

*Preliminary*  
Budget Workshop

June 24, 2013

Lee County  
Southwest Florida

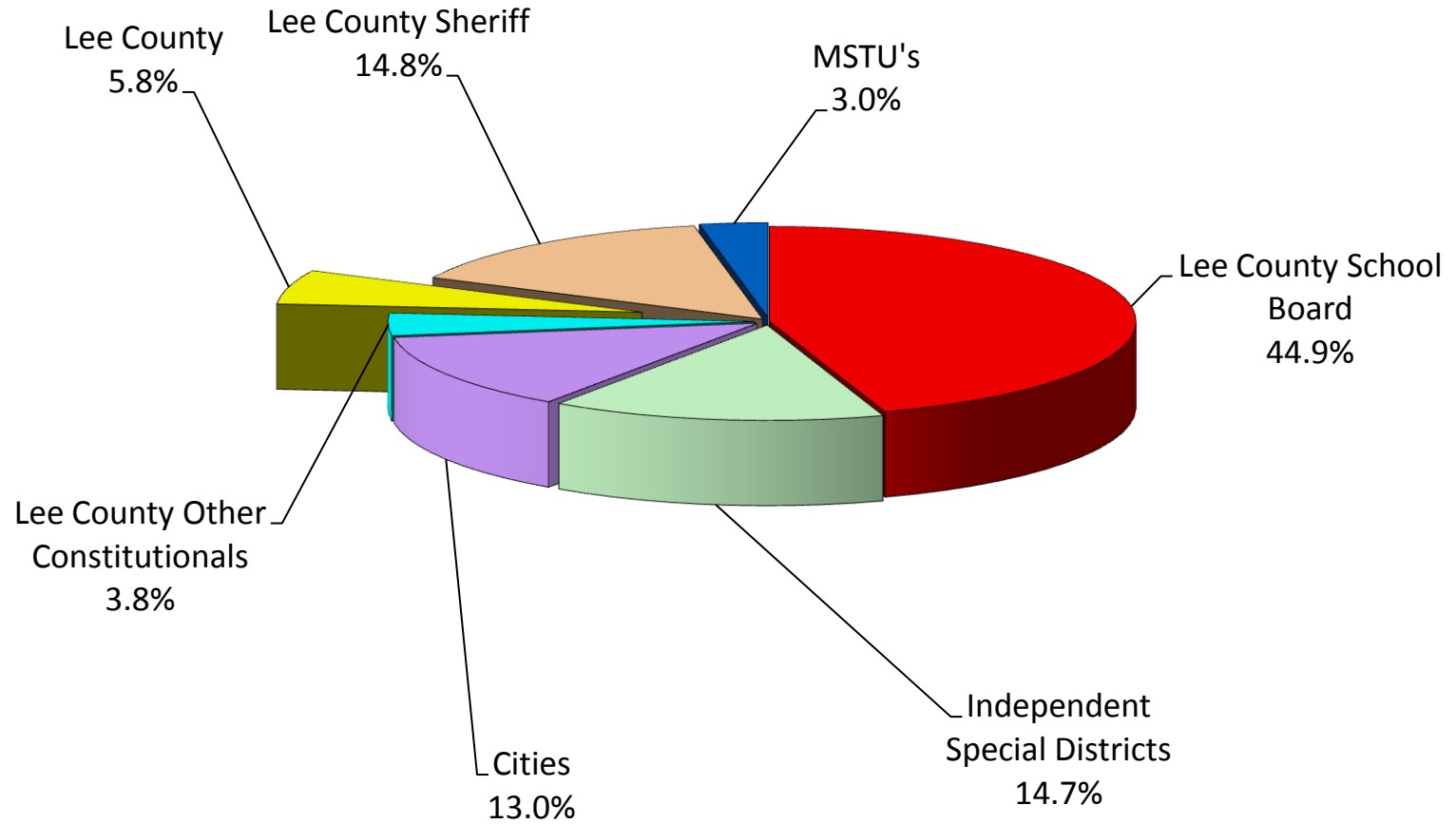


