

MEMORANDUM
FROM
OFFICE OF THE COUNTY MANAGER

DATE: August 30, 2012

To: BoCC

FROM: Karen B. Hawes

County Manager

RE: 1st Budget Public Hearing, September 5

Commissioners,

This memo identifies the outstanding issues – by fund – that will need to be addressed and voted on separately at the Sep. 5 1st Budget Public Hearing.

You have the materials from the two budget workshops (June 25 and August 21) and Truth In Millage (TRIM) Workshop (July 31). They also are online at:

<http://www.lee.gov/gov/dept/budgetservices/Pages/FiscalYear2012-2013Budget.aspx>

FY2012-13 Budget Plan

Attached is a binder with the script and supporting materials for the FY2012-13 Budget Hearing.

Also attached to this memo is the following summary information:

1. Program Budget Summary Total Comparison
2. Operating Budgets by BoCC Department and General Fund
3. Adopted Positions by Department
4. Operating Budgets by Constitutional Offices and Courts
5. Adopted Positions by Constitutionals and Courts
6. General Fund Portion of Major Maintenance
7. Transportation CIP Projection

General Fund

Family Health Centers – In December 2011, Family Health Centers of Southwest Florida submitted a letter to Lee County requesting that the Board of County Commissioners consider budgeting \$200,000 in FY12/13 from the General Fund to be used as local match for the Low Income Pool. This local match would enable Family Health Centers to secure an additional \$202,067 in Federal funds sometime in 2013. This match is only available to Federally Qualified Health Centers and the local match

has to be from tax revenue and pledged well in advance of the Federal funds becoming available.

At the June 12 Board meeting, this issue was brought to the Board on a bluesheet with a staff recommendation to deny the request. The Board voted to defer the item to the budget process. Staff's recommendation has not changed.

If the Board chooses to fund this item, \$200,000 will need to be added to the Human Services budget in the General Fund.

Sheriff's Office – The Sheriff has indicated that he plans bonuses for his non-union employees. Absent this decision, these are leftover funds that normally would be returned to the county. The Sheriff does not have a final number for this program, but has indicated that \$1.5 million is a “working” number. We recommend the final amount be treated as a reduction in the Sheriff's budget – either in his line item for “Personnel Services” or “Operating Expenses” or combination thereof, determined by the Sheriff.

Unincorporated MSTU Fund

Planning –

- The current Planning budget includes the continuation of \$50,000 funding for the Historic Preservation Grant program. Additionally, the Lee County Historic Preservation Board is requesting special funding of \$50,000 to restore the Estero School House at Estero Community Park. Community Development has indicated it can absorb the one-time \$50,000 for the Estero School House in its Planning Budget through savings during the year (primarily lapsed salaries).
- At the May 7th Management and Planning Committee meeting, the Board requested staff provide cost estimates to implement two Lehigh Acres mixed use centers for consideration at the budget workshop. The estimate for the downtown activity center is \$321,000 and the neighborhood activity center is \$235,800. These costs include infrastructure improvements for redevelopment, such as surface water management, roads, streetscape, sewer, sidewalks, etc. The total estimate is \$556,800 and is not currently in the budget.

Capital Improvement Program (CIP)

There are no identified funding sources for the following Lehigh Acres requests without sacrificing existing projects.

Potential funding sources include:

1. Reprioritizing roadway beautification projects in the CIP (301 funds). Page 2 of the attached “Gas Tax Balancing” analysis shows the existing beautification projects.
2. The county spends \$1.2 million annually in Lehigh for resurfacing. These funds could be redirected.

3. General Fund reserves (not recommended).

Roads –

- The Lehigh Community has requested, through Commissioner Mann's office, an immediate visible project in addition to the long term planning/design and engineering options that are being formulated for Lehigh Acres. Community representatives requested the following projects be presented to the Board of County Commissioners through the Budget message presented in preparation for the 2012-2013 Fiscal Year:

1. Construct median landscape project for approximately 1 mile of Homestead Road from Beth Stacey to Adams Avenue. **Approximate cost** for design, construction, top soil, and plant material: **\$1 million**. Additionally, we would probably want to overlay the existing road at the same time to make everything look new, so **another \$250,000** would be required for a 1-inch overlay.
Suggested Funding Source: Not yet determined
2. Provide the Engineering Phase for the landscaped one mile stretch of Homestead Rd to be compatible with the recommendations included in the Downtown design study (larger project to include both the landscaped median and additional streetscape such as covered swales and road construction improvements). **Engineering Phase: \$1.5 million**
Suggested Funding Source: Not yet determined

Although not identified by the Lehigh Community representatives, the proposed roundabout at Beth Stacey Boulevard/Business Way Loop could be done in the next fiscal year. **Board approval is necessary to move forward with this project as public comment on it was mixed.** Approximate cost for design and construction: **\$750,000.**

Suggested Funding Source: CIP# 406713, Major Intersections (gas taxes).
Note: This project will utilize half of the funding amount allocated next fiscal year for County-wide projects under this category.

Thank you.

PROGRAM BUDGET SUMMARY TOTAL COMPARISON

(FY11-12 Adopted Budget to FY12-13 Proposed Budget)

The Legally Adopted Budget is the amount adopted by budget resolution as the Board of County Commissioners' budget. The total includes budget transfers from one fund to another and payments from one county department to another for services received.

	2011- 2012 <u>Adopted Budget</u>	Percent Increase or (Decrease)	2012- 2013 <u>Proposed Budget</u>
OPERATING BUDGETS:			
BoCC Operating Departments	\$ 391,782,087	(0.61%)	\$ 389,403,400
Constitutional Officers and Courts	209,991,599	(0.45%)	209,038,137
Total Operating Budget	\$ 601,773,686	(0.55%)	\$ 598,441,537
CAPITAL BUDGET:			
Capital Projects	\$ 258,118,808	(15.28%)	\$ 218,665,350
Major Maintenance	21,481,940	51.94 %	32,640,233
Total Capital Budget	\$ 279,600,748	(10.12%)	\$ 251,305,583
Total Operating & Capital Budgets	\$ 881,374,434	(3.59%)	\$ 849,747,120
OTHER:			
Transfers	\$ 211,998,452	(8.87%)	\$ 193,199,012
Debt Service	126,051,385	(42.97%)	71,886,281
Insurance	75,618,299	(1.12%)	74,768,324
Non-Departmental	6,522,706	116.34 %	14,111,037
Special Districts	5,350,705	(51.72%)	2,583,570
Total Other	\$ 425,541,547	(16.21%)	\$ 356,548,224
Total Operating, Capital & Other:	\$ 1,306,915,981	(7.70%)	\$ 1,206,295,344
RESERVES:	\$ 609,556,856	(8.96%)	\$ 554,954,935
Total Budget	\$ 1,916,472,837	(8.10%)	\$ 1,761,250,279

The \$598 million operating component of the proposed budget for FY12-13 is a 0.55% decrease from the prior year. This reflects a decrease in County department operations funding of 0.61% and a decrease for Constitutional Officers and Courts by 0.45%.

