



# Budget Workshop

**August 19, 2013**

# Agenda



- **Major Cost Reductions in General Fund & Library Fund**
- **Discussion of Proposed Policies for Conservation 20/20, Reserves and Litigation Expense**
- **Other Revenues**
- **Discussion and Wrap-Up**

# Process



- **Temporary Hiring Freeze Instituted July 3**
- **In July, 22 departmental reviews with department managers and senior management**
- **General Fund balancing plan proposed at TRIM meeting (July 30)**
- **TODAY – Approval of spending reductions**

# Human Services Budget Reductions



- **Eliminate \$200,000 of County (42%) funds used to match Federal funds (58%), which provide expanded primary care services at two Family Health Center locations.**

**BoCC request during September 2012 budget process was to revisit for 2013/2014 budget.**

**Clinic hours were expanded but use was 41% of visits originally projected by Family Health Centers. Reducing county funding results in elimination of underutilized hours of operation.**

# Human Services

## Budget Reductions Cont'd



- **Reduce Partnering for Results dollars competitively awarded to non-profits by \$480,000.**

**Current budget of \$3,886,450 includes set-asides for Bob Janes Triage and low-income childcare match (\$1 local to \$16 federal).**

**Remaining funds of \$3.36 million currently support 22 agencies would decrease to \$2.89 million, which is near FY04-05 funding level.**

# Human Services

## Budget Reductions Cont'd



- **Reduce county funded rent / mortgage / utility assistance for households that are at risk of becoming or are homeless by \$56,500 (14%) and eliminate one vacant Eligibility Specialist.**

**Remaining county funds estimated to assist 410 households qualified through a rigorous eligibility process that includes attendance at budgeting classes.**

**County funds are supplemented by federal grants and provide some required local match.**

**Total budget reduction of \$791,352 (all General Fund)**

# Parks & Recreation Budget Reductions



- **Reduce the IFAS - Extension Services budget for savings of \$690,000. Continue to fund two agents to Provide 4H, BMP, FYN and Pesticide Certification, as well as contract other community services and programs. Share Parks & Recreation resources and staff. Enhance training opportunities through PolyCom and Internet via IFAS. Agents can foster relationships with non-profits and contracted services for additional programming.**

# Parks & Recreation

## Budget Reductions Cont'd



- **City of Palms Park: What is the goal?**
- **Options:**
  - **Continue to seek a professional baseball team;**
  - **Cease current operations / minimal maintenance (building and fields). Annual savings of \$390,000 to General Fund;**
  - **Raze building / land bank for future use depending on community needs (maintain property for safety and aesthetics). Annual savings of \$420,000;**
  - **Turn over facility to City of Fort Myers. Annual savings of \$450,000.**



# **Parks & Recreation Budget Reductions Cont'd**



- **Close Support Services Facility at Rutenberg Park; (park remains open). Eliminate one vacant position. Annual savings: \$80,000.**
- **Close North Fort Myers Senior Center. Savings: \$60,000. All senior programming will be moved to the new North Fort Myers Recreation Center.**

# Parks & Recreation Budget Reductions Cont'd



- **Eliminate the vacant GIS Coordinator position.  
Savings: \$70,000**

**Total budget reduction of \$1.35 million  
(\$1.14 million in the General Fund)**

# Lee Tran

## Budget Reductions



- Reduce service frequency on multiple routes after 6 p.m. weekdays, Saturdays and Sundays, reducing total expense by \$593,052 (GF \$275,671). Service will continue to be provided to existing customers during the current hours of service. ADA passenger trips will not be affected.
- Eliminate Route 160 Pine Island, reducing total expense by \$60,729 (GF \$30,004). Service is one-day-per-week, door-to-door. FY-12 passenger trips totaled 760, an average of 15 per day.

# Lee Tran

## Budget Reductions Cont'd



- Reduce service frequency during peak hours on Route 50 Airport during season by eliminating the third bus on the route, reducing total expense by \$59,357 (GF \$28,751). Service will continue to be provided to existing customers during the current hours of service. ADA passenger trips will not be affected.

# Lee Tran

## Budget Reductions Cont'd



- Eliminate Route 60 serving FGCU and San Carlos Park, reducing total expense by \$502,129 (GF \$120,475). FY-12 passenger trips were 40,404 on fixed-route service, which is an average of 132 passenger trips per day, and 7,155 on ADA Passport service, which is an average of 23 passenger trips per day.
- FGCU and Gulf Coast Town Center provide trolley and ADA service between the two sites.
- To continue this route would require a General Fund increase; FGCU's funding contribution was eliminated.

# Lee Tran

## Budget Reductions Cont'd



- Eliminate service on two nationally recognized holidays that are County holidays, reducing total expense by \$118,281 (GF \$53,747). FY-12 passenger trips on these two days were 20,358 on fixed route service and 541 on ADA Passport service.

**Total Transit Budget Reduction of \$1.33 million  
(General Fund reduction \$508,648)**

# Public Safety Budget Reductions



- **Operational efficiencies, including internal fiscal controls, just-in-time logistics purchasing with LeeSar, re-evaluate and re-bid longstanding vendor relationships and implement efficiencies related to billing and collections.**
- **Department reorganization, including elimination of three vacant staff positions.**

# Public Safety Budget Reductions



- Due to recent technology improvements implemented with BoCC approval, reduced need for multiple preventative maintenance agreements.
- An additional \$500,000 potentially could be saved via the above measures.

**Total budget reduction of \$1.2 million  
(\$1.1 million in the General Fund)**



# Conservation 2020



- **Amend Ordinance**
- **Annual review of funds and five-year projections each May**
- **Annual appropriation recommendation from senior management (based on \$, not % or millage)**
- **Funds appropriated by the ordinance can only be used for conservation land acquisition, management and maintenance**

# Reserves

- **General Fund Policy**
- **As a percentage of annual appropriations**
  - 15% minimum = \$50 million
  - 20% target = \$66 million
  - 25%-30% preferred = \$83 million to \$100 million
- **Other funds may vary**

# Litigation Expense



- **County maintains a self-funded Loss Fund**
- **Fund has capacity for current and projected obligations**
- **Update the Board annually on projection and recommended fund balance**

# Libraries



## BoCC consensus at June 17 Budget workshop to:

- Increase millage rate to reduce operating shortfall
- Start sinking fund for improvements to Bonita Springs and North Fort Myers library branches

## Budget Reductions:

- Reduce Hours of Operation
- Eliminate Inter-library loan service
- Reduce operating expenses

## Options:

- Reduce anticipated millage increase or
- Increase sinking fund

**QUESTIONS**