# Agenda

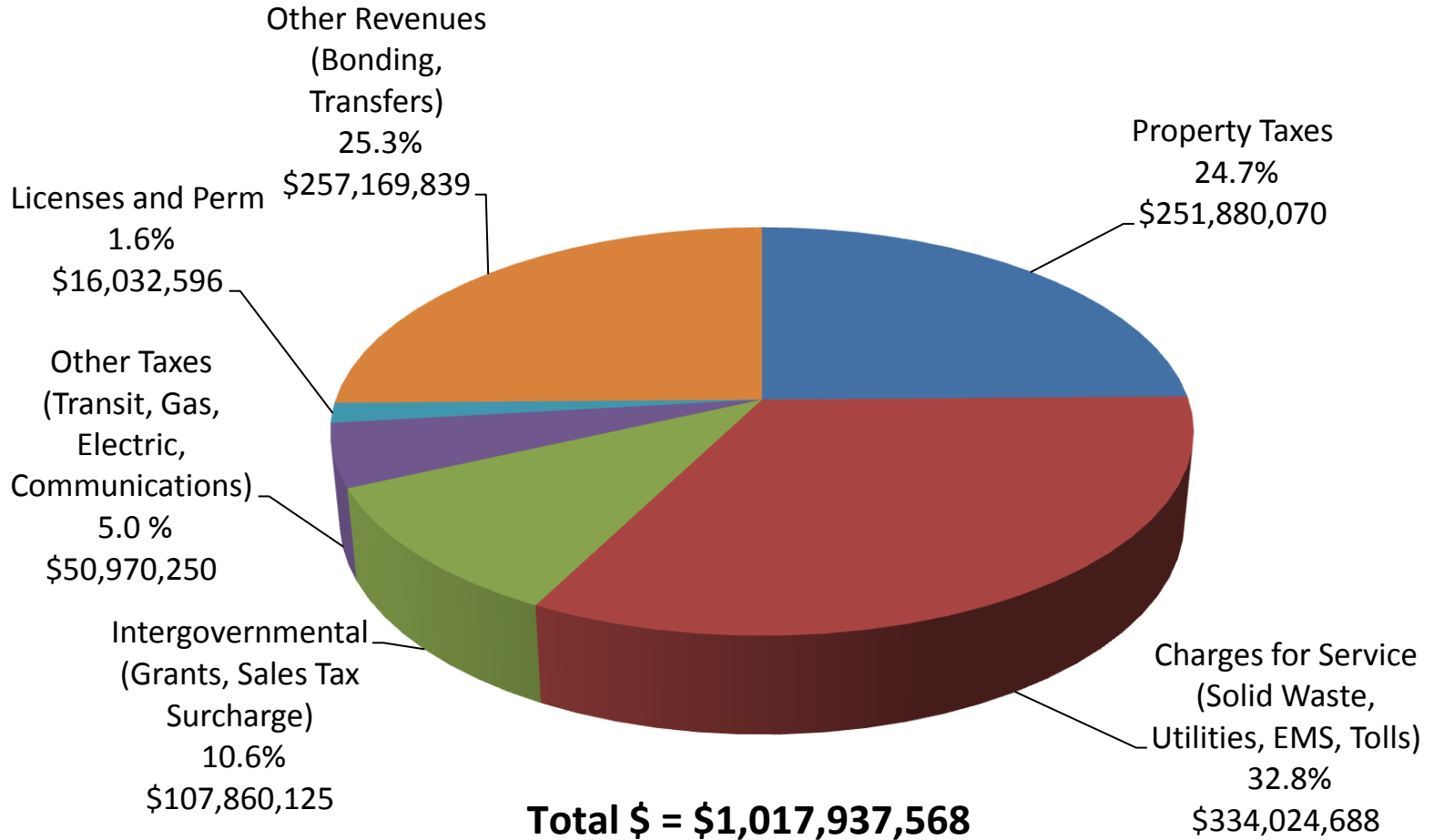
- Overview
- FY13-14 Budgets and Key Drivers
- Questions

