

MEMORANDUM
FROM
OFFICE OF THE COUNTY MANAGER

DATE: August 31, 2016

To: BoCC

FROM: Pete Winton

Chief Financial Officer

RE: Script for 1st Budget Hearing – September 6, 2016

Commissioners:

Attached is the script and supporting schedules for Tuesday evening's 1st Budget Hearing on the FY16-17 County Budget.

The Budget is what was presented to you at your Final Budget Work Session Aug. 16 and includes all of the changes the Board has agreed upon, the two most recent being:

1. \$1.3 million of supplemental funding for the Visitor & Convention Bureau for a winter marketing campaign (\$1.25 million), and additional Arts & Attractions funding (\$50,000).
2. Design of the Hickory Boulevard bridges (Little Carlos, New Pass, Big Hickory) in FY20-21 for \$3.8 million with construction of the bridges (\$33.8 million) by FY23-24 (in CIP years 6-10). This will allow for potential acceleration of Estero Boulevard phases under design in FY16-17 and Littleton Road expansion to four lanes, now only partially funded in the five-year CIP.

All other issues were resolved during the three draft budget work sessions in June and August.

Thank you.

Attachments:

Budget Comparison by Program
Budget Comparison by Fund
BoCC Operating Departments – All Funds
Courts & Constitutionals – All Funds
FY16-17 & Five-Year Capital Improvement Plan
FY16-17 & Five-Year Major Maintenance Plan

PROGRAM BUDGET SUMMARY TOTAL COMPARISON

(FY15-16 Adopted Budget to FY16-17 Proposed Budget)

The Legally Adopted Budget is the amount adopted by budget resolution as the Board of County Commissioners' budget. The total includes budget transfers from one fund to another and payments from one county department to another for services received.

	2015- 2016 <u>Adopted Budget</u>	Percent Increase or (Decrease)	2016- 2017 <u>Proposed Budget</u>
OPERATING BUDGETS:			
BoCC Operating Departments	\$ 423,206,904	2.93 %	\$ 435,619,059
Constitutional Officers and Courts	235,023,137	2.55 %	241,006,403
Total Operating Budget	\$ 658,230,041	2.79 %	\$ 676,625,462
CAPITAL BUDGET:			
Capital Projects	\$ 226,964,427	(9.57%)	\$ 205,252,250
Major Maintenance	44,651,926	(17.54%)	36,821,049
Total Capital Budget	\$ 271,616,353	(10.88%)	\$ 242,073,299
Total Operating & Capital Budgets	\$ 929,846,394	(1.20%)	\$ 918,698,761
OTHER:			
Internal Transfers	\$ 230,515,549	27.69 %	\$ 294,342,613
Debt Service	66,880,319	11.28 %	74,425,875
Insurance	82,012,720	2.69 %	84,219,286
Non-Departmental	16,739,683	20.21 %	20,123,339
Special Districts	3,550,171	17.62 %	4,175,674
Total Other	\$ 399,698,442	19.41 %	\$ 477,286,787
Total Operating, Capital & Other:	\$ 1,329,544,836	5.00 %	\$ 1,395,985,548
RESERVES:	\$ 612,445,780	9.18 %	\$ 668,680,757
Total Budget	\$ 1,941,990,616	6.32 %	\$ 2,064,666,305

The \$676.6 million operating component of the proposed FY16-17 budget is a 2.79% increase from the prior year. This reflects an increase in County department operations funding of 2.93%. Significant increases include \$3.7 million for Transit (primarily for a grant-funded replacement of the fareboxes on all busses), \$2.2 million for Public Safety (EMS positions and equipment to maintain response times) and \$1.3 million for Community Development (increase in state housing grant funding). Constitutional Officers and Courts increased by 2.55%. Significant increases include \$6.3 million for law enforcement (Sheriff's Office).

New capital projects for FY16-17 are \$109.8 million, \$49.7 million of which is Utilities projects and \$46.6 million is Transportation projects. Carryover projects from FY15-16 make up the balance of the \$205.3 million. The major carryovers are the Green Meadows Water Treatment Plant expansion (\$23.2 million), Three Oaks Wastewater Treatment Plant (\$19 million) and various road and beach and shoreline projects that are under construction and bridge fiscal years. Major Maintenance (projects costing over \$25,000) decreased 17.54% primarily due to completion of carryover projects.

Transfers increased 27.69%. Transfers between funds represent an expense to the sending fund and a revenue to the receiving fund. The increase primarily is due to transfers from the General Fund for Water Quality and Transportation projects, transfers of surplus tolls for transportation projects and transfers between Utilities funds to pay for debt and capital projects. Debt Service increased 11.28% primarily due to a plan to repay transportation debt three years early (local option gas tax supported debt).

