

# 1st BUDGET HEARING

Board of Lee County Commissioners Continuation Budget 9/6/16



# BoCC Strategic Priorities



- Managing Growth
- Economic Development
- Tourism & Sports
- Development & Redevelopment
- Transportation & Other Infrastructure
- Preserving Environmentally Important Land
- Water Quality
- Financial Strategies
- Partnerships



# Budget Timeline



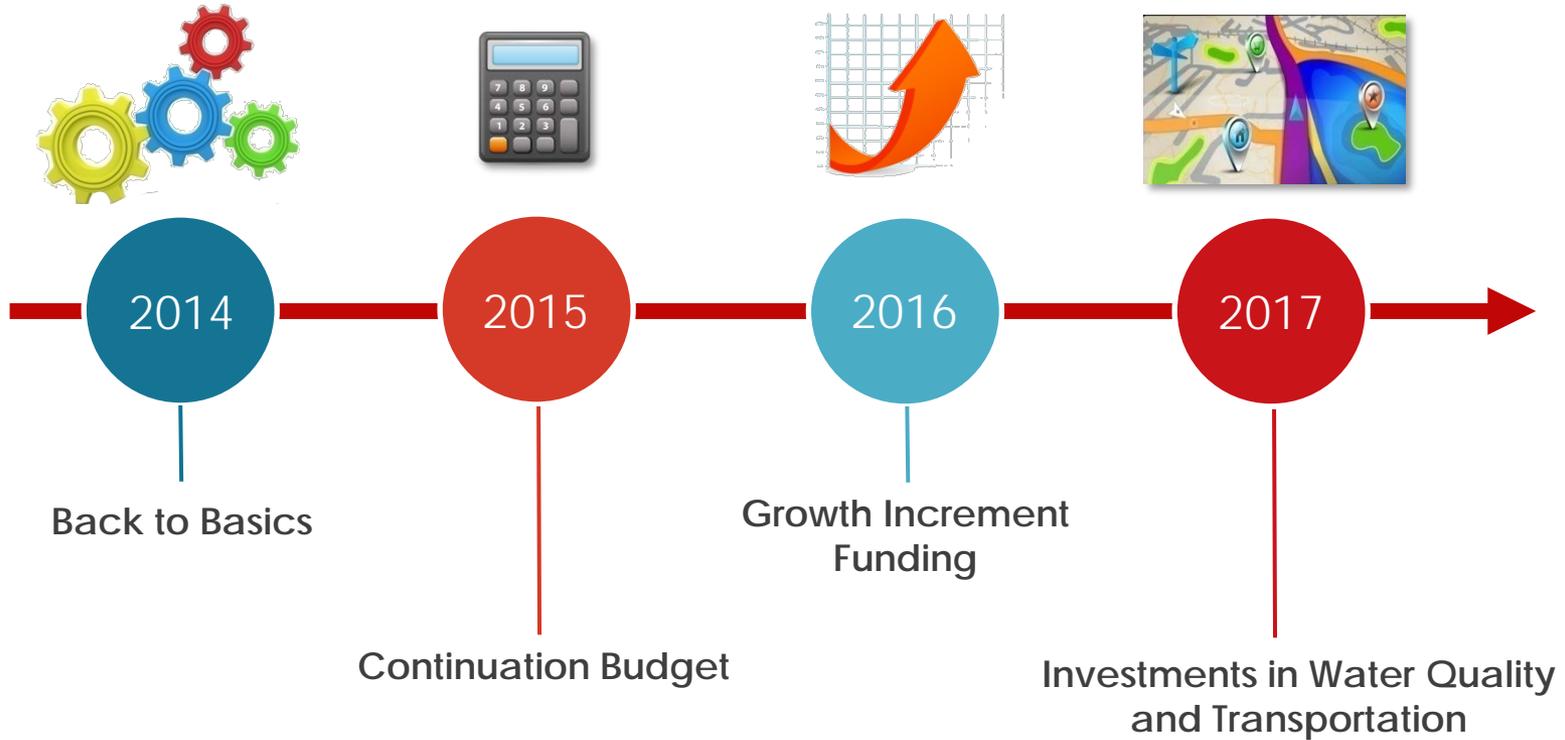
- June 1 → Preliminary tax base estimate from Property Appraiser
- June 7 → 1<sup>st</sup> draft budget review
- June 21 → 2<sup>nd</sup> draft budget review
- July 1 → Final tax base numbers released
- August 2 → TRIM tax rates set (General Fund rate reduced)
- August 16 → 3<sup>rd</sup> and final draft review
- September 6 → 1<sup>st</sup> public hearing**
- September 20 → 2<sup>nd</sup> public hearing