# PROPERTY TAX DISTRIBUTED BY CATEGORY

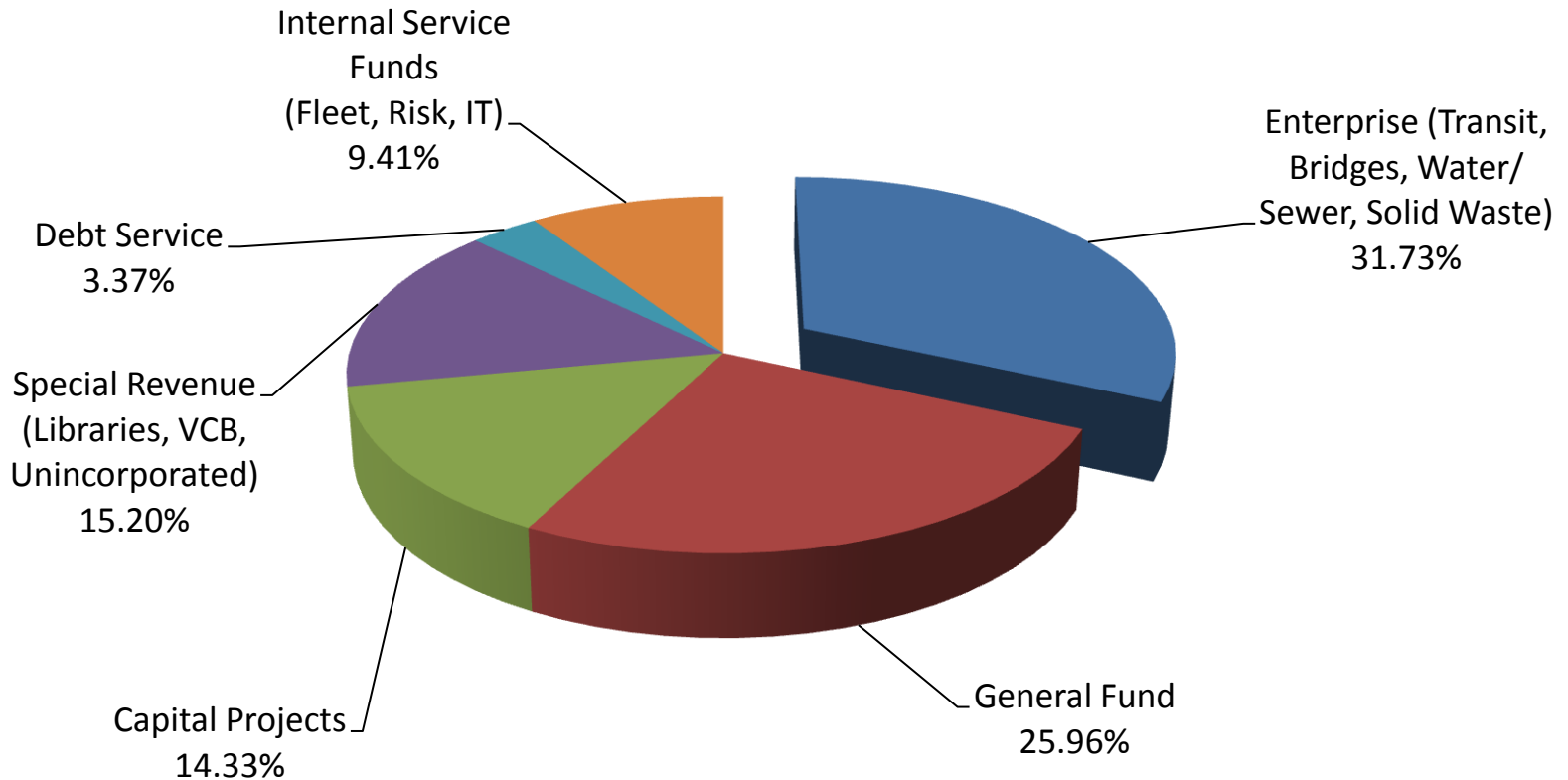
## TOTAL PROPERTY TAX BILL



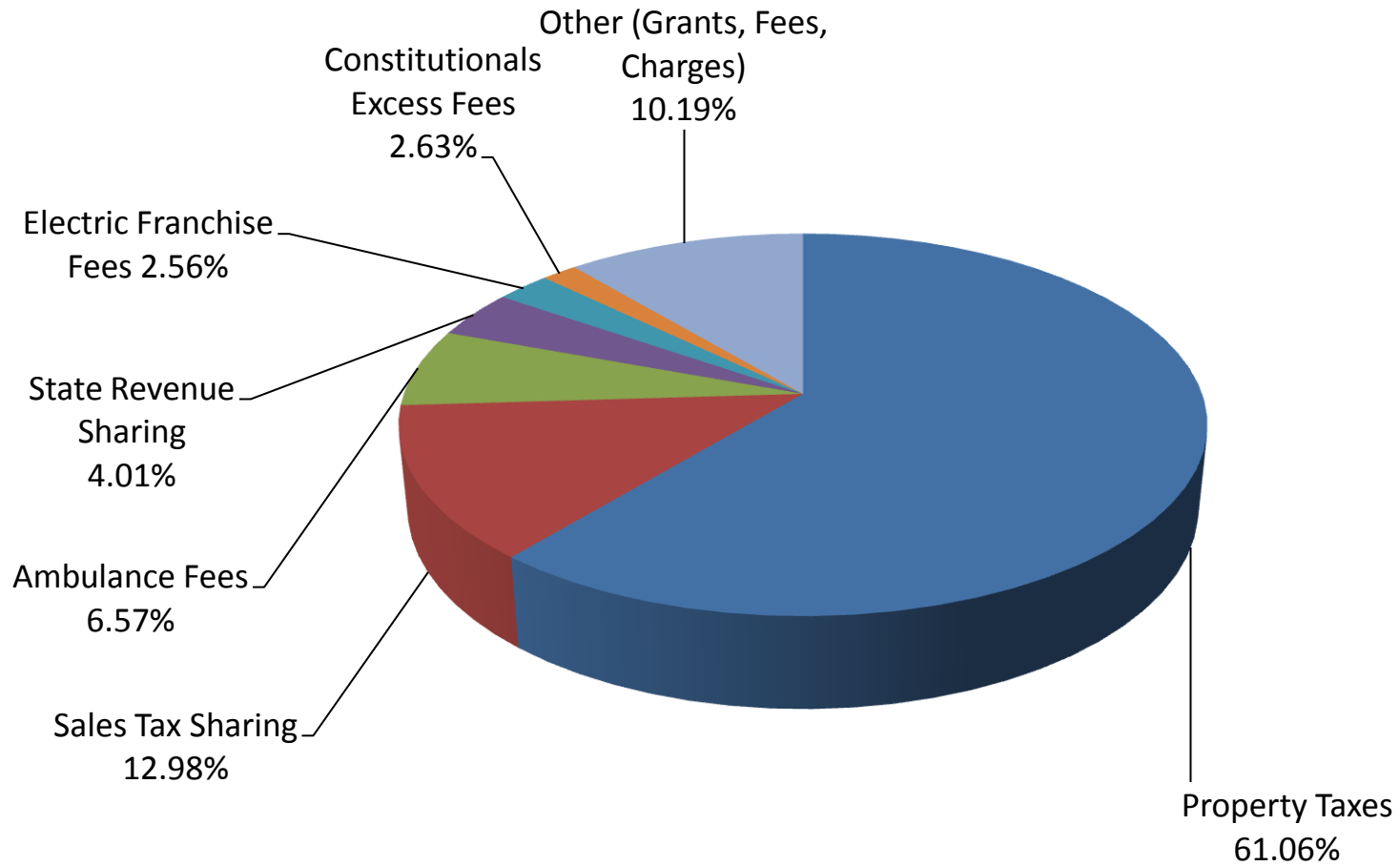
# LEE COUNTY ALL - REVENUES BY CATEGORY ALL SOURCES



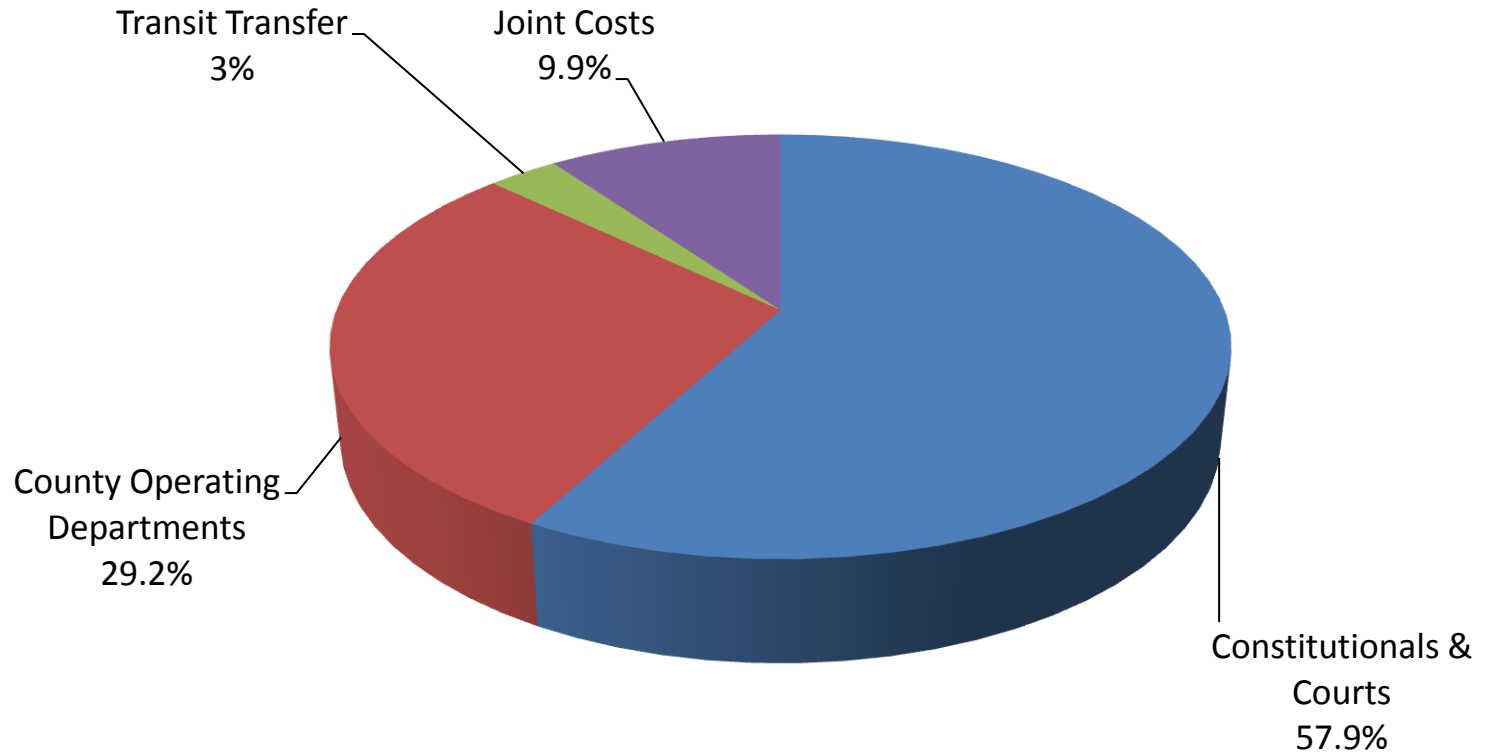
# LEE COUNTY TOTAL BUDGET EXPENDITURES BY FUND GROUP ALL USES



# LEE COUNTY GENERAL FUND REVENUES



# LEE COUNTY GENERAL FUND EXPENSES



# Major Efficiencies and Cost Containment

- Reduction in workforce
  - 2,858 to 2,452 (reduction of 5 from FY12-13 to FY13-14)
  - General Fund reduced from 939 in FY07-08 to 823 for FY13-14 (nearly back to FY04-05 level of 800)
  - Efficiencies through redistribution of workload and cross-training
- 5-year salary freeze
- Reduction in operating costs
