

LEE COUNTY

Southwest Florida

ANNUAL BUDGET

FISCAL YEAR 2005-2006



About the cover:

The Six Mile Cypress Slough Preserve is a 2,200 acre wetland ecosystem. A myriad of animals like otters, alligators, turtles, wading birds, and more live at the Slough (pronounced "slew") year round. Others, like migrating birds and butterflies, use the Slough as a feeding area or a winter home.



The 1.2 mile elevated boardwalk is fully accessible. There are five observation decks for wildlife viewing and seating enclaves throughout the trail for quiet reflection. There is a self-guiding trail brochure the "Explorer's Companion", or visitors can take a guided walk with an experienced volunteer. The facilities include picnic areas and restroom facilities and are open seven days a week.

In 1976 a group of Lee County students studying the role of forested wetland in Florida's ecology became alarmed at how fast these environmental treasures were disappearing to private interests. The students, known simply as "the Monday Group", envisioned a place where visitors could stroll amongst majestic cypress trees and catch the whisper of Florida's primordial past.

They sought an oasis where guests could observe the vast array of plants and animals that can live in a place which is sometimes land, sometimes water, sometimes both. In such pristine surroundings they hoped that people could begin to learn how wetlands provide priceless, but often hidden benefits such as water purification and storage, natural flood control and wildlife habitat.

Knowing that Six-Mile Cypress Slough was under imminent threat from logging in the channeling away of its water, the Monday Group launched a daring campaign to save it for future generations. Lee County voters responded overwhelmingly by increasing their own taxes to purchase and convert the Slough into a preserve. But worthy causes are not always easily won. Much effort was needed throughout the 1980s to protect the Six-Mile Cypress watershed from the results of outside development (pollutants, draining off of vital water sources).

The Lee County Board of Commissioners and South Florida Water Management District found themselves more than once battling to maintain the integrity of the Preserve's water source. These efforts culminated in 1991 with Lee County Parks and Recreation opening the Preserve's boardwalk and facilities to visitors.

Today, Parks and Recreation remains challenged with balancing the needs of water conservation and wildlife management with the recreational needs of the public. As part of that effort a growing cadre of volunteer naturalists educate the Preserve's many visitors as to the interrelationships of water, wildlife, plants, and man, fanning the flames of that torch set by Lee County students some two decades earlier.

We invite you to come and experience the uniqueness that is Six Mile Cypress Slough Preserve. Take a step back into the Florida that used to be and glimpse a future replete with possibilities.

Final Budget

Fiscal Year 2005-2006

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Presentation to the Lee Board of County Commissioners for its annual budget for the fiscal year beginning October 1, 2004.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



Final Budget

Fiscal Year 2005-2006

Lee County Board of County Commissioners

Robert P. Janes, District One
Douglas R. St. Cerny, District Two
Ray Judah, District Three
Tammy Hall, District Four
John E. Albion, District Five

Lee County Manager

Donald D. Stilwell

Budget Director

Antonio B. Majul

Final Budget

Fiscal Year 2005-2006

Acknowledgements

Budget Services

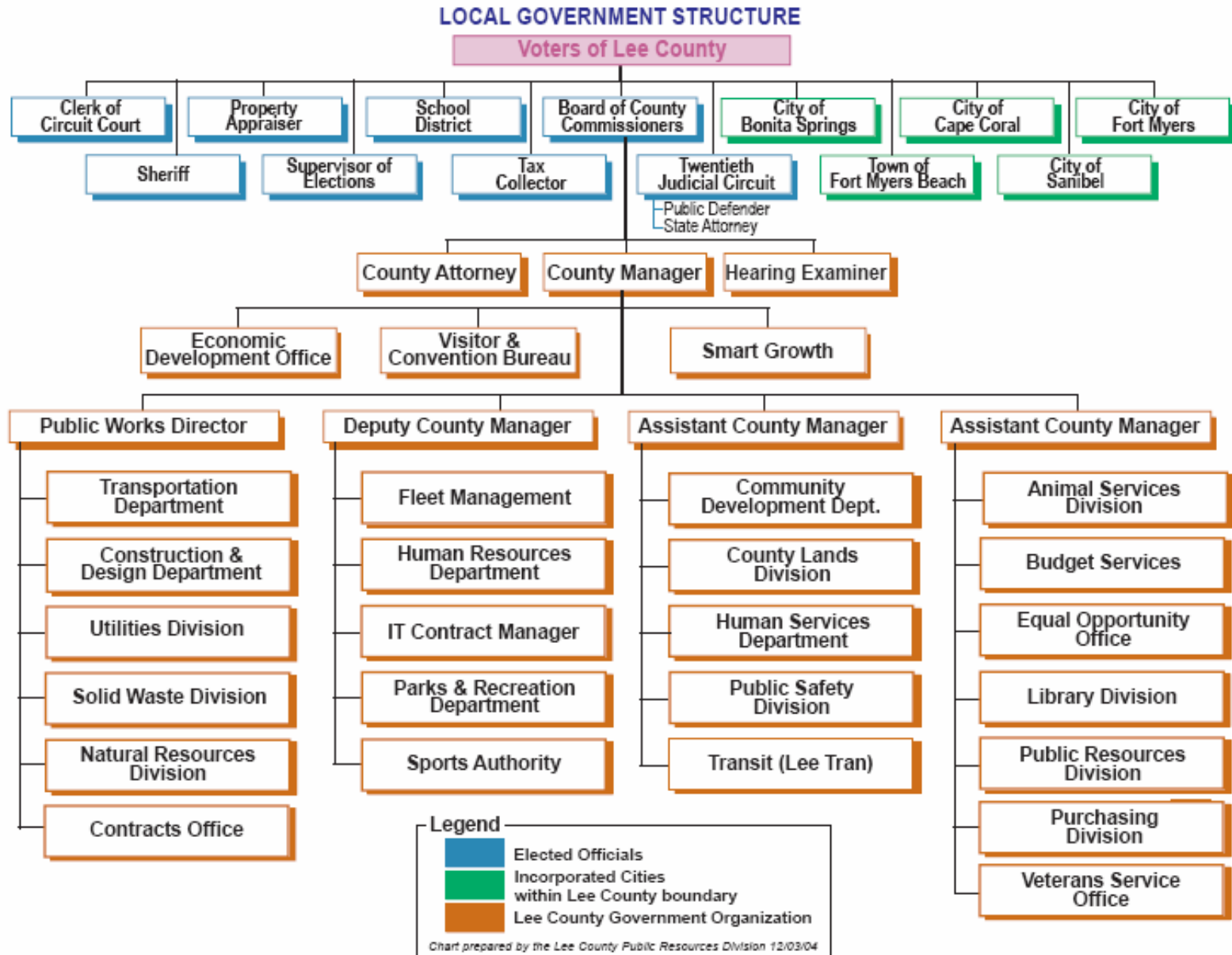
Antonio Majul, Budget Director
Sue Lange, Budget Services Manager
Caryn E. Agostino, Management/Budget Analyst, Senior
Thelma L. Davis, Management/Budget Analyst, Senior
Reginald R. Kantor, Management/Budget Analyst, Senior
Patricia A. Millis, Management/Budget Analyst, Senior
Emma K. Wolf, Management/Budget Analyst, Senior
Roger Good, Grants Analyst
James Lewin, Fiscal Analyst

County Administration

Pete Winton, Assistant County Manager
Karen McDonough, Internal Services Manager
Laurel Chick, Administrative Specialist
Patricia McIntyre, Administrative Specialist

We wish to extend a special “thank you” to the Clerks Information Systems Division for their technical assistance.

A sincere appreciation is also in order to the Division of Public Resources for the duplicating, printing and binding of the document.



DEPARTMENT/DIVISION/PROGRAM DIRECTORY

| <u>OFFICE</u> | <u>DIRECTOR</u> | <u>NUMBER</u> | <u>OFFICE</u> | <u>DIRECTOR</u> | <u>NUMBER</u> |
|-----------------------------|--------------------|---------------|--------------------------|-------------------|---------------|
| County Manager | Donald D. Stilwell | 239-335-2221 | Assistant County Manager | Holly A. Schwartz | 239-335-2221 |
| Visitor & Convention Bureau | D.T. Minich | 239-338-3500 | Community Development | Mary Gibbs | 239-335-2218 |
| Economic Development | Regina Smith | 239-338-3161 | Human Services | Karen Hawes | 239-533-7900 |
| Smart Growth | Wayne Daltry | 239-335-2480 | Public Safety | John Wilson | 239-344-5400 |
| Public Works | Jim Lavender | 239-479-8505 | Transit (Lee Tran) | Steve Myers | 239-277-5011 |
| Transportation | Scott Gilbertson | 239-479-8580 | County Lands | Karen Forsyth | 239-479-8505 |
| Construction & Design | Vacant | 239-479-8505 | Assistant County Manager | Pete Winton | 239-335-2221 |
| Utilities | Rick Diaz | 239-479-8181 | Purchasing | Janet Sheehan | 239-344-5450 |
| Solid Waste | Lindsey Sampson | 239-338-3302 | Animal Services | Scott Trebatoski | 239-432-2083 |
| Natural Resources | Roland Ottolini | 239-479-8109 | Public Resources | Elizabeth Walker | 239-335-2260 |
| Contracts | Cindy Logan | 239-335-2183 | Equal Opportunity | Paul Valenti | 239-335-2179 |
| Deputy County Manager | William H. Hammond | 239-355-2221 | Library | Cynthia Cobb | 239-335-2218 |
| Human Resources | Dinah Lewis | 239-335-2245 | Budget Services | Antonio Majul | 239-335-2804 |
| Fleet Management | Marilyn Rawlings | 239-338-3233 | Veterans Services | John Ebling | 239-938-1100 |
| Parks & Recreation | John Yarbrough | 239-461-7400 | | | |
| Sports Authority | Jeff Mielke | 239-344-2501 | | | |
| ITG/ATOS | Jim Desjarlais | 239-335-2522 | | | |

| <u>OTHER PUBLIC OFFICES</u> | <u>PHONE NUMBER</u> | <u>TOWNS & CITIES</u> | <u>PHONE NUMBER</u> |
|------------------------------|---------------------|---------------------------|---------------------|
| Clerk of Circuit Court | 239-335-2283 | City of Bonita Springs | 239-390-1000 |
| Supervisor of Elections | 239-533-6300 | City of Cape Coral | 239-574-0401 |
| Property Appraiser | 239-533-6100 | City of Fort Myers | 239-332-6700 |
| School District | 239-334-1102 | City of Sanibel | 239-472-3700 |
| District 21 Medical Examiner | 239-277-5020 | Town of Ft. Myers Beach | 239-765-0202 |
| Tax Collector | 239-533-6000 | | |
| Sheriff | 239-477-1000 | | |
| Twentieth Judicial Circuit | 239-335-2299 | | |
| Public Defender | 239-335-2911 | | |
| State Attorney | 239-335-2700 | | |

GENERAL INFORMATION REGARDING LEE COUNTY

INTRODUCTION

Lee County, Florida (the ‘County’) was founded in 1886 and named in honor of General Robert E. Lee. The County, located on the Gulf coast of Florida, encompasses approximately 811 square miles including several small islands in the Gulf of Mexico. The County is bordered by Charlotte County to the north, Hendry County to the east and Collier County to the south. Three incorporated municipalities are located on the mainland: Fort Myers (the County seat), Bonita Springs and Cape Coral; Fort Myers Beach, a fourth municipality, is located on Estero Island and a fifth municipality, Sanibel, is situated on the island of the same name. The unincorporated communities include Lehigh Acres, North Fort Myers, Tice, Alva, Pine Island, Matlacha, Captiva Island and Estero.

The following table shows the number of square miles within each incorporated municipality and the County:

| <u>Land Area</u> | <u>Square Miles</u> |
|----------------------|---------------------|
| Fort Myers | 21.4 |
| Cape Coral | 113.6 |
| Sanibel | 14.2 |
| Fort Myers Beach | 2.7 |
| Bonita Springs | 33.0 |
| Unincorporated Area | 626.4 |
| Lee County Total | 811.3 |

Source: Lee County Budget Services.

Lee County’s climate can be classified as subtropical with temperatures averaging from 53 degrees low to 74 degrees high Fahrenheit in January to 75 degrees low to 91 degrees high Fahrenheit in August.

POPULATION

The County’s boundary is the same as Fort Myers – Cape Coral Metropolitan Statistical Area (‘MSA’). The U.S. Department of Commerce, Bureau of the Census, has determined it to be the third fastest growing MSA for the last ten years. The County’s population has increased from 205,266 in 1980 to 335,113 in 1990, an increase of 63.26%. This compares to a 32.83% increase for Florida and a 9.80% increase for the nation. The 2000 Census population for Lee County was 440,888 representing a 31.56% increase over 1990. This growth compares to a 23.53% population increase for Florida between 1990 and 2000, and a 13.05% population gain for the United States between 1990 and 2000. The estimated 2005 population for Lee County is 549,442.

Of the State’s 20 MSA’s based upon 2000 population, the Fort Myers – Cape Coral MSA moved from 13th in size in 1970 to 10th in 2001.

LEE COUNTY GOVERNMENT

Lee County, Florida, is a political subdivision of the State of Florida governed by the State Constitution and general laws of the State of Florida. It was founded in 1887 and became a Charter County upon the enactment of its County Charter approved by the voters on November 5th, 1996 and effective as of January 1st, 1997.

The five-member Board of County Commissioners (the 'Board') is the legislative and governing body of the County. Each County Commissioner is elected at large for a four-year-term of office, and each Commissioner represents and resides in one of the five Commission Districts. The Board elects a Chairman who serves as its presiding officer.

The Clerk of the Circuit Court is ex-officio Clerk of the board and auditor, recorder and custodian of all County funds. The Clerk administers the County's fiscal activities on behalf of the Board.

The Clerk of the Circuit Court, the Property Appraiser, the Sheriff, the Supervisor of Elections and the Tax Collector are separate, elected constitutional offices in the State of Florida. The budgets of the Property Appraiser and the Tax Collector are submitted directly to the State of Florida Department of Revenue for approval. The Clerk of Circuit Court (to the extent of his function as ex-officio Clerk to the Board and amounts above his fee structure as Clerk to the Circuit and County Courts), Sheriff, and Supervisor of Elections prepare budgets for their general funds which are submitted to and approved by the Board.

The County Manager, the chief administrative official of the County, is appointed by and serves under contract to the Board. This official is directly responsible to the Board for administration and operation of operating departments, divisions and offices. These include County Administration, Human Services, Visitor & Convention Bureau, Community Development and Public Works which oversees, Transportation, Utilities, Solid Waste, Natural Resources and Construction and Design. Also among the operating departments, divisions and offices are twelve independent divisions reporting to County Administration – Purchasing, Public Resources, Human Resources, Public Safety, Library, Parks and Recreation, Transit, Economic Development, Animal Services, County Lands, Smart Growth and Sports Authority.

The County Manager is responsible to the Board for the execution of all Board policies.

FIFTEEN LARGEST EMPLOYERS (September, 2005)

| NAME OF FIRM | INDUSTRY | NUMBER OF EMPLOYEES |
|---|------------------------|---------------------|
| The Lee County School Board | Education | 10,044 |
| Lee Memorial Health Systems | Healthcare / Hospitals | 6,473 |
| Lee County Government* | Government | 5,113 |
| Publix Super Markets | Grocery Stores | 2,857 |
| Wal-Mart Corporation | Discount Retailer | 2,189 |
| Southwest Florida Regional Medical Center | Healthcare / Hospitals | 1,500 |
| City of Cape Coral | Government | 1,461 |
| Bonita Bay Group | Real Estate Developer | 1,300 |
| U.S. Postal Service | Government | 1,267 |
| Florida Gulf Coast University | State University | 1,092 |
| WCI Communities, Inc. | Real Estate Developer | 1,002 |
| City of Fort Myers | Government | 996 |
| Interstate Hotels & Resorts | Resorts, call center | 893 |
| Sprint | Communications | 850 |
| Shell Point Retirement Community | Life care facility | 771 |

*Including Board of County Commissioners, Constitutional Officers and Port Authority.

Source: Lee County Finance Department, Lee County Office of Economic Development and Health Planning Council of Southwest Florida.

UNEMPLOYMENT RATE COMPARISONS

The labor force of the county has increased steadily from 140,724 in 1988 to 184,924 in 2000, a gain of 31.4%. The labor force in 2004 was 247,719 for a gain of 34.0% since 2000. The following table shows unemployment rates for Lee County, the State of Florida and the United States from 1990 to 2004.

Unemployment Rate Comparisons Lee County Florida and the United States 1991 – 2004

| Fiscal Year | County | State | National |
|-------------|--------|-------|----------|
| 1991 | 6.0 | 7.4 | 6.8 |
| 1992 | 7.4 | 8.3 | 7.5 |
| 1993 | 5.7 | 7.0 | 6.9 |
| 1994 | 4.9 | 6.6 | 6.1 |
| 1995 | 4.2 | 5.5 | 5.6 |
| 1996 | 3.8 | 5.1 | 5.4 |
| 1997 | 3.4 | 4.8 | 4.9 |
| 1998 | 3.0 | 4.3 | 4.5 |
| 1999 | 2.6 | 3.9 | 4.2 |
| 2000 | 2.6 | 3.6 | 4.0 |
| 2001 | 3.2 | 4.8 | 4.8 |
| 2002 | 4.0 | 5.3 | 5.9 |
| 2003 | 4.0 | 5.1 | 6.0 |
| 2004 | 3.9 | 4.8 | 5.5 |

Source: Florida Department of Labor and Employment Security, Bureau of Research and Economic Analysis, Labor Force Summary.

GROSS SALES

The following table sets forth changes in gross sales. Other than 1992 (reflecting an early 90's recession) and in 2003 the percent changes have been positive. Considerable growth occurred in 2004 and 2005.

| Fiscal Year | Lee County Gross Sales | Percent Change |
|--------------------|-------------------------------|-----------------------|
| 1990 | 5,997,760,649 | |
| 1991 | 6,008,065,274 | 0.17% |
| 1992 | 6,003,080,533 | (.08%) |
| 1993 | 6,490,438,709 | 8.12% |
| 1994 | 7,177,475,866 | 10.59% |
| 1995 | 7,687,405,753 | 7.10% |
| 1996 | 8,065,943,574 | 4.92% |
| 1997 | 8,663,913,676 | 7.41% |
| 1998 | 9,409,147,615 | 8.60% |
| 1999 | 10,175,105,443 | 8.14% |
| 2000 | 11,668,413,890 | 14.68% |
| 2001 | 12,421,380,642 | 6.45% |
| 2002 | 12,806,291,811 | 3.10% |
| 2003 | 12,700,639,389 | (.83%) |
| 2004 | 15,398,009,078 | 21.24% |
| 2005 | 17,641,746,683 | 14.57% |

Source: Florida Department of Labor, Office of Research and Analysis, Validated Tax Receipts, Form 9-Final Data.

FINANCIAL INSTITUTIONS

Financial services for Lee County are provided by approximately 30 banks, two savings and loan associations and two credit unions, with a combined total of approximately 196 branches throughout Lee County.

Source: Lee County Economic Development Office and Lee County Finance Department.

EDUCATION

The County School System operates 82 schools; 35 elementary, 14 middle, 9 high, 7 special centers, 2 High Tech Centers, 4 K-8th grade schools, 1 6th to 12th grade schools, 3 alternative schools and 7 charter schools. For the 2004-2005 school year a total of 70,782 students were enrolled. Sixty-nine (69) private schools are also located in the County.

Source: Lee County School Board.

Five colleges serve the region: Edison College, Florida Gulf Coast University, Barry University, International College and Southwest Florida College. Florida Gulf Coast University offers bachelor and graduate degrees while Edison College offers certificate and associate and bachelor degrees. Barry University offers certificates and bachelor degrees. International College offers associate, bachelor and master degrees while Southwest Florida College offers certificates and associate degrees.

TRANSPORTATION

Highways

Interstate 75 is presently the principal north-south highway. It is a four-lane road stretching from the Canadian border at Sault Ste. Marie, Michigan to Miami, Florida, on the east coast of Florida. U.S. Highway 41, also a north-south highway, is a limited-access four-lane road for most of the distance between Bradenton to the north and Naples to the south, connecting the Fort Myers Standard Metropolitan Statistical Area (SMSA) with Tampa to the north and Miami via the route of the Tamiami Trail. State Road 80 connects with U.S. Highway 27 in the central part of the State, providing additional access to the Orlando/central Florida area and the east coast from Palm Beach, north.

Bus Service

Greyhound Bus Lines with a terminal in Fort Myers offers daily scheduled service for nationwide thru-line and charter service. Local bus service is provided by Lee Tran, a transit system operated by the County.

Truck Line

Approximately thirty (30) interstate and intrastate truck lines serve Lee County.

Source: Business Development Corporation.

Rail Transportation

Rail transportation, for both freight and passenger excursions, is provided by Seminole Gulf Railway. The rail line is approximately ninety miles long and connects Lee County with the national rail system in Arcadia. Seminole Gulf provides connecting truck distribution services to off-rail system accounts.

Source: Seminole Gulf Railway.

Airports

There are two airports in the County: The Southwest Florida International Airport and Page Field General Aviation Airport. The Page Field General Aviation Airport is situated on a 670-acre site in Fort Myers.

On September 9, 2005 the new Southwest Florida Midfield Terminal (RSW) opened. The Midfield Terminal Complex, (located on the opposite side of the runway from the former facility which had been in operation since 1983) includes a three-story terminal building with 28 aircraft gates on three concourses; a 3,800 space parking structure and 9,800 public surface parking spaces; a 12,000-foot parallel taxiway and connecting taxiways to the new aircraft parking apron access roads, including a two-level terminal circulation roadway system; an airline cargo building and expanded rental car facilities. The former airport terminal is expected to be razed and the area developed for airport related uses.

Water Transportation

Florida's fifth largest deep-water port is located at Boca Grande on Charlotte Harbor in the northeast section of the County. The port is 32 feet deep and approximately 200 feet in width. The

Okeechobee Waterway provides a navigable link between the Gulf of Mexico and the Atlantic Ocean via the Caloosahatchee River, Lake Okeechobee and the St. Lucie Canal.

HEALTH CARE FACILITIES

There are seven health care facilities in Lee County: East Pointe Hospital, Southwest Florida Regional Medical Center, Gulf Coast Hospital, Lee Memorial - Cape Coral, Lee Memorial – Cleveland, Lee Memorial - Health Park, and Hope Hospice.

Source: Health Planning Council of Southwest Florida.

RECREATION FACILITIES

There are numerous parks in Lee County as well as a Nature Center and Children’s Museum. Also included are the “Ding” Darling Wildlife Sanctuary, country clubs, auditoriums, Thomas Edison’s and Henry Ford’s homes, over 45 marinas and 32 golf courses. All are open to the public.

Included among the 81 county park facilities in the area are the following:

| | |
|--|----------|
| Regional parks (including 5 beach parks) | 18 |
| Community parks (including 13 recreation centers or community centers) | 22 |
| Neighborhood parks | 8 |
| Large boat ramps | 6 |
| School shared park sites | 17 |
| Pools | 9 |
| Civic Center | <u>1</u> |
| Total | 81 |

Source: Lee County Parks and Recreation.

PUBLIC LODGING

As of September 26, 2005, there were 43 licensed hotels with a total of 5,145 units and 125 licensed motels with a total of 4,491 units.

Source: Lee County Visitor and Convention Bureau.

COMMUNICATION

There are 19 newspapers and 11 magazines servicing Lee County area as well as 40 radio stations and 8 television broadcast facilities. Telephone service is available through Sprint and telegraph service through Western Union.

Source: Lee County Office of Economic Development.

USER'S GUIDE

FORMAT OF BUDGET DOCUMENT

The annual budget has been prepared using a core services approach as adopted by the Board of County Commissioners during the FY94-95 budget year.

The format of this budget document goes beyond that of a public information document. The budget process is designed to generate discussion regarding policy issues, service delivery, and performance issues by the Board of County Commissioners and management during the preparation, review, and subsequent adoption of the County budget. Section D, Services by Organization/Division, is the focal point of the budget review process and is described below, along with the other components of the budget.

As an aid to using this document, an explanation of the data format and headings has been included within the appropriate pages of each section. Due to the manner in which a rather detailed document such as this is used (usually for reference), some of the descriptions are repeated in each section.

SECTION A - BUDGET MESSAGE

The budget message summarizes the major issues facing Lee County from both budgetary and managerial perspectives.

SECTION B - BUDGET SUMMARY INFORMATION

In addition to comparisons between the FY04-05 budget and FY05-06 budgets, this section contains charts and graphs illustrating tax revenues, expenditures, and Lee County demography.

SECTION C - FINANCIAL POLICIES

This section contains the County's revenue, appropriation, and general budget policies which are the framework upon which the budget is built.

SECTION D - SERVICES BY ORGANIZATION

Each section is comprised of: 1) an organizational chart which shows each area and the divisions within it; 2) an expenditure history by division for Actual FY03-04, Estimated FY04-05, and Budget for FY05-06 and; 3) detailed qualitative service level information. The purpose of this section is to provide information on the types and levels of services provided by Lee County Government.

SECTION E - CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program represents a five-year plan designed to meet the capital improvement needs of Lee County. Capital improvements include major infrastructure facilities such as roads, bridges, parks, libraries, utilities, and general governmental facilities.

This section of the budget document provides information regarding the planning process which led to the development of the Capital Improvement Program. It includes comments on the operational impact which results from additional capital construction. Revenue sources which fund capital construction are presented, along with capital project expenditures by department. One of the major revenue sources is bond proceeds; therefore, additional information is presented which provides detail regarding each debt issue and the type of projects funded by each issue.

SECTION F - BUDGET BY FUNCTION

This section provides a three-year comparative history to show the county budget by function. Function displays the expenditure classification as related to the principal purpose for which expenditures are made. Functions are categorized in a uniform manner throughout the State of Florida based on the State Chart of Accounts (SCOA). The SCOA defines classifications and categories by which all revenues and expenditures are to be delineated.

The pages following the Budget by Function detail the activities of the functional areas.

SECTION G - APPENDICES

This section provides an explanation of fund structure and budgetary accounting policy, the budget calendar, and the glossary.



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BUDGET MESSAGE

FROM THE COUNTY MANAGER

I am pleased to present to the citizens of Lee County your fiscal year 2005-2006 County Government Budget.

The budget is balanced, with sufficient reserves (even after Hurricanes Charley and Wilma, and the impact of significant cost increases experienced in the past year), and includes a \$26-million tax cut. The budget continues a fiscal philosophy that the county government should keep tax rates as low as possible, while providing a core level of non-duplicative, equitable services throughout the county.

The budget also includes increases for public safety, utilities, community development, solid waste and several major transportation projects, with nearly \$1.1 billion for operations, capital projects and maintenance being spent.

The Board of Lee County Commissioners approved a \$20 million reduction in the general fund (countywide tax rate), which equates to a \$74 property tax decrease on a \$250,000 home with a homestead exemption. The Board also approved the rollback tax rate for the unincorporated property tax (a \$6.2 million reduction), which equates to an additional \$47 tax decrease on a \$250,000 home with a homestead exemption for those who live in the unincorporated areas.

This is the **fifth** property tax rate reduction the County Commission has approved since 2001, as follows (a mill is a \$1 tax for every \$1,000 of property value):

General Fund

| | |
|------|------------------------------|
| 2006 | 4.2612 mills to 3.9332 mills |
| 2005 | 4.3277 mills to 4.2612 mills |
| 2001 | 4.4751 mills to 4.3277 mills |

Unincorporated MSTU

| | |
|------|--|
| 2006 | 1.2114 mills to 1.0028 mills (rollback rate) |
|------|--|

Library

| | |
|------|------------------------------|
| 2005 | 0.9630 mills to 0.6055 mills |
|------|------------------------------|

Also included in the FY 2006 budget is:

- \$1.1 billion for operations and capital projects, made up of –
 - \$399 million for county government operations.
 - \$187 million for constitutional officers (Tax Collector, Sheriff, Property Appraiser, Clerk of Court and Supervisor of Elections) and court services, with \$124 million for the Sheriff's function.
 - \$467 million of capital projects (\$228 million for new capital projects and maintenance items; and \$287 million of carryover projects).

FISCAL 2006 BUDGET

- \$30 million has been set aside in general fund reserves for a revolving loan program to expedite road projects. Additionally, \$30 million of reserves are planned for construction of the downtown Justice Center Annex (10-story expansion), and \$16 million was set aside for the purchase of Fisherman's Co-op on Pine Island (boat ramp and outer islands access/transfer site).

- Included in the operational funding is \$3.6 million for human services/community agencies through the Partnering for Results Program. The county also funds the following human services agencies through its general fund: Ruth Cooper Center (\$2.3 million), Southwest Florida Addition Services (\$1.4 million), Children's Advocacy Center (\$153,400), and the Public Health Unit (\$1.5 million).

- Included in the capital funding is \$3.1 million for beach and shoreline projects through the Tourist Development Council and paid for with tourist taxes.

A 28 percent growth in the assessed property base this year had a significant positive impact. The Board lowered the tax rate – even with the impact of Hurricanes Charley and Wilma – and still protected reserves, while providing continued service to the incoming, or new, residents. This is further proof that **we continue to live off of our growth, and need to prepare for the day when this remarkable growth begins to subside.** Looking at the last 10 years, from fiscal years 1997 through 2001 the property tax base increased an average of 6.3 percent a year. **From fiscal years 2002 through 2006 the average annual increase was 18.1 percent a year. At the same time during the past decade, the county has been tasked with delivering services to 182,000 new residents.**

| <u>Fiscal Year</u> | <u>Annual % Change</u> |
|--------------------|------------------------|
| 96-97 | 3.3 |
| 97-98 | 4.1 |
| 98-99 | 5.3 |
| 99-00 | 8.1 |
| 00-01 | 10.5 |
| 01-02 | 14.1 |
| 02-03 | 15.9 |
| 03-04 | 17.0 |
| 04-05 | 16.0 |
| 05-06 | 27.5 |

County permitting value through September of this year is \$3.5 billion, which is greater than the \$3 billion for the entire year of 2004.

This growth has allowed the county to provide a **high level of services to existing residents and the annual influx of new residents**, significantly increase some service levels (primarily in the public safety areas of Emergency Medical Services, Law Enforcement and Jails) and still maintain strong reserves. However, **that cushion of reserves can disappear quickly, especially if we have even a slight slowing in tax base growth, some unforeseen or unbudgeted expenses, or if the state is successful in shifting expenses it has traditionally paid to the county level.**

One such possibility is the increasing frequency of hurricanes projected for Florida. Hurricane Charley hit Southwest Florida on Friday, August 13, 2004, severely damaging our barrier islands (Fort Myers Beach, Sanibel, Captiva, Upper Captiva, Useppa, and Pine Island) and to a lesser extent some inland areas, particularly in Cape Coral and North Fort Myers. The county spent \$33 million in the aftermath, primarily on debris removal and restoring traffic signals and damaged road signs. Hurricane Wilma hit our area on Monday, October 24, 2005. Damage was not as extensive

as Hurricane Charley, but the county still spent \$14 million on cleanup efforts. While much of these costs are reimbursable, primarily through the Federal Emergency Management Agency and State of Florida, county reserves provided protection against working capital shortages during the cleanups and enabled the county to pay for some non-reimbursable items the Board of County Commissioners deemed warranted.

There is no doubt that there will be a slowing of growth. The only question is when?

We don't want to repeat the mistakes made in the late 1980s/early 1990s. In the 1980s we were experiencing similar double digit increases in tax base, and embarked on a substantial capital infrastructure plan. By the early 1990s, increases had dropped to 2% and 3%. It soon became apparent that we weren't generating enough operating revenues to run our ambitious capital-spending plan.

In Fiscal Year 1994-95, the county's budget projections showed major **annual shortfalls** starting in the **\$6 million range and reaching \$29 million by the year 2000.** We had been spending with no thought of a slowdown. Subsequently, we reduced the capital budget by more than \$100 million and went through a "right sizing" effort.

INCREASING COSTS AND WORKING SMARTER

While the county has done a good job of providing a high level of services to the 182,000 new residents who have moved to our community in the past decade, there are two things I want to emphasize in this year's budget message:

- We cannot spend our way out of the impacts of growth;
- Rising prices are significantly impacting our future operations and capital costs.

The first point can be summed up in another way: "We can't spend our way out of congestion." We are quickly urbanizing, and while I don't think we should lower our expectations, by the same token we have to realize that with growth there is, and will be, impacts on congestion.

Our course is set. We can build and widen roads until we are broke, but congestion (in its relative relationship to other parts of the country) in Southwest Florida is, and will continue to be, a fact. What level of congestion we are willing to live with is the more pertinent question.

The relevant point is that we need to work and spend smarter, not just more. That is the whole idea of the Smart Growth initiative the Board began in 2002.

Even if we had unlimited monies available for capital projects, increasing costs still must be met. With increases in the past couple years of property values and materials – particularly steel and cement – the county has, and all indications will continue to experience significant increases in costs for future operations and projects, for instance:

- **Sanibel Causeway – \$50 million to \$120 million**
- **Causeway Toll Plaza – \$8 million to \$18 million**
- **Justice Center Annex – \$50 million to \$80 million**
- **Jail Expansion – \$27 million to \$44 million**
- **Roads – eight major transportation projects have experienced cost increases that, in total, are more than \$42 million.**

These are just a few examples. Such increases mandate that we plan smarter and focus our efforts in areas where we can get the best return on our expenditures.

During this year's budget, the Board set aside \$30 million in general fund reserves (property taxes) as a way to keep projects on track even though costs are rising. This revolving loan fund is a way to expedite projects that have been delayed due to cost increases. Once the revenues anticipated from the usual sources, road impact fees and gas taxes, are received, then the loan will be repaid to the general fund and loaned out for future projects.

The Smart Growth Initiative is a key element to maintaining our quality of life as we inexorably become more urbanized. Smart Growth means livable communities in close proximity to such amenities as shopping, recreation, and jobs.

It is critical that we consistently follow the Board adopted core service concept, so that we don't extend ourselves beyond what we can reasonably afford.

CORE SERVICES

What is the core services philosophy and what are core services?

Simply, core services means distributing resources and services equitably throughout the county, while living within our revenues.

First, core services are those that promote the health, safety and welfare of the general population. Secondly, these services are not duplications of services provided by other governmental agencies or the private sector. Finally, **these services support the entire county population rather than just small segments of the population or special interest groups.**

Establishing a set of core services is the county's way of containing costs while providing equitable services. **It starts by determining what programs and services the county government should provide and at what service levels.** Then the cost is calculated to determine the impact of increasing or reducing a service level.

This may seem like a simple concept commonly used by businesses and the private sector. Historically in the public sector – and especially in high growth areas with great demands for projects and services – governments didn't cost out specific services. They knew what their overall and departmental budgets were, but they really didn't have a reliable cost breakdown. All too often there was an inequitable distribution of services, with resulting conflict.

Some of the Board of Lee County Commissioners' adopted core services are:

- **Maintaining a complement of regional libraries and regional parks strategically located throughout the county.**
- **Providing ambulance services to all citizens.**
- **Administering land development services such as permitting and code enforcement in unincorporated areas (not within city limits).**
- **Providing flood and water protection in unincorporated areas through a concerted countywide water management plan.**
- **Providing comprehensive law enforcement countywide via the Lee County Sheriff.**

What aren't core services?

- Providing streetlights, sidewalks and bike paths in neighborhoods.
- Grading or paving roads that are not county roads (in other words, roads not built to county standards and accepted into the county maintained road system).
- Maintaining or building neighborhood parks.

When a particular area wants a service beyond the core level, there are alternatives. One way is through the formation of a Municipal Service Taxing or Benefit Unit (MSTBU). To form a unit, residents of the community come together and request the county tax or assess them to generate the money to pay for the desired “non-core,” or upgraded, service. For example, it’s a way to obtain streetlights for a specific neighborhood, fund landscaping adjacent to an area, or to pave a private road that neighbors want upgraded.

Past years of prudent budgeting and identification of “core” service levels have positioned the county for the future. But, as I’ve said before, we can’t get lulled into a false sense of complacency. Now is the time to prepare for those years when the going will be more difficult.

The county must continue to monitor revenues and expenditures to insure continued fiscal solvency.

As the Board has directed, we will continue to be proactive in making sure we don’t unnecessarily grow the size of county government and continue to operate as efficiently as possible at the lowest cost to taxpayers. This approach has served us well in the past and will help to insure our continued success.

Additionally, this year, the county promulgated “full costing” guidelines for the first time, ensuring that we are fully recapturing our costs – direct, indirect, and capital – when other entities contract the county’s services.

With respect to capital costs, the cost to build facilities for our citizens and programs is increasing at a dramatic pace, fueled by this area’s growth.

These guidelines will be applied to future contracts, and as we renew existing agreements. They were distributed to all department managers and fiscal staff to ensure that the Board’s philosophy is being consistently applied.

STATE OF THE COUNTY

Today, **Lee County Government’s employee base is proportionately smaller than it was 10 years ago.**

This is one of the reasons, combined with increasing tax base, that we have been able to keep tax rates low and even decrease them.

As of October 1, 2005, the number of county employees per thousand residents was 4.7. A decade ago it was 5.5 with a high of 6.0 in 1991. During the same period, population has increased by nearly 182,000 residents.

As mentioned above, the county reduced two tax rates this year, totaling \$121 for every \$250,000 of taxable property value in the unincorporated areas. The countywide General Fund tax rate – the largest we levy – is lower today than it was 10 years ago. Countywide tax rates have decreased seven times in the last decade. Other smaller tax rates have increased, but typically only with wide support from citizens. Increases in the Library tax rate to fund the tremendous growth of that system always have enjoyed strong resident approval. The Conservation 2020 tax rate to buy and preserve environmentally sensitive lands was levied only after “straw referendum” approval by voters. The All-Hazards Protection tax rate was created in 1993 because of concerns about being adequately prepared to provide shelter during a hurricane. The Capital Outlay property tax has increased to fund upgrades to the county’s emergency communications system, yet is still lower than it was 10 years ago. And the Unincorporated MSTU tax has been increased, but only to appropriately charge residents of unincorporated areas for services that were formerly being subsidized by all residents.

This year, garbage rates did increase an average of \$27 per household (after an average \$22 decrease last year). However, at \$219 per household, the annual cost to customers still is lower than the \$224 a year being charged in 1994 prior to when the Waste-to-Energy Plant began operating. This, despite the \$200 million investment in the Waste-to-Energy facility and the additional garbage disposed per capita. The county has been able to do this through competitive bidding of collection service and continual evaluation of, and cost savings from, the disposal and recycling systems.

The cost to our local taxpayers of the expansion of our roads network has been greatly reduced through our success in obtaining grants and low-interest loans. Lee County has received more than \$117 million of transportation funding from these alternative sources over the last eight years. A portion of this money is being used for projects that will add 14 new lanes of north-south roadway in central and south Lee County, addressing traffic impacts in this fast-growing part of the county.

Since 1993, the county has aggressively refinanced its outstanding debt to lower rates. **This has resulted in reducing more than \$75 million from future bond payments in the form of reduced interest costs.**

The county continues to utilize the **“construction management at-risk” project delivery system, which follows a team approach to capital projects.** The process allows for the architect or engineer and contractor to collaborate on a process called “value engineering.” The savings generated from this approach revert back to the county as savings to the taxpayer.

2005 IN REVIEW

This past year can be characterized as one of **continued explosive growth, a new airport terminal, transportation issues, water quality issues, and a proposed environmental preservation purchase that will have a positive impact on all of Florida for future generations.**

Additionally, we continued our efforts to appropriately balance growth and environment, primarily through the Smart Growth process. The goal of Smart Growth is to achieve a balance between economy, environment and community.

To that end, Smart Growth focused on two major environmental issues this year: water quality of the Caloosahatchee River and Estuaries; and the purchase, for preservation, of a major portion of the 91,000-acre Babcock Ranch in Lee and Charlotte counties.

The last two hurricane seasons and record rainfall in 2005 have resulted in heavy releases from Lake Okeechobee, seriously impacting the water quality in Lake Okeechobee and our county's estuaries, including increased red tide and blue-green algae blooms. The county worked diligently on this issue in 2005, including a **consultation in August with the U.S. Army Corps of Engineers and South Florida Water Management District** to address these issues – which could have a major impact on our tourism industry and economy – in a coordinated and cooperative way.

The county, along with the State of Florida, has signed a **\$350-million purchase agreement** (Lee County will contribute \$40 million for 5,600 acres in Lee County) with the proposed developer of Babcock Ranch to preserve 74,000 acres. This is the largest single preservation purchase in state history and a significant environmental acquisition for future generations.

FISCAL 2006 BUDGET

As of this writing, the county had issued **\$4.2 billion of building permits in 2005** (through November), far outpacing the \$3 billion in 2004, which in itself was a \$1 billion increase over the prior year. This is the most apparent indication of our hot housing market and continued urbanization and growth. Another indication of this growth is \$138 million of water and sewer plant upgrades. With that growth, comes congestion.

This year, after enabling legislation was passed by the Florida Legislature, Lee and Collier counties established the **Southwest Florida Expressway Authority**, with a goal of widening Interstate 75 in our counties from four lanes to 10 lanes, 10-to-20 years earlier than originally planned. This would go a long way in alleviating congestion on the highway and other north-south corridors in the counties. This coming year we will determine the financial feasibility of moving forward with this project using specified toll lanes.

The county completed an alignment study of County Road 951, another north-south road that would connect Collier and Lee counties east of I-75, also acting as a reliever to the highway. And we continued to make progress on Three Oaks Parkway Extension, a similar reliever on the west side of the highway.

The county also is in the **20-year planning process** for Veterans Parkway Expressway, which would take the current Veterans Parkway east-west connector from Lehigh Acres through Cape Coral to Charlotte County, and raise it above the local roads so it is a true expressway with no traffic signals. This is a long-term plan with a current projected cost of **nearly \$666 million**.

The City of Sanibel settled its lawsuit with the county over the construction of the replacement Sanibel Causeway bridges and the county began construction on the spans of the causeway replacement, a \$120 million project expected to be completed in mid-2007. In addition this year the county started construction on the \$80-million Justice Center Annex for our burgeoning courts system and began the planning for an 8-story jail expansion, 40,000-square-foot Northwest Regional Library, and \$80-million expansion of the Waste-to-Energy garbage disposal facility. Projects opened this year include Lakes Regional Library and the Wa-ke-hatchee Recreation Center. In addition, Estero Community Park Recreation Center is close to completion.

The county completed Alico Road widening and is starting on the widening of Summerlin Road. It also is in various stages of the widening of Bonita Beach Road, Business 41 in North Fort Myers and Three Oaks Park in the south part of the county.

One of the most significant events this year was, after a decade of planning, the completion and opening of the **\$438-million midfield terminal at Southwest Florida International Airport**. This is a huge boon to business and tourism in our area, and after years of courting, Southwest Airlines began service to the new airport.

The county continued its close partnership with the sports and recreation market, something that has blossomed in the last several years and brings significant dollars to the community in the form of tourism and business. We continue to maintain the **Spring Training facilities for the Minnesota Twins and Boston Red Sox**. Our Sports Authority is now in its third year of promoting our area for amateur sports and recreation events. And we continued our relationship with Germain Arena, home of the Florida Everblades (ECHL hockey), Firecats (Arena2 football), and Florida Flame (NBA Development League basketball).

Smart Growth is working closely with the Visitor & Convention Bureau, Natural Resources, Utilities and Transportation Departments to make sure we have **clean water and clear roads**. And we continue to regionalize and co-locate facilities such as parks, schools, and libraries.

These efforts demonstrate that Lee County is moving forward and strategically planning for the future.

FISCAL 2005-06 GOALS

Annually, the Board of Lee County Commissioners meets and determines its goals for the following fiscal year. The Commissioners and County Administration agree to objectives that will fulfill the Board's goals. The Board's FY 2005-06 Goals are:

1. Enhance and improve the quality of life in Lee County through a Smart Growth Initiative that balances growth and environment with community support and participation.
2. Make Lee County Government the benchmark county in Florida for innovation and excellence in customer service and technological operations.
3. Continue cultivating a culture of mutual trust, accountability and relationships that expands the foundation of our success.
4. Answer: "What is the business of Lee County Government?" by identifying and defining, periodically evaluating and maintaining core levels of services that can be shared and understood by the public.
5. Continue to strengthen and expand intergovernmental collaboration and interagency cooperation, and use Lee County's leadership position to explore new opportunities.
6. Enhance communication with employees and the public.
7. Continue to diversify and strengthen Lee County's economy.
8. Continue to clarify and develop our policy on annexation.

All of the county's employees are aware of these goals and their personal objectives – upon which their performance is evaluated – is based upon fulfilling the Board's goals.

ISSUES ON THE HORIZON

Each year, County Administration meets with department heads and the Board in separate meetings to develop short- and long-term goals and objectives. Issues of concern are discussed at these meetings. A summary of some of the ongoing issues follows.

1. We need to maintain a sound fiscal and reserves policy that balances appropriate spending now with the recognition that there will be the time when the construction "boom" in Southwest Florida will ebb. **We need to identify alternative and broader-based revenue sources that help take the burden off of homeowners.** We need to continually analyze our reserves and reserve policy to assure that an appropriate and sufficient level is being maintained.
2. We need to continue with ongoing customer service improvements and provide easy access by all to the information and documents our government maintains.
3. We need to balance the competing interests of growth and environment. We all want to preserve what we have. We must not destroy what brought us to Lee County.
4. With the devolution – or pushing down to the local level – of state and federal programs and services, we need to be vigilant to not take on new programs and services outside our "core" business and level of service.

5. Commercial construction has fueled much of local government's revenue growth over the last several years. When this ends, or slows, we must have a plan that continues to provide capital infrastructure.
6. We need a better understanding of how short-term decisions (e.g. granting additional road accesses) could have long-term fiscal implications (e.g. need to build reliever roads sooner). We must make decisions that decrease future expenses, rather than only looking to future revenue increases.

We have been, and will, continue to experience high rates of residential growth in the foreseeable future. While there are advantages that come with growth, growth is a mixed blessing. **Typically, residential growth does not pay for the services it receives.** If we are to successfully meet future demands, we must strive to enhance our revenue base, including considering additional user fees and special taxing districts while taking every opportunity to reduce escalating operating expenses and **retain only core services.**

As public servants, we need to work smarter and always look for greater efficiencies. **We must not tie government's growth or spending to formulas based on population or anything else.** Bottom line: We're doing more with less; not only because taxpayers are demanding that we do so, but also because it is the right thing to do.

With that said, the county has been fortunate, especially during the last five years, to benefit from a boom in commercial construction that contributed to increased property revenues. **We are – to a large degree – living off our growth.** We are monitoring this situation through our five-year projections of revenues and expenses, and future fiscal impacts of current spending. When growth slows, we'll need to be ready to either broaden revenue sources or cut services. Until then, we need to maintain a sound fiscal and reserve policy that balances appropriate spending with the recognition that some day in the future construction will slow. Finally, **we must not take on new service levels without offsetting revenues.**

Our greatest challenge is to continue to maintain the confidence of taxpayers by providing the core services needed to protect the health, safety and welfare of the population in the most cost efficient and effective way possible.

Whatever the future holds, we have put in place the policies, philosophies and management mechanisms to ensure county government provides good customer service at the lowest cost possible.

Sincerely,



Donald D. Stilwell
County Manager

December 9, 2005



SECTION B - BUDGET SUMMARY

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PROGRAM BUDGET SUMMARY TOTAL COMPARISON

(FY04-05 Original Budget to FY05-06 Adopted Budget)

The Legally Adopted Budget is the amount adopted by budget resolution as the Board of County Commissioners budget. The total includes budget transfers from one fund to another and payments from one county department to another for services received.

| | FY2004 - 2005 Original Budget | Percent Increase or (Decrease) | FY2005 - 2006 Adopted Budget |
|--------------------------------------|--|---|---|
| OPERATING BUDGETS : | | | |
| BoCC Operating Departments | \$ 346,439,339 | 15.12% | \$ 398,830,308 |
| Constitutional Officers and Courts | 164,102,105 | 13.82% | 186,777,441 |
| Total Operating Budget | \$ 510,541,444 | 14.70% | \$ 585,607,749 |
| CAPITAL BUDGET : | | | |
| Capital Projects | \$ 482,795,580 | (3.35%) | \$ 466,635,278 |
| Total Operating and Capital Budgets | \$ 993,337,024 | 5.93% | \$ 1,052,243,027 |
| OTHER NON-OPERATING CAPITAL : | | | |
| Transfers | \$ 169,386,210 | 13.81% | \$ 192,774,833 |
| Debt Service | 83,318,365 | (5.59%) | 78,658,373 |
| Insurance | 37,019,955 | 1.84% | 37,699,314 |
| Non-Departmental | 11,385,369 | (4.46%) | 10,877,255 |
| Major Maintenance | N/A | N/A | 26,891,139 |
| Special Districts | 5,966,529 | 3.70% | 6,187,372 |
| Total Other | \$ 307,076,428 | 14.98% | \$ 353,088,286 |
| Total Operating, Capital & Other | \$ 1,300,413,452 | 8.07% | \$ 1,405,331,313 |
| RESERVES : | \$ 480,710,534 | 20.95% | \$ 581,403,554 |
| Total Budget | <u>\$ 1,781,123,986</u> | 11.54% | <u>\$ 1,986,734,867</u> |

The \$585 million operating component of the proposed budget for FY05-06 is a 14.70% increase from the prior year. This reflects an increase in County department operations funding of 15.12% and an increase for Constitutional Officers and Courts by 13.82%.

Capital Projects funding shows a decrease of 3.35% due to reallocating \$26 million from Capital Projects to Major Maintenance. Remaining funds are primarily for the construction of the Jail Expansion, Solid Waste Processing Equipment, Conservation 2020 Land Acquisition and the Estero and Three Oaks Parkway Extensions.

Transfers increased by 13.81% primarily from movement of various funding sources to replace the Sanibel Causeway. Other significant transfers are for debt service payments and water and sewer capital projects.

Debt Service decreased 5.59% primarily due to completion of payments (Public Works Building, Shady Rest Care Pavilion), and from the refunding of bonds used to build the Midpoint Memorial Bridge.

Insurance increased 1.84% for property, casualty and health coverage in the self-insurance loss funds.

PROGRAM BUDGET SUMMARY TOTAL COMPARISON (continued)

Non-departmental decreased 4.46% primarily from the reallocation of insurance costs to departments.

Major Maintenance is a new category representing annual maintenance projects costing over \$25,000. These projects had been included in previous years in Capital Projects.

Special Districts such as street lighting and improvements increased 3.70% due to increases to various MSTBU improvement projects throughout the County.

FISCAL 2006 BUDGET

BUDGET SUMMARY

LEE COUNTY – FISCAL YEAR 2005-2006

| <u>ESTIMATED REVENUES</u> | <u>GENERAL FUND</u> | <u>SPECIAL REVENUE FUNDS</u> | <u>DEBT SERVICE FUNDS</u> | <u>CAPITAL PROJECTS FUNDS</u> | <u>ENTERPRISE FUNDS</u> | <u>INTERNAL SERVICE FUNDS</u> | <u>TRUST AGENCY FUNDS</u> | <u>TOTAL</u> |
|---|---------------------|------------------------------|---------------------------|-------------------------------|-------------------------|-------------------------------|---------------------------|------------------|
| <u>CURRENT REVENUES:</u> | | | | | | | | |
| Ad Valorem Taxes | \$ 239,836,803 | \$ 71,329,535 | \$ 0 | \$ 61,733,647 | \$ 1,746,623 | \$ 0 | \$ 0 | \$ 374,646,608 |
| Other Taxes | 6,769,000 | 19,937,554 | 12,467,286 | 6,394,108 | 1,599,734 | 0 | 0 | 47,167,682 |
| Licenses & Permits | 802,300 | 14,337,170 | 0 | 300,000 | 7,500 | 0 | 0 | 15,446,970 |
| Intergovernmental Revenues | 51,000,909 | 22,523,962 | 0 | 2,024,206 | 12,160,464 | 0 | 0 | 87,709,541 |
| Charges for Services | 17,167,708 | 13,561,041 | 300,000 | 40,225 | 185,896,974 | 66,141,965 | 0 | 283,107,913 |
| Fines & Forfeitures | 17,150 | 381,280 | 0 | 0 | 108,500 | 375,000 | 0 | 881,930 |
| Miscellaneous Revenues | 17,507,849 | 44,634,339 | 1,388,497 | 28,358,600 | 6,358,676 | 1,204,193 | 5,184,000 | 104,636,154 |
| Court Related Revenues | 4,889,000 | 0 | 0 | 0 | 0 | 0 | 0 | 4,889,000 |
| Non-Revenues | 15,248,374 | 20,233,853 | 22,759,391 | 26,901,606 | 130,324,532 | 1,826,003 | 0 | 217,293,759 |
| Less 5% Anticipated Revenues | (2,833,441) | (5,233,040) | (461,500) | (207,442) | (9,553,065) | (2,278,859) | 0 | (20,567,347) |
| Total Current Revenues | \$ 350,405,652 | \$ 201,705,694 | \$ 36,453,674 | \$ 125,544,950 | \$ 328,649,938 | \$ 67,268,302 | \$ 5,184,000 | \$ 1,115,212,210 |
| <u>FUND BALANCE APPROPRIATED</u> | \$ 130,407,374 | \$ 233,814,340 | \$ 32,150,647 | \$ 170,361,826 | \$ 255,008,724 | \$ 45,388,021 | \$ 4,391,725 | \$ 871,522,657 |
| Total Estimated Revenues | \$ 480,813,026 | \$ 435,520,034 | \$ 68,604,321 | \$ 295,906,776 | \$ 583,658,662 | \$ 112,656,323 | \$ 9,575,725 | \$ 1,986,734,867 |
| <u>APPROPRIATED EXPENDITURES</u> | | | | | | | | |
| <u>CURRENT EXPENDITURES</u> | | | | | | | | |
| General Government Services | \$ 79,160,760 | \$ 20,820,003 | \$ 16,438,261 | \$ 117,400,225 | \$ 3,766,625 | \$ 65,769,586 | \$ 0 | \$ 303,355,460 |
| Public Safety | 170,602,030 | 19,414,361 | 0 | 0 | 0 | 1,813,280 | 0 | 191,829,671 |
| Physical Environment | 7,067,920 | 5,242,873 | 70,839 | 13,196,456 | 245,439,350 | 0 | 0 | 271,017,438 |
| Transportation | 1,892,738 | 102,685,242 | 10,151,212 | 64,667,929 | 92,135,932 | 0 | 5,384,000 | 276,917,053 |
| Economic Environment | 3,710,295 | 16,922,986 | 0 | 0 | 0 | 0 | 0 | 20,633,281 |
| Human Services | 15,386,421 | 5,254,837 | 0 | 0 | 0 | 0 | 0 | 20,641,258 |
| Culture/Recreation | 15,213,040 | 67,936,537 | 2,990,255 | 27,378,596 | 0 | 0 | 0 | 113,518,428 |
| Court Related Services | 14,643,891 | 0 | 0 | 0 | 0 | 0 | 0 | 14,643,891 |
| Non-Expenditure Disbursements | 26,748,686 | 28,172,041 | 10,724,079 | 18,954,143 | 107,749,881 | 426,003 | 0 | 192,774,833 |
| Total Current Expenditures | \$ 334,425,781 | \$ 266,448,880 | \$ 40,374,646 | \$ 241,597,349 | \$ 449,091,788 | \$ 68,008,869 | \$ 5,384,000 | \$ 1,405,331,313 |
| <u>RESERVES</u> | \$ 146,387,245 | \$ 169,071,154 | \$ 28,229,675 | \$ 54,309,427 | \$ 134,566,874 | \$ 44,647,454 | \$ 4,191,725 | \$ 581,403,554 |
| Total Appropriated Expenditures | \$ 480,813,026 | \$ 435,520,034 | \$ 68,604,321 | \$ 295,906,776 | \$ 583,658,662 | \$ 112,656,323 | \$ 9,575,725 | \$ 1,986,734,867 |

FISCAL 2006 BUDGET

ACTUAL/BUDGET SUMMARY COMPARISON

| | FY03-04 ACTUAL | FY04-05 ESTIMATED | FY05-06 ADOPTED | % CHANGE ESTIMATED TO ADOPTED |
|-----------------------------|---------------------------|------------------------------|----------------------------|--|
| REVENUES | | | | |
| Ad Valorem | \$ 290,902,940 | \$ 329,380,200 | \$ 374,646,608 | 13.74% |
| Other Taxes | 43,868,000 | 41,306,279 | 47,167,682 | 14.19% |
| Licenses & Permits | 13,567,497 | 14,936,250 | 15,446,970 | 3.42% |
| Intergovernmental | 96,638,219 | 82,777,989 | 87,709,541 | 5.96% |
| Charges for Services | 242,935,686 | 265,453,438 | 283,107,913 | 6.65% |
| Fines & Forfeitures | 3,934,536 | 969,298 | 881,930 | (9.01%) |
| Miscellaneous | 138,242,800 | 153,300,498 | 104,636,154 | (31.74%) |
| Court Cost | 4,102,053 | 4,763,422 | 4,889,000 | 2.64% |
| Non-Revenues | 555,493,204 | 397,652,488 | 217,293,759 | (45.36%) |
| Less 5% Anticipated | 0 | 0 | (20,567,347) | |
| Fund Balance | 787,528,139 | 995,509,655 | 871,522,657 | (12.45%) |
| Total Revenues | \$ 2,177,213,074 | \$ 2,286,049,517 | \$ 1,986,734,867 | (13.09%) |
| EXPENDITURES | | | | |
| General Government Services | \$ 186,446,549 | \$ 255,673,882 | \$ 303,355,460 | 18.65% |
| Public Safety | 150,305,470 | 165,694,880 | 191,829,671 | 15.77% |
| Physical Environment | 176,424,095 | 249,308,636 | 271,017,438 | 8.71% |
| Transportation | 229,616,393 | 323,835,917 | 276,917,053 | (14.49%) |
| Economic Environment | 18,409,288 | 20,945,962 | 20,633,281 | (1.49%) |
| Human Services | 15,748,420 | 19,210,023 | 20,641,258 | 7.45% |
| Culture / Recreation | 74,321,860 | 132,201,909 | 113,518,428 | (14.13%) |
| Court Related | 15,173,977 | 10,665,804 | 14,643,891 | 37.3% |
| Non-Expenditures | 315,257,367 | 236,989,847 | 192,774,833 | (18.66%) |
| Reserves | 995,509,655 | 871,522,657 | 581,403,554 | (33.29%) |
| Total Expenditures | \$ 2,177,213,074 | \$ 2,286,049,517 | \$ 1,986,734,867 | (13.09%) |

REVENUES & EXPENDITURES DISCUSSION

CURRENT REVENUES are divided into the following categories:

Taxes

Included are charges levied by the local unit of government against the income and wealth of a person (natural or corporate). Specific types of taxes include ad valorem (real and personal property), sales and use taxes (imposed upon sale or consumption of goods and services levied locally). The most well known sales and use taxes include tourist development taxes, one-cent voted gas tax (Lee County's 9th cent voted), five and six cent local option gas taxes, insurance premium taxes, and fire and casualty insurance premium taxes.

Franchise fees are also included in this category. These fees are levied on a corporation or individual by the local government in return for granting a privilege or permitting the use of public property subject to regulations. The most well known franchise fees are for electricity, water, sewer, and solid waste. County derived franchise fees are in the area of solid waste and telecommunications. Prior to FY01-02, the County collected cable franchise fees. These fees were eliminated as part of a state bill that combined various types of taxes and fees into a state tax and local option tax on communications services. This tax is paid on all communication services (i.e. telephone, cable, satellite, etc.) by the customer and remitted through the vendor directly to the State Department of Revenue (DOR). DOR allocates the funds to cities and counties.

Licenses and Permits

These revenues are derived from the issuance of local licenses and permits. Within this category are professional and occupational licenses, building permits and any other licenses and permits (e.g., building, roofing, plumbing permits; occupational license fees).

Intergovernmental Revenues

Included are all revenues received from federal, state, and other local governmental sources in the form of grants, shared revenues, and payments in lieu of taxes. The state shared revenues that are of most importance to county government are revenue sharing, mobile home licenses, alcoholic beverage licenses, racing tax, local government half-cent sales tax, constitutional gas tax, and County gas tax (Lee County's seven-cent pour over gas tax).

Charges for Services

These revenues include all charges for current services such as recording of legal documents, zoning fees, county officer fees (fees remitted to county from officers whose operations are budgeted by the Board of County Commissioners), county court fees, circuit court fees, boat fees, ambulance fees, garbage/solid waste, water and sewer fees, park, transportation, and recreation fees.

REVENUES & EXPENDITURES DISCUSSION (continued)

Fines and Forfeitures

This group of revenues includes monies received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations and for neglect of official duty. Some examples include court fines, library fines, and non-criminal traffic fines.

Miscellaneous Revenues

Monies in this category are primarily interest earnings. Types of interest earnings include monies on investments, contracts and notes, interest earnings of the Clerk of Court, Tax Collector, Sheriff, Property Appraiser, Supervisor of Elections, and interest earnings from Trustee accounts. Also included are impact fees, rents, MSBU assessments, and auction proceeds for public property.

Court Costs

Revenues from Court Costs are generated from a variety of sources. These include but are not limited to Public Defender Liens, Probation Supervisory Fees and additional court costs.

Non-Revenues

Non-revenues are categories of monies that are not generated by traditional activities such as taxes, fees for services, or intergovernmental transfers (such as sales tax) from State to County. Included are incoming interfund transfers, bond and commercial paper proceeds, insurance premiums and unspent budgets and interest earned by Constitutional Officers which must, by State law, be returned to the County.

Less 5% Anticipated Revenues

State law requires that budgeted collections for ad valorem (property tax) revenues be set at 95% of estimates projected by the Tax Collector.

CURRENT EXPENDITURES are divided into the following categories:

General Government Services

The costs of providing representation of the citizenry by the governing body (Board of County Commissioners) as well as executive management and administration of the affairs of local government (County Manager's Office) are included in this category. Also included in this category are the financial and administrative costs of government (budgeting, accounting, auditing-external and internal, property appraisal, tax collecting, personnel, purchasing, telephones, data processing, pension administration, grants management, and any other support services).

In addition, General Government includes legal services (county attorney), comprehensive planning (county planning department), Hearing Examiner, costs of providing a court system (Clerk of the Circuit Court and County Court, State Attorney, Public Defender, Law Library, Jury

REVENUES & EXPENDITURES DISCUSSION (continued)

Commission, Court Administrator, Grand Jury and Bailiff), court reporting, Supervisor of Elections, and Public Resources.

Public Safety

Security of persons and property is the major focus of this category. Included are law enforcement (Sheriff and Division of Public Safety), fire control (fire departments and districts), county jail, protective inspections (building and zoning inspections), emergency and disaster relief services (emergency operations, emergency medical services, emergency communications system), ambulance and rescue services, and medical examiner. Also included are Animal Services programs.

Physical Environment

Costs of services provided to achieve a satisfactory living environment are assigned to this group. Categories include electric, water services, garbage/solid waste control, recycling, sewer services, hazardous waste, conservation and resource management, flood control, extension services, and other physical environmental needs.

Transportation

Costs incurred for the safe and adequate flow of vehicles, travelers, and pedestrians are included. Specific subcategories include roads, bridges, traffic engineering, airports (Lee County Port Authority), and transit systems (Lee Tran).

Economic Environment

Costs of providing services to develop and improve the economic conditions of the community are allocated to this category. Included are Economic Development, Veterans' Services, and neighborhood improvements. Not included are welfare functions which are included in Human Services.

Human Services

Costs of providing services for care, treatment, and control of human illness and injury are included. Expenditures in this function include mental health, physical health, welfare programs, retardation, and interrelated programs such as the provision of health care for indigent persons. Specific health care activities related to the County include the Health Department, family services and community agency support.

Culture and Recreation

Costs incurred in providing and maintaining cultural and recreational facilities and activities for citizens and visitors are included in this function. Separate categories include all library costs, recreational programs, and public parks.

Court Related Expenditures

This category accounts for costs of providing court services including general administration, Circuit Court and County Court Services. Included programs are Support to Public Defender, State

REVENUES & EXPENDITURES DISCUSSION (continued)

Attorney, Budget Transfer for Court Services, Budget Transfer for Clerk of Courts, and State Attorney Judicial.

Non-Expenditure Disbursements

Included in this category are transfers and reserves. Interfund transfers represent amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute additional revenues or expenditures of the governmental unit, but reflect the movement of cash from one fund to another.

REVENUE ASSUMPTIONS

Methods to project the revenues suggested in the budget vary depending upon the type of revenue examined. However, the most common method used is **Trend Analysis** and especially a year-to-date approach. Examination of a variety of revenue sources including gas taxes and sales taxes on a monthly basis have revealed consistent patterns in the monthly collections. These have been good indicators of revenue collections during the course of a year and help to set a basis for future projections. **Expert Judgment** is a projection methodology that relies upon individual department directors and financial managers to make projections for the revenues that affect their operations.

For *gas taxes*, the State of Florida through its revenue estimating conferences provides projected annual growth in gas taxes over a multi-year period that is used as a guide in making projections.

Projection of *sales tax* depends upon changes in inflation and population projections.

The state provides a consistent monthly distribution of *revenue sharing* with a June "true up" after intangible taxes are received. Population growth has resulted in an increase of the monthly allocation and annual collections.

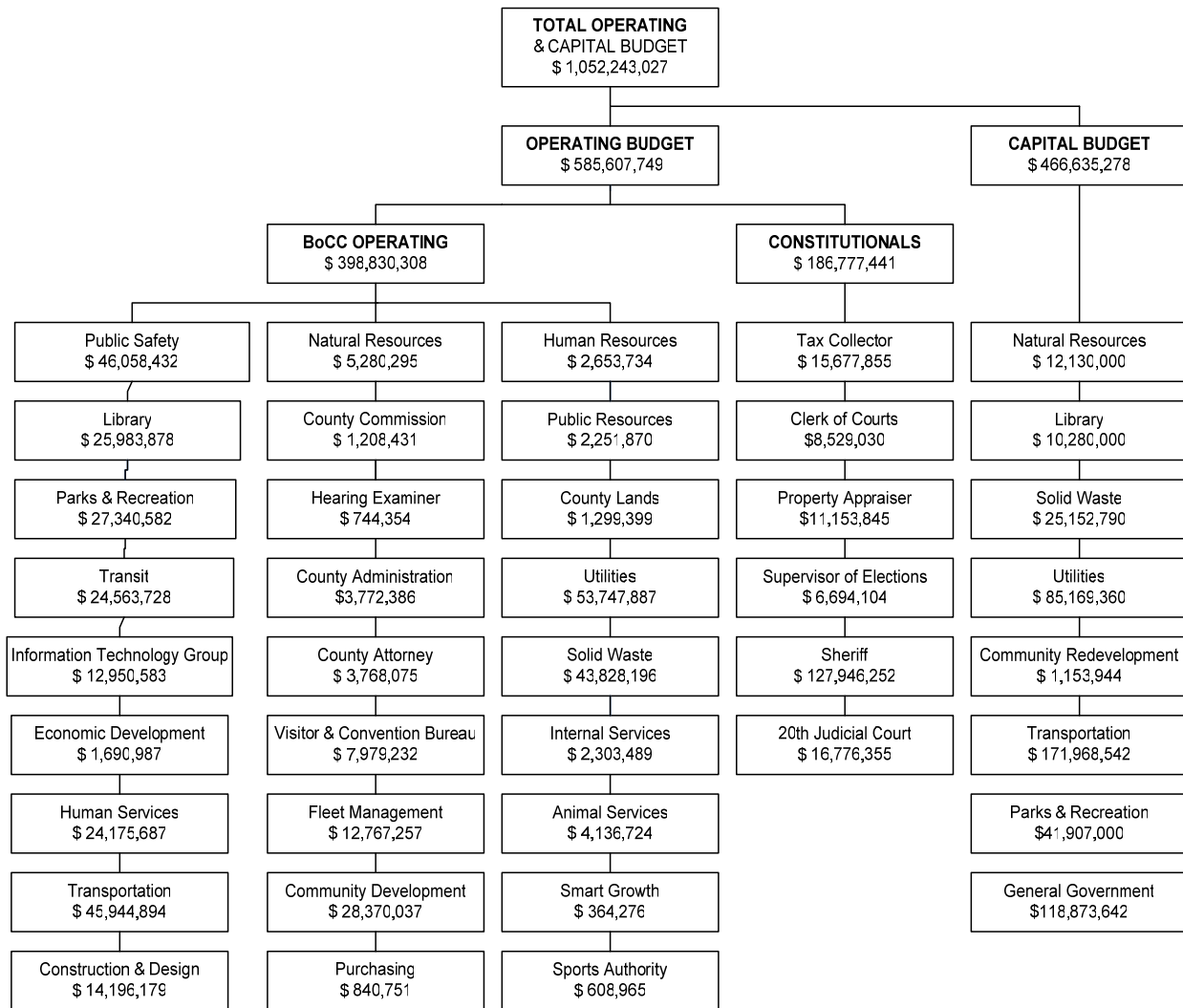
Property tax revenues are projected assuming a change in taxable value. The taxable value is divided by 1000 to determine a value per mill and reduced by 5% in accordance with Florida Statutes before it is multiplied by a millage rate. Existing millage rates from the previous year are initially used for budget preparation until the end of July when the Board of County Commissioners determines a rate which can only either remain static or be lowered prior to the October deadline for adoption of the budget. Considerable new construction activity and growth in real estate values has fueled a continued growth in taxable value.

Licenses and Permits are evaluated based upon previous permit activity, any changes in fees, and the probability of continued levels of activity. For the past several years construction activity through permit values have been at all time highs.

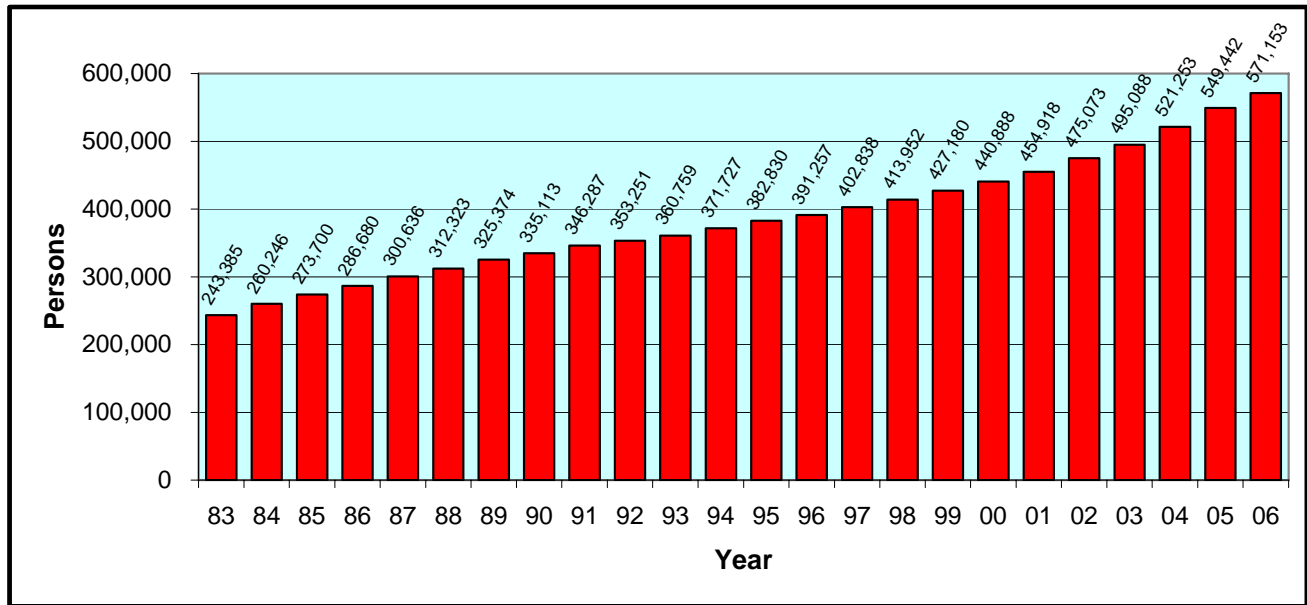
Tourist taxes are projected based upon changes in inventory, previous years collection patterns and consultation with the Lee County Visitors and Convention Bureau (VCB). VCB monitors activity among properties and contracts with a research organization to provide monthly statistical data. Although growth has been strong (+11.1% from FY02-03 to FY03-04), FY04-05 is expected to reflect a 5.8% decline over FY03-04. This may be due to concern over summer travel to this area resulting from hurricanes as well as several significant properties that had not returned to service since Hurricane Charley. The projection for FY05-06 suggests a 6.4% increase over the expected FY04-05 figures, reflecting the return to operation of several hotels and resorts.

Each of these revenues is examined in more detail in the budget summary section.

DEPARTMENTAL OPERATING AND CAPITAL BUDGET FY05-06



LEE COUNTY POPULATION 1983 THROUGH 2006



Sources: For 1990 & 2000 – US Census Bureau
 For Interim Estimates and 2001 to 2005 – University of Florida, Bureau of Economic & Business Research (BEBR)
 For 2006, Interpolated Estimate using 2000 and 2005.

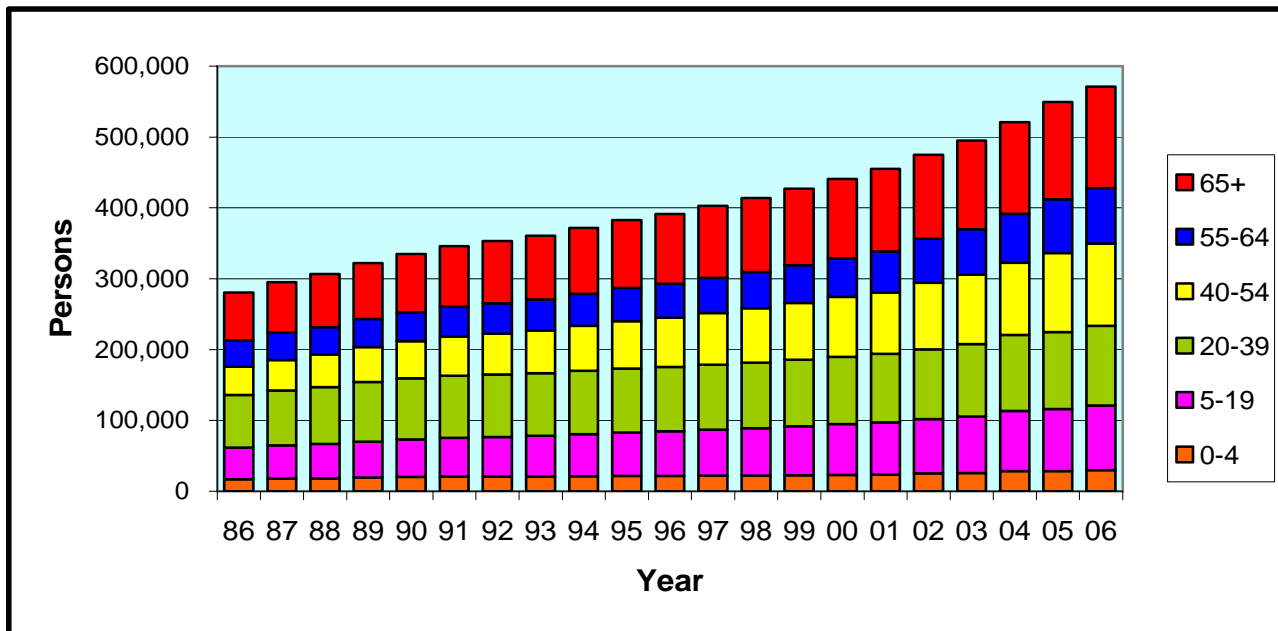
As indicated by the above graph, the permanent population of Lee County has increased 134.67% over the past 23 years. Lee County's population has been increasing approximately twice as fast as that of Florida, and eight times faster than that of the nation. During 1990-1993, the rate of growth slowed due to the economic recession (1991-1992 = +6,964; 1992-1993 = +7,508). The rate of growth has shown significant increases since 1993.

| | | | | | |
|-----------|---------|-----------|---------|-----------|-----------------------|
| 1993-1994 | +10,968 | 1998-1999 | +13,228 | 2003-2004 | +26,165 |
| 1994-1995 | +11,103 | 1999-2000 | +13,708 | 2004-2005 | +28,189 (preliminary) |
| 1995-1996 | + 8,427 | 2000-2001 | +14,030 | 2005-2006 | +21,711 (projected) |
| 1996-1997 | +11,581 | 2001-2002 | +20,155 | | |
| 1997-1998 | +11,114 | 2002-2003 | +20,015 | | |

The projected increase from 2005 to 2006 suggests an additional 21,711 persons will move to the County. The Year 2000 figure is the official US Census estimate. The Year 2006 figure is based upon annualizing the projected increase between 2000 and 2005 and applying it to 2006. The intervening estimates between 1990 and 2000 were re-evaluated based upon the 2000 Census results.

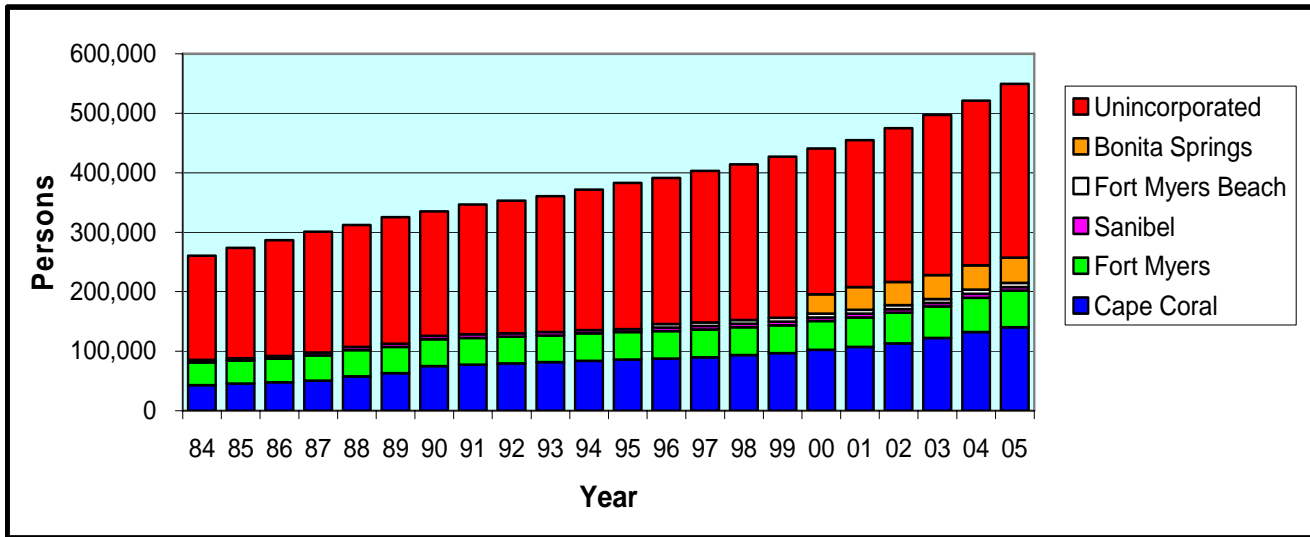
A rapidly expanding population has resulted in increasing needs for services such as law enforcement, human services, transportation and recreational needs. Additional people increase the usage of existing facilities that translates to expanded maintenance needs and ultimately the requirement for new facilities.

LEE COUNTY POPULATION PROFILE



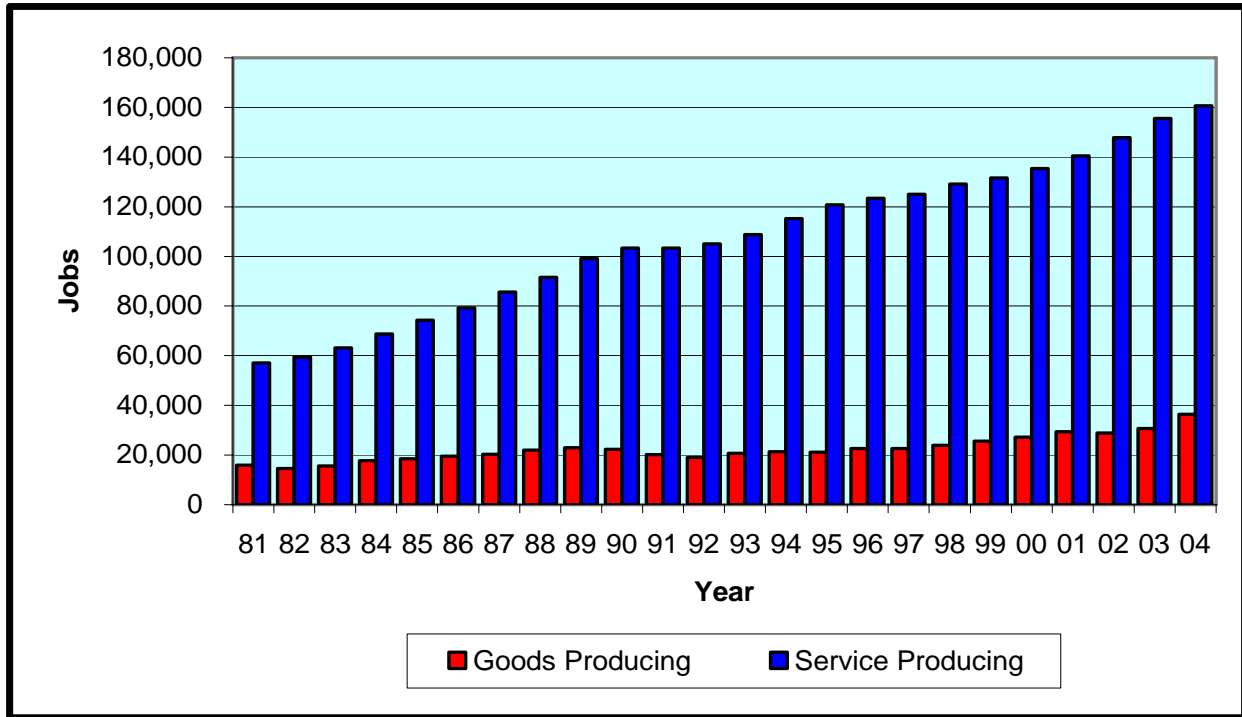
Source: U.S. Census Bureau for 1990 and 2000; all other years except 2006 BEBR; University of Florida; 2006 interpolated from 2005 age profile.

UNINCORPORATED AND INCORPORATED POPULATION



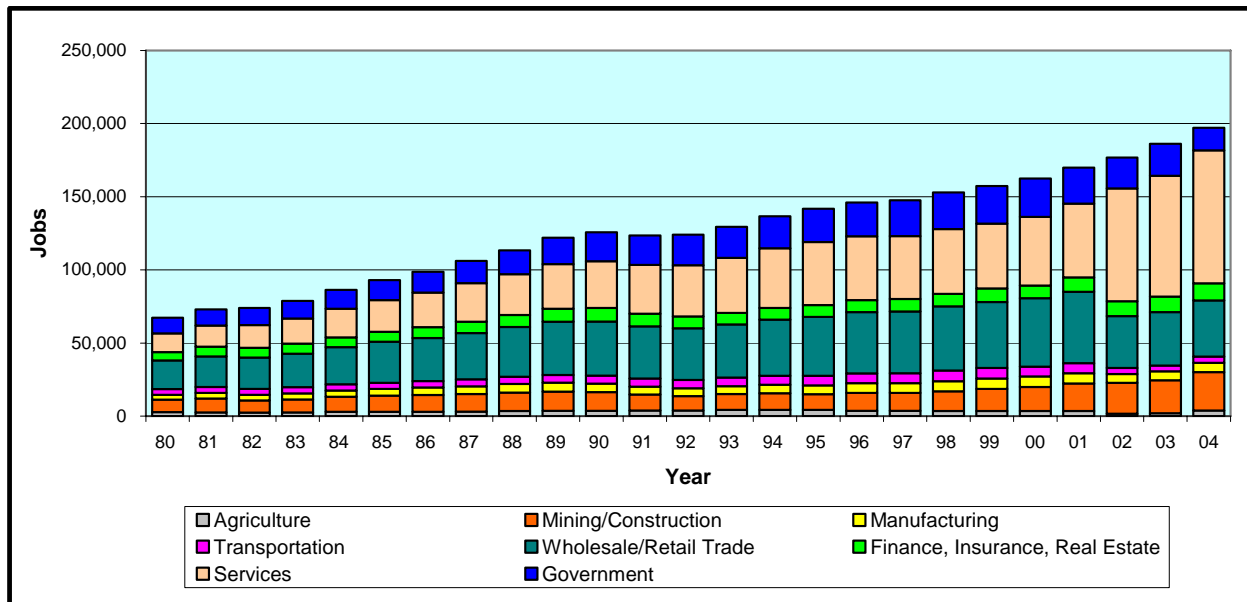
Source: US Census Bureau for 1990 and 2000; All Other Years - BEBR, University of Florida

PROFILE OF GOODS AND SERVICES – ALL JOBS



Source: Agency for Work Force Innovation, Labor Market Statistics, General Employment and Wages Program (ES202) in cooperation with U.S. Dept of Labor, Bureau of Labor Statistics.

ECONOMIC PROFILE OF COVERED EMPLOYMENT



Source: Agency for Work Force Innovation, Labor Market Statistics, General Employment and Wages Program (ES202) in cooperation with U.S. Dept of Labor, Bureau of Labor Statistics. Data is based upon Standard Industrial Classification Codes (SIC) through 2001. Data is based upon North American Industrial Classification System (NAICS) for 2002, 2003 and 2004.

LEE COUNTY POPULATION/ECONOMICS

The **Lee County Population Chart 1983-2006** details the overall rapid growth in population that has occurred since the early 1980's. The **Lee County Population Profile** chart examines the composition of the various groups and how they have changed since 1983. The late 1980's through 2005 reveal growth in the Age 65 and Over group. However, there are noticeable increases in the Age 5-19 and Age 40-54 categories, especially since 1990.

The **Unincorporated and Incorporated Population Distribution** chart further reveals the distribution of population among the cities and unincorporated Lee County. Most of the population is settled in the unincorporated portion of the county for which the Board of County Commissioners must provide direct county services. However, there has been considerable growth in the City of Cape Coral, as it has become the largest city in the county with an April 1, 2005, estimated population of 140,195. The City of Fort Myers and City of Sanibel have retained a generally stable permanent population share of the total, with an April 1, 2005, population of 61,412 and 6,272 respectively. On January 1, 1996, the Town of Fort Myers Beach came into existence and as of April 1, 2005, had a population of 6,849. The chart reflects the Fort Myers Beach population beginning in 1996. Bonita Springs became a city on January 1, 2000, and began operation on April 15, 2000. Bonita Springs population in 2005 was estimated to be 42,300.

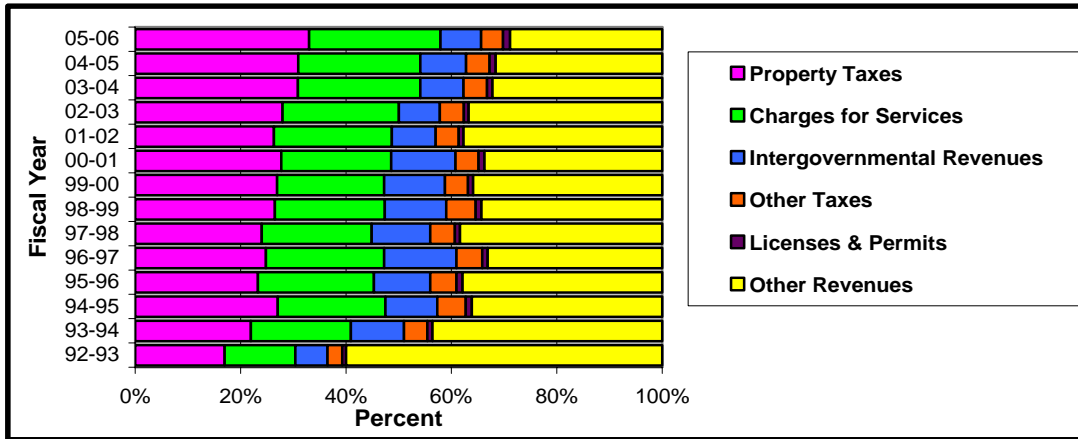
The **Profile of Goods and Services – All Jobs** chart is presented to illustrate the dramatic growth in jobs over the past twenty years and the predominance of those jobs in the service-producing sectors over the goods producing sectors (manufacturing, mining/construction and agriculture).

The **Economic Profile of Covered Employment** chart details only those jobs covered by Federal unemployment compensation. It illustrates especially the different kinds of service producing sectors that are important in Lee County. Predominating are activities in wholesale and retail trade with significant other contributions to the economy from the health, legal and education sector and hotels, recreation and automobile sales sector. Construction, a smaller but important sector, shows growth in the late 1980's, reduction in 1991 and 1992 and gradual improvement beginning in 1993. Overall job creation has been strong since the early 1990's.

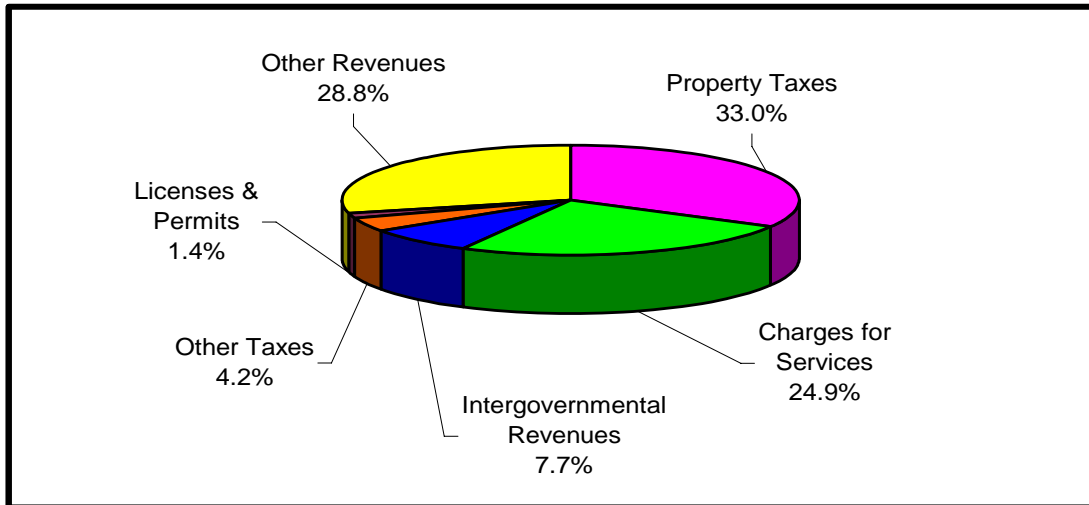
Since the late 1930's, Federal statistical agencies have studied industries using definitions from the Standard Industrial Classification (SIC) manual. The SIC was updated from time to time through revisions. However, major changes in both the U.S. and world economies forced development of a new system for defining industries; the North American Industry Classification System (NAICS).

The NAICS is a more detailed classification system. The data through 2001 reflects the use of the SIC manual. The NAICS classification is reflected beginning in 2002. There are differences in each of the classification systems. It is anticipated that data previous to 2002 will be converted to the newer system and will be incorporated into future editions of the budget.

REVENUES BY CATEGORY ALL SOURCES



Historical Perspective Including FY05-06 (Excludes Transfers and Reserves)



Percentage Distribution for FY05-06

| <u>REVENUE TYPE</u> | <u>FY05-06 ADOPTED</u> | |
|--|----------------------------------|---------------|
| Property Taxes | \$ 374,646,608 | |
| Charges for Services | 283,107,913 | |
| Intergovernmental Revenues | 87,709,541 | |
| Other Taxes | 47,167,682 | |
| Licenses & Permits | 15,446,970 | |
| Other Revenues: | | |
| Transfers and Other Internal Service Charges | \$ 189,400,544 | |
| Interest Earnings | 15,586,435 | |
| Miscellaneous Revenues | 72,196,635 | |
| Impact Fees | 43,194,728 | |
| Fines & Forfeitures | 881,930 | |
| Court and Related Services | 4,889,000 | |
| Rents and Royalties | <u>1,551,571</u> | |
| | <u>327,700,843</u> | |
| Total Current Revenues | \$ 1,135,779,557 | 56.7% |
| Less 5% Anticipated Revenues | (20,567,347) | |
| Fund Balance | <u>871,522,657</u> | <u>43.3%</u> |
| TOTAL ALL REVENUES | \$ <u>\$1,986,734,867</u> | 100.0% |

REVENUES BY CATEGORY (continued)

Property Taxes account for 33.0% of the current revenues budgeted for FY05-06. Of the total Property Taxes budgeted, 64% is derived from the General Fund. The other major property tax levies are for the Unincorporated MSTU Fund, the Library Fund, and the Capital Improvement Fund – which includes the voter-approved one-half mill for Conservation 2020 land acquisition. The All Hazards Protection Fund accounts for 0.8% of Property Taxes. In addition, there are other small taxing districts such as street lighting districts, special improvement districts and fire districts.

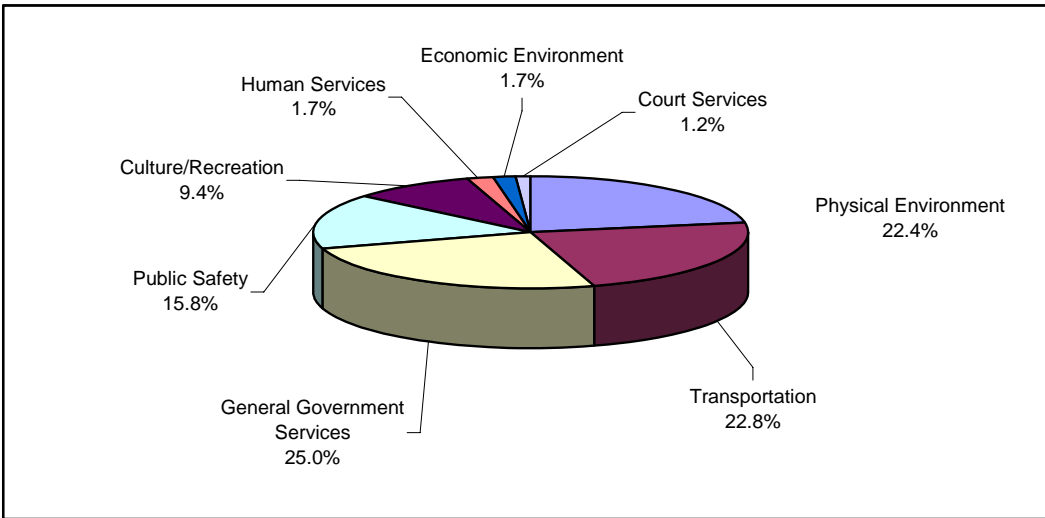
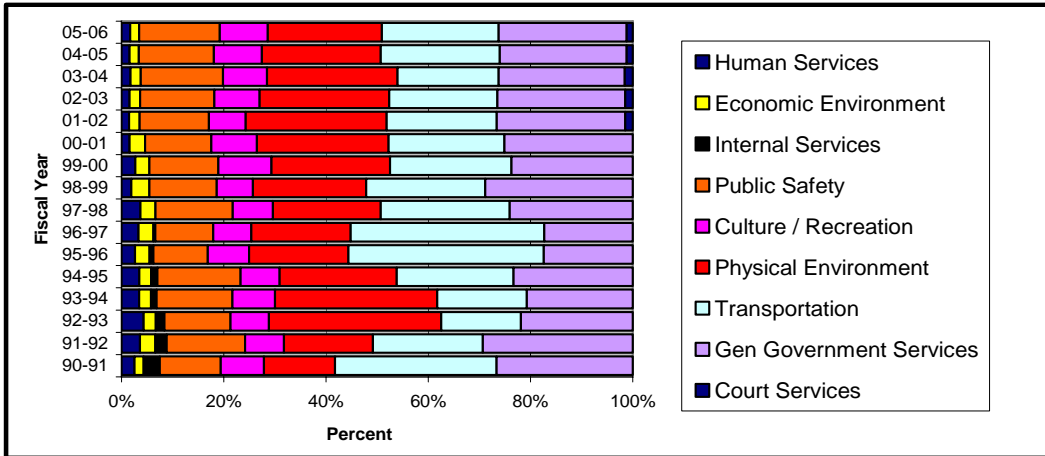
Charges for Services are revenues received by the County for services provided. This revenue includes Water and Sewer Charges, Solid Waste Fees, Development and Zoning Fees, Bridge Tolls, and Ambulance Fees. Charges for Services make up 24.9% of current revenues.

Intergovernmental Revenues consist of state and federal grants and shared revenues. This revenue source accounts for 7.7% of the current revenues budgeted. The two major revenues in this category are State Sales Tax (\$41.6 million), and State Revenue Sharing (\$11.6 million).

The Other Taxes revenue source consists of gas taxes, the tourist tax, the communications services tax, and solid waste collections. These revenues are 4.2% of the total current revenues. Licenses and Permits are 1.4% of current revenues and consist primarily of building and permit fees.

Other Revenues are comprised of a number of different revenue sources. The two largest are transfers and bond proceeds. Transfers represent dollars moved from one fund to another. A transfer out of one fund is reflected as an expense, while a transfer into a fund appears as a revenue. Bond proceeds represent revenues received from new debt and refunding of existing debt to achieve cost savings through lower interest rates.

EXPENDITURES BY FUNCTION ALL USES



| <u>EXPENDITURE FUNCTION</u> | <u>FY05-06</u> <u>ADOPTED</u> | | |
|-----------------------------|----------------------------------|---------------|--|
| Physical Environment | \$ 271,017,438 | | |
| Transportation | 276,917,053 | | |
| General Government Services | 303,355,460 | | |
| Public Safety | 191,829,671 | | |
| Culture/Recreation | 113,518,428 | | |
| Human Services | 20,641,258 | | |
| Economic Environment | 20,633,281 | | |
| Court Services | 14,643,891 | | |
| Subtotal | \$ 1,212,556,480 | 61.0% | |
| TRANSFERS AND RESERVES | <u>774,178,387</u> | <u>39.0%</u> | |
| TOTAL EXPENDITURES | \$ <u>1,986,734,867</u> | 100.0% | |

EXPENDITURES BY FUNCTION ALL USES (continued)

The graph illustrates the historical pattern of expenditures since FY91-92. All local governments are required to classify expenditures by function according to the Florida Uniform Accounting System. In addition, a pie chart describes the various categories and percentages into which the FY05-06 expenditures are divided. Transfers and Reserves are excluded from both charts.

Referring to the three largest functions in FY05-06, General Government Services, which includes a variety of County functions such as the County Commission, County Attorney, County Administration, Clerk of Courts, Property Appraiser, Tax Collector, Facilities Management and Fleet Management is the largest at 25.0%; followed by Transportation, which includes the County Department of Transportation and the Lee County Transit System (LeeTran) at 22.8%; and Physical Environment, which includes Lee County Utilities, Lee County Solid Waste and Natural Resources at 22.4%.

Public Safety provides: Sheriff's Law Enforcement and Corrections, Fire Control, Emergency Medical Services and the Medical Examiner. The Sheriff's Budget is \$127,946,252 (including support to the Sheriff's budget and Sheriff Law Enforcement Trust Funds) or 67% of the Public Safety total.

Culture/Recreation includes Parks and Recreation and the Lee County Library system and represents 9.4% of the total budget.