# Policy Work Sessions Leading Up

- December 1 → Transportation CIP Evaluation Criteria
- February 2 → Transportation CIP Priority Rankings
- March 1 → Operating Budget Assumptions & Policies
- March 15 → Water Quality Comprehensive Review
- April 5 → Capital Improvement Plan (CIP) & Major Maintenance Policy Direction
- April 19 → Solid Waste & Utilities CIP
- June 7 → 1<sup>st</sup> Draft Continuation Budget
- June 21 → 2<sup>nd</sup> Draft Continuation Budget
- August 16 → 3<sup>rd</sup> and Final Draft Review

# Year-by-Year



# Where We Are Today



## General Fund Millage

Reduced from 4.1506 to 4.0506 on August 2  
(First General Fund millage reduction since 2007)

## General Fund Reserves

At 20% target with \$9 million of projected excess reserves

## Added Capital Investment

\$90.1 million for the next five years

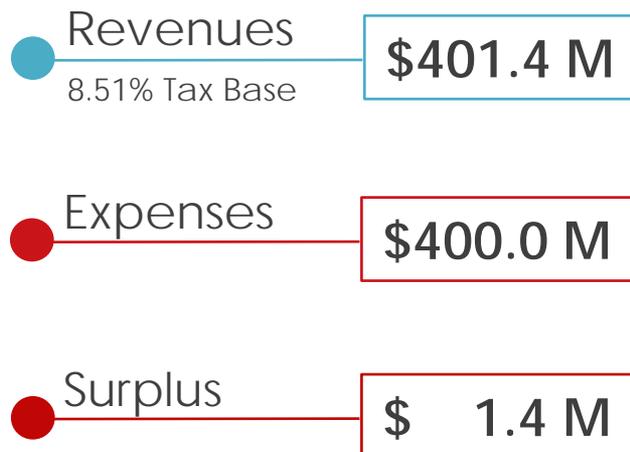
- \$6 million for Water Quality
- \$84.1 million for Transportation Infrastructure
- No new debt



