

Lee County  
Annual Budget

*Fiscal Year 2001-2002*

## About the Cover...

### THE OLD LEE COUNTY COURTHOUSE THROUGH THE YEARS

Lee County government and its historic courthouse have a long, eventful and varied past. This chronology will guide you through the major events shaping Lee County government from its beginning in the 1880's to the present. History buff or not, sit back, read and enjoy a brief stroll through the history of the Old Lee County Courthouse.

#### COURTHOUSE CHRONOLOGY

- May 13, 1887** County of Lee created. It was named after Civil War General Robert E. Lee.
- 1887-1894** No permanent County Courthouse. Commissioners rented a room for their meetings.
- December 1894** First Lee County Courthouse was built for \$3,640. It was a two story wood frame building without restrooms. It housed the county's mules. It was located on the exact site of the current Lee County Courthouse.
- October 26, 1914** First Lee County Courthouse was destroyed at night by a crowd who wanted a new facility. The wood was used to build the first public hospital in Lee County...Lee Memorial.
- December 1915** Current Lee County Courthouse opened for business. Construction cost \$ 100,000. It was a two-story stone/brick facility. It included the only courtroom in Lee County.
- April 16, 1984** The \$32,500,000 Lee County Justice Center, located directly across from the Courthouse on Monroe Street, opened to the public. It included the jail, the courtrooms and the offices of the Judges, Public Defender and the State Attorney.
- 1984-88** With all the courthouse officials moving into the Justice Center, the Courthouse sat vacant. Without a continual maintenance and repair program, it fell into disrepair.
- March 16, 1989** The Courthouse was listed on the National Register of Historic Places by the U.S. Interior Department.
- September 22, 1989** The Old Lee County Courthouse was restored to its original condition and floor plan at a cost of \$ 5,150,000 and reopened for business. Commissioners, as well as, the area's Florida State House and Senate representatives moved their offices into the building. The Commissioners meeting room ("the Chambers") was transferred from the Administration Office Building into the Courthouse.
- Summer 1994** The movie, "Just Cause" starring Sean Connery was filmed in the courthouse.

*Take a self-guided tour of the Old Lee County Courthouse. Pick up a self-guided tour flier in any of the County Commissioners offices on the first floor.*



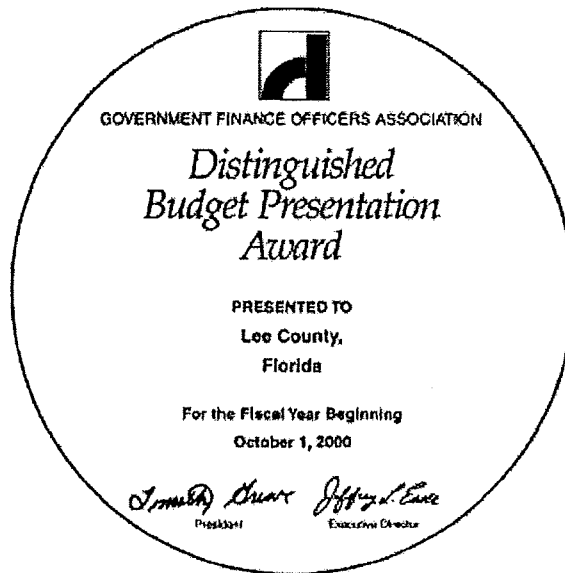
# Final Budget

*Fiscal Year 2001 - 2002*

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Presentation to the Lee Board of County Commissioners for its annual budget for the fiscal year Beginning October 1, 2000.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



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**LEE COUNTY**  
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# *Final Budget*

*Fiscal Year 2001 - 2002*

Lee County Board of County Commissioners

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Ray Judah, District Three

Andrew W. Coy, District Four, Vice Chairman

John E. Albion, District Five

Lee County Manager

Donald D. Stilwell

Budget Director

Antonio B. Majul



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# *Final Budget*

*Fiscal Year 2001 - 2002*

## Acknowledgements

### **Budget Services**

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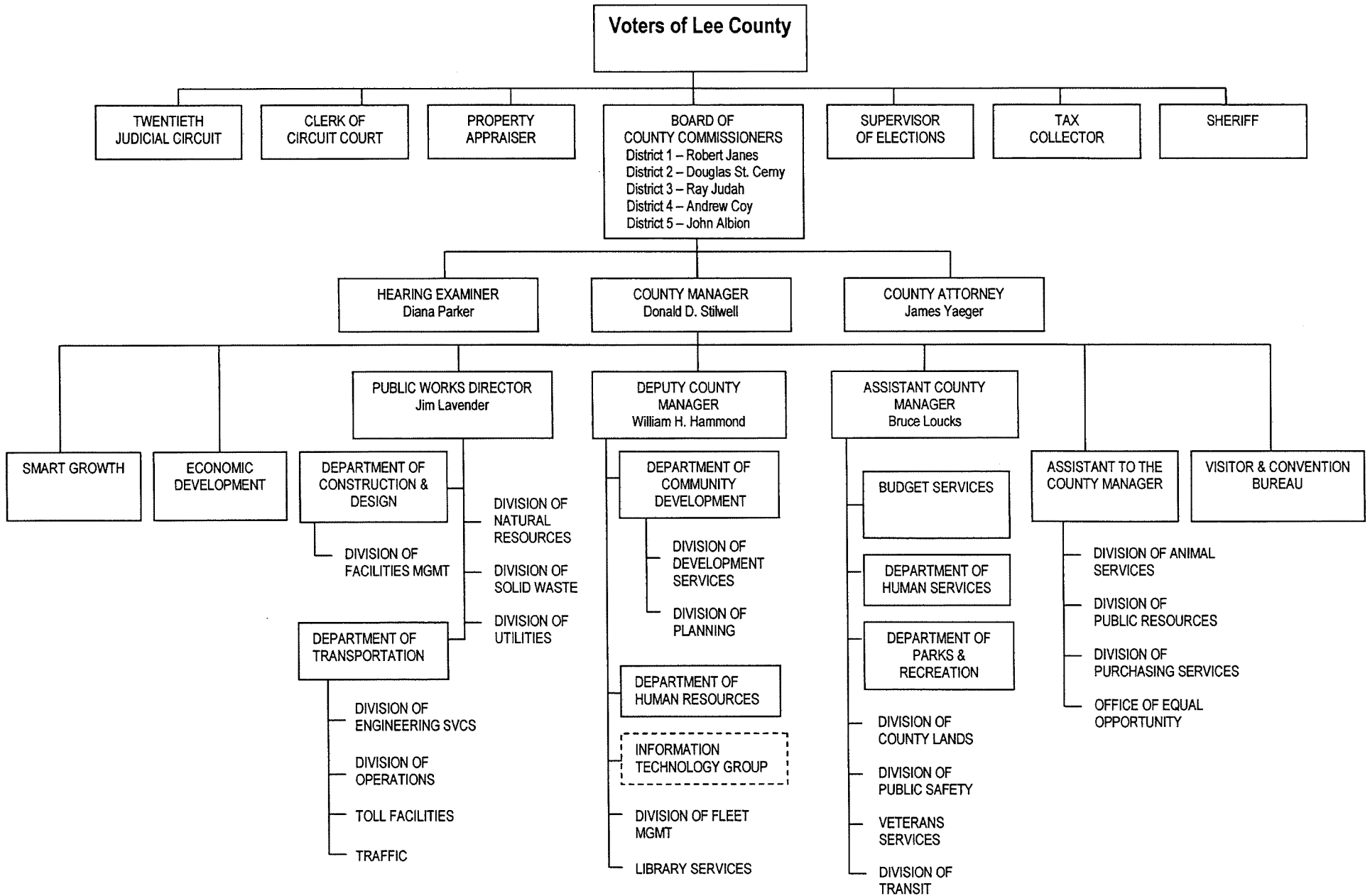