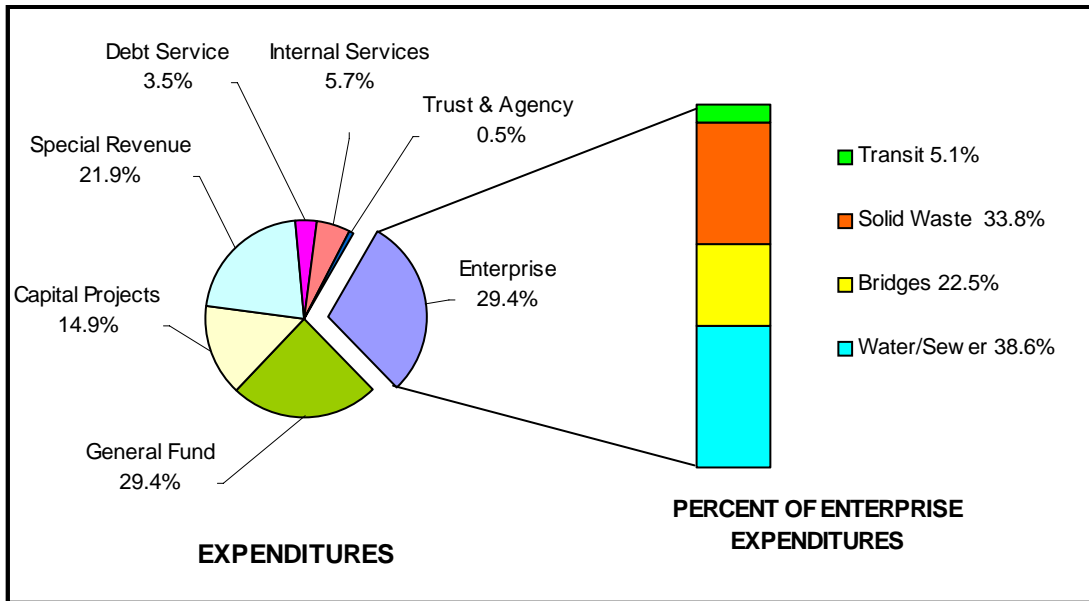
Human Services, including social service support and grant-related programs, represents 1.7% of the total budget.

Economic Environment includes Visitor and Convention Bureau (VCB), Community Development Block Grant (CDBG) and Economic Development and represents 1.7% of the total budget.

Court Services represents 1.2% of total expenses and includes the Public Defender, Court Administration and the State Attorney.

Reserves (\$581,403,554) and Interfund Transfers (\$192,774,833), both considered non-expenditure disbursements, total of \$774,178,387.
s (\$192,774,833) for a total of \$774,178,387.

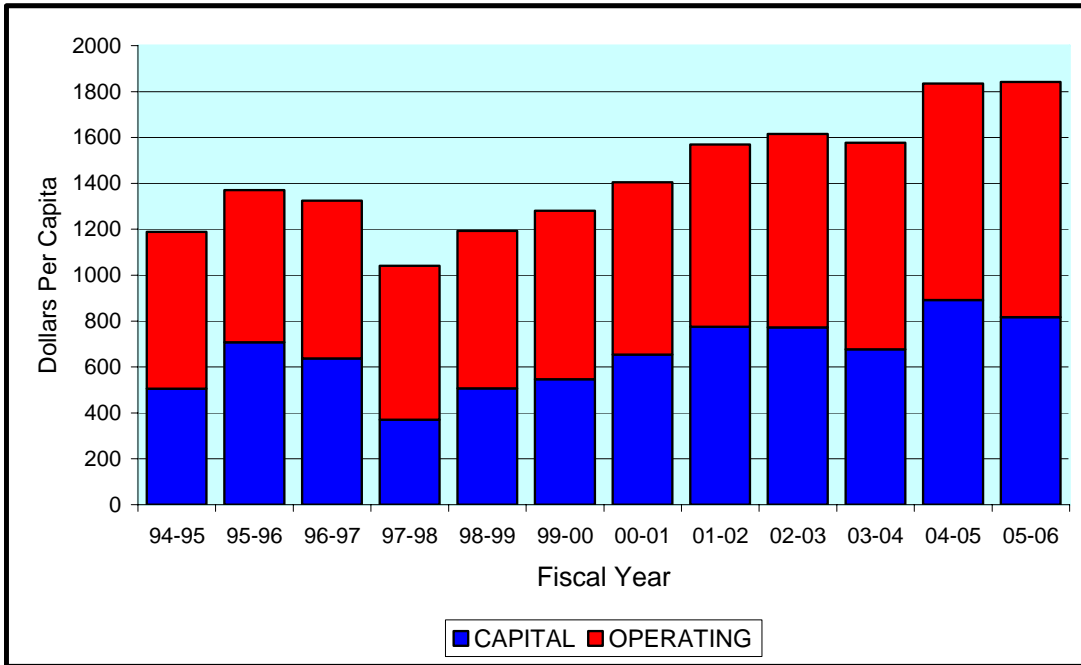
EXPENDITURES BY FUND GROUP ALL USES



| | | | |
|------------------------|--------------|----|----------------------|
| Enterprise | | | |
| | Solid Waste | \$ | 197,161,968 |
| | Water/Sewer | | 225,604,911 |
| | Bridges | | 131,163,913 |
| | Transit | | 29,727,870 |
| | Subtotal | \$ | 583,658,662 |
| General | | | 480,813,026 |
| Capital Projects | | | 295,906,776 |
| Special Revenue | | | 435,520,034 |
| Debt Service | | | 68,604,321 |
| Internal Service Funds | | | 112,656,323 |
| Trust and Agency | | | 9,575,725 |
| | TOTAL | \$ | 1,986,734,867 |

The above graph illustrates all county expenditures by fund group. The Enterprise Funds that are funded from charges for services include Public Utilities, Solid Waste, Transit, the Toll-Supported Transportation Facilities, and the debt-service and capital projects for the Enterprise Funds. The General Fund, which is the major taxing fund, provides for the majority of countywide services and operations. Capital Projects includes all Capital Improvement Program projects except for those that are enterprise funded; Special Revenue Funds consist of funds such as Lighting Districts, the Transportation Trust Fund, the Library Fund, and the Unincorporated MSTU (which provides services to the unincorporated areas of Lee County). Debt Service includes funds established for the retirement of non-enterprise capital improvement projects. Internal Services Funds provide services to county operating departments. Trust and Agency funds are used to account for assets held by a governmental unit in a trustee capacity.

EXPENDITURES PER CAPITA FY94-95 THROUGH FY05-06



Expenditures per capita are illustrated for operating and capital expenditures only. Expenditures per capita are as follows:

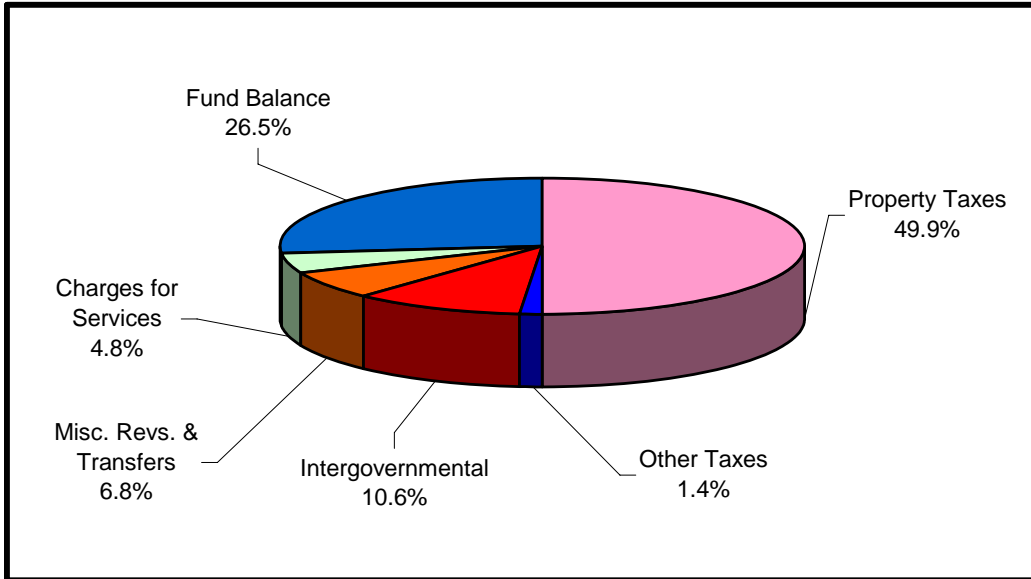
| | <u>FY95</u> | <u>FY96</u> | <u>FY97</u> | <u>FY98</u> | <u>FY99</u> | <u>FY00</u> | <u>FY01</u> | <u>FY02</u> | <u>FY03</u> | <u>FY04</u> | <u>FY05</u> | <u>FY06</u> |
|--------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Capital | \$ 506 | \$ 637 | \$ 707 | \$ 370 | \$ 507 | \$ 547 | \$ 654 | \$ 775 | \$ 773 | \$ 677 | \$ 879 | \$ 817 |
| Operating | 683 | 664 | 687 | 671 | 686 | 734 | 751 | 795 | 842 | 900 | 929 | 1025 |
| TOTAL | \$ 1189 | \$ 1301 | \$ 1394 | \$ 1041 | \$ 1193 | \$ 1281 | \$ 1405 | \$ 1570 | \$ 1615 | \$ 1577 | \$ 1808 | \$ 1842 |

Total per capita expenditures show an increase of 1.9% from FY04-05 to FY05-06. This is a reflection of a 10.3% increase in per capita operating, a 7.1% decrease in the per capita capital budget combined with a 4.0% increase in population.

Expenditures per capita for capital projects reflects an increase of 29.8% from FY03-04 to FY04-05. The increase reflected an increase in the capital budget for FY04-05 combined with continued population growth. The increase in the capital budget was due to projects carried from FY03-04 into FY04-05 (\$67.9 million) such as the Justice Center expansion financed by bonds and new projects for FY04-05 (\$61.7 million) including the Northwest Regional Library in Cape Coral and the widening of Summerlin Road from San Carlos to Gladiolus. That increase followed a 12.4% decrease from FY02-03 to FY03-04 and an 18.5% increase from FY00-01 to FY01-02. The FY05-06 figures declined 7.1% from FY04-05.

Expenditures per capita for operating expenditures have reflected a trend of increasing costs associated with the maintenance of completed capital projects and expansion of county services up to FY94-95. During FY95-96, there were fewer capital projects completed resulting in less impact upon operations. In addition, an increase in the emphasis upon core service delivery created greater operating efficiencies. Since, FY97-98, the operating per capita expenditures have been increasing annually.

GENERAL FUND REVENUE BY CATEGORY



| | FY01 Actual | FY02 Actual | FY03 Actual | FY04 Actual | FY05 Estimated | FY06 Adopted |
|-------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Property Taxes | \$ 116,875,664 | \$ 134,228,613 | \$ 153,814,711 | \$ 179,562,040 | \$ 207,442,749 | \$ 239,836,803 |
| Other Taxes | 4,792,920 | 4,866,417 | 5,515,070 | 6,031,210 | 6,555,710 | 6,769,000 |
| Intergovernmental | 31,135,169 | 42,543,991 | 40,342,809 | 45,906,641 | 53,341,890 | 51,000,909 |
| Misc. Revs. & Transfers | 29,458,662 | 36,179,797 | 28,721,692 | 34,724,700 | 36,825,376 | 32,756,223 |
| Charges for Services | 14,005,982 | 13,908,925 | 17,295,583 | 20,147,458 | 21,802,646 | 22,859,008 |
| Fines & Forfeitures | 1,928,238 | 2,407,094 | 3,022,878 | 2,508,382 | 64,726 | 17,150 |
| Current Revenues | \$ 198,196,635 | \$ 234,134,837 | \$ 248,712,743 | \$ 288,880,431 | \$ 326,033,097 | \$ 353,239,093 |
| Less 5% Anticipated | | | | | | (2,833,441) |
| Fund Balance | 67,186,109 | 72,973,306 | 87,081,552 | 67,368,407 | 91,521,611 | 130,407,374 |
| TOTAL | \$ 265,382,744 | \$ 307,108,143 | \$ 335,794,295 | \$ 356,248,838 | \$ 417,554,708 | \$ 480,813,026 |

The chart reflects adopted FY05-06 revenues in the General Fund. Property Taxes account for 49.9% of the revenue in the General Fund. Intergovernmental Revenues (Sales Tax & State Revenue Sharing) and Fund Balance account for 26.5% of Fund Revenues.

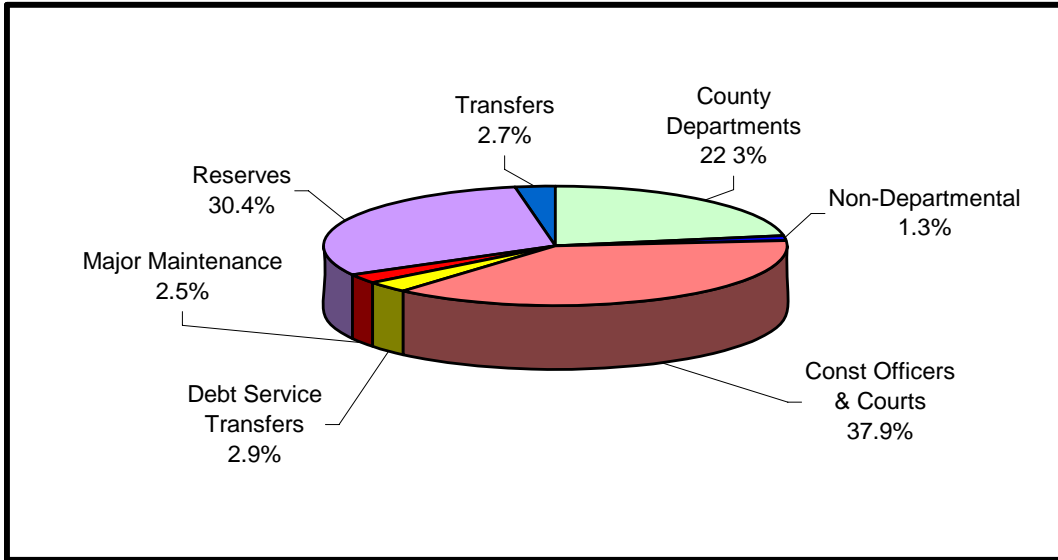
Miscellaneous Revenues and Transfers include such revenues as interest earnings, indirect cost collections, refunds, donations, rents and lease collections. Transfers are from other County funds with obligations to the General Fund other than indirect costs.

Charges for Services include licenses and permit fees in addition to rental, parking, and other miscellaneous fees.

Fines and Forfeitures include various Court Cost revenues as well as traffic and miscellaneous criminal fines.

Less 5% Anticipated includes new revenues except property taxes in which a 5 percent reduction has already been removed. Also excluded are interfund transfers and grant revenues. This category is not included in the chart.

GENERAL FUND EXPENDITURES BY CATEGORY



| | FY01 | FY02 | FY03 | FY04 | FY05 | FY06 |
|-------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>ESTIMATED</u> | <u>ADOPTED</u> |
| County Departments | \$ 61,226,986 | \$ 67,566,099 | \$ 76,105,185 | \$ 87,903,153 | \$ 96,098,496 | \$ 106,977,739 |
| Non-Departmental | 5,068,844 | 2,317,815 | 2,754,653 | 4,964,325 | 4,326,771 | 6,168,593 |
| Const Officers & Courts | 102,610,459 | 116,851,411 | 129,274,924 | 148,474,431 | 155,044,044 | 182,400,660 |
| Debt Service Transfers | 16,329,596 | 14,472,508 | 16,628,775 | 17,730,389 | 20,457,336 | 13,983,731 |
| Major Maintenance | N/A | N/A | N/A | N/A | N/A | 12,130,103 |
| Reserves | N/A | N/A | N/A | N/A | 130,407,374 | 146,387,245 |
| Transfers | 7,325,813 | 17,541,390 | 44,994,870 | 13,000,631 | 11,220,687 | 12,764,955 |
| TOTAL | \$ 192,561,698 | \$ 218,749,223 | \$ 269,758,407 | \$ 272,072,929 | \$ 417,554,708 | \$ 480,813,026 |

The chart indicates the majority of General Fund expenditures are for the direct provision of government services.

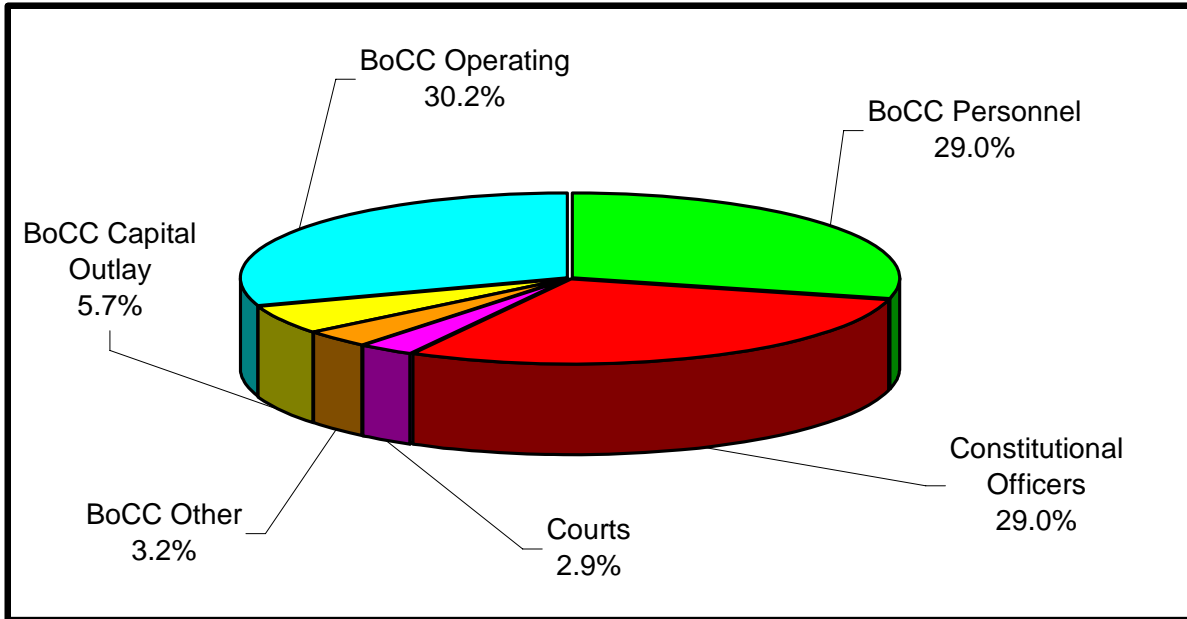
Non-Departmental generally refers to expenses of a countywide nature, such as financial services or auditing expenses that are not related to solely one department.

The Clerk of the Courts, Property Appraiser, Tax Collector, Supervisor of Elections, and Sheriff are elected Constitutional Officers. The budget for Courts includes Court Services, State Attorney, Public Defender, and Medical Examiner.

Debt Service Transfers are transfers to other funds for debt service payments. Transfers include interfund transfers such as subsidies for Transit.

Reserves refer to unallocated funds. The actual years are audited and, therefore, not reflective of estimated or adopted reserves. Reserves are reflected as an expense but expenditures are not paid from Reserves accounts.

OPERATING EXPENSES



| | |
|----------------------------------|------------------------------|
| Board of County Commissioners: | |
| Personnel | \$ 169,824,424 |
| Operating Expenses | 176,639,897 |
| Capital Outlay | 33,332,419 |
| Other Expenses | <u>19,033,568</u> |
| Total BoCC Operating Departments | \$ 398,830,308 |
| Constitutional Officers | 170,001,086 |
| Courts | <u>16,776,355</u> |
| Total Operating Expenses | <u><u>\$ 585,607,749</u></u> |

The above chart represents operating expenses for the departments under the Board of County Commissioners as well as Court Services, Public Defender, State Attorney, Medical Examiner, and the Constitutional Officers.

Under the Board of County Commissioners, each department may or may not have expenditures in each category. The section entitled "Personnel" is comprised of all salaries and fringe benefits; "Operating Expenses" are for general operating expenses such as goods and services. "Capital Outlay" is for equipment, vehicles, and library books.

"Other Expenses" refers to principal and interest payments as well as grants and aids to other governments and organizations.

OPERATING BUDGET VARIANCES OF 5% UNDER BOARD OF COUNTY COMMISSIONERS

Animal Services

The budget increase is the result of two new Animal Control Investigator positions as well as five positions to staff the Spay/Neuter mobile clinic that will start at the beginning of FY05-06.

County Administration

The increase is due to increases in the costs of professional services and personnel.

County Commissioners

The increase in budget is due primarily to increased health insurance and retirement costs.

Community Development

The increase is attributable to twenty-nine new positions added during FY04/05 to the departmental budget due to record permitting and inspections activity. Seven new positions were added for FY05/06. Additionally, there were increased operating and capital expenses. The Community Land Trust Program was added to the Department of Community Development with a budget of \$1 million to promote affordable housing.

Construction and Design

The budget increase is due to one new Engineering Tech II position.

Facilities Management budget increase is a result of ten new positions as well as increased operating costs associated with the additional square footage that the County has acquired during the fiscal year.

Maintenance and Repairs budget increase is a result of eleven new positions and increased operating costs associated with the additional square footage that the County has acquired during the year and increased costs of materials.

Fleet Management

The budget increase is due to the increases in fuel and maintenance costs.

Hearing Examiner

The budget decrease is due to a reduction in operating and capital expenditures.

Human Services

The budget increase is due to grant money carried over to the new fiscal year. And, increases for the Partnering for Results Program and for state mandated services. Also, the addition of six positions were approved for FY05-06, three of which are grant funded.

Information Technology Group (ITG)

The budget decrease is due to cost savings from downtown fiber and other fiber initiatives, Microsoft migration from Oracle and Novelle, and wireless to Fleet Management.

**OPERATING BUDGET VARIANCES OF 5%
UNDER BOARD OF COUNTY COMMISSIONERS (continued)**

Internal Services

The increase in Internal Services is due to the transfer in of one position for FY05/06 plus an additional position added during FY04/05 in Fiscal-Internal Support. Increases in personnel costs also contributed to the increased budget.

Library

The budget increase is due to the addition of 12 new positions funded for a partial year for the N.W. Regional Library, capital costs associated with the Dynix system and related personnel costs.

Natural Resources

The budget increase is due to the addition of an additional position in FY05/06 and equipment purchases for the Environmental Lab.

Parks & Recreation

The budget increase is a result of sixteen new positions, mainly due to the opening of two new recreation centers and the expansion of Lakes Park. Parks also had a significant increase in operating and IGS costs.

Public Safety

The budget increase is due to an additional 40 EMS personnel needed for response time due to growth.

Smart Growth

The budget reduction is due to the realignment of support position allocations resulting in a reduction in personnel costs and reduction in retirement costs.

Solid Waste

The budget increase is due to projected increases in tonnages, new hauling rates to the contracted haulers and higher personnel costs.

Transit

The budget increase is due to the addition of 48 positions in FY04/05 for paratransit and 16 positions for Rt. 80 continuation and Ft. Myers Beach Trolley Service in FY05/06.

Transportation

The budget increase is due to the addition of 12 positions and new and replacement equipment, and anticipated higher electrical costs.

Utilities

The budget increase is due to the addition of 21 positions and necessary equipment in FY05-06 for system growth needs.

Visitor and Convention Bureau

A decrease in the VCB budget is due to a reduction in operating expenses.

FISCAL 2006 BUDGET

OPERATING BUDGETS BY DEPARTMENTS UNDER THE BOARD OF COUNTY COMMISSIONERS

| DEPARTMENTS | ACTUAL FY98-99 | ACTUAL FY99-00 | ACTUAL FY00-01 | ACTUAL FY01-02 | ACTUAL FY02-03 | ACTUAL FY03-04 | ADOPTED FY04-05 | ADOPTED FY05-06 | ADOPTED FY04-05 TO ADOPTED FY05-06 CHANGE |
|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|---|
| Animal Services | \$ 1,415,136 | \$ 1,651,291 | \$ 1,757,756 | \$ 2,019,582 | \$ 2,302,712 | \$ 2,842,826 | \$ 3,444,375 | \$ 4,136,724 | 20.1% |
| Community Development | 12,679,045 | 13,765,962 | 14,501,528 | 15,780,672 | 18,249,176 | 18,335,982 | 21,469,454 | 28,370,037 | 32.1% |
| Construction & Design | 7,337,297 | 8,019,740 | 8,624,108 | 8,878,541 | 9,500,432 | 11,779,878 | 12,113,078 | 14,196,179 | 17.2% |
| County Administration | 11,552,820 | 2,641,480 | 2,575,740 | 2,847,923 | 2,892,132 | 3,066,977 | 3,613,248 | 3,772,386 | 4.4% |
| County Attorney | 2,557,515 | 2,534,824 | 2,689,860 | 3,001,050 | 3,040,083 | 3,664,353 | 3,656,320 | 3,768,075 | 3.1% |
| County Commission | 935,945 | 940,481 | 938,118 | 984,559 | 997,421 | 1,058,426 | 1,193,865 | 1,208,431 | 1.2% |
| County Lands | N/A | 0 | 912,886 | 878,135 | 963,008 | 1,028,450 | 1,248,604 | 1,299,399 | 4.1% |
| Economic Development | 1,221,240 | 2,321,554 | 1,954,123 | 1,387,770 | 1,667,353 | 1,404,192 | 1,671,352 | 1,690,987 | 1.2% |
| Fleet Management | 4,070,127 | 4,899,294 | 4,802,975 | 4,872,090 | 5,740,724 | 5,113,462 | 7,146,587 | 12,767,257 | 78.6% |
| Hearing Examiner | 562,094 | 584,228 | 599,098 | 690,584 | 674,872 | 667,938 | 749,999 | 744,354 | (.8%) |
| Human Resources | 1,143,944 | 1,495,872 | 1,713,287 | 1,790,199 | 2,079,197 | 2,130,241 | 2,628,820 | 2,653,734 | .9% |
| Human Services | 12,734,435 | 15,142,295 | 15,266,757 | 15,724,907 | 18,965,455 | 19,611,538 | 21,620,285 | 24,175,687 | 11.8% |
| Information Technology | 9,225,133 | 10,139,885 | 11,064,712 | 11,509,821 | 11,286,083 | 11,792,924 | 14,263,972 | 12,950,583 | (9.2%) |
| Internal Services | 4,117,181 | 4,023,574 | 3,167,831 | 3,769,256 | 1,592,110 | 1,862,550 | 2,091,860 | 2,303,489 | 10.1% |
| Library | 10,804,156 | 13,369,299 | 14,266,434 | 17,309,287 | 18,742,933 | 19,718,687 | 25,163,610 | 25,983,878 | 3.3% |
| Natural Resources | 2,729,803 | 2,878,124 | 3,049,209 | 3,476,144 | 3,807,480 | 4,354,058 | 4,750,710 | 5,280,295 | 11.1% |
| Parks & Recreation | 13,430,576 | 14,709,439 | 15,337,931 | 16,873,633 | 18,823,148 | 23,369,938 | 24,310,357 | 27,340,582 | 12.5% |
| Public Resources | 1,449,531 | 1,521,219 | 1,825,496 | 1,760,111 | 1,899,278 | 2,064,774 | 2,136,652 | 2,251,870 | 5.4% |
| Public Safety | 18,494,262 | 18,744,538 | 21,814,799 | 27,806,378 | 30,644,247 | 38,378,737 | 39,400,496 | 46,058,432 | 16.9% |
| Purchasing | 727,750 | 608,113 | 640,300 | 809,036 | 805,068 | 768,044 | 846,546 | 840,751 | (.7%) |
| Smart Growth | N/A | N/A | N/A | 89,901 | 180,085 | 224,624.71 | 377,226.00 | 364,276 | (3.4%) |
| Solid Waste | 26,542,498 | 27,089,322 | 29,306,955 | 30,141,841 | 32,430,924 | 52,164,733 | 36,956,755 | 43,828,196 | 18.6% |
| Sports Authority | N/A | N/A | N/A | N/A | 374,783 | 578,436 | 600,000 | 608,965 | 1.5% |
| Transit | 8,223,802 | 11,135,351 | 12,163,340 | 13,362,459 | 11,332,612 | 12,782,202 | 18,950,012 | 24,563,728 | 29.6% |
| Transportation | 25,203,999 | 23,053,951 | 27,055,603 | 29,495,895 | 32,975,745 | 37,894,131 | 40,529,452 | 45,944,894 | 13.4% |
| Utilities | 15,714,305 | 24,490,562 | 24,769,150 | 22,671,538 | 28,862,616 | 38,001,653 | 45,493,226 | 53,747,887 | 18.1% |
| Visitor & Conv. Bureau | 6,576,016 | 6,201,730 | 6,512,709 | 7,600,314 | 7,464,298 | 7,813,091 | 8,079,144 | 7,979,232 | (1.2%) |
| TOTAL | \$ 199,448,610 | \$ 211,962,128 | \$ 227,310,705 | \$ 245,531,626 | \$ 268,293,977 | \$ 322,472,847 | \$ 344,506,005 | \$ 398,830,308 | 15.8% |

N/A's are a result of county organizational changes.

Note: While yearly departmental comparisons have been reported as accurately as possible, some fluctuations may occur due to these organizational changes.

FISCAL 2006 BUDGET

OPERATING BUDGETS FOR COURTS AND CONSTITUTIONAL OFFICERS

| | ACTUAL FY98-99 | ACTUAL FY99-00 | ACTUAL FY00-01 | ACTUAL FY01-02 | ACTUAL FY02-03 | ACTUAL FY03-04 | ADOPTED BUDGET FY04-05 | ADOPTED BUDGET FY05-06 | ADOPTED FY04-05 TO ADOPTED FY05-06 PERCENT CHANGE |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------------------|------------------------------|--|
| COURTS | | | | | | | | | |
| Court Services | \$ 9,429,520 | \$ 9,665,836 | \$ 9,828,747 | \$ 10,343,982 | 11,737,542 | 12,790,237 | 11,693,694 | 12,577,307 | 7.6% |
| Bd. Support | N/A | N/A | N/A | 793,335 | 760,806 | 891,586 | 1,155,209 | 968,394 | (16.2%) |
| TOTAL | \$ 9,429,520 | \$ 9,665,836 | \$ 9,828,747 | \$ 11,137,317 | \$ 12,498,348 | \$ 13,681,823 | \$ 12,848,903 | \$ 13,545,701 | 5.4% |
| Public Defender | \$ 759,044 | \$ 654,786 | \$ 619,600 | \$ 477,853 | 550,519 | 526,138 | 296,630 | 335,443 | 13.1% |
| State Attorney | 932,706 | 665,158 | 850,844 | 852,625 | 912,129 | 966,018 | 763,794 | 762,747 | (.1%) |
| Medical Examiner | 876,578 | 873,325 | 902,970 | 1,117,089 | 1,371,728 | 1,600,372 | 1,818,065 | 2,132,464 | 17.3% |
| TOTAL COURTS | \$ 11,997,848 | \$ 11,859,105 | \$ 12,202,161 | \$ 13,584,884 | \$ 15,332,724 | \$ 16,774,351 | \$ 15,727,392 | \$ 16,776,355 | 6.7% |
| CONSTITUTIONAL OFFICERS | | | | | | | | | |
| Tax Collector | \$ 7,786,935 | \$ 8,583,190 | \$ 9,228,368 | \$ 10,258,415 | 11,041,036 | 12,566,944 | 13,722,072 | 14,507,806 | 5.7% |
| Bd. Support | 697,955 | 739,620 | 930,640 | 950,702 | 1,032,740 | 1,104,688 | 1,182,902 | 1,170,049 | (1.1%) |
| TOTAL | \$ 8,484,890 | \$ 9,322,810 | \$ 10,159,008 | \$ 11,209,117 | \$ 12,073,776 | \$ 13,671,632 | \$ 14,904,974 | \$ 15,677,855 | 5.2% |
| Clerk to Board | \$ 5,810,630 | \$ 4,739,233 | \$ 4,682,749 | \$ 6,816,922 | 7,815,581 | 8,466,967 | 5,959,268 | 7,523,146 | 26.2% |
| Bd. Support | 318,157 | 742,186 | 842,479 | 772,105 | 822,152 | 991,013 | 1,206,607 | 1,005,884 | (16.6%) |
| Clerk of Courts | 1,855,279 | 1,940,590 | 1,942,223 | N/A | 0 | N/A | 0 | | |
| TOTAL | \$ 7,984,066 | \$ 7,422,009 | \$ 7,467,451 | \$ 7,589,027 | \$ 8,637,733 | \$ 9,457,980 | \$ 7,165,875 | \$ 8,529,030 | 19.9% |
| Prop Appraiser | \$ 3,654,296 | \$ 3,736,389 | \$ 4,193,617 | \$ 4,432,604 | 5,133,881 | 6,051,662 | 6,800,123 | 8,385,473 | 23.3% |
| Bd. Support | 3,959,682 | 1,895,167 | 2,255,399 | 2,019,585 | 2,193,042 | 2,640,881 | 2,833,711 | 2,768,372 | (2.3%) |
| TOTAL | \$ 7,613,978 | \$ 5,631,556 | \$ 6,449,016 | \$ 6,452,189 | \$ 7,326,923 | \$ 8,692,543 | \$ 9,633,834 | \$ 11,153,845 | 15.8% |
| Supv. of Elections | \$ 1,865,482 | \$ 2,109,062 | \$ 2,146,025 | \$ 2,379,745 | 3,077,900 | 3,810,255 | 4,482,650 | 5,378,100 | 20.0% |
| Bd. Support | 308,313 | 264,913 | 402,717 | 377,664 | 548,487 | 1,080,584 | 1,136,283 | 1,316,004 | 15.8% |
| TOTAL | \$ 2,173,795 | \$ 2,373,975 | \$ 2,548,742 | \$ 2,757,409 | \$ 3,626,387 | \$ 4,890,839 | \$ 5,618,933 | \$ 6,694,104 | 19.1% |

FISCAL 2006 BUDGET

OPERATING BUDGETS FOR COURTS AND CONSTITUTIONAL OFFICERS (continued)

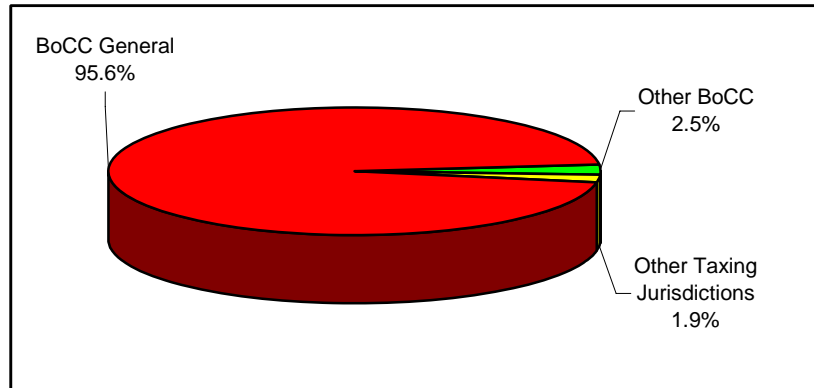
| | <u>ACTUAL FY98-99</u> | <u>ACTUAL FY99-00</u> | <u>ACTUAL FY00-01</u> | <u>ACTUAL FY01-02</u> | <u>ACTUAL FY02-03</u> | <u>ACTUAL FY03-04</u> | <u>ADOPTED BUDGET FY04-05</u> | <u>ADOPTED BUDGET FY05-06</u> | <u>ADOPTED FY04-05 TO ADOPTED FY05-06 PERCENT CHANGE</u> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------------------|---------------------------------------|--|
| COURTS | | | | | | | | | |
| Sheriff Disb-Law Enf. | \$ 39,408,668 | \$ 43,578,264 | \$ 46,483,244 | \$ 54,885,879 | 57,829,428 | 67,225,480 | 73,774,236 | 85,125,462 | 15.4% |
| Sheriff Disb-Correct | 12,700,419 | 15,127,285 | 18,137,455 | 21,360,801 | 25,128,649 | 28,899,650 | 33,869,716 | 38,557,439 | 13.8% |
| Sheriff - Miscellaneous | N/A | N/A | 368,148 | N/A | N/A | N/A | N/A | N/A | |
| Bd. Support | 2,488,100 | 1,535,499 | 1,693,464 | 2,487,208 | 2,736,246 | 2,817,768 | 3,354,145 | 4,263,351 | 27.1% |
| Trust & Agency | <u>77,548</u> | <u>132,510</u> | <u>73,018</u> | <u>31,146</u> | <u>107,090</u> | <u>220,075</u> | <u>53,000</u> | <u>0</u> | (100.%) |
| TOTAL | <u>\$ 54,674,735</u> | <u>\$ 60,373,558</u> | <u>\$ 66,755,329</u> | <u>\$ 78,765,034</u> | <u>\$ 85,801,413</u> | <u>\$ 99,162,973</u> | <u>\$ 111,051,097</u> | <u>\$ 127,946,252</u> | 15.2% |
| TOTAL CONSTITUTIONAL OFFICERS | \$ 80,931,464 | \$ 85,123,908 | \$ 93,379,546 | \$ 106,772,776 | \$ 117,466,232 | \$ 135,875,967 | \$ 148,374,713 | \$ 170,001,086 | 14.6% |
| TOTAL COURTS AND CONSTITUTIONAL OFFICERS | \$ 92,929,312 | \$ 96,983,013 | \$ 105,581,707 | \$ 120,357,660 | \$ 132,798,956 | \$ 152,650,318 | \$ 164,102,105 | \$ 186,777,441 | 13.8% |

**OPERATING BUDGETS BY BOCC DEPARTMENTS,
COURTS AND CONSTITUTIONAL OFFICERS**

| | | | | | | | | | |
|--|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|-------|
| TOTAL COURTS AND CONSTITUTIONAL OFFICERS | <u>\$ 92,929,312</u> | <u>\$ 96,983,013</u> | <u>\$ 105,581,707</u> | <u>\$ 120,357,660</u> | <u>\$ 132,798,956</u> | <u>\$ 152,650,318</u> | <u>\$ 164,102,105</u> | <u>\$ 186,777,441</u> | 13.8% |
| TOTAL DEPARTMENTS | <u>\$ 199,448,610</u> | <u>\$ 211,962,128</u> | <u>\$ 227,310,705</u> | <u>\$ 245,531,626</u> | <u>\$ 268,293,977</u> | <u>\$ 322,472,847</u> | <u>\$ 344,506,005</u> | <u>\$ 398,830,308</u> | 15.8% |
| TOTAL OPERATING | <u><u>\$ 292,377,922</u></u> | <u><u>\$ 308,945,141</u></u> | <u><u>\$ 332,892,412</u></u> | <u><u>\$ 365,889,286</u></u> | <u><u>\$ 401,092,933</u></u> | <u><u>\$ 475,123,165</u></u> | <u><u>\$ 508,608,110</u></u> | <u><u>\$ 585,607,749</u></u> | 15.1% |



CONSTITUTIONAL OFFICERS FY05-06 "OPERATING" BUDGETS



| <u>CONSTITUTIONALS OFFICERS</u> | <u>FUNDED BY GENERAL FUND</u> | <u>FUNDED BY OTHER BoCC FUNDS</u> | <u>FUNDED BY OTHER TAXING AUTHORITIES</u> | <u>FY05-06 BUDGETS</u> |
|--|---------------------------------------|---|---|----------------------------|
| <u>CLERK OF COURTS:</u> | | | | |
| Operating Expense | \$ 7,152,686 | \$ 370,460 | \$ 0 | \$ 7,523,146 |
| Support | 1,005,884 | 0 | 0 | 1,005,884 |
| Total Clerk To The Board | \$ 8,158,570 | \$ 370,460 | \$ 0 | \$ 8,529,030 |
| <u>PROPERTY APPRAISER:</u> | | | | |
| Operating Expense | \$ 6,811,958 | \$ 1,573,515 | \$ 830,238 | \$ 9,215,711 |
| Support | 2,768,372 | 0 | 0 | 2,768,372 |
| Total Property Appraiser | \$ 9,580,330 | \$ 1,573,515 | \$ 830,238 | \$ 11,984,083 |
| <u>TAX COLLECTOR:</u> | | | | |
| Operating Expense | \$ 12,075,000 | \$ 2,432,806 | \$ 2,512,460 | \$ 17,020,266 |
| Support | 1,170,049 | 0 | 0 | 1,170,049 |
| Total Tax Collector | \$ 13,245,049 | \$ 2,432,806 | \$ 2,512,460 | \$ 18,190,315 |
| <u>SUPERVISOR OF ELECTIONS:</u> | | | | |
| Operating Expense | \$ 5,378,100 | \$ 0 | \$ 0 | \$ 5,378,100 |
| Support | 1,316,004 | 0 | 0 | 1,316,004 |
| Total Supervisor of Elections | \$ 6,694,104 | \$ 0 | \$ 0 | \$ 6,694,104 |
| <u>SHERIFF:</u> | | | | |
| Personnel Services | \$ 93,323,370 | \$ 0 | \$ 0 | \$ 93,323,370 |
| Operating Expense | 23,269,584 | 0 | 0 | 23,269,584 |
| Support | 4,263,351 | 0 | 0 | 4,263,351 |
| Capital Outlay | 7,089,947 | 0 | 0 | 7,089,947 |
| Total Sheriff | \$ 127,946,252 | \$ 0 | \$ 0 | \$ 127,946,252 |
| GRAND TOTAL | \$ 165,624,305 | \$ 4,376,781 | \$ 3,342,698 | \$ 173,343,784 |

CONSTITUTIONAL OFFICERS FY05-06 "OPERATING" BUDGETS (continued)

CLERK OF COURTS

The Clerk operating budget of \$8.5 million is budgeted in the General Fund and a small portion in the Tourist Tax Fund. The Clerk receives from Visitor and Convention Bureau (VCB) Tourist Tax dollars an amount annually for auditing these tax collections. For FY05-06, the budgeted amount is \$370,460. The operating budget is divided into two areas: Operating Expenses (\$7,523,146); and Support (\$1,005,884). In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Clerk of Courts. These expenditures are for county building maintenance, building rental, and other internal service charges.

PROPERTY APPRAISER

The Property Appraiser's operating budget is proportionately divided among all taxing authorities within Lee County. Approximately 91% of the budget (\$8,385,473) is allocated under the Board for all county funds receiving ad valorem taxes. This includes the General Fund's payment for the School Board as well as the cities' portions. The remaining portion of the budget is not reflected in this budget document, but would be reflected in each of the other independent taxing district budgets. In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Property Appraiser. These expenditures are for county data processing, building rental, utilities, postage for Truth in Millage (TRIM) notices, and other internal service charges.

TAX COLLECTOR

The Tax Collector's operating budget is more than fully funded through State-mandated fees and commissions. These fees and commissions are deducted from the revenues collected and retained by the Tax Collector for their operation. For these commissions \$14,507,806 is budgeted under various operating and non-operating funds. The commissions/fees budgeted are for ad valorem taxes, special assessments, and occupational licenses. Additional fees and commissions for the remaining portion of the budget would be reflected in each of the other taxing district's budgets. In addition to the operating budget, certain expenditures have also been budgeted in the General Fund for "support" to the Tax Collector. These expenditures are for building rental, utilities, and other internal service charges.

SUPERVISOR OF ELECTIONS

The Supervisor of Elections' operating budget is allocated in the General Fund at \$5,378,100. In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Supervisor of Elections. These expenditures are for building rental and county building maintenance.

SHERIFF

The Sheriff's operating budget is allocated in the General Fund (\$123,682,901). In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Sheriff (\$4,263,351). These expenditures are for building rental and utilities.

DEBT SERVICE INTRODUCTION

The Big Picture

As of September 30, 2005, Lee County has \$1,189,195,568 in outstanding principal from bonded debt. This may be divided into the following categories:

| | |
|-------------------------|-----------------------------|
| General Government Debt | \$ 253,900,568 |
| Enterprise Debt: | |
| Solid Waste | 135,415,000 |
| Transportation | 210,935,000 |
| Water and Sewer | 192,915,000 |
| Airport | <u>396,030,000</u> |
| TOTAL | <u>\$ 1,189,195,568</u> |

In addition, the county has loans totaling \$16.4 million from the Tax Exempt Commercial Paper Program through the Florida Association of Counties and \$26.5 million in loans from several other programs including a Term Loan Assessment Program with SunTrust Bank, the Florida Department of Environmental Protection, Florida Department of Transportation and an Airport Line of Credit.

Existing Debt Service

The Capital Improvements Section of the Budget (Section E) includes a detailed listing of all existing debt issues for Enterprise Debt, Governmental Debt and two Certificates of Participation. Included are the titles of each bond issue, principal and interest payments due, the number of years to maturity and the source of funds for payment.

Capability to Issue Debt

Lee County does not have specific legal debt limits. The County has issued debt in two broad ranging categories – Enterprise Debt and Governmental Debt. Each has its own set of criteria that establish debt capacity. Lee County has no ad valorem debt.

Enterprise Debt

Lee County has issued debt for a variety of Enterprise Fund related debt (Transportation, Solid Waste and Utilities). The **Enterprise Debt** is funded from specific revenue streams related to the purpose for which improvements will be made (toll revenues, water and sewer revenues etc.). Separate funds are established for each debt issue. Those revenue streams provide sufficient funding to meet debt service requirements. Various modeling procedures are used to initially determine debt capabilities related to such factors as trip generation (toll bridges) or growth in customers (solid waste and utilities). Rates are established to insure payment of existing debt and operation of facilities.

DEBT SERVICE INTRODUCTION (continued)

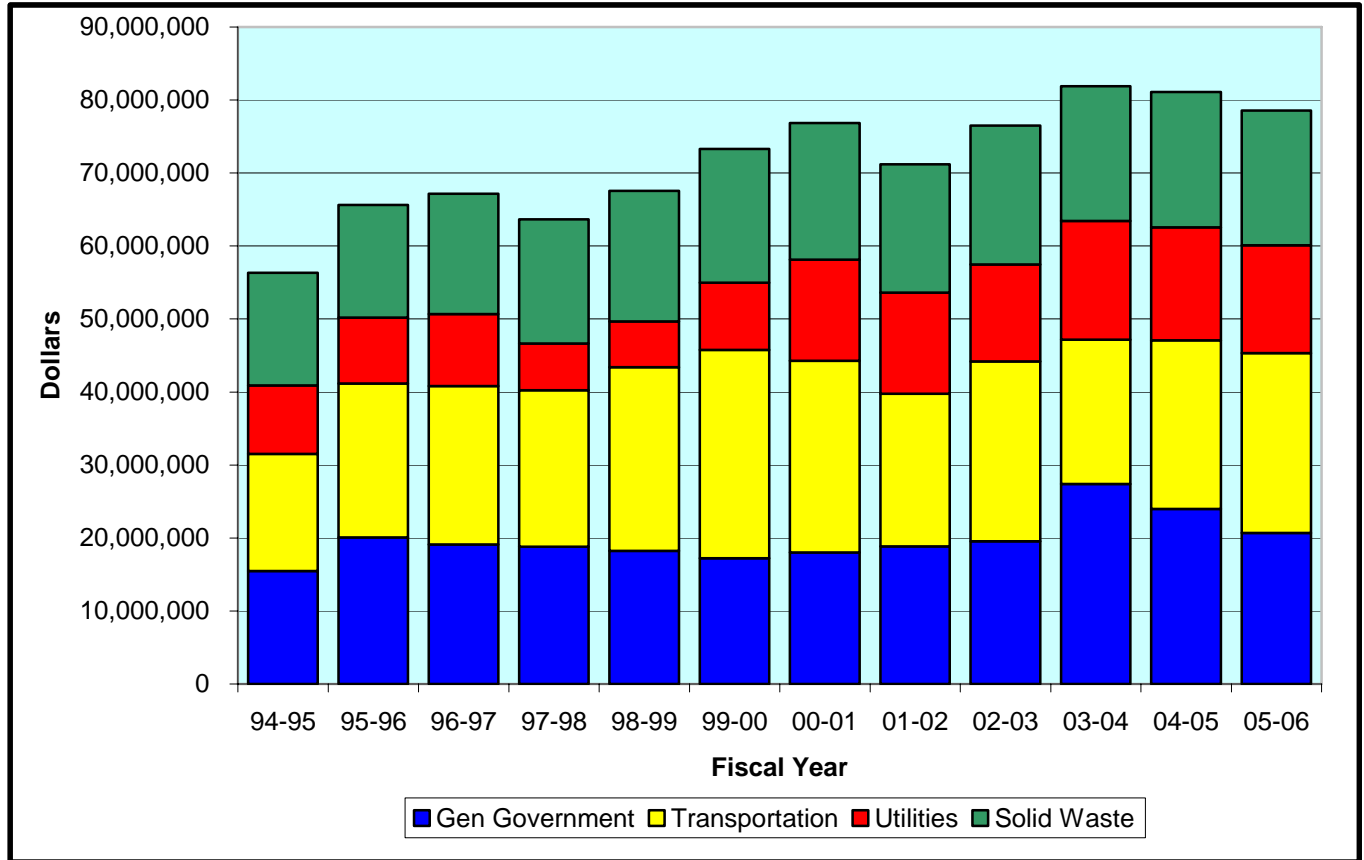
Governmental Debt

One form of **Governmental Debt** is Capital Revenue Debt. It is funded from non-ad valorem revenues. A group of revenues have been established that together are pledged to a series of bond issues. Revenues included in that group are Ambulance Service Receipts, Building and Zoning Permits and Fees, Data Processing Fees, Excess County Officer Fees, Franchise Fees, Guaranteed Entitlement Funds, Investment Earnings, License Fees, Pledged Gas Taxes and Sales Taxes. Separate funds are established for each debt issue.

The County is required by Resolution to set up and appropriate in its annual budget (for expenditure in each of the fiscal years during which any bonds are outstanding and unpaid) sufficient pledged revenues to pay the principal and interest on any outstanding bonds. The County may issue additional bonds on parity with these bonds as long as it can meet an "additional bonds test" as specified by bond insurance. Therefore, all of the debt obligations are annually programmed into the budget at the same time as other needs are being funded. This insures that debt obligations do not unexpectedly result in a reduction in current or future operations.

Another type of **Government Debt** is Special Assessments for specific improvements. These usually are issued through Municipal Service Benefit Units (MSBUs) that are attributed to and paid for by residents in specific areas.

DEBT SERVICE PRINCIPAL AND INTEREST PAYMENTS FY94-95 THROUGH FY05-06



In Millions:

| FY95 | FY96 | FY97 | FY98 | FY99 | FY00 | FY01 | FY02 | FY03 | FY04 | FY05 | FY06 |
|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|---------|
| Actual | Actual | Actual | Actual | Actual | Actual | Actual | Actual | Actual | Actual | Estimated | Adopted |
| \$56.3 | \$65.6 | \$67.2 | \$63.6 | \$67.5 | \$73.3 | \$76.8 | \$73.2 | \$76.5 | \$81.9 | \$81.1 | \$78.6 |

This chart illustrates the amount and categorization of debt over time (principal and interest). The categories listed represent different kinds of debt issues. The Port Authority is not included. However, the Port Authority issued \$327.3 million in new bonds in 2000 for a new Midfield Terminal and associated improvements which opened in September 2005. The effect of this debt may be seen in the chart - "Annual County Debt Service" (1985 - 2033).

HISTORICAL SUMMARY OF DEBT FINANCING ACTIVITY

General Government

Included are revenue bonds supported by non-ad valorem revenues whose project scopes range from renovation of the Lee County Courthouse to construction of Lakes Park; certificates of participation that were issued for construction of a fleet maintenance building, a County facility in Cape Coral, communications and computer equipment, and construction of new facilities for the Supervisor of Elections, Tax Collector, and Property Appraiser. In 1992 bonds were sold for a

DEBT SERVICE (continued)

portion of the funds to construct a new Shady Rest Care Pavilion. New bonds were issued in October 1995 to repay short-term commercial paper loans for capital improvements (MSBU), and to finance renovation/construction of the Public Safety and Community Development/Public Works buildings. In July 2005, Shady Rest Care Pavilion was sold to Shady Rest Care Pavilion, Inc. A portion of the proceeds will be used to repay the remaining debt in November 2005.

On August 26, 2003, the Board of County Commissioners approved a cash acquisition of the SunTrust building in downtown Fort Myers for \$17.2 million as part of a ten year \$73.8 million Justice Center master plan.

On June 3, 2004, \$55,530,000 in bonds was issued for implementing a portion of the Justice Center master plan. In addition to renovation of the SunTrust building as a Justice Center Annex with overhead conveyance to the Justice Center, construction of two new Pods (E and F) in the Justice Center will add 150,000 square feet for court-related functions. Most of the floors will have two or three courtrooms. Other floors may have courtrooms along with pre-trial, probation and expansion of office space. An existing building on Heitman Street will be demolished and Heitman Street will be vacated. A 700 car-parking garage will be constructed.

Transportation

Transportation related projects include debt financing supported by gas taxes, impact fees, and toll revenues. Gas taxes are being used to retire debt for two issues that provided over \$48,500,000 in monies for street improvements including the widening of Daniels Parkway and College Parkway along with ten other projects.

Toll revenue is the funding source to retire debt incurred for the construction of the Sanibel, Cape Coral and Midpoint Bridges. Bonds were issued in 1991, refinanced in 1993 and again in 2003 for design and engineering of the Midpoint Bridge.

In 1995 two bond issues were completed - \$96.5 million for construction of the Midpoint Bridge supported by capitalized interest for two years and toll revenues; and \$35.4 million for construction of the Midpoint Bridge corridor supported by the Five Cent Local Option Gas Tax.

On June 22, 2005, the County issued \$67,422,782 as the Transportation Facilities Revenue Bonds, Series 2005B (Sanibel Bridges & Causeway Project) which in conjunction with \$20,000,000 from Commercial Paper, \$4,000,000 in state loans, \$16,000,000 in cash (surplus toll revenues) and \$7,100,000 in renewal and replacement funds are being used for construction of a new causeway (Spans A, B & C) for a total of \$114,522,782.

Utilities

On June 30, 2003, Lee County issued \$57,240,000 Water & Sewer Refunding Revenue Bonds, Series 2003A, for the purchase of Gulf Environmental Services, Inc., (GES). Water & Sewer Refunding Revenue Bonds, Series 2003B, for \$8,285,000 were also issued to provide capital funds to upgrade the GES System.

Solid Waste

In 1991, the County issued \$197,000,000 in bonds to construct a Waste to Energy Facility (Solid Waste System Revenue bonds, Series 1991A&B). In December 1995, \$27,880,000 in bonds was issued for the acquisition and construction of the first phase of the Lee/Hendry landfill and for the acquisition of two transfer stations in Hendry County.

DEBT SERVICE (continued)

Law Enforcement

The Ortiz Correctional Center has been completed and became operational in FY03-04. The project consisted of three phases and a Juvenile Assessment Center in downtown Fort Myers. Phase I was funded from electrical franchise fees and bond proceeds from several existing bond issues. Phases II, III and the Juvenile Assessment Center plus renovations to the Emergency Operations Center (EOC) were funded on July 12, 2000, from the proceeds of an \$18,200,000 Bond Issue (Capital Revenue Bonds, Series 2000). The proceeds were also used to repay a \$1,970,000 commercial paper loan originally borrowed to provide construction funds.

Bond Refinancing Activity

In January 1996, \$12,125,000 in Certificates of Participation was refunded followed in June 1997, by \$18,705,000 in Capital Revenue Bonds. Through this refinancing, the General Fund Debt was restructured saving \$6.5 million in interest. In August 1997, \$14,705,000 in Series 1989 Six Cent Local Option Gas Tax Bonds was refunded. In June 1999, \$36,190,000 was sold as the Capital Refunding Revenue Bonds, Series 1999A, to refund the Series 1989A bond. July 2001, saw the refunding of the Series 1991 Transportation Refunding Revenue Bonds with the Transportation Facilities Refunding Revenue Bonds, Series 2001A, for a savings of \$8.2 million.

On October 15, 2001, the Solid Waste System Refunding Revenue Bonds, Series 1002 were issued to replace the Series 1991A&B Bonds. The par amount was \$140,925,000 with a savings of \$23,727,905.

On November 26, 2003, The Capital & Transportation Facilities Refunding Revenue Bonds, Series 1993A, was refunded as the Capital and Transportation Facilities Refunding Revenue Bonds, Series 2003, for a par amount of \$40,815,000. There was a savings of \$4,697,721.

On January 21, 2004, a portion of the Transportation Facilities Revenue Bonds, Series 1995 (Midpoint Bridge), was refunded as the Transportation Facilities Refunding Revenue Bonds, Series 2004B. The par amount was \$58,375,000 with a savings of \$4,578,366.

On May 26, 2004, the Tourist Development Tax Refunding Revenue Bonds, Series 1994, were refunded as the Tourist Development Tax Refunding Revenue Bonds, Series 2004, with a par amount of \$8,195,000. There was a savings of \$983,151.

On November 5, 2004, the Five Cent Local Option Gas Tax Bonds, Series 1995, were refunded as the Five Cent Local Option Gas Tax Refunding Revenue Bonds, Series 2004. The par amount was \$28,052,350 with a savings of \$2,280,302.

On January 12, 2005, the unrefunded bonds remaining from the Transportation Facilities Revenue Bonds, Series 1995, were refunded as the Transportation Facilities Refunding Revenue Bonds, Series 2005A, in the amount of \$30,285,000.

From March 1993 through January 12, 2005, interest savings from the refinancing of debt have been in excess of \$89.8 million (not adjusted for present value) over the life of the debt issues.

PROJECTED BONDING AND OTHER DEBT FINANCING ACTIVITIES

General Government

During FY05-06, it is anticipated that bonds will be sold for a new jail and evidence facility totaling over \$49 million. The jail would be located at the Ortiz site of the existing facility. The project is currently under design.

DEBT SERVICE (continued)

Transportation

A new Toll Plaza will be built in conjunction with the new Sanibel Causeway. The project will cost \$17,808,909 and be funded with loans from the Tax Exempt Commercial Paper Program. Various amounts will be drawn from an approved \$45,000,000 line-of-credit during FY05-06.

Utilities

In 1999, \$134,615,000 in Water and Sewer Revenue Bonds, Series 1999A, were sold for the acquisition of facilities formerly held by Avatar Properties (Florida Cities Utility). Avatar Property within the Town of Fort Myers Beach was not included.

The County purchased the Fort Myers Beach Water System from Severn Trent/Avatar on September 29, 2000. The Town of Fort Myers Beach purchased the water lines from the County on August 3, 2001. The Utilities Department has identified \$101.9 million in capital projects through FY07-08. Plans are underway to use a combination of bond financing, State Revolving Loan Funds from the Florida Department of Environmental Protection (DEP) and cash for a variety of capital projects. Top priority is construction of the North Lee County Water Treatment Plant.

Solid Waste

Financing for construction of a third combustion unit at the Waste-to-Energy Facility was initiated during the summer of FY02-03 with the selection of an underwriter. A combination of cash, debt service reserves and a bond issue are expected to fund the project estimated to cost \$79 million. The new money bond issue for the project is expected to be funded in 2006.

For much more detailed information about Lee County's debt financing, the *Lee County Debt Manual* may be found at www.lee-county.com under "Lee County Documents Online".

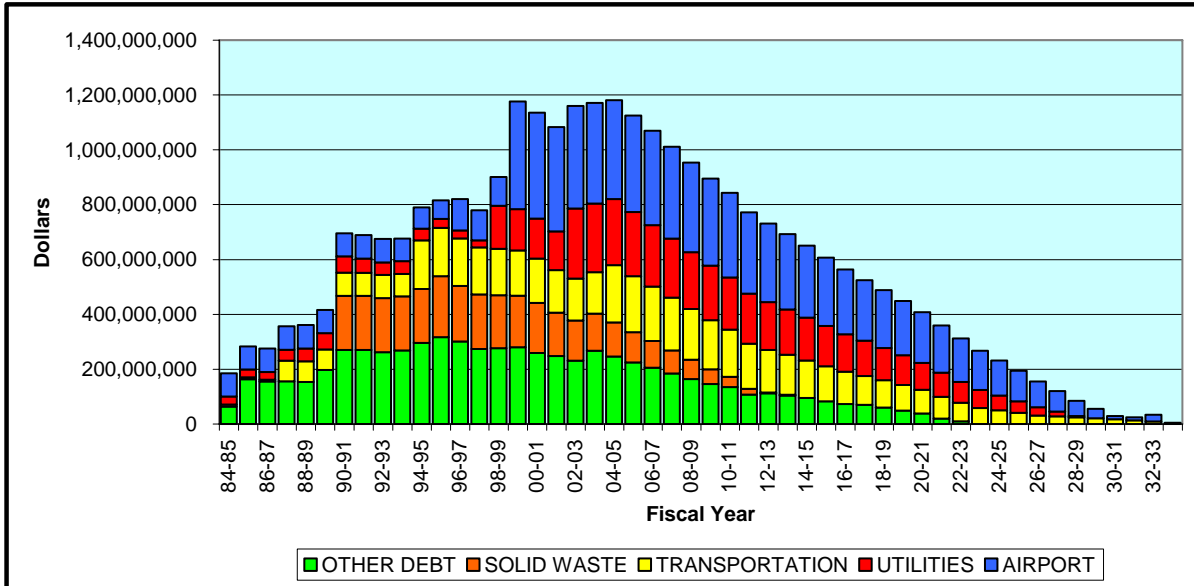
The chart entitled "Annual County Debt Outstanding (Principal Payments Only)" provides a pictorial profile of changes in the County's debt level. The County has no maximum debt level but is governed by debt ratio guidelines relative to the different kinds of issues being financed. The growth in principal payments in the late 1980's corresponds with a significant growth in the county's capital program.

The chart entitled "Annual County Debt Service (Port Authority and All Other) Includes Principal and Interest" provides a longer-term historical look and projection of payments as compared to the Debt Service chart that details only twelve years.

Debt Policies

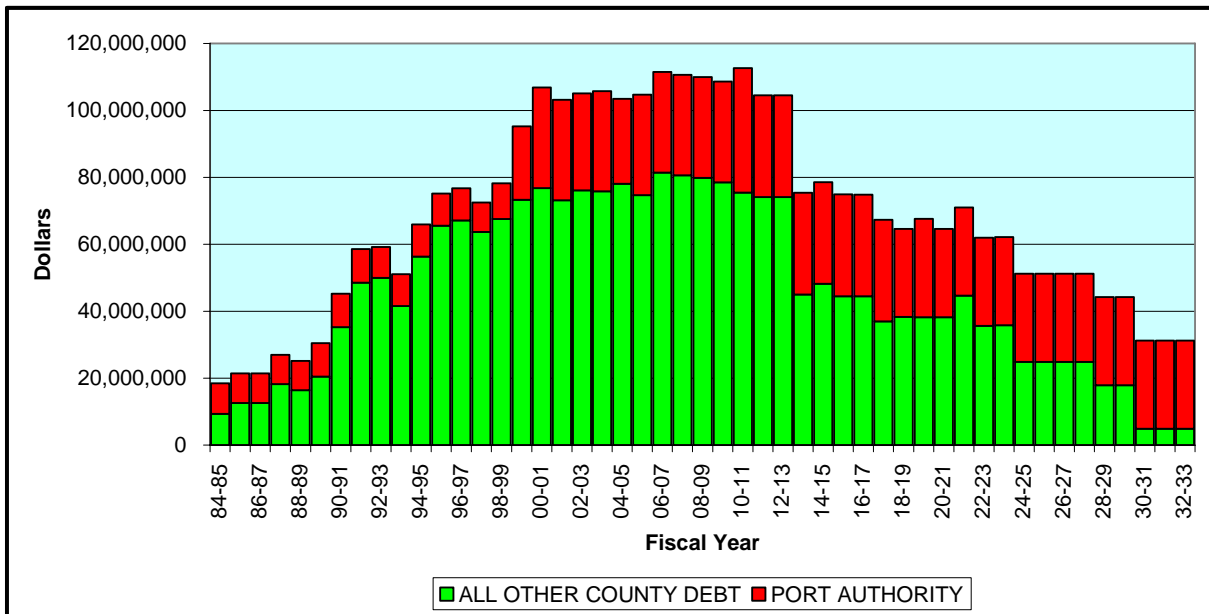
During FY04-05, the County approved new Debt Management Policies as part of selected changes to the Administrative Code (AC). AC-3-18 describes the debt issuance process and the roles of various participants including but not limited to the Bond Selection Committee, Clerk of Courts Finance and Records Department Bond Counsel and Financial Advisor. Administrative Code AC-3-18 was adopted by the Board of County Commissioners on August 9, 2005.

ANNUAL COUNTY DEBT OUTSTANDING (PRINCIPAL PAYMENTS ONLY)



Source: Budget Services, September 2005.

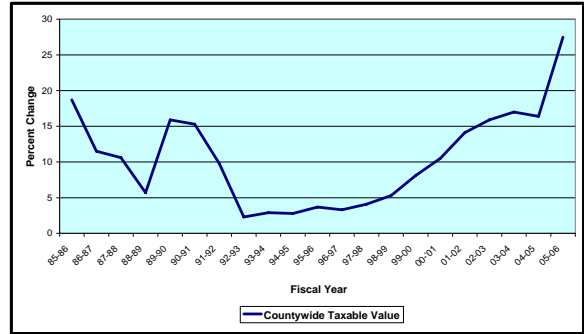
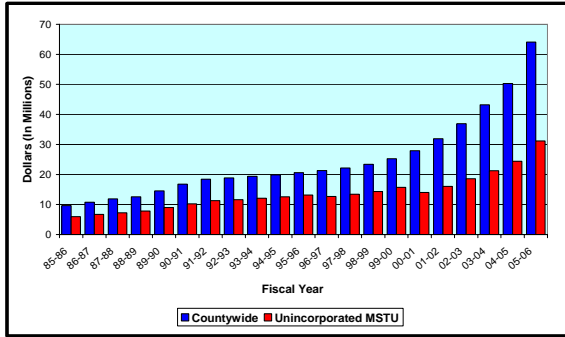
ANNUAL COUNTY DEBT SERVICE (PORT AUTHORITY AND ALL OTHER) INCLUDES PRINCIPAL AND INTEREST



Source: Budget Services, September 2005.



TAXABLE PROPERTY VALUES FY85-86 THROUGH FY05-06



| Fiscal Year | Countywide (In Bilions) | Annual Percent Change | Unincorporated MSTU (In Bilions) | Annual Percent Change |
|-------------|-------------------------|-----------------------|----------------------------------|-----------------------|
| 85-86 | 9.62 | 18.7% | 5.97 | 19.2% |
| 86-87 | 10.733 | 11.6% | 6.673 | 11.8% |
| 87-88 | 11.874 | 10.6% | 7.23 | 8.3% |
| 88-89 | 12.548 | 5.7% | 7.806 | 8.0% |
| 89-90 | 14.543 | 15.9% | 8.979 | 15.0% |
| 90-91 | 16.773 | 15.3% | 10.233 | 14.0% |
| 91-92 | 18.421 | 9.8% | 11.255 | 10.0% |
| 92-93 | 18.844 | 2.3% | 11.628 | 3.3% |
| 93-94 | 19.382 | 2.9% | 12.082 | 3.9% |
| 94-95 | 19.916 | 2.8% | 12.56 | 4.0% |
| 95-96 | 20.647 | 3.7% | 13.167 | 4.8% |
| 96-97 | 21.323 | 3.3% | 12.687 | (3.6%) |
| 97-98 | 22.197 | 4.1% | 13.426 | 5.8% |
| 98-99 | 23.374 | 5.3% | 14.348 | 6.9% |
| 99-00 | 25.257 | 8.1% | 15.703 | 9.4% |
| 00-01 | 27.919 | 10.5% | 14.024 | (10.7%) |
| 01-02 | 31.878 | 14.2% | 16.009 | 14.2% |
| 02-03 | 36.917 | 15.8% | 18.58 | 16.1% |
| 03-04 | 43.197 | 17.0% | 21.253 | 14.4% |
| 04-05 | 50.267 | 16.4% | 24.447 | 15.0% |
| 05-06 | 64.079 | 27.5% | 31,152 | 27.4% |

Countywide

Since FY85-86, the countywide taxable valuation has grown approximately \$54.46 billion. This represents an average annual growth rate of 10.54%. The countywide valuation certified on October 14, 2005, was \$64,079,074,588 representing a 27.4% increase. Two factors account for this growth: new construction, and increased market value of existing property due to consumer demand. The line chart above illustrates the changes.

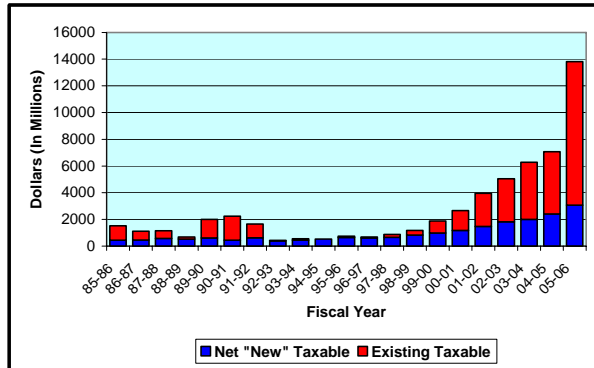
TAXABLE PROPERTY VALUES (continued)

Unincorporated MSTU

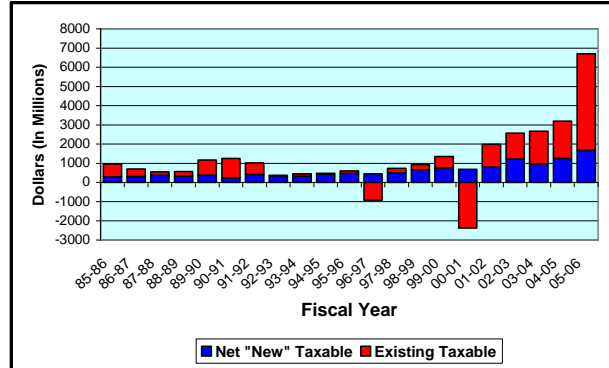
The taxable valuation for Unincorporated Lee County certified on October 14, 2005 was \$31,151,752,477, an increase of \$31,146 billion over 1986. The incorporation of the Town of Fort Myers Beach in January 1996 led to the removal of properties from the Unincorporated MSTU tax levy. The net result (including new construction) was a 3.6% decline for FY96-97 over FY95-96. The FY00-01 decline of 10.7% is the result of the incorporation of Bonita Springs. The FY01-02 taxable value increased 14.2% even after experiencing the reduction that occurred due to the incorporation of Bonita Springs in FY00-01. This was followed by 16.1% annual growth from FY01-02 to FY02-03, a slightly slower growth rate of 14.4% from FY02-03 to FY03-04, a 15.0% increase from FY03-04 to FY04-05, and a record 27.4% increase from FY04-05 to FY05-06. The components of this change may be more clearly seen in the chart "Taxable Property Value Increases/Decreases" on the following page.

TAXABLE PROPERTY VALUE INCREASES/DECREASES

Countywide



Unincorporated MSTU



Countywide
(in millions)

Unincorporated MSTU
(in millions)

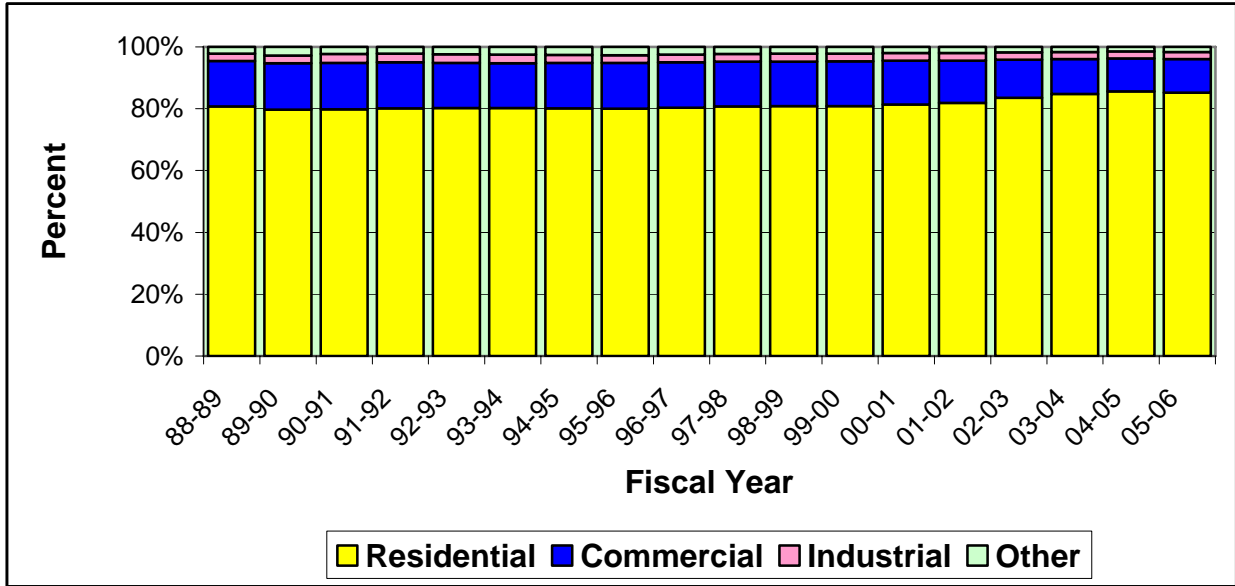
| | | Countywide | | | Unincorporated MSTU | | |
|---------------|-------|-------------------|-------------------|-------------------------|---------------------|-------------------|-------------------------|
| | | Net "New" | Existing | Total | Net "New" | Existing | Total |
| From | To | Taxable | Taxable | Increase/ (Decrease) | Taxable | Taxable | Increase/ (Decrease) |
| 1985 | 1986 | \$443.6 | \$1,071.9 | \$1,515.5 | \$286.0 | 676.5 | \$962.5 |
| 1986 | 1987 | 461.8 | 651.2 | 1,113.0 | 305.2 | 397.8 | 703.0 |
| 1987 | 1988 | 577.0 | 564.0 | 1,141.0 | 377.7 | 178.6 | 556.3 |
| 1988 | 1989 | 535.8 | 138.2 | 674.0 | 327.7 | 248.6 | 576.3 |
| 1989 | 1990 | 595.7 | 1,398.4 | 1,994.1 | 379.0 | 794.1 | 1,173.1 |
| 1990 | 1991 | 439.1 | 1,791.0 | 2,230.1 | 251.2 | 1,002.4 | 1,253.6 |
| 1991 | 1992 | 622.0 | 1,026.0 | 1,648.0 | 414.7 | 607.3 | 1,022.0 |
| 1992 | 1993 | 402.0 | 22.0 | 424.0 | 344.3 | 28.7 | 373.0 |
| 1993 | 1994 | 434.0 | 104.0 | 538.0 | 332.8 | 121.2 | 454.0 |
| 1994 | 1995 | 523.8 | 10.2 | 534.0 | 425.2 | 52.8 | 478.0 |
| 1995 | 1996 | 643.9 | 87.1 | 731.0 | 479.6 | 127.4 | 607.0 |
| 1996 | 1997 | 597.9 | 78.1 | 676.0 | 448.9 | (928.9) | (480.0) |
| 1997 | 1998 | 659.4 | 214.3 | 873.7 | 505.4 | 233.3 | 738.7 |
| 1998 | 1999 | 829.4 | 347.5 | 1,176.9 | 664.3 | 258.2 | 922.5 |
| 1999 | 2000 | 982.0 | 901.4 | 1,883.4 | 763.9 | 590.9 | 1,354.8 |
| 2000 | 2001 | 1,170.0 | 1,491.9 | 2,661.9 | 688.3 | (2,367.0) | (1,678.7) |
| 2001 | 2002 | 1,463.6 | 2,494.8 | 3,958.4 | 803.2 | 1,181.8 | 1,985.0 |
| 2002 | 2003 | 1,820.8 | 3,218.1 | 5,038.9 | 1,218.5 | 1,352.0 | 2,570.5 |
| 2003 | 2004 | 1,991.9 | 4,288.1 | 6,280.0 | 966.1 | 1,706.9 | 2,673.0 |
| 2004 | 2005 | 2,411.3 | 4,658.6 | 7,069.9 | 1,255.0 | 1,939.4 | 3,194.4 |
| 2005 | 2006* | 3,068.1 | 10,743.9 | 13,812.0 | 1,680.7 | 5,024.3 | 6,705.0 |
| Total: | | \$20,673.1 | \$35,300.7 | \$55,973.8 | \$12,917.7 | \$13,226.3 | \$26,144.0 |

* Based upon the FY05-06 certified taxable value

"New" taxable value reflects primarily new construction. Existing taxable value reflects changes in the market value of existing property.

Since FY85-86, 46.7% of the increase in taxable value has occurred in the unincorporated area (which excludes Fort Myers Beach and Bonita Springs), and 36.9% of the increase in countywide taxable value has resulted from new construction. The reductions in the Unincorporated MSTU area in FY96-97 and FY00-01 are due to the removal of properties resulting from the incorporation of the Town of Fort Myers Beach (FY96-97) and City of Bonita Springs (FY00-01).

TAXABLE VALUE BY LAND USE FY88-89 THROUGH FY05-06

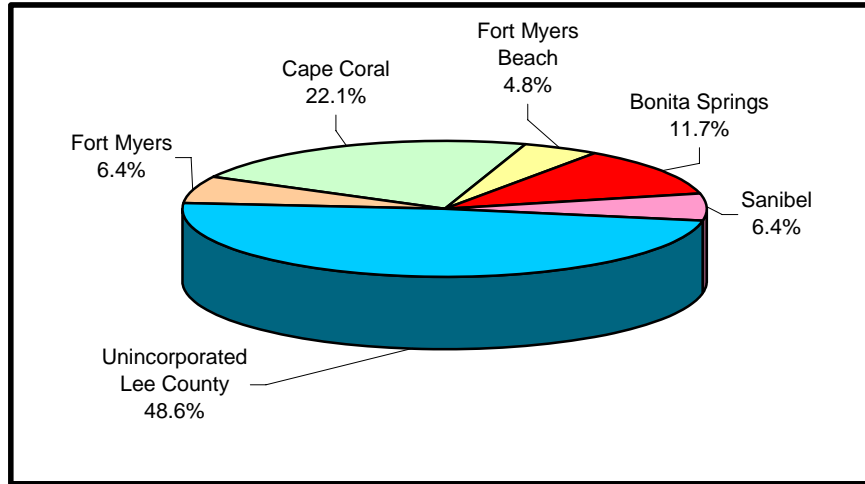


The chart displays a history of taxable value according to land use. The "Other" category includes institutional, governmental, leasehold, agricultural, non-agricultural and miscellaneous uses.

The graph clearly displays the predominance of residential usage, followed by commercial usage. Of particular note is a 1.6% increase from FY01-02 to FY02-03 and a 1.3% increase from FY02-03 to FY03-04 in the percentage of residential uses. For FY04-05 there was a 0.9% increase in the residential allocation from FY03-04. FY05-06 residential usage declined by 0.4%. The overall profile for FY05-06 is virtually unchanged.

As reflected in the above chart, owners of residential property pay the greatest portion of property taxes in Lee County. As the county continues to grow, efforts continue to be directed towards economic diversification. The strengthening of the local economy would be expected to shift the tax base towards more commercial and industrial property.

FY05-06 DISTRIBUTION OF TAXABLE VALUE IN CITIES AND UNINCORPORATED LEE COUNTY



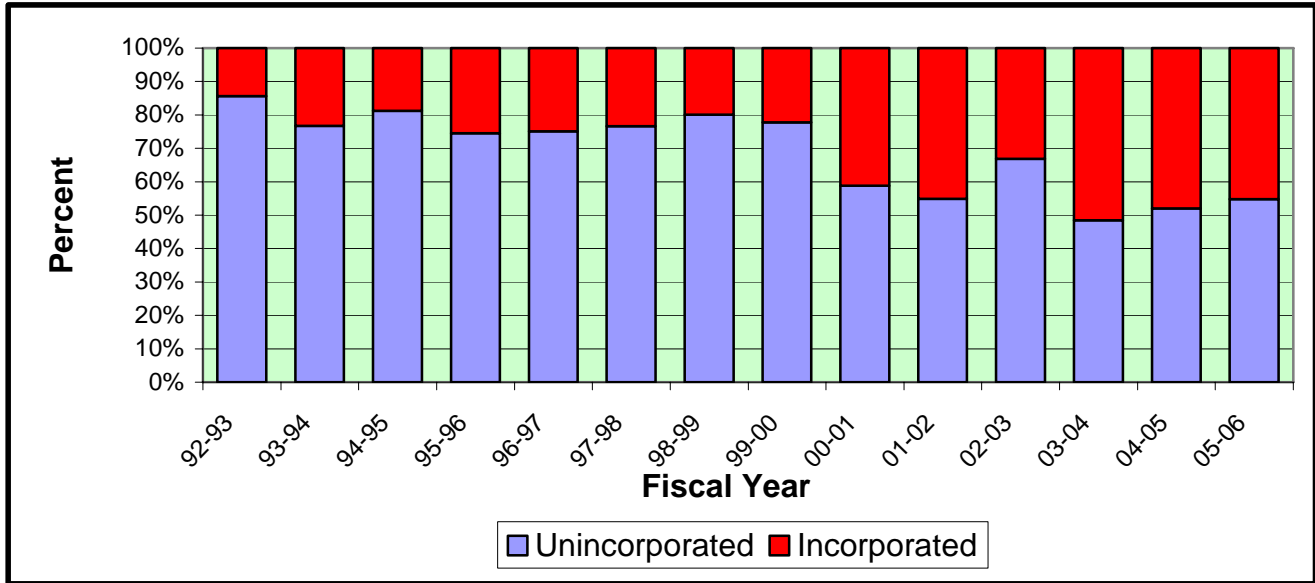
The chart displays the distribution of the 2005 taxable value among the cities and unincorporated Lee County. Following are the actual taxable values as certified by the Property Appraiser on October 14, 2005:

| | |
|---------------------------|---------------------------------|
| Unincorporated Lee County | \$ 31,151,752,477 |
| Fort Myers | 4,100,843,110 |
| Cape Coral | 14,165,306,480 |
| Fort Myers Beach | 3,063,418,220 |
| Bonita Springs | 7,489,532,591 |
| Sanibel | <u>4,092,905,540</u> |
| TOTAL | <u>\$ 64,063,758,418</u> |

The actual countywide taxable value is \$64,079,074,588. The difference of \$15,316,170 represents local exemptions including the senior exemptions in Cape Coral, Sanibel and Fort Myers Beach and historical exemptions for certain properties. Cape Coral approved the senior exemption effective with the FY04-05 budget.

Sanibel's taxable value for FY05-06 declined 3.1% or \$13,076,920 over FY04-05. This is the effect of damage due to Hurricane Charley in August, 2004.

HISTORICAL LOCATION OF “NEW” TAXABLE VALUE FOR CITIES AND UNINCORPORATED AREAS

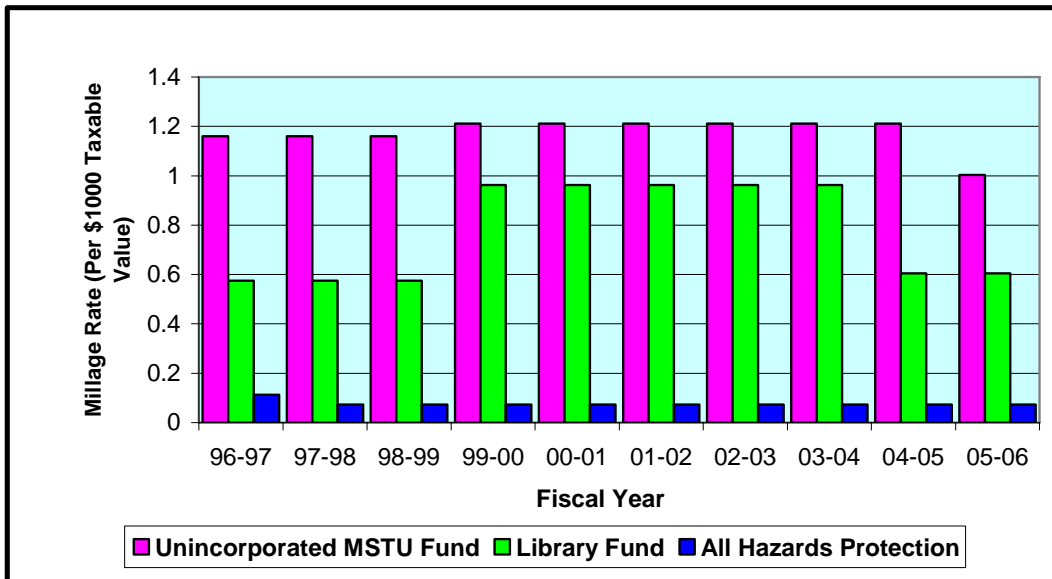
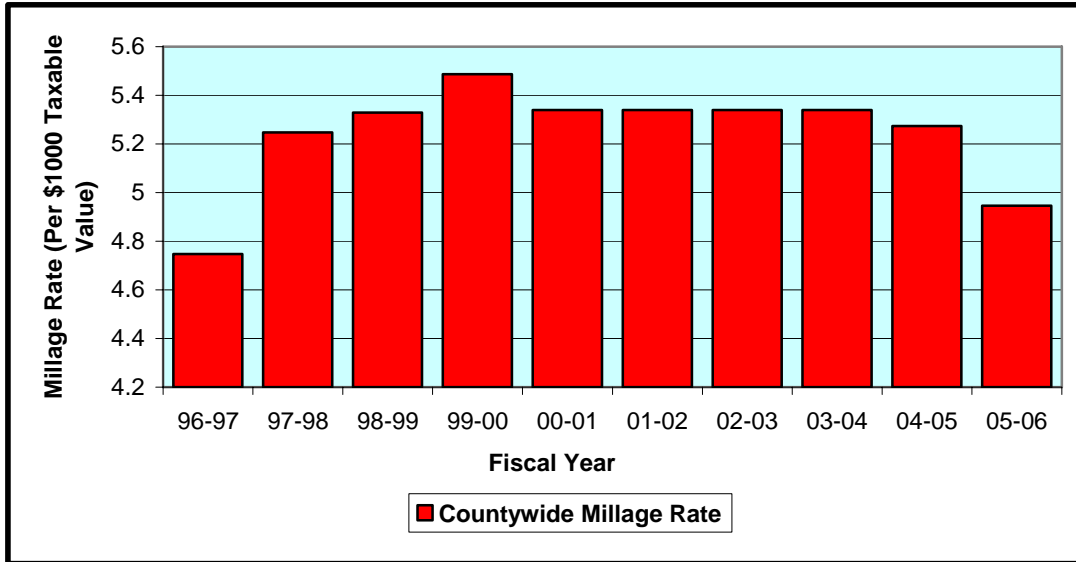


| | FY93 | FY94 | FY95 | FY96 | FY97 | FY98 | FY99 | FY00 | FY01 | FY02 | FY03 | FY04 | FY05 | FY06 |
|-------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Unincorporated County | 85.6 | 76.7 | 81.2 | 74.5 | 75.1 | 76.6 | 80.1 | 77.8 | 58.8 | 54.9 | 66.9 | 48.5 | 52.0 | 54.8 |
| Municipalities (Incorporated) | 14.4 | 23.3 | 18.8 | 25.5 | 24.9 | 23.4 | 19.9 | 22.2 | 41.2 | 45.1 | 33.1 | 51.5 | 48.0 | 45.2 |
| TOTAL | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |

The chart indicates the patterns of new growth that have occurred in Lee County beginning in FY92-93. Using “new” taxable value (not growth in value of existing improvements) as a guideline, there was a 8.9% decline in the unincorporated allocation from FY92-03 to FY93-94. After that year, changes in the growth rate remained in the 70% to 80% range varying only 6.7% between FY93-94 and FY99-00.

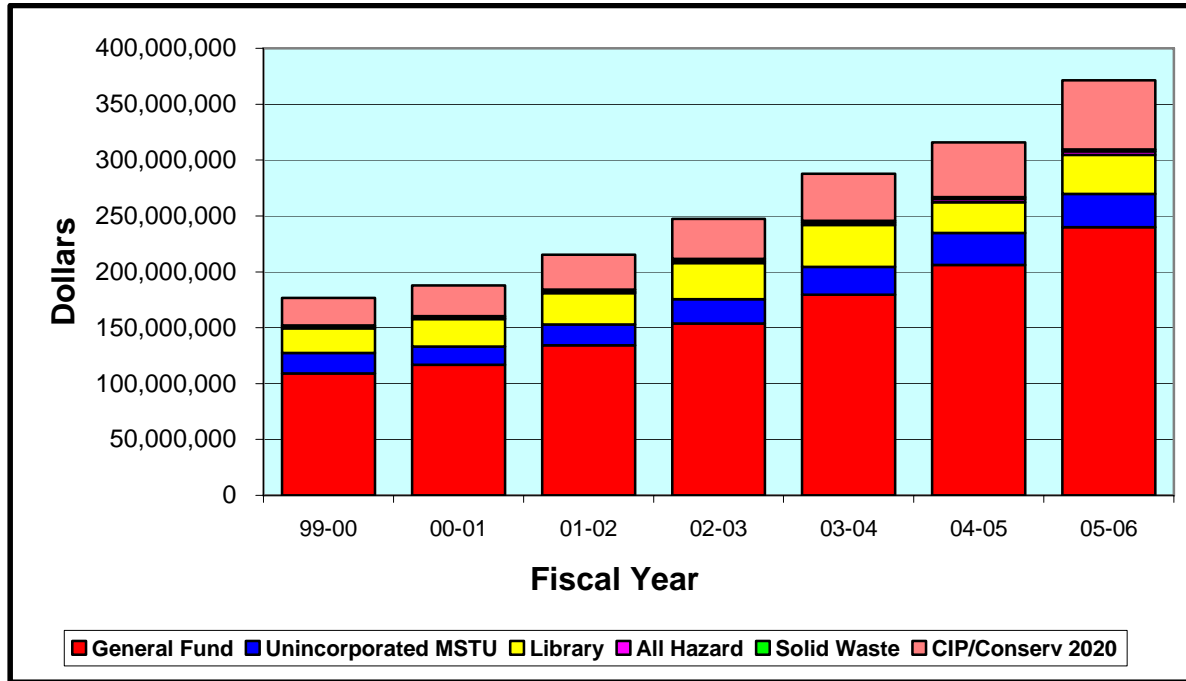
The pattern changed dramatically with the incorporation of Bonita Springs. In FY0-01 of the 41.2% growth in the incorporated area, 17.2% was attributable to Bonita Springs. The unincorporated rate dropped 19% in that year. From FY00-01 to FY02-03, the unincorporated range was from 58.8% to 66.9%. Another unincorporated decline occurred from FY02-03 to FY03-04. Between FY04-05 and FY05-06, the unincorporated rate grew 2.8%.

PROPERTY TAX RATES FY96-97 THROUGH FY05-06



| | FY96-97 | FY97-98 | FY98-99 | FY99-00 | FY00-01 | FY01-02 | FY02-03 | FY03-04 | FY04-05 | FY05-06 |
|-----------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | ACTUAL | ACTUAL | ACTUAL | ACTUAL | ACTUAL | ACTUAL | ACTUAL | ACTUAL | ACTUAL | ADOPTED |
| Countywide | | | | | | | | | | |
| General Fund | 4.4751 | 4.4751 | 4.4751 | 4.4751 | 4.3277 | 4.3277 | 4.3277 | 4.3277 | 4.2612 | 3.9332 |
| Capital Improvement | 0.2720 | 0.2720 | 0.2720 | 0.5124 | 0.5124 | 0.5124 | 0.5124 | 0.5124 | 0.5124 | 0.5124 |
| Conservation 2020 | <u>0.0000</u> | <u>0.5000</u> | <u>0.5000</u> | <u>0.5000</u> | <u>0.5000</u> | <u>0.5000</u> | <u>0.5000</u> | <u>0.5000</u> | <u>0.5000</u> | <u>0.5000</u> |
| COUNTYWIDE TOTAL | 4.7471 | 5.2471 | 5.2471 | 5.4875 | 5.3401 | 5.3401 | 5.3401 | 5.3401 | 5.2736 | 4.9456 |
| Unincorporated MSTU Fund | 1.1604 | 1.1604 | 1.1604 | 1.2114 | 1.2114 | 1.2114 | 1.2114 | 1.2114 | 1.2114 | 1.0028 |
| Library Fund | 0.5755 | 0.5755 | 0.5755 | 0.9630 | 0.9630 | 0.9630 | 0.9630 | 0.9630 | 0.6055 | 0.6055 |
| All Hazards Protection Fund | 0.1129 | 0.0733 | 0.0733 | 0.0733 | 0.0733 | 0.0733 | 0.0733 | 0.0733 | 0.0733 | 0.0733 |

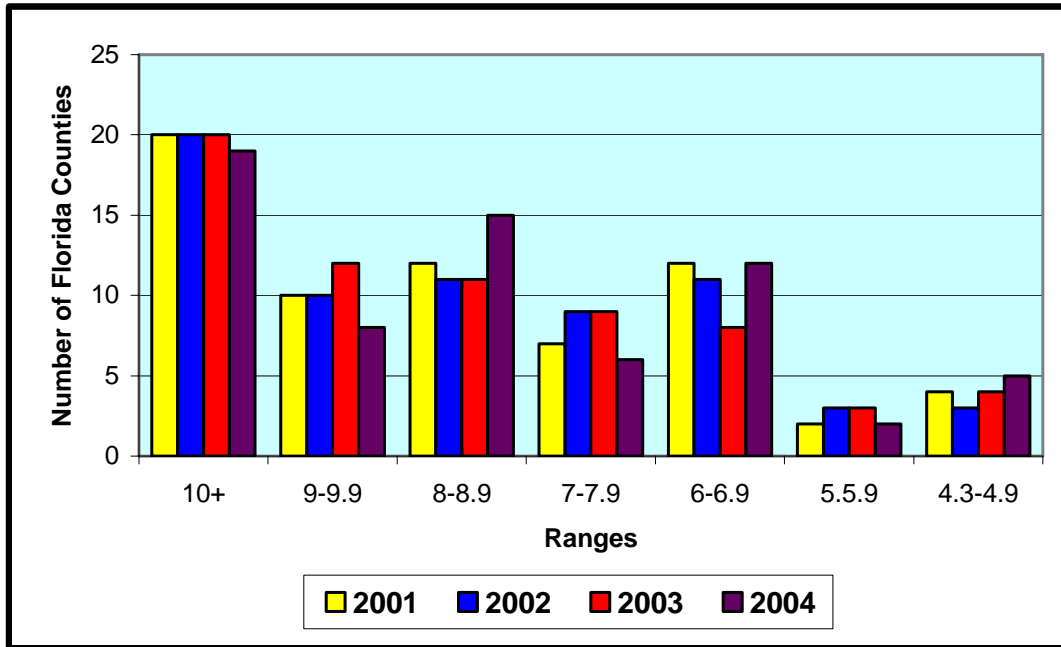
MAJOR PROPERTY TAX REVENUES FY99-00 THROUGH FY05-06



| | FY00 ACTUAL | FY01 ACTUAL | FY02 ACTUAL | FY03 ACTUAL | FY04 ACTUAL | FY05 ESTIMATED | FY06 ADOPTED |
|-----------------------------|----------------|----------------|----------------|----------------|----------------|-------------------|-----------------|
| COUNTYWIDE | | | | | | | |
| General Fund | \$ 109,078,413 | \$ 116,875,664 | \$ 134,228,613 | \$ 153,814,711 | \$ 179,562,040 | \$ 206,247,982 | \$ 239,836,803 |
| Capital Improvement | 12,472,014 | 13,824,492 | 15,853,348 | 18,230,717 | 21,318,840 | 24,794,765 | 31,244,884 |
| Conserv 2020 | 12,170,391 | 13,490,160 | 15,469,951 | 17,789,826 | 20,803,266 | 24,195,128 | 30,488,763 |
| SUBTOTAL | \$ 133,720,818 | \$ 144,190,316 | \$ 165,551,912 | \$ 189,835,254 | \$ 221,684,146 | \$ 255,237,875 | \$ 301,570,450 |
| OTHER | | | | | | | |
| Unincorporated MSTU Fund | \$ 18,344,492 | \$ 16,366,451 | \$ 18,740,938 | \$ 21,782,292 | \$ 24,863,210 | \$ 28,505,476 | \$ 29,734,311 |
| Library Fund | 22,031,234 | 24,471,106 | 28,046,752 | 32,233,055 | 37,616,815 | 27,556,924 | 34,884,929 |
| All Hazards Protection Fund | 1,111,179 | 990,551 | 1,134,276 | 1,713,729 | 2,020,727 | 2,391,939 | 3,157,508 |
| Solid Waste | 1,434,869 | 1,716,928 | 1,927,885 | 1,916,277 | 1,696,965 | 1,801,223 | 1,746,623 |
| SUBTOTAL | \$ 42,921,774 | \$ 43,545,036 | \$ 49,849,851 | \$ 57,645,353 | \$ 66,197,717 | \$ 60,255,562 | \$ 69,523,371 |
| GRAND TOTAL | \$ 176,642,592 | \$ 187,735,352 | \$ 215,401,763 | \$ 247,480,607 | \$ 287,881,863 | \$ 315,493,437 | \$ 371,093,821 |

For General, Capital Improvement, Conservation 2020, Unincorporated MSTU, All Hazards Protection and Library Funds, property taxes are a major revenue source. For FY05-06, property taxes are 49.8% of the General Fund. The Library Fund relies upon 49.1% of its revenues from property taxes. The Capital Improvement Fund is dependent upon property taxes, grants, land sales, and fund balance. For FY05-06, property taxes represent 32.1% of total budgeted revenues for the Capital Improvement Fund. Conservation 2020 was established in FY97-98. Due to voter approval, the county has been acquiring environmentally sensitive land. The property tax revenues listed under the FY05-06 Adopted represent 77.6% of projected budgeted revenues for Conservation 2020. The Unincorporated MSTU Fund receives 30.7% of its revenue from property taxes. Solid Waste represents only Cape Coral's portion of the Lee County Solid Waste Disposal Facility Assessment. The City of Cape Coral chose to collect the Disposal Facility Assessment through a millage rate associated with taxable value.

AGGREGATE MILLAGE RATES IN FLORIDA COUNTIES



Aggregate millage is the total of all non-voted ad valorem taxes proposed to be levied by the principal taxing authority (county) and all Dependent Districts divided by the Gross Taxable Value for Operating Purposes (total taxable value). This millage attempts to equalize to a "county figure" the various millage rates for the myriad of districts to which taxpayers must pay monies depending upon their location.

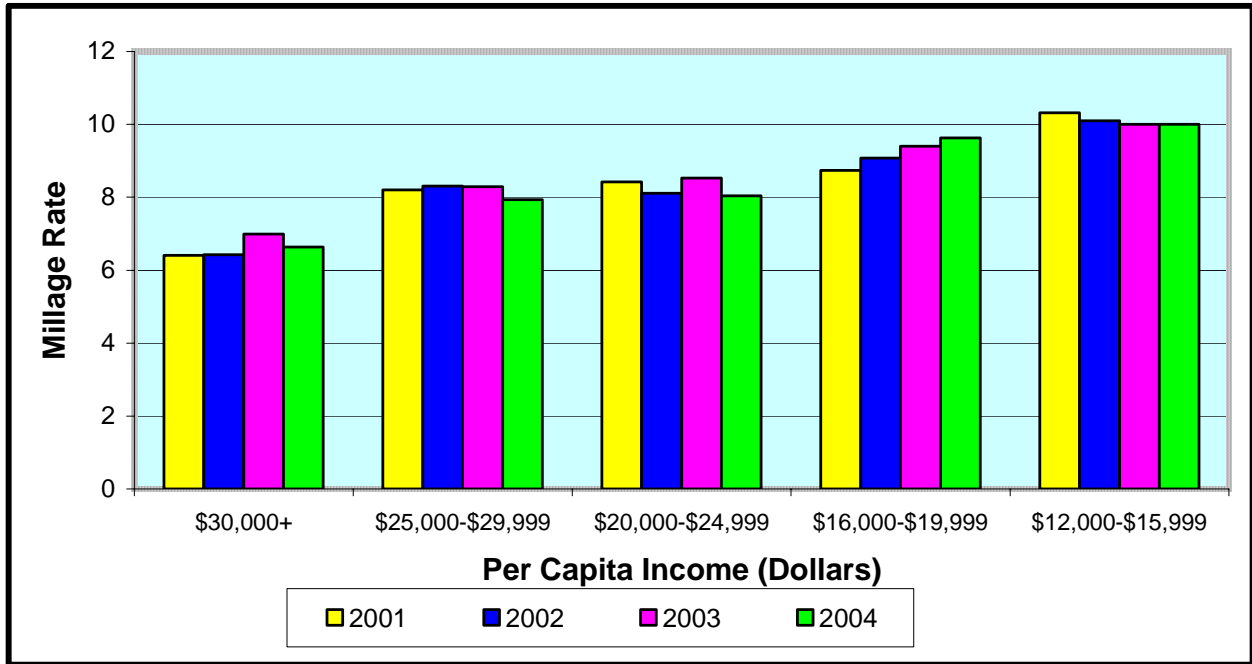
This chart uses 2001, 2002, 2003 and 2004 final data and describes the number of counties whose aggregate millage falls between certain selected ranges. In 2004, nineteen counties have reached or exceeded the 10-mill cap utilizing aggregate millage. Duval County/City of Jacksonville, which has a consolidated City-County government, has the right to exceed the 10-mill cap and is included among the 10+ group. Aggregate millages in excess of 8.00 represent 62.7% of all Florida counties. The State average is 8.30.