Capital Projects funding decreased 10.12% in response to revenue slowdowns. Major Maintenance (projects costing over \$25,000) increased 51.94% primarily from proposed carryovers being higher than the previous year.

Transfers decreased by 8.87% primarily from the transfer for early payment of Solid Waste debt in 2011-2012.

Debt Service decreased 42.97% primarily from the early payment of \$34 million of Solid Waste debt in 2011-2012.

Insurance decreased 1.12% due to cost decreases for health coverage in the self-insurance loss funds.

Non-departmental increased 116.34% primarily from the transfer of departmental budgeting of Medicaid to non-departmental.

Special Districts such as street lighting and improvements decreased 51.72% primarily due to decreases to various MSTBU provided services and improvement projects throughout the County.

BUDGET SUMMARY

LEE COUNTY - FISCAL YEAR 2012-2013

ESTIMATED REVENUES	GENERAL FUND	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	CAPITAL PROJECTS FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST & AGENCY FUNDS	TOTAL
CURRENT REVENUES:								
Ad Valorem Taxes	\$ 184,356,228	\$ 41,736,945	\$ 0	\$ 25,250,127	\$ 547,592	\$ 0	\$ 0	\$ 251,890,892
Other Taxes	0	34,535,250	0	16,435,000	0	0	0	50,970,250
License & Permits	7,609,250	8,674,686	446,385	300,000	1,911,775	0	0	18,942,096
Intergovernmental Revenues	54,674,618	13,227,170	0	999,025	38,959,312	0	0	107,860,125
Charges for Services	29,175,258	11,271,360	0	62,813	202,149,418	91,365,839	0	334,024,688
Fines & Forfeitures	310,000	891,835	0	0	415,500	400,000	0	2,017,335
Miscellaneous Revenues	18,477,958	3,779,150	23,525	4,400,528	8,147,450	3,484,913	0	38,313,524
Court Related Revenues	0	4,385,000	0	0	0	0	0	4,385,000
Non-Revenues	17,246,665	35,911,461	31,664,247	18,159,343	104,759,971	302,793	0	208,044,480
Less 5% Anticipated Revenues	(3,100,000)	(2,079,175)	(22,278)	(28,063)	(10,098,255)	(1,142,118)	0	(16,469,889)
Total Current Revenues	\$ 308,749,977	\$ 152,333,682	\$ 32,111,879	\$ 65,578,773	\$ 346,792,763	\$ 94,411,427	\$ 0	\$ 999,978,501
FUND BALANCE APPROPRIATED	\$ 148,807,442	\$ 115,600,133	\$ 27,310,208	\$ 185,567,206	\$ 212,589,163	\$ 71,397,626	\$ 0	\$ 761,271,778
Total Estimated Revenues	\$ 457,557,419	\$ 267,933,815	\$ 59,422,087	\$ 251,145,979	\$ 559,381,926	\$ 165,809,053	\$ 0	\$ 1,761,250,279
APPROPRIATED EXPENDITURES								
CURRENT EXPENDITURES:								
General Government Services	\$ 87,985,900	\$ 15,299,424	\$ 23,475,932	\$ 66,894,558	\$ 32,036,789	\$ 99,442,750	\$ 0	\$ 325,135,353
Public Safety	182,913,521	13,534,695	0	0	0	2,534,632	0	198,982,848
Physical Environment	4,309,732	5,459,757	35,465	9,001,443	184,602,103	0	0	203,408,500
Transportation	100,000	27,453,750	5,650,078	44,142,000	45,441,297	0	0	122,787,125
Economic Environment	8,934,448	18,519,625	0	755,080	0	0	0	28,209,153
Human Services	13,518,391	5,822,717	0	0	0	0	0	19,341,108
Culture/Recreation	14,654,578	36,964,184	4,927,764	26,544,095	0	0	0	83,090,621
Court Related Services	3,248,633	16,521,145	0	0	0	0	0	19,769,778
Non-Expenditure Disbursements	34,700,708	44,750,065	2,094,617	14,060,340	97,543,282	50,000	0	193,199,012
Debt Service	0	0	0	0	12,371,846	0	0	12,371,846
Total Current Expenditures	\$ 350,365,911	\$ 184,325,362	\$ 36,183,856	\$ 161,397,516	\$ 371,995,317	\$ 102,027,382	\$ 0	\$ 1,206,295,344
RESERVES	\$ 107,191,508	\$ 83,608,453	\$ 23,238,231	\$ 89,748,463	\$ 187,386,609	\$ 63,781,671	\$ 0	\$ 554,954,935
Total Appropriated Expenditures	\$ 457,557,419	\$ 267,933,815	\$ 59,422,087	\$ 251,145,979	\$ 559,381,926	\$ 165,809,053	\$ 0	\$ 1,761,250,279

