

Fiscal Year 1998~1999

The Lee County Conservation 2020 Program

...started in 1996 with a citizen's initiative to ask county government to purchase more land for preservation, since many of our most beautiful and environmentally sensitive areas have been targeted for development. An environmentally sensitive land conservation initiative was placed on the November 1996 ballot and passed. Lee County Ordinance 96-12 officially formed the Conservation Land Acquisition & Stewardship Advisory Committee consisting of 15 Board of County Commissioner appointed citizens to oversee the acquisition, preservation and restoration of environmentally critical or sensitive lands within Lee County.

The Committee and county staff have been meeting since February 1997 and have already evaluated over 91 parcels of land submitted to the committee for review. To date, the Board of Commissioners has approved all 15 of the most valuable parcels submitted for acquisition by the committee. The Division of County Lands is well into the negotiation stage, with two of the approved parcels expected to be purchased in the very near future.

Cover photography courtesy of the Lee County Visitor and Convention Bureau.

The Great Blue Heron, which is represented on the cover of this document, is found in many temperate regions but most common in tropical and subtropical areas. Herons have been here on earth for millions of years, along with ducks, pelicans and owls. When hunting in shallow water Herons eat fish, frogs and aquatic insects. They also eat lizards, snakes, shrews, mice and gophers.

Herons nest in large groups, called rookeries, located in the tops of trees in secluded areas. The female lays approximately 5 eggs which hatch in 28 days. These birds are sensitive to the effects of human disturbances.

The Lee Island Coast's wetland areas are perfect nesting grounds for these and other birds. These areas serve as a sanctuary for many wildlife species including those that are endangered.



Fiscal Year 1998~1999

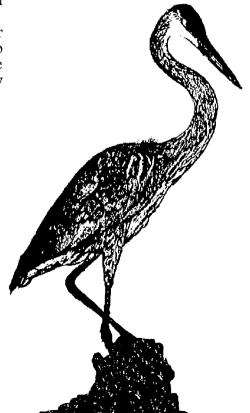
The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Presentation to the Lee Board of County Commissioners for its annual budget for the fiscal year beginning October 1, 1997.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial

plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



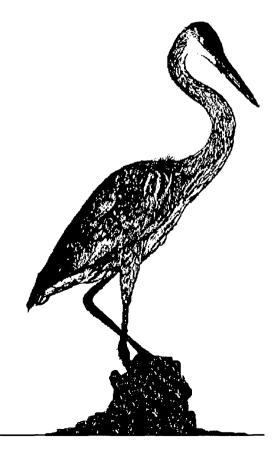


Fiscal Year 1998~1999

Lee County Board of County Commissioners
John E. Manning, Chairman, District One
Douglas R. St. Cerny, District Two
Ray Judah, District Three
Andrew W. Coy, District Four
John E. Albion, District Five, Vice Chairman

Lee County Manager
Donald D. Stilwell

Budget Operations Manager Larry Suchor





Fiscal Year 1998~1999

Acknowledgments

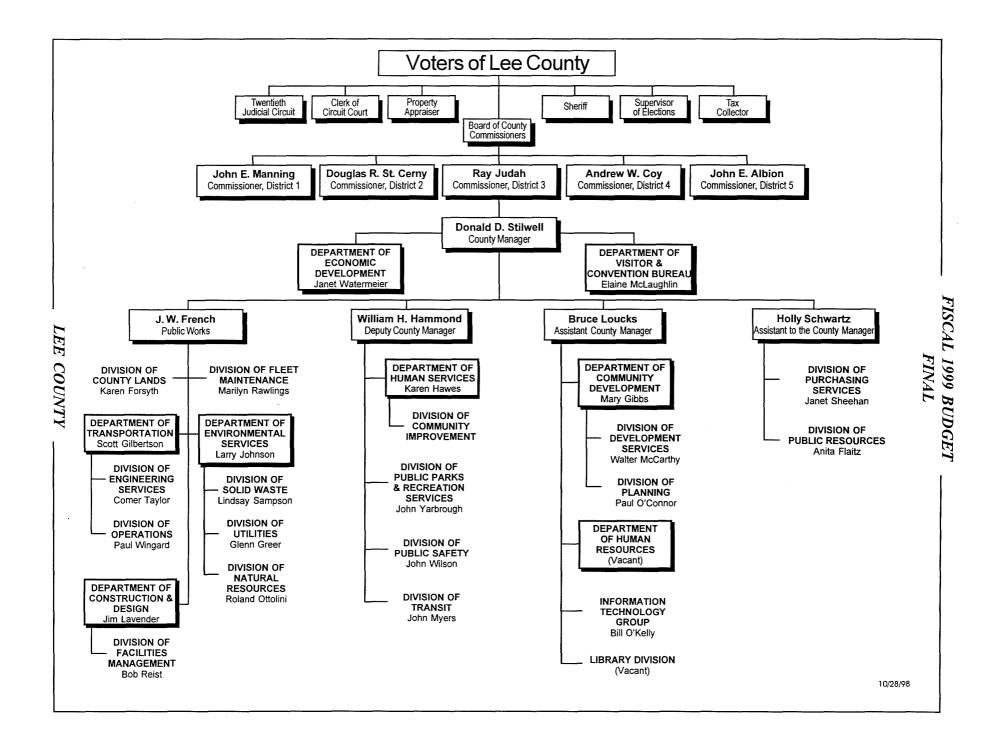
We wish to extend a special "thank you" to the following individuals whose contribution to the completion of this document is greatly appreciated.

Budget Preparation

William Bergquist, Operations Analyst II
Mary Lou Carroll, Executive Administrative Assistant
Laurel Chick, Executive Administrative Assistant
Beverly Dearborn, CPA, Operations Analyst
Sue Gilpin, Operations Analyst II
Pamela Hodgens, Operations Analyst II
Darin Jenkins, Operations Analyst
Egon Jorgensen, Operations Analyst
Reginald Kantor, Grants Coordinator
James Lewin, Fiscal Research Specialist
Larry Suchor, Budget Operations Manager
Libby Walker, MSTBU Coordinator

A sincere appreciation to those who contributed in the areas of programming, design, graphics, duplicating and printing in both the Information Technology Group and Public Resources Division.





USER'S GUIDE

FORMAT OF BUDGET DOCUMENT

The annual budget has been prepared using a performance-based approach as adopted by the Board of County Commissioners during the FY 1980-81 budget year.

The format of this budget document goes beyond that of a public information document. The Performance Budget process and document are designed to generate discussion regarding policy issues, service delivery, and performance issues by the Board of County Commissioners and management during the preparation, review, and subsequent adoption of the County budget. Section D, Services by Organization/Division, is the focal point of the budget review process and is described below, along with the other components of the budget.

As an aid to using this document, an explanation of the data format and headings has been included within the appropriate pages of each section. Due to the manner in which a rather detailed document such as this is used (usually for reference), some of the descriptions are repeated in each section.

SECTION A - BUDGET MESSAGE

The budget message summarizes the major issues facing Lee County from both budgetary and managerial perspectives.

SECTION B - BUDGET SUMMARY INFORMATION

In addition to comparisons between the FY97-98 budget and FY98-99 budgets, this section contains charts and graphs illustrating tax revenues, expenditures, and Lee County demography.

SECTION C - FINANCIAL POLICIES

This section contains the County's revenue, appropriation, and general budget policies, which are the framework upon which the budget is built.

SECTION D - SERVICES BY ORGANIZATION

Each section is comprised of: 1) an organizational chart which shows each area and the divisions within it; 2) an expenditure history by division for Actual FY96-97, Estimated FY97-98, and budget for FY98-99; and, 3) detailed qualitative service level information. The purpose of this section is to provide information on the types and levels of services provided by Lee County Government.

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SECTION E - CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program represents a five-year plan designed to meet the capital improvement needs of Lee County. Capital improvements include major infrastructure facilities such as roads, bridges, parks, libraries, utilities, and general governmental facilities.

This section of the budget document provides information regarding the planning process which led to the development of the Capital Improvement Program. It includes comments on the operational impact which results from additional capital construction. Revenue sources which fund capital construction are presented, along with capital project expenditures by department. One of the major revenue sources is bond proceeds; therefore, additional information is presented which provides detail regarding each debt issue, and the type of projects funded by each issue.

SECTION F - BUDGET BY FUNCTION

This section provides a three-year comparative history to show the county budget by function. Function displays the expenditure classification as related to the principal purpose for which expenditures are made. Functions are categorized in a uniform manner through the State of Florida based on the State Chart of Accounts (SCOA). The SCOA defines classifications and categories by which all revenues and expenditures are to be delineated.

The pages following the Budget by Function detail the activities of the functional areas.

SECTION G - APPENDICES

This section provides an explanation of fund structure and budgetary accounting policy, the budget calendar, and the glossary.

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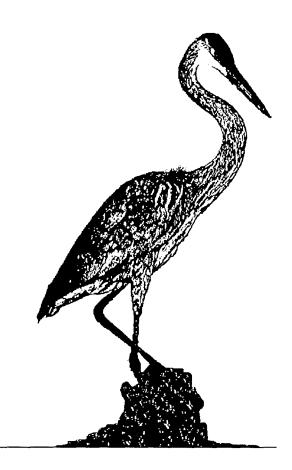
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BUDGET MESSAGE FROM THE COUNTY MANAGER

The FY 98-99 Budget has been developed with a premise of staying the course in the quality delivery of appropriate governmental services. This budget reflects the continued adherence to the policy guidelines that helped the County overcome the challenges it was faced with during the past four years.

THE CHALLENGES

1. In FY 1994-95 our *budget* projections showed major annual *shortfalls* starting in the \$6 million range. As a response to this problem, County Administration began a program of requiring the operating departments to develop Minimum Services Operating Models. Under this program, each organization formally documented the services it could provide and those it would have to discontinue if it received only 70%, 80%, or 90% of its prior year budget. These models were reviewed by Administration, discussed with the submitting department, and a resulting recommendation was submitted to the Board. The models have been in use for the past five years, and have become a normal process step in the annual budget development. This practice has greatly aided department management in focusing-in on those activities being performed that are of a non-value added nature. Over the past five years, many have been eliminated with the remaining activities being performed at a reduced cost and higher quality level.

While budget projections for future years indicate that **millage increases are inevitable**, the Board of County Commissioners will be able to make this decision with the assurance that their departments are delivering services to the citizens that are both appropriate and cost effective.

2. Now that better balance has been achieved in the County operational and fiscal management practices, we must not allow slippage. We will *remain keenly aware of changing demands on limited resources*. History indicates that within the next five years, 45,000 new residents are expected; the new university has opened bringing growth to the southern areas of the county; the airport is expanding significantly; infrastructure needs are increasing; and a demographic shift to younger residents is occurring. As our population grows and changes, there will be different demands for governmental services. Using tools, such as the modeling process described above and volume/cost related performance measures to be developed during this year, growth driven needs will be identified in advance with appropriate plans generated.

LEE COUNTY

3. The County is actively involved in *dealing with* the demands being placed upon it by *the global economy*. We can not afford a provincial attitude about the way the County conducts its business. In order to enhance the County's limited tax base, which is mainly residential and tourist centered, we must nurture existing businesses and bring new ones to the County. An aggressive international marketing program of Lee County is well underway. Relocated companies, such as Sony, PPG Industries, The Gartner Group, Klocke, LTU Airlines, and Easy Picker Golf Products have created hundreds of new jobs and generated significant new tax revenue. We will continue to seek high-paying, clean manufacturing, distribution, financial/investment, call center, service, and other non-polluting businesses that will complement our high quality of life.

Issues 2 and 3 are universally trying to solve are *all interrelated*. They do not "belong" to any one sector, county, or governmental agency, as they cut across jurisdictional boundaries. These demands increasingly require joint public and private partnering. Future years will continue to be challenging for Lee County. If county government is to contribute to our future prosperity, we must continue to be proactive. By continuing present County fiscal policies and being prepared to deal with developing social and economic trends, we can effectively cope with changes and ensure our future economic success and high quality of life. We can correctly position ourselves by continuous review of our core businesses and levels of service, that is, what we must do well and to what degree to be cost effective. This core services review process will allow us continue to redefine the business of County government and, subsequently, what services we should discontinue or possibly enhance. The above solutions and associated rationale were, and will continue to be, guided by the following *Policy Guidelines*.

POLICY GUIDELINES

- I. County government will continue its efforts to become a regional services government. This has a number of implications:
 - A. The County should not provide municipal services to the unincorporated area. Because of high growth rates in unincorporated areas, and historically high revenues, county governments in Florida have begun to provide municipal services. This is not the business nor the charter of county governments. Rather, we need to encourage and assist such heavily populated areas to become municipalities, form MSTUs/MSBUs, and encourage annexations. Further, the County should encourage future growth areas, requiring high service levels to develop in areas providing municipal services.
 - B. Geographically limited services and services for defined populations should be paid for by those areas or populations. If we are to successfully address the dual taxation issue, we must transfer urban services to special taxing entities, which will provide such services. This brings the concept of democratic self-determination down to the lowest level of government where it belongs when delivering with municipal service levels.

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- C. We must continue to rethink how we manage service delivery. There are several guidelines we can use. Such as:
- Redirect the business of county government toward policy management rather than direct service delivery for other than core services. The County's role should be to seek competitive bids for those services and perhaps manage contracts to ensure proper service delivery.
- Decentralize service delivery so as to maximize local citizen control. Citizen control would mean taxing as well as spending authority.
- Discontinue providing services that are traditionally provided by municipalities, special districts, etc.
- Stress the concept of *seamless* services, so that the user need not be concerned about who provides the service. Seamless services can be provided through functional consolidation, some form of privatization, or intergovernmental agreements.
- Continue Community Redevelopment Areas as a mechanism to pay for specific projects that will provide a return on the county's investment.
- D. The transfer of some county municipal services should be examined using the principles outlined above. If county government is to become a regional services provider, we need to examine which of our current functions could be better or more appropriately provided by municipalities or MSTU/MSBU's. Similarly, which current municipal services, if any, should continue to be provided on a regional basis?
- II. There must continue to be a broad restructuring of all of county government to improve productivity and effectiveness. As we move forward in this area, we should continue to give consideration to the following actions:
 - A. *The "outsourcing" or "contracting out" of services.* The private sector is increasingly being used as a model for the public sector to follow in the pursuit of outsourcing. Outsourcing is important because:
 - The increasing complexity of all types of work requires more specialized skills and training. This requirement is better met by firms that concentrate on one "core" business rather than a government trying to do a hundred different things.
 - Better economies of scale can be achieved by firms that concentrate on single businesses for multiple clients.

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- The costs associated with contract management are usually less than those associated with the administration of a service area.
- Even if the decision is made to retain providing the services by county government, the tax-payer receives a more cost effective service because of the competition.
- B. There are *some services that we should stop providing*. Some of it is internal in terms of our organization processes. Other work is external, and should be discontinued because it creates a level of expectation that we cannot live up to in the future, or may be a service more appropriately provided by another entity. We cannot assume that because we have provided a service in the past that we can afford to continue to do so in the future.
- C. There are *areas in which we must lower the levels of service.* Recent opinion polls indicate a new mood of realism among the public. By reducing service levels, we will still be able to provide a wide range of services, but on a more equitable, realistic, and affordable basis.
- D. We must *continue our efforts to become more productive and efficient*. Any organization must seek to continually improve, and we are no exception to that rule. We have been and must continue to improve.

In sum, we must comprehensively and continuously review how we do business. The old adage, "if it ain't broke, don't fix it" has never been a valid management philosophy, and is certainly out of place in today's changing environment. Past success does not assure future prosperity. In fact, an organization that does not continually review its policies, processes, and organizational structure is destined for failure.

III. The first two guidelines focus on expenditure control through a rethinking of operational structure and practices. The *third general approach focuses on revenues*.

We have been and will continue to experience high rates of residential growth in the foreseeable future. While there are advantages that come with growth, growth is a mixed blessing for Lee County Government. <u>Typically, residential growth does not pay for itself.</u> Therefore, if we are to successfully meet future demands, we must strive to modify our revenue base. Some of the ways in which we can do this are:

- Create *special taxing districts for dedicated millages or assessment districts*, etc. for those services that benefit specific groups.
- Increase reliance on *user fees* to cover the costs of specific programs not used universally by our citizens.

Develop new forms of revenues. Electrical franchise fees, for example, were adopted to charge electric utilities that use county right-of-way. The county is awaiting judicial rulings on the use of interim operational fees to cover the costs of services that new homeowners enjoy but do not pay for until 12 to 18 months after their homes are on the tax roll.

- Support efforts to *increase the non-polluting commercial and industrial base* of the community.
- Lead and support efforts to develop a *regional economic strategy* as well as a county strategy.
- Encourage the use of *public-private and solely public partnerships* to leverage resources. Our goal must be the facilitation of high quality cost-effective services. It is unrealistic to assume the County will provide unlimited services.
- Increase *entrepreneurial initiatives* and thinking in county departments.

Within these three general tools - regional solutions, restructured government, and new revenue mechanisms - we have a number of *specific ideas*. While all of these ideas may not prove feasible, they do represent the type of thinking we need to engage in if we are to maintain the *fiscal and operational stability of Lee County*. Specifically, we would propose examination of the following:

- Continue to review the feasibility of "outsourcing"
- Examine the feasibility of *functional/operational combining* of services.
- *Consider* and evaluate a policy shift and subsequent *disposal of assets* such as: continued support only for regional libraries, neighborhood parks and undeveloped parks inventory, and water and sewer assets.
- Consider establishing or increasing realistic user fees: interim service fees for new construction, transit, boat registration fees, utility right-of-way fees, parks, occupational licenses, differing fees for residents versus non-residents.
- Consider alternatives to county provision of services.
- Establish *special taxing districts with dedicated millages or assessment districts* for: roads, human services, areas wanting a higher level of policing, areas wanting a higher level of operations and maintenance for services they desire.

- *Modify county policies* to ensure that residential housing types that do not pay the full costs of services will be charged for those services through interim operational fees.
- Internally continue to restructure/reinvent county government.
- Adopt a policy that all *new facilities be multi-purpose* to the maximum extent possible.
- Establish *public-public partnerships* such as increased usage of school recreational facilities by the community, interagency purchasing, management information services, employee benefit plans (health, fire, dental, etc).
- Upon request, support *incorporation feasibility studies* for requesting areas.
- Establish a policy that the operation and maintenance of <u>local</u> facilities unique to an area be *paid for by benefited areas* or service recipients.

MAJOR FISCAL IMPACTS

This fiscal year will bring several new and continuing issues having a significant impact on the county's budget.

Conservation 2020 – The Conservation 2020 program began its seven-year life in 1996 as a citizen initiative to have the County purchase environmentally sensitive land to be held and restored to its natural state in perpetuity. This major conservation effort is being stewarded by 15 Board appointed citizens who have reviewed some 91 potential parcels and approved 15 for acquisition. This program will have a life of seven years, and is being funded by an ad-valorem property tax assessed to all property owners in Lee County. The revenue generated for each year is approximately \$11,000,000 (initially, which will increase each year with the increase in assessed valuation), with 90% to be used for acquisition and 10% for land management and restoration.

400-Bed Jail Facility – In order to accommodate an ever-increasing demand for jail beds, \$22,700,000 has been budgeted to construct an additional 400 bed county jail. At the time of publishing this document, the decision on who will manage the facility (the County Sheriff or a private company) has not been made. Ongoing operation will be a substantial cost.

Countywide 800-Megahertz Radio System Upgrade – Lee County's emergency radio system has been in operation for many years. The hardware and related software is now obsolete with the repair and replacement parts becoming unavailable. The Board has decided to

purchase the necessary \$10,900,000 upgrade (hardware and software) over a seven-year period with an interest bearing purchase plan funded by a seven-year tax millage increase. Analysis has shown that if the taxpayers take advantage of the associated income tax deduction, they will pay slightly less in taxes over the seven years of the purchase than if the upgrade is purchased outright without an interest expense.

Roadway Beautification – As an integral part of our road building and maintenance program required by continuing population growth and our desire to continue a high level of livability, we are expanding our focus on the aesthetics involved. For FY1998-1999, \$1,001,000 has been budgeted for roadway beautification.

Animal Shelter – The existing county animal shelter has become substandard both in size and sanitation. At the direction of the Board of County Commissioners, \$1,811,000 has been budgeted for the construction of a new shelter. At the time of publication of this document, the determination as to whether the County will operate the shelter or have a contracted private firm be responsible is under consideration.

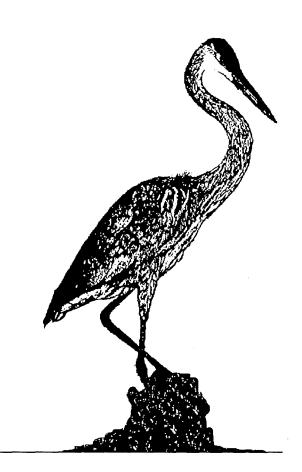
Nursing Home – As part of continuing efforts to outsource those functions that can be more economically and otherwise more appropriately operated by a non-county organization, the Board of County Commissioners decided that as of October 1, 1998, Shady Rest, the County's nursing home, would become an independent not-for-profit entity.

THE FUTURE

As this budget clearly shows, the County has made, and is continuing to make, significant advances in its efforts to provide core level services, in a cost effective way, to its citizens. Policy Development, Fiscal Management and the Evaluation of Services being provided will continue to be of prime administrative importance. The Lee County governmental team is once again committed to improving itself as an organization and to refining the services it provides so as to retain and improve our county's quality of life.

Omald D. Stelwell
Donald D. Stilwell
County Manager

Sincerely,



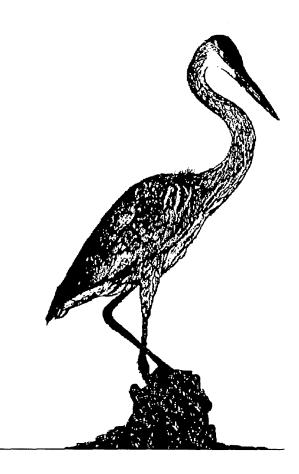


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PROGRAM BUDGET SUMMARY TOTAL COMPARISON

(97-98 Original Budget to 98-99 Adopted Budget)

The Legally Adopted Budget is the amount adopted by budget resolution as the Board of County Commissioners budget. The total includes budget transfers from one fund to another, and payments from one county department to another for services received.

	FY97-98 Original Budget	Percent Increases (Decreases)	FY98-99 Adopted Budget
OPERATING BUDGETS:			
BoCC Operating Departments:	\$195,747,948	4.3%	\$204,132,629
Constitutional Officers and Courts:	<u>82,053,844</u>	8.4%	<u>88,926,563</u>
Total Operating Budget	\$277,801,792	5.5%	\$293,059,192
CAPITAL BUDGET:			
Capital Projects	<u>\$153,115,935</u>	41.5%	<u>\$216,723,111</u>
Total Operating and Capital Budgets	\$430,917,727	18.3%	\$509,782,303
OTHER NON-OPERATING CAPITAL:			
Transfers	\$163,770,824	(32.5)%	\$110,393,005
Debt Service	63,898,555	0.4%	64,173,931
Insurance	22,368,218	(.02)%	21,893,950
Non-Departmental	7,994,337	60.0%	12,068,022
Special Districts	<u>2,591,197</u>	(40.7)%	<u>1,536,388</u>
Total Other	\$260,623,131	(19.4)%	\$210,065,296
Total Operating, Capital, & Other	\$691,540,858	4.1%	\$719,847,599
RESERVES:	\$295,130,255	(3.6)%	\$284,569,578
Total Budget	<u>\$986,671,113</u>	1.8%	<u>\$1,004,417,177</u>

The \$293 million operating component of the proposed budget for FY99 is a 5.5% increase from the prior year. This reflects an increase in county department operations funding of 4.3%, and an increase for Constitutional Officers of 8.4%.

Capital Project funding shows an increase, primarily due to the use of existing bonds and the inclusion of bond proceeds from an anticipated bond issue for the Ortiz Corrections campus, and carryover dollars for existing projects. An additional \$1.7 million/year is included for a seven (7) year lease for the 800 MHZ Radio System.

Transfers will decrease by (32.5)% due to transfers in debt service reserves to designated subfunds within debt service funds that were budgeted in FY97-98.

Insurance proceeds are for the payments of insurance claims from the self-insurance loss funds and reflect increase in the rates for Health Insurance.

Non departmental expenditures will increase by 60%, which reflects increase payments for tax increment finance payments.

Special Districts show a decrease of 40.7% primarily due to transfers for Debt Reserve requirements.

Budgeted reserves reflect a decrease of 3.6%.

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BUDGET SUMMARY LEE COUNTY - FISCAL YEAR 1998-99

		_	GENERAL FUND	-	SPECIAL REVENUE FUNDS		DEBT SERVICE FUNDS	_	CAPITAL PROJECTS FUNDS		ENTERPRISE FUNDS	_	INTERNAL SERVICE FUNDS		TRUST & AGENCY FUNDS		TOTAL
	ESTIMATED REVENUES CURRENT REVENUES:																
IFF	Ad Valorem Taxes	\$	98,477,069	s	29,561,614	\$	0	\$	18,345,752	\$	1,489,363 \$		0	\$	0 \$		147,873,798
	Other Taxes	•	4,000,000	•	13,983,404	•	9,194,000	•	4,056,000	•	0		0	•	0		31,233,404
	Licenses & Permits		127,000		5,634,910		0		230,000		3,000		0		0		5,994,910
	Intergovernmental Revenues		25,685,287		24,737,624		223,250		1,964,641		12,352,264		0		0		64,963,066
	Charges for Services		9,844,500		4,590,126		295,491		95,500		93,897,113		7,632,359		0		116,355,089
	Fines & Forfeitures		1,770,000		100,500		0		0		2,000		238,000		15,000		2,125,500
	Miscellaneous Revenues		13,358,496		18,205,925		2,359,366		3,931,700		10,418,721		1,041,552		15,780		49,331,540
	Court Costs		2,662,000		0		0		0		0		0		O		2,662,000
	Internal Service Charges		0		0		0		0		0		6,208,339		0		6,208,339
3	Non-revenues		5,027,137		12,646,792		24,565,350		28,849,970		57,855,731		14,514,645		0		143,459,625
TINITS	Less 5% Anticipated Revenues		(1.808,950)		(4,894,616)		<u>o</u>		(386,325)		(5,141,618)		(139,945)		(140)		(12,371,594)
	Total Current Revenues	\$	159,142,539	\$	104,566,279	\$	36,637,457	\$	57,087,238	\$	170,876,574 \$	í	29,494,950	\$	30,640 \$		557,835,677
	FUND BALANCE APPROPRIATED	\$	51,481,472	\$	76,903,781	\$	34,763,613	<u>\$</u>	112,907,332	\$	154,408,015 \$	į	15,949,294	\$	167,993 \$		446,581,500
٦	Total Estimated Revenues	\$	210,624,011	\$	181,470,060	\$	71,401,070	\$	169,994,570	\$	325,284,589 \$;	45,444,244	\$	198,633 \$	1	1,004,417,177
	APPROPRIATED EXPENDITURES CURRENT EXPENDITURES:																
	General Government Services	\$	60,610,040	\$	12,133,679	\$	11,003,796	\$	54,377,592	\$	2,000,240 \$	j	35,812,922	\$	4,300 \$		175,942,569
	Public Safety		67,634,908		11,533,809		0		0		0		1,154,760		103,800		80,427,277
	Physical Environment		2,718,650		4,030,133		383,889		13,588,024		114,488,495		0		0		135,209,191
	Transportation		0		28,169,146		12,402,660		61,361,648		39,719,729		0		0		141,653,183
	Economic Environment		1,624,567		19,875,611		0		0		0		0		0		21,500,178
	Human Services		10,590,367		1,111,240		0		0		0		0		0		11,701,607
	Culture/Recreation		4,874,590		26,480,320		2,872,484		8,793,195		0		0		0		43,020,589
	Internal Services		0		0		0		0		0		0		0		0
	Non-expenditure Disbursements		<u>20,789,461</u>		<u>15,322,141</u>		9,023,837		<u>7,130,895</u>		<u>57,684,801</u>		<u>441,870</u>		<u>0</u>		<u>110,393,005</u>
	Total Current Expenditures	\$	168,842,583	\$	118,656,079	\$	35,686,666	\$	145,251,354	\$	213,893,265 \$	j	37,409,552	\$	108,100 \$		719,847,599
	RESERVES	\$	41,781,428	\$	<u>62,813,981</u>	<u>\$</u>	35,714,404	<u>\$</u>	24,743,216	<u>\$</u>	111,391,324 \$	2	<u>8,034,692</u>	\$	90,533 \$		<u>284,569,578</u>
	Total Appropriated Expenditures	\$	210,624,011	\$	181,470,060	\$	71,401,070	\$	169,994,570	\$	325,284,589 \$		45,444,244	\$	198,633 \$	1	1,004,417,177

REVENUES & EXPENDITURES DISCUSSION

Current revenues are divided into the following categories:

A. Taxes

Included are charges levied by the local unit of government against the income and wealth of a person (natural or corporate). Specific types of taxes include ad valorem (real and personal property), sales and use taxes (imposed upon sale or consumption of goods and services levied locally). The most well known sales and use taxes include tourist development taxes, one-cent voted gas tax, five and six cent local option gas taxes, insurance premium taxes, and fire and casualty insurance premium taxes.

Franchise fees are also included in this category. These fees are levied on a corporation or individual by the local government in return for granting a privilege or permitting the use of public property subject to regulations. The most well known franchise fees are for electricity, water, sewer, solid waste and cable television. County derived franchise fees are in the areas of cable television and solid waste.

B. Licenses and Permits

These revenues are derived from the issuance of local licenses and permits. Within this category are professional and occupational licenses, building permits and any other licenses and permits (e.g., building, roofing, plumbing permits; occupational license fees).

C. Intergovernmental Revenues

Included are all revenues received from federal, state, and other local governmental sources in the form of grants, shared revenues, and payments in lieu of taxes. The state shared revenues that are of most importance to county government are revenue sharing, mobile home licenses, alcoholic beverage licenses, racing tax, local government half-cent sales tax, constitutional gas tax, and county gas tax.

D. Charges for Services

These revenues include all charges for current services such as recording of legal documents, zoning fees, county officer fees (fees remitted to county from officers whose operations are budgeted by the Board of County Commissioners), county court fees, circuit court fees, boat fees, ambulance fees, water utility, garbage/solid waste, sewer fees, park, library, transportation, and recreation fees.

E. Fines and Forfeitures

This group of revenues includes moneys received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations and for neglect of official duty. Some examples include court fines, library fines, and pollution control violations

F. Miscellaneous Revenues

Monies in this category are primarily interest earnings. Types of interest earnings include moneys on investments, contracts and notes, interest earnings of the Clerk of Court, Tax Collector, Sheriff, Property Appraiser, and Supervisor of Elections. Also included would be impact fees, rents, and proceeds for use of public property.

G. Internal Service Charges

Departments that use County Data Processing and telephone services are among those activities included in Internal Services.

H. Non-Revenues

Non-revenues are categories of monies that are not generated by traditional activities such as taxes, fees for services, or intergovernmental transfers (such as sales tax) from State to County. Included are such groupings as transfers, bond proceeds, insurance premiums and unspent budgets and interest earned by Constitutional Officers which must, by State law, be returned to the County.

I. Less 5% Anticipated Revenues

State law requires that budgeted collections for ad valorem (property tax) revenues be set at 95% of estimates projected by the Tax Collector.

Current expenditures are divided into the following categories:

A. General Government Services

The costs of providing representation of the citizenry by the governing body (Board of County Commissioners) as well as executive management and administration of the affairs of local government (County Manager's Office) are included in this category. Also included in this category are the financial and administrative costs of government (budgeting, accounting, auditing-external and internal, property appraisal, tax collecting, personnel, purchasing, communication, pension administration, printing, stores, property control, grants development, and any other support services).

A. General Government Services (continued)

In addition, General Government includes legal services (county attorney), comprehensive planning (county planning department), costs of providing a court system (Clerk of the Circuit Court and County Court, State Attorney, Public Defender, Law Library, Jury Commission, Court Administrator, Grand Jury and Bailiff), court reporting, Information Services, Supervisor of Elections, Publicity Services, and Legislative Delegation Support Services.

B. Public Safety

Security of persons and property is the major focus of this category. Included are law enforcement (Sheriff and Director of Public Safety), fire control (fire departments and districts), detention and/or correction (parole and probation services, juvenile homes, county jail, work release program, board of corrections), protective inspections (building and zoning inspections), emergency and disaster relief services (civil defense, emergency medical services, emergency communications system), ambulance and rescue services, medical examiner, and consumer affairs.

C. Physical Environment

Costs of services provided to achieve a satisfactory living environment are assigned to this group. Categories include electric, gas and water utility services, garbage/solid waste control, sewer services, conservation and resource management, flood control and other physical environmental needs (lot mowing and clearing, maintenance of easements, sanitary engineering and cemetery maintenance).

D. Transportation

Costs incurred for the safe and adequate flow of vehicles, travelers, and pedestrians are included. Specific subcategories include road and street facilities, traffic engineering, street lighting (County Department of Transportation), airports (Lee County Port Authority), water transportation systems (canals, terminals, dock and ports), transit systems (LeeTran), and parking facilities.

E. Economic Environment

Costs of providing services to develop and improve the economic conditions of the community are allocated to this category. Not included are welfare functions which are included in human services.

F. Human Services

Costs of providing services for care, treatment, and control of human illness and injury are included. Expenditures in this function include mental health, physical health, welfare programs, retardation, and interrelated programs such as the provision of health care for indigent persons. Specific health care activities related to the County include the Health Unit, Mosquito Control, Welfare Administration, Council On Aging, and Legal Aid.

G. Culture and Recreation

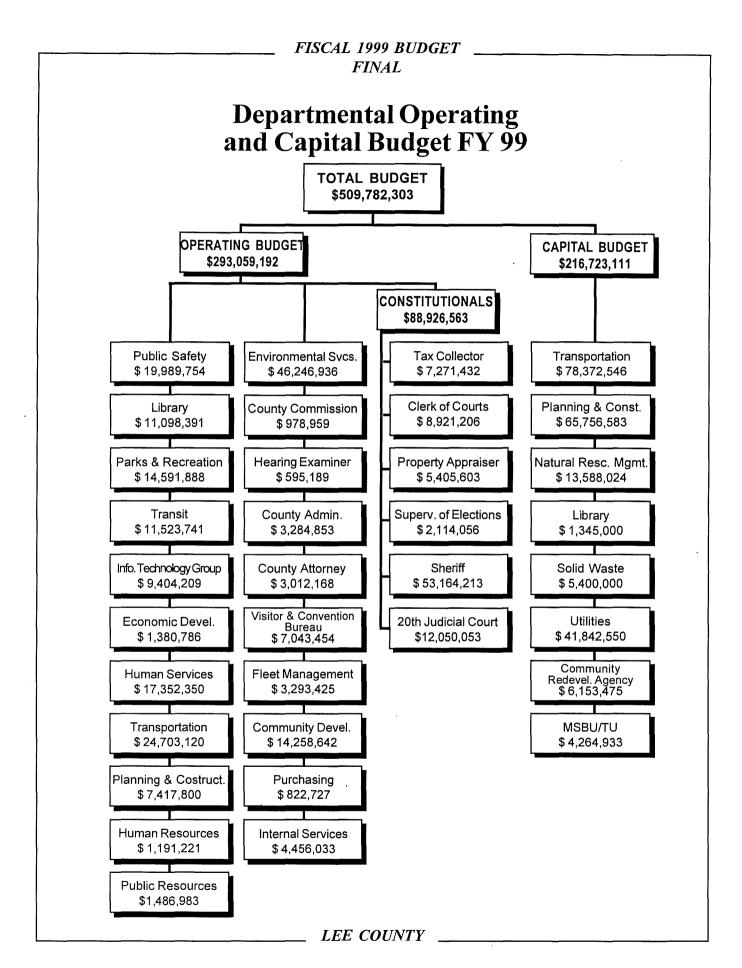
Costs incurred in providing and maintaining cultural and recreational facilities and activities for citizens and visitors are included in this function. Separate categories include all library costs, recreational programs, golf courses, swimming pools, tennis courts, public parks, community centers, camping areas, and bicycle paths. Any expenses for special events such as county fairs, civic events, and historical celebrations, etc., are assigned here.

H. Internal Services

Expenditures incurred by one County department for services requested by another County department. Data processing is an example of an internal service expenditure.

I. Non-Expenditure Disbursements

Included in this category are transfers and reserves. Interfund transfers represent amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute additional revenues or expenditures of the governmental unit, but reflect the movement of cash from one fund to another.



LEE COUNTY POPULATION/ECONOMICS

The chart on page B-9 details the overall rapid growth in population that has occurred since the early 1980's. The <u>Lee County Population Profile</u> on Page B-10 examines the composition of the various groups and how they have changed since 1983. The late 1980's into the mid 1990's reveal growth in the Age 65 and Over group. However, there are noticeable increases in the Age 5-19 and Age 40-54 categories especially since 1990

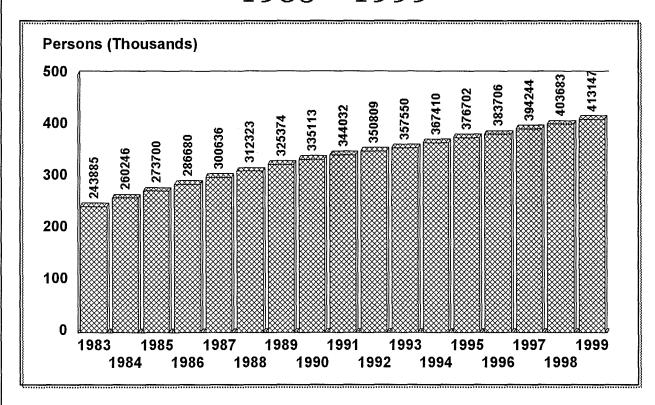
The <u>Unincorporated and Incorporated Population Distribution</u> chart on Page B-10 further reveals the distribution of population among the cities and unincorporated Lee County. Most of the population is settled in the unincorporated county for which the board of county commissioners must provide direct county services. However, there has been considerable growth in the city of Cape Coral, as it has become the largest city in the county with an April 1, 1998 population of 93,786. The City of Fort Myers and City of Sanibel have retained a generally stable permanent population share of the total, especially during the most recent years. On January 1, 1996, the Town of Fort Myers Beach came into existence. The April 1, 1998 population of the Town was 6,153. The chart on Page B-10 reflects the town's population beginning in 1996.

The <u>Profile of Goods and Services – All Jobs</u> on Page B-11 is presented to illustrate the dramatic growth in jobs over the past ten years and the predominance of those jobs in the service producing sectors over the goods producing sectors (such as manufacturing).

The Economic Profile of Covered Employment on page B-11 details only those jobs covered by Federal unemployment compensation. This is a smaller number than the Profile of Goods and Services – All Jobs chart. It illustrates especially the different kinds of service producing sectors that are important in the Lee County. Predominating are activities in wholesale and retail trade with significant other contributions to the economy from the health, legal and education sector and hotels, recreation and automobile sales sector. Construction, a smaller but important sector, shows the growth in the late 1980's, reduction in 1991 and 1992 and gradual improvement beginning in 1993.

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LEE COUNTY POPULATION 1983 - 1999



As indicated by the above graph, the permanent population of Lee County has increased 69.4% over the past 17 years. Lee County's population has been increasing approximately twice as fast as that of Florida, and eight times faster than that of the nation. During 1990-1993, the rate of growth slowed due to the economic recession (1991-1992 = +6,777; 1992-1993 = +6,741). However, more recently, the rate of growth has shown an increasing trend:

1993-1994	+9,860
1994-1995	+9,292
1995-1996	+7,004
1996-1997	+10,538
1997-1998	+9,439
1998-1999	+9,464

The projected increase from 1998 to 1999 suggests an additional 9,464 persons will move to the County.

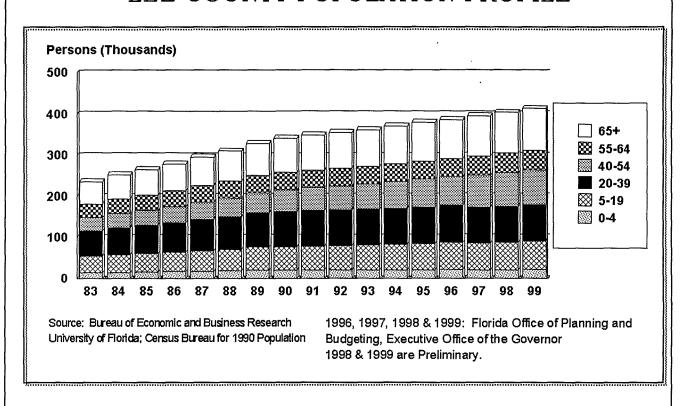
A rapidly expanding population has resulted in increasing needs for services such as law enforcement, human services, transportation and recreational needs. Additional people add to the use of existing facilities that translates to expanded maintenance needs and ultimately the requirement for new facilities.

Sources: Florida Consensus Estimating Conference, Book 3

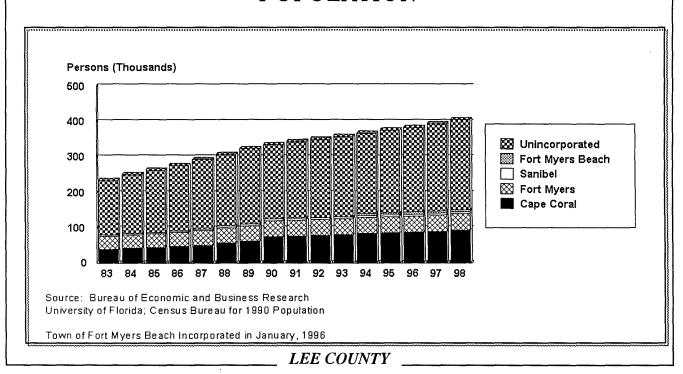
State of Florida Population and Demographic Forecast, Volume 14 Summer, 1998

Legislative Division of Economic and Demographic Research and Governor's Revenue and Economic Analysis Unit

LEE COUNTY POPULATION PROFILE

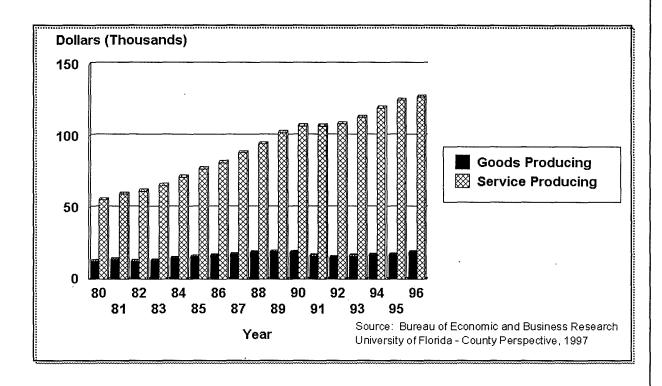


UNINCORPORATED AND INCORPORATED POPULATION

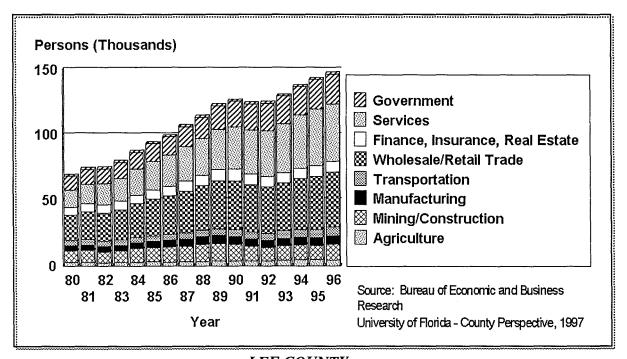


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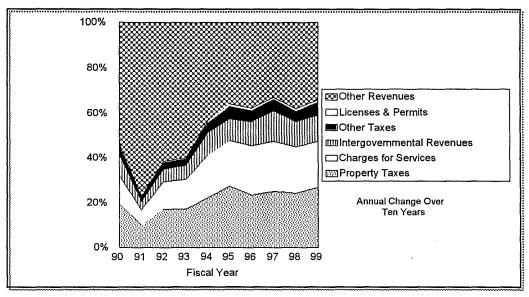
PROFILE OF GOODS AND SERVICES - ALL JOBS



ECONOMIC PROFILE OF COVERED EMPLOYMENT



REVENUES BY CATEGORY ALL SOURCES



Property Taxes Charges for Service Intergovernmental Revenues Other Taxes Licenses & Permits		(FY99 ADOPTED) \$147,873,798 116,355,089 64,963,066 31,233,404 5,994,910	
Other Revenues Transfers and Others Internal Service Charges Interest Earnings Miscellaneous Revenues Impact Fees Fines & Forfeitures	\$113,496,966 20,281,114 17,830,165 9,749,730 9,380,051 4,787,500		
Bond Proceeds TOTAL CURRENT REVENUES FUND BALANCE TOTAL ALL REVENUES	<u>15,889,884</u>	191,415,410 \$557,835,677 446,581,500 \$1,004,417,177	56% <u>44%</u> 100%

Property Taxes account for 27% of the current revenues budgeted for FY99. Of the total Property Taxes budgeted, 67% is for the General Fund. The other major property tax levies are for the Unincorporated MSTU Fund, the Library Fund, and the Capital Improvement Fund – which includes the voter-approved one-half mill for Conservation 2020 land acquisition and the replacement of the 800 MHZ infrastructure. In addition, there are other small taxing districts such as street lighting districts, special improvement districts, fire districts, and sewer debt.

Charges for Services are revenues received by the County for services provided. This revenue includes Water and Sewer Charges, Landfill Tipping Fees, Development and Zoning fees, Bridge Tolls, and Ambulance Fees. Charges for Services make up 21% of current revenues.

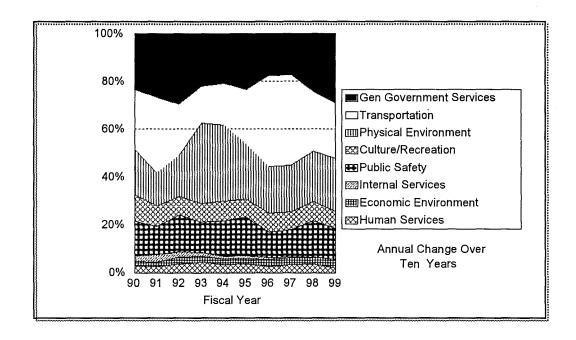
Intergovernmental Revenues consist of state and federal grants and shared revenues. This revenue source accounts for 12% of the current revenues budgeted. The two major revenues in this category are State Sales Tax (\$24 million), and State Revenue Sharing (\$10.9 million).

The Other Taxes revenue source consists of gas taxes, the tourist tax and franchise fees for cable television, and solid waste collection. These revenues are 6% of the total current revenues. Licenses and permits are 1% of current revenues. This revenue category is primarily building and permit fees.

Other Revenues are comprised of a number of different revenue sources. The two largest are transfers and Internal Service Charges. Transfers represent dollars moved from one fund to another. A transfer out of one fund is reflected as an expense, while a transfer into a fund appears as a revenue. Internal Service Charges consist of Data Processing, Custodial, Vehicle Maintenance, Fuel, Telephone and Radios. This category also includes the Self Insurance Assessment on Medical and Dental, Workers Compensation, and General Liability.

FINAL

EXPENDITURES BY FUNCTION ALL USES



EXPENDITURE FUNCTION	(FY99 ADOPTED)	
Physical Environment	\$135,209,191	
Transportation	141,653,183	
General Government Services	175,942,569	
Public Safety	80,427,277	
Culture/Recreation	43,020,589	
Human Services	11,701,607	
Economic Environment	21,500,178	\$ 609,454,594
TRANSFERS AND RESERVES		394,962,583
TOTAL		\$1,004,417,177

The graph above illustrates the historical pattern of expenditures since 1990. All local governments are required to classify expenditures by function according to the Florida Uniform Accounting System.

For FY99, the three largest function areas are: Physical Environment (Water/Sewer and Solid Waste), Transportation, and General Government Services. General Government Services provide for the legislative, judicial, and administrative branches of local government.

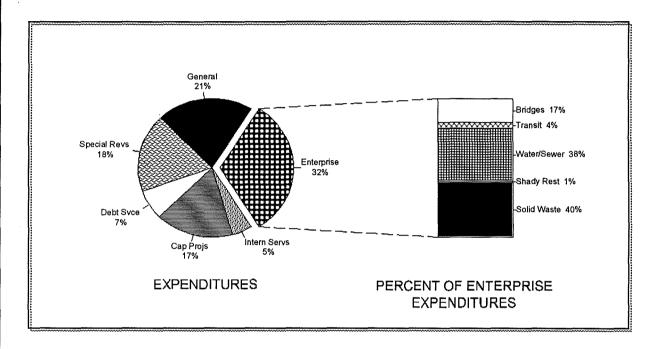
Public Safety provides: Sheriff's Law Enforcement and Corrections, Fire Control, and Emergency Medical Services. The Sheriff's Budget was \$53,164,213, or 66% of the Public Safety total.

Non-expenditure disbursements are reserves (\$284,569,578), and Interfund Transfers (\$110,393,005).

A substantial increase in the total transportation expenditures from FY90 to FY91 was due to the bonding of Phase I - Mid Point Bridge. Since that time total actual transportation expenditures have remained proportionally constant. The redistribution in favor of transportation in FY95, FY96, and FY97 is due to the funding of Phase II- Mid Point Bridge bond issue from surplus toll revenues and the Mid Point Bridge Corridor Road Improvement bond issue from Five-Cent Local Option Gas Taxes.

LEE COUNTY ____

EXPENDITURES BY FUND GROUP ALL USES



Ente	rpri	se
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Solid Waste	\$129,375,378	
Water/Sewer	124,667,765	
Bridges	56,697,531	
Transit	13,228,683	
Shady Rest Care Pavilion	<u>1,315,232</u>	\$325,284,589
General		210,624,011
Capital Projects		169,994,570
Special Revenue		181,470,060
Debt Service	•	71,401,070
Internal Service Funds		45,444,244
Trust and Agency		198,633

The above graph illustrates all county expenditures by fund group. The Enterprise Funds which are operated with charges for services include Public Utilities, Solid Waste, Shady Rest Care Pavilion, Transit, the Toll-Supported Transportation Facilities, and the debt-service and capital projects for the Enterprise Funds. The General Fund, which is the major taxing fund, provides for the bulk of county-wide services and operations. Capital Projects includes all Capital Improvement Program projects except for

the bulk of county-wide services and operations. Capital Projects includes all Capital Improvement Program projects except for those that are enterprise funded; Special Revenue Funds consist of funds such as Lighting Districts, the Transportation Trust Fund, the Library Fund, and the Unincorporated MSTU (which provides services to the unincorporated areas of Lee County). Debt Service includes funds established for the retirement of non-enterprise capital improvement projects. Internal Services Funds provide services to county operating departments. Trust and Agency funds are used to account for assets held by a governmental

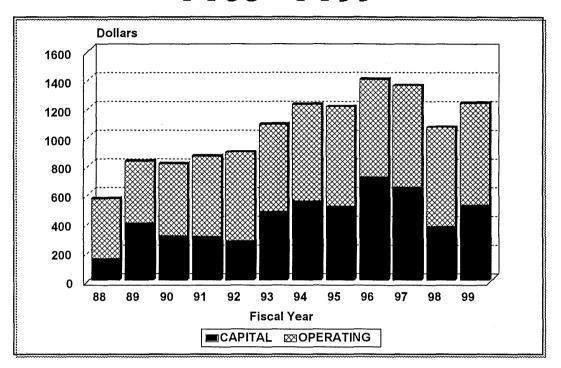
\$1,004,417,177

unit in a trustee capacity.

TOTAL

FINAL

EXPENDITURES PER CAPITA FY88 - FY99



Expenditures per capita are illustrated for operating and capital expenditures only.

Expenditures per capita are as follows:

	FY88	FY89	FY90	FY91	FY92	FY93	FY94	FY95	FY96	FY97	FY98	FY99
Capital Operating	\$153 <u>414</u>	\$401 <u>428</u>	\$313 499	\$307 <u>558</u>	\$275 <u>619</u>	\$482 <u>604</u>	\$551 <u>675</u>	\$515 <u>694</u>	\$721 <u>678</u>	\$650 7 <u>06</u>	\$379 <u>688</u>	\$525 <u>709</u>
TOTAL	\$567	\$829	\$812	\$865	\$894	\$1086	\$1226	\$1209	\$1399	\$1356	\$1067	\$1234

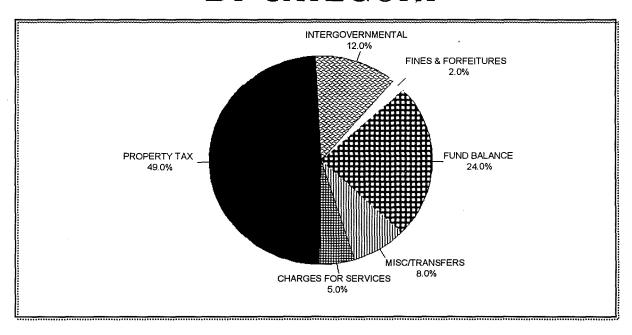
Total per capita expenditures show an increase of 13.6%, from FY99. This is a reflection of only a 5.5% increase in the operating budget, a 41.5% increase in the capital budget combined with a 2.2% increase in population.

Expenditures per capita for capital projects reflect an increase of 27.8% from FY98 to FY99. The primary reason for the increase is due to the use of existing bonds and inclusion of bond proceeds from an anticipated bond issue for the Ortiz Correction Campus and carryover dollars for existing projects. An additional \$1.7 million is included for the 800 MHz Radio System. Capital expenditures fluctuate from year to year, depending on the approved projects.

Expenditures per capita for operating have reflected a trend of increasing costs associated with the maintenance of completed capital projects and expansion of county services up to FY95. During FY96, there were fewer capital projects completed that resulted in less impact upon operations. In addition, an increase in the emphasis upon core service delivery created greater operating efficiencies. These efficiencies have been continued. FY99 operating costs increased by 5.5%.

LEE COUNTY _____

GENERAL FUND REVENUE BY CATEGORY



	FY94 <u>Actual</u>	FY95 <u>Actual</u>	FY96 Actual	FY97 <u>Actual</u>	FY98 Estimated	FY99 <u>Adopted</u>
Property Taxes	\$86,812,823	\$98,012,407	\$89,899,069	\$91,129,946	\$101,500,000	\$102,477,069
Intergovernmental	29,667,254	29,306,256	25,888,046	21,316,532	22,806,266	25,685,287
Misc. Revs. & Transfers	16,565,328	15,444,501	17,393,643	16,835,384	17,959,861	16,576,683
Charges for Services	11,499,627	7,734,158	8,750,025	10,928,400	9,406,921	9,971,500
Fines & Forfeitures	2,345,011	2,584,650	2,744,551	4,243,634	4,208,971	4,432,000
Current Revenue	\$146,890,043	\$153,081,972	\$144,675,334	\$144,453,896	\$155,882,019	\$159,142,539
Fund Balance	28,020,154	30,892,269	37,136,373	45,106,840	47,890,337	51,481,472
TOTAL	\$174,910,197	\$183,974,241	\$181,811,707	\$189,560,736	\$203,772,356	\$210,624,011

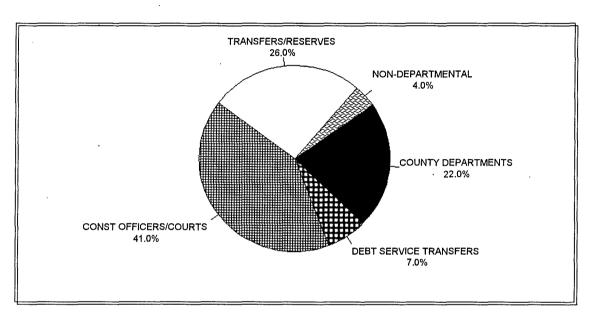
The chart reflects proposed FY99 revenues in the General Fund. Property Taxes account for almost half of the revenue in the General Fund. Intergovernmental Revenues (Sales Tax & State Revenue Sharing) and Fund Balance account for 36% of Fund Revenues. The increase in Intergovernmental Revenue is from an anticipated increase in sales tax revenues.

Miscellaneous Revenues have decreased mainly due to a decrease in indirect cost charges to the sewer funds.

Charges for Services includes licenses and permit fees in addition to rental, parking, and other miscellaneous fees

Fines & Forfeitures includes various Court Costs revenues as well as traffic and miscellaneous criminal fines.

GENERAL FUND EXPENDITURES BY CATEGORY



	FY94 <u>Actual</u>	FY95 <u>Actual</u>	FY96 <u>Actual</u>	FY97 <u>Actual</u>	FY98 Estimated	FY99 <u>Adopted</u>
County Departments	\$61,293,951	\$51,467,788	44,406,735	\$41,993,328	\$43,787,970	\$46,577,878
Non-Departmental	3,946,097	1,793,201	1,576,751	2,849,820	5,163,115	7,227,544
Const Officers & Courts	65,343,473	69,810,651	72,256,743	73,680,257	76,500,099	86,829,900
Debt Service Transfers	11,742,420	11,743,772	13,871,021	14,158,063	14,157,934	14,763,535
Transfers/Reserves	32,584,256	49,158,829	49,700,457	56,879,268	64,163,238	<u>55,225,154</u>
TOTAL	\$174,910,197	\$183,974,241	\$181,811,707	\$189,560,736	\$203,772,356	\$210,624,011

As indicated by the chart, the majority of General Fund expenditures are for the direct provision of government services.

Non-Departmental generally refers to expenses of a countywide nature, such as financial services or auditing expenses that are not related to solely one department.

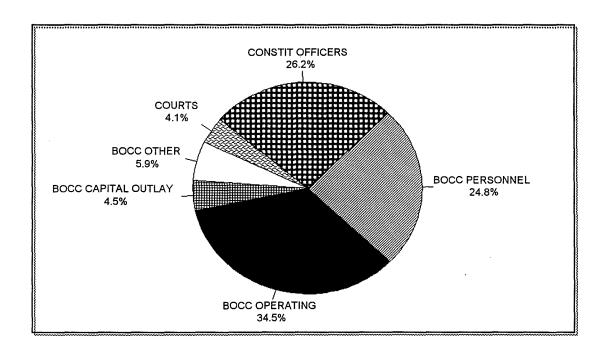
The Clerk of the Courts, Property Appraiser, Tax Collector, Supervisor of Elections, and Sheriff are elected Constitutional Officers. The budget for Courts includes Court Services, State Attorney, Public Defender, and Medical Examiner.

Debt Service Transfers are transfers to other funds for debt service payments.

Transfers and Reserves are for reserves, debt service payments and operating subsidies for Transit, and the Community Development Block Grant. Also included is a transfer to the Capital Improvement Fund for automation-related expenditures. Reserves include: Reserves for Board of County Commissioners Contingencies at \$5,957,995; Reserves for Economic Incentives at \$1,500,000; Fund Balance Reserves at \$24,994,349; and, Reserves for Cash Balance at \$9,000,000.

__ LEE COUNTY _____

OPERATING EXPENSES



Board of County Commissioners:

Personnel	\$72,746,069
Operating Expenses	101,104,339
Capital Outlay	13,172,79
Other Expenses	<u>17,109,42</u>

Total BOCC Operating Departments

Constitutional Officers
Courts

Total Operating Expenses

\$204,132,629 76,876,510 12,050,053 \$293,059,192

The above chart represents operating expenses for the 14 departments under the Board of County Commissioners as well as Court Services, Public Defender, State Attorney, Medical Examiner, and the Constitutional Officers.

Under the Board of County Commissioners, each department may or may not have expenditures in each category. The section entitled "Personnel" is comprised of all salaries and fringe benefits; "Operating" expenses are for general operating expenses such as goods and services. Capital Outlay is for equipment, vehicles, and library books. The majority of "Other" expenses are in Human Services, Grants and Aid to local organizations, and the Lee County Public Health Unit.

FISCAL 1999 BUDGET FINAL

OPERATING BUDGET VARIANCES (>5%) UNDER BOARD OF COUNTY COMMISSIONERS

<u>Library</u> – The budget increase is due to an increase of (9) positions. Includes restored hours for (4) libraries.

<u>Transit</u> – The budget increase is due to Capital Improvement and an increased level of service (limited Sunday services).

Economic Development – The budget increase is due an increase in personnel related expenses due to the absorption of the Community Redevelopment Agency and the establishment of the Workforce Program Coordination initiative.

<u>Human Services</u> – The budget decrease is due to Shady Rest Care Pavilion becoming a non-profit agency effective 10/1/98.

<u>Transportation</u> – The budget increase is due to an increase in IGS charges.

<u>Planning and Construction</u> – The budget increase is due to an increase in IGS charges.

Public Works – The budget increase is due to an increase in IGS charges.

County Commission – The budget increase is due to an increase in IGS charges.

<u>Hearing Examiner</u> – The budget increase is due to an increase in IGS and administrative charges.

County Manager – The budget increase is due to an increase in IGS charges.

<u>County Attorney</u> – The budget increase is due to an increase in IGS charges, personnel related expenses and an increase of one position.

<u>Visitor & Convention Bureau</u> – The Budget increase is due to an increase in advertising and marketing expenditures.

<u>Community Development</u> – The budget increase is due to IGS charges and positions to support inspections, compliance, and plans review.

Purchasing - The budget increase is due to an increase in IGS charges.

<u>Fleet Management</u> – The budget decrease is due to the IGS charges being distributed with Transportation.

Internal Services – The budget increase is due to an increase in IGS charges.

<u>Information Technology</u> – The budget increase is due to an increased level of service, year 2000 compliance needs, and the establishment of the personal computer refreshment plan.

Human Resources – The budget increase is due to an increase in IGS charges.

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FISCAL 1999 BUDGET FINAL

OPERATING BUDGETS BY DEPARTMENTS UNDER THE BOARD OF COUNTY COMMISSIONERS

										ESTIMATED	
								ESTIMATED	ADOPTED	TO ADOPTED	
		ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	EXPENDITURES	BUDGET	PERCENT	
	<u>DEPARTMENTS</u>	FY91-92	FY92-93	FY93-94	FY94-95	FY95-96	FY96-97	FY97-98	FY98-99	CHANGE	
	Public Safety	12,391,471	10,459,773	11,742,620	12,527,023	14,419,482	18,525,483	19,068,186	19,989,754	4.8	
	Library	N/A	7,604,644	9,092,030	9,249,066	8,516,246	10,031,086	10,442,931	11,098,391	6.3	
	Parks & Recreation	N/A	10,723,234	14,433,763	11,309,279	12,701,818	13,150,800	13,952,042	14,591,888	4.6	
	Transit	N/A	3,413,173	4,730,387	6,337,264	4,731,110	10,920,719	6,782,727	11,523,741	70.0	
	Communications	N/A	4,017,030	5,017,579	5,668,597	5,219,700	3,623,210	N/A	N/A	N/A	
LE	Economic Develop.	N/A	287,286	489,495	677,354	808,660	3,146,392	1,168,687	1,380,786	18.1	
E	Human Services	15,588,120	17,404,869	17,078,275	17,141,968	19,759,730	21,983,044	23,235,977	17,352,350	(25.3)	FI
Š	Lee County Utilities	N/A	14,308,707	16,049,155	13,804,874	N/A	N/A	N/A	N/A	N/A	FINAL
Ž	Transportation	20,422,471	17,318,191	22,827,052	22,031,221	24,368,021	19,391,649	21,707,538	24,703,120	13.8	L
7	Planning & Constr.	10,860,180	10,516,000	7,086,019	7,521,781	6,642,629	6,679,409	6,904,417	7,417,800	7.4	
	Solid Waste	25,046,986	23,916,471	27,214,371	27,682,325	N/A	N/A	N/A	N/A	N/A	
	Public Works	106,022	301,600	3,910,416	4,180,111	1,193,554	1,429,598	1,651,073	1,901,168	15.1	
	County Commission	777,644	689,674	754,699	793,135	793,319	870,240	905,869	978,959	8.1	
	Hearing Examiner	393,791	376,797	424,035	423,236	449,052	422,219	361,562	595,189	64.6	
	County Manager	757,850	2,372,531	2,774,456	2,734,631	2,420,043	2,668,290	2,699,952	3,284,853	21.7	
	County Attorney	2,731,412	2,232,540	2,436,111	2,566,988	2,449,799	2,384,994	2,642,928	3,012,168	14.0	
	Visitor & Conv. Bur.	N/A	3,587,150	4,098,587	4,126,297	4,560,120	6,027,921	6,451,018	7,043,454	9.2	
	Comm. Redev. Agency	N/A	236,177	414,907	317,443	429,382	407,568	56,822	N/A	N/A	
	Commun. Develop.	17,932,522	11,915,571	11,320,113	10,409,634	11,077,260	9,949,983	12,108,144	14,258,642	17.8	
	Commun. Svcs.	N/A	N/A	N/A							
	Econ. Devel. & VCB	N/A	N/A	N/A							
	Administrative Svcs.	9,530,945	6,419,453	9,157,933	8,387,969	N/A	N/A	N/A	N/A	N/A	
	Purchasing	N/A	N/A	N/A	N/A	685,291	720,655	686,372	822,727	19.9	

OPERATING BUDGETS BY DEPARTMENTS UNDER THE BOARD OF COUNTY COMMISSIONERS

										ESTIMATED	
								ESTIMATED	ADOPTED	TO ADOPTED	,
		ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL E	EXPENDITURES	BUDGET	PERCENT	
	DEPARTMENTS	FY91-92	FY92-93	FY93-94	FY94-95	FY95-96	FY96-97	FY97-98	FY98-99	CHANGE	
	Fleet Management	N/A	N/A	N/A	N/A	N/A	3,381,845	3,610,081	3,293,425	(8.8)	
	Management Info. Svcs.	N/A	N/A	N/A	N/A	3,023,635	3,084,242	N/A	N/A	N/A	
	Public Resources	N/A	N/A	N/A	N/A	1,567,611	1,221,653	1,221,653	1,486,983	4.9	
	Equal Opportunity	343,998	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
	Environmental Services	N/A	N/A	N/A	N/A	48,106,283	40,014,355	48,088,139	46,246,936	(3.8)	
	Internal Services	N/A	N/A	N/A	N/A	1,567,061	1,671,049	2,268,114	2,554,865	12.6	
	Information Technology	N/A	N/A	N/A	N/A	N/A	N/A	6,915,221	9,404,209	36.0	þ
)	Human Resources	N/A	N/A	N/A	N/A	1,111,978	952,617	1,117,577	1,191,221	6.6	1
	Facilities Mgmt.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	ţ
	General Services	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
	Growth Mgmt.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
	Mgmt. & Budget	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
	Strat. Fin. Analysis	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	

N/A's are a result of County Organizational Changes.