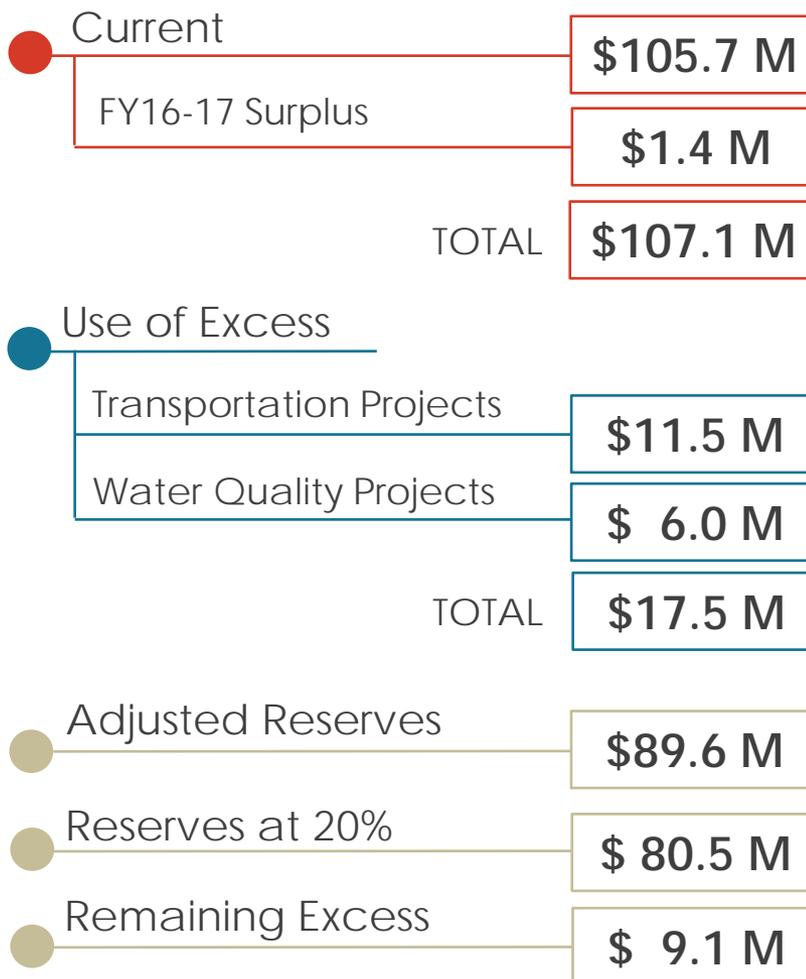
# Fiscal Year 16-17



## GENERAL FUND



## RESERVES



# General Fund FY 2016-2017



(in millions)	Adopted FY 12-13	Adopted FY 13-14	Adopted FY 14-15	Adopted FY 15-16	Continuation FY 16-17	\$ Change Since FY12-13	% Change Since FY12-13
<b>Constitutionals &amp; Courts</b>							
Sheriff	\$ 137.0	\$ 140.9	\$ 149.2	\$ 160.2	\$ 166.5	\$ 29.5	21.5%
Tax Collector	13.0	12.8	13.1	13.3	13.4	0.4	3.1%
Property Appraiser	7.6	8.0	7.6	7.1	7.1	(0.5)	-6.6%
Courts	6.8	7.6	7.7	8.2	6.7	(0.1)	-1.5%
Clerk	7.5	7.5	7.6	8.0	8.6	1.1	14.7%
Supervisor of Elections	6.2	6.4	6.8	8.9	8.0	1.8	29.0%
Medical Examiner	2.4	2.5	2.7	3.4	3.4	1.0	41.7%
State Attorney Support	0.9	0.9	1.0	1.2	1.2	0.3	33.3%
Public Defender Support	0.6	0.6	0.7	0.9	1.0	0.4	66.7%
Legal Aid	0.5	0.5	0.5	0.5	0.6	0.1	20.0%
Guardian Ad Litem Support	0.2	0.2	0.2	0.2	0.3	0.1	50.0%
Support All Others	11.2	11.4	10.1	10.4	11.6	0.4	3.6%
	<b>\$ 193.9</b>	<b>\$ 199.3</b>	<b>\$ 207.2</b>	<b>\$ 222.3</b>	<b>\$ 228.4</b>	<b>\$ 34.5</b>	<b>17.8%</b>
<b>BoCC Operating Departments</b>							
Public Safety	\$ 36.6	\$ 35.3	\$ 37.0	\$ 40.0	\$ 42.1	\$ 5.5	15.0%
Public Safety (Grants)	0.2	0.1	0.1	0.1	0.1	(0.1)	-50.0%
Human Services	15.9	15.5	15.7	16.1	16.8	0.9	5.7%
Human Services (Grants)	6.2	4.0	2.3	2.4	1.5	(4.7)	-75.8%
Parks (Regional)	12.6	12.8	13.5	16.0	16.3	3.7	29.4%
Facilities	11.6	12.2	12.5	14.6	15.2	3.6	31.0%
Other (13 depts.)	20.2	19.2	19.4	17.9	18.7	(1.5)	-7.4%
	<b>\$ 103.3</b>	<b>\$ 99.1</b>	<b>\$ 100.5</b>	<b>\$ 107.1</b>	<b>\$ 110.7</b>	<b>\$ 7.4</b>	<b>7.2%</b>
Debt Service	\$ 13.4	\$ 12.3	\$ 12.3	\$ 10.7	\$ 12.1	\$ (1.3)	-9.7%
Transit Transfer	10.4	10.3	10.6	11.7	11.7	1.3	12.5%
Growth Increment for Infrastructure	0.0	0.0	0.0	7.8	9.6	9.6	N/A
20/20 Management	0.0	0.0	5.6	6.3	3.5	3.5	N/A
Vehicle Replacement	0.0	0.0	0.0	2.0	2.0	2.0	N/A
Medicaid	8.2	7.0	7.1	7.7	8.2	0.0	0.0%
Major Maintenance	11.9	4.2	12.3	7.5	7.0	(4.9)	-41.2%
Juvenile Justice	4.2	0.5	2.6	2.4	1.8	(2.4)	-57.1%
Non-departmental/Transfers	3.6	3.8	4.4	5.0	5.0	1.4	38.9%
	<b>\$ 51.7</b>	<b>\$ 38.1</b>	<b>\$ 54.9</b>	<b>\$ 61.1</b>	<b>\$ 60.9</b>	<b>\$ 9.2</b>	<b>17.8%</b>
<b>TOTAL GENERAL FUND</b>	<b>\$ 348.9</b>	<b>\$ 336.5</b>	<b>\$ 362.6</b>	<b>\$ 390.5</b>	<b>\$ 400.0</b>	<b>\$ 51.1</b>	<b>14.6%</b>