**BoCC Departments
Proposed FY 12-13 Budgets
All Funds**

Department	Proposed Budgets FY 12-13	Adopted Budget FY 11-12	Adopted Budget FY 10-11	Adopted Budget FY 09-10	Adopted Budget FY 08-09	Adopted Budget FY 07-08	Adopted Budget FY 06-07	Adopted Budget FY 05-06	Adopted Budget FY 04-05	Adopted Budget FY 03-04
Animal Services	4,237,463	3,957,941	3,786,280	3,689,142	3,959,813	4,106,124	4,309,227	4,136,724	3,444,375	3,043,935
Community Development	14,716,558	15,089,130	16,386,775	17,887,263	25,201,294	30,245,324	31,696,338	28,370,037	23,402,788	21,045,069
Construction & Design	1,901,796	2,047,901	1,108,996	1,208,686	1,311,116	1,333,353	1,443,032	1,299,047	1,216,495	1,114,212
County Administration	2,699,618	2,743,583	3,095,744	3,388,439	3,712,311	3,998,657	3,988,590	3,772,386	3,613,248	3,137,948
County Attorney	3,266,536	3,274,463	3,521,934	3,722,829	3,968,635	3,997,905	4,654,505	3,768,075	3,656,320	3,423,596
County Commissioners	1,202,686	1,187,309	1,193,832	1,203,933	1,181,047	1,228,946	1,224,249	1,208,431	1,193,865	1,082,416
County Lands	946,938	955,857	1,026,637	1,139,657	1,213,716	1,213,716	1,337,597	1,299,399	1,248,604	1,062,406
Economic Development	1,490,139	1,364,627	1,539,620	1,627,030	1,730,473	1,829,155	1,816,652	1,690,987	1,671,352	1,562,791
Facilities Services	11,585,636	11,519,648	12,871,887	14,464,612	15,653,258	16,726,367	15,513,665	12,897,132	10,896,583	9,024,409
Fleet Management	9,207,341	10,179,020	10,638,435	11,620,562	14,059,874	15,239,302	15,450,225	12,767,257	7,146,587	6,282,785
GIS Operations	687,324	740,202	886,517							
Hearing Examiner	635,510	660,042	664,884	759,790	806,971	806,971	816,352	744,354	749,999	699,134
Human Resources	2,114,963	1,986,514	2,081,821	2,213,596	2,604,387	2,785,751	2,876,477	2,653,734	2,628,820	2,457,859
Human Services	27,542,854	37,770,369	35,324,667	41,654,707	25,850,456	29,014,352	28,203,666	24,175,687	21,620,285	19,570,195
ITG	12,134,691	11,818,667	12,247,446	14,240,907	14,880,511	14,892,372	14,260,866	12,950,583	14,263,972	12,161,704
Internal Services	1,798,266	1,700,704	1,648,486	2,195,137	2,404,085	2,409,477	2,516,441	2,303,489	2,091,860	2,062,820
Library	23,831,779	23,099,052	23,972,778	25,125,629	27,798,926	27,832,378	28,287,027	25,983,878	25,163,610	21,151,566
Natural Resources	4,855,112	4,857,958	4,984,237	5,599,195	6,096,938	6,275,838	6,114,555	5,280,295	4,750,710	4,352,558
Office of Sustainability	298,383	258,119	268,533	304,151	366,671	384,164	368,448	364,276	377,226	348,004
Parks & Recreation	26,633,450	25,432,130	25,031,507	26,819,188	30,407,367	31,433,540	30,590,890	27,340,582	24,310,357	22,890,499
Procurement Management	922,421	1,024,683	1,129,771	758,634	832,628	834,290	845,091	840,751	846,546	851,183
Public Resources	1,532,466	1,513,148	1,839,419	2,012,651	2,267,334	2,422,632	2,489,762	2,251,870	2,136,652	1,974,018
Public Safety	43,444,819	41,507,090	41,995,449	45,309,103	50,469,910	52,150,704	50,906,215	46,058,432	39,400,496	41,971,006
Solid Waste	61,817,706	59,386,903	61,735,865	57,246,720	58,645,916	58,645,916	54,775,348	43,828,196	36,956,755	34,418,777
Sports Development	782,725	782,725	795,720	728,984	743,861	743,861	697,406	608,965	600,000	600,000
Transportation	38,217,579	38,776,012	42,277,475	46,152,598	50,801,658	53,287,486	53,462,228	45,944,894	40,529,452	39,576,091
Transit	20,830,246	20,486,856	20,634,527	21,101,912	23,503,524	22,074,173	21,360,931	24,563,728	18,948,982	18,493,463
Utilities	55,543,850	55,059,388	55,841,781	56,269,294	59,595,659	59,658,234	57,945,524	53,747,887	45,493,226	37,886,970
VCB	14,524,545	12,602,046	12,580,137	12,650,295	12,653,535	11,707,739	10,888,610	7,979,232	8,079,144	7,918,615
TOTAL	389,403,400	391,782,087	401,111,160	421,094,644	442,721,874	457,278,727	448,839,917	398,830,308	346,438,309	320,164,029

BoCC Departments
Proposed FY 12-13 Budgets

Department	% Change FY 11-12 to FY 12-13	Proposed Budgets FY 12-13	Adopted Budget FY 11-12	Actual FY 10-11
Animal Services	7.1%	4,237,463	3,957,941	4,107,274
Community Development	-2.5%	14,716,558	15,089,130	16,227,902
Construction & Design	-7.1%	1,901,796	2,047,901	2,025,821
County Administration	-1.6%	2,699,618	2,743,583	3,649,191
County Attorney	-0.2%	3,266,536	3,274,463	3,169,629
County Commissioners	1.3%	1,202,686	1,187,309	1,173,727
County Lands	-0.9%	946,938	955,857	958,644
Economic Development	9.2%	1,490,139	1,364,627	2,870,903
Facilities Services	0.6%	11,585,636	11,519,648	11,473,916
Fleet Management	-9.5%	9,207,341	10,179,020	8,882,834
GIS Operations	-7.1%	687,324	740,202	757,683
Hearing Examiner	-3.7%	635,510	660,042	642,324
Human Resources	6.5%	2,114,963	1,986,514	1,967,789
Human Services	-27.1%	27,542,854	37,770,369	37,646,030
ITG	2.7%	12,134,691	11,818,667	11,388,071
Internal Services	5.7%	1,798,266	1,700,704	1,563,621
Library	3.2%	23,831,779	23,099,052	23,652,286
Natural Resources	-0.1%	4,855,112	4,857,958	4,724,054
Office of Sustainability	15.6%	298,383	258,119	154,374
Parks & Recreation	4.7%	26,633,450	25,432,130	25,294,155
Procurement Management	-10.0%	922,421	1,024,683	1,015,690
Public Resources	1.3%	1,532,466	1,513,148	1,648,229
Public Safety	4.7%	43,444,819	41,507,090	46,599,992
Solid Waste	4.1%	61,817,706	59,386,903	57,309,623
Sports Development	0.0%	782,725	782,725	784,346
Transportation	-1.4%	38,217,579	38,776,012	37,753,783
Transit	1.7%	20,830,246	20,486,856	24,629,899
Utilities	0.9%	55,543,850	55,059,388	51,346,741
VCB	15.3%	14,524,545	12,602,046	12,199,933
TOTAL	-0.6%	389,403,400	391,782,087	395,618,465