Note: Department alignment for comparative purposes has been reflected as accurately as possible. However, due to reorganizations, there are some areas that cannot totally be separated. Subsequently, some fluctuations may exist during and between fiscal years.

TOTAL <u>159,349,523</u> <u>148,100,871</u> <u>171,052,003</u> <u>167,890,196</u> <u>176,601,784</u> <u>182,659,021</u> <u>194,242,399</u> <u>204,132,629</u> 5.1

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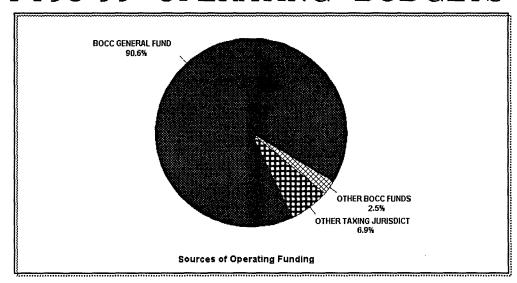
OPERATING BUDGETS BY DEPARTMENTS COURTS AND CONSTITUTIONALS

										ESTIMATED	.
								ESTIMATED	ADOPTED	TO ADOPTED	
		ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	EXPENDITURE	BUDGET	PERCENT	'
	COURTS	FY91-92	FY92-93	FY93-94	FY94-95	FY95-96	FY96-97	FY97-98	FY98-99	CHANGE	
	Court Services	\$4,174,612	<u>F192-93</u> \$4,541,076	\$5.402.577	\$5,708,315	\$6,531,344	\$8,365,809	\$8,338,078	\$9,428,437	13.1	
	Public Defender	158,894	281,155	468,401	503,624	337,210	364,661	593,186	791,690	33.5	
		•	•	,	•	•	•	·	•		
	State Attorney	577,811	859,402	908,607	981,616	530,358	538,448	841,451	937,784	11.4	1
	Medical Examiner	<u>706,731</u>	736,036	838,065	808,071	822,671	880,036	898,209	892,142	(0.7)	- [
	TOTAL COURTS	<u>\$5,618,048</u>	<u>\$6,417,669</u>	<u>\$7,617,650</u>	<u>\$8,001,626</u>	<u>\$8,221,583</u>	<u>\$10,148,954</u>	<u>\$10,670,924</u>	<u>\$12,050,053</u>	<u>12.9</u>	ı
	CONSTITUTIONALS						•				<u> </u>
	Tax Collector	\$5,321,112	\$4,902,389	\$6,482,936	\$7,029,280	\$5,658,438	\$6,587,645	\$7,965,143	\$6,568,749	(17.5)	٥
I	Bd. Support	280,404	443,686	<u>461,283</u>	642,785	680,292	664,203	<u>581,423</u>	702,683	<u>20.9</u>	È
ij	TOTAL	\$5,601,516	\$5,346,075	\$6,944,219	\$7,672,065	\$6,338,730	\$7,251,848	\$8,546,566	\$7,271,432	(14.9)	H
3											FINAL
7	Clerk to Board	\$1,901,450	\$1,841,420	\$1,829,324	\$1,852,135	\$2,499,384	\$4,304,881	\$3,887,298	\$3,916,631	0.8	AL
\leq	Bd. Support	0	100,383	449,907	209,298	240,001	228,539	245,200	3,108,180	1167.6	
₹	Clerk of Courts	2,252,644	1,864,379	1,993,343	2,100,752	2,437,041	2.338,817	<u>1,796,977</u>	1,896,395	<u>5.5</u>	2
	TOTAL	\$4,154,094	\$3,806,182	\$4,272,574	\$4,162,185	\$5,176,426	\$6,872,237	\$5,929,475	\$8,921,206	50.5	Ē
											-
	Prop Appraiser	\$2,393,194	\$2,338,387	\$2,783,473	\$2,840,003	\$2,646,219	\$3,155,173	\$3,367,496	\$3,498,400	3.9	1
	Bd. Support	<u>1,124,348</u>	2,988,308	1,605,045	<u>1.808,853</u>	<u>1,758,842</u>	<u>1,816,627</u>	<u>1,697,203</u>	1,907,203	<u>12.4</u>	
	TOTAL	\$3,517,542	\$5,326,695	\$4,388,518	\$4,648,856	\$4,405,061	\$4,971,800	\$5,064,699	\$5,405,603	6.7	
	Supv. of Elect.	\$1,878,095	\$1,673,600	\$1,832,400	\$2,011,250	\$2,152,165	\$1,904,725	\$1,813,285	\$1,865,482	2.9	
	Bd. Support	<u>49.510</u>	<u>82,604</u>	<u>126,740</u>	<u>199,663</u>	<u>187,102</u>	<u>185,535</u>	<u>214,679</u>	<u>248,574</u>	<u>15.8</u>	
	TOTAL	\$1,927,605	\$1,756,204	\$1,959,140	\$2,210,913	\$2,339,267	\$2,090,260	\$2,027,964	\$2,114,056	4.2	
											İ
	Sheriff Disb-Law Enf.	\$27,588,866	\$28,866,849	\$30,939,109	\$32,559,459	\$33,640,694	\$33,488,463	\$35,337,183	\$50,733,150	43.6	(
	Sheriff Disb-Correct	7,912,105	7,922,878	9,360,891	10,165,153	10,208,826	12,261,527	11,101,160	0	(100.0)	
	Support	1,127,778	1,430,669	1,580,994	2,022,154	1,926,156	1,872,007	2,106,604	2,327,263	10.5	
	Trust & Agency	82,532	<u>81.013</u>	<u>64,484</u>	<u>34,354</u>	301,600	220,888	<u>103,800</u>	103.800	0.0	-
	TOTAL	\$36,711,281	\$38,301,409	\$41,945,478	\$44,781,120	\$46,077,276	\$47,842,885	\$48,648,747	\$53,164,213	9.3	l
		····						·			

OPERATING BUDGETS BY DEPARTMENTS COURTS AND CONSTITUTIONALS

										ESTIMATED
								ESTIMATED	ADOPTED	TO ADOPTED
	·	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	EXPENDITURE	BUDGET	PERCENT
	SUMMARY	FY91-92	FY92-93	FY93-94	FY94-95	FY95-96	FY96-97	FY97-98	FY98-99	CHANGE
	TOTAL									
	Constitutionals	<u>\$51,912,038</u>	<u>\$54,536,565</u>	\$59,509,929	<u>\$63,475,764</u>	<u>\$64,336,760</u>	\$69,029,022	<u>\$70,217,451</u>	\$76,876,510	9.5
7	TOTAL									
22	Court & Constit.	\$57,530,086	<u>\$60.954,234</u>	\$ 67,127,579	<u>\$71,508,037</u>	\$72,558,343	<u>\$79,177,976</u>	\$80,888,375	\$88,926,563	<u>9.9</u>
)										FINAL
777	TOTAL									Ä
<u> </u>	OPERATING	\$216,879,609	\$209,055 <u>,105</u>	\$238,179,582	\$239,398,23 <u>3</u>	\$259,872,948	\$261,836,997	<u>\$275,130,774</u>	\$293,059,192	6.5

CONSTITUTIONAL OFFICERS FY98-99 "OPERATING" BUDGETS



AUTHORITIES	FY99 BUDGETS	FUNDED BY GENERAL FUND	FUNDED BY OTHER BoCC FUNDS	FUNDED BY OTHER TAXING AUTHORITIES
CLERK OF COURTS: Personal Services Operating Expense	\$0 8,921,206			
Capital Outlay Total Clerk of Courts	0 \$8,921,206	<u>\$8,645,206</u>	<u>\$276,000</u>	<u>\$0</u>
PROPERTY APPRAISER: Personal Services	\$0 4.054.500			
Operating Expense Capital Outlay Total Property Appraiser	4,051,592 <u>0</u> \$4,051,592	<u>\$3,100,286</u>	<u>\$398,114</u>	<u>\$553,192</u>
TAX COLLECTOR: Personal Services	\$0	•		
Operating Expense Capital Outlay	11,958,360 0 <u>\$11,958,360</u>	<u>\$5,250,000</u>	<u>\$1,318,749</u>	\$5,389,611
SUPERVISOR OF ELECTIONS: Personal Services Operating Expense	\$0 1,865,482			
Capital Outlay Total Supervisor of Elections	0 \$1,865,482	<u>\$1,865,482</u>	<u>\$0</u>	<u>\$0</u>
SHERIFF: Personal Services Operating Expense Capital Outlay	\$42,030,000 7,275,000 1,048,800			
Reserves for Contingency Total Sheriff	483,150 \$50,836,950	<u>\$50,733,150</u>	<u>\$103,800</u>	<u>\$0</u>
TOTAL OPERATING SUPPORT/OTHER PAYMENTS TOTAL	\$77,633,590 <u>8,293,903</u> \$85,927,493	\$69,594,124 <u>8,293,903</u> \$77,888,027	\$2,096,663 0 \$2,096,663	\$5,942,803 0 \$5,942,803
	<i>LE</i>	E COUNTY		

CONSTITUTIONAL OFFICERS FY98-99 "OPERATING" BUDGETS

CLERK OF COURTS:

The Clerk of Courts' operating budget of \$5.8 million is budgeted in the General Fund and Visitor and Convention Bureau, and is divided into two areas: Clerk to the Board (\$3,916,631); and Clerk of Courts (\$1,896,395). In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Clerk to the Board. These expenditures are for county building maintenance, building rental, and other internal service charges, and include \$2,744,300 for new Data Processing Systems, the bulk of which are state mandated.

PROPERTY APPRAISER:

The Property Appraiser's operating budget is proportionately divided among all taxing authorities within Lee County. Approximately 89% of the budget (\$3,498,400) is allocated under the Board for any county fund receiving ad valorem taxes. This includes the General Fund's payment for the School Board, and the cities' portions. The remaining portion of his budget is not reflected in this budget document, but would be reflected in each of the other independent taxing district budgets. In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Property Appraiser. These expenditures are for county data processing, building rental, utilities, postage for TRIM notices, and other internal service charges.

TAX COLLECTOR:

The Tax Collector's operating budget is more than fully funded through the State-mandated fees and commissions. These fees and commissions are deducted from the revenues collected and retained by the Tax Collector for his operations. In this document, \$6,568,749 is budgeted under various operating and non-operating funds for these commissions. The commissions/fees budgeted are for ad valorem taxes, special assessments, and occupational licenses. Additional fees and commissions for the remaining portion of the budget would be reflected in each of the other taxing district's budgets. In addition to the operating budget portion budgeted, certain expenditures have also been budgeted in the General Fund for "support" to the Tax collector. These expenditures are for building rental, utilities, and other internal service charges.

SUPERVISOR OF ELECTIONS:

The Supervisor of Elections' operating budget is allocated in the General Fund at \$1,865,482. In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Supervisor of Elections. These expenditures are for building rental and county building maintenance.

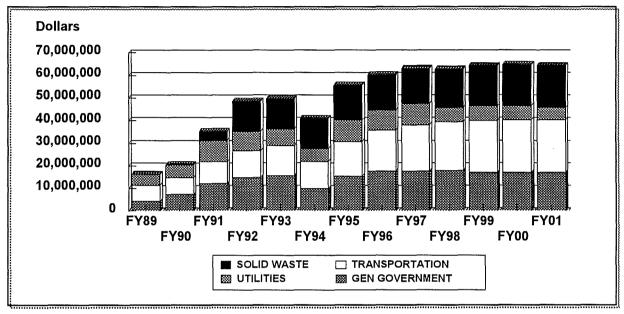
SHERIFF:

The Sheriff's operating budget is allocated in the General Fund (\$50,733,150). In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Sheriff (\$2,327,263). These expenditures are for inmate medical bills, building rental, and utilities.

<u>Please note</u>: The numbers and narrative addressed here do not reflect the budget for the Sheriff for Trust & Agency Funds (\$103,800). These funds are derived from the sale of properties confiscated by law enforcement agencies, and are used for drug enforcement.

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DEBT SERVICE PRINCIPAL AND INTEREST PAYMENTS FY1989 TO FY2001



(In Millions)

FY89	FY90	FY91	FY92	FY93	FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01
Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Proposed	Proposed	Proposed
\$16.4	\$20.5	\$35.2	\$48.6	\$49.7	\$40.9	\$55.7	\$60.1	\$63.0	\$64.4	\$63.9	\$64.9	64.4

This chart illustrates the amount and categorization of debt over time (principal and interest). The categories listed represent different kinds of debt issues. The Port Authority is not included.

General Government

Included are revenue bonds supported by non ad valorem revenues whose project scopes range from renovation of the Lee County Courthouse to construction of Lakes Park; and certificates of participation that were issued for construction of a fleet maintenance building, a County facility in Cape Coral, communications equipment, computer equipment, and construction of new facilities for the Supervisor of Elections, Tax Collector, and Property Appraiser. In 1993 bonds were sold for a portion of the funds to construct a new Shady Rest Nursing Home. New bonds were issued in October 1995 to repay short-term commercial paper loans for capital improvements (MSBU), and to finance renovation/construction of the Public Safety and Public Works buildings.

Transportation

Transportation related projects include debt financing supported by gas taxes and toll revenues. Gas taxes are being used to retire debt for two issues that provided over \$48,500,000 in monies for street improvements including the widening of Daniels Parkway and College Parkway, along with ten other projects.

Toll revenue is the funding source to retire debt incurred for the construction of the Sanibel and Cape Coral Bridges, and the Midpoint Bridge Bonds for design and engineering for the Midpoint Bridge were issued in 1991 and refinanced in 1993.

In 1995 two bond issues were completed - \$96.5 million for construction of the Midpoint Bridge supported by capitalized interest for two years and toll revenues; and \$35.360 million for construction of the Midpoint Bridge corridor supported by the Five Cent Local Option Gas Tax.

<u>Utilities</u>

Revenue bonds supported by user fees are the primary instrument that has been issued to make sewer and water improvements that range from new pumping stations to the installation of gravity sewer systems in selected areas to replace septic tanks.

LEE COUNTY _____

FISCAL 1999 BUDGET FINAL

DEBT SERVICE (CONTINUED)

Solid Waste

In December 1995, \$27,880,000 in bonds was issued for acquisition and construction of the first phase of a new landfill and acquisition of two transfer stations in Hendry County.

Bond Refinancing

In January 1996 \$12,125,000 in Certificates of Participation was refunded. More recently, \$18,705,000 in Capital Revenue Bonds, Series 1989 were refunded. Through this refinancing, the General Fund Debt was restructured saving \$6.5 million in interest. This occurred in June 1997. In August 1997 \$14,705,000 in Series 1989 Six Cent Local Option Gas Tax Bonds were refunded. The County has refinanced a variety of bond issues in the areas described in the chart at the top of the page. Through August 1997, interest savings have been in excess of \$25.1 million.

Projected Bonding Activities

The Board of County Commissioners has approved the potential refunding of a portion of the Series 1995 Capital Transportation Facilities Bonds (MidPoint Bridge). Current market conditions have not yielded the desired 3% present value savings. However, documents have been prepared and the refunding is expected to occur when conditions improve.

A new bond issue is anticipated for the construction of a new jail and assessment center to be located on Ortiz Avenue. The project is expected to cost \$22.5 million. Available funds from electrical franchise fees for FY98 and FY99 would reduce the bonding need to \$11.8 million. This transaction is expected to occur in late 1998 or early 1999.

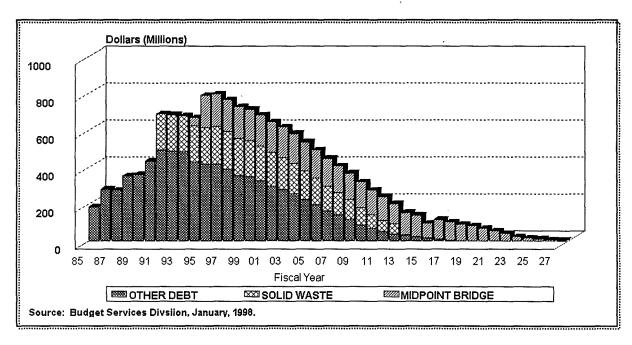
The chart entitled Annual County Debt Outstanding (Principal Payments Only) on Page B-xx provides a pictorial profile of changes in the County's debt level. The County has no maximum debt level but is governed by debt ratio guidelines relative to the different kinds of issues being financed. The growth in principal payments in the late 1980's corresponds with a significant growth in the county's capital program. In 1991, the county issued debt for construction of a Waste to Energy Facility. That project is indicated separately because of the large magnitude of the issue (\$197 Million) compared to other previous bond activity.

The chart entitled <u>Annual County Debt Service (Port Authority and All Other) Includes Principal and Interest</u> on Page B-xx provides a longer-term historical look and projection of payments than the Debt Service chart on Page B-xx that details only thirteen years. It illustrates the annual debt service for the Board of County Commissioners.

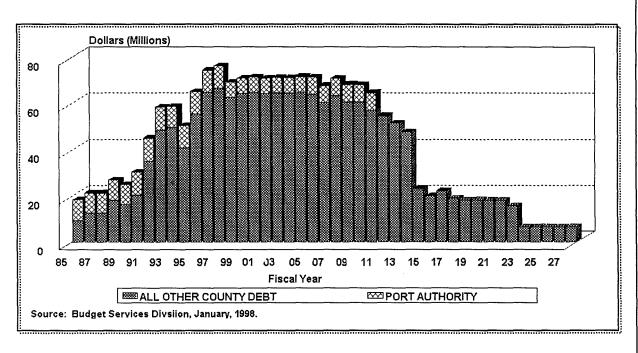
During the course of the FY99 budget year, the following bond issue is anticipated:

Ortiz Correctional Facility, Series 1999 ---- \$11,800,000 (amount subject to change)

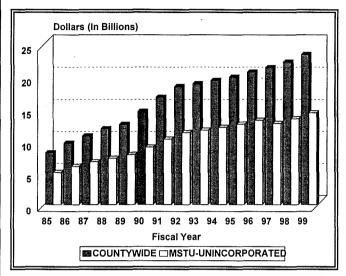
ANNUAL COUNTY DEBT OUTSTANDING (PRINCIPAL PAYMENTS ONLY)

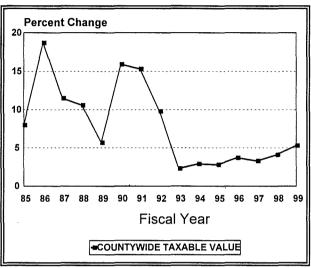


ANNUAL COUNTY DEBT SERVICE (PORT AUTHORITY AND ALL OTHER) INCLUDES PRINCIPAL AND INTEREST



TAXABLE PROPERTY VALUES FY85 TO FY99





Fiscal Year	Countywide (In Billions)	Annual Percent <u>Change</u>	MSTU- Unincorporated (In Billions)	Annual Percent <u>Change</u>
1985	\$8.105	8.0	\$5.008	7.7
1986	9.620	18.7	5.970	19.2
1987	10.733	11.5	6.673	11.8
1988	11.874	10.6	7.230	8.4
1989	12.548	5.7	7.806	8.0
1990	14.543	15.9	8.979	15.0
1991	16.773	15.3	10.233	14.0
1992	18.421	9.8	11.255	10.0
1993	18.844	2.3	11.628	3.3
1994	19.382	2.9	12.082	3.9
1995	19.916	2.8	12.560	4.0
1996	20.647	3.7	13.167	4.8
1997	21.323	3.3	12.687	-3.6
1998	22.197	4.1	13.426	5.8
1999	23 374	5.3	14.348	6.9

Countywide

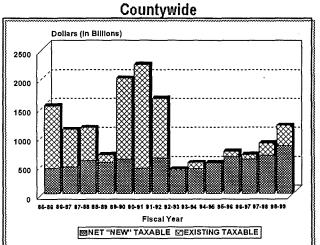
Since FY85, the countywide taxable valuation has grown approximately \$15.27 billion. This represents an average annual growth rate of 8.6%. The countywide valuation certified on October 16, 1998 was \$23,374,116,730. Two factors account for this growth: new construction, and increased market value of existing property due to consumer demand. The line chart above illustrates the changes.

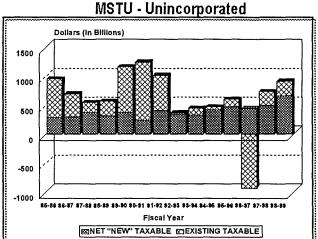
Unincorporated MSTU

The taxable valuation for Unincorporated Lee County at October 1, 1998 was \$14,348,031,410, an increase of \$9.3 billion over 1985. The annual growth from FY93 to FY94 in the Unincorporated MSTU was +3.9%, and +4.8% for FY95 to FY96. However, the incorporation of the Town of Fort Myers Beach in January, 1996 led to the removal of properties from the Unincorporated MSTU tax levy. The net result (including new construction) was a 3.6% decline for FY97 over FY96. FY98 shows a 5.8% increase over FY97 and FY99's growth rate is 6.9% over FY98.

_____ LEE COUNTY ____

TAXABLE PROPERTY VALUE INCREASES/DECREASES





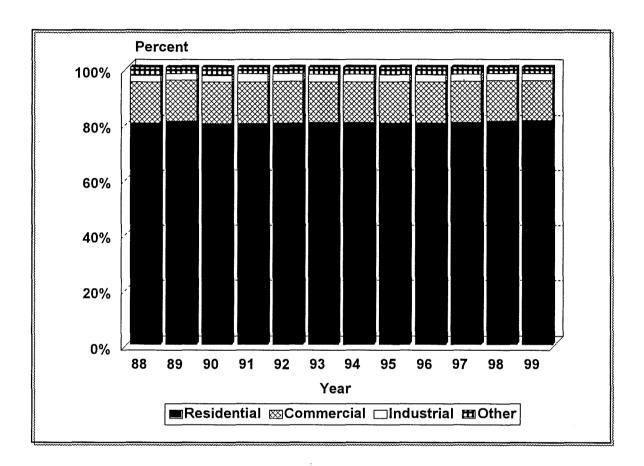
Fiscal Ye	ear		Countywide <u>In Millions)</u>		MSTU - Unincorporated (In-Millions)					
Period		•			-	····	Total			
From	<u>Го</u>	Net "New"	Existing	Total	Net "New"	Existing	Increase/			
		<u>Taxable</u>	<u>Taxable</u>	<u>Increase</u>	<u>Taxable</u>	<u>Taxable</u>	<u>Decrease</u>			
1985	1986	\$443.6	\$1071.9	\$1515.5	\$286.0	\$676.5	\$962.5			
1986	1987	461.8	651.2	1113.0	305.2	397.8	703.0			
1987	1988	577.0	564.0	1141.0	377.7	178.6	556.3			
1988	1989	535.8	138.2	674.0	327.7	248.6	576.3			
1989	1990	595.7	1398.4	1994.1	379.0	794.1	1173.1			
1990	1991	439.1	1791.0	2230.1	251.2	1002.4	1253.6			
1991	1992	622.0	1026.0	1648.0	414.7	607.3	1022.0			
1992	1993	402.0	22.0	424.0	344.3	28.7	373.0			
1993	1994	434.0	104.0	538.0	332.8	121.2	454.0			
1994	1995	523.8	10.2	534.0	425.2	52.8	478.0			
1995	1996	643.9	87.1	731.0	479.6	127.4	607.0			
1996	1997	597.9	78.1	676.0	448.9	(928.9)	(480.0)			
1997	1998	659.4	214.3	873.7	505.4	233.3	738.7			
1998	1999*	829.4	<u>347.5</u>	<u>1176.9</u>	<u>664.3</u>	<u>258.2</u>	<u>922.5</u>			
TOTAL		\$7765.4	\$7503.9	\$15269.3	\$5542.0	\$3798.0	\$9340.0			

"New" taxable value reflects primarily new construction. Existing taxable value reflects increases in the market value of existing property.

Since FY85-86, 61.2% of the increase in taxable value has occurred in the unincorporated area, and 50.9% of the increase in countywide taxable value has resulted from new construction. The reduction in the MSTU-Unincorporated in 1996-97 is due to the removal of properties resulting from the incorporation of the Town of Fort Myers Beach.

*This increase is based upon the FY99 certified value for total assessed value of non-exempt property as of October 16, 1998.

TAXABLE VALUE BY LAND USE FY88 - FY99



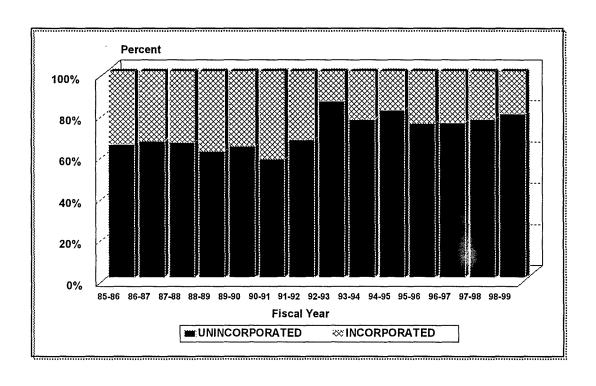
The chart displays a history of taxable value according to land use. The "Other" Category includes institutional, governmental, leasehold, agricultural, non-agricultural & miscellaneous uses.

The graph clearly displays the predominance of residential usage, followed by commercial usage. Historically, there are no major changes over the eight-year period in land use distribution. No significant redistribution is expected over the next few years.

As reflected in the above chart, owners of residential property pay the greatest portion of property taxes in Lee County. As the county continues to grow, efforts will be directed towards economic diversification. This will result in the strengthening of the local economy, and shift the tax base towards commercial and industrial property.

LEE COUNTY ____

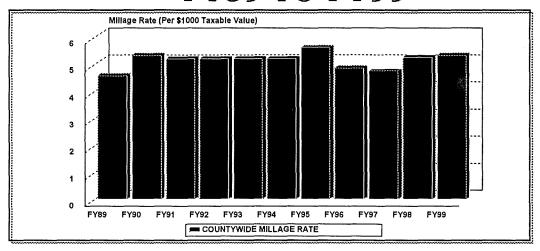
HISTORICAL LOCATION OF NET "NEW" TAXABLE VALUE CITIES AND UNINCORPORATED AREAS

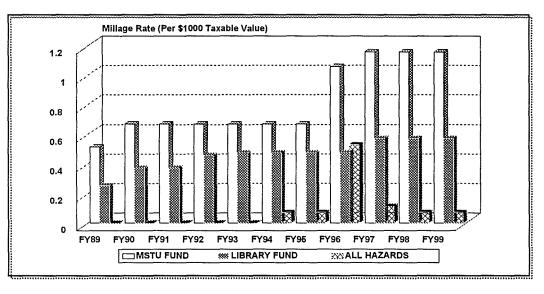


<u>FY86</u>	FY87	FY88	FY89	<u>FY90</u>	FY91	FY92	FY93	FY94	FY95	<u>FY96</u>	FY97	<u>FY98</u>	FY99
													-
Unincorporated County 64.5	66.1	65.5	61.2	63.6	57.2	66.7	85.7	76.7	81.2	74.7	75.1	76.7	79.2
Municipalities (Incorporated) 35.5	33.9	34.5	38.8	36.4	42.8	33.3	14.3	23.3	<u> 18.8</u>	25.3	24.9	23.3	20.8
TOTAL 100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0

The chart indicates the patterns of new growth that have occurred in Lee County since 1986. Using "new" taxable value as a guideline, there was a general consistency of new growth in unincorporated areas from 60 to 65 percent from FY86 to FY92. However, beginning in FY93, there was a dramatic increase (+20%) in unincorporated "new" growth. The FY96 to FY98 period indicated levels around 75% of the new growth from the Unincorporated County.

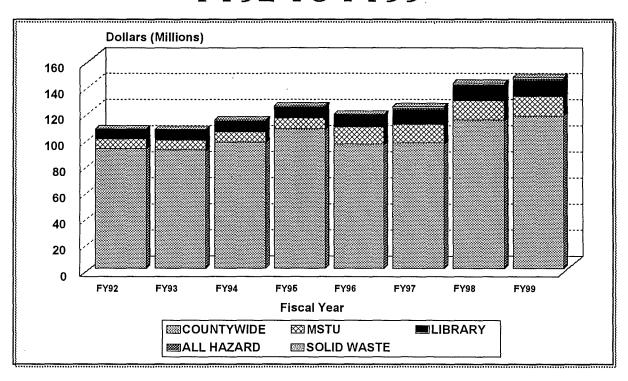
PROPERTY TAX RATES FY89 TO FY99





	FY89 <u>Actual</u>	FY90 <u>Actual</u>	FY91 Actual	FY92 Actual	FY93 <u>Actual</u>	FY94 Actual	FY95 Actual	FY96 <u>Actual</u>	FY97 <u>Actual</u>	FY98 <u>Actual</u>	FY99 Adopted
Countywide											
General Fund	4.1410	4.8850	4.7850	4.7850	4.6850	4.6850	5.1501	4.5751	4.4751	4.4751	4.4751
Capital Improvement	0.4320	0.4320	0.4320	0.4320	0.5320	0.5320	0.4720	0.2720	0.2720	0.2720	0.2720
Conservation 2020	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.5000	0.5000
Hospital Bonds	0.0060	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
800 MHZ Radio	0.0000	0.0000	0.0000	0000.0	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0812
COUNTYWIDE TOTAL	4.5790	5.3170	5.2170	5.2170	5.2170	5.2170	5.6221	4.8471	4.7471	5.2471	5.3283
MSTU Fund	0.5160	0.6704	0.6704	0.6704	0.6704	0.6704	0.6704	1.0604	1.1604	1.1604	1.1604
Library Fund	0.2560	0.3705	0.3705	0.4590	0.4766	0.4766	0.4766	0.4766	0.5755	0.5755	0.5755
All Hazards Protection	0.0000	0.0000	0.0000	0.0000	0.0000	0.0733	0.0733	0.5333	0.1129	0.0733	0.0733

PROPERTY TAX REVENUES FY92 TO FY99



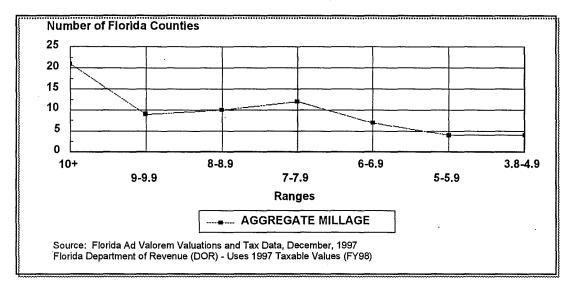
	FY92	FY93	FY94	FY95	FY96	FY97	FY98	FY99
COUNTYWIDE	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	Actual	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	Adopted
General Fund	\$84,231,795	\$84,748,770	\$86,812,823	\$98,012,407	\$89,899,069	\$90,716,318	\$97,600,000	\$98,477,069
Capital Impr.	7,604,773	9,612,918	9,857,168	8,991,001	5,358,882	5,546,288	5,623,740	7,803,752
Conserv. 2020	0	0	0	0	0	0	10,320,000	10,542,000
SUBTOTAL	\$91,836,568	\$90,855,500	\$96,669,991	\$107,003,408	\$95,257,951	\$96,262,606	\$113,543,740	\$116,822,821
OTHER								
MSTU Fund	\$6,616,869	\$7,332,000	\$7,434,506	\$7,676,529	\$7,979,795	\$13,914,502	\$14,800,031	\$15,212,844
Library Fund	5,642,359	7,668,868	8,176,966	8,387,620	8,649,000	11,138,481	11,399,269	11,956,596
All Hazards Pro	ot 0	0	0	854,145	890,000	1,381,028	940,000	993,440
Solid Waste	0	0	0	0	0	<u>1,404,527</u>	1,453,122	1,489,353
SUBTOTAL	\$12,259,228	\$15,000,868	\$15,611,472	\$16,918,294	\$17,518,795	\$27,838,538	\$28,592,422	\$29,652,233
TOTAL ALL	\$86,155,369	\$106,837,436	\$106,466,972	\$113,588,185	\$124,522,203	\$124,101,144	\$142,136,162	\$146,475,054

For General, Capital Improvement, MSTU and Library Funds, property taxes are a major revenue source. For FY99, property taxes are 47% of the General Fund. The Library Fund relies upon 64% of its revenues from property taxes. The Capital Improvements Fund is dependent upon property taxes, grants, land sales, and fund balance. For FY99, property taxes represent 9% of total budgeted revenues for the Capital Improvements Fund. Conservation 2020 is effective beginning in FY98. Due to voter approval, environmentally sensitive land will be acquired by the county. The revenues listed under FY99 Budget represent 95% of projected collections.

_____ LEE COUNTY _____

FINAL

AGGREGATE MILLAGE RATES IN FLORIDA COUNTIES



This chart uses 1997 final data and describes the number of counties whose aggregate millage falls between certain selected ranges. Nineteen counties have reached or exceeded the 10 mill cap utilizing aggregate millage. Duval County/City of Jacksonville which are a consolidated City-County government have the right to exceed the 10 mill cap and is included among the 10+ group. 59.7% of all counties have an aggregate millage in excess of 8.00.

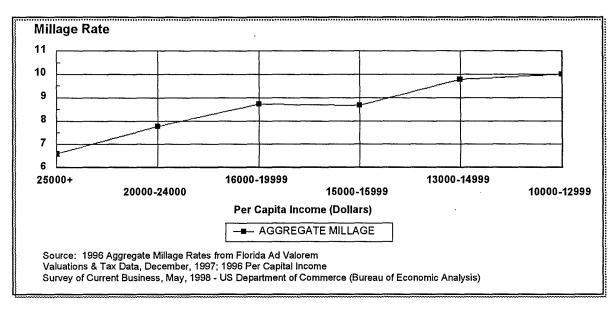
Lee County's 1997 final rate of 6.67248 was among the lower group of counties. Only 9 counties had a lower 1997 final aggregate rate. This indicates considerable latitude in the ability to raise millage rates to meet increasing expenditures.

Lee County's proposed aggregate millage rate for 1998 (FY99) is 7.1863 (+7.7% over 1996). If the Lee County proposed aggregate millage rate is compared to the 1997 final aggregate millage rates of Florida's counties, 16 counties would have a lower aggregate rate than Lee County. The number of counties with aggregate millage rates less than Lee County increased by 6 over last year. Those counties with their rates and April, 1997 estimated populations are as follows:

	April 1, 1997	<u>Aggregate</u>
County	<u>Population</u>	<u>Millage</u>
Indian River	104,605	7.1481
Santa Rosa	102,338	7.0246
Nassau	52,740	6.9538
St. Johns	105,965	6.7590
Brevard	458,035	6.7378
Walton	36,094	6.2279
Osceola	143,828	6.6828
Seminole	337,498	6.5417
Charlotte	131,307	5.9988
Palm Beach	1,003,798	5.9811
Bay	144,584	5.7110
Flagler	41,190	5.6917
Lake	188,331	4.9270
Okaloosa	171,038	4.5363
Collier	200,024	4.4908
Sarasota	311,043	3.9653

An updated ranking for 1998 with final aggregate millage rates by county will be available in December, 1998.

FLORIDA COUNTIES AGGREGATE MILLAGE AND PER CAPITA INCOME



Aggregate Miliage is one of the best indicators for comparing various tax burdens among governmental entities. Each year, counties are required to report their aggregate miliage to the Florida Department of Revenue on Form DR-420.

Aggregate millage is the total of all non-voted ad valorem taxes proposed to be levied by the principal taxing authority (county) and all Dependent Districts divided by the Gross Taxable Value for Operating Purposes (total taxable value). This millage attempt to equalize to a "county figure" the various millage rates for the myriad of districts to which taxpayers must pay monies depending upon their location.

The State Constitution provides for a 10 mill cap for each taxing district. The chart on this page examines the level of the county's aggregate millage in relation to the 10-mill cap and the per capita income level of that county. The chart was developed by examining aggregate millage and per capita income for each of Florida's 67 counties. Ranges were developed within which aggregate millages were averaged for illustrative purposes.

The chart clearly indicates that the less affluent counties according to per capita income are closer to the 10 mill cap. The poorer counties cannot rely upon annual property tax assessment increases caused by increasing value and/or new growth to provide additional revenues to meet increasing expenditures. If a county does reach or exceed the 10 mill cap using aggregate millage (21 out of 67 have reached that limit) and assessments do not grow, it will face shortages to provide for expenditure growth and be forced to cut service levels or declare bankruptcy.

Those counties that are wealthier and/or fast growing areas have developed many dependent special districts that help to absorb increases that would have to be incurred by major taxing funds such as the General Fund. In addition, fast growing counties have been able to rely upon increasing assessed values without having to raise millages. Lee County's aggregate millage for 1997 was 6.6728. Based upon per capita income in 1996, it was 11th among the 67 counties and falls within the \$20,000-24,999 range. The lowest aggregate millage rates were in Sarasota County (1) (3.9653 - ranked 3rd in per capita income); Collier County (2) (4.4908 ranked 4th in per capita income) and Okaloosa County (3) (4.5363 - ranked 21st in per capita income).

LEE COUNTY _____





TEN-YEAR AD VALOREM MILLAGE SUMMARY

											1998-99
		1989-90	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	Adopted
	Taxing Authority	<u>Millage</u>	Millage	Millage	Millage	Millage	Millage	<u>Millage</u>	Millage	Millage	Millage
	Countywide Millages:										
											•
	General	4.8850	4.7850	4.7850	4.6850	4.6850	5.1501	4.5751	4.4751	4.4751	4.4751
	Capital Outlay	0.4320	0.4320	0.4320	0.5320	0.5320	0.4720	0.2720	0.2720	0.2720	0.3532
	Conservation 2020	0.000	0.000	0.000	0.000	0.000	<u>0.000</u>	0.000	0.000	0.5000	0.5000
	TOTAL COUNTYWIDE	5.3170	5.2170	5.2170	5.2170	5.2170	5.6221	4.8471	4.7471	5.2471	5.3283
1	Mar No Country ide Miller										
İ	Misc. Non-Countywide Millages:										<u> </u>
)	1.7	0.3705	0.3705	0.4590	0.4766	0.4766	0.4766	0.4766	0.5755	0.5755	0.5755 1.1604
•	Library					-					0.5755
i	Unincorporated Area MSTU	0.6704	0.6704	0.6704	0.6704	0.6704	0.6704	1.0604	1.1604	1.1604	1.1004
•	All Hazards Protection	0.0000	0.0000	0.0000	0.0000	0.0733	0.0733	0.0533	0.1129	0.0733	0.0733
	TOTAL MISC. NON-COUNTYWID	1.0409	1.0409	1.1294	1.1470	1.2203	1.2203	1.5903	1.8488	1.8092	1.8092
	TOTAL MISC. NON-COUNT TWID	1.0409	1.0409	1.1294	1.1470	1.2203	1.2203	1.5905	1.0400	1.0092	1.0092
	Sewer & Solid Waste Districts & MST	'i l'e·									
	Gewer & Cond Waste Districte & Mon	<u>o o.</u>									
	Ft. Myers Beach MSTU	0.8750	0.8750	0.8750	0.1000	0.4856	0.0000	0.0000	0.0000	0.0000	0.0000
	Ft. Myers Beach (Voted)	0.8750	0.8750	0.8750	0.1000	0.4856	0.3199	0.0000	0.0000	0.0000	0.0000
	South Ft. Myers (Voted)	0.8700	0.8700	0.8700	1.2938	1.1115	0.5975	0.0000	0.0000	0.0000	0.0000
	South Ft. Myers MSTU	0.8700	0.8700	0.8700	1.4760	1.0570	0.0000	0.0000	0.0000	0.0000	0.0000
	Gasparilla Solid Waste MSTU	0.1760	0.1760	0.1760	0.0240	0.0503	0.0811	0.2160	0.0441	0.0057	0.0090
	Cape Coral Solid Waste MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.4000	0.4200	0.4200

FISCAL 1999 BUDGET

TEN-YEAR AD VALOREM MILLAGE SUMMARY

											1998-99	
		1989-90	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	Adopted	
	Taxing Authority	<u>Millage</u>	Millage	Millage	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	Millage	<u>Millage</u>	
	Fire Protection Dist. MSTU's:											
	Alico	2.0000	2.0000	2.0000	2.0000	2.0000	2.0000	2.0000	2.0000	0.0000	0.0000	
	Burnt Store	1.8880	6.3000	5.3280	6.3140	6.6979	6.6979	3.6350	3.3619	2.8308	2.7436	
	Maravilla	2.8900	2.8900	3.0300	3.2300	4.0100	4.0100	5.8540	5.7281	5.3648	5.1424	
	Useppa	1.6300	1.6300	1.7100	1.1144	2.4028	2.4790	2.4809	3.3983	3.3019	3.2036	
•	Lighting & Special Improvement Distr	icts:										
İ	Alabama Groves SLD	0.6340	0.6836	0.5502	0.6829	0.6632	0.5788	0.6373	0.5576	0.6235	0.6688	FI
5	Bayshore Estates SLD	0.0000	2.4473	0.7002	1.5039	1.3522	1.1875	1.4585	1.1845	1.0945	1.0781	FINA
	Billy Creek Commerce Center SLD	0.9181	0.5935	0.5695	0.4058	0.4244	0.3687	0.3486	0.2911	0.4065	0.3282	L
	Birkdale SLD	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.1761	0.1239	0.0827	0.1604	
i	Bonita Springs SLD	0.0887	0.1106	0.0737	0.0714	0.0969	0.0843	0.0793	0.0715	0.0673	0.0581	
	Charleston Park SLD	1.9980	1.5623	1.8983	1.9111	2.9980	3.1457	3.0751	2.6165	3.4977	3.4912	
	Cypress Lake SLD	0.3238	0.2794	0.2670	0.3860	0.3824	0.3508	0.3879	0.3201	0.3937	0.3417	
	Daughtrey's Creek SLD	0.8042	0.3015	0.4504	0.4967	0.4250	0.4210	0.4706	0.4341	0.4563	0.5121	
	Flamingo Bay SLD	0.4008	0.4902	0.3943	0.5884	0.5831	0.3410	0.5953	0.5231	0.5770	0.5846	
•	San Carlos Island SLD	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.3570	0.0684	0.0457	
	Fort Myers Beach SLD	0.0470	0.0400	0.0413	0.0352	0.0457	0.0338	0.0424	0.0357	0.0000	0.0000	
	Fort Myers Shores SLD	0.2305	0.2139	0.2010	0.3144	0.2663	0.2952	0.3327	0.2899	0.3091	0.2900	
	Fort Myers Villas SLD	0.2861	0.2629	0.2541	0.2868	0.2522	0.2357	0.2698	0.2067	0.2644	0.2381	
	Harlem Heights SLD	0.3476	0.3301	0.3840	0.4632	0.4562	0.4836	0.5848	0.5065	0.6738	0.6143	
	Heiman/Apollo SLD	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	3.6045	1.7221	1.3155	2.2995	
	Hendry Creek SLD	0.3719	0.2501	0.2549	0.2063	0.3488	0.4455	0.3627	0.3820	0.3359	0.3136	
	Iona Gardens SLD	0.7117	0.7413	0.5939	0.6790	0.6826	0.6159	0.7615	0.5976	0.7666	0.6064	
	Lehigh Acres SLD	0.2914	0.2862	0.2460	0.2597	0.3277	0.3882	0.4130	0.3530	0.3768	0.2835	
	Lochmoor Village SLD	0.7577	0.6159	0.0866	0.5010	0.4591	0.4793	0.5732	0.5242	0.5496	0.6232	

Taxing Authority

Mobile Haven SLD

Morse Shores SLD

Page Park SLD

North Fort Myers SLD

Palmona Park SLD

Pine Manor SLD

Port Edison SLD

Russell Park SLD

Skyline SLD

St. Jude Harbor

Trailwinds SLD Tropic Isles SLD

Villa Palms SLD

Villa Pines SLD Waterway Estates SLD

Waterway Shores SLD

Willow Creek MSTU

Whiskey Creek Spec Improvemt

Tanglewood Spec Improvemt

Town & River Spec Improvemt

Metropolitan Parkway SLD

0.7038 0.2392 0.1984 0.2063 0.2161 Palmetto Point Improvement 0.9614 0.9614 0.2449 0.4251 0.4031 **FISCAL** Palm Beach Blvd S1 PHI MSTU 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.3500 Palm Beach Blvd S1 PH3 MSTU 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.0000 0.3500 1.0892 1.1915 1.5650 1.2768 1.0563 1.1469 1.3985 1.6342 1.2504 1.3804 *1999* 0.0000 0.6023 0.3921 0.3340 0.5241 0.5445 0.5492 0.4948 1.0316 0.4467 0.4247 0.3785 0.3873 0.5422 0.4911 0.3958 0.4851 0.4745 0.5097 0.4675 BUDGET 0.0000 3.0000 3.0000 0.8999 0.9717 1.5144 1.2838 1.3496 2.7316 2.1227 Riverdale Shores Improvement 0.3042 0.5343 0.5957 0.4876 0.5077 0.6338 0.5899 0.5214 0.6248 0.8047 San Carlos Special Improvement 0.3091 0.2670 0.1964 0.3090 0.4289 0.2481 0.2838 0.2710 0.2831 0.2831 0.3340 0.1725 0.1928 0.2846 0.2686 0.1991 0.1490 0.1617 0.2918 0.1342

1993-94

Millage

0.2671

0.9182

0.4307

0.2117

0.1646

0.3386

0.6520

0.3000

0.4804

0.8023

0.4125

0.2712

0.2949

0.6114

0.6060

0.7120

1994-95

Millage

0.2789

0.9378

0.4359

0.2076

0.1829

0.3169

0.6520

0.3000

0.4569

0.6037

0.4077

0.2212

0.2899

0.5763

0.6051

0.0000

1995-96

Millage

0.2448

1.1151

0.4853

0.2905

0.2108

0.3561

0.6520

0.2046

0.5635

0.7774

0.5071

0.2685

0.3215

0.8166

0.6555

0.0000

1996-97

Millage

0.2223

0.7532

0.3124

0.3802

0.1622

0.3716

0.6520

0.3000

0.4757

0.7162

0.4013

0.2372

0.2884

0.6090

0.6755

0.0000

1997-98

Millage

0.2612

1.0294

0.3889

0.3801

0.1712

0.5127

0.6482

0.3108

0.5607

0.8224

0.5204

0.2894

0.3164

0.7956

0.9716

0.0000

1998-99

Adopted

<u>Millage</u>

0.3047

0.3990

0.4376

0.3404

0.1991

0.5020

0.6397

0.2000

0.4343

0.7148

0.3842

0.2299

0.2782

0.4280

0.9922

0.0000

TEN-YEAR AD VALOREM MILLAGE

SUMMARY

1992-93

Millage

0.1306

0.8429

0.2835

0.1714

0.1961

0.3725

0.6520

0.5000

0.5642

0.8262

0.4318

0.4160

0.3326

0.6826

0.5000

1.1862

1989-90

Millage

0.7215

0.5640

0.2100

0.2257

0.1845

0.6161

0.6520

0.1302

0.4380

0.4849

0.2678

0.3192

0.3009

0.4136

0.4528

0.0000

1990-91

Millage

0.2435

0.4669

0.2170

0.1557

0.1552

0.4934

0.6520

0.5000

0.5361

0.4321

0.3670

0.2839

0.2675

0.4476

0.5000

0.0000

1991-92

Millage

0.0558

0.3334

0.4427

0.2002

0.1663

0.2624

0.6520

0.5000

0.6216

0.3760

0.3371

0.0819

0.2475

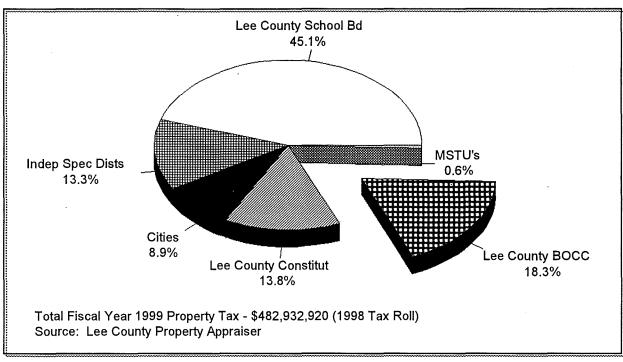
0.4534

0.5000

0.8509

advalmil.xls

FY99 PROPERTY TAXES DISTRIBUTION BY CATEGORY



The pie chart indicates that the <u>School Board</u> is the largest governmental jurisdiction to receive property taxes (45.1%). The <u>Lee County Commission</u> (32.1%) includes those revenues generated from General Revenue, Capital Outlay, Library Fund, and Unincorporated MSTU. Within the 32.1% allocation, the Board of County Commissioners is expected to receive 18.3% and the Constitutional Officers would take in 13.8% from property taxes. The remaining categories are listed below:

- Cities includes millage and debt service from Cape Coral, Fort Myers, Fort Myers Beach and Sanibel
- MSTU's include all Municipal Service Taxing Units including lighting, sewer, and improvement districts.
- Independent Special Districts includes all Fire Districts, Fort Myers Beach Library and Mosquito Districts, as well as the Lee County Hyacinth, Mosquito Control, West Coast Inland Waterway (WCIND), and South Florida Water Management District taxing units.

All data is based upon the 1998 Property Tax Rolls certified by the Property Appraiser on October 16, 1998.

Not included in these totals are \$33,127,645 in Non-Ad Valorem assessments. Among this group are assessments in Bay Creek, County Line Drainage, Gateway Services, East County Water Control District, Mulloch Creek Drainage, San Carlos Estates Drainage and the new Solid Waste Assessment (\$22,831,181) that replaces the Garbage Collection Program.

COMPARATIVE SAMPLE OF TAX BILLS FOR A \$100,000 HOME IN FORT MYERS, CAPE CORAL, SANIBEL AND UNINCORPORATED LEE COUNTY

DESCRIPTION:

\$100,000 JUST VALUE OF HOME

\$ 25,000 HOMESTEAD EXEMPTION

\$ 75,000 TAXABLE VALUE LESS HOMESTEAD EXEMPTION

1998-99 ADOPTED PROPERTY TAXES (FY99)

TAXING AUTHORITY	1998	***** *****	**************************************	:S********	*******		
	ADOPTED MILLAGE RATE	FT MYERS	CAPE CORAL	SANIBEL	UNINCORP LEE COUNTY		
LEE COUNTY COMMISSION							
LEE COUNTY GENERAL REVENUE	4.4751	\$336	\$336	\$336	\$336		
LEE COUNTY CAPITAL OUTLAY	0.8532	\$58	\$58	\$64	\$64		
LEE COUNTY LIBRARY	0.5755	\$4 3	\$ 43	\$43	\$ 43		
LEE COUNTY UNINCORPORATED MSTU	1.1604	\$0	\$ 0	\$ 0	\$87		
LEE COUNTY ALL HAZARDS	0.0733	\$0	\$0	\$0	\$ 6		
LEE COUNTY SCHOOL BOARD							
PUBLIC SCHOOL - STATE LAW	6.6730	\$500	\$500	\$500	\$500		
PUBLIC SCHOOL - LOCAL BOARD	2.6330	\$198	\$198	\$198	\$198		
CITIES							
CITY OF FORT MYERS	5.7816	\$434	\$0	\$0	\$0		
CITY OF CAPE CORAL	5.9873	\$0	\$449	\$0	\$0		
CAPE CORAL - DEBT SERVICE	0.8376	\$0 \$0	\$63 \$0	\$0 \$68	\$0 \$ 0		
CITY OF SANIBEL	0.9056	\$0	3 0	\$08	\$ U		
INDEPENDENT DISTRICTS							
WEST COAST INLAND WATERWAY (WCIND)	0.0400	\$ 3	\$2	\$ 3	\$ 3		
SOUTH FLORIDA WATER MANAGEMENT DISTRICT (LEVY)	0.5970	\$4 5	\$4 5	\$ 45	\$4 5		
SOUTH FLORIDA WATER MANAGEMENT DIST (EVERGLADES RESTOR)	0.1000	\$8	\$8	\$8	\$8		
LEE COUNTY HYANCINTH CONTROL (HOMESTEAD EXEMPT)	0.0392	\$4	\$4	\$4	\$4		
LEE COUNTY MOSQUITO CONTROL (HOMESTEAD EXEMPT)	0.3928	\$ <u>39</u>	\$ <u>39</u>	\$ <u>39</u>	\$ <u>39</u>		
TOTAL		\$1,674	\$1,752	\$1,308	\$1,333		
PERCENTAGE SUMMARY							
LEE COUNTY COMMISSION		26	25	34	40		
SCHOOL DISTRICT OF LEE COUNTY		42	40	54	52		
CITY		26	29	5	0		
INDEPENDENT SPECIAL DISTRICTS		6	<u>6</u>	122	8		
TOTAL		100	100	100	100		

These charts illustrate sample tax bills in Fort Myers, Cape Coral, Sanibel and Unincorporated Lee County for a home with \$100,000 of taxable value for tax bills BASED UPON THE ADOPTED MILLAGE RATES. The percentage distribution shows that within the cities of Fort Myers and Cape Coral, the taxes that relate to county services amount to approximately 26% of the total tax bill and 34% for Sanibel. The School District of Lee County is the single jurisdiction with the largest allocation - with allocations ranging from 40% in Cape Coral to 54% in Sanibel.

In the tax bill representing Unincorporated Lee County, the allocation related to the county is 40%.

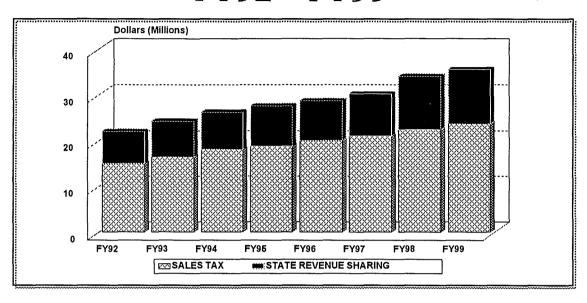
The Unincorporated MSTU is a tax that provides funds for operations that normally would be the responsibility of city governments. Included are development review, environmental sciences, zoning, codes and building services, construction licensing, building and zoning inspections, and plan review.

The Lee County Hyacinth Control and Mosquito Control are not subject to the homestead exemption. These districts were established by the Florida Legislature and at that time it was determined that the services that these districts provide benefit all properties without discrimination.

The bill comparisons represent "generic" tax comparisons and do not take into account individual MSTU's, geographical independent special districts, or drainage districts. MSTU's include lighting, fire and special improvement districts that can range in adopted millages from 0.0090 to 5.1424. The data is based upon 1998 Property Tax information certified by the Property Appraiser in October, 1998.

_____ LEE COUNTY

STATE SHARED REVENUES FY92 - FY99



	FY92	FY93	FY94	FY95	FY96	FY97	FY98	FY99
	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	Actual	<u>Actual</u>	<u>Actual</u>	Estimated	<u>Adopted</u>
Sales Tax	\$15,103,713	\$16,520,000	\$18,213,580	\$18,947,927	\$20,089,617	\$21,061,941	\$22,446,000	\$23,807,000
State Rev Sharing	<u>7,002,387</u>	<u>7,837,000</u>	8,098,240	<u>8,676,647</u>	<u>8,706,524</u>	9,273,505	11,596,080	<u>11,828,000</u>
TOTAL	\$22,105,100	\$23,611,775	\$26,311,820	\$27,624,574	\$28,796,124	\$30,335,446	\$34,042,000	\$35,635,000

State shared revenues are comprised of Sales Tax Revenue and State Revenue Sharing. Both of these revenues are used in Lee County to support day-to-day operating expenses and debt service.

Sales Tax

The apportionment factor for all eligible counties is composed of three equally weighted portions: (1) each eligible county's percentage of the total population of all eligible counties in the state; (2) each eligible county's percentage of the total population of the state residing in unincorporated areas of all eligible counties; and (3) each eligible county's percentage of total sales tax collections in all eligible counties during the preceding year.

The County receives a distribution of funds equal to six-tenths of a cent's worth of the sales tax collected in each county. An increase in the sales tax rate in FY88 resulted in one-tenth cent increase to the County. A decline seen in FY90 continued the following year in comparing FY91 to FY92 (-2.24%) but at a slightly higher rate. Those figures indicated the effect of the economic recession in the area at that time. The situation did begin to improve in FY93 as an improving economic picture resulted in a 9.4% growth over FY92. The growth trend continued as FY94 monies grew 10.2%, FY95 revenues increased 4.0%, FY96 Revenues increased 6.0% and FY97 should show a 5.3% gain over FY96.

Sales Tax revenues for FY97 are projected to show improvement, and the current estimate assumes a 5.9% increase in revenue. This figure takes into account expected growth in population, the current annual rate of inflation, and the continuation of a strong economy. Actual collections will be monitored monthly and any adjustments will be made as deemed necessary.

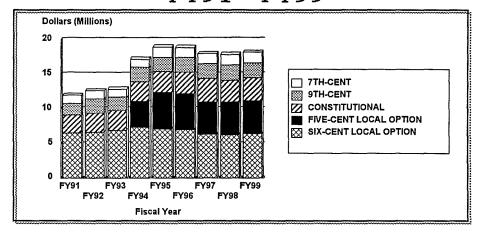
State Revenue Sharing

The State Revenue Sharing Program for counties involves the distribution of state shared cigarette tax and intangibles tax. Each county is given a set amount monthly based upon formulae distribution, and then "adjusted" each June to reflect actual state collections in the sources that affect revenue sharing. The marked improvement in FY92 over FY91 occurred because of better collections in June, 1992 by the Florida Department of Revenue. The FY93 estimate indicates growth of 11.9%. The 1992 legislature lowered the allocation to counties of intangible tax from 41.3% to 33.5%. However, the tax itself was increased from 1.5 to 2.0 mills. The millage increase pervaded over the reduction in the allocation. FY95 revenues grew 7.1% over FY94 but showed little change in FY96 compared to FY95 due to a one time accounting change in distribution. FY97's estimate is 6.6% over FY96.

Revenue Sharing for FY98 assumes a maintaining of the current "true-up" adjustments that have occurred for the past two years, along with a positive monthly July adjustment (state fiscal year) due to population growth.

_____ LEE COUNTY _____

LEE COUNTY GAS TAX REVENUES FY91 - FY99



	FY91	FY92	FY93	FY94	FY95	FY96	FY97	FY98	FY99
	Actual	Actual	<u>Actual</u>	Actual	<u>Actual</u>	Actual	<u>Actual</u>	Estimated	Adopted
Six-Cent Local Option	\$6,602,324	\$6,683,860	\$6,957,000	\$7,389,483	\$7,140,881	\$7,035,698	\$6,371,683	\$6,325,000	\$6,477,000
Five-Cent Local Option	0	0	0	3,692,574	5,278,324	5,194,357	4,652,718	4,640,000	4,751,000
Constitutional	2,561,774	2,760,559	2,835,000	2,911,926	2,986,153	3,121,763	3,439,807	3,200,000	3,277,000
9th-Cent	1,702,648	2,030,636	1,945,000	2,070,787	2,057,524	2,083,772	2,084,663	2,100,000	2,150,000
7th-Cent	<u>1,141,835</u>	1,179,000	<u>1,130,000</u>	1,150,249	1,526,296	1,424,949	1,454,710	1,490,000	1,526,000
TOTAL	\$12,008,581	\$12,654,055	\$12,867,000	\$17,215,019	\$18,986,178	\$18,860,539	\$18,003,581	\$17,755,000	\$18,181,000

- ❖ The Constitutional Gas Tax is used for construction of roads and bridges.
- * The 7th-Cent Gas Tax is received by the County and used to fund operations of the Department of Transportation.

The 9th-Cent Gas Tax is received by the county and is the sole revenue source pledged to the Road Improvement Refunding Revenue bonds, Series 1993, and partially funds operations for the Department of Transportation.

- The Six-Cent Local Option Gas Tax is currently being collected and shared locally between municipalities based upon an interlocal agreement. Of the County Share, 2-cents supports the Local Option Gas Tax Revenue Bonds, Series 1993. A portion of this tax supports transit. Beginning in FY97, the Town of Fort Myers Beach received a portion of Lee County's allocation.
- * The Five-Cent Local Option Gas Tax collection began in January, 1994, and is currently being collected and shared locally between the County and municipalities based upon an interlocal agreement. Lee County's portion is apportioned on a 60/50 basis between capital projects county-wide and retirement of debt service on the Five Cent Local Option Gas Tax Revenue Bonds. Series 1995 used to fund the Mid-Point Bridge corridor. In addition, 10% of the County's allocation is dedicated to transit, but is actually collected from the Six-Cent Local Option Gas Tax because the Five-Cent Local Option Gas Tax can only be used for capital improvements related to the County's Comprehensive Plan. Beginning in FY97, the Town of Fort Myers Beach will receive a portion of Lee County's allocation. ALL GAS TAXES ARE COLLECTED FOR COUNTIES BY THE DEPT OF REVENUE, WHICH DISTRIBUTES THE FUND MONTHLY IN ACCORDANCE WITH THE FOLLOWING FORMULAE CALCULATED ANNUALLY (PARENTHESES = NO. OF PENNIES).

Constitutional (2)	State Lee County	6% <u>94%</u> 100%	9th-Cent (1)	Lee County	100%
7th-Cent (1)	State (Collection Fees, Refunds, Administrative Costs, 7% Service Charge)	30%	Local Option (11) (5-Cent & 6-Cent Note: From 1984 to 1989, only 4	(After State Deductions f Costs) Cape Coral Sanibel	for Dealer 23.3% 5.0%
	Lee County	<u>70%</u> 100%	Cents Was Allocated)	Fort Myers Fort Myers Beach Lee County	14.0% 2.8% <u>54.9%</u> 100.0%

The overall reduction in actual and estimated collections from FY95 through FY97 is due to a redistribution of Local Option Gas Taxes from Lee County to Cape Coral and the Town of Fort Myers Beach. The FY98 increase in overall gas taxes compared to FY97 is due to growth combined with no change in distribution for the forthcoming year.