Lee County's 2004 final rate of 6.9175 was among the lower group of counties. Fifty counties had a higher aggregate millage rate while sixteen counties had a lower 2004 final aggregate rate than Lee County. This indicates considerable latitude in the ability to raise millage rates to meet increasing expenditures. An examination of aggregate millage in Lee County over the last five years of the 1990's revealed an increasing aggregate county millage rate (1995 – 6.1014; 1996 – 6.2047; 1997 – 6.6728; 1998 – 7.1863; 1999 – 7.3597). That changed in 2000 with a rate of 7.1988. The decline continued in 2001 with a rate of 7.0371, but remained static at 7.0378 in 2002 and 7.0022 in 2003. A decline occurred in 2004 at 6.9175.

Lee County's aggregate millage rate for 2005 (FY05-06) is 6.1440 (11.2% below 2004). The decline in aggregate millage from 2004 to 2005 is the largest decline recorded in recent memory and a reflection of Lee County's extraordinary growth in taxable value over the last year.



FLORIDA COUNTIES AGGREGATE MILLAGE AND PER CAPITA INCOME



Aggregate Millage is one of the best indicators for comparing various tax burdens among governmental entities. Each year, counties are required to report their aggregate millage to the Florida Department of Revenue on Form DR-420.

Aggregate millage is the total of all non-voted ad valorem taxes proposed to be levied by the principal taxing authority (county) and all Dependent Districts divided by the Gross Taxable Value for Operating Purposes (total taxable value). This millage attempts to equalize to a "county figure" the various millage rates for the myriad of districts to which taxpayers must pay monies depending upon their location.

The State Constitution provides for a 10 mill cap for each taxing district. The chart on this page examines the level of the county's aggregate millage in relation to the 10-mill cap and the per capita income level of that county in 2001, 2002, 2003 and 2004. The chart was developed by examining aggregate millage and per capita income for each of Florida's 67 counties. Ranges were developed within which aggregate millages were averaged for illustrative purposes.

The chart clearly indicates that the less affluent counties according to per capita income are closer to the 10 mill cap. The poorer counties cannot rely upon annual property tax assessment increases caused by increasing value and/or new growth to provide additional revenues to meet increasing expenditures. If a county does reach or exceed the 10 mill cap using aggregate millage (19 out of 67 have reached that limit) and assessments do not grow, it will face shortages to provide for expenditure growth and be forced to cut service levels or declare bankruptcy.

FLORIDA COUNTIES AGGREGATE MILLAGE AND PER CAPITA INCOME (continued)

Those counties that are wealthier and/or fast growing areas have developed many dependent special districts that help to absorb increases that would have to be incurred by major taxing funds such as the General Fund. In addition, fast growing counties have been able to rely upon increasing assessed values without having to raise millages. Lee County's aggregate millage for 2004 was 6.9175. Based upon per capita income in 2003, it was 13th lowest among the 67 counties and falls within the \$30,000+ range (\$31,487). The three lowest aggregate millage rates were in Monroe County (Florida Keys) (4.0389 ranked 5th in per capita income); Okaloosa County in the Florida Panhandle (4.3715 ranked 14th in per capita income); and Collier County on the southwest gulf coast (4.7949 ranked 4th in per capita income). Dixie County, on the Gulf of Mexico in northcentral Florida had the highest aggregate millage rate of 13.000 with a per capita income of \$16,239 and ranked 64th among Florida's 67 counties, in terms of per capita income.

TEN-YEAR AD VALOREM MILLAGE SUMMARY

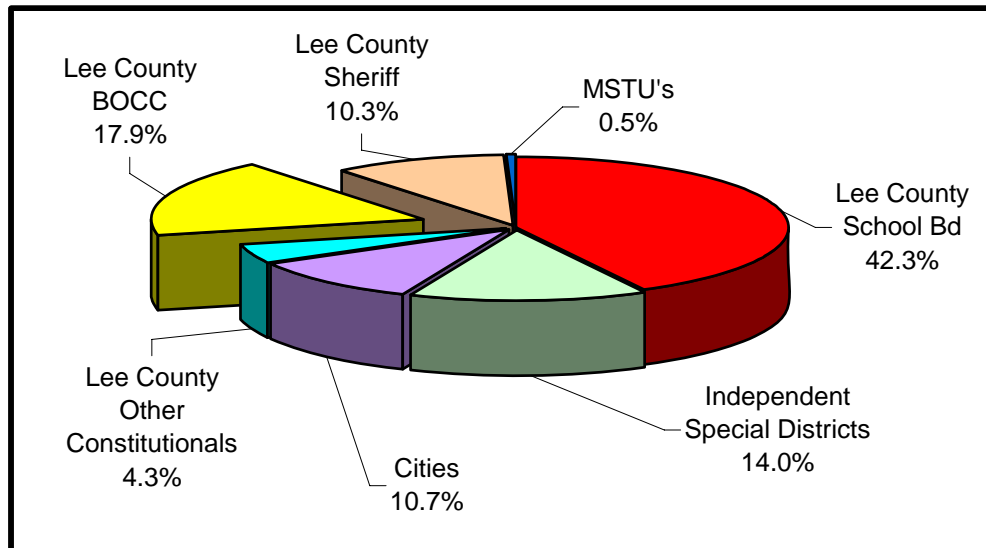
| | FY95-96 | FY96-97 | FY97-98 | FY98-99 | FY99-00 | FY00-01 | FY01-02 | FY02-03 | FY03-04 | FY04-05 | FY05-06 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <u>Taxing Authority</u> | <u>Millage</u> | <u>Millage</u> | <u>Millage</u> | <u>Millage</u> | <u>Millage</u> | <u>Millage</u> | <u>Millage</u> | <u>Millage</u> | <u>Millage</u> | <u>Millage</u> | <u>Adopted</u> |
| <u>Countywide Millages:</u> | | | | | | | | | | | |
| General | 4.5751 | 4.4751 | 4.4751 | 4.4751 | 4.4751 | 4.3277 | 4.3277 | 4.3277 | 4.3277 | 4.2612 | 3.9332 |
| Capital Outlay | 0.2720 | 0.2720 | 0.2720 | 0.3532 | 0.5124 | 0.5124 | 0.5124 | 0.5124 | 0.5124 | 0.5124 | 0.5124 |
| Conservation 2020 | 0.0000 | 0.0000 | 0.5000 | 0.5000 | 0.5000 | 0.5000 | 0.5000 | 0.5000 | 0.5000 | 0.5000 | 0.5000 |
| TOTAL COUNTYWIDE | 4.8471 | 4.7471 | 5.2471 | 5.3283 | 5.4875 | 5.3401 | 5.3401 | 5.3401 | 5.3401 | 5.2736 | 4.9456 |
| <u>Misc. Non-Countywide Millages:</u> | | | | | | | | | | | |
| Library | 0.4766 | 0.5755 | 0.5755 | 0.5755 | 0.9630 | 0.9630 | 0.9630 | 0.9630 | 0.9630 | 0.6055 | 0.6055 |
| Unincorporated Area MSTU | 1.0604 | 1.1604 | 1.1604 | 1.1604 | 1.2114 | 1.2114 | 1.2114 | 1.2114 | 1.2114 | 1.2114 | 1.0028 |
| All Hazards Protection | 0.0533 | 0.1129 | 0.0733 | 0.0733 | 0.0733 | 0.0733 | 0.0733 | 0.0733 | 0.0733 | 0.0733 | 0.0733 |
| TOTAL MISC. NON-COUNTYWIDE | 1.5903 | 1.8488 | 1.8092 | 1.8092 | 2.2477 | 2.2477 | 2.2477 | 2.2477 | 2.2477 | 1.8902 | 1.6816 |
| <u>Sewer & Solid Waste Districts & MSTU's:</u> | | | | | | | | | | | |
| Gasparilla Solid Waste MSTU | 0.2160 | 0.0441 | 0.0057 | 0.0090 | 0.0000 | 0.0079 | 0.0000 | 0.0044 | 0.0000 | 0.0000 | 0.0000 |
| Cape Coral Solid Waste MSTU | 0.0000 | 0.4000 | 0.4200 | 0.4200 | 0.4200 | 0.4173 | 0.4173 | 0.3534 | 0.2408 | 0.1978 | 0.1301 |
| Bonita Springs Streetscaping MSTU | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.4550 | 0.3723 | 1.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 |
| Winkler Safe Neighborhood MSTU | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 2.0000 | 1.9700 | 2.0000 | 2.0000 | 2.0000 | 2.0000 | 2.0000 |
| NE Hurricane Bay MSTU | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.9884 | 0.7647 |
| Upper Captiva MSTU | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.8400 |
| <u>Fire Protection Dist. MSTU's:</u> | | | | | | | | | | | |
| Alico | 2.0000 | 2.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 |
| Burnt Store | 3.6350 | 3.3619 | 2.8308 | 2.7436 | 1.7420 | 2.1334 | 1.7102 | 1.4367 | 1.5872 | 1.7492 | 1.3479 |
| Maravilla | 5.8540 | 5.7281 | 5.3648 | 5.1424 | 6.0000 | 6.0000 | 6.0000 | 6.0000 | 6.0000 | 6.0000 | 6.0000 |
| Useppa | 2.4809 | 3.3983 | 3.3019 | 3.2036 | 3.0141 | 3.2203 | 2.4740 | 2.4322 | 2.4504 | 2.1633 | 2.3662 |
| <u>Lighting & Special Improvement Districts:</u> | | | | | | | | | | | |
| Alabama Groves SLD | 0.6373 | 0.5576 | 0.6235 | 0.6688 | 0.4545 | 0.7405 | 0.3874 | 0.5440 | 0.5877 | 0.4362 | 0.3317 |
| Bayshore Estates SLD | 1.4585 | 1.1845 | 1.0945 | 1.0781 | 1.3121 | 0.8877 | 0.8588 | 1.2110 | 1.0413 | 1.1208 | 0.9387 |
| Billy Creek Commerce Center SLD | 0.3486 | 0.2911 | 0.4065 | 0.3282 | 0.3621 | 0.3721 | 0.1725 | 0.2947 | 0.2481 | 0.2700 | 0.1984 |
| Birkdale SLD | 0.1761 | 0.1239 | 0.0827 | 0.1604 | 0.1708 | 0.1256 | 0.1117 | 0.1238 | 0.1294 | 0.2543 | 0.2618 |
| Bonita Springs SLD | 0.0793 | 0.0715 | 0.0673 | 0.0581 | 0.0683 | 0.0557 | 0.0509 | 0.0000 | 0.0000 | 0.0000 | 0.0000 |
| Charleston Park SLD | 3.0751 | 2.6165 | 3.4977 | 3.4912 | 3.4996 | 3.0539 | 1.4473 | 3.0991 | 3.2149 | 3.8375 | 1.0309 |
| Cypress Lake SLD | 0.3879 | 0.3201 | 0.3937 | 0.3417 | 0.3178 | 0.3390 | 0.3355 | 0.4248 | 0.3222 | 0.3057 | 0.3012 |
| Daughtrey's Creek SLD | 0.4706 | 0.4341 | 0.4563 | 0.5121 | 0.7217 | 0.7667 | 0.4673 | 0.7276 | 0.7522 | 0.7195 | 0.6446 |

FISCAL 2006 BUDGET

TEN-YEAR AD VALOREM MILLAGE SUMMARY (continued)

| <u>Taxing Authority</u> | <u>FY95-96</u> | <u>FY96-97</u> | <u>FY97-98</u> | <u>FY98-99</u> | <u>FY99-00</u> | <u>FY00-01</u> | <u>FY01-02</u> | <u>FY02-03</u> | <u>FY03-04</u> | <u>FY04-05</u> | <u>FY05-06</u> |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <u>Countywide Millages:</u> | <u>Millage</u> | <u>Millage</u> | <u>Millage</u> | <u>Millage</u> | <u>Millage</u> | <u>Millage</u> | <u>Millage</u> | <u>Millage</u> | <u>Millage</u> | <u>Millage</u> | <u>Adopted</u> |
| <u>Lighting & Special Improvement Districts:</u> | | | | | | | | | | | <u>Millage</u> |
| Flamingo Bay SLD | 0.5953 | 0.5231 | 0.5770 | 0.5846 | 0.5676 | 0.4549 | 0.2660 | 0.4778 | 0.3547 | 0.2637 | 0.2558 |
| San Carlos Island SLD | 0.0000 | 0.3570 | 0.0684 | 0.0457 | 0.0601 | 0.0585 | 0.0602 | 0.0535 | 0.0438 | 0.0305 | 0.0243 |
| Fort Myers Beach SLD | 0.0424 | 0.0357 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 |
| Fort Myers Shores SLD | 0.3327 | 0.2899 | 0.3091 | 0.2900 | 0.2688 | 0.2579 | 0.1833 | 0.3455 | 0.3444 | 0.2829 | 0.2245 |
| Fort Myers Villas SLD | 0.2698 | 0.2067 | 0.2644 | 0.2381 | 0.2564 | 0.2630 | 0.2234 | 0.2310 | 0.2098 | 0.2298 | 0.1961 |
| Gasparilla Island SLD | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0011 | 0.0012 |
| Harlem Heights SLD | 0.5848 | 0.5065 | 0.6738 | 0.6143 | 0.5136 | 0.6306 | 0.7222 | 0.4968 | 0.4047 | 0.5735 | 0.5496 |
| Heiman/Apollo SLD | 3.6045 | 1.7221 | 1.3155 | 2.2995 | 1.8974 | 0.7324 | 0.4220 | 1.0492 | 1.1729 | 1.0513 | 0.9078 |
| Hendry Creek SLD | 0.3627 | 0.3820 | 0.3359 | 0.3136 | 0.3350 | 0.3334 | 0.2063 | 0.3109 | 0.3811 | 0.2376 | 0.2480 |
| Iona Gardens SLD | 0.7615 | 0.5976 | 0.7666 | 0.6064 | 0.5815 | 0.5005 | 0.3671 | 0.5450 | 0.5292 | 0.5718 | 0.5423 |
| Lehigh Acres SLD | 0.4130 | 0.3530 | 0.3768 | 0.2835 | 0.3763 | 0.2761 | 0.3082 | 0.3964 | 0.3595 | 0.3007 | 0.1724 |
| Lochmoor Village SLD | 0.5732 | 0.5242 | 0.5496 | 0.6232 | 0.5389 | 0.4646 | 0.3453 | 0.5220 | 0.4846 | 0.4229 | 0.4334 |
| Metropolitan Parkway SLD | 0.2448 | 0.2223 | 0.2612 | 0.3047 | 0.2905 | 0.3234 | 0.2583 | 0.3084 | 0.0000 | 0.0000 | 0.0000 |
| Mobile Haven SLD | 1.1151 | 0.7532 | 1.0294 | 0.3990 | 0.7583 | 0.7671 | 0.3719 | 0.7145 | 0.5995 | 0.4974 | 0.7599 |
| Morse Shores SLD | 0.4853 | 0.3124 | 0.3889 | 0.4376 | 0.4138 | 0.3914 | 0.3519 | 0.3151 | 0.2927 | 0.3476 | 0.2734 |
| North Fort Myers SLD | 0.2905 | 0.3802 | 0.3801 | 0.3404 | 0.3560 | 0.2267 | 0.1179 | 0.2869 | 0.2995 | 0.2398 | 0.1396 |
| Page Park SLD | 0.2108 | 0.1622 | 0.1712 | 0.1991 | 0.2093 | 0.2191 | 0.1169 | 0.3051 | 0.3470 | 0.3016 | 0.2237 |
| Palmetto Point Improvement | 0.2449 | 0.2161 | 0.4251 | 0.4031 | 0.5100 | 1.5000 | 1.3000 | 1.1871 | 1.2592 | 0.5749 | 0.3742 |
| Palm Beach Blvd S1 PHI MSTU | 0.0000 | 0.0000 | 0.0000 | 0.3500 | 0.2475 | 0.3442 | 0.4334 | 0.8500 | 0.7145 | 0.6665 | 0.5348 |
| Palm Beach Blvd S1 PH3 MSTU | 0.0000 | 0.0000 | 0.0000 | 0.3500 | 0.2475 | 0.3442 | 0.4334 | 0.8500 | 0.7145 | 0.6665 | 0.5348 |
| Palmona Park SLD | 1.3985 | 1.6342 | 1.2504 | 1.3804 | 1.1930 | 1.3018 | 0.7501 | 1.4018 | 0.6319 | 0.2723 | 0.3398 |
| Pine Manor SLD | 0.5492 | 0.4948 | 1.0316 | 0.4467 | 0.4457 | 0.4125 | 0.7069 | 0.7069 | 0.6234 | 0.6627 | 0.5045 |
| Port Edison SLD | 0.4851 | 0.4745 | 0.5097 | 0.4675 | 0.4109 | 0.5407 | 0.4731 | 0.4941 | 0.4413 | 0.3729 | 0.2745 |
| Riverdale Shores Improvement | 1.2838 | 1.3496 | 2.7316 | 2.1227 | 1.8645 | 1.8645 | 1.0000 | 1.4885 | 2.5485 | 2.3202 | 2.3178 |
| Russell Park SLD | 0.5899 | 0.5214 | 0.6248 | 0.8047 | 0.7846 | 0.6235 | 0.3690 | 0.5302 | 0.6979 | 0.4138 | 0.4001 |
| San Carlos Special Improvement | 0.2838 | 0.2710 | 0.2831 | 0.2831 | 0.2820 | 0.2731 | 0.0846 | 0.2317 | 0.2185 | 0.1904 | 0.2078 |
| Skyline SLD | 0.1342 | 0.1928 | 0.2846 | 0.2686 | 0.2222 | 0.1370 | 0.1365 | 0.1558 | 0.2803 | 0.1740 | 0.1361 |
| St. Jude Harbor | 0.3561 | 0.3716 | 0.5127 | 0.5020 | 0.3830 | 0.3738 | 0.2606 | 0.2922 | 0.2029 | 0.1688 | 0.1368 |
| Tanglewood Spec Improvemnt | 0.6520 | 0.6520 | 0.6482 | 0.6397 | 0.6520 | 0.7942 | 1.0000 | 0.9110 | 0.9319 | 0.7207 | 0.8456 |
| Town & River Spec Improvemnt | 0.2046 | 0.3000 | 0.3108 | 0.2000 | 0.3500 | 0.3014 | 0.3014 | 0.4535 | 0.3931 | 0.3833 | 0.4120 |
| Trailwinds SLD | 0.5635 | 0.4757 | 0.5607 | 0.4343 | 0.4458 | 0.4147 | 0.3215 | 0.4152 | 0.3049 | 0.3231 | 0.3346 |
| Tropic Isles SLD | 0.7774 | 0.7162 | 0.8224 | 0.7148 | 0.5779 | 0.8317 | 0.3564 | 0.7974 | 0.7245 | 0.5042 | 0.4206 |
| Villa Palms SLD | 0.5071 | 0.4013 | 0.5204 | 0.3842 | 0.3987 | 0.4109 | 0.3963 | 0.4279 | 0.3871 | 0.3947 | 0.4365 |
| Villa Pines SLD | 0.2685 | 0.2372 | 0.2894 | 0.2299 | 0.2671 | 0.3073 | 0.3225 | 0.3752 | 0.3011 | 0.2701 | 0.2759 |
| Waterway Estates SLD | 0.3215 | 0.2884 | 0.3164 | 0.2782 | 0.2843 | 0.3653 | 0.3103 | 0.3626 | 0.2557 | 0.1899 | 0.2139 |
| Waterway Shores SLD | 0.8166 | 0.6090 | 0.7956 | 0.4280 | 0.4761 | 0.5834 | 0.6092 | 0.5256 | 0.5676 | 0.4743 | 0.3777 |
| Whiskey Creek Spec Improvemnt | 0.6555 | 0.6755 | 0.9716 | 0.9922 | 1.0000 | 1.0000 | 1.0000 | 1.0000 | 1.0000 | 1.0000 | 0.8829 |

FY05-06 PROPERTY TAXES DISTRIBUTION BY CATEGORY



Total Fiscal Year 2005-2006 Property Tax is \$1,193,588,757 (2005 Tax Roll)
Source: Lee County Property Appraiser – Tax Roll Certified October 14, 2005

The pie chart indicates that the Lee County School Board is the largest governmental jurisdiction to receive property taxes (42.3%). The Lee County Commission (32.5%) includes those tax revenues deposited to the General, Capital Improvement, Library, All Hazards Protection and Unincorporated MSTU Funds. The further subdividing of the 32.5% among the BoCC and Constitutional Officers assumes that all expenditures are assigned to property tax revenues after subtracting revenues generated by those departments. Based upon that assumption, the Board of County Commissioners would expect to receive 17.9% and the Constitutional Officers other than the Sheriff would be allocated 4.3% from property taxes. The Lee County Sheriff would receive 10.3%. The remaining categories are listed below:

- Cities include millage and debt service from Cape Coral, Fort Myers, Bonita Springs, Sanibel and the Town of Fort Myers Beach.
- MSTUs include all Municipal Service Taxing Units including lighting, sewer, and improvement districts.
- Independent Special Districts includes all Independent Fire Districts, Fort Myers Beach Library as well as the Lee County Hyacinth Control, Mosquito Control, West Coast Inland Waterway (WCIND), and South Florida Water Management District taxing units.

Not included in these totals is \$63,075,467 in Non-Ad Valorem assessments. Among this group are assessments in Bay Creek, County Line Drainage, East County Water Control District, East Mulloch Creek Drainage, San Carlos Estates Drainage and the Lee County Solid Waste Assessment (\$32,743,847). Also not included are penalties of \$735,103. Those penalties accrue as a result of late payment of personal property taxes which are due on April 1st.



COMPARATIVE SAMPLE OF TAX BILLS

FOR A \$250,000 HOME IN FORT MYERS, CAPE CORAL, SANIBEL, BONITA SPRINGS, FORT MYERS BEACH AND UNINCORPORATED LEE COUNTY

DESCRIPTION: \$250,000 JUST VALUE OF HOME
 \$ 25,000 HOMESTEAD EXEMPTION
 \$225,000 TAXABLE VALUE LESS HOMESTEAD EXEMPTION

2005 PROPERTY TAXES (FY05-06)

| | 05-06 ADOPTED MILLAGE RATE | FT MYERS | CAPE CORAL | SANIBEL | BONITA SPRINGS | FT MYERS BEACH | UNINCORP LEE CTY |
|---|-------------------------------------|----------------|----------------|----------------|-------------------|-------------------|---------------------|
| LEE COUNTY COMMISSION | | | | | | | |
| LEE COUNTY GENERAL REVENUE | 3.9332 | \$885 | \$885 | \$885 | \$885 | \$885 | \$885 |
| LEE COUNTY CAPITAL OUTLAY | 1.0124 | 228 | 228 | 228 | 228 | 228 | 228 |
| LEE COUNTY LIBRARY | 0.6055 | 136 | 136 | 136 | 136 | 0 | 136 |
| LEE COUNTY UNINCORPORATED MSTU | 1.0028 | 0 | 0 | 0 | 0 | 0 | 226 |
| LEE COUNTY ALL HAZARDS | 0.0733 | 0 | 16 | 0 | 0 | 0 | 16 |
| LEE COUNTY SCHOOL BOARD | | | | | | | |
| PUBLIC SCHOOL - STATE LAW | 5.2480 | 1,181 | 1,181 | 1,181 | 1,181 | 1,181 | 1,181 |
| PUBLIC SCHOOL - LOCAL BOARD | 2.6340 | 593 | 593 | 593 | 593 | 593 | 593 |
| CITIES | | | | | | | |
| CITY OF FORT MYERS | 7.2100 | 1,622 | 0 | 0 | 0 | 0 | 0 |
| CITY OF CAPE CORAL | 5.2787 | 0 | 1,188 | 0 | 0 | 0 | 0 |
| CAPE CORAL - DEBT SERVICE | 0.1119 | 0 | 25 | 0 | 0 | 0 | 0 |
| CAPE CORAL SOLID WASTE MSTU | 0.1301 | 0 | 29 | 0 | 0 | 0 | 0 |
| CITY OF SANIBEL | 2.4801 | 0 | 0 | 558 | 0 | 0 | 0 |
| SANIBEL - DEBT SERVICE | 0.2607 | 0 | 0 | 59 | 0 | 0 | 0 |
| SANIBEL - LAND ACQUISITION DEBT SERV | 0.0611 | 0 | 0 | 14 | 0 | 0 | 0 |
| CITY OF BONITA SPRINGS | 0.9976 | 0 | 0 | 0 | 224 | 0 | 0 |
| TOWN OF FORT MYERS BEACH | 0.7498 | 0 | 0 | 0 | 0 | 169 | 0 |
| INDEPENDENT DISTRICTS | | | | | | | |
| WEST COAST INLAND WATERWAY (WCIND) | 0.0400 | 9 | 9 | 9 | 9 | 9 | 9 |
| SOUTH FLORIDA WATER MANAGEMENT DISTRICT (LEVY) | 0.5970 | 134 | 134 | 134 | 134 | 134 | 134 |
| SOUTH FLORIDA WATER MGT (EVERGLADES RESTOR) | 0.1000 | 23 | 23 | 23 | 23 | 23 | 23 |
| LEE CTY HYACINTH CONTROL (HOMESTEAD EXEMPT) | 0.0295 | 7 | 7 | 7 | 7 | 7 | 7 |
| LEE CTY MOSQUITO CONTROL (HOMESTEAD EXEMPT) | 0.2247 | 56 | 56 | 56 | 56 | 56 | 56 |
| TOTAL | | \$4,874 | \$4,510 | \$3,883 | \$3,476 | \$3,285 | \$3,494 |
| PERCENTAGE SUMMARY | | | | | | | |
| LEE COUNTY COMMISSION | | 26% | 28% | 32% | 36% | 34% | 42% |
| SCHOOL DISTRICT OF LEE COUNTY | | 36% | 39% | 46% | 51% | 54% | 51% |
| CITY | | 33% | 28% | 16% | 6% | 5% | 0% |
| INDEPENDENT SPECIAL DISTRICTS | | 5% | 5% | 6% | 7% | 7% | 7% |
| TOTAL | | 100% | 100% | 100% | 100% | 100% | 100% |

COMPARATIVE SAMPLE OF TAX BILLS (continued)

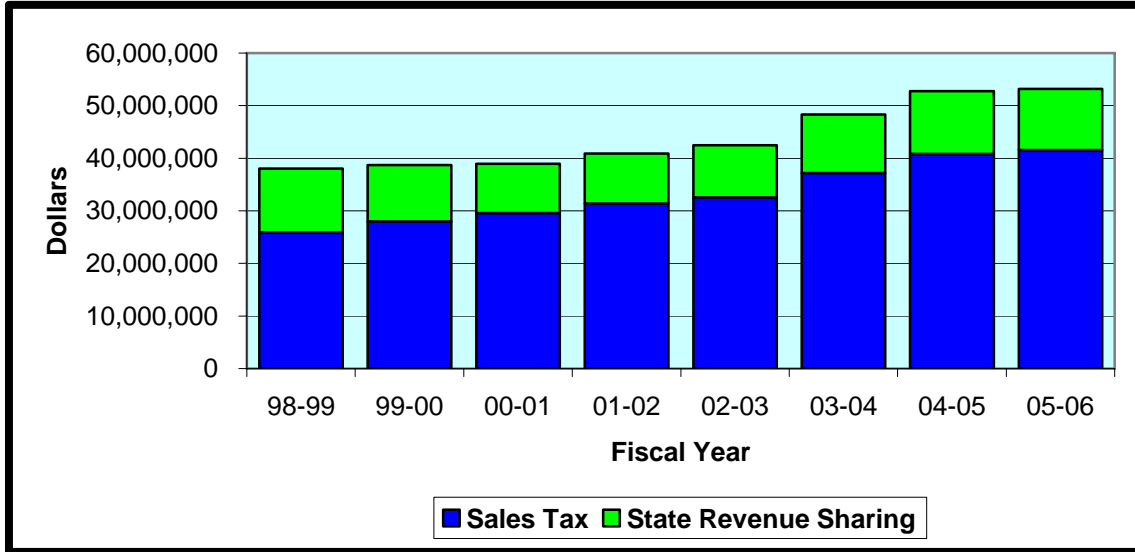
These charts illustrate sample tax bills in Fort Myers, Cape Coral, Sanibel, Bonita Springs, Fort Myers Beach and Unincorporated Lee County for a home with \$225,000 of taxable value after homestead exemption for tax bills BASED UPON THE ADOPTED MILLAGE RATES. The percentage distribution shows that within the cities of Lee County, the taxes that relate to county services amount to approximately 26% of the total tax bill for Fort Myers, 28% for Cape Coral, 32% for Sanibel, 36% for Bonita Springs and 34% in Fort Myers Beach. The School District of Lee County is the single jurisdiction with the largest allocation - with allocations ranging from 36% in Fort Myers to 54% in the Town of Fort Myers Beach. In the tax bill representing Unincorporated Lee County, the allocation related to the county is 51%.

The Unincorporated MSTU is a tax that provides funds for operations that normally would be the responsibility of city governments. Included are development review, environmental sciences, zoning, codes and building services, construction licensing, building and zoning inspections, and plan review, community parks, hearing examiner and partial funding for road and bridge operations.

The Lee County Hyacinth Control and Mosquito Control Districts are not subject to the homestead exemption. These districts were established by the Florida Legislature and at that time it was determined that the services that these districts provide benefit all properties without discrimination.

The bill comparisons represent "generic" tax comparisons and do not take into account individual MSTUs, geographical independent and dependent special districts, or drainage districts. These "other" districts include lighting, fire and special improvement districts that can range in adopted millages from 0.1000 to 6.000. The data is based upon 2005 Property Tax information certified by the Property Appraiser on October 14, 2005.

STATE SHARED REVENUES FY98-99 THROUGH FY05-06



| | FY98-99 ACTUAL | FY99-00 ACTUAL | FY00-01 ACTUAL | FY01-02 ACTUAL | FY02-03 ACTUAL | FY03-04 ACTUAL | FY04-05 ESTIMATED | FY05-06 ADOPTED |
|-------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Sales Tax | \$ 25,906,605 | \$ 28,002,410 | \$ 29,556,794 | \$ 31,330,244 | \$ 32,528,178 | \$ 37,202,092 | \$ 40,847,544 | \$ 41,554,000 |
| State Rev Sharing | 12,111,844 | 10,693,438 | 9,362,165 | 9,479,499 | 9,932,003 | 11,102,359 | 11,910,076 | 11,605,200 |
| TOTAL | \$ 38,018,449 | \$ 38,695,848 | \$ 38,918,959 | \$ 40,809,743 | \$ 42,460,181 | \$ 48,304,451 | \$ 52,757,620 | \$ 53,159,200 |

State shared revenues are comprised of Sales Tax Revenue and State Revenue Sharing. Both of these revenues are used in Lee County to support day-to-day operating expenses and debt service. Some data provided in the following discussion occurred prior to the period in the chart but is included for historical perspective.

Sales Tax

The apportionment factor for all eligible counties is composed of three equally weighted portions: (1) each eligible county's percentage of the total population of all eligible counties in the state; (2) each eligible county's percentage of the total population of the state residing in unincorporated areas of all eligible counties; and (3) each eligible county's percentage of total sales tax collections in all eligible counties during the preceding year.

The County receives a distribution of funds equal to six-tenths of a cent's worth of the sales tax collected in each county. An increase in the sales tax rate in FY87-88 resulted in a one-tenth cent increase to the County. Growth in sales tax revenue has been as follows:

| | | |
|----------------------------|----------------------------|----------------------------|
| FY92-93 to FY93-94 + 10.2% | FY97-98 to FY98-99 + 10.7% | FY01-02 to FY02-03 + 3.8% |
| FY93-94 to FY94-95 + 4.0% | FY98-99 to FY99-00 + 11.1% | FY02-03 to FY03-04 + 14.4% |
| FY94-95 to FY95-96 + 6.0% | FY99-00 to FY00-01 + 5.6% | FY03-04 to FY04-05 + 9.8% |
| FY96-97 to FY97-98 + 4.8% | FY00-01 to FY01-02 + 6.0% | FY04-05 to FY05-06 + 1.7% |

STATE SHARED REVENUES (continued)

State Revenue Sharing

The State Revenue Sharing Program for counties initially involved the distribution of state shared cigarette tax and intangibles tax. Each county was given a set amount monthly based upon a formula distribution and then "adjusted" each June to reflect actual state collections in the sources that affect revenue sharing. Population growth has been the primary factor in annual adjustments, ranging from a low of 0.3% (FY94-95 to FY95-96) to a high of +25.0% (FY96-97 to FY97-98).

Senate Bill 1450 which became law without the Governor's signature on May 22, 1998 (Chapter 98-132, F.S.) made several changes to the intangible tax law. Among these changes, the minimum amount of tax due from a taxpayer increased from \$5 to \$60. This exempted more than 250,000 taxpayers. Also exempt were 1/3 of accounts receivable.

In 1999, Florida Legislature approved Senate Bill 318, which made major changes to intangible personal property tax regulations. Intangible personal property tax was the primary source for State Revenue Sharing to counties. The intangible tax rate was lowered from 2 mills to 1.5 mills and the exemption from intangible tax on the value of account receivables was raised from one-third to two thirds.

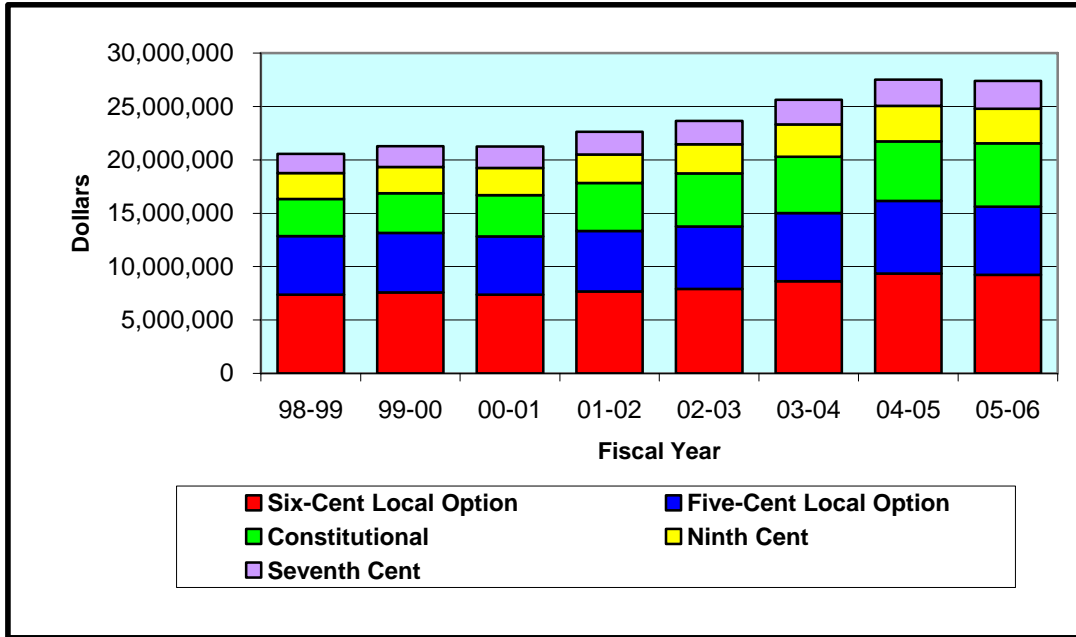
In 2000, the Florida Legislature passed House Bill 67 & 187 and Senate Bill 60 which eliminated the intangibles tax as a source for the county revenue sharing program. In lieu of the intangibles tax, counties will receive 2.25% of state sales tax collections. Counties will continue to receive 2.9% of cigarette tax. The distribution of these funds will continue under the current statutory formula. This was expected to result in a three-year period of no growth in Revenue Sharing receipts. However, it is important that revenue sharing was retained.

During 2001, revenues declined 12.4% (FY00-01 compared to FY99-00). However, revenues increased between FY00-01 to FY01-02 by 1.3%, FY01-02 to FY02-03 by 4.8%, and FY02-03 to FY03-04 by 4.4%. FY04-05 growth is expected to be 6% higher than FY03-04. Population growth is an important factor in this trend.

In 2003, the Florida Legislature passed Chapter 2003-402 Laws of Florida (HB113-A) implementing funding reforms of the state court system by decreasing the percentage of state sales tax collections from 2.25% to 2.044%.

Beginning in FY02-03 this revenue was apportioned 40% to the Unincorporated MSTU Fund and 60% to the General Fund. That distribution continues in FY05-06.

LEE COUNTY GAS TAX REVENUES FY98-99 THROUGH FY05-06



| | FY99 ACTUAL | FY00 ACTUAL | FY01 ACTUAL | FY02 ACTUAL | FY03 ACTUAL | FY04 ACTUAL | FY05 ESTIMATED | FY06 ADOPTED |
|------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Seventh Cent | \$1,810,154 | \$1,964,884 | \$2,000,718 | \$2,113,304 | \$2,180,031 | \$2,310,253 | \$2,456,580 | \$2,634,384 |
| Ninth Cent | 2,410,311 | 2,468,759 | 2,565,867 | 2,665,565 | \$2,737,013 | 3,029,867 | 3,321,702 | 3,237,269 |
| Constitutional | 3,482,420 | 3,696,678 | 3,851,186 | 4,515,238 | \$4,961,267 | 5,245,535 | 5,574,703 | 5,910,569 |
| Five-Cent Local Option | 5,474,311 | 5,574,037 | 5,449,623 | 5,660,549 | \$5,852,494 | 6,387,612 | 6,788,479 | 6,394,108 |
| Six-Cent Local Option | 7,385,942 | 7,588,400 | 7,382,987 | 7,666,326 | \$7,914,424 | 8,642,128 | 9,358,864 | 9,230,017 |
| TOTAL | <u>\$20,563,138</u> | <u>\$21,292,758</u> | <u>\$21,250,381</u> | <u>\$22,620,982</u> | <u>\$23,645,229</u> | <u>\$25,615,395</u> | <u>\$27,500,328</u> | <u>\$27,406,347</u> |

Some data provided in the following discussion occurred prior to the period in the chart but is included for historical perspective.

The **Seventh Cent Gas Tax** is received by the County and used to fund operations of the Department of Transportation.

The **Ninth Cent Gas Tax** is received by the county and is the sole revenue source pledged to the Road Improvement Refunding Revenue Bonds, Series 1993, and partially funds operations for the Department of Transportation.

The **Constitutional Gas Tax** is used for construction of roads and bridges and transportation operations.

LEE COUNTY GAS TAX REVENUES (continued)

The **Five-Cent Local Option Gas Tax** collection began in January 1994 and is currently being collected and shared locally between the County and municipalities based upon an interlocal agreement. Lee County's portion is apportioned on a 50/50 basis between capital projects county-wide and retirement of debt service on the Five Cent Local Option Gas Tax Revenue Bonds Series 1995 used to fund the Midpoint Memorial Bridge corridor. In addition, 10% of the County's allocation is dedicated to transit (Lee Tran), but is actually collected from the Six-Cent Local Option Gas Tax because the Five-Cent Local Option Gas Tax can only be used for capital improvements related to the County's Comprehensive Plan. Beginning in FY96-97, the Town of Fort Myers Beach received a portion of Lee County's allocation. The City of Bonita Springs began receiving an allocation out of Lee County's portion in FY00-01.

The **Six-Cent Local Option Gas Tax** is currently being collected and shared locally between municipalities based upon an interlocal agreement. Of the County's share, 2-cents supports the Local Option Gas Tax Revenue Bonds, Series 1993. A portion of this tax supports LeeTran transit. Beginning in FY96-97, the Town of Fort Myers Beach received a portion of Lee County's allocation. The City of Bonita Springs began receiving an allocation from Lee County's portion in FY00-01.

ALL GAS TAXES ARE COLLECTED FOR COUNTIES BY THE DEPT OF REVENUE, WHICH DISTRIBUTES THE COLLECTIONS MONTHLY IN ACCORDANCE WITH THE FOLLOWING FORMULAE CALCULATED ANNUALLY (PARENTHESES = NO. OF PENNIES):

| | | |
|---------------------------|------------|------|
| Constitutional (2) | State | 6% |
| | Lee County | 94% |
| | | 100% |

| | | |
|-------------------------|---|------|
| Seventh Cent (1) | State (Collection Fees, Refunds, Administrative Costs, 7% Service Charge) | 30% |
| | Lee County | 70% |
| | | 100% |

| | | |
|-----------------------|------------|------|
| Ninth Cent (1) | Lee County | 100% |
|-----------------------|------------|------|

| | | |
|---|---|---------|
| Local Option (11) | EFFECTIVE SINCE FY04-05 | |
| | (After State Deductions for Dealer Costs) | |
| (5-Cent & 6-Cent) (Note: from 1984 to 1989, only 4 cents was allocated) | Cape Coral | 23.80% |
| | Sanibel | 5.00% |
| | Fort Myers | 14.00% |
| | Fort Myers Beach | 1.27% |
| | Bonita Springs | 5.05% |
| | Lee County | 50.88% |
| | | 100.00% |

LEE COUNTY GAS TAX REVENUES (continued)

The overall reduction in actual and estimated collections from FY94-95 through FY96-97 is due to a redistribution of Local Option Gas Taxes from Lee County to Cape Coral and the Town of Fort Myers Beach. In FY00-01, the City of Bonita Springs began to receive an allocation of 3.6% of the Local Option Gas Tax with an adjustment solely from Lee County's portion. That figure is based upon the use of a 50/50 split based upon lane miles and population and will be effective for five years with a population adjustment review at the end of three years. A population adjustment review in 2003 resulted in an increase from 3.60% to 5.05% effective in FY03-04.

For FY02-03, the rate was adjusted for the City of Cape Coral from 23.3% to 23.8% to reflect the requirements of an interlocal agreement between the City of Cape Coral and Lee County that requires a re-examination of Cape Coral's distribution every five years based upon an adjustment in population. The effect of this change was a decrease in Lee County's allocation from 51.3% to 50.8%.

In FY03-04 the allocation to Fort Myers Beach was reduced from 2.80% to 1.27% reflecting a 50/50 split based upon lane miles and population. However, the additional funds that Lee County will receive will be earmarked for the master transportation plan for Fort Myers Beach.

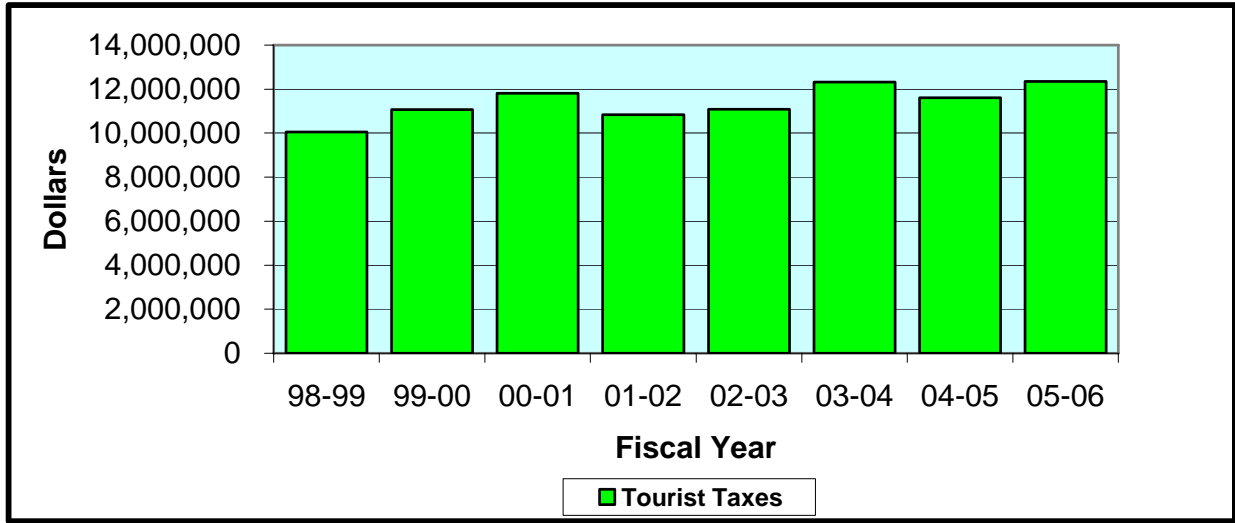
No changes in allocations occurred in FY04-05 or are expected in FY05-06.

SUMMARY OF GAS TAXES LEVIED BY ALL GOVERNMENTAL LEVELS

| <u>GOVERNMENTAL LEVEL</u> | <u>DESCRIPTION</u> | <u>AMOUNT</u> | <u>AUTHORIZATION</u> |
|---------------------------------------|---|-------------------|---|
| Federal | | 18.4 Cents | Current Rate For Gasoline (includes 15.44 cents for Highway Trust Fund and 2.86 cents for Mass Transit effective 10/1/97; and 0.1 cents for leaking underground storage tanks). |
| State | | | |
| | Department of Transportation | 10.5 Cents | Chapter 206.41(1)(g) and Chapter 206.87(1)(g) diesel (+0.2 cent increase effective 1/1/05) |
| | State Comprehensive Enhanced | 5.8 Cents | Chapter 206.41 (1)(f) and Transportation System (SCETS) Chapter 206.87 (1)(d) diesel (+0.1 cents increase effective 1/1/05) |
| State Shared With Local Jurisdictions | | | |
| County Only (4 Cents) | County (Seventh Cent) | 1.0 Cents | Chapter 206.60 F.S. |
| | Voted (Ninth Cent) | 1.0 Cents | Chapter 336.021 F.S. |
| | Constitutional (5 th and 6 th Cent) | 2.0 Cents | Chapter 206.41 and 206.47 F.S. |
| City Only (1 Cent) | City (Eighth Cent) | 1.0 Cents | Chapter 206.605 F.S. |
| County and City Shared (11 Cents) | Local Option (10-15 Cents) | 6.0 Cents | Chapter 336.025 F.S. |
| | Local Option (16-20 Cents) | <u>5.0 Cents</u> | Chapter 336.025(1)(b) F.S. |
| | TOTAL | 50.7 Cents | |

This chart indicates that 50.7 cents per gallon are levied for taxes at various governmental levels. The County solely receives or shares in 15 cents per gallon of gasoline.

TOURIST TAXES FY98-99 THROUGH FY05-06



| FY98-99 ACTUAL | FY99-00 ACTUAL | FY00-01 ACTUAL | FY01-02 ACTUAL | FY02-03 ACTUAL | FY03-04 ACTUAL | FY04-05 ESTIMATED | FY05-06 ADOPTED |
|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------------|--------------------|
| \$10,054,540 | \$11,076,920 | \$11,814,534 | \$10,833,883 | \$11,088,799 | \$12,318,334 | \$11,603,313 | \$12,348,670 |

Some data provided in the following discussion occurred prior to the period in the chart but is included for historical perspective.

Explanation of Tourist Tax

Tourist Development Tax revenue is derived from a 3% tax on hotel and motel accommodations. Until 1988, these taxes were collected by the State and then distributed to Lee County. A County Ordinance mandates the distribution of these funds in the following manner: 33.0% for beach related improvements, 13.4% for capital improvement projects such as stadiums and convention facilities, and 53.6% for advertising and promotional contracts.

The figures listed above are gross receipts. Through FY95-96, the Tax Collector and Clerk of Circuit Court each charged a 1.5% fee (total of 3%) for processing the funds. Beginning in FY96-97, the Clerk of Circuit Court became responsible for collection, processing and auditing. They receive the entire 3% Administrative Fee. The 3% fee is not deducted from the figures listed in the graph and table.

Three factors account for growth in tourist tax collections since FY85-86. Over the years, the number of tourists visiting Lee County has grown dramatically. Indicators such as hotel occupancy, airport traffic, and Sanibel Causeway traffic validate increased tourist tax collections. Second, as of May 1, 1988, the Lee County Tax Collector became responsible for collection, with the Clerk of Circuit Court's Internal Audit Department responsible for audit and enforcement. Since the tax has been collected locally, increased revenues have been realized. The third reason for the growth in revenues is that the tax increased from 2% to 3% on March 1, 1988.

TOURIST TAXES (continued)

History of Collections Through FY02-03

The FY90-91 revenues increased 6.8% over FY89-90. The following year, there was a 3.2% increase in FY91-92 monies over FY90-91. These increases occurred during the early 1990's recession. This demonstrates that many of the tourists who come here to spend an extended period are higher income persons who have the funds to visit Lee County in spite of the overall economic situation. Since the recession of the early 1990's, the annual increase in tourist tax has ranged from as low as 4.7% (FY97-98 to FY98-99) to 10.6% (FY98-99 to FY99-00).

The FY01-02 revenue declined 8.3% which was the first reduction in many years. This period reflected the effects of the terrorist attack on September 11, 2001, and economic declines in employment and the stock market. The FY02-03 figures were approximately \$255,000 (2.4%) higher than FY01-02 period prior to September 11, 2001.

The Effect of Hurricane Charley

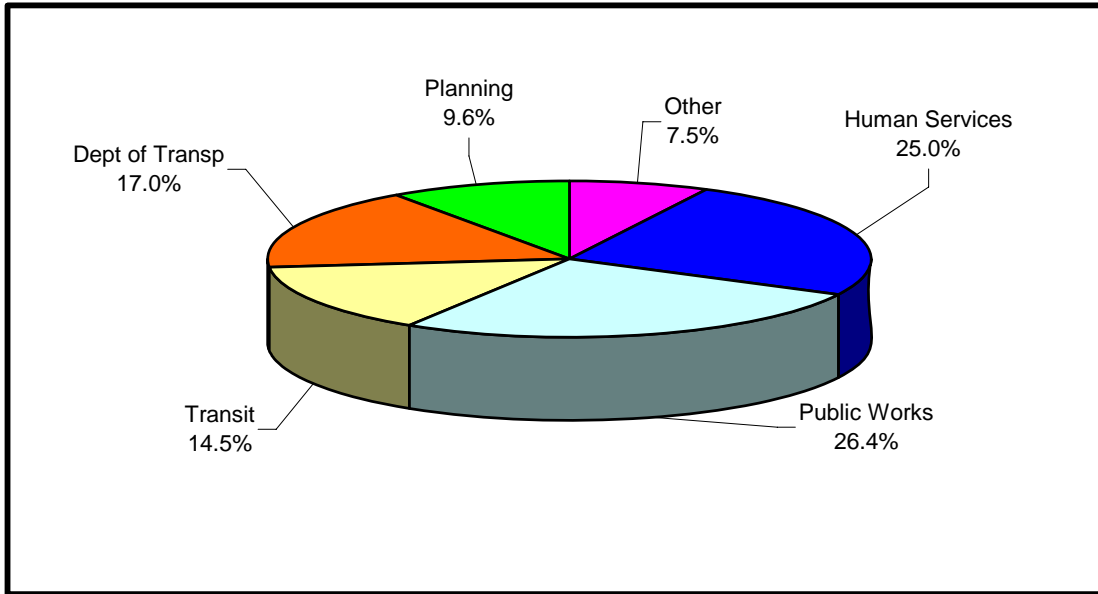
On Friday, August 13, 2004, Hurricane Charley hit Southwest Florida, the first major storm to strike the area in 44 years. This Category 4 hurricane with winds in excess of 140MPH unleashed its greatest damage on Punta Gorda and Port Charlotte upon landfall in Charlotte Harbor in Charlotte County. However, hurricane force winds affected much of Lee County including Fort Myers and Cape Coral. The barrier islands of Sanibel – Captiva, North Captiva, Pine Island and Fort Myers Beach were especially affected by hurricane force winds, rain and storm surge.

The barrier islands are major contributors to tourist tax revenue. The storm struck with six weeks remaining in the FY03-04 fiscal year. By the end of August, 2004, \$11.5 million had been collected in tourist taxes. The total collections for FY03-04 reached \$12.3 million. Although tourist activity diminished for the remainder of FY03-04, many of the hotel rooms were occupied by persons associated with such activities as the restoration of electricity and the provision of aid from State and Federal sources as a result of the storm.

Revenues for FY04-05 are projected to reach \$11.6 million resulting in a 5.8% reduction over the previous year. One factor leading to the expected reduction is the length of time that resorts, hotels and condominiums (especially on the barrier islands) needed to repair damage. At least one major property on Sanibel Island has not yet reopened.

The budgeted growth in FY05-06 is \$745,357 over the FY04-05 estimated revenue figure. The growth for FY05-06 presumes that those properties that may not be currently open will return during the "season" which generally runs from the week after Thanksgiving to Easter.

FY03-04 GRANTS ADMINISTERED THROUGH COUNTY DEPARTMENTS

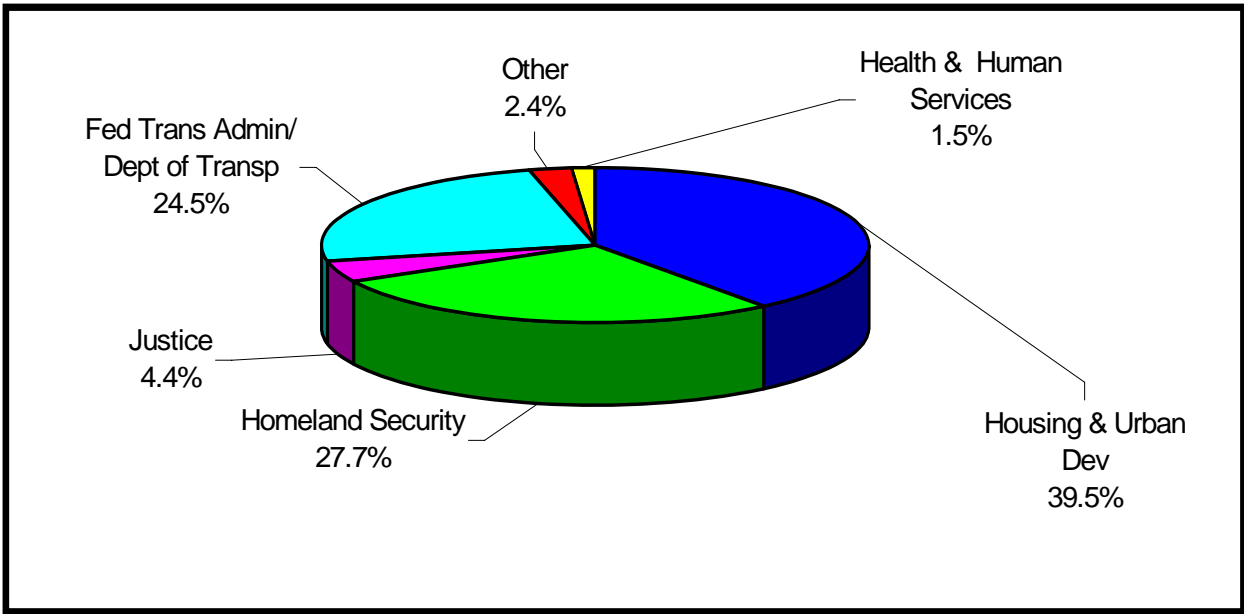


Total: \$109,448,597

Lee County receives grant funds from State and Federal agencies. These grant funds enable Lee County to provide services to the community in areas such as emergency medical assistance, programs for the elderly, transportation, environmental education and recreational opportunities. The departments of Lee County government shown in the graph above administered 112 active grants in FY03-04 totaling \$109,448,597. Seventy-eight grants totaling \$65,782,511 came from 13 Federal agencies, and 34 grants totaling \$43,666,086 came from 9 State agencies. The charts shown on the following page identify the percentages of grant funding originating from each of these Federal and State agencies.

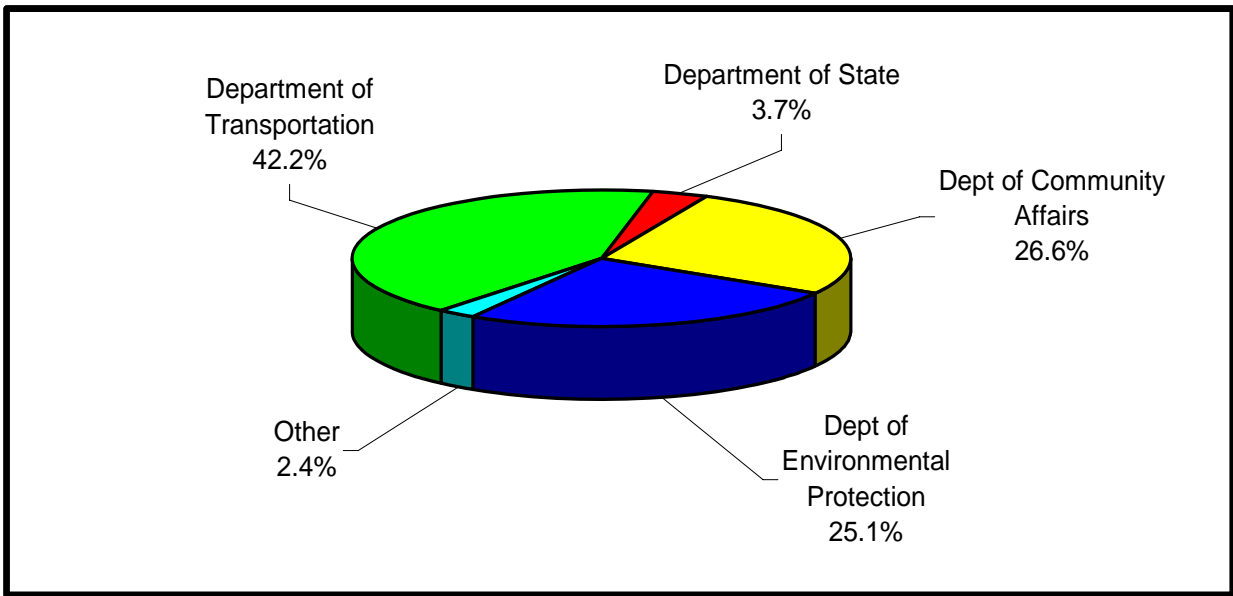
The chart above identifies the percentage of grants received by departments of Lee County. Included in the chart are Public Works (Natural Resources, Utilities and Solid Waste) and Other (Court Administration, Elections, Library, Parks and Recreation, Public Safety, Sheriff and County Administration). The Lee County Port Authority also administered 21 Federal and State grants in FY03-04, (not shown on these charts) which totaled approximately \$109 million.

ACTIVE FEDERAL GRANTS IN FY03-04 FOR LEE COUNTY



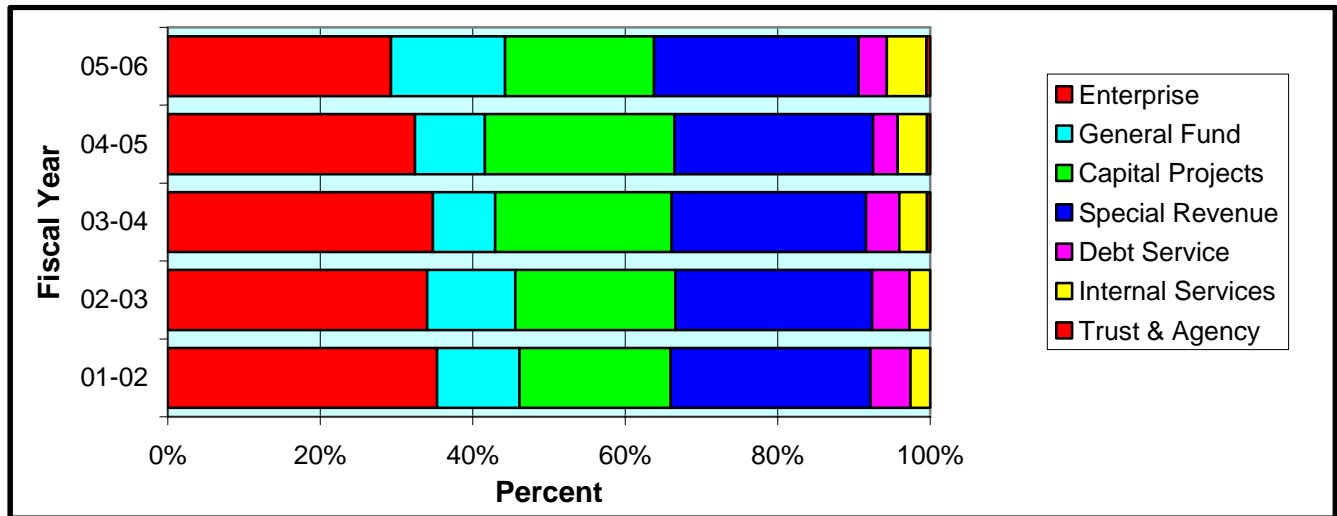
Total: \$65,782,511

ACTIVE STATE GRANTS IN FY03-04 FOR LEE COUNTY



Total: \$43,666,086

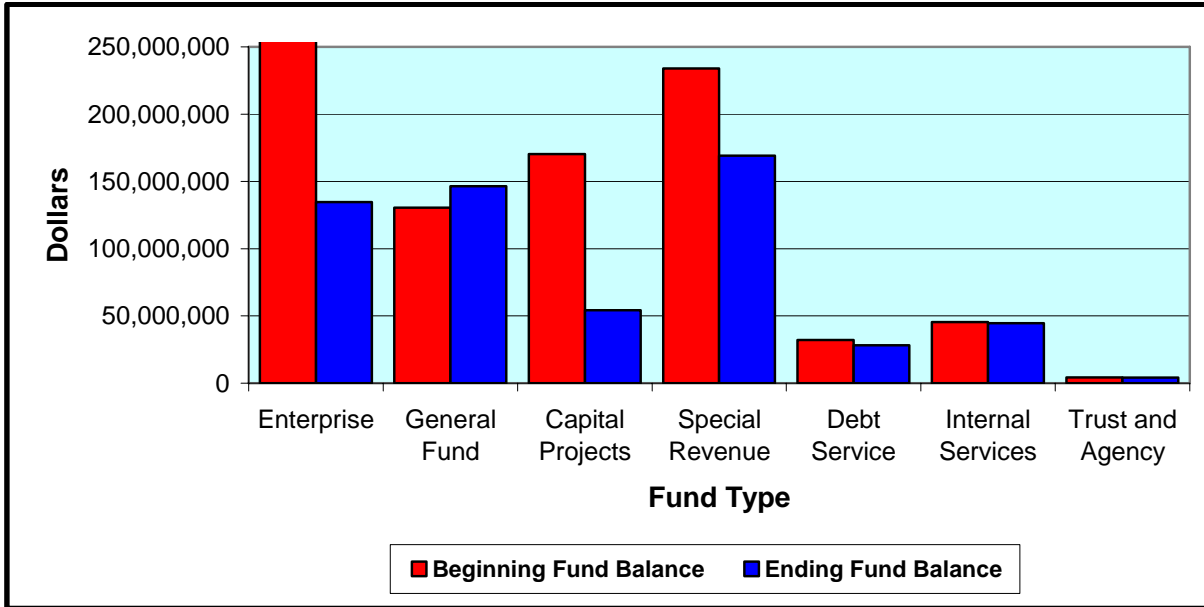
FUND BALANCE BY FUND GROUP



| FUND CATEGORY | FY01-02 ACTUAL | FY02-03 ACTUAL | FY03-04 ACTUAL | FY04-05 BEGINNING | FY05-06 ADOPTED |
|-------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Enterprise Funds | | | | | |
| Water/Sewer | \$ 119,422,485 | \$ 140,748,173 | \$ 155,424,888 | \$ 150,496,750 | \$ 109,714,956 |
| Bridges | 13,681,303 | 7,926,605 | 14,963,740 | 49,283,261 | 48,602,889 |
| Solid Waste | 102,460,540 | 106,466,736 | 111,864,097 | 120,010,592 | 93,647,831 |
| Transit | 2,399,794 | 1,056,949 | 3,932,043 | 3,057,474 | 3,043,048 |
| Subtotal: | <u>\$ 237,964,122</u> | <u>\$ 256,198,463</u> | <u>\$ 286,184,768</u> | <u>\$ 322,848,077</u> | <u>\$ 255,008,724</u> |
| General Fund | \$ 72,973,306 | \$ 87,081,552 | \$ 67,368,407 | \$ 91,521,611 | \$ 130,407,374 |
| Capital Projects | 133,568,306 | 158,646,507 | 190,447,644 | 247,602,353 | 170,361,826 |
| Special Revenue | 176,824,420 | 194,474,750 | 209,804,218 | 259,388,088 | 233,814,340 |
| Debt Service | 35,351,610 | 36,900,144 | 36,015,971 | 31,866,110 | 32,150,647 |
| Internal Services | 17,453,965 | 20,490,890 | 30,042,956 | 38,556,060 | 45,388,021 |
| Trust and Agency | 0 | 0 | 3,299,021 | 4,177,145 | 4,391,725 |
| Subtotal: | <u>\$ 436,171,607</u> | <u>\$ 497,593,843</u> | <u>\$ 536,978,217</u> | <u>\$ 673,111,367</u> | <u>\$ 616,513,933</u> |
| TOTAL | <u>\$ 674,135,729</u> | <u>\$ 753,792,306</u> | <u>\$ 823,162,985</u> | <u>\$ 995,959,444</u> | <u>\$ 871,522,657</u> |

Fund balance represents unexpended funds carried forward from the prior fiscal year. Each year, the beginning fund balance is adjusted to reflect actual fund balance after the prior fiscal year is closed out and audited. The total beginning (budgeted) fund balance for FY05-06 represents an increase of 5.9% from the actual FY03-04 fund balance.

PROJECTED BEGINNING AND ENDING FUND BALANCE FOR FY05-06



| <u>FUND CATEGORY</u> | <u>Beginning Fund Balance</u> | <u>Revenues</u> | <u>Expenditures</u> | <u>Ending Fund Balance</u> |
|----------------------|-------------------------------|-------------------------|-------------------------|----------------------------|
| Enterprise | \$ 255,008,724 | \$ 328,649,938 | \$ 449,091,788 | \$ 134,566,874 |
| General Fund | 130,407,374 | 350,405,652 | 334,425,781 | 146,387,245 |
| Capital Projects | 170,361,826 | 125,544,950 | 241,597,349 | 54,309,427 |
| Special Revenue | 233,814,340 | 201,705,694 | 266,448,880 | 169,071,154 |
| Debt Service | 32,150,647 | 36,453,674 | 40,374,646 | 28,229,675 |
| Internal Services | 45,388,021 | 67,268,302 | 68,008,869 | 44,647,454 |
| Trust and Agency | 4,391,725 | 5,184,000 | 5,384,000 | 4,191,725 |
| TOTAL | \$ 871,522,657 | \$ 1,115,212,210 | \$ 1,405,331,313 | \$ 581,403,554 |

Explanation For Fluctuation in Fund Balance

Enterprise Funds

Solid Waste System - fund balance decrease due to Waste to Energy Expansion Project.

Transportation Facilities - fund balance has been spent down for the Sanibel Causeway construction project.

Lee County Utilities - fund balance decrease due to increase in system growth causing greater operating and capital expenditures.

PROJECTED BEGINNING AND ENDING FUND BALANCE FOR FY05-06 (continued)

General Fund

In spite of increased expenses for FY05-06 as compared to FY04-05, the projected General Fund increase in ending fund balance is mainly due to a \$37 million increase in property tax revenues caused by skyrocketing property value increases, a \$3 million projected increase in ambulance fee revenue, an estimated \$2.5 million increase in half cent sales tax revenue and a \$3.5 million budgeted increase in excess fees from the Tax Collector.

Capital Projects Funds

The decrease in ending fund balance for Capital Projects is due to preliminary carryovers from FY04-05.

Special Revenue Funds

Several Community Redevelopment Agency (CRA) - projects are anticipated to be completed during the fiscal year. Upon completion the remaining funds will be returned to Reserves.

Impact Fees/Community Parks - fund balance decrease is due to preliminary carryovers from FY04-05.

Impact Fees/Regional Parks- fund balance decrease is due to preliminary carryovers from FY04-05.

Impact Fees/Roads - fund balance decrease is due to preliminary carryovers from FY04-05.

Lee County Libraries – reduction in fund balance due to FY04-05 carryovers.

MSTBU Special Districts - fund balance decrease is due to increased expenditures in road projects, urban streetlighting and road maintenance programs.

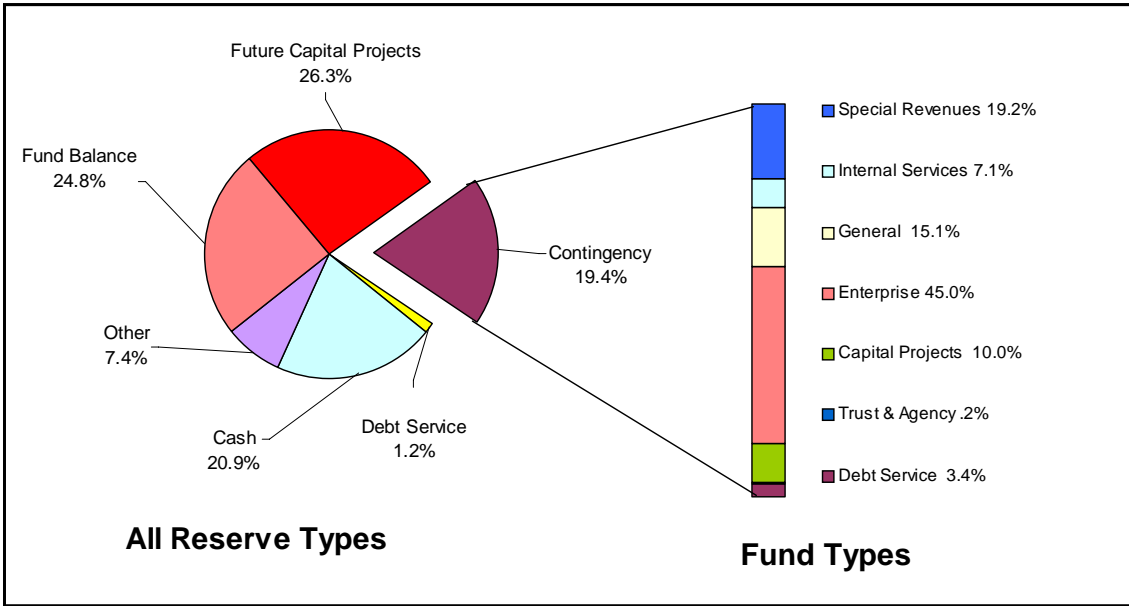
Tourist Development Tax – changes in the level of fund balance are attributed to a reduction of projected revenues.

Debt Service

The large reduction is primarily due to the final payment for the Capital Revenue Bonds, Series 1992 (Shady Rest). Shady Rest Care Pavilion was sold and a portion of the proceeds is being used to retire the remaining debt on the bonds. The transaction occurred in FY04-05 but the final debt payment will not occur until November 1, 2005.



RESERVES BY TYPE ALL FUNDS



Reserve Types:

| | | |
|-------------------------|----------------|------------------------------|
| Future Capital Projects | | \$ 152,632,353 |
| Capital Contingency | | |
| Capital Funds | \$ 11,273,577 | |
| Debt Service Funds | 3,849,967 | |
| General Fund | 17,000,000 | |
| Internal Services Funds | 8,011,115 | |
| Special Revenues Funds | 21,624,736 | |
| Enterprise Funds | 50,715,484 | |
| Trust & Agency Funds | <u>269,200</u> | \$ 112,744,079 |
| Debt Service | | 7,235,423 |
| Cash | | 121,399,929 |
| Fund Balance | | 144,370,842 |
| Other | | <u>43,020,928</u> |
| TOTAL | | \$ <u>581,403,554</u> |

Reserves for capital projects represent funds which will be received but not spent all at one time, as is the case when bond proceeds are used to fund capital projects which take more than one year to complete. Although the bond revenues are received at one time, it takes several years to spend the funds. The remaining funds are put into reserves.

RESERVES BY TYPE ALL FUNDS (continued)

Contingency Reserves as required by state statute cannot exceed 10% of the budget in any fund and are reserved for unanticipated expenditures which may occur during the year.

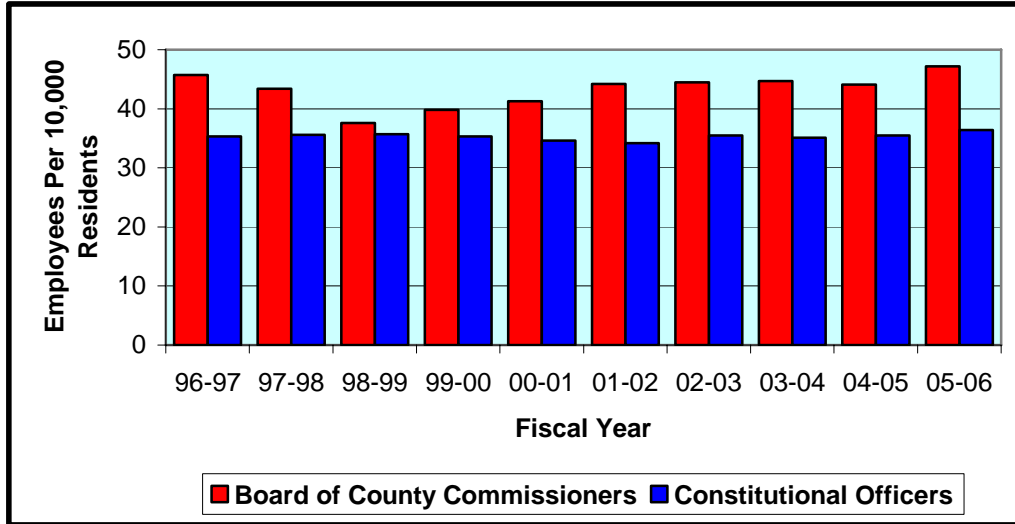
Debt Service Reserves are a requirement of bond issues.

Cash Reserves include Reserves for Cash Balance and Reserves for Fund Balance.

Reserves for Cash Balance are budgeted to provide cash for the beginning of the fiscal year until anticipated revenues are received. Cash reserves are very important in funds where property tax revenues, which are not received until later in the fiscal year, are a primary revenue source.

Reserves for Fund Balance are budgeted to ensure certain funds maintain minimum fund balance levels in accordance with Florida Statutes. They constitute 95% of the Other Reserves.

LEE COUNTY EMPLOYEES PER 10,000 RESIDENTS FY96-97 THROUGH FY05-06



A key factor in the cost of government and in the County government's ability to provide a continued high level of service to a rapidly growing community is the number of employees. To account for population growth over time, employees are presented per 10,000 residents. There is a net decrease of 171 employees reporting to the Lee County Board of County Commissioners from FY97-98 to FY98-99. This reduction is primarily due to the reorganization of the Shady Rest Care Pavilion to a non-profit organization.

For FY99-00, the growth in the ratio for the Board of County Commissioners was the result of the establishment of an in-house Animal Services operation, an increase in LeeTran employees due to the addition of new routes, persons formerly employed with Florida Cities (Avatar) becoming county employees due to the County's acquisition of this utility system, and the budgeting of library employees in the last quarter of FY99-00 for the new East County Regional Library. That library opened in December 2000.

There was an increase in the BoCC for FY01-02 primarily due a growth in the number of employees in the Utilities Department as a result of shifting the operating functions from a private company to county government. From FY01-02 through FY04-05 the BoCC employees per 10,000 residents rate remained stable. In FY05-06 the rates increased. The Constitutional Officers' figures declined from FY02-03 to FY03-04 but increased in FY04-05 and again in FY05-06. When compared with population change, both the BoCC and Constitutional Officers' employee counts in FY05-06 increased over FY04-05 by a total of 396 to grow fast enough to increase the rate per 10,000 residents.

| | FY97 | FY98 | FY99 | FY00 | FY01 | FY02 | FY03 | FY04 | FY05 | FY06 |
|-------------------------------|------|------|------|------|------|------|------|------|------|------|
| Board of County Commissioners | 45.7 | 43.4 | 37.6 | 39.8 | 41.3 | 44.2 | 44.5 | 44.7 | 44.1 | 47.2 |
| Constitutional Officers | 35.3 | 35.6 | 35.7 | 35.3 | 34.6 | 34.2 | 35.5 | 35.1 | 35.5 | 36.4 |
| Total | 81.0 | 79.0 | 73.3 | 75.1 | 75.9 | 78.4 | 80.0 | 79.8 | 79.6 | 83.6 |

FISCAL 2006 BUDGET

POSITION SUMMARY BY DEPARTMENT

| Department/Division/Program | FY 03-04 ACTUAL | FY 04-05 ADOPTED | FY04-05 CHANGES | FY05-06 DELETED | FY05-06 NEW | FY05-06 TRANSFERRED | FY05-06 ADOPTED |
|--------------------------------|--------------------|---------------------|--------------------|--------------------|----------------|------------------------|--------------------|
| Animal Services | 41 | 37 | 5 | 0 | 2 | 0 | 44 |
| Community Development | | | | | | | |
| DCD Admin & Support | 24 | 23 | (2) | 0 | 0 | 0 | 21 |
| Development Services | 157 | 167 | 26 | 0 | 6 | 0 | 199 |
| Environmental Sciences | 11 | 11 | 3 | 0 | 0 | 0 | 14 |
| Planning | 13 | 14 | 0 | 0 | 1 | 0 | 15 |
| Rezoning & DRI | 0 | 17 | 1 | 0 | 0 | 0 | 18 |
| Total | 205 | 232 | 28 | 0 | 7 | 0 | 267 |
| Construction & Design | | | | | | | |
| Construction & Design | 10 | 10 | 0 | 0 | 1 | 0 | 11 |
| Facilities Management | 85 | 99 | 17 | 0 | 4 | 0 | 120 |
| Total | 95 | 109 | 17 | 0 | 5 | 0 | 131 |
| County Administration | 35 | 35 | 0 | 0 | 0 | 0 | 35 |
| County Attorney | 32 | 32 | 0 | 0 | 0 | 0 | 32 |
| County Commissioners | 10 | 10 | 0 | 0 | 0 | 0 | 10 |
| County Lands | 13 | 14 | 0 | 0 | 0 | 0 | 14 |
| Economic Development | 16 | 16 | 0 | 0 | 0 | 0 | 16 |
| Fleet Management | 30 | 31 | 0 | 0 | 0 | 0 | 31 |
| Hearing Examiner | 5 | 5 | 0 | 0 | 0 | 0 | 5 |
| Human Resources | 24 | 24 | 0 | (1) | 1 | 0 | 24 |
| Human Services | 46 | 47 | 3 | 0 | 3 | 0 | 53 |
| Library | 266 | 266 | 0 | (1) | 12 | 0 | 277 |
| Natural Resources | 45 | 46 | 4 | 0 | 1 | 0 | 51 |
| Parks & Recreation | 240 | 253 | 6 | 0 | 9 | 0 | 268 |
| Public Resources | 17 | 17 | 1 | 0 | 0 | 0 | 18 |
| Public Safety | 327 | 330 | 3 | (1) | 40 | 0 | 372 |
| Public Works | | | | | | | |
| PW Admin & Support | 8 | 8 | 0 | 0 | 0 | 0 | 8 |
| Contracts Management | 5 | 5 | 0 | 0 | 0 | 0 | 5 |
| Comm. Development/Public Works | | | | | | | |
| Fiscal Pool | 12 | 12 | 2 | 0 | 0 | 0 | 14 |
| Total | 25 | 25 | 2 | 0 | 0 | 0 | 27 |
| Purchasing | 12 | 12 | 0 | (1) | 0 | 0 | 11 |
| Smart Growth | 1 | 1 | 0 | 0 | 0 | 0 | 1 |
| Solid Waste | 34 | 36 | 14 | 0 | 5 | 0 | 55 |
| Sports Authority | 3 | 3 | 0 | 0 | 0 | 0 | 3 |
| Transit | 166 | 169 | 48 | 0 | 22 | 0 | 239 |
| Transportation | | | | | | | |
| Transportation Operations | 163 | 163 | 0 | 0 | 3 | 0 | 166 |
| Traffic | 60 | 61 | 0 | 0 | 3 | 0 | 64 |
| Tolls Facilities | 119 | 119 | 0 | 0 | 1 | 0 | 120 |
| Engineering Services | 58 | 61 | 2 | 0 | 5 | 0 | 68 |
| Total | 400 | 404 | 2 | 0 | 12 | 0 | 418 |
| Utilities | 224 | 250 | 1 | 0 | 21 | 0 | 272 |
| Visitor & Convention Bureau | 20 | 20 | 1 | 0 | 0 | 0 | 21 |
| GRAND TOTAL | 2,332 | 2,424 | 135 | (4) | 140 | 0 | 2,695 |

POSITION CHANGES OCCURRING DURING FY04-05

| DEPARTMENT/DIVISION/PROGRAM | TITLE | NEW | DELETED | TRANSFERRED |
|-----------------------------|-------------------------------------|-----------|-----------|-------------|
| ANIMAL SERVICES | Animal Control Officer | 1 | 0 | 0 |
| | Public Information Specialist | 1 | 0 | 0 |
| | Veterinarian | 1 | 0 | 0 |
| | Veterinary Technician | 2 | 0 | 0 |
| | Total | | 5 | 0 |
| COMMUNITY DEVELOPMENT | Building Inspector | 10 | 0 | 0 |
| | Development Review Rep | 4 | 0 | 0 |
| | Permit Representative | 8 | 0 | 0 |
| | Plan Reviewer | 1 | 0 | 0 |
| | Supervisor, Permit Support | 3 | 0 | 0 |
| | Planner | 2 | 0 | 0 |
| | Senior Planner | 1 | 0 | 0 |
| | Fiscal Officer | 0 | 0 | (1) |
| | Total | | 29 | 0 |
| INTERNAL SERVICES | Account Clerk, Sr. | 1 | 0 | 0 |
| | Fiscal Officer | 0 | 0 | 1 |
| Total | | 1 | 0 | 1 |
| FACILITIES MGT/MARS | Detention Center Tradesworker | 3 | 0 | 0 |
| | Engineering Tech, Sr. | 1 | 0 | 0 |
| | Office Assistant | 1 | 0 | 0 |
| | Parking Attendant | 1 | 0 | 0 |
| | Supervisor, Facilities | 1 | 0 | 0 |
| | Tradesworker II | 2 | 0 | 0 |
| | Tradesworker III | 5 | 0 | 0 |
| | Tradesworker, Journeyman | 3 | 0 | 0 |
| Total | | 17 | 0 | 0 |
| HUMAN SERVICES | Eligibility Specialist | 1 | 0 | 0 |
| | Coordinator, Human Services | 1 | 0 | 0 |
| | Coordinator, Neighborhood Relations | 1 | 0 | 0 |
| Total | | 3 | 0 | 0 |
| NATURAL RESOURCES | Environmental Specialist, Sr. | 3 | 0 | 0 |
| | Planning Technician | 1 | 0 | 0 |
| Total | | 4 | 0 | 0 |

FISCAL 2006 BUDGET

POSITION CHANGES OCCURRING DURING FY04-05 (continued)

| <u>DEPARTMENT/DIVISION/PROGRAM</u> | <u>TITLE</u> | <u>NEW</u> | <u>DELETED</u> | <u>TRANSFERRED</u> |
|------------------------------------|---------------------------------|------------|----------------|--------------------|
| PARKS & RECREATION | Account Clerk, Sr. | 1 | 0 | 0 |
| | Coordinator, P&R Program | 1 | 0 | 0 |
| | Office Assistant, Sr. | 1 | 0 | 0 |
| | P&R Maintenance Specialist, Sr. | 1 | 1 | 0 |
| | P&R Program Specialist, Sr. | 3 | 2 | 0 |
| | Park Ranger | 2 | 0 | 0 |
| | Total | | 9 | 3 |
| PUBLIC RESOURCES | MSTBU Coordinator | 1 | 0 | 0 |
| | Total | 1 | 0 | 0 |
| PUBLIC SAFETY | Maintenance Worker (Part Time) | 2 | 0 | 0 |
| | Office Assistant (Part Time) | 1 | 0 | 0 |
| | Total | 3 | 0 | 0 |
| SOLID WASTE | Engineering Manager | 1 | 0 | 0 |
| | Equipment Operator, Sr. | 11 | 0 | 0 |
| | Fleet Mechanic | 1 | 0 | 0 |
| | Scalehouse Attendant | 1 | 0 | 0 |
| | Total | 14 | 0 | 0 |
| TRANSPORTATION | Engineering Tech II | 2 | 0 | 0 |
| | Total | 2 | 0 | 0 |
| TRANSIT | Administrative Specialist | 1 | 0 | 0 |
| | Bus Driver | 35 | 0 | 0 |
| | Deputy Director, Transit | 1 | 0 | 0 |
| | Fiscal Officer, Sr. | 1 | 0 | 0 |
| | Manager, Transit Operations | 1 | 0 | 0 |
| | Office Assistant, Sr. | 3 | 0 | 0 |
| | Scheduler | 1 | 0 | 0 |
| | Supervisor, Transit | 5 | 0 | 0 |
| | Total | 48 | 0 | 0 |
| UTILITIES | Engineering Tech I | 1 | 0 | 0 |
| | Total | 1 | 0 | 0 |
| VISITOR & CONVENTION BUREAU | Coordinator, VCB Volunteers | 1 | 0 | 0 |
| | Total | 1 | 0 | 0 |

**BUDGET YEAR 2005-2006
DELETED POSITIONS
(Effective 10/01/05)**

| <u>DEPARTMENT/DIVISION/PROGRAM</u> | <u>TITLE</u> | <u>CHANGES</u> | <u>SALARY & BENEFITS</u> |
|------------------------------------|------------------------|----------------|----------------------------------|
| Human Resources | Office Assistant, Sr. | (1) | \$ (17,906) |
| Total | | (1) | \$ (17,906) |
| Library | Librarian | (1) | \$ (46,300) |
| Total | | (1) | \$ (46,300) |
| Public Safety | Maintenance Worker Sr. | (1) | \$ (44,426) |
| Total | | (1) | \$ (44,426) |
| Purchasing | Buyer | (1) | \$ (47,000) |
| Total | | (1) | \$ (47,000) |
| GRAND TOTAL | | (4) | (\$155,632) |

**BUDGET YEAR 2005-2006
NEW POSITIONS
(Effective 10/01/05)**

| <u>DEPARTMENT/DIVISION/PROGRAM</u> | <u>TITLE</u> | <u>CHANGES</u> | <u>SALARY & BENEFITS</u> |
|------------------------------------|---------------------------------|----------------|----------------------------------|
| ANIMAL SERVICES | Investigator, Animal Control | 2 | \$ 88,290 |
| Total | | 2 | \$ 88,290 |
| COMMUNITY DEVELOPMENT | | | |
| Planning | Principal Planner | 1 | \$ 72,907 |
| Developmental Services | Building Inspectors | 5 | 187,265 |
| | Permit Representative | 1 | 39,523 |
| Total | | 7 | \$ 299,695 |
| CONSTRUCTION & DESIGN | Engineering Tech, II | 1 | \$ 59,380 |
| Total | | 1 | \$ 59,380 |
| FACILITIES MANAGEMENT/MARS | Manager, Facilities Operations | 1 | \$ 94,167 |
| | Supervisor, Facilities | 2 | 124,382 |
| | Tradesworker, Apprentice | 1 | 20,731 |
| Total | | 4 | \$ 239,280 |
| HUMAN RESOURCES | Human Resources Generalist | 1 | \$ 69,894 |
| Total | | 1 | \$ 69,894 |
| HUMAN SERVICES | Administrative Specialist | 1 | \$ 44,964 |
| | Administrative Assistant | 1 | 36,484 |
| | Coordinator, Human Services | 1 | 58,817 |
| Total | | 3 | \$ 140,265 |
| LIBRARY | Librarian | 8 | \$ 145,256 |
| | Librarian, Principal | 1 | 33,806 |
| | Librarian, Senior | 3 | 57,264 |
| Total | | 12 | \$ 236,326 |
| NATURAL RESOURCES | Well Drill Inspector | 1 | \$ 50,889 |
| Total | | 1 | \$ 50,889 |
| PARKS & RECREATION | Extension Agent | 1 | \$ 52,974 |
| | Extension Services Specialist | 1 | 22,079 |
| | P&R Maintenance Specialist, Sr. | 4 | 164,059 |
| | P&R Program Specialist, Sr. | 3 | 118,620 |
| Total | | 9 | \$ 357,732 |

FISCAL 2006 BUDGET

BUDGET YEAR 2005-2006 NEW POSITIONS (continued)

| DEPARTMENT/DIVISION/PROGRAM | TITLE | CHANGES | SALARY & BENEFITS |
|-----------------------------|--------------------------------|------------|---------------------|
| PUBLIC SAFETY | Emergency Medical Technician | 19 | \$ 1,050,613 |
| | Information Resources Manager | 1 | 82,165 |
| | Paramedic | 19 | 1,240,972 |
| | Supply Specialist | 1 | 44,807 |
| | Total | 40 | \$ 2,418,557 |
| SOLID WASTE | Deputy Director, Solid Waste | 1 | \$ 94,102 |
| | Equipment Operator | 2 | 75,650 |
| | Equipment Operator, Sr. | 1 | 39,656 |
| | Office Assistant | 1 | 31,943 |
| | Total | 5 | \$ 241,351 |
| TRANSIT | Bus Driver (Full time) | 9 | \$ 339,633 |
| | Bus Driver (Part time) | 13 | 330,564 |
| | Total | 22 | \$ 670,197 |
| TRANSPORTATION | Engineer | 1 | \$ 60,783 |
| | Engineering Tech I | 1 | 47,300 |
| | Engineering Tech II | 2 | 104,742 |
| | Engineering Tech, Sr. | 1 | 52,371 |
| | Heavy Equipment Operator | 1 | 38,908 |
| | Maintenance Worker, Sr. | 2 | 65,060 |
| | Staff Engineer | 2 | 168,998 |
| | Tradesworker, Journeyman | 1 | 48,865 |
| | Traffic Sign Installer | 1 | 39,518 |
| | Total | 12 | \$ 626,545 |
| UTILITIES | Administrative Assistant | 2 | \$ 79,993 |
| | Electronics Technician | 1 | 53,392 |
| | Equipment Operator, Sr. | 9 | 397,316 |
| | Operator A | 4 | 189,206 |
| | Operator Trainee | 2 | 72,811 |
| | Supply Specialist | 1 | 40,221 |
| | Utilities Maintenance Mechanic | 2 | 96,758 |
| | Total | 21 | \$ 929,697 |
| GRAND TOTAL | | 140 | \$ 6,428,098 |

MISCELLANEOUS EXPENDITURES (NON-DEPARTMENTAL)

| | <u>FY03-04</u> <u>ACTUAL</u> | <u>FY04-05</u> <u>ESTIMATED</u> | <u>FY05-06</u> <u>ADOPTED</u> |
|---------------------------------------|---------------------------------|------------------------------------|----------------------------------|
| <u>General Fund</u> | \$ 4,964,325 | \$ 4,326,771 | \$ 6,168,593 |
| <u>Special Revenue Fund</u> | | | |
| Special Revenues | \$ 153,655 | \$ 128,200 | \$ 133,280 |
| Lee County Libraries | 2,510,758 | 2,044,942 | 1,760,102 |
| MSTU | 297,610 | 1,183,041 | 1,210,863 |
| Community Parks Impact Fees | 697 | 138,642 | 150,000 |
| | <u>\$ 2,962,720</u> | <u>\$ 3,494,825</u> | <u>\$ 3,254,245</u> |
| <u>Capital Project Fund</u> | | | |
| Capital Improvements Fund | \$ 149,987 | \$ 212,117 | \$ 233,329 |
| <u>Enterprise Fund</u> | | | |
| Lee County Utilities | \$ 174,917 | \$ 29,772 | \$ 0 |
| <u>Internal Services Fund</u> | | | |
| General Liability Self-Insurance | \$ 745 | \$ 0 | \$ 0 |
| <u>Trust & Agency Fund</u> | | | |
| Town of Ft. Myers Beach Impact Fees | \$ 0 | \$ 440,783 | \$ 0 |
| City of Bonita Springs Impact Fees | 0 | 1,458,730 | 0 |
| School Impact Fees | 0 | 9,377,838 | 0 |
| | <u>\$ 0</u> | <u>\$ 11,277,351</u> | <u>\$ 0</u> |
| TOTAL | <u>\$ 8,252,694</u> | <u>\$ 19,340,836</u> | <u>\$ 9,656,167</u> |

Miscellaneous expenditures reflect costs incurred by the County for non-departmental expenditures. In the General Fund, these expenses include auditing costs, payments for financial advisement, unemployment compensation, self-insurance assessments, payments to the cities of Fort Myers and Cape Coral for tax increment financing districts, and expert witness fees. In the other funds, miscellaneous expenditures are for grants to other governments, indirect costs, payments of interfund loan financial services, and miscellaneous expenditures.

INTERDEPARTMENTAL BUDGETS AND INTERFUND TRANSFERS

| Object Code | Description | FY05-06 Interdepartmental Budgets | FY05-06 Interfund Transfers |
|-------------|-----------------------------------|---|-----------------------------------|
| 502310 | Health Insurance | \$ 23,963,603 | |
| 502320 | Life Insurance | 346,170 | |
| 502330 | Dental Insurance | 849,387 | |
| 502410 | Worker's Comp-(IGS) | 3,896,142 | |
| 503450 | Comp Data Proc & Netwk (IGS) | 9,527,331 | |
| 503470 | Mapping Services | 944 | |
| 503480 | County Graphics | 33,475 | |
| 504030 | Motor Pool Charge (Var IGS) | 4,564,776 | |
| 504035 | Heavy Vehicle/Heavy Equipment | 5,908,445 | |
| 504130 | Int. Phone Line (IGS-Var) | 2,665,239 | |
| 504135 | Int. Phone Usage (IGS-Var) | 651,663 | |
| 504140 | Internal Radio (IGS) | 359,128 | |
| 504510 | Self-Ins. Assess (IGS) | 4,361,251 | |
| 504715 | Printing, Binding, & Copying Int. | 72,839 | |
| 504950 | Indirect Cost | 9,404,100 | |
| 504960 | Building Administrative Charges | 1,815,451 | |
| 504961 | PW/DCD Fiscal Support | 994,239 | |
| 504962 | Fuel and Lubricants | 5,728,057 | |
| 505210 | Internal Fuel & Lubricants | 943,250 | |
| 505215 | Project Management | 165,500 | |
| | Subtotal | \$ 76,250,990 | |
| 509110 | Interfund Transfers | | \$ 59,837,701 |
| 509120 | Contrib. To Enterprise Funds | | 11,364,955 |
| 509190 | Subfund Transfers | | 95,149,351 |
| 509191 | Debt Subfund Transfers | | 23,820,853 |
| 509192 | R & R Subfund Transfers | | 2,601,973 |
| | Subtotal | | \$ 192,774,833 |
| | GRAND TOTAL | | \$ 269,025,823 |

Interfund transfers and budgets reflect movements from one fund to another. The above listed object codes are budgeted in departmental budgets and are part of program expenditures. These expenditures represent the budget for goods and services provided by one department or agency to other departments or agencies of the County on a cost reimbursement basis.

The object codes for "Interfund Transfers" are not reflected in departmental budgets, but rather are budgeted as non-departmental expenditures. Interfund transfers represent a transfer of funds from one area to another. The transfers are reflected as an expenditure in one fund and as a revenue in another fund.