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**FISCAL 2002 BUDGET  
FINAL**

**USER'S GUIDE**

**FORMAT OF BUDGET DOCUMENT**

The annual budget has been prepared using a core services approach as adopted by the Board of County Commissioners during the FY94-95 budget year.

The format of this budget document goes beyond that of a public information document. The Performance Budget process and document are designed to generate discussion regarding policy issues, service delivery, and performance issues by the Board of County Commissioners and management during the preparation, review, and subsequent adoption of the County budget. Section D, Services by Organization/Division, is the focal point of the budget review process and is described below, along with the other components of the budget.

As an aid to using this document, an explanation of the data format and headings has been included within the appropriate pages of each section. Due to the manner in which a rather detailed document such as this is used (usually for reference), some of the descriptions are repeated in each section.

**SECTION A - BUDGET MESSAGE**

The budget message summarizes the major issues facing Lee County from both budgetary and managerial perspectives.

**SECTION B - BUDGET SUMMARY INFORMATION**

In addition to comparisons between the FY00-01 budget and FY01-02 budgets, this section contains charts and graphs illustrating tax revenues, expenditures, and Lee County demography.

**SECTION C - FINANCIAL POLICIES**

This section contains the County's revenue, appropriation, and general budget policies, which are the framework upon which the budget is built.

**SECTION D - SERVICES BY ORGANIZATION**

Each section is comprised of: 1) an organizational chart which shows each area and the divisions within it; 2) an expenditure history by division for Actual FY99-00, Estimated FY00-01, and Budget for FY01-02; and, 3) detailed qualitative service level information. The purpose of this section is to provide information on the types and levels of services provided by Lee County Government.

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**SECTION E - CAPITAL IMPROVEMENT PROGRAM**

The Capital Improvement Program represents a five-year plan designed to meet the capital improvement needs of Lee County. Capital improvements include major infrastructure facilities such as roads, bridges, parks, libraries, utilities, and general governmental facilities.

This section of the budget document provides information regarding the planning process which led to the development of the Capital Improvement Program. It includes comments on the operational impact which results from additional capital construction. Revenue sources which fund capital construction are presented, along with capital project expenditures by department. One of the major revenue sources is bond proceeds; therefore, additional information is presented which provides detail regarding each debt issue, and the type of projects funded by each issue.

**SECTION F - BUDGET BY FUNCTION**

This section provides a three-year comparative history to show the county budget by function. Function displays the expenditure classification as related to the principal purpose for which expenditures are made. Functions are categorized in a uniform manner through the State of Florida based on the State Chart of Accounts (SCOA). The SCOA defines classifications and categories by which all revenues and expenditures are to be delineated.

The pages following the Budget by Function detail the activities of the functional areas.

**SECTION G - APPENDICES**

This section provides an explanation of fund structure and budgetary accounting policy, the budget calendar, and the glossary.

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**BUDGET MESSAGE**  
**FROM THE**  
**COUNTY MANAGER**

I am pleased to present to the citizens of Lee County your Fiscal Year 2001-02 County Government Budget. **This budget has no tax rate increases**, while ensuring the county government remains financially strong with sufficient reserves. It continues a fiscal philosophy that the county government should keep taxes as low as possible, while providing a core level of non-duplicative services throughout the county.

**A 14 percent increase in the property tax base this year** certainly had a positive impact. Prior to the increase, the county was projecting growth in expenses (5.5% a year) to outpace growth in revenues (5% a year based on an historical average) largely due to rising costs, particularly public transit and employee health care, and some increased service levels, primarily in ambulance services. In addition, unanticipated extraordinary expenses (such as a state-required new voting system) and possible cost shifting from the state threatened to further exacerbate the situation by dipping into contingency reserves.

The generous growth in the tax base, however, has allowed the county, for now, to keep tax rates stable and protect reserves. This is further proof that **we continue to live off of our growth, and need to prepare for the day when this remarkable growth begins to subside.**

The county's strong reserves allowed us to dip into them for some one-time, unusual items, including a new touch-screen voting system for the Supervisor of Elections (\$5.8 million), loans for the purchase of Bunche Beach (\$3 million) and athletic fields in North Fort Myers and Gateway (\$2.7 million), and 5 new ambulances and associated employees (\$3 million) to increase the county's EMS (Emergency Medical Services) service level.

Past years of prudent budgeting and identification of "core" service levels have well positioned the county for whatever the future holds. Proof of this sound fiscal position is the **upgrading, by rating agencies, in the last two years of nearly \$400 million of county debt to A3 and A1 quality ratings.**

But, as I've said before, we can't get lulled into a false sense of security; it's times like these that we need to prepare for those years when the going will be leaner.