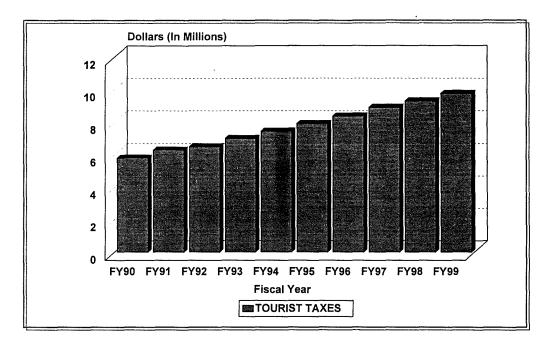
SUMMARY OF GAS TAXES LEVIED AT ALL GOVERNMENTAL LEVELS

GOVER	GOVERNMENTAL LEVEL		AMOUNT	AUTHORIZATION			
<u>Federal</u>			18.4 Cents	Current Rate (10/1/97) For Gasoline (includes 4.3 cents for deficit reduction effective 10/1/93; and 0.1 cents for leaking underground storage effective 10/1/97)			
<u>State</u>	Department of 1	ransportation	9.0 Cents	Chapter 212 Part II F.S. (+0.2 cents increase effective 1/1/98)			
	•	ensive Enhanced System (SCETS)	5.0 Cents	+0.2 cents increase effective 1/1/98			
State S	hared With Local	<u>Jurisdictions</u>					
,		County (7th Cent) Voted (9th Cent) Constitutional (5th and 6th Cents)	1.0 Cents 1.0 Cents 2.0 Cents	Chapter 206.60 F.S. Chapter 336.021 F.S. Chapter 206.41 and 206.47 F.S.			
City On	ly (1 Cent)	City (8th Cent)	1.0 Cents	Chapter 206.605 F.S.			
	and City Local Option (11 Cents) (10 - 16 Cents) Local Option (17 - 21 Cents)		6.0 Cents 5.0 Cents	Chapter 336.025 F.S. Chapter 336.025 (1)(b) F.S.			
		TOTAL	48.4 Cents	(1)(2) 1 121			

This chart indicates that 48.4 cents per gallon of gasoline are levied for taxes at various governmental levels. The County Solely receives or shares in 15 cents per gallon of gasoline.

LEE COUNTY _____

TOURIST TAXES FY90 - FY99



FY90	FY91	FY92	FY93	FY94	FY95	FY96	FY97	FY98	FY99
<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	Estimated	Adopted
\$5,805,178	\$6,300,205	\$6,499,724	\$7,010,928	\$7,448,000	\$7,914,000	\$8,375,000	\$8,908,736	\$9,300,000	\$9,765,000

Tourist Development Tax revenue is derived from a 3% tax on hotel and motel accommodations. Until 1988, these taxes were collected by the State and then distributed to Lee County. A County Ordinance mandates the distribution of these funds in the following manner: 33.0% for beach related improvements, 13.4% for capital improvement projects such as stadiums and convention facilities, and 53.6% for advertising and promotional contracts.

The figures listed above are gross receipts. Through FY96, the Tax Collector and Clerk of Circuit Court each charged a 1.5% fee (Total of 3%) for processing the funds. Beginning in FY97, the Clerk of Circuit Court became responsible for collection, processing and auditing. They receive the entire 3% Administrative Fee. The 3% fees are not deducted from the figures listed in the graph and table.

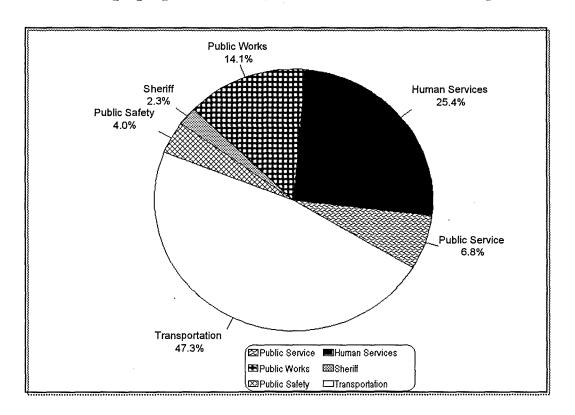
Three factors account for growth in Tourist Tax collections since FY85-86. First, the number of tourists visiting Lee County has grown during this period. Indicators such as hotel occupancy, airport traffic, and Sanibel Causeway traffic validate increased Tourist Tax collections. Second, as of May 1, 1988, the Lee County Tax Collector became responsible for collection, and the Clerk of Circuit Court's Internal Audit Department responsible for audit and enforcement. Since the tax has been collected locally, increased revenues have been realized. The third reason for the growth in revenues is the tax increase from 2% to 3% on March 1, 1988.

The FY91 Revenues increased 6.8% over FY90. The following year, there was a 3.2% increase in FY92 monies over FY91. These increases occurred during a slow economic period. This reflects the fact that many of the tourists who come here to spend an extended period are higher income persons who have the funds to visit Lee County in spite of the overall economic situation. The FY93 income from tourist taxes rose 7.9% compared to FY92. This growth was related to an improving economic picture as well as VCB promotion of the area. Emphasis was placed upon boosting summer tourist activity. Analysis of the patterns of growth over the past several years reveals that much of the growth has occurred during the October-December and May-June period (the "shoulder" season) and summer months, as opposed to the traditional winter period. The considerable boost in revenues for FY93 compared to FY92 was due in part to brighter economic conditions.

FY94 and FY95 revenues increased by 6.2%. FY96 revenues were 5.8% higher than FY95. Monies for FY97 grew 6.4% and is expected to increase 4.4% in FY98. The FY99 adopted budget reflects 5% growth over FY98.



GRANTS ADMINISTERED THROUGH COUNTY DEPARTMENTS



Total: \$87,968,684

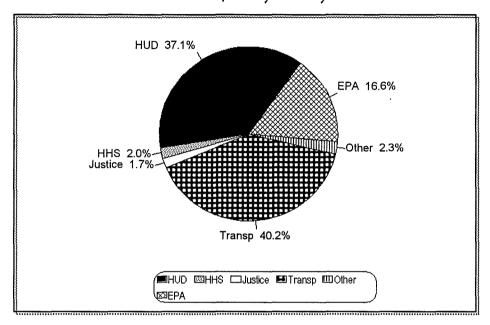
Lee County received grant funding from State and Federal agencies. These grant funds enable Lee County to provide services to the community in areas such as emergency medical assistance, energy assistance to the elderly, transportation, environmental education and recreational opportunities.

The departments of Lee County government shown in the graph above administered 125 active grants in FY97 totaling \$87,968,684. Seventy-seven grants totaling \$62,071,722 came from 12 Federal agencies and forty-eight grants totaling \$25,896,962 came from twelve State agencies. The charts shown on the opposite page identify the percentages of grant funding originating from each of these Federal and State agencies.

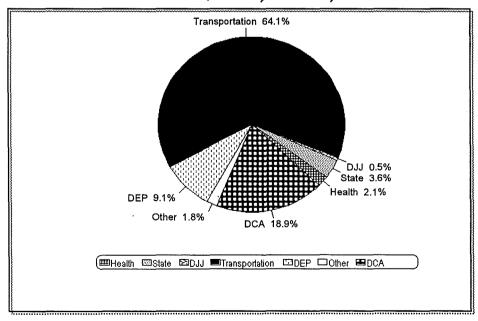
The chart above identifies the percentage of grants received by the Departments of Lee County and the Sheriff's department.

The Lee County Port Authority also administered 23 Federal and State grants not shown on these charts which totaled approximately \$96.7 million.

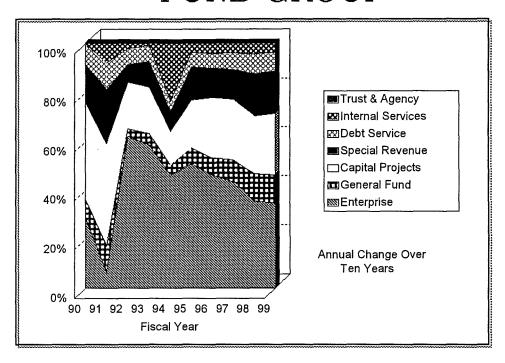
ACTIVE FEDERAL GRANTS IN FISCAL YEAR 1997 FOR LEE COUNTY Total: \$62,071,722



ACTIVE STATE GRANTS IN FISCAL YEAR 1997 FOR LEE COUNTY Total: \$25,896,962



FUND BALANCE BY FUND GROUP

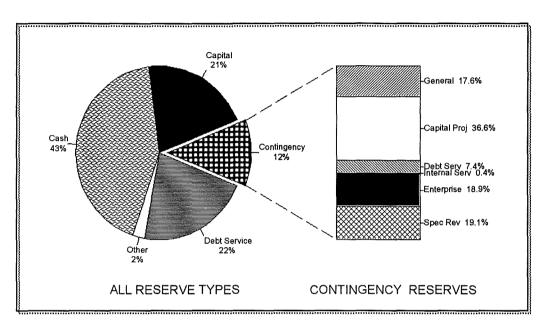


FUND CATEGORY	FY95 <u>Actual</u>	FY96 <u>Actual</u>	FY97 <u>Actual</u>	FY98 <u>Actual</u>	FY99 <u>Beginnin</u> g
Enterprise					
Water/Sewer	\$ 54,598,343	\$ 63,704,065	\$ 72,527,556	\$ 79,833,231	81,756,506
Bridges	116,995,117	101,964,402	66,400,468	5,796,127	6,378,493
Solid Waste	75,509,642	75,677,697	70,387,599	64,808,712	63,252,843
Transit	1,452,725	1,471,201	1,670,027	1,711,307	1,704,941
Shady Rest Care Pavilion	10,370	1,577,380	2,091,796	1,822,108	1,315,232
Subtotal: Enterprise Fund Balance	\$248,683,407	\$244,054,859	\$213,077,446	\$153,971,485	\$154,408,015
General Fund	\$ 30,892,269	\$ 36,993,378	\$ 45,499,100	\$ 47,890,337	\$ 51,481,472
Capital Projects	96,052,761	132,323,734	121,761,242	102,701,028	112,907,332
Special Revenue	65,591,471	63,016,739	60,562,735	74,849,186	76,903,781
Debt Service	29,681,955	32,057,453	34,281,947	34,961,195	34,763,613
Internal Services	21,318,592	16,867,101	18,456,529	19,196,316	15,949,294
Trust and Agency	540,602	615,317	332,966	239,053	<u>167,993</u>
TOTAL	\$489,014,238	\$530,380,072	\$493,971,966	\$433,808,669	\$446,581,500

Fund Balance represents unexpended funds carried forward from the prior fiscal year. Each year, the Beginning Fund Balance is adjusted to reflect actual Fund Balance after the prior fiscal year is closed out and audited. The total beginning fund balance for Fy99 represents an increase of 2.9% from the actual Fy98 fund balance. Debt Service is due to funds required for October debt payments, as well as debt reserve requirements. Fund Balance for Trust and Agency represents less than one hundredth of a percent, and is not illustrated in the graph.

LEE COUNTY _____

RESERVES BY TYPE ALL FUNDS



Capital Projects			\$59,833,665
Contingency:	Capital Drainata	12,563,813	
	Capital Projects		
	Debt Service	2,549,920	
	General	6,062,032	
	Internal Services	124,532	
	Special Revenues	6,549,210	
	Enterprise	6,476,358	
	Trust and Agency	21,636	34,347,501
Debt Services			668,001
Cash			121,963,869
Other			6,156,542
		TOTAL	\$284,569,578

Reserves for capital projects represent funds which will be received but not spent all at one time, as is the case when bond proceeds are used to fund capital projects which take more than one year to complete. Although the bond revenues are received at one time, it takes several years to spend the funds. The remaining funds are put into reserves.

Cash Reserves include Reserves for Cash Balance and Reserves for Fund Balance. Reserves for Cash Balance are budgeted to provide cash for the beginning of the fiscal year until anticipated revenues are received. Cash reserves are very important in funds where property tax revenues, which are not received until later in the fiscal year, are a primary revenue source. Reserves for Fund Balance are budgeted to ensure certain funds maintain minimum fund balance levels in accordance with Florida Statutes.

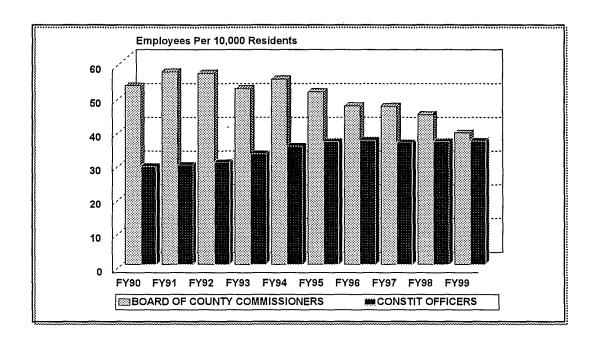
Debt Service Reserves are a requirement of bond issues.

Contingency Reserves as required by state statute cannot exceed 10% of the budget in any fund, and are reserved for unanticipated expenditures which may occur during the year.

Other Reserves represent funds set aside for uses such as renewal and replacement, self-insured claims, and recession and economic incentives. Constitutional Reserves are not reflected in the totals.

LEE COUNTY _____

LEE COUNTY EMPLOYEES PER 10,000 RESIDENTS FY90 - FY99



A key factor in the cost of government, and in the County government's ability to provide a continued high level of service to a rapidly growing community, is the number of employees.

To account for population growth over time, employees are presented per 10,000 residents. There is a net decrease of 171 employees reporting to the Lee County Board of County Commissioners from FY98 to FY99. This reduction is primarily due to the reorganization of the Shady Rest Care Pavillon to a non-profit organization.

	FY90	FY91	FY92	FY93	FY94	FY95	FY96	<u>FY97</u>	FY98	FY99
Board of County Commissioners	52.9	57.0	56.6	52.1	54.9	51.1	47.0	46.7	44.3	38.9
Constitutional Officers	<u>29.0</u>	<u>29.4</u>	<u>30.2</u>	<u>32.8</u>	<u>35.1</u>	<u>36.3</u>	<u>36.7</u>	<u>36.1</u>	<u>36.3</u>	<u>36.6</u>
TOTAL	81.9	86.4	86.8	84.9	90.0	87.4	83.7	82.8	80.6	75.5

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	FY91-92 Actual	FY92-93 Actual	FY93-94 Actual	FY94-95 Actual	FY95-96 Actual	FY96-97 Actual	FY97-98 Budget	Deleted Positions	New Positions	Transferred Positions	FY98-99 Budget
County Commissioners									٠		
TOTAL	10	11	11	11	11	11	11	0	0	0	11
County Administration	14	17	17	16	15	37	35	0	0	0	35
Budget Services	0	0	29	25	25	0	0	0	0	0	0
TOTAL	14	17	46	41	40	37	35	0	0	0	35
County Attorney											
TOTAL	39	33	34	32	31	31	31	0	2	0	33
Office of Management & Budget		М								•	
Administration	8	0	0	0	0	0	0	0	0	0	0
Budget Services	10	v	0	0	0	0	0	0	0	0	0
Risk Management	9	E	0	0	0	0	0	0	0	0	0
TOTAL	27	D	0	0	0	0	0	0	. 0	0	0
Human Resources		М									
Administration	6	0	0	0	0	0	0	0	0	0	0
Personnel	14	v	0	0	0	0	0	0	0	0	ō
TOTAL	20	Ē	0	0	0	0	0	0	0	0	0
TOTAL	20	D	v	v	v	Ü	Ü	v	v	v	v
Office of Equal Opportunity											
TOTAL	9	MOVED	0	0	0	.0	0	0	0	0	0
Community Development											
Administration	7	M	0	0	0	0	0	0	0	0	0
Economic Development	3	0	0	0	0	0	0	0	0	0	0
Development Review	20	v	0	0	0	0	0	0	0	0	0
Environmental Sciences	15	E	0	0	0	0	0	0	0	0	0
Zoning	31	D	0	0	0	0	0	0	0	0	0
Codes and Building Svcs	97		0	0	0	0	0	0	0	0	0
TOTAL	173		0	0	0	0	. 0	0	0	0	0
Growth Management											
Administration	4		0	0	0	0	0	0	0	0	0
Planning	16	M	0	0	0	0	0	0	0	0	0
CRA	5	О	0	0	0	0	0	0	0	0	0
Water Resources	36	v	0	0	0	0	0	0	0	0	0
Concurrency	0	E	0	0	0	0	0	0	0	0	0
Comm Improvement	13	D	0	0	0	0	. 0	0	0	0	0
TOTAL	74		0	0	0	0	0	0	0	0	0

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				POSITIO	ON SUMM	AKYBYI	JEPAKTN	IEN I					
		FY91-92 Actual	FY92-93 Actual	FY93-94 Actual	FY94-95 Actual	FY95-96 Actual	FY96-97 Actual	FY97-98 Budget	Deleted Positions	New Positions	Transferred Positions	FY98-99 Budget	
Lee County Utiliities													
Director's Office		14	12	11	15	9	M	0	0	0	0	0	
Utilities Operations		105	95	98	76	5	О	0	0	0	0	0	
Utilities Engineering		15	14	15	17	15	v	0	0	0	0	0	
Utilities Customer Se	rvice	27	27	28	24	3	E	0	0	0	0	0	
	TOTAL	161	148	152	132	32	D	0	0	0	0	0	
Hearing Examiner													
	TOTAL	6	6	. 6	5	5	5	5	0	0	0	5	
Public Works													
Administration		0	7	6	8	9	5	0	0	0	0	0	
Natural Resources M	gt	0	0	0	43	43	MOVED	0	0	0	0	0	
County Lands	-	0	0	0	12	12	12	0	0	0	0	0	
-	TOTAL	0	7	6	63	64	17	0	0	0	0	0	
Transportation										•			
Administrative Office		16	11	13	36	35	36	30	0	0	(30)	0	
Transportation Ops	•	164	140	163	132	129	129	125	0	8	2	135	
Traffic		47	43	46	51	51	55	55	0	0	(1)	54	
Toll Facilities		134	73	72	73	73	114	115	0	0	(1)	114	
Engineering Services		31	19	21	55	54	51	37	0	0	6	43	
Planning		21	14	18	11	0	0	0	0	0	0	0	
Capital Projects		17	25	22	0	0	0	0	0	0	0	0	
,	TOTAL	430	325	355	358	342	385	362	0	8	(24)	346	
Public Safety													
Director's Office		3	М	0	0	0	0	0	0	0	0	0	
Communications Eng	Į.	32	0	0	0	0	0	0	0	0	0	0	
Emergency Managen		8	v	0	0	0	0	0	0	0	0	0	
EMS		148	E	0	0	0	0	0	0	0	0	0	
	TOTAL	191	D	0	0	0	. 0	0	0	0	0	0	
Human Services													
Administration		4	6	6	6	6	6	0	0	0	0	0	
Community/Social S	ervices	10	15	15	16	15	15	35	0	3	0	38	
Children's Home		34	28	0	0	0	0	0	0	0	0	0	
Shady Rest		89	92	143	164	170	170	177	177	0	0	0	
Comm Improvement		8	21	19	14	14	14	0	0	0	0	0	
	TOTAL	145	162	183	200	205	205	212	177	3	0	38	
Fleet Management													
i icei management	TOTAL	0	0	0	0	0	0	0	0	0	23	23	

CONTINUED...

			POSITIO	ON SUMM	ARY BY I	DEPARTM	IENT					
	FY91-92 Actual	FY92-93 Actual	FY93-94 Actual	FY94-95 Actual	FY95-96 Actual	FY96-97 Actual	FY97-98 Budget	Deleted Positions	New Positions	Transferred Positions	FY98-99 Budget	
Community Services												
Director's Office	10		0	0	0	0	0	0	0	0	0	
Library	155		0	0	0	0	0	0	0	0	0	
Recreation	141	M	0	0	0	0	0	0	0	0	0	
Lee Civic Center	14	О	0	0	0	0	0	0	0	0	0	
Capital Planning/Constr	17	v	0	0	0	0	0	0	0	0	0	
Extension Services	15	E	0	0	0	0	0	0	0	0	0	
Parks	119	D	0	0	0	0	0	0	. 0	0	0	
Marine Sciences	6		0	0	0	0	0	0	0	0	0	
Land Management	0		0	0	0	0	0	0	0	0	0	
TOTAL	477		0	0	0	0	0	0	0	0	0	
Office of General Services												
Director's Office	2		0	0	0	0	0	0	0	0	0	
Facilities Management	127		0	0	0	0	0	0	0	0	0	
MIS	57	M	0	0	0	0	0	0	0	0	0	
County Lands	16	О	0	0	0	0	0	0	0	0	0	
Info Resource Services -	18	v	0	0	0	0	0	0	0	0	0	h 3
Lee Cares	10	E.	0	0	0	0	0	0	0	0	0	11
Purchasing	21	D	0	0	0	0	0	0	0	0	0	~
TOTAL	251		0	0	0	0	0	0	0	0	0	TWA
Administrative Services												
Director of Admin Svcs	0	4	4	3	0	0	0	0	0	0	0	
Budget Services	0	28	MOVED	0	0	0	0	0	0	0	0	
Purchasing	0	18	18	16	MOVED	0	0	0	0	0	0	
MIS	0	49	43	36	MOVED	0	0	0	0	0	0	
Public Resources	0	20	20	17	MOVED	0	0	0	0	0	0	
Equal Opportunity	0	9	9	8	MOVED	0	0	0	0	0	0	
Human Resources	0	16	12	13	MOVED	0	0	0	0	0	0	
MST/BU Services	0	0	2	MOVED	0	0	0	0	. 0	0	0	
TOTAL	0	144	108	93	0	0	0	0	0	0	0	
Community Development												
Director of Comm Dvpt	0	8	6	6	6	6	0	0	0	0	0	
Zoning/Dvpt Review	0	52	52	43	42	133	108	1	7	1	115	
Codes & Buildings	0	97	99	96	91	0	0	0	0	0	0	
Natural Resources	0	53	55	MOVED	0	0	0	0	0	0	0	
Environmental Sciences	0	0	0	11	9	0	0	0	0	0	0	
Planning	0	16	16	18	16	24	20	0	1	0	21	
TOTAL	0	226	228	174	164	163	128	1	8	1	136	

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Internal Services			FY91-92 Actual	FY92-93 Actual	FY93-94 Actual	FY94-95 Actual	FY95-96 Actual	FY96-97 Actual	FY97-98 Budget	Deleted Positions	New Positions	Transferred Positions	FY98-99 Budget	
Visitor & Convention Bureau TOTAL 13 14 14 16 16 16 18 18 0 0 0 0 18 Construction Services M Administration 0 17 21 00 00 00 00 00 00 00 00 00 00 00 00 00														
TOTAL 13	TC	OTAL	0	0	0	0	0	0	60	1	1	0	60	
Construction Services Administration 0 17 21 00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Visitor & Convention Bure	au												
Administration 0 17 21 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	TC	OTAL	13	14	14	16	16	18	18	0	0	0	18	
Administration 0 17 21 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Construction Services					М				•				
Planning & Construction 0 21 26 V 0 0 0 0 0 0 0 0 0			0	17	21		0	0	0	0	0	0	0	
Facilities Management						v	0	0	0	0	0	0	0	
Planning & Construction Capital Plan	•		0	95	94	E	0	0	0	0	0	0	0	
Capital Planning & Const. 0 0 0 19 18 18 18 10 0 0 0 0 10 Facilities Management 0 0 0 0 0 73 70 69 2 0 0 0 77 TOTAL 0 0 0 0 0 77 TOTAL 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	_	DTAL	0	133	141	D	0	0	0	0	0	0	0	
Facilities Management 0	Planning & Construction													
TOTAL 0 0 0 92 88 88 79 2 0 0 77 Solid Waste TOTAL 14 14 14 17 19 20 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Capital Planning & Const.		0	0	0		18					•		
TOTAL 14 14 17 19 20 0 0 0 0 0 0 0 0	Facilities Management											-		
Solid Waste 0 0 0 0 0 0 0 15	TC	OTAL	0	0	0	92	88	88	79	2	0	0	77	
Solid Waste 0 0 0 0 0 0 0 15 0 16 0 0 0 0 15 Natural Resources 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0														į
Solid Waste 0 0 0 0 0 0 0 15 0 16 0 0 0 0 15 Natural Resources 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	TC	OTAL	14	. 14	17	19	20	0	0	0	0	0	0	į
Utilities	Environmental Services													1
Natural Resources 0 0 0 0 0 0 41 34 0 0 0 0 34	Solid Waste													
TOTAL 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Utilities				-		-							
Independent Divisions Public Safety 0 158 157 157 158 210 211 13 7 3 208 Library 0 157 171 194 192 190 187 4 13 0 196 Parks & Recreation 0 230 255 248 198 189 189 0 2 0 191 Transit 0 64 72 71 86 98 0 10 0 10 0 108 Communications 0 0 0 43 43 43 45 44 40 37 0 (3) 0 Economic Development 4 4 4 4 8 9 12 10 0 1 1 5 16 Purchasing 0 0 0 0 0 14 12 11 0 0 0 11 MIS 0 0 0 0 0 0 14 12 11 0 0 0 11 MIS 0 0 0 0 0 0 0 14 Public Resources 0 0 0 0 0 0 8 MOVED 0 0 0 0 0 Public Resources 0 0 0 0 0 0 18 Equal Opportunity 0 0 0 0 0 8 MOVED 0 0 0 0 0 Human Resources 0 0 0 0 0 0 0 13 MOVED 0 0 0 0 0 0 Human Resources 0 0 0 0 0 0 0 16 21 18 0 0 0 0 0 Human Relations 0 0 0 0 0 0 16 16 16 0 0 0 0 0 16 Community Redev Agency 0 6 6 8 7 5 5 5 5 0 0 0 0 (5)														
Public Safety 0 158 157 157 158 210 211 13 7 3 208 Library 0 157 171 194 192 190 187 4 13 0 196 Parks & Recreation 0 230 255 248 198 189 189 0 2 0 191 Transit 0 64 72 72 71 86 98 0 10 0 108 Communications 0 0 43 43 45 44 40 37 0 (3) 0 Economic Development 4 4 4 8 9 12 10 0 1 5 16 Purchasing 0 0 0 0 12 11 0 0 0 11 MIS 0 0 0 0 32 MOVED 0 0 <td>TO</td> <td>OTAL</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>90</td> <td>65</td> <td>0</td> <td>0</td> <td>0</td> <td>65</td> <td></td>	TO	OTAL	0	0	0	0	0	90	65	0	0	0	65	
Library 0 157 171 194 192 190 187 4 13 0 196 Parks & Recreation 0 230 255 248 198 189 189 0 2 0 191 Transit 0 64 72 72 71 86 98 0 10 0 108 Communications 0 0 0 43 43 43 45 44 40 37 0 (3) 0 Economic Development 4 4 4 4 8 9 12 10 0 1 1 5 16 Purchasing 0 0 0 0 0 0 14 12 11 0 0 0 11 MIS 0 0 0 0 0 0 0 14 12 11 0 0 0 11 MIS 0 0 0 0 0 0 0 0 11 MIS 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	•													
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Community Redev Agency 0 6 8 7 5 5 5 0 0 (5) 0			ŭ						=	-	-	-		
· · · · · · · · · · · · · · · · · · ·		ev.	•											

BUDGET YEAR 1998 - 1999 DELETED POSITIONS

		POSITION		ALARY &
DEPARTMENT/DIVISION	TITLE	CHANGE		ENEFITS
INDEPENDENT DIVISIONS			_	
Library	Library Assistant	1	\$	31,461
	PC Support Rep	2	\$	36,179
	Infor Systems Supervisor	1	\$	23,729
Public Safety	Paramedic I	1	\$	29,183
	Paramedic II	3	\$	103,777
	Emergency Medical Technician	9	\$	257,198
ITG	Communications Serv	2	\$	56,866
	Communication Tech I	4	\$	210,378
	Accounting Assistant	1	\$	21,872
	Customer Service Manager	1	\$	35,880
	Senior Fiscal Officer	1	\$	37,956
	Network Engineer	1	\$	73,030
	MIS Division Director	1	\$	95,115
	Fiscal Officer	1	\$	45,075
	MIS Operations Manager	1	\$	76,803
	Sr Programmer Analyst	7	\$	441,875
	Systems Support Rep	4	\$	176,760
	Computer Operator	2	\$	67,725
	Senior Computer Oper	3	\$	129,576
	Secretary III	1	\$	37,314
	PC Support Rep	4	\$	167,046
	Prin Program Analy	1	\$	68,749
	Customer Service Manager	1	\$	17,940
	Systems Programmer	1	\$	69,000
	Cystems (regrammer	54	\$	2,310,486
		04	Ψ	2,510,400
HUMAN SERVICES				
Shady Rest	Nursing Home Administrator	1	\$	72,989
	Food Services Manager	1	\$	39,600
	Social Worker	1	\$	31,611
	Nursing Home Administrator	1	\$	27,702
	Care Plan Coordinator	2	\$	66,374
	Human Relation Analyst	1	\$	36,239
	Staff Development Coordinator	1	\$	35,713
	Registered Nurse	5	\$	157,314
	Lic Practical Nurse	21	\$	580,903
	Activity Aide	4	\$	87,693
	Unit Aide	4	\$	46,369
	Cook	4	\$	80,308
	Certified Nurses Aid	66	\$	1,201,134
	Restorative Aide	4	\$	75,562
	Human Services Coordinator	1	\$	23,809
		•	*	,
	LEE COUNTY			

BUDGET YEAR 1998 - 1999 DELETED POSITIONS

	TITLE	POSITION CHANGE		LARY &
DEPARTMENT/DIVISION	Medical Records Technician	1	\$	17,593
	Office Assistant	1	φ \$	18,167
	Secretary II	1	\$	22,569
	Unit Secretary	3	\$	65,569
	Accounting Assistant	5	\$	104,879
	Supply Specialist	1	φ \$	20,811
	Laundry Aide/Housekeeper	16	\$	271,668
	Maintenance Worker	3	\$	55,251
	Dietary Aide/Dishwasher	13	\$ \$	207,831
	Floor Care Technician	2	\$	37,785
	Admin Assistant II	1	\$	36,372
	Nursing Home Clinical	4	\$	146,205
	Nursing Home Fiscal	1	\$	42,049
	Nursing Home Programmer	1	\$	32,831
	Bldg/Landscape Supervisor	1	\$	28,948
	Director of Nursing	1	\$	52,769
	Assistant Director of Nursing	1	\$	40,770
	Lic Practical Nurse Supervisor	1	\$	13,456
	Assistant Food Services	1	\$	22,846
	Office Assistant	1	\$	13,973
	Housekeeper/Laundry Sup	1	\$	27,781
	,	177		3,843,443
PLANNING AND CONSTRUCT	TION			
Facilities Management	Tradesworker III	2	\$	63,549
DEPARTMENT OF COMMUNIT	TY DEVELOPMENT			•
Development Services	Expert System Specialist	1	\$	38,750
INTERNAL SERVICES				
Internal Support	Secretary II	1	\$	26,811
TOTAL:		235	\$ 6	,283,039

LEE COUNTY _____

BUDGET YEAR 1998 - 1999 NEW POSITIONS

DEPARTMENT/DIVISION	TITLE	POSITION CHANGE	SALARY & BENEFITS
COUNTY ATTORNEY	Legal Research Assistant	1	\$ 52,855
	Legal Secretary I	1_	\$ 41,626
		2	\$ 94,481
DEPARTMENT OF COMMUNITY	DEVELOPMENT		
Development Services	Code Enforcement Officer	2	\$ 73,101
•	Code Plans Examiner I	2	\$ 77,516
	Permit Technician I	1	`\$ 28,665
	Program Manager	1	\$ 51,584
	Codes & Bldg Service Tech II	1	\$ 38,758
Planning	Environmental Planner	.1	\$ 39,407
		8	\$ 309,031
INDEPENDENT DIVISIONS			
Library	Library Assistant	4	\$ 117,516
Library	Library Technician	5	\$ 118,855
	Library Page	3	\$ 22,194
	Library Fage Librarian I	1	\$ 42,041
Parks and Recreation	Parks/Recreation Specialist	2	\$ 69,948
	Paramedic I	5	\$ 143,325
Public Safety	EMS Pilot	2	\$ 143,325
Tunn 24		6	
Transit	Transit Bus Driver		\$ 171,048
	Mechanic II	2	\$ 35,525
	Transit Supervisor	1	\$ 46,968
	Maintenance Worker	1	\$ 26,914
Economic Development	Bus Development Specialist	1	\$ 36,900
		33	\$ 928,936
HUMAN SERVICES			
Social Services	Counselor	2	\$ 51,313
	Secretary II	1	\$ 34,209
		3	\$ 85,522
DEPARTMENT OF TRANSPORT	ATION		
Transportation Ops	Equipment Operator II	5	\$ 134,930
	Maint Crew Leader	2	\$ 61,318
	Maintenance Supervisor	1	\$ 41,281 \$ 237.529
		8	\$ 237,529
INTERNAL SERVICES			
County Lands	Conserv Land Prog Coordinator	1	\$ 73,618
TOTAL:		55	\$ 1,729,117
	LEE COUNTY		

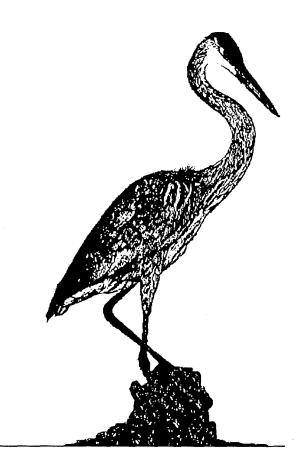
BUDGET YEAR 1998 - 1999 TRANSFERRED POSITIONS

DEPARTMENT/DIVISION	TITLE	POSITION CHANGE	LARY &
FLEET MANAGEMENT	Fleet Manager	1	\$ 83,497
	Shop Superintendent	1	\$ 61,854
	Parts Manager	1	\$ 49,276
	Service Writer	1	\$ 34,809
	Accounting Assistant	1	\$ 40,789
	Supply Specialist	1	\$ 31,376
	Mechanic I	1	\$ 27,929
	Mechanic II	12	\$ 485,447
	Mechanic III	2	\$ 94,209
	Mechanic Assistant	2	\$ 49,758
		23	\$ 958,944
INDEPENDENT DIVISIONS			
CRA	Comm Redev Agency Director	(1)	\$ (77,316)
	Redevelopment Specialist II	(2)	\$ (96,164)
	Administrative Assistant I	(1)	\$ (30,642)
	Redevelopment Specialist III	(1)	\$ (54,275)
Public Safety	Communication Tech I	1	\$ 50,717
. dans carety	Communication Sys Engineer	1	\$ 66,514
	Communication Tech	1	\$ 53,179
Economic Development	Economic Dev Deputy	1	\$ 72,270
	Bus Development Specialist	1	\$ 50,246
	Redev Project Manager	1	\$ 52,641
	Secretary II	1	\$ 26,399
	Program Coordinator	1	\$ 52,855
ITG	Communication Tech I	(2)	\$ (96,445)
	Communication Sys Engineer	<u>(1)</u>	\$ (89,022)
	Communication Cyd Engineer	0	\$ (19,043)
DEPARTMENT OF TRANSPO	RTATION		
Traffic	Operations Analyst	(1)	\$ 30,030
Engineering Services	Operations Analyst	1	\$ 41,086
gg :e	Transportation Program Director	1	\$ 63,673
	Transportation Division Director	1	\$ 74,457
	Human Relations Analyst	1	\$ 43,399
	Land Technician	1	\$ 30,089
	Computer Mapping Specialist	1	\$ 27,560
	Secretary III	1	\$ 28,482
	ROW & Mapping Supervisor	1	\$ 39,879
	LEE COUNTY		

BUDGET YEAR 1998 - 1999 TRANSFERRED POSITIONS

DEPARTMENT/DIVISION	TITLE	POSITION CHANGE	LARY & ENEFITS
	Cap Proj Const Manager	(1)	\$ (52,978)
	Engineer II	(1)	\$ (56,999)
Toll Facilities	Permit Techician I	(1)	\$ (21,634)
Transportation Ops	Engineer II	· 1	\$ 56,999
	Cap Proj Const Manager	1	\$ 52,978
Administrative Office	Transportation Program Director	(1)	\$ (63,673)
	Transportation Division Director	(1)	\$ (74,457)
	Human Relations Analyst	(1)	\$ (43,399)
	Land Technician	(1)	\$ (30,089)
	Computer Mapping Specialist	(1)	\$ (27,560)
	Secretary III	(1)	\$ (28,482)
	ROW & Mapping Supervisor	(1)	\$ (39,879)
	Fleet Manager	(1)	\$ (83,497)
	Shop Superintendent	(1)	\$ (61,854)
	Parts Manager	(1)	\$ (49,276)
	Service Writer	(1)	\$ (34,809)
	Accounting Assistant	(1)	\$ (40,789)
	Supply Specialist	(1)	\$ (31,376)
	Mechanic I	(1)	\$ (27,929)
	Mechanic II	(12)	\$ (485,447)
	Mechanic III	(2)	\$ (94,209)
	Mechanic Assistant	(2)	\$ (49,758)
		(24)	\$ (909,462)
DEPARTMENT OF COMMUN	ITY DEVELOPMENT		
Development Services	Permit Technician I	1	\$ 21,634
TOTAL:		0	\$ 52,073

LEE COUNTY ____





MISCELLANEOUS EXPENDITURES (NON-DEPARTMENTAL)

	FY97 Actual	FY98 <u>Estimated</u>	FY99 <u>FINAL</u>
General Fund	\$2,849,820	\$5,163,115	\$7,227,544
Special Revenues			
Impact Fees - Community Parks Impact Fees - Regional Parks Impact Fees - Roads Impact Fees - Fire Impact Fees - EMS Library Fund MSTU Fund Pollution Recovery Trust Community Redevelopment	\$10,686 92,188 33,308 2,051 165 861,451 89,901 3,779 0 \$1,093,529	\$1,638 68,243 694,653 484 30 738,451 824,066 0 0 \$2,327,565	\$73,980 6,305 80,000 0 850,284 1,275,433 0 659,122 \$2,945,124
Capital Project Fund			
Capital Improvements	\$64,675	\$163,231	\$563,554
Enterprise Internal Service Funds			
Bridge Surplus Fund Data Processing Fund Utilities Operations Fund	\$772,838 6,814 302,251 \$1,081,903	\$740,000 0 524,700 \$1,264,700	\$800,000 0 527,500 \$1,327,500
Other			
3-S Disposal	\$2,417	\$3,190	\$4,300
TOTAL ALL FUNDS	\$5,092,344	\$8,921,801	\$12,068,022

Miscellaneous expenditures reflect costs incurred by the county for non-departmental expenditures. In the General Fund, these expenses include auditing costs, payments for financial advisement, unemployment compensation, self-insurance assessments, payments to the cities of Fort Myers and Cape Coral for tax increment financing districts, and expert witness fees. In the other funds, miscellaneous expenditures are for grants to other governments, indirect costs, payments of interfund loan financial services, and miscellaneous expenditures.

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INTERFUND PAYMENTS AND TRANSFERS

	•	FY 98	Interfund
Object		<u>FINAL</u>	<u>Transfers</u>
Code	Description		
2310	Health Insurance	\$6,702,253	
2320	Life Insurance	101,310	
2330	Dental Insurance	360,871	
2410	Workers Compensation	768,670	
3450	Co. Data Processing	5,777,631	
3470	Co. Mapping Services	4,622	
3480	Co. Graphic Services	31,169	
4030	Vehicle Maintenance Charges	193,050	
4031	Vehicle Replacement Surcharge	682,000	
4130	Internal Telephone	2,452,370	
4140	Internal Radio	505,684	
4510	Self-Insurance Assessment	1,667,295	
4715	Printing, Binding, and Copying Internal	206,473	
4950	Indirect Cost	6,093,802	
4960	Administrative Charges	1,925,864	
4961	Administrative Support	1,734,451	
4962	Fiscal Support	589,765	
5210	Fuel and Lubricants	1,339,489	
6525	Project Management	410,397	
		\$31,547,166	

91XX Interfund Transfers 110,393,005 Total Payments and Interfund Transfers \$141,940,171

Interfund transfers and payments reflect movements from one fund to another. The object codes of "Health Insurance" through "Project Management," are budgeted in the departmental budget, and are part of program expenditures. These expenditures represent the payment for goods and services provided by one department or agency to other departments or agencies of the county on a cost reimbursement basis.

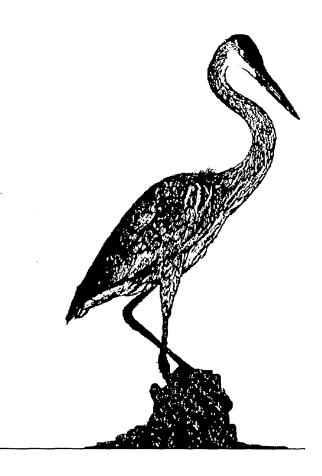
The object codes for "interfund transfers" are not reflected in departmental budgets, but rather are budgeted as non-departmental expenditures. Interfund transfers represent a transfer of funds from one area to another. The transfers are reflected as an expenditure in one fund, and as a revenue in another fund.

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SECTION C - FINANCIAL POLICY

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Revenue Policy	
Appropriation Policy	
Fund Types	





GENERAL BUDGET POLICY

- 1. The operating budget authorizing expenditure of County money will be adopted annually by the Board at fund level.
- 2. The budgeted expenditures and reserves of each fund (including reserves for contingencies, cash flow, and all other purposes) will equal the sum of projected fund balance at the beginning of the fiscal year, and all revenues which reasonably can be expected to be received during the fiscal year will be budgeted at 95%, in accordance with State Statutes.
- 3. A reserve for contingency will be budgeted in each operating fund in an amount not less than 2% nor more than 5% of the total fund budget, and in each capital fund in an amount not less than 3% nor more than 10% of the total fund budget, for reallocation by the Board, as needed during the year, to fund unexpected operations or events.
- 4. A reserve for cash flow will be budgeted in any fund which requires monies to be carried forward into the following year to support operations until sufficient current revenues are received, but in no case will exceed the projected cash needs for 90 days of operations, or 20% of the fund budget, whichever is greater.
- 5. Transfers to reserve accounts may be made during the fiscal year by the County Manager or Budget Operations Manager, if allocations to expenditure accounts are determined to be unneeded.
- 6. Transfers among expenditure or revenue accounts may be made during the fiscal year by the County Manager, the Budget Operations Manager, or Department Directors if reallocations within a fund are determined to be needed, provided no transfers will be made without Board authority which have an impact on capital facility improvement. Any transfer affecting the total allocations of Constitutional Officers may not be made without Board approval.
 - No transfer may be made if the result of such transfer will be to change the adopted total budget of a fund. Transfers from reserves can be made with County Manager approval up to \$25,000. Transfers from reserves of more than \$25,000 require approval of the Board. Changes in the adopted total budget of a fund will be made only with Board approval of a budget amendment resolution.
- 7. County Administration will prepare a periodic analysis of financial condition, as well as a Debt Service Manual to provide information on the county's debt program.
- 8. For purposes of budget preparation, in the event policies or stated desires of the Board regarding appropriations or service levels prove to be incompatible with forecasted revenues or revenue policies, these conflicts will be resolved in favor of the revenue policy.
- 9. The Capital Improvement Budget, showing estimated annualized costs of capital projects, will be updated on an annual basis.

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REVENUE POLICY

- 1. The use of ad valorem tax revenues will be limited to the General, MSTU, Library, Capital Improvement Fund, All Hazards Protection Fund, and Solid Waste, unless required in other funds by bond indenture agreements, or by the terms of municipal service taxing or benefit units.
- 2. The use of gas tax revenues will be limited to the Transportation Trust and Transportation Projects Funds, unless required in other funds by bond indenture agreements.
- 3. The use of sales tax revenues will be limited to the General and MSTU Funds, unless required in other funds by bond indenture agreements.
- 4. Pursuant to Ordinance 88-2, Tourist Development Tax proceeds will be appropriated as follows:
 - a. 53.6% for tourist advertising and promotion for Lee County;
 - b. 13.4% for stadium debt service:
 - c. 33.0% for beach related improvements.
- 5. The use of revenues which have been pledged to bondholders will conform, in every respect, to bond covenants which commit those revenues.
- 6. County Administration will maintain a Revenue Manual to provide information about revenue sources available to support county expenditures.
- 7. Periodic cost studies of all County services for which user fees are imposed will be prepared, and proposed fee adjustments will be presented for Board consideration. Fee revenues will be anticipated, for purposes of budget preparation, using fee schedules which have been adopted by the Board.
- 8. County staff will continue to aggressively pursue grant funds. For purposes of preparing the FY98-99 budget, revenues will be budgeted at anticipated grant award levels, unless validation of differing amounts is made.
- 9. Ad valorem taxes will be anticipated for purposes of operating budget preparation at:
 - a. 95% of the projected taxable value of current assessments; and,
 - b. 95% of the projected taxable value resulting from new construction.
- 10. Millages for debt service will be established at the amounts which will generate sufficient revenue to make all required payments.
- 11. The County will allocate countywide revenues to the General, Capital Improvement, and Conservation Land Acquisition funds.

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FISCAL 1999 RUDGET

	FINAL			
12.	All revenues which are reasonably expected to be unexpended and unencumbered at the end of the fiscal year will be anticipated as "Fund Balance" in the budget of the following fiscal year.			
13.	Fund Balance, in excess of anticipated fund balance from Tourist Development Tax proceeds for promotional purposes, shall accrue to a reserve account for "economic recession" in an amount not to exceed one year's operational needs, or \$3 million.			
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APPROPRIATION POLICY

- 1. Fund appropriations of the Board will be allocated to departments, divisions, programs, cost centers, projects, and line item object codes as deemed appropriate by the County Manager or the Budget Operations Manager, or Department Directors to facilitate managerial control and reporting of financial operations.
- 2. Each year, before Department Directors begin to prepare operating budget requests, County Administration will prepare base program allocations for all departments and offices based on county financial policies, the expressed desires of the Board and County Manager for changes in service or service levels, projected costs of authorized services, and forecasted revenues. Annual budget requests will be prepared in amounts which equal, or are less than, these allocation targets.
- 3. Each year the county, in conjunction with an independent consultant, will prepare an indirect cost allocation plan which conforms to federal guidelines for grant reimbursement of administrative costs, and will bill and collect indirect cost charges where appropriate.
- 4. Each year the county will prepare a comprehensive five-year Capital Improvement Program identifying public facilities by service type and geographic area, which will eliminate existing deficiencies, replace inadequate facilities, and meet the needs caused by new growth.
- 5. The annual budget will include sufficient appropriations to fund capital projects identified by Departments for the purpose of completing the first year of the five-year Capital Improvement Program. Operating budget implications of these capital projects will also be identified.

FUND TYPES

GOVERNMENTAL FUNDS

<u>General Fund</u> - The General Fund is the general operating fund of the Board of County Commissioners and supports activities of a countywide benefit. It is used to account for most of the budgets of elected officials and county operating departments.

<u>Special Revenue Funds</u> - Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes. Special revenue funds include:

<u>Special Assessment Funds</u> - Special Assessment Funds are used to account for the financing of public improvements or services deemed to benefit the properties against which they are levied.

MSTU (Municipal Services Taxing Unit) Fund - An MSTU is a special district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessment service charges or other revenue to provide resources. The MSTU is one type of dependent special district.

<u>Transportation Trust Fund</u> - The Transportation Trust Fund provides for transportation services such as road and bridge maintenance, and engineering and design services for capital projects.

<u>Debt Service Funds</u> - Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related debt service costs.

<u>Capital Project Funds</u> - To account for financial resources to be used for the acquisition and construction of major capital facilities (other than those financed by Proprietary Funds, Special Assessment Funds, Trust Funds and Special Revenue Funds).

PROPRIETARY FUNDS

Enterprise Funds - Enterprise Funds are used to account for operations: (a) that are financed and operated in a manner similar to private business enterprise - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

<u>Internal Service Funds</u> - The county uses self-supporting Internal Service Funds to provide
self insurance, data processing, vehicle maintenance, and communications services to county
departments on a cost reimbursement basis.

departments on a cost reimbursement basis.				
FIDUCIARY FUNDS	FIDUCIARY FUNDS			
<u>Trust and Agency Funds</u> - To account for assets held in trust organizations, other governmental units and/or funds to be used for s	or for individuals, private pecial purposes.			
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SERVICES BY ORGANIZATION

The Lee County Government organization includes 13 areas of service, each broken down into one or more divisions. Some divisions are independent of any departmental structure. A division may be further broken down into one or more programs. This section presents the budget by division.

Each area falls into one of the following three categories: Legislative/Administrative, Service Delivery, and Support Services. Legislative/Administrative departments report to the Board of County Commissioners; Service Delivery and Support Services departments report to either the Deputy County Manager, or the Public Works Director. The areas under the Legislative/Administrative category include: the Board of County Commissioners, County Administration, County Attorney, and Hearing Examiner. Service Delivery Departments include: Community Development, Human Services, Utilities, Public Safety, Library, Public Parks & Recreation, Transit, Communications, Economic Development, Solid Waste, Visitor & Convention Bureau, and Transportation. Support Services includes Planning and Construction, Public Resources, Information Technology Group, Purchasing, and Human Resources.

The next section is comprised of the Constitutional Officers' budgets. These are County elected officials who do not report to the Board of County Commissioners, but receive operating funds from the County.

For each area, the first two pages contain an organization chart and a budgetary summary of all the divisions and programs in that area. The organization chart identifies the divisions and programs within the area, and provides a brief service description. The budget information provides FY97 actual expenses, FY98 estimated expenses, and FY99 proposed budget by division.

Following the summary information, service level information is displayed by division in detail.

COUNTY COMMISSIONERS DIVISIONS

LEE COUNTY, FLORIDA 1998-99

The divisions and programs contained within the department indicated at the top of the page



The dollars actually spent during the indicated fiscal year

In that the budget document is published prior to the audited financial report from which any official data can be taken, an "estimated expense is generated for comparative purposes



1998-99

BUDGET

978,959

978,959

978,959



The budgeted dollars for the next fiscal year that have been approved by the Board of County Commissioners

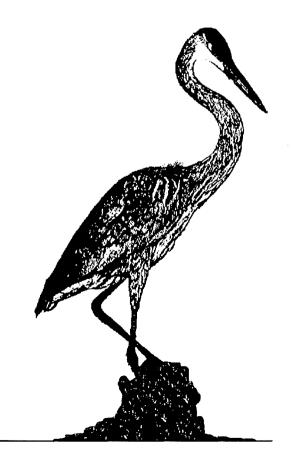
The funds from which this department/division receives its revenue (see the User's Guide pages at the front of this document for definitions)



 EXPENDITURE BY FUND TYPE
 870,240
 905,869
 978,959

 GENERAL
 870,240
 905,869
 978,959

 TOTAL
 870,240
 905,869
 978,959





COUNTY ADMINISTRATION

COUNTY ADMINISTRATION

- COUNTY MANAGER
- BUDGET OPERATIONS
- RISK MANAGEMENT HEALTH, DENTAL INSURANCE, PROPERTY & LIABILITY
- GRANTS
- MSTBU
- VETERANS' SERVICES

The County Manager's Office provides management direction to County Departments in implementing policies and programs of the Board of County Commissioners.

Veterans' Services counsels, advises, and assists Lee County veterans and their dependents with obtaining benefits, and acts as a liaison between lee County government, the media, and the general public on veteran-related matters.

Budget Operations is responsible for the preparation and implementation of the county budget, specialized management projects, grants, and administration of the Risk Management and MSTBU Programs.

COUNTY MANAGER DIVISIONS

LEE COUNTY, FLORIDA 1998-99

	1996-97	1997-98	1998-99
DIVISION / PROGRAM	ACTUAL	ESTIMATED	BUDGET
COUNTY ADMINISTRATION			
COUNTY MANAGER	837,410	792,643	797,348
BUDGET OPERATIONS	861,894	921,026	1,186,751
MSTBU SERVICES	31,730	129,387	226,810
RISK MANAGEMENT ADMIN.	701,518	646,455	830,163
VETERAN'S SERVICES	235,738	210,441	243,781
DIVISION TOTAL	2,668,290	2,699,952	3,284,853
DEPARTMENT TOTAL	2,668,290	2,699,952	3,284,853

EXPENDITURE BY FUND TYPE			
GENERAL	1,935,042	1,924,110	2,227,880
SPECIAL REVENUE	31,730	129,387	226,810
INTERNAL SERVICES	701,518	646,455	_ 830,163
TOTAL	2,668,290	2,699,952	3,284,853

COUNTY ADMINISTRATION

- 1) Implement the policies, programs, and goals of the Board of County Commissioners in an effective and efficient manner.
- 2) Develop and maintain an effective management team and a productive county work force
- 3) Provide cost-effective services and facilities that enhance the quality of life for Lee County citizens, and to support the economic and social health of the community.
- 4) Continue to look for efficiencies while maintaining equally high service levels throughout the County.

BUDGET OPERATIONS

1) Bond Compliance and Issuance

Prepare agenda items for development of new and refunding bond issues (estimated to be up to five per year).

Review all documents associated with new and refunding bond issues.

Update on an annual basis the county's <u>Debt Manual</u>.

2) Monitor Revenues

Monitor on a monthly basis collection from up to 25 revenues.

Develop every three months a written/graphical section on revenues for the Division's Quarterly Reports.

Update annually all revenues in Fund 001 (General Fund), Fund 155 (Unincorporated MSTU), Fund 148 (Library), and Fund 175 (Transportation Trust) as part of the preparation for each forthcoming cycle.

Prepare a Revenue Manual every two years.

3) Budgetary Responsibilities

Aid in the development, maintenance and communication of a comprehensive fiscal year <u>operating</u>, <u>non-departmental</u>, <u>and reserves budget</u> and <u>capital improvement budget</u> for the Board of County Commissioners.

4) Special Studies

Provide operational and other specialized analysis and information services to county departments, division, and administration by:

- performing an average of two on-site visits to the departments under the Board of County Commissioners per month.
- performing an average of three analysis/assistance studies per analyst, per year

Maintain and annually update the database used to prepare the Fiscal Health Study.

Prepare the Lee County Fiscal Health Study every four years (last published in December, 1995).

RISK MANAGEMENT

1) Employee Health Services

Provide medical triage to approximately 300 injured employees per year.

Provide health assessments and drug testing to approximately 550 new hires and potential new hires per year.

Provide a full range of services to enhance the health and welfare of employees through administering vaccinations, immunizations, CPR training and an Employee Assistance Program.

2) Safety and Loss Control

Liaison between the Lee County Government and regulatory compliance agencies such as OSHA, State Department of Labor and Employment Security, EPA, etc.

Conduct safety and accident prevention training and awareness to employees

Conduct accident investigations to determine how to reduce and/or avoid future occurrences.

Provide a minimum of 20 property and equipment inspections per year to prevent losses.

3) Property/Casualty

Provide contractual risk transfer and contract review services to County departments.

Purchase, maintain, and monitor the necessary insurance to protect the county's 1,800 employees, 700+ vehicles, and \$330 million in total insured property values.

Coordinate the management of a projected 550 claims per year with the third party administrator.

Provide mediation/settlement negotiation services in response to court-mandated mediation.

4) Benefit Services

Secure health, dental, group life, optional term life, and long-term disability insurance for 2,320 employees through competitive processes and through the review of six contracts and potential bid documents on an annual basis.

Provide ongoing employee services by participating management through monthly analysis of all enrollment participation through payroll reports, enrollment reports, and data entries and employee education by providing monthly updates through the newsletter and/or paycheck memos.

GRANTS

1) Grant Development

Secure alternative sources of revenue through grant funding.

Research a minimum of 60 grant opportunities a year.

Provide eight (8) hours of grant development training to departments a year.

Coordinate and meet with a committee of grant seekers within the County on a bimonthly basis.

Provide technical assistance in writing, publishing, and data collection to County departments throughout the year.

2) Grant Compliance

Monitor the compliance of 100-150 grants per year.

Complete full audits of 10-12 grants per year.

Review eight (8) grants per month for adherence to time lines and allowable costs.

Prepare a schedule of Federal and State Financial Assistance for the Single Audit.

3) Intergovernmental Liaison

Provide a centralized point of contact with State and Federal Grantor agencies and legislators.

Maintain relationships with State and Federal Grantor agencies through regular telephone contact and office visits.

Provide information regarding Lee County's needs for alternative funding to legislators.

Explore contracts with other local governments to provide grant information and assistance.

MUNICIPAL SERVICE TAXING UNIT/BENEFIT UNIT SERVICES (MSTU/BU)

Provide for the development, creation, and ongoing support of streetlighting districts, special improvements and beach re-nourishment projects for communities desiring to enhance their neighborhoods beyond the core service level. Lee County currently has the following units:

Streetlighting and Sidewalk Units	43
Special Improvement Units	12
Road and Drainage Projects	1
Beach Nourishment Projects	1
Canal/Channel Excavation Projects	1
Sewer Projects	0
Debt Service Budgets	18
Districts Assessment Collections	36

Provide for the assessment and billing of MSBU's.

VETERANS' SERVICES

1) Client Assistance

Advise and assist all citizens regarding eligibility and entitlement to benefits based on the military service of a past, present, or future veterans. To assist those eligible clients in filing claims and defending those claims in securing benefits, to which they may be entitled.

Respond to a minimum of 17,000 inquiries and requests for assistance per year.

Interview a minimum of 400 new clients per year.

Provide outreach through satellite offices and home visits to a minimum of 190 clients per year.

Provide coordination and support for the Veterans Transportation Program.

Provide support for the local VA Veterans Center Program.

2) Support Services

Conduct a minimum of 12 public speaking engagements regarding veterans programs annually.

Publish a minimum of two veterans benefit information seminars annually.

Publish a minimum of 12 issues of a newsletter or other publication on veterans' issues per year.

Maintain liaison with the 60,760 Lee County veterans and 151,900 dependents and survivors through association with the various veterans' organizations around the county.

3) Intergovernmental Liaison

Maintain liaison with local, state, and national veterans' organizations.

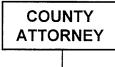
Maintain liaison with state and federal agencies.

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FINAL
4) Proficiency
Ensure that the staff attends a minimum of two professional training seminars per year.
Ensure that staff successfully completes the State Certification Program annually.
Maintain accreditation with the Florida Department of Veterans Affairs and others.
LEE COUNTY

COUNTY ATTORNEY



- LEGAL COUNSEL
- LEGAL ENFORCEMENT
- LITIGATION

The County Attorney's Office provides legal advice, legal counsel, and legal representation to the Board of County Commissioners, Port Authority, County Administration, and various boards and committees created by the Board of County Commissioners on substantive legal issues involving such matters as the regulation, use, and development of land; contracts, bidding, and purchasing requirements; personnel compliance with State and Federal regulations; utility and general administrative issues; and litigation.

In addition, the County Attorney's Office is responsible for administering the mandated Special Master Process which gives property owners a choice between initiating dispute resolution proceedings or pursuing the traditional administrative and judicial remedies relative to permits.

This office provides a proactive role in all legal issues presented for consideration by the Board of County Commissioners, such as contracts, bidding, and purchasing to ensure county compliance with all Federal and State regulations, as well as to provide the fullest legal protection for Lee County. The office represents the county in court proceedings, both as defendant and plaintiff, to ensure aggressive prosecution or defense of the county's legal rights. This office provides expert legal advice to the Board of County Commissioners, Administration, Port Authority, and all other Departments and Divisions in order to fully insulate the county from potential liability.

COUNTY ATTORNEY DIVISIONS

LEE COUNTY, FLORIDA 1998-99

	1996-97	1997-98	1998-99
DIVISION / PROGRAM	ACTUAL	ESTIMATED	BUDGET
COUNTY ATTORNEY			
LEGAL COUNSEL	1,493,094	1,617,391	1,901,586
LEGAL ENFORCEMENT	88,739	98,766	105,961
LITIGATION	803,161	910,676	972,431
SPECIAL MASTER PROCESS	0	16,095	32,190
DIVISION TOTAL	2,384,994	2,642,928	3,012,168
DEPARTMENT TOTAL	2,384,994	2,642,928	3,012,168

 EXPENDITURE BY FUND TYPE

 GENERAL
 2,296,255
 2,626,833
 2,979,978

 SPECIAL REVENUE
 88,739
 16,095
 32,190

 TOTAL
 2,384,994
 2,642,928
 3,012,168

COUNTY ATTORNEY

GENERAL SERVICES

1) Representation of the Board of County Commissioners

- -Provide legal advice on "Sunshine Law" issues.
- -Provide legal advice on "Public Records" questions.
- -Respond to, and provide legal guidance on ethics matters.
- -Draft and provide all legal documents as required by the Board.
- -Draft and provide legislative documents, as directed.
- -Meeting Protocols (Attendance, With Opinions Given as Required).
- -Provide legal advice and guidance for Board-directed citizen committees.
- -Provide legal support for other Board entities (CRA, Lee County Leasing Corp.).
- -Provide legal advice and services relating to fiscal matters, to include bonding and other secured financing.

2) Representation of All County Departments

- -Review and draft all County contracts.
- -Review and draft Interlocal Agreements.
- -Draft and provide Memoranda of Law as required and requested.
- -Provide legal advice for all County procurement.
- -Provide legal support for all County capital projects.
- -Provide legal services for the collection of delinquent County funds.
- -Provide legal counsel with respect to all state and federal permits and rules.

LAND USE SECTION

1) Lee County Comprehensive Plan

Provide legal counsel, advice and documents regarding interpretation and implementation of Plan to Board and Administrative Departments (*examples:* Planning Department, Zoning, D.O.T., etc.). Provide assistance in drafting of amendments and additions to Plan.

2) Land Development Code

Provide legal counsel, advice and documents regarding interpretation and implementation of Code to Board and Administrative Departments.

Provide advice and assistance in drafting of amendments and additions to Code.

Provide legal review of development documents and plats.

3) Acquisition of Land

Provide legal services to Board and Administrative Departments (especially Division of County Lands) regarding all aspects of the purchase and sale of real property by the County including rights-of way, parks, public buildings and lands for preservation.

4) Land Use and Growth Management

Provide legal opinions and draft ordinances, administrative codes and resolutions to implement and guide county policies and comply with state and federal law.

5) Code Enforcement

Assist Division of Codes and Building Services with investigation and preparation of cases relating to violation of county ordinances.

Act as advocate for county staff in presentation of code enforcement cases to Hearing Examiner.

Assist in follow-up and resolution of all code violations including collection of fines due to County.

6) Construction Licensing

Assist Division of Codes and Building Services with investigation and preparation of cases involving violations of county's Contractor Licensing regulations.

Act as advocate for county staff in presentation of cases to Construction Licensing Board.

Assist County staff and Construction Licensing Board with license application review and approval processes.

7) Board and Advisory Committees

Attend meetings and provide legal advice and assistance to the following on a regular basis:

- -Ad Hoc Transportation Committee
- -Boards of Adjustment and Appeals (3)
- -Board of County Commissioners
 - -All weekly meetings
 - -All monthly Management & Planning meetings
 - -All semimonthly Zoning meetings
 - -All other meetings as appropriate
- -Comprehensive Plan Annotations Committee
- -Eagle Technical Advisory Committee
- -Historic Preservation Board
- -Land Development Code Advisory Committee
- -Local Planning Agency
- -Zoning Annotations Committee
- -Executive Regulatory Oversight Committee
- -Building Industry Oversight Committee
- -Other "Ad Hoc" Committees established by the Board for specific purposes.

8) Hearing Examiner

Attend all hearings to provide legal assistance and opinions as to interpretation and implementation of county regulations and policies of the Board.

Provide legal advice and assistance with establishment and implementation of procedures for hearings and decision making process.

LITIGATION SECTION

The Trial Section represents the Board of County Commissioners in adversarial proceedings including state and federal trial courts, appellate courts and administrative hearings. Attorneys from the Trial Section defend Lee County from claims and prosecute claims on behalf of Lee County. The Trial Section provides advice and representation to Lee County regarding pending claims or potential claims as well as representation at deposition of County personnel.

General Cases

Lee County as plaintiff: 40 Lee County as defendant: 187

Condemnation Cases (Lee County Plaintiff)

Projects:	Bonita Beach II	18
	Business 41 Waterline	4
	Danley Road	1
	East Terry Street	1
	Edison Bridge	3
	Fort Myers Beach Pool	2
	Gladiolus	8
	Harlem Heights	4 3 5
	Idlewild Rd/Crystal Dr Waterline	3
	Interlochen	
	Iona/McGregor	2
	Kehl/Weir Canal	10
	Lee Boulevard, Phase I	4
	Lee Boulevard, Phase II	1
	Midpoint Bridge	
	Midpoint Bridge	10
	Del Prado Overpass	4
	East/West Corridor	20
	US 41/Colonial	5
	Ortiz Water Transmission	4
	Pinecrest Lane	11
	Pondella Road	1
	Sewer Transmission	2
	Times Square	8

Projects Not Yet Filed:

Alico Road	20 parcels
Cherry/Blueberry Lane	6 parcels
Daniels Road	39 parcels
Lee Boulevard, Phase II	7 parcels
Midpoint Corridor II	127 parcels
SW FL International Airport	30 parcels

Personal Injury Cases: 66 approximately

Mortgage Foreclosure Cases Where

Lee County has interest (Defendant): 57 (carried over)

42 (new for 1997)

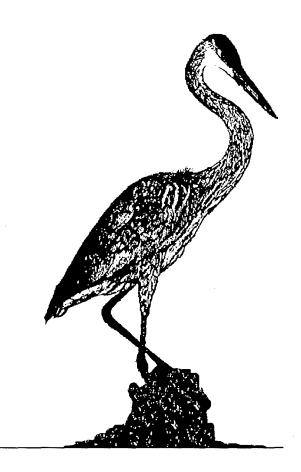
Incompetency Cases: 138

(1996-95; 1997-43)

Bond Forfeitures: 234

Miscellaneous Files 296

(No lawsuits filed yet)





HEARING EXAMINER

HEARING EXAMINER

The Hearing Examiner reports directly to the Board of County Commissioners. The function of this department is to provide an effective public forum for the collection of information in order to provide for correct and consistent recommendations and decisions concerning re-zonings, variances, special exceptions, special permits, and administrative appeal cases.