FISCAL 2006 BUDGET

**MAJOR MAINTENANCE PROGRAM
FY05/06 – 09/10**

| PROJ # | PROJECT NAME | FUND. SRC. | CIP BUDGET FY 05/06 | CIP BUDGET FY 06/07 | CIP BUDGET FY 07/08 | CIP BUDGET FY 08/09 | CIP BUDGET FY 09/10 | CIP BUDGET FY 05/06 - 09/10 |
|--------|--------------|------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|
|--------|--------------|------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|

FUNDING SOURCE CODES: A=AD VALOREM; E=ENTERPRISE FUND; G=GRANT; GT=GAS TAX; LA=LIBRARY AD VALOREM; S=SPECIAL; T=TDC; M=MSBU/TU

NATURAL RESOURCES

| | | | | | | | | |
|--|--|---------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| 401800 | Bathing Beach Water Quality Monitoring | T | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$50,000 |
| 400686 | Beach Renourishment Trust Fund | T, A, G | 634,413 | 1,222,723 | 1,165,710 | 1,224,243 | 280,002 | 4,527,091 |
| 402903 | BIP Unidentified Projects | S | 50,000 | 50,000 | 50,000 | 60,000 | 60,000 | 270,000 |
| 403091 | Blind Pass Ecozone | T,S | 475,000 | 20,876 | 21,794 | 0 | 0 | 517,670 |
| 403039 | Bonita Beach Renourishment | G,T,S,A | 19,541 | 29,455 | 99,142 | 186,186 | 1,790,397 | 2,124,721 |
| 408581 | Caloosahatchee River Tributaries Maintenance | A, G | 220,000 | 220,000 | 0 | 0 | 0 | 440,000 |
| 403061 | Captiva Renourishment | T,M | 24,275 | 28,175 | 73,275 | 0 | 52,959 | 178,684 |
| 403022 | Estero Island Beach Restoration Program | T,S | 26,708 | 26,708 | 26,708 | 0 | 32,135 | 112,259 |
| 403133 | Filter Marsh/BMP Maintenance | A | 100,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,300,000 |
| 403023 | Gasparilla Island Beach Restoration Project | T,M,A | 52,519 | 52,519 | 42,519 | 19,070 | 49,864 | 216,491 |
| 403024 | Lovers Key Beach Restoration Program | T,A | 15,000 | 15,075 | 0 | 16,500 | 83,700 | 130,275 |
| 408544 | Maintenance Dredging | A | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 300,000 |
| 403063 | North Captiva Beach Erosion Control | G,T,M | 18,900 | 19,845 | 0 | 0 | 0 | 38,745 |
| 408514 | Neighborhood Improvement Program | A | 350,000 | 380,000 | 380,000 | 380,000 | 380,000 | 1,870,000 |
| 403134 | Orange River Outfall | A | 250,000 | 250,000 | 0 | 0 | 0 | 500,000 |
| 408534 | SFWMD Grant Projects | A,G | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 3,000,000 |
| 400983 | Surface Water Management Plan | A | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,250,000 |
| | Water Quality Mitigation Projects | A | 0 | 0 | 0 | 1,000,000 | 1,000,000 | 2,000,000 |
| 402916 | WCIND Unspecified Projects | G | 900,000 | 900,000 | 900,000 | 900,000 | 900,000 | 4,500,000 |
| NATURAL RESOURCES MAJOR MAINTENANCE TOTAL | | | \$4,056,356 | \$4,435,376 | \$3,979,148 | \$5,005,999 | \$5,849,057 | \$23,325,936 |

DEPARTMENT OF TRANSPORTATION

| | | | | | | | | |
|---|---|--------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| 404007 | Environmental Mitigation | GT | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | \$375,000 |
| 404040 | GIS/Survey Control | GT,E,A | 500,000 | 500,000 | 1,300,000 | 500,000 | 500,000 | 3,300,000 |
| 405046 | Landscaping-Ft Myers (S City Limits) to College | S | 562,738 | 0 | 0 | 0 | 0 | 562,738 |
| 405714 | Master Bridge Project | GT | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,500,000 |
| 205041 | Midpoint & Cape Plaza Painting | S | 0 | 750,000 | 0 | 0 | 0 | 750,000 |
| 404683 | Road Resurface/Rebuild Program | GT | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 20,000,000 |
| 406024 | Roadway Beautification | A | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 |
| 406024.65 | Roadway Landscape | GT,A | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,500,000 |
| 405807 | Sanibel Bridge R & R | S | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,500,000 |
| 406713 | Traffic Signal/Intersection Improvements | GT | 1,000,000 | 1,000,000 | 1,500,000 | 1,500,000 | 1,500,000 | 6,500,000 |
| 205042 | Tunnel Fresh Air Unit Replacement | S | 0 | 38,000 | 0 | 0 | 0 | 38,000 |
| 405057 | Winkler Road Landscape | A | 230,000 | 0 | 0 | 0 | 0 | 230,000 |
| DEPT OF TRANSPORTATION MAJOR MAINTENANCE TOTAL | | | \$7,967,738 | \$7,963,000 | \$8,475,000 | \$7,675,000 | \$7,675,000 | \$39,755,738 |

FISCAL 2006 BUDGET

MAJOR MAINTENANCE PROGRAM (continued)

| PROJ # | PROJECT NAME | FUND. SRC. | CIP | CIP | CIP | CIP | CIP | CIP |
|-----------|--------------|---------------|--------------------|--------------------|--------------------|--------------------|--------------------|----------------------------|
| | | | BUDGET FY 05/06 | BUDGET FY 06/07 | BUDGET FY 07/08 | BUDGET FY 08/09 | BUDGET FY 09/10 | BUDGET FY 05/06 - 09/10 |

FUNDING SOURCE CODES: A=AD VALOREM; E=ENTERPRISE FUND; G=GRANT; GT=GAS TAX; LA=LIBRARY AD VALOREM; S=SPECIAL; T=TDC; M=MSBU/TU

UTILITIES

| | | | | | | | | |
|--|---|---|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| 407111 | Automated Flushing Devices | E | \$50,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$150,000 |
| 407185 | Beacon Manor Improvements | E | 125,000 | 125,000 | 125,000 | 0 | 0 | 375,000 |
| 407166 | Corkscrew Wellfield Wiring Upgrade | E | 350,000 | 0 | 0 | 0 | 0 | 350,000 |
| 407429 | Electrical Equipment Upgrades & Replacements | E | 150,000 | 150,000 | 0 | 0 | 0 | 300,000 |
| 407092 | Fire Hydrant Valve Installation | E | 125,000 | 125,000 | 100,000 | 0 | 0 | 350,000 |
| 407134 | Force Main Valve Installation & Replacement | E | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 |
| 407247 | Inflow & Infiltration Improvements | E | 550,000 | 550,000 | 550,000 | 550,000 | 550,000 | 2,750,000 |
| 407430 | Instrumentation Upgrades & Improvements | E | 150,000 | 150,000 | 150,000 | 150,000 | 0 | 600,000 |
| 407264 | Large Water Meter Replacements | E | 350,000 | 350,000 | 0 | 0 | 0 | 700,000 |
| 407231 | Main Street Master Pump Station Rehab | E | 250,000 | 0 | 0 | 0 | 0 | 250,000 |
| 407168 | NFM Waterline Improvement | E | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 750,000 |
| 407169 | NFM Watermain Relocation | E | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 |
| 407227 | Odor Control Devices at Pump Stations | E | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 |
| 407207 | Pump Station Rehabilitation & Reconstruction | E | 550,000 | 550,000 | 550,000 | 550,000 | 550,000 | 2,750,000 |
| 407219 | Stormwater Inflow Protection | E | 50,000 | 50,000 | 50,000 | 0 | 0 | 150,000 |
| 407170 | US 41 Watermain Improvement | E | 100,000 | 1,900,000 | 0 | 0 | 0 | 2,000,000 |
| 407137 | Wastewater Collection System Pump Replacement | E | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 |
| 407138 | Wastewater Treatment Plant Improvements | E | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 |
| 407274 | WWTP Odor Control System Improvements | E | 100,000 | 100,000 | 100,000 | 0 | 0 | 300,000 |
| 407267 | Water Quality Monitoring | E | 50,000 | 50,000 | 50,000 | 50,000 | 0 | 200,000 |
| 407094 | Water System Improvements | E | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 |
| 407268 | Water Treatment Plant Improvements | E | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,500,000 |
| 407152 | Water Valve Installation & Replacement | E | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 |
| UTILITIES MAJOR MAINTENANCE TOTAL | | | \$4,300,000 | \$5,475,000 | \$3,050,000 | \$2,675,000 | \$2,475,000 | \$17,975,000 |

COUNTY LANDS

| | | | | | | | | |
|---|---------------------------------------|---|------------------|------------------|------------------|------------------|------------------|--------------------|
| 408829 | County Owned Real Property Assessment | A | \$145,000 | \$150,000 | \$155,000 | \$160,000 | \$165,000 | \$775,000 |
| 408617 | Land Sale/Acquisition Opportunities | A | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 |
| COUNTY LANDS MAJOR MAINTENANCE TOTAL | | | \$345,000 | \$350,000 | \$355,000 | \$360,000 | \$365,000 | \$1,775,000 |

FISCAL 2006 BUDGET

MAJOR MAINTENANCE PROGRAM (continued)

| PROJ # | PROJECT NAME | FUND. SRC. | CIP BUDGET FY 05/06 | CIP BUDGET FY 06/07 | CIP BUDGET FY 07/08 | CIP BUDGET FY 08/09 | CIP BUDGET FY 09/10 | CIP BUDGET FY 05/06 - 09/10 |
|--------|--------------|------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|
|--------|--------------|------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|

FUNDING SOURCE CODES: A=AD VALOREM; E=ENTERPRISE FUND; G=GRANT; GT=GAS TAX; LA=LIBRARY AD VALOREM; S=SPECIAL; T=TDC; M=MSBU/TU

GOVERNMENT FACILITIES

| | | | | | | | | |
|--|---|---------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| | ADA Keyless Entry | A | \$0 | \$0 | \$170,000 | \$170,000 | \$0 | \$340,000 |
| | Admin Building Restroom Exhaust Fan Remodel | A | 0 | 0 | 35,000 | 0 | 0 | 35,000 |
| | Admin Bldg 6th Floor - Flooring | A | 0 | 0 | 0 | 0 | 200,000 | 200,000 |
| | Admin/CDPW Buildings High-Security Keyway Rekey | A | 0 | 0 | 110,000 | 0 | 0 | 110,000 |
| 408791 | Admin Electrical Service Upgrade | A | 200,000 | 0 | 0 | 0 | 0 | 200,000 |
| 408673 | Asphalt Parking Lots | A | 100,000 | 70,000 | 70,000 | 70,000 | 70,000 | 380,000 |
| 408792 | Building Access Systems | A | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 |
| 408700 | Capitalized Building Maintenance | A | 400,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,200,000 |
| | CD/PW Elevator Modernization | A | 0 | 0 | 300,000 | 0 | 0 | 300,000 |
| 408793 | Controls Upgrade/Maint Installation | A | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 |
| | County Wide Exterior Painting/Recoating | A | 0 | 45,000 | 45,000 | 45,000 | 45,000 | 180,000 |
| 408743 | County Wide Flooring Replacement | A | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 375,000 |
| 408661 | County Wide Fuel Facilities | A | 222,200 | 222,200 | 367,400 | 0 | 0 | 811,800 |
| 408746 | County Wide Irrigation Pump Station Upgrade | A | 50,000 | 0 | 50,000 | 0 | 0 | 100,000 |
| 408794 | County Wide Irrigation | A | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 600,000 |
| 408639 | County Wide Modular Furniture | A | 100,000 | 100,000 | 125,000 | 125,000 | 125,000 | 575,000 |
| 408795 | Detention Facilities Security Windows Replacement | A | 25,000 | 0 | 0 | 0 | 0 | 25,000 |
| 408796 | Elevator Upgrade/Maintenance | A | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 |
| 408797 | Flow Meters for County Wide Wells | A | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 |
| 408751 | Historic Building Preservation | A | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 |
| 408992 | Hurricane Shelter Retrofits | A,A-182 | 2,261,000 | 2,516,000 | 2,295,000 | 1,210,000 | 0 | 8,282,000 |
| 408675 | Indoor Air Quality Control & Remediation | A | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 450,000 |
| 408723 | Jail Doors Overhaul | A | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 |
| 408678 | Jail Shower Coatings | A | 0 | 0 | 20,000 | 0 | 20,000 | 40,000 |
| 408752 | Jail Water Valves | A | 40,000 | 0 | 0 | 0 | 0 | 40,000 |
| 408798 | Jail Windows | A | 100,000 | 100,000 | 100,000 | 0 | 0 | 300,000 |
| 408655 | Justice Center Air Handler Units | A | 0 | 1,000,000 | 200,000 | 200,000 | 0 | 1,400,000 |
| 408799 | Justice Center Cooling Towers Refurbishment | A | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| | Nature Trail Boardwalk 5th Street | A | 0 | 300,000 | 0 | 0 | 0 | 300,000 |
| 408756 | Old Courthouse Window Replacement | A | 150,000 | 0 | 0 | 0 | 0 | 150,000 |
| 408737 | Public Works Roof Fresh Air Units | A | 0 | 32,000 | 0 | 0 | 0 | 32,000 |
| 408607 | Remodeling Projects | A | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 |
| 408603 | Reroofing Projects (Replacements) | A | 364,000 | 395,000 | 435,000 | 470,000 | 510,000 | 2,174,000 |
| 408989 | Sewer, Drain Fields, Septic Tanks Install & Maint | A | 75,000 | 50,000 | 50,000 | 50,000 | 50,000 | 275,000 |
| 408725 | Sheriff Detention Centers Upgrades | A | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 100,000 |
| 408757 | Sheriff Jail Duct Cleaning | A | 200,000 | 60,000 | 0 | 0 | 0 | 260,000 |
| 408990 | Sheriff Jail Lighting Upgrade | A | 85,000 | 85,000 | 85,000 | 0 | 0 | 255,000 |
| 408991 | Sheriff Stockade Old Dining Room Secure Windows | A | 25,000 | 0 | 0 | 0 | 0 | 25,000 |
| GOVERNMENT FACILITIES MAJOR MAINTENANCE TOTAL | | | \$5,477,200 | \$6,155,200 | \$5,637,400 | \$3,520,000 | \$2,200,000 | \$22,989,800 |

LIBRARY PROJECTS

| | | | | | | | | |
|--|-------------------|----|------------|-----------------|------------|------------|------------|-----------------|
| | Library Sidewalks | LA | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$50,000 |
| LIBRARY MAJOR MAINTENANCE TOTAL | | | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$50,000 |

FISCAL 2006 BUDGET

MAJOR MAINTENANCE PROGRAM (continued)

| PROJ # | PROJECT NAME | FUND. SRC. | CIP BUDGET FY 05/06 | CIP BUDGET FY 06/07 | CIP BUDGET FY 07/08 | CIP BUDGET FY 08/09 | CIP BUDGET FY 09/10 | CIP BUDGET FY 05/06 - 09/10 |
|--------|--------------|------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|
|--------|--------------|------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|

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WATER ACCESS

| | | | | | | | | |
|---|--|---|--------------------|------------|------------|------------|------------|--------------------|
| 402061 | Bonita Springs - Imperial River Canoe/Kayak Launch | T | \$75,000 | \$0 | \$0 | \$0 | \$0 | \$75,000 |
| 401743 | Cape Coral Yacht Club Beach Area Maintenance | T | 26,000 | 0 | 0 | 0 | 0 | 26,000 |
| 401704 | Cape Coral Yacht Club Beach Renourishment | T | 15,000 | 0 | 0 | 0 | 0 | 15,000 |
| 401687 | Emergency Beach Clean-Up | T | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| 401895 | Fort Myers Beach-Operation Beach Maintenance | T | 140,000 | 0 | 0 | 0 | 0 | 140,000 |
| 401810 | Four Mile Cove Ecological Park | T | 25,000 | 0 | 0 | 0 | 0 | 25,000 |
| 401747 | Sanibel Beach Erosion Monitoring | T | 35,000 | 0 | 0 | 0 | 0 | 35,000 |
| 401656 | Sanibel Beach Maintenance | T | 440,000 | 0 | 0 | 0 | 0 | 440,000 |
| 402062 | Sanibel Causeway Beach Park Shoreline Improvements | T | 90,000 | 0 | 0 | 0 | 0 | 90,000 |
| 401897 | Sanibel Dune Walkover Replacement | T | 60,000 | 0 | 0 | 0 | 0 | 60,000 |
| 402063 | Sanibel Family Restroom @ Bowman's Beach Park | T | 110,000 | 0 | 0 | 0 | 0 | 110,000 |
| 402064 | Sanibel Turner Beach Restroom Improvements | T | 40,000 | 0 | 0 | 0 | 0 | 40,000 |
| 401898 | Sanibel Water Quality Monitoring | T | 20,000 | 0 | 0 | 0 | 0 | 20,000 |
| WATER ACCESS MAJOR MAINTENANCE TOTAL | | | \$1,176,000 | \$0 | \$0 | \$0 | \$0 | \$1,176,000 |

PARKS - COMMUNITY AND REGIONAL

| | | | | | | | | |
|---------|---|------|-----------|---------|---------|---------|---------|-----------|
| 402037 | Bay Oaks Gymnasium Roof | A, S | \$450,000 | \$0 | \$0 | \$0 | \$0 | \$450,000 |
| 401805 | Boardwalk Deck Improvements (TDC) | T | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 |
| 401803 | Boca Grande Beach and Bay Accesses | A | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 75,000 |
| 402004 | Boca Grande Center A/C Replacements | A | 32,000 | 32,000 | 0 | 0 | 0 | 64,000 |
| 401846 | Boca Grande Community Center Landscaping | A | 20,000 | 20,000 | 20,000 | 0 | 0 | 60,000 |
| 402044 | Buckingham Community Center Renovation | A | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| 401809 | Capitalized Beach Front Park Maintenance | T | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 375,000 |
| 402053 | City of Palms - Light Upgrades | A | 20,000 | 0 | 0 | 0 | 0 | 20,000 |
| | City of Palms Maintenance Area | A | 0 | 0 | 25,000 | 0 | 0 | 25,000 |
| | City of Palms - Tile Locker Rooms | A | 0 | 40,000 | 0 | 0 | 0 | 40,000 |
| 401724 | County Wide Athletic Court Resurfacing | A | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 400,000 |
| 401751 | County Wide Athletic Field Reconstruction | A | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 |
| 401825 | County Wide Board Walk Repairs | A | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 375,000 |
| 408642 | County Wide Boat Ramp Repair | A | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 |
| 401720 | County Wide Fence Replacement | A | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 |
| 401849 | County Wide Landscaping Improvements | A | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 |
| 2401757 | County Wide Lighting, Parking Lots | A | 0 | 40,000 | 40,000 | 40,000 | 40,000 | 160,000 |
| 401722 | County Wide Paving | A | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,250,000 |
| 401721 | County Wide Playgrounds | A | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 700,000 |
| 401752 | County Wide Shelters | A | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 400,000 |
| 401723 | County Wide Signage Replacement | A | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 |
| 401761 | Destructive Vegetation Control | A | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 |
| 401828 | Filtration System Upgrade, Pools, County Wide | A | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 350,000 |
| | 5 Plex Parking Lot Lighting | A | 0 | 0 | 0 | 31,000 | 0 | 31,000 |
| | 5 Plex Tile Locker Rooms | A | 0 | 40,000 | 0 | 0 | 0 | 40,000 |
| 401826 | Geographical Info System, County Wide | A | 25,000 | 0 | 0 | 0 | 0 | 25,000 |

FISCAL 2006 BUDGET

MAJOR MAINTENANCE PROGRAM (continued)

| PROJ # | PROJECT NAME | FUND. SRC. | CIP BUDGET FY 05/06 | CIP BUDGET FY 06/07 | CIP BUDGET FY 07/08 | CIP BUDGET FY 08/09 | CIP BUDGET FY 09/10 | CIP BUDGET FY 05/06 - 09/10 |
|--|---|------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|
| FUNDING SOURCE CODES: A=AD VALOREM; E=ENTERPRISE FUND; G=GRANT; GT=GAS TAX; LA=LIBRARY AD VALOREM; S=SPECIAL; T=TDC; M=MSBU/TU | | | | | | | | |
| PARKS - COMMUNITY AND REGIONAL (continued) | | | | | | | | |
| 401792 | Heavy Equipment Relocation | A | 0 | 100,000 | 0 | 0 | 0 | 100,000 |
| 402054 | Lakes Park New Plumbing | A | 45,000 | 0 | 0 | 0 | 0 | 45,000 |
| | Lehigh Community Park Shower Room Addition | A | 0 | 60,000 | 0 | 0 | 0 | 60,000 |
| 402045 | Orange River Property | A | 10,000 | 0 | 0 | 0 | 0 | 10,000 |
| 401674 | Pool Improvements | A | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 750,000 |
| 401823 | Pool Maintenance and Repairs | A | 115,000 | 115,000 | 115,000 | 115,000 | 115,000 | 575,000 |
| | Sports Complex | A | 0 | 1,000,000 | 0 | 0 | 0 | 1,000,000 |
| 402055 | Sports Complex - Batter's Eyes | A | 300,000 | 0 | 0 | 0 | 0 | 300,000 |
| 402056 | Sports Complex - Carpeting | A | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| 401857 | Sports Complex - Concourse Floor | A | 150,000 | 0 | 0 | 0 | 0 | 150,000 |
| | Sports Complex - Fencing | A | 0 | 150,000 | 0 | 0 | 0 | 150,000 |
| | Sports Complex - Fountain Refurbish | A | 0 | 0 | 0 | 0 | 100,000 | 100,000 |
| | Sports Complex - Irrigation | A | 0 | 80,000 | 0 | 0 | 0 | 80,000 |
| | Sports Complex - Minor League Pavilion | A | 0 | 100,000 | 0 | 0 | 0 | 100,000 |
| 402057 | Sports Complex - Passenger Elevator Upgrade | A | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| 402026 | Sports Complex - Refurbish Lights | A | 0 | 10,000 | 0 | 0 | 0 | 10,000 |
| | Sports Complex - Softball Pavilion | A | 0 | 80,000 | 0 | 0 | 0 | 80,000 |
| | Sports Complex - Stadium Seats | A | 0 | 150,000 | 0 | 0 | 0 | 150,000 |
| 402058 | Sports Complex - Storage Area Fire Protection | A | 350,000 | 0 | 0 | 0 | 0 | 350,000 |
| | Sports Complex - Team Locker Restrooms Tile Install | A | 0 | 120,000 | 0 | 0 | 0 | 120,000 |
| | Sports Complex - Windows | A | 0 | 150,000 | 0 | 0 | 0 | 150,000 |
| 401738 | Stadium Maintenance | S | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 |
| 402028 | Stadium Maintenance - City of Palms | S | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 |
| 401734 | Stadium R & R | S,A | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 200,000 |
| 402029 | Stadium R & R - City of Palms | S,A | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 200,000 |
| 402059 | Tennis Court Lights Upgrade | A | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 |
| 402060 | Terry Park Batting Cage Lighting | A | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| | Terry Park Extension Services | A | 0 | 25,000 | 250,000 | 250,000 | 250,000 | 775,000 |
| | Terry Park Team Clubhouse Study/Stage Renovation | A | 0 | 25,000 | 150,000 | 0 | 0 | 175,000 |
| PARKS MAJOR MAINTENANCE TOTAL | | | \$3,582,000 | \$4,152,000 | \$2,415,000 | \$2,251,000 | \$2,320,000 | \$14,720,000 |
| TOTAL MAJOR MAINTENANCE BUDGET | | | \$26,904,294 | \$28,580,576 | \$23,911,548 | \$21,486,999 | \$20,884,057 | \$121,767,474 |



SECTION C - FINANCIAL POLICY

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GENERAL BUDGET POLICY

1. The operating budget authorizing expenditure of County money will be adopted annually by the Board at the fund level.
2. The budget must be balanced. This means that the budgeted expenditures and reserves of each fund (including reserves for contingencies, cash flow, and all other purposes) will equal the sum of projected fund balance at the beginning of the fiscal year, plus all revenues which reasonably can be expected to be received during the fiscal year (budgeted at 95%, in accordance with State Statutes).
3. A reserve for contingency will be budgeted in each major operating fund in an amount not less than 2% nor more than 5% of the total fund budget. Each major capital fund will have a contingency reserve equaling not less than 5% nor more than 10% of the total fund budget. For the General Fund, the amount shall not be less than 3% or more than 5%.
4. A reserve for cash balance will be budgeted in any fund which requires monies to be carried forward into the following year to support operations until sufficient current revenues are received, but in no case will exceed the projected cash needs for 90 days of operations, or 20% of the fund budget, whichever is greater.
5. Transfers to reserve accounts may be made during the fiscal year by the County Manager or the Budget Director, if allocations to expenditure accounts are determined to be unneeded.
6. Transfers among expenditure or revenue accounts may be made during the fiscal year by the County Manager, the Budget Director, or Department Directors if reallocations within a fund are determined to be needed. No transfers will be made without Board authority which have an impact on capital improvements or major maintenance projects. Any transfer affecting the total allocations of Constitutional Officers may not be made without Board approval.

No transfer may be made without Board approval if the result of such transfer will be to change the adopted total budget of a fund.

7. Transfers from reserves can be made with County Manager approval up to \$25,000. Transfers from reserves of more than \$25,000 require approval of the Board. Changes in the adopted total budget of a fund will be made only with Board approval of a budget amendment resolution.
8. Budget Services will prepare a periodic analysis of financial condition as well as a Debt Service Manual to provide information on the County's debt program.
9. For purposes of budget preparation, in the event policies or stated desires of the Board regarding appropriations or service levels prove to be incompatible with forecasted revenues or revenue policies, these conflicts will be resolved in favor of the revenue policy.
10. The Capital Improvement Budget, showing estimated annualized costs of capital projects, will be updated on an annual basis. Potential projects are subject to evaluation in accordance with CIP Administrative Code AC-3-9 to determine eligibility for Board of County Commissioners consideration. Potential projects are prioritized according to necessity of the project and reviewed for the operating impact of the project.
11. The Long Range Plan of the Operating Budget is a five-year projection of revenues and expenses for the millage funds.

REVENUE POLICY

1. The use of County ad valorem tax revenues will be limited to the General, Unincorporated MSTU, Library, Capital Improvement, and All Hazards Protection funds unless required in other funds by bond indenture agreements, or by the terms of municipal service taxing or benefit units.
2. The use of gas tax revenues will be limited to the Transportation Trust and Transportation Projects Funds and transit operations unless required in other funds by bond indenture agreements.
3. The use of sales tax revenues will be limited to the General and Unincorporated MSTU funds, unless required in other funds by bond indenture agreements.
4. Pursuant to Ordinance 88-2, Tourist Development Tax proceeds will be appropriated as follows:
 - 53.6% for tourist advertising and promotion for Lee County;
 - 13.4% for stadium debt service;
 - 33.0% for beach related improvements.
5. The use of revenues which have been pledged to bondholders will conform, in every respect, to bond covenants which commit those revenues.
6. Budget Services will maintain a Revenue Manual to provide information about revenue sources available to support County expenditures.
7. Periodic cost studies of County services for which user fees are imposed will be prepared, and proposed fee adjustments will be presented for Board consideration. Fee revenues will be anticipated, for purposes of budget preparation, using fee schedules which have been adopted by the Board.
8. County staff will continue to aggressively pursue cost effective grant funding opportunities.
9. Ad valorem taxes will be anticipated for purposes of operating budget preparation at:
 - 95% of the projected taxable value of current assessments; and,
 - 95% of the projected taxable value resulting from new construction.
10. Millages for debt service will be established at the amounts which will generate sufficient revenue to make all required payments.
11. The County will allocate countywide revenues to the General, Capital Improvement, and Conservation Land Acquisition fund uses.
12. All revenues which are reasonably expected to be unexpended and unencumbered at the end of the fiscal year will be anticipated as "Fund Balance" and budgeted accordingly for the following fiscal year.
13. Fund Balance, in excess of anticipated fund balance from Tourist Development Tax proceeds for promotional purposes, shall accrue to a reserve account for "economic recession" in an amount not to exceed one year's operational needs, or \$3 million, whichever is greater.

APPROPRIATION POLICY

1. Fund appropriations of the Board will be allocated to departments, divisions, programs, projects, grants, and line item object codes as deemed appropriate by the County Manager, or the Budget Director, or Department Directors to facilitate managerial control and reporting of financial operations.
2. Each year the County, in conjunction with an independent consultant, will prepare an indirect cost allocation plan which conforms to federal guidelines for grant reimbursement of administrative costs, and will bill and collect indirect cost charges where appropriate.
3. Each year the County will prepare a comprehensive five-year Capital Improvement Program identifying public facilities by service type and geographic area, which will eliminate existing deficiencies, replace inadequate facilities, and address infrastructure needs caused by new growth.
4. The annual budget will include sufficient appropriations to fund capital projects approved by the Board of County Commissioners for the purpose of completing the first year of the five-year Capital Improvement Program. Operating budget implications of these capital projects will also be identified and budgeted accordingly.

FUND TYPES

GOVERNMENTAL FUNDS

General Fund

The General Fund is the general operating fund of the Board of County Commissioners and supports activities of a countywide benefit. It is used to account for most of the budgets of elected officials and general County operating departments.

Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes. Special revenue funds include:

- **Special Assessment Funds**
Special Assessment Funds are used to account for the financing of public improvements or services deemed to benefit the properties against which they are levied.
- **MSTU (Municipal Services Taxing Unit) Fund**
An MSTU is a special unit authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. The MSTU is a dependent special district with the Board of County Commissioners acting as the Governing Body.

Transportation Trust Fund

The Transportation Trust Fund provides for transportation services such as road and bridge maintenance, and engineering and design services for transportation-related capital projects.

Debt Service Funds

Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related debt service costs.

Capital Project Funds

Capital Project funds account for financial resources to be used for the acquisition and construction of major capital facilities (other than those financed by Proprietary Funds, Special Assessment Funds, Trust Funds and Special Revenue Funds).

Permanent Fund

Permanent funds account for resources that are legally restricted to the extent that only earnings and not principal may be used for government purposes.

FUND TYPES (continued)

PROPRIETARY FUNDS

There are two types of proprietary funds:

Enterprise Funds

Enterprise Funds are used to account for operations: (a) that are financed and operated in a manner similar to private business enterprise - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Internal Service Funds

The County uses self-supporting Internal Service Funds to provide self-insurance, data processing, vehicle maintenance, and telephone/radio services to County departments on a cost reimbursement basis.

FIDUCIARY FUNDS

Trust and Agency Funds

Trust and Agency funds account for assets held in trust (a) for members and beneficiaries of defined benefit pension plans or other employee benefit plans; (b) for reporting of governmental external investment pools and (c) wherein interest and principal benefit individuals, private organizations or other government.



SECTION D - SERVICES BY ORGANIZATION

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FISCAL 2006 BUDGET

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SERVICES BY ORGANIZATION

The Lee County Government organization includes several areas of service, each broken down into one or more divisions. Some divisions are independent of any departmental structure. A division may be further broken down into one or more programs. This section presents the budget by division.

Each area falls into one of the following three categories: Legislative/Administrative, Service Delivery, and Support Services. Legislative/Administrative departments report to the Board of County Commissioners; Service Delivery and Support Services departments report to either the Deputy County Manager, two Assistant County Managers, or Public Works Director. The areas under the Legislative/Administrative category include: the Board of County Commissioners, County Administration, County Attorney, and Hearing Examiner. Service Delivery Departments include: Community Development, Human Services, Utilities, Public Safety, Animal Services, Library, Public Parks & Recreation, Transit, Economic Development, Solid Waste, Natural Resources, Visitor & Convention Bureau, and Transportation. Support Services includes Planning and Construction, Public Resources, Information Technology Group, Purchasing, Fleet Management, County Lands, Smart Growth, Human Resources and Sports Authority.

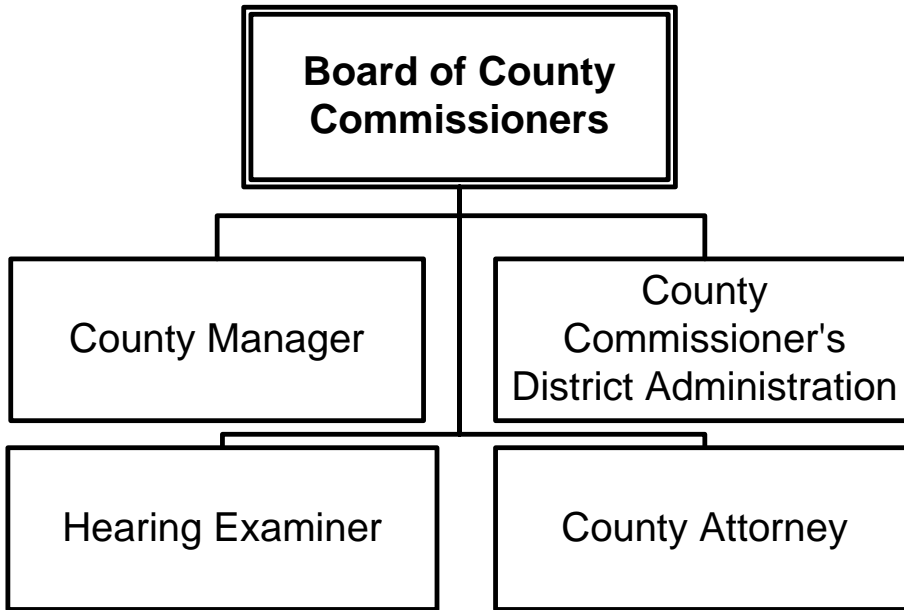
The next section is comprised of Court-Related services and Constitutional Officers' budgets. Constitutional Officers are County elected officials who do not report to the Board of County Commissioners, but receive operating funds from the County.

For each area, the first two pages contain an organization chart and a budgetary summary of all the divisions and programs in that area. The organization chart identifies the divisions and programs within the area, and provides a brief service description. The budget information provides FY03-04 actual expenses, FY04-05 estimated expenses, and FY05-06 adopted budget by division.

Following the summary information, service level information by division is displayed in detail.



BOARD OF COUNTY COMMISSIONERS



The **Board of Lee County Commissioners** is the governing body of Lee County Government, consisting of five Commissioners, elected County-wide. District Administration is the support staff for the County Commissioners.

The **County Manager** is the Chief Executive Officer of the County. As Manager, he provides management direction to county departments in implementing policies and programs of the Board of County Commissioners.

The **Hearing Examiner's** function is to provide an effective public forum for the collection of information in order to provide correct and consistent recommendations and decisions concerning rezonings, variances, special exceptions, special permits, and administrative appeal cases.

The **County Attorney's** office provides legal advice, legal counsel, and legal representation to the Board of County Commissioners, Port Authority, County Administration, and various boards and committees created by the Board of County Commissioners. In addition, the County Attorney's office is responsible for administering the mandated Special Master Process which gives property owners a choice between initiating dispute resolution proceedings or pursuing the traditional administrative and judicial remedies relative to permits.

SAMPLE PAGE

LEE COUNTY – FLORIDA 2005 – 2006

| <u>DEPARTMENT/DIVISION/PROGRAM</u> | <u>2003 - 2004 ACTUAL</u> | <u>2004 - 2005 ESTIMATED</u> | <u>2005-2006 ADOPTED</u> |
|------------------------------------|-------------------------------|----------------------------------|------------------------------|
| County Commissioners | | | |
| Board of County Commissioners | \$ <u>1,058,428</u> | \$ <u>1,048,970</u> | \$ <u>1,208,431</u> |
| TOTAL | \$ 1,058,428 | \$ 1,048,970 | \$ 1,208,431 |
| GRAND TOTAL | \$ <u>1,058,428</u> | \$ <u>1,048,970</u> | \$ <u>1,208,431</u> |



The dollars actually spent during the indicated fiscal year.



An estimated amount is a projected amount to be spent for the year. The amount is an estimate because this budget document is published prior to the year-end audit report being completed.



The budget for the next fiscal year approved by the Board of County Commissioners

EXPENDITURES BY FUND TYPE

| | | | |
|--------------------|----------------------------|----------------------------|----------------------------|
| General Fund | \$ <u>1,058,428</u> | \$ <u>1,048,970</u> | \$ <u>1,208,431</u> |
| TOTAL | \$ 1,058,428 | \$ 1,048,970 | \$ 1,208,431 |
| GRAND TOTAL | \$ <u>1,058,428</u> | \$ <u>1,048,970</u> | \$ <u>1,208,431</u> |

COUNTY COMMISSIONERS

LEE COUNTY - FLORIDA
2005-2006

1. The County Commissioners are the legislative policy makers and governing body to the County.
2. The Board of County Commissioners (BoCC) is comprised of five members serving staggered terms of four years.
3. The BoCC enacts ordinances, establishes policies and oversees all County affairs to provide desired services beneficial to County residents.

COUNTY COMMISSIONERS

LEE COUNTY - FLORIDA
2005-2006

| <u>DEPARTMENT/DIVISION/PROGRAM</u> | 2003 - 2004 ACTUAL | 2004 - 2005 ESTIMATED | 2005 - 2006 ADOPTED |
|------------------------------------|-----------------------|--------------------------|------------------------|
| County Commissioners | | | |
| Board of County Commissioners | \$ 1,058,428 | \$ 1,048,970 | \$ 1,208,431 |
| Total | \$ 1,058,428 | \$ 1,048,970 | \$ 1,208,431 |
| County Manager | | | |
| County Manager | \$ 1,110,494 | \$ 1,158,241 | \$ 1,336,776 |
| Total | \$ 1,110,494 | \$ 1,158,241 | \$ 1,336,776 |
| County Attorney | | | |
| Legal Counsel | \$ 2,233,886 | \$ 2,302,730 | \$ 3,735,885 |
| Legal Enforcement | 124,196 | 135,267 | 0 |
| Litigation | 1,304,928 | 995,527 | 0 |
| Special Master Process | 1,345 | 32,190 | \$ 32,190 |
| Total | \$ 3,664,355 | \$ 3,465,714 | \$ 3,768,075 |
| Hearing Examiner | | | |
| Hearing Examiner | \$ 667,937 | \$ 691,429 | \$ 744,354 |
| GRAND TOTAL | \$ 6,501,214 | \$ 6,364,354 | \$ 7,057,636 |

EXPENDITURES BY FUND TYPE

| | | | |
|--------------------|---------------------|---------------------|---------------------|
| General Fund | \$ 5,831,932 | \$ 5,640,735 | \$ 6,281,092 |
| Special Revenue | 669,282 | 723,619 | 776,544 |
| GRAND TOTAL | \$ 6,501,214 | \$ 6,364,354 | \$ 7,057,636 |

COUNTY MANAGER

1. Implement the policies, programs, and goals of the Board of County Commissioners in an effective and efficient manner.
2. Develop and maintain an effective management team and a productive County work force.
3. Provide cost-effective services and facilities that enhance the quality of life for Lee County citizens and support the economic and social health of the community.
4. Continue to look for efficiencies while maintaining equally high service levels throughout the County.

COUNTY HEARING EXAMINER

1. Zoning Hearings

Conduct timely and regular public hearings to identify policy issues, receive public input, and provide legal due process on matters involving land use changes.

Provide decisions and recommendations in connection with Development of Regional Impact (DRI), Development of County Impact (DCI), Rezoning, Variance, Special Exception, and Administrative Appeal applications.

Provide consistency in decisions/recommendations through equitable application of local and state laws to all requests for land use changes.

Provide record or summary of proceedings to Board of County Commissioners and all hearing participants.

2. Code Enforcement Hearings

Conduct timely and regular weekly public hearings towards abatement of code violations in unincorporated Lee County.

Provide consistency in decisions through the equitable application of Lee County codes and regulations.

COUNTY ATTORNEY

GENERAL SERVICES

1. **Legal Representation of the Board of County Commissioners**

Provide legal advice on Florida "Sunshine Law" issues.

Provide legal advice on Florida "Public Records" issues.

Respond to, and provide legal guidance on public officers' ethics matters.

Draft and provide all legal documents required by the Board.

Draft and provide legislative documents, as directed by the Board.

Provide guidance for BoCC meeting protocols (attendance, with opinions given as required and as requested).

Provide legal advice and guidance for assigned Board-directed citizen committees.

Provide legal support for other Board entities (CRA, Lee County Leasing Corp, etc.).

Provide legal assistance to Constitutional Officers, when requested or directed.

Provide legal advice and services relating to all fiscal matters, to include public bonding and other secured and non-secured financing.

2. **Representation of County Departments (Except Department of Community Development and Division of County Lands)**

Draft and review all County contracts.

Draft and review all Interlocal Agreements.

Draft and provide Memoranda of Law as required and requested.

Provide legal advice for all County procurements.

Provide legal support for all County capital projects.

Provide legal services for the collection of all delinquent County funds.

Provide legal counsel and support for all required state and federal permits.

Provide legal counsel for labor and employment issues.

LAND USE SECTION

1. **Lee County Comprehensive Plan**

Provide legal counsel, advice and documents regarding interpretation and implementation of Plan to Board and Administrative Departments. Provide advice, assist in drafting amendments and additions, and defend all challenges to the Plan.

COUNTY ATTORNEY (continued)

2. Land Development Code

Provide legal counsel, advice and documents regarding interpretation and implementation of Code to Board and Administrative Departments. Provide advice, assist in drafting amendments and additions, and defend challenges to the adoption of code provisions.

3. Acquisition of Land

Provide legal services to Board and Administrative Departments regarding all aspects of the purchase and sale of real property by the County including road rights-of-way, drainage and utility easements, temporary construction easements, parks, public buildings and lands for preservation.

4. Land Use and Growth Management

Provide legal opinions and draft ordinances, administrative codes and resolutions to implement and guide County policies and comply with State and Federal Law. Review all plats and development documentation including bonds, letters of credit, maintenance covenants, development agreements, etc. Provide legal counsel to Board and Administrative Staff for implementation and enforcement of all County, State and Federal development and zoning regulations.

5. Code Enforcement

Assist Division of Codes and Building Services with investigation and preparation of cases relating to violation of county ordinances. Act as advocate for county staff in presentation of code enforcement cases to Hearing Examiner. Assist in follow-up and resolution of all code violations including collection of fines due to County. Provide legal services to Division of Codes and Building Services with regard to preparation of liens. Evaluation and preparation of petitions to mitigate fines and liens.

6. Construction Licensing

Assist Division of Codes and Building Services with investigation and preparation of cases involving violations of County's Contractor Licensing regulations. Act as advocate for county staff in presentation of cases to Construction Licensing Board.

7. Board and Advisory Committees

Ad Hoc Transportation Committee
Boards of Adjustment and Appeals (3)
Board of County Commissioners
All monthly Board of County Commissioners' Management and Planning meetings
All semi-monthly Board of County Commissioners' Zoning meetings
Building Industry Oversight Committee (BIOC)
Comprehensive Plan Annotations Committee
Eagle Technical Advisory Committee

COUNTY ATTORNEY (continued)

Executive Regulatory Oversight Committee (EROOC)
Historic Preservation Board
Land Development Code Advisory Committee
Lee Plan Annotations Committee
Local Planning Agency
Smart Growth
Zoning Annotations Committee

8. Hearing Examiner

Attend all hearings to provide legal assistance and opinions as to interpretation and implementation of county regulations and policies of the Board. Provide legal advice and assistance with establishment and implementation of procedures for hearings and decision-making process.

9. Workshops

Educate county employees on public records, ethics and preparation of lobby logs.

10. Impact Fee Program

Coordinate with consultants on updates to Impact Fee Schedules. Evaluation and critique of applications for road, fire, parks and school impact fee credits. Provide legal advice to county staff on applications for independent fee calculations. Evaluation of applications for exemption from payment of school impact fees.

11. Intergovernmental Coordination

Coordinate with municipalities within Lee County on matters pertaining to growth management, impact fees, transportation, and annexation. Coordinate with Lee County School District on the implementation of the School Impact Fee Ordinance.

Maintain open files on a continuous basis including, but not limited to, handling, participation and/or review of the following:

Zoning Cases
Ordinance amendment proceedings before the Board of County Commissioners
Code Enforcement Hearings
Applications for Construction Licenses
Matters for the Development Services Division
Lot Mowing/Unsafe Building Liens or Releases
Hearings before the Hearing Examiner on Zoning Cases
Special Master Cases
Resolutions
Administrative Codes
Board of Adjustment and Appeals Cases
Uniform Community Development Districts
Developments of Regional Impact

COUNTY ATTORNEY (continued)

TRIAL SECTION

The County Attorney's Office represents the Board of County Commissioners in adversarial proceedings including State and Federal Trial Courts, Appellate Courts and Administrative Hearings. Attorneys defend Lee County from claims and prosecute claims on behalf of Lee County; provide advice and representation to Lee County regarding pending claims or potential claims as well as representation at depositions of County personnel.

1. **Condemnation Cases - Lee County Plaintiff**

Assist and advise County Lands and the various county departments that need land or easements for public projects, from the initial planning stages to acquisition. Property which cannot be voluntarily purchased is condemned by the County Attorney's Office.

2. **Personal Injury Cases**

Provide legal services for personal injury Cases. The current case load comprises injuries arising out of the operation of Department of Transportation, Lee Tran, EMS, and Parks and Recreation. Several cases have been settled well below the original claims.

3. **Civil Cases**

Provide comprehensive legal services for all civil Cases. The County Attorney's Office has open civil cases which consists of such cases as: Breach of Contract, Civil Rights, Appeal of Hearing Examiner Decision, Petition for Certiorari, Zoning Regulation, Zoning Ordinance, Rezoning, Discrimination, Declaratory Judgement, Temporary Injunction, Injunction/Abatement of Nuisance, Eviction/Stay, Quiet Title, Inverse Condemnation, Protective Order, DOT - Property Damage, Small Claims, Attorney Fees, Bond Validation, Wrongful Termination, Garnishment Proceedings, and Ordinance Challenges.

4. **Mortgage Foreclosure Cases**

Provide legal services for mortgage foreclosure cases. Lee County is named as a party in a steady flow of Mortgage Foreclosures Cases due to various liens Lee County or the State levies.

5. **Incompetency Cases**

Provide legal services for incompetency cases. By statute, the County funds the examining committee that evaluates people for mental competency under guardianship proceedings in Probate Court. Lee County is entitled to be reimbursed these costs from the estate of the person adjudged incompetent. The funds are deposited into the General Fund.

COUNTY ATTORNEY (continued)

6. **Bond Forfeiture Cases**

Provide legal services for Bond Forfeiture Cases. Lee County pursues bonds forfeited in criminal cases and to recover costs involved when people violate the bond posted to secure their appearance in court. The funds are deposited into the Lee County Fine and Forfeiture Fund.

7. **Miscellaneous Files/No Lawsuit Filed Yet**

Prepare for potential litigation. At any given time, the Trial Section will have a substantial number of miscellaneous files on matters in which litigation is threatened or possible; matters which involve litigation in which Lee County is not a party; matters of a sensitive nature and Trial Counsel is associated to avoid litigation.

8. **Subrogation Cases**

Provide legal services for Subrogation Cases. Collects funds for subrogation claims. Pursuant to terms of the County Employee Health Plan, any recovery from a third-party made by an injured employee is subrogated to the County to the extent of medical costs provided to the employee. The County Attorney pursues those liens and generally reaches a settlement with the employee. Settlements are determined on a cost-benefit/risk analysis considering the nature of the injury, the potential for future costs and the amount of recovery.

PORT AUTHORITY

1. **Representation of the Board of Port Commissioners**

Provide legal counsel and advice at all Joint Port Authority Board Meetings. Prepare Commissioner briefings and legal opinions as requested. Provide legal advice on Florida "Sunshine Law" issues and "Public Records" questions.

2. **Representation of the Airports Special Management Committee**

Provide legal advice and opinions to seven-member citizens' advisory board. Provide legal assistance in Committee's review of all leases, contracts, competitive bid and professional service provider selection under Florida's Consultants' Competitive Negotiation Act (CCNA), and Port Authority procedures. Provide legal guidance on volunteer member ethics matters as requested.

3. **Legislation and Policy**

Provide legal counsel and interpretation of Port Authority enabling legislation, rules and regulations and policy manuals.

COUNTY ATTORNEY (continued)

4. Representation of Port Authority Departments - Development, Construction, Purchasing, Human Resources, Land Acquisition and Litigation

Provide legal advice regarding planning, permitting and construction of SWFIA Midfield Terminal Project. Prepare and review consultant services contracts.

Provide legal advice and documents for all phases of Port Authority construction projects.

Provide legal advice and coordinate outside counsel efforts regarding contractor claims and disputes in on-going construction.

Review all purchasing bids, quotes, requests for letters of qualification for professional services (LOQ) and requests for proposals (RFPs). Draft/review purchase contracts and leases.

Represent the Port Authority in all phases of bid protest proceedings.

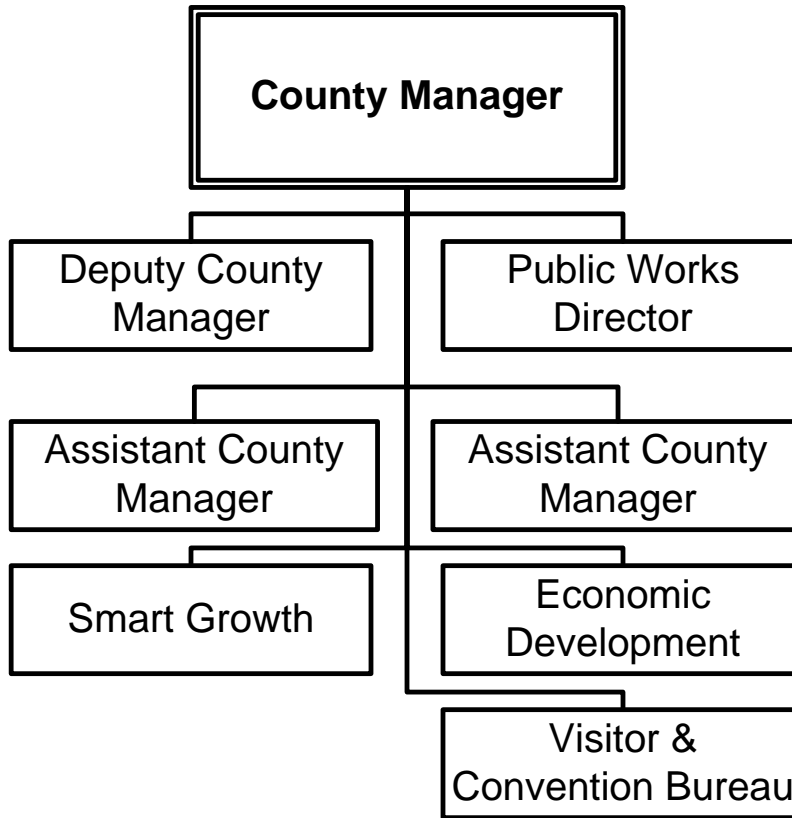
Provide legal advice and documents on employment, discrimination, Fair Labor Standards Act, and Family Medical Leave Act. Advise staff regarding Collective Bargaining process.

Provide legal advice, document review and represent Port Authority at real estate closings for on-going Port Authority Land Acquisition Program.

Provide legal advice and co-counsel services in all litigation involving the Port Authority except personal injury cases (handled by outside counsel).

Provide legal advice and coordinate outside counsel services representing Port Authority in airline bankruptcy cases.

COUNTY MANAGER



Deputy County Manager, two Assistant County Managers, and Public Works Director comprise the County Manager’s senior management and their areas of responsibility are described on the following pages.

Public Works Administration provides direction and support to the Departments of Transportation, Construction and Design, and the Divisions of Natural Resources, Solid Waste, and Utilities, as well as Contracts Management. It shares responsibility with Community Development Administration in the management of Fiscal Internal Support.

Smart Growth shapes the future growth of Lee County through a proactive, inclusive community effort that continuously improves the quality of life by reaching a harmonious balance between economic development, environmental sustainability and community livability.

Economic Development works with a variety of business organizations from other counties, states, and countries to attract new businesses as well as to retain and expand existing industries, increasing the job base in Lee County.

Visitor and Convention Bureau manages the activity of the tourist tax to promote off-season tourism to Lee County and create a County-wide cooperative marketing program to encourage local and non-profit attractions to market their facilities to tourists.

COUNTY MANAGER

LEE COUNTY - FLORIDA
2005 - 2006

| <u>DEPARTMENT/DIVISION/PROGRAM</u> | <u>2003 - 2004</u> <u>ACTUAL</u> | <u>2004 - 2005</u> <u>ESTIMATED</u> | <u>2005 - 2006</u> <u>ADOPTED</u> |
|------------------------------------|-------------------------------------|--|--------------------------------------|
| Visitor & Convention Bureau | | | |
| Capital Planning | \$ 167,231 | \$ 391,222 | \$ 404,794 |
| Attraction Marketing | 211,875 | 225,298 | 225,000 |
| Visitor & Convention Bureau | <u>7,433,994</u> | <u>8,461,752</u> | <u>7,349,438</u> |
| Total | \$ 7,813,100 | \$ 9,078,272 | \$ 7,979,232 |
| Smart Growth | | | |
| Smart Growth | \$ <u>224,049</u> | \$ <u>274,512</u> | \$ <u>364,276</u> |
| Total | \$ 224,049 | \$ 274,512 | \$ 364,276 |
| Economic Development | | | |
| Economic Development | \$ <u>1,404,191</u> | \$ <u>1,846,961</u> | \$ <u>1,690,987</u> |
| Total | \$ 1,404,191 | \$ 1,846,961 | \$ 1,690,987 |
| PW/DCD Internal Services | | | |
| Public Works Admin. | \$ <u>632,558</u> | \$ <u>649,394</u> | \$ <u>793,817</u> |
| Total | \$ 632,558 | \$ 649,394 | \$ 793,817 |
| GRAND TOTAL | <u><u>\$ 10,073,898</u></u> | <u><u>\$ 11,849,139</u></u> | <u><u>\$ 10,828,312</u></u> |

EXPENDITURES BY FUND TYPE

| | | | |
|--------------------|------------------------------------|------------------------------------|------------------------------------|
| General Fund | \$ 2,260,798 | \$ 2,770,867 | \$ 2,849,080 |
| Special Revenue | <u>7,813,100</u> | <u>9,078,272</u> | <u>7,979,232</u> |
| GRAND TOTAL | <u><u>\$ 10,073,898</u></u> | <u><u>\$ 11,849,139</u></u> | <u><u>\$ 10,828,312</u></u> |

VISITOR AND CONVENTION BUREAU

1. **Coordination of All Tourist Development Council (TDC) Activities**

Prepare monthly agendas, minutes, reports, etc., pertinent to the business of the statutorily established TDC, which is responsible for fiduciary oversight of the expenditure of tourist tax funds.

Coordinate the annual Community Event Cooperative Marketing Partnership Program. This \$200,000 program is available to all Lee County non-profit events.

Coordinate the annual Beach and Shoreline Capital Project Evaluation and Recommendation process. Tourist tax contributes \$3 million annually to the development of public beach facilities.

Support the work of the Coastal Advisory Council through participation in meetings and work plan.

Represent the Lee County tourism industry at the local, statewide, national, and international level.

2. **Tourism Research**

Coordinate the collection, implementation, and reporting of all visitor information studies. The data is collected and reported on a monthly, seasonal and annual basis. This information is available to entire tourism industry for development of individual business strategies.

Coordinate special tourism studies as required for a geographical or business sub-set of the County.

Track monthly trends of the tourism business economy as reported by the accommodations industry.

Pretest advertising concepts and campaigns.

Strategize with Bureau staff in the development of key target markets, which will produce the most cost-effective return on investment.

3. **Tourism Marketing**

Promote Lee County to targeted domestic and international visitors. Marketing is targeted to consumers, special groups, the travel trade, business travelers and meeting planners, both domestically and internationally and niche markets.

VISITOR AND CONVENTION BUREAU (continued)

Advertise the unique Lee County tourism product through television, newspapers, radio, magazines and internet. The advertising plan is developed annually and evaluated daily/weekly to respond to market demands and trends.

Partner with airlines and Port Authority to create more frequent non-stop service to Southwest Florida International Airport from target sector markets.

Respond to specific needs of travel agents in order that they effectively sell Lee County as a preferred destination.

Extend the reach of the marketing budget by at least \$5 million annually.

Conduct at least 80 annual direct sales missions and/or promotions to consumers and travel trade in the domestic market and to conduct 25 annual sales missions/promotions in the international market. These missions allow Bureau staff and industry to create global partnerships directly to present the Lee County tourism product to the world.

4. **Communications**

Generate at least \$5 million in media editorial each year by positioning the Lee County tourism product as a unique tourism destination. All communities, attractions, etc., receive coverage.

Enhance the marketing program by generating direct assistance to trade and consumer media on a demand basis. This includes all electronic and print journalists interested in developing a Lee County tourism-related story.

Encourage the development of the future local tourism labor force by working closely with Florida Gulf Coast University (FGCU) and other related educational entities.

Communicate with the local tourism industry and other interested parties by producing a quarterly newsletter.

Develop new formats of communication and sales with industry and media via the Internet.

VISITOR AND CONVENTION BUREAU (continued)

4. Visitor Services/Community Relations

Provide direct visitor service information seven days per week at three airport locations.

Periodically staff a Lee County booth at the I-75 and I-95 entrances to Florida providing information to potential visitors.

Assist other VCB departments with volunteer help as needed.

Continue to develop and promote the "Guest First" customer service-training program in conjunction with Edison Community College (ECC) and the chambers of commerce. Contract the "Guest First" program to the private sector businesses, as required.

Implement an annual recognition program for Outstanding Hospitality Customer Service.

To learn more about the Lee County Visitor & Convention Bureau, visit the website at:
[Lee County Visitor & Convention Bureau](http://www.lee-county.com/VisitorAndConventionBureau.htm)
(<http://www.lee-county.com/VisitorAndConventionBureau.htm>)

SMART GROWTH

The Board of Lee County Commissioners authorized the creation of the County's Smart Growth Department in October 2001 following a year-long study of the issue by a task force. The Board also created a 18-member Smart Growth Advisory Committee, with each Commissioner appointing three members. The chairmen of the School Board and County Commission also are committee members, and the County Manager is an ex-officio member. The Smart Growth Advisory Committee held its inaugural meeting April 25, 2002, to officially begin the County's Smart Growth process.

The goal of Smart Growth is to achieve a good balance between community livability, economic viability, and environmental sensitivity. One of its keys is proactive, inclusive, community-supported growth management. Elements include, but are not limited to, Environmental Quality, Land Use, Transportation, Water Supply and Community Character.

ECONOMIC DEVELOPMENT OFFICE

The Economic Development Office of Lee County (EDO) works to create new jobs in Lee County by recruiting new businesses and helping existing businesses expand their operations. These services are provided for the benefit of all residents, irrespective of geographic or political boundaries. The EDO also acts as staff to the Lee County Industrial Development Authority and the Horizon Council, the County's public-private advisory board on economic development matters. Among the Economic Development Office's core services are the following:

Contact 400 U.S. businesses annually, trying to get them to locate new operations in Lee County.

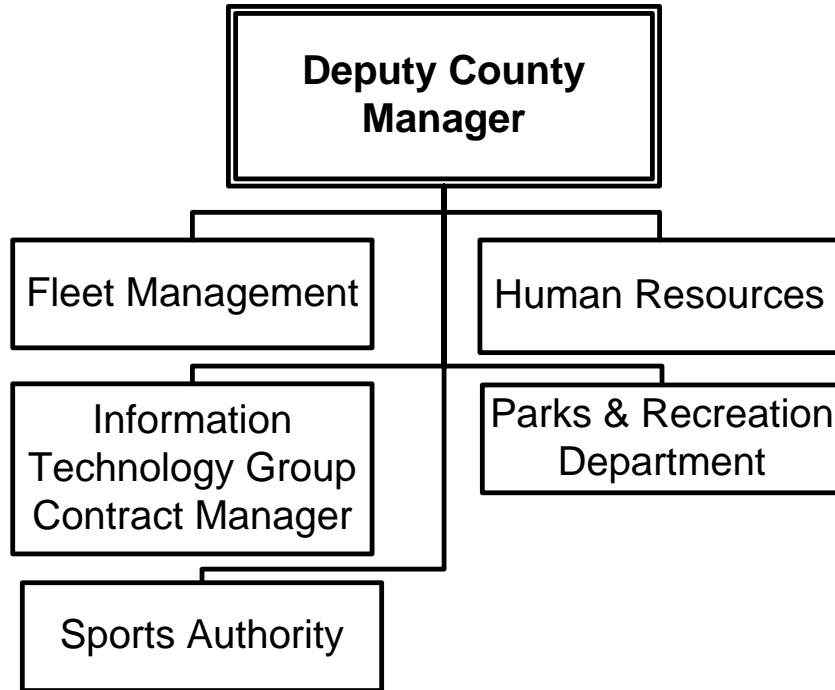
Contact 250 existing local businesses annually to help them with their expansion, technical and training needs.

Provide custom economic and demographic research for new and existing businesses.

Build community support for economic development programs and raise private funds to help pay for those programs.



DEPUTY COUNTY MANAGER



Fleet Management is responsible for vehicle maintenance and repair, fuel management and a disaster management plan for all County-owned equipment in the event of a natural disaster.

Human Resources provides employee services which includes recruitment and staffing, employee relations, salary administration/compensation, employee benefits, and labor relations.

Information Technology Group (ITG) refers to the Information Technology and Telecommunications contract and vendor.

Parks & Recreation services include Extension Services, Conservation 2020 Land Stewardship, Soil and Water Conservation District and programming and maintenance of park and recreational facilities, recreation centers and professional sports complexes, regional, community, and neighborhood parks.

Sports Authority works to attract sporting events and activities that will provide economic impact to the Lee County community. It also acts as a clearinghouse to local, national and international sports entities, assisting with the marketing and promotion of events that target the Lee County area as a potential host site.

DEPUTY COUNTY MANAGER

LEE COUNTY – FLORIDA
2005 - 2006

| <u>DEPARTMENT/DIVISION/PROGRAM</u> | 2003 - 2004 | 2004 - 2005 | 2005 - 2006 |
|------------------------------------|----------------------|----------------------|----------------------|
| | <u>ACTUAL</u> | <u>ESTIMATED</u> | <u>ADOPTED</u> |
| Fleet Management | | | |
| Rolling & Motorized Equipment | \$ 5,002,451 | \$ 7,197,344 | \$ 12,545,694 |
| Emergency Response | 111,012 | 193,336 | 221,563 |
| Total | \$ 5,113,463 | \$ 7,390,680 | \$ 12,767,257 |
| Human Resources | | | |
| Human Resources | \$ 2,130,247 | \$ 2,281,892 | \$ 2,460,382 |
| Human Resources - Training | 0 | 220,375 | 193,352 |
| Total | \$ 2,130,247 | \$ 2,502,267 | \$ 2,653,734 |
| Information Technology | | | |
| Telephones | \$ 3,317,138 | \$ 4,170,826 | \$ 3,332,150 |
| Data Processing | 8,475,782 | 10,427,314 | 9,618,433 |
| Total | \$ 11,792,920 | \$ 14,598,140 | \$ 12,950,583 |
| Public Recreation Svcs | | | |
| Extension Services | \$ 808,649 | \$ 717,204 | \$ 863,807 |
| Soil & Water Conservation | 49,441 | 165,940 | 176,527 |
| Parks & Recreation Operations | 22,511,856 | 23,819,216 | 26,300,248 |
| Florida Community Trust | 0 | 4,634,258 | 0 |
| Total | \$ 23,369,946 | \$ 29,336,618 | \$ 27,340,582 |
| Sports Authority | | | |
| Economic Development | \$ 578,437 | \$ 613,057 | \$ 608,965 |
| Total | \$ 578,437 | \$ 613,057 | \$ 608,965 |
| GRAND TOTAL | \$ 42,985,013 | \$ 54,440,762 | \$ 56,321,121 |

EXPENDITURES BY FUND TYPE

| | | | |
|--------------------|----------------------|----------------------|----------------------|
| General Fund | \$ 12,258,079 | \$ 12,598,367 | \$ 13,380,952 |
| Special Revenue | 12,817,456 | 13,858,256 | 15,486,151 |
| Capital Projects | 493,801 | 5,375,568 | 887,596 |
| Internal Services | 17,415,677 | 22,608,571 | 26,566,422 |
| GRAND TOTAL | \$ 42,985,013 | \$ 54,440,762 | \$ 56,321,121 |

FLEET MANAGEMENT

1. **Vehicle Maintenance and Repair**

Perform regularly scheduled preventive maintenance function on all County-owned equipment to increase the repair before breakdown ratio and to minimize County liability in the event of an accident.

Maintain an adequate inventory of quality repair parts for County-owned equipment.

2. **Fuel Management**

Provide unleaded and diesel fuel to County departments at a substantially lower rate than retail pump price.

3. **Disaster Management Plan**

Provide Lee County departments with emergency vehicle maintenance, fuel, and repair service plan for County-owned equipment in the event of a natural disaster.

4. **Vehicle Replacement Program**

Establishes rates for County-wide Replacement Program for all County vehicles and equipment.

Prepares specifications for the acquisition of all County owned equipment.

Oversees the disposal of County owned rolling stock.

HUMAN RESOURCES

1. **Staffing Services**

Recruit top candidates for positions at all levels of Lee County Government.

Develop and maintain the weekly Lee County Job List.

Conduct pre-employment screening and verifications.

Coordinate the Student Program.

Coordinate New Employee Orientation.

Provide consultation to the organization during the hiring process.

2. **Benefit Services**

Coordinate medical, dental, life, and long term disability plans.

Enroll employees with other optional benefits, such as additional life insurance, vision coverage, flexible spending accounts, and short-term disability.

Facilitate retirement through the Florida Retirement System (FRS) and the Deferred Retirement Option Program (DROP).

Secure health, dental, group life, optional term life, and long-term disability insurance for employees through competitive processes and through the review of contracts and potential bid documents on an annual basis.

Administer the Alternate Social Security Plan.

Coordinate and oversee relations with the Administrator of the health plan.

3. **Compensation**

Develop and maintain the Lee County compensation structure and implement a pay philosophy that is reflective of the values and goals of Lee County Government.

Review current salary grades and pay plan to ensure they are fair, accurate, and competitive with the labor market.

4. **Employee Services**

Provide employee relations services.

Formulate, develop, and interpret personnel policies and procedures.

Foster employee communication and recognition programs.

Formulate, develop, and implement discipline and discharge procedures.

Mediate internal disputes.

Ensure compliance with various laws affecting employment.

5. **Human Resources Support Services**

Manage service levels provided by external information technology resources to ensure mission critical Human Resource Information System (HRIS) processes are available and effective.

Provide adjunct technology support in support of those processes.

HUMAN RESOURCES (continued)

Identify, define and help implement technology or processed based improvements.

Maintain custodial responsibility for Lee County's personnel files.

Manage public records requests for the review of personnel files in accordance with Florida State Statutes.

Provide administrative support across the HR organization.

6. Employee Wellness & Health Services

Proactively provide a full range of services to enhance the overall wellness of employees through administering vaccinations, immunizations, and assisting in Family Medical Leave (FML), Americans Disability Act (ADA), and Employee Assistance Programs (EAP).

Provide education on medical and safety topics.

Provide medical triage to injured employees.

Keep employees informed through weekly e-mail on wellness issues, annual health fair, periodic screenings and wellness initiatives.

Provide health assessments and drug testing to new hires.

7. Labor Relations

Develop and implement labor relations programs.

Formulate policies and procedures that address labor issues.

Provide collective bargaining leadership.

8. Training and Development

Coordinate training and development countywide.

Coordinate and facilitate Managers/Supervisors Orientation.

Coordinate Quarterly Supervisors' Training.

Develop training programs and deliver training.

Develop training budget.

Manage training facility including scheduling of rooms and classes.

Develop training catalogue that includes shared opportunities with Constitutional Offices and other local public agencies/entities.

Chair Training Team and Training Representative meetings.

Select and supervise outside training consultants and programs.

INFORMATION TECHNOLOGY GROUP (ITG)

The following services are provided by a private firm (Atos Origin IT Services Inc.) that comprises ITG:

1. Acquire and install computer hardware and software in support of County government core services.
2. Acquire and install telephone communication equipment in support of County government core services.
3. Provide Countywide system connectivity to support County government core services.
4. Provide system connectivity to provide information to the County's citizens and the business community.
5. Provide internal consulting services to County departments relative to technology.
6. Provide technical assistance and troubleshooting to County government through the Help Center.

PARKS AND RECREATION

Operations

1. Community Parks

Provide 508 acres of safe, clean, and functional park facilities cost effectively.

Coordinate 70+ adult and youth league activities, which takes place in our parks.

Provide playground and picnic facilities at all community parks.

Continue the coordination of the interlocal agreement with the Lee County School Board, which allows scheduled access to over 15+ facilities.

Provide a variety of educational/recreational opportunities and instructional summer programs for the youth of Lee County during the structured eight-week summer program and teacher duty days.

Provide 1 full court basketball pavilion, 12 full court outdoor basketball courts, 3 half court basketball courts and 45 tennis courts.

2. Regional Parks

Provide 3,600+ acres of safe, clean, and functional park facilities cost effectively.

Provide resource based and active regional parks at a minimal cost to the user.

Maintain 4 miles of public beaches.

Provide weekly interpretive/educational programs through extensive use of volunteers.

Provide a diversity of resource based recreational opportunities including nature study, hiking, paddling, mountain biking and primitive camping.

Provide summer programs in a natural environment.

Provide ballfield facilities for two major league professional baseball teams and home stadium for one professional minor league baseball operation.

Continue to increase revenue at the Sports Complex and City of Palms Park through rentals, leases, and special events while maintaining the facility in a professional and cost effective manner.

3. Community/Recreation Centers

Provide a minimum of 13 safe, clean, and functional recreation facilities cost effectively.

Coordinate fee-supported recreation programming and classes through contract instructors and recreational program staff.

Provide a minimum of 12 after-school recreation locations for youth at existing centers at minimal cost to the user.

Provide extended usage hours and opportunities at the three multigenerational recreation centers (Veterans, Estero, and Wa-ke-hatchee).

Enhance all community based recreation programs by utilizing volunteers and collaborative efforts with other agencies.

Provide a minimum of 25 structured summer programs.

Continue to monitor the privatization of two senior centers.

PARKS AND RECREATION (continued)

4. Aquatics

Provide 9 safe, clean, and functional swimming pool facilities.

Maintain safe water quality standards at the water feature "spray ground" located at Lakes Park.

Coordinate with Lee County School Board the use of the five high school pools located on School Board property.

Provide swimming lessons for a minimum of 1,000 people annually throughout the community.

Provide open swim time for the community of not less than five days per week.

Allow private groups to utilize the pool facilities, thereby, increasing revenues to the division.

Collaborate with community-based organizations to provide aquatic events, programs, and training opportunities.

Promote and coordinate collegiate "winter training" programs at the pools.

5. Athletics

Coordinate with Visitor Convention Bureau (VCB) and Lee County Sports Authority to host two new athletic tournaments/special events per year, which will enhance the local economy.

Provide support services to Sports Authority promoting sporting events as needed.

6. Land Stewardship

Continue to develop and implement land stewardship plans for the approximately 17,000 acres of preserves.

Monitor the purchase of additional preserves through funding from the Conservation 20/20 program.

Pursue alternate sources of funding including grants and the use of volunteers for ecological restoration and development of public use facilities at the 3 4 County preserves.

7. Boat Ramps

Provide six safe, clean, and functional boat ramp facilities cost effectively.

8. Volunteers & Interns

Recruit and orient volunteers and student interns for all facilities and programs as needed through the efforts of the volunteer coordinator.

Track volunteer support and wage value contribution.

Provide recognition for volunteers.

Provide job skill knowledge and experience for interns.

Enhance volunteer support through the volunteer "headquarters" located at the Parks and Recreation support services facility.

9. Sponsorship

Obtain sponsorship of programs, which will increase revenues and the ability to add programs.

PARKS AND RECREATION (continued)**10. Marketing**

Coordinate the marketing of Lee County Parks and Recreation and all its programs. Program information provided through brochures, flyers, newsletters, and webpage. Provide quality informative and educational videos to promote the department and various programs offered.

11. Grants

Monitor all grants awarded and track funding for grants to supplement the County's funding of facilities, programs, land acquisition, and restoration of the ecological function of natural areas.

12. Special Needs/ADA

Provide programming and accessible facilities for persons with special needs, including Special Olympics and adaptive sports, either through inclusion in general existing programs or the creation of new programs under the supervision of a certified therapeutic recreation specialist. Continue with an aggressive and comprehensive plan to have all facilities ADA compliant.

Provide increased special needs programming by redirecting the usage of the Karl Drews Center into a special needs facility.

13. Support Services

Provide heavy equipment services to County Parks & Recreation operations as needed using the following equipment: 20 ton crane, tree spade, front-end loaders, dump trucks, grader, forklift, 30' bucket truck, verti-cutter, aerifier, roller, turf shaper, tractor mower, skid steer loader with backhoe and auger, 5 ton vibratory roller and various mechanized hand equipment. Provide assistance to other County agencies upon request and when feasible.

14. Employee Safety

Continue a proactive employee safety program to protect our most valuable resource. Make training available using whatever means possible to encourage a culture of safety in all aspects of Parks and Recreation.

15. Park Ranger Unit

Provide a Park Ranger Unit to enhance visitor safety in all parks, recreation centers and preserves. Inform park visitors of the rules and regulations (Ordinance 02-12) that govern our park properties. Enforce these rules when necessary by issuing citations. Continue to provide environmental education programs to visitors of all ages including off site programs for the Lee County School Board.

16. Education

Reduce the growing trend of obesity and the risk of coronary heart disease in the U.S. by encouraging Americans of all ages to aim for a healthy weight, follow a heart-healthy eating plan, and engage in regular physical activity. The program, "The Hearts N' Parks" is a national, community-based program supported by the National Heart, Lung, and Blood Institute (NHLBI) of the National Institutes of Health and the National Recreation and Park Association (NRPA) which supports this effort as been implemented into many youth and teen programs offered by Parks and Recreation.

PARKS AND RECREATION (continued)

Make sports safe and positive for America's youth. Lee County Parks and Recreation continue to incorporate this National Alliance for Youth Sports goal into all youth leagues that use county facilities.

Assess, plan and evaluate Parks and Recreation staff development and education opportunities. Facilitate educational and staff development program.

17. Environmental Education

Coordinate and enhance countywide environmental education through standards, train the trainer sessions, community outreach, and volunteer support. Work closely with VCB in training hotel staff on local ecotourism opportunities.

Enhance existing environmental educational opportunities via the new environmental resource center at the Parks and Recreation support services facility.

Extension Service

Respond to Lee County issues and needs through customized education and training in horticulture, marine services, natural resources, youth development, Florida Yards and Neighborhoods, family and consumer services, and agriculture.

1. Small Farm Best Management Practices

Ensure that small farmers are able to sustain operation, create stability to the tax base, and provide a healthy, safer food supply through education programs.

2. Agriculture and Natural Resources Pesticide Application and Training

Provide training to aquatic and land managers in pesticide application and certification.

3. Natural Resources Management

Provide education to urban residents on issues in environmental sustainability, including the impact of urbanization on native species survival and on invasive plants.

4. Education for Citrus & Fruit Industry

Provide education for the area's citrus industry to assure their continued profitability.

Encourage environmental and human safe practices in farm production and ranch management.

5. Commercial Horticulture Education

Provide the wholesale nursery industry with best management practices in irrigation, pesticide application, and fertilizer management.

6. Urban Horticulture Education

Increase knowledge of commercial and noncommercial landscape and gardening clientele through site visit demonstrations, and targeted programs.

7. Horticulture Pesticide Application and Training

Provide training in pesticide application certification, for nursery employees, landscapers, and municipal workers.

PARKS AND RECREATION (continued)

8. Master Gardeners

Train, recruit, and coordinate volunteers to answer horticultural questions, conduct demonstrations, and teach classes to homeowners in Lee County.

9. Education for Family Economic Stability

Teach families how to gain and maintain control of their finances, improve their marketplace performance, and manage other resources to assure their economic stability.

10. Food Safety

Provide serve-safe training to teach food service workers the steps necessary in managing food to assure that persons in Lee County have a safe food supply.

11. Nutrition

Heighten people's awareness of proper nutrition as related to long-term good health.

12. Child and Family Education

Provide education so that families can create safe and healthy environments for their children.

13. Housing Safety Education

Teach Lee County families about environmental home management including life cycle housing, hurricane preparedness, humidity control, mold prevention, and management of energy and water.

14. 4-H Club Programming and Development

Teach life and career skills to young people ages 15-18 in a club format with adult volunteers who meet in homes, churches, and community centers through hands-on projects. The program focuses on individual and group educational activities, competitive events and community involvement. Teen and adult volunteers are recruited and trained to guide, lead and mentor youth.

15. 4-H After-School

Engage youth enrolled in public, nonprofit or private child care, after-school or teen programs in group hands-on project learning with trained after-school staff. Youth are encouraged to explore diverse opportunities in 4-H program.

16. 4-H Animal Sciences Education

Teach youth with interests in learning about the many aspects of animal husbandry about animal care, management and economy through ownership of livestock, horse, cavy and poultry as well as dogs, cats and other pets. Ownership of animal is not a requirement.

17. Florida Yard and Neighborhoods (FYN)

Create and maintain attractive landscapes to enhance our community and to protect Florida's natural environment.

PARKS AND RECREATION (continued)

18. Marine Services

Provide education on marine environment for all Lee County residents and related marine industries.

Soil and Water Conservation

Provide technical assistance to urban residents and agricultural operations including soils information and training, mapping using historic aerial photography, wetland and hydric soils identification, pesticide and nutrient management, stream bank and shoreline protection, wildlife management, water quality solutions, exotic plant removal, and plants for coastal dunes.

Provide free Mobile Irrigation Lab service to urban residents and agricultural operations for evaluating the efficiency and effectiveness of their irrigation system to help save water and pumping cost.

Provide conservation planning assistance to help landowners plan, design, and install best management practices to help protect the water quality and quantity of the county. This includes irrigation and drainage designs, pasture and range land management, grazing plans, waste utilization plans, nutrient and pesticide management, and citrus management and vegetable production plans.

Provide informational/educational programs to various organizations, schools, and government agencies concerning soil and water conservation, and local agricultural activities. Programs include: Ag in the Classroom, land judging contest, outdoor classrooms, Soil and Water Stewardship Week, Arbor Day, Envirothon, and agricultural tours.

Assist the USDA Natural Resources Conservation Service with promoting and administering federal cost share programs including: Environmental Quality Incentives Program (EQIP), Wildlife Habitat Incentives Program (WHIP), Wetland Reserve Program (WRP), and Emergency Watershed Protection (EWP).

SPORTS AUTHORITY

The Lee County Sports Authority (LCSA) was created in 2003 to meet the growing demand for a dedicated Sports Authority agency. Recognized by the Florida Sports Foundation as one of the state's seventeen "Regional Sports Commissions," the LCSA will perform a number of important community functions, including the following:

Partner with the Lee County Visitor & Convention Bureau, using sports as a vehicle to diversify Lee County's tourism industry.

Solicit state, regional, national and international sporting events, thus creating an increase in economic impact from sports tourism.

Increase the level of customer service to our sports visitors, including organizers, athletes, coaches, parents, spectators and sponsors.

Diversify the types of sports events held within Lee County, including the solicitation of summer events that can utilize indoor facilities such as Germain Arena, Harborside Event Center, Lee County Civic Center and Alico Arena.

Enhance the image of Lee County as a premiere sports destination.

Work in partnership with municipal parks & recreation departments to identify the need for new sports facilities.

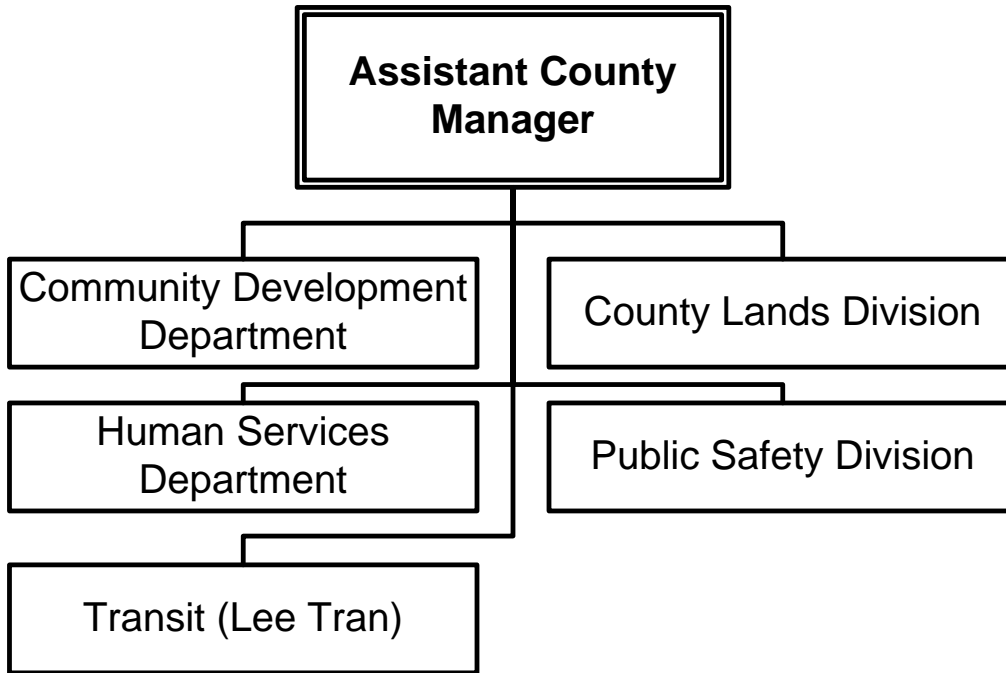
Increase the quality of life in Lee County by providing outstanding entertainment and participatory opportunities through sports.

Create relocation opportunities for sports businesses in Lee County.

Work with local youth sports organizations and special interest sports clubs to increase participatory sports opportunities within our community.



ASSISTANT COUNTY MANAGER



Community Development oversees various aspects of development and construction in Lee County to ensure proper land use to meet the demands of a growing population and the natural environment.

County Lands provides real estate services to all County Departments, as applicable. Additionally, the division is responsible for Lee County's real estate inventory control.

Human Services' major functional areas include Housing Services, Family Self-Sufficiency Assistance, Neighborhood Building, State Health Programs, Partnering for Results (Community Funding Partnership), and State Mandates.

Public Safety provides services to citizens and visitors of Lee County including emergency medical services, emergency management services, government communications, emergency dispatch and emergency telephone system (E-911).

Transit oversees LeeTran (the County's transit system) which provides fixed bus transportation services for citizens and visitors of Lee County, administers employer van pool and ridesharing programs and provides for paratransit services in compliance with the ADA.

ASSISTANT COUNTY MANAGER

LEE COUNTY - FLORIDA
2005 – 2006

| <u>DEPARTMENT/DIVISION/PROGRAM</u> | <u>2003 - 2004 ACTUAL</u> | <u>2004 - 2005 ESTIMATED</u> | <u>2005-2006 ADOPTED</u> |
|------------------------------------|-------------------------------|----------------------------------|------------------------------|
| Community Development | | | |
| Rezoning & DRI | \$ 1,480,377 | \$ 1,852,371 | \$ 2,154,957 |
| Subtotal | \$ 1,480,377 | \$ 1,852,371 | \$ 2,154,957 |
| Planning | | | |
| DCD - Planning | \$ 1,419,251 | \$ 1,506,773 | \$ 2,791,533 |
| Comm Land Trust-Afford Housing | 0 | 0 | 1,000,000 |
| Administration & Housing Asst | 2,470,317 | 4,253,070 | 2,397,495 |
| Subtotal | \$ 3,889,568 | \$ 5,759,843 | \$ 6,189,028 |
| Environmental Sciences | | | |
| DCD Plan Env Svcs | \$ 1,019,563 | \$ 1,137,587 | \$ 1,463,704 |
| Subtotal | \$ 1,019,563 | \$ 1,137,587 | \$ 1,463,704 |
| Developmental Services | | | |
| Development Review | \$ 1,840,189 | \$ 2,063,457 | \$ 2,463,879 |
| Zoning Review | 565,254 | 681,410 | 811,294 |
| Permit Issuance | 1,809,156 | 2,359,119 | 2,873,839 |
| Building Inspections | 3,636,436 | 4,458,927 | 5,734,681 |
| Code Enforcement | 2,419,047 | 2,706,502 | 2,736,887 |
| Plans Review | 1,750,073 | 1,989,130 | 2,093,171 |
| Subtotal | \$ 12,020,155 | \$ 14,258,545 | \$ 16,713,751 |
| Admin & Support | | | |
| DCD Admin & Support | \$ 1,406,699 | \$ 1,686,036 | \$ 1,848,597 |
| Subtotal | \$ 1,406,699 | \$ 1,686,036 | \$ 1,848,597 |
| Total | \$ 19,816,362 | \$ 24,694,382 | \$ 28,370,037 |
| Human Services | | | |
| Human Svcs Fiscal Mgmt. | \$ 277,118 | \$ 364,894 | \$ 416,872 |
| Neighborhood Bldg Program | 320,712 | 623,166 | 674,855 |
| Human Svcs Admin/Clerical | 581,828 | 655,084 | 824,106 |
| Neighborhood Planning Program | 279 | 0 | 0 |
| Neighborhood Improvements | 4,703,704 | 3,218,344 | 4,990,921 |
| Administration & Housing Asst | 97,500 | 123,021 | 0 |
| Housing Services/General | 724,816 | 859,622 | 764,399 |
| State Mandated Programs | 5,664,927 | 6,869,565 | 8,089,388 |
| Family Services Unit Program | 1,271,059 | 1,836,558 | 1,507,380 |
| Supportive Housing Program | 1,692,827 | 1,472,489 | 855,258 |
| Community Agency Support | 2,567,264 | 3,453,041 | 3,934,799 |
| Small Business Development | 0 | 0 | 256,855 |
| State Health Programs | 1,709,513 | 1,735,662 | 1,860,854 |
| Total | \$ 19,611,547 | \$ 21,211,446 | \$ 24,175,687 |

ASSISTANT COUNTY MANAGER (continued)

LEE COUNTY - FLORIDA
2005 – 2006

| <u>DEPARTMENT/DIVISION/PROGRAM</u> | <u>2003 - 2004 ACTUAL</u> | <u>2004 - 2005 ESTIMATED</u> | <u>2005-2006 ADOPTED</u> |
|------------------------------------|-------------------------------|----------------------------------|------------------------------|
| Public Safety | | | |
| Fire Protection | \$ 8,813 | \$ 8,815 | \$ 8,815 |
| Emergency Mgmt Operations | 1,492,652 | 622,018 | 948,667 |
| Emergency Operations Planning | 521,921 | 315,531 | 374,712 |
| All Hazards Protections | 1,310,601 | 529,986 | 1,031,207 |
| Emergency Response | 29,778,226 | 29,680,240 | 36,428,935 |
| Emergency Dispatching | 2,035,967 | 2,160,337 | 2,549,437 |
| E911 Implementation | 1,638,725 | 1,924,469 | 2,903,379 |
| Govt Communications Network | 1,591,837 | 1,583,356 | 1,813,280 |
| Total | \$ 38,378,742 | \$ 36,824,752 | \$ 46,058,432 |
| County Lands | | | |
| County Lands | \$ 1,028,447 | \$ 1,155,757 | \$ 1,299,399 |
| Total | \$ 1,028,447 | \$ 1,155,757 | \$ 1,299,399 |
| Transit | | | |
| Fixed Route Service | \$ 12,782,210 | \$ 16,779,114 | \$ 24,563,728 |
| Total | \$ 12,782,210 | \$ 16,779,114 | \$ 24,563,728 |
| GRAND TOTAL | \$ 91,617,308 | \$ 100,665,451 | \$ 124,467,283 |

EXPENDITURES BY FUND TYPE

| | | | |
|--------------------|----------------------|-----------------------|-----------------------|
| General Fund | \$ 47,846,774 | \$ 50,507,158 | \$ 60,875,374 |
| Special Revenue | 29,396,487 | 31,795,823 | 37,214,901 |
| Enterprise | 12,782,210 | 16,779,114 | 24,563,728 |
| Internal Services | 1,591,837 | 1,583,356 | 1,813,280 |
| GRAND TOTAL | \$ 91,617,308 | \$ 100,665,451 | \$ 124,467,283 |

COMMUNITY DEVELOPMENT

1. **Development Services**

Provide professional, courteous services to over 82,000 walk-in customers.

Handle approximately 70,000 telephone calls for information.

Conduct approximately 2,500 site development inspections.

Review and process approximately 150 plats and vacations.

Review and process approximately 1000 development order and limited development order applications.

Provide information to the public on hearing dates, results of public hearings and general information.

Appear before the Hearing Examiner and Board of County Commissioners to make recommendations regarding over 500 Zoning/DRI cases.

Provide public information for Zoning and other Land Development Code issues.

Process approximately 350 written requests for zoning verification.

Process over 3,100 home occupation licenses.

Review over 40,000 construction plans for building code compliance.

Issue approximately 122,000 building permits.

Perform over 290,000 on-site building inspections to verify that all construction work conforms to building codes and approved drawings.

Monitor contractor licensing for over 4,500 state and local contractors.

Process applications and issue over 500 new contractor licenses.

Renew over 2,500 local contractor licenses.

Handle code enforcement of County codes requiring 40,000 inspections.

Provide services to the Town of Fort Myers Beach through an Interlocal Agreement.

Provide services to the City of Bonita Springs through an Interlocal Agreement.

2. **Planning**

Provide for future growth of the County through comprehensive planning.

Update Comprehensive Plan as required by state law.

Monitor Lee Plan activities, i.e., Capital Improvement Program, Year 2010 Overlay, area studies, and plan amendments.

Enforce County environmental land use regulations through over 2,300 inspections.

Review and process over 1,200 dock and shoreline permits.

Collect and disseminate information regarding economic conditions, population, growth, and building activity in response to over 1,000 requests.

Administer affordable housing through monies obtained from the SHIP grant of over \$2.4 million.

Preserve natural, architectural, and historic resources through the administration of historic preservation programs.

COUNTY LANDS

County Lands provides various property acquisition and disposition services to all County departments as well as inventory control of all County-owned lands, excluding road right-of-way.

1. **Real Estate Acquisition Negotiations (CIP & Non-CIP Projects)**

Acquire all real estate interests from private and public property owners necessary to construct capital improvement projects or specially funded projects (e.g. Federal or State Grant Programs, Municipal Service Taxing/Benefit Unit Projects) in full compliance with Federal, State and/or Local laws, as may be required for governmental real estate acquisitions.

2. **Real Estate Disposition Review (County Owned Surplus Properties)**

Dispose of County-owned surplus real estate either by donation or sale in full compliance with Florida Statute 125.35 or Florida Statute 125.38, as the case may be for disposition of governmentally owned real estate.

3. **Real Estate Title Examination (Title Research for CIP, Non-CIP, & Surplus)**

Perform complete examination and special research of real estate ownerships and property encumbrances necessary to properly support the requirements of numbers 1 and 2 listed above. Further provide title examination and reports to the County Attorney's Office for litigation of real estate condemnation and/or foreclosure.

4. **County Lands Inventory Control**

Maintain the official inventory of all real property owned by the County with information as to purpose for acquisition, costs associated with purchase, existing environmental conditions, improvements made to the land, if any, and potential for subsequent sale, to include input to the Geographical Information System (GIS) for visual reference. Complies with County Administrative Code and Public Record Laws.

5. **Tax Deed Sales Services of County Held Tax Certificates** (Joint Project between Tax Collector, Clerk's Office, & Board of County Commissioners)

Initiate applications for tax deed sales, deposit fees, and handle subsequent liquidation of County-held tax certificates, in full compliance with Florida Statute 197.502 and Florida Administrative Code 12D-13.060.

6. **Conservation 2020 Land Program**

Assist the Board appointed Citizen Advisory Committee with all required selection and acquisition activities of the Conservation Lands Program. Coordinate the implementation of the program and evaluation of nominated properties for consideration by the Advisory Committee.

HUMAN SERVICES

1. Administration

Maintain a budget, which provides fiscal integrity for all entitlement and grant funds.

Provide clerical support for all areas of the Department addressing Human Service related activities.

Continue inter-agency coordination and community education of human services.

Continue to review and provide core services, identify program function costs, and provide administration of program objectives.

Review and process agenda items that are consistent with County policy.

Participate in and encourage departmental diversity.

Facilitate the Human Services Council process.

Coordinate and collaborate with community service providers to increase affordable accessible supportive housing for persons with disabilities.

Coordinate and implement the Long-Term Recovery Committee for disaster recovery.

2. Neighborhood Building

Complete the Annual Action Plan for the Department of Housing and Urban Development (HUD) Consolidated Plan and Homeless Continuum of Care Plan to include coordination of HUD Supportive Housing Program (SHP) applications.

Continue to coordinate six (6) area neighborhood district programs and implement a Performance Measurement Outcome instrument based on best practices, HUD's Strategic Plan, and the neighborhood district's input.

Continue to review and research grant opportunities designed to assist in the prevention of homelessness and assist homeless people and persons with disabilities, especially those opportunities that promote liaison relationships with nonprofit agencies. Lee County Human Services has assumed the lead role in the Homeless Coalition on a temporary basis.

Continue to expand the Neighborhood Accountability Boards to other areas in Lee, Collier, and Charlotte County. Expand the level of crime and restitution paid to the victim and community through the implementation of Restitution Accountability Boards in Lee County.

Continue to enhance the use of Geographic Information Systems (GIS) related to the neighborhoods targeted for revitalization, hurricane vulnerability, and the overall quality of life issues related to human services.

3. Community Funding Partnerships

Serve as staff support liaison to the Partnering for Results Proposal Review Panel. Staff coordinates and oversees the funding process by preparing the request for proposal,

HUMAN SERVICES (continued)

reviewing applications, and providing information to the Proposal Review Panel. This panel is responsible for evaluating proposals which meet the established outcomes and making funding recommendations to the Board of County Commissioners.

Provide general fund dollars to and execute contracts with not-for-profit human service agencies to purchase services.

Monitor and audit contracts to ensure compliance with funding recommendations and program requirements and to ensure accountability for funds expended and services provided.

Monitor HUD funded sub-recipient agencies utilizing Community Development Block Grant (CDBG), Home Investment Partnership Program (HOME), and Supportive Housing Program (SHP) funds and Emergency Shelter Grant (ESG).

Provide mandated funding to alcohol, drug abuse, mental health providers and the Public Health Unit.

Network with other funding entities to coordinate funding recommendations and share monitoring information.

Track demographic, historical, cost, and performance outcome data for all contracts.

4. Housing Services

Partner with local not-for-profit housing developers to provide assistance for low-income homebuyers through the acquisition and rehabilitation of homes.

Purchase and rehabilitate homes for the HOPE 3 Program for sale to low-income homebuyers.

Provide down payment or closing cost assistance to low-income first time homebuyers through the Down Payment Assistance Program under the HOME and SHIP Program.

Contracte and supervise major and moderate rehabilitation of affordable rental or owner occupied homes.

Partner with local non-profit HUD approved agencies to educate potential homeowners through First Time Homebuyer Education classes.

Continue investigation of additional funding sources for affordable housing programs, creating public/private partnerships for a consolidated approach for service.

Assist in the creation of Supportive Housing Projects throughout Lee County.

Continue to work with survivors of hurricanes in Lee County to repair or replace their homes.

5. Family Self-Sufficiency Program

Provide financial assistance programs offered through local, county, state and federal funds. Assistance may be provided in the form of first month's rent, eviction/past due rent or

HUMAN SERVICES (continued)

mortgage, utility costs, limited shelter and local or out-of-county transportation. Federal and local funds provide the opportunity for a large number of households to receive assistance with utility payments. All payments are made to vendors.

Provide the opportunity through the Community Services Block Grant (CSBG) the Lee Education and Employment (LEE) program for a limited number of eligible participants to receive medical office skills training, support services and case management.

Provide through the Housing Opportunities for Persons with AIDS (HOPWA) Program HIV+

individuals with case management and rental, mortgage and utility assistance if their need is HIV+ related.

Assist homeless individuals and families with two homeless programs, LIFT (Living Independently for Today – a Supportive Housing Program) and the state Challenge program to move into permanent housing if the applicants demonstrate a commitment to become and maintain self sufficiency.

Provide all applicants with information and referrals to appropriate community resources.

Work with United Way/211 to coordinate and facilitate the bi-monthly Human Services Information Network.

6. State Mandated Programs

Ensure compliance with all legal mandates, which require county participation or funding for human services related programs.

Provide for the following programs with funding based on Florida Statutes: indigent burials/cremations, Health Care Responsibility Act, county share of Medicaid nursing home, hospital and HMO costs, mental health and substance abuse services, public health services and medical examinations as they relate to suspected child abuse.

Ensure that only appropriate and verifiable expenses are paid and liability is reduced whenever possible.

PUBLIC SAFETY

1. **Emergency Management**

Furnish preparedness, response, recovery, and mitigation services to protect people and property from the effects of natural and technological hazards in accordance with requirements.

Provide a standard of care to all residents in Lee County based on the County's vulnerability and frequency of occurrence to natural and technological hazards listed in the document, "Lee County Hazard Vulnerability Analysis".

2. **Emergency Medical Services**

Provide out-of-hospital advanced life support response and care to 68,031 incidents involving the citizens and visitors of Lee County, Florida.

Provide medical direction, training, and support for local first responders pursuant to local, state, and national standards.

Provide public information and education regarding injury and illness prevention, Emergency Medical Services (EMS) system access, and CPR.

Provide timely advanced life support medical transportation services for 44,742 patients from either the scene of their incident, or between local medical facilities.

Provide timely advanced life support aeromedical care and transportation of 913 patients.

3. **Emergency Dispatch Program**

Provide an accurate, rapid, and reliable communications connectivity link for 160,500 calls from the citizens of Lee County to the EMS and the independent fire district service agencies of Lee County.

Provide pre-arrival emergency medical instructions as required to all citizens awaiting advanced life support service.

Provide emergency dispatch and communications support to counties during time of natural disasters.

4. **E911 Program**

Maintain a countywide enhanced 911 system to 391,000 telephones. There has been a major increase in cell phones and alternate phone service providers such as Comcast (US LEC).

Provide training to all public safety answering operators of the 911 system.

Provide the assignment of street names and addresses to citizens residing in Lee County.

Provide maintenance of the 911 street database used to determine a citizen's location during an emergency with an error rate of less than one tenth of one percent (0.01%).

5. **Government Communications Network**

Provide a countywide voice radio and data communications system to facilitate effective and timely coordination for Lee County government, all municipal governments, the Lee County Sheriff's Department, all fire service agencies, and state and federal offices resident within Lee County.

PUBLIC SAFETY (continued)

6. Fire Service

Provide for fire suppression and first responder services to the following areas in unincorporated Lee County through contractual arrangements with existing fire service agencies: Burnt Store, Maravilla, and Useppa Island.

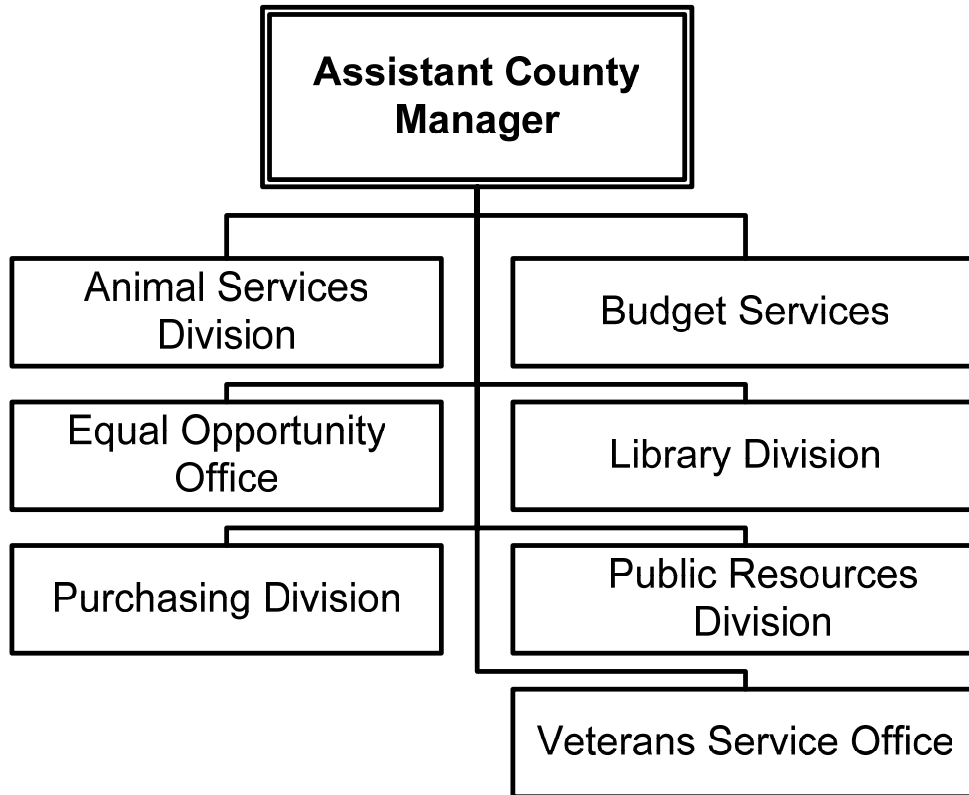
Provide for wildlife fire service support services through funding provided to the Florida Department of Agriculture and Consumer Services, Division of Forestry.

TRANSIT DIVISION

1. Provide fixed route services to citizens of urbanized and nonurbanized areas of Lee County at a level determined by the Lee County Board of County Commissioners.
2. Provide complementary paratransit service within 3/4 of a mile either side of the fixed route system, as mandated by the Americans with Disabilities Act.
3. Provide planning, grant management, and administration activities with the Federal Transit Administration and the Florida Department of Transportation which results in \$5.9 million in support of Public Transportation services in Lee County.
4. Provide shared ride van pool services for employers and groups traveling to/from common destinations.
5. Provide Dial-A-Ride services to areas of the County where ridership is not sufficient to support fixed route services.
6. Provide trolley bus service to support tourism and reduce congestion on Fort Myers Beach.
7. Operate two multi-modal transportation centers in the cities of Fort Myers and Cape Coral.



ASSISTANT COUNTY MANAGER



Animal Services provides comprehensive animal control services through education and enforcement of laws and ordinances, complaint resolution, rabies control, lost/found animal services, and sheltering of stray and unwanted animals. Animal Services is the only unlimited admission shelter in Lee County meaning that no animal is ever refused regardless of the condition of the animal or the space available in the shelter. Animal Services strives to help find solutions to limit homeless and unwanted animals in the community.

Budget Services is responsible for the preparation and implementation of the County budget, management studies, grants management, debt management and risk management.

Equal Opportunity promotes equal opportunity in employment and housing by enforcing the local, state and federal civil rights laws through administrative action, education, outreach and technical assistance.

Library includes 11 library buildings, a Talking Books Library, processing center, book mobile and institutional services.

Purchasing saves hundreds of thousands of taxpayer dollars each year through a centralized system for procuring goods and services for countywide use. Both vendors and County departments are served through the research and development of open and fair specifications, which results in purchases at the lowest possible price in the shortest amount of time. Purchasing also administers the countywide procurement card program.

ASSISTANT COUNTY MANAGER (continued)

Public Resources provides citizens and other departments with a central contact for obtaining information and assistance. The division works closely with neighborhood groups in obtaining above core level services through the creation and management of municipal services taxing and benefit units (MST/BU). Lee TV, the County's public television station, is produced by Public Resources. Internal support provided to County departments includes agenda preparation, mail, duplicating, and graphic services.