**BoCC Departments
Proposed FY 12-13 Budgets
General Fund**

Department	Proposed Budgets FY 12-13	Adopted Budget FY 11-12	Adopted Budget FY 10-11	Adopted Budget FY 09-10	Adopted Budget FY 08-09	Adopted Budget FY 07-08	Adopted Budget FY 06-07	Adopted Budget FY 05-06	Adopted Budget FY 04-05	Adopted Budget FY 03-04
Animal Services	0	0		0	0	0	283	0	0	0
Community Development				0	1,000,000	0	0	1,000,000	0	
Construction & Design	1,901,796	2,047,901	1,108,996	1,208,686	1,311,116	1,333,353	1,443,032	1,299,047	1,216,495	1,114,212
County Administration	2,408,655	2,448,667	2,737,548	3,025,139	3,324,229	3,558,349	3,562,561	3,344,910	3,141,624	2,846,306
County Attorney	3,252,896	3,253,723	3,501,194	3,698,865	3,942,495	3,971,765	4,622,315	3,735,885	3,624,130	3,391,406
County Commissioners	1,202,686	1,187,309	1,193,832	1,203,933	1,181,047	1,228,946	1,224,249	1,208,431	1,193,865	1,082,416
County Lands	946,938	955,857	1,026,637	1,139,657	1,213,716	1,213,716	1,337,597	1,299,399	1,248,604	1,062,406
Economic Development	1,490,139	1,364,627	1,539,620	1,627,030	1,730,473	1,829,155	1,816,652	1,690,987	1,671,352	1,562,791
Facilities Services	11,585,636	11,519,648	12,871,887	14,464,612	15,653,258	16,726,367	15,513,665	12,897,132	10,896,583	9,024,409
Fleet Management	0	0	225,711	233,559	235,618	218,473	240,232	221,563	157,069	107,978
GIS Operations	687,324	740,202	886,517							
Human Resources	1,258,532	1,193,643	1,235,076	1,252,932	1,505,925	1,631,577	1,715,818	1,583,589	1,761,721	1,720,414
Human Services	21,997,784	32,177,025	30,218,090	36,894,352	21,532,982	22,739,804	20,415,831	18,274,224	15,496,501	14,216,644
Internal Services	1,798,266	1,700,704	1,648,486	2,195,137	2,404,085	2,409,477	2,516,441	2,303,489	2,091,860	2,062,820
Natural Resources	2,789,174	2,616,935	2,776,301	3,081,456	3,444,239	3,521,962	3,550,391	3,227,368	2,922,032	2,660,839
Office of Sustainability	298,383	258,119	268,533	304,151	366,671	384,164	368,448	364,276	377,226	348,004
Parks & Recreation	12,582,782	12,180,907	11,364,465	11,491,279	14,050,318	14,386,760	13,000,022	11,575,800	10,103,069	9,934,521
Procurement Management	922,421	1,024,683	1,129,771	758,634	832,628	834,290	845,091	840,751	846,546	851,183
Public Resources	1,206,332	1,220,283	1,397,130	1,576,027	1,800,534	1,940,473	1,997,217	1,809,137	1,779,128	1,596,686
Public Safety	36,886,449	35,019,250	36,322,475	39,919,973	45,058,268	46,175,103	44,290,238	40,301,751	35,050,923	37,423,861
Solid Waste	0		0							
Transportation	0		0	838,549	1,324,798	1,277,179	1,140,819			
TOTAL	103,216,193	110,909,483	111,452,269	124,913,971	121,912,400	125,380,913	119,600,902	106,977,739	93,578,728	91,006,896

**BoCC Departments
Proposed FY 12-13 Budgets**

Department	% Change FY 11-12 to FY 12-13	Proposed Budgets FY 12-13	Adopted Budget FY 11-12	Actual FY 10-11
Animal Services		0	0	0
Community Development				
Construction & Design	-7.1%	1,901,796	2,047,901	2,025,821
County Administration	-1.6%	2,408,655	2,448,667	2,465,909
County Attorney	0.0%	3,252,896	3,253,723	3,168,895
County Commissioners	1.3%	1,202,686	1,187,309	1,173,727
County Lands	-0.9%	946,938	955,857	958,644
Economic Development	9.2%	1,490,139	1,364,627	2,870,903
Facilities Services	0.6%	11,585,636	11,519,648	11,473,916
Fleet Management		0	0	215,282
GIS Operations	-7.1%	687,324	740,202	757,683
Human Resources	5.4%	1,258,532	1,193,643	1,131,601
Human Services	-31.6%	21,997,784	32,177,025	32,226,891
Internal Services	5.7%	1,798,266	1,700,704	1,563,621
Natural Resources	6.6%	2,789,174	2,616,935	2,592,266
Office of Sustainability	15.6%	298,383	258,119	154,374
Parks & Recreation	3.3%	12,582,782	12,180,907	11,291,471
Procurement Management	-10.0%	922,421	1,024,683	1,015,690
Public Resources	-1.1%	1,206,332	1,220,283	1,243,042
Public Safety	5.3%	36,886,449	35,019,250	40,851,754
Solid Waste		0		0
Transportation		0		0
TOTAL	-6.9%	103,216,193	110,909,483	117,181,489