HEARING EXAMINER DIVISIONS

LEE COUNTY, FLORIDA 1998-99

DIVISION / PROGRAM	1996-97 ACTUAL	1997-98 ESTIMATED	1998-99 BUDGET
HEARING EXAMINER			
HEARING EXAMINER DIVISION TOTAL	422,219	361,562	595, 189
DIVISION TOTAL	422,219	361,562	595,189
DEPARTMENT TOTAL	422,219	361,562	595,189

 EXPENDITURE BY FUND TYPE

 SPECIAL REVENUE
 422,219
 361,562
 595,189

 TOTAL
 422,219
 361,562
 595,189

COUNTY HEARING EXAMINER

1) Zoning Hearings

Provide for timely and regular conduct of 250 public hearings to identify policy issues, receive public input, and provide legal due process.

Provide Decisions and Recommendations in connection with Development of Regional Impact (DRI), Development of County Impact (DCI), Rezoning, Variance, Special Exception, and Administrative Appeal applications.

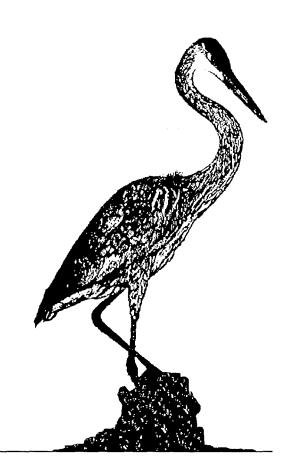
Provide for consistency in decisions/recommendations through equitable application of local and state laws.

Provide record or summary of proceedings to Board of County Commissioners, and all hearing participants, in 250 cases.

2) Code Enforcement Hearings

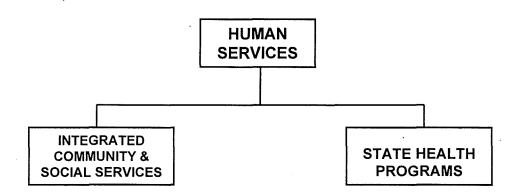
Provide for timely and regular conduct of weekly public hearings towards abatement of code violations in unincorporated Lee County and the Town of Fort Myers Beach.

Provide for consistency in decisions through equitable application of law.





HUMAN SERVICES



- ADMIN/CLERICAL SUPPORT
- FISCAL CONTROL
- HOUSING SERVICES
- FAMILY SELF-SUFFICIENCY
- COMMUNITY PLANNING
 - & CONTRACTS
- COMMUNITY AGENCY SUPPORT
- SUPPORTIVE HOUSING PROGRAM
- STATE MANDATED PROGRAMS
- PLANNING & GRANTS ADMIN.
- SMALL BUSINESS DEVELOPMENT

• STATE HEALTH PROGRAMS

The Department of Human Services reports to the Deputy County Manager. The department includes Integrated Community & Social Services and the State Health Division. This department serves as a coordinating agency in providing human services in Lee County through Federal, State, and local agencies.

HUMAN SERVICES DIVISIONS

LEE COUNTY, FLORIDA 1998-99

DIVISION / PROGRAM	1996-97 ACTUAL	1997-98 ESTIMATED	1998-99 BUDGET
HUMAN SERVICES ADMIN. ADMIN/CLERICAL SUPPORT DIVISION TOTAL	328,684 328,684	0	0
INTEGR. COMMUN & SOC SRVC ADMIN/CLERICAL SUPPORT HS FISCAL MANAGEMENT COMM PLNG/CONTRACTS/GEN HOUSING SERVICES COMMUN. PLNG & CONTRACTS HOUSING SERVICES/GENERAL STATE MANDATED PROGRAMS FAMILY SELF SUFFICIENCY SUPPORTIVE HOUSING PROG COMMUNITY AGENCY SUPPORT SMALL BUSINESS DEVELOPMEN DIVISION TOTAL	0 0 0 0 0 0 4,458,583 1,033,370 1,114,714 1,547,240 0 8,153,907	417,498 203,549 226,546 1,447,825 643,223 0 4,643,866 1,046,644 1,291,693 1,915,346 55,477	429,230 257,501 206,168 5,376,472 253,514 183,406 5,044,810 833,901 1,310,500 1,794,937 55,692
SHADY REST CARE PAVILION SHADY REST CARE PAVILION DIVISION TOTAL	7,981,661 7,981,661	9,864,639 9,864,639	0
STATE HEALTH PROGRAMS STATE HEALTH PROGRAMS DIVISION TOTAL	1,413,299 1,413,299	1,479,671	1,606,219
COMM. IMPROVEMENT(CDBG) COMM PLNG/CONTRACTS/GEN HOUSING SERVICES COMMUN. PLNG & CONTRACTS SMALL BUSINESS DEVELOPMEN DIVISION TOTAL	179,669 3,543,249 376,156 6,419 4,105,493	0 0 0 0	0 0 0 0
DEPARTMENT TOTAL	21,983,044	23,235,977	17,352,350

EXPENDITURE BY FUND TYPE			
GENERAL	9,895,890	10,990,363	11,277,098
SPECIAL REVENUE	4,105,493	2,380,975	6,075,252
ENTERPRISE	7,981,661	9,864,639	0
TOTAL	21,983,044	23,235,977	17,352,350

HUMAN SERVICES

ADMINISTRATION

Maintain a budget, which improves computerization of client data and fiscal integrity, for all entitlement, grant funds, Medicare and Medicaid.

Continue inter-agency coordination and community education of community human services.

Participate in the development of the Region 24 WAGES Coalition and the Workforce Development Board.

Continue core service levels and identify program function costs and provide administration of program objectives.

Continue review of core service level and identify program function costs.

Review and process agenda items that are consistent with County policy.

Maintain, monitor, and audit all fiscal aspects of Supportive Housing Program.

Participate and encourage departmental diversity.

Continue administrative and clerical support for neighborhood district initiative and established Board-appointed committees.

Provide clerical support for special projects, all grant application activities, and program initiatives.

COMMUNITY CONTRACTS AND PLANNING

1) Planning and Monitoring

Complete the one-year update of the HUD Consolidated Plan and Continuum of Care.

Continue to coordinate the five area neighborhood district programs. Monitor effectively HUD funded sub-recipients agencies, CDBG, HOME, and SHIP.

Continue to review and research grant opportunities, especially those to include liaison with nonprofit agencies designed to assist prevention of homeless and assist homeless and persons with disabilities.

Assist the County Office of Economic Development in the creation of meaningful jobs for extremely low, low, and moderate-income neighborhood district residents.

2) Community Agency Support Program

Provide general fund dollars to approximately 20 nonprofit human service agencies to support operational expenses.

Act as staff liaison to the Human Services Funding Committee. This committee is responsible for making recommendations to the Board of County Commissioners.

Network with other funding entities in order to coordinate funding recommendations and share monitoring information.

Execute contracts with agencies receiving county funding.

Monitor and audit contracts to ensure compliance with funding recommendations and contract requirements, and to ensure accountability for general fund dollars received and clients served.

HOUSING SERVICES

Increase the number of single family homes under the Affordable Housing Homestead Program, acquisition and rehabilitation, to eight.

Purchase and rehabilitate nine homes for HOPE 3.

Complete 70 Direct Home Ownership Assistance projects from HOME.

Complete 43 Affordable Housing Rehabilitation projects.

Complete 11 Weatherization Assistance Programs, 11 Low Income Emergency Home Repair, and 11 Low Income Home Energy Assistance Projects, by leveraging funding when appropriate with other housing rehabilitation, total completed will be dependent on state funding received.

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Continue affordable housing seminars in target areas to bring providers together and acquaint clients with the availability of services.

Investigate further all types of private funding sources for appropriateness for Department of Human Services affordable housing programs, creating public/private partnerships for a consolidated approach for service.

FAMILY SELF-SUFFICIENCY PROGRAM

1) Family Self Sufficiency

Provide comprehensive intake services to individuals seeking financial assistance. Clients are provided information on services currently available through social services and scheduled an appointment, if appropriate. Referrals are made to other appropriate community services.

Process approximately 4,500 applications received requesting financial assistance.

Clients are interviewed by a Community Services Counselor to determine eligibility for financial assistance programs offered through county, federal, state, and private funds. Assistance may be provided in the form of first month's rent, shelter, eviction/past due rent or mortgage, utility costs, and local or limited out-of-area transportation

Clients receiving assistance are offered in-depth case management services and assessed to determine whether they are appropriate for a long-term self-sufficiency program (Partnership in Family Building Program).

Expand the Partnership in Family Building Program. The Partnership Program provides case management and financial resources to families interested in improving their lifestyle and achieving economic self-sufficiency. A program sponsor may financially and/or morally support the family to assist them in achieving their goals. Approximately 24 families will be case managed at one time. Financial assistance is dependent on the availability of sponsors and grant funds.

Continue the Living Independently for Today (LIFT) and Housing Opportunities for Persons with AIDS (HOPWA) Programs. The programs case manage and provide financial resources to homeless and HIV+ individuals, respectively, with the common goal of obtaining or maintaining a stable living environment.

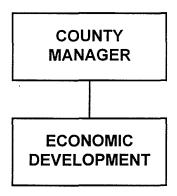
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2) State Mandates

Ensure compliance with all legal mandates which require county participation or funding for human service related programs.

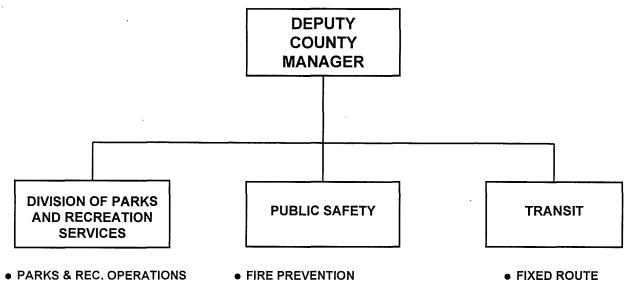
Funding for the following programs are based on Florida Statutes: indigent burials, Health Care Responsibility Act, medical exams for allegedly abused children, Medicaid nursing home and hospital costs, public guardianship program, Lee County Public Health Unit, Ruth Cooper Center, and Southwest Florida Addiction Services.

Pay only appropriate and verifiable expenses and reduce liability whenever possible.



- ECONOMIC DEVELOPMENT
- COMMUNITY REDEVELOPMENT AGENCY

Economic Development works with a variety of business organizations from other counties, states, and countries to attract new business, as well as to retain and expand existing industries, increasing the job base in Lee County. The division is also responsible for administering the Community Redevelopment Agency function, which implements projects in five redevelopment areas to enhance the tax base; the Film Liaison function, which promotes and encourages the film industry to film in this region, thereby enhancing the economy; and, the Micro Lending Enterprise function, which offers financial assistance to qualified small business owners.



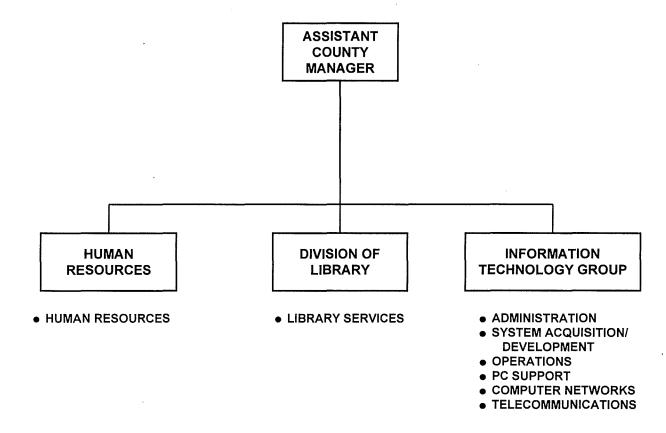
- PARKS & REC. OPERATIONS
- EXTENSION SERVICES
- FIRE PREVENTION
- ANIMAL CONTROL
- EMERGENCY MANAGEMENT
- PLANNING
- OPERATIONS
- HAZARDOUS RESPONSE
- EMERGENCY MEDICAL SVCS.
- EMERGENCY RESPONSE
- E-911 IMPLEMENTATION
- EMERGENCY DISPATCHING
- GOV'T. COMMUNICATIONS NETWORK

SERVICE

Parks and Recreation Services includes Extension Services and programming and maintenance of park and recreational facilities, such as recreation centers and regional parks.

Public Safety provides services to citizens and visitors of Lee County including emergency medical services, emergency management services, government communications, and emergency dispatch.

LeeTran (the county's transit system) provides fixed rate bus transportation services for citizens and visitors of Lee County, and contracts for paratransit services in compliance with the ADA.

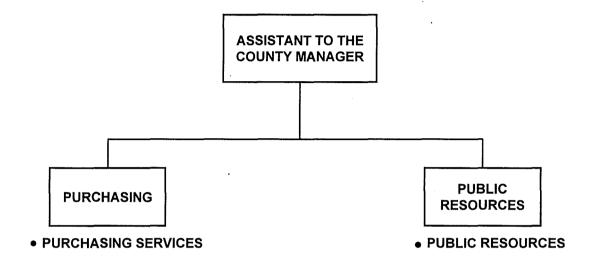


Human Resources provides human resources programs including recruitment/selection/appointment services, employee relations and training, employment opportunity programs, and classification/pay administration.

The Library Division consists of 11 library buildings, including a Talking Books Library and processing center. This division additionally provides book mobile and institution services for a variety of patrons.

The Information Technology Groups (ITG) provides the planning and coordination of data processing and system design, computer networks, and telephone system.

All independent divisions report directly to County Administration.



Purchasing Services provides a centralized system for procuring goods and services at the lowest possible price and with expediency. In addition, Purchasing provides bid specification research services to County departments.

Public Resources provides pick-up and delivery of all internal and outgoing mail, centralized art and desktop publishing, printing and duplicating services, and coordinates the Speaker's Bureau. Additionally, this division provides the public with a central contact point within Lee County Government for obtaining information and assistance.

INDEPENDENT DIVISION DIVISIONS

LEE COUNTY, FLORIDA 1998-99

DIVISION / PROGRAM	1996-97 ACTUAL	1997-98 ESTIMATED	1998-99 BUDGET
PW/DCD INTERNAL SERVICES	ACTUAL	LSTIMATED	BOUGLI
COMM DEVEL ADMINISTRATION	152,216	0	0
PUB WKS/COMM DEV ADMIN	397,240	529,996	672,292
PUB WORKS CONTRACTS	193,368	285,905	278,524
INTERNAL SUPPORT	1,270,945	1,649,504	1,939,609
INTERNAL FISCAL	400,104	618,610	615,256
MSTBU SERVICES	119,227	0	0
COUNTY LANDS	567,547	835,172	950,352
DIVISION TOTAL	3,100,647	3,919,187	4,456,033
PURCHASING			
PURCHASING SERVICES	720,655	686,372	822,727
DIVISION TOTAL	720,655	686,372	822,727
MGMT. INFO. SERVICES			
ITG ADMIN	773,029	0	0
SYSTEMS ACQ. & DEVELOPMEN	382,722	0	0
MIS OPERATIONS	1,686,303	0	0
PC SUPPORT	242,188	0	0
DIVISION TOTAL	3,084,242	0	0
PUBLIC RESOURCES			
MAIL CENTER	263,997	0	0
GRAPHICS SERVICES	357,881	0	0
PUBLIC RESOURCES	447,348	1,417,022	1,486,983
PUBLIC INFORMATION OFFICE	152,427		0
DIVISION TOTAL	1,221,653	1,417,022	1,486,983
HUMAN RELATIONS			
HUMAN RELATIONS	952,617	1.117.577	1.191.221
DIVISION TOTAL	952,617	1,117,577 1,117,577	1,191,221
INFO TECHNOLOGY GROUP	^	0 007 000	0
ITG ADMIN COMPUTER NETWORKING	0	2,207,969 1,575,783	0
SYS ACQ. & DEVELOPMENT	0	363,212	0
DP OPERATIONS	0	1,206,789	6,221,607
PC SUPPORT	Ö	42,642	0
TELEPHONES		1,518,826	3,182,602
DIVISION TOTAL	0	6,915,221	9,404,209
DEPARTMENT TOTAL	9,079,814	14,055,379	17,361,173

EXPENDITURE BY FUND TYPE			
GENERAL	5,462,261	6,841,425	7,549,654
SPECIAL REVENUE	533,311	272,773	333,692
CAPITAL PROJECTS	0	25,960	73,618
INTERNAL SERVICES	3,084,242	6,915,221	9,404,209
TOTAL	9,079,814	14,055,379	17,361,173

INDEPENDENT DIVISION DIVISIONS

LEE COUNTY, FLORIDA 1998-99

	1996-97	1997-98	1998-99
DIVISION / PROGRAM	ACTUAL	ESTIMATED	BUDGET
PUBLIC SAFETY			
FIRE PROTECTION	987,003	559,688	514,465
FIRE IMPACT FEES	1,263,076	994,687	997,000
EMERGENCY MGMT OPERATIONS	857,743	600,205	368,785
EMERG. OPR. PLANNING	294,205	255,274	269,618
ALL HAZARDS PROTECTION	1,080,280	757,514	874,115
EMERGENCY RESPONSE	10,632,016	11,210,537	12,040,513
EMERGENCY DISPATCHING	1,116,540	1,253,385	1,341,656
E911 IMPLEMENTATION	1,628,785	1,250,051	1,373,294
GOVT. COMM. NETWORK .	0	1,487,893	1,154,760
ANIMAL CONTROL	665,835	698,952	1,055,548
DIVISION TOTAL	18,525,483	19,068,186	19,989,754
LIBRARY LIBRARY SERVICES	10 001 006	10 440 004	44 000 204
DIVISION TOTAL	10,031,086 10,031,086	10,442,931 10,442,931	11,098,391
DIVISION TOTAL	10,031,086	10,442,931	11,098,391
PUB PARKS & REC SERVICES			
EXTENSION SERVICES	548,097	481,660	567,638
PARKS/REC OPERATIONS	12,602,703	13,470,382	14,024,250
DIVISION TOTAL	13,150,800	13,952,042	14,591,888
	,	.,,	
TRANSIT			
FIXED ROUTE SERVICE	10,920,719	6,782,727	11,523,741
DIVISION TOTAL	10,920,719	6,782,727	11,523,741
COMMUNICATIONS	005 000	•	•
COMPUTER NETWORKING	695,036	0	0
TELEPHONES	2,066,447	0	0
COMMUNICATIONS ADMIN. GOVT. COMM. NETWORK	3,092	0	0
DIVISION TOTAL	858,635 3,623,210	0 -	<u>0</u>
DIVISION TOTAL	3,623,210	U	U
ECONOMIC DEVELOPMENT			
ECONOMIC DEVELOPMENT	886,392	1.168.687	1.380.786
ECONOMIC INCENTIVE	2,260,000	0	0
DIVISION TOTAL	3,146,392	1,168,687	1,380,786
DEPARTMENT TOTAL	59,397,690	51,414,573	58,584,560

EXPENDITURE BY FUND TYPE			
GENERAL	19,672,503	18,563,715	19,413,297
SPECIAL REVENUE	25,184,350	24,580,238	26,492,762
ENTERPRISE	10,920,719	6,782,727	11,523,741
INTERNAL SERVICES	3,620,118	1,487,893	1,154,760
TOTAL	59,397,690	51,414,573	58,584,560

ECONOMIC DEVELOPMENT OFFICE

The Economic Development Office of Lee County (EDO) works to create new jobs in Lee County by recruiting new businesses and helping existing businesses expand. These services are provided for the benefit of all residents, irrespective of geographic or political boundaries. The EDO also acts as staff to the Lee County Industrial Development Authority and the Horizon Council, the county's public-private advisory board on economic development matters. EDO further works to improve the economic and physical conditions in five commercial and industrial redevelopment areas to result in increased tax assessments, private improvements, jobs created, sales tax increases, and an improved business. In this capacity, the EDO meets with CRA (Community Redevelopment Agency) local committees and the countywide Community Redevelopment Advisory Committee to address requests and needs. Among the EDO's core services is to:

- Contact 200 U.S. businesses annually, trying to get them to locate new operations in Lee County.
- Contact 100 existing local businesses annually to help them with their expansion, technical, and training needs.
- Administer the Fort Myers-Lee County Enterprise Zone and the county's micro loan program for small businesses.
- Provide custom economic and demographic research for new and existing businesses.
- Build community support for economic development programs and raise private funds to help pay for those programs.
- Serve as project managers for construction of public improvements that utilize tax incremental financing.

PARKS AND RECREATION

Operations

1) Community Parks

Provide 600+ acres of safe, clean, and functional park facilities cost effectively.

Coordinate 70+ adult and youth league activities, which takes place in our parks.

Provide playground and picnic facilities at all community parks.

Continue the coordination of the interlocal agreement with the Lee County School Board, which allows access to over 15+ facilities.

Provide instructional athletic summer programs for the youth of Lee County during the eight-week summer program.

2) Regional Parks

Provide 3,600+ acres of safe, clean, and functional park facilities cost effectively.

Provide, both, passive and active regional parks at a minimal cost of less than \$5 per day to the user.

Maintain 13 miles of beaches.

Provide weekly interpretive/educational programs through extensive use of volunteers.

Provide summer programs in a natural environment.

Continue to provide a park ranger program for park security, parking enforcement and daily collection of revenues at Lakes Park and the beach parks.

Provide ballfield facilities for professional teams.

Continue to strive to break even at the Sports Complex through rentals and special events.

3) Community/Recreation Centers

Provide 14 safe, clean, and functional recreation facilities cost effectively.

Coordinate fee-supported recreation programming and classes through contract instructors.

Provide open recreation for the youth at seven existing centers at no cost to the user.

Enhance all recreation programs by utilizing volunteers.

Provide a minimum of 12 summer programs.

Monitor the recent privatization of two senior centers.

4) Aquatics

Provide 10 safe, clean, and functional swimming pool facilities and one lakefront beach.

Coordinate with Lee County School Board the use of the four high school pools.

Provide swimming lessons for a minimum of 1,500 people annually throughout the community.

Provide open swim time for the community of not less than five days per week.

Allow private groups to utilize the pool facilities, thereby, increasing revenues to the division.

Coordinate 16 youth and adult swim teams.

Develop and promote collegiate "spring training" programs at the pools.

5) Special Events

Provide and coordinate district and countywide special events, which break even or make money.

Coordinate with VCB to host two new athletic tournaments/special events per year, which will enhance the local economy.

6) Preserves

Continue to develop management plans for the 11,000+ acres of park preserves.

Pursue alternate sources of funding including grants and the use of volunteers for the management of the 11 park preserves.

Monitor the purchase of additional preserves under the Conservation 2020 funding.

7) Boat Ramps

Provide six, safe, clean, and functional boat ramp facilities cost effectively.

Increase revenue at the boat ramp by 5% through increased enforcement of fees.

8) Volunteers

Recruit volunteers for all facilities and programs as needed through the efforts of the Volunteer Coordinator.

9) Sponsorship

Obtain sponsorship of programs on a division wide basis, which will increase revenues and the ability to add programs.

10) Marketing

Coordinate the marketing of Lee County Parks and Recreation and all its programs using "The Benefits are Endless" National Campaign.

PARKS AND RECREATION

Extension Services

Respond to Lee County issues and needs through customized education and training in agriculture, horticulture, youth development, and family and consumer services.

1) Small Farm Alternatives Education

Teach small farmers ways to maintain their farms and ranches so that they are profitable and environmentally viable.

2) Livestock and Range Management of Education

Provide education to the area's cattle industry to assure increased production, efficiency, and profitability.

3) Commercial Horticulture Education

Provide education for the "green industry" assuring economic stability to the industry, which contributes \$69,212,000 annually to Lee County's economy.

4) Urban Horticulture Education

Teach homeowners how to maintain their south Florida landscapes with a minimum of pesticide usage and without polluting our natural systems.

5) Horticulture Pesticide Application and Training

Teach persons working in the "green industry" about appropriate methods of applying pesticides, irrigation to conserve water and other environmental issues facing Lee County.

6) Master Gardener Volunteer Program

Train, recruit, and coordinate volunteers to answer horticultural questions, provide demonstrations, and teach classes to homeowners in Lee County.

7) Education for Family Economic Stability

Teach families how to gain and maintain control of their finances, improve their marketplace performance, and manage other resources to assure their economic stability.

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8) Food Safety, Quality, and Nutrition

Teach food service workers the steps necessary in managing food to assure that persons in Lee County have a safe food supply.

Heighten people's awareness of proper diet as related to long-term good health by responding to telephone requests, speaking engagements, and holding workshops.

9) Family Nutrition Program

Teach persons on food stamps how to eat healthy foods and have a balanced diet so as to avoid long-range costly health problems.

10) Family and Community Educators Volunteer Program

Manage the FCE volunteer program to provide educational experiences based on University of Florida research for families in Lee County.

11) Child and Family Education

Provide education so that families can create safe and healthy environments for their children.

12) Housing Safety Education

Teach Lee County families about environmental home management including enviroshopping, hurricane preparedness, humidity control, mold and radon prevention, management of hazardous household waste, energy, water, indoor air quality, and toxic products.

13) 4-H and Youth and Volunteer Development

Manage the 4-H program so that Lee County's youth learn practical life skills and become productive citizens.

Manage the 4-H volunteer base to provide the resources necessary to grow and develop the 4-H Program.

14) Leadership Development

Provide education on organizational development and maintenance for local groups and communities so they can address local needs.

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Provide education for targeted small businesses engaged in horticulture, aquaculture, and micro businesses centered in the home.

15) Pesticide Certification and Education for Agriculture

Teach farmers and ranchers, involved in the production of edible crops and livestock rearing, about pesticide use to assure a safe food supply for citizens.

16) Education for Citrus Industry

Provide education for the area's citrus industry to assure their continued profitability.

Encourage environmental and human safe practices in farm production and ranch management.

PUBLIC SAFETY

1) Emergency Management

Furnish preparedness, response, recovery, and mitigation services to protect people and property from the effects of natural and technological hazards in accordance with requirements.

Provide a standard of care to all residents in Lee County based on the county's vulnerability and frequency of occurrence to natural and technological hazards listed in the document, Lee County Hazard Vulnerability Analysis.

2) Emergency Medical Services

Provide out-of-hospital advanced life support response and care to 46,000 incidents involving the citizens and visitors of Lee County, Florida.

Provide medical direction and oversight for 50,000 Emergency Medical Dispatch calls in Emergency Dispatch Center.

Provide medical direction, training, and support for local first responders pursuant to local, state, and national standards.

Provide public information and education regarding injury and illness prevention, EMS system access, and CPR.

Provide timely advanced life support medical transportation services for 29,000 patients from either the scene of their incident, or between local medical facilities.

Provide timely advanced life support aeromedical care and transportation of 1,100 patients.

3) Emergency Dispatch Program

Provide an accurate, rapid, and reliable communications connectivity link for 67,000 calls from the citizens of Lee County to the Emergency Medical Services and the independent fire district service agencies of Lee County.

Provide pre-arrival emergency medical instructions as required to all citizens awaiting advanced life support service.

Provide emergency dispatch and communications support to counties during time of natural disasters.

4) E911 Program

Maintain a countywide enhanced 911 system to 301,000 telephones.

Provide training to all public safety answering point operators of the 911 system.

Provide the assignment of street names and addresses to citizens residing in Lee County.

Provide maintenance of the 911 Street DataBase used to determine a citizen's location during an emergency with an error rate of less than one percent (1%).

5) Government Communications Network

Provide a countywide voice radio and data communications system to facilitate effective and timely coordination for Lee County government, all municipal governments, the Lee County Sheriff's Department, all fire service agencies, and state and federal offices resident within Lee County.

6) Animal Control

Provide for animal control enforcement and kenneling services in unincorporated Lee County through contractual agreement with the Lee County Humane Society, in accordance with state statutes and the Lee County Animal Control Ordinance.

7) Fire Service

Provide for fire suppression and first responder services to the following areas in unincorporated Lee County through contractual arrangements with existing fire service agencies: Burnt Store dependent fire district, Maravilla, and Useppa Island.

Provide for wildlife fire service support services through funding provided to the Florida Department of Agriculture and Consumer Services, Division of Forestry.

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TRANSIT DIVISION

- 1) Provide fixed route services to citizens of urbanized and un-urbanized areas of Lee county at a level determined by the Lee County Board of County Commissioners.
- 2) Provide complementary paratransit service within 3/4 a mile either side of the fixed route system, as mandated by the Americans with Disabilities Act.
- 3) Provide planning, grant management, and administration activities with the Federal Transit Administration and the Florida Department of Transportation for six annual grants.

HUMAN RESOURCES

1) Provide Personnel Direction to Lee County Employees

Focus on the acquisition, management, direction, and utilization of people.

Conduct recruitment, selection, appointment, training, compensation, and classification activities by maintaining labor and employee relations, personnel, & EEO records, employment actions, reductions, and retirement counseling programs.

2) Provide an Anti-Discrimination Program for Lee County Citizens

Provide a program for citizens in Lee County that allows them avenues to re-dress complaints of discrimination and reach an effective means of resolution.

Provide a program for Lee County employees that allows avenues of re-dress for discrimination complaints and effective means of resolution.

3) Provide an Affirmative Action Program for Lee County Employees

Propose methods and initiates to County Manager/upper management that are designed to achieve parity of minorities and women in the work place, specifically in non-traditional positions.

Monitor and track statistics of the overall work force and individual work activities to report progress to EEOC as required.

4) Conduct Training and Cultural Awareness Programs

Review, design, present, and evaluate programs/initiatives that highlight diversity, development, and overall Human Resources in a continuous improvement cycle.

Seek out community input and involvement via the commission-appointed advisory boards, local groups, and local private industry with similar focus.

Provide daily information to management on equal opportunity issues (as needed) that arise in the workplace.

5) Provide a Fair Housing Program for Lee County Citizens

Develop a program which affirmatively furthers fair housing for the citizens of the county.

6) Provide a Disadvantaged/Minority/Women Business Enterprise Program

Publish a directory of firms certified in accordance with local, state, and federal guidelines.

Certify program participants.

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LIBRARY SERVICES

1) Youth Services

Provide community children and young adults with access to a wide range of materials, in a variety of formats.

Provide community children with access to at least 700 programs per year that introduce them to literature and the rewards of independent, lifelong learning.

Provide community children and young adults with reader's advisory and reference services that introduce them to literature and information resources.

2) Adult Services

Provide current, high-interest materials at all library service locations.

Provide at least 150 programs each year highlighting topics of current interest, exploring literature, and introducing library services to community organizations.

Provide library users with learning tools to assist them in using library resources.

Produce at least 75 bookmarks, brochures, bibliographies, and flyers, per year.

3) Reference Services

Provide accurate and timely reference assistance to library patrons by:

- Acquiring current, authoritative reference materials in either traditional or electronic formats
- Conducting annual training sessions for paraprofessionals and for libraries in effective reference techniques
- Centralizing telephone reference service

Provide information and resources, which support local economic development.

Provide access to developing technologies, including the Internet, which will allow Lee County residents and businesses to become part of the emerging National Information Infrastructure.

4)	Ci	rc	ul	at	io	n
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Acquire, process, and catalog 100,000 materials in a timely fashion for use by the public.

Efficiently circulate at least 4,000,000 library materials annually in a timely manner.

Obtain materials of a specialized nature through Interlibrary Loan when system resources are inadequate to meet a patron's need.

INFORMATION TECHNOLOGY GROUP (ITG)

Through the monitoring of SCT, a private firm, the following services are provided:

- 1) Acquire and install computer software in support of county government core services.
- 2) Acquire and install computer hardware in support of county government core services.
- 3) Acquire and install telephone communication equipment in support of county government core services.
- 4) Provide countywide system connectivity to support county government core services.
- 5) Generate additional revenue to offset the cost of computer services to the County.
- 6) Provide system connectivity to provide information to the county's citizens and the business community.
- 7) Provide internal consulting services to county departments relative to automation.
- 8) Manage the computer process, which runs the county's Mission Critical Systems.
- 9) Provide technical assistance and troubleshooting to county government through the Help Center.

PURCHASING SERVICES

1) Specification Development & Review

Develop specifications for products and services, which will meet the needs of the Lee County employees who will be using these products and services.

Ensure the specifications are written in such a way as to allow fair and open competition among interested vendors.

Review specifications written by department/division staff to ensure compliance with applicable policies and procedures.

Research and be familiar with new products and procedures, as they become available on the market.

2) Project Processing

Competitively process informal and formal quotes/proposals in order to obtain the best use of taxpayers money.

Review quotes/proposals received to determine compliance with stated specifications in order to obtain a quality product.

Research the best available means of acquiring products and services such as State Contracts, GSA Schedules, Piggyback purchases, or competitive quoting.

Research waive requests to determine if applicable and appropriate.

3) Process Purchase Orders

Procure goods and services requested by our customers in the most economical method available.

Ensure purchase orders issued are in compliance with applicable policies and procedures.

Follow up on delivery, pricing, etc., when required.

4) Resource/Research

Provide information to our customers on goods and services available.

Provide information on product and service availability and sources of supply.

Provide current marketing pricing of goods and services upon request

Research alternative procurement methods upon request or to meet special circumstances.

Keep abreast of new product releases.

5) Training

Prepare and offer training classes to equip requisitioners with the knowledge and skills needed for issuing user purchase orders.

Educate requisitioners in ethical purchasing procedures.

Educate requisitioners in current purchasing policies and procedures adopted by the Board of County Commissioners and/or the County Manager's Office.

6) Auditing/Monitoring

Review purchases made by requisitioners to ensure compliance with Board policies and procedures.

Ensure purchase orders, which are also considered contracts, are as correct and complete as possible.

Ensure proper procedures are used when processing User Purchase Orders and ethical purchasing policies are adhered to.

7) System Maintenance

Maintain the purchasing system for use by all County departments and divisions.

Request changes or additions to the purchasing system to keep it as user friendly as possible and provide the best benefit to the requisitioners.

Maintain the vendor list in accordance with State and Federal regulations.

8) Manual Maintenance

Maintain the Lee County Purchasing and Payment Procedures Manual and keep up to date with current policies and procedures established by the Board of County Commissioners and the County Manager's Office.

PUBLIC RESOURCES

1) Citizen Information and Assistance

Provide a central location point for citizens' inquiries and complaints.

Maintain a broad base of community information for referrals.

Recruit participants for the Lee County Speakers Bureau, create and maintain a Speakers Bureau catalog and assist citizens in booking speakers.

2) Mail Services

Provide centralized mail processing for an average of 71,000 pieces of internal and posted mail per month.

Provide daily pick up and delivery mail service for departments and divisions.

Realize an annual savings of approximately \$5,000 for Lee County by pre-sorting mail for bulk postage.

3) Support Services

Prepare and distribute agendas for all Board meetings and advertise each meeting appropriately.

Coordinate the appointment/re-appointments of over 700 members of county advisory committees; file an annual report with the State regarding financial disclosure; prepare annual committee sunset recommendations to the Board.

Continually update and distribute the Administrative Codes, External Fee Manual, Ordinance Index, Codification of Ordinances, Board Meeting Calendars, and Internal/External Phone Directories.

Process official documents approved at Commission meetings to five cable franchises in Lee County.

Record and maintain public record video tapes of Board meetings and duplicate the tapes upon request.

Maintain in good repair an inventory of basic audio visual equipment to be loaned out to other offices.

4) Printing, Graphics, and Central Duplicating

Maintain the Print Shop as a complete offset operation for all County departments/divisions.

Produce over 800 quality printing projects annually, including the county's business forms and 36 pre-printed forms.

Provide professional graphic services to all departments, divisions, and constitutional officers.

Provide a central duplicating service for large projects, including assembling, drilling, and binding.

5) Communication Services

Assist departments in designing and preparing information for the County Internet web page; constantly update, enhance, and expand information.

Conduct the Lee GROWS Program eight times a year.

Utilize a combination of methods for disseminating information, such as press releases, psa's, advertising, LOLA (Lee On Line Access), Lee T.V., Lee Cares, Lee GROWS, and in-house video projects, including script writing, filming, casting, production, editing, and materials.

Coordinate and manage special events for the Board (groundbreakings, dedications, inaugurations, and meetings).

Assist in organizing the annual hurricane media workshop and orientation.

PUBLIC WORKS/ COMMUNITY DEVELOPMENT

INTERNAL SERVICES

- PW/DCD ADMINISTRATION
- COUNTY LANDS
- CONTRACTS
- INTERNAL SUPPORT (FISCAL)
- INTERNAL SUPPORT (ADMIN.)

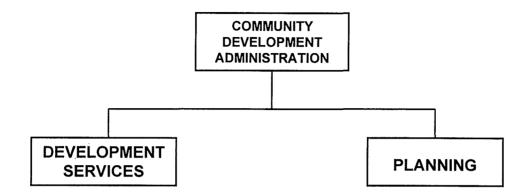
This division is responsible for providing direction and leadership to the departments of Community Development, Transportation, Environmental Services, and Planning & Construction.

The County lands Program provides land and easement acquisition services for capital projects. Additionally, the program is responsible for monitoring Lee County's real estate inventory.

The Contracts Program supports county departments and divisions in the development, negotiation and administration of construction contracts, professional service agreements, other professional service contracts, and related change orders.

The Internal Support programs provide support to the departments and divisions reporting to the Director of Public Works and Community Development.

COMMUNITY DEVELOPMENT



- ZONING INFORMATION
- REZONING & DRI'S
- DEVELOPMENT SERVICES
- BUILDING INSPECTIONS
- PLANS REVIEW
- PERMIT ISSUANCE
- CODE ENFORCEMENT
- ZONING REVIEW

- PLANNING
- STATE HOUSE INITIATIVE PARTNERSHIP (SHIP) GRANT

The Department of Community Development oversees the various aspects of Development and Construction in Lee County. This department reports to the Assistant County Manager.

Functions of Community Development are:

- To process land development applications
- To provide for protection, conservation, and development of natural features in Lee County.
- To provide the public with zoning information.
- To issue permits for general construction, plumbing, electrical, mechanical, roofing, and fire safety.
- To provide enforcement of all lee County laws and ordinances regarding the natural resources, sign and zoning ordinances, and unsafe buildings.
- To ensure a proper land use development to meet the demands of a growing population and the natural environment.

COMMUNITY DEVELOPMENT DIVISIONS

LEE COUNTY, FLORIDA 1998-99

DIVISION / PROGRAM	1996-97 ACTUAL	1997-98 ESTIMATED	1998-99 BUDGET
COMMUNITY DEVELOP ADMIN. COMM DEVEL ADMINISTRATION	48,726	0	0
DIVISION TOTAL	48,726		0
DIVISION TOTAL	40,720	O .	Ņ
ZONING & DEV SERVICES			
LAND DEV ASST	84,637	0	0
DEVELOPMENT REVIEW	209,923	0	0
REZONING AND DRI'S	91,285		0
DIVISION TOTAL	385,845	0	0
CODES & BUILDING SERVICES			
ADMINISTRATION	45,900	. 0	0
PERMIT ISSUANCE	132,280	ŏ	ŏ
BUILDING INSPECTIONS	279,262	Õ	Ö
CODE ENFORCEMENT	249,026	0	0
PLANS REVIEW	121,660		0
DIVISION TOTAL	828,128	0	0
PLANNING			
PLANNING	2,841,545	4,317,063	3,733,456
DIVISION TOTAL	2,841,545	4,317,063	3,733,456
DEVELOPMENT SERVICES			
LAND DEV ASST	384,379	368.876	510.044
DEVELOPMENT REVIEW	995,912	1,197,499	1,486,349
REZONING AND DRI'S	363,098	707,956	1,092,077
ADMINISTRATION	694,627	0	0
PERMIT ISSUANCE	632,042	1,388,591	1,691,571
BUILDING INSPECTIONS	1,249,190	1,693,813	2,441,921
CODE ENFORCEMENT	931,769	1,292,625	1,890,255
PLANS REVIEW ZONING REVIEW	594,722	953,532 188,189	1,199,521 213,448
DIVISION TOTAL	5.845.739	7.791.081	10.525.186
DITIGION TOTAL	3,043,739	7,751,001	10,323,186
DEPARTMENT TOTAL	9,949,983	12,108,144	14,258,642

EXPENDITURE BY FUND TYPE			
SPECIAL REVENUE	9,949,983	12,108,144	14,258,642
TOTAL	9,949,983	12,108,144	14,258,642

PUBLIC WORKS

ADMINISTRATION

1) Health/Safety Benefit Services

Provide management and direction to two major Public Works operating departments (Department of Transportation and Environmental Services) to ensure the health, safety, and welfare of the citizens of Lee County.

2) Program Monitoring

Approximately 55 mandated programs (Federal, State, and Local) are applicable to the Public Works Department and Divisions.

COUNTY LANDS

County Lands provide various property acquisition and disposition services to all county departments as well as inventory maintenance of all county-owned lands.

1) Real Estate Acquisition Services

Acquire all real estate interests from private and public property owners necessary to construct Capital Improvement Projects or specially funded projects (e.g. Federal or State Grant Programs, MSTU Projects) in full compliance with Federal, State, or Local laws, as may be required for governmental real estate acquisitions. (Average 450 properties/yearly)

2) Real Estate Disposition Services

Dispose of county-owned surplus real estate either by donation or sale in full compliance with Florida Statute 125.35 or Florida Statute 125.38, as the case may be for disposition of governmentally-owned real estate. (Average 15 properties/yearly)

3) Real Estate Title Examination and Report Services

Perform complete examination and special research of real estate ownership and of property encumbrances necessary to properly support the

requirements of numbers 1 and 2 listed above. To further provide title examination and reports to the County Attorney's Office for litigation of real estate condemnation and/or foreclosure. (Average 920 property reports/yearly).

4) County Lands Inventory Control Services

Maintain the official inventory of all real property owned or leased by the County with information as to purpose for acquisition, costs associated with purchase, existing environmental conditions, improvements made to the land, if any, and potential for subsequent sale, to include input to the Geographical Information System for visual reference, as well as IBM mainframe to allow view access to all IBM users. Complies with County Administrative Code and Public Record Laws. (Inventory control of approximately 1,500 properties).

5) Tax Deed Sales Services of County Held Tax Certificates

Initiate applications for tax deed sales, deposit fees, and handles subsequent liquidation of County-held tax certificates, in full compliance with Florida Statute 197.502 and F.A.C. 12D-13.060. (Average 100 applications/yearly).

CONTRACT SERVICES

The Contracts Management Program supports County departments and divisions in the development, negotiation, and administration of construction, contracts, professional service agreements, other professional service contracts, and related change orders through the use of the formal bid, competitive negotiation, request for qualification, and request for proposal processes.

COMMUNITY DEVELOPMENT

1) Development Services

Provide thorough and consistent review of approximately 1,400 land development submittal to ensure compliance with Lee County Land Development code.

Review and process over 100 plats and vacations.

Provide professional, courteous services to over 50,000 walk in customers.

Handle approximately 55,000 telephone calls for information.

Conduct approximately 1,600 site development inspections.

Provide information to the public on hearing dates, results of public hearings and general information.

appear before the Hearing Examiner and Board of County Commissioners to make recommendations regarding approximately 400 Zoning/DRI cases.

Provide public information for Zoning and other Land Development code issues.

Review approximately 12,000 construction plans for building code compliance.

Issue approximately 45,000 building permits.

Perform over 90,000 on-site building inspections to verify that all construction work conforms to building codes and approved drawings.

Monitor contractor licensing for over 4,000 state and local contractors.

Process applications and issue over 200 new contractor licenses.

Renew over 2,300 local contractor licenses.

Handle code enforcement of county codes requiring 20,000 inspections.

2) Planning

Provide for future growth of the county through comprehensive planning.

Update Comprehensive Plan as required by state law.

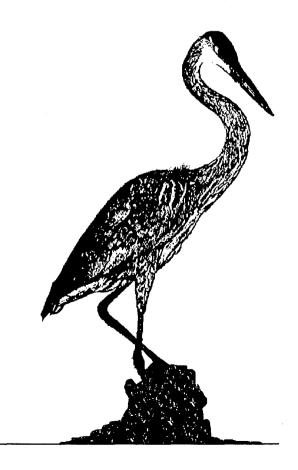
Monitor Lee Plan activities, i.e., Capital Improvement Program, Year 2010 Overlay, area studies, and plan amendments.

Enforce county environmental land use regulations through approximately 1,500 inspections.

Collect and disseminate information regarding economic conditions, population, growth, and building activity in response to over 3,000 requests.

Administer affordable housing through monies obtained from the SHIP grant of \$1,400,000.

Preserve natural, architectural, and historic resources through the administration of historic preservation programs.





FLEET MANAGEMENT

FLEET MANAGEMENT

ROLLING AND MOTORIZED EQUIPMENT

This division is responsible for performing vehicle maintenance and repair, fuel management, and a disaster management plan for all county-owned equipment in the event of a natural disaster.

FLEET MANAGEMENT DIVISIONS

LEE COUNTY, FLORIDA 1998-99

DIVISION / PROGRAM	1996-97 ACTUAL	1997-98 ESTIMATED	1998-99 BUDGET
FLEET MANAGEMENT ROLLING & MOTORIZED EQUIP DIVISION TOTAL	3,381,845 3,381,845	3,610,081	3,293,425 3,293,425
DEPARTMENT TOTAL	3,381,845	3,610,081	3,293,425

EXPENDITURE BY FUND TYPE
INTERNAL SERVICES 3,381,845 3,610,081 3,293,425
TOTAL 3,381,845 3,610,081 3,293,425

FLEET MANAGEMENT

To establish a small reserve account to replace equipment (fuel modems, brakes, lathes, etc.) as needed; to actively pursue additional maintenance and repair business from outside non-profit sources such as Lee Memorial, Cape Coral, Hospital, other municipalities, etc.; to continue to develop an alternative fuel plan for Lee County Government in accordance with Federal mandates and guidelines; and to maintain our non-handling hazardous waste status with the Department of Environmental Protection.

1) Vehicle Maintenance and Repair

Perform regularly scheduled preventive maintenance function on all countyowned equipment to increase the repair before breakdown ratio and to minimize county liability in the event of an accident.

Perform repairs on county-owned equipment maintaining a 50:1 equipment/mechanic ratio.

Maintain an adequate inventory of quality repair parts for county-owned equipment.

2) Fuel Management

Provide unleaded and diesel fuel to county departments at a substantially lower rate than pump price.

3) Disaster Management Plan

Provide Lee County departments with emergency vehicle maintenance, fuel, and repair service plan for county-owned equipment in the event of a natural disaster.





VISITOR AND CONVENTION BUREAU

VISITOR AND CONVENTION BUREAU

The Visitor and Convention Bureau manages the activity of the Tourist Tax Funded Visitor and Convention Bureau – to promote off-season tourism to Lee County and create a countywide cooperative marketing program to encourage local, and non-profit attractions to market their facilities to tourists. VCB reports to the County Manager.

VISITOR & CONV. BUREAU DIVISIONS

LEE COUNTY, FLORIDA 1998-99

	1996-97	1997-98	1998-99
DIVISION / PROGRAM	ACTUAL	ESTIMATED	BUDGET
VISITOR & CONV. BUREAU			
ATTRACTION MARKETING	264,748	307,568	306,747
VISITOR & CONV. BUREAU	<u>5,763,173</u>	6,143,450	6,736,707
DIVISION TOTAL	6,027,921	6,451,018	7,043,454
DEPARTMENT TOTAL	6,027,921	6,451,018	7,043,454

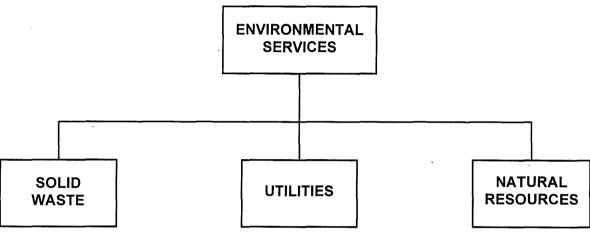
EXPENDITURE BY FUND TYPE

SPECIAL REVENUE

TOTAL

6,027,921
6,451,018
7,043,454
6,027,921
6,451,018
7,043,454

DEPARTMENT OF **ENVIRONMENTAL SERVICES**



- **OPERATIONS/COLLECTION**
- RECYCLING
- HOUSEHOLD HAZARDOUS WASTE
- RIGHT OF WAY CLEAN UP
- DISPOSAL FACILITIES
- PLANNING
- WATER PRODUCTION
- WATER DISTRIBUTION
- WASTEWATER COLLECTION
- WASTEWATER TREATMENT
- REUSE WATER DISTRIBUTION
- WASTEWATER PACKAGE **PLANT**
- ENGINEERING/CONSTRUCTION
- UTILITY BILLING AND COLLECTION

- MARINE SERVICES GRND. WATER WELLS
- ENVIRONMENTAL LAB
- POLLUTANT STORAGE **TANKS**
- SURFACE WATER **MANAGEMENT**
- SMALL QUANTITY **GENERATORS**

Environmental Services reports to the Public Works director and provides services that improve customer life styles while protecting the environment.

Natural Resources provides for protection and conservation of natural features in Lee County with primary emphasis on surface and ground water.

Solid Waste is an entirely self-supported enterprise operation responsible for the mandatory countywide garbage program for businesses and residences, the resource recovery facility, and the household hazardous waste collection program.

Utilities (LCU) is an entirely self-supported enterprise system responsible for the operation and management of a potable water system and a consolidated sewer system which serves four service areas.

ENVIRONMENTAL SERVICES DIVISIONS

LEE COUNTY, FLORIDA 1998-99

	1996-97	1997-98	1998-99
DIVISION / PROGRAM	ACTUAL	<u>ESTIMATED</u>	BUDGET
ADMIN/SOLID WASTE	040 074	222 247	000 511
RIGHT OF WAY CLEANUP	216,374	262,817	228,511
SOLID WASTE OPERATIONS	8,640,192	8,899,132	9,041,716
RECYCLING HAZARDOUS WASTE	1,184,984 455,575	1,514,462 644,092	1,177,536 673,047
DISPOSAL FACILITIES	15,087,209	17,487,246	15,960,996
ADMIN-MGMT	0	47,659	78,516
MARINE SERVICES	Ö	8,287	5,229
GROUND WATER MANAGEMENT	Ö	2,980	2,612
ENVIRONMENTAL LABORATORY	0	1,800	2,612
POLLUTANT STORAGE TANKS	0	1,800	3,265
SURFACE WATER MANAGEMENT	0	11,841	18,058
SMALL QUANTITY GENERATOR	0	2,128	3,265
DIVISION TOTAL	25,584,334	28,884,244	27,195,363
UTILITIES			
WATER PRODUCT-OLGA PLANT	710,261	1,280,911	819,771
WATER DISTRIBUTION	1,011,167	1,085,602	826,879
W/W TREATMENT CONTRACTS	3,150,635	3,715,000	3,900,000
WASTEWATER COLLECTION	1,918,901	2,935,274	2,386,696
W/W TREATMENT - BEACH	1,128,573	2,337,297	1,992,548
W/W TREATMENT - MATLACHA	42,046	97,216	352,728
W/W TREAT-PACKAGE PLANTS	4,086	38,974	81,384
ADMIN-SEWER ADMIN-WATER	531,488 217,914	760,251 295,987	906,950 342,600
ADMIN-WATER ADMIN-MGMT	989.619	1,100,210	1,601,120
UTILITY ENGINEERING	643,010	564,628	649,296
WATER METER SERVICES	232,097	311,974	304.980
BILLING & COLLECTION	664,984	767,107	657,325
UTILITIES WAREHOUSE	33,228	36,015	35,272
WATER PRODUCT-CORKSCREW	848,218	1,284,191	1,180,057
DIVISION TOTAL	12,126,227	16,610,637	16,037,606
NATURAL RESOURCES			
MARINE SERVICES	234,878	366,597	434,867
NATURAL RES. ADMIN.	370,517	6,384	0
GROUND WATER MANAGEMENT	259,705	426,492	455,453
ENVIRONMENTAL LABORATORY	609,162	619,022	787,069
POLLUTANT STORAGE TANKS	157,268	197,284	188,633
SURFACE WATER MANAGEMENT LEE SOIL & WATER CONS DIS	357,792 84,865	573,941 100,657	770,541 109,397
SMALL QUANTITY GENERATOR	229,607	302,881	268,007
DIVISION TOTAL	2,303,794	2,593,258	3,013,967
DEPARTMENT TOTAL	40.014.355	48.088.139	46,246,936
DEPARIMENT TOTAL	40,014,355	46,066,139	40,240,930
	·		
EXPENDITURE BY FUND TYPE			
EXPENDITURE BY FUND TYPE GENERAL	1,861,137	1,935,655	2,151,012
SPECIAL REVENUE	503,545	750,620	964,068
ENTERPRISE	37,649,673	45,401,864	43,131,856
TOTAL	40,014,355	48,088,139	46,246,936

ENVIRONMENTAL SERVICES

Solid Waste Management

The Solid Waste Management system provides core level services as an "Enterprise Fund," which is fully funded by services fees and assessments, separate from the county general fund. The following subfund descriptions explain the Solid Waste programs.

1) Operations

Provide collection of solid waste throughout the unincorporated county through competitively bid franchise contracts. This includes services to 85,000 households, 45,000 multi-family units, and all businesses. Approximately 17,900,000 collections are completed annually.

Provide customer services, public information, contracts monitoring, and solid waste ordinance enforcement. Customer service calls average 3,000 monthly, which is a 0.2% call rate. A majority of these requests are for information.

Provide illegal dumping investigations and arrests conducted by the Environmental Crimes Deputy, under contract with the sheriff.

Support proper solid waste management and recycling programs for county administration and operating departments.

2) Disposal

Provide disposal of municipal solid waste (MSW), construction debris (C&D), and horticulture waste in an environmentally acceptable manner, in accordance with state law, FDEP regulations, and public health requirements.

Construct and manage disposal facilities, including the WTE facility and Lee/Hendry landfill. Also, manage long-term service provider contracts to assure efficient and environmentally sound operations.

Provide disposal of 365,000 tons of MSW, 50,000 tons of C&D, and 35,000 tons of yard waste per year.

Obtain Waste Tire Grant (\$215,000) for managing and processing waste tires countywide.

Provide the transfer and disposal of all solid waste from Hendry County.

3) Recycling Program

Provide public education, recycling processing, and recycling grant application services to all Lee County. In addition, recycling collection services are provided for all residential households and multi-family units in unincorporated Lee County.

Provide recycling of 25,000 tons through the Material Recycling Facility (MRF). Increased recycling collection amounts over 10% annually. Increased countywide recycling rate to 38%. Obtained recycling grants (\$218,950) which is distributed countywide.

Construct and manage recycling processing facilities for use by all Lee County.

4) Household Hazardous Waste

Provide collection and disposal of hazardous and toxic materials from household throughout the county, at six drop-off collection events per year. County personnel and contracted-chemical waste disposal specialists staff these events.

Provides education and information on proper handling, recycling, or disposal of waste oils, car batteries, and anti-freeze, and other household chemicals.

Provide curbside collection and disposal of household batteries.

Collect approximately 90 55-gallon drums of household batteries per year for safe disposal and recycling.

5) Right-of-Way Clean Up

Provide clean up of illegally dumped material on county and other public rights-of-way in unincorporated Lee County, paid by a surcharge in the unincorporated area. Material that is on private property is the landowner's responsibility. Collection exceeds 800 tons of debris annually from the rights-of-way.

Provide emergency removal of debris following authorization.

Assist the sheriff's deputies in investigating illegal dumping cases.

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Lee County Utilities

Lee County Utilities provides core level water, wastewater, and reclaimed water services as an "Enterprise Fund," which is fully funded by service charges and fees, separate from the county general fund. The following descriptions explain the major Lee County Utilities programs.

1) Utility Management

Review utility rates and fees to ensure they are adequate to provide for the financial needs of Lee County Utilities operations and capital improvements. To the extent possible, capital needs are funded on a pay-as-you-go basis.

Maintain regulatory operational permits including overview of compliance items as required for Lee County Utilities facilities, and provides enforcement of the provisions of Lee County's sewer use, cross connection control and other utilities-related ordinances.

Coordinate various customer requests, franchise agreements amendments, tariff amendments, and other related matters with private utilities within Lee County (primarily not-for-profit private utilities) as requested or as Board of County Commission approvals are required.

2) Utility Planning

Plan for the immediate and longer-range needs of existing and future customers of the utility systems, including development and management of both Operating and Capital Improvement Program budgets.

Participate in developing amendments to the Lee Plan and responsible for the implementation to ensure concurrence with the portions of the Lee Plan related to the Lee County Utilities System.

Represents Lee County Utilities through the participation in regional planning efforts of agencies such as the South Florida Water Management District and the Lee county Regional Water Supply Authority. Specific regional plans include: the Lower West Coast Water Supply Plan, the Lower East Coast Water Supply Plan, the Caloosahatchee River Basin Supply Plan, and the Water Supply Authority's Master Plan Update.

3) Contract Monitoring

Provide for monitoring the ST Environmental Services agreement to ensure quality services for 30,000 water customers, 25,000 sewer customers, and proper infrastructure maintenance. Includes monthly review of invoices and related performance reporting for contract compliance.

Provide for the review and management of other contracted services and agreements such as sludge hauling and disposal, reuse agreements, utility billing agreements, and the bulk wastewater treatment with the City of Fort Myers.

4) Engineering Services

Provide design and services during construction for improvements to the Lee County Utilities systems. Includes CIP projects, relocations required by FDOT and LCDOT roadway improvements, and construction completed under the agreement with SE Environmental Services.

Provide water and sewer line records information in response to an estimated 1,150 customers' request each year.

Provide for the maintenance of Lee County Utilities systems record drawing and updating of the GIS files as improvements and changes are made to the utilities systems.

5) New Service Requests

Provide for the processing of new service requests ranging from individual owner homes to larger development order type projects. This includes plan review and inspection for approximately 40 developer-contributed water and wastewater system improvements each year.

Provide new services-related information for approximately 2,040 customer requests and inquiries each year.

Provide for the processing of approximately 1,600 new customer installations, new service connection fees, or forced connections through code enforcement action during the year.

Division Of Natural Resources Management

1) Flood Protection

Present Storm water MSTU for voter referendum.

Assist EOC in flood emergencies. (Average two events per year.)

Provide planning, management, and engineering services for flood plain protection. (Inventory of system is in place on GIS.)

Review plats and vacation of easements for drainage impacts. (At request, approximately 40 plans and 40 easements per year.)

Provide technical assistance for Flood Insurance Program, through updating of flood studies and flood zone map revisions.

Execute agreement with the SFWMD for the maintenance of regional storm water.

Identify and manage capital improvement projects (CIP) as related to storm water.

Submit (minimum of 5) requests for funding assistance for flood reduction improvements to SWFMD, FDEP, ACOE, and other agencies.

Response to citizen RFA's. (Over 200 per year.)

2) Water Pollution Control

Meet compliance criteria as established in the EPA NPDES MS4 permit, perform inspections, and prepare annual report for Lee County.

Monitor water quality for the residents of Lee County and develop strategies for improvement. (One hundred ten sites, 1,000 samples tested annually.)

Inspection and monitoring of pollutant storage tanks and pollutant discharges to the environment. (Perform over 700 inspections annually).

Participate in Estero Bay Study Plan, Charlotte Harbor National Estuary Program, and Caloosahatchee Study.

3) Small Quantity Generator (SQG)

Education of approximately 15,500 businesses in the proper management of hazardous waste. Twenty percent (20%) assessed annually as required by the State mandate.

Quarterly newsletter used in updating all businesses on regulatory changes and associated requirements of hazardous waste management. Provide technical assistance to state and national organizations.

Provide technical assistance to Fleet Management, Print Shop, MARS, Lee Tran, DOT Facilities, Utilities, Solid Waste, and County Attorney.

Provide customer service to businesses requesting exemptions to the SQG Program.

4) Groundwater Protection

Monitor activities through permitting and inspection of water wells, monitor wells, test boring, foundations holes, elevator shafts, and well abandonments. (Approximately 4,000 inspections completed annually.)

License water well contractors, test boring contractors, and monitor well contractors.

Locate and plug abandoned wells. (Variable - approximately 50 per year)

Maintain a computer data base of all permits and licenses issued and wells constructed (25,000 records).

Inspection and monitoring of pollutant storage tanks and pollutant discharges to the environment.

5) Wellfield Protection/Water Supply

Monitor facilities within protection zones for evidence of groundwater contamination.

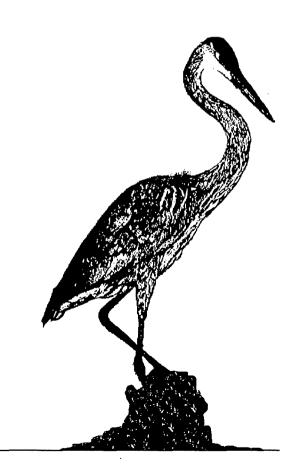
Seek alternative water supply sources and protect existing through participation in the SFWMD/ACOE C&SF and Water Supply Plan Studies.

Waterway Advisory Committee, the Town of Fort Myers Beach, and other interested governmental agencies.

Remove derelict vessels that represent immediate or potential navigation or environmental hazards in coordination with local law enforcement agencies.

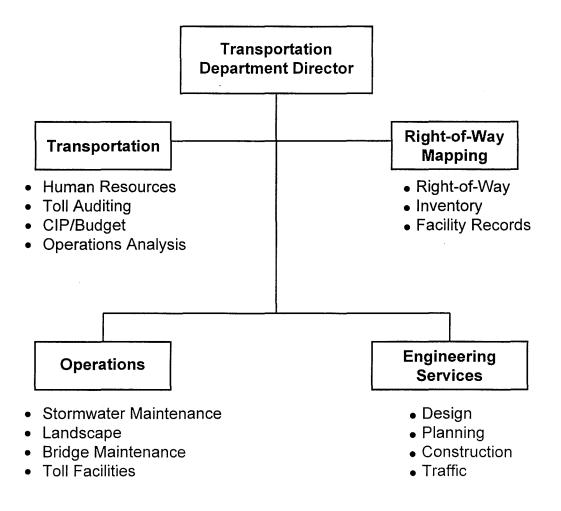
Provide administrative services for Waterways Advisory Committee.

Manage capital improvements projects (CIP) on the waterways.





DEPARTMENT OF TRANSPORTATION



The Department of Transportation reports to the Public Works Director. This department is responsible for all of the county's transportation-related activities, which include: repair and maintenance of roads, signs, signals and canals; operation of three toll facilities and related bridges; engineering and management of capital projects.

TRANSPORTATION DIVISIONS

LEE COUNTY, FLORIDA 1998-99

	1996-97	1997-98	1998-99
DIVISION / PROGRAM	ACTUAL	ESTIMATED	BUDGET
TRANSPORTATION OPERATIONS CANAL MAINTENANCE	4 020 400	4 500 444	1 074 510
PIPE/DITCH MAINTENANCE	1,232,193 814,223	1,523,114 842.712	1,874,510 1,191,555
ROADWAY MAINTENANCE	4.811.926	5,563,988	5,882,949
LANDSCAPE MAINTENANCE	3,254	171,098	5,882,949
BRIDGE OPERATIONS/MAINT.	703,409	793,127	946,026
DIVISION TOTAL	7.565,005	8,894,039	10,409,782
DIVIDED TOTAL	7,500,000	0,034,003	10,405,702
TRAFFIC			
SIGNALS	0	0	1,569,636
SIGNS & MARKINGS	3,390,914	3,780,891	1,972,227
ENGINEERING	883,521	784,769	814,418
DIVISION TOTAL	4,274,435	4,565,660	4,356,281
TOLL FACILITIES			
SANIBEL CAUSEWAY OPER.	171,391	152,792	200,000
BRIDGE OPERATIONS	2,845,376	3,875,767	4,857,125
BRIDGE LANDSCAPE DIVISION TOTAL	178,352	217,289 4,245,848	354,180
DIVISION TOTAL	3,195,119	4,245,848	5,411,305
ENGINEERING SERVICES			
DOT ADMINISTRATION	1,157,169	857,033	983.778
PLANNING	519,934	419,762	621,814
CONSTRUCTION	1,767,020	1,836,583	1,938,357
DESIGN	912,967	888,613	981,803
DIVISION TOTAL	4,357,090	4,001,991	4,525,752
DEDARTMENT TOTAL		04 707 500	
DEPARTMENT TOTAL	19,391,649	21,707,538	24,703,120

EXPENDITURE BY FUND TYPE			
SPECIAL REVENUE	16,120,280	17,299,420	19,102,743
ENTERPRISE	3,271,369	4,408,118	5,600,377
TOTAL	19,391,649	21,707,538	24,703,120

DEPARTMENT OF TRANSPORTATION

Engineering Services Division

Right of Way and Mapping

1. Inventory, Management, and Quality Control of Public Right of Way:

Provide research and respond to county right-of-way and easement inquiries from the public, County Commissioners, and county staff.