No one knows what the immediate future will bring after the tragic September 11 terrorist attacks on America, the state's \$1 billion revenue shortfall, and the downturn in the economy. The county will continue to monitor its finances, in light of current projections, and report to the Board of County Commissioners (the Board) any changes in the health of the county's budget and reserves.

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As the Board has directed, we will continue to be proactive in making sure we don't unnecessarily grow the size of county government and will continue to operate as efficiently as possible at the lowest cost to taxpayers. In this regard, we've had much success in the last decade.

**A CONCERTED EFFORT TO STREAMLINE**

Today, **Lee County Government is proportionately smaller than it was 10 years ago.** Inflation-adjusted General Fund expenditures over the last decade have increased an average of only 1.8 percent a year, less than average annual population growth of 3.2 percent. Excluding funding for the Sheriff and other Constitutional Officers, inflation-adjusted General Fund expenditures have actually decreased an average of 2.9 percent a year. In fact, the county government's portion of the General Fund (net of the Sheriff's Office and other Constitutional Officers) has decreased from 55 percent to less than 40 percent since 1991.

**The number of county employees has remained essentially level over the last eight years, despite population growth of more than 80,000 new residents.** When I was hired as County Manager in 1993, the county had 2,011 funded employee positions. The Fiscal Year 2002 budget calls for 2,098 employee positions – a four-percent increase over eight years. But more significantly, **today the county has 4.5 employees per 1,000 residents, compared to 5.5 employees per 1,000 residents eight years ago.**

**The countywide General Fund tax rate – the largest we levy – is lower today than it was five years ago and even 10 years ago.** True, other smaller tax rates have increased, but typically only with wide support from citizens. Increases in the Library tax rate to fund the tremendous growth of that system always have enjoyed strong resident approval. The Conservation 2020 tax rate to buy and preserve environmentally sensitive lands was levied only after "straw referendum" approval by voters. The All-Hazards Protection tax rate was created in 1993 because of concerns about being adequately prepared to provide shelter during a hurricane. The Capital Outlay property tax has increased to fund upgrades to the county's emergency communications system, yet is still lower than it was 10 years ago. And the Unincorporated MSTU tax has been increased somewhat significantly, but only to appropriately charge residents of unincorporated areas for services that were formerly being subsidized by all residents.

**Average garbage collection and disposal rates in the county are less today at \$196 than they were a decade ago at \$201.** This, despite the \$200 million investment in the Waste-to-Energy facility. The county has been able to do this through competitive bidding of collection service and continual evaluation of, and cost savings from, the disposal and recycling systems.

**The cost to our local taxpayers of the expansion of our roads network has been greatly reduced in the last two years through the county Department of Transportation's success in obtaining grants and low-interest loans.** Lee County has received \$48.1 million in transportation grants and

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loans for projects that will add 14 new lanes of north-south roadway in central and south Lee County, helping to relieve congestion in this fast-growing part of the county.

Since 1993, the county has aggressively refinanced its outstanding debt at lower rates. **This has resulted in shaving more than \$65 million off future bond payments in the form of reduced interest costs.** A significant example of this occurred this year when the county refinanced \$141 million of bonds on the Waste-to-Energy Facility that were first issued in 1991. The original bonds carried interest rates of 6 percent to 7 percent. The 2001 refinancing bonds carry interest rates of 2.2 percent to 4.6 percent. Total savings were 11.7 percent, or \$25.7 million over the life of the bonds and \$17.4 million adjusted to net present value.

The county also continues to utilize the **“construction management at-risk” project delivery system, which provides a team approach to capital projects.** The process allows for the architect and contractor to collaborate on a process called “value engineering.” The savings generated from this approach revert back to the county as savings to the taxpayer.

**OPERATIONAL EFFICIENCY POLICIES IMPLEMENTED**

In Fiscal Year 1994-95, the county’s budget projections showed major annual shortfalls starting in the \$6 million range and reaching \$29 million by the year 2000. We had been spending with no thought of the future. Here's what we did to rein in those deficits and begin to live within our means:

1. In 1994, the County implemented a **"core-level of services"** philosophy of government that continues to this day. Simply, core services means distributing resources and services equitably throughout the county, while living within our revenues. Core services are services that enhance the health, safety and welfare of the general population. These services are not duplications of services provided by other governmental agencies or private corporations. And lastly, these services support the entire county population rather than small segments of the population or special interest groups. For example, providing ambulance services to all citizens is a core service. Providing streetlights, sidewalks and bikepaths in all neighborhoods is not a core service.

As we defined our core services, we realized all residents, even those living within cities, had been subsidizing certain services that were only benefiting residents who live outside Lee County's cities. That's why in 1996 we reduced the Countywide General Fund property tax rate by 11-cents per \$1,000 of home value and increased the Unincorporated MSTU property tax rate by 39-cents per \$1,000 of home value. This shift was done to properly charge community planning and parks & recreation services that benefit only unincorporated residents.

2. County Administration began a policy of requiring the operating departments to develop Minimum Services Operating Models. Using this service-delivery model, each department and

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division formally documented the services it could provide and those it would have to discontinue if it received only 70%, 80%, or 90% of its prior year budget (so-called **70/80/90% budget models**). These budget models are reviewed by County Administration, discussed with the submitting department, and a resulting recommendation is made to the Board. The models have been in use for the past eight years. This practice has greatly aided department management to uncover those activities being performed that are not core services. Over the past eight years, "non-core" services have been eliminated; other core services are being performed at a reduced cost and higher quality level; and still other services have been enhanced to meet minimum core-level needs.

While budget projections for future years indicate that **property tax increases are inevitable, if service levels are continued at the same or higher level and/or if new sources of revenues aren't identified**, the Board of County Commissioners will be able to make decisions with the assurance that its departments are delivering services to the citizens that are both appropriate and cost effective.