Non-Departmental increased 20.21% due to increases in Medicaid and tax increment payments.

Reserves increased 9.18% due to increases in the reserves for future capital projects (five-year Capital Improvement Plan) for Transportation and Utilities projects. Included in the reserves are Growth Increment Funding revenues and excess reserves dedicated to Water Quality and Transportation projects.

BUDGET SUMMARY

LEE COUNTY - FISCAL YEAR 2016-2017

<u>ESTIMATED REVENUES</u>	<u>GENERAL FUND</u>	<u>SPECIAL REVENUE FUNDS</u>	<u>DEBT SERVICE FUNDS</u>	<u>CAPITAL PROJECTS FUNDS</u>	<u>ENTERPRISE FUNDS</u>	<u>INTERNAL SERVICE FUNDS</u>	<u>TRUST & AGENCY FUNDS</u>	<u>TOTAL</u>
<u>CURRENT REVENUES:</u>								
Ad Valorem Taxes	\$ 261,586,130	\$ 62,245,156	\$ 0	\$ 0	\$ 1,832,743	\$ 0	\$ 0	\$ 325,664,029
Other Taxes	0	51,494,901	0	23,163,545	0	0	0	74,658,446
License & Permits	20,165,325	12,866,725	0	350,000	2,332,766	0	0	35,714,816
Intergovernmental Revenues	63,508,176	17,056,665	0	6,163,055	12,396,393	0	0	99,124,289
Charges for Services	30,212,782	16,363,514	0	124,000	233,288,283	90,745,814	0	370,734,393
Fines & Forfeitures	156,000	842,400	0	0	656,000	450,000	0	2,104,400
Miscellaneous Revenues	12,793,778	4,314,063	22,120	707,178	2,345,353	2,517,611	0	22,700,103
Court Related Revenues	0	3,996,000	0	0	0	0	0	3,996,000
Non-Revenues	16,023,504	31,411,627	34,508,265	68,471,395	194,202,470	2,649,878	0	347,267,139
Less 5% Anticipated Revenues	(3,000,000)	(1,911,101)	0	0	(7,848,302)	0	0	(12,759,403)
Total Current Revenues	<u>\$ 401,445,695</u>	<u>\$ 198,679,950</u>	<u>\$ 34,530,385</u>	<u>\$ 98,979,173</u>	<u>\$ 439,205,706</u>	<u>\$ 96,363,303</u>	<u>\$ 0</u>	<u>\$ 1,269,204,212</u>
FUND BALANCE APPROPRIATED	<u>\$ 109,806,967</u>	<u>\$ 104,081,252</u>	<u>\$ 21,243,037</u>	<u>\$ 201,526,874</u>	<u>\$ 294,064,114</u>	<u>\$ 64,739,849</u>	<u>\$ 0</u>	<u>\$ 795,462,093</u>
Total Estimated Revenues	<u>\$ 511,252,662</u>	<u>\$ 302,761,202</u>	<u>\$ 55,773,422</u>	<u>\$ 300,506,047</u>	<u>\$ 733,269,820</u>	<u>\$ 161,103,152</u>	<u>\$ 0</u>	<u>\$ 2,064,666,305</u>
<u>APPROPRIATED EXPENDITURES</u>								
<u>CURRENT EXPENDITURES:</u>								
General Government Services	\$ 91,931,824	\$ 12,758,693	\$ 25,591,489	\$ 16,651,771	\$ 7,259,874	\$ 110,686,419	\$ 0	\$ 264,880,070
Public Safety	217,678,903	15,722,431	0	0	0	2,561,886	0	235,963,220
Physical Environment	3,299,807	5,421,643	0	6,520,000	253,426,568	0	0	268,668,018
Transportation	0	29,956,808	0	79,053,008	53,764,408	0	0	162,774,224
Economic Environment	4,214,374	26,814,567	0	1,086,357	0	0	0	32,115,298
Human Services	14,085,823	5,626,723	0	0	0	0	0	19,712,546
Culture/Recreation	17,296,977	39,339,693	5,141,166	21,607,448	0	0	0	83,385,284
Court Related Services	4,011,228	16,021,626	0	0	0	0	0	20,032,854
Non-Expenditure Disbursements	65,010,050	62,121,321	3,833,410	12,314,426	151,063,406	0	0	294,342,613
Debt Service	0	0	0	0	14,103,735	7,686	0	14,111,421
Total Current Expenditures	<u>\$ 417,528,986</u>	<u>\$ 213,783,505</u>	<u>\$ 34,566,065</u>	<u>\$ 137,233,010</u>	<u>\$ 479,617,991</u>	<u>\$ 113,255,991</u>	<u>\$ 0</u>	<u>\$ 1,395,985,548</u>
RESERVES	<u>\$ 93,723,676</u>	<u>\$ 88,977,697</u>	<u>\$ 21,207,357</u>	<u>\$ 163,273,037</u>	<u>\$ 253,651,829</u>	<u>\$ 47,847,161</u>	<u>\$ 0</u>	<u>\$ 668,680,757</u>
Total Appropriated Expenditures	<u>\$ 511,252,662</u>	<u>\$ 302,761,202</u>	<u>\$ 55,773,422</u>	<u>\$ 300,506,047</u>	<u>\$ 733,269,820</u>	<u>\$ 161,103,152</u>	<u>\$ 0</u>	<u>\$ 2,064,666,305</u>