Prepare blue sheets for county road maintenance acceptances pursuant to Administrative code 11-7. Assist with project managers in review of construction costs for impact fee credits.

Review of departments petitions to vacate and prepare response.

Update database program for inventory of county maintained right-of-ways and County Commissioners' board minutes.

2. Management and Control of the Department's Right-of-Way computer Mapping Geodetic Information:

Update the right-of-way maps inventory on the D.O.T. GIS system.

Provide right-of-way maps and variance reports to capital project engineers, Public Works, and county staff.

3. Road Resurfacing Clearinghouse:

Respond to all countywide resurfacing requests. Take requests, prepare maps, and update database.

Design Program

- 1. Produce design plans, specifications, and construction documents for various projects (signals, intersections, street lights, small roadway, sidewalks, road resurfacing, right-of-way, survey).
- 2. Produce technical reports, studies, and permit applications.

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- 3. Project management and review of plans and specifications submitted by consultants for county CIP projects.
- 4. Provide design for other county agencies and other governmental agencies as workload permits.
- 5. Produce graphics and display materials as required to support projects and proposals.
- 6. Maintain, convert to digital form, and catalog 35,000 construction and right-of-way plans.
- 7. Assist public in search for DOT archive plans.
- 8. Provide project management for Public Works GIS initiative.

Planning Program

1. Long Range Planning:

Develop and keep current the county's long-range Transportation Plan Map (20-year horizon) and shorter-term increments.

Develop and keep current the Transportation Element of the county's Comprehensive Plan, including evaluating the impacts on the element of annually proposed Comprehensive Plan amendments.

Update and keep current the county's Bikeway/Walkways Facilities Plan.

Update and keep current the county's access road location map.

Update and keep current county roadway functional classification map and list.

Update and keep current the county's build-out transportation plan, the Official Trafficway Map.

Update and keep current existing and future county roadway service volumes.

Annually evaluate and prioritize roadway projects for potential inclusion in the county's five-year Capital Improvement Program.

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Annually evaluate and recommend bicycle/pedestrian projects to be constructed in the following year with budgeted funds.

Coordinate long-range planning activities with the Lee County Metropolitan Planning Organization (MPO), including, attendance of Technical Advisory Committee and MPO meetings.

2. Development Impact Analysis:

Review and evaluate the transportation impacts of Developments of Regional Impact (DRI's), including preparation of recommended development order conditions.

Review and summarize the annual traffic monitoring reports submitted by DRI's.

Review and comment on transportation issues as needed in county's development review process.

Review and provide recommendations on road impact fee credit requests.

Review and provide recommendations on access requests for the county's controlled-access roadway and county's roadways with the cities.

3. Preliminary Design Activities:

Draft preliminary road and intersection designs, determining typical cross sections and right-of-way needs.

Evaluate corridor alignment alternatives and options.

Provide cost estimates for CIP projects and long-range plan projects.

4. Other:

Provide staff support of monthly Ad Hoc Transportation Committee Meetings.

Provide staff support of monthly Bicycle/Pedestrian Advisory Committee.

Provide travel demand modeling and technical support as needed.

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Review and suggest update to relevant county administrative codes and land development codes, as needed.

Conduct special study efforts as needed.

Process joint agreements with FDOT.

Construction Program

1. Project Management:

Provide project management for the Transportation Capital Improvement Program for Lee County, including building, monitoring, and inspecting construction projects.

Provide Project Management for other county agencies and other governmental agencies as workload permits.

2. Survey:

Provide survey services for right-of-way permits and driveway permits

Provide survey services for various intersections throughout Lee County.

Provide survey services for Capital Improvements Program for Lee County.

Provide survey services for other county agencies as workload permits.

3. Road Resurface and Rebuild Program:

Provide inventory of all roads for resurfacing/rebuilding projects.

Prepare annual resurfacing contracts.

4. Bike Paths/Sidewalks:

Construct sidewalks/bike paths under the annual program.

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Traffic Section

1. Engineering Program:

Conduct periodic traffic engineering studies and review of roadways and streets to identify operational and safety improvements relative to pedestrian and vehicular traffic flow. Monitor and direct the operation of the 53 computerized traffic signal systems and 350 traffic signals and flashers, countywide.

Investigate and address citizen concerns on county roads relating to traffic conditions: volumes and speeds; timing of traffic signals and signal systems; need for traffic pavement markings; need for stop signs and traffic signals to control intersections; need for street lighting; and, other traffic safety issues.

Participate in the transportation planning process and provide the following: review and support from an operational perspective for transportation system planning; and, review and comment on traffic operations aspects of traffic impact statements, site plans, and development proposals.

Provide review for intersection and street improvement design plans.

Collect, assimilate, and publish periodic and annual traffic volume data.

Maintain records of all crashes at locations throughout Lee County, publish a report of crash rates at these locations, and identify those locations with significant crash-rate experiences.

Provide information to the general public and other interested parties relative to traffic volumes, crashes, traffic signal operations, and other related topics.

Develop standard practices of traffic engineering and standard application of traffic control devices relative to Lee County.

Review right-of-way use permits and maintenance of traffic plans.

2. Traffic Signals, Signs and Markings Programs:

Provide for the scheduled and unscheduled maintenance and repair of traffic control devices and systems such as: 360,000 signs 1,500 painted miles and 1,800 locations of pavement markings, 350 locations of signals and flashers, and 53 signal systems.

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Provide for the installations of uniform traffic control devices and systems and other facilities such as: signs, markings, signals and flashers, signal systems, and streetlights.

Fabricate traffic control signs for installation of lee County roadways.

Provide for the scheduled and unscheduled maintenance and repair of 905 streetlights, 4 drawbridge electrical systems, and 6 bridge fender lighting systems.

Provide traffic control in response to incidents on the roadways (i.e., major crashes, roadway flooding, severe roadway pavement failures).

Operations Division

1. Canal Maintenance:

System functions as designed and flooding is averted if at all possible.

Annual cleaning takes place on 65+ miles of canal system with another 50± miles chosen from a remaining list of 100± miles. In addition, certain retention ponds are maintained annually.

Maintain and operate weir structures along Ten Mile Canal, Six Mile Cypress Slough, Whiskey Creek, and the Powell Creek bypass to manage surface run-off.

2. Pipe and Ditch:

Maintain the secondary drainage system that is made up of roadside ditches and swales and the corresponding outfalls.

Repair, replace, and clean out pipes both in driveways and underneath the roads.

Maintain drop inlets and catch basins.

3. Bridge Maintenance/Bridge Operations:

Maintain 118 bridges throughout the county, as well as 302 drainage culverts with a cross-sectional area of 25 square feet or greater.

Provide preventive maintenance on the drawbridges at Alva, Big Carlos, Matlacha, and Sanibel.

Provide for operation of drawbridges.

Maintain all of the guardrails and handrails along the roads.

4. Roadway Maintenance:

Provide necessary repairs to the pavement surface and roadway shoulders, mow the roadsides, maintain bike paths, and sidewalks and complete small construction projects on 2,500 <u>+</u> centerline miles of roadway. Includes mowing on some FDOT roadways.

5. Landscaping:

Oversee the installation and maintenance of all roadway landscape projects installed as part of the Leescape Master Plan for roadway landscaping. Maintain tree trimming and all removal needs. Maintain existing roadway landscaping, including managing subcontractors. Involved with Roadway and Landscape Advisory Committee.

6. Operations Administration:

Provide support for the field personnel, the Adopt-A-Road Litter Control Program, management, technical reference, cost accounting, and planning for the future operation and direction of the division.

The "Request for Action" Programs exists to handle some 4,000 annual documented commission, citizen, and internal departmental requests.

Toll Facilities

1. Revenue Collection:

Collect tolls by Transportation Facilities Revenue Bonds, County Resolutions, and Ordinances at the Sanibel Causeway, Cape Coral Bridge, and the Midpoint Memorial Bridge.

2. Operations and Maintenance:

Perform routine ground maintenance of the Sanibel Causeway, a three-mile series of two-lane bridges and islands.

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Perform routine ground maintenance of the Cape Coral Toll Facility, consisting of approximately 15 acres of turf, mulched and retention area, 47,000 plants and shrubs, 500 assorted trees, all requiring an extensive irrigation system.

Provide routine maintenance and repair of bridges, including the Sanibel Draw Bridge and Cape Coral Overpass.

Perform routine maintenance and repair of toll equipment at all three toll facilities.

3. Electronic Toll Collection:

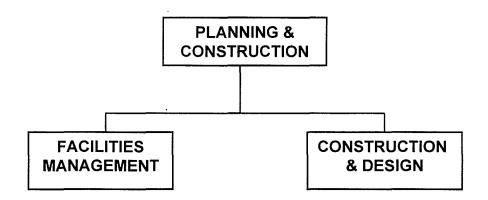
Monitor performance of Leeway Service Center to ensure maintenance of almost 60,000 customer AVI (Automatic Vehicle Identification) Discount programs and transponders.

Manage Toll Collection System software performance and upgrades.

Perform routine AVI Toll Violation Enforcement.

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PLANNING & CONSTRUCTION



- MAINTENANCE & REPAIR
- CONTRACTS MANAGEMENT
- RECORDS STORAGE
- FUEL STORAGE
- LEASED PROPERTY ADMINISTRATION
- COUNTY SURPLUS AUCTIONS

- PLANNING
- DESIGN & CONSTRUCTION
- PROJECT MANAGEMENT
- INSPECTION

The Facilities Management division provides maintenance and repair services, contract administration, records storage, fuel storage, and leased property administration for county departments, and conducts county surplus auctions.

The Capital Planning and Construction division provides engineering, design, planning, project management, and inspection for county construction projects.

PLANNING & CONSTRUCTION DIVISIONS

LEE COUNTY, FLORIDA 1998-99

DIVISION / PROGRAM	1996-97 ACTUAL	1997-98 ESTIMATED	1998-99 BUDGET
CONSTRUCTION AND DESIGN	ACTORE	LSTIMATED	BODGET
CAPITAL PLANNING & CONST.	<u>886,526</u>	990,442	1,092,070
DIVISION TOTAL	886,526	990,442	1,092,070
FACILITIES MANAGEMENT			
FACILITIES ADMINISTRATION	0	0	3,074,232
MAINT. & REPAIR SERVICES	5,792,883	5,913,975	3,251,498
DIVISION TOTAL	5,792,883	5,913,975	6,325,730
DEPARTMENT TOTAL	6,679,409	6,904,417	7,417,800

 EXPENDITURE BY FUND TYPE
 6,679,409
 6,904,417
 7,417,800

 TOTAL
 6,679,409
 6,904,417
 7,417,800

PLANNING AND CONSTRUCTION

1) Capital Planning and Budgeting

Forecast needs and delineate budgetary requirements for the Parks and Recreation, Library, and general government elements for approximately 40-50 projects of the Lee County Capital Improvement Program through use of community and regional park impact fees, tourist tax, grant and capital improvement funds.

Coordinate and disperse 22 requests for capital improvement grants of the Tourist Development Tax Beach Funds.

Monitor timely expenditure of 9 impact fee district dollars.

2) Acquisition

Monitor compliance of Parks, Recreation, and Open Space Element of the Lee Plan and plan acquisition accordingly.

Pursue intergovernmental agreement for land use to avoid acquisition cost utilizing long-term leases and interlocal agreements.

3) Design Development and Construction

Provide in-house services and manage consultant services for design development including programmatic approval of user groups and community through various means: steering committees, leagues, and community meetings.

Pursue 15 public/private and public/public agreements to facilitate cost effective and efficient means of project development.

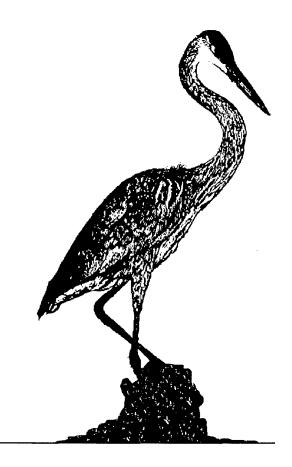
Provide construction services through project management of quotes, bids, construction contracts, and construction management agreements.

FACILITIES MANAGEMENT

Provide a safe environment for employees and all residents as they conduct business with Lee County by maintaining, remodeling, and monitoring the 2,007,503 square feet of county-owned space.

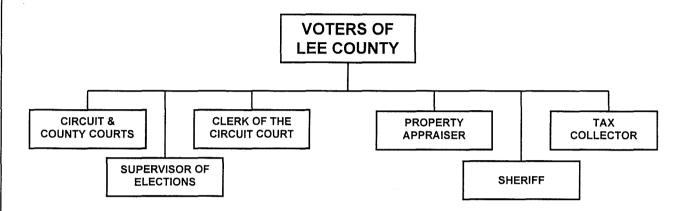
Review and prepare documentation for state compliance of the underground fuel sites.

Provide storage destination of Lee County files and records per Florida statutes.





COURTS AND CONSTITUTIONAL OFFICERS



Per the appropriate Florida State Statute, the State Attorney, Public Defender, Medical Examiner, Clerk of Courts, and Related Court Services are State elected officials and employees charged with the prosecution, defense, and related support activities associated with criminal and civil court actions. These are mainly state-funded functions with, by statute, a portion of their operating funds supplied by the Board of County Commissioners.

"The Clerk of the Circuit Court (an elected office) shall be clerk and accountant of the Board of County Commissioners." The Clerk shall keep the minutes and accounts.

"County Property Appraiser" is the (elected) county officer charged with determining the value of all property within the county, with maintaining certain records connected therewith, and with determining the tax on taxable property after taxes have been levied. Appraisal fees and facilities-related support supplied by the Board of County Commissioners fund the operations of this office.

"County Tax Collector" is the (elected) county officer charged with the collection of ad valorem taxes levied by the county, school board, any special taxing district within the county, and all municipalities within the count." Collection fees and facilities-related support supplied by the Board of County Commissioners fund the operations of this office.

The Supervisor of Elections, an elected county official acting under the direction of the Secretary of State, is responsible for maintaining uniformity in the application, operation, and interpretation of the state election laws. The operations of this office are funded by the Board of County Commissioners.

The Sheriff, an elected official, acts as the chief law enforcement officer for Lee County, with his or her funding being provided by the Board of County Commissioners.

COUNTY AND CIRCUIT COURTS DIVISIONS

LEE COUNTY, FLORIDA 1998-99

	1996-97	1997-98	1998-99
DIVISION / PROGRAM	ACTUAL	ESTIMATED	BUDGET
COURT SERVICES			
CJIS EQUIPMENT	1,750,000	795,085	0
BUD TRANS-COURT SERVICES	6,615,809	7,542,993	9,428,437
DIVISION TOTAL	8,365,809	8,338,078	9,428,437
PUBLIC DEFENDER			
SUPPORT TO PUB. DEFENDER	364,661	593,186	791,690
DIVISION TOTAL	364,661	593,186	791,690
STATE ATTORNEY			
LEGAL ENFORCEMENT	67,284	65,102	71,486
STATE ATTORNEY	471,164	776.349	866,298
DIVISION TOTAL	538,448	841,451	937,784
MEDICAL EXAMINER			
MEDICAL EXAMINER	880,036	<u>898,209</u>	892,142
DIVISION TOTAL	880,036	898,209	892,142
DEPARTMENT TOTAL	10,148,954	10,670,924	12,050,053

 EXPENDITURE BY FUND TYPE

 GENERAL
 8,398,954
 9,875,839
 12,050,053

 CAPITAL PROJECTS
 1,750,000
 795,085
 0

 TOTAL
 10,148,954
 10,670,924
 12,050,053

CONSTITUTIONAL OFFICERS DIVISIONS

LEE COUNTY, FLORIDA 1998-99

DIVISION / PROGRAM TAX COLLECTOR SUPPORT TO TAX COLLECTOR TAX COLLECTOR DIVISION TOTAL	1996-97	1997-98	1998-99
	ACTUAL	ESTIMATED	BUDGET
	664,203	581,423	702,683
	6,587,645	7,965,143	6,568,749
	7,251,848	8,546,566	7,271,432
CLERK TO THE BOARD SUPPORT TO THE CLERK FINANCE & INTERNAL AUDIT BUDGET TRANS-CLK TO BOARD FINANCE SYSTEM FINANCE & INTERNAL AUDIT DIVISION TOTAL	228,539	245,200	3,108,180
	2,291,012	2,621,269	3,406,065
	242,413	240,029	232,651
	1,500,000	750,000	0
	271,456	276,000	277,915
	4,533,420	4,132,498	7,024,811
CLERK OF COURTS CLK OF CRTS BUDGET TRANS. DIVISION TOTAL	2,338,817 2,338,817	1,796,977 1,796,977	1,896,395 1,896,395
PROPERTY APPRAISER SUPPORT TO PROP APPRAISER PROPERTY APPRAISER DIVISION TOTAL	1,816,627	1,697,203	1,907,203
	3,155,173	3,367,496	3,498,400
	4,971,800	5,064,699	5,405,603
SUPERVISOR OF ELECTIONS VOTER REG. & ELECTIONS SUPPORT TO SUPV. ELECTION DIVISION TOTAL	1,904,725	1,813,285	1,865,482
	185,535	214,679	248,574
	2,090,260	2,027,964	2,114,056
SHERIFF SHERIFF DISBURSEMENT SUPPORT TO SHERIFF SHERIFF DISB - LE TRUST COURT SUPPORT SHERIFF-JAIL DISBURSEMENT DIVISION TOTAL	33,488,463	35,337,183	50,733,150
	1,872,007	2,106,604	2,327,263
	220,888	103,800	103,800
	1,040,429	0	0
	11,221,090	11,101,160	0
	47,842,877	48,648,747	53,164,213
DEPARTMENT TOTAL	69,029,022	70,217,451	76,876,510

EXPENDITURE BY FUND TYPE			
GENERAL	65,281,303	66,624,260	74,779,847
SPECIAL REVENUE	1,032,594	932,233	717,123
CAPITAL PROJECTS	1,661,105	1,133,633	603,000
ENTERPRISE	833,132	1,423,525	672,740
TRUST AND AGENCY	220,888	103,800	103,800
TOTAL	69,029,022	70,217,451	76,876,510

COURTS AND CONSTITUTIONAL OFFICERS

Per the appropriate Florida State Statute, the State Attorney, Public Defender, Medical Examiner, Clerk of Courts, and related court services are **state elected officials** and employees charged with the prosecution, defense, and related support activities associated with criminal and civil court actions. These are mainly state-funded functions with, by statute, a portion of their operating funds supplied by the Board of County Commissioners.

1) Clerk of the Circuit Court

Serve as the clerk and accountant to the Board of County Commissioners.

2) County Property Appraiser

Determine the value of all property within the county, with maintaining certain records connected therewith, and with determining the tax on taxable property after taxes have been levied. Appraisal fees and facilities-related support supplied by the Board of County Commissioners fund the operations of this office.

3) County Tax Collector

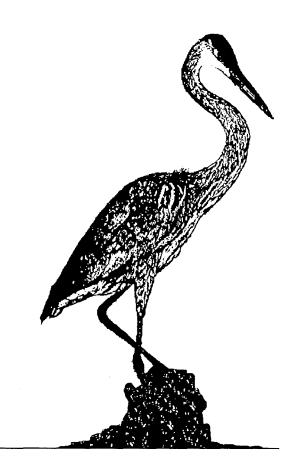
Collect Ad Valorem taxes levied by the county, school board, any special taxing district within the county, and all municipalities within the county. Collection fees and facilities-related support supplied by the Board of County Commissioners fund the operations of this office.

4) Supervisor of Elections

Under the direction of the Secretary of State, this office is responsible for maintaining uniformity in the application, operation, and interpretation of the state election laws. The Board of County Commissioners funds the operations of this office.

5) Lee County Sheriff's Department

Act as the chief law enforcement officer for Lee County with his or her funding being provided by the Board of County Commissioners.



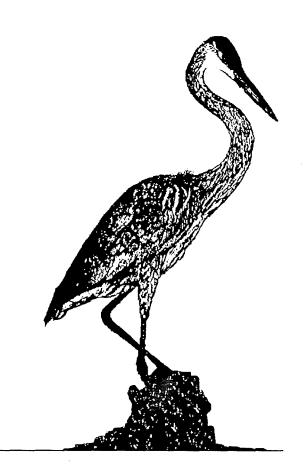


SECTION E CAPITAL IMPROVEMENT PROGRAM/LONG-TERM DEBT TABLE OF CONTENTS

SECTION E - CAPITAL IMPROVEMENT PROGRAM/LONG-TERM DEBT

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___ LEE COUNTY _____





WHAT IS THE CAPITAL IMPROVEMENT PROGRAM?

Lee County's Capital Improvement Program (CIP) is a planning, budgetary, and prioritizing tool which reflects the County's infrastructure needs (via a list of capital projects) for a five-year time frame. The five years are balanced; i.e., revenues are identified to offset expenditures in accordance with state requirements.

The program consists of projects that comply with Lee County's Administrative Code, "Criteria for Evaluating Proposed CIP Projects," and the Lee County Comprehensive Land Use Plan.

The CIP is updated on an annual basis. Amendments to the CIP may be made prior to the next annual CIP review period with approval of the Board of County Commissioners.

WHAT IS A CAPITAL PROJECT?

Capital Projects are major fixed assets or infrastructure with long term value, such as buildings, roads, bridges, and parks. Proposed CIP project requests may originate from County departments, constitutional officers, and/or citizens.

Funds budgeted for a specific project remain allocated until project completion. Additionally, project budgets are reviewed annually and, if needed, funding may be adjusted.

Projects may be funded by current revenues or by debt financing, depending upon the availability of funds, the nature of the project, and the policies of the Board of County Commissioners.

WHAT IS THE LEE COUNTY COMPREHENSIVE PLAN?

The Local Government Comprehensive Planning and Land Development Regulation Act (Chapter 163, Florida Statutes) requires that local governments prepare a comprehensive plan which will "guide public capital investments, other public fiscal policies, operating policies of the Lee County government, and the future use of land in the unincorporated portions of the County" (from The Lee Plan, revised 9/90). The County's comprehensive plan may be amended up to twice a year, and must be evaluated and updated every five years. The plan must address the following elements:

Future Land Use Element Traffic Circulation Element Mass Transit Element Capital Improvements Element Conservation Element Coastal Management Element

WHAT IS THE LEE COUNTY COMPREHENSIVE PLAN? (continued)

Sanitary Sewer, Solid Waste, Drainage,
Potable Water, and Natural Groundwater
Aquifer Recharge Elements
Intergovernmental Coordination Element

Housing Element
Ports, Aviation, and Related
Facilities Element

Other areas, such as historic preservation, may be included on an optional basis. The Capital Improvement Program should mirror the Capital Improvements Element (CIE) of the Comprehensive Plan. The CIE must contain a balanced set of revenues and capital expenditures for a five-year time frame. Since the Capital Improvement Program is updated throughout the year by the Board of County Commissioners, the next amendment of the CIE must contain those changes which have been incorporated into the CIP.

The Comprehensive Plan includes levels of service standards for roads and other public facilities which must be maintained. These standards and other policies within the Comprehensive Plan provide direction and a means with which to prioritize needed capital facilities.

WHO IS RESPONSIBLE FOR MANAGEMENT OF CAPITAL PROJECTS?

Several major County agencies manage capital projects as follows: Division of Transportation, Division of Planning and Design, Division of Environmental Services, which includes, Utilities, Solid Waste, and Natural Resources.

The Division of Transportation (DOT) is responsible for construction improvements of roads, bridges, signals, and intersections. In preparing the FY 99-03 Capital Improvement Program, DOT referred to the County's Comprehensive Plan, a Year 2000 needs analysis prepared as part of the massive Thoroughfare Alignment Study, the Metropolitan Planning Organization (MPO)* adopted needs, and financially feasible plans, traffic modeling, and internal analysis to establish requirements, identify projects, and set priorities. DOT also coordinated with the Florida Department of Transportation's five-year work program in determining which needed improvements on the State system will be completed by the State, and which will require funding and construction by Lee County in order to meet the Comprehensive Plan's service levels.

The Division of Planning & Design manages capital projects related to parks, libraries, public safety, and administrative facilities. In addition, this department frequently provides construction management assistance to Constitutional Officers including the Sheriff, Tax Collector, Property Appraiser, Clerk of Courts, State Attorney, Public Defender, and others. The County's Comprehensive Plan includes standards for specific acreage per capita for parks and provisions for library volumes per capita.

WHO IS RESPONSIBLE FOR MANAGEMENT OF CAPITAL PROJECTS? (cont'd)

Lee County Utilities prepares and manages capital requests based on system requirements for its sanitary sewer and potable water. Utilities capital projects may be developed with the intent of upgrading existing service or expanding utility service based on community needs. This department functions as an "enterprise," and funds its capital projects with revenues generated by providing water and sewer service.

Lee County Solid Waste manages projects relating to landfills, resource recovery, material recovery, and hazardous waste. This section also functions as an "enterprise," wherein its capital projects are funded via user fees.

Lee County Natural Resources manages capital projects that provide for flood protection, water quality enhancement, and water conservation. The EPA (Environmental Protection Agency) adopted legislation that heavily contributes to the composition of this division's CIP. The Lee County Stormwater Management Plan additionally provides direction for their program.

County departments which are not previously listed may also generate capital project requests. These may be unique types of infrastructure, such as communication facilities, etc. These are developed and reviewed based on the specific factors which identify the need for the project, and may be based on a structured planning process or on specific project requirements.

^{*} The Metropolitan Planning Organization (MPO) is a transportation planning body established under the State law which includes representatives from each local government. The MPO prepared a countywide priority list of transportation improvements known as the "2010 Financially Feasible Plan" and a "2020 Financially Feasible Transportation Plan."

CAPITAL PROJECT COSTS

Capital project costs include all expenditures related to land acquisition, planning, design, construction, project management, legal expenses, and mitigation of damages.

Project management charges include not only the time expended by the managing department, but also the project management costs charged by other departments for landscaping, property acquisition, and contracts assistance. These costs are budgeted within each capital project as part of the total project cost. Projects which are grant funded are handled on an individual basis, as some grants will not reimburse project management costs.

Departments estimate project costs but consider operating impacts as well, including start up and recurring costs. The startup costs refer to one-time initial costs to be funded from the operating budget at the time the facility comes on line. Recurring costs are those costs to be borne from the operating budget that cover annual personnel and operating expenses related to the facility. A three (3) percent inflation factor is added to each successive year of recurring costs through the CIP budget time frame. Both startup and recurring cost detail are broken down by project, and submitted with the proposed capital project list to the Board of County Commissioners for review and consideration. In this manner, the decision-makers can readily recognize the "true" costs of a potential CIP project, as well as the funding impact once a project is completed and comes "on line." The operating cost estimates provide information which is then useful in preparing the County's operating budget.

CAPITAL IMPROVEMENT PROGRAM PROCESS

The Capital Improvement Program process begins each February with interaction between the coordinating departments - Budget Operations and the Division of Planning - and other Lee County departments which maintain direct management responsibility for capital projects. Preliminary instructions for required data and proposed schedules are discussed and revised. Preliminary revenue estimates are disseminated to County staff.

In April of each year, department managers, constitutional officers, and Lee County citizens identify initial proposed revisions to the CIP. Typically, there are not sufficient funds to provide for all of the projects that are identified. These preliminary lists are then reviewed by the Planning Division to determine if the projects meet the requirements of the Comprehensive Plan. (This Plan was prepared in response to the 1985 Florida Growth Management Act, which provides the basis for County planning and infrastructure requirements of the future.)

CAPITAL IMPROVEMENT PROGRAM PROCESS (continued)

Once this review is completed, the revised project lists are reviewed by the County Manager and then presented to the Board in an advertised workshop. After receiving direction from the Board, departments review and prioritize projects and prepare a "balanced" CIP. The proposed CIP is reviewed by the Local Planning Agency (LPA) before final approval by the Board of County Commissioners in September.

In balancing the five years of the CIP, projections of revenues from existing sources are compared to requested capital projects. If there are adequate revenues to fund all the requested projects, the program is balanced. If not, projects must either be revised to reduce costs, postponed to a future time period, or eliminated from the program. Alternative financing, such as long term debt, may be proposed in order to provide sufficient revenues to fund requested capital projects. The current fiscal year funding for the approved CIP is incorporated in the proposed budget prepared in August and adopted at the public hearings held in September of each year.

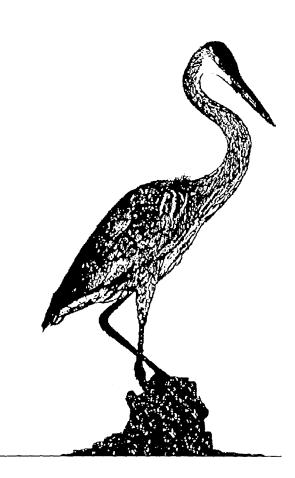
The overall CIP, with its five-year time frame, gives a fair indication of the foreseeable infrastructure needs of the County. There may be bona fide reasons why a project is needed or desired in the immediate future, but it may be deferred because resources are not realistically available. The CIP helps to structure this decision-making by reviewing capital project requests as well as the operational impact from the implementation of the program.

The Capital Improvement Program is dynamic, changing as identified projects require funding adjustments during the fiscal year and, sometimes, from year to year. Any amendments must be approved by the Board of County Commissioners. Each department maintains daily control of its projects, with overall monitoring of the CIP being the responsibility of the Budget Operations staff.

The approved Capital Improvement Program becomes the basis for information included in the Capital Improvement Element

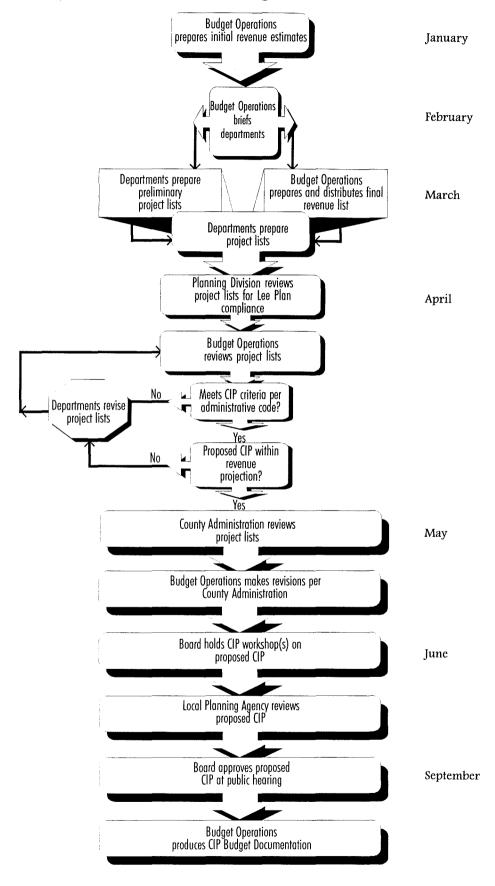
SUMMARY

The Capital Improvement Program represents the combined efforts of County departments, County Administration, the Board of County Commissioners, and Lee County citizens to enhance the quality of life through timely and judicious construction of infrastructure improvements.





Capital Improvement Program Process/Schedule



CIP MAJOR REVENUES SUMMARY

(excludes fund balance)

FY 1999 - FY 2003

	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
AD VALOREM TAX	\$7,802,879	\$7,984,630	\$8,170,263	\$8,359,848	\$8,558,427	\$40,876,047
AD VALOREM TAX - CONSERVATION 2020	10,542,000	10,858,753	11,184,516	11,520,051	11,865,653	55,970,972
INTEREST *	3,578,000	3,571,000	3,595,000	3,618,000	3,643,000	18,005,000
IMPACT FEES: COMMUNITY PARK REGIONAL PARK ROAD	1,668,000 1,026,000 9,007,000	1,701,360 1,046,400 9,187,140	1,735,387 1,067,208 9,370,883	1,770,095 1,089,432 9,558,300	1,805,369 1,111,081 9,749,466	8,680,211 5,340,121 46,872,789
MSTBU**	0	897,000	925,000	952,000	980,000	3,754,000
GRANTS	1,087,000	941,000	751,000	500,000	500,000	3,779,000
TOURIST TAX	2,796,258	2,866,164	2,937,818	3,011,264	3,086,545	14,698,049
ENTERPRISE FUND	22,280,000	13,611,000	3,465,000	12,530,000	3,115,000	55,001,000
PROJECT BOND PROCEEDS	11,900,000	19,993,000	3,200,000	22,400,000	0	57,493,000
GAS TAXES	7,217,000	6,177,057	6,359,466	6,536,082	6,706,974	32,996,579
TOTAL MAJOR REVENUES	\$78,904,137	\$78,834,504	\$52,761,541	\$81,845,072	\$51,121,515	\$343,466,768

Interest fluctuations from year to year are due to fund balance. Municipal Service Taxing/Benefit Unit

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REVENUE SOURCES

The Capital Improvement Program budget includes a variety of revenues that are used both for the direct funding of projects and as a source to debt service to retire bonds. This section will describe each of the major revenue sources, with particular emphasis upon how funding is determined and for what purposes those monies are allocated.

<u>CAPITAL IMPROVEMENT FUND</u> (Non-Transportation & Non-Enterprise)

The Capital Improvement Fund maintains accounts for the County's non-transportation projects, but not for non-subsidized enterprise fund projects. Typical projects include parks, recreation centers, governmental offices, storm water improvements, libraries, and Constitutional Officer facilities. The primary sources of revenue for the Capital Improvement Fund are as follows:

Ad Valorem Taxes

Lee County property owners pay a portion of their property tax millage for capital improvements. For FY99, the capital improvement millage was set at \$0.8532 per \$1,000 of taxable value. These funds are collected by the Tax Collector and deposited into the Capital Improvement Fund. The projected increase in taxable value used for preparation of the FY99 budget was 3% over FY98 levels. Based upon a taxable value of \$23,374,116,730, projected FY99 revenues are expected to reach \$7,803,000 (95%) at .3532 mills. Furthermore, \$10,542,000 in revenues (0.5000 mills) will be collected relative to the conservation 2020 program which was passed by referendum vote in November, 1996. Conservation 2020 was designed to have the public purchase environmentally sensitive land to limit development and assure a quality of life with nature.

Tourist Taxes

Tourist Taxes are generated from a 3% charge on "room rates" at local hotels and motels. The tourist tax is used in three ways: 33% is used for beach maintenance and improvements to County beach facilities; 13.4% is applied to debt service on the Lee County Sports Complex; and 53.6% contributes to the operation of the Lee County Visitors and Convention Bureau. Therefore, nearly half of the tourist tax is related to capital improvements designed to benefit tourism in Lee County.

State Grants

The County also receives grant funds from the State of Florida for specific programs or activities.

REVENUE SOURCES (continued)

Private Grants

The West Coast Inland Navigation District (WCIND) levies ad valorem taxes from the residents of Manatee, Sarasota, Charlotte, and Lee Counties for the purpose of undertaking navigation projects to improve waterways from lower Tampa Bay to the Collier County line. These funds are remitted as grants to Lee County for specific projects. Types of projects funded are dredging, boat ramps, channel marker installation, and regulatory signage placement.

Interest

Interest earned on the cash balances of the Capital Improvement Fund is projected and budgeted as a revenue in the fund. In FY99, interest earnings are projected to be \$837,000 for capital construction and \$241,000 for conservation 2020.

Fund Balance

Fund balance represents unexpended monies from the prior fiscal year which may be allocated to projects. Fund balance may be uncommitted (prior year reserves) or committed to provide funding for specific projects.

TRANSPORTATION IMPROVEMENT FUND

The Transportation Improvement Fund is composed of revenues which are budgeted for transportation projects. These projects include road resurfacing/rebuilding, signal and intersection improvements, bridge repairs, and major road construction. The primary sources of revenue for the Transportation Improvement Fund are as follows:

Developer Donations

Occasionally, developer donation agreements result from the development order process, typically for mitigating new construction impacts. Specific developer payments identified for roads are deposited in the Transportation Improvement Fund.

Local Option Gas Tax

The Local Option Gas Tax represents both a six-cent tax and a five-cent tax on motor fuels. These monies are allocated between Lee County and the cities of Cape Coral, Fort Myers, Sanibel, and the Town of Fort Myers Beach. The amounts the County and cities receive are net of the State's deduction for administrative and dealer collection fees. The entire six cents is pledged to the 1989 Series Gas Tax Bonds. However, only two cents is actually required for debt service. The remainder (approximately four cents) is transferred to the Transportation Improvement Fund. The 1989 Series Gas Tax Bonds were used to fund improvements to Daniels Parkway, Cypress Lake Drive, Colonial Boulevard, Metro Parkway, Pine Island Road, Gulf Boulevard, and Bonita Beach Road. The 1989 Bonds were partially refunded by the Local Option Gas Tax Refunding Revenue Bonds, Series 1993. The balance the 1989 Bonds were refunded on August 6, 1997, as the Local Option Gas Tax Refunding Revenue Bonds, Series 1997.

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REVENUE SOURCES (continued)

In 1993, F.S. 336.025 was amended to allow for the imposition of up to 5 cents as an additional Local Option Gas Tax In FY94, the Board of County Commissioners approved a five-cent tax with 50% allocated to capital projects, and 50% to the East/West Corridor (Midpoint Bridge approach). In 1995, the 50% for the East/West Corridor was dedicated to a \$35,360,000 bond issue. Those funds were used to develop the approach roadways associated with the Midpoint Memorial Bridge. The entire five cents is pledged to this bond issue although only 50% of the revenues are anticipated for debt service.

Toll Monies

The toll revenues collected on the Cape Coral, Midpoint Memorial, and Sanibel bridges are used to pay debt service operating and maintenance costs for these three bridges. Any surplus revenues are used for land acquisition, design, and debt service for the westerly extension of the Midpoint corridor. Any remaining monies are moved to the Transportation Improvement Fund to provide for other countywide transportation improvements.

Interest

Interest earned on the cash balances of the Transportation Improvement Fund is projected and budgeted as a revenue in the fund. In FY99, interest earnings are projected to be \$2,500,000.

IMPACT FEES

Impact fees are assessed in Lee County against new construction to provide for infrastructure required by new development. The County assesses impact fees for roads, community parks, regional parks, emergency medical services, and fire services. The emergency medical services impact fees are used to purchase capital equipment for the Lee County Emergency Medical Services Division, and are not budgeted within the County's Capital Improvement Program.

The fire impact fees are assessed within 13 of the fire districts in the unincorporated areas of Lee County, or areas which are served by fire districts which have entered into interlocal agreements with Lee County for the collection of fire impact fees. The fire impact fee revenues are distributed to each of the fire control districts participating in the program. These impact fees may only be used for capital equipment or capital improvements. Fire Impact fees are not budgeted within Lee County's Capital Improvement Program since they are not expended directly by the County.

Community Park Impact Fees

Community Park Impact Fees are imposed upon developers for use in providing community parks to serve new growth. The monies are collected within nine specific districts for the benefit of residents within each district. Community park impact fees are collected only in the unincorporated areas of Lee County. The fees are

~	 $\alpha \alpha$	TTE	TOTAL TOTAL
			JTV

REVENUE SOURCES (continued)

assessed on residential construction only. Fees are based on the type of dwelling, such as single-family residential, mobile home, or multi-family buildings. FY99 Community Park Impact Fee revenue is anticipated to be \$1,662,000.

Regional Park Impact Fees

Regional Park Impact Fees are also imposed upon developers to provide regional parks required by new growth. These are collected in one countywide district, with the exception of the City of Cape Coral. In FY99, regional park impact fee revenue is anticipated to be \$1,020,000.

Road Impact Fees

Road Impact Fees are assessed upon new construction within Lee County to provide for transportation improvements required for new growth. Road impact fees are assessed upon residential, commercial, and industrial construction. There are eight road impact fee benefit districts in the unincorporated area of the County in which fees are collected. Only those transportation improvements which are required due to new growth may be funded with road impact fees. Impact fees in three of the eight benefit districts are being used to pay debt service for certain projects funded by the 1989 Series Gas Tax Bonds: Pine Island Road, Gulf Drive, and Bonita Beach Road. Road Impact Fee revenue for FY99 is anticipated to be \$8,927,000.

Impact Fee Credits

Developers may request that impact fee credits be given for developer construction of roads and parks or contributions of land. Credits are applied in lieu of impact fee payments.

PROPOSED BONDS

There are several projects included in the FY 99-03 Capital Improvement Program which are programmed to be funded with bond proceeds. As a municipal government, Lee County may issue tax-exempt bonds to finance capital construction. A great variety of revenue sources may be used to repay these bonds. Outlined below are the initial methods of funding various departmental bonded projects. There are no plans to bond projects using ad valorem (general obligation bonds) in the FY 99-03 Capital Improvement Program.

Non-Ad Valorem Bonds

Certain types of projects such as libraries, parks, government buildings, etc., do not generate revenues to pay debt services. These projects would be funded utilizing a pledge of non-ad valorem revenues. These revenues would include sales tax, building and zoning, building and zoning permit fees, ambulance fees, and others.

REVENUE SOURCES (continued)

Revenue Bonds

There are projects within the Departments of Transportation, Utilities, and Solid Waste which would be bond financed by pledging revenues generated from the operation of these facilities. These bonds would stipulate that revenues from the provision of water, sewer, solid waste services, and toll revenues would provide debt service on these bonds.

Gas Tax Bonds

The County receives various gas tax revenues from the State. The monies can be pledged to bond issues. The County is currently using a portion of its Voted (Ninth-Cent) Gas Tax to retire debt on the Road Improvement Revenue Bonds, Series 1993. In addition, the balance of the Voted (Ninth-Cent) Gas Tax, the County (Seventh Cent) Gas Tax, and the Constitutional Gas Tax are pledged as part of a Non-Ad Valorem revenue group of monies to a series of bond issues.

On July 12, 1995, the County completed financing on \$35,360,000 in bonds supported by the Five-Cent Local Option Gas Tax. Fifty percent of the receipts are used to make debt service payments for bonds that are being used to construct road improvements associated with the Midpoint Bridge.

ALTERNATIVE FINANCING

There are other proposed financing strategies for projects included within the Capital Improvement Program. These include the lease-purchase of facilities, financing through Municipal Services Benefit Units (MSBU's), and utilization of the Commercial Paper Program. In FY98, the County began using long term financing for MSBU'S through private placement with banks supported by "stand alone" special assessments. That lessened the use of the non-ad valorem debt pledge for those projects.

In February, 1991, the County undertook the purchase of computer equipment utilizing a lease-purchase arrangement. This allows for the project to be undertaken and annual "lease" payments be made to repay the costs. This differs from a bond, since a lease-purchase is not a long-term obligation; it is structured so that the continuation of lease payments is subject to annual appropriation. If the Board of County Commissioners does not budget for the lease payment, there is no further obligation on the part of the County to continue the arrangement.

REVENUE SOURCES (continued)

A Municipal Services Benefit Unit (MSBU) may be established within a designated geographic area to provide for a service to those property owners within the area. This assessment district is a legal entity which may use assessments from property owners to provide a service or infrastructure to meet the needs of those individuals within the prescribed area.

Commercial Paper

Commercial Paper is generally defined as short term, unsecured promissory notes issued by organizations of recognized credit quality. Lee County participates in the Florida Association of Counties Tax Exempt Commercial Paper Program supported by a credit line from First Union Bank. Access to the pooled Commercial Paper Program is quarterly. Monies are used for payment of construction expenses. Frequently, long term MSBU projects are initially funded from Commercial Paper during the construction phases. In FY98, Lee County borrowed \$9,500,000 from the Commercial Paper Program for the westerly extension of the Midpoint Memorial Bridge corridor from its current termination at Santa Barbara Boulevard to Chiquita Boulevard in Cape Coral.

NOTE: 1. THIS LIST SHOULD BE VIEWED ONLY AS AN INDICATION OF POSSIBLE ISSUANCES NO COMMITMENT IS IMPLIED TO A SPECIFIC ISSUE OR FISCAL YEAR

GRAND TOTALS

DISCUSSION OF PROPOSED DEBT FINANCED PROJECTS

Monies indicated on the previous page represent expenditures of fiscal year 1999-2003 and a general proposal for years FY2004-2008. A summary of the proposed projects shown below is for FY 1999 to FY 2003 only and sets forth the magnitude of needs by major category for which debt service (fee based and non-ad valorem) must be found if the proposed schedule was to be fully implemented. The debt service is calculated using a ratio of 10 to 1. The ratio of 10 to 1 is only a general guideline but was determined by examining recently funded issues. The exact amount will vary depending upon the complexity of each issue.

SUMMARY OF PROPOSED PROJECTS FOR FY 1999-FY 2003

	CATEGORY	AMOUNT	PERCENT OF TOTAL	PROJECTED ANNUAL DEBT SERVICE
l.	Non-Self Supporting A. General Government	\$ 11,900,000	10.1%	\$ 1,190,000
11.	Self Supporting			
	A. Transportation	\$ 50,000,000	42.4%	\$ 5,000,000
	B. Utilities-Sewer	\$ 25,600,000	21.7%	\$ 2,560,000
	C. Utilities-Water	\$ 19,993,000	16.9%	\$ 1,999,300
	D. Solid Waste	\$ 9,500,000	8.1%	\$ 950,000
	E. Other-Commercial Paper Program	\$ 1,002,688	0.8%	\$ 100,269
TC	DTAL	\$117,995,688	100.0%	\$11,799,569

Self-Supporting Debt is supported by revenues through user fees and special assessments. There is no particular limitation as long as sufficient revenue levels can be generated to meet debt guidelines set forth by the insuring agencies.

Non-Self Supporting Debt does not have a specific revenue source. Generally, non-ad valorem revenues are pledged as collateral. These non-ad valorem revenues include sales tax, ambulance fees, building permit fees etc. However, sales tax pays the debt service for bonds currently issued with a non-ad valorem pledge. The limitation is established by examining maximum annual debt service (MADS) of all bond issues with the same pledge compared to the total estimated revenues. The former annual maximum non-ad valorem bond issue debt service was \$16,766,321. However, \$18,950,000 in Capital Refunding Revenue Bonds, Series 1997A and \$1,030,000 in Capital Refunding Revenue Bonds, Series 1997B were issued on June 17, 1997. The Series 1997A Bonds restructured the General Fund Debt and took advantage of lower interest rates now available to refund the former 1989B Series Bonds. The Series

DISCUSSION OF PROPOSED DEBT FINANCED PROJECTS

1997B Bonds issued debt to repay commercial paper borrowing for a Municipal Services Benefit Unit (MSBU) – Bonita Beach Renourishment. These most recent issues lowered the maximum annual debt service to \$16,674,693.

Insuring agencies will examine the MADS to current and projected revenues to determine if there is a satisfactory coverage level of any future issuance of debt secured by the non-ad valorem pledge.

It should be noted that any additional non-self supporting debt service incurred directly impacts that portion of the operating budget funded from the General Fund. The use of new monies for debt requires additional funds to avoid a service reduction.

The cost and financing mechanisms for the proposed new jail, central booking, and juvenile assessment center have not been finalized. However, it is anticipated that the jail will be funded with a combination of unspent proceeds from two older bond issues, electrical franchise fees and debt financing.

For more detailed information about non-ad valorem debt and all debt related subjects, see the Lee County, Florida FY97 DEBT MANUAL, March 1998.

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EXISTING DEBT SERVICE-GOVERNMENTAL FY1998-99

G	eneral Government Debt:	Principal	<u>Interest</u>	<u>Total</u>	Years to Maturity FY98-99 (Inclusive)	Source of Funds		
	1972 Capital Improvement Revenue Courthouse Improvements (Fund #207)	145,000	35,200	180,200	4	Solid Waste Franchise Fees & Racing Taxes		
	Capital Improvement Refunding Taxable Revenue Bonds, Series 1993C (Fund #221)	1,670,100	516,342	2,186,442	5	Transfer from General Fund		
	Capital Refunding Revenue Bonds, Series Series 1997A (Fund #215)	0	1,002,544	1,002,544	14	Transfer from General Fund	FIS	
LEE	1989A Capital Refunding Revenue Bonds (Fund #236)	0	1,083,135	1,083,135	17	Transfer from General Fund	CAL	
EE COUNTY	Capital Refunding Revenue Bonds (Fund #237)	666,000	535,930	1,201,930	15	Transfer from General Fund $\stackrel{F}{L}$	FISCAL 1999 BUDGET	
VTY	Capital Revenue Bonds Series 1995A Public Works & Public Safety (Fund #214)	2,230,000	728,375	2,958,375	7	Transfer from General Fund	UDGI	
P	rarks Debt:						ET .	
	Capital Improvement Refunding Taxable Revenue Bonds, Series 1993C (Fund #221)	205,100	63,410	268,510	5	Transfer from General Fund		
	1989A Capital Refunding Revenue Bonds (Fund #236)	0	216,627	216,627	17	Transfer from General Fund		
	Capital Refunding Revenue Bonds Series 1993B (Fund #237)	814,000	655,025	1,469,025	15	Transfer from General Fund		
	Tourist Development Tax Refunding Revenue Bonds, Series 1994 Financing of Stadium (Fund #226)	325,000	559,392	884,392	18	Tourist Development Tax and Stadium Revenues		
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EXISTING DEBT SERVICE-GOVERNMENTAL FY1998-99 (continued)

	Pinini		T	Years to Maturity FY98-99	
Transportation Debt:	<u>Principal</u>	Interest	<u>Total</u>	(Inclusive)	Source of Funds
Capital Improvement Refunding Taxable Revenue Bonds, Series 1993C (Fund #221)	1,054,800	326,111	1,380,911	5	Transfer from General Fund
1989A Capital Refunding Revenue Bonds (Fund #236)	0	505,463	505,463	17	Transfer from General Fund
1993 & 1997 Refunded Gas Tax Bonds Financing of Road Projects (Fund #212)	1,950,000	1,361,915	3,311,915	12	Local Option Gas Tax
1993 Road Improvement Revenue Bonds Various Transportation Improvements (Fund #225)	680,000	452 ,085	1,132,085	11	9th-Cent Gas Tax
1993A Capital & Transportation Facilities Refunding Revenue Bonds (Fund #234)	300,000	2,351,529	2,651,529	24	Non-Ad Valorem Revenues
1995 Five-Cent Local Option Gas Tax Bonds - Midpoint Bridge Corridor (Fund #230)	820,000	1,804,315	2,624,315	23	Five-Cent Local Option Gas Tax
Special Assessments for Special Improvements:					
MSBU's - Bank Loans for Whiskey Creek, South Pebble & Diplomat Parkway (Fund #260)	207,987	168,390	376,377	20	Special Assessments
MSBU Construction Bond Series 1990 (Fund #265)	0	133,006	133,006	varies	Special Assessments
MSBU Special Assessments (Fund #272)	10,000	2,135	12,135	varies	Special Assessments
MSBU Bonds, Series 1995 (Fund #280)	305,000	278,328	583,328	17	Special Assessments
Capital Revenue Bonds Series 1997B Bonita Beach Renourishment (Fund #290)	95,000	46,680	141,680	9	Special Assessments
TOTAL GOVERNMENTAL DEBT	<u>\$11,477,987</u>	<u>\$12,825,937</u>	24,303,924		
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FISCAL 1999 BUDGET

LEE COUNTY

EXISTING DEBT SERVICE-ENTERPRISE FY1998-99 (continued)

		<u>Principal</u>	<u>Interest</u>	<u>Total</u>	Years to Maturity FY98-99 (Inclusive)	Source of Funds		
<u>Uti</u>	lities Debt:							
	Lee County Water & Sewer Refunding Revenue Bonds Series 1993 (Fund #489/381)	3,010,000	964,294	3,974,294	12	Assessments, User Fees		
	1977 Ft. Myers Beach Sewer G.O. Plant & Major Transmission Lines (Fund #489/357)	460,000	223,675	683,675	7	User Fees	FI.	
	1978 S. Ft. Myers Sewer G.O. Transmission Lines & Pump Stations (Fund #489/359)	470,000	131,500	601,500	6	User Fees		
1	Water & Sewer DER Loan - Iona-McGregor Collection System (Fund #489/374)	421,053	284,504	705,557	15 ·	State Revolving Loan/Special Assessments/User Fees	FISCAL	
1	1991 Water & Sewer Refunding Bonds (Fund #489/371)	255,000	14,575	269,575	14	L .		
<u>So</u>	lid Waste:					E	RI	
	Solid Waste System Revenue Bonds - Series 1991A - 1991B, & 1995 (Fund #401/330)	5,115,000	12,907,513	18,022,513	16 18	Assessments, User Fees, and Utility Revenue	1999 BUDGET	
Tra	ansportation Debt:					•	7	
	Transportation Facilities (Fund #450/000) Construction of Sanibel High Span and Cape Coral Parallel Span	2,060,000	4,484,259	6,544,259	20	Bridge Tolls		
	1995 Transportation Facilities Revenue Bonds (Midpoint Bridge - Fund #450/300)	1,090,000	5,435,910	6,525,910	30	Bridge Tolls		
	TOTAL ENTERPRISE DEBT	\$12,881,053	\$24,446,230	\$37,327,283				
	TOTAL GOVERNMENTAL AND ENTERPRISE DEBT	<u>\$24,359,040</u>	\$ 37,272,167	<u>\$61,631,207</u>				

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EXISTING DEBT SERVICE-ENTERPRISE FY1998-99 (continued)

	<u>Principal</u>	Interest	<u>Total</u>	Years to Maturity FY97-98 (Inclusive)	Source of Funds
Other Long-Term Obligations					
Certificates of Participation, Series 1993 (Fund #220)	705,000	695,832	1,400,832	14	Transfer from General Fund
Certificates of Participation,					
Cape Coral Building (Fund #240)	245,000	246,985	491,985	13	Transfer from General Fund
Vehicle Maintenance (Fund #594/310)	220,000	169,675	389,675	13	Vehicle Maintenance Fees
TOTAL OTHER LONG-TERM OBLIGATIONS	\$1,170,000	\$1,112,492 	\$2,282,492		

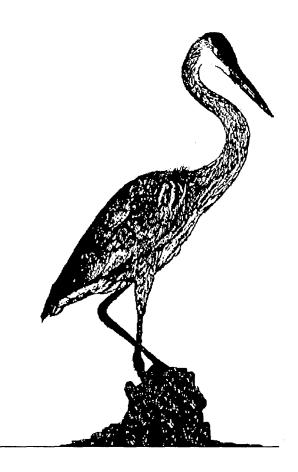
EXISTING

ANNUAL EXPENDITURES

	FY96-97 Actual	FY97-98 Estimated	FY98-99 Budget
TOTAL GOVERNMENTAL AND ENTERPRISE DEBT (PRINCIPAL & INTEREST) (7110; 7210)	60,588,776	62,102,692	61,631,207
TOTAL OTHER LONG-TERM OBLIGATIONS (PRINCIPAL & INTEREST) (7110; 7210)	2,494,177	2,292,511	2,282,492
OTHER DEBT SERVICE COST (7310)	49,821	62,873	80,870
RESERVE FOR DEBT SERVICE (9920)	12,183,043	21,645,075	45,492,366
RESERVE FOR FUTURE DEBT SERVICE (9921)	8,830,930	<u>15.138,368</u>	<u>16,175,635</u>
TOTAL DEBT COSTS	<u>\$84,146,747</u>	<u>\$101,241,519</u>	<u>\$125,662,570</u>

FISCAL 1999 BUDGET

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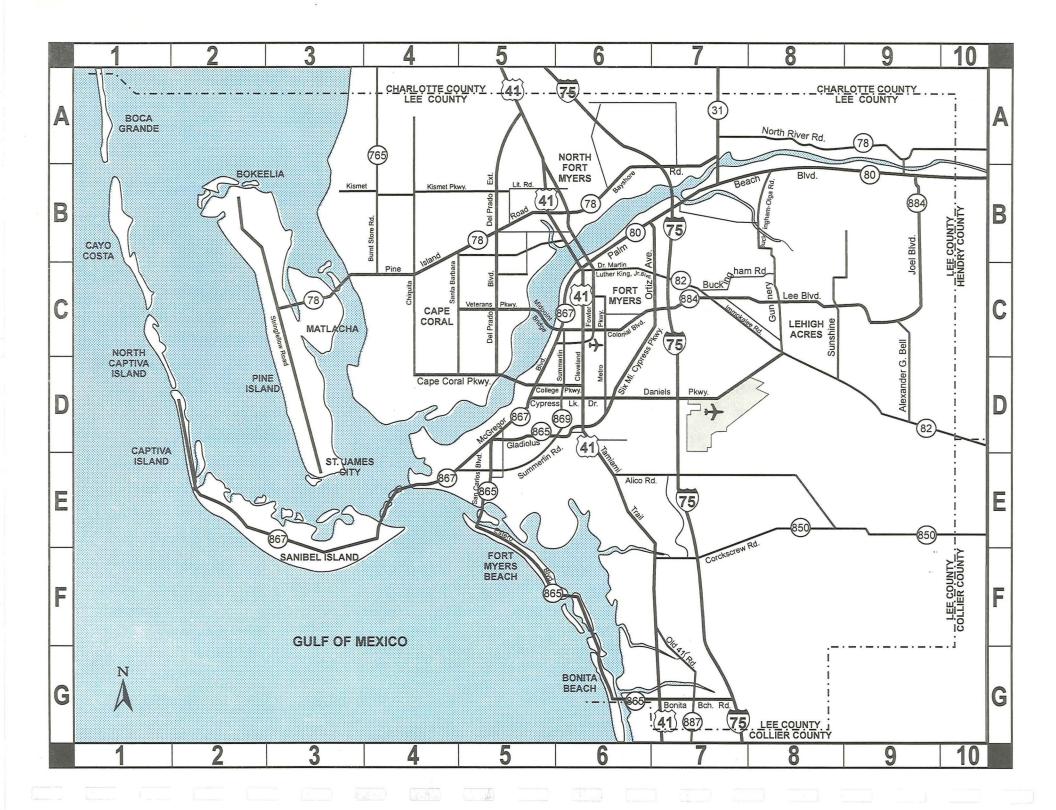




PROJECT REQUEST CATEGORY SUMMARY

CATEGORY	CIP BUDGET FY 99	CIP BUDGET FY 00	CIP BUDGET FY 01	CIP BUDGET FY 02	CIP BUDGET FY 03	CIP BUDGET FY 99 - 03	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COSTS*
GOVERNMENT FACILITIES	\$23,994,620	\$10,101,510	\$5,743,510	\$6,326,510 ·	\$2,844,510	\$49,010,660	\$8,939,020	\$74,152,855
MARINE SERVICES	730,000	735,000	740,000	745,000	750,000	3,700,000	3,750,000	9,348,517
MISCELLANEOUS PROJECTS	10,345,400	10,649,700	10,962,600	11,284,200	11,616,400	54,858,300	12,858,200	79,756,697
MSTBU RELATED	0	897,000	925,000	952,000	980,000	3,754,000	5,361,000	9,115,000
PARKS/RECREATION - COMMUNITY PARK RELATED	3,676,900	1,980,000	1,849,000	950,000	3,665,000	12,120,900	6,979,000	24,171,540
PARKS/RECREATION - REGIONAL PARK RELATED	1,660,000	1,185,500	1,273,000	1,217,000	1,237,000	6,072,500	1,000,000	12,105,688
PARKS/RECREATION - WATER ACCESS PROJECTS	2,379,300	1,943,000	1,959,000	1,970,000	1,970,000	10,221,300	9,910,000	23,401,075
COMMUNITY REDEVELOPMENT AGENCY	2,492,400	37,250	0	0	0	2,529,650	0	5,260,150
SOLID WASTE	0	2,000,000	1,650,000	9,500,000	0	13,150,000	26,000,000	39,600,000
TRANSPORTATION - MAJOR ROADS	10,748,800	15,062,000	23,276,000	11,930,000	20,590,000	81,606,800	35,403,000	133,619,885
TRANSPORTATION - MAJOR BRIDGES .	1,550,000	1,000,000	5,000,000	1,000,000	51,000,000	59,550,000	5,000,000	67,779,071
TRANSPORTATION - OTHER RELATED	7,677,000	6,186,000	6,748,000	6,777,000	6,821,000	34,209,000	33,562,000	109,618,949
UTILITIES - SEWER RELATED	10,100,000	6,000,000	4,220,000	23,230,000	840,000	44,390,000	12,850,000	66,623,854
UTILITIES - WATER RELATED	10,070,000	25,604,000	795,000	2,200,000	2,275,000	40,944,000	26,392,000	73,191,517
UTILITIES - JOINT PROJECTS	2,110,000	0	0	0	0	2,110,000	. 0	2,310,000
WATER RESOURCES	3,113,000	2,414,000	1,654,000	650,000	650,000	8,481,000	3,250,000	20,260,757
FY 99 - 2003 CIP	\$90,647,420	\$85,794,960	\$66,795,110	\$78,731,710	\$105,238,910	\$426,708,110	\$191,254,220	\$750,315,555
*Equals all prior year(s) expenditures plus current and future year	(s) budget.							