# General Fund FY16-17



## 8.51% Property Value Increase

		Roll Back						
Continuation	Millage	<u>3.9006</u>	<u>3.9184</u>	<u>3.9506</u>	<u>4.0006</u>	<u>4.0506</u>	<u>4.1006</u>	<u>4.1506</u>
	Revenue	391,758,727	392,908,244	394,987,707	398,216,687	401,445,695	404,674,647	407,903,627
	Expense *	400,027,632	400,027,632	400,027,632	400,027,632	400,027,632	400,027,632	400,027,632
	Continuation Surplus/(Deficit)	<u>(8,268,905)</u>	<u>(7,119,388)</u>	<u>(5,039,925)</u>	<u>(1,810,945)</u>	<u>1,418,063</u>	<u>4,647,015</u>	<u>7,875,995</u>
Outstanding Recurring	Outstanding Issues (Recurring):							
	Total	<u>0</u>						
	Expenses including Outstanding Issues	<u>400,027,632</u>						
	Surplus/(Deficit)	<u>(8,268,905)</u>	<u>(7,119,388)</u>	<u>(5,039,925)</u>	<u>(1,810,945)</u>	<u>1,418,063</u>	<u>4,647,015</u>	<u>7,875,995</u>
Projects from Excess Reserves	Current Reserves	105,700,000	105,700,000	105,700,000	105,700,000	105,700,000	105,700,000	105,700,000
	Expenses paid from Excess Reserves:							
	Transportation Projects	11,501,354	11,501,354	11,501,354	11,501,354	11,501,354	11,501,354	11,501,354
	Water Quality Projects	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
	Total	<u>17,501,354</u>						
	Adjusted Reserves	79,929,741	81,079,258	83,158,721	86,387,701	89,616,709	92,845,661	96,074,641
Reserves at 20%	80,500,000	80,500,000	80,500,000	80,500,000	80,500,000	80,500,000	80,500,000	
Remaining Excess	<u>(570,259)</u>	<u>579,258</u>	<u>2,658,721</u>	<u>5,887,701</u>	<u>9,116,709</u>	<u>12,345,661</u>	<u>15,574,641</u>	



# CIP Five-Year Spending



	FY16-17	5-Year Total FY16-17 to FY20-21
Natural Resources	\$2.8 million	\$13.2 million
Solid Waste	\$2.2	\$12.3
Parks	\$0.3	\$2.2
Community Development	\$0.0	\$0.4
Libraries	\$8.0	\$12.8
Public Safety	\$0.3	\$0.3
Utilities	\$49.7	\$240.3
Transportation	\$46.6	\$206.3
<b>Total</b>	<b>\$109.9 million</b>	<b>\$487.8 million</b>



# CIP Added Investment



## 5 - Years

	BP Economic Settlement	Internal Loan Repayment	Excess Reserves	Growth Increment Funding	Total
DOT	\$4,182,689	\$4,315,957	\$11,501,354	\$64,144,368	\$84,144,368
Natural Resources			\$6,000,000		\$6,000,000
Total	\$4,182,689	\$4,315,957	\$17,501,354	\$64,144,368	\$90,144,368





## ASSUMPTIONS

- 1 State of Florida Matching Grant for Big Carlos Bridge (\$25 Million)
- 2 All GIF Funding for Six Years Dedicated to DOT Projects (\$64.1 million)
- 3 \$20 Million of Additional Funding Dedicated to Projects
  - BP Economic Settlement (\$4,182,689)
  - Internal Loan Repayment (\$4,315,957)
  - Excess General Fund Reserves (\$11,501,354)

## WHAT THAT GETS IN 5 YEARS

- 1 Everything currently in CIP with any cost adjustments, landscaping projects, and provides \$4.5 million additional funding for BPAC priority sidewalk projects
- 2 Big Carlos Bridge Replacement (FY20-21)
- 3 Three Oaks Parkway Extension North (FY19-20)
- 4 Lehigh Acres Road Resurfacing (\$5M/Yr. for 5 Years)
- 5 Hickory Boulevard Bridges Design (FY20-21)
- 6 Ortiz Avenue Widening, Colonial to MLK (FY19-20)
- 7 Accelerate Estero Blvd. Phases
- 8 Potential Acceleration - Littleton Rd. 4-Laning (FY20-21)





## ASSUMPTIONS

- 1 Specific Projects all Funded in Five-Year Timeframe
- 2 Caloosahatchee TMDL Reduction (\$2M Set Aside Annually in FY16-17 and FY17-18)
- 3 \$6M of General Fund Excess Reserves Used to Balance

## WHAT THAT GETS IN 5 YEARS

- 1 Nalle Grade Stormwater Park (\$3M; Construction in 17-18)
- 2 Hendry Creek West Branch Improvements (\$1.8M; Construction in 19-20)
- 3 Deep Lagoon Hydrological Restoration (\$3M; Construction in 18-19) 
- 4 Caloosahatchee TMDL (\$4M; Projects Identified by 2017)
- 5 NFM Water Surface Improvements (\$400,000; 16-17)
- 6 Sunniland / 9 Mile Run Drainage (\$350,000; 18-19)
- 7 Lakes Park Littoral Zone (\$600,000; 17-18) 
- 8 Total - \$13.2 Million



# Results



- Balanced Budget last 4 Years
- Additional Investment in Roads and Water Quality
- Reduced Millage for First Time in a Decade
- Additional Investment in Law Enforcement and EMS
- Reduced Debt