BoCC OPERATING DEPARTMENTS

Proposed 16-17 Budget

ALL FUNDS

Department	Proposed Budget 16-17	Adopted Budget 15-16	Actual To-Date FY15-16	Actual FY14-15	Actual 13-14	Actual 12-13	Actual 11-12	Actual 10-11	Actual 09-10	Actual 08-09	Actual 07-08	Actual 06-07
Animal Services	5,501,723	5,289,085	4,438,713	4,715,246	4,598,371	4,533,510	4,609,741	4,107,274	3,880,684	3,850,618	4,045,029	4,256,627
Community Development	18,904,089	17,563,040	13,181,493	14,255,791	13,481,421	14,317,442	14,672,198	16,227,902	19,692,982	23,297,085	29,450,018	29,174,513
Construction & Design	0	0	0	2,132,274	1,797,387	1,807,358	2,047,654	2,025,821	1,174,097	1,203,745	1,272,211	1,269,867
County Administration	3,728,397	3,878,803	2,986,817	2,480,422	2,114,768	2,608,978	2,724,586	3,649,191	3,049,436	3,632,294	3,716,284	3,496,910
County Attorney	3,116,906	3,055,177	2,564,005	2,815,458	2,625,215	2,861,074	2,964,451	3,169,629	3,392,124	3,574,342	3,752,576	4,193,064
County Commissioners	1,445,736	1,423,048	1,245,864	1,380,608	1,304,503	1,218,777	1,146,048	1,173,727	1,132,340	1,209,777	1,238,129	1,179,071
County Lands	1,088,641	1,069,856	910,101	926,038	830,505	933,090	955,806	958,644	1,057,202	1,115,319	1,163,567	1,155,719
Economic Development	1,189,729	1,195,852	1,037,133	915,728	995,745	1,219,361	1,810,482	2,870,903	2,241,503	1,671,040	1,770,568	1,607,371
Environmental Policy Mgmt	0	0	0	518,485	302,745	273,389	212,747	154,374	166,294	274,199	220,650	218,417
Facilities Services	15,621,539	14,873,214	13,021,104	11,869,246	12,006,986	11,931,752	11,705,012	11,473,916	12,982,158	14,587,627	15,577,235	16,261,209
Fleet Management	11,402,700	12,283,020	9,547,424	9,763,974	8,511,820	9,185,768	9,906,639	8,882,834	10,469,382	9,680,748	11,003,287	10,351,858
GIS Operations	754,605	743,668	618,362	605,186	565,811	674,010	681,034	757,683	0	0	0	0
Hearing Examiner	769,373	778,044	660,751	727,212	702,573	646,775	593,663	642,324	727,351	755,806	767,026	766,850
Human Resources	2,687,578	2,591,461	2,009,057	1,919,895	1,931,619	1,983,776	1,897,889	1,967,789	2,099,003	2,263,353	2,379,432	2,479,758
Human Services	22,589,701	22,037,007	19,248,774	22,552,830	25,165,362	25,517,838	35,144,431	37,646,030	44,179,553	28,758,589	29,107,232	25,890,395
Internal Services	871,781	692,706	606,587	619,637	1,581,150	1,636,727	1,701,980	1,563,621	2,063,530	2,235,651	2,281,840	2,256,380
Library	26,412,858	25,786,598	23,376,961	25,378,120	25,054,945	24,147,519	23,231,802	23,652,286	25,360,259	27,131,882	28,489,530	27,767,369
Natural Resources	5,520,991	5,480,345	4,507,019	4,916,057	4,773,638	4,755,734	4,808,230	4,724,054	5,356,866	5,863,806	6,002,288	5,902,226
Parks & Recreation	32,798,553	33,004,318	26,611,871	30,910,895	29,736,502	27,236,798	28,074,149	25,294,155	25,649,588	30,102,593	31,425,053	30,297,894
Procurement Management	1,535,440	926,865	976,965	744,254	732,324	787,838	887,271	1,015,690	688,181	714,083	787,663	827,191
Public Resources	0	0	0	1,130,104	1,298,902	1,349,206	1,327,139	1,648,229	1,810,665	1,948,638	2,330,986	2,508,100
Public Safety	49,577,340	47,364,752	42,032,820	45,241,809	43,625,543	45,440,132	44,080,164	46,599,992	44,293,322	48,873,516	50,638,597	48,907,496
Solid Waste	71,327,418	71,450,569	53,423,183	65,039,795	60,402,595	63,024,782	59,111,190	57,309,623	57,608,085	57,870,310	54,359,397	50,113,871
Sports Development	1,244,930	1,185,060	977,818	1,003,082	1,015,734	736,669	783,502	784,346	723,920	713,643	639,825	780,856
Technology Services	13,680,582	13,288,524	10,094,732	11,642,922	11,774,599	11,883,139	10,966,963	11,388,071	11,994,339	13,588,678	14,251,672	15,650,826
Transportation	39,800,929	39,106,080	32,463,536	36,720,348	37,077,094	37,513,546	37,313,785	37,753,783	44,207,777	47,190,596	50,238,221	51,396,199
Transit	28,405,714	24,694,353	22,548,686	22,686,282	21,876,677	35,852,783	20,515,833	24,629,899	24,866,185	23,334,724	22,678,444	20,616,166
Utilities	56,021,617	55,433,450	47,137,836	51,953,821	51,202,104	51,508,657	51,690,258	51,346,741	52,355,541	55,521,555	53,812,632	54,875,516
VCB	19,620,189	18,012,009	15,382,755	17,356,042	15,711,267	14,062,285	12,811,742	12,199,933	12,939,406	11,974,074	11,063,367	10,584,042
TOTAL	435,619,059	423,206,904	351,610,366	392,921,562	382,797,905	399,648,713	388,376,388	395,618,465	416,161,773	422,938,292	434,462,761	424,785,761