BUDDOC99\SUMMARY



FY99-03 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA MAP 20-Oct-98 COMP CURRENT CIP CIP CIP CIP CIP CIP CIP TOTAL REF PROJ PLAN FUND. BUDGET BUDGET BUDGET BUDGET BUDGET BUDGET BUDGET BUDGET PROJECTED CODE SRC. PROJECT NAME 98 FY 99 FY 00 FY 01 FY 02 FY 03 FY 99 - 03 YEARS 6-10 COST FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEE; LA = LIBRARY AD VALOREM; S = SPECIAL REVENUE; M=MSBU/TU; T = TDC

8624	ANIMAL CONTROL SHELTER		A,TBD	. 0	1,811,000	0	oʻ	0	0	1,811,000	. 0	1,811,00
	CAPE CORAL LIBRARY EXPANSION		LA	0	0	150,000	2,775,000	3,350,000	0	6,275,000	0	6,275,000
8700	CAPITALIZED BUILDING MAINTENANCE	NR3	Α	369,624	300,000	300,000	300,000	300,000	300,000	1,500,000	1,500,000	3,803,269
8632	CORRECTIONAL FACILITIES		D,G	6,605,876	15,900,000	0	0	0	0	15,900,000	o	22,736,875
8661	COUNTY WIDE FUEL FACILITIES	R1	Α	559,929	175,000	175,000	150,000	150,000	0	650,000	0	1,430,999
8639	COUNTY WIDE MODULAR FURNITURE	NR3	Α	0	100,000	50,000	50,000	50,000	50,000	300,000	250,000	550,000
3606	EAST COUNTY REGIONAL LIBRARY		LA	0	1,280,000	5,275,000	0	0	0	6,555,000	0	6,555,000
8994	800 MHZ UPGRADE PHASE I	NR1, 3	Α	2,412,214	1,794,510	1,794,510	1,794,510	1,794,510	1,794,510	8,972,550	3,589,020	14,973,784
8618	EOC DISPATCH AREA EXPANSION	NR1, 3	Α	0	750,000	0	0	0	0	750,000	0	750,000
3405	HIGHLANDS EAST DRAINAGE IMPROVEMENTS	NR1, 3	Α	0	200,000	0	0	0	0	200,000	0	200,000
8630	JUSTICE CENTER COURTROOM RENOVATIONS	NR3	Α	0	346,110	0	0	0	0	346,110	0	346,110
3605	MAIN LIBRARY PARK LOT EXPANSION	NR4	Α	0	65,000	0	0	0	0	65,000	0	65,000
8607	REMODELING PROJECTS	NR3	Α	817,870	825,000	400,000	400,000	400,000	400,000	2,425,000	2,000,000	7,930,825
8603	REROOFING PROJECTS (REPLACEMENTS)	NR3	Α	353,248	258,000	266,000	274,000	282,000	300,000	1,380,000	1,600,000	4,843,993
8619	VCB-EDO OFFICE BUILDING	NR5	A,S	0	190,000	1,691,000	0	0	0	1,881,000	0	1,881,000
				11,118,761	23,994,620	10,101,510	5,743,510	6,326,510	2,844,510	49,010,660	8,939,020	74,152,855
	GOVERNMENT FACILITIES-FY 98 BUDG	ET WITH	NO NEW				5,743,510	6,326,510	2,844,510	49,010,660	8,939,020	74,152,855
	GOVERNMENT FACILITIES-FY 98 BUDG	ET WITH	NO NEW				5,743,510	6,326,510	2,844,510	49,010,660	8,939,020	
3403	CJIS NETWORK/INFRASTRUCTURE EQUIPMENT			DOLLARS BUD	GETED IN FUTU	RE YEARS						514,172
3403 3404	CJIS NETWORK/INFRASTRUCTURE EQUIPMENT	NR	A	DOLLARS BUD 514,172	GETED IN FUTU	RE YEARS	0	0	0	0	0	514,172 1,250,000
	CJIS NETWORK/INFRASTRUCTURE EQUIPMENT COMPUTER AIDED DISPATCH COMPUTER UPGRADES	NR NR	A A	514,172 1,250,000	GETED IN FUTU 0 0	RE YEARS	0	0	0	0	0	514,172 1,250,000 300,000
3404	CJIS NETWORK/INFRASTRUCTURE EQUIPMENT COMPUTER AIDED DISPATCH COMPUTER UPGRADES PERMIT COMPUTER SOFTWARE	NR NR NR	A A A	514,172 1,250,000 300,000	GETED IN FUTU 0 0 0	0 0 0	0 0	0 0	0	0 0	0 0	514,172 1,250,000 300,000 953,065
3404 3402	CJIS NETWORK/INFRASTRUCTURE EQUIPMENT COMPUTER AIDED DISPATCH COMPUTER UPGRADES PERMIT COMPUTER SOFTWARE DCD PERSONAL COMPUTERS	NR NR NR NR	A A A	514,172 1,250,000 300,000 862,384	GETED IN FUTU 0 0 0 0	0 0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	514,172 1,250,000 300,000 953,065 244,998
3404 3402 3401	CJIS NETWORK/INFRASTRUCTURE EQUIPMENT COMPUTER AIDED DISPATCH COMPUTER UPGRADES PERMIT COMPUTER SOFTWARE DCD PERSONAL COMPUTERS DEMOLITION OF CODES & COMM DEV BUILDING	NR NR NR NR	A A A A	514,172 1,250,000 300,000 862,384 26,097	GETED IN FUTU 0 0 0 0 0	0 0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	514,172 1,250,000 300,000 953,065 244,999 75,000
3404 3402 3401 8623	CJIS NETWORK/INFRASTRUCTURE EQUIPMENT COMPUTER AIDED DISPATCH COMPUTER UPGRADES PERMIT COMPUTER SOFTWARE DCD PERSONAL COMPUTERS DEMOLITION OF CODES & COMM DEV BUILDING	NR NR NR NR	A A A A	514,172 1,250,000 300,000 862,384 26,097 75,000	GETED IN FUTU 0 0 0 0 0	RE YEARS 0 0 0 0 0 0	0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0	514,172 1,250,000 300,000 953,065 244,999 75,000 23,941
3404 3402 3401 8623 8625	CJIS NETWORK/INFRASTRUCTURE EQUIPMENT COMPUTER AIDED DISPATCH COMPUTER UPGRADES PERMIT COMPUTER SOFTWARE DCD PERSONAL COMPUTERS DEMOLITION OF CODES & COMM DEV BUILDING EMER OPER CTR ADD'L PKG AREA FIREARMS TRAINING FACILITY	NR NR NR NR NR	A A A A A	514,172 1,250,000 300,000 862,384 26,097 75,000 23,941	GETED IN FUTU 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0 0	0 0 0 0 0 0 0 0 0	514,17: 1,250,000 300,000 953,06: 244,99: 75,000 23,94:
3404 3402 3401 8623 8625 8687	CJIS NETWORK/INFRASTRUCTURE EQUIPMENT COMPUTER AIDED DISPATCH COMPUTER UPGRADES PERMIT COMPUTER SOFTWARE DCD PERSONAL COMPUTERS DEMOLITION OF CODES & COMM DEV BUILDING EMER OPER CTR ADD'L PKG AREA FIREARMS TRAINING FACILITY HUMAN SERVICES REMODELING	NR NR NR NR NR NR	A A A A A A	514,172 1,250,000 300,000 862,384 26,097 75,000 23,941 50,000	GETED IN FUTU 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0 0 0 0	514,17; 1,250,00 300,00 953,06; 244,99; 75,00 23,94; 50,000
3404 3402 3401 8623 8625 8687 8622	CJIS NETWORK/INFRASTRUCTURE EQUIPMENT COMPUTER AIDED DISPATCH COMPUTER UPGRADES PERMIT COMPUTER SOFTWARE DCD PERSONAL COMPUTERS DEMOLITION OF CODES & COMM DEV BUILDING EMER OPER CTR ADD'L PKG AREA FIREARMS TRAINING FACILITY HUMAN SERVICES REMODELING JAIL FIRE ALARM SYSTEM REPLACEMENT	NR NR NR NR NR NR	A A A A A A A	514,172 1,250,000 300,000 862,384 26,097 75,000 23,941 50,000 25,000	GETED IN FUTU 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	514,172 1,250,000 300,000 953,065 244,999 75,000 23,941 50,000 25,000
3404 3402 3401 8623 8687 8682 8682	CJIS NETWORKINFRASTRUCTURE EQUIPMENT COMPUTER AIDED DISPATCH COMPUTER UPGRADES PERMIT COMPUTER SOFTWARE DCD PERSONAL COMPUTERS DEMOLITION OF CODES & COMM DEV BUILDING EMER OPER CTR ADD'L PKG AREA FIREARMS TRAINING FACILITY HUMAN SERVICES REMODELING JAIL FIRE ALARM SYSTEM REPLACEMENT JUSTICE CENTER RENOVATIONS	NR NR NR NR NR NR NR NR	A A A A A A A A	514,172 1,250,000 300,000 862,384 26,097 75,000 23,941 50,000 25,000 250,000	GETED IN FUTU 0 0 0 0 0 0 0 0 0 0 0 0	RE YEARS 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	514,172 1,250,000 300,000 953,065 244,995 75,000 23,941 50,000 25,000 8,131,171
3404 3402 3401 8623 8625 8687 8622 8627	CJIS NETWORK/INFRASTRUCTURE EQUIPMENT COMPUTER AIDED DISPATCH COMPUTER UPGRADES PERMIT COMPUTER SOFTWARE DCD PERSONAL COMPUTERS DEMOLITION OF CODES & COMM DEV BUILDING EMER OPER CTR ADD'L PKG AREA FIREARMS TRAINING FACILITY HUMAN SERVICES REMODELING JAIL FIRE ALARM SYSTEM REPLACEMENT JUSTICE CENTER RENOVATIONS MAIN LIBRARY RENOVATION	NR NR NR NR NR NR NR NR	A A A A A A A A	514,172 1,250,000 300,000 862,384 26,097 75,000 23,941 50,000 25,000 250,000 486,363	GETED IN FUTU 0 0 0 0 0 0 0 0 0 0 0 0	RE YEARS 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	74,152,855 514,172 1,250,000 300,000 953,065 244,999 75,000 23,941 50,000 25,000 25,000 8,131,171 886,442 462,499
3404 3402 3401 8623 8625 8687 8622 8629 3604	CJIS NETWORK/INFRASTRUCTURE EQUIPMENT COMPUTER AIDED DISPATCH COMPUTER UPGRADES PERMIT COMPUTER SOFTWARE DCD PERSONAL COMPUTERS DEMOLITION OF CODES & COMM DEV BUILDING EMER OPER CTR ADD'L PKG AREA FIREARMS TRAINING FACILITY HUMAN SERVICES REMOBELING JAIL FIRE ALARM SYSTEM REPLACEMENT JUSTICE CENTER RENOVATIONS MAIN LIBRARY RENOVATION ORTIZ STOCKADE WATER MGMT	NR NR NR NR NR NR NR NR NR NR NR NR NR N	A A A A A A A A A A A	514,172 1,250,000 300,000 862,384 26,097 75,000 23,941 50,000 25,000 486,363 1,660	GETED IN FUTU 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	RE YEARS 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	514,172 1,250,000 300,000 953,065 244,999 75,000 23,941 50,000 250,000 8,131,171 886,442

^{*} Equals all prior year(s) expenditures plus current and future year(s) budget.

MAF		28-Oct-98	COMP		CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
REF	PROJ		PLAN	FUND.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
#	#	PROJECT NAME	CODE	SRC,	98	FY 99	FY 00	FY 01	FY 02	FY 03	FY 99 - 03	YEARS 6-10	cos™
	FUNDIN	IG SOURCE CODES: A = AD VALOREM; D = DEI	ST FINAN	CE; E = I	ENTERPRISE F	UND; G = GRANT; C	ST = GAS TAX;	I = IMPACT FE	ES; LA = LIBRA	RY AD VALOR	EM; M = MSBU/	TU; S = SPECIA	L; T = TDC

		MARINE SERVICES-FY 99 - 03 (INCL	UDES NEW PR	OJEC1	S AND FY 98 PROJ	ECTS WITH NEW	DOLLARS BU	JDGETED IN F	UTURE YEAR	S)			
cW	2903	BIP UNIDENTIFIED PROJECTS	R	G	1,818,742	230,000	235,000	240,000	245,000	250,000	1,200,000	1,250,000	4,335,964
cw	2916	WCIND UNIDENTIFIED PROJECTS	NR 1, 3	G	12,553	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	5,012,553
					1,831,295	730,000	735,000	740,000	745,000	750,000	3,700,000	3,750,000	9,348,517

12	ART, REEF DEVEL AND RENOURISH	R	A,G	30.000	0	0	0	0	0	0	0	115,508
90	BOAT RAMP - PINE ISLAND	F	A	3,527	0	0	0	Ð	0	0	0	147,069
05	ESTERO BAY TRIB. MARKERS	F	Α	203,526	0	o	0	0	0	0	0	346,520
31	ESTERO RIVER CLEANING AND SNAGGING		Α	85,000	0	O	0	o	0	0	0	85,000
28	FDEP ARTIFICIAL REEF GRANT			30,000	0	0	0	0	0	o	0	30,000
96	FDEP DERELICT VESSEL REMOV		G	42,691	0	o	0	o	0	0	0	42,691
15	MANATEE AWARENESS FACILITIES	R	Α	31,847	0	0	0	0	0	. 0	0	124,998
04	MARINE SANITATION	F	Α	1,966	0	o	0	0	0	0	0	143,722
19	ORANGE RIVER SNAGGING		A	50,000	0	0	0	0	0	0	0	50,000
66	QUANTIFY SHORELINE CHANGES		т	41,972	0	0	0	0	0	o	0	83,998
98	W-BOATING EDUCATION CENTER L-108		G	30,000	0	0	0	0	0	C	0	30,000
05	W-CAPE CORAL ESUARINE ECOLOGY L-115		G	7,072	0	0	o	0	0	0	0	7,072
69	W-CHANNEL MAINTENANCE FY96 L-81		G	57,266	0	0	0	o	0	0	0	69,999
97	W-DERELICT VESSEL REMOVAL L107		G	50,000	0	0	0	0	0	0	0	50,000
88	W-DERELICT VESSEL REMOVAL 97		G	28,867	0	0	0	0	0	0	0	39,999
93	W-FORT MYERS MARINE ENFORCEMENT		G	9,250	0	0	0	o	0	0	0	9,250
04	W-FRESHWATER FLORA & FAUNA L-114		G	4,500	0	0	0	0	0	0	0	4,500
67	W-MANATEE SIGNAGE L-80		G	23,349	0	0	0	0	0	0	0	29,999
70	W-MANATEE EDUCATION PROGRAM - CAL L-83		G	12,250	0	0	o,	0	0	0	0	29,700
01	W-MARINE BIOLOGY CURRICULUM L-111		G	5,175	0	0	0	0	0	0	0	5,175
00	W-MARINE ENFORCEMENT L-110		G	80,900	0	0	0	0	0	0	0	80,900
95	W-NAV IMPROVEMENT 97		G	77,303	0	0	0	o	0	0	0	79,999
90	W-OBSTRUCTION REM-FM 97		G	24,288	0	0	0	0	0	0	0	96,999
03	W-OSTEGO BAY FOUNDATION		G	4,000	0	0	0	0	0	0	0	4,000
99	W-SANIBEL/CAPTIVA PWR SQUADRON L-109		G	2,300	0	0	. 0	0	0	0	0	2,300
06	W-SHERIFF'S MARINE PATROL L-116		G	50,000	0	0	0	0	0	O	0	50,000
02	W-TURTLE TIME POSTER L-112		G	3,500	o	a	0	0	0	a	0	3,500

^{*} Equals all prior year(s) expenditures plus current and future year(s) budget.

13,843,146

14,268,354

0

51,000

0999

8830

FY 99-03 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA COMP CURRENT CIP CIP CIP CIP MAP 12-Nov-98 CIP CIP CIP TOTAL PLAN REF PROJ FUND. BUDGET BUDGET BUDGET BUDGET BUDGET BUDGET BUDGET BUDGET PROJECTED CODE SRC. FY 00 FY 03 PROJECT NAME FY 02 FY 99 - 03 YEARS 6-10 FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; M = MSBU/TU; S = SPECIAL; T = TDC MISCELLANEOUS PROJECTS-FY 99 - 03 (INCLUDES NEW PROJECTS AND FY 98 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS) CONSERVATION 2020 NR3 10,487,455 9,108,360 9,382,230 9,663,840 9,953,280 10,252,260 48,359,970 10,559,880 69,407,305 NR3 1,054,248 1,012,040 1,042,470 1,073,760 5,373,330 CONSERVATION 2020 LAND MANAGEMENT 1,105,920 1,139,140 1,173,320 7,600,898 SALE OF SURPLUS LANDS NR5 409,173 225,000 225,000 225,000 225,000 225,000 1,125,000 2,748,494 CW 8617 1,125,000 11,950,876 10,649,700 10,345,400 10,962,600 11,284,200 11,616,400 54,858,300 12,858,200 79,756,697 MISCELLANEOUS PROJECTS-FY 98 BUDGET WITH NO NEW DOLLARS BUDGETED IN FUTURE YEARS 9002 AFFORDABLE HOUSING 4,596 25,078 8576 EAGLE NESTING SITES 40,444 374,208

0

0

68,610

51,000

160,054

T&T DEVELOPMENT SENSITIVE LAND ACQ

FLINT PEN ACQUISITION

^{*} Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 1999 BUDGET FINAL

FY 99-03 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP		28-Oct-98	сомр		CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
REF	PROJ		PLAN	FUND.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
#	#	PROJECT NAME	CODE	SRC.	98	FY 99	FY 00	FY 01	FY 02	FY 03	FY 99 - 03	YEARS 6-10	cost*
	FUNDIN	IG SOURCE CODES: A = AD VALOREM; D = DEE	T FINAN	CE; E = 6	ENTERPRISE F	UND; G = GRANT; C	T = GAS TAX;	I = IMPACT FE	ES; LA = LIBRA	RY AD VALORE	M; M = MSBU/	TU; S = SPECIA	L; T = TDC

MSTU/BU RELATED-FY 99 - 03 (INCLUE	DES NEW PR	OJECT	S AND FY 98 PROJECTS	WITH NEW	DOLLARS BU	DGETED IN FL	ITURE YEARS)			
STORMWATER MSTU IMPROV-DISTRICT 1	F1, 3	М	0	0	163,000	168,000	173,000	178,000	682,000	972,000	1,654,000
STORMWATER MSTU IMPROV-DISTRICT 2	F1, 3	М	0	0	15,000	15,000	16,000	16,000	62,000	89,000	151,000
STORMWATER MSTU IMPROV-DISTRICT 3	F1, 3	M	0	0	102,000	105,000	108,000	111,000	426,000	609,000	1,035,000
STORMWATER MSTU IMPROV-DISTRICT 4	F1, 3	М	0	0	332,000	342,000	352,000	363,000	1,389,000	1,982,000	3,371,000
STORMWATER MSTU IMPROV-DISTRICT 5	F1, 3	М	0	0	45,000	47,000	48,000	49,000	189,000	271,000	460,000
STORMWATER MSTU IMPROV-DISTRICT 6	F1, 3	M	0	0	240,000	248,000	255,000	263,000	1,006,000	1,438,000	2,444,000
			0	0	897,000	925,000	952,000	980,000	3,754,000	5,361,000	9,115,000

MSTU/BU RELATED-FY 98 BUDGET WITH NO NEW DOLLARS BUDGETED IN FUTURE YEARS

NONE

^{*} Equals all prior year(s) expenditures plus current and future year(s) budget.

24,171,540

6,979,000

1,980,000

1,849,000

950,000

3,665,000

12,120,900

3.676,900

3,205,335

D9

MAP		28-Oct-98	COMP		CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
REF	PROJ		PLAN	FUND.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
#	#	PROJECT NAME	CODE	SRC.	98	FY 99	FY 00	FY 01	FY 02	FY 03	FY 99 - 03	YEARS 6-10	COST*
	FUNDIN	IG SOURCE CODES: A = AD VALOREM; D = DE	BT FINAN	CE; E = E	NTERPRISE FU	IND; G = GRANT;	GT = GAS TAX	I = IMPACT FE	E; LA = LIBRA	RY AD VALORE	M; S = SPECIA	L REVENUE; M	=MSBU/TU; T =

	COMMUNITY PARKS-FY 98 BUDGET WITH	NO NE	W DOLLA	RS BUDGETED IN	FUTURE YEAR	s						
1807	BAYSHORE SOCCER	NR5	1-2	370,203	0	0	0	0	o	О	0	571,889
1881	BLEACHER REPLACEMENT - BROOKS PARK	NR	Α	80,000	0	0	0	0	0	0	0	80,000
1619	BONITA SPRINGS REC CENTER EXPANSION	NR	1-8	38,159	0	0	0	0	0	0	0	2,191,675
1710	BUCKINGHAM COMMUNITY PARK AUTOMATION	F5	11,3	91,368	0	0	0	0	0	0	0	99,999
1882	BUCKINGHAM COM PK BLEACHER COVERS	NR	11,3	40,000	0	0	0	0	0	0	0	40,000
8670	CHEMICAL STORAGE FACILITIES	NR	Α	50,000	0	0	0	0	0	0	0	50,020
1651	COMM. PK CONCESSION BLDGS.	NR	Α	168,596	0	0	0	0	0	0	0	626,273
1634	GATEWAY COMMUNITY PARK	NR	1-9	800,000	0	0			0	0		800,000
1725	LAKES PARK OBSERVATION TOWER DISASSEMBLE	NR	Α	20,000	0	0	0	0	0	0	0	20,000
1631	NORTH FT. MYERS COMM. PARK	R	1-5	60,000	0	0	0	۰ 0	0	0	0	4,271,879
1714	NFM COMMUNITY PARK AUTOMATION	F5	1	68,365	0	0	0	0	0	0	0	77,055
1604	OLD BONITA DEPOT DEVELOPMENT	NR	1-8	137,994	0	0	0	0	0	0	0	236,063
1729	RUTENBERG SEWER LINES	NR	Α	32,885	0	0	0	0	0	0	0	32,885
1638	SANIBEL/CAPTIVA PARK IMPROVEMENTS	NR	1-6	12,500	0	0	0	0	0	0	0	14,498
1831	TERRY PARK DRAINAGE	NR	Α	150,000	0	0	0	0	0	0	0	150,000
			_	2,120,070	0	0	0	0	0	0	0	9,262,236

^{*} Equals all prior year(s) expenditures plus current and future year(s) budget.

6,570,866

E-31

		FY99-	-03 CA	PITAL	_ IMPROVE	MENT PRO	GRAM - L	EE COUN	TY, FLORI	DA			
MAP	\Box	28-Oct-98	COMP		CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
REF	PROJ		PLAN	FUND.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTE
#	#	PROJECT NAME	CODE	SRC.	98	FY 99	FY 00	FY 01	FY 02	FY 03	FY 99 - 03	YEARS 6-10	COST*
	FUNDING	G SOURCE CODES: A = AD VALOREM; D = DEB	T FINAN	CE; E = E	NTERPRISE FUN	ID; G = GRANT;	GT = GAS TAX	I = IMPACT FE	E; LA = LIBRA	RY AD VALORE	EM; S = SPECIA	AL REVENUE; N	I=MSBU/TU; 1
		REGIONAL PARKS-FY 99 - 03 (INCLUDES	NEW P	ROJECTS	S AND FY 98 PR	OJECTS WITH	NEW DOLLAF	RS BUDGETE	O IN FUTURE Y	(EARS)			
A8	1789	CALOOSAHATCHEE REG. PARK-LIMITED	NR5	I-R	1,674,023	100,000	75,000	50,000	0	0	225,000	0	3,288,209
CW	1673	CARL MATCHING FUNDS	NR3	Α	312,049	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,645,99
Ç6	1739	DeLEON REGIONAL PARK		I-R	500,000	500,000	0	0	0	0	500,000	0	1,000,000
	1730	FIFTY METER POOL	NR5	I-R	0	690,000	883,000	928,000	997,000	1,017,000	4,515,000	0	4,515,00
E6	1731	LAKES PARK WATER FEATURE	NR5	I-R	0	150,000	0	0	0	0	150,000	0	150,00
B2		RANDELL RESEARCH CENTER OFF-SITE FACILITY	R	G	0	0	7,500	75,000	0	0	82,500	0	82,500
D6	1738	STADIUM MAINTENANCE	NR	T	100,000	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,200,000
D6	1734	STADIUM R&R	F	S,A	23,009	20,000	20,000	20,000	20,000	20,000	100,000	0	223,981
					2,609,081	1,660,000	1,185,500	1,273,000	1,217,000	1,237,000	6,572,500	1,000,000	12,105,688
		REGIONAL PARKS-FY 98 BUDGET WITH I	NO NEW	DOLLA	RS BUDGETED	IN FUTURE YE	ARS						
	1996	BOWDITCH POINT PARKING LOT	NR	Α	158,000	0	0	0	0	0	0	0	158,000
	1632	MANATEE PARK	NR	^T	71,136	0	0	0	0	0	0	0	1,114,709
	1689	BOWMAN'S BEACH ACQUISITION	NR	1-6	300,000	0	0	0	0	0	0	0	300,000
	1622	SIX MILE CYPRESS MANAGEMENT	NR	Α	10,000	0	0	0	0	0	0	0	739,782
	8577	MITIGATION PARKS	NR	A,I,G	488,159	0	0	0	0	0	0	0	2,438,825
	1678	SIX MILE CYPRESS PURCHASE	R	S,A,I	280,572	0	0	0	0	0	0	0	1,819,550

1,307,867

^{*} Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 1999 BUDGET

FY	99-03	CAPITAL	IMPROVEMENT	PROGRAM - L	EE COUNTY.	FLORIDA

MAP			28-Oct-98 CO	MP	CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
REF	PROJ		PL.	AN FUND.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
#	#	PROJECT NAME	co	DE SRC.	98	FY 99	FY 00	FY 01	FY 02	FY 03	FY 99 - 03	YEARS 6-10	COST*

FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEE; LA = LIBRARY AD VALOREM; S = SPECIAL REVENUE; M=MSBU/TU; T =

				4,143,982	0	0	0	0	0	0	0	8.517.341
1643	TURNER BEACH IMPROVEMENTS	NR	T	339,068	0	0	0	0	0	0	0	370,533
1660	SANIBEL LIGHTHOUSE IMPROVE./BOARDWALK	NR	Т	132,519	0	О	0	0	0	0	0	213,999

^{*} Equals all prior year(s) expenditures plus current and future year(s) budget.

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101,384

5,000

41,400

145,000

101,384

5,000

41,400

145,000

FY 99-03 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

9137

9139

9138

9142

NFM BUSINESS INCENTIVES

NFM PREDEV PACKAGING

NFM PROJECT ADVANCE

NFM PLANNING

MAP		20-Oct-98	COMP		CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
REF	PROJ		PLAN	FUND.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
#	#	PROJECT NAME	CODE	SRC.	98	FY 99	FY 00	FY 01	FY 02	FY 03	FY 99 - 03	YEARS 6-10	COST*
	FUNDIN	G SOURCE CODES: A = AD VALOREM; D = DEB	T FINANC	E; E = E	NTERPRISE FU	IND; G = GRANT; G1	= GAS TAX; 1	= IMPACT FEES	; LA = LIBRARY	AD VALOREM	; M = MSBU/TU;	S = SPECIAL;	r = TDC

	COMMUNITY REDEVELOPMENT AGENCY PRO	JECTS-FY 98 BUDGET WITH NO N	IEW DOLLARS BU	JDGETED IN F	UTURE YEAR	S	***			
9143	NFM SIGNS .	40,000	0	ο,	0	0	. 0	0	0	40,000
9140	NFM STOREFRONT GRANTS	224,300	0	0	·o	0	0	0	0	224,300
9203	SCI PLANNING	5,000	0	0	0	0	0	0	0	5,000
9240	SR80 BUSINESS INCENTIVES	100,000	0	0	0	0	0	0	0	100,000
9241	SR80 PLANNING PROJECTS	150,000	0	0	0	0	0	0	0	150,000
9238	SR80 STOREFRONT GRANTS	102,000	0	0	0	0	0	0	0	102,000
9243	SR80 STREETSCAPE	150,000	0	0	0	0	0	0	0	150,000
9231	SR80 STREETSCAPE MATCH	20,000	0	0	0	0	0	0	0	20,000
		2,262,455	0	0	0	0	0	0	0	2,262,455

^{*} Equals all prior year(s) expenditures plus current and future year(s) budget.

MAP		21-Oct-98	COMP		CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
REF	PROJ		PLAN	FUND.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
#	#	PROJECT NAME	CODE	SRC.	98	FY 99	FY 00	FY 01	FY 02	FY 03	FY 99 - 03	YEARS 6-10	COST*
	FUNDIN	G SOURCE CODES: A = AD VALOREM; D = DEB	T FINANC	E; E = E	NTERPRISE FU	IND; G = GRANT; GT	= GAS TAX; I:	= IMPACT FEES	; LA = LIBRARY	AD VALOREM	; M = MSBU/TU:	S = SPECIAL:	T = TDC

		SOLID WASTE-FY 99 - 03 (INCLUDES NE	W PROJE	CTS AND I	FY 98 PROJECTS	WITH NEW DOLL	ARS BUDGET	ED IN FUTURE	E YEARS)				
		•			•								
TBD 0	952	HORTICULTURE PROCESSING FACILITY		Ε	450,000	0	0	150,000	0	0	150,000	0	600,000
TBD		LEE COUNTY TRANSFER STATIONS (4)	R	E	0	0	1,000,000	0	0	0	1,000,000	2,000,000	3,000,000
0C		LEE HENDRY LANDFILL PHASE II		D,E	0	0	0	1,500,000	9,500,000	. 0	11,000,000	0	11,000,000
C7		SOLID WASTE PROCESSING EQUIPMENT	R	D,E	. 0	0	1,000,000	0	0	0	1,000,000	24,000,000	25,000,000
						0	2,000,000	1,650,000	9,500,000	0	13,150,000	26,000,000	39,600,000

	SOLID WASTE-FY 98 BUDGET WITH NO N	NEW DOL	LARS BU	DGETED IN FUT	URE YEARS							
0919	CHURCH ROAD EXTENSION	R	E	3,100,000	0		0	. 0	0	. 0	0	3,100,000
4040	GIS/SURVEY CONTROL		E	600,000	0	0	0	0	0	0	0	600,000
0953	HOUSEHOLD HAZARDOUS WASTE FACILITY		Ε	130,000	0	0	0	0	0	0	0	130,000
0918	LANDFILL GAS PROJECT	NR	E	600,000	O	0	0	0	o	0	0	600,000
0916	SOLID WASTE SANITARY LAND	R	D,E	1,700,803	0	0	0	0	0	0	0	21,149,999
			_	6,130,803	D	0	0	0	0	0	0	25,579,999

^{*} Equals all prior year(s) expenditures plus current and future year(s) budget.

		FY 99	9-03 C	APITA	L IMPRO\	/EMENT PRO	GRAM - LE	E COUNT	Y, FLORIC)A			
		20-Oct-98	COMP		CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
PRO	ROJ	Į	PLAN	FUND.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
#	#	PROJECT NAME	CODE	SRC.	98	FY 99	FY 00	FY 01	FY 02	FY 03	FY 99 - 03	YEARS 6-10	cost*
FUN	INDING	SOURCE CODES: A = AD VALOREM; D = DEB	T FINANC	CE; E = E	NTERPRISE FU	IND; G = GRANT; GT	= GAS TAX; I=	IMPACT FEES	; LA = LIBRARY	AD VALOREM	; M = MSBU/TU	S = SPECIAL;	T = TDC
		ROADS-FY 99 - 03 (INCLUDES NEW PROJE	CTS AN	ID FY 98	PROJECTS W	ITH NEW DOLLARS	BUDGETED IN	FUTURE YEA	RS)				
403	030	ALICO RD MULTILANING	• R	GT,I	10,071,067	4,302,800	. 0	0	0 -	0	4,302,800	0	14,475,000
	044	BONITA BEACH RD. WIDENING & RESURFACING	R	GT,I-8	581,000	0	4,326,000	0	0	0	4,326,000	0	4,907,000
	601	BURNT STORE ROAD EXT.	R	E	600,000	1.000,000	0	0	0	0	1,000,000	5,000,000	6,735,885
-	020	BUS US 41 (SR 739) FOUR LANES	R	GT.I-2	10,000	0	493,000	4,959,000	0	0	5,452,000	0,000,000	6,252,000
	054	COLONIAL BLVD/I75 TO SR82	R	1-1	0	230,000	0	0	0	0	230,000	2,930,000	3,160,000
400	.004	CYPRESS LAKE DRIVE WIDENING	R	1	0	200,000	1,175,000	1,030,000	0	0	2,205,000	2,550,000	2,205,000
404	013	DEL PRADO EXTENSION/MELLO DRIVE	R	GT .	2,443,723	1,329,000	1,175,000	0	0	0	1,329,000	0	4,050,000
	055	GUNNERY ROAD/SR82 TO LEE BLVD	R	1-3	2,440,720	460,000	210,000	Ū	Ū	190,000	860,000	3,095,000	3,955,000
	1060	IMPERIAL STREET	R	1-8	0	130,000	320,000	1,100,000	0	190,000	1,550,000	0,093,090	1,550,000
	1057	LEE BLVD 4 LN/HOMESTEAD-LEELAND HEIGHTS	R	1-3	0	150,000	1,490,000	1,100,000	0	0	1,640,000	0	1,640,000
	1057	LEELAND HEIGHTS BOULEVARD WIDENING	R	1-3 1-3	0	500,000	1,490,000	0	0	0	500,000	0	
			NR4	1-3 1-8	0	·	2,800,000	0	0	0		•	500,000
	1056	LIVINGSTON/IMPERIAL CONNECTION	NK4		0	400,000	2,800,000	0	-		3,200,000	0	3,200,000
405	1059	PLANTATION ROAD EXTENSION	_	1-4	-	705,000	0	•	0	0	705,000	0	705,000
		PONDELLA RD WIDENING, WEST	R	I,GT	0	•	-	2,820,000	0	0	2,820,000	0	2,820,000
707	077	SUMMERLIN RD BOYSCOUT-UNIVERSITY	Ŕ	GT,I-6	0	0	0	1,447,000	1,300,000	0	2,747,000	11,968,000	14,715,000
		SUMMERLIN @ BASS ROAD TO GLADIOLUS		I-4	0	0	0	280,000	0	0	280,000	1,245,000	1,525,000
604	041	SUMMERLIN/PINE RIDGE INTERSECTION	NR 1, 4	I-6	0	150,000	0	0	0	0	150,000	0	150,000
		SUMMERLIN @ SAN CARLOS - BASS ROAD	R	GT	0	0	405,000	0	0	0	405,000	2,055,000	2,460,000
	1053	THREE OAKS PKWY EXTENSION, NORTH	R	D,I–4	600,000	100,000	2,470,000	6,700,000	0	0	9,270,000	0	9,870,000
404	1043	THREE OAKS PKWY EXTENSION, SOUTH	R	I-4,I-8	1,000,000	525,000	525,000	0	7,890,000	8,300,000	17,240,000	0	18,240,000
		THREE OAKS PKWY WIDENING	5	1-4	0	0	0	0	990,000	8,010,000	9,000,000	0	9,000,000
406	1062	TREELINE AVE-S AIRPORT ENTR/ DANIELS PKWY	R	GT, D	0	592,000	848,000	4,100,000	0	0	5,540,000	0	5,540,000
		TREELINE EXT NORTH/DANIELS-COLONIAL	NR4	ı	0	0	0	0	0	1,270,000	1,270,000	9,110,000	10,380,000
406	1061	VANDERBILT DRIVE/WOODS EDGE-BONITA BCH	R	1-8	0	175,000	0	0	0	0	175,000	0	175,000
		WEST TERRY STREET WIDENING	R	I-8	0	0	0	840,000	1,750,000	2,820,000	5,410,000		5,410,000
					5,234,723	10,748,800	15,062,000	23,276,000	11,930,000	20,590,000	81,606,800	35,403,000	133,619,885
		ROADS-FY 98 BUDGET WITH NO NEW DOI	LLARS E	BUDGET	ED IN FUTURE	YEARS							
400	1003	BONITA BCH, RD, PH, II	R	GT,I	5,053,893	0	0	0	0	0	0	0	16,404,081
	5546	BONITA BEACH/IMPERIAL INTERSECT		•	2,332	0	0	0	0	0	0	0	2,332
				GT.I	·	0	0	0	0	0	0	-	2,766,574
						0	0	0	0	0	0		135,824
						ū	-	-	n	•	0	•	26,455
654 481 674		BONITA BCH. RD. PH. II			5,053,893	0 0 0	0	0	0	0	0		-

REF

PROJ

6646

SUMMERLIN/JOHN MORRIS ROAD LIGHTS

L	# #	PROJECT NAME	CODE	SRC.	98	FY 99	FY 00	FY 01	FY 02	FY 03	FY 99 - 03	YEARS 6-10	COST*
L	FUND	ING SOURCE CODES: A = AD VALOREM; D = DEB	T FINAN	CE; E = EN	ITERPRISE FUN	ID; G = GRANT; G	T = GAS TAX; I	= IMPACT FEES	; LA = LIBRAR	Y AD VALOREM	ı; M = MSBU/TU	; S = SPECIAL;	T = TDC
		ROADS-FY 98 BUDGET WITH NO NEW DOL	LARS	BUDGETE	D IN FUTURE Y	'EARS							
	4049	COLONIAL WIDE, EVANS - METRO		GT.	1,040,000	. 0	0	0	0	0.	0	Q	1,110,681
	6651	COLONIAL BOULEVARD/US 41	R	GT,D	7,004,524	0	0	0	0	0	0	O	34,410,842
	4722	CORKSCREW/US41 IMPROVEMENTS EAST		GT,I	3,719,938	0	0	0	0	0	0	0	3,719,938
	4050	CRYSTAL DRIVE EXTENSION		I-4	410,000	0	0	0	0	0	0	0	411,130
	6643	CYPRESS LAKE @ MCGREGOR		GT	15,604	0	0	0	0	0	0	0	15,604
	4653	DANIELS PKWAY EXTENSION PHASE II	F	GT,I	8,349,029	0	0	0	0	0	0	0	16,601,626
	4019	DANLEY ROAD EXT. TO METRO PARKWAY	F	GT	72,702	0	0	0	0	0	0	0	1,427,582
	6650	DEL PRADO/MIDPOINT INTERCHANGE	R	GT,D	1,000,355	0	0	0	0	0	0	0	17,917,769
	6042	GLADIOLUS/HAGIE DR INTERSECTION		GT	63,000	0	0	0	0	0	0	0	63,000
	4752	GLADIOLUS DR. 6 LN. US41-WINKLER	R	GT,I,D	774,065	0	0	0	0	0	0	0	13,477,862
	6654	HEIGHTS ELEMENTARY/GLADIOLUS RD		GT	60,000	0	0	0	0	0	0	0	60,000
ŧ	6641	HOMESTEAD/ALABAMA INTERSECT		GT	14,233	0	0	0	0	0	. О	0	14,406
	6616	INT IMPROV GUNNERY CURVE		GT	221,306	0	0	0	0	0	0	0	260,318
	6043	175/BONITA BEACH RD SIGNAL		GT	19,000	0	0	0	0	0	0	0	19,000
ì	6640	ISLAND PARK & ROUTE 41 INT		GT	1,683	0	0	0	0	0	0	0	50,247
)	4041	JOEL BOULEVARD ADVANCE ROW ACQUISITION	F4	GT	663,726	0	0	0	0	0	0	0	700,114
	6617	LED CONVERSION TRAFFIC LIGHT		GT	13,128	0	0	0	0	0	0	0	420,182
ĺ	4052	LEE BLVD CULVERT CROSSINGS		GT	250,000	0	0	0	0	0	0	0	308,672
į	4028	LEE BLVD. 4LN / SUNNILAND - HOMESTEAD BLVD	R	GT-I3	3,559,370	0	0	0	0	0	0	0	6,711,455
	4026	LEE BLVD. 4LN/ IMMOKALEE RD - LEE ST	R	GT,I-3	1,408,953	0	0	0	0	0	0	0	6,142,259
	4027	LEE BLVD 4LN/ LEE/SUNNILAND	R	GT,I-3	3,175,373	0	0	0	0	0	0	0	5,433,152
	4034	MIDPOINT CORRIDOR WLY EXTENSION II		GT	3,251,880	0	0	0	0	0	0	0	6,255,917
	4017	MIDPOINT CORRIDOR, W~ TO SANTA BARBARA	R	GT,D	2,250,576	0	0	0	0	0	0	0	27,195,921
	6824	SIGNAL - NE CONNECTOR		GT	120,000	0	0	0	0	0	0	0	197,415
	4042	OLD SLATER ROAD REALIGNMENT		GT	75,000	0	0	0	0	0	0	0	75,000
	4016	PAGE FIELD CONNECTOR	R	GT,D,I	52,244	0	0	0	0	0	0	0	6,909,483
	4748	PINE RIDGE RD		GT	9,500	0	0	0	0	0	0	0	25,686
	4023	PLANTATION ROAD RECONSTRUCTION	F	GT	582,026	0	0	0	0	0	0	0	1,597,116
	4656	PONDELLA RD WIDENING	R	GT,D,I	540,425	0	0	. 0	0	0	0	0	9,517,230
	6644	STRINGFELLOW ROAD IMPROVEMENTS		GT	500,000	0	0	0	0	0	0	0	500,000
	6637	SUMMERLIN @ GLADIOLUS		I-417	6,467	0		0	0	0	0	0	6,467
	6638	SUMMERLIN @ SAN CARLOS		I-417	14,544	0	0	0	0	0	0	0	14,544
	6639	SUMMERLIN @ WINKLER		I-417	10,816	0	0	0	0	0	0	0	10,816
	6647	SUMMERLIN/BASS LEFT TURN		GT	45,000	0	0	0	0	0	0	0	45,000

CIP

BUDGET

CIP

BUDGET

CIP

BUDGET

CIP

BUDGET

CIP

BUDGET

CIP

BUDGET

CIP

BUDGET

TOTAL

PROJECTED

20-Oct-98

COMP

PLAN

FUND.

1-417,6

26,250

CURRENT

BUDGET

26,250

MAP		20-Oct-98	СОМР		CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
REF	PROJ		PLAN	FUND.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
#	#	PROJECT NAME	CODE	SRC.	98	FY 99	FY 00	FY 01	FY 02	FY 03	FY 99 - 03	YEARS 6-10	COST*
	FUNDIN	IG SOURCE CODES: A = AD VALOREM; D = DEB	T FINANC	E; E = E	NTERPRISE FU	IND; G = GRANT; GT	F = GAS TAX; I	= IMPACT FEES	; LA = LIBRARY	AD VALOREM	; M = MSBU/TU;	S = SPECIAL; 1	T = TDC

	ROADS-FY 98 BUDGET WITH NO NEW DO	LLARS BUDGETE	D IN FUTURE YE	ARS							
6501	SUMMERLIN/JOHN MORRIS SIGNAL	GT	25,403	0	0	0	0	0	0	0	25,403
4039	AIRPORT PARKING LOT	GT	12,615	0	0	0	0	0	0	0	125,629
4029	TREELINE/UNIVERSITY	S,A	1,302,499	0	0	0	0	0	0	0	11,177,721
6645	US 41/BONITA BAY	GT	71,088	0	0	0	0	0	0	0	71,088
6744	US 41/BONITA BEACH RD	GT	5,030	0	0	0	0	0	ο .	0	79,679
6642	US 41/LITTLETON INTERSECTION	GT	19,873	0	0	0	0	0	0	0	32,176
6653	US 41/WILLIAMS ROAD SIGNAL	GT	102,270	0	0	0	0	0	0	0	102,270
4047	WEST TERRY STREET FOUR LANING	I-8	647,461	0	0	0	0	0	0	0	647,461
		_	46,653,190	0	0	0	0	0 .	0	0	193,249,377

^{*} Equals all prior year(s) expenditures plus current and future year(s) budget.

0

128,783,781

FY 99-03 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP		20-Oct-98	СОМР		CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
REF	PROJ		PLAN	FUND.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
#	#	PROJECT NAME	CODE	SRC.	98	FY 99	FY 00	FY 01	FY 02	FY 03	FY 99 - 03	YEARS 6-10	cosr•
	FUNDIN	G SOURCE CODES: A = AD VALOREM; D = DEB	T FINANC	E; E=E	NTERPRISE FU	ND; G=GRANT; GT	r = GAS TAX; I	= IMPACT FEES	; LA = LIBRAR	AD VALOREM	; M = MSBU/TU;	S = SPECIAL; 1	r = TDC

		BRIDGES-FY 99 - 03 (INCLUDES NEW PR	OJECTS A	ND FY 98	PROJECTS WITH	NEW DOLLARS	BUDGETED IN	I FUTURE YEA	RS)				
cw	5714	MASTER BRIDGE PROJECT	NR 1,3	GT	907,330	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	6,580,085
E4	5807	SANIBEL BR. & CAUSEWAY, R&R PROGRAM	R	s	561,267	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	6,648,986
E4	5814	SANIBEL BRIDGE REPLACEMENT	R	E,D	0	550,000	0	4,000,000	0	50,000,000	54,550,000	0	54,550,000
					1,468,597	1,550,000	1,000,000	5,000,000	1,000,000	51,000,000	59,550,000	5,000,000	67,779,071
		BRIDGES-FY 98 BUDGET WITH NO NEW	DOLLARS	BUDGET	ED IN FUTURE Y	EARS							
	5015	ALVA DRAWBRIDGE REHABILITATION		GT	303,868	0	0	0	0	0	0	0	306,337
	5813	CAPE CORAL BRIDGE REHABILITATION	F3	E	1,000,000	0	o	0	0	0	0	0	1,000,000
	5809	CAPE CORAL SPAN R & R	F	GT(s)	35,000	0	0	0	0	0	0	0	735,392
1	5812	CAPE CORAL TOLL FACILITIES RENOVATIONS		E	25,000	0	0	0	0	0	0	0	250,000
	5810	CAPE CORAL TOLL FACILITY UPGRADE		s	62,868	0	o	0	0	0	0	0	275,652
1	5897	CONGESTION PRICING PILOT PROGRAM	F	G	12,300,000	0	0	0	0	0	0	0	19,458,650
)	8540	IMPERIAL BONITA ESTATES BRIDGE		G	493,289	0	0	0	0	0	0	0	493,289
	5715	LEELAND HEIGHTS BRIDGE REP		GT	260,129	0	0	0	0	0	0	0	267,858
i	5896	MID-POINT BRIDGE	R	GT,D,S	3,711,404	0	0	0	0	0	0	0	105,591,385
•	5007	R&R DEL PRADO BRIDGES	F	GT	129,576	0	0	0	0	0	0	0	149,099
	5811	SANIBEL BRIDGE TOLL FACILITIES UP			140,017	0	0	0	0	0	0	0	256,119

18,461,151

^{*} Equals all prior year(s) expenditures plus current and future year(s) budget.

MAP		20-Oct-9	COMP		CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
REF	PROJ		PLAN	FUND.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
#	#	PROJECT NAME	CODE	SRC.	98	FY 99	FY 00	FY 01	FY 02	FY 03	FY 99 - 03	YEARS 6-10	COST*
	FUNDIN	IG SOURCE CODES: A = AD VALOREM; D = DE	BT FINANC	CE; E≖E	NTERPRISE FL	IND; G = GRANT; G	= GAS TAX; I	= IMPACT FEES	; LA = LIBRAR	AD VALOREM	; M = MSBU/TU	S = SPECIAL; 1	Γ = TDC

		OTHER TRANSPORTATION-FY 99 - 03 (INC	LUDES	NEW PRO	JECTS AND FY 9	8 PROJECTS WIT	H NEW DOLL	ARS BUDGETE	D IN FUTURE	YEARS)			
		•						٠.	•				
cw	6002	COUNTYWIDE BIKE FACILITIES	R	GT,I	2,452,995	1,301,000	1,307,000	1,320,000	1,330,000	1,340,000	6,598,000	6,750,000	19,462,168
C6	6040	DEPOT 7 RELOCATION		GT	1,000,000	1,200,000	0	0	0	0	1,200,000	0	2,200,000
cw	4007	ENVIRONMENTAL MITIGATION	R	GΤ	133,817	50,000	60,000	60,000	60,000	60,000	290,000	300,000	869,814
cw	0700	PROJECT PLANNING & PRE-DESIGN	NR5	GT	160,571	125,000	150,000	175,000	200,000	225,000	875,000	1,375,000	2,595,484
cw	4683	ROAD RESURFACE/REBUILD PROGRAM	NR3	GT	5,044,227	3,000,000	3,000,000	3,500,000	3,500,000	3,500,000	16,500,000	17,500,000	61,254,196
cw	6024	ROADWAY BEAUTIFICATION/LANDSCAPE	R3	GT,A	358,120	1,001,000	669,000	693,000	687,000	696,000	3,746,000	2,637,000	7,036,998
cw	6713	TRAFFIC SIGNAL/INTERSECTION IMPROVEMENT	R	GT	1,480,368	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	5,000,000	16,200,289
				_	10 630 098	7 677 000	6 186 000	6 748 000	6 777 000	6 821 000	34 209 000	33 562 000	109 618 949

	OTHER TRANSPORTATION-FY 98 BUDGET	MITH I	NO NEW DO	OLLARS BUDG	ETED IN FUTURE YEA	RS						
	•											
5019	COUNTY WIDE CULVERT		, GT	367,479	0	0	0	0	0	0	0	583,462
4033	E TERRY ST, BONITA GRANDE RD IMPROVMTS		GT	739,974	0	0	0	0	0	0	0	739,999
4965	FT MYERS BEACH TRAFFIC IMPMTS	F	GT	100,000	0	0	0	0	0	0	0	3,900,404
4040	GIS/SURVEY CONTROL	NR	GT,E,A	3,433,979	0	0	0	0	0	0	0	3,490,008
6608	HANCOCK/NE 24TH TURN LANE		GT	167,901	0	0	0	0	0	0	0	283,666
6714	INTERIM OPERATION IMPROVEMENTS	R3	GT	300,000	0	0	0	0	0	0	0	378,385
6630	METRO PKWY RR PREEMPTS SIG MOD		GT	46,922	0	0	0	0	0	0	0	47,000
4758	PALMETTO STREET REALIGNMENT	F	GT	130,000	0	0	0	0	0	0	0	130,000
6743	TICE/ORTIZ	F	GT	335,000	0	0	0	О	0	0	0	348,347
6030	TRAFFIC OPERATIONS BLDG	NR	GT	694,368	0	0	0	0	o	0	0	694,368
4024	TREELINE AVE, ALICO-IMMOK. SEED MONEY	F	GT,I,S	661,081	0	0	0	0	0	0	0	1,500,000
				6,976,704	0	0	0	0	0	0	0	12,095,639

^{*} Equals all prior year(s) expenditures plus current and future year(s) budget.

MAP		19-Oct-98	СОМР		CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
REF	PROJ		PLAN	FUND.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
#_	#	PROJECT NAME	CODE	SRC.	98	FY 99	FY 00	FY 01	FY 02	FY 03	FY 99 - 03	YEARS 6-10	COST*
	FUNDIN	NG SOURCE CODES: A = AD VALOREM; D = D	EBT FINAI	NCE; E =	ENTERPRISE	FUND; G = GRANT;	GT = GAS TAX	; I = IMPACT F	EES; LA = LIBF	RARY AD VALO	REM; M = MSB	U/TU; S = SPEC	IAL; T = TDC

		SEWER PROJECTS-FY 99 - 03 (INCLUDES	NEW PF	ROJEC	S AND FY 98 PR	OJECTS WITH NEV	W DOLLARS E	SUDGETED IN	FUTURE YEAR	RS)			
D7	7000	AIRPORT SEWER DISTRICT	F	D,E	50,000	1,800,000	0	3,200,000	22,400,000	0	27,400,000	0	27,667,110
D6	7232	DANIELS PARKWAY MASTER PUMP STATION	NR5	Ε	0	100,000	400,000	0	0	0	500,000	0	500,000
E5		DEEP INJECTION WELL - #2	NR1, 3	Ε	0	0	0	0	0	0	0	4,000,000	4,000,000
B7	7233	EAST LEE COUNTY FORCE MAIN REPLACEMENT	NR1, 3	E	0	400,000	0	0	o	0	400,000	0	400,000
E5	7234	FMB WWTP EXPANSION	NR1, 3	E	0	3,900,000	0	0	0	0	3,900,000	0	3,900,000
E5	7235	FMB WSTEWTR TRMT PLANT - LAND	NR5	E	0	250,000	0	0	0	0	250,000	0	250,000
E5	7236	"G" POND CONVERSION	NR5	E	0	10,000	450,000	0	0	0	460,000	0	460,000
cw	7237	GENERATORS FOR RE-PUMP STATIONS	NR1, 3	E	0	100,000	0	0	0	0	100,000	0	100,000
cw	7206	MANHOLE REHABILITATION & RECONSTRUCT	R	Ε	924,694	200,000	0	0	. 0	0	200,000	·o	1,450,000
cw	7227	ODOR CONTROL DEVICES AT PUMP STATIONS	NR3	E	200,000	200,000	200,000	200,000	0	0	600,000	0	800,000
E5		ODOR CONTROL SYSTEM FMB WWTP		E	0	0	600,000	0	0	0	600,000	0	600,000
cw	7223	PACKAGE PLANT REHAB & RECONSTRUCT	R	Ε	50,000	50,000	50,000	50,000	50,000	50,000	250,000	250,000	550,000
D3	7238	PINE ISLAND SEWER TRANSMISSION SYSTEM	NR3	Ε	0	150,000	1,400,000	0	0	0	1,550,000	0	1,550,000
D3	7220	PINE ISLAND WASTE WATER PLANT	F	Ε	4,712,659	100,000	0	0	0	0	100,000	0	4,949,999
D3	7239	PINE ISLAND WWTP EXPANSION	NR5	E	0	500,000	1,300,000	0	0	0	1,800,000	0	1,800,000
D3	7240	PINE ISLAND WWTP REUSE SYSTEM	NR5	E	0	60,000	340,000	0	0	0	400,000	0	400,000
cw	7207	PUMP STATION REHABILITATION & RECONST.	R	E	240,000	250,000	260,000	270,000	280,000	290,000	1,350,000	1,600,000	3,734,101
E5		RAS UPGRADE-FMB WWTP	NR3	Ε	0	0	300,000	0	0	0	300,000	0	300,000
E5	7241	RECLAIM WATER TANK TOP (5 MG)	NR	Ε	0	500,000	0	0	0	0	500,000	0	500,000
cw	7217	REUSE SYSTEM IMPROVEMENTS	R	E	100,000	650,000	50,000	50,000	50,000	50,000	850,000	250,000	1,229,953
€5		SAN CARL.BLVD.RELOC.SUMM/GLAD(FDOT)		E	0	0	0	0	0	0	0	2,500,000	2,500,000
cw	7200	SEWER - SMALL PROJECTS	NR	E	112,939	50,000	50,000	50,000	50,000	50,000	250,000	250,000	799,999
cw	7211	SEWER PACKAGE PLANT PURCHASES	R	Е	400,000	200,000	300,000	200,000	200,000	200,000	1,100,000	1,000,000	2,500,000
cw	7208	SEWER TRANS SYSTEM IMPROVE.	F	Ε	675,002	200,000	200,000	200,000	200,000	200,000	1,000,000 .	1,000,000	3,002,692
E5		SLUDGE DRYING SYSTEM		E	0	0	0	0	0	0	0	2,000,000	2,000,000
cw	7219	STORMWATER INFLOW PROTECTION	F3	E	50,000	50,000	0	0	0	0	50,000	0	100,000
E5	7229	WASTEWATER SYSTEM IMPROVEMENTS	NR3	E	100,000	200,000	100,000	0	0	0	300,000	0	400,000
C6	7242	WORK DR. FORCE MAIN EXTENSION	F3	Ε	0	180,000	0	0	0	0	180,000	0	180,000
					7,615,294	10,100,000	6,000,000	4,220,000	23,230,000	840,000	44,390,000	12,850,000	66,623,854

MAP			19-Oct-98	COMP		CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
REF	PROJ			PLAN	FUND.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
#	#	PROJECT NAME		CODE	SRC.	98	FY 99	FY 00	FY 01	FY 02	FY 03	FY 99 - 03	YEARS 6-10	cost
	FUNDIN	IG SOURCE CODES: A	= AD VALOREM; D = DEBT	FINANC	E; E = E	NTERPRISE FU	IND; G = GRANT; G1	= GAS TAX; 1:	= IMPACT FEES	; LA = LIBRARY	AD VALOREM	; M = MSBU/TU	S = SPECIAL;	T = TDC

	SEWER PROJECTS-FY 98 BUDGET WITH N	O NEW	DOLLAR	S BUDGETED IN FUT	URE YEARS							
7221	BALLARD ROAD COLL SYS IMPROV		. Е	3,907,377	0	0	0	0	. 0	Q	0	6,200,000
7230	CONTROL PANEL -REPLACE- MAST PUMP STA		E	470,000	0	o	0	0	0	O	0	470,000
7213	FT. MYERS BEACH REUSE/DISPOSAL	F3	E	3,554,511	0	0	0	0	0	0	0	3,779,999
7224	FMB SPLITTER BOX REHAB & FLOW CONTROLS		E	150,000	0	0	0	0	0	0	0	150,000
7225	FOXBORO SYSTEM		E	141,500	0	0	0	0	0	0	0	141,500
7222	FUEL TANK UPGRADES			90,000	0	0	0	0	0	0	0	90,000
7205	IONA-McGREGOR EASEMENT ACQUISITIONS	R	E	193,130	0	0	0	0	0	0	0	399,999
7231	MAIN ST. MASTER PUMP STATION REHAB		E	470,000	0	0	0	0	0	0	0	470,000
7226	METRO PKWY FORCE MAIN RELOC/UPGRADE	F3	E	700,000	0	0	0	0	0	0	0	700,000
7212	PUMP STATION DOWNSIZING (#393)	F3	Ε	711,320	0	0	0	0	0	0	0	759,999
7228	PUMP STATION GENERATOR REPLACEMENTS		E	44,800	O	0	0	0	0	0	0	44,800
				10,432,638	0	0	0	0	0	0	0	13,206,297

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E-43

LEE COUNTY

MAP		20-Oct-98	COMP		CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
REF	PROJ		PLAN	FUND.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
*	*	PROJECT NAME	CODE	SRC.	98	FY 99	FY 00	FY 01	FY 02	FY 03	FY 99 - 03	YEARS 6-10	cost⁺
	FUNDIN	IG SOURCE CODES: A = AD VALOREM; D = DI	BT FINA!	ICE; E=	ENTERPRISE	FUND; G = GRANT;	GT = GAS TAX	; I = IMPACT F	EES; LA = LIBR	ARY AD VALO	REM; M = MSB	U/TU; S = SPEC	IAL; T = TDC

		WATER PROJECTS-FY 99 - 03 (INCLUDES	NEW P	ROJECT	S AND FY 98 PRO	JECTS WITH NE	W DOLLARS B	UDGETED IN	FUTURE YEA	RS)			
86		BUS 41 LINE UPGRADE-LITTLETON/SHELL FAC	NR1, 4	Ē	. 0	0	0	0	0	. 220,000	220,000	0	220,000
86		BUS 41 WATERLINE REL-MARIANNA/ LITTLETON	NR5	Ε	0	0	0	0	400,000	0	400,000	0	400,000
E8		CORKSCREW WTP EXPANSION TO 20 MGD	F	D	0	0	0	0	0	0	0	5,376,000	5,376,000
E8	7091	CORKSCREW WTP MAIN IMPROVEMENTS	F3	D,E	100,000	100,000	0	0	0	0	100,000	8,666,000	8,866,000
E8	7097	CORKSCREW WTP WELLFIELD-ALICO ROAD	F3	E	0	500,000	2,500,000	0	0	0	3,000,000	0	3,000,000
E8		CORKSCREW WTP WELLFIELD IMPRVMNTS	F	۵	0	0	0	0	0	0	0	9,750,000	9,750,000
cw	7092	FIREHYDRANT VALVE INSTALLATION	NR	E	500,000	500,000	500,000	0	0	o	1,000,000	0	1,500,000
B9&E8	7098	FLUORIDATION SYSTEM-WATER TRMT PLANTS	NR1, 3	E	0	290,000	0	0	0	0	290,000	0	290,000
E8	7099	INTERCONNECT WILEE CTY & GULF UTILTIES	NR1, 3	E	0	1,004,000	0	0	0	0	1,004,000	0	1,004,000
B6		NORTH LEE CTY WATER TRANSMISSION MAIN	F5	E	0	0	800,000	0	0	0	800,000	0	800,000
A7&A8	7084	NORTH LEE CTY WATER TREATMENT PLANT	NR5	D,E	3,986,967	6,846,000	19,993,000	0	0	0	26,839,000	0	31,093,000
C6		PAGE PARK WATERLINE IMPROVEMENTS	NR3	E	0	0	0	50,000	50,000	50,000	150,000	0	150,000
B6		SR 78 WTRLINE RELOC-SLATER TO 175	NR1, 3	Ε	0	0	0	0	0	1,500,000	1,500,000	0	1,500,000
C6	7100	SR 739 WATERLINE RELOCATION		Ε	0	100,000	1,000,000	0	0	0	1,100,000	0	1,100,000
B5	7101	VALVE INSTALLATIONS - N US 41	NR1,3	Ε	0	15,000	15,000	0	D	0	30,000	0	30,000
cw	7062	WATER-SMALL PROJECTS	NR	Ε	149,285	50,000	50,000	50,000	50,000	50,000	250,000	250,000	799,998
B9&E8	7094	WATER SYSTEM IMPROVEMENTS	NR1, 3	E	100,000	200,000	100,000	0	0	0	300,000	0	400,000
B6		WATER TRANSMISSION LINE-NLCWTP		Ε	0	0	0	250,000	1,250,000	0	1,500,000	0	1,500,000
D6	7102	WATER TRANSMISSION LINE-SIX MILE/ WILLOWS	NR5	Ε	0	30,000	206,000	0	0	0	236,000	0	236,000
cW	7086	WATER TRANSMISSION SYSTEM IMPROVEMENTS	R	E	300,000	300,000	300,000	300,000	300,000	300,000	1,500,000	1,500,000	3,306,521
cw	7082	WATERLINE EXTENSIONS	R	Е	195,898	135,000	140,000	145,000	150,000	155,000	725,000	850,000	1,869,998
					5,332,150	10,070,000	25,604,000	795,000	2,200,000	2,275,000	40,944,000	26,392,000	73,191,517

	WATER PROJECTS-FY 98 BUDGET WITH	NO NEW	DOLLA	RS BUDGETED IN FL	JTURE YEARS							
7085	AQUIFER STORAGE & RECOVERY WELLS	F	E	2,326,000	0	0	0	0	0	0	0	2,326,000
7081	BAYSHORE RD LINE RELOCATION	R	E	326,829	0	0	0	0	0	0	0	2,267,999
7040	BUSINESS 41 WATERLINE EXTENSION	F	E	, 341,847	0	0	0	0	0	0	0	350,000
7087	COLLINS STREET BOOSTER STATION	F3,5	E	108,730	0	О.	0	0	0	0	0	307,000
7074	CORKSCREW PLANT - 8 ADDITIONAL WELLS	R	E	2,017,815	0	0	0	0	0	0	0	2,117,998
7065	CORKSCREW PLANT SLUDGE LAGOONS	R	E	184,509	0	0	0	0	0	0	0	191,000
7015	FUEL TANK REPLACEMENT - N & S RESERVOIRS	F	E	40,000	0	0	0	0	0	0	0	40,000
7063	NFM WATER SYSTEM IMPROVEMENTS	R1	E	802,885	0	0	0	0	0	o	0	840,000

MAP	1		20-Oct-98 CC	OMP	ľ	CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
REF	PROJ		PI	LAN	FUND.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
#	*	PROJECT NAME	C	ODE	SRC.	98	FY 99	FY 00	FY 01	FY 02	FY 03	FY 99 - 03	YEARS 6-10	COST*
	FUNDIN	IG SOURCE CODES: A = AD VALOREM	i; D = DEBT F	INANCI	E; E = E	NTERPRISE F	UND; G = GRANT; (GT = GAS TAX;	I = IMPACT FEI	ES; LA = LIBRA	RY AD VALORE	M; M = MSBU/I	TU; S = SPECIAI	L; T = TDC
		WATER PROJECTS-FY 98 BUDGE	ET WITH NO	NEW D	OLLAR	S BUDGETED	IN FUTURE YEAR	S				.,		

	WATER PROJECTS-FY 98 BUDGET WITH I	NO NEW	/ DOLLA	RS BUDGETED II	FUTURE YEARS							
7080	NFM-WTR LINE RELOCUS41/BUS41	R	· · E	7,796	0	0	0	o ·	· 0	0	0	10,000
7096	OLGA PLANT FUEL TANK UPGRADE	NR	Ε	50,000	0	0	0	0	0	0	0	50,000
7093	OLGA WTP REMOTE MONITORING SYSTEM		Ε	50,000	0	0	0	О	0	0	0	50,000
7075	OLGA WTR PL, BULK CHEM.IMPOUND AREA	F3	E	20,000	0	0	0	0	0	0	0	20,000
7089	US41 WATERLINE RELOC-PINE WAY/DANIELS	NR	E	20,282	0	0	0	0	0	. 0	. 0	150,000
7095	WTR INTERCON, VALVE W/CITY-FT MYERS	NR	E	45,000	0	0	0	0	0	0	0	45,000
7046	WATER SYS. IMPROVE. SAN SOUCI/LK ARROW	R	E	190,297	0	0	0	0	o	0	0	206,999
7083	WATER SYSTEM INTERCONNECT - CAPE CORAL	F	E	900,000	0	0	0	0	0	0	0	900,000
7090	WTR SYS. PRESSURE REMOTE MONITORING	NR	E	754	. 0	0	0	0	0	0	0	50,000
				7,432,744	0	0	0	0	. 0	0	0	9,921,996

^{*} Equals all prior year(s) expenditures plus current and future year(s) budget.

MAP		21-Oct-98	COMP		CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
REF	PROJ		PLAN	FUND.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
* _	#	PROJECT NAME	CODE	SRC.	98	FY 99	FY 00	FY 01	FY 02	FY 03	FY 99 - 03	YEARS 6-10	cost*
	FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; M = MSBU/TU; S = SPECIAL; T = TDC											T = TDC	

		JOINT PROJECTS-FY 99 - 03 (INCLUDES NI	EW PRO	JECTS A	ND FY 98 PROJEC	TS WITH NEW DOLL	ARS BUDGET	ED IN FUTURE	YEARS)				
E5&B9	7411	CHLORINE STORAGE FACILITIES IMPROVEMENT	NR1, 2	E	200,000	1,580,000	0	0	0	0	1,580,000	0	1,780,00
C6	0726	MLK JR. UTILITIES RELOCATION	R3	E	0	530,000	0	0	0	0	530,000	0	530,00
				_	200,000	2,110,000	0	0	0	0	2,110,000	0	2,310,000
		JOINT PROJECTS-FY 98 BUDGET WITH NO	NEW D	OLLARS	BUDGETED IN FU	TURE YEARS							
		JOINT PROJECTS-FY 98 BUDGET WITH NO	NEW D	OLLARS	BUDGETED IN FU	TURE YEARS							
	4040	JOINT PROJECTS-FY 98 BUDGET WITH NO	NEW D	OLLARS E	BUDGETED IN FU	TURE YEARS	0	0	0	0	0	0	600,000
	4040 7049		NEW DO		WANTED STATE OF THE STATE OF TH		0	0	0	0	0	0	600,000 284,000
		GIS/SURVEY CONTROL		E	600,000	0		0 0 0	-	0 0	0 0 0	0 0 0	,

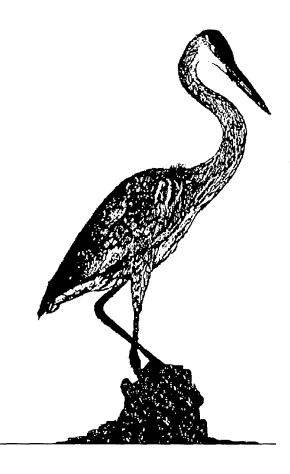
^{*} Equals all prior year(s) expenditures plus current and future year(s) budget.