3. In 1995, the County began actively pursuing "**outsourcing**" or "**contracting out**" certain services to the private sector as a way to become more efficient and saving money. Outsourcing can be beneficial because:

- The increasing complexity of all types of work requires more specialized skills and training. Firms that concentrate on one "core" business rather than a government trying to do a hundred different things better meet this requirement.
- Firms that concentrate on single businesses for multiple clients can achieve better economies of scale.
- The costs associated with contract management are usually less than those associated with the administration of a service area.
- Even if the decision is made to retain providing the services by County government, the taxpayer receives a more cost-effective service because of the competition.

Since 1995, the County has privatized – or gone through the process of privatizing with the County department ultimately retaining the work at reduced costs – the following functions:

**Utilities Operations & Maintenance (1995)**, contracted to ST Environmental, estimated savings of \$4.7 million over five years.

**Facilities Management (1998)**, County department retained contract, but reduced costs for estimated savings of \$1.25 million over five years.

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**Information Technology (1998)**, contracted to Systems and Computer Technology Corp. (SCT), no direct savings but efficiencies through greatly improved level of service and documentation.

**Communications (1998)**, contracted to Stonehouse Technologies Inc., no direct savings but efficiencies through greatly improved level of service, curtailing or preventing increased costs.

**Nursing Home (1998)**, turned over to not-for-profit Shady Rest Care Pavilion Inc., future savings due to the County no longer having to bear potential expenses related to rising health care costs.

While the county deprivatized Utilities on February 1, 2001 due to a variety of problems, including monitoring issues with the vendor contract, efficiencies were realized in the five years of the contract and the county's utility system now is operating in-house at the same low-bid price of the private-sector vendor – something the in-house division wasn't accomplishing six years ago. One of the things we learned from our experience with Utilities is that we tried to privatize too large of a department all at once instead of taking smaller steps and ensuring we had the proper systems in place to monitor such a large contract.

4. In 1995, the county for the first time opened up its garbage-hauling contract to competitive bids. With private haulers significantly reducing their contract prices in order to compete, **the county realized a savings of \$22 million over five years when compared to the previous contract.** This has resulted in a reduction of homeowner garbage rates of nearly \$30 from \$224 to \$196.
5. In 1994, the county had 11 **Community Redevelopment (Agency) Districts (CRAs)** that had been created since the early 1990s to revitalize "blighted" areas. These districts encompassed 30 percent of land and 60 percent of population in the unincorporated areas. In addition, there were no specific provisions for what kinds of projects would be funded, how long the districts would last or how much money would be spent. Indefinitely dedicating growth revenues in all these areas to the CRA districts not only was unfair to the cities and the unincorporated areas of the county, it would have become a tremendous financial burden at a time when demand for services is outpacing resources.

**In 1995, the county reclassified five of the districts – Charleston Park, Dunbar, Page Park, Pine Manor and Harlem Heights – into a Neighborhood District Program administered by the county's Human Services Department.** More financial resources were allocated than these areas ever had a hope of generating in growth revenues under the CRA. This plan has been successful particularly in Charleston Park and Harlem Heights. In fact, Charleston Park's Neighborhood Building Program won a 2000 "Best Practices Award" from the U.S. Department of Housing and Urban Development. Estero Island's district, in 1997, completed a \$2.6-million renovation of Times Square and the north end of Estero Boulevard on Fort Myers Beach that included a pedestrian mall, streetscaping, burial of utilities, new lighting and benches.

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In August 1997, the county Economic Development Office (EDO) assumed administration of the remaining CRA districts. **The EDO started to define projects and timeframes, and make things happen. The CRA became a tool for businesses.** More than 100 small businesses in the districts took advantage of matching storefront rehabilitation grants. The CRA helped develop seven zoning overlays in four of the districts, which was in keeping with the vision of the local residents. Other projects were more of a beautification nature. The San Carlos Island district put in an educational waterfront trail of its working harbor. The Bonita Springs district made \$4.5 million of improvements to its Old 41 downtown district, including road widening, landscaping, brick sidewalks, lighting, benches and signage. Both the State Road 80 and Lehigh Acres districts completed major landscapings to their main thoroughfares, S.R. 80 and Lee Boulevard. And North Fort Myers is completing a landscaping project at the base of the Edison Bridge and installing decorative pavers in the intersection of Old U.S. 41 and Pondella Road.

In all, more than \$12 million was spent on CRA projects and programs. These dollars are viewed as "seed money," as they went to projects that improve livability and economic vitality. With all these projects complete, the CRA Program was disbanded in Dec. 2000 and some \$3 million annually was freed up for countywide benefit.

6. In 1996, we **reduced our capital projects – or construction – budget** from a "Cadillac" to a "no frills" version. This allowed us to reduce the Capital Projects property tax rate that everyone pays by 20-cents per \$1,000 of home value. In the past, we had included in the capital list – and budgeted for – projects for which it would be difficult to pay the continuing operating costs. In that year, we reduced the capital budget by more than \$100 million.
7. In 1997, the county **completed its Community Development and Public Works Center**, consolidating planning, development and public works divisions into one location, offering a more seamless, efficient and customer friendly way for residents to receive permits and development approvals. The operational efficiencies from this consolidation saved more than \$2 million, which is making it possible for the county to repay the bonds issued to finance construction of the center within 10 years.
8. **As mentioned before, for the last eight years, the county has aggressively looked to refinance its outstanding debt at lower rates.** This has resulted in shaving more than \$65 million off future bond payments in the form of reduced interest costs.

Today, I'm proud to say the main property tax rate everyone in the county pays, whether you live in a city or not, is lower than it was 10 years ago. Below is a 10-year history of all of the county's tax rates and reasons for adjustments in those rates:

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**Explanations for Tax Rate Increases/(Decreases):**