  - Particularly contracts, energy costs, equipment, vehicle purchases, travel, and training (General Fund operating budgets back to FY05-06 levels)
- Outsourcing of medical flight operations
  - And EMS user fee increase (ambulance rates)
- Health plan expenses on downward trend since FY10-11
- Refinancing of debt (\$21 million in past year alone)



# Benchmarks

- **Aggregate Millage**
  - At 4.99 is **6<sup>th</sup> lowest** in the state (out of 67 counties)\*
  - Average aggregate millage in 2013 for Florida's 67 counties was 7.65\*
  - **Countywide tax rate** has not been increased since 2000; was reduced in 2001, 2005, 2006, 2007, and 2008; has been held constant since 2008; **current rate lowest since 1982**
- **Staff per 1,000 Residents**
  - 18<sup>th</sup> lowest in state (includes Sheriff and Constitutionals), and lowest in Southwest Florida (Charlotte, Collier, Glades, Hendry, Sarasota)\*
  - County department staff/1,000 of 3.7 is down 20% from 4.6 in 2007 (total county department employees back to nearly FY04-05 levels)
- **Net Budget**
  - Decreased by \$200 per capita since 2008 (net budget is ALL operating expenses, including user fee departments, less capital expenditures and reserves)
- **Credit Rating**
  - Have maintained High Investment Grade bond and issuer ratings (one tier below AAA)

## Key Budget Drivers – FY13-14

- \$5 million increase in FRS costs from state
- Increase in Sheriff's Budget (\$2.5 million additional to FRS)
- Non General Fund
  - Increases mostly in business units – Solid Waste, Utilities