Veterans Services counsels, advises, and assists Lee County veterans and their dependents with obtaining benefits, and acts as a liaison between Lee County government, the media, and the general public on veteran-related matters.

ASSISTANT COUNTY MANAGER

LEE COUNTY - FLORIDA
2005 – 2006

| <u>DEPARTMENT/DIVISION/PROGRAM</u> | <u>2003 - 2004</u> <u>ACTUAL</u> | <u>2004 - 2005</u> <u>ESTIMATED</u> | <u>2005 - 2006</u> <u>ADOPTED</u> |
|------------------------------------|-------------------------------------|--|--------------------------------------|
| Animal Services | | | |
| Animal Svcs-Shelter Operations | \$ 1,426,872 | \$ 1,642,434 | \$ 1,749,089 |
| Animal Svcs -Field Operations | 1,147,844 | 1,483,612 | 1,630,210 |
| Animal Svcs- Spay & Neuter | <u>268,114</u> | <u>716,662</u> | <u>757,425</u> |
| Total | \$ <u>2,842,830</u> | \$ <u>3,842,708</u> | \$ <u>4,136,724</u> |
| Budget Operations | \$ <u>948,901</u> | \$ <u>989,691</u> | \$ <u>1,116,910</u> |
| Total | \$ <u>948,901</u> | \$ <u>989,691</u> | \$ <u>1,116,910</u> |
| Equal Employment Opportunity | | | |
| Equal Employment Opportunity | \$ 340,509 | \$ 367,520 | \$ 420,626 |
| Housing Enforcement - HUD | <u>95,164</u> | <u>100,539</u> | <u>98,115</u> |
| Total | \$ <u>435,673</u> | \$ <u>468,059</u> | \$ <u>518,741</u> |
| Library | | | |
| Library | \$ <u>19,718,712</u> | \$ <u>25,364,615</u> | \$ <u>25,983,878</u> |
| Total | \$ <u>19,718,712</u> | \$ <u>25,364,615</u> | \$ <u>25,983,878</u> |
| Public Resources | | | |
| MSTBU Services | \$ 299,128 | \$ 332,490 | \$ 399,733 |
| Street Lighting & Special Imp. | 34,442 | 27,575 | 764,125 |
| Public Resources | <u>1,765,649</u> | <u>1,780,103</u> | <u>1,852,137</u> |
| Total | \$ <u>2,099,219</u> | \$ <u>2,140,168</u> | \$ <u>3,015,995</u> |
| Purchasing | | | |
| Purchasing Services | \$ <u>768,044</u> | \$ <u>805,621</u> | \$ <u>840,751</u> |
| Total | \$ <u>768,044</u> | \$ <u>805,621</u> | \$ <u>840,751</u> |
| Risk Management | \$ <u>278,439</u> | \$ <u>434,706</u> | \$ <u>427,476</u> |
| Total | \$ <u>278,439</u> | \$ <u>434,706</u> | \$ <u>427,476</u> |
| Veterans Services | \$ <u>293,472</u> | \$ <u>316,526</u> | \$ <u>372,483</u> |
| Total | \$ <u>293,472</u> | \$ <u>316,526</u> | \$ <u>372,483</u> |
| GRAND TOTAL | \$ <u>27,385,290</u> | \$ <u>34,362,094</u> | \$ <u>36,412,958</u> |

EXPENDITURES BY FUND TYPE

| | | | |
|--------------------|-----------------------------|-----------------------------|-----------------------------|
| General Fund | \$ 4,034,876 | \$ 4,294,211 | \$ 4,658,022 |
| Special Revenue | 23,071,975 | 29,633,177 | 31,327,460 |
| Internal Services | <u>278,439</u> | <u>434,706</u> | <u>427,476</u> |
| GRAND TOTAL | \$ <u>27,385,290</u> | \$ <u>34,362,094</u> | \$ <u>36,412,958</u> |

ANIMAL SERVICES

Lee County Animal Services was established in 1998 to serve the community as the only open admission shelter in the community to deal with homeless and unwanted animals without ever refusing to accept an animal for any reason, even if at or over capacity. Animal Services provides comprehensive animal control and public animal sheltering programs, education programs, sterilization assistance programs, and rabies control/bite case management for the Health Department. Animal Services provides services to unincorporated areas of the County and is a contracted service provider for the City of Cape Coral, City of Fort Myers, City of Bonita Springs, and Town of Fort Myers Beach.

1. Field Operations

Provide comprehensive, progressive animal control services to unincorporated Lee County and through contracted services to the City of Fort Myers, the City of Cape Coral, the City of Bonita Springs and the Town of Fort Myers Beach.

Respond to approximately 38,000 calls for service.

Enforcement of State, County and Local laws, ordinances and rules.

Investigate and prosecute animal cruelty/neglect.

Provide investigation and hearings for declaration of dangerous dogs.

Perform bite case management and quarantine for the Health Department.

Pick up of stray and homeless animals.

Provide rabies control through license and vaccination requirements and program management.

Educate public of laws and ordinances relating to animals, and proper care of animals.

Conduct classroom and community group education and meetings.

2. Shelter Operations

Provide comprehensive kenneling services for stray, homeless and unwanted animals. Focus on proper care, nutrition, disease control, and animal health/welfare. Intake of over 16,000 animals a year.

Maintain adoption program for placement of homeless animals – approximately 3,300 adoptions per year.

Offer complete education program and public information/promotion of sterilization, animal control, animal care, and related animal services topics.

Process complaint calls from the public and dispatch to officers (approximately 45,000 calls per year).

Inform and assist the public through community outreach and media relations.

Sterilize of all cats and dogs prior to adoption.

Manage pet license program management (approximately 75,000 per year).

Ensure medical care as needed for homeless, unwanted, and cruelty animals in our possession.

Provide rabies vaccination for public safety and welfare.

ANIMAL SERVICES (continued)

3. Community Sterilization Initiatives

Provide programs through revenues generated by the sale of pet licenses to promote sterilization in order to reduce pet overpopulation and reduce euthanasia in the community.

Operate a mobile sterilization unit added to bring services to areas of great need and limited economic resources.

Strive to reach 70% sterilization of all domestic cats and dogs within 10-20 years.

Strive to achieve zero population growth and end homeless and unwanted animal problems in the community.

Provide incentives and rewards to pet owners that sterilize their animals.

BUDGET SERVICES

1. Budget Operations

Budgetary Responsibilities

Coordinate the development and maintenance of annual operating, non-departmental, capital improvement program and reserves budgets for the Board of County Commissioners.

Ensure proposed operating budgets adequately fund Board approved core level services.

Monitor expenditure activity to ensure sufficient budget is in place.

Develop millage rate recommendations.

Revenue Monitoring

Prepare revenue projections for significant revenues on a yearly basis.

Monitor significant revenues on a monthly basis.

Update the Revenue Manual on a regular basis.

Special Studies

Conduct operational and other specialized analyses/studies for County departments, divisions, and County Manager.

Develop position papers with recommended options for County Manager or Board of County Commissioners' consideration and action.

Prepare the Lee County Fiscal Health Study on a regular basis.

2. Bond Compliance and Issuance

Prepare agenda items for development of new and refunding bond issues.

Review all documents associated with new and refunding bond issues.

Update the County's Debt Manual on a regular basis.

3. Risk Management

Safety and Loss Control

Serve as liaison between Lee County Government and regulatory compliance agencies such as OSHA, State Department of Labor and Employment Security, EPA, etc.

Conduct safety and accident prevention training and awareness to employees.

Conduct accident investigations to determine how to reduce and/or avoid future occurrences.

Conduct property and equipment inspections annually to prevent losses.

Property/Liability/Workers Compensation

Provide contractual risk transfer and contract review services to County departments.

Purchase, maintain, and monitor the necessary insurance to protect the County's employees, vehicles, and properties.

BUDGET SERVICES (continued)

Provide mediation/settlement negotiation services in response to court-mandated mediation.
Investigate, adjust, and pay property damage claims.

Manage liability and workers compensation claims and coordinate handling with the third party administrator.

4. Grants Management

Grant Development

Provide oversight to all county departments on grant related matters.

Provide annual grant development training to departments.

Provide technical assistance in writing grant applications and data collection to county departments throughout the year.

Grant Compliance

Conduct fiscal/programmatic compliance audits of grants in the County inventory.

EQUAL OPPORTUNITY

The Lee County Office of Equal Opportunity promotes equal opportunity in employment and housing by enforcing the local, state and federal civil rights laws through administrative action, education, outreach and technical assistance. The office is also responsible for administering the County's Disadvantaged Business Enterprise (DBE) Program.

Provides training, technical assistance and educational programs to citizens of Lee County about all local, state and federal civil rights laws.

Provides staff support to the Multicultural Affairs Advisory Board, the Black Affairs Advisory Board, and the Hispanic Affairs Advisory Board.

Investigates and resolves allegations of employment discrimination.

Investigates allegations of discrimination or harassment within Lee County Board of County Commissioner's workforce.

Investigates and resolves allegations of housing discrimination.

Coordinates ADA Title II Compliance for Lee County.

Facilitates training and technical assistance for disadvantaged business enterprises.

LIBRARY SERVICES

Lee County's Library System provides resources, programs and services countywide with the exception of an independent district in Ft. Myers Beach. In order to meet the informational, educational, and recreational needs of the broadest possible spectrum of the Lee County public – the Lee County Library System provides residents and visitors with a variety of quality services including:

1. Public Services

- Popular materials and current interest activities

- Reference Services

- Information Services

- Virtual and physical access services

- Cultural awareness forums

- Programs and activities

- Genealogy research

2. Youth Services

Provide children (ages birth to 12 years) and young adults (ages 13 and up) with access to a wide range of materials, in a variety of formats.

Provide children with access to a minimum of 2,000 programs per year that introduce them to literature and the rewards of independent, lifelong learning.

Provide annual summer reading programs for children, young adults and parents with babies.

Provides young adults with a minimum of 100 programs per year to encourage reading, library use and life long learning.

3. Adult Services

Provide current, popular reading materials at all locations.

Provide a minimum of 400 programs each year highlighting topics of current interest, exploring literature, and introducing library services to community organizations.

Provide Adult Reader's Advisory services to meet popular reading demands.

4. Central Services

Reference and Information Services

Provide accurate and timely reference assistance to library patrons through:

- Current, authoritative reference materials in traditional and electronic formats

- Ongoing training sessions for staff and all patron levels

- Centralized telephone reference services

LIBRARY SERVICES (continued)

- E-mail reference services
- Homework assistance services at all locations
- Genealogy, local and state history collections
- Interlibrary loan services
- Library website with links to library events and services
- Public computers for access to the Internet and other electronic resources.

Facilities

Construct, staff, and maintain ADA-compliant service outlets in all areas of the County so that 90% of Lee County residents need to travel no further than 7.5 miles to access library services.

Provide space, equipment and infrastructure to support access to developing technology.

Provide information and resources to support economic development and government services in Lee County.

Provide access to developing technology, including the Internet and other electronic resources in Lee County.

Maintain attractive, clean and reasonably safe facilities with varying hours of operation.

5. Technical Services

Collection Development

Select, acquire, catalog, and process a minimum of 100,000 new materials per fiscal year for the public in a variety of formats.

Evaluate and maintain current collections of materials with varying topics and languages.

Check out a minimum of 3,000,000 library materials annually.

6. Outreach Services

Provide assistive services and technology for patrons with disabilities in accessing materials and services.

Provide a minimum of 55 bookmobile stops monthly to families in under-served communities in Lee County.

Provide service as a sub regional Talking Books Library for eligible children and adults.

Provide Books-by-Mail service for children and adults who are unable to use a library because of medical and physical disabilities.

Provide specialized materials and services to support the literacy needs of families including families that speak languages other than English at home.

LIBRARY SERVICES (continued)

7. Administrative Services

Recruit and retain competent customer service oriented personnel to promote and provide excellent library services.

Establish cooperative partnerships with a variety of community groups to support library services.

Investigate and assess the functional and accessible needs of all future and existing library facilities.

Maintain a technology plan, which supports the electronic resource and informational needs of all patrons.

PURCHASING

1. **Specification Development & Review**

Develop specifications for products and services, which will meet the needs of the Lee County employees who will be using these products and services.

Ensure the specifications are written in such a way as to allow fair and open competition among interested vendors.

Review specifications written by department/division staff to ensure compliance with applicable policies and procedures.

Research and be familiar with new products and procedures as they become available on the market.

2. **Project Processing**

Competitively process informal and formal quotes/proposals in order to obtain the best use of taxpayers money.

Review quotes/proposals received to determine compliance with stated specifications in order to obtain a quality product.

Research the best available means of acquiring products and services such as State Contracts, General Services Administration (GSA) Schedules, piggyback purchases, or competitive quoting.

Research waiver requests to determine if applicable and appropriate.

3. **Process Purchase Orders**

Procure goods and services requested by customers with applicable policies and procedures.

Follow up on delivery, pricing, etc., when required.

4. **Resource/Research**

Provide information to customers on goods and services available.

Provide information on product and service availability and sources of supply.

Provide current marketing pricing of goods and services upon request.

Research alternative procurement methods upon request or to meet special circumstances.

Keep abreast of new product releases.

5. **Training**

Prepare and offer training classes to equip requisitioners with the knowledge and skills needed for issuing requisitions.

Educate requisitioners in ethical purchasing procedures.

Educate requisitioners in current purchasing policies and procedures adopted by the Board of County Commissioners and/or the County Manager's Office.

Participate in Disadvantage Business Enterprise training sessions.

PURCHASING (continued)

6. Auditing/Monitoring

Review purchases made by requisitioners to ensure compliance with Board policies and procedures.

Ensure purchase orders, which are also considered contracts, are as correct and complete as possible.

Ensure proper procedures are used when processing requisitions and ethical purchasing policies are adhered to.

7. System Maintenance

Administer the OneWorld Purchasing Module for use by all County departments and divisions.

Request changes or additions to the purchasing system to keep it as user friendly as possible and provide the best benefit to the requisitioners.

Maintain the vendor list in accordance with State and Federal regulations.

8. Manual Maintenance

Maintain the Lee County Purchasing and Payment Procedures Manual and keep up to date with current policies and procedures established by the Board of County Commissioners and the County Manager's Office.

9. Purchasing Card

Administer the Purchasing Card Program, as it is designed to improve efficiency in processing low dollar purchases from vendors that accept the VISA credit card.

The Purchasing Card Administrator's duties are as follows:

- Coordinates issuance and cancellations of cards
- Coordinates program policy issues
- Maintains policy and cardholder guides/manuals
- Approves/disapproves requests for Purchasing Cards
- Coordinates and maintains internal controls
- Assist departments with reconciliation of their statement.

PUBLIC RESOURCES

1. **Citizen Information and Assistance**

Provide a central location point for citizens' inquiries and complaints.

Maintain a broad base of community information for referrals.

Manage, respond and direct Lee County Web inquiries and Lee County's Speakers Bureau.

2. **Mail Services**

Provide centralized mail processing for an average of 88,000 pieces of internal and posted mail per month.

Provide daily pick up and delivery mail service for departments and divisions.

3. **Support Services**

Prepare and distribute agendas for all Board meetings and advertise each meeting appropriately.

Process approved and deferred Board meeting documents.

Coordinate the appointment/re-appointments of over 700 members of County advisory committees; file an annual report with the State regarding financial disclosure; prepare annual committee sunset recommendations to the Board.

Continually update and distribute the Administrative Codes, External and Internal Fee Manuals, Ordinance Index, Codification of Ordinances, Board Meeting Calendars, and Internal/External Phone Directories.

Monitor official cable franchises in Lee County.

Record and maintain public record videotapes of Board meetings and other requested meetings, and duplicate the tapes upon request.

Support other departments' presentations with materials, audiovisual equipment and staff assistance as requested.

4. **Printing, Graphics, and Central Duplicating**

Provide professional graphic services to all departments, divisions, and constitutional officers.

Provide a central duplicating service for large projects, including assembling, drilling, and binding.

Provide printing consulting and assistance to departments, divisions, and constitutional offices.

5. **Communication Services**

Conduct the Lee Government Resource Orientation and Workshop Series (Lee GROWS) Program continuously throughout the year.

Utilize a combination of methods for disseminating information, such as press releases, Public Service Announcements, advertising, Lee T.V., Lee Cares, Lee GROWS, and in-house video projects.

Program and produce County Government Channel 24 hours/7 days a week with live and/or taped events.

PUBLIC RESOURCES (continued)

Produce and broadcast Lee County information program "Inside Lee County".

Coordinate and manage special events for the Board (groundbreakings, dedications, inaugurations, and meetings).

Assist in organizing the annual hurricane media workshop and orientation.

6. Public Information

Provide a crucial function in disseminating critical emergency information to the media and citizens when disasters are imminent. Information is reported by means of the emergency public information officer, County Internet, telephone hotlines, and government access television channels. Some of these communication tools are also used to instantly provide the media and citizens with other County non-emergency information.

7. Municipal Service Taxing/Benefit Unit Services (MST/BU)

Provide for the development, creation, and ongoing support of streetlighting districts, special improvement units, and infrastructure projects for communities desiring to enhance their neighborhoods beyond the core service level. Lee County currently has the following units:

| | |
|-----------------------------------|----|
| Streetlighting and Sidewalk Units | 43 |
| Special Improvement Units | 16 |
| Canal/Channel Excavation Projects | 1 |
| Water Project/Sewer | 1 |
| Road and Drainage | 4 |
| Debt Service Projects | 26 |

Provide for the assessment and billing of all MST/BUs.

VETERANS SERVICES

1. **Client Assistance**

Advise and assist all citizens regarding eligibility and entitlement to benefits based on the military service of a past, present, or future veterans. Assist those eligible clients in filing claims and defending those claims in securing benefits, to which they may be entitled.

Respond to a minimum of 17,000 inquiries and requests for assistance per year.

Interview a minimum of 500 new clients per year.

Provide outreach through satellite offices and home visits.

Provide coordination and support for the Veterans Transportation Program.

Provide support for the local VA Clinic and their programs.

2. **Support Services**

Conduct a minimum of 12 public speaking engagements regarding veterans programs annually.

Maintain liaison with the estimated 68,000 Lee County Veterans and 151,900 dependents and survivors through direct contact at the County Veterans Service Office or in association with the various veterans' organizations around the County.

3. **Intergovernmental Liaison**

Maintain liaison with local, state, and national veterans organizations.

Maintain liaison with state and federal agencies.

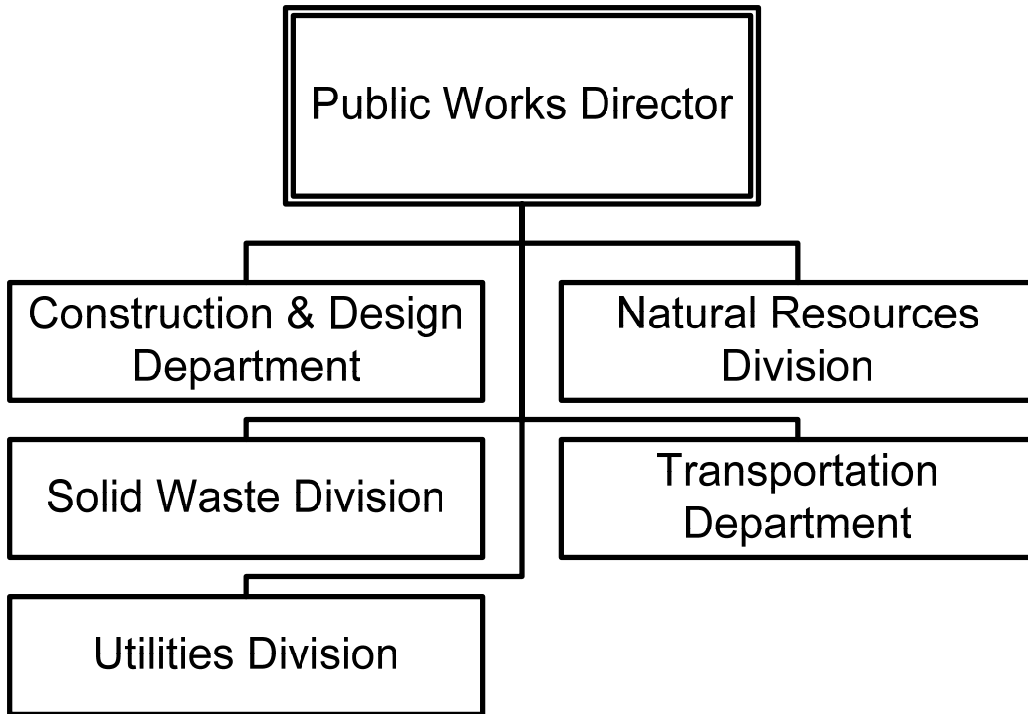
4. **Proficiency**

Ensure that the staff attends a minimum of two professional training seminars per year.

Ensure that staff successfully completes the State Certification Program annually.

Maintain accreditation with the Florida Department of Veteran's Affairs and others.

PUBLIC WORKS DIRECTOR



Construction and Design provides engineering, design, planning, project management, and inspection for County and Constitutional construction projects. It also provides building maintenance and repair services, service contract administration, record storage, and leased property administration for County departments.

Natural Resources provides for management and protection of the County’s natural resources through well permitting, water conservation, water quality monitoring, flood protection, beach preservation, waterway/marine resources, hazardous waste management and pollutant storage tank programs.

Solid Waste is a self-supported enterprise operation responsible for the mandatory countywide garbage collection program for businesses and residences, the Waste-to-Energy facility and transfer station, the Materials Recycling Facility, Lee/Hendry Landfill, Hendry County Transfer Stations and the household hazardous waste collection system.

Transportation is responsible for all of the County’s transportation-related activities, which include repair and maintenance of roads, signs and canals; operation of three toll facilities and related bridges; engineering and management of transportation capital projects.

Utilities is an entirely self-supported enterprise system responsible for the operation and management of a potable water system that serves 67,518 customers and a consolidated sewer system which serves approximately 46,458 sewer customers within Lee County.

Public Works Director

LEE COUNTY - FLORIDA
2005 – 2006

| <u>DEPARTMENT/DIVISION/PROGRAM</u> | <u>2003 - 2004 ACTUAL</u> | <u>2004 - 2005 ESTIMATED</u> | <u>2005 - 2006 ADOPTED</u> |
|------------------------------------|-------------------------------|----------------------------------|--------------------------------|
| Construction and Design | | | |
| Construction and Design | \$ 1,088,581 | \$ 1,106,502 | \$ 1,299,047 |
| Facilities Management | | | |
| Facilities Mgmt Administration | 4,558,946 | 5,462,914 | 6,256,209 |
| Maintenance & Repair Services | 5,374,462 | 5,661,288 | 6,290,066 |
| Facilities Mgmt - Non-MOU | 757,892 | 299,957 | 350,857 |
| Total | \$ 11,779,881 | \$ 12,530,661 | \$ 14,196,179 |
| Natural Resources | | | |
| Marine Svcs / Marine Sciences | \$ 671,801 | \$ 742,241 | \$ 774,473 |
| Ground Water Mgmt | 529,473 | 787,851 | 793,062 |
| Environmental Lab | 1,454,633 | 1,464,331 | 1,649,908 |
| Pollutant Storage Tanks | 242,901 | 281,019 | 292,416 |
| Surface Water Mgmt | 1,123,918 | 4,654,548 | 1,174,288 |
| Small Quantity Generator | 331,337 | 358,903 | 596,148 |
| Total | \$ 4,354,063 | \$ 8,288,893 | \$ 5,280,295 |
| Solid Waste | | | |
| Right of Way Cleanup | \$ 279,787 | \$ 317,941 | \$ 417,193 |
| Solid Waste Operations | 17,820,454 | 12,469,211 | 17,995,642 |
| Recycling | 864,355 | 893,885 | 1,245,479 |
| Hazardous Waste | 471,007 | 544,020 | 725,626 |
| Disposal Facilities | 28,551,550 | 18,205,836 | 19,446,856 |
| Hendry Co. Transfer Stations | 758,929 | 1,166,053 | 820,929 |
| Lee/Hendry Landfill | 3,418,651 | 2,234,577 | 3,176,471 |
| Total | \$ 52,164,733 | \$ 35,831,523 | \$ 43,828,196 |

PUBLIC WORKS DIRECTOR (continued)

LEE COUNTY - FLORIDA
2005 – 2006

| <u>DEPARTMENT/DIVISION/PROGRAM</u> | <u>2003 - 2004 ACTUAL</u> | <u>2004 - 2005 ESTIMATED</u> | <u>2005 - 2006 ADOPTED</u> |
|------------------------------------|-------------------------------|----------------------------------|--------------------------------|
| Transportation | | | |
| Engineering Services | | | |
| DOT Administration | \$ 1,345,549 | \$ 1,475,494 | \$ 1,468,575 |
| Traffic - Planning | 721,470 | 762,194 | 885,962 |
| Construction | 1,890,106 | 2,144,990 | 2,570,448 |
| Design | 1,570,127 | 1,720,880 | 1,990,542 |
| Subtotal | \$ 5,527,252 | \$ 6,103,558 | \$ 6,915,527 |
| Operations | | | |
| Canal Maintenance | \$ 2,506,766 | \$ 2,659,386 | \$ 3,013,419 |
| Landscape Maintenance | 1,410,268 | 1,817,618 | 2,501,226 |
| Roadway Maintenance | 10,376,144 | 9,719,392 | 11,409,936 |
| Bridge Operations - Maint | 1,195,959 | 1,378,843 | 1,335,459 |
| Sanibel Cause Reconstruct | 295,786 | 257,204 | 282,980 |
| Subtotal | \$ 15,784,923 | \$ 15,832,443 | \$ 18,543,020 |
| Traffic | | | |
| Rolling & Motorized Equipment | \$ 32,500 | \$ 0 | \$ 0 |
| Traffic - Engineering | 1,505,821 | 1,657,596 | 1,908,910 |
| Traffic Operations | 2,787,697 | 2,347,897 | 2,538,767 |
| Traffic Signal Systems | 4,288,609 | 3,558,834 | 4,835,042 |
| Subtotal | \$ 8,614,627 | \$ 7,564,327 | \$ 9,282,719 |
| Toll Facilities | | | |
| Sanibel Causeway R&R | \$ 62,421 | \$ 300,000 | \$ 400,000 |
| Bridge Operations | 6,971,015 | 9,157,003 | 10,273,660 |
| Bridge Landscape | 301,088 | 567,165 | 529,968 |
| Roads & Bridges | 632,824 | 0 | 0 |
| Subtotal | \$ 7,967,348 | \$ 10,024,168 | \$ 11,203,628 |
| Total | \$ 37,894,150 | \$ 39,524,496 | \$ 45,944,894 |

FISCAL 2006 BUDGET

PUBLIC WORKS DIRECTOR (continued)

LEE COUNTY - FLORIDA
2005 – 2006

| <u>DEPARTMENT/DIVISION/PROGRAM</u> | <u>2003 - 2004</u> <u>ACTUAL</u> | <u>2004 - 2005</u> <u>ESTIMATED</u> | <u>2005 - 2006</u> <u>ADOPTED</u> |
|------------------------------------|-------------------------------------|--|--------------------------------------|
| Utilities | | | |
| WW Treatment - Waterway East | \$ 673,511 | \$ 915,986 | \$ 1,023,859 |
| WW Treatment - Fiesta Villas | 1,536,952 | 1,675,127 | 1,808,970 |
| Water Prod - Waterway | 446,624 | 755,731 | 797,601 |
| Water Prod - College | 184,469 | 303,890 | 279,700 |
| Water Prod - Green Me | 1,774,945 | 2,157,264 | 2,447,261 |
| Water Prod - Bartow | 70,403 | 240,382 | 517,116 |
| Water Prod - Pine Woods | 1,031,573 | 1,315,890 | 1,465,878 |
| WW Treatment - San Carlos | 132,910 | 202,712 | 210,016 |
| WW Treatment - Three Oaks | 1,105,986 | 1,388,905 | 1,348,041 |
| Water Production - Olga | 1,550,193 | 1,998,738 | 2,450,440 |
| Water Distribution | 1,741,008 | 2,531,673 | 3,296,507 |
| Wastewater Treatment Contracts | 4,064,268 | 4,756,690 | 5,000,000 |
| Wastewater Collection | 3,309,521 | 3,575,683 | 4,431,938 |
| Utilities-Maintenance Services | 1,069,017 | 1,798,691 | 2,161,033 |
| Wastewater Treat - Pkg. Plants | 47,897 | 25,433 | 20,850 |
| Wastewater Treatment-Beach | 1,541,759 | 2,295,462 | 2,420,860 |
| WWW Treatment -Pine Island | 213,034 | 393,127 | 342,793 |
| Wastewater Treatment FCWC | 0 | 0 | 68,115 |
| Utilities-Gateway Treatment Pl | 445,188 | 700,930 | 584,163 |
| Utilities Admin - Sewer | 2,199,208 | 2,241,563 | 2,371,786 |
| Utilities-Electronic Dept | 831,223 | 1,200,588 | 1,502,887 |
| Utilities Admin - Water | 2,462,787 | 2,126,051 | 2,205,860 |
| Utilities Admin - Mgmt | 1,364,130 | 1,802,291 | 1,961,096 |
| Utilities Engineering | 902,231 | 1,373,512 | 1,580,370 |
| Water Meter Service | 965,563 | 1,469,568 | 1,764,814 |
| Billing & Collection | 1,678,613 | 2,375,595 | 2,394,028 |
| Water Production - Corkscrew | 1,833,460 | 2,285,896 | 2,644,713 |
| Utilities-Support Services | 1,247,359 | 1,099,728 | 1,411,622 |
| Water/Sewer General | 2,426,703 | (1,257) | 0 |
| Construction Crew | 1,151,138 | 1,534,126 | 2,291,157 |
| Utilities-Water Prod-North Lee | 0 | 475,509 | 2,005,854 |
| Locates Inspections | 0 | 212,303 | 746,420 |
| Industrial Pretreatment | 0 | 0 | 192,139 |
| Total | \$ 38,001,673 | \$ 45,227,787 | \$ 53,747,887 |

GRAND TOTAL \$ 144,194,500 \$ 141,403,360 \$ 162,997,451

EXPENDITURES BY FUND TYPE

| | | | |
|------------------|---------------|---------------|---------------|
| General Fund | \$ 14,440,120 | \$ 18,959,481 | \$ 17,423,547 |
| Special Revenue | 30,511,874 | 30,172,234 | 35,558,433 |
| Capital Projects | 109,129 | 11,114 | 0 |
| Enterprise | 99,133,377 | 92,260,531 | 110,015,471 |

GRAND TOTAL \$ 144,194,500 \$ 141,403,360 \$ 162,997,451

CONSTRUCTION AND DESIGN

1. **Capital Planning and Budgeting**

Forecast needs and delineate budgetary requirements for the Parks and Recreation, Library, departments and divisions of general government services areas, constitutional officers and Court Administration for approximately 40-50 projects of the Lee County Capital Improvement Program through use of community and regional park impact fees, tourist tax, grant and capital improvement funds.

2. **Acquisition**

Monitor compliance of Parks, Recreation, and Open Space Element of the Lee Plan and plan acquisition accordingly.

Pursue intergovernmental agreement for land use to avoid acquisition cost utilizing long-term leases and interlocal agreements.

3. **Design Development and Construction**

Provide in-house services and manage consultant services for design development including programmatic approval of user groups and community through various means: steering committees, leagues, and community meetings.

Pursue public/private and public/public agreements to facilitate cost effective and efficient means of project development.

Provide construction services through project management of quotes, bids, construction contracts, and construction management agreements.

4. **Facilities Management**

Provide a safe environment for employees and all residents to conduct business with Lee County by maintaining, remodeling, and monitoring over three million square feet of County-owned space.

Provide and manage storage facility for Lee County files and records per Florida Statutes.

NATURAL RESOURCES

1. **Flood Protection**

Assist Emergency Operations Center (EOC) in flood emergencies.

Provide planning, management, and engineering services for flood plain protection.

Review plats and vacations of easements for drainage impacts.

Provide technical assistance for Flood Insurance Program through updating of flood studies and flood zone map revisions.

Implement agreement with the South Florida Water Management District (SFWMD) for the maintenance of regional storm water facilities and streams.

Identify and manage capital improvement projects as related to storm water.

Submit requests for funding assistance for flood reduction improvements to the South Florida Water Management District (SFWMD), Florida Department of Environmental Protection (FDEP), Army Corp. of Engineers (ACOE), and other agencies.

Respond to citizen requests for action (RFAs).

2. **Water Pollution Control**

Meet compliance criteria as established in the Environmental Protection Agency National Pollution Discharge Elimination System (NPDES) MS4 permit, perform inspections, and prepare annual report for Lee County.

Monitor water quality for the residents of Lee County and develop strategies for improvement.

Inspect and monitor pollutant storage tanks and pollutant discharges to the environment.

Participate in Estero Bay Study Plan, Charlotte Harbor National Estuary Program, Caloosahatchee Study, Lake Okeechobee release criteria, Total Maximum Daily Load (TMDL) development for impaired water bodies, and the Southwest Florida Feasibility Study.

3. **Pollution Prevention (P2)**

Educate approximately 16,000 businesses in the proper management of hazardous waste. Twenty percent (20%) assessed annually as required by the State mandate.

Prepare quarterly newsletter used in updating all businesses on regulatory changes and associated requirements of hazardous waste management.

Provide technical assistance to Fleet Management, Maintenance and Repair Services (MARS), Lee Tran, DOT facilities, Utilities, Solid Waste, County Attorney, and state and national organizations.

NATURAL RESOURCES (continued)

Provide customer service to businesses requesting exemptions to the Pollution Prevention Program.

4. Groundwater Protection

Monitor activities through permitting and inspection of water wells, monitor wells, test boring, foundations holes, elevator shafts, and well abandonments.

License water well contractors, test boring contractors, and monitor well contractors.

Locate and plug abandoned wells.

Maintain a computer database of all permits and licenses issued and wells constructed.

Inspect and monitor pollutant storage tanks and pollutant discharges to the environment.

5. Wellfield Protection/Water Supply

Monitor facilities within wellfield protection zones for evidence of groundwater contamination.

Seek alternative water supply sources and protect existing through participation in the South Florida Water Management District (SFWMD)/Army Corp. of Engineers (ACOE) Comprehensive Everglades Restoration Plan (CERP) and Water Supply Plan Studies.

Review proposed development within the Density Reduction Groundwater Resource (DRGR) area.

6. Hydrological Database and Monitoring

Collect, maintain, and analyze hydrological monitoring facilities required to calibrate computer models and set control parameters for new developments.

Install, maintain, and record data into various databases, GIS, and report formats.

7. Waterway Management

Permit, provide, and maintain aids to navigation to allow safe passage of vessels and resource protection in areas not posted by the United States Coast Guard.

Provide for maintenance dredging of non-federal public channels to insure safe navigation (when funds are available).

Permit, post, and maintain sufficient legal signage to allow enforcement of vessel operation standards on County waters.

Remove derelict vessels that represent immediate or potential navigation or environmental hazards in coordination with local law enforcement agencies.

NATURAL RESOURCES (continued)

Provide administrative services for Waterways Advisory Committee.

8. Marine Resource Management

Develop and implement a manatee protection plan for county waters.

Plan, permit, construct, and maintain artificial fishing reefs.

Support maintenance and improvement of marine fisheries and fisheries habitat.

Continue coastal projects, channel maintenance and marine habitat assessment.

Monitor bacteriological quality at Lee County beaches.

9. Coastal Management

Coordinate beach renourishment and inlet management planning to insure long term navigability of tidal passes and maximize benefits to adjacent beaches.

Provide administration services for Coastal Advisory Council.

Assist in identifying and managing capital improvement projects, including long-term budget requests to State and Federal agencies.

Continue Shoreline Monitoring Program.

SOLID WASTE

The Solid Waste Management system provides core level services as an "Enterprise Fund," which is fully funded by service fees, assessments and other related revenues separate from the County General Fund. The Solid Waste programs are as follows:

1. **Operations**

Provide collection of solid waste throughout the unincorporated County, City of Bonita Springs and Town of Fort Myers Beach, through competitively bid franchise contracts. This includes services to 130,000 households, 84,000 multi-family units, and all businesses.

Provide customer service, public information, contracts monitoring, and solid waste ordinance enforcement. Customer service calls average 3,300 monthly. A majority of these requests are for information.

Support proper solid waste management and recycling programs for County administration and operating departments.

2. **Disposal**

Provide disposal of municipal solid waste (MSW) and horticulture waste from Lee and Hendry counties in an environmentally acceptable manner, in accordance with state law, Florida Department of Environmental Protection (FDEP) regulations, and public health requirements.

Construct and manage disposal facilities, including the Waste-to-Energy (WTE) facility and Lee/Hendry landfill. Also, manage long-term service provider contracts to assure efficient and environmentally sound operations.

Provide disposal of 580,000 tons of MSW and 85,000 tons of yard waste per year.

Manage and process waste tires countywide.

Provide the transfer and disposal of all solid waste from Hendry County including the operation of two transfer stations.

Operate the Lee County Transfer Station.

SOLID WASTE (continued)

3. Recycling Program

Provide public education, recycling processing, and recycling grant application services to all Lee County. In addition, recycling collection services are provided for all residential households and multi-family units in unincorporated Lee County and the cities of Bonita Springs and Fort Myers Beach.

Provide recycling separation services using the County's Material Recycling Facility (MRF). Continue to promote recycling practices throughout Lee County.

Construct and manage recycling processing facilities for use by all countywide.

Provide curbside collection and recycling of electronic equipment.

Provide and service Recycling Drop-Off Stations, particularly for small businesses.

Operate a "confidential document" Shredding Facility.

4. Household Hazardous Waste

Provide collection and disposal of hazardous and toxic materials from households throughout the County at six drop-off collection events per year. County personnel and contracted-chemical waste disposal specialists staff these events.

Provide education and information on proper handling, recycling, or disposal of waste oils, car batteries, and anti-freeze, and other household chemicals.

Provide curbside collection and disposal of household batteries.

Collect approximately thirty 55-gallon drums of household batteries per year for safe disposal and recycling.

5. Right-of-Way Clean Up

Provide clean up of illegally dumped material on County and other public rights-of-way in unincorporated Lee County, paid by a surcharge in the unincorporated area. (Material that is on private property is the landowner's responsibility). Collect approximately 600 tons of debris annually from the right-of-way.

Provide emergency removal of debris following authorization.

Assist the sheriff's deputies in investigating illegal dumping cases.

TRANSPORTATION

1. Engineering Services

Design Program

Produce design plans, permit applications, specifications, and construction documents for various projects (signals, intersections, streetlights, roadway, sidewalks, road resurfacing, right-of-way, survey).

Produce technical reports, studies, and permit applications.

Project management and review of plans and specifications submitted by consultants for County capital improvement projects.

Provide engineering design and environmental services for other County agencies and other governmental agencies as workload permits.

Produce graphics and display materials as required to support projects and proposals.

Maintain, convert to digital form, and catalog 35,000 construction and right-of-way plans.

Assist public in search for Department of Transportation (DOT) archive plans.

Provide project management for Public Works GIS initiative.

Planning Program

Long Range Planning

Develop and keep current the County's long-range Transportation Plan Map (20-year horizon) and shorter-term increments.

Develop and keep current the Transportation Element of the County's Comprehensive Plan, including evaluating the impacts on the element of annually proposed Comprehensive Plan amendments.

Update and keep current the County's Bikeway/Walkways Facilities Plan.

Update and keep current the County's access road location map.

Annually evaluate and recommend bicycle/pedestrian projects to be constructed in the following year with budgeted funds and provide staff support to Bicycle/Pedestrian Advisory Committee.

Update and keep current the County's build-out transportation plan, the Official Trafficway Map.

Update and keep current existing and future County roadway service volumes.

Annually evaluate and prioritize roadway projects for potential inclusion in the County's five-year Capital Improvement Program, and develop transportation CIP which balances projects to available revenues.

TRANSPORTATION (continued)

Coordinate long-range planning activities with the Lee County Metropolitan Planning Organization (MPO), including attendance of Technical Advisory Committee and MPO meetings.

Development Impact Analysis

Review and evaluate the transportation impacts of Developments of Regional Impact (DRI's), including preparation of recommended development order conditions and negotiation of development agreements.

Review and summarize the annual traffic monitoring reports submitted by DRI's.

Review and comment on transportation issues as needed in County's development review process.

Review and provide recommendations on road impact fee credit requests.

Review and provide recommendations on access requests for the County's controlled-access roadway and County's roadways within the cities.

Preliminary Design Activities

Evaluate corridor alignment alternatives and options.

Provide cost estimates for CIP projects and long-range plan projects.

Right-of-Way and Mapping

Research and respond to right-of-way inquiries from the public, County Commissioners, and County departmental staff. Research involves determination of maintenance jurisdiction, interpretation of legal descriptions, preparing chronologies, and technical support for Public Works, County Attorney's Office, and various State/County governmental agencies.

Provide inspection, document preparation and coordination of road maintenance acceptance requests pursuant to Administrative Code 11-7 and Petitions to Vacate.

Prepare and update database program for inventory of County maintained rights-of-way.

Manage and control the department's right-of-way computer mapping geodetic information.

Update the right-of-way mapping inventory on the GIS system.

Provide right-of-way maps and variance reports to capital project engineers, Public Works, and County staff.

Provide travel demand modeling and technical support as needed.

Review and suggest update to relevant County administrative codes and land development codes, as needed.

Conduct special study efforts as needed.

Process joint agreements with FDOT and other jurisdictions.

TRANSPORTATION (continued)

Construction Program

Project Management

Provide project management for Capital Improvement Program for Lee County.

Provide project management for other County agencies and other governmental agencies as workload permits.

Survey

Provide survey services for right-of-way permits and driveway permits.

Provide survey services for various intersections throughout Lee County.

Provide survey services for Capital Improvement Program for Lee County.

Provide survey services for other County agencies as workload permits.

Road Resurface and Rebuild Program

Manage road resurfacings, rebuilds, and permits. Take requests, prepare maps, prepare contracts, and maintain database.

Provide inventory of all roads for resurfacing/rebuilding projects.

Prepare annual resurfacing contracts for streets, paved shoulders, and asphalt paths.

Bike Paths/Sidewalks

Provide coordination and assistance to various civic associations for acceptance of neighborhood easements for Lee County.

Prepare annual sidewalk contracts for this department and other agencies.

Construct sidewalks/bike paths under the annual program.

Permitting

Review, issue and inspect permits for commercial work in county rights-of-way.

Establish grade and installation requirements for residential driveways.

Construction, Engineering and Inspection

Provide construction, engineering, and inspection services for CIP, major intersection, resurfacing, and sidewalk/drainage projects for this department and other agencies.

TRANSPORTATION (continued)

2. Traffic

Traffic Signs and Markings

Ensure County maintained roadways have the appropriate signs and markings. This work effort also includes the maintenance of the traffic signs and other similar facilities owned by the City of Bonita Springs and the Town of Fort Myers Beach. All work is done in accordance with Federal, State, and local standards and practices. Maintenance and installation is done through inspections, work orders, Capital Improvement Program (CIP), RFA's, and emergency responses. Inspections are performed on a scheduled and unscheduled basis.

Traffic Signals

Ensure County maintained traffic signals and signal systems, warning flashers, street lights, aerial signs, permanent counting stations, and the electrical systems for drawbridges and fender lights are properly installed, maintained, and repaired. This work effort also includes the maintenance and operation of the traffic signals and other similar facilities owned by the Cities of Bonita Springs, Cape Coral, Fort Myers, Town of Fort Myers Beach and the Florida Department of Transportation. All work is done in accordance with Federal, State, and local standards and practices. Maintenance and installation is done through inspections, work orders, CIP, RFA's, and emergency responses. Inspections are performed on a scheduled and unscheduled basis.

Traffic Engineering

Review and monitor current and future traffic conditions on County maintained roadways. Traffic engineering services are also provided to the Cities of Bonita Springs, Cape Coral, Fort Myers, and the Town of Fort Myers Beach. These actions assist in improving safety, reducing congestion, reducing travel time, supporting economic development, and facilitating the movement of goods and services within the County and municipalities. Traffic engineering studies and reviews are conducted in accordance with Federal, State, and local standards and practices. Studies and reviews of traffic conditions and traffic control devices are done through routine inspections, Requests for Action (RFA), and emergency responses. Inspections are performed on a scheduled and unscheduled basis.

Traffic Management and Support Group

Manage and provide administrative support of programs, equipment and fiscal resources of the Traffic Program. This is done to ensure that the various programs have the fundamental resources to accomplish their objectives within the approved fiscal budget. This group is also responsible to provide organizational, technical and analytical support to the Section's program areas and for the review of work activities and adherence to standards for work performance of a program.

3. Operations

Canal Maintenance

Maintain County primary and secondary canal systems and includes operating weirs to deter residential flooding for surface water management. Maintenance of canal systems includes

TRANSPORTATION (continued)

mowing, spraying canals for weeds, demucking canals, repairing erosion problems and debris removal, all to insure proper water flow. The weirs are operated and maintained on a scheduled basis.

Roadway Maintenance

Provide the necessary repair operations within 2,700 center miles of pavement, 585 miles of bike paths and sidewalk. The department mows grass within the road right-of-way on a scheduled basis. It is also responsible for completing small construction projects.

Restore County maintained roadside ditches, pipes and catch basins to original hydraulic capacity designs. Maintenance of the tertiary drainage systems includes restoration of proper elevation, cleaning, flushing and repair or replacement of pipes and catch basins. Drive-through inspections are done on a scheduled and non-scheduled basis.

Bridge Maintenance/Bridge Operations

Provides engineering, oversight and maintenance of 130 bridges throughout the County, 170,000+ feet of culverts, 1,100+ guardrails and handrails along County roads. Staff will review and process overweight and over dimensional permits for county roads and bridges. Manage contract design and construction procurement for major bridge repairs and rehabilitations.

Landscaping

Plan, design, install, and maintain County sponsored and permitted streetscape projects within the roadway right-of-way and along bike paths on major arterial and collector roadways. All trees and planting areas will meet the standards for quality and safety criteria as outlined in the Lee County Roadway Landscape Master Plan titled *LeeScape*, and the *FDOT Roadway Design Manual*.

Develop and review landscape architectural plans, specifications and construction documents for various projects by both in-house staff and outside consultants.

Design, install and maintain irrigation systems in a manner that will provide efficient use of our water resources.

Manage the installation and construction of all streetscape projects to ensure the concurrency with specifications and quality of materials and workmanship.

Maintain all plants in a manner that will be in accordance with current horticultural and arboricultural practices as determined by those industries with in-house staff and outside contractors.

Coordinate the preparation and execution of landscape maintenance and hold harmless agreements with chambers of commerce, civic organizations, developers, homeowners associations other government agencies, etc., for landscaping within County right-of-way

DOT Operations Administration

Provide the necessary strategy, technical, tactical and visionary needs for the division. Evaluation feedback is provided both to staff as well as contracted services.

TRANSPORTATION (continued)

Research, investigate and negotiate all contracted work for DOT Operations. Provide recommendations on development orders, petitions to vacate, and capital projects to reduce impacts on drainage and maintenance costs.

Maintain a "Request for Action" service that answers and documents over 4,300 annual calls from citizens, Commissioners and internal departments. This service generates work orders as needed and provides follow up and proper feedback to the requestor.

4. Toll Facilities

Revenue Collection

Collect tolls mandated by Transportation Facilities Revenue Bonds, County Resolutions and Ordinances at the Sanibel Causeway, Cape Coral Bridge, and the Midpoint Memorial Bridge.

Operations and Maintenance

Perform routine ground maintenance of the Sanibel Causeway, a three mile series of two-lane bridges and islands.

Perform routine ground maintenance of the Cape Coral and Midpoint Toll Facilities, consisting of approximately 17 acres of turf, mulched and retention areas, 47,000 plants and shrubs, 500 assorted trees, all requiring an extensive irrigation system.

Provide funding for routine maintenance and repair of bridges including the Sanibel Draw Bridge and Cape Coral Overpass.

Perform routine maintenance and repair of toll collection equipment at all three toll facilities.

Electronic Toll Collection

Operate and manage the Leeway Service Center to ensure maintenance of approximately 70,000 customer Automatic Vehicle Identification (AVI) discount programs and transponders.

Manage toll collection system software performance and upgrades.

Perform routine AVI toll collection violation enforcement.

UTILITIES

Lee County Utilities provides core level water, wastewater, and reclaimed water services as an "Enterprise Fund," which is fully funded by service charges and fees, separate from the County General Fund. The following descriptions explain the major Lee County Utilities programs.

1. **Utility Management**

Review utility rates and fees to ensure they are adequate to provide for the financial needs of Lee County Utilities operations debt and capital improvements. To the extent possible, capital needs are funded on a pay-as-you-go basis.

Maintain regulatory operational permits including overview of compliance items as required for Lee County Utilities facilities, and provides enforcement of the provisions of Lee County's sewer use, cross connection control and other utility-related ordinances.

Coordinate various customer requests, franchise agreements amendments, tariff amendments, and other related matters with private utilities within Lee County (primarily not-for-profit private utilities) as requested or as Board of County Commission approvals are required.

2. **Utility Planning**

Plan for the immediate and long-range needs of existing and future customers of the utility systems, including development and management of both operating and Capital Improvement program budgets. Plan for expansions of the utility systems as a regional utility system within unincorporated Lee County.

Participate in developing amendments to the Lee Plan and responsible for its implementation to ensure concurrence with the portions of the Lee Plan related to the Lee County Utilities System.

Represents Lee County Utilities through the participation in regional planning efforts of agencies such as the South Florida Water Management District to assure necessary long term water resources are available. Specific regional plans include: the Lower West Coast Water Supply Plan, the Lower East Coast Water Supply Plan, and the Caloosahatchee River Basin Supply Plan.

3. **In-House Operations**

Provide for necessary in-house operations and maintenance to ensure quality services for 73,670 water customers, 51,774 sewer customers, and proper utility infrastructure maintenance. This includes water treatment, water distribution, wastewater collection, wastewater treatment, reclaimed water distribution, system maintenance, telemetry and electronics.

Provide for the review and management of contracted services and agreements such as sludge hauling and disposal, reuse agreements, utility billing agreements, and the bulk wastewater treatment with the City of Fort Myers.

UTILITIES (continued)

4. Engineering Services

Provide project management, engineering services for design, permitting and construction of improvements to the Lee County Utilities systems. Includes Capital Improvement Projects, relocations required by Florida Department of Transportation (FDOT) and Lee County Department of Transportation (LCDOT) roadway improvements, and construction completed under the Contract Operations and Maintenance agreements.

Provide for the maintenance of Lee County Utilities systems record drawing and updating of the GIS files as improvements and changes are made to the utilities systems.

5. New Service Requests

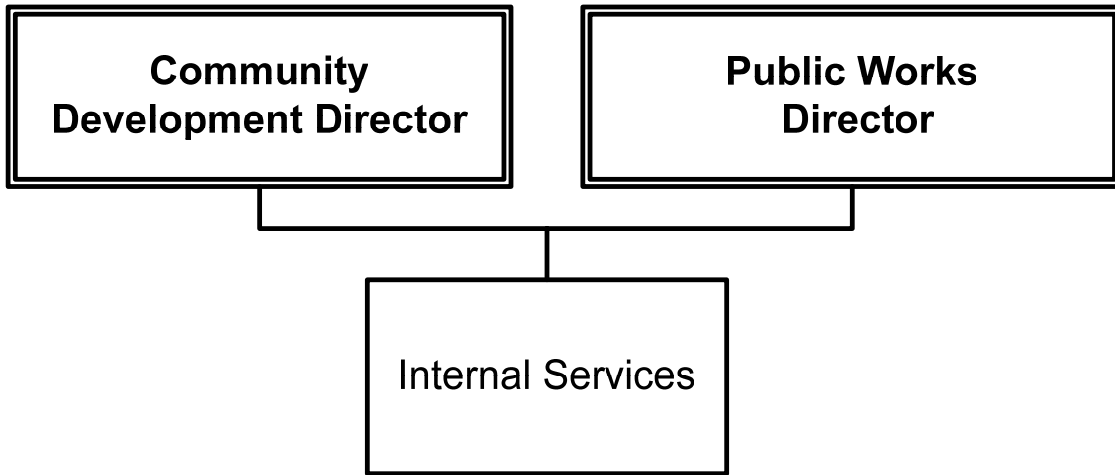
Provide for the processing of new service requests ranging from individual owner homes to larger development order type projects. This includes plan review and inspection for approximately 95 developer-contributed water and wastewater system improvements projects each year.

Provide new services-related information for approximately 8,000 customer requests and inquiries each year.

Provide for the processing of approximately 3,754 new customer installations, new service connection fees, or forced connections through code enforcement action during the year.



INTERNAL SERVICES



Internal Services includes Fiscal Internal Support and Contracts Management.

Contracts Management provides direction and assistance to departments and divisions engaged in construction and professional service and other contract-related activities. This area reports directly to the Public Works Director.

The Fiscal Internal Support Program provides support to the departments and divisions that report to the Directors of Community Development and Public Works, with the exception of Utilities.

INTERNAL SERVICES

LEE COUNTY - FLORIDA
2005 - 2006

| | <u>2003 - 2004</u> <u>ACTUAL</u> | <u>2004 - 2005</u> <u>ESTIMATED</u> | <u>2005-2006</u> <u>ADOPTED</u> |
|------------------------------------|-------------------------------------|--|------------------------------------|
| <u>DEPARTMENT/DIVISION/PROGRAM</u> | | | |
| PW/DCD Internal Services | | | |
| Contracts Int Svcs/Public Works | \$ 370,677 | \$ \$ 424,693 | \$ \$ 478,746 |
| Internal Services Fiscal | 859,319 | \$ 902,984 | \$ 1,030,926 |
| | <u>\$ 1,229,996</u> | <u>\$ 1,327,677</u> | <u>\$ 1,509,672</u> |
| Total | | | |
| GRAND TOTAL | <u>\$ 1,229,996</u> | <u>\$ 1,327,677</u> | <u>\$ 1,509,672</u> |

EXPENDITURES BY FUND TYPE

| | | | |
|--------------------|----------------------------|----------------------------|----------------------------|
| General Fund | <u>\$ 1,229,996</u> | <u>\$ 1,327,677</u> | <u>\$ 1,509,672</u> |
| GRAND TOTAL | <u>\$ 1,229,996</u> | <u>\$ 1,327,677</u> | <u>\$ 1,509,672</u> |

INTERNAL SERVICES (continued)

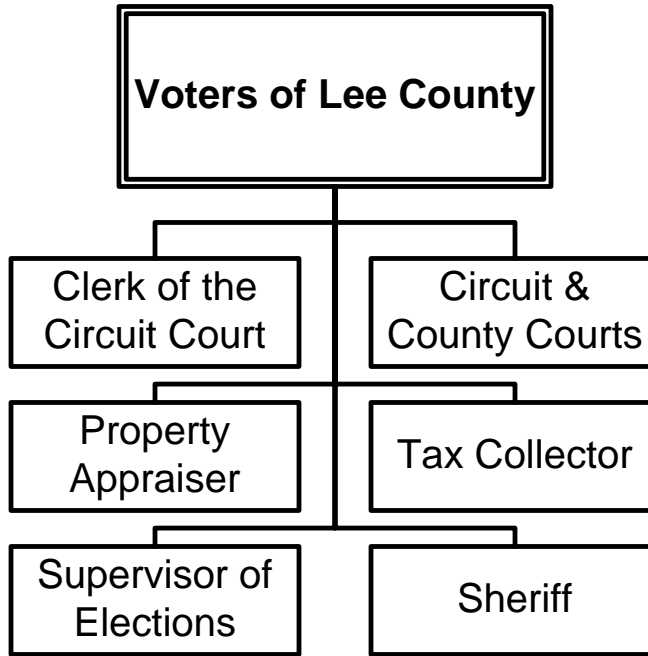
Contract Management

Supports departments and divisions in the development, negotiation, and administration of construction, contracts, professional service agreements, other professional service contracts, and related change orders through the use of the formal bid, competitive negotiation, request for qualification, and request for proposal processes.

Internal Support Program-Fiscal

Provides fiscal support to the departments and divisions reporting to the Directors of Public Works and Community Development, with the exception of Utilities.

COURTS AND CONSTITUTIONAL OFFICERS



The **Circuit and County Courts** consists of the State Attorney (elected), Public Defender (elected), Medical Examiner (appointed by the Governor), and related Court Services. They are state employees charged with the prosecution, defense, and related support activities associated with criminal and civil court actions. By statute, these are mainly state-funded functions with a portion of their operating funds supplied by the Board of County Commissioners.

The **Clerk of the Circuit Court**, an elected officer, is charged with being keeper of the county's public records, custodian of county funds, auditor and chief financial officer of the county, ex-officio clerk to the Board of County Commissioners, and Clerk to the County and Circuit Courts. The Clerk is required to provide accountability to the public relating to the fiscal information important to the operation of government. The Clerk does this through financial reporting and accurate record keeping. The minutes function has been absorbed into the Finance and Internal Audit budget.

The **Property Appraiser**, an elected County officer, is charged with determining the value of all property within the County, with maintaining certain records connected therewith, and with determining the tax on taxable property after taxes have been levied. Appraisal fees and facilities-related support supplied by the Board of County Commissioners fund the operations of this office.

The **Tax Collector**, an elected County officer, is charged with the collection of ad valorem taxes levied by the County, School Board, any special taxing district within the County, and all municipalities within the County. Collection fees and facilities-related support supplied by the Board of County Commissioners fund the operations of this office.

The **Supervisor of Elections**, an elected County official acting under the direction of the Secretary of State, is responsible for maintaining uniformity in the application, operation, and interpretation of the state election laws. The operations of this office are funded by the Board of County Commissioners.

The **Sheriff**, an elected official, acts as the chief law enforcement officer for Lee County, with funding being provided by the Board of County Commissioners.

COURTS AND CONSTITUTIONAL OFFICERS

LEE COUNTY – FLORIDA
2005 – 2006

| <u>DEPARTMENT/DIVISION/PROGRAM</u> | <u>2003-2004 ACTUAL</u> | <u>2004-2005 ESTIMATED</u> | <u>2005-2006 ADOPTED</u> |
|------------------------------------|-----------------------------|--------------------------------|------------------------------|
| Court Services | | | |
| Budget Transfer - Court Svcs | \$ 12,790,237 | \$ 7,871,566 | \$ 9,394,736 |
| Support to Court Services | 891,585 | 722,590 | 968,394 |
| Misc. Court Related Programs | 0 | 1,012,906 | 3,182,571 |
| Total | \$ 13,681,822 | \$ 9,607,062 | \$ 13,545,701 |
| Public Defender | | | |
| Support to Public Defender | \$ 526,138 | \$ 296,621 | \$ 335,443 |
| Total | \$ 526,138 | \$ 296,621 | \$ 335,443 |
| State Attorney | | | |
| Support to State Attorney | 4 966,017 | 4 762,121 | 4 762,747 |
| Total | \$ 966,017 | \$ 762,121 | \$ 762,747 |
| Medical Examiner | | | |
| Support to Medical Examiner | 119,590 | 1,723,572 | 1,844,816 |
| Medical Examiner | \$ 1,480,783 | \$ 147,124 | \$ 287,648 |
| Total | \$ 1,600,373 | \$ 1,870,696 | \$ 2,132,464 |
| Clerk to the Board | | | |
| Support to Clerk to Board | \$ 991,014 | \$ 1,032,008 | \$ 1,005,884 |
| Finance & Internal Audit | 8,097,925 | 2,923,242 | 7,152,686 |
| Clerk-to-the-Board-VCB | 369,042 | 255,781 | 370,460 |
| Total | \$ 9,457,981 | \$ 4,211,031 | \$ 8,529,030 |
| Property Appraiser | | | |
| Support to Property Appraiser | \$ 2,640,881 | \$ 2,833,711 | \$ 2,768,372 |
| Property Appraiser | 6,051,663 | 6,642,564 | 8,385,473 |
| Total | \$ 8,692,544 | \$ 9,476,275 | \$ 11,153,845 |
| Tax Collector | | | |
| Support to Tax Collector | \$ 1,104,687 | \$ 1,182,969 | \$ 1,170,049 |
| Tax Collector | 12,566,947 | 14,596,501 | 14,507,806 |
| Total | \$ 13,671,634 | \$ 15,779,470 | \$ 15,677,855 |

COURTS AND CONSTITUTIONAL OFFICERS (Continued)

LEE COUNTY – FLORIDA
2005 - 2006

| <u>DEPARTMENT/DIVISION/PROGRAM</u> | <u>2003-2004 ACTUAL</u> | <u>2004-2005 ESTIMATED</u> | <u>2005-2006 ADOPTED</u> |
|------------------------------------|-----------------------------|--------------------------------|------------------------------|
| Supervisor of Elections | | | |
| Support to Supervisor of Elections | \$ 1,080,584 | \$ 1,136,283 | \$ 1,316,004 |
| Supervisor of Elections | 3,810,255 | 4,482,650 | 5,378,100 |
| Total | \$ 4,890,839 | \$ 5,618,933 | \$ 6,694,104 |
| Sheriff | | | |
| Sheriff Disbursement | \$ 65,061,936 | \$ 72,142,145 | \$ 82,192,456 |
| Support to Sheriff | 2,817,768 | 3,509,690 | 4,263,351 |
| Law Enforcement Trust | 220,075 | 246,785 | 0 |
| Sheriff - Jail Disbursement | 28,899,650 | 33,903,534 | 38,798,439 |
| Sheriff - Court Support | 2,163,544 | 2,349,913 | 2,692,006 |
| Total | \$ 99,162,973 | \$ 112,152,067 | \$ 127,946,252 |
| GRAND TOTAL | \$ 152,650,321 | \$ 159,774,276 | \$ 186,777,441 |

| <u>EXPENDITURES BY FUND TYPE</u> | | | |
|----------------------------------|-----------------------|-----------------------|-----------------------|
| General Fund | \$ 148,474,431 | \$ 155,044,044 | \$ 182,400,660 |
| Special Revenue | 2,491,961 | 2,958,548 | 1,814,314 |
| Debt Service | 268 | 368 | 0 |
| Capital Projects | 1,181,253 | 1,241,279 | 1,707,625 |
| Enterprise | 502,408 | 530,037 | 854,842 |
| GRAND TOTAL | \$ 152,650,321 | \$ 159,774,276 | \$ 186,777,441 |



SECTION E

CAPITAL IMPROVEMENT PROGRAM/LONG-TERM DEBT

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CAPITAL IMPROVEMENT PROGRAM DEFINED

WHAT IS THE CAPITAL IMPROVEMENT PROGRAM?

Lee County's Capital Improvement Program (CIP) is a planning, budgetary, and prioritizing tool which reflects the County's infrastructure needs (via a list of capital projects) for a five-year time frame. The five years are balanced; i.e., revenues are identified to offset expenditures in accordance with state requirements.

The program consists of projects that comply with Lee County's Administrative Code, "Criteria for Evaluating Proposed CIP Projects," and the Lee County Comprehensive Land Use Plan.

The CIP is updated on an annual basis. Amendments to the CIP may be made prior to the next annual CIP review period with approval of the Board of County Commissioners.

WHAT IS A CAPITAL PROJECT?

Capital Projects are major fixed assets or infrastructure with long term value, such as buildings, roads, bridges, and parks. Proposed CIP project requests may originate from County departments, constitutional officers, and/or citizens.

Funds budgeted for a specific project remain allocated until the project is completed. Additionally, project budgets are reviewed annually and, if needed, funding may be adjusted.

Projects may be funded by current revenues or by debt financing, depending upon the availability of funds, the nature of the project, and the policies of the Board of County Commissioners.

WHAT IS THE LEE COUNTY COMPREHENSIVE PLAN?

The Local Government Comprehensive Planning and Land Development Regulation Act (Chapter 163, Florida Statutes) requires that local governments prepare a comprehensive plan which will "guide public capital investments, other public fiscal policies, operating policies of the Lee County government, and the future use of land in the unincorporated portions of the County" (from The Lee Plan, revised 9/90). The County's comprehensive plan may be amended up to twice a year, and must be evaluated and updated every five years. The plan must address the following elements:

| | |
|---|--|
| Future Land Use Element | Capital Improvements Element |
| Traffic Circulation Element | Conservation Element |
| Mass Transit Element | Coastal Management Element |
| Sanitary Sewer, Solid Waste, Drainage, Potable Water, and Natural Groundwater Aquifer Recharge Elements | Housing Element |
| Intergovernmental Coordination Element | Ports, Aviation, and Related Facilities Element |

Other areas, such as historic preservation, may be included on an optional basis. The Capital Improvement Program should mirror the Capital Improvements Element (CIE) of the Comprehensive Plan. The CIE must contain a balanced set of revenues and capital expenditures for a five-year time frame. Since the Capital Improvement Program is updated throughout the year

CAPITAL IMPROVEMENT PROGRAM DEFINED (continued)

by the Board of County Commissioners, the next amendment of the CIE must contain those changes which have been incorporated into the CIP.

The Comprehensive Plan includes levels of service standards for roads and other public facilities which must be maintained. These standards and other policies within the Comprehensive Plan provide direction and a means with which to prioritize needed capital facilities.

WHO IS RESPONSIBLE FOR MANAGEMENT OF CAPITAL PROJECTS?

Several major County agencies manage capital projects as follows: Department of Transportation, Department of Construction and Design, Utilities, Solid Waste, and Natural Resources.

The Department of Transportation (DOT) is responsible for construction improvements of County roads, bridges, signals, and intersections. In preparing the FY 05/06-09/10 Capital Improvement Program, DOT focused on maintaining the adopted level of service standards in the County's comprehensive plan and network continuity and hurricane evacuation issues. DOT referred to the *Lee County Metropolitan Planning Organization's adopted 2020 Financially Feasible Transportation Plan (Map 3A of the County comprehensive plan) and its 2010 stage, the identification of existing and projected roadway conditions in the County's annual Concurrency Management report, and internal traffic modeling and analysis to identify projects and set priorities. The completion of partially programmed projects and the programming and requests of other jurisdictions was also considered.

The Department of Construction & Design manages capital projects related to parks, libraries, public safety, and administrative facilities. In addition, this department frequently provides construction management assistance to Constitutional Officers including the Sheriff, Tax Collector, Property Appraiser, Clerk of Courts, State Attorney, Public Defender, and others. The County's Comprehensive Plan includes standards for specific acreage per capita for parks and provisions for library volumes per capita.

Lee County Utilities prepares and manages capital requests based on system requirements for its sanitary sewer and potable water. Utilities capital projects may be developed with the intent of upgrading existing service or expanding utility service based on community needs. This department functions as an "enterprise," and funds its capital projects with revenues generated by providing water and sewer service.

Lee County Solid Waste manages projects relating to landfills, resource recovery, material recovery, and hazardous waste. This section also functions as an "enterprise," wherein its capital projects are funded via user fees.

Lee County Natural Resources manages capital projects that provide for flood protection, water quality enhancement, and water conservation. The EPA (Environmental Protection Agency) adopted legislation that heavily contributes to the composition of this division's CIP. The Lee County Stormwater Management Plan additionally provides direction for their program.

CAPITAL IMPROVEMENT PROGRAM DEFINED (continued)

County departments which were not previously listed may also generate capital project requests. These may be unique types of infrastructure, such as communication facilities, etc. These are developed and reviewed based on the specific factors which identify the need for the project, and may be based on a structured planning process or on specific project requirements.

* The Metropolitan Planning Organization (MPO) is a transportation planning body established under the State law which includes representatives from each local government. The MPO prepared a countywide priority list of transportation improvements known as the "2010 Financially Feasible Plan" and a "2020 Financially Feasible Transportation Plan."

CAPITAL PROJECT COSTS

Capital project costs include all expenditures related to land acquisition, planning, design, construction, project management, legal expenses, and mitigation of damages.

Project management charges include not only the time expended by the managing department, but also the project management costs charged by other departments for landscaping, property acquisition, and contracts assistance. These costs are budgeted within each capital project as part of the total project cost. Projects which are grant funded are charged on an individual basis, as some grants will not reimburse project management costs.

Departments estimate project costs but consider operating impacts as well, including start up and recurring costs. The startup costs refer to one-time initial costs to be funded from the operating budget at the time the facility comes on line. Recurring costs are those costs to be borne from the operating budget that cover annual personnel and operating expenses related to the facility. A three (3) percent inflation factor is added to each successive year of recurring costs through the CIP budget time frame. Both startup and recurring cost detail are broken down by project, and submitted with the proposed capital project list to the Board of County Commissioners for review and consideration. In this manner, the decision-makers can readily recognize the "true" costs of a potential CIP project, as well as the funding impact once a project is completed and comes "on line." The operating cost estimates provide information which is then useful in preparing the County's operating budget.

The estimates of additional operating and maintenance costs for the CIP are shown in the following table.

| Fiscal Year Ending Sept 30 | 2006 | 2007 | 2008 | 2009 | 2010 | Total |
|---|---------------------|---------------------|---------------------|---------------------|-----------------|----------------------|
| Natural Resources | \$ 8,000 | \$ 31,500 | \$ 14,550 | \$ 0 | \$ 0 | \$ 54,050 |
| Transportation | 515,774 | 195,442 | 140,367 | 259,963 | 1,000 | 1,112,546 |
| Solid Waste | 3,180,000 | 1,045,000 | 0 | 1,050,000 | 0 | 5,275,000 |
| Government Facilities | 126,030 | 0 | 2,057,694 | 675,589 | 0 | 2,859,313 |
| Libraries | 2,474,452 | 0 | 0 | 0 | 0 | 2,474,452 |
| Parks | 936,300 | 36,000 | 25,000 | 35,000 | 0 | 1,032,300 |
| Total Additional Operating Costs | \$ 7,240,556 | \$ 1,307,942 | \$ 2,237,611 | \$ 2,020,552 | \$ 1,000 | \$ 12,807,661 |

The following two pages show the detail to support the table above.

OPERATING IMPACTS FOR THE CIP FY05/06–09/10

| PROJ # | PROJECT NAME | CIP BUDGET | CIP BUDGET | CIP BUDGET | CIP BUDGET | CIP BUDGET | CIP BUDGET | OPR. BUDGET RECURRING | |
|---|--|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|--------------------|
| | | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | FY 05/06 - 09/10 | FY | AMOUNT |
| NATURAL RESOURCES | | | | | | | | | |
| | Eagle Ridge/Legends Interconnect | \$0 | \$450,000 | \$0 | \$0 | \$0 | \$450,000 | 06/07 | \$4,500 |
| 208988 | Environmental Laboratory Expansion/Remodel | 235,000 | 3,216,750 | 0 | 0 | 0 | 3,451,750 | 07/08 | 14,550 |
| 208584 | Powell Creek Hydrological Restoration | 300,000 | 0 | 0 | 0 | 0 | 300,000 | 05/06 | 8,000 |
| 203025 | Punta Rassa Boat Ramp | 345,000 | 305,000 | 0 | 0 | 0 | 650,000 | 06/07 | 27,000 |
| NATURAL RESOURCES CAPITAL TOTAL | | \$880,000 | \$3,971,750 | \$0 | \$0 | \$0 | \$4,851,750 | | \$54,050 |
| DEPARTMENT OF TRANSPORTATION | | | | | | | | | |
| 206002 | Bicycle/Pedestrian Facilities | \$2,150,500 | \$2,176,700 | \$2,203,400 | \$2,230,800 | \$2,258,400 | \$11,019,800 | 05/06 | \$15,000 |
| 204054 | Colonial Blvd/175 to SR82 | 0 | 7,820,000 | 221,000 | 0 | 0 | 8,041,000 | 07/08 | 52,647 |
| 205035 | Communications Plant Updates | 260,000 | 0 | 0 | 0 | 0 | 260,000 | 06/07 | 4,000 |
| 205033 | Del Prado/Cape Coral Parkway | 0 | 0 | 0 | 0 | 0 | 0 | 05/06 | 2,000 |
| 205021 | Estero Parkway Extension | 16,028,000 | 0 | 120,000 | 0 | 0 | 16,148,000 | 07/08 | 18,600 |
| 204083 | Gladiolus Widening | 200,000 | 0 | 15,490,000 | 515,000 | 0 | 16,205,000 | 08/09 | 54,516 |
| 204055 | Gunnery Road/SR82 to Lee Blvd | 3,952,000 | 0 | 0 | 0 | 0 | 3,952,000 | 06/07 | 46,294 |
| 205036 | I-75 Complimentary ITS Development | 350,000 | 400,000 | 0 | 0 | 0 | 750,000 | 06/07 | 6,000 |
| | Monitoring Camera Deployment | 0 | 0 | 175,000 | 0 | 0 | 175,000 | 09/10 | 1,000 |
| | Monitoring Station Upgrades | 0 | 30,000 | 30,000 | 30,000 | 0 | 90,000 | 07/08 | 1,000 |
| 204072 | Ortiz Four Laning - MLK to Lockett | 3,130,000 | 0 | 3,500,000 | 8,935,000 | 155,000 | 15,720,000 | 08/09 | 55,494 |
| | Pine Island ITS | 0 | 21,000 | 189,000 | 0 | 0 | 210,000 | 08/09 | 3,000 |
| 204065 | Plantation Ext., Idlewild to Colonial | 0 | 4,272,000 | 140,000 | 0 | 0 | 4,412,000 | 08/09 | 24,338 |
| 206067 | Real Time Travel Info System | 160,000 | 0 | 0 | 0 | 0 | 160,000 | 06/07 | 1,500 |
| 206069 | San Carlos Blvd ITS | 200,000 | 0 | 0 | 0 | 0 | 200,000 | 06/07 | 5,000 |
| 204604 | Six Mile Cypress Pkwy 4 Laning | 500,000 | 5,424,000 | 604,000 | 0 | 0 | 6,528,000 | 08/09 | 8,100 |
| 206007 | Summerlin Road-Boy Scout to Cypress Lake | 1,125,000 | 19,434,000 | 380,000 | 0 | 0 | 20,939,000 | 07/08 | 68,120 |
| 204067 | Summerlin @ San Carlos to Gladiolus | 1,400,000 | 0 | 0 | 0 | 0 | 1,400,000 | 05/06 | 80,716 |
| 204069 | Three Oaks Pkwy Extension | 0 | 0 | 0 | 0 | 0 | 0 | 05/06 | 13,909 |
| 204053 | Three Oaks Pkwy Extension, North | 1,000,000 | 0 | 0 | 0 | 15,300,000 | 16,300,000 | 08/09 | 114,515 |
| 204043 | Three Oaks Pkwy Extension, South | 12,200,000 | 997,000 | 0 | 0 | 0 | 13,197,000 | 06/07 | 132,648 |
| 204081 | Three Oaks Pkwy Widening | 1,078,000 | 0 | 0 | 0 | 0 | 1,078,000 | 05/06 | 99,448 |
| 205037 | Traffic Mgmt Center Update | 0 | 0 | 0 | 0 | 0 | 0 | 05/06 | 12,000 |
| 204068 | Treeline Ext North/Daniels to Colonial | 0 | 0 | 1,002,000 | 0 | 0 | 1,002,000 | 05/06 | 103,091 |
| 204086 | Urban Street Lighting | 1,200,000 | 1,200,000 | 1,200,000 | 700,000 | 700,000 | 5,000,000 | 05/06 | 189,610 |
| DEPT OF TRANSPORTATION CAPITAL TOTAL | | \$44,933,500 | \$41,774,700 | \$25,254,400 | \$12,410,800 | \$18,413,400 | \$142,786,800 | | \$1,112,546 |
| SOLID WASTE | | | | | | | | | |
| 200925 | Dolomitic Lime System | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 05/06 | \$180,000 |
| 200928 | Household Chemical Facility | 775,000 | 0 | 0 | 0 | 0 | 775,000 | 06/07 | 50,000 |
| 200924 | Lee Hendry Landfill Phase II | 500,000 | 0 | 0 | 0 | 0 | 500,000 | 06/07 | 995,000 |
| | MRF Expansion | 0 | 100,000 | 1,400,000 | 0 | 0 | 1,500,000 | 08/09 | 50,000 |
| 200923 | Solid Waste Processing Equipment | 12,000,000 | 8,000,000 | 0 | 0 | 0 | 20,000,000 | 05/06 | 3,000,000 |
| 200929 | South Recycle/Transfer Facility | 1,327,790 | 200,000 | 6,000,000 | 500,000 | 0 | 8,027,790 | 08/09 | 1,000,000 |
| SOLID WASTE CAPITAL TOTAL | | \$14,602,790 | \$8,300,000 | \$7,400,000 | \$500,000 | \$0 | \$30,802,790 | | \$5,275,000 |

FISCAL 2006 BUDGET

OPERATING IMPACTS FOR THE CIP FY05/06–09/10 (continued)

| PROJ # | PROJECT NAME | CIP BUDGET | CIP BUDGET | CIP BUDGET | CIP BUDGET | CIP BUDGET | CIP BUDGET | OPR. BUDGET RECURRING | |
|--|---|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|-----------------------|--------------------|
| | | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | FY 05/06 - 09/10 | FY | AMOUNT |
| GOVERNMENT FACILITIES | | | | | | | | | |
| 208687 | Lee County Gun Range | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 05/06 | \$57,500 |
| | New EMS Station - 7 NFM | 0 | 500,000 | 505,000 | 500,000 | 0 | 1,505,000 | 07/08 | 689,989 |
| 208784 | New EMS Station - Veterans Site S | 565,230 | 1,568,000 | 294,010 | 50,000 | 0 | 2,477,240 | 07/08 | 675,589 |
| 208785 | New EMS Station - Buckingham | 249,640 | 1,568,800 | 152,760 | 0 | 0 | 1,971,200 | 07/08 | 17,247 |
| 208786 | New EMS Station - Site D NFM | 975,250 | 181,500 | 0 | 0 | 0 | 1,156,750 | 07/08 | 674,869 |
| 208787 | New EMS Station - Pine Ridge | 510,000 | 3,000,000 | 665,000 | 50,000 | 0 | 4,225,000 | 08/09 | 675,589 |
| 208715 | Tax Collector NFM Branch Office | 0 | 0 | 0 | 0 | 0 | 0 | 05/06 | 68,530 |
| GOVERNMENT FACILITIES CAPITAL TOTAL | | \$2,300,120 | \$6,818,300 | \$1,616,770 | \$600,000 | \$0 | \$11,335,190 | | \$2,859,313 |
| LIBRARY PROJECTS | | | | | | | | | |
| 203609 | Lakes Regional Library | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 05/06 | \$2,100,000 |
| 203613 | Northwest Regional Library | 0 | 0 | 0 | 0 | 0 | 0 | 05/06 | 374,452 |
| LIBRARY CAPITAL TOTAL | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | | \$2,474,452 |
| PARKS - COMMUNITY AND REGIONAL | | | | | | | | | |
| | Adult Soccer Fields | \$0 | \$0 | \$300,000 | \$0 | \$0 | \$300,000 | 07/08 | \$10,000 |
| 202036 | Alva Boat Ramp Restrooms | 20,000 | 0 | 0 | 0 | 0 | 20,000 | 05/06 | 1,500 |
| 201778 | Boca Grande Improvements | 5,000 | 3,000 | 2,000 | 3,000 | 3,000 | 16,000 | 07/08 | 15,000 |
| | Bowditch Point Office Space | 0 | 75,000 | 0 | 0 | 0 | 75,000 | 06/07 | 5,000 |
| | Caloosahatchee Northside Restroom & Parking | 0 | 0 | 0 | 100,000 | 0 | 100,000 | 08/09 | 35,000 |
| 201999 | Estero Community Park | 0 | 0 | 0 | 0 | 0 | 0 | 05/06 | 235,000 |
| 201796 | Lakes Park Master Plan | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 10,000,000 | 05/06 | 133,300 |
| 201798 | Phillips Park | 162,000 | 65,000 | 65,000 | 67,000 | 69,000 | 428,000 | 05/06 | 131,000 |
| | Pool Water Feature Playground | 0 | 80,000 | 80,000 | 80,000 | 0 | 240,000 | 05/06 | 33,000 |
| 201758 | Schandler Hall Park Improvements/Land Acquisition | 221,000 | 21,000 | 22,000 | 22,000 | 22,000 | 308,000 | 06/07 | 11,000 |
| 201873 | South Fort Myers Community Park | 2,055,000 | 1,370,000 | 1,395,000 | 1,425,000 | 1,155,000 | 7,400,000 | 05/06 | 235,000 |
| 201781 | Sports Complex - Fence and Lights | 0 | 1,000,000 | 0 | 0 | 0 | 1,000,000 | 06/07 | 20,000 |
| 202001 | Ten Mile Linear Regional Park | 1,765,000 | 1,818,000 | 309,000 | 0 | 0 | 3,892,000 | 05/06 | 50,000 |
| 202052 | Terry Park Restrooms | 80,000 | 0 | 0 | 0 | 0 | 80,000 | 05/06 | 5,000 |
| 201760 | Veterans Park Master Plan/Improvements | 3,055,000 | 1,890,000 | 1,930,000 | 1,965,000 | 2,005,000 | 10,845,000 | 05/06 | 112,500 |
| PARKS CAPITAL TOTAL | | \$9,363,000 | \$8,322,000 | \$6,103,000 | \$5,662,000 | \$5,254,000 | \$34,704,000 | | \$1,032,300 |

CAPITAL IMPROVEMENT PROGRAMS DEFINED (continued)

The Capital Improvement Program process begins each February with interaction between the coordinating departments - Budget Services and the Department of Planning - and other Lee County departments which maintain direct management responsibility for capital projects. Preliminary instructions for required data and proposed schedules are discussed and revised. Preliminary revenue estimates are disseminated to County staff.

In March of each year, department managers, constitutional officers, and Lee County citizens identify initial proposed revisions to the CIP. These preliminary lists are then reviewed by the Planning Division to determine if the projects meet the requirements of the Comprehensive Plan. (This Plan was prepared in response to the 1985 Florida Growth Management Act, which provides the basis for County planning and infrastructure requirements of the future.)

The preliminary project requests include a rating code and the reason for the rating. This data is used to determine the validity of the project to include in the program. Typically, there are not sufficient funds to provide for all of the projects that are identified. In balancing the five years of the CIP, projections of revenues from existing sources are compared to requested capital projects. If there are adequate revenues to fund all the requested projects, the program is balanced. If not, the projects are reviewed again to either be revised to reduce costs, postponed to a future time period, or eliminated from the program. Alternative financing, such as long term debt, may be proposed in order to provide sufficient revenues to fund requested capital projects. The current fiscal year funding for the recommended CIP is incorporated in the proposed budget and adopted at the public hearings held in September of each year.

Once this review is completed, the revised project lists are reviewed by the County Manager and then presented to the Board in an advertised workshop. The proposed CIP is reviewed by the Local Planning Agency (LPA – an advisory committee to the Board) before final approval by the Board of County Commissioners in September each year.

The overall CIP, with its five-year time frame, gives a fair indication of the foreseeable infrastructure needs of the County. There may be bona fide reasons why a project is needed or desired in the immediate future, but it may be deferred because resources are not realistically available. The CIP helps to structure this decision-making by reviewing capital project requests as well as the operational impact from the implementation of the program.

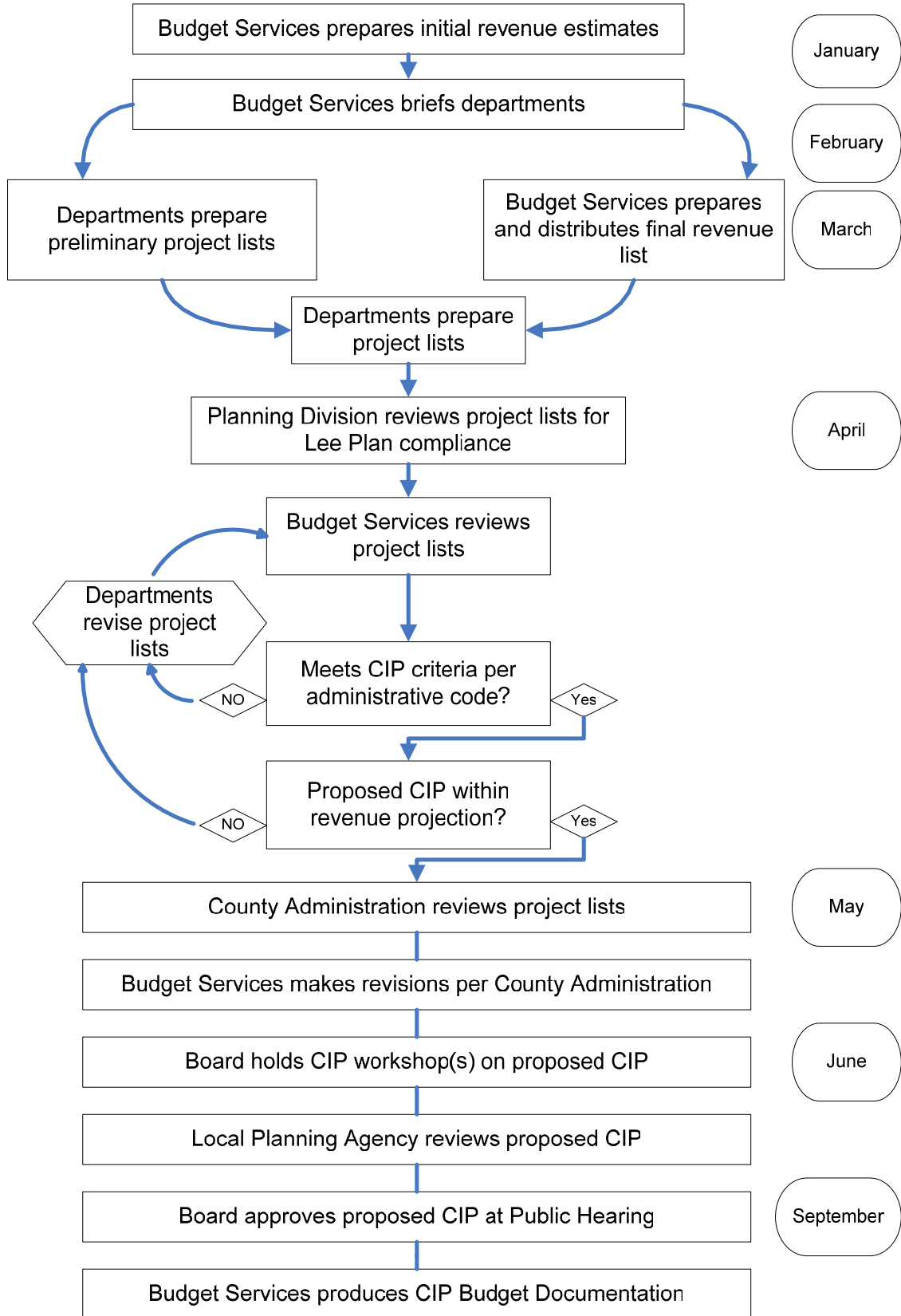
The Capital Improvement Program is dynamic, changing as identified projects require funding adjustments during the fiscal year and, sometimes, from year to year. Any revisions must be approved by the Board of County Commissioners. Each department maintains daily control of its projects, with overall monitoring of the CIP being the responsibility of the Budget Services staff.

The approved Capital Improvement Program becomes the basis for information included in the Capital Improvement Element.

SUMMARY

The Capital Improvement Program represents the combined efforts of County departments, County Administration, the Board of County Commissioners, and Lee County citizens to enhance the quality of life through timely and judicious construction of infrastructure improvements.

CAPITAL IMPROVEMENT PROGRAM PROCESS / SCHEDULE



CIP MAJOR REVENUES SUMMARY
(excludes fund balance)
FY05/06–09/10

| | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| AD VALOREM TAX | \$ 31,244,884 | \$ 35,306,719 | \$ 38,484,324 | \$ 41,947,913 | \$ 45,723,225 | \$ 192,707,065 |
| AD VALOREM TAX-CONSERVATION 2020 | 30,488,763 | 34,452,302 | 37,553,009 | 40,932,780 | 44,616,730 | 188,043,584 |
| INTEREST* | 5,050,000 | 4,475,000 | 4,688,000 | 5,016,000 | 5,265,000 | 24,494,000 |
| IMPACT FEES: | | | | | | |
| COMMUNITY PARK | 5,916,000 | 6,034,000 | 6,155,000 | 6,278,000 | 6,404,000 | 30,787,000 |
| REGIONAL PARK | 3,125,000 | 6,630,000 | 6,763,000 | 6,898,000 | 7,036,000 | 30,452,000 |
| ROAD | 26,210,000 | 26,734,000 | 27,269,000 | 27,814,000 | 28,371,000 | 136,398,000 |
| ENTERPRISE FUND | 52,947,223 | 29,965,507 | 23,450,000 | 20,612,650 | 3,175,000 | 130,150,380 |
| PROJECT BOND PROCEEDS | 0 | 0 | 0 | 0 | 0 | 0 |
| GAS TAXES | <u>9,775,000</u> | <u>10,120,000</u> | <u>10,368,000</u> | <u>10,656,000</u> | <u>10,940,000</u> | <u>51,859,000</u> |
| TOTAL MAJOR REVENUES | <u>\$ 164,756,870</u> | <u>\$ 153,717,527</u> | <u>\$ 154,730,333</u> | <u>\$ 160,155,344</u> | <u>\$ 151,530,956</u> | <u>\$ 784,891,029</u> |

*Interest fluctuations from year to year are due to fund balance.

CIP REVENUE SOURCES

The Capital Improvement Program budget includes a variety of revenues that are used both for the direct funding of projects and as a source of debt service to retire bonds. This section will describe each of the major revenue sources, with particular emphasis upon how funding is determined and for what purposes those monies are allocated.

CAPITAL IMPROVEMENT FUND (Non-Transportation & Non-Enterprise)

The Capital Improvement Fund maintains accounts for the County's non-transportation projects, but not for non-subsidized enterprise fund projects. Typical projects include parks, recreation centers, governmental offices, storm water improvements, libraries, and Constitutional Officer facilities. The primary sources of revenue for the Capital Improvement Fund are as follows:

Ad Valorem Taxes

Lee County property owners pay a portion of their property tax millage for capital improvements. For FY05-06, the capital improvement millage was set at 1.0124 per \$1,000 of taxable value. These funds are collected by the Tax Collector and deposited into the Capital Improvement Fund. This millage is divided into two components: Capital Projects at 0.5124 mills and Conservation 2020 at 0.5000 mills. Based upon a taxable value as of July 1, 2005, of \$64,186,869,076 projected FY05-06 revenues are expected to reach \$31,244,884 (95%) at .5124 mills. Furthermore, \$30,488,763 in revenues (0.5000 mills) will be collected relative to the Conservation 2020 program which was passed by referendum vote in November, 1996. Conservation 2020 was designed to have the public purchase environmentally sensitive land to limit development and assure a quality of life with nature.

Tourist Taxes

Tourist Taxes are generated from a 3% charge on "room rates" at local hotels and motels. The tourist tax is used in three ways: 33% is used for beach maintenance and improvements to County beach facilities; 13.4% is applied to debt service on the Lee County Sports Complex; and 53.6% contributes to the operation of the Lee County Visitors and Convention Bureau. Therefore, nearly half of the tourist tax is related to capital improvements designed to benefit tourism in Lee County.

State Grants

The County also receives grant funds from the State of Florida for specific programs or activities.

Private Grants

The West Coast Inland Navigation District (WCIND) levies ad valorem taxes from the residents of Manatee, Sarasota, Charlotte, and Lee Counties for the purpose of undertaking navigation projects to improve waterways from lower Tampa Bay to the Collier County line. These funds are remitted as grants to Lee County for specific projects. Types of projects funded are dredging, boat ramps, channel marker installation, and regulatory signage placement.

CIP REVENUE SOURCES (continued)

Interest

Interest earned on the cash balances of the Capital Improvement Fund is projected and budgeted as a revenue in the fund. In FY05-06, interest earnings are projected to be \$826,000 for capital construction and \$899,000 for Conservation 2020.

Fund Balance

Fund balance represents unexpended monies from the prior fiscal year which may be allocated to projects. Fund balance may be uncommitted (prior year reserves) or committed to provide funding for specific projects.

TRANSPORTATION IMPROVEMENT FUND

The Transportation Improvement Fund is composed of revenues which are budgeted for transportation projects. These projects include road resurfacing/rebuilding, signal and intersection improvements, bridge repairs, and major road construction. The primary sources of revenue for the Transportation Improvement Fund are as follows:

Developer Donations

Occasionally, developer donation agreements result from the development order process, typically for mitigating new construction impacts. Specific developer payments identified for roads are deposited in the Transportation Improvement Fund.

Local Option Gas Tax

The Local Option Gas Tax represents both a six-cent tax and a five-cent tax on motor fuels. These monies are allocated between Lee County and the cities of Cape Coral, Fort Myers, Sanibel, Bonita Springs, and the Town of Fort Myers Beach. The amounts the County and cities receive are net of the State's deduction for administrative and dealer collection fees. The entire six cents is pledged to the 1989 Series Gas Tax Bonds. However, only two cents is actually required for debt service. The remainder (approximately four cents) is transferred to the Transportation Improvement Fund. The 1989 Series Gas Tax Bonds were used to fund improvements to Daniels Parkway, Cypress Lake Drive, Colonial Boulevard, Metro Parkway, Pine Island Road, Gulf Boulevard, and Bonita Beach Road. The 1989 Bonds were partially refunded by the Local Option Gas Tax Refunding Revenue Bonds, Series 1993. The balance of the 1989 Bonds were refunded on August 6, 1997, as the Local Option Gas Tax Refunding Revenue Bonds, Series 1997.

In 1993, F.S. 336.025 was amended to allow for the imposition of up to 5 cents as an additional Local Option Gas Tax. In 1994, the Board of County Commissioners approved a five-cent tax with 50% allocated to capital projects, and 50% to the East/West Corridor (Midpoint Bridge approach). In 1995, the 50% for the East/West Corridor was dedicated to a \$35,360,000 bond issue. Those funds were used to develop the approach roadways associated with the Midpoint Memorial Bridge. The entire five cents is pledged to this bond issue although only 50% of the revenues are anticipated for debt service. The 1995 Bond Issue was refunded in November, 2004 for savings with the Five-Cent Local Option Gas Tax Refunding Revenue Bonds, Series 2004.

CIP REVENUE SOURCES (continued)**Toll Monies**

The toll revenues collected on the Cape Coral, Midpoint Memorial, and Sanibel bridges are used to pay debt service, operating and maintenance costs for these three bridges. Any surplus revenues from the Cape Coral and Midpoint Memorial Bridges are used for land acquisition, design, and debt service for the westerly extension and for other projects associated with the Midpoint corridor and Cape Coral Bridge.

\$16,000,000 in Sanibel Causeway Surplus Funds were used toward financing construction of a new causeway along with bond funds, commercial paper and state loans.

Any remaining monies are moved to the Transportation Improvement Fund to provide for other countywide transportation improvements.

Interest

Interest earned on the cash balances of the Transportation Improvement Fund is projected and budgeted as a revenue in the fund. In FY05-06, interest earnings are projected to be \$1,000,000.

IMPACT FEES

Impact fees are assessed in Lee County against new construction to provide for infrastructure required by new development. The County assesses impact fees for roads, community parks, regional parks, emergency medical services, and fire services. The emergency medical services impact fees are used to purchase capital equipment for the Lee County Emergency Medical Services Division and are not budgeted within the County's Capital Improvement Program.

The fire impact fees are assessed within 16 of the fire districts in the unincorporated areas of Lee County or areas which are served by fire districts which have entered into interlocal agreements with Lee County for the collection of fire impact fees. The fire impact fee revenues are distributed by the County to each of the fire control districts participating in the program. These impact fees may only be used for capital equipment or capital improvements. Fire Impact fees are not budgeted within Lee County's Capital Improvement Program since they are not expended directly by the County.

Community Park Impact Fees

Community Park Impact Fees are imposed upon developers for use in providing community parks to serve new growth. The monies are collected within nine specific districts for the benefit of residents within each district. Community Park Impact Fees are collected only in the unincorporated areas of Lee County. The County also collects Community Park Impact Fees for the Town of Fort Myers Beach and the City of Bonita Springs. These funds are submitted to the Town and City on a quarterly basis. The fees are assessed on residential and hotel-motel room construction only. Fees are based on the type of dwelling, such as single-family residential, mobile home, or multi-family buildings. These fees may only be used for new construction and not for maintenance operating expenses. FY05-06 Community Park Impact Fee revenue is anticipated to be \$5,916,000, which excludes the City of Bonita Springs and the Town of Fort Myers Beach.

CIP REVENUE SOURCES (continued)

Regional Park Impact Fees

Regional Park Impact Fees are also imposed upon developers to provide regional parks required by new growth. These are collected in one countywide district, with the exception of the City of Cape Coral. The County also collects Regional Park Impact Fees for the Town of Fort Myers Beach and the City of Bonita Springs. These funds are submitted to the Town and City on a quarterly basis. In FY05-06, Regional Park Impact Fee revenue is anticipated to be \$3,125,000, which excludes the City of Bonita Springs and the Town of Fort Myers Beach.

Road Impact Fees

Road Impact Fees are assessed upon new construction within Lee County to provide for transportation improvements required for new growth. These fees may only be used for new construction and not for maintenance operating expenses. Road Impact Fees are assessed upon residential, commercial, and industrial construction. There are eight road impact fee benefit districts in the unincorporated area of the County in which fees are collected. The County also collects Road Impact Fees for the Town of Fort Myers Beach and the City of Bonita Springs. These funds are submitted to the Town and City on a quarterly basis. Only those transportation improvements which are required due to new growth may be funded with Road Impact fees. Impact fees in three of the eight benefit districts are being used to pay debt service for certain projects funded by the 1989 Series Gas Tax Bonds: Pine Island Road, Gulf Drive, and Bonita Beach Road. Road Impact Fee revenue for FY05-06 is anticipated to be \$26,210,000, which excludes the City of Bonita Springs and the Town of Fort Myers Beach.

Impact Fee Credits

Developers may request that impact fee credits be given for developer construction of roads and parks or contributions of land. Credits are applied in lieu of impact fee payments in accordance with Lee County Impact Fee Ordinance.

PROPOSED BONDS

There is one project included in the FY05-06 Capital Improvement Program which is programmed to be funded with bond proceeds. As a municipal government, Lee County may issue tax-exempt bonds to finance capital construction. A great variety of revenue sources may be used to repay these bonds. Outlined below are the initial methods of funding various departmental bonded projects. There are no plans to bond projects using ad valorem (general obligation bonds) in the FY05-06 Capital Improvement Program. Details regarding existing and projected projects expected to be debt financed are discussed in the "Debt Service" portion of Section B.

Non-Ad Valorem Bonds

Certain types of projects such as parks and government buildings do not generate enough revenues to pay debt service. These projects would be funded utilizing a pledge of non-ad valorem revenues. These revenues would include sales tax, building and zoning permit fees, ambulance fees, and others.

CIP REVENUE SOURCES (continued)

Revenue Bonds

There are projects within the Departments of Utilities, Solid Waste and Transportation which would be bond financed by pledging revenues generated from the operation of these facilities. These bonds would stipulate that revenues from the provision of water, sewer, solid waste services, and toll revenues would provide debt service on these bonds.

Gas Tax Bonds

The County receives various gas tax revenues from the State. The monies can be pledged to bond issues. The County is currently using a portion of its Voted (Ninth-Cent) Gas Tax to retire debt on the Road Improvement Refunding Note Series 2003 (formerly the Road Improvement Revenue Bonds, Series 1993). In addition, the balance of the Voted (Ninth-Cent) Gas Tax, the County (Seventh Cent) Gas Tax, and the Constitutional Gas Tax are pledged as part of a Non-Ad Valorem revenue group of monies to a series of bond issues. On July 12, 1995, the County completed financing on \$35,360,000 in bonds supported by the Five-Cent Local Option Gas Tax. Fifty percent of the receipts are used to make debt service payments for bonds that were used to construct road improvements associated with the Midpoint Memorial Bridge. These bonds were refunded for savings in November, 2004.