MAP		21-Oct-	8 COMP		CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
REF	PROJ		PLAN	FUND.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
#	#	PROJECT NAME	CODE	SRC.	98	FY 99	FY 00	FY 01	FY 02	FY 03	FY 99 - 03	YEARS 6-10	COST*
	FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; M = MSBU/TU; S = SPECIAL; T = TDC											r = TDC	

		WATER RESOURCES-FY 99 - 03 (INCLUDI	ES NEW F	ROJECT	S AND FY 98 PRO	DJECTS WITH NEV	W DOLLARS B	UDGETED IN F	S)				
					•						•		
E6	8532	ALICO ROAD AREA DRAINAGE IMPROVEMENTS	NR 1, 3	Α	0	1,084,000	0	·o	0	0	1,084,000	0	1,084,000
D6	8512	BRIARCLIFF CHANNEL WEIRS	NR 1, 3	Α	246,560	204,000	0	0	0	0	204,000	0	479,000
A5	8533	GATOR SLOUGH CHANNEL IMPROVEMENTS		A,G	0	575,000	0	0	0	0	575,000	0	575,000
CW	8514	NEIGHBORHOOD IMPRVMNT PROGRAM	F1	Α	1,219,234	350,000	350,000	350,000	350,000	350,000	1,750,000	1,750,000	4,924,816
cw	8534	SFWMD GRANT PROJECTS	NR 1, 3	A,G	0	600,000	0	0	0	0	600,000	0	600,000
cw	0983	SURFACE WATER MGMT, PLAN	R	Α	1,300,074	300,000	300,000	300,000	300,000	300,000	1,500,000	1,500,000	9,829,941
D6	2965	TEN MILE CANAL-CHANNEL EXCAVATION		A,G,M	1,384,000	0	1,764,000	1,004,000	0	0	2,768,000	0	2,768,000
				-	4,149,868	3,113,000	2,414,000	1,654,000	650,000	650,000	8,481,000	3,250,000	20,260,757

	WATER RESOURCES-FY 98 BUDGET WITH	H NO NEV	V DOLLA	ARS BUDGETED	IN FUTURE YEARS							
	•											
8516	BARTHOLOMEW DRIVE PCB CLEAN UP		Α	67,631	0	0	0	0	0	0	0	679,814
8505	CANAL L/L3 CHANNEL IMPRVMNT.	F	Α	135,449	0	0	0	0	0	0	0	517,690
8515	EAST LEE CTY AQUIFER RECHARGE (ELCARP)	R	Α	435,000	0	0	0	0	0	0	0	435,000
8531	ESTERO RIVER CLEANING AND SNAGGING		Α	85,000	0	0	0	0	0	0	0	85,000
4040	GIS/SURVEY CONTROL			300,000	0	0	0	0	0	0	0	300,000
8502	KEHL CANAL EASEMENT ACQUISITION	F	A,G	154,150	0	0	0	0	0	0	0	657,496
8541	KEHL CANAL WEIR STRUCTURE REPLACEMENT		G	605,000	0	0	0	0	0	0	0	605,000
8513	LAKES PARK WATER QUALITY PROJECT	F	A,M	2,189,305	0	0	0	0	0	0	0	2,360,578
8519	ORANGE RIVER SNAGGING		Α	50,000	0	0	0	Ο,	0	0	0	50,000
8508	POPASH CRK CULVERT REPLACEMENT	F	Α	39,903	0	0	0	0	0	0	. 0	111,638
0757	TEN MILE CANAL WEIR	NR 1, 3	A,D	85,434	0	0	0	0	0	0	0	1,091,175
8509	YELLOW FEVER CRK CHANNEL IMPRV.	F	Α	168,195	0	0	0	0	0	0	0	649,828
				4,315,067	0	0	0	0	0	0	0	7,543,219

^{*} Equals all prior year(s) expenditures plus current and future year(s) budget.





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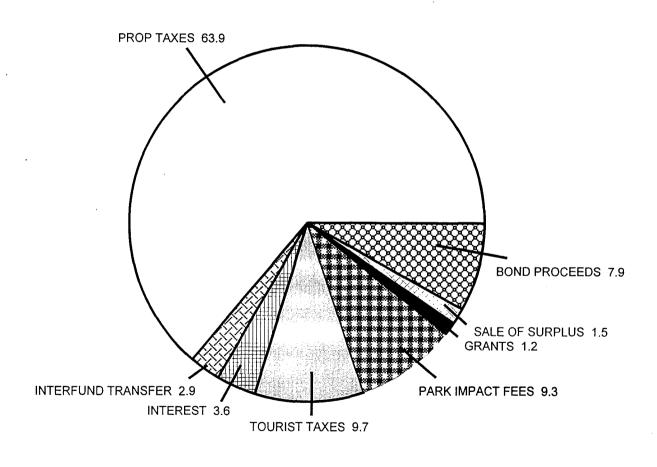
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NON-TRANSPORTATION REVENUES (EXCLUDES ENTERPRISE REVENUES) FY 1999-2003



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PRELIMINARY REVENUES AND EXPENDITURES

AD VALOREM - TDC - IMPACT FEE FUNDED

REVENUE	FY 99	FY 00	FY 01	FY 02	FY 03	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
1							<u> </u>	
AD VALOREM (.8532)	\$7,803	\$7,985	\$8,170	\$8,360	\$8,558	\$40,876	\$40,573	\$81,449
AD VALOREM (.500) (301/202)	10,542	10,859	11,185	11,520	11,866	55,971	12,222	68,193
INTEREST (301/000)	837	854	871	888	906	4,356	4,356	8,712
INTEREST (301/202)	241	217	224	230	237	1,149	244	1,394
TOURIST DEV. TAXES (@ 95% of 174)	2,796	2,866	2,938	3,011	3,087	14,698	16,629	31,328
INTERFUND TRANSFER FROM FUND 207 (RACING T	203	46	46	46	46	387	387	774
INTERFUND TRANSFER FROM FUND 001	4,000	0	0	0	0	4,000	0	4,000
WCIND GRANT	250	420	420	420	420	1,930	1,500	3,430
BOAT REGISTRATION FEES	230	235	240	245	250	1,200	1,250	2,450
SALE OF SURPLUS PROPERTY	225	225	225	225	225	1,125	1,125	2,250
LOAN REIMBURSEMENT-CIVIC CENTER	10	10	10	10	10	50	50	100
BOND PROCEEDS	11,900	0	0	0	0	11,900	0	11,900
T&T DEVELOPMENT SENSITIVE LAND SALES						0	50	50
COMMUNITY IMPACT FEES	1,668	1,701	1,735	1,770	1,805	8,680	8,680	17,360
REGIONAL IMPACT FEES	1,026	1,046	1,067	1,089	1,111	5,340	5,340	10,680
TOTAL NEW REVENUES	\$41,731	\$26,464	\$27,131	\$27,815	\$28,521	\$151,663	\$92,407	\$244,070
FUND BALANCES								
CAPITAL PROJECTS (301/000)	3,362	803	481	3,209	6,086			
CAPITAL PROJECTS TDC	6,907	2,537	2,246	2,045	2,111			
CONSERVATION 2020	0	136	108	111	115			
COMMUNITY PARK IMPACT	825	1,848	77	79	79			
REGIONAL PARK IMPACT	333	1,085	1,848	2,641	4,221			
TOTAL REVENUES	\$53,158	\$32,873	\$31,890	\$35,900	\$41,134			

PRELIMINARY REVENUES AND EXPENDITURES

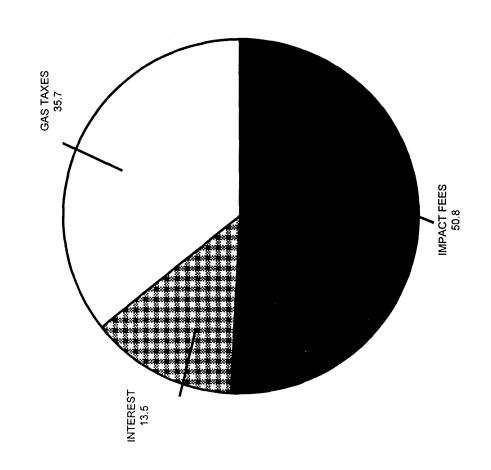
AD VALOREM - TDC - IMPACT FEE FUNDED

						5 YEAR	YEARS	10 YEAR
EXPENSES	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL	6-10	TOTAL
NON PROJECT RELATED								
RESERVES - 301/000	\$750	\$750	\$750	\$750	\$750	\$3,750	\$3,750	\$7,500
PROPERTY APPRAISER FEES	156	160	163	167	171	818	818	1,635
PROPERTY APPRAISER FEES (CONS 2020)	211	217	224	230	237	1,119	1,119	2,239
TAX COLLECTOR FEES	234	240	245	251	257	1,226	1,226	2,453
TAX COLLECTOR FEES (CONSERV 2020)	316	326	336	346	356	1,679	1,679	3,358
TAX INCREMENT (CITIES)	68	71	73	75	77	364	13	376
TAX INCREMENT (CRA)	495	510	525	541	557	2,628	18	2,646
BEACH TRANSFER MAINTENANCE	4,787	1,214	1,180	975	661	8,817	3,373	12,190
IMPACT CREDITS	200	200	200	190	190	980	0	980
BALANCE REMAINING FOR PROJECTS	\$45,940	\$29,186	\$28,195	\$32,376	\$37,878			
PROJECT RELATED								
COMMUNITY PARK IMPACT FEE FUNDED	\$1,012	\$750	\$754	\$0	\$2,290	4,806	\$0	\$4.806
REGIONAL PARK IMPACT FEE FUNDED	1,440	1,458	978	997	1,017	5,890		\$4,806 5,890
TDC FUNDED	2,379	1,438	1,959	1,970	1,970	10,221	4,125	14,346
GRANT FUNDED	1,087	941	751	500	500	3,779	2,500	6,279
CONSERVATION 2020	10,120	10,425	10,738	11,059	11,391	53,733	11.733	65,466
BIP UNIDENTIFIED PROJECTS	230	235	240	245	250	1,200	1,755	2,450
DEBT FINANCED PROJECTS	11,900	200	0	243	230	11,900	1,250	11,900
LIBRARY AD VALOREM FUNDED	1,280	5,425	2,775	3,350	0	12,830	0	12,830
AD VALOREM FUNDED	1,200	3,423	2,775	3,330	U	12,030	U	12,630
PLNG & CONSTRUCTION	13,580	6,007	3,503	4,027	4,320	31,435	9,262	40,697
DOT - ROADWAY BEAUTIFICATION	0	369	378	387	396	1.530	1,137	2,667
COUNTY LANDS	225	225	225	225	225	1,125	1,125	2,250
NATURAL RESOURCES	378	1,532	1,152	650	650	4,362	3,250	7,612
TOTAL AD VALOREM	\$14,183	\$8,132	\$5,257	\$5,289	\$5,591	38,452	\$14,774	\$53,226
TOTAL PROJECTS	41,252	27,366	23,452	23,410	23,009	138,489	30,257	168,746
	11,202	27,000	20,102	20,710	20,000	100,400	00,207	100,740
RESERVES								
COMMUNITY PARK IMPACT	\$825	\$1,848	\$2,641	\$4,221	\$3,547			
REGIONAL PARK	415	5	96	181	268			
AD VALOREM	803	481	3,209	6,086	8,848			
AD VALOREM - CONSERVATION 2020	136	108	111	115	119			
TDC	2,537	2,246	2,045	2,111	2,567			



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TRANSPORTATION REVENUES FY 1999-2003



LEE COUNTY

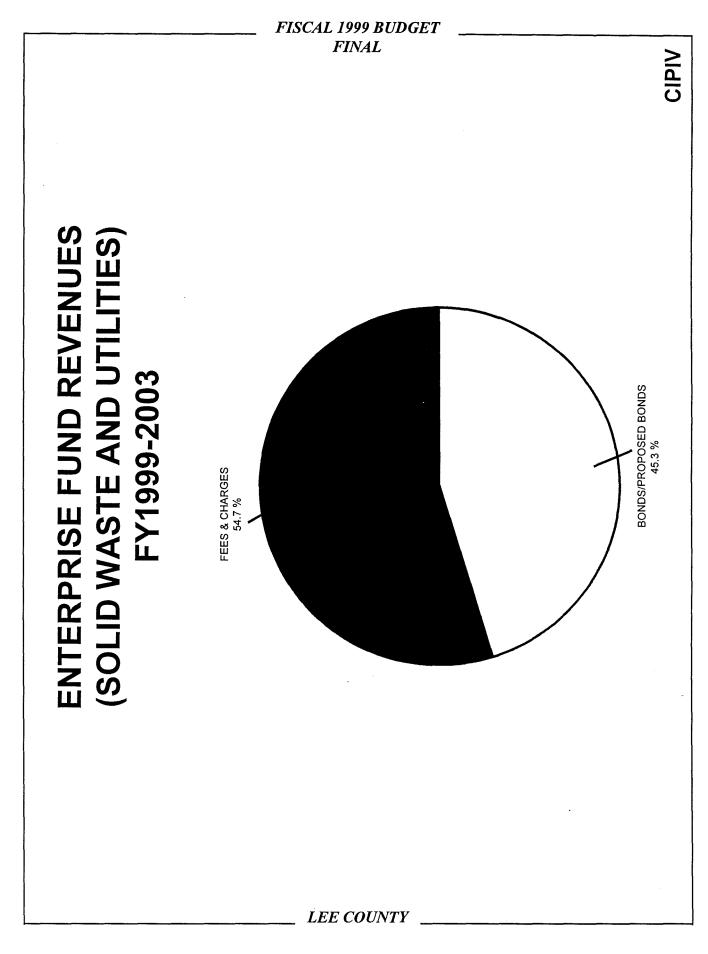
PRELIMINARY REVENUES AND EXPENDITURES

TRANSPORTATION IMPROVEMENTS

						5 YEAR	YEAR	10 YEAR
REVENUE	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL	6-10	TOTAL
COUNTY WIDE 5 CENT LOGT	\$2,028	\$2,130	\$2,183	\$2,233	\$2,281	\$10,855	\$12,136	\$22,991
SIX CENT LOGT	5,189	4,047	4,176	4,303	4,426	22,142	\$24,027	46,169
INTEREST	2,500	2,500	2,500	2,500	2,500	12,500	10,000	22,500
IMPACT FEES	9,007	9,187	9,371	9,558	9,749	46,873	0	46,873
TOTAL NEW REVENUES	\$18,724	\$17,864	\$18,230	\$18,594	\$18,956	\$92,369	\$46,163	\$138,533
FUND BALANCES								
TRANSPORTATION CAPITAL (FUND 307)	23,268	18,943	17,333	8,900	9,531			
IMPACT FEES	28,074	28,158	23,896	19,003	13,425			
TOTAL REVENUES	\$70,066	\$64,965	\$59,459	\$46,497	\$41,913			

l l	l l	Į.				5 YEAR	YEAR	10 YEAR
EXPENSES	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL	6-10	TOTAL
NON DROJECT RELATER							•	
NON PROJECT RELATED	#20F	#0F0	6050	#050	0050	#4 705	0.750	5 455
RESERVE REQUIREMENT FUND 307	\$305	\$350	\$350	\$350	\$350	\$1,705	3,750	5,455
IMPACT FEE CREDITS AND DEBT SERVICE	3,744	3,334	3,184	3,034	3,034	16,332	18,000	34,332
TRANSIT ALLOCATION	507	518	529	540	550	2,644	2,833	5,477
DOT ADMINISTRATION	743	765	788	811	836	3,943	4,305	8,247
BALANCE REMAINING FOR PROJECTS	\$64,767	\$59,998	\$54,608	\$41,762	\$37,143	\$24,624	\$28,887	\$53,511
PROJECT RELATED								
IMPACT FEE FUNDED	\$6,046	\$10,255	\$11,220	\$12,117	\$14,681	\$54,319	18,130	54,319
OTHER								
TOLL REVENUE FUNDED (#5814, 5807, 4601	2,050	500	4,500	500	500	8,050	7,500	15,550
AD VALOREM FUNDED (#6024)	0	369	378	387	396	1,530	1,137	2,667
DEBT FINANCED PROJECTS	592	2,470	3,300	0	50,000	56,362	0	56,362
307 FUNDED								
MAJOR ROADS AND BRIDGES	4,537	3,094	9,566	643	6,774	24,614	18,423	43,037
MINOR BRIDGES (#5714)	500	500	500	500	500	2,500	2,500	5,000
RESURFACE AND REBUILD (#4683)	3,000	3,000	3,500	3,500	3,500	16,500	17,500	34,000
DOT TRAFFIC/OPERATIONS RELOCATIONS	1,200	0	0	0	0	1,200	0	1,200
CO-WIDE SIGNALS (#6713)	1,000	1,000	1,000	1,000	1,000	5,000	5,000	10,000
ENVIRONMENTAL MITIGATION (#4007)	50	60	60	60	60	290	300	590
BICYCLE/PEDESTRIAN FACILITIES (#6002)	1,000	1,000	1,000	1,000	1,000	5,000	2,100	7,100
TOTAL 307 REQUESTED	\$11,287	\$8,654	\$15,626	\$6,703	\$12,834	\$55,104	\$45,823	\$100,927
TOTAL IMPACT FEE REQUESTED	6,046	10,255	11,220	12,117	14,681	54,319	18,130	72,449
TOTAL "OTHER" REQUESTED	2,642	3,339	8,178	887	50,896	65,942	8,637	74,579
TOTAL PROJECT EXPENSES	\$19,976	\$22,248	\$35,024	\$19,707	\$78,411	\$175,366	\$72,590	\$247,956
RESERVES								
FUND 307	\$18,943	\$17,333	\$8,900	\$9,531	\$4,168			
IMPACT FEES	28,158	23,896	19,003	13,425	5,423			

IN THOUSANDS OF DOLLARS (000): @ 10/20/98

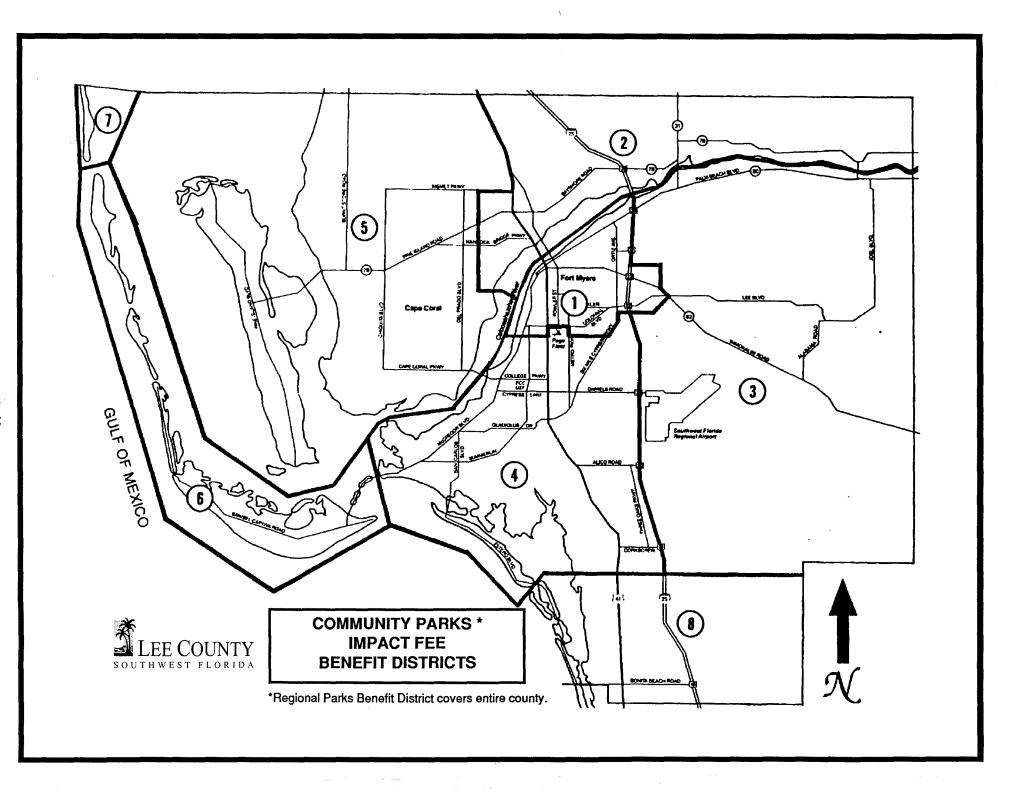


ENTERPRISE FUNDS SOLID WASTE AND UTILITIES

			REVENUES										
FY 00	FY 01	FY 02	FY 03	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL							
	3,465,000		' '		41,450,000	96,451,000 69,385,000							
		000 13,611,000 3,465,000			FY 00 FY 01 FY 02 FY 03 TOTAL 000 13,611,000 3,465,000 12,530,000 3,115,000 55,001,000	FY 00 FY 01 FY 02 FY 03 TOTAL 6-10 000 13,611,000 3,465,000 12,530,000 3,115,000 55,001,000 41,450,000							

		EXPENDITU	JRES					
					<u> </u>	5 YEAR	YEARS	10 YEAR
	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL	6-10	TOTAL
SOLID WASTE								
SOLID WASTE	0	2,000,000	1,650,000	0	0	3,650,000	26,000,000	29,650,000
PROPOSED DEBT FINANCED	0	0	0	9,500,000	0	9,500,000	0	9,500,000
SOLID WASTE TOTAL	0	2,000,000	1,650,000	9,500,000	0	13,150,000	26,000,000	39,150,000
UTILITIES								
SEWER SYSTEM	10,100,000	6,000,000	1,020,000	830,000	840,000	18,790,000	12,850,000	31,640,000
WATER SYSTEM	10,070,000	5,611,000	795,000	2,200,000	2,275,000	20,951,000	2,600,000	23,551,000
JOINT UTILITIES	2,110,000	0	0	0	0	2,110,000	0	2,110,000
PROPOSED DEBT FINANCED	0	19,993,000	3,200,000	22,400,000	0	45,593,000	23,792,000	69,385,000
UTILITIES TOTAL	22,280,000	31,604,000	5,015,000	25,430,000	3,115,000	87,444,000	39,242,000	126,686,000
TOTAL ENTERPRISE EXPENDITURES	22,280,000	33,604,000	6,665,000	34,930,000	3,115,000	100,594,000	65,242,000	165,836,000

^{*} Represents projects with future year dollars only.



DIST. 501FT. MYERS	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
IMPACT FEES	\$10.0	\$10.2	\$10.4	\$10.6	\$10.8	\$52.0
INTEREST	0.3	0.3		0.3	0.3	\$1.6
FUND BAL.	9.7	9.8	20.0	30.5	41.1	
REV. TOTAL	\$20.0	\$20.3	\$30.8	\$41.4	\$52.3	
LESS:						
ADMIN. FEE	\$0.23	\$0.23	\$0.24	\$0.3	\$0.3	\$1.3
NET AVAILABLE	\$19.8	\$20.0	\$30.5	\$41.1	\$52.0	
PROJECTS:						
BUCKINGHAM CP PRESS BOX	10.0	0.0	0.0	0.0	0.0	10.0
TOTAL PROJECTS	\$10.0	\$0.0	\$0.0	\$0.0	\$0.0	\$10.0
RESERVES	\$9.8	\$20.0	\$30.5	\$41.1	\$52.0	

DIST. 502NORTH FT MYERS/ALVA	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
IMPACT FEES INTEREST	\$97.0 13.0	\$98.9 3.0	\$100.9 3.0	\$102.9 3.1	\$105.0 3.1	\$504.8 \$25.2
FUND BAL.	16.9	124.7	224.3	325.9	428.9	,
REV. TOTAL	\$126.9	\$226.6	\$328.2	\$432.0	\$537.0	
LESS: ADMIN. FEE	\$2.23	\$2.28	\$2.32	\$3.09	\$3.15	\$13.1
NET AVAILABLE	\$124.7	\$224.3	\$325.9	\$428.9	\$533.9	
PROJECTS: TOTAL PROJECTS	\$0.0		\$0.0	\$0.0	\$0.0	\$0.0
RESERVES	\$124.7	\$224.3	\$325.9	\$428.9	\$533.9	

DIST. 503EAST LEE COUNTY	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
MADA OT FEFO	#220 O	£220 4	#222 0	#220 O	0040.4	#4 COE 0
IMPACT FEES	\$320.0 15.0	\$326.4 9.8	\$332.9	\$339.6 10.3	\$346.4	, ,
INTEREST REP'MT FOR G'WAY PK (FROM 509)	74.5	9.6 76.0	10.0 77.0	10.2 78.5	10.4 78.5	\$55.4 \$384.5
FUND BAL.	1.0	383.1	77.0 787.8	1,200.1	1,618.2	
REV. TOTAL	\$410.5	\$795.3	\$1,207.7	\$1,628.4	\$2,053.4	
NEV. TOTAL	Ψ110.0	Ψ, σσ.σ	Ψ1,201.1	Ψ1,020.4	Ψ2,000.4	
LESS:						
ADMIN. FEE	7.4	7.5	7.7	10.2	10.4	\$43.1
NET AVAILABLE	\$403.1	\$787.8	\$1,200.1	\$1,618.2	\$2,043.0	
PROJECTS:						
BUCKINGHAM CP PRESS BOX	20.0	0.0	0.0	0.0	0.0	\$20.0
TOTAL PROJECTS	\$20.0	\$0.0	\$0.0	\$0.0	\$0.0	\$20.0
RESERVES	\$383.1	\$787.8	\$1,200.1	\$1,618.2	\$2,043.0	
DIST. 504-SO. FT. MYERS/SO. LEE CO	D.FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
IMPACT FEES	\$600.0	\$612.0	\$624.2	\$636.7	\$649.5	\$3,122.4
INTEREST	18.0	18.4	18.7	19.1	19.5	\$93.7
DEBT PROCEEDS	260.0	0.0	0.0	0.0	0.0	\$260.0
FUND BAL.	0.0	16.2	20.5	39.1	485.8	
REV. TOTAL	\$878.0	\$646.6	\$663.5	\$694.9	\$1,154.8	
LESS:						
ADMIN. FEE	13.8	14.1	14.4	19.1	19.5	\$80.8
CREDITS	200.0	200.0	200.0	190.0	190.0	\$980.0
NET AVAILABLE	\$664.2	\$432.5	\$449.1	\$485.8	\$945.3	
PROJECTS:						
S FORT MYERS COMM PARK LAND	0.0	0.0	0.0	0.0	910.0	\$910.0
FORT MYERS BEACH POOL	648.0	412.0	410.0	0.0	0.0	\$1,470.0
TOTAL PROJECTS	\$648.0	\$412.0	\$410.0	\$0.0	\$910.0	\$2,380.0
RESERVES	\$16.2	\$20.5	\$39.1	\$485.8	\$35.3	. ,
IN THOUSANDS OF DOLLARS (000)						

DIST. 505CAPE CORAL/PINE ISLAND	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
IMPACT FEES INTEREST FUND BAL.	\$78.0 8.0 84.9	2.4 169.1	\$81.2 2.4 249.3	\$82.8 2.5 331.0	\$84.4 2.5 413.8	\$405.9 \$17.9 \$1,248.0
REV. TOTAL LESS: ADMIN. FEE	\$170.9 \$1.79	\$251.1 \$1.83	\$332.8 \$1.87	\$416.2 \$2.48	\$500.7 \$2.53	\$1,671.8 \$10.5
NET AVAILABLE PROJECTS:	\$169.1	\$249.3	\$331.0	\$413.8	\$498.2	¥10.0
TOTAL PROJECTS RESERVES	\$0.0 \$169.1	\$0.0 \$249.3	\$0.0 \$331.0	\$0.0 \$413.8	. \$0.0 \$498.2	\$0.0

DIST. 506SANIBEL/CAPTIVA	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
IMPACT FEES	\$11.0	\$11.2	\$11.4	\$11.7	\$11.9	\$57.2
INTEREST	1.1	0.3	0.3	0.4	0.4	\$2.5
FUND BAL.	25.8	37.7	49.0	60.5	72.2	
REV. TOTAL	\$37.9	\$49.2	\$60.8	\$72.5	\$84.4	
LESS:						
ADMIN. FEE	\$0.25	\$0.26	\$0.26	\$0.35	\$0.36	\$1.5
NET AVAILABLE	\$37.7	\$49.0	\$60.5	\$72.2	\$84.1	
PROJECTS:						
TOTAL PROJECTS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
RESERVES	\$37.7	\$49.0	\$60.5	\$72.2	\$84.1	

DIST. 507BOCA GRANDE	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
IMPACT FEES	\$22.0	\$22.4	\$22.9	\$23.3	\$23.8	\$114.5
INTEREST	3.0	0.7	0.7	0.7	0.7	\$5.7
FUND BAL.	93.1	117.6	140.2	163.2	186.5	
REV. TOTAL	\$118.1	\$140.7	\$163.7	\$187.2	\$211.1	
LESS:						
ADMIN. FEE	\$0.51	\$0.52	\$0.53	\$0.70	\$0.71	\$3.0
NET AVAILABLE	\$117.6	\$140.2	\$163.2	\$186.5	\$210.4	
PROJECTS:	•					
TOTAL PROJECTS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
RESERVES	\$117.6	\$140.2	\$163.2	\$186.5	\$210.4	\$817.8
11202111120						
DIST. 508BONITA SPRINGS	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
	FY 99 \$450.0	FY 00 \$459.0	FY 01 \$468.2			
DIST. 508BONITA SPRINGS				FY 02 \$477.5 14.3	FY 03 \$487.1 14.6	TOTAL \$2,341.8 \$70.3
DIST. 508BONITA SPRINGS	\$450.0	\$459.0	\$468.2	\$477.5	\$487.1	\$2,341.8
DIST. 508BONITA SPRINGS IMPACT FEES INTEREST	\$450.0 13.5	\$459.0 13.8	\$468.2 14.0	\$477.5 14.3	\$487.1 14.6	\$2,341.8
DIST. 508BONITA SPRINGS IMPACT FEES INTEREST FUND BAL. REV. TOTAL LESS:	\$450.0 13.5 98.2 \$561.7	\$459.0 13.8 226.4 \$699.1	\$468.2 14.0 356.6 \$838.8	\$477.5 14.3 490.0 \$981.9	\$487.1 14.6 967.6 \$1,469.3	\$2,341.8 \$70.3
DIST. 508BONITA SPRINGS IMPACT FEES INTEREST FUND BAL. REV. TOTAL LESS:	\$450.0 13.5 98.2 \$561.7 \$10.35	\$459.0 13.8 226.4 \$699.1 \$10.56	\$468.2 14.0 356.6 \$838.8	\$477.5 14.3 490.0 \$981.9	\$487.1 14.6 967.6 \$1,469.3 \$14.6	\$2,341.8
DIST. 508BONITA SPRINGS IMPACT FEES INTEREST FUND BAL. REV. TOTAL	\$450.0 13.5 98.2 \$561.7	\$459.0 13.8 226.4 \$699.1	\$468.2 14.0 356.6 \$838.8	\$477.5 14.3 490.0 \$981.9	\$487.1 14.6 967.6 \$1,469.3	\$2,341.8 \$70.3
DIST. 508BONITA SPRINGS IMPACT FEES INTEREST FUND BAL. REV. TOTAL LESS: ADMIN. FEE NET AVAILABLE PROJECTS:	\$450.0 13.5 98.2 \$561.7 \$10.35 \$551.4	\$459.0 13.8 226.4 \$699.1 \$10.56 \$688.6	\$468.2 14.0 356.6 \$838.8 \$10.77 \$828.0	\$477.5 14.3 490.0 \$981.9 \$14.3 \$967.6	\$487.1 14.6 967.6 \$1,469.3 \$14.6 \$1,454.7	\$2,341.8 \$70.3 \$60.6
DIST. 508BONITA SPRINGS IMPACT FEES INTEREST FUND BAL. REV. TOTAL LESS: ADMIN. FEE NET AVAILABLE PROJECTS: S FORT MYERS COMM PARK LAND	\$450.0 13.5 98.2 \$561.7 \$10.35 \$551.4	\$459.0 13.8 226.4 \$699.1 \$10.56 \$688.6	\$468.2 14.0 356.6 \$838.8 \$10.77 \$828.0	\$477.5 14.3 490.0 \$981.9 \$14.3 \$967.6	\$487.1 14.6 967.6 \$1,469.3 \$14.6 \$1,454.7	\$2,341.8 \$70.3 \$60.6 \$1,380.0
DIST. 508BONITA SPRINGS IMPACT FEES INTEREST FUND BAL. REV. TOTAL LESS: ADMIN. FEE NET AVAILABLE PROJECTS: S FORT MYERS COMM PARK LAND B.S. COMM. PARK #2 ACQUIS.	\$450.0 13.5 98.2 \$561.7 \$10.35 \$551.4 0.0 \$325.0	\$459.0 13.8 226.4 \$699.1 \$10.56 \$688.6	\$468.2 14.0 356.6 \$838.8 \$10.77 \$828.0 0.0 \$338.0	\$477.5 14.3 490.0 \$981.9 \$14.3 \$967.6	\$487.1 14.6 967.6 \$1,469.3 \$14.6 \$1,454.7 1,380.0 \$0.0	\$2,341.8 \$70.3 \$60.6 \$1,380.0 \$995.0
DIST. 508BONITA SPRINGS IMPACT FEES INTEREST FUND BAL. REV. TOTAL LESS: ADMIN. FEE NET AVAILABLE	\$450.0 13.5 98.2 \$561.7 \$10.35 \$551.4	\$459.0 13.8 226.4 \$699.1 \$10.56 \$688.6	\$468.2 14.0 356.6 \$838.8 \$10.77 \$828.0	\$477.5 14.3 490.0 \$981.9 \$14.3 \$967.6	\$487.1 14.6 967.6 \$1,469.3 \$14.6 \$1,454.7	\$2,341.8 \$70.3 \$60.6

DIST. 509GATEWAY	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL -
IMPACT FEES INTEREST FUND BAL.	74.0 2.2 0.0	75.5 2.3 0.0	3 2.3 0 0.0	78.5 2.4 0.6	80.1 2.4 0.6	* * * * * * * * * * * * * * * * * * * *
REV. TOTAL	76.2	77.8	79.3	81.4	83.1	
LESS: REPAYMENT FOR G'WY PK (186/503) ADMIN. FEE	74.5 1.7	76.0 1.7	· · · · -	78.5 2.4	78.5 2.4	•
NET AVAILABLE	0.0	0.0	0.6	0.6	2.2	
PROJECTS: TOTAL PROJECTS RESERVES	\$0.0 \$0.0	\$0.0 \$0.0		\$0.0 \$0.6	\$0.0 \$2.2	\$0.0

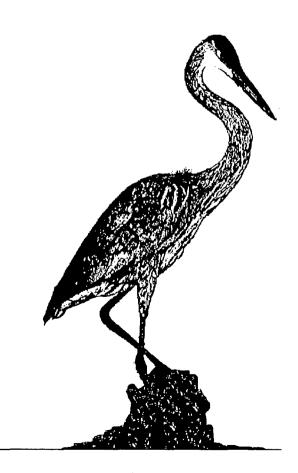
DIST. 510FORT MYERS BEACH	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
IMPACT FEES	\$6.0	\$6.1	\$6.2	\$6.4	\$6.4	\$31.1
INTEREST	0.2	0.2	0.2	0.2	0.2	\$0.9
FUND BAL.	2.9	0.1	0.2	0.5	6.9	
REV. TOTAL	\$9.1	\$6.4	\$6.6	\$7.1	\$13.4	
LESS:						
ADMIN. FEE	\$0.14	\$0.14	\$0.14	\$0.2	\$0.2	\$0.8
NET AVAILABLE	\$9.0	\$6.2	\$6.5	\$6.9	\$13.2	
PROJECTS:						
FORT MYERS BEACH POOL	8.9	6.0	6.0	0.0	0.0	\$20.9
TOTAL PROJECTS	\$8.9	\$6.0	\$6.0	\$0.0	\$0.0	\$20.9
RESERVES	\$0.1	\$0.2	\$0.5	\$6.9	\$13.2	\$20.9

E-68

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES

COMMUNITY PARK TOTAL	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
IMPACT FEES	\$1,668.0	\$1,701.4	\$1,735.4	\$1,770.1	\$1,805.4	\$8,680.2
INTEREST	74.3	51.0	52.1	53.1	54.2	\$284.7
REP'MT FOR G'WAY PK (FROM 509)	74.5	76.0	77.0	78.5	78.5	\$384.5
FUND BAL.	332.5	1,084.6	1,847.8	2,641.4	4,221.5	
REV. TOTAL	\$2,149.3	\$2,913.0	\$3,712.3	\$4,543.1	\$6,159.5	
LESS:						
CREDITS	\$200.0	\$200.0	\$200.0	\$190.0	\$190.0	\$980.0
REPAYMENT FOR G'WY PK (186/503)	\$74.5	\$76.0	\$77.0	\$78.5	\$78.5	\$384.5
ADMIN. FEE	38.4	39.1	39.9	. 53.1	54.2	\$224.7
NET AVAILABLE	\$1,836.5	\$2,597.8	\$3,395.4	\$4,221.5	\$5,836.8	
PROJECTS:						
FORT MYERS BEACH POOL	\$656.9	\$418.0	\$416.0	\$0.0	\$0.0	\$1,490.9
B.S. COMM. PARK #2 ACQUIS.	325.0	332.0	338.0	0.0	0.0	\$995.0
BUCKINGHAM CP PRESS BOX	30.0	0.0	0.0	0.0	0.0	\$30.0
S FORT MYERS COMM PARK LAND	0.0	0.0	0.0	0.0	2,290.0	\$2,290.0
TOTAL PROJECTS	\$1,011.9	\$750.0	\$754.0	\$0.0	\$2,290.0	\$4,805.9
RESERVES	\$824.6	\$1,847.8	\$2,641.4	\$4,221.5	\$3,546.8	•

IN THOUSANDS OF DOLLARS (OOO)



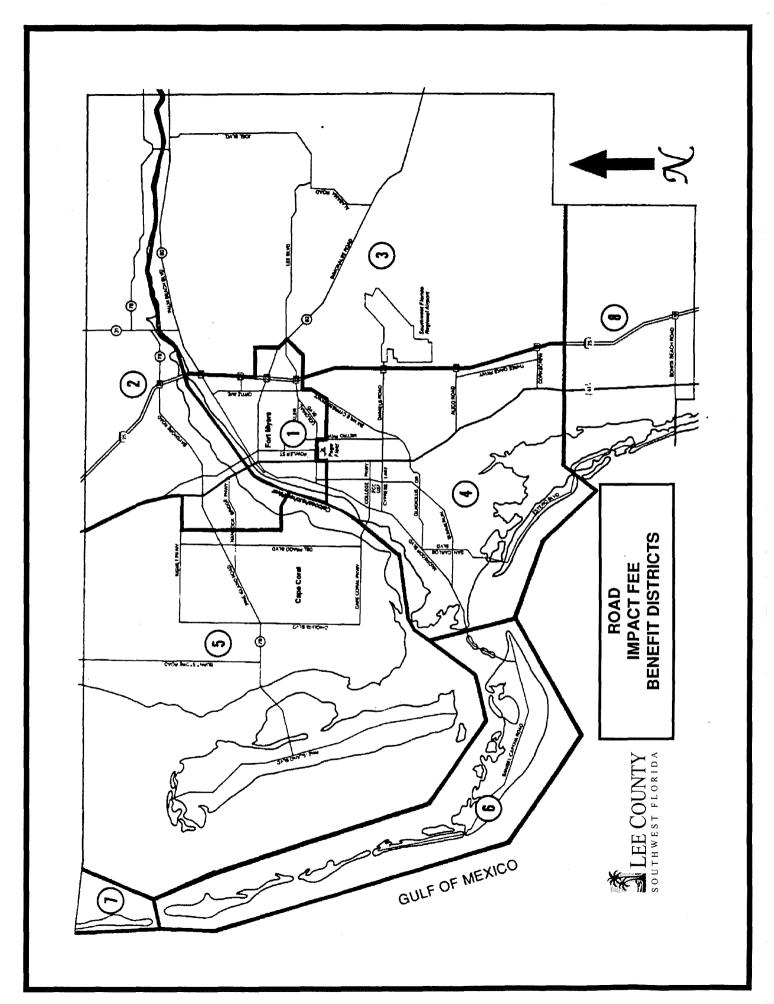


REGIONAL PARKS IMPACT FEE DISTRICT REVENUES

COUNTYWIDE	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
IMPACT FEES	\$1,020.0	\$1,040.4	\$1,061.2	\$1,082.4	\$1,104.1	\$5,308.1
INTEREST	80.0	31.2	31.8	32.5	33.1	\$208.6
FUND BAL.	778.7	415.2	4.9	95.6	181.0	
REV. TOTAL	\$1,878.7	\$1,486.9	\$1,098.0	\$1,210.5	\$1,318.2	
LESS:						
ADMIN. FEE	\$23.46	\$23.93	\$24.41	\$32.5	\$33.1	\$137.4
NET AVAILABLE	\$1,855.2	\$1,462.9	\$1,073.6	\$1,178.0	\$1,285.1	
PROJECTS:						
CALOOSAHATCHEE REG PARK	100.0	75.0	50.0	0.0	0.0	\$225.0
DeLEON REGIONAL PARK	500.0	500.0	0.0	0.0	. 0.0	\$1,000.0
FIFTY METER POOL	690.0	883.0	928.0	997.0	1,017.0	\$4,515.0
LAKES PARK WATER FEATURE	150.0	0.0	0.0	0.0	0.0	\$150.0
TOTAL PROJECTS	\$1,440.0	\$1,458.0	\$978.0	\$997.0	\$1,017.0	\$5,890.0
RESERVES	\$415.2	\$4.9	\$95.6	\$181.0	\$268.1	
DIST. 002FORT MYERS BEACH	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
DIST. 002FORT MYERS BEACH IMPACT FEES	FY 99 \$6.3	FY 00 6.4	FY 01 6.6	FY 02 6.7	FY 03 6.8	*32.8
IMPACT FEES	\$6.3	6.4	6.6	6.7 0.2	6.8 0.2	\$32.8
IMPACT FEES INTEREST	\$6.3 0.2	6.4 0.2	6.6 0.2	6.7 0.2	6.8 0.2	\$32.8
IMPACT FEES INTEREST FUND BAL.	\$6.3 0.2 0.1	6.4 0.2 0.1	6.6 0.2 (0.0)	6.7 0.2 (0.0)	6.8 0.2 0.0	\$32.8
IMPACT FEES INTEREST FUND BAL. REV. TOTAL	\$6.3 0.2 0.1 \$6.6	6.4 0.2 0.1	6.6 0.2 (0.0)	6.7 0.2 (0.0)	6.8 0.2 0.0 \$7.1	\$32.8 \$1.0
IMPACT FEES INTEREST FUND BAL. REV. TOTAL LESS:	\$6.3 0.2 0.1 \$6.6	6.4 0.2 0.1 \$6.7 \$0.15 6.6	6.6 0.2 (0.0) \$6.7 \$0.15 6.6	6.7 0.2 (0.0) \$6.8 \$0.2 6.6	6.8 0.2 0.0 \$7.1	\$32.8 \$1.0
IMPACT FEES INTEREST FUND BAL. REV. TOTAL LESS: ADMIN. FEE	\$6.3 0.2 0.1 \$6.6	6.4 0.2 0.1 \$6.7	6.6 0.2 (0.0) \$6.7 \$0.15 6.6	6.7 0.2 (0.0) \$6.8 \$0.2 6.6	6.8 0.2 0.0 \$7.1	\$32.8 \$1.0 \$0.9 \$33.0
IMPACT FEES INTEREST FUND BAL. REV. TOTAL LESS: ADMIN. FEE REIMB IMPACT FEES-FM BEACH NET AVAILABLE PROJECTS:	\$6.3 0.2 0.1 \$6.6 \$0.20 6.30 \$0.1	6.4 0.2 0.1 \$6.7 \$0.15 6.6 (\$0.0)	6.6 0.2 (0.0) \$6.7 \$0.15 6.6 (\$0.0)	6.7 0.2 (0.0) \$6.8 \$0.2 6.6	6.8 0.2 0.0 \$7.1 \$0.2 6.9 (\$0.0)	\$32.8 \$1.0 \$0.9 \$33.0
IMPACT FEES INTEREST FUND BAL. REV. TOTAL LESS: ADMIN. FEE REIMB IMPACT FEES-FM BEACH NET AVAILABLE PROJECTS: PROJECTS BUDGETED	\$6.3 0.2 0.1 \$6.6 \$0.20 6.30 \$0.1	6.4 0.2 0.1 \$6.7 \$0.15 6.6 (\$0.0)	\$0.2 (0.0) \$6.7 \$0.15 6.6 (\$0.0)	6.7 0.2 (0.0) \$6.8 \$0.2 6.6 \$0.0	\$0.2 0.0 \$7.1 \$0.2 6.9 (\$0.0)	\$32.8 \$1.0 \$0.9 \$33.0
IMPACT FEES INTEREST FUND BAL. REV. TOTAL LESS: ADMIN. FEE REIMB IMPACT FEES-FM BEACH NET AVAILABLE PROJECTS: PROJECTS BUDGETED TOTAL PROJECTS	\$6.3 0.2 0.1 \$6.6 \$0.20 6.30 \$0.1	\$0.15 6.6 (\$0.0) \$0.0	\$0.0 \$0.15 \$6.6 (\$0.0) \$0.0	\$0.2 (0.0) \$6.8 \$0.2 6.6 \$0.0 \$0.0	\$0.2 0.0 \$7.1 \$0.2 6.9 (\$0.0)	\$32.8 \$1.0 \$0.9 \$33.0 \$0.0 \$0.0
IMPACT FEES INTEREST FUND BAL. REV. TOTAL LESS: ADMIN. FEE REIMB IMPACT FEES-FM BEACH NET AVAILABLE PROJECTS: PROJECTS BUDGETED	\$6.3 0.2 0.1 \$6.6 \$0.20 6.30 \$0.1	6.4 0.2 0.1 \$6.7 \$0.15 6.6 (\$0.0)	\$0.0 \$6.7 \$0.15 \$6.6 (\$0.0) \$0.0	\$0.2 (0.0) \$6.8 \$0.2 6.6 \$0.0 \$0.0	\$0.2 0.0 \$7.1 \$0.2 6.9 (\$0.0)	\$32.8 \$1.0 \$0.9 \$33.0 \$0.0 \$0.0
IMPACT FEES INTEREST FUND BAL. REV. TOTAL LESS: ADMIN. FEE REIMB IMPACT FEES-FM BEACH NET AVAILABLE PROJECTS: PROJECTS BUDGETED TOTAL PROJECTS	\$6.3 0.2 0.1 \$6.6 \$0.20 6.30 \$0.1	\$0.15 6.6 (\$0.0) \$0.0	\$0.0 \$0.15 \$6.6 (\$0.0) \$0.0	\$0.2 (0.0) \$6.8 \$0.2 6.6 \$0.0 \$0.0	\$0.2 0.0 \$7.1 \$0.2 6.9 (\$0.0)	\$32.8 \$1.0 \$0.9 \$33.0 \$0.0 \$0.0

REGIONAL PARKS IMPACT FEE DISTRICT REVENUES

REGIONAL PARKS TOTAL	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
IMPACT FEES	\$1,026.3	\$1,046.8	\$1,067.8	\$1,089.1	\$1,110.9	\$5,340.9
INTEREST	\$80.2	\$31.4	\$32.0	\$32.7	\$33.3	\$209.6
FUND BAL.	778.8	415.3	4.9	95.5	181.0	
REV. TOTAL	\$1,885.3	\$1,493.6	\$1,104.7	\$1,217.3	\$1,325.3	
LESS:						
ADMIN. FEE	\$23.7	\$24.1	\$24.6	\$32.7	\$33.3	\$138.3
REIMB IMPACT FEES-FM BEACH	6.3	6.6	6.6	6.6	6.9	\$33.0
NET AVAILABLE	\$1,855.3	\$1,462.9	\$1,073.5	\$1,178.0	\$1,285.0	
PROJECTS:						
CALOOSAHATCHEE REG PARK	\$100.0	\$75.0	\$50.0	\$0.0	\$0.0	\$225.0
DeLEON REGIONAL PARK	500.0	500.0	0.0	0.0	0.0	\$1,000.0
FIFTY METER POOL	690.0	883.0	928.0	997.0	1,017.0	\$4,515.0
LAKES PARK WATER FEATURE	150.0	0.0	0.0	0.0	0.0	\$150.0
TOTAL PROJECTS	\$1,440.0	\$1,458.0	\$978.0	\$997.0	\$1,017.0	\$5,890.0
RESERVES	\$415.3	\$4.9	\$95.5	\$181.0	\$268.0	



DIST. 501FT. MYERS	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
IMPACT FEES INTEREST	\$61.0 10.0	\$62.2 1.9	\$63.5 1.9	\$64.7 1.9	\$66.0 2.0	\$317.4 \$17.7
FUND BAL.	502.0	338.5	398.1	458.8	520.3	Ψ17.7
REV. TOTAL	\$573.0	\$402.6	\$463.5	\$525.5	\$588.3	
LESS: ADMIN. FEE	\$1.40	\$1.43	\$1.46	\$1.9	\$2.0	\$8.2
NET AVAILABLE	\$571.6	\$401.2	\$462.0	\$523.6	\$586.4	
PROJECTS: COLONIAL BLVD/I75 TO SR 82 COUNTY-WIDE BIKE FACILITIES	\$230.00 \$3.1	\$0.00 \$3.1	\$0.00 \$3.2	\$0.0 \$3.2	\$0.0 \$3.3	\$230.0 \$15.9
TOTAL PROJECTS RESERVES	\$233.1 \$338.5	\$3.1 \$398.1	\$3.2 \$458.8	\$3.2 \$520.3	\$3.3 \$583.1	\$245.9

DIST. 502NORTH FT. MYERS/ALVA	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
IMPACT FEES INTEREST FUND BAL.	\$694.0 95.0 2,011.2	\$707.9 21.2 2,417.0	\$722.0 21.7 2,316.5	\$736.5 22.1 68.5	22.5	\$3,611.6 \$182.5
REV. TOTAL	\$2,800.2	\$3,146.2	\$3,060.2	\$827.0	\$1,161.9	
LESS: ADMIN. FEE CREDITS USED	\$15.96 350.0 \$2,434.2	\$16.28 300.0 \$2,829.9	\$16.61 300.0 \$2,743.6	\$22.1 400.0 \$404.9		\$93.5 \$1,750.0
NET AVAILABLE	\$2,434.2	\$2,829.9	\$2,743.6	\$404.9	\$739.3	
PROJECTS: BUS US (SR 739) FOUR LANES PONDELLA ROAD WIDENING, WEST COUNTY-WIDE BIKE FACILITIES TOTAL PROJECTS RESERVES	0.0 0.0 17.2 \$17.2 \$2,417.0	493.0 0.0 20.4 \$513.4 \$2,316.5	2,150.0 504.0 21.1 \$2,675.1 \$68.5	0.0 0.0 16.8 \$16.8 \$388.1	0.0 0.0 17.6 \$17.6 \$721.8	\$2,643.0 \$504.0 \$93.1 \$3,240.1

DIST. 503EAST LEE COUNTY	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
IMPACT FEES	\$1,880.0	\$1,917.6	\$1,956.0	\$1,995.1	\$2,035.0	\$9,783.6
INTEREST	200.0	ψ1,917.0 57.5	ψ1,330.0 58.7	ψ1,993.1 59.9	Ψ2,033.0 61.0	\$437.1
FUND BAL.	3,404.3	2,907.1	1,712.2	2,254.0	2,819.4	Ψ-137.1
REV. TOTAL	\$5,484.3	\$4,882.2	\$3,726.8	\$4,309.0	\$4,915.4	
LESS:						
ADMIN. FEE	\$43.24	\$44.10	\$44.99	\$59.9	\$61.0	\$253.2
CREDITS USED	1,400.0	1,400.0	1,400.0	1,400.0	1,400.0	\$7,000.0
NET AVAILABLE	\$4,041.1	\$3,438.1	\$2,281.8	\$2,849.1	\$3,454.3	
PROJECTS:						
LEELAND HEIGHTS BLVD WIDE	\$500.0	\$0.0	\$0.0	\$0.0	\$0.0	\$500.0
GUNNERY ROAD/SR 82 TO LEE BLVD	\$460.0	\$210.0	\$0.0	\$0.0	\$190.0	\$860.0
LEE BLVD 4 LN/HOMESTEAD/LEELAND	\$150.0	\$1,490.0	\$0.0	\$0.0	\$0.0	\$1,640.0
TREELINE EXT NORTH-DANIELS/COL	\$0.0	\$0.0	\$0.0	\$0.0	\$1,270.0	\$1,270.0
COUNTY-WIDE BIKE FACILITIES	24.0	25.9	27.8	29.8	31.7	\$139.2
TOTAL PROJECTS	\$1,134.0	\$1,725.9	\$27.8	\$29.8	\$1,491.7	\$4,409.2
RESERVES	\$2,907.1	\$1,712.2	\$2,254.0	\$2,819.4	\$1,962.6	

DIST. 504-S. FT. MYERS/IONA/FMB	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
IMPACT FEES	\$2,720.0	\$2,774.4	\$2,829.9	\$2,886.5	\$2,944.2	\$14,155.0
INTEREST	493.6	233.2	234.9	186.6	138.3	\$1,286.6
FUND BAL.	11,711.8	10,219.2	10,469.3	6,738.0	6,815.2	
REV. TOTAL	\$14,925.4	\$13,226.9	\$13,534.1	\$9,811.1	\$9,898	
LESS:						
ADMIN. FEE	\$62.56	\$63.81	\$65.09	\$86.6	\$88.3	\$366.4
CREDITS USED	1,000.0	900.0	750.0	500.0	500.0	\$3,650.0
NET AVAILABLE	\$13,862.8	\$12,263.1	\$12,719.0	\$9,224.5	\$9,309.4	
PROJECTS:						
ALICO RD MULTILANING	2,318.0	0.0	0	0	0.0	\$2,318.0
SUMMERLIN RD AND BOYSCOUT-UNIV	0.0	0.0	1,447.0	1,300.0	0.0	\$2,747.0
THREE OAKS EXTENSION NORTH	0.0	0.0	3,400.0	0.0	0.0	\$3,400.0
THREE OAKS EXTENSION SOUTH	525.0	525.0	0.0	0.0	0.0	\$1,050.0
THREE OAKS WIDENING	0.0	0.0	0.0	990.0	8,010.0	\$9,000.0
PLANTATION ROAD EXTENSION	705.0	0.0	0.0	0.0	0.0	\$705.0
CYPRESS LAKE DR WIDENING	0.0	1,175.0	1,030.0	0.0	0.0	\$2,205.0
COUNTY-WIDE BIKE FACILITIES	95.6	93.7	104.0	119.3	122.2	\$534.8
TOTAL PROJECTS	\$3,643.6	\$1,793.7	\$5,981.0	\$2,409.3	\$8,132.2	\$21,959.8
RESERVES	\$10,219.2	\$10,469.3	\$6,738.0	\$6,815.2	\$1,177.2	

IN THOUSANDS OF DOLLARS (OOO)

DIST. 505CAPE CORAL/PINE ISLAND	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
IMPACT FEES INTEREST FUND BAL.	\$187.0 31.4 493.0	\$190.7 5.7 492.4	\$194.6 5.8 469.7	\$198.4 6.0 321.6	\$202.4 6.1 304.8	\$973.2 \$55.0
REV. TOTAL	\$711.4	\$688.9	\$670.1	\$526.0	\$513.3	
LESS: ADMIN. FEE DEBT SERVICE NET AVAILABLE	\$4.30 205.3 \$501.8	\$4.39 205.3 \$479.2	\$4.47 205.3 \$460.3	\$6.0 205.3 \$314.7	\$6.1 205.3 \$301.9	\$25.2 \$1,026.5
PROJECTS: PONDELLA ROAD WIDENING, WEST COUNTY-WIDE BIKE FACILITIES TOTAL PROJECTS RESERVES	0.0 9.4 \$9.4 \$492.4	0.0 9.5 \$9.5 \$469.7	129.0 9.7 \$138.7 \$321.6	0.0 9.9 \$9.9 \$304.8	0.0 .10.1 \$10.1 \$291.8	\$129.0 \$48.7 \$177.7

DIST. 506SANIBEL/CAPTIVA	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
IMPACT FEES	\$25.0	\$25.5	\$26.0	\$26.5	\$27.1	\$130.1
INTEREST FUND BAL.	11.1 330.1	8.8 214.4	9.8 246.8	0.8 0.7	0.8 25.9	\$31.3 \$817.8
REV. TOTAL	\$366.2	\$248.6	\$282.6	\$28.0	\$53.7	ΨΟ17.0
LESS:						
ADMIN. FEE	\$0.58	\$0.59	\$0.60	\$0.8	\$0.8	\$3.4
NET AVAILABLE	\$365.6	\$248.1	\$282.0	\$27.2	\$52.9	
PROJECTS:						
SUMMERLIN @ BASS AND GLADIOLUS	0.0	0.0	280.0	0.0	0.0	\$280.0
SUMMERLIN/PINE RIDGE INTERSECTION		0.0	0.0	0.0	0.0	\$150.0
COUNTY-WIDE BIKE FACILITIES	\$1.3	\$1.3	\$1.3	\$1.3	\$1.4	\$6.5
TOTAL PROJECTS	\$151.3	\$1.3	\$281.3	\$1.3	\$1.4	\$436.5
RESERVES	\$214.4	\$246.8	\$0.7	\$25.9	\$51.6	

IN THOUSANDS OF DOLLARS (OOO)

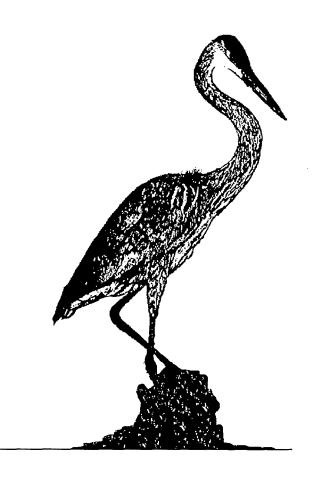
E-7

DIST. 507BOCA GRANDE	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
IMPACT FEES INTEREST FUND BAL.	\$60.0 11.8 354.5	\$61.2 1.8 405.7	\$62.4 1.9 448.1	\$63.7 1.9 491.6	\$64.9 1.9 535.9	\$312.2 \$19.4
REV. TOTAL	\$426.3	\$468.8	\$512.4	\$557.2	\$602.8	
LESS: ADMIN. FEE DEBT SERVICE	\$1.38 16.2	\$1.41 16.2	\$1.44 16.2	\$1.9 16.2	\$1.9 16.2	\$8.1 \$81.0
NET AVAILABLE	\$408.7	\$451.1	\$494.7	\$539.1	\$584.7	
PROJECTS: COUNTY-WIDE BIKE FACILITIES TOTAL PROJECT	\$3.0 \$3.0	\$3.1 \$3.1	\$3.1 \$3.1	\$3.2 \$3.2	\$3.2 \$3.2	\$15.6 \$15.6
RESERVES	\$405.7	\$448.1	\$491.6	\$535.9	\$581.4	Ψ10.0
DIST. 508BONITA SPRINGS	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
IMPACT FEES INTEREST FUND BAL.	\$3,300.0 300.0 9,267.5	\$3,366.0 101.0 11,163.7	\$3,433.3 103.0 7,835.1	\$3,502.0 105.1 8,669.8	\$3,572.0 107.2 2,015.8	\$17,173.3 \$716.2
REV. TOTAL	\$12,867.5	\$14,630.7	\$11,371.4	\$12,276.9	\$5,695.0	
LESS: ADMIN. FEE CREDITS DEBT SERVICE NET AVAILABLE	\$75.90 300.0 472.9 \$12,018.7	\$77.42 40.0 472.9 \$14,040.4	\$78.97 40.0 472.9 \$10,779.5	\$105.1 40.0 472.9 • \$11,658.9	\$107.2 40.0 472.9 \$5,075.0	\$444.5 \$460.0 \$2,364.5
PROJECTS: BONITA BCH. RD., WIDEN, RESURF WEST TERRY STREET WIDENING COUNTY-WIDE BIKE FACILITIES IMPERIAL STREET BRIDGE LIVINGSTON/IMPERIAL CONNECTION VANDERBILT DRIVE/WOODS EDGE THREE OAKS EXTENSION, SOUTH	\$0.0 \$0.0 150.0 130.0 400.0 175.0	\$2,919.0 \$0.0 166.3 320.0 2,800.0 0.0	\$0.0 \$840.0 169.7 1,100.0 0.0 0.0	\$0.0 \$1,750.0 173.1 0.0 0.0 0.0 7,720.0	\$0.0 \$2,820.0 176.6 0.0 0.0 0.0 2,025.0	\$2,919.0 \$5,410.0 \$835.7 \$1,550.0 \$3,200.0 \$175.0 \$9,745.0
TOTAL PROJECTS RESERVES	\$855.0 \$11,163.7	\$6,205.3 \$7,835.1	\$2,109.7 \$8,669.8	\$9,643.1 \$2,015.8	\$5,021.6 \$53.4	\$23,834.7
IN THOUSANDS OF DOLLARS (OOO)						

DIST. 510FORT MYERS BEACH	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
IMPACT FEES	\$80.0	\$81.6	\$83.2	\$84.9	\$86.6	\$416.3
INTEREST	2.4	2.4	2.5	2.5	2.6	\$12.5
FUND BAL.	0.0	0.0	(0.0)	(0.0)) (0.0)	
REV. TOTAL	\$82.4	\$84.0	\$85.7	\$87.4	\$89.2	
LESS:						
ADMIN. FEE	\$2.40	\$1.88	\$1.91	\$2.5	\$2.6	\$11.3
REIMB IMPACT FEES-FM BEACH	80.00	82.2	83.8	84.9	86.6	\$417.5
NET AVAILABLE	\$0.0	(\$0.0)	(\$0.0	(\$0.0)	(\$0.0)	
PROJECTS:						
PROJECTS BUDGETED	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
TOTAL PROJECTS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
RESERVES	\$0.0	(\$0.0)	(\$0.0	(\$0.0)	(\$0.0))