<u>Tax</u>	<u>FY</u>	<u>Inc./(Decr.)</u>	<u>Reason</u>
General Fund		(in mills)	
	91	0.1000)	Increase in assessed property valuations allowed for reduction
	93	(0.1000)	Shifted to capital improvement tax to pay for projects
	95	0.4651	1-year garbage rate subsidy while negotiating city disposal contracts
	96	(0.5750)	Reduction of prior subsidy; moving of certain budgets to MSTU
	97	(0.1000)	Reduction to reflect savings from core services and outsourcing
	01	(0.1474)	Reflects \$4.1 million saved by BOCC in Sheriff's budget
Capital Impr.			
	93	0.1000	Shifted from General Fund tax to pay for capital project needs
	95	(0.0600)	Non-viable projects removed from CIP budget
	96	(0.2000)	Reduction to "no frills" CIP/emphasis on user fees, not taxes
	99	0.0812	Seven-year increase to pay for upgraded emergency radio system
	00	0.1592	To increase dwindling reserves from 2% to 10%
Libraries			
	92	0.0885	To staff new libraries and build reserves reduced by prior deficits
	93	0.0176	To staff new and expanded libraries, including North Fort Myers
	97	0.0989	To pay for operations of South County Regional/Dunbar libraries
	00	0.3875	To build and staff two new regional libraries and expand Cape library
MSTU (unincorporated areas)			
	96	0.4900	To properly charge for services in unincorporated areas
	00	0.0510	To pay for intersection improvements/alleviate road congestion
All Hazards			
	94	0.0733	To pay for hurricane shelters/disaster & hazardous mat. response
	96	(0.0200)	Adequate reserves allowed for reduction in rate
	97	0.0596	To pay for response to Bonita Springs flooding
	98	(0.0396)	To reduce back to original tax rate

**A RECORD OF EXCELLENCE**

Each year in this message, I focus on a different current county initiative or issue of concern. In 2000, the theme was customer service. In 2001, I delved into the important issue of balancing growth and environment.

This year, I'd like to talk about the reputation Lee County Government enjoys amongst its peers. This is not intended to engage in a game of always comparing ourselves to others, but to show that – individually and collectively – we are recognized as leaders in many areas and as being in an enviable position as far as how we've dealt with difficult growth issues and maintained our strong financial condition.

I'll also discuss how residents, coupled with outstanding public servants, really are the key to this government's success. We are successful because of this unique partnership.

**LEE COUNTY**

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This year, Lee County received **three "Achievement Awards" from the National Association of Counties (NACo)** for Human Services' Lee Education and Employment Program, Natural Resources' Artificial Reef Plan and the Library System's Born to Read Project.

These are just the most recent examples of the innovative programming and quality services the county's employees have developed for the benefit our customers – the citizens of Lee County.

**Ten years ago, the Board of County Commissioners approved the Lee County Waste-to-Energy Facility amid controversy and dissension. Today, it stands as an award-winning example of operational efficiency and far-sightedness.** This year, the plant received the "*Facility Recognition Award*" from the Solid Waste Processing Division of the American Society of Mechanical Engineers (ASME). This is the latest in a string of awards that has included Power Engineering and Power Engineering International magazine's 1995 "*Project of the Year Award*," the 1996 "*Environmental Citizen of the Year Award*" from the Florida Department of Environmental Protection (DEP), and the 1999 "*Waste-to-Energy Excellence Gold Award*" from The Solid Waste Association of North America (SWANA).

At a time when many counties are struggling with their solid waste issues, Lee County is prepared to expand its plant from a capacity of 1,200 tons per day to 1,800 tons per day to take care of this area's garbage needs for the next decade.

The Solid Waste Division's recycling program is one of the best in the state, evidenced by county residents achieving **the highest recycling rate in Florida** last year (38 percent of waste stream). The county currently is building a new, \$5-million Materials Recovery Facility (MRF) to help continue the good efforts our citizens are making toward recycling.

**LeeWay, the county's state-of-the-art electronic toll collection and variable pricing system, is a model for the nation and world** – even being featured last year in Madrid, Spain at a conference of the International Bridge, Tunnel and Turnpike Association. Lee County's variable pricing program is the only one operational by a local government and it is unique because it offers "off peak" reductions to encourage motorists to voluntarily change their driving habits, instead of "peak" hour increases, or penalties. Last August, "express" toll lanes were added on the Midpoint Memorial Bridge. **In February 2001, LeeWay celebrated \$1 million in tolls saved by motorists since the program began in August 1998.**

The county's Parks & Recreation system and Sports Marketing programs are the envy of many. Parks Director John Yarbrough and his team demand the highest quality in our recreational areas and playgrounds. Just one example of this quality assurance: the Parks & Recreation Department has two employees who are nationally certified to check and ensure the county's playground equipment is safe. **This year, Lee County Parks & Recreation earned national accreditation, one of only 33 systems in the nation to have received such a designation from the Commission for Accreditation of Park and Recreation Agencies.** Last year, the grounds crew that maintains the

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Lee County Sports Complex's stadium baseball field won the 2000 "*Best Municipality*" Award for best ballfield maintained by a Florida city or county – the fifth time they have received the award in the decade it has been given.

The county's Sports Marketing Program has **helped facilitate the distribution of \$403,000 of grants over the last three years to local organizations and venues organizing and marketing sporting events locally.** This expertise has been recognized at the national level with the appointment of Gary Ewen, who oversees the Sports Marketing Program at the Visitor & Convention Bureau, to the Board of Trustees of the **National Association of Sports Commissions (NASC).** Deputy County Manager Bill Hammond is completing his fifth year on the **Florida Sports Foundation** and currently is secretary of the organization.

The **Lee County Visitor & Convention Bureau continues to receive national and state peer recognition** for its successful marketing campaigns, including more than 30 awards in the last 5 years. The Economic Development Office, in 2000 alone, worked with **23 locations/expansions that added 1,154 new jobs to our economy at an estimated average wage of \$38,800, which is 53% above the Lee County average wage.** In addition, 559 indirect jobs were added as a result of these projects. The capital investment is estimated at \$60.5 million. Wages and capital investment will create an estimated annual economic impact of \$139 million.

Earlier this year, the Board received a "*Disaster Resistant Communities Leadership Award*" from the Federal Emergency Management Agency and National Association of Counties for leadership in the area of **disaster prevention and mitigation, including innovative floodplain management.** We were one of only 28 counties nationwide to receive the award.

In the area of public safety the county continues to innovate. Last year, David Saniter, the county's program manager for emergency management, received the **Florida "Emergency Management Award"** for developing a state certification program for emergency managers. And Lee County EMS and the Lee County Health Department were awarded the prestigious "**Davis Productivity Award**" for developing an innovative system that supplies oxygen for hurricane shelters.