ALTERNATIVE FINANCING

There are other proposed financing strategies for projects included within the Capital Improvement Program. These include the lease-purchase of facilities, financing through Municipal Services Benefit Units (MSBUs), and utilization of the Commercial Paper Program.

Municipal Services Benefit Units

A Municipal Services Benefit Unit (MSBU) may be established within a designated geographic area to provide for a service to those property owners within the area. This assessment district is a legal entity which may use assessments from property owners to provide a service or infrastructure to meet the needs of those individuals within the prescribed area.

In FY97-98, the County began using long term financing for MSBUs through private placement with banks supported by "stand alone" special assessments. That lessened the use of the non-ad valorem debt pledge for those projects.

Commercial Paper

Commercial Paper is generally defined as short term, unsecured promissory notes issued by organizations of recognized credit quality. Lee County participates in the Florida Association of Counties Tax Exempt Commercial Paper Program supported by a credit line from a major bank. Monies are used for payment of construction expenses. In FY97-98, Lee County borrowed \$9,500,000 from the Commercial Paper Program for the westerly extension of the Midpoint Memorial Bridge corridor from its current termination at Santa Barbara Boulevard to Chiquita Boulevard in Cape Coral. This debt issue was fully repaid in December 2001.

Frequently, long-term MSBU projects are initially funded from Commercial Paper during construction phases.

CIP REVENUE SOURCES (continued)

Included in these borrowings were the Fort Myers Beach Pool and three MSBUs – Pinecrest Road, University Overlay and NE Hurricane Bay.

In addition, two borrowings were issued during FY01-02 – landscaping for Ben Hill Griffin Parkway and Charlee Road. Funding for a sewer line installation in the Town & River Subdivision (Bal Isle Sewer) and for the Triple Crown Court water line were obtained in FY02-03. All of these commercial paper borrowings have been paid off with Sun Trust Term Loan Assessment Program.

The commercial paper program currently has an outstanding principal balance of \$16,400,000. This is the remaining balance from a \$20,000,000 borrowing that occurred in June, 2004 in order to secure short term funding for the new Sanibel Causeway (Draw A-19-1). This is the only Commercial Paper Debt as of September 30, 2005. During FY05-06 additional commercial paper will be borrowed to fund the Sanibel Toll Plaza.

State Revolving Fund

The County is currently participating in the Florida State Revolving Fund (SRF) Program for Water and Wastewater Projects through the Florida Department of Environmental Protection. This program makes low interest funds available for eligible water and wastewater projects via preconstruction and construction loans.

In May 2001 the County was granted a \$4.6 million preconstruction loan to provide funds for planning, design, and engineering for several projects. The preconstruction loan will roll into the first construction loan. The combined loan amount is payable over a 10-year term in 20 semiannual payments.

Portions of these funds were used to develop Facilities Plans for Wastewater and Water Projects that were completed in April 2002. The accepted Facilities Plans made Lee County eligible to apply for \$39 million in wastewater projects and \$54.3 million in water projects.

The interest rate for the pre-construction loan was 3.08%. Amendment 1 to the preconstruction loan changed the interest rate to the rate in effect at the time the first construction loan is finalized; currently the applicable rate is 2.81%.

Water Projects

Lee County currently qualifies for a \$31 million dollar construction loan for the new North Lee County Water Treatment Plant but a “segment cap” imposed by the drinking water SRF program limits the first year amount of the construction loan to \$3.375 million. The construction loan has been finalized and additional equal amounts are automatically awarded.

Wastewater Projects

Upon completion of the design for the Phase 1 expansion to the Gateway Wastewater Treatment Plant and the associated transmission line, Lee County will qualify for a \$32 million dollar loan. The construction loan is expected to be finalized in spring, 2006.

This program represents an alternative to traditional bond issues and is expected to save over \$800,000 in issuance costs and over \$10 million in debt service due to the lower interest rates available through the SRF program.



PROPOSED DEBT FINANCED PROJECTS

| PROPOSED DEBT - BOARD OF COUNTY COMMISSIONERS, LEE COUNTY, FLORIDA FY05-06 TO FY09-10 and FY10-11 TO FY14-15 | | | | | | | | |
|--|--|----------------------|---------------------|---------------------|---------------------|------------------------------------|----------------------|-------------------------------------|
| DEBT TYPE AND PROJECT DESCRIPTION | REVENUE SOURCE | FY05-06 | FY06-07 | FY07-08 | FY08-09 | FY09-10 | FIVE YEAR TOTAL | YEARS SIX TO TEN FY10-11 TO FY14-15 |
| I. NON SELF SUPPORTING DEBT | | | | | | | | |
| A. GENERAL GOVERNMENT | | | | | | | | |
| 1. EXPANSION OF ORTIZ JAIL AND EVIDENCE FACILITY | Non Ad Valorem Revenues | \$35,000,000 | \$0 | \$0 | 0 | 0 | \$35,000,000 | \$0 |
| III. SELF SUPPORTING DEBT | | | | | | | | |
| A. TRANSPORTATION | | | | | | | | |
| 1. SANIBEL BRIDGE REPLACEMENT | Commercial Paper | \$2,691,011 | \$0 | \$0 | \$0 | \$0 | \$2,691,011 | \$0 |
| 2. SANIBEL TOLL FACILITY RECONSTRUCTION | Commercial Paper | \$17,808,989 | \$0 | \$0 | 0 | 0 | \$17,808,989 | \$0 |
| B. UTILITIES - SEWER | | | | | | | | |
| 1. GATEWAY WASTEWATER TREATMENT PLANT 3MGD AND AIRPORT SEWER TRANSMISSION SYSTEM | Reimbursement from State Revolving Funds | \$0 | \$10,500,000 | \$10,500,000 | \$10,500,000 | \$0 | \$31,500,000 | \$0 |
| C. UTILITIES - WATER | | | | | | | | |
| 1. NORTH LEE COUNTY WATER TREATMENT PLANT | Reimbursement from State Revolving Funds | \$3,370,000 | \$3,370,000 | \$3,370,000 | \$3,370,000 | \$3,370,000 | \$16,850,000 | \$2,630,000 |
| D. SOLID WASTE | | | | | | | | |
| 1. LEE/HENDRY LANDFILL PHASE 2 | Solid Waste Revenues | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,000,000 |
| 2. SOLID WASTE PROCESSING EQUIPMENT | Solid Waste Revenues | \$53,280,000 | \$0 | \$0 | \$0 | \$0 | \$53,280,000 | \$0 |
| E. OTHER - COMMERCIAL PAPER PROJECTS (MSBU'S) THAT ARE ANTICIPATED TO RECEIVE LONG TERM FINANCING | | | | | | | | |
| 1. WESTERN ACRES ROAD PAVING | Special Assessments | \$1,100,000 | \$0 | \$0 | \$0 | \$0 | \$1,100,000 | \$0 |
| 2. HARBOR ROAD PAVING | Special Assessments | \$850,000 | \$0 | \$0 | \$0 | \$0 | \$850,000 | \$0 |
| 3. HOMESTEAD ROAD PAVING | Special Assessments | \$0 | \$750,000 | \$0 | \$0 | \$0 | \$750,000 | \$0 |
| 4. SAN CARLOS DRAINAGE | Special Assessments | \$625,000 | \$0 | \$0 | \$0 | \$0 | \$625,000 | \$0 |
| SUMMARY | | | | | | | | |
| NON SELF SUPPORTING DEBT | | \$35,000,000 | \$0 | \$0 | \$0 | \$0 | \$35,000,000 | \$0 |
| SELF SUPPORTING DEBT | | \$79,725,000 | \$14,620,000 | \$13,870,000 | \$13,870,000 | \$3,370,000 | \$125,455,000 | \$4,630,000 |
| GRAND TOTALS | | \$114,725,000 | \$14,620,000 | \$13,870,000 | \$13,870,000 | \$3,370,000 | \$160,455,000 | \$4,630,000 |
| NOTE: 1. THIS LIST SHOULD BE VIEWED ONLY AS AN INDICATION OF POSSIBLE ISSUANCES. NO COMMITMENT IS IMPLIED TO A SPECIFIC ISSUE OR FISCAL YEAR. | | | | | | FY05-06 TO FY14-15 = \$165,085,000 | | |

PROPOSED DEBT FINANCED PROJECTS (continued)

Monies indicated on the previous page represent expenditures of FY05/06 - 09/10 and a general proposal for years FY10/11 – 14/15. A summary of the proposed projects shown below is for FY05/06 – 10/11 only and sets forth the magnitude of needs by major category for which debt service (fee based and non-ad valorem) must be found if the proposed schedule were to be fully implemented.

SUMMARY OF PROPOSED DEBT FINANCED PROJECTS FOR FY05/06 – 09/10

| CATEGORY | AMOUNT | PERCENT OF TOTAL |
|--------------------------------|-----------------------|------------------|
| Non-Self-Supporting | | |
| General Government | \$ 35,000,000 | 21.8% |
| Self-Supporting | | |
| Transportation | 20,500,000 | 12.8% |
| Utilities - Sewer | 31,500,000 | 19.6% |
| Utilities - Water | 16,850,000 | 10.5% |
| Solid Waste | 53,280,000 | 33.2% |
| Other-Commercial Paper Program | <u>3,325,000</u> | <u>2.1%</u> |
| TOTAL | \$ 160,455,000 | 100.0% |

Self-Supporting Debt is supported by revenues through user fees and special assessments. There is no particular limitation as long as sufficient revenue levels can be generated to meet debt guidelines set forth by the insuring agencies.

Non-Self-Supporting Debt does not have a specific revenue source. Generally, non-ad valorem revenues are pledged as collateral. These non-ad valorem revenues include sales tax, ambulance fees, building permit fees, etc. However, sales tax pays the debt service for bonds currently issued with a non-ad valorem pledge. The limitation is the same pledge compared to the total estimated revenues. The former annual maximum non-ad valorem bond issue debt service was \$16,766,321. However, \$18,950,000 in Capital Refunding Revenue Bonds, Series 1997A and \$1,030,000 in Capital Refunding Revenue Bonds, Series 1997B were issued on June 17, 1997. The Series 1997A Bonds restructured the General Fund Debt and took advantage of lower interest rates now available to refund the former 1989B Series Bonds. The Series 1997B Bonds issued debt to repay commercial paper borrowing for a Municipal Services Benefit Unit (MSBU) – Bonita Beach Renourishment. These issues lowered the maximum annual debt service to \$16,674,693.

The funds listed as “Reimbursement from State Revolving Funds” indicate amounts the County will provide up front and be reimbursed from individual loans from SRF over time.

On July 12, 2000, Lee County issued \$18,200,000 in bonds as the Capital Revenue Bonds Series 2000 for the Ortiz Correctional Facility, Juvenile Assessment Center and renovations to the Emergency Operations Center using non-ad valorem revenues as a debt pledge. This further revised the Maximum Annual Debt Service to \$18,129,654.

PROPOSED DEBT FINANCED PROJECTS (continued)

In October, 2003, with a reduction of maximum Annual Debt Service to \$17,963,490 in conjunction with a refunding of the Capital & Transportation Refunding Revenue Bonds, Series 1993, by a new Series 2003.

The most recent change was the issuance of the Capital Revenue Bonds (Justice Center) Series 2004 in June, 2004. This raised the maximum Annual Debt Service to \$19,642,988.

Insuring agencies will examine the Maximum Annual Debt Service to current and projected revenues to determine if there is a satisfactory coverage level of any future issuance of debt secured by the non-ad valorem pledge.

It should be noted that any additional non-self-supporting debt service incurred directly impacts that portion of the operating budget funded from the General Fund. The use of new monies for debt requires additional funds to avoid a service reduction.

The Non-Ad Valorem Revenue source is expected to be the revenue pledge when the County issues an estimated \$35 million in bonds in FY05-06 to provide funding for expansion to the jail on Ortiz Avenue and a new evidence facility. Additional non-debt related capital projects round out the total estimated program.

Enterprise Funds

On July 10, 2001, the County refinanced the Series 1991 Transportation Facilities Refunding Revenue Bonds saving \$8.2 million in future interest costs.

On November 6, 2001 the County refinanced the Series 1991A & 1991B bonds that were used to construct the Waste to Energy Facility. Due to lower interest rates and debt restructure, the county saved \$25.7 million in future interest costs.

During FY04-05, the County completed the issuance of \$63,865,000 in bonds for replacement of the Sanibel Causeway.

During FY05-06, the County expects to issue approximately \$53.2 million in bonds to supplement funds made available from the release of Solid Waste debt service reserves for construction of a third burner at the Waste to Energy Facility. The design of the facility for which bonds were sold in 1991 allowed for the additional burner to meet increasing demands.

For more detailed information about non-ad valorem debt and all debt related subjects, see the Lee County, Florida **FY04-05 Debt Manual** (on line at www.lee-county.com).



EXISTING DEBT SERVICE – GOVERNMENTAL

FY05-06

| | Principal | Interest | Total | Years to Maturity FY04- 05 Inclusive | Source of Funds |
|--|----------------------|----------------------|----------------------|--|--|
| General Government Debt | | | | | |
| Capital Refunding Revenue Bonds, Series 1993B | \$ 3,845,000 | \$ 100,932 | \$ 3,945,932 | 8 | Transfer from General Fund |
| Capital Revenue Refunding Revenue Bonds, Series 1997A | 0 | 1,002,514 | 1,002,514 | 7 | Transfer from General Fund |
| Capital Revenue Bonds, Series 1992 (Shady Rest, <u>Final Payment</u>) | 3,450,000 | 98,993 | 3,548,993 | 1 | Payment from Shady Rest Care Pavilion |
| Capital Revenue Bonds, Series 1995B | 420,000 | 24,280 | 444,280 | 3 | Transfer from General Fund |
| Capital Revenue Bonds, Series 1999A | 1,970,000 | 1,693,190 | 3,663,190 | 6 | Transfer from General Fund |
| Capital Revenue Bonds, Series 2000 | 1,020,000 | 687,217 | 1,707,217 | 18 | Transfer from General Fund |
| Capital Revenue Bonds Series 2004 - Justice Center | 0 | 2,787,103 | 2,787,103 | 19 | Transfer from General Fund |
| Transportation Debt | | | | | |
| Local Option Gas Tax Bonds, Series 1993 and 1997 | 2,645,000 | 642,953 | 3,287,953 | 5 | Six Cent Local Option Gas Tax |
| Road Improvements Revenue Note Series 2003 | 976,072 | 105,694 | 1,081,766 | | |
| Local Option Gas Tax Bonds, Series 1995 | 1,465,000 | 1,074,472 | 2,539,472 | 16 | Five Cent Local Option Gas Tax |
| Capital & Transportation Refunding Rev Series 2003A; refinanced 1993A | 540,000 | 1,851,337 | 2,391,337 | 17 | Non Ad Valorem Revenue |
| Parks Debt | | | | | |
| Tourist Development Refunding Revenue Bonds, Series 2004 | 530,000 | 288,892 | 818,892 | 11 | Tourist Development Tax & Stadium Revenues |
| Special Assessments for Special Improvements | | | | | |
| Whiskey Creek Canal MSBU | 7,044 | 2,063 | 9,107 | 15 | Special Assessments |
| South Pebble MSBU | 17,982 | 10,088 | 28,070 | 15 | Special Assessments |
| Diplomat Parkway MSBU | 182,962 | 93,909 | 276,871 | 15 | Special Assessments |
| Pinecrest MSBU | 24,954 | 21,485 | 46,439 | 15 | Special Assessments |
| Rainbow Farms MSBU | 4,431 | 2,156 | 6,587 | 12 | Special Assessments |
| Iona Shores MSBU | 3,934 | 2,314 | 6,248 | 12 | Special Assessments |
| Bal Isle Sewer MSBU | 5,234 | 4,363 | 9,597 | 14 | Special Assessments |
| Cottage Point MSBU | 8,703 | 7,227 | 15,930 | 14 | Special Assessments |
| Triple Crown Court MSBU | 13,025 | 8,942 | 21,967 | 14 | Special Assessments |
| TOTAL GOVERNMENTAL DEBT | \$ 17,129,341 | \$ 10,510,124 | \$ 27,639,465 | | |

EXISTING DEBT SERVICE – ENTERPRISE FY05-06

| | Principal | Interest | Total | Years to Maturity FY04- 05 Inclusive | Source of Funds |
|---|----------------------|----------------------|----------------------|--|--|
| Transportation Debt | | | | | |
| Transp Fac Rev Bnds (Midpoint), Series 1995 Balance Prior to Refunding | \$ 1,890,000 | \$ 0 | \$ 1,890,000 | 1 | Bridge Tolls |
| Transportation Facilities - Commercial Paper | 251,956 | 397,100 | 649,056 | 7 | Surplus Bridge Tolls |
| Florida Dept of Transportation (FDOT) Loan | 916,666 | 0 | 916,666 | 5 | Surplus Bridge Tolls |
| Transportation Facilities State Infrastructure Bank (SIB) Loan (MidPoint Bridge Corridor) | 1,406,400 | 0 | 1,406,400 | 1 | Surplus Bridge Tolls |
| Transportation Facilities Refunding Revenue Bonds, Series 2001A | 3,250,000 | 2,737,715 | 5,987,715 | 13 | Bridge Tolls |
| Transportation Facilities Refunding Revenue Bonds, Series 2004B | 520,000 | 2,449,992 | 2,969,992 | 17 | Bridge Tolls |
| Transportation Facilities Refunding Revenue Bonds, Series 2005A | 90,000 | 1,466,457 | 1,556,457 | 22 | Bridge Tolls |
| Solid Waste Debt | | | | | |
| Solid Waste Bonds, Series 1995 | 445,000 | 1,302,982 | 1,747,982 | 11 | Assessments, User Fees |
| Solid Waste Refunding Revenue Bonds, Series 2001 | 11,495,000 | 5,224,914 | 16,719,914 | 10 | Solid Waste Revenues |
| Utilities | | | | | |
| Water and Sewer Refunding Revenue Bonds, Series 1993 | 2,515,000 | 135,044 | 2,650,044 | 5 | Assessments, User Fees |
| Water and Sewer Refunding Revenue Bonds, Series 1999A (Avatar) | 2,745,000 | 5,690,425 | 8,435,425 | 25 | User Fees |
| Water and Sewer Refunding Revenue Bonds, Series 2003A (GES Acquisition) | 0 | 2,533,275 | 2,533,275 | 23 | User Fees |
| Water and Sewer Refunding Revenue Bonds, Series 2003 B (GES Capital Improvements) | 0 | 414,250 | 414,250 | 23 | User Fees |
| Water & Sewer DEP Loan (Iona-McGregor Collection System) | 541,163 | 179,764 | 720,927 | 8 | State Revolving Loan, Special Assessments, User Fees |
| TOTAL ENTERPRISE DEBT | \$ 26,066,185 | \$ 22,531,918 | \$ 48,598,103 | | |

EXISTING DEBT SERVICE—OTHER LONG TERM OBLIGATIONS & SUMMARY FY05-06

| | Principal | Interest | Total | Years to Maturity FY04- 05 Inclusive | Source of Funds |
|---|----------------------|----------------------|----------------------|--|----------------------------|
| Other Long Term Obligations | | | | | |
| Certificates of Participation, Series 1993 | \$ 960,000 | \$ 438,942 | \$ 1,398,942 | 7 | Transfer from General Fund |
| Certificates of Participation, Series 1996: | | | | 6 | Transfer from General Fund |
| Cape Coral Building | 405,000 | 144,533 | 549,533 | | |
| Fleet Building | 295,000 | 91,003 | 386,003 | | |
| TOTAL OTHER LONG TERM OBLIGATIONS | \$ 1,660,000 | \$ 674,478 | \$ 2,334,478 | | |
| GRAND TOTAL | \$ 44,855,526 | \$ 33,716,520 | \$ 78,572,046 | | |

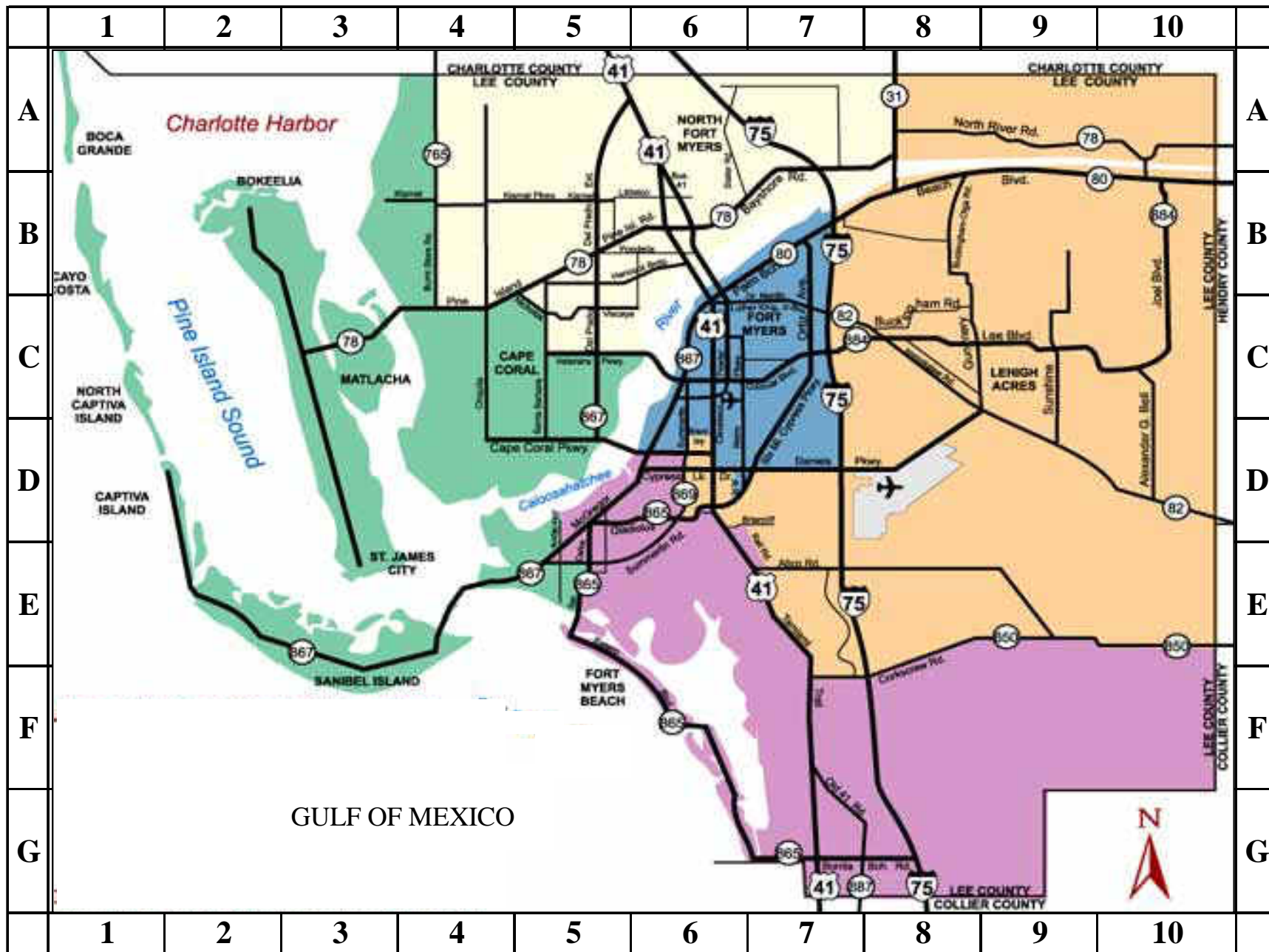
SUMMARY OF EXISTING ANNUAL EXPENDITURES

| | FY03-04 ACTUAL | FY04-05 ESTIMATED | FY05-06 ADOPTED |
|--|----------------------|----------------------|----------------------|
| TOTAL GOVERNMENTAL AND ENTERPRISE DEBT (PRINCIPAL AND INTEREST - 507110 AND 507210) | \$ 79,572,502 | \$ 78,768,958 | \$ 76,237,568 |
| TOTAL OTHER LONG-TERM OBLIGATIONS (PRINCIPAL AND INTEREST - 507110 AND 507210) | 2,337,713 | 2,341,561 | 2,334,478 |
| OTHER DEBT SERVICE COST (507310) | 134,951 | 82,199 | 36,328 |
| RESERVE FOR DEBT SERVICE (509920) | 0 | 4,022,502 | 3,985,466 |
| RESERVE FOR FUTURE DEBT SERVICE (509921) | 0 | 2,904,591 | 3,249,957 |
| TOTAL DEBT COST | \$ 82,045,166 | \$ 88,119,811 | \$ 85,843,797 |

CAPITAL IMPROVEMENT PROJECT REQUEST CATEGORY SUMMARY FY05/06 – 09/10 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

| CATEGORY | CIP BUDGET FY 05/06 | CIP BUDGET FY 06/07 | CIP BUDGET FY 07/08 | CIP BUDGET FY 08/09 | CIP BUDGET FY 09/10 | CIP BUDGET FY 05/06 - 09/10 | CIP BUDGET YEARS 6-10 | TOTAL PROJECTED COSTS* |
|---------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------------|-----------------------------|------------------------------|
| COUNTY LANDS PROJECTS | \$ 27,439,887 | \$ 31,007,072 | \$ 33,797,709 | \$ 36,839,502 | \$ 40,155,057 | \$ 169,239,227 | \$ - | \$ 290,647,217 |
| GOVERNMENT FACILITIES | 36,609,548 | 10,438,300 | 3,255,037 | 4,049,737 | 5,828,267 | 60,180,889 | 9,827,735 | 268,167,730 |
| LIBRARY | 280,000 | 1,221,748 | - | - | - | 1,501,748 | 125,000 | 46,798,130 |
| NATURAL RESOURCES | 5,880,000 | 7,371,750 | - | - | - | 13,251,750 | - | 33,677,449 |
| PARKS/RECREATION - PARK RELATED | 14,452,000 | 12,207,350 | 10,025,000 | 6,795,000 | 5,937,000 | 49,416,350 | 26,210,000 | 138,564,807 |
| SOLID WASTE | 15,152,790 | 8,800,000 | 8,400,000 | 2,500,000 | - | 34,852,790 | 7,500,000 | 96,155,961 |
| TRANSPORTATION | 62,146,629 | 49,494,274 | 53,677,939 | 24,293,210 | 50,559,839 | 240,171,891 | 142,825,371 | 817,201,771 |
| UTILITIES | 42,169,360 | 45,345,000 | 37,392,650 | 7,135,000 | 4,190,000 | 136,232,010 | 124,347,800 | 461,838,271 |
| FY 05/06 - 09/10 CIP | \$ 204,130,214 | \$ 165,885,494 | \$ 146,548,335 | \$ 81,612,449 | \$ 106,670,163 | \$ 704,846,655 | \$ 310,835,906 | \$ 2,153,051,336 |

*Equals all prior year(s) expenditures plus current and future year(s) budget.



FY05/06 – 09/10 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA

| MAP REF COORD | PROJ # | PROJECT NAME | FUND. SRC. | CURRENT BUDGET FY 04/05 | CIP BUDGET FY 05/06 | CIP BUDGET FY 06/07 | CIP BUDGET FY 07/08 | CIP BUDGET FY 08/09 | CIP BUDGET FY 09/10 | CIP BUDGET FY 05/06 - 09/10 | CIP BUDGET YEARS 6-10 | TOTAL PROJECTED COST * |
|---|--------|--------------|------------|-------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|-----------------------|------------------------|
| FUNDING SOURCE CODES: A=AD VALOREM; D=DEBT FINANCE; E=ENTERPRISE FUND; G=GRANT; GT=GAS TAX; I=IMPACT FEES; LA=LIBRARY AD VALOREM; S=SPECIAL; T=TDC; M=MSBU/TU | | | | | | | | | | | | |
| COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW | | | | | | | | | | | | |

COUNTY LANDS

| | | | | | | | | | | | | |
|-----------------------------------|--------|--|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|----------|--------------------|
| A7,8 | 208803 | Babcock Ranch Acquisition | A | 15,000,000 | 10,975,955 | 12,402,829 | 13,519,084 | 14,735,801 | 16,062,023 | 67,695,692 | 0 | 82,695,692 |
| CW | 208800 | Conservation 2020 | A | 33,537,729 | 16,463,932 | 18,604,243 | 20,278,625 | 22,103,701 | 24,093,034 | 101,543,535 | 0 | 206,201,525 |
| CW | 208802 | County-Held Tax Certificates | A | 167,641 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| CW | 208830 | T&T Development Sensitive Land Acquisition | S | 1,494,603 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500,000 |
| COUNTY LANDS CAPITAL TOTAL | | | | 50,199,973 | 27,439,887 | 31,007,072 | 33,797,709 | 36,839,502 | 40,155,057 | 169,239,227 | 0 | 290,647,217 |

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2006 BUDGET

FY05/06 – 09/10 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA (continued)

| MAP REF COORD | PROJ # | PROJECT NAME | FUND. SRC. | CURRENT BUDGET FY 04/05 | CIP BUDGET FY 05/06 | CIP BUDGET FY 06/07 | CIP BUDGET FY 07/08 | CIP BUDGET FY 08/09 | CIP BUDGET FY 09/10 | CIP BUDGET FY 05/06 - 09/10 | CIP BUDGET YEARS 6-10 | TOTAL PROJECTED COST * |
|---|--------|--------------|------------|-------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|-----------------------|------------------------|
| FUNDING SOURCE CODES: A=AD VALOREM; D=DEBT FINANCE; E=ENTERPRISE FUND; G=GRANT; GT=GAS TAX; I=IMPACT FEES; LA=LIBRARY AD VALOREM; S=SPECIAL; T=TDC; M=MSBU/TU | | | | | | | | | | | | |
| COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW | | | | | | | | | | | | |

GOVERNMENT FACILITIES

| | | | | | | | | | | | | |
|----|--------|---|----------|-----------|---------|---------|---------|---------|-----------|-----------|-----------|------------|
| CW | 208701 | ADA Compliance in Lavatories | A | 180,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,500,000 | 1,500,000 | 3,808,484 |
| C6 | | Admin A/C Pump Replacements | A | 0 | 0 | 400,000 | 0 | 0 | 0 | 400,000 | 0 | 400,000 |
| C6 | 208771 | Admin Building / Old Courthouse Alarm System | A | 198,975 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 198,975 |
| C6 | 208765 | Admin Building 5th Floor Remodel | A | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| C6 | 208772 | Admin Building Fire Pump Replacement | A | 0 | 100,000 | 0 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| C6 | | Admin Building Fresh Air Dehumidification | A | 0 | 0 | 150,000 | 0 | 0 | 0 | 150,000 | 0 | 150,000 |
| C6 | 208773 | Admin Building Vestibule Addition | A | 0 | 250,000 | 0 | 0 | 0 | 0 | 250,000 | 0 | 250,000 |
| D6 | 208774 | Animal Control Kennel & Office Expansion | A | 0 | 25,000 | 0 | 0 | 0 | 4,000,000 | 4,025,000 | 0 | 4,025,000 |
| D6 | | Animal Control Parking Lot Expansion | A | 0 | 0 | 100,000 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| C5 | 208767 | Cape Coral Drivers License Buildout | A | 243,980 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 244,600 |
| C5 | 208775 | Cape Coral Gov't Bldg Awning | A | 0 | 25,000 | 0 | 0 | 0 | 0 | 25,000 | 0 | 25,000 |
| C5 | 208730 | Cape Coral Gov't Complex Controls Upgrade | A | 20,000 | 20,000 | 20,000 | 0 | 0 | 0 | 40,000 | 0 | 60,000 |
| C5 | 208706 | Cape Coral Gov't Complex-Tax Collector | A | 107,268 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 595,000 |
| C5 | 208776 | Cape Coral Gov't Bldg Pave & Light Site | A | 0 | 200,000 | 0 | 0 | 0 | 0 | 200,000 | 0 | 200,000 |
| A7 | 202887 | Civic Center Roof | A | 797,760 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 797,760 |
| C6 | 208777 | Constitutional Complex A/C Controls Upgrade | A | 0 | 50,000 | 0 | 0 | 0 | 0 | 50,000 | 0 | 50,000 |
| C6 | 208778 | Constitutional Complex Chiller Replacement | A | 0 | 300,000 | 0 | 0 | 0 | 0 | 300,000 | 0 | 300,000 |
| C6 | 208707 | Core Downtown Phone System Upgrades | S | 1,101,371 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,241,000 |
| C7 | 208632 | Correctional Facilities | D,G | 1,225,448 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 44,303,787 |
| CW | 208731 | County Wide Irrigation Control Systems Upgrade | A | 55,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 55,000 |
| CW | 208732 | County Wide Irrigation Well Installs | A | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| C6 | | Court Admin IS Dept Auxiliary A/C Unit Installation | A | 0 | 0 | 0 | 60,000 | 0 | 0 | 60,000 | 0 | 60,000 |
| C6 | 208726 | DCD/PW Carpet Replacement | A | 126,683 | 225,000 | 0 | 0 | 0 | 0 | 225,000 | 0 | 575,020 |
| C6 | | Dehumidifying the Ice Plant-CD/PW Building | A | 0 | 0 | 55,000 | 0 | 0 | 0 | 55,000 | 0 | 55,000 |
| B6 | 208721 | Depot One Refurbishing | A, A-182 | 1,389,260 | 35,000 | 0 | 0 | 0 | 0 | 35,000 | 0 | 1,460,000 |
| C6 | 208649 | Dev Services Inspector/Licensing Building | S, A | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,160,331 |

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2006 BUDGET

FY05/06 – 09/10 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA (continued)

| MAP REF COORD | PROJ # | PROJECT NAME | FUND. SRC. | CURRENT BUDGET FY 04/05 | CIP BUDGET FY 05/06 | CIP BUDGET FY 06/07 | CIP BUDGET FY 07/08 | CIP BUDGET FY 08/09 | CIP BUDGET FY 09/10 | CIP BUDGET FY 05/06 - 09/10 | CIP BUDGET YEARS 6-10 | TOTAL PROJECTED COST * |
|---|--------|--------------|------------|-------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|-----------------------|------------------------|
| FUNDING SOURCE CODES: A=AD VALOREM; D=DEBT FINANCE; E=ENTERPRISE FUND; G=GRANT; GT=GAS TAX; I=IMPACT FEES; LA=LIBRARY AD VALOREM; S=SPECIAL; T=TDC; M=MSBU/TU | | | | | | | | | | | | |
| COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW | | | | | | | | | | | | |

GOVERNMENT FACILITIES

| | | | | | | | | | | | | |
|----|--------|---|-------|------------|------------|---------|---------|-----------|---------|------------|-----------|------------|
| C6 | | Downtown Buildings Phone/Computer Room A/C Replace. | A | 0 | 0 | 100,000 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| CW | 208994 | 800 MHZ Upgrade Phase I | A | 1,794,510 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14,973,813 |
| CW | 208993 | EMS Stations (Retrofits) | I-189 | 443,312 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 750,000 | 500,000 | 1,700,000 |
| C6 | 203409 | Enterprise Call Center System | S | 288,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 288,000 |
| C6 | 208779 | Environmental Lab A/C Replacement | A | 0 | 28,000 | 0 | 0 | 0 | 0 | 28,000 | 0 | 28,000 |
| D7 | 208769 | Evidence Facility | A | 1,379,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,379,000 |
| C6 | 208663 | Fleet Expansion | A | 247,408 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| C6 | 208653 | Fleet Generator | A-182 | 159,421 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 165,000 |
| CW | 208708 | Generator Maintenance/Replacement | A | 140,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,500,000 | 1,500,000 | 3,140,000 |
| C6 | 208780 | Henderson Complex Generators | A | 0 | 100,000 | 0 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| C6 | 208781 | Henderson Warehouse Expansion | A | 0 | 100,000 | 0 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| C6 | 208782 | Hough St Demo and Parking Lots | A | 0 | 800,000 | 0 | 0 | 0 | 0 | 800,000 | 0 | 800,000 |
| C6 | 208733 | Jail A/C Units Replacement | A | 250,000 | 250,000 | 250,000 | 250,000 | 0 | 0 | 750,000 | 125,000 | 1,125,000 |
| C7 | 208965 | Jail Expansion (old Stockade Replacement) | A, D | 1,136,937 | 25,863,063 | 0 | 0 | 0 | 0 | 25,863,063 | 0 | 27,000,000 |
| C6 | 208734 | Jail Mixing Valves Replacement | A | 60,000 | 20,000 | 0 | 0 | 0 | 0 | 20,000 | 25,000 | 105,000 |
| C6 | 208654 | Jail Smoke Evacuation | A | 735,432 | 350,000 | 0 | 0 | 0 | 0 | 350,000 | 0 | 1,120,000 |
| C6 | 208709 | Juror Parking Lot Attendant Booth Relocation | A | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| C6 | 208783 | Justice Center Annex Water Valves | A | 0 | 35,000 | 0 | 0 | 0 | 0 | 35,000 | 0 | 35,000 |
| C6 | 208630 | Justice Center Courtroom Renovations | A | 409,833 | 400,000 | 0 | 0 | 0 | 0 | 400,000 | 250,000 | 1,818,110 |
| C6 | | Justice Center Escalator Replacement | A | 0 | 0 | 500,000 | 0 | 0 | 0 | 500,000 | 0 | 500,000 |
| C6 | 208646 | Justice Center Expansion | A, D | 51,852,041 | 1,303,365 | 700,000 | 98,267 | 2,519,737 | 98,267 | 4,719,636 | 5,137,735 | 86,658,192 |
| C6 | 208711 | Justice Center Exterior Refurbish | A | 1,030,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,030,000 |
| C6 | 208712 | Justice Center Maintenance BAS Controls Upgrade | A | 237,442 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| C6 | 208681 | Justice Center Pneumatic Change Out | A | 80,000 | 80,000 | 80,000 | 80,000 | 0 | 0 | 240,000 | 0 | 320,000 |
| C6 | 208682 | Justice Center Renovations- POD "C" | A | 501,013 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,495,000 |
| C6 | 208692 | Justice Center 2nd Floor Renovations | A | 939,789 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,635,351 |
| C6 | 208713 | Justice Center Security System Upgrade | A | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 |
| C8 | 208666 | Lee County EOC Site | A | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2006 BUDGET

FY05/06 – 09/10 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA (continued)

| MAP REF COORD | PROJ # | PROJECT NAME | FUND. SRC. | CURRENT BUDGET FY 04/05 | CIP BUDGET FY 05/06 | CIP BUDGET FY 06/07 | CIP BUDGET FY 07/08 | CIP BUDGET FY 08/09 | CIP BUDGET FY 09/10 | CIP BUDGET FY 05/06 - 09/10 | CIP BUDGET YEARS 6-10 | TOTAL PROJECTED COST * |
|---|--------|--|------------|-------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|-----------------------|------------------------|
| FUNDING SOURCE CODES: A=AD VALOREM; D=DEBT FINANCE; E=ENTERPRISE FUND; G=GRANT; GT=GAS TAX; I=IMPACT FEES; LA=LIBRARY AD VALOREM; S=SPECIAL; T=TDC; M=MSBU/TU | | | | | | | | | | | | |
| COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW | | | | | | | | | | | | |
| GOVERNMENT FACILITIES | | | | | | | | | | | | |
| C8 | 208687 | Lee County Gun Range | A | 4,436,579 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,866,519 |
| TBD | 208647 | Lee County Health Department Clinic | A | 1,993,878 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000,000 |
| TBD | 208735 | Lee Tran Operations & Maintenance Facility | E, G, S | 8,650,000 | 2,500,000 | 0 | 0 | 0 | 0 | 2,500,000 | 0 | 11,150,000 |
| C6 | | Lee Tran Warehouse A/C Replacement | A | 0 | 0 | 15,000 | 0 | 0 | 0 | 15,000 | 0 | 15,000 |
| C6 | | Michigan Health Dept HVAC Replacement | A | 0 | 0 | 100,000 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| TBD | 208736 | Modular Furniture Storage | A | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| C6 | 208745 | Morgue Expansion/Renovation | A | 488,061 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,702,000 |
| CW | 208667 | New EMS Stations | A | 2,996,900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,000,000 |
| B6 | | New EMS Station - 7 NFM | D | 0 | 0 | 500,000 | 505,000 | 500,000 | 0 | 1,505,000 | 0 | 1,505,000 |
| C4 | 208784 | New EMS Station - Veterans Site S | D | 0 | 565,230 | 1,568,000 | 294,010 | 50,000 | 0 | 2,477,240 | 0 | 2,477,240 |
| B8 | 208785 | New EMS Station - Buckingham | D | 0 | 249,640 | 1,568,800 | 152,760 | 0 | 0 | 1,971,200 | 0 | 1,971,200 |
| B6 | 208786 | New EMS Station - Site D NFM | D | 0 | 975,250 | 181,500 | 0 | 0 | 0 | 1,156,750 | 0 | 1,156,750 |
| D5 | 208787 | New EMS Station - Pine Ridge | D | 0 | 510,000 | 3,000,000 | 665,000 | 50,000 | 0 | 4,225,000 | 0 | 4,225,000 |
| B6 | | North Sheriff Substation Expansion | A | 0 | 0 | 0 | 0 | 0 | 500,000 | 500,000 | 0 | 500,000 |
| B6 | | N Sheriff Substation Parking Lot Expansion | A | 0 | 0 | 150,000 | 0 | 0 | 0 | 150,000 | 0 | 150,000 |
| C6 | | Old Courthouse Concrete Replacement | A | 0 | 0 | 0 | 0 | 0 | 300,000 | 300,000 | 0 | 300,000 |
| D6 | 208648 | Public Safety HVAC Replacement | A | 2,247,804 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,026,817 |
| C6 | 208669 | Relocation of Human Services Offices | A | 1,369,152 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,311,826 |
| C8 | 208788 | Sheriff - Aviation Sleeping Quarters | A | 0 | 200,000 | 0 | 0 | 0 | 0 | 200,000 | 0 | 200,000 |
| D6 | | Sheriff Forensics Lab Renovation | A | 0 | 0 | 0 | 250,000 | 0 | 0 | 250,000 | 0 | 250,000 |
| C8 | 208789 | Sheriff - Lehigh Substation Expansion | A | 0 | 150,000 | 0 | 0 | 0 | 0 | 150,000 | 0 | 150,000 |
| C7 | | Sheriff Stockade Switchgear Replacement | A | 0 | 0 | 100,000 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| CW | 208790 | Storm Shutters-County Wide | A | 0 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 750,000 | 750,000 | 1,500,000 |
| B5 | 208715 | Tax Collector NFM Branch Office | S | 3,784,209 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,797,469 |
| C6 | 208658 | Tax Collector's Renovations (Constitutional Complex) | S | 182,911 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,740,858 |
| A1 | 208728 | Teacherage Building Improvements | A | 35,074 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 242,628 |
| C6 | 208987 | Veterans Services Relocation | A | 604,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 604,000 |
| CW | 208738 | Water Pump Replacement | A | 45,000 | 0 | 0 | 0 | 30,000 | 30,000 | 60,000 | 40,000 | 145,000 |
| GOVERNMENT FACILITIES CAPITAL TOTAL | | | | 94,618,451 | 36,609,548 | 10,438,300 | 3,255,037 | 4,049,737 | 5,828,267 | 60,180,889 | 9,827,735 | 268,167,730 |

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2006 BUDGET

FY05/06 – 09/10 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA (continued)

| MAP REF COORD | PROJ # | PROJECT NAME | FUND. SRC. | CURRENT BUDGET FY 04/05 | CIP BUDGET FY 05/06 | CIP BUDGET FY 06/07 | CIP BUDGET FY 07/08 | CIP BUDGET FY 08/09 | CIP BUDGET FY 09/10 | CIP BUDGET FY 05/06 - 09/10 | CIP BUDGET YEARS 6-10 | TOTAL PROJECTED COST * |
|--|--------|---|------------|-------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|-----------------------|------------------------|
| FUNDING SOURCE CODES: A=AD VALOREM; D=DEBT FINANCE; E=ENTERPRISE FUND; G=GRANT; GT=GAS TAX; I=IMPACT FEES; LA=LIBRARY AD VALOREM; S=SPECIAL; T=TDC; M=MSBU/TU COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW | | | | | | | | | | | | |
| LIBRARY PROJECTS | | | | | | | | | | | | |
| | 203607 | Cape Coral Library Expansion | LA | 74,899 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,693,356 |
| C4 | 203614 | Dunbar Library Chiller Plant | LA | 85,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 85,000 |
| B6 | | Fort Myers Library Expansion | LA | 0 | 0 | 1,196,748 | 0 | 0 | 0 | 1,196,748 | 0 | 1,196,748 |
| C6 | | Fort Myers Library Fresh Air Unit Replacement | LA | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 | 125,000 |
| C6 | 203609 | Lakes Regional Library | LA | 13,426,175 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 18,335,896 |
| D6 | 203613 | Northwest Regional Library | LA | 18,036,016 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 18,057,130 |
| B4 | | South Fort Myers Library Expansion | LA | 0 | 0 | 25,000 | 0 | 0 | 0 | 25,000 | 0 | 25,000 |
| E7 | 203615 | Storm Shutters - Libraries | LA | 0 | 280,000 | 0 | 0 | 0 | 0 | 280,000 | 0 | 280,000 |
| CW | | LIBRARY CAPITAL TOTAL | | 31,622,090 | 280,000 | 1,221,748 | 0 | 0 | 0 | 1,501,748 | 125,000 | 46,798,130 |

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2006 BUDGET

FY05/06 – 09/10 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA (continued)

| MAP REF COORD | PROJ # | PROJECT NAME | FUND. SRC. | CURRENT BUDGET FY 04/05 | CIP BUDGET FY 05/06 | CIP BUDGET FY 06/07 | CIP BUDGET FY 07/08 | CIP BUDGET FY 08/09 | CIP BUDGET FY 09/10 | CIP BUDGET FY 05/06 - 09/10 | CIP BUDGET YEARS 6-10 | TOTAL PROJECTED COST |
|--|--------|---|------------|-------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|-----------------------|----------------------|
| FUNDING SOURCE CODES: A=AD VALOREM; D=DEBT FINANCE; E=ENTERPRISE FUND; G=GRANT; GT=GAS TAX; I=IMPACT FEES; LA=LIBRARY AD VALOREM; S=SPECIAL; T=TDC; M=MSBU/TU COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW | | | | | | | | | | | | |
| NATURAL RESOURCES | | | | | | | | | | | | |
| E6 | 208532 | Alico Road Area Drainage Improvements | A | 498,312 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,084,000 |
| D6 | 208512 | Briarcliff Channel Weirs | A | 167,700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 479,000 |
| D6 | 208545 | Briarcliff Ditch Filter Marsh | A | 425,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 425,000 |
| D6 | | Eagle Ridge/Legends Interconnect | A,G,M | 0 | 0 | 450,000 | 0 | 0 | 0 | 450,000 | 0 | 450,000 |
| C6 | 208988 | Environmental Laboratory Expansion/Remodel | A | 0 | 235,000 | 3,216,750 | 0 | 0 | 0 | 3,451,750 | 0 | 3,451,750 |
| A5,6 | 208533 | Gator Slough Channel Improvements | A,G | 2,573,665 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,181,700 |
| A5,6 | 203060 | Gator Slough Phase I & II | A,G | 882,483 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,800,000 |
| E6 | 208546 | Island Park Filter Marsh | A | 268,000 | 2,000,000 | 0 | 0 | 0 | 0 | 2,000,000 | 0 | 2,268,000 |
| D6 | 208513 | Lakes Park Water Quality Project | A,M | 2,151,886 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,460,578 |
| A5,6,7 | | NFM/Charlotte County Aerial Contour Mapping | A | 0 | 0 | 750,000 | 0 | 0 | 0 | 750,000 | 0 | 750,000 |
| G7 | 203045 | Orr Road Bridge | G | 220,366 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| C2 | 203090 | Pine Island Boat Ramp | S | 3,030,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,030,000 |
| B6 | 208584 | Powell Creek Hydrological Restoration | A | 475,000 | 300,000 | 0 | 0 | 0 | 0 | 300,000 | 0 | 775,000 |
| E4 | 203025 | Punta Rassa Boat Ramp | G,S | 1,350,000 | 345,000 | 305,000 | 0 | 0 | 0 | 650,000 | 0 | 2,361,619 |
| A9 | 208538 | Spanish Creek Restoration | A | 433,578 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 440,000 |
| B8 | | SunniLand/Nine Mile Run Drainage Study | A | 0 | 0 | 350,000 | 0 | 0 | 0 | 350,000 | 0 | 350,000 |
| D6 | 202965 | Ten Mile Canal Filter Marsh | A,G,M | 3,185,862 | 0 | 500,000 | 0 | 0 | 0 | 500,000 | 0 | 3,970,802 |
| D6 | 208539 | Ten Mile Canal/Six Mile Cypress Pump Facility | A | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| D7 | 208547 | Three Oaks Parkway Filter Marsh | A | 994,954 | 3,000,000 | 1,800,000 | 0 | 0 | 0 | 4,800,000 | 0 | 5,800,000 |
| NATURAL RESOURCES CAPITAL TOTAL | | | | 16,906,806 | 5,880,000 | 7,371,750 | 0 | 0 | 0 | 13,251,750 | 0 | 33,677,449 |

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2006 BUDGET

FY05/06 – 09/10 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA (continued)

| MAP REF COORD | PROJ # | PROJECT NAME | FUND. SRC. | CURRENT BUDGET FY 04/05 | CIP BUDGET FY 05/06 | CIP BUDGET FY 06/07 | CIP BUDGET FY 07/08 | CIP BUDGET FY 08/09 | CIP BUDGET FY 09/10 | CIP BUDGET FY 05/06 - 09/10 | CIP BUDGET YEARS 6-10 | TOTAL PROJECTED COST * |
|---|--------|--------------|------------|-------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|-----------------------|------------------------|
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PARKS - COMMUNITY AND REGIONAL

| | | | | | | | | | | | | |
|----|--------|--|---------|-----------|---------|---------|---------|---------|--------|---------|-----------|-----------|
| CW | 201827 | ADA Standard Compliance Improvements | A | 159,141 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 | 200,000 | 744,444 |
| C6 | | Adult Soccer Fields | A | 0 | 0 | 0 | 300,000 | 0 | 0 | 300,000 | 0 | 300,000 |
| A9 | 202036 | Alva Boat Ramp Restrooms | A | 0 | 20,000 | 0 | 0 | 0 | 0 | 20,000 | 0 | 20,000 |
| A9 | | Alva Community Park Maintenance Building | A | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 80,000 | 80,000 |
| E5 | 202013 | Bay Oaks Irrigation | A | 70,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 70,000 |
| E5 | | Bay Oaks Park Maintenance Building | A | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 | 250,000 |
| A1 | 202014 | Boca Grande Historic Buildings | A | 840,000 | 150,000 | 150,000 | 150,000 | 150,000 | 0 | 600,000 | 0 | 1,440,000 |
| A1 | 201778 | Boca Grande Improvements | I-7,27 | 175,159 | 5,000 | 3,000 | 2,000 | 3,000 | 3,000 | 16,000 | 15,000 | 265,511 |
| A1 | 202038 | Boca Grande Renovations | A | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 | 0 | 500,000 |
| E4 | | Bowditch Point Office Space | A | 0 | 0 | 75,000 | 0 | 0 | 0 | 75,000 | 0 | 75,000 |
| E4 | 201808 | Bowditch Point Park Boat Docks | T,S,A | 256,697 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 320,000 |
| C6 | 202015 | Brooks Park Irrigation/Well System | A | 95,000 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 | 115,000 |
| C6 | | Brooks Park Modular Building & Demolition | A | 0 | 0 | 0 | 200,000 | 0 | 0 | 200,000 | 0 | 200,000 |
| C6 | | Brooks Park Parking | A | 0 | 0 | 0 | 300,000 | 0 | 0 | 300,000 | 0 | 300,000 |
| C6 | | Brooks Restrooms/Clubhouse | A | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 750,000 | 750,000 |
| C7 | 202039 | Buckingham Football/Baseball Stad. Switchgear | A | 0 | 40,000 | 0 | 0 | 0 | 0 | 40,000 | 0 | 40,000 |
| E5 | 202066 | Bunche Beach Improvements | I-R | 0 | 200,000 | 0 | 0 | 0 | 0 | 200,000 | 1,000,000 | 1,200,000 |
| A8 | | Caloosahatchee Northside Restroom & Parking | I-R | 0 | 0 | 0 | 0 | 100,000 | 0 | 100,000 | 0 | 100,000 |
| A8 | 201789 | Caloosahatchee Regional Park-Limited | I-R,TDC | 96,886 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,726,597 |
| A8 | 201850 | Caloosahatchee Regional Park - Lodge/Restrooms | I-R | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 1,000,000 |
| A8 | | Caloosahatchee Regional Park Maint Fac | I-R | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 500,000 |
| A8 | 201852 | Caloosahatchee Regional Park-Oxbow Islands | T | 80,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 80,000 |
| C6 | | City Of Palms & 5 Plex Bleachers & Canopies | A | 0 | 0 | 0 | 0 | 250,000 | 0 | 250,000 | 0 | 250,000 |
| C6 | | City Of Palms & 5 Plex Flooring | A | 0 | 0 | 40,000 | 60,000 | 0 | 0 | 100,000 | 0 | 100,000 |
| C6 | 202046 | City of Palms & 5 Plex HVAC Replacement | A | 0 | 80,000 | 80,000 | 80,000 | 0 | 0 | 240,000 | 0 | 240,000 |
| C6 | | City Of Palms & 5 Plex Underdrain System | A | 0 | 0 | 0 | 0 | 150,000 | 0 | 150,000 | 0 | 150,000 |
| CW | 201651 | Community Park Concession Buildings | A | 5,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 608,681 |
| CW | 201726 | County Wide Light Pole Replacement | A | 1,112,004 | 750,000 | 0 | 0 | 0 | 0 | 750,000 | 0 | 4,180,486 |
| CW | | County Wide New Boardwalks | A | 0 | 0 | 120,000 | 0 | 0 | 0 | 120,000 | 0 | 120,000 |
| D5 | | Deep Lagoon Preserve | I-R | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 610,000 | 610,000 |

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2006 BUDGET

FY05/06 – 09/10 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA (continued)

| MAP REF COORD | PROJ # | PROJECT NAME | FUND. SRC. | CURRENT BUDGET FY 04/05 | CIP BUDGET FY 05/06 | CIP BUDGET FY 06/07 | CIP BUDGET FY 07/08 | CIP BUDGET FY 08/09 | CIP BUDGET FY 09/10 | CIP BUDGET FY 05/06 - 09/10 | CIP BUDGET YEARS 6-10 | TOTAL PROJECTED COST * |
|---|--------|--------------|------------|-------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|-----------------------|------------------------|
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PARKS - COMMUNITY AND REGIONAL

| | | | | | | | | | | | | |
|----|--------|--|--------|------------|-----------|-----------|-----------|-----------|-----------|------------|------------|------------|
| D8 | 202047 | East Co Regional Sports Complex | I-R | 0 | 2,000,000 | 2,000,000 | 2,000,000 | 0 | 0 | 6,000,000 | 0 | 6,000,000 |
| F7 | 201999 | Estero Community Park | I-8,28 | 11,673,813 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12,776,221 |
| C6 | 201772 | Extension Services Kitchen, Terry Park | A | 1,196 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 41,000 |
| C6 | | 5 Plex Parking | A | 0 | 0 | 0 | 250,000 | 0 | 0 | 250,000 | 0 | 250,000 |
| C2 | 208985 | Fisherman's Co-Op Acquisition | A | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| F8 | | Flint Pen Strand Regional Park | I-R | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000,000 | 2,000,000 |
| CW | 201673 | Florida Forever (Carl) Matching Funds | A | 11,887 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 616,184 |
| B7 | 202033 | Fort Myers Shores Nature Trail Parcel | I-3 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| E4 | 203062 | Frizzell-Kontinos Restrooms (Punta Rassa) | A | 217,490 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 225,000 |
| D6 | 202048 | Greenways | I-R | 0 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | 500,000 | 1,000,000 |
| B5 | 202049 | Hancock Park Spectator Area Improvements | A | 0 | 100,000 | 0 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| D5 | | Harlem Heights/Kelly Road Community Park | I-24 | 0 | 0 | 0 | 0 | 0 | 300,000 | 300,000 | 0 | 300,000 |
| C6 | | Hunter Park Improvements | I-24 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 220,000 | 220,000 |
| D6 | 202050 | Lakes Park ADA Compliance Restrooms Remodel | A | 0 | 200,000 | 0 | 0 | 0 | 0 | 200,000 | 0 | 200,000 |
| D6 | 201796 | Lakes Park Master Plan | I-R,A | 2,738,583 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 10,000,000 | 10,000,000 | 23,346,343 |
| C8 | 202040 | Lehigh Community Park Spectator Improvements | A | 0 | 100,000 | 0 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| E5 | | Lynn Hall Bathhouse ADA Compliant Remodel | A | 0 | 0 | 0 | 150,000 | 0 | 0 | 150,000 | 0 | 150,000 |
| B7 | 201853 | Manatee Park Interpretive/Office Building | I-R | 299,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| F5 | | Matanzas Pass Preserve | A | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 150,000 |
| C3 | 202034 | Matlacha Park Land Acquisition | A | 1,000,000 | 0 | 200,000 | 0 | 0 | 0 | 200,000 | 0 | 1,200,000 |
| C3 | 201843 | Matlacha Park Pier & Restrooms Replacements | T | 326,095 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 333,000 |
| B5 | 202041 | North Ft Myers Community Dog Park | A | 0 | 25,000 | 0 | 0 | 0 | 0 | 25,000 | 0 | 25,000 |
| B5 | | North Shore Park Improvements | I-22 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 | 250,000 |
| B8 | 202042 | Olga Community Center Renovation | A | 0 | 50,000 | 0 | 0 | 0 | 0 | 50,000 | 0 | 50,000 |
| C8 | | Olga Community Park Restroom & Improvements | A | 0 | 0 | 0 | 250,000 | 0 | 0 | 250,000 | 0 | 250,000 |
| CW | 201715 | Parks Automation | A | 110,209 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 750,000 | 750,000 | 2,368,447 |
| C3 | 201798 | Phillips Park | I-5,25 | 693,529 | 162,000 | 65,000 | 65,000 | 67,000 | 69,000 | 428,000 | 350,000 | 1,475,152 |
| CW | 201776 | Pool, Restroom Floor Tiling | A | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,028 |
| CW | | Pool Slides - County Wide | A | 0 | 0 | 80,000 | 0 | 0 | 0 | 80,000 | 0 | 80,000 |

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FISCAL 2006 BUDGET

FY05/06 – 09/10 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA (continued)

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| PARKS - COMMUNITY AND REGIONAL | | | | | | | | | | | | |
| CW | | Pool Water Feature Playground | A | 0 | 0 | 80,000 | 80,000 | 80,000 | 0 | 240,000 | 80,000 | 320,000 |
| C6 | 202010 | Red Sox Improvements | T, A | 1,004,842 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,047,006 |
| B8 | 202020 | Regional Paddling Center | I-R | 25,000 | 50,000 | 142,350 | 0 | 0 | 0 | 192,350 | 0 | 217,350 |
| CW | 201834 | Replacement Parking Machines, County Wide | A | 51,779 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 | 250,000 | 644,602 |
| B8 | | Riverdale Modular Building & Pump Station | A | 0 | 0 | 300,000 | 0 | 0 | 0 | 300,000 | 0 | 300,000 |
| C5 | 202021 | Royal Palm Sailing Center | I-R | 25,000 | 0 | 135,000 | 0 | 0 | 0 | 135,000 | 0 | 160,000 |
| E5 | 202035 | San Carlos / Bunche Beach Preserve | A, I-R | 1,100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,100,000 |
| E2,3 | 201638 | Sanibel/Captiva Park Improvement | I-6 | 106,704 | 4,000 | 3,000 | 2,000 | 3,000 | 3,000 | 15,000 | 15,000 | 150,365 |
| B6 | 201758 | Schandler Hall Park Improvements/Land Acquisition | A, I-1,21 | 1,668,301 | 221,000 | 21,000 | 22,000 | 22,000 | 22,000 | 308,000 | 100,000 | 3,649,000 |
| B6 | 202002 | Schandler Hall Water Feature | A | 80,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 80,000 |
| D7 | 201854 | Six Mile Cypress Slough Interpretive Facility | I-R | 1,084,283 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,100,000 |
| D5 | 201873 | South Fort Myers Community Park | I-4,24,A,S | 5,978,449 | 2,055,000 | 1,370,000 | 1,395,000 | 1,425,000 | 1,155,000 | 7,400,000 | 6,000,000 | 22,073,452 |
| D6 | 202022 | Sports Complex - A/C Units Replacement | A | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 150,000 | 0 | 180,000 |
| D6 | | Sports Complex - Dugout Restrooms | A | 0 | 0 | 0 | 40,000 | 0 | 0 | 40,000 | 0 | 40,000 |
| D6 | 201781 | Sports Complex - Fence and Lights | A | 0 | 0 | 1,000,000 | 0 | 0 | 0 | 1,000,000 | 0 | 1,040,000 |
| D6 | | Sports Complex - Grandstand Seating Replacement | A | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000,000 | 1,000,000 |
| D6 | | Sports Complex Maintenance Building Enlargement | A | 0 | 0 | 75,000 | 0 | 0 | 0 | 75,000 | 0 | 75,000 |
| D6 | 202051 | Sports Complex - Replacement Support Beams | A | 0 | 400,000 | 0 | 0 | 0 | 0 | 400,000 | 0 | 400,000 |
| D6 | | Sports Complex - Reside with Vinyl | A | 0 | 0 | 0 | 0 | 200,000 | 0 | 200,000 | 0 | 200,000 |
| D6 | 202012 | Sports Complex - Weight Room/Offices | A, S | 785,012 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 900,000 |
| D6 | 202023 | Stadiums - Boiler Replacement | A | 65,000 | 0 | 120,000 | 0 | 0 | 0 | 120,000 | 120,000 | 305,000 |
| C6 | 202043 | Stadiums-Building Access Readers | A | 0 | 60,000 | 60,000 | 60,000 | 0 | 0 | 180,000 | 0 | 180,000 |
| C,D,E6 | 202001 | Ten Mile Linear Regional Park | I-R | 4,424,255 | 1,765,000 | 1,818,000 | 309,000 | 0 | 0 | 3,892,000 | 0 | 8,462,000 |
| B6 | 202052 | Terry Park Restrooms | A | 0 | 80,000 | 0 | 0 | 0 | 0 | 80,000 | 0 | 80,000 |
| B6 | 202011 | Terry Park Seating Repair | A | 572,965 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000,000 |
| E7 | | Three Oaks Community Park | I-24 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 500,000 |
| D9 | 201760 | Veterans Park Master Plan/Improvements | I-3,23 | 1,178,179 | 3,055,000 | 1,890,000 | 1,930,000 | 1,965,000 | 2,005,000 | 10,845,000 | 0 | 18,808,938 |
| PARKS CAPITAL TOTAL | | | | 39,001,908 | 14,452,000 | 12,207,350 | 10,025,000 | 6,795,000 | 5,937,000 | 49,416,350 | 26,210,000 | 138,564,807 |

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FISCAL 2006 BUDGET

FY05/06 – 09/10 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA (continued)

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SOLID WASTE

| | | | | | | | | | | | | |
|----------------------------------|--------|--|-----|-------------------|-------------------|------------------|------------------|------------------|----------|-------------------|------------------|-------------------|
| D10 | 200919 | Church Road Extension | E | 2,929,379 | 550,000 | 0 | 0 | 0 | 0 | 550,000 | 0 | 4,099,998 |
| C7 | 200925 | Dolomitic Lime System | E | 350,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| C7 | 200928 | Household Chemical Facility | E | 325,000 | 775,000 | 0 | 0 | 0 | 0 | 775,000 | 0 | 1,100,000 |
| D10 | | Lee Hendry Landfill Leachate Treatment | E | 0 | 0 | 500,000 | 1,000,000 | 0 | 0 | 1,500,000 | 0 | 1,500,000 |
| D10 | 200924 | Lee Hendry Landfill Phase II | E | 9,403,441 | 500,000 | 0 | 0 | 0 | 0 | 500,000 | 0 | 13,100,000 |
| D10 | | Lee Hendry Landfill Phase III | E | 0 | 0 | 0 | 0 | 2,000,000 | 0 | 2,000,000 | 7,500,000 | 9,500,000 |
| C7 | | MRF Expansion | E | 0 | 0 | 100,000 | 1,400,000 | 0 | 0 | 1,500,000 | 0 | 1,500,000 |
| D10 | 200930 | Rehab Hendry Transfer Stations | E | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 |
| C7 | 200926 | Secure Paper Shredding Facility | E | 6,123 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 105,963 |
| C7 | 200923 | Solid Waste Processing Equipment | E,D | 30,897,460 | 12,000,000 | 8,000,000 | 0 | 0 | 0 | 20,000,000 | 0 | 55,000,000 |
| E8 | 200929 | South Recycle/Transfer Facility | E | 1,472,210 | 1,327,790 | 200,000 | 6,000,000 | 500,000 | 0 | 8,027,790 | 0 | 9,500,000 |
| SOLID WASTE CAPITAL TOTAL | | | | 45,783,613 | 15,152,790 | 8,800,000 | 8,400,000 | 2,500,000 | 0 | 34,852,790 | 7,500,000 | 96,155,961 |

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FISCAL 2006 BUDGET

FY05/06 – 09/10 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA (continued)

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DEPARTMENT OF TRANSPORTATION

| | | | | | | | | | | | | |
|--------|--------|---|--------|-----------|-----------|-----------|-----------|-----------|-----------|------------|------------|------------|
| E6,7 | 205034 | Airport Connector Corridor Study | GT | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| E6,7 | 204030 | Alico Road Multilaning | A,GT,I | 6,765,120 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 16,869,441 |
| E5 | 206062 | Bass Road Sidewalk | A | 33,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 33,000 |
| CW | 206002 | Bicycle/Pedestrian Facilities | GT,I | 5,065,960 | 2,150,500 | 2,176,700 | 2,203,400 | 2,230,800 | 2,258,400 | 11,019,800 | 12,000,000 | 39,014,399 |
| F6 | | Big Carlos Pass Bridge Rehabilitation | GT | 0 | 0 | 0 | 1,750,000 | 0 | 0 | 1,750,000 | 0 | 1,750,000 |
| A1 | 206047 | Boca Grande Drainage | I,GT | 286,689 | 202,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,002,000 | 200,000 | 1,655,629 |
| G7 | 204044 | Bonita Beach Road Resurfacing | A,GT,I | 6,299,377 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,476,634 |
| B4 | 206746 | Burnt Store-Embers Turn Lane | S | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| C4 | 204095 | Burnt Store Road & Celtus Parkway | E | 425,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 464,008 |
| B,C4 | 204088 | Burnt Store Road Four Laning & Right of Way | E | 2,531,863 | 201,629 | 4,219,574 | 2,329,797 | 8,743,790 | 4,731,210 | 20,226,000 | 495,000 | 23,421,000 |
| B5 | | Bus US 41/Littleton - US 41 | GT,I | 0 | 0 | 1,400,000 | 0 | 0 | 0 | 1,400,000 | 17,145,000 | 18,545,000 |
| B6 | 204020 | Bus US 41 (SR 739) Four Lanes | GT,I | 8,418,432 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11,235,649 |
| D5 | 205815 | Cape Coral Toll Plaza Rehab | S,D | 9,834,991 | 250,000 | 250,000 | 5,046,362 | 0 | 0 | 5,546,362 | 0 | 16,075,037 |
| D,E1 | 205053 | Captiva Drive Shoulders | GT | 0 | 450,000 | 0 | 0 | 0 | 0 | 450,000 | 0 | 450,000 |
| D5 | 206065 | College Parkway & Riverwalk Signal | GT | 117,300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 117,300 |
| C7 | 204054 | Colonial Blvd/I75 to SR82 | I,A | 2,158,243 | 0 | 7,820,000 | 221,000 | 0 | 0 | 8,041,000 | 0 | 10,376,000 |
| C6 | 205054 | Colonial/McGregor - US 41 | I | 0 | 1,000,000 | 0 | 0 | 0 | 5,063,629 | 6,063,629 | 9,936,371 | 16,000,000 |
| C6 | 206064 | Colonial @ Metro Queue Jump | | 1,987,864 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,987,864 |
| B6 | 205035 | Communications Plant Updates | GT | 25,000 | 260,000 | 0 | 0 | 0 | 0 | 260,000 | 0 | 285,000 |
| E10 | | Corckscrew Curve | GT | 0 | 0 | 0 | 1,000,000 | 0 | 0 | 1,000,000 | 0 | 1,000,000 |
| F7 | 204722 | Corkscrew/US41 Improvements East | A,GT,I | 19,629 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,311,293 |
| E,F7,8 | | Corkscrew Road East | I | 0 | 0 | 0 | 0 | 1,000,000 | 0 | 1,000,000 | 0 | 1,000,000 |
| E,F,G8 | 204078 | County Road 951 Extension PD & E | GT,I | 2,383,255 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,797,947 |
| E,F,G8 | | County Road 951 Extension South | I, S | 0 | 0 | 0 | 6,500,000 | 0 | 0 | 6,500,000 | 86,100,000 | 92,600,000 |
| CW | 206066 | County Wide Signal Retiming | GT | 0 | 557,500 | 0 | 0 | 0 | 0 | 557,500 | 0 | 557,500 |
| D6 | 204064 | Cypress Lake Drive Widening | GT,I,A | 260,421 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,027,166 |
| D6 | 206061 | Cypress Lake & Panther Turn Lane | GT | 92,512 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| D7 | 204653 | Daniels Parkway Extension Phase II | A,GT,I | 298,289 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14,743,124 |
| B,C,D5 | 205033 | Del Prado/Cape Coral Parkway | I | 750,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 750,000 |
| C5 | 206666 | Del Prado/Coronado & Coral Pointe Dr Intersection | GT | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2006 BUDGET

FY05/06 – 09/10 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA (continued)

| MAP REF COORD | PROJ # | PROJECT NAME | FUND. SRC. | CURRENT BUDGET FY 04/05 | CIP BUDGET FY 05/06 | CIP BUDGET FY 06/07 | CIP BUDGET FY 07/08 | CIP BUDGET FY 08/09 | CIP BUDGET FY 09/10 | CIP BUDGET FY 05/06 - 09/10 | CIP BUDGET YEARS 6-10 | TOTAL PROJECTED COST * |
|---|--------|--------------|------------|-------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|-----------------------|------------------------|
| FUNDING SOURCE CODES: A=AD VALOREM; D=DEBT FINANCE; E=ENTERPRISE FUND; G=GRANT; GT=GAS TAX; I=IMPACT FEES; LA=LIBRARY AD VALOREM; S=SPECIAL; T=TDC; M=MSBU/TU | | | | | | | | | | | | |
| COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW | | | | | | | | | | | | |

DEPARTMENT OF TRANSPORTATION

| | | | | | | | | | | | | |
|---------|--------|---|----------|------------|------------|-----------|------------|-----------|------------|------------|---------|------------|
| D5 | 206742 | Del Prado Median Modifications | GT | 130,576 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| A6,7 | 205032 | Del Prado/Nalle Grade Extension | I | 492,880 | 62,000 | 0 | 0 | 0 | 0 | 62,000 | 0 | 562,000 |
| C6 | 205038 | E-ARCS Upgrade for Leeway | S | 350,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| E7 | 205021 | Estero Parkway Extension | S,GT,A,I | 14,017,256 | 16,028,000 | 0 | 120,000 | 0 | 0 | 16,148,000 | 0 | 31,357,805 |
| B5 | 204096 | Evergreen Road | I | 352,588 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 352,588 |
| ABC,456 | 204085 | Expressway Corridor Survey | S | 505,591 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,211,521 |
| F5 | 205027 | Ft Myers Beach Transportation Improvements | GT | 361,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 361,000 |
| D5 | 204083 | Gladiolus Widening | A,GT,I | 2,246,018 | 200,000 | 0 | 15,490,000 | 515,000 | 0 | 16,205,000 | 0 | 19,582,000 |
| C8 | 206059 | Gunnery Road & E Zone Middle School Turn Lane | GT | 135,034 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| C8 | 204055 | Gunnery Road/SR82 to Lee Blvd | I,A | 8,074,509 | 3,952,000 | 0 | 0 | 0 | 0 | 3,952,000 | 0 | 13,323,000 |
| B5 | 206736 | Hancock Bridge Parkway & Orange Grove | GT | 44,774 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 68,000 |
| CW | 206028 | Heavy Equipment Grant | GT | 457,229 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,270,580 |
| C9 | 206667 | Homestead & Taylor Signal | GT | 220,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 220,000 |
| F7 | 205036 | I-75 Complimentary ITS Development | GT | 50,000 | 350,000 | 400,000 | 0 | 0 | 0 | 750,000 | 0 | 800,000 |
| G7 | 204060 | Imperial Street | I,S | 10,314,939 | 5,184,000 | 0 | 0 | 0 | 0 | 5,184,000 | 0 | 18,695,331 |
| C9 | 204057 | Lee Blvd/Homestead-LeeLand Heights | I,A | 25,826 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,738,949 |
| G7 | 204056 | Livingston/Imperial Connection | I,GT,A | 547,101 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,799,555 |
| B7,8,9 | | Luckett-Lehigh Corridor Study | I | 0 | 0 | 1,000,000 | 0 | 0 | 0 | 1,000,000 | 0 | 1,000,000 |
| C3 | 205904 | Matlacha Pass Bridge Replacement | GT, I | 0 | 2,168,000 | 0 | 4,000,000 | 0 | 12,026,000 | 18,194,000 | 0 | 18,194,000 |
| E4 | 206665 | McGregor @ Summerlin Intersection | GT | 205,900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 205,900 |
| D6 | 205022 | Metro Pkwy-6 Mile Cypress to Daniel Pkwy | GT | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,302,243 |
| CW | | Monitoring Camera Deployment | GT,S | 0 | 0 | 0 | 175,000 | 0 | 0 | 175,000 | 0 | 175,000 |
| CW | | Monitoring Station Upgrades | GT | 0 | 0 | 30,000 | 30,000 | 30,000 | 0 | 90,000 | 0 | 90,000 |
| B8 | 206733 | Olga Road/SR80 Turn Lane | GT | 84,295 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 103,000 |
| C7 | 205056 | Ortiz Avenue/SR80 - Luckett | I | 0 | 2,630,000 | 0 | 6,000,000 | 0 | 9,475,600 | 18,105,600 | 185,000 | 18,290,600 |
| C7 | 204072 | Ortiz Four Laning - MLK to Luckett | I,A,GT | 3,916 | 3,130,000 | 0 | 3,500,000 | 8,935,000 | 155,000 | 15,720,000 | 0 | 15,795,000 |
| G7 | 204075 | Pennsylvania Ave Realignment | GT | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| C3,4 | | Pine Island ITS | GT,S | 0 | 0 | 21,000 | 189,000 | 0 | 0 | 210,000 | 120,000 | 330,000 |
| E5 | 206731 | Pine Ridge@ San Carlos Intersection | G | 86,256 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 174,624 |
| C,D6 | 204065 | Plantation Ext., Idlewild to Colonial | I-4 | 2,130,442 | 0 | 4,272,000 | 140,000 | 0 | 0 | 4,412,000 | 0 | 7,055,000 |
| B5 | 204656 | Pondella Road Widening | GT,I | 1,378,966 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13,014,031 |

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2006 BUDGET

FY05/06 – 09/10 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA (continued)

| MAP REF COORD | PROJ # | PROJECT NAME | FUND. SRC. | CURRENT BUDGET FY 04/05 | CIP BUDGET FY 05/06 | CIP BUDGET FY 06/07 | CIP BUDGET FY 07/08 | CIP BUDGET FY 08/09 | CIP BUDGET FY 09/10 | CIP BUDGET FY 05/06 - 09/10 | CIP BUDGET YEARS 6-10 | TOTAL PROJECTED COST * |
|--|--------|--|------------|-------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|-----------------------|------------------------|
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| DEPARTMENT OF TRANSPORTATION | | | | | | | | | | | | |
| CW | 200700 | Project Planning & Pre-Design | GT | 262,159 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 750,000 | 750,000 | 2,891,743 |
| C5,6 | 206067 | Real Time Travel Info System | GT | 0 | 160,000 | 0 | 0 | 0 | 0 | 160,000 | 0 | 160,000 |
| CW | 204079 | Right-of-Way Opportunities | GT | 1,167,788 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,500,000 | 2,500,000 | 6,537,337 |
| E5 | 206069 | San Carlos Blvd ITS | GT,S | 0 | 200,000 | 0 | 0 | 0 | 0 | 200,000 | 0 | 200,000 |
| E7 | 204084 | Sandy Lane Extension | I | 58,996 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 347,070 |
| E7 | | Sandy Lane Extension North | I | 0 | 0 | 0 | 0 | 736,000 | 0 | 736,000 | 9,317,000 | 10,053,000 |
| E4 | 205814 | Sanibel Bridge Replacement - A, B & C | S,D | 101,599,854 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 111,357,712 |
| E4 | 205816 | Sanibel Toll Facility Plaza Rehabilitation | S,D | 12,451,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13,388,753 |
| C6,D5,E4 | 206068 | SeGo Implementation | E | 0 | 558,000 | 0 | 0 | 0 | 0 | 558,000 | 0 | 558,000 |
| D6 | 204604 | Six Mile Cypress Pkwy 4 Laning | I,A | 1,186,000 | 500,000 | 5,424,000 | 604,000 | 0 | 0 | 6,528,000 | 0 | 7,714,000 |
| D7,8,9,10 | 205055 | SR 82 PD&E Advancement | I,S | 0 | 3,000,000 | 0 | 0 | 0 | 0 | 3,000,000 | 0 | 3,000,000 |
| D6 | 206007 | Summerlin Road-Boy Scout to Cypress Lake | GT,I,A,E | 6,913,598 | 1,125,000 | 19,434,000 | 380,000 | 0 | 0 | 20,939,000 | 0 | 29,407,215 |
| E5,6 | 204067 | Summerlin @ San Carlos to Gladiolus | I,A,D,GT | 38,362,559 | 1,400,000 | 0 | 0 | 0 | 0 | 1,400,000 | 0 | 43,834,692 |
| E4,C,D5 | 204089 | Sunpass Integration | S | 166,034 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 710,000 |
| F7 | 204069 | Three Oaks Pkwy Extension | I,A | 34,406 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,907,521 |
| D7 | 204053 | Three Oaks Pkwy Extension, North | D,I,A,GT | 574,944 | 1,000,000 | 0 | 0 | 0 | 15,300,000 | 16,300,000 | 577,000 | 19,395,848 |
| F7 | 204043 | Three Oaks Pkwy Extension, South | I,A,GT,S | 21,259,349 | 12,200,000 | 997,000 | 0 | 0 | 0 | 13,197,000 | 0 | 45,358,100 |
| E7 | 204081 | Three Oaks Pkwy Widening | I,A,GT | 15,755,266 | 1,078,000 | 0 | 0 | 0 | 0 | 1,078,000 | 0 | 21,178,900 |
| B7 | 205037 | Traffic Mgmt Center Update | GT,S | 145,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 145,000 |
| D7 | 204062 | Treeline Ave-S Airport Entry/Daniels Pkwy | A,GT | 1,195,024 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,261,000 |
| D7 | 204068 | Treeline Ext North/Daniels to Colonial | I,GT,A | 470,201 | 0 | 0 | 1,002,000 | 0 | 0 | 1,002,000 | 0 | 1,612,000 |
| CW | 204086 | Urban Street Lighting | A | 5,543,256 | 1,200,000 | 1,200,000 | 1,200,000 | 700,000 | 700,000 | 5,000,000 | 3,500,000 | 14,593,000 |
| C5 | 205039 | VES AND Fiber Optics | S | 1,867,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,867,000 |
| C5 | 205029 | Veterans Pkwy @ Del Prado - FDOT | GT,E | 90,100 | 300,000 | 0 | 0 | 0 | 0 | 300,000 | 0 | 400,000 |
| C4 | 204601 | Veterans Memorial Parkway Extension | E,A | 789,488 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,534,162 |
| C4 | 205020 | Veterans Parkway-Surfside to Chiquita | E | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| C5 | | Veterans/Santa Barbara Interchange | E | 0 | 0 | 0 | 947,380 | 552,620 | 0 | 1,500,000 | 0 | 1,500,000 |
| DEPT OF TRANSPORTATION CAPITAL TOTAL | | | | 300,960,063 | 62,146,629 | 49,494,274 | 53,677,939 | 24,293,210 | 50,559,839 | 240,171,891 | 142,825,371 | 817,201,771 |

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2006 BUDGET

FY05/06 – 09/10 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA (continued)

| MAP REF COORD | PROJ # | PROJECT NAME | FUND. SRC. | CURRENT BUDGET FY 04/05 | CIP BUDGET FY 05/06 | CIP BUDGET FY 06/07 | CIP BUDGET FY 07/08 | CIP BUDGET FY 08/09 | CIP BUDGET FY 09/10 | CIP BUDGET FY 05/06 - 09/10 | CIP BUDGET YEARS 6-10 | TOTAL PROJECTED COST * |
|---|--------|--------------|------------|-------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|-----------------------|------------------------|
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UTILITIES

| | | | | | | | | | | | | |
|----|--------|--|---|-----------|------------|-----------|-----------|---|---|------------|------------|------------|
| D8 | 207000 | Airport Sewer District | E | 8,104,700 | 11,500,000 | 0 | 0 | 0 | 0 | 11,500,000 | 8,000,000 | 32,944,567 |
| D7 | 207131 | Airport Sewer Transmission System | D | 3,500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,500,000 |
| E7 | 207142 | Alico Road & I-75 Interchange | E | 44,226 | 25,000 | 0 | 0 | 0 | 0 | 25,000 | 0 | 95,000 |
| E7 | 207103 | Alico Road Water Main Relocation | D | 2,031,875 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,284,000 |
| E7 | 207171 | Alico Road Widening Water Relocation (GES) | E | 4,633 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,633 |
| E7 | 207143 | Alico Road Water Main Relocation/Metro Pkwy Ext | E | 2,500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,500,000 |
| B6 | 207110 | ASR Wells @ North Reservoir | E | 427,012 | 720,000 | 600,000 | 600,000 | 0 | 0 | 1,920,000 | 0 | 3,024,041 |
| E7 | 207186 | Bartow WTP Upgrade Additional RO Skid | E | 0 | 200,000 | 1,700,000 | 0 | 0 | 0 | 1,900,000 | 0 | 1,900,000 |
| E5 | 207132 | Beach Plant Improvements/Training Room | E | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 35,000 |
| B6 | 207144 | Business 41 Line Upgrade Littleton/Shell Factory | E | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 600,000 | 600,000 |
| B6 | 207145 | Bus 41 Waterline Relocation-Marianna/Littleton | E | 201,992 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 365,000 |
| F7 | 207159 | Corkscrew Rd - Ben Hill to the Habitat | E | 0 | 740,000 | 0 | 0 | 0 | 0 | 740,000 | 0 | 740,000 |
| F7 | 207158 | Corkscrew Road & I-75 Interchange | E | 50,000 | 0 | 970,000 | 550,000 | 0 | 0 | 1,520,000 | 0 | 1,570,000 |
| E8 | 207114 | Corkscrew WTP Expansion | E | 6,594,114 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9,187,288 |
| E8 | | Corkscrew WTP Expansion to 20 MGD | D | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13,501,000 | 13,501,000 |
| E8 | 207091 | Corkscrew WTP Main Improvements | E | 0 | 0 | 0 | 4,180,300 | 0 | 0 | 4,180,300 | 1,221,300 | 5,401,600 |
| E8 | | Corkscrew WTP Wellfield Improvements | D | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9,750,000 | 9,750,000 |
| E8 | 207097 | Corkscrew WTP Wellfield-Alico Road | E | 6,949,302 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,500,000 |
| E8 | 207181 | Corkscrew WTP Wellfield Generator Improvements | E | 200,000 | 200,000 | 0 | 0 | 0 | 0 | 200,000 | 0 | 400,000 |
| E8 | | County 951 Utility Relocation | E | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 50,000 |
| D5 | 207119 | Cypress Lake Drive Water/Sewer Line Relocation | E | 37,822 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 585,000 |

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FISCAL 2006 BUDGET

FY05/06 – 09/10 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA (continued)

| MAP REF COORD | PROJ # | PROJECT NAME | FUND. SRC. | CURRENT BUDGET FY 04/05 | CIP BUDGET FY 05/06 | CIP BUDGET FY 06/07 | CIP BUDGET FY 07/08 | CIP BUDGET FY 08/09 | CIP BUDGET FY 09/10 | CIP BUDGET FY 05/06 - 09/10 | CIP BUDGET YEARS 6-10 | TOTAL PROJECTED COST * |
|--|--------|--|------------|-------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|-----------------------|------------------------|
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| UTILITIES | | | | | | | | | | | | |
| D7 | 207146 | Daniels Parkway & I-75 Interchange | E | 50,000 | 25,000 | 0 | 0 | 260,000 | 515,000 | 800,000 | 0 | 850,000 |
| E7 | | Decommission San Carlos WWTP | E | 0 | 0 | 0 | 0 | 0 | 400,000 | 400,000 | 0 | 400,000 |
| E5 | | Deep Injection Well - #2 | E | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000,000 | 5,000,000 |
| B6 | 208721 | Depot One Refurbishing | E | 534,200 | 880,000 | 0 | 0 | 0 | 0 | 880,000 | 0 | 1,430,000 |
| A7 | | Desalination Plant Transmission Mains | E | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 18,195,500 | 18,195,500 |
| CW | 207416 | DOT Project Utility Relocations | E | 1,850,620 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,500,000 | 0 | 4,536,793 |
| B7 | 207233 | East Lee County Force Main Replacement | E | 400,000 | 200,000 | 0 | 0 | 0 | 0 | 200,000 | 0 | 600,000 |
| CW | | Feasibility Analysis/Design Desalination Plant | E | 0 | 0 | 0 | 300,000 | 0 | 0 | 300,000 | 0 | 300,000 |
| D5 | 207260 | Fiesta Village Effluent Storage Tank | E | 4,983 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,294,746 |
| D5 | 207243 | Fiesta Village Reuse Interconnect | E,G | 55,612 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,698,778 |
| D5 | 207269 | Fiesta Village Reuse Valve Control, SCADA | E | 265,409 | 150,000 | 150,000 | 150,000 | 150,000 | 0 | 600,000 | 0 | 1,000,000 |
| D5 | 207293 | Fiesta Village Sewer Collection System Impro | E | 0 | 50,000 | 500,000 | 0 | 0 | 0 | 550,000 | 0 | 550,000 |
| D5 | 207244 | Fiesta Village WWTP Expansion | E,D | 118,109 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,745,605 |
| E7 | 207292 | FGCU/Miromar Reuse Extension | E | 0 | 63,000 | 0 | 0 | 0 | 0 | 63,000 | 0 | 63,000 |
| E7 | 207175 | FGCU Phase V - Dorms & Buildings | E | 7,036 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 66,544 |
| E7 | 207176 | FGCU Student Support Center | E | 7,608 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 205,292 |
| E5 | | FMB Elevated Storage Tank | E | 0 | 0 | 1,500,000 | 0 | 0 | 0 | 1,500,000 | 0 | 1,500,000 |
| E5 | | FMB WWTP Expansion | E | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 29,500,000 | 29,500,000 |
| E5 | 207261 | FMB WWTP Filtration System Replacement | E | 4,429,474 | 1,350,000 | 0 | 0 | 0 | 0 | 1,350,000 | 0 | 5,975,000 |
| E5 | 207278 | FMB WWTP Office/Admin Building | E | 540,800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 560,000 |
| E5 | | FMB WWTP Pretreatment Facilities Expansion | E | 0 | 0 | 200,000 | 1,000,000 | 0 | 0 | 1,200,000 | 0 | 1,200,000 |
| E5 | | FMB WWTP Second EQ Tank | E | 0 | 0 | 0 | 0 | 1,500,000 | 0 | 1,500,000 | 0 | 1,500,000 |
| E5 | 207133 | FMB WWTP Transfer Pumps Upgrade | E | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 |
| D5 | 207270 | Force Main to PS 393 Replacement | E | 110,000 | 1,240,000 | 0 | 0 | 0 | 0 | 1,240,000 | 0 | 1,350,000 |
| E7 | 207283 | GES Sewer Force Main Improvements | E | 500,000 | 200,000 | 0 | 0 | 0 | 0 | 200,000 | 0 | 700,000 |
| E7 | 207182 | GES Small Waterline Replacements | E | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 | 0 | 1,200,000 |
| E7 | 207179 | GES Water Transmission System Improvements | E | 200,000 | 0 | 250,000 | 500,000 | 1,500,000 | 250,000 | 2,500,000 | 0 | 2,700,000 |
| D5 | 207431 | Gladiolus W/S Relocation-Pine Ridge to Winkler | E | 2,177,542 | 1,600,000 | 0 | 0 | 0 | 0 | 1,600,000 | 0 | 3,809,000 |
| E7 | 207105 | Green Meadows WTP | G,D | 5,668,648 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11,039,820 |
| E7 | 207187 | Green Meadow WTP Expansion | E | 0 | 1,000,000 | 0 | 18,000,000 | 0 | 0 | 19,000,000 | 0 | 19,000,000 |
| E7 | 207188 | Green Meadow WTP Raw Line Improvement | E | 0 | 800,000 | 0 | 0 | 0 | 0 | 800,000 | 0 | 800,000 |

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2006 BUDGET

FY05/06 – 09/10 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA (continued)

| MAP REF COORD | PROJ # | PROJECT NAME | FUND. SRC. | CURRENT BUDGET FY 04/05 | CIP BUDGET FY 05/06 | CIP BUDGET FY 06/07 | CIP BUDGET FY 07/08 | CIP BUDGET FY 08/09 | CIP BUDGET FY 09/10 | CIP BUDGET FY 05/06 - 09/10 | CIP BUDGET YEARS 6-10 | TOTAL PROJECTED COST * |
|---|--------|--------------|------------|-------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|-----------------------|------------------------|
| FUNDING SOURCE CODES: A=AD VALOREM; D=DEBT FINANCE; E=ENTERPRISE FUND; G=GRANT; GT=GAS TAX; I=IMPACT FEES; LA=LIBRARY AD VALOREM; S=SPECIAL; T=TDC; M=MSBU/TU | | | | | | | | | | | | |
| COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW | | | | | | | | | | | | |

UTILITIES

| | | | | | | | | | | | | |
|----|--------|--|-----|------------|-----------|------------|-----------|---------|---------|------------|-----------|------------|
| E7 | 207104 | Green Meadows WTP Improvements | D,E | 17,001 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 162,494 |
| E7 | 207287 | I & I Study/Rehab GES Sanitary Sewer System | E | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| CW | 207189 | Interconnections of Water W/ Various Utilities | E | 0 | 30,000 | 200,000 | 200,000 | 200,000 | 0 | 630,000 | 0 | 630,000 |
| CW | 207436 | LCU Fiber Optic & Network System | E | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 | 0 | 1,200,000 |
| CW | | Lime Kiln Recovery Facility | E | 0 | 0 | 0 | 1,500,000 | 0 | 0 | 1,500,000 | 0 | 1,500,000 |
| CW | 207190 | Lime Sludge Handling Facilities Improvements | E | 0 | 500,000 | 2,500,000 | 0 | 0 | 0 | 3,000,000 | 0 | 3,000,000 |
| CW | 207160 | Line Stop Equipment | E | 29,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 |
| D6 | 207439 | Maintenance Facilities & Admin Building | E | 0 | 350,000 | 0 | 0 | 0 | 0 | 350,000 | 0 | 350,000 |
| E5 | 207252 | Matanzas Pass Force Main | E | 1,257,056 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,451,065 |
| D6 | 207226 | Metro Parkway Force Main Relocation/Upgrade | E | 799,876 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 803,675 |
| CW | 207147 | New Fire Hydrant Installations | E | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| A7 | 207084 | North Lee County Water Treatment Plant | D,E | 19,107,043 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 43,307,227 |
| E5 | 207254 | Odor Control System FMB WWTP | E | 0 | 700,000 | 0 | 0 | 0 | 0 | 700,000 | 0 | 763,050 |
| B8 | 207265 | Olga WTP Reservoir & Plant Improvements | D,E | 3,059,849 | 4,300,000 | 0 | 0 | 0 | 0 | 4,300,000 | 0 | 7,750,000 |
| C6 | 207161 | Ortiz Ave Water Relocation-Colonial to Ballard | E | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,875,000 | 1,975,000 |
| D6 | 207127 | Page Park Waterline Improvements | E | 550,000 | 225,000 | 0 | 0 | 0 | 0 | 225,000 | 0 | 775,000 |
| D3 | 207238 | Pine Island Sewer Transmission System | E | 0 | 1,500,000 | 0 | 0 | 0 | 0 | 1,500,000 | 0 | 1,520,126 |
| D3 | 207262 | Pine Island WWTP Deep Injection Wells | E | 846,386 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,900,000 |
| D3 | 207220 | Pine Island Waste Water Plant | E | 63,110 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,411,666 |
| D3 | 207239 | Pine Island WWTP Expansion | E | 405,000 | 0 | 500,000 | 0 | 0 | 0 | 500,000 | 0 | 905,700 |
| D3 | 207240 | Pine Island WWTP Reuse System | E | 16,457 | 500,000 | 0 | 0 | 0 | 0 | 500,000 | 0 | 1,460,331 |
| F7 | 207155 | Pinewoods WTP Deep Injection Well | E | 8,359,987 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,793,133 |
| CW | 207135 | Portable Generator-Pump Stations | E | 349,516 | 200,000 | 200,000 | 0 | 0 | 0 | 400,000 | 0 | 928,303 |
| CW | 207288 | Portable Sludge Dewatering Equipment | E | 750,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 750,000 |
| D5 | 207284 | Reclaim Water ASR | E | 600,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 600,000 |
| CW | 207289 | Regional Sludge Handling Plant | E | 300,000 | 0 | 11,000,000 | 0 | 0 | 0 | 11,000,000 | 0 | 11,300,000 |
| D7 | 207193 | RSW Transmission Lines-Ben Hill to Treeline | E | 0 | 5,305,800 | 0 | 4,180,000 | 0 | 0 | 9,485,800 | 0 | 9,485,800 |
| CW | 207440 | Remote Control & Operations for LCU Facilities | E | 0 | 100,000 | 100,000 | 100,000 | 0 | 0 | 300,000 | 0 | 300,000 |
| CW | 207217 | Reuse System Improvements | E | 300,000 | 200,000 | 100,000 | 100,000 | 100,000 | 100,000 | 600,000 | 250,000 | 1,834,348 |
| E7 | | San Carlos Blvd Booster Sta & Storage Tank | E | 0 | 0 | 0 | 407,350 | 500,000 | 0 | 907,350 | 0 | 907,350 |
| E7 | 207162 | San Carlos Blvd Improvement | E | 300,000 | 490,560 | 0 | 0 | 0 | 0 | 490,560 | 0 | 790,560 |

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2006 BUDGET

FY05/06 – 09/10 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA (continued)

| MAP REF COORD | PROJ # | PROJECT NAME | FUND. SRC. | CURRENT BUDGET FY 04/05 | CIP BUDGET FY 05/06 | CIP BUDGET FY 06/07 | CIP BUDGET FY 07/08 | CIP BUDGET FY 08/09 | CIP BUDGET FY 09/10 | CIP BUDGET FY 05/06 - 09/10 | CIP BUDGET YEARS 6-10 | TOTAL PROJECTED COST * |
|---|--------|--------------|------------|-------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|-----------------------|------------------------|
| FUNDING SOURCE CODES: A=AD VALOREM; D=DEBT FINANCE; E=ENTERPRISE FUND; G=GRANT; GT=GAS TAX; I=IMPACT FEES; LA=LIBRARY AD VALOREM; S=SPECIAL; T=TDC; M=MSBU/TU | | | | | | | | | | | | |
| COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW | | | | | | | | | | | | |

UTILITIES

| | | | | | | | | | | | | |
|----|--------|---|---|------------|---------|------------|-----------|---------|---------|------------|------------|------------|
| E7 | 207178 | San Carlos Pk Water Main Extension | E | 0 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | 0 | 500,000 |
| CW | 207424 | SCADA Upgrades & Improvements | E | 422,959 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,250,000 | 1,000,000 | 2,900,000 |
| CW | 207255 | Sewer Easement Acquisition | E | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | 500,000 | 1,107,118 |
| CW | 207200 | Sewer - Small Projects | E | 182,100 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | 500,000 | 1,572,433 |
| CW | 207208 | Sewer Transmission System Improvements | E | 302,997 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 | 1,000,000 | 3,044,900 |
| CW | 207184 | SFM Water Transmission Line Improvements | E | 1,000,000 | 0 | 1,200,000 | 0 | 0 | 0 | 1,200,000 | 0 | 2,200,000 |
| E7 | 207432 | S Lee County Facilities Security | E | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| CW | 207163 | S Lee County Watermain Relocations | E | 200,000 | 500,000 | 500,000 | 200,000 | 200,000 | 200,000 | 1,600,000 | 0 | 1,800,000 |
| C6 | 207100 | SR 739 Waterline Relocation | E | 865,446 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 960,000 |
| B6 | 207266 | SR 78 Waterline Relocation-Slater to I-75 | E | 3,022,791 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,080,000 |
| C6 | 207425 | Summerlin Rd-Boy Scout to University W/S Relocation | E | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 |
| C6 | 207194 | Summerlin Road Water System Improvements | E | 0 | 750,000 | 0 | 2,200,000 | 0 | 0 | 2,950,000 | 0 | 2,950,000 |
| E7 | 207279 | Three Oaks Parkway Widening-Sewer | E | 3,028,017 | 250,000 | 0 | 0 | 0 | 0 | 250,000 | 0 | 3,309,512 |
| E7 | 207294 | Three Oaks Resource Conservation Reuse | E | 0 | 450,000 | 0 | 0 | 0 | 0 | 450,000 | 0 | 450,000 |
| E7 | | Three Oaks Reuse System Augmentation | E | 0 | 0 | 100,000 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| E7 | | Three Oaks Reuse Transmission Improvements | E | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 780,000 | 780,000 |
| E7 | 207280 | Three Oaks WWTP Expansion | E | 27,102,535 | 0 | 18,000,000 | 0 | 0 | 0 | 18,000,000 | 0 | 45,482,374 |
| E7 | | Three Oaks WWTP Expansion to 9 MGD | E | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 28,500,000 | 28,500,000 |
| E7 | 207295 | Three Oaks WWTP Vehicle Fueling Station | E | 0 | 100,000 | 0 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| B7 | 207164 | Tice Street Loop | E | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| B6 | | US 41 NFM Watermain Replacement | E | 0 | 0 | 0 | 350,000 | 0 | 0 | 350,000 | 0 | 350,000 |
| CW | 207433 | Utilities Equipment Covers | E | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| CW | 207438 | Utility Wide Master Plan | E | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| CW | 207277 | WW Collection System Improvements | E | 1,100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,012 |
| CW | 207229 | Wastewater System Improvements | E | 280,076 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 | 1,000,000 | 2,733,174 |
| D6 | 207434 | Water/Sewer Line Relocation-Summerlin Road Widening | E | 2,500,000 | 200,000 | 0 | 0 | 0 | 0 | 200,000 | 0 | 2,700,000 |
| E7 | 207426 | Water/Sewer Line Relocation-Three Oaks Ext. | E | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| CW | 207117 | Water Easement Acquisition | E | 456,926 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 375,000 | 375,000 | 1,215,000 |
| CW | 207062 | Water-Small Projects | E | 188,783 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | 500,000 | 1,685,687 |
| CW | 207086 | Water Transmission System Improvements | E | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,500,000 | 1,500,000 | 3,844,961 |
| CW | 207082 | Waterline Extensions | E | 274,760 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 750,000 | 750,000 | 2,139,550 |

*Equals all prior year(s) expenditures plus current and future year(s) budget.