Courts And Constitutionals
Proposed 16-17 Budget
Courts and Constitutionals

Division	Proposed Budget 16-17	Adopted Budget 15-16	Actual 14-15	Actual 13-14	Actual 12-13	Actual 11-12	Actual 10-11	Actual 09-10	Actual 08-09	Actual 07-08	Actual 06-07
102 - Tax Collector	16,513,497	16,470,038	16,898,669	15,991,653	15,234,470	15,447,761	16,189,428	17,897,125	21,516,320	24,112,274	23,197,777
103 - Clerk to the Board	10,626,084	9,956,545	9,817,961	9,480,358	9,336,654	9,395,965	10,597,059	9,861,273	9,767,667	9,374,848	9,030,448
105 - Property Appraiser	9,726,366	9,818,216	10,043,597	10,111,602	9,975,343	10,318,631	11,118,659	11,377,271	11,823,923	12,818,345	12,303,187
106 - Supervisor of Elections	8,592,680	9,675,239	7,574,298	7,970,824	6,904,785	7,137,545	5,727,864	5,752,212	6,048,584	7,376,960	6,635,331
107 - Sheriff	166,500,000	160,157,136	149,728,866	142,972,450	138,151,617	142,886,092	150,620,936	157,043,506	161,779,114	160,111,374	142,456,411
107 - Sheriff Support	5,383,747	5,407,468	5,259,068	5,115,747	5,346,138	5,111,405	5,291,294	5,352,112	5,485,650	5,306,474	4,741,181
109 - Court Related Programs	13,778,711	13,552,302	12,394,663	12,120,975	11,892,764	11,977,642	12,629,423	12,655,406	13,075,787	13,120,084	11,832,803
110 - Public Defender	1,453,244	1,207,692	997,896	974,696	898,475	853,676	794,448	791,890	751,173	609,104	526,331
111 - State Attorney	2,145,900	2,181,621	1,776,989	1,597,770	1,572,208	1,516,602	1,548,732	1,638,066	1,566,240	1,381,237	1,481,931
112 - Medical Examiner	3,631,175	3,424,009	3,038,683	2,674,177	2,516,595	2,483,454	2,437,800	2,505,123	2,430,017	2,559,688	2,366,361
113 - Legal Aid & Juvenile Detention	2,354,650	2,946,453	2,844,412	2,249,064	3,407,938	4,259,842	3,800,737	3,541,972	4,207,361	3,812,503	4,724,161
187 - Guardian Ad Litem	300,349	226,418	238,903	203,617	193,717	197,646	214,029	206,674	235,096	121,464	
Grand Total	241,006,403	235,023,137	220,614,007	211,462,932	205,430,706	211,586,261	220,970,409	228,622,630	238,686,932	240,704,355	219,295,923