Human Services excels at its mission of building better families and neighborhoods. The department's Neighborhood Building Program is becoming a model for the state and was selected by the Florida State Office of the U.S. Department of Housing and Urban Development last year to receive a **2000 "Best Practices Award."** The department also received a **NACo 2000 "Achievement Award"** for its Partners for Good Deals on Wheels program.

Lee County is buying up environmentally sensitive land at a record pace, largely due to the resounding success of the voter-approved Conservation 2020 program. **This past year, 5,955 acres was purchased and set aside for long-term preservation, bringing the total accumulated through the program to more than 7,500 acres.**

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**2001 IN REVIEW**

Lee County had a very good year this past year.

The county focused on public safety, the environment, and the continued expansion of its roads, parks and library systems. The county also took steps to ensure our utilities and solid waste facilities are able to handle future growth.

The Board authorized the hiring of 43 Emergency Medical Services employees and eight Dispatch employees to open four new ambulance stations and increase the level of service. It also funded the operations of the 352-bed jail expansion at the Ortiz Correctional Facility, opening in the coming year. And it approved \$3,000 pay increases for Sheriff's deputies, to retain and attract qualified law enforcement officers.

The county is participating in Smart Growth and Community Planning processes to grow responsibly with community support. Improvements were begun to Hickey Creek Mitigation Park. The popular East County Regional Library opened in May and the Cape Coral Library is being doubled in size. Construction began on the last leg of Veterans Memorial Parkway Extension, which will complete a continuous corridor from east to west Lee County and up to Charlotte County. We began the process to expand the Waste-to-Energy Facility by 50 percent. And the Utilities Division has an aggressive plan to expand our potable water and wastewater plants to handle growth, including construction of our newest reverse-osmosis plant – North Lee County Water Treatment Plant.

These steps demonstrate that Lee County is moving forward and strategically planning for the future.

**FISCAL 2001-02 GOALS**

Annually, the Board of Lee County Commissioners meets and determines its goals for the following fiscal year. County Administration then sits down with Commissioners and agrees to objectives that will fulfill the Board's goals. The Board's FY 2001-02 Goals are:

1. Enhance and improve the quality of life in Lee County by balancing growth and environment through a Smart Growth initiative that embraces community-supported growth management.
2. Make Lee County Government a model of extraordinary service and operations.
3. Evaluate and maintain core levels of service.
4. Continue intergovernmental collaboration and interagency cooperation.
5. Enhance communication with the public.

**FISCAL 2002 BUDGET  
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6. Continue to diversify economic development and tourism products and markets.
7. Continue to strengthen diversity within the county government workplace.

All of the county's employees are aware of these goals and their personal objectives – upon which their performance is evaluated – is based upon fulfilling the Board's goals.

**MAJOR FISCAL IMPACTS**

This fiscal year will bring several new and continuing challenges that have a significant impact on the county's budget.

**Lee Tran** – The county continued its General Fund subsidy of Lee Tran this year, adding \$228,000 to the carryover subsidy from the prior year of \$833,000. Routes in Bonita Springs and Pine Island were saved from cuts. A Transit Development Plan (TDP) developed with the help of the University of South Florida's Center for Urban Transportation Research (CUTR) outlined how the county can best optimize its Transit System with existing resources (recognizing that those existing resources include the \$1 million subsidy increase over the last two years). It did not specifically look at ways to cut costs. A combination of adding highly subsidized routes in recent years, increasing service hours, higher gas prices and growth in mandated ADA (Americans with Disabilities Act) service will make this an ongoing funding issue.

**Emergency Medical Services** – As stated before, the Board authorized the hiring of 51 more employees to open four new ambulance stations and increase the level of service. The Public Safety Department's operating budget increased \$5.7 million to reflect these additional costs, including the purchase of five new ambulances.

**Jail Expansion Operating Costs** – The county authorized the funding of the jail expansion at the Ortiz Correctional Facility. Included in this expansion was a 352-bed women's jail and 75,000-square-foot central services facility. This expansion, which will come on line in early 2002, will require the hiring of approximately 93 more Sheriff's employees and added operational costs. The first year cost is estimated at \$3.2 million growing to a full year cost of \$5.2 million.

**Employee Salaries and Health Benefits** – The county adopted a new employee pay plan this year based on a compensation study done by DMG-Maximus. Such a comprehensive study had not been done in 10 years and the new pay plan more appropriately reflects the market and corrects internal inequities. Most employees were given a 3 percent adjustment based on the study's results. Also based on DMG recommendations, sheriff's deputies were given a \$3,000 pay increase. The cost of the adjustments was \$3.5 million. In addition, despite a slight increase in some employees' health insurance premiums, the county was forced to increase its subsidy of employee health care coverage by about \$1.5 million this year due to increasing costs, particularly in the area of medications.

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**Smart Growth** – The county set aside \$340,000 to pay for the operations and staffing of a Smart Growth initiative. The goal of Smart Growth is to achieve a good balance between community livability, economic viability, and environmental sensitivity. One of its keys is proactive, inclusive, community-supported growth management. Subsequently, the Board approved the creation of a Smart Growth county department with an executive director, who would report directly to the County Manager. It also set up a Smart Growth Advisory Committee, with each Commissioner appointing three members.

**Increased Service Levels** – The Libraries Division has added eight positions for the continued staffing of the new East County Regional Library and expansion to the Cape Coral Library. Community Development added six positions to handle the increasing volume of permit reviews and to staff the community planning process. The de-privatization of Utilities added 147 employees, however this is paid through an enterprise fund.

**ISSUES ON THE HORIZON**

Each year, County Administration sits down with both department heads and the Board in separate meetings to develop short- and long-term goals and objectives. Issue of concern also are discussed at these meetings and below is a summary of some of those ongoing issues.

1. We need to maintain a sound fiscal and reserves policy that balances appropriate spending now with the recognition that some day in the future the construction “boom” in Southwest Florida will ebb. We can’t continue to live off our growth. That means we need to identify alternative and broader-based revenue sources that help take the burden of funding government off of the homeowner. We need to continually analyze our reserves and reserve policy to assure that an appropriate and sufficient level is being maintained.
2. We need to continue with ongoing customer service improvements and provide easy access by citizens to all of the information and documents our government maintains.
3. We need to balance the sometimes-competing interests of growth and environment, and turn them into common interests. We all want to preserve what we have. But we also have to recognize that we can’t stop growth. Policies that severely limit it will have an impact on our economy and quality of life.
4. With the devolution – or pushing down to the local level – of state programs and services (especially in the area of alcohol, drugs, and mental health programs), we'll all need to be vigilant in the coming years not to take on new programs and services outside our "core" business and level of service – especially if there's no attached funding.