  - LeeTran capital funding increase, but no increase in General Fund transfer

## Total Operating Budgets FY13-14 vs. FY12-13

	<u>FY13-14</u>	<u>FY12-13</u>
County Depts.	\$395.6	\$390.0m
Constitutionals	<u>\$213.8</u>	<u>\$207.5m</u>
Total	\$609.4	\$597.5m

	<u>FY13-14</u>	<u>FY12-13</u>
General Fund		
County	\$100.9	\$103.2m
Constl.	\$204.8	\$198.1m
Other Funds	<u>\$303.7</u>	<u>\$296.2m</u>
Total	\$609.4	\$597.5m

## General Fund (all expenses) FY13-14 vs. FY12-13

	<u>FY13-14</u>	<u>FY12-13</u>
Constitutionals	\$200.2	\$193.9m
County Depts.	\$100.9	\$103.2m
Transit Transfer	\$ 10.4	\$ 10.4m
Debt Service	\$ 12.3	\$ 13.4m
Medicaid	\$ 8.0	\$ 8.2m
Juvenile Justice	\$ 4.5	\$ 4.2m
Major Maint.	\$ 5.9	\$ 5.9m
Other	<u>\$ 3.4</u>	<u>\$ 3.7m</u>
Total	\$345.6	\$342.9m

QUESTIONS?