POSITION SUMMARY BY DEPARTMENT

	FY06-07	FY07-08	FY08-09	FY09-10	FY10-11	FY11-12	FY12-13	FY12-13	FY12-13	FY12-13	12	FY12-13
Department	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADDED ⁵	DELETED	UNDERFUNDED	TOTAL FUNDED		ADOPTED
Animal Services	43	46	46	45	45	45	7			52		52
Community Development ¹	296	261	187	145	144	135		(4)	(1)	130		131
Construction & Design	11	11	10	10	10	22		(2)		20		20
County Administration	34	35	32	30	30	27			(1)	26		27
County Attorney	33	33	31	31	31	27			(1)	26		27
County Commissioners	10	10	10	10	10	10				10		10
County Lands	14	14	13	13	12	12		(1)		11		11
Economic Development ⁶	16	16	15	15	15	15	1			16		16
Facilities	135	138	131	126	124	111				111		111
Fleet Management	33	33	32	32	32	32			(2)	30		32
GIS		0	0	0	5	5				5		5
Hearing Examiner	5	5	5	6	5	5				5		5
Human Resources	25	24	24	23	21	22				22		22
Human Services ²	55	55	54	56	59	58		(3)		55		55
Information Technology	1	1	1	1	1	1				1		1
Internal Services	28	29	28	27	21	21			(1)	20		21
Library	282	282	258	249	249	245	9			254		254
Natural Resources	57	56	54	53	50	50			(1)	49		50
Parks & Recreation	278	280	255	251	251	251	1		(10)	242		252
Public Resources ⁶	18	18	17	16	16	15		(1)		14		14
Public Safety ³	401	400	392	367	367	369			(2)	367		369
Procurement	10	10	9	9	14	13		(1)		12		12
Office of Sustainability	1	1	1	1	1	1				1		1
Solid Waste	71	71	72	72	74	77	6			83		83
Sports Development	3	3	3	3	3	3				3		3
Transit	254	257	257	257	254	253			(4)	249		253
Transportation ⁴	436	433	398	394	344	343	2		(6)	339		345
Utilities	284	284	274	274	279	275				275		275
Visitor & Convention Bureau	24	24	24	24	24	24	5			29		29
GRAND TOTAL	2,858	2,830	2,633	2,540	2,491	2,467	31	(12)	(29)	2,457		2,486

1 Community Development FY12-13 two deleted grant funded positions

2 Human Services FY12-13 one deleted grant funded position

3 Public Safety FY12-13 one underfunded is grant position

4 Transportation FY12-13 one added position is grant funded

5 Positions added FY11-12: 11; Positions to be added FY12-13: 19

6 Position moved from Public Resources to Economic Development

Constitutional and Court-Related Offices
Proposed FY 12-13 Budgets - All Funds

Office	Proposed Budgets FY 12-13	Adopted Budget FY 11-12	Adopted Budget FY 10-11	Adopted Budget FY 09-10	Adopted Budget FY 08-09	Adopted Budget FY 07-08	Adopted Budget FY 06-07	Adopted Budget FY 05-06	Adopted Budget FY 04-05	Adopted Budget FY 03-04
Tax Coll. Fund Collection Fees	14,574,311	14,211,140	14,861,920	17,122,339	20,577,362	22,387,837	18,863,122	14,507,806	13,722,072	11,968,334
Tax Collect Support	<u>1,407,033</u>	<u>1,444,278</u>	<u>1,488,383</u>	<u>1,380,037</u>	<u>1,303,508</u>	<u>1,413,728</u>	<u>1,248,685</u>	<u>1,170,049</u>	<u>1,182,902</u>	<u>985,692</u>
Total Tax Collector	15,981,344	15,655,418	16,350,303	18,502,376	21,880,870	23,801,565	20,111,807	15,677,855	14,904,974	12,954,026
Clerk to Board-Fin & Int. Audit	7,515,602	7,648,751	8,883,313	8,117,923	7,759,997	6,860,157	7,297,190	7,152,686	5,569,268	8,097,925
Clerk to the Board - Audit (TDT)	800,000	625,000	627,000	603,780	669,750	650,000	561,600	370,460	390,000	333,463
Clerk to Board Support	<u>981,483</u>	<u>1,009,192</u>	<u>1,095,973</u>	<u>1,189,141</u>	<u>1,161,011</u>	<u>1,202,837</u>	<u>1,454,366</u>	<u>1,005,884</u>	<u>1,206,607</u>	<u>961,881</u>
Total Clerk to the Board	9,297,085	9,282,943	10,606,286	9,910,844	9,590,758	8,712,994	9,313,156	8,529,030	7,165,875	9,393,269
Prop Appr. Fund Collect Fees	8,400,375	8,661,848	8,650,904	8,973,767	9,111,177	10,851,947	9,905,362	8,385,473	6,800,123	6,020,733
Property Appraiser Support	<u>1,963,075</u>	<u>2,132,800</u>	<u>2,350,675</u>	<u>2,356,137</u>	<u>2,444,279</u>	<u>2,741,353</u>	<u>2,613,059</u>	<u>2,768,372</u>	<u>2,833,711</u>	<u>2,406,801</u>
Total Property Appraiser	10,363,450	10,794,648	11,001,579	11,329,904	11,555,456	13,593,300	12,518,421	11,153,845	9,633,834	8,427,534
Supervisor of Elections	6,227,658	6,420,458	4,968,138	4,962,620	5,230,020	5,601,035	5,872,500	5,378,100	4,482,650	3,610,255
Supervisor of Election Support	<u>694,169</u>	<u>714,894</u>	<u>764,989</u>	<u>842,434</u>	<u>835,019</u>	<u>928,882</u>	<u>846,073</u>	<u>1,316,004</u>	<u>1,136,283</u>	<u>569,784</u>
Total Supervisor of Elections	6,921,827	7,135,352	5,733,127	5,805,054	6,065,039	6,529,917	6,718,573	6,694,104	5,618,933	4,180,039
Sheriff-Sheriff Disbursement	139,198,113	140,774,360	150,358,031	156,573,918	160,673,029	157,713,855	141,263,956	123,682,901	107,696,952	93,712,737
Sheriff Support	<u>4,928,719</u>	<u>4,641,071</u>	<u>5,067,581</u>	<u>5,761,072</u>	<u>6,021,391</u>	<u>5,503,878</u>	<u>4,333,972</u>	<u>4,263,351</u>	<u>3,354,145</u>	<u>3,687,844</u>
Total Sheriff	144,126,832	145,415,431	155,425,612	162,334,990	166,694,420	163,217,733	145,597,928	127,946,252	111,051,097	97,400,581
Court-Related	10,871,760	10,920,293	11,447,976	11,140,882	12,214,624	12,479,603	12,513,284	12,577,307	11,693,694	12,767,296
Court Svcs Support	<u>1,534,121</u>	<u>1,592,148</u>	<u>1,622,072</u>	<u>2,174,277</u>	<u>1,582,059</u>	<u>1,200,572</u>	<u>1,187,508</u>	<u>968,394</u>	<u>1,155,209</u>	<u>972,954</u>
Total Court-Related	12,405,881	12,512,441	13,070,048	13,315,159	13,796,683	13,680,175	13,700,792	13,545,701	12,848,903	13,740,250
Public Defender Technology	339,063	265,736	214,070	215,280	127,180	118,355				
Public Defender Support	<u>596,508</u>	<u>600,999</u>	<u>626,063</u>	<u>644,470</u>	<u>623,806</u>	<u>476,163</u>	<u>565,470</u>	<u>335,443</u>	<u>296,630</u>	<u>656,104</u>
Total Public Defender	935,571	866,735	840,133	859,750	750,986	594,518	565,470	335,443	296,630	656,104
State Attorney Technology	713,462	679,983	641,552	705,785	482,006	436,591				
State Attorney Support	<u>901,563</u>	<u>940,647</u>	<u>998,243</u>	<u>1,020,315</u>	<u>1,074,766</u>	<u>996,441</u>	<u>1,327,903</u>	<u>762,747</u>	<u>763,794</u>	<u>1,001,337</u>
Total State Attorney	1,615,025	1,620,630	1,639,795	1,726,100	1,556,772	1,433,032	1,327,903	762,747	763,794	1,001,337
Medical Examiner	2,440,859	2,436,018	2,322,261	2,351,126	2,319,318	2,303,136	2,133,091	1,844,816		
Medical Examiner Support	<u>136,962</u>	<u>146,601</u>	<u>212,856</u>	<u>236,516</u>	<u>256,115</u>	<u>253,448</u>	<u>229,013</u>	<u>287,648</u>	<u>1,818,065</u>	<u>1,531,476</u>
Total Medical Examiner	2,577,821	2,582,619	2,535,117	2,587,642	2,575,433	2,556,584	2,362,104	2,132,464	1,818,065	1,531,476
Juvenile Justice Predisposition	4,074,278	3,335,062	3,037,483	3,781,898	3,348,000	4,200,000	3,025,000			
Legal Aid	522,582	514,858	507,249	499,752	497,234	497,234	459,212			
Criminal Conflict Regional Counsel		39,828	41,639	35,377	63,921					
Guardian Ad Litem	<u>216,441</u>	<u>235,634</u>	<u>230,206</u>	<u>227,430</u>	<u>223,153</u>	<u>149,920</u>	<u>50,000</u>			
Total Other	4,813,301	4,125,382	3,816,577	4,544,457	4,132,308	4,847,154	3,534,212			
Total Courts and Constitutionals	209,038,137	209,991,599	221,018,577	230,916,276	238,598,725	238,966,972	215,750,366	186,777,441	164,102,105	149,284,616

