enhances the health, safety, and welfare of the general population, is not redundant to services provided by other government entities or the private sector; is equitably apportioned among the general population rather than to special sectors or groups, and is universally accessible to the general population.

**DEPENDENT SPECIAL DISTRICT** - A special district whose governing body or whose budget is established by the governing body of the County or municipality to which it is dependent.

## *FISCAL 2003 BUDGET*

**DEPRECIATION** - (1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence; (2) the portion of the cost of a fixed asset other than a wasting asset which is charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is pro-rated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

**ENHANCEMENT** - An improvement to a programmatic service level.

**EXPENDITURES** - Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.

**EXPENSES** - Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

**FISCAL YEAR** - A 12-month period to which the annual operating budget applies, and at the end of which a government determines its financial position and the results of its operations. Lee County's fiscal year begins October 1, and ends September 30th of each year.

**FIXED ASSETS** - Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery, and equipment.

**FUNCTIONS** - Expenditure classification according to the principal purposes for which expenditures are made. Examples are public safety, public health, public welfare, etc.

**FUND** - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**FUND BALANCE** - A term used to express the equity (assets minus liabilities) of governmental fund types and trust funds.

**GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)** - Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accounting practices. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations. The primary authoritative statement on the application of GAAP to state and local governments are GASB pronouncements. Every government should prepare and publish financial statements in conformity with GAAP.

## *FISCAL 2003 BUDGET*

**INTERGOVERNMENTAL REVENUE** - Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

**LEGALLY ADOPTED BUDGET** - The total of the budgets of each County fund including budgeted transactions between funds.

**MEASUREMENT FOCUS** - The accounting convention which determines (1) which assets and which liabilities are included on an entity's balance sheet, and (2) whether its operating statement presents "financial flow" information (revenues and expenditures) or "capital maintenance" information (revenues and expenses).

**MILLAGE RATE** - A rate expressed in thousands. As used with ad valorem (property) taxes, the rate expresses the dollars of tax per one thousand dollars of taxable values.

**MODIFIED ACCRUAL BASIS** - The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both "measurable" and "available to finance expenditures of the current period". The County considers all revenues available, if collected within 60 days after year-end. Expenditures are recognized when the related fund liability is incurred except for, but not limited to: (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used; (2) prepaid insurance and similar items which need not be reported; (3) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements; (4) principal and interest on long-term debt which are generally recognized when due. All governmental funds are accounted for using the modified accrual basis of accounting.

**MUNICIPAL SERVICES BENEFIT UNIT (MSBU)** - An MSBU is a special district created to provide for projects and/or services to a specifically defined area of the County and financed by a special assessment to only those citizens receiving the benefits of those projects or services.

**MUNICIPAL SERVICES TAXING UNIT (MSTU)** - A special district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographic area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessments, service charges or other revenue to provide resources. The MSTU is one type of dependent special district.

**OBJECTIVE** - A simply stated, readily measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objectives should state a specific standard of performance for a given program:

- An operational objective focuses on service delivery.
- A managerial objective focuses on those aspects of management that help staff achieve operational objectives; i.e., staff training, work plan development, etc.

## *FISCAL 2003 BUDGET*

**OPERATING TRANSFERS** - Legally authorized transfers between object codes as needed to balance specific line items.

**PERFORMANCE BUDGET** - A budget which relates expenditures to measures of activity and performance.

**PROGRAM BUDGET** - A budget organized by programs. A program used in this application is a grouping of related activities, projects, and services which are similar in purpose. The expenditure focus of a program budget is related to the nature of work and services performed.

**PROGRAM PERFORMANCE BUDGET** - Combines performance measures with a program budget structure.

**RESERVE FOR CONTINGENCIES** - An amount set aside, consistent with statutory authority, that can subsequently be appropriated to meet unexpected needs.

**RETAINED EARNINGS** - An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

**REVENUES** - (1) Increases in governmental fund type, net current assets from other than expenditure refunds, and residual equity transfers. Under NOGA Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in proprietary fund type, net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NOGA Statement 1, operating transfers-in are classified separately from revenues.

**ROLLED-BACK RATE** - The millage rate which would generate the same ad valorem tax revenue as was generated the previous year, excluding changes in taxable valuation resulting from new construction, annexation or de-annexation. If the proposed aggregate millage rate exceeds the aggregate rolled-back rate, then by law, the advertisement for the public hearings to adopt the millage must state the percentage by which the rolled-back rate exceeds the percentage of the proposed tax increase. The rolled-back rate is used in the same manner for individual millage levies.

**SERVICE LEVEL** - Service(s) or product(s) which comprise actual (or expected, depending on whether one is describing a current or future service level) output of a given program. Focus is on results, not measures of workload (e.g., for a Sheriff's Department - number of assaults investigated is a workload measure, while number of assault cases cleared is a service level).

**STATUTE** - A written law enacted by a duly organized and constituted legislative body.

**TAX INCREMENT FINANCING (T.I.F.)** - Tax increment revenues are all new property tax revenues generated by new developments or assessments which increase the existing tax base within the designated redevelopment area.

**TAX RATE** - The amount of tax stated in terms of a unit of the tax base; for example, 5 mills equals 5 dollars per thousand of taxable value.



## *FISCAL 2003 BUDGET*

**TAXES** - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

**TAXABLE VALUATION** - The value used for computing the ad valorem taxes levied against property. The taxable value is the assessed value less any exemptions allowed by law. The most common exemption is the \$25,000 homestead exemption allowed if the owner uses the property as the principal residence. There are also exemptions for disability, seniors, government-owned, and non-profit-owned property.

**TRANSFERS IN/OUT** - Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit, but only of the individual funds. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

**TRIM NOTICE** - "True Rate In Millage", a tentative tax notice sent to all property owners in August, to provide information reflecting tentatively-adopted millage rates.

**UNINCORPORATED AREA** - That portion of the County which is not within the boundaries of any municipality.

*FISCAL 2003 BUDGET*