ROADS TOTAL	-Y 99	FY 00	FY 01	FY 02	FY 03	TOTAL
IMPACT FEES	\$9,007.0	\$9,187.1	\$9,370.9	\$9,558.3	\$9,749.5	\$46,872.8
INTEREST	1,155.3	433.6	440.1	386.7	342.5	\$2,758.3
FUND BAL.	28,074.4	28,158.1	23,895.7	19,003.1	13,425.4	
REV. TOTAL	\$38,236.7	\$37,778.9	\$33,706.7	\$28,948.1	\$23,517.4	
LESS:	0007.7	00440	*0455	4000 7	#200 F	04.040.0
ADMIN. FEE	\$207.7	\$211.3	\$215.5	\$286.7	\$292.5	\$1,213.8
REIMB IMPACT FEES-FM BEACH	80.0 3,050.0	82.2 2,640.0	83.8 2,490.0	84.9 2,340.0	86.6 2,340.0	\$417.5 \$12,860.0
CREDITS USED DEBT SERVICE	3,050.0 694.4	2,640.0 694.4	2,490.0 694.4	2,340.0 694.4	2,340.0 694.4	\$3,472.0
TOTAL CREDITS/DEBT	3,744.4	3,334.4	3,184.4	3,034.4	3,034.4	\$16,332.0
NET AVAILABLE	\$34,204.6	\$34,151.0	\$30,223.0	\$25,542.1	\$20,103.9	
PROJECTS:						
CYPRESS.LAKE DR WIDENING	0.0	1,175.0	1,030.0	0.0	0.0	\$2,205.0
ALICO RD 4 LANING	2,318.0	0.0	0.0	0.0	0.0	\$2,318.0
THREE OAKS WIDENING	0.0	0.0	0.0	990.0	8,010.0	\$9,000.0
COLONIAL BLVD/175 TO SR 82	230.0	0.0	0.0	0.0	0.0	\$230.0
GUNNERY ROAD/SR 82 TO LEE BLVD	460.0	210.0	0.0	0.0	190.0	\$860.0
LEE BLVD 4 LN/HOMESTEAD/LEELAND	150.0	1,490.0	0.0	0.0	0.0	\$1,640.0
SUMMERLIN RD AND BOYSCOUT-UNIV	0.0	0.0	1,447.0	1,300.0	0.0	\$2,747.0
SUMMERLIN @ BASS AND GLADIOLUS	0.0	0.0	280.0	0.0	0.0	\$280.0
SUMMERLIN/PINE RIDGE INTERSECTION		0.0	0.0	0.0	0.0	\$150.0
BUS US (SR 739) FOUR LANES	0.0	493.0	2,150.0	0.0	0.0	\$2,643.0
BONITA BCH. RD., WIDEN, RESURF	0.0	2,919.0	0.0	0.0	0.0	\$2,919.0
LEELAND HEIGHTS BLVD WIDE	500.0	0.0	0.0	0.0	0.0	\$500.0
TREELINE EXT NORTH/DANIELS-COLO	0.0	0.0	0.0	0.0	1,270.0	\$1,270.0
PLANTATION ROAD EXTENSION	705.0	0.0 0.0	0.0 633.0	0.0 0.0	0.0 0.0	\$705.0 \$633.0
PONDELLA ROAD WIDENING, WEST WEST TERRY STREET WIDENING	0.0 0.0	0.0	840.0	1,750.0	2,820.0	\$5,410.0
IMPERIAL STREET BRIDGE	130.0	320.0	1,100.0	1,750.0	2,820.0	\$1,550.0
LIVINGSTON/IMPERIAL CONNECTION	400.0	2,800.0	0.0	0.0	0.0	\$3,200.0
VANDERBILT DRIVE/WOODS EDGE	175.0	0.0	0.0	0.0	0.0	\$175.0
THREE OAKS EXTENSION, NORTH	0.0	0.0	3,400.0	0.0	0.0	\$3,400.0
THREE OAKS EXTENSION, NORTH	525.0	525.0	0.0	7,720.0	2,025.0	\$10,795.0
COUNTY-WIDE BIKE FACILITIES	303.5	323.3	339.9	356.7	366.1	\$1,689.4
TOTAL PROJECTS	\$6,046.5	\$10,255.3	\$11,219.9	\$12,116.7	\$14,681.1	\$54,319.4
RESERVES	\$28,158.1	\$23,895.7	\$19,003.1	\$13,425.4	\$5,422.8	
IN THOUSANDS OF DOLLARS (OOO)						

LEE COUNTY -





FISCAL 1999 BUDGET FINAL

FY 99-03 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

TOURIST DEVELOPMENT COUNCIL - BEACH FUNDS FY 1994 - 03

PROJ		ACTUAL	ACTUAL	T ACTUAL	TACTUAL	IBUDGETE	IPROPOSEI	DIPROPOSED	IPROPOSED	IPROPOSED	IPROPOSED	PROJECT
	PROJECT NAME	FY 94	FY 95	FY 96	FY 97	FY 98	FY 99	FY 00	FY 01	FY 02	FY 03	TOTAL
	<u></u>	<u> </u>									·	
	BEACH ACCESS BANNERS	\$72	\$3,156	\$102,168	\$61,391	\$51,847	\$0	\$0	\$0	\$0	\$0	\$248,270
0686	BEACH RENOURISHMENT TRUST FUND	25,572	69,815	131,884	51,518	2,158,202	825,000	825,000	825,000	825,000	825,000	6,679,860
1719	BLACK ISLAND MULTI-USE TRAIL	0	0	0	0	0	26,000	0	0	0	0	26,000
1672	BOWMANS BEACH IMPROVEMENTS	0	0	19,200	446,055	255,744	0	0	0	0	0	720,999
1742	CALOOSA PARK SHORELINE STAB	0	0	0	0	0	150,000	150,000	150,000	150,000	150,000	750,000
1837	CALOOSAHATCHEE EROSION-JAYCEE	0	0	0	0	65,000	0	•	0	0	0	65,000
	CAPE CORAL BEACH RENOUR	0	0	0	0	13,000	7,000	8,000	9,000	10,000	0	47,000
1698	CAPE CORAL ECO PARK IMPROVEMEN	0	0	0		315,000	0		0	0	0	315,000
	CAPE CORAL YACHT CLUB BEACH MAI	0	0	0	0	0	25,000	25,000	30,000	30,000	30,000	140,000
	CAPE CORAL YACHT CLUB BEACH IMP	0	0	28,668	23,190	20,141	0	0	0	0	0	71,999
	CAPE CORAL YACHT CLB FISHING PIER	0	0	0	0	175,000	0	0	0	0	0	175,000
1703	CAPE CORAL'S BCH CLEANER & TRAILE	0	0	0	0	33,250	0	0	0	0	0	33,250
1691	CARL JOHNSON/LOVERS KEY	0	3,130	1,046,148	387,537	87,309	0	0	0	0	0	1,524,124
1839	DING DARLING BOARDWALK REPLACE	0	0	0	0	75,000	0	_	0	0	0	75,000
1687	EMERGENCY BEACH CLEAN UP	13,515	4,122	104,044	90,703	100,000	100,000	100,000	100,000	100,000	100,000	812,384
1836	EDISON/FORD HISTORIC DOCK RESTO	0	0	0	0	9,500	0	_	0	0	0	9,500
	FT. MYERS BEACH KIOSK SIGNAGE	0	0	0	0	15,000	0	-	0	0	0	15,000
	FT. MYERS BEACH PIER MAINTENANCE	0	0	0	123,001	5,720	0	-	0	0	0	128,721
	FT. MYERS DOWNTOWN FISHING PIER	0	0	0	186,000	0	0	0	0	0	0	186,000
	GULFSIDE CITY PARK/ADDTN	0	0	0	0	21,000	0	0	0	0	0	21,000
	LOVERS KEY PED BRIDGE	0	0	0	0	0	98,000		0	0	0	98,000
	MANATEE PARK	0	3,889	278,327	0	65,000	0	. 0	0	0	0	347,216
	MATANZAS PASS PRESERVE IMPROVE	0	25,897	69,105	31,269	151,730	0	_	0	0	0	278,001
	NORTH SHORE PARK IMPROVEMENTS	0	0	0	0	0	233,300		0	0	0	233,300
	OPERATION BCH MAINT-ESTERO	0	0	0	0	0	740,000		780,000	800,000	820,000	3,900,000
2966	QUANTIFY SHORELINE CHANGES	0	0	27,317	14,709	41,972	0	-	0	0	0	83,998
2900	SAN CARLOS ISLAND HARBOR	0	0	0	103,208	31,407	0	0	0	0	0	134,615
1694	SANIBEL BCH ENV. RESTORATION	30,844	22,437	0	0	52,981	0	0	0	0	0	106,262
1747	SANIBEL BCH EROSIN MONITORING	0	0	0	0	0	25,000	25,000	25,000	25,000	25,000	125,000
1669	SANIBEL BCH EROSIN MONITORING	0	25,000	0	25,000	0	0	0	0	0	0	50,000
1656	SANIBEL BEACH MAINTENANCE	396	76,767	0	0	200,000	60,000	50,000	40,000	30,000	20,000	477,163
1657	SANIBEL BEACH MGMT PLAN	36	0	0	0	31,964	0	0	0	0	0	32,000
1748	SANIBEL BEACH PARK LANDSCAPPING	0	0	0	0	0	20,000		0	0	0	20,000
1670	SANIBEL BEACH PLANT RESTORATION	0	15,000	0	15,000	15,000	0	0	0	0	0	45,000
1707	SANIBEL BRAZILIAN PEPPER CONTROL	0	0	0	0	90,000	45,000	0	0	0	0	135,000
1708	SANIBEL CAUSEWAY PARK	0	0	0	0	65,000	0	0	0	0	0	65,000
1709	SANIBEL DUNE RESOTORATION	0	0	0	0	22,000	25,000	0	0	0	0	47,000
1671	SANIBEL EXOTIC REMOVAL	0	3,246	0	10,000	6,753	0	0	0	0	0	19,999
1841	SANIBEL FISHING PIER RENOVATIONS	0	0	0	0	213,565	0	0	0	0	0	213,565
1660	SANIBEL LIGHTHOUSE IMPROVEMENTS	44,168	0	36,902	410	132,519	0	0	0	0	0	213,999
1643	TURNER BEACH IMPROVEMENTS	3,524	440	60	2,000	339,068	0	0	0	0	0	370,533
1684	WATER ACCESS DEVELOPMENT	48,146	162,500	439,092	83,075	472,832	0	0	0	0	0	1,520,288
	PROJECTS NOT SHOWN HERE*	1,234,083	192,006	2,537,607	0	0	0	0	0	0	0	6,888,948
	SUBTOTAL CIP	\$1,400,356	\$607,405	\$4,820,524	\$1,654,066	\$5,332,504	\$2,379,300	\$1,943,000	\$1,959,000	\$1,970,000	\$1,970,000	\$27,448,994
	OPERATING BEACH MAINTENANCE	\$682,000	\$696,697	\$589,265	\$585,000	\$625,000	\$600,000	\$615,000	\$630,000	\$645,000	\$661,000	\$3,115,000
	INTERFUND TRANSFER TO TDC (174)	637,509	175,000	\$569,265 880,755	420,821	320,000	\$600,000		φου,υυυ 0	\$645,000 0	000,100¢	
	INTERFORD TRANSPER TO IDC (174)	657,509	175,000	000,755	420,021	320,000	U	U	U	0	U	2,815,486
	IINTERFUND TRANSFER SUBTOTAL	\$1,319,509	\$871,697	\$1,470,020	\$1,005,821	\$945,000	\$600,000	\$615,000	\$630,000	\$645,000	\$661,000	\$5,930,486
	The state of the s	.,,	+0,007	Ţ.,	+ 1,000,021	4-,-,-00		4-11,000	4555,500	40.0,000	\$00.,000	\$3,000,400
	TOTAL	\$2,719,865	\$1,479,102	\$6,290,544	\$2,659,887	\$6,277,504	\$2,979,300	\$2,558,000	\$2,589,000	\$2,615,000	\$2,631,000	\$33,379,480
	La constant de la con											

^{*} Only projects which had fiscal activity in FY 97, or have current or proposed budget are shown in detail here, all others are grouped under "PROJECTS NOT SHOWN HERE".

FY 98 COMPLETED PROJECTS LIST

CONSTRUCTION AND DESIGN

Bayshore Soccer Complex

Bonita Springs Recreation Center Expansion

Brooks Park Bleacher Replacement

Caloosahatchee Regional Park Phase 1

Carl Johnson/Lovers' Key State Recreational Area

County-wide Roof Replacements

DOT Traffic Building Phase 2

Gateway Community Park

Hancock Park Basketball Court

Human Services Remodeling

Imperial River Boat Ramp Restrooms

Main Jail Fire Alarm System Replacement

North Fort Myers Library Parking Expansion

Rutenberg Sewer Line

Turner Beach Restrooms

MARINE SERVICES

Artificial Reef Development and Renourishment

Boat Ramp - Pine Island

Estero River Cleaning and Snagging Phase 1

FDEP Artificial Reef Grant

Marine Sanitation

Orange River Snagging

W-Channel Maintenance FY96 L-81

W-Derelict Vessel Removal 97

FDEP Derelict Vessel Removal

W-Manatee Signage L-80

W-Manatee Education Program - CAL L-83

W-Obstruction Removal-FM 97

W-Turtle Time Poster L-112

W-Fort Myers Marine Enforcement

SEWER

Fort Myers Beach reuse/Disposal

Foxboro System

Fuel Tank Upgrades

SOLID WASTE

Solid Waste Sanitary Landfill

Household Hazardous Waste Facility

TRANSPORTATION

Bonita Beach Road - Forster to Vanderbilt

Bonita Beach Road/Imperial Intersection

Bonita Library/Old 41/West Terry Intersections

Corkscrew Road-US 41 to Sandy Lane

Del Prado/Midpoint Interchange

Gladiolus Drive 6 Lane/US 41 - Winkler

Gladiolus/Hagie Intersection

Hancock Bridge/NE 24th Turn Lane

Heights Elementary Signal

Homestead/Alabama Intersection

Island Park/US 41 Intersection

Lee Boulevard/Immokalee Road - Lee Street

Lee Boulevard/Lee Street - Sunniland

Lee Boulevard/Sunniland - Homestead Boulevard

Leeland Heights Bridge Replacement

Midpoint Corridor - West to Santa Barbara

Midpoint Memorial Bridge & Corridor

Old Slater Road Realignment

Palmetto Street Alignment

Plantation Road Reconstruction

Summerlin/Gladiolus Intersection

Completed Projects

FISCAL 1999 BUDGET

LEE COUNTY

FY 98 COMPLETED PROJECTS LIST (continued)

TRANSPORTATION CONT'D

Summerlin/San Carlos Intersection Summerlin/Winkler Intersection SWIAP Parking Lot Expansion Tice/Ortiz Intersection US 41/Bonita Beach Road Intersection US 41/Colonial Interchange US 41/Littleton Intersection

WATER PROJECTS

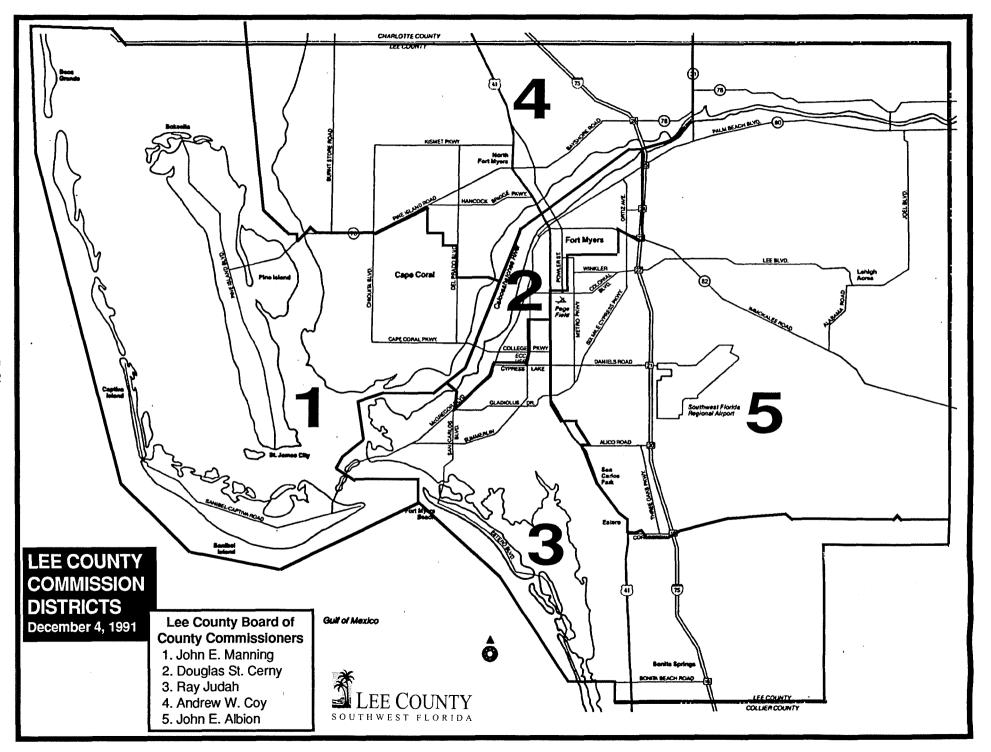
Fuel Tank Replacement - N & S Reservoirs
North Fort Myers System Improvements
North Fort Myers Water Line Relocation - US 41/BUS 41
Olga Plant Fuel Tank Upgrade
Olga Water Plant Bulk Chemical Impound Area
Water System Improvement San Souci/Lake Arrow
Water System Pressure Remote Monitoring

WATER RESOURCES

Bartholomew Drive PCB Clean Up
Canal L/L3 Channel Improvement
Kehl Canal Weir Structure Replacement
Popash Creek - Culvert Replacement
Yellow Fever Creek Channel Improvement

JOINT PROJECTS

Midpoint Bridge Water/Sewer Relocations



CITY OF CAPE CORAL - Partial List CIP FY99-03

PROJECT NAME	FY98-99	FY99-00	FY00-01	FY01-02	FY02-03	TO	ΓAL FY99-03
O Const De la constAfricación	\$E 200 000	# 0	#4 000 000	60 700 000			40.000.000
Cape Coral Parkway Widening	\$5,300,000	\$0	\$4,000,000	\$2,700,000	\$0	\$	12,000,000
Bikeway Pedestrian Improvements - Citywide	400,000	400,000	400,000	400,000	400,000	\$	2,000,000
Del Prado Widening - SR78 to Kismet	200,000	1,000,000	500,000	800,000	6,700,000	\$	9,200,000
Local Roads Resurfacing	500,000	500,000	500,000	500,000	500,000	\$	2,500,000
Southwest Area Wastewater	0	14,500,000	19,062,000	17,070,000	0	\$	50,632,000
Everest Pkwy Water Reclamation Plant Exp	o	5,000,000	8,000,000	8,000,000	0	\$	21,000,000
New City Hall Campus	16,750,000	0	o	0	0	\$	16,750,000
Cultural Park Campus	0	0	500,000	500,000	500,000	\$	1,500,000
Little League Baseball Complex	0	0	600,000	0	0	\$	600,000
Boat Ramp Land Improvements	o	300,000	100,000	100,000	100,000	\$	600,000
Southwest Area Irrigation	o	8,003,000	9,164,000	7,424,000	0	\$	24,591,000

TOTAL	\$ 23,150,000	\$29,703,000	\$ 42,826,000	\$ 37,494,000	\$ 8,200,000	\$ 141,373,000

Source: City of Cape Coral Proposed Asset Management Plan, FY1999-2003

TOWN OF FORT MYERS BEACH - Partial List CIP FY99-03

PROJECT NAME		FY98-99	FY99-00		FY00-01		FY01-02		FY02-03	TO	TAL FY99-03
						١.		_			
General Transportation	\$	250,000	\$ 250,000	\$	250,000	\$	250,000	\$	2,000,000	\$	3,000,000
Traffic Calming (Connecticut Street)	1	100,000	100,000		0		0		0		200,000
Estero Streetscape		50,000	250,000		250,000		250,000		250,000		1,050,000
Hidden Pathways		50,000	50,000		50,000		50,000		50,000	}	250,000
Land Acquisition (Mound House)		1,100,000	0		0		0		0		1,100,000
Mound House Capital Improvement		130,000	125,000		100,000		100,000		100,000		555,000
Times Square and Overlay		175,000	500,000		500,000		500,000		500,000		2,175,000
Public Docks	1	30,000	75,000		75,000		75,000		75,000		330,000
Harbor Plan		30,000	0		0		0		0		30,000
Beach Renourishment		175,000	200,000		500,000		500,000		200,000	Ì	1,575,000
Land Acquisition (Matanzas)		100,000	0		0		. 0		. 0		100,000
Pool Improvement		50,000	25,000		0		0		0		75,000
Neighborhood Landscaping		10,000	10,000		10,000		10,000		10,000		50,000
	L			L		<u>L</u>				l	
TOTAL	\$	2,250,000	\$ 1,585,000	\$	1,735,000	\$	1,735,000	\$	3,185,000	\$	10,490,000

Source: Town of Fort Myers Beach Five-Year Capital Improvement Plan FY99-2003

E-87

LEE COUNTY

PROJECT NAME FY99-00 FY00-01 FY01-02 FY02-03 TOTAL FY99-03 FY98-99 600,000 Winkler Lighting-Metro to Six Mile (SAD) N/A N/A N/A N/A \$ 600,000 Broadway Collier-Carrell (ROW) 161,689 N/A N/A N/A 161,689 N/A Broadway Corridor Improvements 1,102,500 1,102,500 N/A N/A N/A N/A Phase III Potable Water Main Replacement 1,844,060 N/A N/A N/A N/A 1,844,060 Sewer Mains Replacement (Phase II) 3,619,228 N/A N/A N/A 3,619,228 N/A Sewer Mains Replacement (Phase III) 5,000,000 5,000,000 N/A N/A N/A N/A Skatium Project (Fun League) 3,500,000 3,500,000 N/A N/A N/A N/A West First Street Infrastructure/Streetscape 419,000 N/A N/A N/A N/A 419,000 Harborside Expansion 14,000,000 N/A 14,000,000 N/A N/A N/A Downtown Core SAD 1,094,738 1,094,738 N/A N/A N/A N/A Winkler Safe Neighborhood Improvement 3,500,000 3,500,000 N/A N/A N/A N/A US 41 - Victoria to Fountain Interchange 56,000 N/A N/A N/A N/A 56,000 210,000 210,000 Fowler Lighting - Hanson to MLK N/A N/A N/A N/A Central Fort Myers SAD 1,103,800 N/A N/A 1,103,800 N/A N/A

FISCAL 1999 BUDGET 36,211,015

Source: City of Fort Myers Draft CIP, FY99 only. Out-years shall be available pending approval.

\$ 36,211,015

CITY OF FORT MYERS - Partial List CIP FY99-03

TOTAL

CITY OF SANIBEL - Partial List CIP FY99-03

PROJECT NAME	FY98-99	FY99-00	FY00-01	FY01-02	FY02-03	TOTAL FY99-03		
Computer Acquisition	\$0	\$0	\$0	\$ 500,000	\$0	\$ 500,000		
GP/GS/WGD Beach Restoration	20,000	20,000	20,000	20,000	20,000	100,000		
Conservation Lands Restoration & Mgt	0	500,000	500,000	500,000	500,000	2,000,000		
Erosion Control	50,000	50,000	50,000	50,000	50,000	250,000		
Brazilian Pepper Control Program	250,000	250,000	250,000	250,000	250,000	1,250,000		
Transportation Projects	905,000	1,200,000	1,230,000	1,090,000	1,180,000	5,605,000		
Periwinkle Way Road & Bikepath	580,000	830,000	550,000	750,000	230,000	2,940,000		
Palm Ridge Road	0 \	50,000	300,000	200,000	0	550,000		
-								

TOTAL \$ 1,805,000 \$ 2,900,000 \$ 2,900,000 \$ 3,360,000 \$ 2,230,000 \$ 13,195,000

Source: City of Sanibel Proposed Program of Capital Improvements, FY1999-2003

FLORIDA DEPARTMENT OF TRANSPORTATION - Partial List CIP FY99-03

PROJECT NAME	FY98-99	FY99-00	FY00-01	FY01-02	FY02-03	TOTAL FY99-03
SR78 Hart to Slater	\$1,442,559	\$0	\$0	\$0	\$0	\$ 1,442,559
SR78 Slater to I-75	0	750,000	900,000	6,968,000	0	8,618,000
SR78 E. of Chiquita Blvd to Santa Barbara	100,000	0	460,000	4,462,476	0	5,022,476
SR82 Evans to Michigan Link	11,951,999	400,000	0	0	0	12,351,999
US41 Collier Co. line to W. Terry St.	431,000	4,011,000	0	0	0	4,442,000
US41 W. Terry St. to Old 41 Hwy	586,206	1,861,000	1,200,000	0	0	3,647,206
US41 N. of Old 41 to San Carlos Blvd	200,000	0	0	3,130,545	0	3,330,545
US41 San Carlos Blvd to Alico Rd.	248,373	6,208,266	0	o	. 0	6,456,639
US41 Business 41 to Charlotte Co. line	73,637	1,630,364	0	0	0	1,704,001
Bus.41 US41 S.of Alico to Six Mile Cypress	269,887	0	0	5,300,000	6,376,000	11,945,887
Bus.41 Winkler Ave. to SR82	155,584	0	9,342,000	4,000,000	5,800,000	19,297,584
Treeline Extension-Alico Rd to SW Int Airport	8,000,000	4,000,000	0	0	0	12,000,000
I-75 at Alico Interchange	0	2,500,000	0	0	0	2,500,000
SW FI Int'l Airport - Midfield Terminal	0	0	13,526,660	12,831,912	14,500,000	40,858,572
SW FI Int'l Airport - Land Acquis for Expand	10,070,000	13,500,000	0	0	0	23,570,000
US41 Fowler to Kennesaw	0	0	0	0	6,400,001	6,400,001
Page Field	400,000	1,168,750	1,456,000	1,125,000	1,350,000	5,499,750
SR78 E. of US41 to 2 miles of Piney St.	4,502,117	0	0	0	0	4,502,117

TOTAL	\$ 38,431,362	\$ 36,029,380 \$ 26,884,660	\$ 37,817,933 \$ 34,426,0	01 \$ 173,589,336
	· · · · · · · · · · · · · · · · · · ·			

Source: DOT District One Tentative Work Program FY1999-2003.

LEE COUNTY PORT AUTHORITY CAPITAL PLAN - Partial List CIP FY99-03

PROJECT NAME	FY98-99	FY99-00	FY00-01	FY01-02	FY02-03	TOTAL FY99-03
Southwest Florida International Airport						1
Expand Economy Parking Lot	1,700,000		0	o	0	1,700,000
Short & Long Term Parking Lot Improvements	1,250,000	0	0	0	0	1,250,000
Replace Revenue Control System	1,000,000	0	0	0	0	1,000,000
Expand Maintenance Building	1,860,000	0	0	0	0	1,860,000
Improve Interior & Exterior Signage	308,000	0	0	. 0	0	308,000
Refurbish Bathrooms	253,000	0	0	0	0	253,000
Airline Corporate Headquarters	6,669,500	0	0	0	0	6,669,500
ARFF Structural Vehicle	0	235,000	0	0	0	235,000
Wastewater Treatment Plant Connection	0	1,120,000	0	0	0	1,120,000
Corporate Maintenance Hangar	0	0	0	10,000,000	0	10,000,000
Overlay Chamberlin Parkway	0	0	0	1,070,000	0	1,070,000
Parallel Taxiway	1,200,000	10,000,000	0	0	0	11,200,000
Design Midfield Term., Access Rds & Aprons	20,000,000	0	0	0	0	20,000,000
Treeline Extension	1,400,000	0	35,000,000	0	0	36,400,000
Construct Term. Bldg, Aprons & Access Rds	0	0	0	207,400,000	0	207,400,000
Construct Auto Parking Garage	0	0	0	25,000,000	0	25,000,000
Demolish Existing Terminal Building	0	0	0	0	5,000,000	5,000,000
Page Field Airport						
Replace & Upgrade Airfield Signage	400,000	560,000	0	0	0	960,000
Additional Terminal Bldg Modifications	1,950,000	0	0	0	0	1,950,000
Demolish/Rehabilitate South Side Bldgs	500,000	0	0	0	0	500,000
Relocate Fuel Farm	0	540,000	0	0	0	540,000
Construct New GA Terminal Building	0	1,846,000	0	0	0	1,846,000
Expand North Ramp	0	996,000	0	0	0	996,000
East Ramp Expansion & T-Hangars	0	0	1,558,000	0	0	1,558,000
Conventional Hangar	0	0	4,040,000	0	0	4,040,000
Shade Hangars	0	0	0	660,000	0	660,000
Build Perimeter Service Road	0	0	0	0	1,000,000	1,000,000
Rehabilitate Runway 13/31	0	0	0	0	1,900,000	1,900,000

TOTAL	\$ 38,490,500	\$ 15,297,000	\$	40,598,000	\$ 244,130,000	\$ 7,900,000	\$ 346,415,500
	 	 	_		 		

Source: Lee County Port Authority Capital Plan FY1999-2010, Analysis of Costs by Year

FISCAL 1999 BUDGET FINAL

SECTION F - BUDGET BY FUNCTION

This section provides a three-year comparative history to show the County budget by function. The following page displays expenditure classifications as related to the principal purpose for which expenditures are made. Functions are categorized in a uniform manner throughout the State of Florida based on the State Chart of Accounts (SCOA). The SCOA defines classifications and categories by which all revenues and expenditures are to be delineated. On the lower portion of the page the revenue sources which support the function are shown, and are categorized by fund type.

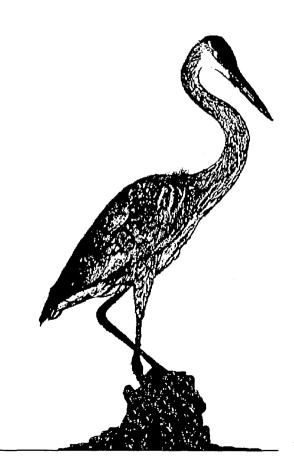
The pages following the Budget by Function detail the activities of the functional areas.

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Non-Expenditure Disbursements	.F-16
Internal Services	

LEE COUNTY





FISCAL 1999 BUDGET FINAL

COUNTY BUDGET BY FUNCTION

LEE COUNTY, FLORIDA 1998-99

	1996-97	1997-98	1998-99
FUNCTION	ACTUAL	ESTIMATED	BUDGET
GENERAL GOVERNMENT SERVICES	102,224,403	113,136,105	175,942,569
PUBLIC SAFETY	72,374,766	73,432,940	80,427,277
PHYSICAL ENVIRONMENT	83,286,401	83,981,449	135,209,191
TRANSPORTATION	139,103,151	92,347,310	141,653,183
ECONOMIC ENVIRONMENT	15,503,395	11,012,091	21,500,178
HUMAN SERVICES	18,221,121	20,996,288	11,701,607
CULTURE/RECREATION .	33,601,897	36,171,213	43,020,589
NON-EXPENDITURE DISBURSEMENTS	576,343,925	633,710,614	394,962,583
INTERNAL SERVICES	2,311,213	0	0
TOTAL	1,042,970,272	1,064,788,010	1,004,417,177

The divisions and programs contained within the department indicated at the top of the page

† † †

↑ ↑ ↑

The dollars actually spent during the indicated fiscal year

In that the budget document is published prior to the audited financial report from which any official actual data can be taken, an "estimated" expense is generated for comparative purposes

↑ ↑ ↑ ↑

The budgeted dollars for the next fiscal year that have been approved by the Board of County Commissioners

The funds from which this department/division receives its revenue (see the User's Guide pages at the front of this document for definitions)



FUNCTION BY FUND TYPE
GENERAL
SPECIAL REVENUE
DEBT SERVICE
CAPITAL PROJECTS
ENTERPRISE
INTERNAL SERVICES
TRUST AND AGENCY
TOTAL

189,560,736 203,772,356 210,624,011 181,470,060 167,468,265 179,443,066 109,323,967 168,288,814 359,536,998 84,594,481 71,401,070 158,509,235 169,994,570 390,013,207 325,284,589 48,180,012 48,329,073 45,444,244 462,419 275,653 198,633 1,042,970,272 1,064,788,010 1,004,417,177

LEE COUNTY

GENERAL GOVERNMENT SERVICES

Under the State Chart of Accounts, this function accounts for a major class of services provided by the legislative, judicial, and administrative branches of local government for the benefit of the public and the governmental body as a whole.

Legislative

The cost of providing representation for the citizenry by the governing body. The Board of County Commissioners' budget represents all of the expenditures for this classification.

Executive

The cost of providing executive management and administration of the affairs of the local unit of government. These costs include the County Manager's Office, Clerk to the Board, Hearing Examiner, and the director's office in each of the departments.

Financial and Administrative

The purpose of this activity is to account for the cost of providing financial and administrative services to the local government that are not treated in an Internal Service Fund. This category includes Budget Operations, Purchasing, Human Resources, Communications, Property Appraiser, Tax Collector, and the Board of County Commissioners' support programs for each of the Constitutional Officers.

Legal Counsel

This activity represents expenditures for the County Attorney's Office.

Comprehensive Planning

The cost of providing master planning and development for the local unit of government. The expenditure classification includes the following programs: Planning, Zoning Information, Development Services, Rezoning and DRI's, and Environmental Sciences.

<u>Judicial</u>

This activity accounts for the costs of providing court services.

Other General Government Services

These are general government services which are not classified within other activity classifications. This classification includes the Supervisor of Elections, Facilities Management, County Lands, Vehicle Maintenance, Public Resources, and Miscellaneous Expenditures.

GENERAL GOVERNMENT SERVICES

LEE COUNTY, FLORIDA 1998-99

1996-97	1997-98	1998-99
ACTUAL	ESTIMATED	BUDGET
870,240	905,869	978,959
8,378,657	9,023,199	13,298,965
40,244,586	44,266,997	54,613,617
2,452,278	2,708,030	3,083,654
4,970,779	6,591,394	6,821,926
11,175,790	10,911,404	12,191,130
34,132,073	38,729,212	84,954,318
102,224,403	113,136,105	175,942,569
	ACTUAL 870,240 8,378,657 40,244,586 2,452,278 4,970,779 11,175,790 34,132,073	870,240 905,869 8,378,657 9,023,199 40,244,586 44,266,997 2,452,278 2,708,030 4,970,779 6,591,394 11,175,790 10,911,404 34,132,073 38,729,212

ACTIVITY BY FUND TYPE			
GENERAL	44,477,679	50,842,876	60,610,040
SPECIAL REVENUE	9,628,705	11,575,628	12,133,679
DEBT SERVICE	10,932,366	10,517,793	11,003,796
CAPITAL PROJECTS	· 10,305,832	7,742,871	54,377,592
ENTERPRISE	2,363,236	3,148,574	2,000,240
INTERNAL SERVICES	24,514,168	29,305,173	35,812,922
TRUST AND AGENCY	2,417	3,190	4,300
TOTAL	102,224,403	113,136,105	175,942,569

PUBLIC SAFETY

This functional category accounts for services provided by local government for the security of persons and property.

Law Enforcement

This activity reflects the cost of providing police services for the local government's jurisdiction. For Lee County, this represents the operation of the Sheriff's Department, excluding the Jail.

Fire Control

Throughout the unincorporated areas of Lee County, there are numerous fire control districts that operate independently of the county. However, there are three small fire districts that are under the jurisdiction of the Board of County Commissioners. The county has contracts with independent agencies to provide fire control services in these three areas. The expenses in this activity reflect the cost of these contracts.

Detention and/or Correction

This activity identifies the cost of confinement of prisoners, sentenced or otherwise, and rehabilitation of offenders. Programs within this activity include the Sheriff's operation of the jail.

Protective Inspections

The cost of providing inspection services relevant to the issuance of a license, permit, or certificate, where such inspections are primarily for purposes of public safety. This activity includes expenses associated with Codes and Building Services.

Emergency and Disaster Relief Services

Expenditures within this activity account for providing defense against and relief for civil, military, hazardous materials, and natural disasters.

Ambulance and Rescue Services

The cost of providing advance life support, pre-hospital emergency, and primary health care via ambulance and helicopter.

Medical Examiner

This activity accounts for payments made to the Medical Examiner pursuant to Florida Statutes for pathology services for law enforcement, courts, and legal purposes.

Other Public Safety Programs

The E-911 Implementation Program, Governmental Communications Network, and Emergency Dispatching are the expenditures within the county budget that fall into this classification.

PUBLIC SAFETY

LEE COUNTY, FLORIDA 1998-99

	1996-97	1997-98	1998-99
ACTIVITY	ACTUAL	ESTIMATED	BUDGET
LAW ENFORCEMENT	36,621,787	37,547,587	53,164,213
FIRE CONTROL	2,250,079	1,554,375	1,511,465
DETENTION &/OR CORRECTION	11,221,090	11,101,160	0
PROTECTIVE INSPECTIONS	4,930,478	5,516,750	7,436,716
EMER. & DISASTER RELIEF	2,232,228	1,612,993	1,512,518
AMBULANCE & RESCUE SERV.	11,748,556	12,463,922	13,382,169
MEDICAL EXAMINER	880,036	898,209	892,142
OTHER PUBLIC SAFETY	2,490,512	2,737,944	2,528,054
TOTAL	72,374,766	73,432,940	80,427,277

ACTIVITY BY FUND TYPE	_		
GENERAL	61,399,779	62,727,557	67,634,908
SPECIAL REVENUE	9,895,464	9,113,690	11,533,809
INTERNAL SERVICES	858,635	1,487,893	1,154,760
TRUST AND AGENCY	220,888	103,800	103,800
TOTAL	72,374,766	73,432,940	80,427,277

PHYSICAL ENVIRONMENT

This functional category accounts for services where the primary purpose is to achieve a satisfactory living environment by controlling and utilizing elements of the environment.

Garbage/Solid Waste Control Services

The Solid Waste Department provides for proper collection and environmental disposal of solid waste, which includes Recycling, Household Hazardous Waste, and Right-of-Way Cleanup.

Water-Sewer Combination Services

This activity accounts for all the expenses associated with the operation of the water and sewer systems under the control of Lee County. Also included is administrative support and capital projects.

Conservation and Resource Management

Under this classification, expenditures include: Extension Services, Surface and Ground Water Management, Environmental Laboratory, Canal and Pipe/Ditch Maintenance, and Marine Services.

Other Physical Environment Programs

	This activity reflects the Sma	I Quantity Generator and	Pollutant Storage Tanks Programs
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PHYSICAL ENVIRONMENT

LEE COUNTY, FLORIDA 1998-99

	1996-97	1997-98	1998-99
ACTIVITY	ACTUAL	ESTIMATED	BUDGET
GARBAGE/SOLID WASTE CONT.	43,991,292	45,852,870	50,353,314
WATER-SEWER COMB. SERVICE	27,018,561	30,337,339	64,201,253
CONSERVATION & RESOURCE	11,951,324	7,431,030	20,371,142
OTHER PHYS. ENVIRONMENT	325,224	360,210	283,482
TOTAL	83,286,401	83,981,449	135,209,191

ACTIVITY BY FUND TYPE			
GENERAL	2,409,234	2,417,315	2,718,650
SPECIAL REVENUE	2,549,961	3,116,446	4,030,133
DEBT SERVICE	106,717	71,379	383,889
CAPITAL PROJECTS	7,271,524	2,250,281	13,588,024
ENTERPRISE	70,948,965	76,126,028	114,488,495
ΤΠΤΔΙ	83 286 401	83 981 449	135 209 191

TRANSPORTATION

This functional area accounts for the cost of services provided by the local government for the safe and adequate flow of vehicles, travelers, and pedestrians.

Road and Street Facilities

This activity identifies the cost of constructing and maintaining road and bridge facilities, as well as ancillary facilities such as sidewalks, traffic control devices, streetlights, rights-of-way, shoulders, and other facilities incidental to the proper movement of traffic along roads and streets.

Transit Systems

This activity acc	ounts for the e	xpenditures ass	ociated with	i the Lee	Tran l	bus system.
		1				-

TRANSPORTATION

LEE COUNTY, FLORIDA 1998-99

	1996-97	1997-98	1998-99
ROAD & STREET FACILITIES	ACTUAL	ESTIMATED	BUDGET
	128,182,432	85,564,583	130,129,442
TRANSIT SYSTEMS TOTAL	10,920,719	6,782,727	11,523,741
	139,103,151	92,347,310	141,653,183

ACTIVITY BY FUND TYPE SPECIAL REVENUE DEBT SERVICE CAPITAL PROJECTS ENTERPRISE

TOTAL

28,169,146 20,283,384 22,308,555 13,500,151 12,417,825 12,402,660 37,782,662 23,108,493 61,361,648 37,/82,002 34,512,437 39,719,729 141,653,183 139,103,151 92,347,310

ECONOMIC ENVIRONMENT

The cost of providing services which develop and improve the economic condition of the community and its citizens.

Industry and Development

These expenditures represent the costs incurred in promoting and encouraging industry development and tourism which will directly or indirectly benefit the community. Included are the Community Redevelopment Agency, the Visitor and Convention Bureau, and the Division of Economic Development. The CRA is responsible for economic redevelopment in five depressed areas of the county.

Veteran's Services

The Veteran's Services program represents the only expenditures in this activity, and provides counseling and assistance to veterans and their dependents.

Housing and Urban Development

This activity accounts for expenditures associated with providing public housing and other urban development projects. It consists of the Housing Assistance Program, the Neighborhood Improvements Program, and the Administration Program.

Other Economic Environment

This activity is for Community Redevelopment projects.

ECONOMIC ENVIRONMENT

LEE COUNTY, FLORIDA 1998-99

ACTIVITY	1996-97 ACTUAL	1997-98 ESTIMATED	1998-99 BUDGET
INDUSTRY DEVELOPMENT	9,581,881	7,676,527	8,424,240
VETERANS SERVICES	235,738	210,441	243,781
HOUSING & URBAN DEV.	4,099,074	2,317,594	6,019,560
OTHER ECONOMIC ENV.	1,586,702	807,529	6,812,597
TOTAL	15,503,395	11,012,091	21,500,178

ACTIVITY BY FUND TYPE

GENERAL
SPECIAL REVENUE
TOTAL

3,382,130
1,379,128
1,624,567
9,632,963
19,875,611
15,503,395
11,012,091
21,500,178

HUMAN SERVICES

This functional category reflects the cost of providing services for the care, treatment, and control of human illness, injury, or handicap; and, for the welfare of individual citizens and the community as a whole.

<u>Hospital</u>

The expenditures in this activity are for State mandated medical assistance provided to indigents.

Health

These expenditures reflect the cost of providing nursing, dental care, diagnostic, rehabilitation, and other services for the care and treatment of the sick; and for the control and prevention of disease. Expenditures for this activity represent the Health Department. Also included are expenditures for Animal Control.

Welfare

This activity represents expenditures for the Shady Rest Care Pavilion for actual and estimated, and the Supportive Housing Program. As of October 1, 1998, the Shady Rest Care Pavilion will be operated by a non-profit organization

Other Human Services Programs

This activity accounts for the funding that goes toward the Community Agency Support program, whereby the community contracts for services with eighteen local agencies meeting special population human service needs within Lee County. Also included is the CDBG portion for Small Business Development.

HUMAN SERVICES

LEE COUNTY, FLORIDA 1998-99

	1996-97	1997-98	1998-99
ACTIVITY	ACTUAL	ESTIMATED	BUDGET
HOSPITAL	4,458,583	4,643,866	5,044,810
HEALTH	2,079,134	2,178,623	2,661,767
WELFARE	10,129,745	12,202,976	2,144,401
OTHER HUMAN SERVICES	1,553,659	1,970,823	1,850,629
TOTAL	18,221,121	20,996,288	11,701,607

ACTIVITY BY FUND TYPE

GENERAL 9,567,206 10,369,316 10,590,367

SPECIAL REVENUE 672,254 762,333 1,111,240

ENTERPRISE 7,981,661 9,864,639 0

TOTAL 18,221,121 20,996,288 11,701,607

CULTURE AND RECREATION

These expenditures are to provide and maintain cultural and recreational facilities and activities for the benefit of citizens and visitors.

Libraries

The Lee County Library system covers the entire county, except for a small independent library district that serves the Fort Myers Beach area. This activity accounts for the operating and capital project expenditures associated with the Library system. The Library system is supported by its own dedicated millage.

Parks and Recreation

This activity includes expenditures for Parks and Recreation programs, and parks capital improvement projects.

Other Culture and Recreation Programs

This activity accounts for operating expenditures for the Capital Planning and Construction Division in the Department of Planning and Construction.

CULTURE/RECREATION

LEE COUNTY, FLORIDA 1998-99

	1996-97	1997-98	1998-99
ACTIVITY	ACTUAL	ESTIMATED	BUDGET
LIBRARIES	10,525,206	10,444,591	12,443,391
PARKS & RECREATION	22,190,165	24,736,180	29,485,128
OTHER CULTURE/RECREATION	886,526	990,442	1,092,070
TOTAL	33,601,897	36,171,213	43,020,589

ACTIVITY BY FUND TYPE			
GENERAL	3,966,786	4,619,409	4,874,590
SPECIAL REVENUE	22,067,184	24,990,597	26,480,320
DEBT SERVICE	3,000,596	2,867,637	2,872,484
CAPITAL PROJECTS	4,567,331	3,693,570	8,793,195
TOTAL	33,601,897	36,171,213	43,020,589

NON-EXPENDITURE DISBURSEMENTS

This is a basic account category to provide for disbursements of local government which are classified as accounting expenditures.

Interfund Transfers

This category represents amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute additional revenues or expenditures of the governmental unit, but reflect the movement of cash from one fund to another. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

Reserves

This category encompasses all the various reserve accounts, which includes ending Fund Balanc

NON-EXPEND DISBURSEMENTS

LEE COUNTY, FLORIDA 1998-99

	1996-97	1997-98	1998-99
ACTIVITY	ACTUAL	ESTIMATED	BUDGET
INTERFUND TRANSFERS	143,450,001	183,795,004	110,393,005
RESERVES	432,893,924	449,915,610	284,569,578
TOTAL	576,343,925	633,710,614	394,962,583

ACTIVITY BY FUND TYPE			
GENERAL	64,357,922	71,416,755	62,570,889
SPECIAL REVENUE	90,250,048	97,942,854	78,136,122
DEBT SERVICE	81,784,137	58,719,847	44,738,241
CAPITAL PROJECTS	108,361,465	121,714,020	31,874,111
ENTERPRISE	210,706,182	266,361,529	169,076,125
INTERNAL SERVICES	20,645,057	17,386,946	8,476,562
TRUST AND AGENCY	239,114	168,663	90,533
TOTAL	576,343,925	633,710,614	394,962,583

INTERNAL SERVICES

Those expenses incurred exclusively by	an Internal	Service	Fund in	n providing	goods	and se	ervices
to user departments or agencies.							

Data Processing

Data Processing provides management information services to county departments. These	services
include programming, processing, and producing information via mainframe devices, and	l support
of personal computers.	

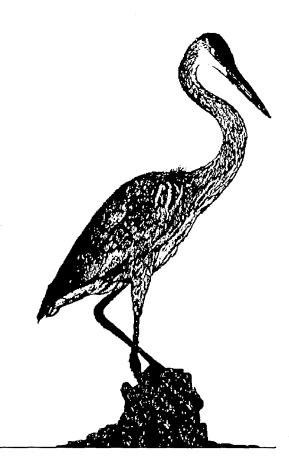
INTERNAL SERVICES

LEE COUNTY, FLORIDA 1998-99

	1996-97	1997-98	1998-99
ACTIVITY	ACTUAL	<u>ESTIMATED</u>	BUDGET
DATA PROCESSING	2,311,213		0
TOTAL	2,311,213	0	0

ACTIVITY BY FUND TYPE
INTERNAL SERVICES
TOTAL

2,311,213 <u>0</u> ______0

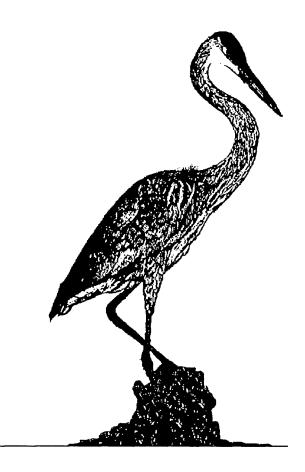




SECTION G - APPENDICES

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FUND STRUCTURE AND BUDGETARY ACCOUNTING POLICY

The budget is prepared in a manner which allows it to be viewed from a variety of perspectives: by organization, program, and funding source. Each fund is a separate budgetary and accounting entity which is self balancing and freestanding for the purpose of maintaining records for a set of financial resources which are segregated for a particular purpose. While the budget may be looked at from several perspectives, the fund is the basic legal and accounting framework of the budget. Lee County organizes its funds into the basic fund groups recognized under generally accepted accounting principles (GAAP). The basic fund groups are: Governmental Funds - which consist of the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Project Funds; the Proprietary Funds which consist of Enterprise Funds and Internal Service Funds; and Trust and Agency Funds.

Major Governmental Operating Funds of Lee County

Lee County has four major governmental funds for operating its non-proprietary functions: the General Fund, Unincorporated Area MSTU Fund, Library Fund, and Transportation Trust Fund. The General Fund provides for countywide functions, except for those dealing with roads and bridges. The General Fund receives unrestricted countywide revenues, and levies ad valorem taxes on a countywide basis. The other three major operating funds are all Special Revenue Funds.

The Unincorporated Area MSTU levies an ad valorem tax which covers the county outside the boundaries of the cities of Sanibel, Fort Myers, Cape Coral, and Town of Fort Myers Beach and receives those unrestricted revenues deemed to be non-countywide in nature. The Unincorporated Area MSTU provides for Community Development activities, Parks and Recreational programming, as well as funding for road and bridge maintenance.

The Library Fund levies an ad valorem tax which pays for the operations of the county library system. The tax is countywide, with the exception of Ft. Myers Beach, which is an independently governed Library District.

The Transportation Trust Fund provides road and bridge maintenance services. It receives gas tax revenue and other revenues in support of countywide services, as well as a transfer from the Unincorporated Area MSTU Fund for support of its non-countywide services.

Other Special Revenue Funds

There are numerous Street Lighting and Special Improvement Districts which provide street lighting and maintenance services to neighborhoods. These districts are established on the basis of petitions from the residents of the neighborhood. These levy an ad valorem tax which applies to that particular neighborhood.

Fire protection in the county is provided through independently governed fire districts and the municipalities. The county operates three Fire Protection MSTU's which provide fire protection to those unincorporated areas of the county which are not part of an independent special district. A separate ad valorem tax is levied on those residents.

Major federal grant programs, such as Housing Assistance and the Community Development Block Grant (CDBG), are accounted for through separate special revenue funds.

Lee County Tourist tax is administered through a special revenue fund and carries out tourism and convention related promotional activities.

The Gasparilla Solid Waste MSTU provides for an interfund loan repayment for specialized horticultural waste disposal service and street lights to the Lee County residents of Boca Grande. An ad valorem tax is levied on those residents.

The Special Improvements Funds of Lee County are used for a variety of projects which benefit specific properties: road improvements, drainage improvements, erosion projects, and water line extensions. This mechanism is used to bring roads and drainage up to county standards and enables the facilities to be accepted into normal county maintenance programs.

The complex structure of Special Revenue Funds enables the county to provide a wide range of specialized services and achieve a greater degree of equity in its use of revenues and application of ad valorem taxes.

Debt Service Funds

In addition to numerous special improvement district debt funds, the county has twenty-six governmental debt service funds which account for revenues pledged to the payment of general government long-term debt. Long-term debt is paid from:

- 1. Pledges of various non-ad valorem revenue sources. Non-ad valorem revenues are pledged to seven bond funds, and two certificates of participation.
- 2. Racetrack and garbage franchise fees are pledged to one bond fund.
- 3. Tourist Development Tax and Stadium Lease Revenue are pledged to one bond fund.
- 4. In the area of transportation, Local Option Gas Taxes are pledged to two bond funds, and the Ninth-Cent Gas Tax is pledged to one bond fund.
- 5. Toll revenues from bridges and user fees from Utilities and Solid Waste are pledged to eight bond issues.

Special Improvement Districts debt is funded through special assessments on property.

Capital Project Funds

The County has two major Capital Improvement Funds which fund major capital projects of all types on a pay-as-you-go basis. One fund levies a countywide ad valorem tax and receives other revenues which are used for capital purposes. The other major Capital Improvement Fund is dedicated to transportation projects and receives funding from gas taxes and surplus bridge tolls from the Sanibel Causeway, Cape Coral, and Midpoint Bridges. Other capital project funds are used to account for the proceeds of bond issues, and are discontinued once the particular projects are completed and any remaining bond proceeds are disbursed. Capital projects relating to the self-supporting Enterprise Funds are accounted for in those Enterprise Funds.

Enterprise Funds

The county has Enterprise Funds for water and sewer services, Solid Waste Disposal (landfill and resource recovery), Transportation Facilities (Sanibel Causeway Operations, the Cape Coral, and Midpoint Bridges) and the Transit System. The services are operated on a self-supporting basis, except for the Transit System, which receives operating subsidies.

Intergovernmental Service Funds

The County uses self-supporting Intergovernmental Service Funds to provide data processing, communications, vehicle maintenance services, and insurance to county departments on a user fee basis.

Budgetary Accounting

Budgets for all funds are prepared on the modified accrual basis. This is in accordance with Generally Accepted Accounting Principles (GAAP), which apply to governmental fund types only. Conversely, the budgets of proprietary fund types are on a non-GAAP basis.

Fixed appropriation budgets for the control of resources are legally required for all funds; therefore, a consistent basis of budget preparation and management is applied to all funds.

BUDGET PREPARATION, ADOPTION, AND AMENDMENT

The budget process and the levy of ad valorem taxes are governed by the Florida Statutes Chapters 129 and 200. The Statutes address the budget timetable from the point of initial presentation of a proposed budget and taxable value to the governing body. The timetable, public advertising requirements, and the two required public hearings to adopt the budget and to levy ad valorem taxes are statutory requirements. Additionally, State Comptroller Regulations dictate a uniform accounting structure which must be embodied in the budget and financial reporting.

The final budget document reflects a continuation of the managerial focus on both the budget process and the document itself. An outline of Lee County's process is presented below.

January - Budget Kickoff

- Initial Revenue estimates are prepared.
- "State of the County" address.
- Budget Operations Departmental Budget kickoff.

February - April

Budget revenues and expenses are developed for upcoming fiscal year with current funding levels. Service level reductions/core services are identified for County Manager review.

May - County Manager Review

- Sheriff's Budget due.
- County Manager reviews recommendations.
- Issues are discussed, resolved, and prepared for presentation to the Board of County Commissioners.
- Detailed analysis of budget is accomplished.
- Proposed Budget with major budget issues is produced.

June

Board Workshops on operating budgets.

July 1 - Assessment Data

Assessed values for ad valorem taxes are received from the Property Appraiser (elected official) for all taxing districts starting the legal adoption timetable. The balanced budget must be filed with the governing body within fifteen (15) days of receipt of assessed value in accordance with Florida Statutes.

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July/August - Board Establishes Tentative Millage Rate

Lee County Board of County Commissioners establishes a tentative or proposed budget and millage rate for all Lee County ad valorem taxing districts for the new Fiscal Year. Proposed ad valorem millage levies must be certified to the Property Appraiser by the Board of County Commissioners within thirty-five (35) days of presentation of assessed values, and public hearing dates must be set.

August - Property Appraiser Mails Truth-in-Millage (TRIM) Notices

- Property Appraiser mails TRIM notices to all property owners. This notifies all taxpayers of the proposed tax rate, its relationship to the prior year's rate, the total taxes based on the proposed rate, and the valuation of each parcel of property.
- Once the millage rate is certified, it may not be increased without re-mailing the notices.
- Within fifty-five (55) days after the mailing of the TRIM notices, the first public hearing is set

September - Public Hearings

- The first public hearing is held on the scheduled date, which must be between sixty (60) and seventy-five (75) days after provision of assessed value to the governing body. Tentative budget and millage rates are adopted at the first public hearing.
- Advertisement in the newspaper is required three (3) to five (5) days before the second public hearing. The advertisement must contain a summary of the budget, all millage rates, and tax increase percentages over the rolled back rate millage.
- The final budget and millage levies are adopted at the second public hearing.

October - Final Budget Document

- The final document is produced reflecting final program service information and dollars.
- Copies of the final document are made available for review by the media, taxpayers, and public interest groups at all libraries and at the courthouse.

Five-Year Capital Improvement Program

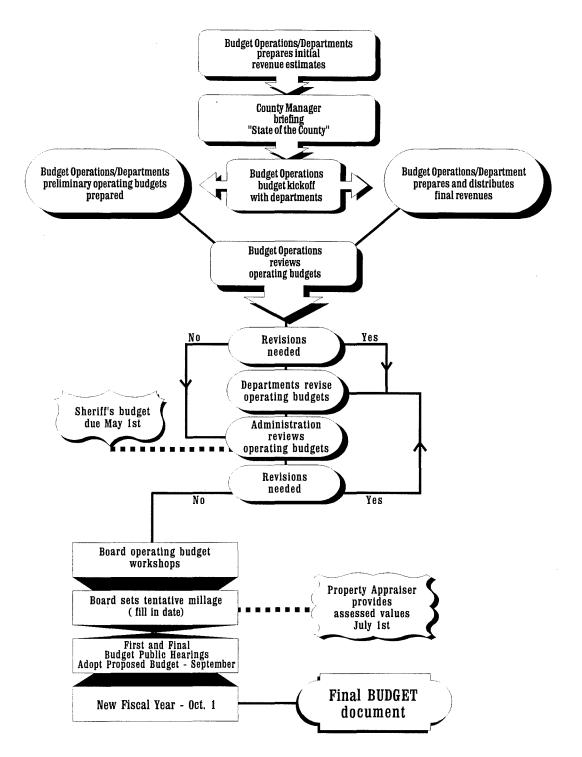
A five-year Capital Improvement Program document is updated annually at the same time as annual budget preparation. Proposed funding sources are shown for each project. Revenue estimates for capital funding sources are projected for the five years of the program. A proposed update of the five-year Capital Improvement Program is presented during annual budget review. The proposed update is reviewed and modified by the Board of County Commissioners. The first year of the updated Capital Improvement Program as modified is integrated into the proposed annual budget. When the final budget is adopted, the final update of the five-year Capital Improvement Program is produced. (See Capital Improvement Section).

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Budget Amendment Policy

Florida law provides general guidelines regarding how local government budget amendment policy must operate. These guidelines require all increases of total fund appropriations and transfers from appropriated reserves which exceed \$25,000 to be adopted by Board action. Florida law allows complete flexibility in modifying proprietary fund budgets during the year at regular public Board meetings. Appropriation of additional unanticipated revenue is also allowed by law in all fund categories for many types of revenue at public Board meetings. The law allows appropriation increases of any nature to occur through a supplemental budget process requiring advertised public hearings. Lee County's budget amendment policy allows the maximum flexibility under Florida law. Budget amendments or transfers not requiring an increase in a fund total or division total are granted within guidelines to various levels of management. All changes in elected officials' budgets must go to the Board of County Commissioners for approval. Formal legal appropriation by the Board is at the fund level in order to allow the degree of flexibility provided by the Board's policy.

Lee County Budget Process



GLOSSARY

AD VALOREM - A tax levied in proportion to the value of the property against which it is levied.

AGGREGATE MILLAGE RATE - A rate obtained by dividing the sum of all ad valorem taxes levied by the governing body (Board of County Commissioners for County Government) by the taxable value of the county or municipality. Expresses an average tax rate.

<u>APPROPRIATION</u> - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount, and as to the time when it may be expended.

ASSESSED VALUATION - A valuation set upon real estate or other property by a government as a basis for levying taxes. Taxable valuation is calculated from an assessed valuation. Assessed value is required to approach 100% of market value in Florida.

<u>BUDGET</u> - A plan of financial operation embodying an estimate of proposed expenditures for a given period, and the proposed means of financing. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating body for adoption, and sometimes the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is proposed and tentative, or whether it has been approved by the appropriating body. The budget, once adopted, is the legal authorization to expend county funds during the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law and/or administrative rules and regulations.

BUDGET MESSAGE - A general discussion of the proposed budget as presented in writing to the legislative body.

CAPITAL OUTLAYS - Expenditures which result in the acquisition of or addition to fixed assets.

<u>CAPITAL IMPROVEMENT PROGRAM</u> - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program. It sets forth each project or other contemplated expenditure in which the government is to have a part, and specifies the full resources estimated to be available to finance the projected expenditures.

<u>COUNTY CORE SERVICE</u> - A service that cost-effectively enhances the health, safety, and welfare of the general population, is not redundant to services provided by other government entities or the private sector; is equitably apportioned among the general population rthat than special sectors or groups and is one in which resources are located and distributed to make the service universally accessible to the general population.

DEPENDENT SPECIAL DISTRICT - A special district whose governing body or whose budget is established by the governing body of the County or municipality to which it is dependent.

<u>DEPRECIATION</u> - (1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence; (2) the portion of the cost of a fixed asset other than a wasting asset which is charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is pro-rated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

ENHANCEMENT - An improvement to a programmatic service level.

EXPENDITURES - Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.

EXPENSES - Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

FISCAL YEAR - A 12-month period to which the annual operating budget applies, and at the end of which a government determines its financial position and the results of its operations. Lee County's fiscal year begins October 1, and ends September 30th of each year.

FIXED ASSETS - Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery, and equipment.

FUNCTIONS - Expenditure classification according to the principal purposes for which expenditures are made. Examples are public safety, public health, public welfare, etc.

FUND - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

<u>FUND BALANCE</u> - A term used to express the equity (assets minus liabilities) of governmental fund types and trust funds.

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GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) - Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accounting practices. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations. The primary authoritative statement on the application of GAAP to state and local governments are GASB pronouncements. Every government should prepare and publish financial statements in conformity with GAAP.

INTERGOVERNMENTAL REVENUE - Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

LEGALLY ADOPTED BUDGET - The total of the budgets of each County fund including budgeted transactions between funds.

MEASUREMENT FOCUS - The accounting convention which determines (1) which assets and which liabilities are included on an entity's balance sheet, and (2) whether its operating statement presents "financial flow" information (revenues and expenditures) or "capital maintenance" information (revenues and expenses).

MILLAGE RATE - A rate expressed in thousands. As used with ad valorem (property) taxes the rate expresses the dollars of tax per one thousand dollars of taxable values.

MODIFIED ACCRUAL BASIS - The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both "measurable" and "available to finance expenditures of the current period". Expenditures are recognized when the related fund liability is incurred except for, but not limited to: (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used; (2) prepaid insurance and similar items which need not be reported; (3) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements; (4) principal and interest on long-term debt which are generally recognized when due. All governmental funds and Expendable Trust Funds are accounted for using the modified accrual basis of accounting.

MSBU MUNICIPAL SERVICES BENEFIT UNIT - An MSBU is a special district created to provide for projects and/or services to a specifically defined area of the County and financed by a special assessment to only those citizens receiving the benefits of those projects or services.

MSTU MUNICIPAL SERVICES TAXING UNIT - A special district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessments service charges or other revenue, to provide resources. The MSTU is one type of dependent special district.

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OBJECTIVE - A simply stated, readily measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objectives should state a specific standard of performance for a given program:

- (a) An operational objective focuses on service delivery.
- (b) A managerial objective focuses on those aspects of management that help staff achieve operational objectives; i.e., staff training, work plan development, etc.

OPERATING TRANSFERS - Legally authorized transfers between object codes as needed to balance specific line items.

<u>PERFORMANCE BUDGET</u> - A budget which relates expenditures to measures of activity and performance.

PROGRAM BUDGET - A budget organized by programs. A program used in this application is a grouping of related activities, projects, and services which are similar in purpose. The expenditure focus of a program budget is related to the nature of work and services performed.

<u>PROGRAM PERFORMANCE BUDGET</u> - Combines performance measures with a program budget structure.

RESERVE FOR CONTINGENCIES - An amount set aside, consistent with statutory authority, that can subsequently be appropriated to meet unexpected needs.

RETAINED EARNINGS - An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

REVENUES - (1) Increases in governmental fund type, net current assets from other than expenditure refunds, and residual equity transfers. Under NOGA Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in proprietary fund type, net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NOGA Statement 1, operating transfers-in are classified separately from revenues.

ROLLED-BACK RATE - The millage rate which would generate the same ad valorem tax revenue as was generated the previous year, excluding changes in taxable valuation resulting from new construction, annexation or de-annexation. If the proposed aggregate millage rate exceeds the aggregate rolled-back rate, then by law, the advertisement for the public hearings to adopt the millage must state the percentage by which the rolled-back rate exceeds the percentage of the proposed tax increase. The rolled-back rate is used in the same manner for individual millage levies.

SERVICE LEVEL - Service(s) or product(s) which comprise actual (or expected, depending on whether one is describing a current or future service level) output of a given program. Focus is on results, not measures of workload (e.g., for a Sheriff's Department - number of assaults investigated is a workload measure, while number of assault cases cleared is a service level).

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STATUTE - A written law enacted by a duly organized and constituted legislative body.

TAX INCREMENT FINANCING (T.I.F.) - Tax increment revenues are all new property tax revenues generated by new developments or assessments which increase the existing tax base within the designated redevelopment area.

TAX RATE - The amount of tax stated in terms of a unit of the tax base; for example, 5 mills equals 5 dollars per thousand of taxable value.

<u>TAXES</u> - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

TAXABLE VALUATION - The value used for computing the ad valorem taxes levied against property. The taxable value is the assessed value less any exemptions allowed by law. The most common exemption is the \$25,000 homestead exemption allowed, if the owner uses the property as the principle residence. There are also exemptions for disability, government-owned, and non-profit-owned property.

TRANSFERS IN/OUT - Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit, but only of the individual funds. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

<u>TRIM NOTICE</u> - "True Rate In Millage", a tentative tax notice sent to all property owners in August, to provide information reflecting tentatively-adopted millage rates.

<u>UNINCORPORATED AREA</u> - That portion of the County which is not within the boundaries of any municipality.