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5. A commercial construction boom has fueled much of local government's revenue growth over the last several years. When this ends – or if we experience a recession – we need to ensure that we can continue to build capital infrastructure.
6. We need a better understanding of how short-term decisions (e.g. granting additional road accesses) could have long-term fiscal implications (e.g. need to build reliever roads sooner). In other words, how can we make decisions now that decrease future expenses, instead of just trying to find more revenues in the future.

We have been, and will, continue to experience high rates of residential growth in the foreseeable future. While there are advantages that come with growth, growth is a mixed blessing for Lee County Government. **Typically, residential growth does not fully pay for the services it receives.** Therefore, if we are to successfully meet future demands, we must strive to enhance our revenue base, including considering additional user fees and special taxing districts while taking every opportunity to reduce escalating operating expenses.

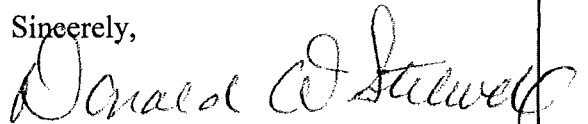
As public servants, we need to work smarter and become more efficient. We can't tie government's growth or spending to formulas based on population or anything else. Bottom line: We're doing more with less; not only because taxpayers are demanding that we do, but also because we need to.

With that said, the county has been fortunate, especially during the last three years, to benefit from a boom in commercial construction that contributed to an increase in assessed property valuations. **We are – to some degree – living off our growth.** We are monitoring this situation closely through our five-year projections of revenues and expenses, and future fiscal impacts of current spending. If, or when, this growth slows, we'll need to take a harder look at either broadening revenue sources or cutting services. Until then, we need to maintain a sound fiscal and reserve policy that balances appropriate spending now with the recognition that some day in the future the construction "boom" in Southwest Florida will ebb.

I believe our greatest challenge is to continue to maintain the confidence of taxpayers by providing the services needed to protect the health, safety and welfare of the population in the most cost efficient and effective way possible.

Whatever the future holds, I believe we have put in place the policies, philosophies and management mechanisms to ensure your local government provides you good customer service at the lowest cost possible.

Sincerely,

  
Donald D. Stilwell  
County Manager

November 20, 2001

**LEE COUNTY**





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**SECTION B – BUDGET SUMMARY  
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**PROGRAM BUDGET SUMMARY  
TOTAL COMPARISON  
(00-01 Original Budget to 01-02 Adopted Budget)**

The Legally Adopted Budget is the amount adopted by budget resolution as the Board of County Commissioners budget. The total includes budget transfers from one fund to another, and payments from one county department to another for services received.

	FY00-01 Original Budget	Percent Increases (Decreases)	FY01-02 Adopted Budget
<b>OPERATING BUDGETS:</b>			
BoCC Operating Departments	\$ 238,318,754	9.08%	\$ 259,963,195
Constitutional Officers and Courts	<u>103,245,180</u>	13.87%	<u>117,566,520</u>
Total Operating Budget	\$ 341,563,934	10.53%	\$ 377,529,715
<b>CAPITAL BUDGET:</b>			
Capital Projects	\$ 297,842,383	23.56%	\$ 368,007,656
Total Operating and Capital Budgets	\$ 639,406,317	16.60%	\$ 745,537,371
<b>OTHER NON-OPERATING CAPITAL:</b>			
Transfers	\$ 122,768,987	33.74%	\$ 164,188,813
Debt Service	88,465,262	(16.35%)	74,004,202
Insurance	24,720,100	10.13%	27,223,314
Non-Departmental	9,458,260	(24.72%)	7,119,748
Special Districts	<u>2,870,816</u>	(2.57%)	<u>2,796,951</u>
Total Other	\$ 248,283,425	10.89%	\$ 275,333,028
Total Operating, Capital, & Other	\$ 887,689,742	15.00%	\$1,020,870,399
<b>RESERVES:</b>			
Total Budget	<u>\$ 347,327,024</u>	9.79%	<u>\$ 381,313,423</u>
	<u>\$1,235,016,766</u>	13.54%	<u>\$1,402,183,822</u>

The \$377 million operating component of the proposed budget for FY01-02 is a 10.53% increase from the prior year. This reflects an increase in county department operations funding of 9.08% and an increase for Constitutional Officers and Courts by 13.87%.

Capital Project funding shows an increase primarily due to utilities plant expansion, waste-to-energy facility expansion, construction of new parks, purchase of computerized voting machines and construction of a firearms training facility.

Transfers increased by 33.74% due to establishment of rolling stock replacement fund, debt service for Solid Waste, Utilities, DOT, for capital improvements and for transportation capital projects.

Insurance proceeds are for the payments of insurance claims from the self-insurance loss funds.

Special Districts decreased 2.57% due to completion of MSBU construction projects.