POSITION TOTALS FOR CONSTITUTIONALS AND BOCC

	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY05-06	FY 06-07	FY07-08	FY08-09	FY09-10	FY10-11	FY11-12	FY12-13
CONSTITUTIONALS														
Property Appraiser	95	94	96	104	116	123	137	147	147	135	135	107	104	100
Tax Collector	188	192	192	190	188	188	196	204	204	204	207	207	207	207
Supv of Elections	21	22	23	27	28	28	32	34	34	33	31	31	31	31
Sheriff	983	1,000	1,068	1,142	1,173	1,274	1,338	1,408	1,599	1,623	1,585	1,540	1,534	1,533
Clerk of Courts	269	267	245	295	323	338	371	401	446	456	407	386	363	3,612
TOTAL	1,556	1,575	1,624	1,758	1,828	1,951	2,074	2,194	2,430	2,451	2,365	2,271	2,239	5,483
INCREASE (DECREASE)		19	49	134	70	123	123	120	236	21	(86)	(94)	(32)	3,244
BOCC	1,753	1,877	2,098	2,204	2,332	2,424	2,695	2,858	2,830	2,633	2,540	2,491	2,467	2,486 *
INCREASE (DECREASE)		124	221	106	128	92	271	163	(28)	(197)	(93)	(49)	(24)	19
TOTAL EMPLOYEES	3,309	3,452	3,722	3,962	4,160	4,375	4,769	5,052	5,260	5,084	4,905	4,762	4,706	7,969
INCREASE (DECREASE)		143	270	240	198	215	394	283	208	(176)	(179)	(143)	(56)	3,263
POPULATION	440,888	454,918	475,073	495,088	521,253	549,442	585,608	615,741	623,725	615,124	618,754	625,310	631,563	631,563
Employees per 1,000 Population														
BOCC	3.98	4.13	4.42	4.45	4.47	4.41	4.60	4.64	4.54	4.28	4.11	3.98	3.91	3.94
CONSTITUTIONALS	3.53	3.46	3.42	3.55	3.51	3.55	3.54	3.56	3.90	3.98	3.82	3.63	3.55	8.68
BOCC+CONSTITUTIONALS	7.51	7.59	7.83	8.00	7.98	7.96	8.14	8.20	8.43	8.27	7.93	7.62	7.45	12.62

* In FY 12-13, 29 of the 2,486 positions are unfunded, effectively resulting in 2,457 actual positions.

General Fund Portion of the Major Maintenance Program FY 12/13 - 16/17

		28-Aug-12		MM	MM	MM	MM	MM	MM
	PROJ		FUND.	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	#	PROJECT NAME	SRC.	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 12/13 - 16/17

FUNDING SOURCE CODES: A = AD VALOREM; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU

1 **DEPARTMENT OF TRANSPORTATION**

2

3	406757	DOT Engineering/Operations Bldg Renovations	A	0	0	200,000	0	0	200,000
4	406024	Roadway Beautification	A	100,000	100,000	100,000	100,000	100,000	500,000
5		DEPT OF TRANSPORTATION MAINTENANCE TOTAL		100,000	100,000	300,000	100,000	100,000	700,000

6

7 **COUNTY LANDS**

8

9	408828	County Held Tax Certificates	A,A-15500	6,250	6,250	6,250	6,250	6,250	31,250
10	408829	County Owned Real Property Assessment	A,A-15500	135,000	135,000	135,000	135,000	135,000	675,000
11	408617	Land Sale/Acquisition Opportunities	A	25,000	25,000	25,000	25,000	25,000	125,000
12		COUNTY LANDS MAINTENANCE TOTAL		166,250	166,250	166,250	166,250	166,250	831,250