FISCAL 2006 BUDGET

FY05/06 – 09/10 CAPITAL IMPROVEMENT PROGRAM – LEE COUNTY, FLORIDA (continued)

| MAP REF COORD | PROJ # | PROJECT NAME | FUND. SRC. | CURRENT BUDGET FY 04/05 | CIP BUDGET FY 05/06 | CIP BUDGET FY 06/07 | CIP BUDGET FY 07/08 | CIP BUDGET FY 08/09 | CIP BUDGET FY 09/10 | CIP BUDGET FY 05/06 - 09/10 | CIP BUDGET YEARS 6-10 | TOTAL PROJECTED COST * |
|--|--------|--|------------|-------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-----------------------------|-----------------------|------------------------|
| FUNDING SOURCE CODES: A=AD VALOREM; D=DEBT FINANCE; E=ENTERPRISE FUND; G=GRANT; GT=GAS TAX; I=IMPACT FEES; LA=LIBRARY AD VALOREM; S=SPECIAL; T=TDC; M=MSBU/TU COMP PLAN CODES: R = REQUIRED; NR = NOT REQUIRED; F = FURTHERS SPECIFIC OR GENERALIZED REQUIREMENT OF LEE PLAN; PRIORITY 1 = HIGH THROUGH 6 = LOW | | | | | | | | | | | | |
| UTILITIES | | | | | | | | | | | | |
| B5 | 207419 | Waterline Relocation for Pondella Rd Widening | E | 360,235 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 375,000 |
| C5 | 207139 | Waterway Estates Reuse Connect to City of Cape Coral | E | 32,740 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 71,664 |
| C5 | 207256 | Waterway Estates Reuse Storage | E | 627,031 | 500,000 | 0 | 0 | 0 | 0 | 500,000 | 0 | 1,250,000 |
| C5 | 207290 | WWE Grit Removal Equipment Replacement | E | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| C5 | 207183 | WWE Water Transmission Line Improvement | E | 741,700 | 0 | 1,000,000 | 0 | 0 | 0 | 1,000,000 | 0 | 1,741,700 |
| C5 | 207296 | WWE WWTP Expansion | E | 0 | 50,000 | 700,000 | 0 | 0 | 0 | 750,000 | 0 | 750,000 |
| C5 | 207286 | WWE WWTP Ultraviolet Disinfection System Improvement | E | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| C5 | 207180 | WWE Waterline Replacement | E | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | 0 | 600,000 |
| C5 | 207191 | WWE WTP Water Supply Wells | E | 0 | 550,000 | 0 | 0 | 0 | 0 | 550,000 | 0 | 550,000 |
| C5 | 207192 | WWE WTP Wells Telemetry Upgrades | E | 0 | 100,000 | 0 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| CW | 207149 | Well Redevelopment/Upgrade & Rebuild | E | 390,174 | 800,000 | 800,000 | 300,000 | 150,000 | 150,000 | 2,200,000 | 0 | 2,832,469 |
| E7 | 207281 | Winged Foot Drive Force Main | E | 17,356 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 185,682 |
| UTILITIES CAPITAL TOTAL | | | | 130,234,224 | 42,169,360 | 45,345,000 | 37,392,650 | 7,135,000 | 4,190,000 | 136,232,010 | 124,347,800 | 461,838,271 |

*Equals all prior year(s) expenditures plus current and future year(s) budget.

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FISCAL 2006 BUDGET

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FISCAL 2006 BUDGET

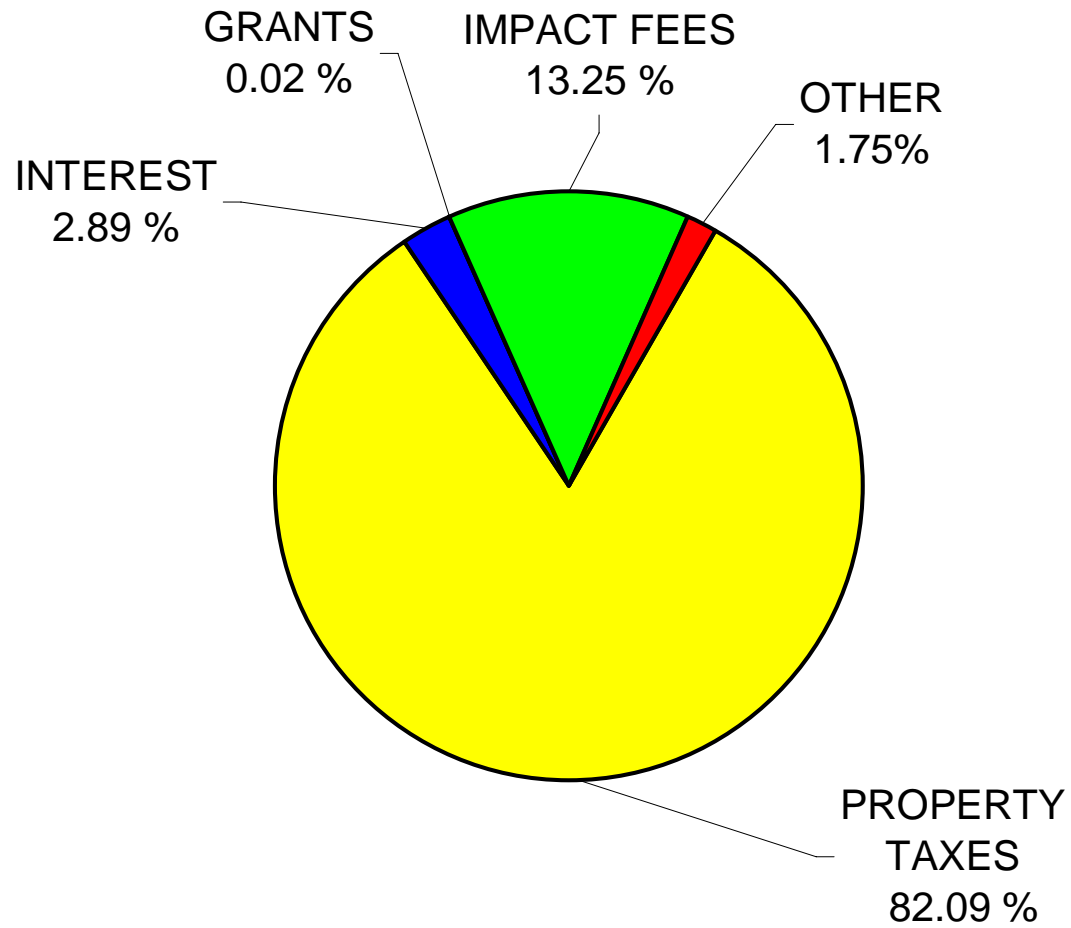
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**NON-TRANSPORTATION REVENUES
(EXCLUDES ENTERPRISE REVENUES)
FY05/06 – 09/10**



**NON-TRANSPORTATION AND NON-ENTERPRISE FUND
FY05/06 – 09/10
REVENUES AND EXPENDITURES**

**REVENUES AND EXPENDITURES
AD VALOREM - TDC - IMPACT FEE FUNDED
IN THOUSANDS OF DOLLARS (000)**

| REF. # | REVENUE | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | 5 YEAR TOTAL | YEARS 6-10 | 10 YEAR TOTAL |
|-----------|---|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 1 | Ad Valorem (.5124) (30100) | \$31,245 | \$35,307 | \$38,484 | \$41,948 | \$45,723 | \$192,707 | \$298,268 | \$490,975 |
| 2 | Conservation 2020 (.5000) (30103) | 30,489 | 34,452 | 37,553 | 40,933 | 44,617 | 188,044 | 0 | 188,044 |
| 3 | Interest (30100) | 937 | 1,059 | 1,155 | 1,258 | 1,372 | 5,781 | 5,965 | 11,747 |
| 4 | Interest (30103) | 899 | 1,034 | 1,127 | 1,228 | 1,339 | 5,626 | 0 | 5,626 |
| 5 | Interest - Community Parks (186) | 182 | 181 | 185 | 188 | 192 | 929 | 929 | 1,857 |
| 6 | Interest - Regional Parks (187) | 238 | 199 | 203 | 207 | 211 | 1,057 | 1,057 | 2,115 |
| 7 | Transfer from Fund 20760 (RACING TAX) (30100) | 223 | 223 | 223 | 223 | 223 | 1,115 | 1,115 | 2,230 |
| 8 | Other Grant Revenues for Projects (30100) | 0 | 113 | 0 | 0 | 0 | 113 | 0 | 113 |
| 9 | Southwest Florida International Airport Funded | 0 | 113 | 0 | 0 | 0 | 113 | 0 | 113 |
| 10 | MSBU Funds for Projects (30100) | 0 | 113 | 0 | 0 | 0 | 113 | 0 | 113 |
| 11 | Transfer from Fund 15500 for Urban Street Lighting | 1,200 | 1,200 | 1,200 | 700 | 700 | 5,000 | 3,500 | 8,500 |
| 12 | FBIP Project Funds (20290330104) | 345 | 305 | 0 | 0 | 0 | 650 | 0 | 650 |
| 13 | Sale of Surplus Property (20861730100) | 200 | 200 | 200 | 200 | 200 | 1,000 | 750 | 1,750 |
| 14 | Loan Reimbursement - Civic Center (30100) | 10 | 10 | 10 | 10 | 10 | 50 | 50 | 100 |
| 15 | T&T Develop Sensitive Land Sales-(Exp 6/06) (30100) | 95 | 0 | 0 | 0 | 0 | 95 | 0 | 95 |
| 16 | Community Impact Fees (186) Excludes BS & FMB | 5,916 | 6,034 | 6,155 | 6,278 | 6,404 | 30,787 | 30,787 | 61,574 |
| 17 | Regional Impact Fees (187) Excludes BS & FMB | 3,125 | 6,630 | 6,763 | 6,898 | 7,036 | 30,451 | 14,500 | 44,951 |
| 18 | TOTAL NEW REVENUES | \$75,104 | \$87,173 | \$93,257 | \$100,071 | \$108,026 | \$463,631 | \$356,921 | \$820,552 |
| 19 | FUND BALANCES | | | | | | | | |
| 20 | Capital Projects (30100) | \$8,288 | \$18,037 | \$29,888 | \$58,992 | \$94,023 | | | |
| 21 | Conservation 2020 (30103) | 0 | 52 | 52 | 52 | 51 | | | |
| 22 | Community Park Impact Fees (186) | 2,191 | 1,187 | 2,406 | 3,783 | 5,322 | | | |
| 23 | Regional Park Impact Fees (187) | 2,527 | 774 | 2,408 | 5,964 | 11,869 | | | |
| 24 | TOTAL REVENUES | \$88,109 | \$107,224 | \$128,011 | \$168,862 | \$219,291 | | | |

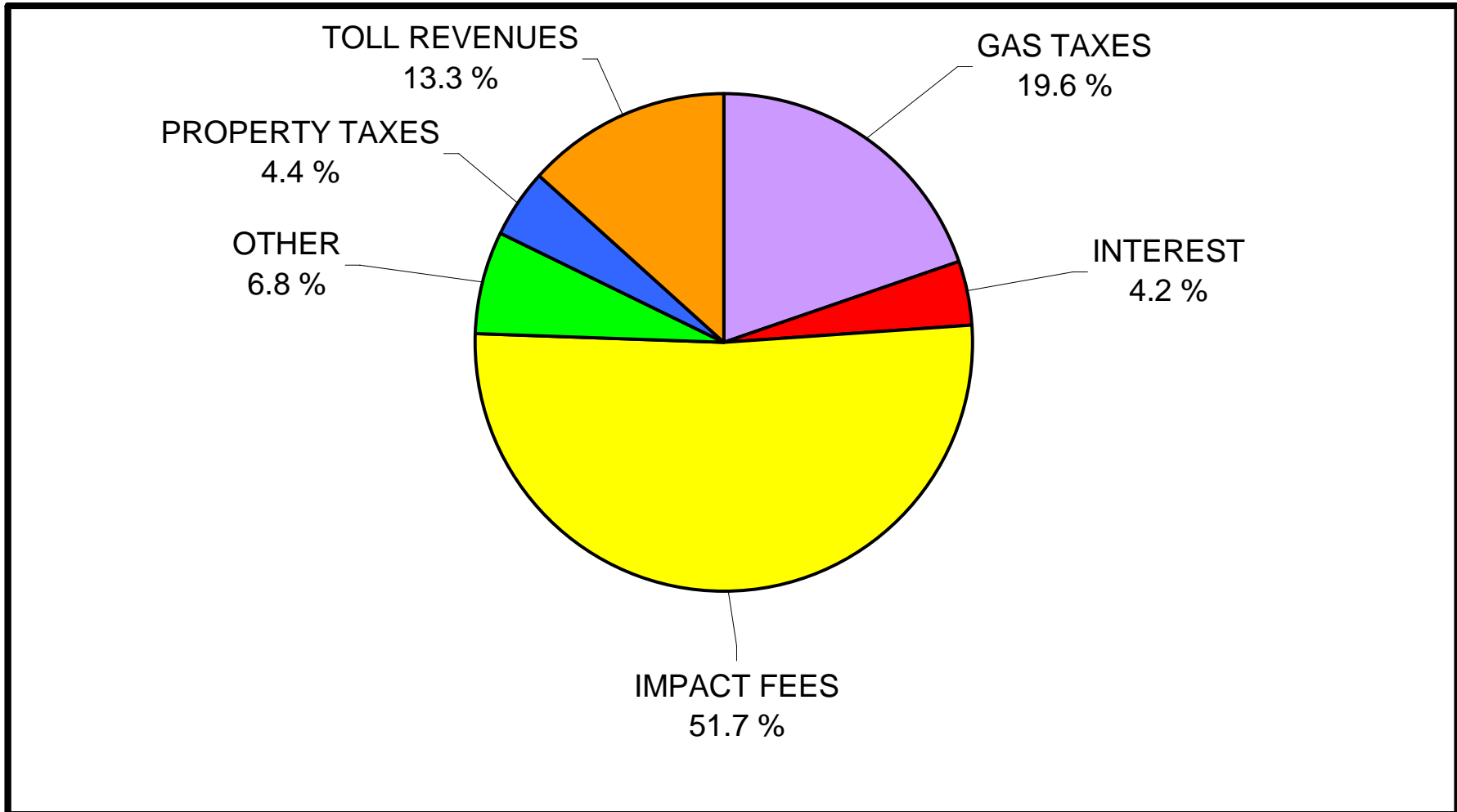
**NON-TRANSPORTATION AND NON-ENTERPRISE FUND
FY05/06 – 09/10
REVENUES AND EXPENDITURES**

REVENUES AND EXPENDITURES
AD VALOREM - TDC - IMPACT FEE FUNDED
IN THOUSANDS OF DOLLARS (000)

| REF. # | EXPENSES | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | 5 YEAR TOTAL | YEARS 6-10 | 10 YEAR TOTAL |
|-----------|---|-----------------|-----------------|------------------|------------------|------------------|------------------|-----------------|------------------|
| 25 | NON PROJECT RELATED | | | | | | | | |
| 26 | Reserves - 30100 (10% of all 30100 Expenses) | \$1,987 | \$2,150 | \$870 | \$645 | \$704 | \$6,355 | \$1,837 | \$8,192 |
| 27 | Property Appraiser Fees (30100) | 247 | 353 | 385 | 419 | 457 | 1,862 | 2,983 | 4,844 |
| 28 | Property Appraiser Fees (Conservation 2020) (30103) | 237 | 345 | 376 | 409 | 446 | 1,813 | 0 | 1,813 |
| 29 | Tax Collector Fees (30100) | 625 | 706 | 770 | 839 | 914 | 3,854 | 5,965 | 9,819 |
| 30 | Tax Collector Fees (Conservation 2020) (30103) | 610 | 689 | 751 | 819 | 892 | 3,761 | 0 | 3,761 |
| 31 | Tax Increment (Cities) (GC5190330100) | 233 | 240 | 247 | 255 | 262 | 1,237 | 1,274 | 2,511 |
| 32 | Conservation 2020 Transfer (30103 TO 30105) | 3,049 | 3,445 | 3,755 | 4,093 | 4,462 | 18,804 | 0 | 18,804 |
| 33 | Repayment to General Fund from 18602 / 22 | 249 | 256 | 132 | 0 | 0 | 637 | 0 | 637 |
| 34 | Repayment to General Fund from 18608 / 28 | 1,122 | 1,156 | 1,179 | 1,202 | 1,226 | 5,885 | 2,115 | 8,000 |
| 35 | Repayment to General Fund from 18640 / 29 | 179 | 183 | 187 | 190 | 91 | 830 | 35 | 865 |
| 36 | Impact Fee Credits - Community Parks (186) | 50 | 50 | 50 | 50 | 50 | 250 | 250 | 500 |
| 37 | TOTAL NON PROJECT REALTED | 8,588 | 9,573 | 8,700 | 8,922 | 9,506 | 45,288 | 14,459 | 59,747 |
| 38 | BALANCE REMAINING FOR PROJECTS | \$79,522 | \$97,651 | \$119,311 | \$159,940 | \$209,786 | | | |
| 39 | | | | | | | | | |
| 40 | PROJECT RELATED | | | | | | | | |
| 41 | Community Park Impact Fee Funded (186) | \$5,502 | \$3,352 | \$3,416 | \$3,485 | \$3,557 | \$19,312 | \$7,450 | \$26,762 |
| 42 | Regional Park Impact Fee Funded (187) | 5,115 | 5,195 | 3,409 | 1,200 | 1,100 | 16,019 | 10,110 | 26,129 |
| 43 | Grant Funded Portion of Projects (30100) | 0 | 113 | 0 | 0 | 0 | 113 | 0 | 113 |
| 44 | Southwest Florida International Airport Funded | 0 | 113 | 0 | 0 | 0 | 113 | 0 | 113 |
| 45 | MSBU Funded Portion of Projects | 0 | 113 | 0 | 0 | 0 | 113 | 0 | 113 |
| 46 | Conservation 2020 (30103) | 16,464 | 18,604 | 20,279 | 22,104 | 24,093 | 101,544 | 0 | 101,544 |
| 47 | Babcock Ranch Acquisition (30108) | 10,976 | 12,403 | 13,519 | 14,736 | 16,062 | 67,696 | 0 | 67,696 |
| 48 | FBIP Unidentified Projects and Various Projects (30104) | 345 | 305 | 0 | 0 | 0 | 650 | 0 | 650 |
| 49 | DOT -Urban Street Lighting (15500) | 1,200 | 1,200 | 1,200 | 700 | 700 | 5,000 | 3,500 | 8,500 |
| 50 | Ad Valorem Funded (30100) | | | | | | | | |
| 51 | Parks & Recreation | 3,835 | 3,660 | 3,200 | 2,110 | 1,280 | 14,085 | 8,650 | 22,735 |
| 52 | Government Facilities | 8,021 | 10,113 | 3,030 | 3,825 | 5,603 | 30,592 | 8,953 | 39,545 |
| 53 | DOT - Landscaping (DOT Projects) | 2,478 | 997 | 2,467 | 515 | 155 | 6,612 | 762 | 7,374 |
| 54 | Water Resources (Ad Valorem Portion) | 5,535 | 6,729 | 0 | 0 | 0 | 12,264 | 0 | 12,264 |
| 55 | TOTAL AD VALOREM | \$19,869 | \$21,499 | \$8,697 | \$6,450 | \$7,038 | \$63,553 | \$18,365 | \$81,918 |
| 56 | TOTAL PROJECTS | \$59,471 | \$62,897 | \$50,520 | \$48,675 | \$52,550 | \$274,113 | \$39,425 | \$313,538 |
| 57 | | | | | | | | | |
| 58 | RESERVES | | | | | | | | |
| 59 | Community Park Impact Fee (186) | \$1,187 | \$2,406 | \$3,783 | \$5,322 | \$6,993 | | | |
| 60 | Regional Park Impact Fee (187) | 774 | 2,408 | 5,964 | 11,869 | 18,016 | | | |
| 61 | Ad Valorem (30100) | 18,037 | 29,888 | 58,992 | 94,023 | 132,175 | | | |
| 62 | Ad Valorem - Conservation 2020 (30103) | 52 | 52 | 52 | 51 | 51 | | | |



TRANSPORTATION REVENUES FY05/06 – 09/10



**TRANSPORTATION REVENUES
FY05/06 – 09/10**

TRANSPORTATION IMPROVEMENTS
IN THOUSANDS OF DOLLARS (000)

| REF # | REVENUE | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | 5 YEAR TOTAL | YEAR 6-10 | 10 YEAR TOTAL |
|-------|---|------------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|
| 1 | Five Cent Local Option Gas Tax | \$3,197 | \$3,324 | \$3,355 | \$3,432 | \$3,508 | \$16,817 | \$19,185 | \$36,002 |
| 2 | Six Cent Local Option Gas Tax (Net of debt service) | 6,578 | 6,796 | 7,013 | 7,224 | 7,432 | 35,043 | 40,640 | 75,683 |
| 3 | Interest (Fund 30700) | 1,100 | 1,200 | 1,200 | 1,300 | 1,300 | 6,100 | 7,000 | 13,100 |
| 4 | CIGP Agreements | 0 | 2,730 | 0 | 0 | 0 | 2,730 | 0 | 2,730 |
| 5 | LAP Agreement (206064 & 206066) | 1,560 | 200 | 0 | 0 | 0 | 1,760 | 0 | 1,760 |
| 6 | JPA - FDOT Advance | 0 | 72 | 750 | 0 | 0 | 822 | 0 | 822 |
| 7 | Toll Revenues (CIP Related) | 1,310 | 6,360 | 8,324 | 9,297 | 9,795 | 35,086 | 495 | 35,581 |
| 8 | Ad Valorem (Road CIP Related) | 2,478 | 997 | 2,467 | 515 | 155 | 6,612 | 762 | 7,374 |
| 9 | MSTU Funded (Streetlighting) | 1,200 | 1,200 | 1,200 | 700 | 700 | 5,000 | 3,500 | 8,500 |
| 10 | Developer Donations | 4,866 | 0 | 0 | 0 | 0 | 4,866 | 0 | 4,866 |
| 11 | Collier County | 1,000 | 0 | 5,070 | 0 | 0 | 6,070 | 67,158 | 73,228 |
| 12 | Town of Fort Myers Beach | 20 | 0 | 0 | 0 | 0 | 20 | 0 | 20 |
| 13 | City of Bonita Springs | 1,407 | 0 | 0 | 0 | 0 | 1,407 | 0 | 1,407 |
| 14 | FDOT Funded | 60 | 0 | 0 | 0 | 0 | 60 | 0 | 60 |
| 15 | All Hazards Fund | 60 | 21 | 45 | 0 | 0 | 126 | 0 | 126 |
| 16 | Transit Fund | 30 | 0 | 0 | 0 | 0 | 30 | 0 | 30 |
| 17 | Impact Fees (Excludes BS & FMB) | 26,210 | 26,734 | 27,269 | 27,814 | 28,371 | 136,398 | 136,398 | 272,796 |
| 18 | Impact Fee Interest | 1,694 | 802 | 818 | 835 | 851 | 5,000 | 5,000 | 10,000 |
| 19 | TOTAL NEW REVENUES | \$52,770 | \$50,437 | \$57,511 | \$51,117 | \$52,112 | \$263,946 | \$280,138 | \$544,085 |
| 20 | FUND BALANCES | | | | | | | | |
| 21 | Transportation Capital (Fund 30700) | 5,588 | 4,405 | 8,909 | 1,636 | 4,118 | | | |
| 22 | Impact Fees | 42,566 | 28,110 | 13,421 | 11,987 | 25,146 | | | |
| 23 | TOTAL REVENUES | \$100,924 | \$82,952 | \$79,841 | \$64,740 | \$81,377 | | | |

**TRANSPORTATION REVENUES
FY05/06 – 09/10**

TRANSPORTATION IMPROVEMENTS
IN THOUSANDS OF DOLLARS (000)

| REF # | EXPENDITURES | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | 5 YEAR TOTAL | YEAR 6-10 | 10 YEAR TOTAL |
|-------|---|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|
| 24 | NON PROJECT RELATED | | | | | | | | |
| 25 | Reserve Requirement Fund 30700 (\$750,000 OR 10%) | \$1,134 | \$786 | \$1,671 | \$796 | \$1,359 | \$5,745 | \$3,895 | \$9,640 |
| 26 | Impact Fee Credits | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 | 16,000 | 16,000 | 32,000 |
| 27 | Debt Service Payments from Impact Fees | 389 | 388 | 388 | 388 | 386 | 1,939 | 1,939 | 3,877 |
| 28 | Town of FMB Gas Tax Allocation | 476 | 488 | 500 | 0 | 0 | 1,464 | 0 | 1,464 |
| 29 | Transit Allocation | 673 | 690 | 706 | 723 | 739 | 3,531 | 3,837 | 7,368 |
| 30 | TOTAL NON PROJECT RELATED | 5,871 | 5,552 | 6,465 | 5,106 | 5,684 | 28,679 | 25,670 | 54,349 |
| 31 | BALANCE REMAINING FOR PROJECTS | \$95,053 | \$77,400 | \$73,376 | \$59,634 | \$75,692 | | | |
| 32 | PROJECT RELATED | | | | | | | | |
| 33 | Impact Fee Funded | \$38,772 | \$38,637 | \$25,933 | \$11,902 | \$32,394 | \$147,638 | \$62,340 | \$209,978 |
| 34 | OTHER | | | | | | | | |
| 35 | Toll Revenue Funded | 1,310 | 6,360 | 8,324 | 9,297 | 9,795 | 35,086 | 495 | 35,581 |
| 36 | Ad Valorem Portion (Landscape in Projects) | 2,478 | 997 | 2,467 | 515 | 155 | 6,612 | 762 | 7,374 |
| 37 | MSTU Portion (Urban Streetlighting) | 1,200 | 1,200 | 1,200 | 700 | 700 | 5,000 | 3,500 | 8,500 |
| 38 | Developer Donations | 4,866 | 0 | 0 | 0 | 0 | 4,866 | 0 | 4,866 |
| 39 | Collier County | 1,000 | 0 | 5,070 | 0 | 0 | 6,070 | 67,158 | 73,228 |
| 40 | Town of Fort Myers Beach | 20 | 0 | 0 | 0 | 0 | 20 | 0 | 20 |
| 41 | City of Bonita Springs | 1,407 | 0 | 0 | 0 | 0 | 1,407 | 0 | 1,407 |
| 42 | FDOT Funded | 60 | 0 | 0 | 0 | 0 | 60 | 0 | 60 |
| 43 | All Hazards Fund | 60 | 21 | 45 | 0 | 0 | 126 | 0 | 126 |
| 44 | Transit Fund | 30 | 0 | 0 | 0 | 0 | 30 | 0 | 30 |
| 45 | 307 FUNDED | | | | | | | | |
| 46 | Major Roads and Bridges | 4,760 | 1,280 | 9,639 | 880 | 6,516 | 23,075 | 3,570 | 26,645 |
| 47 | Maintenance Projects | 5,575 | 5,575 | 6,075 | 6,075 | 6,075 | 29,375 | 30,375 | 59,750 |
| 48 | Bicycle/Pedestrian Facilities (#206002) | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5,000 | 5,000 | 10,000 |
| 49 | TOTAL 307 REQUESTED | \$11,335 | \$7,855 | \$16,714 | \$7,955 | \$13,591 | \$57,450 | \$38,945 | \$96,395 |
| 50 | TOTAL IMPACT FEE REQUESTED | 38,772 | 38,637 | 25,933 | 11,902 | 32,394 | 147,638 | 62,340 | 209,978 |
| 51 | TOTAL "OTHER" REQUESTED | 12,431 | 8,578 | 17,106 | 10,512 | 10,650 | 59,277 | 71,915 | 131,192 |
| 52 | TOTAL PROJECT EXPENDITURES | \$62,538 | \$55,070 | \$59,753 | \$30,369 | \$56,635 | \$264,365 | \$173,200 | \$437,565 |
| 53 | | | | | | | | | |
| 54 | RESERVES | | | | | | | | |
| 55 | Fund 307 | \$4,405 | \$8,909 | \$1,636 | \$4,118 | \$670 | | | |
| 56 | Impact Fees | 28,110 | 13,421 | 11,987 | 25,146 | 18,388 | | | |



ENTERPRISE FUND REVENUES FY05/06 – 09/10

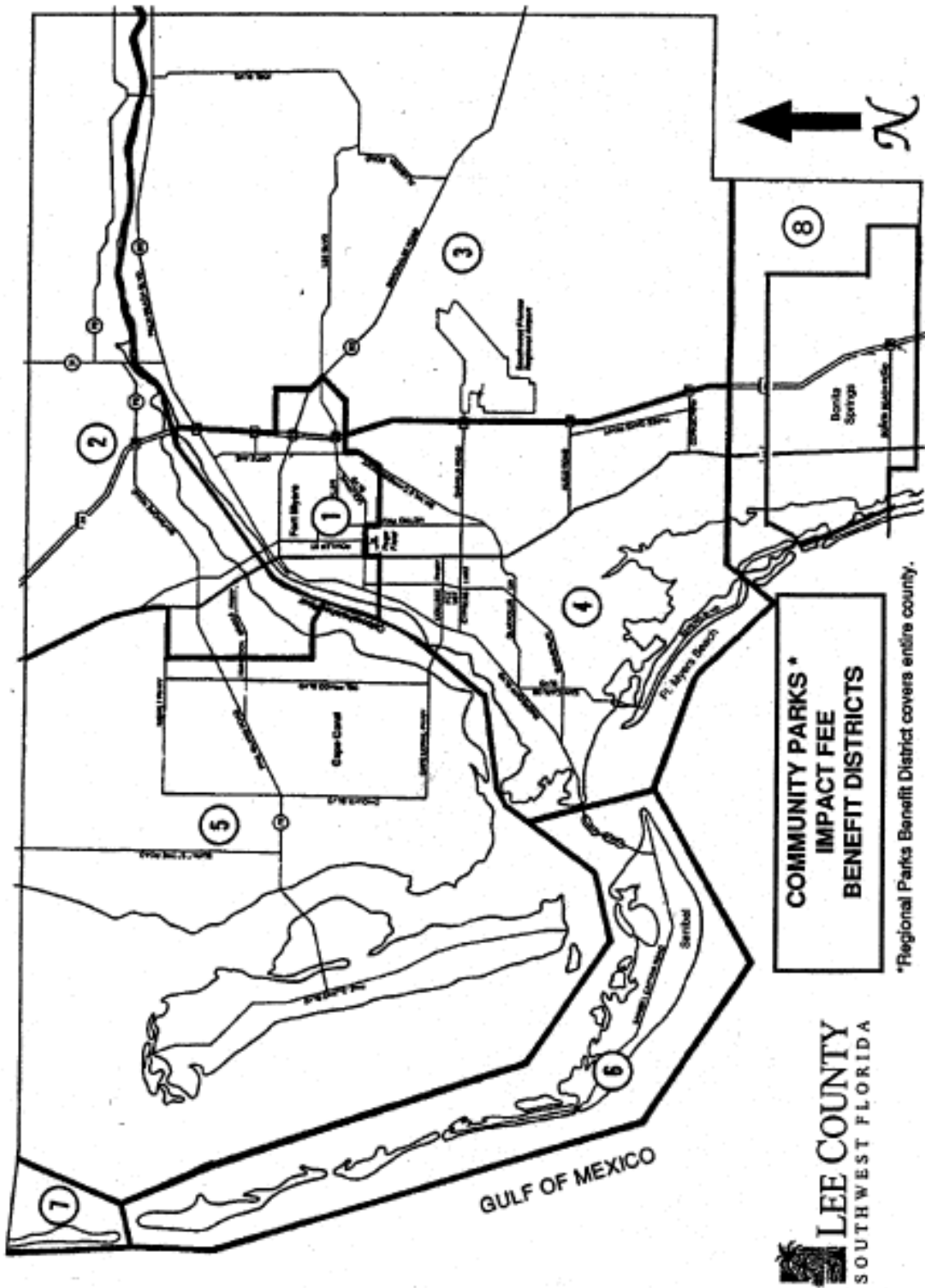
ENTERPRISE FUNDS SOLID WASTE AND UTILITIES

REVENUES

| | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | 5 YEAR TOTAL | YEARS 6-10 | 10 YEAR TOTAL |
|---|----------------------|----------------------|----------------------|---------------------|---------------------|-----------------------|-----------------------|-----------------------|
| FEES AND CHARGES | \$ 57,322,150 | \$ 54,145,000 | \$ 45,792,650 | \$ 9,635,000 | \$ 4,190,000 | \$ 171,084,800 | \$ 118,346,800 | \$ 289,431,600 |
| BOND/PROP. BOND FUNDS | 0 | 0 | 0 | 0 | 0 | 0 | 13,501,000 | 13,501,000 |
| TOTAL ENTERPRISE PROJECT AVAILABLE | \$ 57,322,150 | \$ 54,145,000 | \$ 45,792,650 | \$ 9,635,000 | \$ 4,190,000 | \$ 171,084,800 | \$ 131,847,800 | \$ 302,932,600 |

EXPENDITURES

| | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | 5 YEAR TOTAL | YEARS 6-10 | 10 YEAR TOTAL |
|--------------------------------------|----------------------|----------------------|----------------------|---------------------|---------------------|-----------------------|-----------------------|-----------------------|
| SOLID WASTE | | | | | | | | |
| SOLID WASTE | \$ 15,152,790 | \$ 8,800,000 | \$8,400,000 | \$2,500,000 | \$0 | \$ 34,852,790 | \$7,500,000 | \$ 42,352,790 |
| PROPOSED DEBT FINANCED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SOLID WASTE TOTAL | \$ 15,152,790 | \$ 8,800,000 | \$8,400,000 | \$2,500,000 | \$0 | \$ 34,852,790 | \$7,500,000 | \$ 42,352,790 |
| UTILITIES | | | | | | | | |
| UTILITIES | \$ 42,169,360 | \$ 45,345,000 | \$ 37,392,650 | \$ 7,135,000 | \$ 4,190,000 | \$ 136,232,010 | \$ 110,846,800 | \$ 247,078,810 |
| PROPOSED DEBT FINANCED | 0 | 0 | 0 | 0 | 0 | 0 | 13,501,000 | 13,501,000 |
| UTILITIES TOTAL | \$ 42,169,360 | \$ 45,345,000 | \$ 37,392,650 | \$ 7,135,000 | \$ 4,190,000 | \$ 136,232,010 | \$ 124,347,800 | \$ 260,579,810 |
| TOTAL ENTERPRISE EXPENDITURES | \$ 57,322,150 | \$ 54,145,000 | \$ 45,792,650 | \$ 9,635,000 | \$ 4,190,000 | \$ 171,084,800 | \$ 131,847,800 | \$ 302,932,600 |



COMMUNITY PARK IMPACT FEE DISTRICTS

| |
|--|
| COMMUNITY PARK IMPACT FEE DISTRICT REVENUES |
|--|

| DIST. 01--FT. MYERS | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|--------------------------------------|---------------|--------------|--------------|--------------|--------------|---------------|
| IMPACT FEES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| INTEREST | \$1.1 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$1.1 |
| FUND BAL. | \$23.9 | \$4.0 | \$0.0 | \$0.0 | \$0.0 | |
| REV. TOTAL | <u>\$25.0</u> | <u>\$4.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | |
| PROJECTS: | | | | | | |
| SCHANDLER HALL PARK IMPROVE/LAND ACQ | \$21.0 | \$4.0 | \$0.0 | \$0.0 | \$0.0 | \$25.0 |
| TOTAL PROJECTS | <u>\$21.0</u> | <u>\$4.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$25.0</u> |
| RESERVES | \$4.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |

| DIST. 03--EAST LEE COUNTY | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|--|------------------|--------------|--------------|--------------|--------------|------------------|
| IMPACT FEES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| INTEREST | \$14.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$14.0 |
| FUND BAL. | \$1,386.3 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |
| REV. TOTAL | <u>\$1,400.3</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | |
| PROJECTS: | | | | | | |
| VETERANS PARK MASTER PLAN/IMPROVEMENTS | \$1,400.3 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$1,400.3 |
| TOTAL PROJECTS | <u>\$1,400.3</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$1,400.3</u> |
| RESERVES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |

IN THOUSANDS OF DOLLARS (000)

FISCAL 2006 BUDGET

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES

| DIST. 04-SO. FT. MYERS/SO. LEE CO. | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|----------------|
| IMPACT FEES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| INTEREST | \$40.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$40.0 |
| FUND BAL. | \$683.4 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |
| REV. TOTAL | <u>\$723.4</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | |
| LESS: | | | | | | |
| CREDITS | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| NET AVAILABLE | <u>\$723.4</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$723.4</u> |
| PROJECTS: | | | | | | |
| S FORT MYERS COMM PARK LAND | \$723.4 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$723.4 |
| TOTAL PROJECTS | <u>\$723.4</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$723.4</u> |
| RESERVES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |
| DIST. 05--CAPE CORAL/PINE ISLAND | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
| IMPACT FEES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| INTEREST | \$5.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$5.0 |
| FUND BAL. | \$96.5 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |
| REV. TOTAL | <u>\$101.5</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | |
| PROJECTS: | | | | | | |
| PHILLIPS PARK | \$101.5 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$101.5 |
| TOTAL PROJECTS | <u>\$101.5</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$101.5</u> |
| RESERVES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |

IN THOUSANDS OF DOLLARS (000)

FISCAL 2006 BUDGET

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES

| DIST. 06--SANIBEL/CAPTIVA | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|-----------------------------------|----------|----------|----------|----------|----------|-------|
| IMPACT FEES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| INTEREST | \$1.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$1.0 |
| FUND BAL. | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |
| REV. TOTAL | \$1.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |
| PROJECTS: | | | | | | |
| SANIBEL/CAPTIVA PARK IMPROVEMENTS | \$1.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$1.0 |
| TOTAL PROJECTS | \$1.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$1.0 |
| RESERVES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |

| DIST. 07--BOCA GRANDE | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|--------------------------|----------|----------|----------|----------|----------|-------|
| IMPACT FEES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| INTEREST | \$1.1 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$1.1 |
| FUND BAL. | \$0.6 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |
| REV. TOTAL | \$1.7 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |
| PROJECTS: | | | | | | |
| BOCA GRANDE IMPROVEMENTS | \$1.8 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$1.8 |
| TOTAL PROJECTS | \$1.8 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$1.8 |
| RESERVES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |

IN THOUSANDS OF DOLLARS (000)

FISCAL 2006 BUDGET

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES

| DIST. 21--NORTH FT MYERS / ALVA | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|--------------------------------------|----------|-----------|-----------|-----------|-----------|-----------|
| IMPACT FEES | \$931.0 | \$949.6 | \$968.6 | \$988.0 | \$1,007.7 | \$4,844.9 |
| INTEREST | \$18.6 | \$28.5 | \$29.1 | \$29.6 | \$30.2 | \$136.0 |
| FUND BAL. | \$0.0 | \$749.6 | \$1,710.7 | \$2,686.4 | \$3,682.0 | |
| REV. TOTAL | \$949.6 | \$1,727.7 | \$2,708.4 | \$3,704.0 | \$4,719.9 | |
| PROJECTS: | | | | | | |
| SCHANDLER HALL PARK IMPROVE/LAND ACQ | \$200.0 | \$17.0 | \$22.0 | \$22.0 | \$22.0 | \$283.0 |
| TOTAL PROJECTS | \$200.0 | \$17.0 | \$22.0 | \$22.0 | \$22.0 | \$283.0 |
| RESERVES | \$749.6 | \$1,710.7 | \$2,686.4 | \$3,682.0 | \$4,697.9 | |

| DIST. 22--NORTH FT MYERS | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|--------------------------------|----------|----------|----------|----------|----------|-----------|
| IMPACT FEES | \$244.0 | \$248.9 | \$253.9 | \$258.9 | \$264.1 | \$1,269.8 |
| INTEREST | \$4.9 | \$7.5 | \$7.6 | \$7.8 | \$7.9 | \$35.7 |
| FUND BAL. | \$0.0 | \$0.0 | \$0.0 | \$130.0 | \$396.7 | |
| REV. TOTAL | \$248.9 | \$256.3 | \$261.5 | \$396.7 | \$668.7 | |
| LESS: | | | | | | |
| LOAN REPAYMENT TO GENERAL FUND | \$248.9 | \$256.3 | \$131.5 | \$0.0 | \$0.0 | \$636.7 |
| NET AVAILABLE | \$0.0 | \$0.0 | \$130.0 | \$396.7 | \$668.7 | \$1,195.4 |
| PROJECTS: | | | | | | |
| TOTAL PROJECTS | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| RESERVES | \$0.0 | \$0.0 | \$130.0 | \$396.7 | \$668.7 | |

IN THOUSANDS OF DOLLARS (000)

FISCAL 2006 BUDGET

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES

| DIST. 23--LEHIGH / EAST LEE COUNTY | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|--|-----------|-----------|-----------|-----------|-----------|------------|
| IMPACT FEES | \$2,000.0 | \$2,040.0 | \$2,080.8 | \$2,122.4 | \$2,164.9 | \$10,408.1 |
| INTEREST | \$40.0 | \$61.2 | \$62.4 | \$63.7 | \$64.9 | \$292.2 |
| FUND BAL. | \$0.0 | \$385.3 | \$596.5 | \$809.7 | \$1,030.8 | |
| REV. TOTAL | \$2,040.0 | \$2,486.5 | \$2,739.7 | \$2,995.8 | \$3,260.6 | |
| PROJECTS: | | | | | | |
| VETERANS PARK MASTER PLAN/IMPROVEMENTS | \$1,654.7 | \$1,890.0 | \$1,930.0 | \$1,965.0 | \$2,005.0 | \$9,444.7 |
| TOTAL PROJECTS | \$1,654.7 | \$1,890.0 | \$1,930.0 | \$1,965.0 | \$2,005.0 | \$9,444.7 |
| RESERVES | \$385.3 | \$596.5 | \$809.7 | \$1,030.8 | \$1,255.6 | |

| DIST. 24-SOUTH FT. MYERS | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|--------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| IMPACT FEES | \$1,400.0 | \$1,428.0 | \$1,456.6 | \$1,485.7 | \$1,515.4 | \$7,285.7 |
| INTEREST | \$28.0 | \$42.8 | \$43.7 | \$44.6 | \$45.5 | \$204.6 |
| FUND BAL. | \$0.0 | \$46.4 | \$97.2 | \$152.5 | \$207.8 | |
| REV. TOTAL | \$1,428.0 | \$1,517.2 | \$1,597.5 | \$1,682.8 | \$1,768.6 | |
| LESS: | | | | | | |
| CREDITS | \$50.0 | \$50.0 | \$50.0 | \$50.0 | \$50.0 | \$250.0 |
| NET AVAILABLE | \$1,378.0 | \$1,467.2 | \$1,547.5 | \$1,632.8 | \$1,718.6 | \$7,744.1 |

| | | | | | | |
|--------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| PROJECTS: | | | | | | |
| HARLEM HEIGHTS/KELLY ROAD COMM | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$300.0 | \$300.0 |
| S FORT MYERS COMM PARK LAND | \$1,331.6 | \$1,370.0 | \$1,395.0 | \$1,425.0 | \$1,155.0 | \$6,676.6 |
| TOTAL PROJECTS | \$1,331.6 | \$1,370.0 | \$1,395.0 | \$1,425.0 | \$1,455.0 | \$6,976.6 |
| RESERVES | \$46.4 | \$97.2 | \$152.5 | \$207.8 | \$263.6 | |

IN THOUSANDS OF DOLLARS (OOO)

FISCAL 2006 BUDGET

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES

| DIST. 25--PINE ISLAND / BURNT STORE | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|-------------------------------------|----------|----------|----------|----------|----------|---------|
| IMPACT FEES | \$61.0 | \$62.2 | \$63.5 | \$64.7 | \$66.0 | \$317.4 |
| INTEREST | \$1.4 | \$1.9 | \$1.9 | \$1.9 | \$2.0 | \$9.1 |
| FUND BAL. | \$0.0 | \$1.9 | \$1.0 | \$1.3 | \$1.0 | |
| REV. TOTAL | \$62.4 | \$66.0 | \$66.3 | \$68.0 | \$69.0 | |
| PROJECTS: | | | | | | |
| PHILLIPS PARK | \$60.5 | \$65.0 | \$65.0 | \$67.0 | \$69.0 | \$326.5 |
| TOTAL PROJECTS | \$60.5 | \$65.0 | \$65.0 | \$67.0 | \$69.0 | \$326.5 |
| RESERVES | \$1.9 | \$1.0 | \$1.3 | \$1.0 | (\$0.0) | |

| DIST. 26--CAYO COSTA / CAPTIVA | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|-----------------------------------|----------|----------|----------|----------|----------|--------|
| IMPACT FEES | \$3.0 | \$3.1 | \$3.1 | \$3.2 | \$3.2 | \$15.6 |
| INTEREST | \$0.1 | \$0.1 | \$0.1 | \$0.1 | \$0.1 | \$0.5 |
| FUND BAL. | \$0.0 | \$0.2 | \$0.3 | \$1.5 | \$1.9 | |
| REV. TOTAL | \$3.1 | \$3.3 | \$3.5 | \$4.9 | \$5.3 | |
| PROJECTS: | | | | | | |
| SANIBEL/CAPTIVA PARK IMPROVEMENTS | \$3.0 | \$3.0 | \$2.0 | \$3.0 | \$3.0 | \$14.0 |
| TOTAL PROJECTS | \$3.0 | \$3.0 | \$2.0 | \$3.0 | \$3.0 | \$14.0 |
| RESERVES | \$0.2 | \$0.3 | \$1.5 | \$1.9 | \$2.3 | |

IN THOUSANDS OF DOLLARS (OOO)

FISCAL 2006 BUDGET

| |
|--|
| COMMUNITY PARK IMPACT FEE DISTRICT REVENUES |
|--|

| DIST. 27--BOCA GRANDE | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|--------------------------|----------|----------|----------|----------|----------|--------|
| IMPACT FEES | \$3.0 | \$3.1 | \$3.1 | \$3.2 | \$3.2 | \$15.7 |
| INTEREST | \$0.1 | \$0.1 | \$0.1 | \$0.1 | \$0.1 | \$0.5 |
| FUND BAL. | \$0.0 | (\$0.0) | \$0.1 | \$1.3 | \$1.7 | |
| REV. TOTAL | \$3.1 | \$3.1 | \$3.3 | \$4.7 | \$5.1 | |
| PROJECTS: | | | | | | |
| BOCA GRANDE IMPROVEMENTS | \$3.2 | \$3.0 | \$2.0 | \$3.0 | \$3.0 | \$14.2 |
| TOTAL PROJECTS | \$3.2 | \$3.0 | \$2.0 | \$3.0 | \$3.0 | \$14.2 |
| RESERVES | (\$0.0) | \$0.1 | \$1.3 | \$1.7 | \$2.1 | |

| DIST. 28--UNINCORPORATED BONITA | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|---------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| IMPACT FEES | \$1,100.0 | \$1,122.0 | \$1,144.4 | \$1,167.3 | \$1,190.7 | \$5,724.4 |
| INTEREST | \$22.0 | \$33.7 | \$34.3 | \$35.0 | \$35.7 | \$160.7 |
| FUND BAL. | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |
| REV. TOTAL | \$1,122.0 | \$1,155.7 | \$1,178.7 | \$1,202.3 | \$1,226.4 | |
| LESS: | | | | | | |
| LOAN REPAYMENT TO GENERAL FUND | \$1,122.0 | \$1,155.7 | \$1,178.7 | \$1,202.3 | \$1,226.4 | \$5,885.1 |
| NET AVAILABLE | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |
| PROJECTS: | | | | | | |
| ESTERO COMMUNITY PARK | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| PROJECT TOTAL | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| RESERVES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |

IN THOUSANDS OF DOLLARS (000)

FISCAL 2006 BUDGET

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|--|
| COMMUNITY PARK IMPACT FEE DISTRICT REVENUES |
|--|

| DIST. 29--GATEWAY | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| IMPACT FEES | \$174.0 | \$177.5 | \$181.0 | \$184.7 | \$188.3 | \$905.5 |
| INTEREST | \$5.2 | \$5.3 | \$5.4 | \$5.5 | \$5.7 | \$27.1 |
| FUND BAL. | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |
| REV. TOTAL | <u>\$179.2</u> | <u>\$182.8</u> | <u>\$186.6</u> | <u>\$190.2</u> | <u>\$194.1</u> | |
| LESS: | | | | | | |
| LOAN REPAYMENT TO GENERAL FUND | \$179.2 | \$182.8 | \$186.6 | \$190.2 | \$91.4 | \$830.2 |
| NET AVAILABLE | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$102.7</u> | <u>\$102.7</u> |
| PROJECTS: | | | | | | |
| TOTAL PROJECTS | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| RESERVES | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$102.7</u> | |

IN THOUSANDS OF DOLLARS (000)

FISCAL 2006 BUDGET

| |
|--|
| COMMUNITY PARK IMPACT FEE DISTRICT REVENUES |
|--|

| COMMUNITY PARK TOTAL | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|---|------------------|------------------|------------------|-------------------|-------------------|-------------------|
| IMPACT FEES | \$5,916.0 | \$6,034.3 | \$6,155.0 | \$6,278.1 | \$6,403.7 | \$30,787.1 |
| INTEREST | \$182.5 | \$181.0 | \$184.7 | \$188.3 | \$192.1 | \$928.6 |
| FUND BAL. | \$2,190.7 | \$1,187.4 | \$2,405.9 | \$3,782.7 | \$5,321.8 | |
| REV. TOTAL | <u>\$8,289.2</u> | <u>\$7,402.7</u> | <u>\$8,745.6</u> | <u>\$10,249.2</u> | <u>\$11,917.6</u> | |
| LESS: | | | | | | |
| CREDITS | \$50.0 | \$50.0 | \$50.0 | \$50.0 | \$50.0 | \$250.0 |
| LOAN REPAYMENT TO GENERAL FUND (18602/22) | \$248.9 | \$256.3 | \$131.5 | \$0.0 | \$0.0 | \$636.7 |
| LOAN REPAYMENT TO GENERAL FUND (18608/28) | \$1,122.0 | \$1,155.7 | \$1,178.7 | \$1,202.3 | \$1,226.4 | \$5,885.1 |
| LOAN REPAYMENT TO GENERAL FUND (18640/29) | \$179.2 | \$182.8 | \$186.6 | \$190.2 | \$91.4 | \$830.2 |
| NET AVAILABLE | <u>\$6,689.1</u> | <u>\$5,757.9</u> | <u>\$7,198.8</u> | <u>\$8,806.6</u> | <u>\$10,549.8</u> | <u>\$39,002.2</u> |
| PROJECTS: | | | | | | |
| BOCA GRANDE IMPROVEMENTS | \$5.0 | \$3.0 | \$2.0 | \$3.0 | \$3.0 | \$16.0 |
| HARLEM HEIGHTS/KELLY ROAD COMM | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$300.0 | \$300.0 |
| PHILLIPS PARK | \$162.0 | \$65.0 | \$65.0 | \$67.0 | \$69.0 | \$428.0 |
| SANIBEL/CAPTIVA PARK IMPROVEMENTS | \$4.0 | \$3.0 | \$2.0 | \$3.0 | \$3.0 | \$15.0 |
| VETERANS PARK MASTER PLAN/IMPROVEMENTS | \$3,055.0 | \$1,890.0 | \$1,930.0 | \$1,965.0 | \$2,005.0 | \$10,845.0 |
| SCHANDLER HALL PARK IMPROVE/LAND ACQ | \$221.0 | \$21.0 | \$22.0 | \$22.0 | \$22.0 | \$308.0 |
| S FORT MYERS COMM PARK LAND | \$2,055.0 | \$1,370.0 | \$1,395.0 | \$1,425.0 | \$1,155.0 | \$7,400.0 |
| TOTAL PROJECTS | <u>\$5,502.0</u> | <u>\$3,352.0</u> | <u>\$3,416.0</u> | <u>\$3,485.0</u> | <u>\$3,557.0</u> | <u>\$19,312.0</u> |
| RESERVES | \$1,187.1 | \$2,405.9 | \$3,782.8 | \$5,321.6 | \$6,992.8 | |

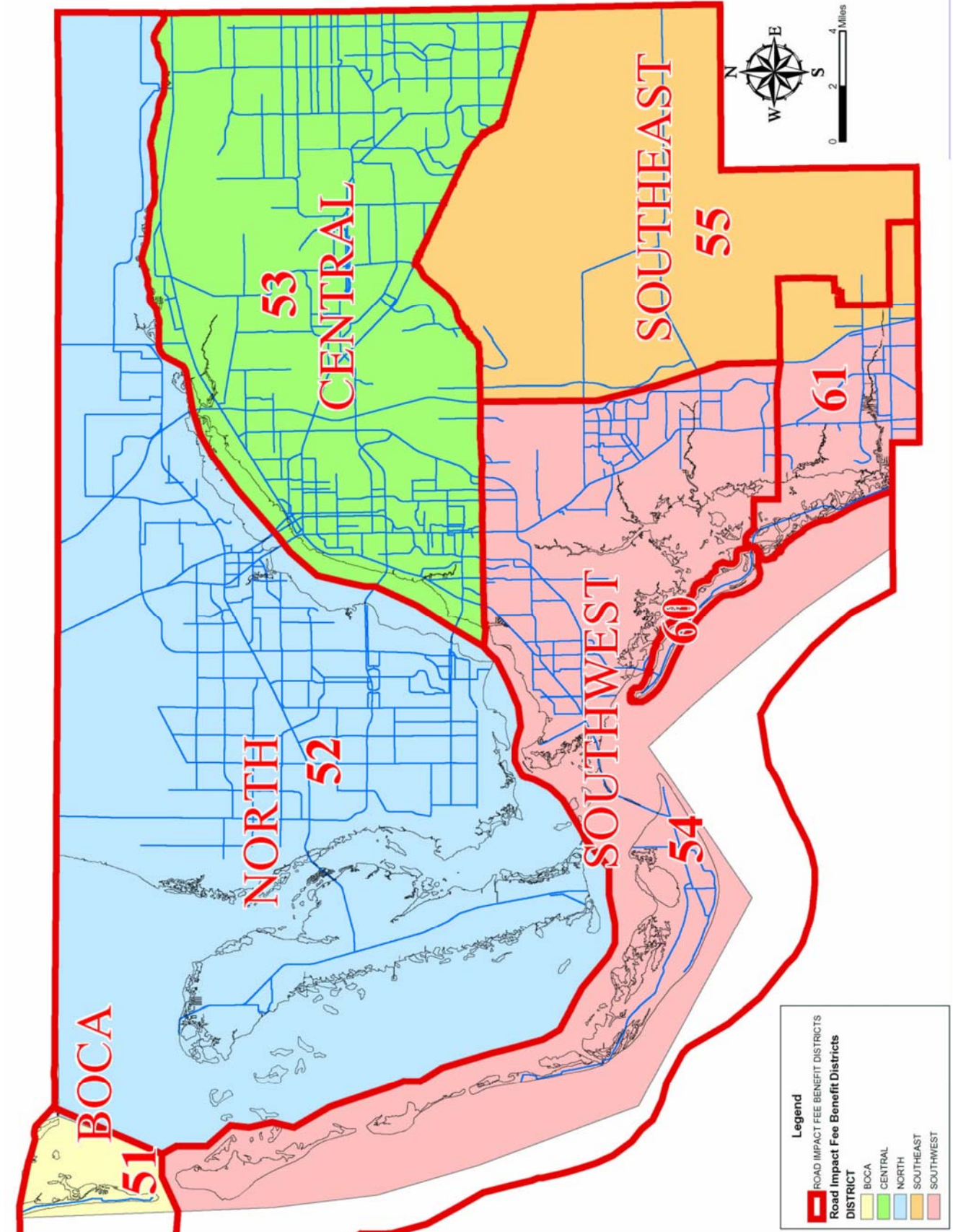
IN THOUSANDS OF DOLLARS (000)

REGIONAL PARK IMPACT FEE DISTRICT

| |
|--|
| REGIONAL PARKS IMPACT FEE DISTRICT REVENUES |
|--|

| COUNTYWIDE | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|--|------------------|------------------|------------------|-------------------|-------------------|-------------------|
| IMPACT FEES | \$3,125.0 | \$6,630.0 | \$6,762.6 | \$6,897.9 | \$7,035.8 | \$30,451.4 |
| INTEREST | \$237.5 | \$198.9 | \$202.9 | \$206.9 | \$211.1 | \$1,057.2 |
| FUND BAL. | \$2,526.6 | \$774.1 | \$2,408.0 | \$5,964.5 | \$11,869.3 | |
| REV. TOTAL | <u>\$5,889.1</u> | <u>\$7,603.0</u> | <u>\$9,373.5</u> | <u>\$13,069.3</u> | <u>\$19,116.1</u> | |
| PROJECTS: | | | | | | |
| BUNCHE BEACH IMPROVEMENTS | \$200.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$200.0 |
| CALOOSAHATCHEE NORTHSIDE REST& PARKING | \$0.0 | \$0.0 | \$0.0 | \$100.0 | \$0.0 | \$100.0 |
| EAST COUNTY REGIONAL SPORTS COMPLEX | \$2,000.0 | \$2,000.0 | \$2,000.0 | \$0.0 | \$0.0 | \$6,000.0 |
| GREENWAYS | \$100.0 | \$100.0 | \$100.0 | \$100.0 | \$100.0 | \$500.0 |
| LAKES PARK MASTER PLAN | \$1,000.0 | \$1,000.0 | \$1,000.0 | \$1,000.0 | \$1,000.0 | \$5,000.0 |
| REGIONAL PADDLING CENTER | \$50.0 | \$142.0 | \$0.0 | \$0.0 | \$0.0 | \$192.0 |
| ROYAL PALM SAILING CENTER | \$0.0 | \$135.0 | \$0.0 | \$0.0 | \$0.0 | \$135.0 |
| TEN MILE LINEAR REGIONAL PARK | \$1,765.0 | \$1,818.0 | \$309.0 | \$0.0 | \$0.0 | \$3,892.0 |
| TOTAL PROJECTS | <u>\$5,115.0</u> | <u>\$5,195.0</u> | <u>\$3,409.0</u> | <u>\$1,200.0</u> | <u>\$1,100.0</u> | <u>\$16,019.0</u> |
| RESERVES | \$774.1 | \$2,408.0 | \$5,964.5 | \$11,869.3 | \$18,016.1 | |

IN THOUSANDS OF DOLLARS (000)



ROAD IMPACT FEE DISTRICTS

| |
|---|
| ROADS IMPACT FEE DISTRICT REVENUES |
|---|

| DIST. 01--FT. MYERS | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|-----------------------------|------------------|--------------|--------------|--------------|--------------|------------------|
| IMPACT FEES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| INTEREST | \$13.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$13.0 |
| FUND BAL. | \$1,092.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |
| REV. TOTAL | <u>\$1,105.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | |
| PROJECTS: | | | | | | |
| ORTIZ AVENUE/SR80 - LUCKETT | \$1,105.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$1,105.0 |
| TOTAL PROJECTS | <u>\$1,105.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$1,105.0</u> |
| RESERVES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |

| DIST. 02--NORTH FT. MYERS/ALVA | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|---------------------------------|------------------|----------------|--------------|--------------|--------------|------------------|
| IMPACT FEES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| INTEREST | \$95.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$95.0 |
| FUND BAL. | \$933.0 | \$966.0 | \$0.0 | \$0.0 | \$0.0 | |
| REV. TOTAL | <u>\$1,028.0</u> | <u>\$966.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | |
| PROJECTS: | | | | | | |
| DEL PRADO/NALLE GRADE EXTENSION | \$62.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$62.0 |
| BUS 41/LITTLETON - US 41 | \$0.0 | \$966.0 | \$0.0 | \$0.0 | \$0.0 | \$966.0 |
| TOTAL PROJECTS | <u>\$62.0</u> | <u>\$966.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$1,028.0</u> |
| RESERVES | \$966.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |

IN THOUSANDS OF DOLLARS (000)

FISCAL 2006 BUDGET

ROADS IMPACT FEE DISTRICT REVENUES

| DIST. 03--EAST LEE COUNTY | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|---------------------------|------------------|--------------|--------------|--------------|--------------|------------------|
| IMPACT FEES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| INTEREST | \$300.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$300.0 |
| FUND BAL. | \$8,861.3 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |
| REV. TOTAL | <u>\$9,161.3</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | |
| PROJECTS: | | | | | | |
| ESTERO PARKWAY EXTENSION | \$9,161.3 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$9,161.3 |
| TOTAL PROJECTS | <u>\$9,161.3</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$9,161.3</u> |
| RESERVES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |

| DIST. 04--S. FT. MYERS/IONA/FMB | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|------------------------------------|----------------|--------------|--------------|--------------|--------------|----------------|
| IMPACT FEES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| INTEREST | \$300.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$300.0 |
| FUND BAL. | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |
| REV. TOTAL | <u>\$300.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | |
| PROJECTS: | | | | | | |
| THREE OAKS PARKWAY EXTENSION NORTH | \$300.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$300.0 |
| TOTAL PROJECTS | <u>\$300.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$300.0</u> |
| RESERVES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |

IN THOUSANDS OF DOLLARS (000)

FISCAL 2006 BUDGET

ROADS IMPACT FEE DISTRICT REVENUES

| DIST. 05--CAPE CORAL/PINE ISLAND | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|----------------------------------|---------------|--------------|--------------|--------------|--------------|---------------|
| IMPACT FEES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| INTEREST | \$10.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$10.0 |
| FUND BAL. | \$55.2 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |
| REV. TOTAL | <u>\$65.2</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | |
| PROJECTS: | | | | | | |
| MATLACHA PASS BRIDGE REPLACEMENT | \$65.2 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$65.2 |
| TOTAL PROJECTS | <u>\$65.2</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$65.2</u> |
| RESERVES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |

| DIST. 07--BOCA GRANDE | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|-----------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| IMPACT FEES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| INTEREST | \$2.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$2.0 |
| FUND BAL. | \$1.0 | \$1.0 | \$1.0 | \$1.0 | \$1.0 | |
| REV. TOTAL | <u>\$3.0</u> | <u>\$1.0</u> | <u>\$1.0</u> | <u>\$1.0</u> | <u>\$1.0</u> | |
| PROJECTS: | | | | | | |
| BOCA GRANDE DRAINAGE | \$2.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$2.0 |
| TOTAL PROJECT | <u>\$2.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$0.0</u> | <u>\$2.0</u> |
| RESERVES | \$1.0 | \$1.0 | \$1.0 | \$1.0 | \$1.0 | |

IN THOUSANDS OF DOLLARS (000)

FISCAL 2006 BUDGET

ROADS IMPACT FEE DISTRICT REVENUES

| DIST. 08--BONITA SPRINGS | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|-------------------------------|----------|----------|----------|----------|----------|--------|
| IMPACT FEES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| INTEREST | \$10.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$10.0 |
| FUND BAL. | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |
| REV. TOTAL | \$10.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |
| PROJECTS: | | | | | | |
| THREE OAKS PARKWAY EXT, SOUTH | \$10.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$10.0 |
| TOTAL PROJECTS | \$10.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$10.0 |
| RESERVES | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | |

| DIST. 21--BOCA GRANDE | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|-----------------------------|----------|----------|----------|----------|----------|--------|
| IMPACT FEES | \$10.0 | \$10.2 | \$10.4 | \$10.6 | \$10.8 | \$52.1 |
| INTEREST | \$0.2 | \$0.3 | \$0.3 | \$0.3 | \$0.3 | \$1.4 |
| FUND BAL. | \$29.7 | \$23.3 | \$17.2 | \$11.3 | \$5.6 | |
| REV. TOTAL | \$39.9 | \$33.8 | \$27.9 | \$22.2 | \$16.6 | |
| LESS: | | | | | | |
| DEBT SERVICE | \$16.1 | \$16.1 | \$16.1 | \$16.1 | \$16.1 | \$80.5 |
| NET AVAILABLE | \$23.8 | \$17.7 | \$11.8 | \$6.1 | \$0.5 | |
| PROJECTS: | | | | | | |
| COUNTY-WIDE BIKE FACILITIES | \$0.5 | \$0.5 | \$0.5 | \$0.5 | \$0.5 | \$2.6 |
| TOTAL PROJECTS | \$0.5 | \$0.5 | \$0.5 | \$0.5 | \$0.5 | \$2.6 |
| RESERVES | \$23.3 | \$17.2 | \$11.3 | \$5.6 | (\$0.0) | |

IN THOUSANDS OF DOLLARS (000)

FISCAL 2006 BUDGET

ROADS IMPACT FEE DISTRICT REVENUES

| DIST. 22--NORTH DISTRICT | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|----------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| IMPACT FEES | \$1,400.0 | \$1,428.0 | \$1,456.6 | \$1,485.7 | \$1,515.4 | \$7,285.7 |
| INTEREST | \$48.0 | \$42.8 | \$43.7 | \$44.6 | \$45.5 | \$224.6 |
| FUND BAL. | \$2,238.1 | \$3,222.2 | \$3,793.9 | \$4,828.1 | \$5,891.0 | |
| REV. TOTAL | \$3,686.1 | \$4,693.0 | \$5,294.2 | \$6,358.4 | \$7,451.9 | |
| LESS: | | | | | | |
| CREDITS | \$200.0 | \$200.0 | \$200.0 | \$200.0 | \$200.0 | \$1,000.0 |
| DEBT SERVICE | \$203.9 | \$203.7 | \$203.3 | \$203.1 | \$202.8 | \$1,016.8 |
| NET AVAILABLE | \$3,282.2 | \$4,289.3 | \$4,890.9 | \$5,955.3 | \$7,049.1 | |
| PROJECTS: | | | | | | |
| BUS 41/LITTLETON - US 41 | \$0.0 | \$434.0 | \$0.0 | \$0.0 | \$0.0 | \$434.0 |
| MATLACHA PASS BRIDGE REPLACEMENT | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$6,360.0 | \$6,360.0 |
| COUNTY-WIDE BIKE FACILITIES | \$60.0 | \$61.4 | \$62.8 | \$64.3 | \$65.8 | \$314.3 |
| TOTAL PROJECTS | \$60.0 | \$495.4 | \$62.8 | \$64.3 | \$6,425.8 | \$7,108.2 |
| RESERVES | \$3,222.2 | \$3,793.9 | \$4,828.1 | \$5,891.0 | \$623.3 | |

IN THOUSANDS OF DOLLARS (000)

FISCAL 2006 BUDGET

ROADS IMPACT FEE DISTRICT REVENUES

| DIST. 23--CENTRAL DISTRICT | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|------------------------------------|------------|------------|------------|------------|------------|------------|
| IMPACT FEES | \$14,300.0 | \$14,586.0 | \$14,877.7 | \$15,175.3 | \$15,478.8 | \$74,417.8 |
| INTEREST | \$486.0 | \$437.6 | \$446.3 | \$455.3 | \$464.4 | \$2,289.6 |
| FUND BAL. | \$23,611.2 | \$23,310.2 | \$404.5 | \$4,344.6 | \$9,141.4 | |
| REV. TOTAL | \$38,397.2 | \$38,333.8 | \$15,728.5 | \$19,975.2 | \$25,084.6 | |
| LESS: | | | | | | |
| CREDITS | \$1,200.0 | \$1,200.0 | \$1,200.0 | \$1,200.0 | \$1,200.0 | \$6,000.0 |
| NET AVAILABLE | \$37,197.2 | \$37,133.8 | \$14,528.5 | \$18,775.2 | \$23,884.6 | |
| PROJECTS: | | | | | | |
| COLONIAL BLVD I-75 to SR82 | \$0.0 | \$7,820.0 | \$0.0 | \$0.0 | \$0.0 | \$7,820.0 |
| COLONIAL/McGREGOR - US 41 | \$1,000.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$1,000.0 |
| GUNNERY RD/SR 82 TO LEE BLVD | \$3,952.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$3,952.0 |
| LUCKETT-LEHIGH CORRIDOR STUDY | \$0.0 | \$1,000.0 | \$0.0 | \$0.0 | \$0.0 | \$1,000.0 |
| ORTIZ AVENUE/SR80 - LUCKETT | \$1,525.0 | \$0.0 | \$6,000.0 | \$0.0 | \$9,475.6 | \$17,000.6 |
| ORTIZ FOUR LANING/MLK to LUCKETT | \$3,130.0 | \$0.0 | \$3,500.0 | \$8,935.0 | \$0.0 | \$15,565.0 |
| PLANTATION EXT/IDLEWILD - COLONIAL | \$0.0 | \$4,272.0 | \$0.0 | \$0.0 | \$0.0 | \$4,272.0 |
| SIX MILE CYPRESS PARKWAY 4L | \$500.0 | \$5,424.0 | \$0.0 | \$0.0 | \$0.0 | \$5,924.0 |
| SR 82 PD&E ADVAMCEMENT | \$2,000.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$2,000.0 |
| SUMMERLIN/BOY SCOUT - CYPRESS LAKE | \$1,125.0 | \$17,544.0 | \$0.0 | \$0.0 | \$0.0 | \$18,669.0 |
| COUNTY-WIDE BIKE FACILITIES | \$655.0 | \$669.3 | \$683.9 | \$698.8 | \$713.9 | \$3,420.9 |
| TOTAL PROJECTS | \$13,887.0 | \$36,729.3 | \$10,183.9 | \$9,633.8 | \$10,189.5 | \$80,623.5 |
| RESERVES | \$23,310.2 | \$404.5 | \$4,344.6 | \$9,141.4 | \$13,695.0 | |

IN THOUSANDS OF DOLLARS (000)

FISCAL 2006 BUDGET

ROADS IMPACT FEE DISTRICT REVENUES

| DIST. 24--SOUTHWEST DISTRICT | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|------------------------------|------------|------------|------------|------------|------------|------------|
| IMPACT FEES | \$9,300.0 | \$9,486.0 | \$9,675.7 | \$9,869.2 | \$10,066.6 | \$48,397.5 |
| INTEREST | \$386.0 | \$284.6 | \$290.3 | \$296.1 | \$302.0 | \$1,559.0 |
| FUND BAL. | \$4,610.9 | \$555.0 | \$8,257.9 | \$2,346.7 | \$9,689.2 | |
| REV. TOTAL | \$14,296.9 | \$10,325.6 | \$18,223.9 | \$12,512.0 | \$20,057.8 | |
| LESS: | | | | | | |
| CREDITS | \$1,500.0 | \$1,500.0 | \$1,500.0 | \$1,500.0 | \$1,500.0 | \$7,500.0 |
| DEBT SERVICE | \$168.9 | \$168.4 | \$168.4 | \$168.3 | \$167.4 | \$841.4 |
| NET AVAILABLE | \$12,628.0 | \$8,657.2 | \$16,555.5 | \$10,843.7 | \$18,390.4 | |
| PROJECTS: | | | | | | |
| GLADIOLUS WIDENING | \$200.0 | \$0.0 | \$13,800.0 | \$0.0 | \$0.0 | \$14,000.0 |
| SANDY LANE EXT NORTH | \$0.0 | \$0.0 | \$0.0 | \$736.0 | \$0.0 | \$736.0 |
| THREE OAKS PARKWAY EXT NORTH | \$700.0 | \$0.0 | \$0.0 | \$0.0 | \$15,300.0 | \$16,000.0 |
| THREE OAKS PARKWAY EXT SOUTH | \$10,783.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$10,783.0 |
| COUNTY-WIDE BIKE FACILITIES | \$390.0 | \$399.3 | \$408.8 | \$418.5 | \$428.3 | \$2,044.9 |
| TOTAL PROJECTS | \$12,073.0 | \$399.3 | \$14,208.8 | \$1,154.5 | \$15,728.3 | \$43,563.9 |
| RESERVES | \$555.0 | \$8,257.9 | \$2,346.7 | \$9,689.2 | \$2,662.1 | |

IN THOUSANDS OF DOLLARS (OOO)

FISCAL 2006 BUDGET

| |
|---|
| ROADS IMPACT FEE DISTRICT REVENUES |
|---|

| DIST. 25--SOUTHEAST DISTRICT | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|---------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| IMPACT FEES | \$1,200.0 | \$1,224.0 | \$1,248.5 | \$1,273.4 | \$1,298.9 | \$6,244.8 |
| INTEREST | \$44.0 | \$36.7 | \$37.5 | \$38.2 | \$39.0 | \$195.4 |
| FUND BAL. | \$1,133.9 | \$32.2 | \$946.7 | \$455.3 | \$418.2 | |
| REV. TOTAL | <u>\$2,377.9</u> | <u>\$1,292.9</u> | <u>\$2,232.7</u> | <u>\$1,766.9</u> | <u>\$1,756.1</u> | |
| LESS: | | | | | | |
| CREDITS | \$300.0 | \$300.0 | \$300.0 | \$300.0 | \$300.0 | \$1,500.0 |
| NET AVAILABLE | <u>\$2,077.9</u> | <u>\$992.9</u> | <u>\$1,932.7</u> | <u>\$1,466.9</u> | <u>\$1,456.1</u> | |
| PROJECTS: | | | | | | |
| CORKSCREW ROAD EAST | \$0.0 | \$0.0 | \$0.0 | \$1,000.0 | \$0.0 | \$1,000.0 |
| COUNTY ROAD 951 EXTENSION | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| COUNTY ROAD 951 EXTENSION SOUTH | \$0.0 | \$0.0 | \$1,430.0 | \$0.0 | \$0.0 | \$1,430.0 |
| ESTERO PARKWAY EXTENSION | \$2,000.7 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$2,000.7 |
| COUNTY-WIDE BIKE FACILITIES | \$45.0 | \$46.2 | \$47.4 | \$48.7 | \$49.9 | \$237.2 |
| TOTAL PROJECTS | <u>\$2,045.7</u> | <u>\$46.2</u> | <u>\$1,477.4</u> | <u>\$1,048.7</u> | <u>\$49.9</u> | <u>\$4,668.0</u> |
| RESERVES | \$32.2 | \$946.7 | \$455.3 | \$418.2 | \$1,406.2 | |

IN THOUSANDS OF DOLLARS (000)

FISCAL 2006 BUDGET

ROADS IMPACT FEE DISTRICT REVENUES

| ROADS TOTAL | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|--------------|
| IMPACT FEES | \$26,210.0 | \$26,734.2 | \$27,268.9 | \$27,814.3 | \$28,370.5 | \$136,397.9 |
| INTEREST | \$1,694.2 | \$802.0 | \$818.1 | \$834.4 | \$851.1 | \$4,999.8 |
| FUND BAL. | \$42,566.3 | \$28,109.9 | \$13,421.2 | \$11,987.0 | \$25,146.5 | |
| REV. TOTAL | \$70,470.5 | \$55,646.1 | \$41,508.2 | \$40,635.6 | \$54,368.1 | |
| LESS: | | | | | | |
| CREDITS USED | \$3,200.0 | \$3,200.0 | \$3,200.0 | \$3,200.0 | \$3,200.0 | \$16,000.0 |
| DEBT SERVICE | \$388.9 | \$388.2 | \$387.8 | \$387.5 | \$386.3 | \$1,938.7 |
| TOTAL CREDITS/DEBT | \$3,588.9 | \$3,588.2 | \$3,587.8 | \$3,587.5 | \$3,586.3 | \$17,938.7 |
| NET AVAILABLE | \$66,881.6 | \$52,057.9 | \$37,920.4 | \$37,048.1 | \$50,781.8 | |
| PROJECTS: | | | | | | |
| BOCA GRANDE DRAINAGE | \$2.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$2.0 |
| BUS 41/LITTLETON - US 41 | \$0.0 | \$1,400.0 | \$0.0 | \$0.0 | \$0.0 | \$1,400.0 |
| COLONIAL BLVD I-75 to SR82 | \$0.0 | \$7,820.0 | \$0.0 | \$0.0 | \$0.0 | \$7,820.0 |
| COLONIAL/McGREGOR - US 41 | \$1,000.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$1,000.0 |
| CORKSCREW ROAD EAST | \$0.0 | \$0.0 | \$0.0 | \$1,000.0 | \$0.0 | \$1,000.0 |
| COUNTY ROAD 951 EXTENSION SOUTH | \$0.0 | \$0.0 | \$1,430.0 | \$0.0 | \$0.0 | \$1,430.0 |
| COUNTY-WIDE BIKE FACILITIES | \$1,150.5 | \$1,176.7 | \$1,203.4 | \$1,230.7 | \$1,258.5 | \$6,019.8 |
| DEL PRADO/NALLE GRADE EXTENSION | \$62.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$62.0 |
| ESTERO PARKWAY EXTENSION | \$11,162.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$11,162.0 |
| GLADIOLUS WIDENING | \$200.0 | \$0.0 | \$13,800.0 | \$0.0 | \$0.0 | \$14,000.0 |
| GUNNERY RD/SR 82 TO LEE BLVD | \$3,952.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$3,952.0 |
| LUCKETT-LEHIGH CORRIDOR STUDY | \$0.0 | \$1,000.0 | \$0.0 | \$0.0 | \$0.0 | \$1,000.0 |
| MATLACHA PASS BRIDGE REPLACEMENT | \$65.2 | \$0.0 | \$0.0 | \$0.0 | \$6,360.0 | \$6,425.2 |
| ORTIZ AVENUE/SR80 - LUCKETT | \$2,630.0 | \$0.0 | \$6,000.0 | \$0.0 | \$9,475.6 | \$18,105.6 |
| ORTIZ FOUR LANING/MLK to LUCKETT | \$3,130.0 | \$0.0 | \$3,500.0 | \$8,935.0 | \$0.0 | \$15,565.0 |
| PLANTATION EXT/IDLEWILD - COLONIAL | \$0.0 | \$4,272.0 | \$0.0 | \$0.0 | \$0.0 | \$4,272.0 |
| SANDY LANE EXT NORTH | \$0.0 | \$0.0 | \$0.0 | \$736.0 | \$0.0 | \$736.0 |
| SIX MILE CYPRESS PARKWAY 4L | \$500.0 | \$5,424.0 | \$0.0 | \$0.0 | \$0.0 | \$5,924.0 |

FISCAL 2006 BUDGET

ROADS IMPACT FEE DISTRICT REVENUES

| ROADS TOTAL (Con't) | FY 05/06 | FY 06/07 | FY 07/08 | FY 08/09 | FY 09/10 | TOTAL |
|------------------------------------|------------|------------|------------|------------|------------|-------------|
| SR 82 PD&E ADVAMCEMENT | \$2,000.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$2,000.0 |
| SUMMERLIN/BOY SCOUT - CYPRESS LAKE | \$1,125.0 | \$17,544.0 | \$0.0 | \$0.0 | \$0.0 | \$18,669.0 |
| THREE OAKS PARKWAY EXT NORTH | \$1,000.0 | \$0.0 | \$0.0 | \$0.0 | \$15,300.0 | \$16,300.0 |
| THREE OAKS PARKWAY EXT SOUTH | \$10,793.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$10,793.0 |
| TOTAL PROJECTS | \$38,771.7 | \$38,636.7 | \$25,933.4 | \$11,901.7 | \$32,394.1 | \$147,637.7 |
| RESERVES | \$28,109.9 | \$13,421.2 | \$11,987.0 | \$25,146.5 | \$18,387.6 | |

IN THOUSANDS OF DOLLARS (OOO)

COMPLETED PROJECTS LIST FY04-05

GOVERNMENT FACILITIES

Lakes Regional Library
Morgue Expansion/Renovation
Cape Coral Drivers License Buildout
Justice Center Expansion - Third and Sixth Floors
Justice Center Courtroom Renovations
Justice Center Exterior Refurbish
Cape Coral Government Complex - Tax Collector Remodel
Relocation of Human Services Offices
Dunbar Library Chiller Plant
Civic Center Roof
Fleet Generator Installation

NATURAL RESOURCES

Lovers Key Beach Restoration
Orr Road Bridge
Derelict Vessel Removal - 25 Vessels
Pine Island Boat Ramp Acquisition
FWC Reef Grant - Blanda's Reef
East Lee County Creek Restoration
Neighborhood Improvement Program - 7 areas
WCIND - 2 Projects

PARKS AND RECREATION - COMMUNITY & REGIONAL

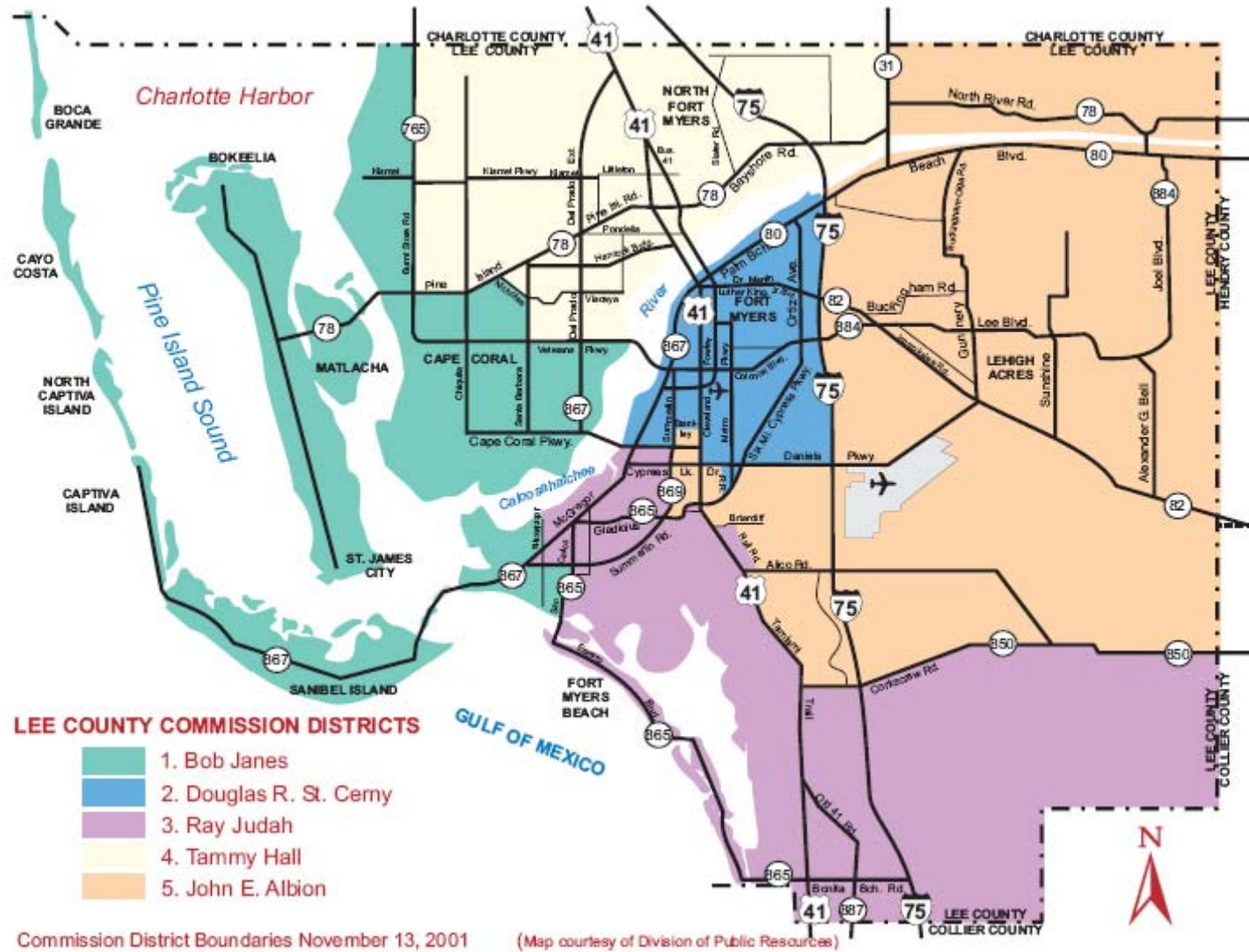
Lovers Key Roadside Park
Red Sox Improvements
Schandler Hall Park Improvements
Sports Complex Weight Room/Offices
Lighting Upgrades - 2 sites
Veterans Park Multigenerational Gymnasium
South Fort Myers Park Multigenerational Gymnasium
Bay Oaks Irrigation
Brooks Park Irrigation/Well System
Matlacha Park Pier Renovations
Sports Complex A/C Units Replaced

TRANSPORTATION

Heavy Equipment Grant
Pondella Road Widening
Veterans Parkway-Surfside to Chiquita

UTILITIES

Alico Road Widening Water Relocation
Bartow WTP Upgrade Additional RO Skid
Corkscrew WTP Expansion to 15 MGD
Depot One Refurbishing
East Lee County Force Main Replacement
Force Main to Pump Station 393 Replacement
Green Meadows WTP Improvements
Matanzas Pass Force Main
North Lee County Water Treatment Plant
Olga WTP Reservoir and Plant Improvements
Page Park Waterline Improvements
Pine Island WWTP Deep Injection Wells
Pinewoods WTP Deep Injection Well
SR 78 Waterline Relocation - Slater to I75
Three Oaks Resource Conservation Reuse
Three Oaks WWTP Expansion
Utility Wide Master Plan
Waterway Estates Reuse Storage
Waterway Estates Grit Removal Equipment Replacement
Waterway Estates Ultraviolet Disinfection System Improve.
Winged Foot Drive Force Main



OTHER LOCAL CAPITAL IMPROVEMENT PROGRAMS

TOWN OF FORT MYERS BEACH - Partial List CIP FY05/06-09/10

| PROJECT NAME | FY05/06 | FY06/07 | FY07/08 | FY08/09 | FY09/10 | TOTAL FY05/06-09/10 |
|--------------------------------------|-------------------|-------------------|------------------|------------------|------------------|---------------------|
| Connecticut Shortcut Traffic Calming | \$ 100,000 | \$ 100,000 | \$ 0 | \$ 0 | \$ 0 | \$ 200,000 |
| Road and Drainage Projects | 200,000 | 0 | 0 | 0 | 0 | 200,000 |
| Neighborhood Landscape | 0 | 10,000 | 10,000 | 10,000 | 10,000 | 40,000 |
| Public Docks | 66,000 | 0 | 0 | 0 | 0 | 66,000 |
| Mound House | 280,000 | 0 | 0 | 0 | 0 | 280,000 |
| Matanzas Harbor Plan | 50,000 | 0 | 0 | 10,000 | 0 | 60,000 |
| TOTAL | \$ 696,000 | \$ 110,000 | \$ 10,000 | \$ 20,000 | \$ 10,000 | \$ 846,000 |

Source: Website - Town of Fort Myers Beach Proposed Capital Improvement Plan FY05/06 thru FY09/10

OTHER LOCAL CAPITAL IMPROVEMENT (continued)

CITY OF FORT MYERS - Partial List CIP FY05/06-09/10

| PROJECT NAME | FY05/06 | FY06/07 | FY07/08 | FY08/09 | FY09/10 | TOTAL FY05/06-09/10 |
|--------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| <u>General Projects</u> | | | | | | |
| Downtown Streetscape Phase I | \$ 2,561,000 | \$ 2,521,883 | \$ 0 | \$ 0 | \$ 0 | \$ 5,082,883 |
| Fire | 1,300,000 | 618,000 | 270,000 | 800,000 | 0 | 2,988,000 |
| Parks | 930,000 | 900,000 | 0 | 0 | 0 | 1,830,000 |
| <u>Transportation Projects</u> | | | | | | |
| Streets | 1,000,000 | 1,370,000 | 1,000,000 | 850,000 | 600,000 | 4,820,000 |
| Transportation | 7,073,901 | 13,992,949 | 9,280,000 | 26,296,848 | 10,320,000 | 66,963,698 |
| <u>Utility Projects</u> | | | | | | |
| Water Plant Projects | 1,875,000 | 385,000 | 185,000 | 2,130,000 | 1,008,400 | 5,583,400 |
| Wastewaste Plant Projects | 11,520,000 | 6,963,639 | 9,680,000 | 1,831,000 | 11,737,500 | 41,732,139 |
| TOTAL | \$ 26,259,901 | \$ 26,751,471 | \$ 20,415,000 | \$ 31,907,848 | \$ 23,665,900 | \$ 129,000,120 |

Source: City of Fort Myers Capital Improvement Plan FY05/06 thru FY09/10

OTHER LOCAL CAPITAL IMPROVEMENT (continued)

CITY OF CAPE CORAL - Partial List CIP FY05/06-09/10

| PROJECT NAME | FY05/06 | FY06/07 | FY07/08 | FY08/09 | FY09/10 | TOTAL FY05/06-09/10 |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| Fire Station #9 - Design & Construction | \$ 3,520,000 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 3,520,000 |
| Fire Station #10 - Construction | 0 | 0 | 337,126 | 3,539,139 | 0 | 3,876,265 |
| Art Studio Building | 3,300,000 | 0 | 0 | 0 | 0 | 3,300,000 |
| Waterpark | 1,036,500 | 80,979 | 1,607 | 1,663 | 1,721 | 1,122,470 |
| Parks Land Acquisition | 3,538,704 | 10,515,000 | 12,630,000 | 10,130,000 | 17,400,000 | 54,213,704 |
| Drainage Improvements | 3,250,000 | 3,250,000 | 4,750,000 | 4,750,000 | 12,750,000 | 28,750,000 |
| Santa Barbara Roadway Improvements | 6,100,000 | 7,600,000 | 0 | 0 | 0 | 13,700,000 |
| Del Prado Widening | 6,736,454 | 3,750,000 | 3,700,000 | 3,000,000 | 0 | 17,186,454 |
| Southwest Area IV Potable Water Distribution | 6,120,000 | 4,320,000 | 0 | 0 | 0 | 10,440,000 |
| Southwest Area IV Irrigation Water Distribution | 5,040,000 | 3,600,000 | 0 | 0 | 0 | 8,640,000 |
| Southwest Area IV Wastewater Collection | 17,280,000 | 12,240,000 | 0 | 0 | 0 | 29,520,000 |
| Southwest Area V Wastewater Collection | 1,080,000 | 15,660,000 | 11,160,000 | 0 | 0 | 27,900,000 |
| Southwest Area VI Irrigation Water Distribution | 0 | 360,000 | 7,200,000 | 5,040,000 | 0 | 12,600,000 |
| TOTAL | \$ 57,001,658 | \$ 61,375,979 | \$ 39,778,733 | \$ 26,460,802 | \$ 30,151,721 | \$ 214,768,893 |

Source: Website - City of Cape Coral Proposed Capital Improvement Program, FY05/6 - 09/10

OTHER LOCAL CAPITAL IMPROVEMENT (continued)

CITY OF SANIBEL - PARTIAL LIST CIP FY 05/06-09/10

| PROJECT NAME | FY05/06 | FY06/07 | FY07/08 | FY08/09 | FY09/10 | TOTAL FY05/06-09/10 |
|-----------------------------------|----------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| Management Information Systems | \$ 303,100 | \$ 319,500 | \$ 124,500 | \$ 19,500 | \$ 19,500 | \$ 786,100 |
| Police | 91,000 | 119,000 | 120,000 | 125,500 | 120,000 | 575,500 |
| Natural Resources Projects | 917,000 | 447,000 | 447,000 | 447,000 | 447,000 | 2,705,000 |
| Recreation Projects | 410,000 | 300,000 | 277,000 | 200,000 | 0 | 1,187,000 |
| Public Facilities | 348,000 | 283,000 | 30,000 | 200,000 | 60,000 | 921,000 |
| Roads/Bridges/Bike Paths | 2,275,000 | 1,660,000 | 1,520,000 | 1,310,000 | 2,050,000 | 8,815,000 |
| Drainage | 190,000 | 220,000 | 230,000 | 200,000 | 160,000 | 1,000,000 |
| Vehicles/Equipment | 146,000 | 234,000 | 236,000 | 78,000 | 196,000 | 890,000 |
| Canal Trimming Special Assessment | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 50,000 |
| Dredging | 0 | 15,000 | 0 | 0 | 15,000 | 30,000 |
| Community Housing & Resources | 0 | 0 | 0 | 0 | 1,100,000 | 1,100,000 |
| Sewer System Expansion | 5,262,000 | 0 | 0 | 0 | 0 | 5,262,000 |
| Reuse Meters | 0 | 600,000 | 3,000,000 | 0 | 0 | 3,600,000 |
| Buildings | 110,000 | 0 | 0 | 0 | 0 | 110,000 |
| Existing System Improvements | 304,000 | 512,000 | 514,000 | 566,000 | 588,000 | 2,484,000 |
| Utilities Vehicles/Equipment | 166,400 | 47,500 | 28,000 | 54,000 | 108,000 | 403,900 |
| Beach Parking | 511,000 | 583,000 | 344,900 | 416,900 | 250,000 | 2,105,800 |
| TOTAL | \$ 11,043,500 | \$ 5,350,000 | \$ 6,881,400 | \$ 3,626,900 | \$ 5,123,500 | \$ 32,025,300 |

Source: City of Sanibel Summary of Five-year program of Capital Projects, FY05/06-09/10

OTHER LOCAL CAPITAL IMPROVEMENT (continued)

FLORIDA DEPARTMENT OF TRANSPORTATION - Partial List CIP FY05/06-09/10

| PROJECT NAME | FY05/06 | FY06/07 | FY07/08 | FY08/09 | FY09/10 | TOTAL FY05/06-09/10 |
|--|----------------------|---------------------|-----------------------|----------------------|-----------------------|-----------------------|
| I-75 at SR 884 (Colonial Blvd) Interchange | \$ 0 | \$ 8,389,500 | \$ 0 | \$ 23,339,000 | \$ 0 | \$ 31,728,500 |
| I-75 at SR 80 Interchange | 527,834 | 6,064,100 | 0 | 0 | 108,152,208 | 114,744,142 |
| I-75 from S of Bonita Bch Rd to S of Corkscrew Rd | 13,460,245 | 6,032,655 | 74,805,339 | 0 | 0 | 94,298,239 |
| I-75 from S of Corkscrew Rd to S of Daniels Parkway | 21,909,735 | 9,174,810 | 60,310,727 | 0 | 0 | 91,395,272 |
| 1-75 from N of Daniels Parkway to S of Colonial Blvd | 0 | 0 | 7,177,100 | 0 | 35,431,093 | 42,608,193 |
| 1-75 from S of Colonial Blvd to S of SR 82 | 0 | 0 | 8,849,720 | 0 | 16,072,979 | 24,922,699 |
| 1-75 from S of SR 82 to S of Lockett Road | 0 | 0 | 6,315,200 | 0 | 21,233,042 | 27,548,242 |
| 1-75 from S of Lockett Road to S of SR 80 | 0 | 0 | 5,091,700 | 0 | 19,801,532 | 24,893,232 |
| TOTAL | \$ 35,897,814 | \$29,661,065 | \$ 162,549,786 | \$ 23,339,000 | \$ 200,690,854 | \$ 452,138,519 |

Source: Website - DOT District One Adopted Work Program FY2005/06-2009/10

OTHER LOCAL CAPITAL IMPROVEMENT (continued)

LEE COUNTY PORT AUTHORITY CAPITAL PLAN - Partial List CIP FY05/06-09/10

| PROJECT NAME | FY05/06 | FY06/07 | FY07/08 | FY08/09 | FY09/10 | TOTAL FY05/06-09/10 |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| I-75 Access | \$ 0 | \$ 3,800,000 | \$ 3,907,364 | \$ 0 | \$ 0 | \$ 7,707,364 |
| Rehab Runway 6/24 | 4,263,719 | 19,461,657 | 6,193,774 | 0 | 0 | 29,919,150 |
| Parallel Runway 6R-24L | 0 | 2,990,000 | 2,990,000 | 34,832,307 | 12,842,307 | 53,654,614 |
| Midfield Terminal Expansion (Phase II) | 0 | 0 | 0 | 6,242,535 | 6,242,535 | 12,485,070 |
| ARFF Vehicle | 0 | 750,000 | 0 | 0 | 0 | 750,000 |
| Second South Parallel Taxiway | 0 | 0 | 2,358,000 | 11,561,500 | 11,561,500 | 25,481,000 |
| Phase IV Hangars & Ramp - Page Field | 4,203,581 | 3,925,481 | 0 | 0 | 0 | 8,129,062 |
| Fuel Farm - Page Field | 392,683 | 473,674 | 0 | 0 | 0 | 866,357 |
| GA Terminal - Page Field | 2,262,365 | 17,392,860 | 1,912,200 | 0 | 0 | 21,567,425 |
| TOTAL | \$ 11,122,348 | \$ 48,793,672 | \$ 17,361,338 | \$ 52,636,342 | \$ 30,646,342 | \$ 160,560,042 |

Source: Lee County Port Authority Capital Plan FY05/06-09/10



SECTION F - BUDGET BY FUNCTION

This section provides a three-year comparative history to show the County budget by function. Functions are categorized in a uniform manner throughout the State of Florida based on the State Chart of Accounts (SCOA). The SCOA defines classifications and categories by which all revenues and expenditures are to be delineated. The following page displays expenditure classifications as related to the principal purpose for which expenditures are made. On the lower portion of the page the revenue sources that support the function are shown, and are categorized by fund type.

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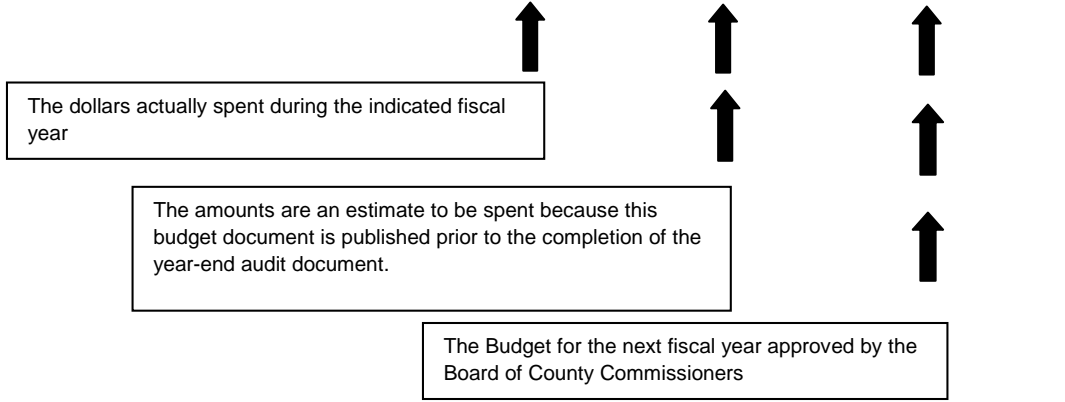


SAMPLE PAGE

LEE COUNTY - FLORIDA 2005-2006

| ACTIVITY | 2003 - 2004 | 2004 - 2005 | 2005 - 2006 |
|------------------------------|-----------------------|-----------------------|-----------------------|
| | ACTUAL | ESTIMATED | ADOPTED |
| Legislative | \$ 1,058,428 | \$ 1,048,970 | \$ 1,208,431 |
| Legal Counsel | 3,664,355 | 3,465,714 | 3,768,075 |
| Executive | 19,394,618 | 15,733,842 | 21,431,004 |
| Financial & Administrative | 74,953,941 | 89,321,541 | 93,194,175 |
| Comprehensive Planning | 5,984,007 | 6,834,700 | 10,238,349 |
| Other General Gov't Services | 79,008,034 | 139,269,115 | 173,515,426 |
| TOTAL | \$ 184,063,383 | \$ 255,673,882 | \$ 303,355,460 |

| ACTIVITY BY FUND TYPE | 2003 - 2004 | 2004 - 2005 | 2005 - 2006 |
|-----------------------|-----------------------|-----------------------|-----------------------|
| | ACTUAL | ESTIMATED | ADOPTED |
| General Fund | \$ 63,470,659 | \$ 62,088,110 | \$ 79,160,760 |
| Special Revenue | 16,074,367 | 17,383,764 | 20,820,003 |
| Debt Service | 14,030,989 | 15,196,741 | 16,438,261 |
| Capital Projects | 42,135,211 | 88,296,313 | 117,400,225 |
| Enterprise | 994,058 | 962,965 | 3,766,625 |
| Internal Services | 47,358,099 | 60,468,638 | 65,769,586 |
| Trust and Agency | 0 | 11,277,351 | 0 |
| TOTAL | \$ 184,063,383 | \$ 255,673,882 | \$ 303,355,460 |



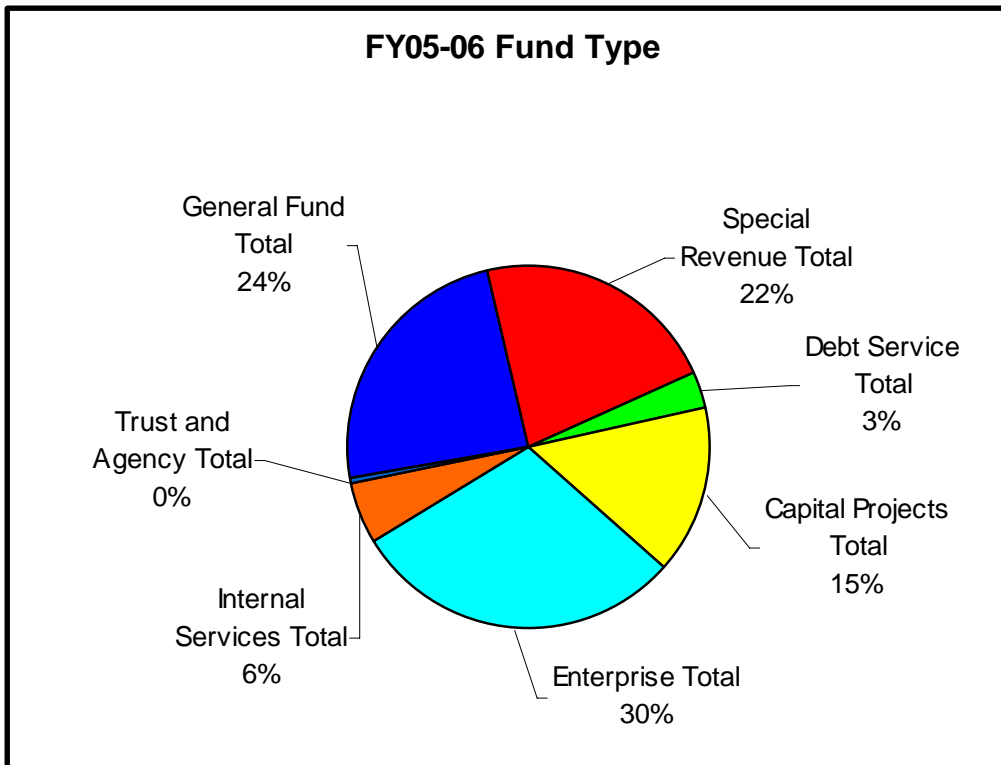
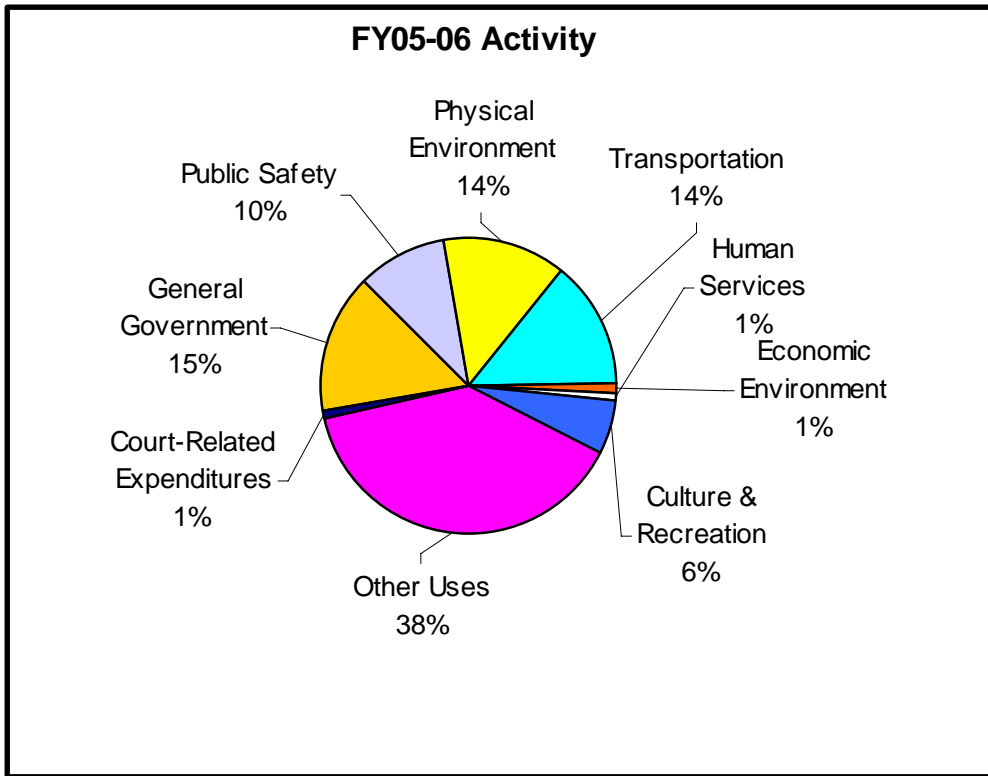
COUNTY BUDGET BY ACTIVITY

LEE COUNTY - FLORIDA
2005 - 2006

| FUNCTION | 2003 - 2004 | 2004 - 2005 | 2005 - 2006 |
|----------------------------|-------------------------|-------------------------|-------------------------|
| | ACTUAL | ESTIMATED | ADOPTED |
| General Government | \$ 184,063,383 | \$ 255,673,882 | \$ 303,355,460 |
| Public Safety | 150,305,470 | 165,694,880 | 191,829,671 |
| Physical Environment | 176,424,095 | 249,308,636 | 271,017,438 |
| Transportation | 229,616,393 | 323,633,122 | 276,917,053 |
| Economic Environment | 18,409,288 | 20,945,962 | 20,633,281 |
| Human Services | 15,748,420 | 19,210,023 | 20,641,258 |
| Culture & Recreation | 74,321,860 | 132,201,909 | 113,518,428 |
| Other Uses | 315,257,017 | 1,108,715,299 | 774,178,387 |
| Court-Related Expenditures | 15,173,977 | 10,665,804 | 14,643,891 |
| TOTAL | \$ 1,179,319,903 | \$ 2,286,049,517 | \$ 1,986,734,867 |

| FUND TYPE | 2003 - 2004 | 2004 - 2005 | 2005 - 2006 |
|-------------------------|-------------------------|-------------------------|-------------------------|
| | ACTUAL | ESTIMATED | ADOPTED |
| General Fund Total | \$ 272,072,929 | \$ 417,554,708 | \$ 480,813,026 |
| Special Revenue Total | 166,819,647 | 479,177,320 | 435,520,034 |
| Debt Service Total | 148,819,000 | 101,895,785 | 68,604,321 |
| Capital Projects Total | 107,178,558 | 380,940,677 | 295,906,776 |
| Enterprise Total | 433,840,810 | 773,046,255 | 583,658,662 |
| Internal Services Total | 49,930,752 | 107,842,781 | 112,656,323 |
| Trust and Agency Total | 658,207 | 25,591,991 | 9,575,725 |
| TOTAL | \$ 1,179,319,903 | \$ 2,286,049,517 | \$ 1,986,734,867 |

COUNTY BUDGET BY ACTIVITY



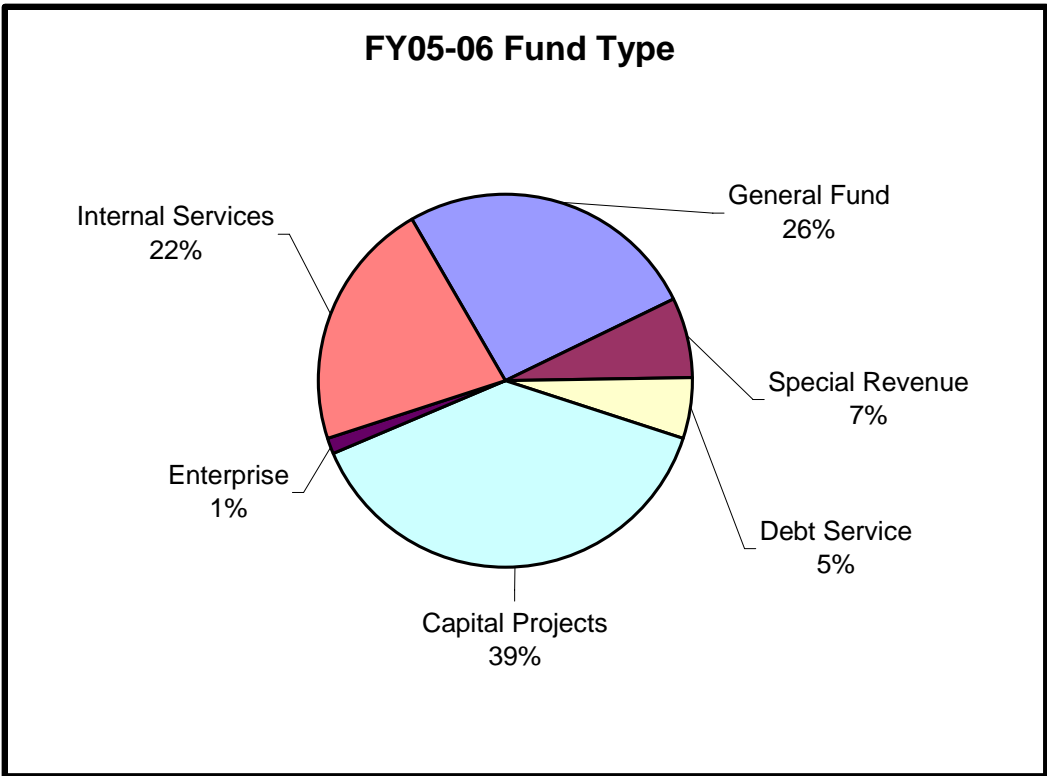
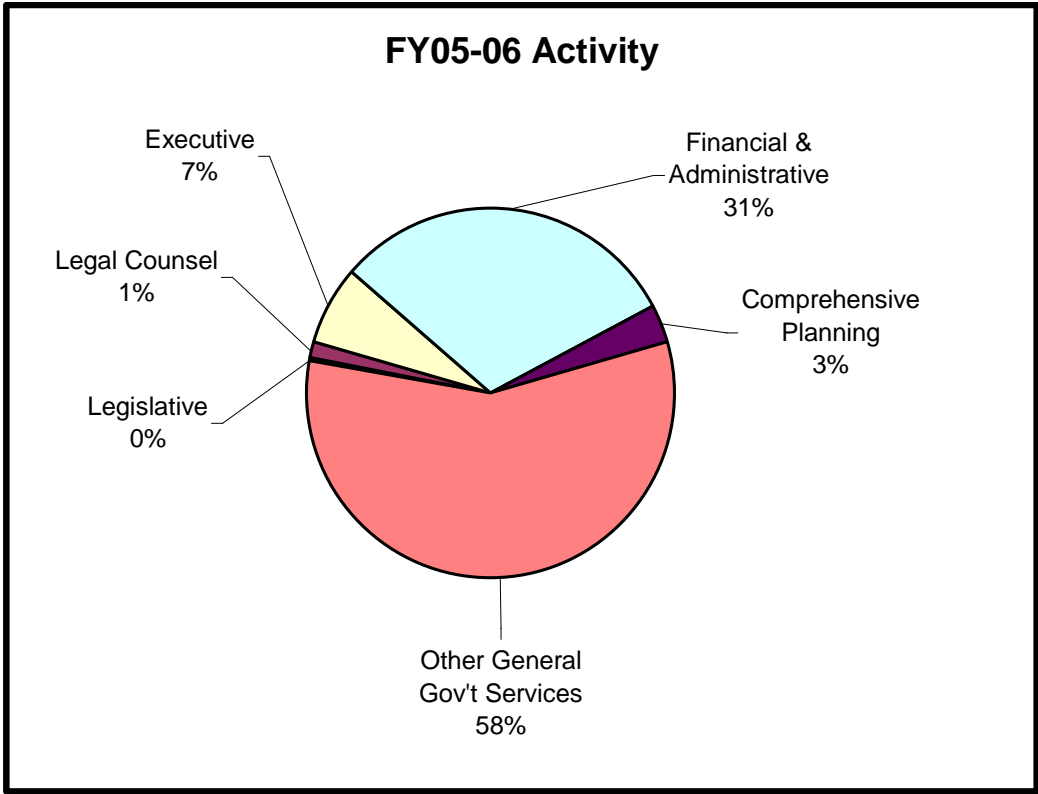
GENERAL GOVERNMENT SERVICES

LEE COUNTY - FLORIDA
2005 - 2006

| ACTIVITY | 2003 - 2004 ACTUAL | 2004 - 2005 ESTIMATED | 2005 - 2006 ADOPTED |
|------------------------------|-----------------------|--------------------------|------------------------|
| Legislative | \$ 1,058,428 | \$ 1,048,970 | \$ 1,208,431 |
| Legal Counsel | 3,664,355 | 3,465,714 | 3,768,075 |
| Executive | 19,394,618 | 15,733,842 | 21,431,004 |
| Financial & Administrative | 74,953,941 | 89,321,541 | 93,194,175 |
| Comprehensive Planning | 5,984,007 | 6,834,700 | 10,238,349 |
| Other General Gov't Services | 79,008,034 | 139,269,115 | 173,515,426 |
| TOTAL \$ | \$ 184,063,383 | \$ 255,673,882 | \$ 303,355,460 |

| ACTIVITY BY FUND TYPE | 2003 - 2004 ACTUAL | 2004 - 2005 ESTIMATED | 2005 - 2006 ADOPTED |
|-----------------------|-----------------------|--------------------------|------------------------|
| General Fund | \$ 63,470,659 | \$ 62,088,110 | \$ 79,160,760 |
| Special Revenue | 16,074,367 | 17,383,764 | 20,820,003 |
| Debt Service | 14,030,989 | 15,196,741 | 16,438,261 |
| Capital Projects | 42,135,211 | 88,296,313 | 117,400,225 |
| Enterprise | 994,058 | 962,965 | 3,766,625 |
| Internal Services | 47,358,099 | 60,468,638 | 65,769,586 |
| Trust and Agency | 0 | 11,277,351 | 0 |
| TOTAL \$ | \$ 184,063,383 | \$ 255,673,882 | \$ 303,355,460 |

GENERAL GOVERNMENT SERVICES



GENERAL GOVERNMENT SERVICES

Under the State Uniform Accounting System Chart of Accounts, this function accounts for a major class of services provided by the legislative and administrative branches of local government for the benefit of the public and the governmental body as a whole.

Legislative

These costs cover citizenry representation by the governing body. The Board of County Commissioners' district budgets represent all expenditures for this classification.

Legal Counsel

This activity represents expenditures for the County Attorney's Office.

Executive

These monies include the provision of executive management and administration of the local unit of government. These costs include the County Manager's Office, Clerk to the Board, Hearing Examiner, and any separate director's office budget.

Financial and Administrative

The purpose of this activity is to account for the cost of providing financial and administrative services to the local government such as Budget Services, Purchasing, Human Resources, Information Technology Group, Property Appraiser, Tax Collector, and the Board of County Commissioners' support programs for each of the Constitutional Officers.

Comprehensive Planning

Services covered include the following programs: Planning, Zoning Information, Development Services, Rezoning and DRI's, Land Development Assistance and Smart Growth.

Other General Government Services

These are general government services that are not classified within other activity classifications. This classification includes Facilities Management, County Lands, Vehicle Maintenance, Public Resources, and miscellaneous non-departmental expenditures.



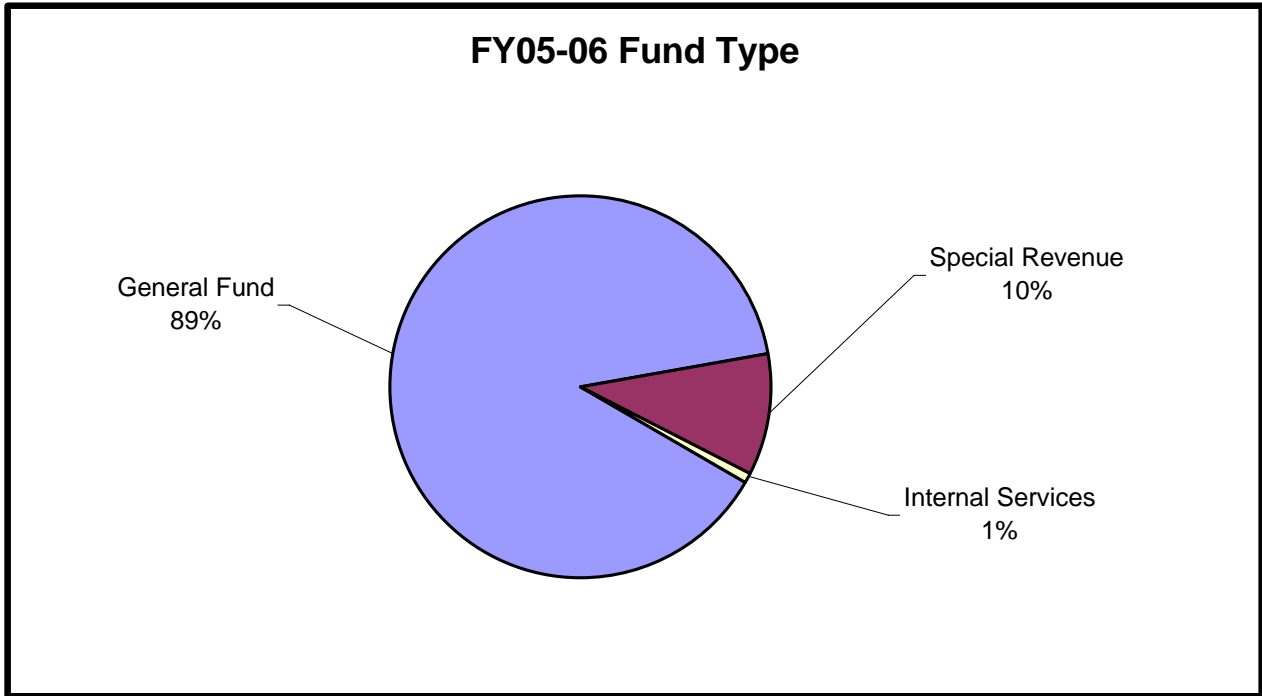
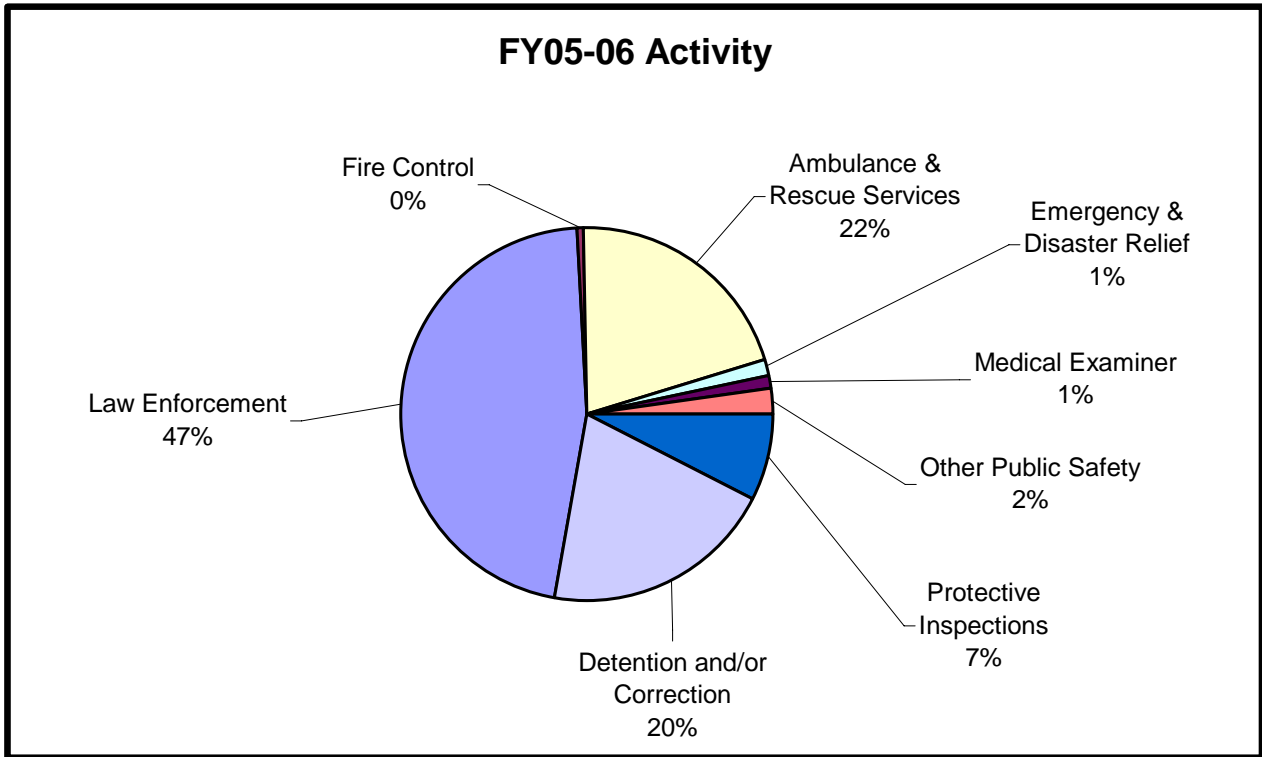
PUBLIC SAFETY

LEE COUNTY - FLORIDA
2005 - 2006

| ACTIVITY | 2003 - 2004 | 2004 - 2005 | 2005 - 2006 |
|-----------------------------|-----------------------|-----------------------|-----------------------|
| | ACTUAL | ESTIMATED | ADOPTED |
| Law Enforcement | \$ 70,263,323 | \$ 78,248,533 | \$ 89,147,813 |
| Fire Control | 587,413 | 2,047,756 | 809,903 |
| Ambulance & Rescue Services | 32,219,009 | 32,453,913 | 39,619,935 |
| Emergency & Disaster Relief | 3,311,573 | 1,467,065 | 2,354,586 |
| Medical Examiner | 1,600,373 | 1,870,696 | 2,132,464 |
| Other Public Safety | 3,244,163 | 3,508,295 | 4,716,659 |
| Protective Inspections | 10,179,966 | 12,195,088 | 14,249,872 |
| Detention and/or Correction | 28,899,650 | 33,903,534 | 38,798,439 |
| TOTAL | \$ 150,305,470 | \$ 165,694,880 | \$ 191,829,671 |

| ACTIVITY BY FUND TYPE | 2003 - 2004 | 2004 - 2005 | 2005 - 2006 |
|-----------------------|-----------------------|-----------------------|-----------------------|
| | ACTUAL | ESTIMATED | ADOPTED |
| General Fund | \$ 134,198,363 | \$ 146,745,498 | \$ 170,602,030 |
| Special Revenue | 14,515,270 | 16,203,167 | 19,414,361 |
| Internal Services | 1,591,837 | 1,583,356 | 1,813,280 |
| Trust and Agency | 0 | 1,162,859 | 0 |
| TOTAL | \$ 150,305,470 | \$ 165,694,880 | \$ 191,829,671 |

PUBLIC SAFETY



PUBLIC SAFETY

This functional category accounts for services provided by local government for the security of persons and property.

Law Enforcement

This activity reflects the cost of providing police services for the local government's jurisdiction. For Lee County, this represents the operation of the Sheriff's Department, excluding the Jail.

Fire Control

Throughout the unincorporated areas of Lee County, there are numerous fire control districts that operate independently of the county. However, there are three small fire districts that are under the jurisdiction of the Board of County Commissioners. The county has contracts with independent agencies to provide fire control services in these three areas. The expenses in this activity reflect the cost of these contracts.

Ambulance and Rescue Services

Services consist of providing advance life support, pre-hospital emergency, and primary health care via ambulance and helicopter. Emergency dispatching services is included in this activity.

Emergency and Disaster Relief Services

Expenditures within this activity provide for defense against and relief for civil, military, hazardous materials, and natural disasters.

Medical Examiner

This activity provides for payments made to the Medical Examiner pursuant to Florida Statutes for pathology services for law enforcement, courts, and legal purposes.

Other Public Safety Programs

The E-911 Implementation Program and Governmental Communications Network are the expenditures within the county budget that fall into this classification.

Protective Inspections

Services consist of providing inspection services relevant to the issuance of a license, permit, or certificate, where such inspections are primarily for purposes of public safety. This activity includes expenses associated with Codes and Building Services.

Detention and/or Correction

This activity identifies the cost of confinement of prisoners, sentenced or otherwise, and rehabilitation of offenders. Programs within this activity include the Sheriff's operation of the jail.



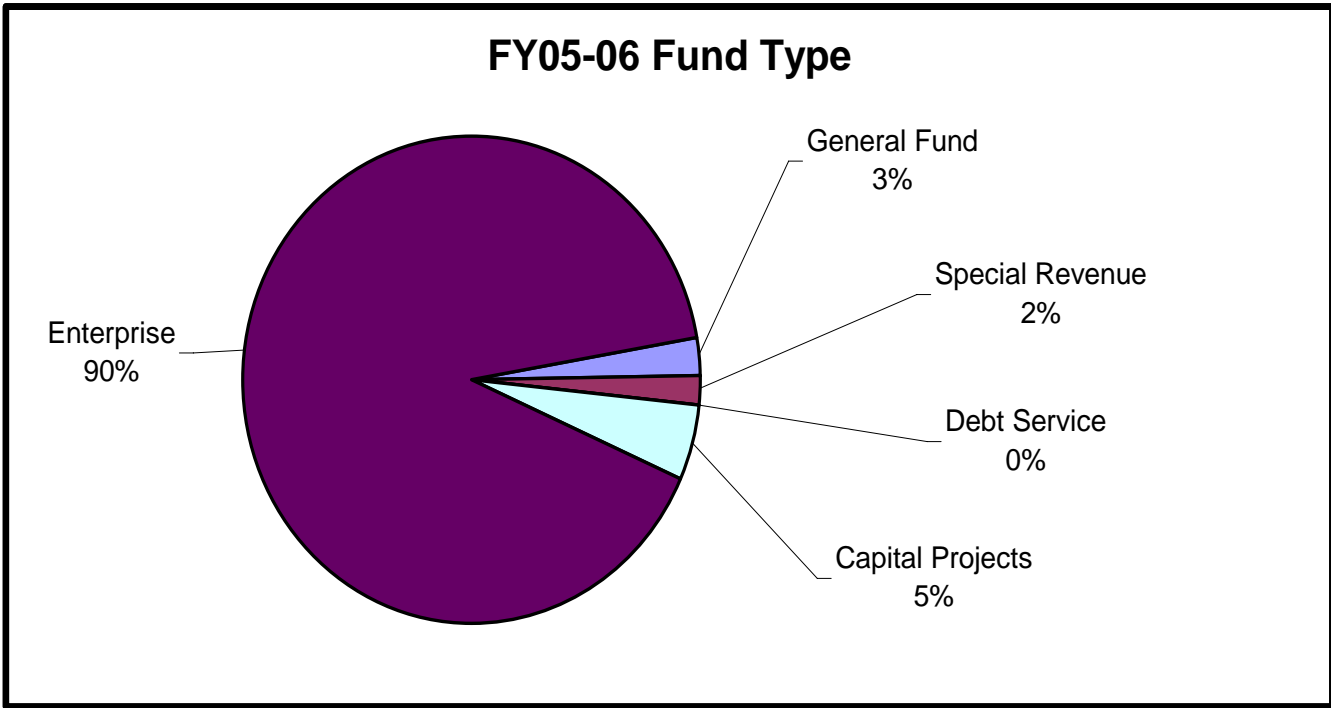
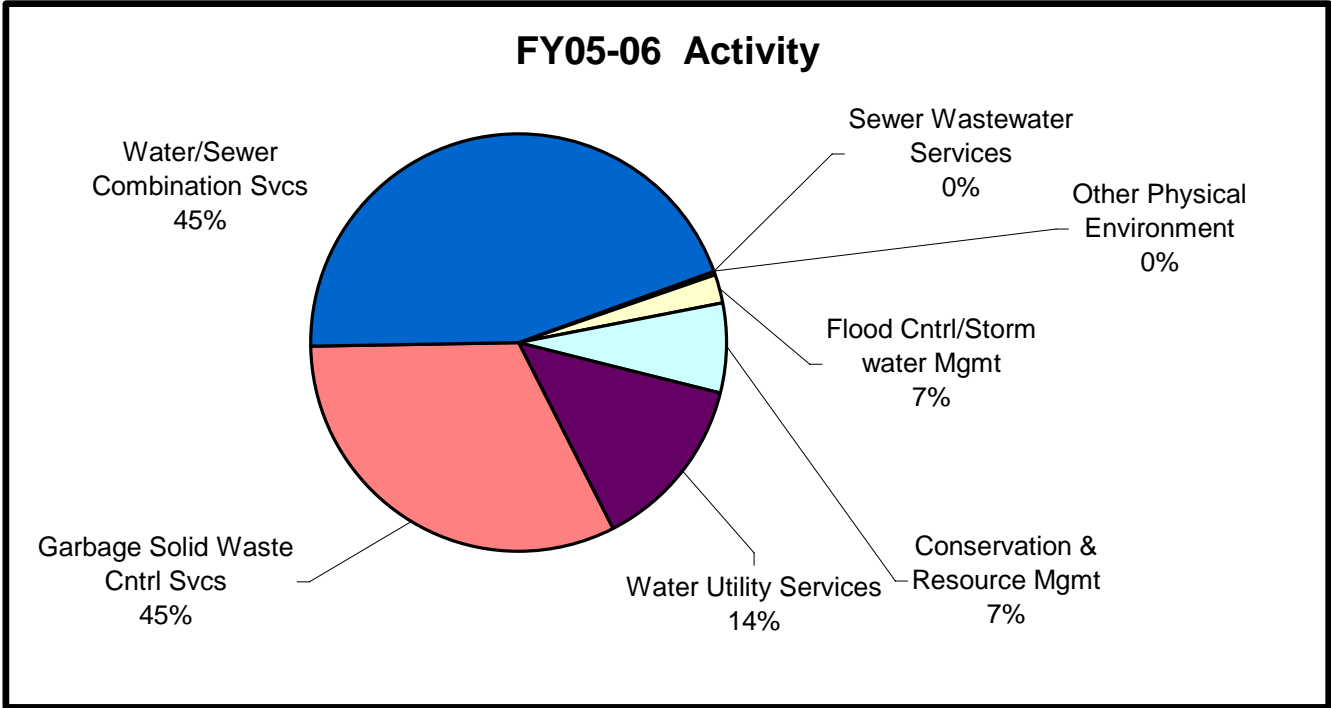
PHYSICAL ENVIRONMENT

LEE COUNTY - FLORIDA
2005 - 2006

| ACTIVITY | 2003 - 2004 ACTUAL | 2004 - 2005 ESTIMATED | 2005 - 2006 ADOPTED |
|--------------------------------|-----------------------|--------------------------|------------------------|
| Sewer/Wastewater Services | 663,472 | 14,195 | 0 |
| Other Physical Environment | 331,337 | 358,903 | 596,148 |
| Flood Cntrl/Stormwater Mgmt | 0 | 7,989,196 | 6,050,000 |
| Conservation & Resource Mgmt | 14,597,006 | 12,022,196 | 18,870,273 |
| Water Utility Services | 591,130 | 65,848,738 | 37,051,870 |
| Garbage/Solid Waste Cntrl Svcs | 75,377,024 | 90,114,867 | 87,466,482 |
| Water/Sewer Combination Svcs | 84,864,126 | 72,960,541 | 120,982,665 |
| TOTAL \$ | \$ 176,424,095 | \$ 249,308,636 | \$ 271,017,438 |

| ACTIVITY BY FUND TYPE | ACTUAL | ESTIMATED | ADOPTED |
|-----------------------|-----------------------|-----------------------|-----------------------|
| General Fund | \$ 3,379,875 | \$ 7,146,024 | \$ 7,067,920 |
| Special Revenue | 4,428,227 | 4,686,898 | 5,242,873 |
| Debt Service | 618,743 | 75,900 | 70,839 |
| Capital Projects | 7,759,520 | 8,540,238 | 13,196,456 |
| Enterprise | 160,237,730 | 228,859,576 | 245,439,350 |
| TOTAL \$ | \$ 176,424,095 | \$ 249,308,636 | \$ 271,017,438 |

PHYSICAL ENVIRONMENT



PHYSICAL ENVIRONMENT

This functional category accounts for services where the primary purpose is to achieve a satisfactory living environment by controlling and utilizing elements of the environment.

Sewer/Waste Water Services

This activity identifies the cost associated with providing sanitary sewer services to the citizens of Lee County.

Other Physical Environment Programs

This activity reflects the Small Quantity Generator Program.

Flood Control/Stormwater Management

This activity includes the costs of maintaining and operating flood control programs and facilities.

Conservation and Resource Management

Under this classification, expenditures include: Extension Services, Surface and Ground Water Management, Environmental Laboratory, Canal and Pipe/Ditch Maintenance, Marine Services, Soil and Water Conservation, Pollutant Storage Tanks, and Environmental Sciences.

Water Utility Services

This activity identifies the costs associated with providing safe, potable water to the citizens of Lee County.

Garbage/Solid Waste Control Services

The Solid Waste Department provides for proper collection and environmental disposal of garbage and solid waste and includes recycling, household hazardous waste, and right-of-way cleanup.

Water-Sewer Combination Services

This activity accounts for all the expenses associated with providing sanitary sewer services and the operation of the water and sewer systems under the control of Lee County Utilities. Additional services are the collection, treatment, and disposal of all liquid waste. Also included is administrative support and capital projects.



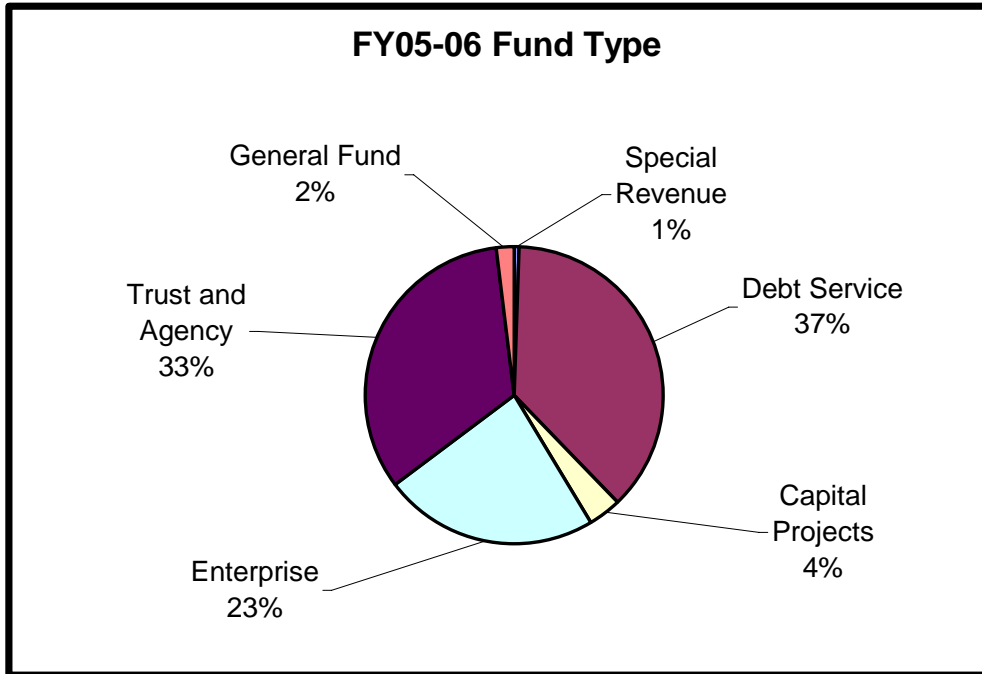
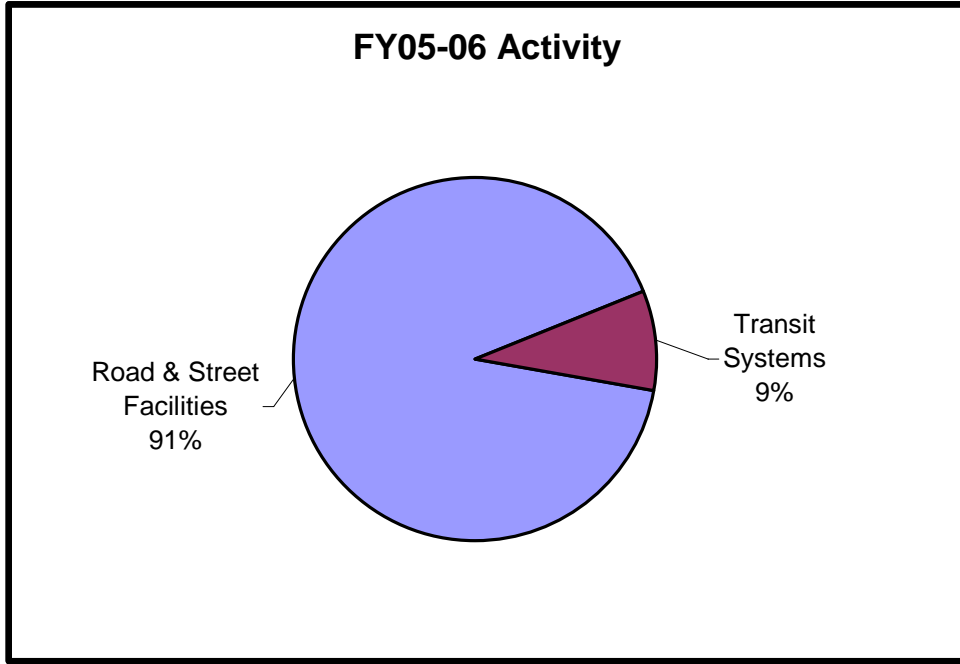
TRANSPORTATION

LEE COUNTY - FLORIDA
2005 – 2006

| ACTIVITY | 2003 - 2004 | 2004 - 2005 | 2005 - 2006 |
|--------------------------|-----------------------|-----------------------|-----------------------|
| | ACTUAL | ESTIMATED | ADOPTED |
| Road & Street Facilities | \$ 216,834,183 | \$ 306,854,008 | \$ 252,353,325 |
| Transit Systems | 12,782,210 | 16,779,114 | 24,563,728 |
| TOTAL | \$ 229,616,393 | \$ 323,633,122 | \$ 276,917,053 |

| ACTIVITY BY FUND TYPE | 2003 - 2004 | 2004 - 2005 | 2005 - 2006 |
|-----------------------|-----------------------|-----------------------|-----------------------|
| | ACTUAL | ESTIMATED | ADOPTED |
| General Fund | \$ 0 | \$ 0 | \$ 1,892,738 |
| Special Revenue | 39,970,230 | 67,239,380 | 102,685,242 |
| Debt Service | 58,852,122 | 38,196,296 | 10,151,212 |
| Capital Projects | 23,938,128 | 56,848,722 | 64,667,929 |
| Enterprise | 106,197,706 | 152,588,668 | 92,135,932 |
| Trust and Agency | 658,207 | \$ 8,760,056 | 5,384,000 |
| TOTAL | \$ 229,616,393 | \$ 323,633,122 | \$ 276,917,053 |

TRANSPORTATION



TRANSPORTATION

This functional area accounts for the cost of services provided by the local government for the safe and adequate flow of vehicles, travelers, and pedestrians.

Road and Street Facilities

This activity identifies the cost of constructing and maintaining road and toll bridge facilities, as well as ancillary facilities such as bridges, sidewalks, traffic control devices, streetlights, rights-of-way, shoulders, and other facilities incidental to the proper movement of traffic along roads and streets.

Transit Systems

This activity accounts for the expenditures associated with the Lee Tran bus system.



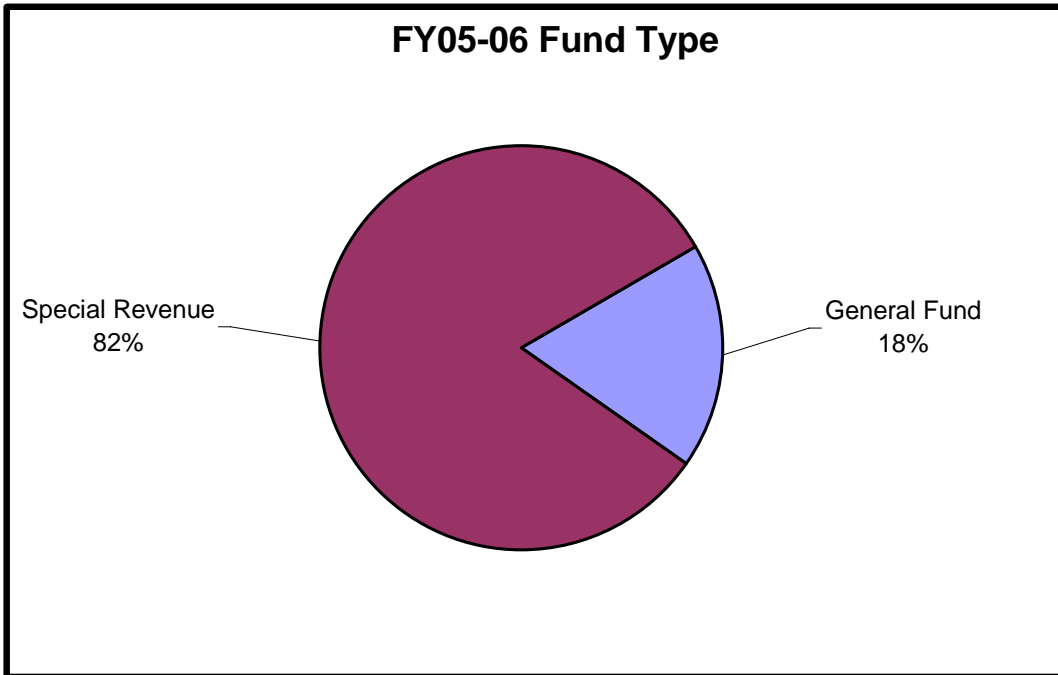
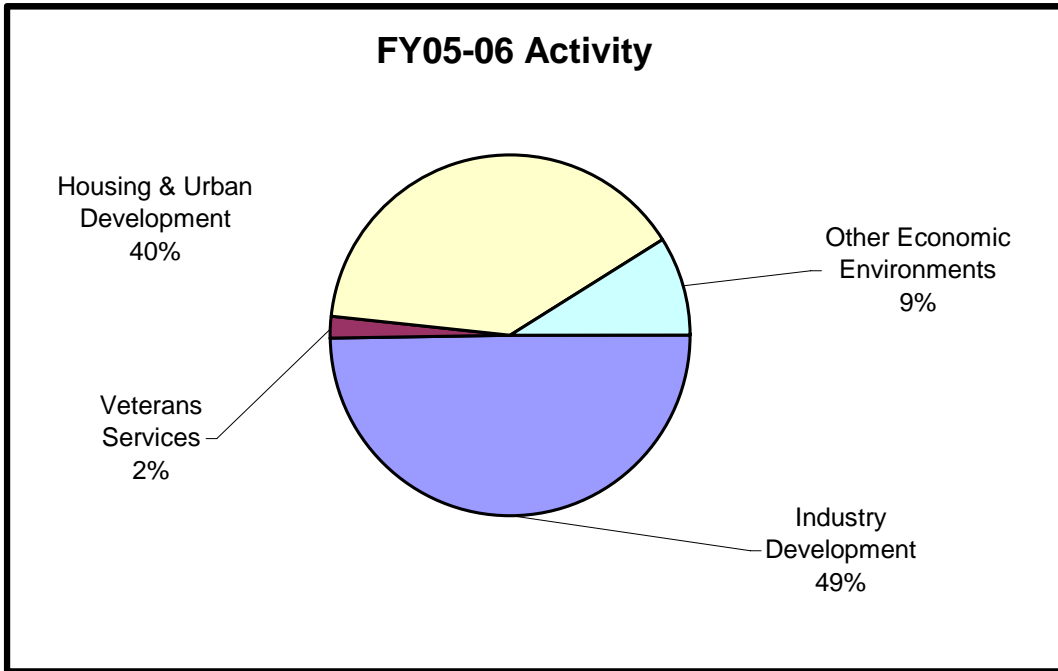
ECONOMIC ENVIRONMENT

LEE COUNTY - FLORIDA
2005 – 2006

| ACTIVITY | 2003 - 2004 ACTUAL | 2004 - 2005 ESTIMATED | 2005 - 2006 ADOPTED |
|-----------------------------|-----------------------|--------------------------|------------------------|
| Industry Development | \$ 9,795,728 | \$ 11,538,290 | \$ 10,279,184 |
| Veterans Services | 293,472 | 316,526 | 372,483 |
| Housing & Urban Development | 7,996,616 | 8,454,057 | 8,152,815 |
| Other Economic Environments | 323,472 | 637,089 | 1,828,799 |
| TOTAL | \$ 18,409,288 | \$ 20,945,962 | \$ 20,633,281 |

| ACTIVITY BY FUND TYPE | 2003 - 2004 ACTUAL | 2004 - 2005 ESTIMATED | 2005 - 2006 ADOPTED |
|-----------------------|-----------------------|--------------------------|------------------------|
| General Fund | \$ 2,838,750 | \$ 3,805,976 | \$ 3,710,295 |
| Special Revenue | 15,570,538 | 17,139,986 | 16,922,986 |
| TOTAL | \$ 18,409,288 | \$ 20,945,962 | \$ 20,633,281 |

ECONOMIC ENVIRONMENT



ECONOMIC ENVIRONMENT

This functional category accounts for providing services that develop and improve the economic condition of the community and its citizens. This excludes welfare.

Industry and Development

These expenditures represent the costs incurred in promoting and encouraging industry development and tourism that will directly or indirectly benefit the community. Included are the Visitor and Convention Bureau, the Division of Economic Development, and the Sports Authority.

Veterans Services

The Veterans Services program represents the only expenditures in this activity and provides counseling and assistance to veterans and their dependents.

Housing and Urban Development

This activity accounts for expenditures associated with providing public housing and other urban development projects. It consists of the Housing Services Program, the Neighborhood Building Program, and related housing programs.

Other Economic Environments

This activity is for community redevelopment capital projects relating to economic redevelopment in depressed areas of the County.



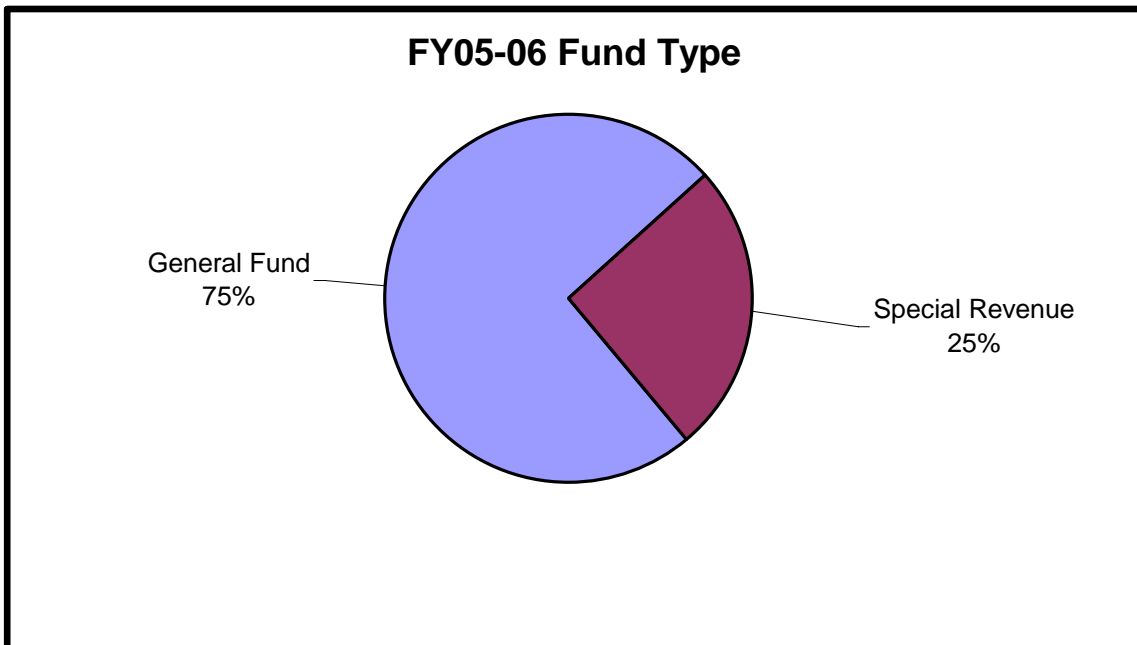
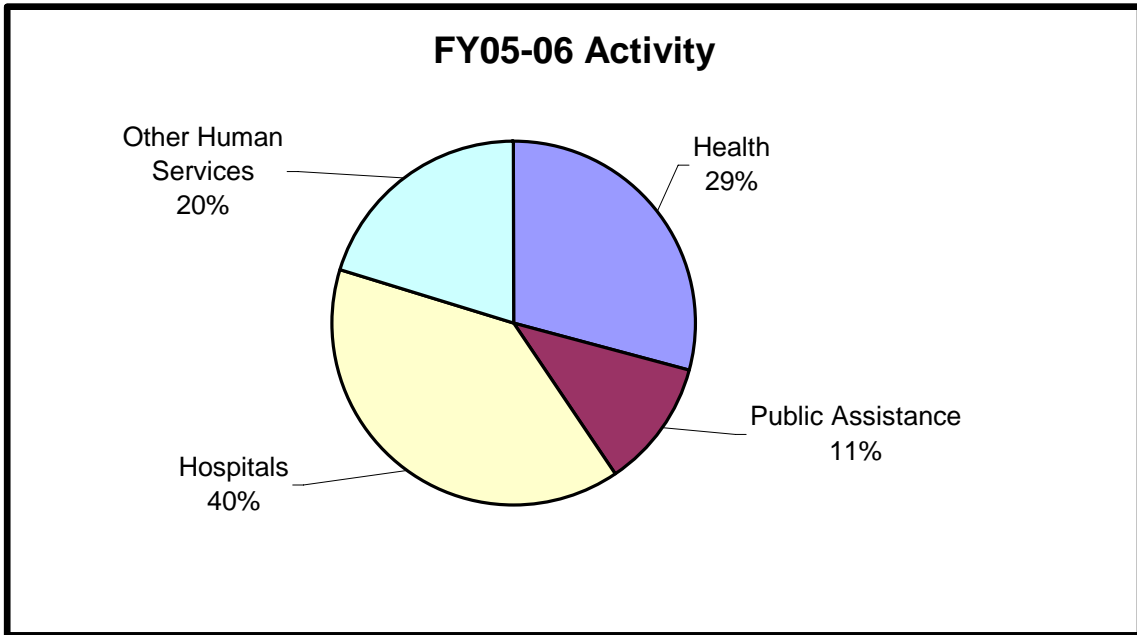
HUMAN SERVICES

LEE COUNTY - FLORIDA
2005 – 2006

| ACTIVITY | 2003 - 2004 | 2004 - 2005 | 2005 - 2006 |
|----------------------|-----------------------------|-----------------------------|-----------------------------|
| | ACTUAL | ESTIMATED | ADOPTED |
| Health | \$ 4,552,343 | \$ 5,578,370 | \$ 5,997,578 |
| Public Assistance | 2,963,886 | 3,309,047 | 2,362,638 |
| Hospitals | 5,664,927 | 6,869,565 | 8,089,388 |
| Other Human Services | <u>2,567,264</u> | <u>3,453,041</u> | <u>4,191,654</u> |
| TOTAL | \$ <u>15,748,420</u> | \$ <u>19,210,023</u> | \$ <u>20,641,258</u> |

| ACTIVITY BY FUND TYPE | 2003 - 2004 | 2004 - 2005 | 2005 - 2006 |
|-----------------------|-----------------------------|-----------------------------|-----------------------------|
| | ACTUAL | ESTIMATED | ADOPTED |
| General Fund | \$ 11,274,214 | \$ 13,912,750 | \$ 15,386,421 |
| Special Revenue | <u>4,474,206</u> | <u>5,297,273</u> | <u>5,254,837</u> |
| TOTAL | \$ <u>15,748,420</u> | \$ <u>19,210,023</u> | \$ <u>20,641,258</u> |

HUMAN SERVICES



HUMAN SERVICES

This functional category reflects the cost of providing services for the care, treatment, and control of human illness, injury, or handicap; and, for the welfare of individual citizens and the community as a whole.

Health

These expenditures reflect the cost of providing nursing, dental care, diagnostic, rehabilitation, and other services for the care and treatment of the sick; and for the control and prevention of disease. Expenditures for this activity represent the Health Department. Also included are expenditures for Animal Services.

Public Assistance

This activity represents the cost of providing economic assistance to the indigent of the community. Included in this activity is the Family Self Sufficiency Services program.

Hospitals

The expenditures in this activity are for state mandated medical assistance provided to indigents.

Other Human Services

This activity accounts for the funding that goes toward the Partnership for Results Program, whereby the county contracts for services with local agencies meeting special population human service needs within Lee County. Also included is the CDBG portion for Small Business Development.



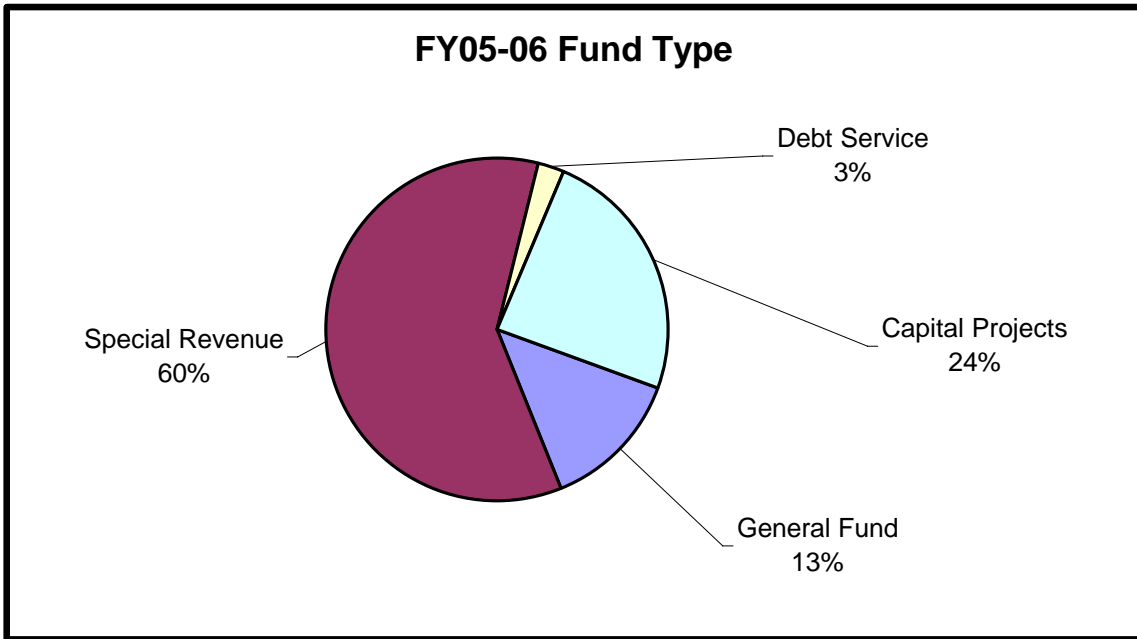
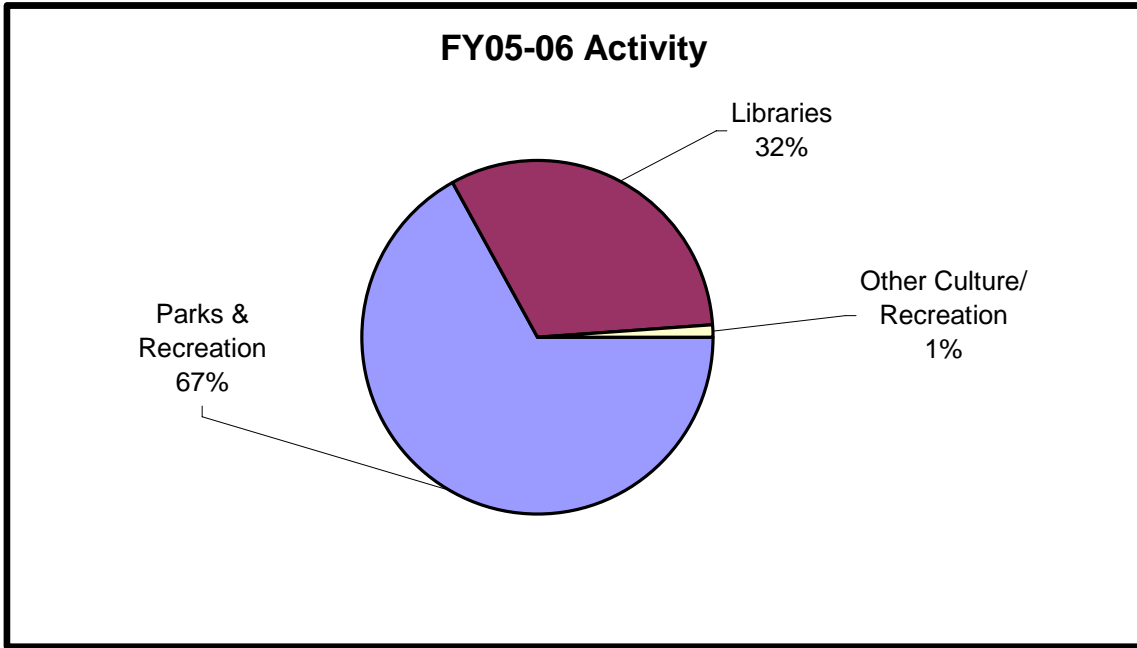
CULTURE AND RECREATION

LEE COUNTY - FLORIDA
2005 - 2006

| ACTIVITY | 2003 - 2004 | 2004 - 2005 | 2005 - 2006 |
|--------------------------|----------------------|-----------------------|-----------------------|
| | ACTUAL | ESTIMATED | ADOPTED |
| Parks & Recreation | \$ 50,830,309 | \$ 84,108,702 | \$ 75,955,503 |
| Libraries | 22,402,970 | 46,986,705 | 36,263,878 |
| Other Culture/Recreation | 1,088,581 | 1,106,502 | 1,299,047 |
| TOTAL | \$ 74,321,860 | \$ 132,201,909 | \$ 113,518,428 |

| ACTIVITY BY FUND TYPE | 2003 - 2004 | 2004 - 2005 | 2005 - 2006 |
|-----------------------|----------------------|-----------------------|-----------------------|
| | ACTUAL | ESTIMATED | ADOPTED |
| General Fund | \$ 11,006,071 | \$ 11,105,149 | \$ 15,213,040 |
| Special Revenue | 40,264,179 | 81,637,605 | 67,936,537 |
| Debt Service | 13,258,074 | 4,519,916 | 2,990,255 |
| Capital Projects | 9,793,536 | 34,939,239 | 27,378,596 |
| TOTAL | \$ 74,321,860 | \$ 132,201,909 | \$ 113,518,428 |

CULTURE AND RECREATION



CULTURE AND RECREATION

These expenditures are to provide and maintain cultural and recreational facilities and activities for the benefit of citizens and visitors.

Parks and Recreation

This activity includes expenditures for Parks and Recreation programs and parks capital improvement projects.

Libraries

The Lee County Library system covers the entire county, except for a small independent library district that serves the Fort Myers Beach area. This activity accounts for the operating and capital project expenditures associated with the Library system. The Library system is supported by its own dedicated millage.

Other Culture and Recreation

This activity accounts for operating expenditures for the Department of Construction and Design.



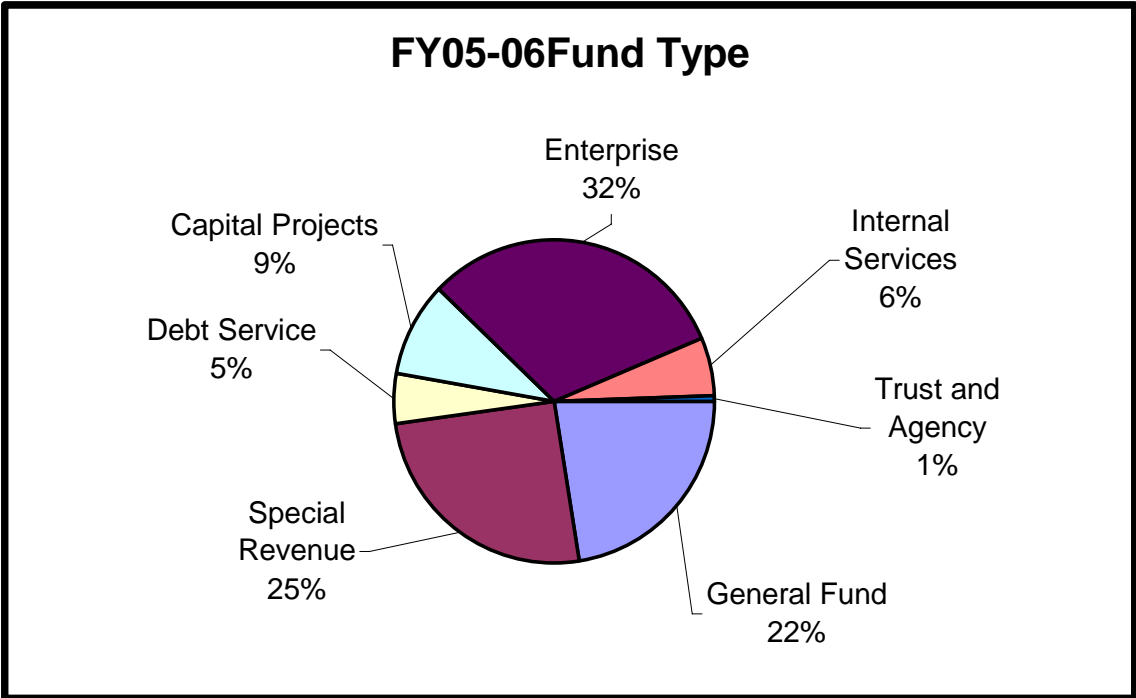
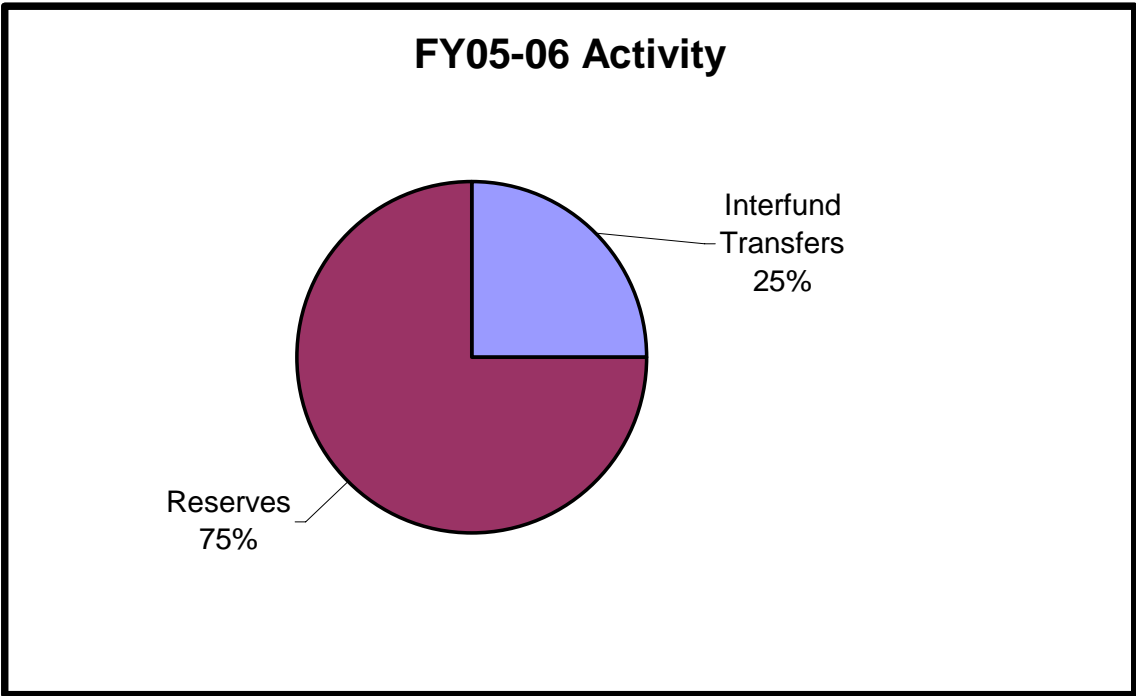
NON-EXPENDITURE DISBURSEMENTS

LEE COUNTY - FLORIDA
2005 - 2006

| ACTIVITY | 2003 - 2004 | 2004 - 2005 | 2005 - 2006 |
|---------------------|-----------------------|-------------------------|-----------------------|
| | ACTUAL | ESTIMATED | ADOPTED |
| Interfund Transfers | \$ 315,257,017 | \$ 237,192,642 | \$ 192,774,833 |
| Reserves | 0 | 871,522,657 | 581,403,554 |
| TOTAL | \$ 315,257,017 | \$ 1,108,715,299 | \$ 774,178,387 |

| ACTIVITY BY FUND TYPE | 2003 - 2004 | 2004 - 2005 | 2005 - 2006 |
|-----------------------|-----------------------|-------------------------|-----------------------|
| | ACTUAL | ESTIMATED | ADOPTED |
| General Fund | \$ 30,731,020 | \$ 162,085,397 | \$ 173,135,931 |
| Special Revenue | 31,522,630 | 269,589,247 | 197,243,195 |
| Debt Service | 62,059,072 | 43,906,932 | 38,953,754 |
| Capital Projects | 23,552,163 | 192,316,165 | 73,263,570 |
| Enterprise | 166,411,316 | 390,635,046 | 242,316,755 |
| Internal Services | 980,816 | 45,790,787 | 45,073,457 |
| Trust and Agency | 0 | 4,391,725 | 4,191,725 |
| TOTAL | \$ 315,257,017 | \$ 1,108,715,299 | \$ 774,178,387 |

NON-EXPENDITURE DISBURSEMENTS



NON-EXPENDITURE DISBURSEMENTS

This is a basic account category to provide for disbursements of local government that are classified as accounting expenditures.

Interfund Transfers

This category represents amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute additional revenues or expenditures of the governmental unit, but reflect the movement of cash from one fund to another. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

Reserves

This category encompasses all the various reserve accounts, which includes ending Fund Balance.



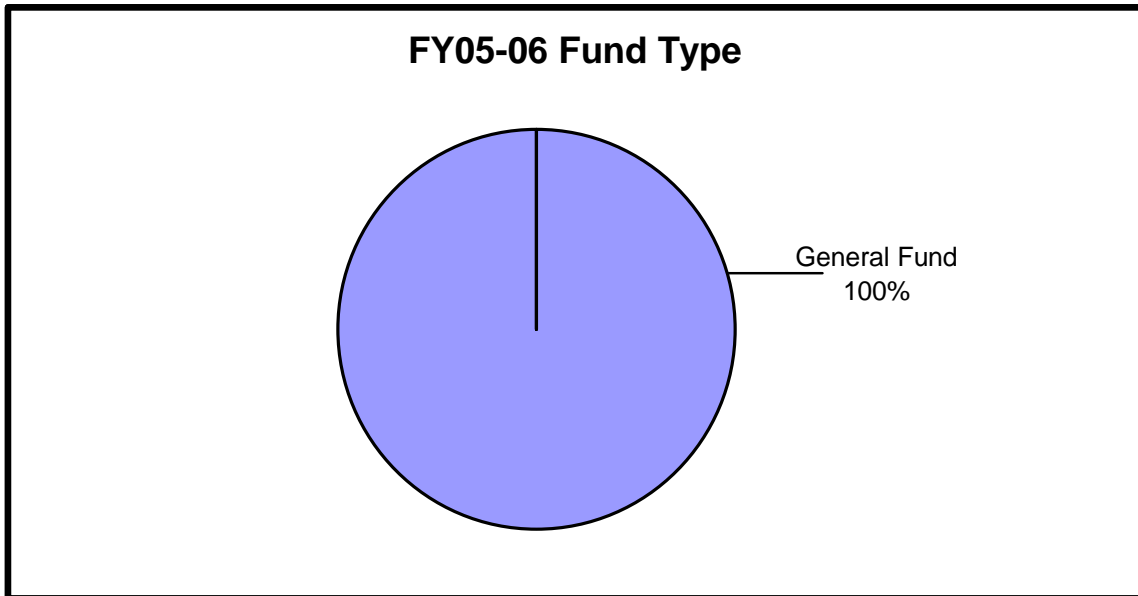
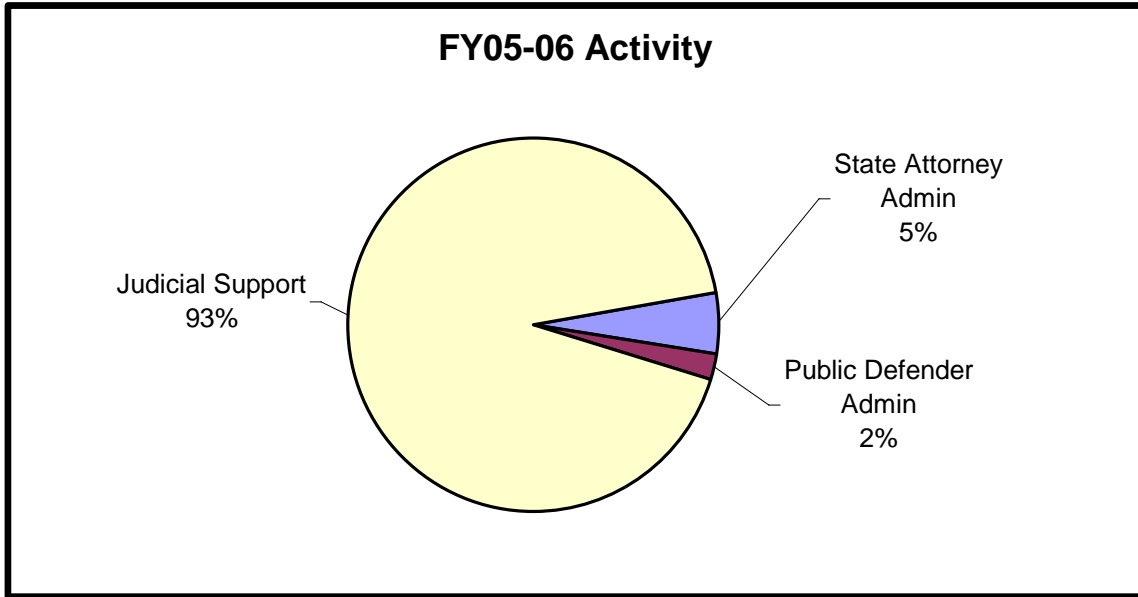
COURT-RELATED EXPENDITURES

LEE COUNTY - FLORIDA
2005 – 2006

| <u>ACTIVITY</u> | 2003 - 2004 <u>ACTUAL</u> | 2004 - 2005 <u>ESTIMATED</u> | 2005 - 2006 <u>ADOPTED</u> |
|-----------------------|------------------------------|---------------------------------|-------------------------------|
| State Attorney Admin | \$ 966,017 | \$ 762,121 | \$ 762,747 |
| Public Defender Admin | 526,138 | 296,621 | 335,443 |
| Judicial Support | <u>13,681,822</u> | <u>9,607,062</u> | <u>13,545,701</u> |
| TOTAL \$ | <u>15,173,977</u> | <u>10,665,804</u> | <u>14,643,891</u> |

| <u>ACTIVITY BY FUND TYPE</u> | 2003 - 2004 <u>ACTUAL</u> | 2004 - 2005 <u>ESTIMATED</u> | 2005 - 2006 <u>ADOPTED</u> |
|------------------------------|------------------------------|---------------------------------|-------------------------------|
| General Fund | \$ <u>15,173,977</u> | \$ <u>10,665,804</u> | \$ <u>14,643,891</u> |
| TOTAL \$ | <u>15,173,977</u> | <u>10,665,804</u> | <u>14,643,891</u> |

COURT-RELATED EXPENDITURES



COURT-RELATED EXPENDITURES

This category accounts for costs of providing court services including general administration, Circuit Court and County Court services. Included programs are Support to Public Defender, State Attorney, Court Administration, Legal Aid, Guardian Ad Litem and Juvenile Predisposition Detention.

SECTION G – APPENDICES

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FUND STRUCTURE AND BUDGETARY ACCOUNTING POLICY

The budget is prepared in a manner that allows it to be viewed from a variety of perspectives: by organization, program, and funding source. Each fund is a separate budgetary and accounting entity which is self balancing and freestanding for the purpose of maintaining records for a set of financial resources which are segregated for a particular purpose. While the budget may be reviewed from several perspectives, the fund is the basic legal and accounting framework of the budget. Lee County organizes its funds into the basic fund groups recognized under generally accepted accounting principles (GAAP). The basic fund groups are: Governmental Funds - which consist of the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Project Funds; the Proprietary Funds which consist of Enterprise Funds and Internal Service Funds; and Trust and Agency Funds.

Permanent funds account for resources that are legally restricted to the extent that only earnings and not principal may be used for government purposes.

Major Governmental Operating Funds of Lee County

Lee County has four major governmental funds for operating its non-proprietary functions: the General Fund, Unincorporated Area MSTU Fund, Library Fund, and Transportation Trust Fund.

The General Fund provides for countywide functions, such as administration, courts, sheriff, constitutional officers and various human services. This fund receives unrestricted countywide revenues and levies ad valorem taxes on a countywide basis. The other three major operating funds are all Special Revenue Funds.

The Unincorporated Area MSTU Fund levies an ad valorem tax that covers the county outside the boundaries of the cities of Sanibel, Fort Myers, Cape Coral, Bonita Springs and the Town of Fort Myers Beach. This fund receives unrestricted revenues deemed to be non-countywide in nature. The Unincorporated Area MSTU provides for Community Development activities, Hearing Examiner, some parks and recreational programming, as well as partial funding for road and bridge maintenance.

The Library Fund levies an ad valorem tax that pays for the operations and capital constructions of the county library system. The tax is countywide, with the exception of the Town of Ft. Myers Beach, which has an independently governed Library District.

The Transportation Trust Fund provides road and bridge maintenance services. It receives gas tax revenue and other revenues in support of countywide services as well as a transfer from the Unincorporated Area MSTU Fund for support of its non-countywide services.

FUND STRUCTURE AND BUDGETARY ACCOUNTING POLICY (continued)

Other Special Revenue Funds

There are numerous street lighting and special improvement districts that provide street lighting and maintenance services to neighborhoods. These districts are established on the basis of petitions from the residents of the neighborhood. These districts levy an ad valorem tax that applies to that particular neighborhood.

The special improvement district funds of Lee County are used for a variety of projects that benefit specific properties: road improvements, drainage improvements, erosion projects, and water line extensions. These district funds are used to bring roads and drainage up to county standards, and enable the facilities to be accepted into normal County maintenance programs.

Fire protection in the County is provided through independently governed fire districts and the municipalities. The County funds three fire protection MSTUs, which provide fire protection to those unincorporated areas of the County which are not part of an independent special district. A separate ad valorem tax is levied on those residents.

Major state and federal grant programs, such as the State Housing Initiatives Partnership (SHIP) Program, Supportive Housing Assistance, and the Community Development Block Grant (CDBG) are accounted for through separate special revenue funds.

Lee County Tourist Development Tax revenue is administered through a special revenue fund and carries out tourism and convention related promotional activities.

The complex structure of special revenue funds enables the County to provide a wide range of specialized services and achieve a greater degree of equity in its use of revenues and application of ad valorem taxes.

Debt Service Funds

In addition to numerous special improvement district debt funds, the county has governmental debt service subfunds that account for revenues pledged to the payment of general government and enterprise long-term debt. Long-term debt is paid from:

1. Pledges of various non-ad valorem revenue sources. Non-ad valorem revenues are pledged to seven bond funds and two certificates of participation.
2. Tourist Development Tax and stadium lease revenue are pledged to one bond fund.
3. In the area of transportation, Local Option Gas Taxes are pledged to two bond funds, and the Ninth-Cent Gas Tax is pledged to one bond fund.
4. Toll revenues from bridges and user fees from Utilities and Solid Waste are pledged to several bond issues.

Special improvement districts debt is funded through special assessments on property.

FUND STRUCTURE AND BUDGETARY ACCOUNTING POLICY (continued)

Capital Project Funds

The County has two major capital improvement funds that fund major capital projects of all types on a pay-as-you-go basis. The Capital Improvement Fund levies a countywide ad valorem tax and receives other revenues that are used for capital purposes. The Transportation Capital Improvement Fund is dedicated to transportation projects and receives funding from gas taxes and surplus bridge tolls from the Sanibel Causeway, Cape Coral, and Midpoint Bridges. Other capital project funds are used to account for the proceeds of bond issues and are discontinued once the particular projects are completed and any remaining bond proceeds are disbursed. Capital projects relating to the self-supporting enterprise funds are accounted for in those enterprise funds.

Enterprise Funds

The County has enterprise funds for water and sewer services, solid waste disposal (landfill and resource recovery), Lee Tran Transit System, and transportation facilities (relating to toll collecting for Sanibel Causeway, Cape Coral, and Midpoint Memorial Bridges). The services are operated on a self-supporting basis, except for the transit system, which receives operating subsidies.

Intergovernmental Service Funds

The County uses self-supporting intergovernmental service funds to provide data processing, communications, vehicle maintenance services, and insurance to County departments on a user fee basis.

Budgetary Accounting

The accounts of the County are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity or retained earnings, revenues, and expenditures or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled.

Basis of accounting refers to when revenues and expenditures, or expenses, are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

Governmental fund financial statements are prepared on the modified accrual basis using the current financial resources measurement focus. Under the modified accrual basis, revenues are recognized when they become measurable and available as net current assets. The County considers all revenues available if they are collected within sixty days after year-end. Primary revenues, such as property taxes, special assessments, inter-governmental revenues, charges for services, sales and franchise taxes, rents, and interest are treated as susceptible to accrual under the modified accrual basis and so have been recognized as revenues. Expenditures reported in governmental fund financial statements are generally recognized under the modified accrual basis

FUND STRUCTURE AND BUDGETARY ACCOUNTING POLICY (continued)

of accounting when the related fund liability is incurred. An exception to this general rule includes principal and interest on general long-term debt, which is recognized when due.

Proprietary funds record both operating and non-operating revenues and expenses. Operating revenues are those that are obtained from the operations of the proprietary fund that include user fees, tolls, rental and franchise fees, and concessions. Non-operating revenues are not related to the operations of the proprietary fund and include taxes, interest earnings, grants, and passenger facility charges. Operating expenses represent the cost of operations, which includes depreciation. Non-operating expenses are not related to operations such as interest expense and excess fees.

When both restricted and unrestricted resources are available, restricted resources will be used first for incurred expenses, and then unrestricted as needed.

Budgets and Budgetary Accounting

Budgets have been adopted by the Board for all Board funds except for agency and permanent funds. The budgets of the Property Appraiser and the Tax Collector are approved by the Florida Department of Revenue. The Clerk of Circuit Court (to the extent of his function as ex-officio Clerk to the Board and amounts above his fee structure as Clerk to the Circuit and County Courts), Sheriff, and Supervisor of Elections prepare budgets for their general funds, which are submitted to and approved by the Board. No budget is prepared for the Property Appraiser's special revenue fund and the Sheriff's special revenue and internal service funds.

Capital projects costs are budgeted in the year they are anticipated to be obligated. In subsequent years, the unused budget is reappropriated until the project is completed. Proprietary funds are budgeted on a basis consistent with Generally Accepted Accounting Principles (GAAP), except that capital and debt related transactions are based upon cash receipts and disbursements. Estimated beginning fund balances are considered in the budgetary process. Differences between estimated beginning fund balances and actual fund balances, if material, are submitted to the Board as budget amendments.

The annual budgets serve as the legal authorization for expenditures. Expenditures cannot legally exceed the total amount budgeted for each fund. The Board must approve all budget amendments, which change the legally adopted total appropriation for a fund, or amount of a Constitutional Officer's draw. Authority to transfer budget within a fund is delegated to the County Manager or Budget Director.

If, during the fiscal year, additional revenues become available for appropriation in excess of those estimated in the budget, the Board may make supplemental appropriations by resolution for the year up to the amount of such excess. During the fiscal year the Board, in accordance with Florida Statutes, approves various supplemental appropriations. Appropriations lapse at fiscal year-end.

NOTE II. DIFFERENCE BETWEEN BUDGETED AND ACTUAL RESULTS

Budgets are adopted on a basis consistent with GAAP except as follows:

- General Fund – Certain reimbursements are budgeted as revenues and capital leases are budgeted as current expenditures. In addition, bad debt expenditure for Emergency Medical Services is not budgeted.

FUND STRUCTURE AND BUDGETARY ACCOUNTING POLICY (continued)

- Library Fund – Fair market value (FMV) of investments is not budgeted.
- Unincorporated MSTU Fund – Fair market value (FMV) of investments is not budgeted.

The following adjustments were necessary to present these funds' actual data on a budgetary basis (Non-GAAP) for the fiscal year ended September 30, 2004 (dollars in thousands):

GENERAL FUND:

| | |
|--|-------------------------|
| Excess of revenues and other financing sources over expenditures and other financing uses (GAAP basis) | \$ 24,339 |
| Basis Difference: | |
| Charges for service not budgeted | (1,781) |
| Miscellaneous revenue not budgeted - change in FMV | 685 |
| Expenditures associated with inventory | (12) |
| Bad debts for EMS, not budgeted | <u>1,286</u> |
| Excess of revenues and other financing sources over expenditures and other financing uses (Non-GAAP budgetary basis) | <u><u>\$ 24,517</u></u> |

LIBRARY FUND:

| | |
|--|-------------------------|
| Excess of revenues and other financing sources over expenditures and other financing uses (GAAP basis) | \$ 15,638 |
| Basis Difference: | |
| Miscellaneous revenue not budgeted - change in FMV | <u>276</u> |
| Excess of revenues and other financing sources over expenditures and other financing uses (Non-GAAP budgetary basis) | <u><u>\$ 15,914</u></u> |

UNINCORPORATED MSTU FUND:

| | |
|--|------------------------|
| Excess of revenues and other financing sources over expenditures and other financing uses (GAAP basis) | \$ 1,636 |
| Basis Difference: | |
| Miscellaneous revenue not budgeted - change in FMV | <u>486</u> |
| Excess of revenues and other financing sources over expenditures and other financing uses (Non-GAAP budgetary basis) | <u><u>\$ 2,122</u></u> |

BUDGET PREPARATION, ADOPTION, AND AMENDMENT

Florida Statutes Chapters 129 and 200 govern the budget process and the levy of ad valorem taxes. The Statutes address the budget timetable from the point of initial presentation of a proposed budget and taxable value to the governing body. The timetable, public advertising requirements, and the two required public hearings to adopt the budget and to levy ad valorem taxes are statutory requirements. Additionally, State Comptroller Regulations dictate a uniform accounting structure that must be embodied in the budget and financial reporting.

The final budget document reflects the final outcome of the budget preparation cycle. An outline of Lee County's process is presented below.

January - Budget Kickoff

Preliminary revenue projections are analyzed and introduced to help set priorities, give direction and set the tone for budget preparation.

Expense projections are calculated for personnel and some operational costs as starting points for budget preparation.

Internal service providers such as data processing, telecommunications, radios, fleet management and insurance finalize inventories, prepare their budgets and calculate costs for their services.

Budget Services prepares the budget preparation manual. The manual provides necessary information for departments to calculate costs and instructs department staff involved with budget preparation in the use of the budget preparation software system and advises of any changes in procedures since the previous year. The manual plus budget reports and other materials are presented to department staff involved with budget preparation during the departmental kickoff meeting.

February – April – Data Input

Revenue projections and various expenses continue to be analyzed and revised as needed with current funding levels for budget preparation. Service levels/core services are reviewed by Budget Services for redundancies, efficiency, effectiveness and performance.

The budget preparation system becomes available for departments to input current year projections and proposed budgets.

May - County Manager Review

Departments submit budget models to the Management/Budget Analysts for review. These models ask the departments to prioritize their functions, first by what functions would be eliminated if they only received 90% of their current budget, then if they only received 80% and finally with only 70%. Departments may request a budget greater than their current one with substantial documentation and justification. The Analysts visit their assigned departments and meet with the Department Director and staff to gather information to aid in their analysis and decision making process of the submitted budgets for recommendation to the County Manager.

The Management/Budget Analysts meet with the Budget Director to discuss the budgets before recommendations are given to the County Manager.

BUDGET PREPARATION ADOPTION AND AMENDMENT (continued)

The Senior County Management staff and Budget Services staff review and discuss the analysts' budget recommendations. If the decision to make adjustments is made, the analysts will work with the departments involved to incorporate the change.

Long-term and short-term budget issues are discussed and outlined in preparation for presentation to the Board of County Commissioners.

June or July– Balancing Funds - BoCC Workshops

Funds are balanced in order to present a balanced budget to the Board of County Commissioners. The balancing process performed by analysts is essentially working with budgets that are non-departmental and non-operating in nature. Analysts will review interfund transfers, fund balance and reserves in order to determine how to balance a fund. (Interfund transfers are a mechanism to move funds from a fund where revenues are collected to another fund where a related expenditure is expensed. For instance, the movement of toll collection revenue to a fund for bridge debt service expense.)

One or more Board budget workshops are held to discuss current issues and the proposed budgets. An issues paper along with the proposed budget is submitted to the Board of County Commissioners in advance of the Board budget workshop.

July 1 - Assessment Data

Assessed values, which are the basis for setting millage rates culminating in ad valorem taxes, are received from the Property Appraiser (elected official) for all taxing districts.

July/August - Board Establishes Tentative Millage Rate

The Lee County Board of County Commissioners establishes a tentative or proposed budget and millage rate for all Lee County ad valorem taxing districts for the new fiscal year. The Board of County Commissioners must certify the proposed ad valorem millage levies, which the Property Appraiser submits to the state Department of Revenue, within thirty-five (35) days of presentation of assessed values, and set public hearing dates. If needed, the funds are re-balanced.

August - Property Appraiser Mails Truth-in-Millage (TRIM) Notices

The Property Appraiser mails TRIM notices to all property owners, within fifty-five (55) days after July 1st. This notifies all taxpayers of the proposed tax rate, its relationship to the prior year's rate, the total taxes based on the proposed rate, and the valuation of each parcel of property.

Once the millage rate is certified, it may not be increased without re-mailing the notices.

September - Public Hearings

The first public hearing is held, which must be scheduled between sixty-five (65) and eighty (80) days after receipt of assessed value by the governing body. Tentative budget and millage rates are adopted at the first public hearing.

Advertisement in the newspaper is required three (3) to five (5) days before the second public hearing. The advertisement must contain a summary of the budget, all millage rates, and tax

BUDGET PREPARATION ADOPTION AND AMENDMENT (continued)

increase percentages over the rolled back millage rate. The final budget and millage levies are adopted at the second public hearing.

October/November - Final Budget Preparation

The final budget document is produced reflecting final program service information and dollars.

Copies of the final document are made available for review by the media, taxpayers, and public interest groups at all libraries and at the courthouse.

Five-Year Capital Improvement Program

A five-year Capital Improvement Program (CIP) budget is updated annually at the same time as annual budget preparation. Proposed funding sources are shown for each project. Revenue estimates for capital funding sources are projected for the five years of the program.

Management/Budget Analysts review capital improvement projects submitted by Departments. Projects are prioritized based on certain criteria, such as core level of service and health and safety issues. Also, operating impacts of the projects are reviewed.

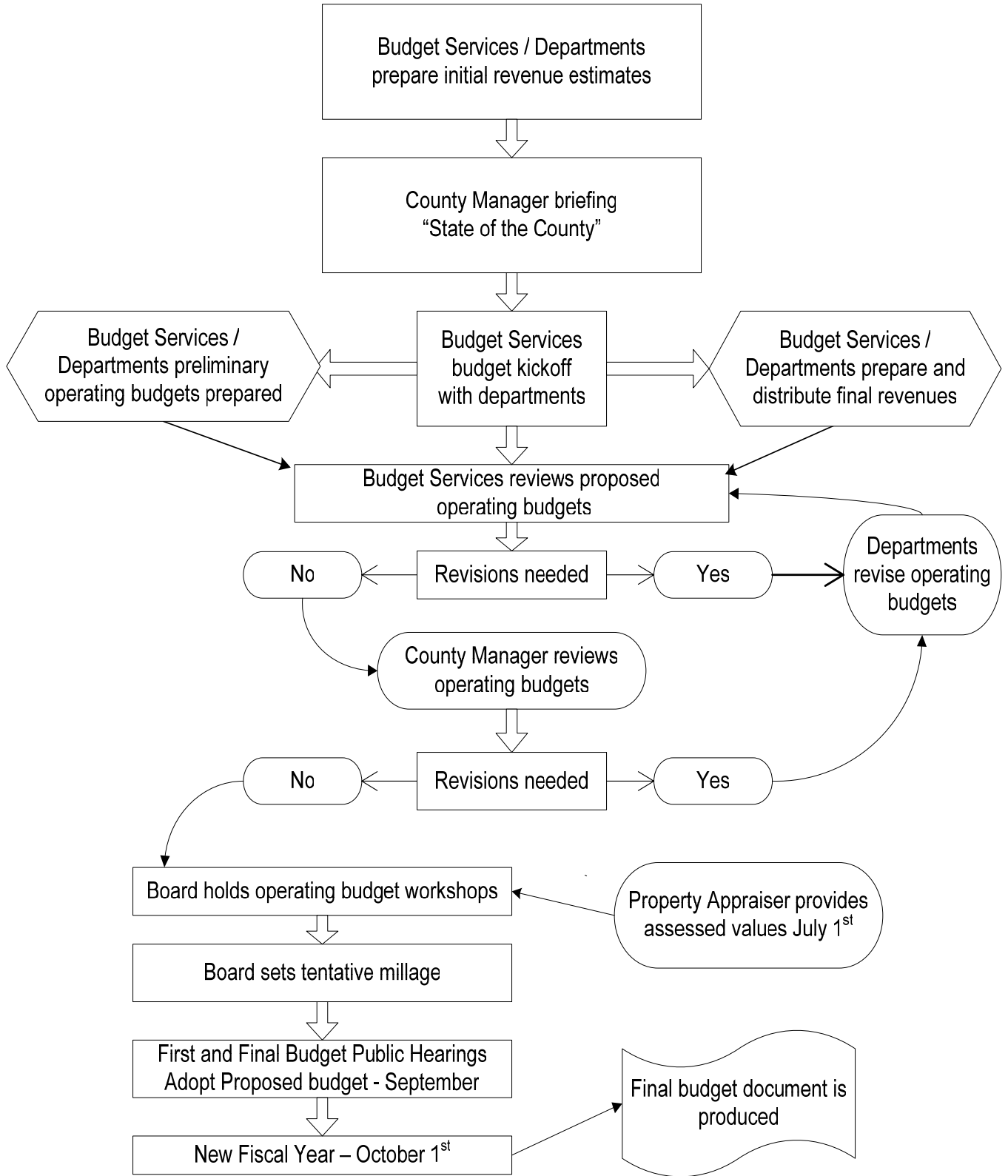
A proposed update of the five-year Capital Improvement Program is presented to the County Manager during an annual budget review. The proposed update is reviewed and modified by the Board of County Commissioners. The first year of the updated Capital Improvement Program as modified is integrated into the proposed annual budget.

When the final budget is adopted, the final update of the five-year Capital Improvement Program is produced. (See Capital Improvement Section E).

Budget Amendment Policy

Florida law provides general guidelines regarding how local government budget amendment policy must operate. These guidelines require all increases of total fund appropriations and transfers from appropriated reserves be adopted by Board action. Florida law allows complete flexibility in modifying proprietary fund budgets during the year at regular public Board meetings. Appropriation of additional unanticipated revenue is also allowed by law in all fund categories for many types of revenue at public Board meetings. The law allows appropriation increases of any nature to occur through a supplemental budget process requiring advertised public hearings. Lee County's budget amendment policy allows the maximum flexibility under Florida law. Budget amendments or transfers not requiring an increase in a fund total or division total are granted within guidelines to various levels of management. All changes in elected officials' budgets must go to the Board of County Commissioners for approval. Formal legal appropriation by the Board is at the fund level in order to allow the degree of flexibility provided by the Board's policy.

LEE COUNTY BUDGET PROCESS



GLOSSARY

AD VALOREM TAXES - A tax (commonly referred to as property taxes) levied in proportion to the value of the property against which it is levied.

AGGREGATE MILLAGE RATE - A rate obtained by dividing the sum of all anticipated ad valorem taxes levied by the governing body (Board of County Commissioners for County Government) by the taxable value of the county or municipality. The aggregate millage expresses an average tax rate.

APPROPRIATION - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

ASSESSED VALUATION - A valuation set upon real estate or other property by a government as a basis for levying taxes. Taxable valuation is calculated from an assessed valuation. Assessed value is required to approach 100% of market value in Florida.

BUDGET - A plan of financial operation embodying an estimate of proposed expenditures for a given period, and the proposed means of financing. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating body for adoption, and sometimes the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is proposed and tentative, or whether it has been approved by the appropriating body. The budget, once adopted, is the legal authorization to expend county funds during the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law and/or administrative rules and regulations.

BUDGET MESSAGE - A general discussion of the proposed budget as presented in writing to the legislative body.

CAPITAL OUTLAY - Expenditure which results in the acquisition of or addition to fixed assets.

CAPITAL IMPROVEMENT PROGRAM (CIP) - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program. It sets forth each project or other contemplated expenditure in which the government is to have a part, and specifies the full resources estimated to be available to finance the projected expenditures.

COUNTY CORE SERVICE - A service that cost-effectively enhances the health, safety, and welfare of the general population, is not redundant to services provided by other government entities or the private sector; is equitably apportioned among the general population rather than to special sectors or groups, and is universally accessible to the general population.

DEPENDENT SPECIAL DISTRICT - A special district whose governing body or whose budget is established by the governing body of the County or municipality to which it is dependent.

GLOSSARY (continued)

DEPRECIATION - (1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence; (2) the portion of the cost of a fixed asset other than a wasting asset which is charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is pro-rated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

ENHANCEMENT - An improvement to a programmatic service level.

EXPENDITURES - Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.

EXPENSES - Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

FISCAL YEAR - A 12-month period to which the annual operating budget applies, and at the end of which a government determines its financial position and the results of its operations. Lee County's fiscal year begins October 1, and ends September 30th of each year.

FIXED ASSETS - Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery, and equipment.

FUNCTIONS - Expenditure classification according to the principal purposes for which expenditures are made. Examples are public safety, public health, public welfare, etc.

FUND - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE - A term used to express the equity (assets minus liabilities) of governmental fund types and trust funds.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) - Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accounting practices. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations. The primary authoritative statement on the application of GAAP to state and local governments are GASB pronouncements. Every government should prepare and publish financial statements in conformity with GAAP.

GLOSSARY (continued)

INTERGOVERNMENTAL REVENUE - Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

LEGALLY ADOPTED BUDGET - The total of the budgets of each County fund including budgeted transactions between funds.

MAJOR MAINTENANCE – A program for major maintenance expenses to county facilities and pass-thru funding to other entities for major maintenance/renovations. (such as TDC projects). These expenses are repairs and not capitalized as a fixed asset.

MEASUREMENT FOCUS - The accounting convention which determines (1) which assets and which liabilities are included on an entity's balance sheet, and (2) whether it's operating statement presents "financial flow" information (revenues and expenditures) or "capital maintenance" information (revenues and expenses).

MILLAGE RATE - A rate expressed in thousands. As used with ad valorem (property) taxes, the rate expresses the dollars of tax per one thousand dollars of taxable values. One mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

MODIFIED ACCRUAL BASIS - The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both "measurable" and "available to finance expenditures of the current period". The County considers all revenues available, if collected within 60 days after year-end. Expenditures are recognized when the related fund liability is incurred except for, but not limited to: (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used; (2) prepaid insurance and similar items which need not be reported; (3) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements; (4) principal and interest on long-term debt which are generally recognized when due. All governmental funds are accounted for using the modified accrual basis of accounting.

MUNICIPAL SERVICES BENEFIT UNIT (MSBU) - An MSBU is a special district created to provide for projects and/or services to a specifically defined area of the County and financed by a special assessment to only those citizens receiving the benefits of those projects or services.

MUNICIPAL SERVICES TAXING UNIT (MSTU) - A special district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographic area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessments, service charges or other revenue to provide resources. The MSTU is one type of dependent special district.

NON-AD VALOREM REVENUES – A group of revenues that include ambulance service receipts, building and zoning permits and fees, data processing fees, excess county officer fees, revenue sharing's guaranteed entitlement portion, investment earnings, license fees, certain gas taxes and state tax. These revenues are pledged against seven capital revenue bond issues which do not have their own revenue sources.

GLOSSARY (continued)

OBJECTIVE - A simply stated, readily measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objectives should state a specific standard of performance for a given program:

- An operational objective focuses on service delivery.
- A managerial objective focuses on those aspects of management that help staff achieve operational objectives; i.e., staff training, work plan development, etc.

OPERATING TRANSFERS - Legally authorized transfers between object codes as needed to balance specific line items.

PERFORMANCE BUDGET - A budget which relates expenditures to measures of activity and performance.

PROGRAM BUDGET - A budget organized by programs. A program used in this application is a grouping of related activities, projects, and services which are similar in purpose. The expenditure focus of a program budget is related to the nature of work and services performed.

PROGRAM PERFORMANCE BUDGET - Combines performance measures with a program budget structure.

RESERVE FOR CONTINGENCIES - An amount set aside, consistent with statutory authority, that can subsequently be appropriated to meet unexpected needs.

RETAINED EARNINGS - An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

REVENUE BONDS – Bonds that finance capital projects within the Departments of Utilities, Solid Waste and Transportation which are financed by pledged revenues generated from the operation of those facilities.

REVENUES - (1) Increases in governmental fund type, net current assets from other than expenditure refunds, and residual equity transfers. Under NOGA Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in proprietary fund type, net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NOGA Statement 1, operating transfers-in are classified separately from revenues (e.g., sources of income financing the operations of government).

ROLLED-BACK RATE - The millage rate which would generate the same ad valorem tax (property tax) revenue as was generated the previous year, excluding changes in taxable valuation resulting from new construction, annexation or de-annexation. If the proposed aggregate millage rate exceeds the aggregate rolled-back rate, then by law, the advertisement for the public hearings to adopt the millage must state the percentage by which the rolled-back rate exceeds the percentage of the proposed tax increase. The rolled-back rate is used in the same manner for individual millage levies.

SERVICE LEVEL - Service(s) or product(s) which comprise actual (or expected, depending on whether one is describing a current or future service level) output of a given program. Focus is on

GLOSSARY (continued)

results, not measures of workload (e.g., for a Sheriff's Department - number of assaults investigated is a workload measure, while number of assault cases cleared is a service level).

STATUTE - A written law enacted by a duly organized and constituted legislative body.

TAX INCREMENT FINANCING (T.I.F.) - Tax increment revenues are all new property tax revenues generated by new developments or assessments which increase the existing tax base within the designated redevelopment area.

TAX RATE - The amount of tax stated in terms of a unit of the tax base; for example, 5 mills equals 5 dollars per thousand of taxable value.

TAXES - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

TAXABLE VALUATION - The value used for computing the ad valorem taxes (property taxes) levied against property. The taxable value is the assessed value less any exemptions allowed by law. The most common exemption is the \$25,000 homestead exemption allowed if the owner uses the property as the principal residence. There are also exemptions for disability, seniors, government-owned, and non-profit-owned property.

TRANSFERS IN/OUT - Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit, but only of the individual funds. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

TRIM NOTICE - "Truth In Millage", a tentative tax notice sent to all property owners in August, to provide information reflecting tentatively-adopted millage rates.

UNINCORPORATED AREA - That portion of the County, which is not within the boundaries of any municipality.



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Cover pictures: Six-Mile Cypress Slough Preserve