13

14 **GOVERNMENT FACILITIES**

15

16	408951	Admin A/C Pump Replacements	A	200,000	200,000	0	0	0	400,000
17	408900	Admin Building Chiller Replacement	A	0	0	0	500,000	0	500,000
18	408849	Admin Bldg Exterior Façade	A	0	2,000,000	0	0	0	2,000,000
19	408673	Asphalt Parking Lots	A,A-15500	0	50,000	50,000	50,000	50,000	200,000
20	408700	Building Maintenance	A, A-15500	0	500,000	500,000	500,000	500,000	2,000,000
21	408967	Cape Coral Government Building Renovations	A	200,000	0	0	0	0	200,000
22	408858	County Wide Duct Cleaning & Vent Replacement	A	0	50,000	50,000	50,000	50,000	200,000
23	408861	County Wide Electrical Improvements	A, A-15500	0	70,000	40,000	40,000	40,000	190,000
24	408968	County Wide Exterior Painting/Recoating	A, A-15500	0	125,000	125,000	125,000	125,000	500,000
25	408862	County Wide Fire Alarm Systems & Pump Upgrades	A	0	50,000	50,000	50,000	50,000	200,000
26	408743	County Wide Flooring Replacement	A, A-155,LA	0	426,000	302,000	579,000	337,000	1,644,000
27	408971	County Wide HVAC Replacement & Control	A, A-155,LA	0	75,000	75,000	75,000	85,000	310,000
28	408794	County Wide Irrigation & Plumbing	A, A-15500	0	150,000	150,000	150,000	150,000	600,000
29	408639	County Wide Modular Furniture/Panels	A	50,000	50,000	50,000	0	0	150,000
30	408796	Elevator Upgrade/Maintenance	A	0	75,000	75,000	75,000	75,000	300,000
31	404007	Environmental Mitigation	A,GT,E	50,000	58,334	58,334	58,334	58,334	283,336
32	408899	Facilities Master Project	A	3,316,500	0	0	0	0	3,316,500

General Fund Portion of the Major Maintenance Program FY 12/13 - 16/17

	PROJ #	PROJECT NAME	28-Aug-12 FUND. SRC.	MM BUDGET FY 12/13	MM BUDGET FY 13/14	MM BUDGET FY 14/15	MM BUDGET FY 15/16	MM BUDGET FY 16/17	MM BUDGET FY 12/13 - 16/17
FUNDING SOURCE CODES: A = AD VALOREM; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; LA = LIBRARY AD VALOREM; S = SPECIAL; T = TDC; M = MSBU/TU									
33	408708	Generator & Switchgear Maintenance/Replacement	A, A-15500	0	300,000	300,000	300,000	300,000	1,200,000
34	408675	Indoor Air Quality Control & Remediation	A,A-15500	0	60,000	60,000	60,000	60,000	240,000
35	408655	Justice Center Air Handler Units	A	0	200,000	0	0	0	200,000
36	408895	Justice Center Annex Repipe	A	0	175,000	0	0	0	175,000
37	408712	Justice Ctr BAS Controls Upgrade/Energy Initiatives	A	0	50,000	50,000	50,000	50,000	200,000
38	408901	Justice Center Chillers Replacement	A	0	0	0	0	500,000	500,000
39	408711	Justice Center Exterior Painting	A	0	0	1,100,000	0	0	1,100,000
40	408607	Minor Remodeling Projects	A,A-15500	175,000	250,000	250,000	250,000	250,000	1,175,000
41	408902	Public Safety Bldg Halon System	A	0	0	0	0	100,000	100,000
42	408603	Reroofing Projects (Replacements)	A,A-155,LA,E,594	0	470,000	546,000	181,000	505,000	1,702,000
43	408942	Sheriff Buildings Improvements	A	0	700,000	300,000	300,000	300,000	1,600,000
44	GOVERNMENT FACILITIES MAINTENANCE TOTAL			3,991,500	6,084,334	4,131,334	3,393,334	3,585,334	21,185,836
45	PARKS - COMMUNITY AND REGIONAL								
46	PARKS - COMMUNITY AND REGIONAL								
47	PARKS - COMMUNITY AND REGIONAL								
48	401825	County Wide Board Walk Repairs	A,TA-15500	0	50,000	50,000	45,000	45,000	190,000
49	402141	County Wide Park Improvements	A, A-15500	100,000	100,000	100,000	100,000	100,000	500,000
50	402136	Kelly Pk Soccer Complex Well & Irrigation Upgrades	A	400,000	0	0	0	0	400,000
51	402150	Lakes Park Piling Replacement	A	0	0	500,000	0	0	500,000
52	402138	Mattacha Restrooms and Parking Lot	A	350,000	0	0	0	0	350,000
53	401674	Pool Improvements	A,A-15500	0	150,000	50,000	150,000	50,000	400,000
54	401823	Pool Maintenance and Repairs	A,A-15500	0	40,000	40,000	40,000	40,000	160,000
55	401834	Replacement Parking Machines	A	70,000	70,000	70,000	70,000	70,000	350,000
56	402122	Stadiums Maintenance & Improvements	S, A	0	200,000	150,000	200,000	150,000	700,000
57	PARKS MAINTENANCE TOTAL			920,000	610,000	960,000	605,000	455,000	3,550,000
58	TOTAL MAINTENANCE BUDGET								
59	TOTAL MAINTENANCE BUDGET			5,177,750	6,960,584	5,557,584	4,264,584	4,306,584	26,267,086

	13	14	15	16	17	TOTAL
Revenues						
Five Cent LOGT	\$2,897,500	\$2,897,500	\$2,897,500	\$2,926,475	\$2,955,740	\$14,574,715
Six Cent LOGT (Net of debt service)	\$7,790,000	\$7,790,000	\$7,790,000	\$7,867,900	\$7,946,579	\$39,184,479
Ninth Cent LOGT	\$2,850,000	\$2,850,000	\$2,850,000	\$2,875,000	\$2,907,285	\$14,332,285
Sanibel Surplus Tolls Repayment	\$405,000	\$0	\$0	\$0	\$0	\$405,000
Interest	\$75,000	\$75,000	\$75,000	\$100,000	\$100,000	\$425,000
Fund Balance	\$11,761,452	\$7,562,235	\$3,024,869	\$6,916,802	\$1,349,911	\$30,615,269
TOTAL	\$25,778,952	\$21,174,735	\$16,637,369	\$20,686,177	\$15,259,515	\$99,536,748
Less Expenditures						
Reserve Requirement Fund 307 (10% or \$750,000)	\$1,086,000	\$1,594,533	\$828,233	\$1,701,833	\$896,833	\$6,107,433
Transit Allocation	\$610,000	\$610,000	\$610,000	\$616,100	\$622,261	\$3,068,361
General Fund Revolving Loan Repayments						
Other Debt Service						
205904 Matlacha Pass Bridge Replacement	\$5,660,717	\$0	\$0	\$0	\$0	\$5,660,717
TOTAL	\$7,356,717	\$2,204,533	\$1,438,233	\$2,317,933	\$1,519,094	\$14,836,511
TOTAL AVAILABLE REVENUES	\$18,422,235	\$18,970,202	\$15,199,135	\$18,368,244	\$13,740,421	\$84,700,237

PROJ #	PROJECT NAME	FISCAL YEAR					FIVE-YEAR TOTAL
		13	14	15	16	17	
Major Projects (sorted alphabetically)							
205075	Alico Rd 4L/Ben Hill-Airport Haul Rd	\$1,590,000	\$170,000	\$0	\$8,200,000	\$0	\$9,960,000
206002	Bicycle/Pedestrian Facilities	\$265,000	\$217,000	\$684,000	\$400,000	\$1,905,000	\$3,471,000
206758	Briarcliff/Metro Signalization	\$0	\$225,000	\$0	\$0	\$0	\$225,000
	Crystal Dr. 2LD (with bike lanes/sidewalks)	\$0	\$0	\$0	\$850,000	\$250,000	\$1,100,000
	Crystal/Plantation Roundabout	\$125,000	\$450,000	\$0	\$0	\$0	\$575,000
	Daniels Resurfacing/Six Mile to I-75	\$1,700,000	\$0	\$0	\$0	\$0	\$1,700,000
205067	Estero Blvd. Improvements - Phase 1	\$0	\$7,000,000	\$0	\$0	\$0	\$7,000,000
	North Airport Road Reconstruction	\$500,000	\$1,800,000	\$0	\$0	\$0	\$2,300,000
206759	Signal System ATMS Upgrade	\$750,000	\$750,000	\$750,000	\$750,000	\$0	\$3,000,000
	SUBTOTAL	\$4,930,000	\$10,612,000	\$1,434,000	\$10,200,000	\$2,155,000	\$29,331,000
Major Maintenance Projects (sorted by project #)							
404007	Environmental Mit. (PW Request - DOT share)	\$50,000	\$58,333	\$58,333	\$58,333	\$58,333	\$283,332
404683	Road Resurface/Rebuild Program	\$3,500,000	\$3,500,000	\$5,000,000	\$5,000,000	\$5,000,000	\$22,000,000
405714	Master Bridge Project	\$530,000	\$175,000	\$190,000	\$160,000	\$155,000	\$1,210,000
406670	Signal Maintenance Upgrades	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
406713	Master Signal Project	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$7,500,000
406692	Intersection Equipment Replacement	\$250,000	\$0	\$0	\$0	\$0	\$250,000
	SUBTOTAL	\$5,930,000	\$5,333,333	\$6,848,333	\$6,818,333	\$6,813,333	\$31,743,332
	GRAND TOTAL	\$10,860,000	\$15,945,333	\$8,282,333	\$17,018,333	\$8,968,333	\$61,074,332

RESERVES \$7,562,235 \$3,024,869 \$6,916,802 \$1,349,911 \$4,772,088

CAPE/MIDPOINT SURPLUS TOLLS

	13	14	15	16	17	TOTAL
Revenues	1,806,716	1,911,657	1,940,069	2,151,059	2,053,154	9,862,655
Fund Balance	5,572,592	6,779,308	7,690,965	4,244,400	6,345,459	
Total Available	7,379,308	8,690,965	9,631,034	6,395,459	8,398,613	
Projects						
204088 Burnt Store 4L/Phase 1 78-Tropicana	500,000	50,000	5,386,634	0	0	5,936,634
204088 Burnt Store 4L/Phase 2 Tropicana-Diplomat	0	0	0	50,000	3,700,000	3,750,000
Fiber Ring	0	350,000	0	0	0	350,000
Toll Interoperability	100,000	600,000	0	0	0	700,000
e-ARCs Toll System Replacement	0	0	0	0	1,600,000	1,600,000
TOTAL	600,000	1,000,000	5,386,634	50,000	5,300,000	12,336,634
RESERVES	6,779,308	7,690,965	4,244,400	6,345,459	3,098,613	

SANIBEL SURPLUS TOLLS

	13	14	15	16	17	TOTAL
Revenues	0	215,958	2,870,205	2,869,248	2,869,248	8,824,659
Fund Balance	0	0	0	0	0	
Total Available	0	215,958	2,870,205	2,869,248	2,869,248	
Projects						
Big Carlos Pass Bridge Replacement	0	65,958	2,870,205	2,869,248	2,869,248	8,674,659
Toll Interoperability	0	150,000	0	0	0	150,000
TOTAL	0	215,958	2,870,205	2,869,248	2,869,248	8,824,659
RESERVES	0	0	0	0	0	

AD VALOREM-FUNDED REQUESTS

	13	14	15	16	17	TOTAL
205075 Alico Rd 4L/Ben Hill - Airport Haul Rd (LS)	0	0	0	0	750,000	750,000
205720 Bonita Beach Rd. Phase II (LS)	366,000	0	0	0	0	366,000
204088 Burnt Store 4L/ Phase 1 78-Tropicana (LS)	0	0	0	840,000	0	840,000
204054 Colonial Blvd/Six Mile-SR 82 (LS)	829,000	0	0	0	0	829,000
205063 Homestead 4L/Sunrise-Alabama (LS)	0	0	0	0	800,000	800,000
406024 Roadway Beautification (LS)	100,000	100,000	100,000	100,000	100,000	500,000
204604 Six Mile Cypress Pkwy 4L (LS)	1,500,000	0	0	0	0	1,500,000
206007 Summerlin/Boyscout-Cypress Lake (LS)	880,000	0	0	0	0	880,000
	3,675,000	100,000	100,000	940,000	1,650,000	6,465,000