**BUDGET SUMMARY**

**LEE COUNTY - FISCAL YEAR 2001-2002**

<u>ESTIMATED REVENUES</u>	<u>GENERAL FUND</u>	<u>SPECIAL REVENUE FUNDS</u>	<u>DEBT SERVICE FUNDS</u>	<u>CAPITAL PROJECTS FUNDS</u>	<u>ENTERPRISE FUNDS</u>	<u>INTERNAL SERVICE FUNDS</u>	<u>TRUST &amp; AGENCY FUNDS</u>	<u>TOTAL</u>
<b><u>CURRENT REVENUES:</u></b>								
Ad Valorem Taxes	\$ 130,823,383	\$ 49,433,612	\$ 0	\$ 30,604,153	\$ 1,866,913	\$ 0	\$ 0	\$ 212,728,061
Other Taxes	4,832,755	14,487,000	9,794,038	5,476,490	854,797	0	0	35,445,080
Licenses & Permits	170,800	6,670,549	0	240,000	0	0	0	7,081,349
Intergovernmental Revenues	31,265,691	21,876,868	0	4,049,084	9,946,858	0	0	67,138,501
Charges for Services	12,473,773	6,611,502	300,000	210,014	124,698,428	37,098,839	0	181,392,556
Fines & Forfeitures	2,054,100	125,020	0	0	3,000	375,000	20,150	2,577,270
Miscellaneous Revenues	15,485,951	23,870,298	2,269,143	25,678,752	14,079,125	1,693,301	6,278,350	89,354,920
Court Costs	3,460,000	0	0	0	0	0	0	3,460,000
Internal Service Charges	0	0	0	0	0	0	0	0
Non-Revenues	10,056,800	14,755,400	25,201,768	26,875,650	127,796,749	5,251,366	0	209,937,733
Less 5% Anticipated Revenues	(3,657,869)	(6,151,823)	(16,250)	(569,071)	(6,027,749)	(821,484)	(70)	(17,244,316)
<b>Total Current Revenues</b>	<b>\$ 206,965,384</b>	<b>\$ 131,678,426</b>	<b>\$ 37,548,699</b>	<b>\$ 92,565,072</b>	<b>\$ 273,218,121</b>	<b>\$ 43,597,022</b>	<b>\$ 6,298,430</b>	<b>\$ 791,871,154</b>
<b><u>FUND BALANCE</u></b>								
	\$ 69,094,486	\$ 152,109,628	\$ 28,028,031	\$ 137,283,522	\$ 207,182,570	\$ 16,533,450	\$ 80,981	\$ 610,312,668
<b>Total Estimated Revenues</b>	<b>\$ 276,059,870</b>	<b>\$ 283,788,054</b>	<b>\$ 65,576,730</b>	<b>\$ 229,848,594</b>	<b>\$ 480,400,691</b>	<b>\$ 60,130,472</b>	<b>\$ 6,379,411</b>	<b>\$ 1,402,183,822</b>
<b><u>APPROPRIATED EXPENDITURES</u></b>								
<b><u>CURRENT EXPENDITURES</u></b>								
General Government Services	\$ 51,716,267	\$ 13,023,293	\$ 13,312,969	\$ 91,450,908	\$ 1,001,116	\$ 44,727,813	\$ 0	\$ 215,232,366
Public Safety	101,479,280	13,383,101	0	0	0	1,163,874	21,150	116,047,405
Physical Environment	3,112,072	4,395,110	129,048	13,122,521	215,869,578	0	0	236,628,329
Transportation	0	55,443,472	12,315,416	66,565,794	43,933,839	0	6,274,000	184,532,521
Economic Environment	2,162,936	15,538,000	0	0	0	0	0	17,700,936
Human Services	12,501,570	299,313	0	0	0	0	0	12,800,883
Culture / Recreation	5,794,711	38,746,523	2,641,163	14,090,784	0	0	0	61,273,181
Court Related Service	12,465,965	0	0	0	0	0	0	12,465,965
Non-expenditure Disbursements	33,887,573	22,621,696	8,200,547	9,023,459	90,065,848	389,690	0	164,188,813
<b>Total Current Expenditures</b>	<b>\$ 223,120,374</b>	<b>\$ 163,450,508</b>	<b>\$ 36,599,143</b>	<b>\$ 194,253,466</b>	<b>\$ 350,870,381</b>	<b>\$ 46,281,377</b>	<b>\$ 6,295,150</b>	<b>\$ 1,020,870,399</b>
<b><u>RESERVES</u></b>								
	\$ 52,939,496	\$ 120,337,546	\$ 28,977,587	\$ 35,595,128	\$ 129,530,310	\$ 13,849,095	\$ 84,261	381,313,423
<b>Total Appropriated Expenditures</b>	<b>\$ 276,059,870</b>	<b>\$ 283,788,054</b>	<b>\$ 65,576,730</b>	<b>\$ 229,848,594</b>	<b>\$ 480,400,691</b>	<b>\$ 60,130,472</b>	<b>\$ 6,379,411</b>	<b>\$ 1,402,183,822</b>

LEE COUNTY

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**ACTUAL/BUDGET SUMMARY COMPARISON**

	<u>ACTUAL FY99-00</u>	<u>ESTIMATED FY00-01</u>	<u>PROPOSED FY01-02</u>	<u>% CHANGE FY00-01 ESTIMATED TO FY01-02 PROPOSED</u>
<b>REVENUES</b>				
Ad Valorem Taxes	\$ 179,276,209	\$ 186,831,867	\$ 212,728,061	14%
Other Taxes	32,747,211	32,138,078	35,445,080	10%
Licenses & Permits	8,680,051	7,200,112	7,081,349	(2%)
Intergovernmental Revenues	66,528,443	66,205,486	67,138,501	1%
Charges for Services	179,624,730	178,886,376	181,392,556	1%
Fines & Forfeitures	2,513,264	2,417,750	2,577,270	7%
Miscellaneous Revenues	89,051,301	66,735,382	89,354,920	34%
Court Costs	3,136,160	3,224,595	3,460,000	7%
Internal Service Charges	0	0	0	
Non- Revenues	196,235,316	216,678,627	209,937,733	(3%)
Less 5% Anticipated Revenues	0	0	(17,244,316)	
Beginning Fund Balance	556,031,035	619,806,196	610,312,668	(2%)
<b>Total Revenues</b>	<b>\$ 1,313,823,720</b>	<b>\$ 1,380,124,469</b>	<b>\$ 1,402,183,822</b>	<b>2%</b>
<b>EXPENDITURES</b>				
General Government Services	\$ 134,525,204	\$ 138,433,675	\$ 215,232,366	55%
Public Safety	89,553,722	98,965,896	116,047,405	17%
Physical Environment	104,754,801	115,765,435	236,628,329	104%
Transportation	102,430,413	162,166,547	184,532,521	14%
Economic Enironment	19,418,432	19,640,653	17,700,936	(10%)
Human Services	10,514,268	12,250,577	12,800,883	4%
Culture/ Recreation	44,121,407	68,969,345	61,273,181	(11%)
Court Related Service	12,926,370	12,119,306	12,465,965	3%
Non - expenditure Disbursements	167,848,758	141,500,367	164,188,813	16%
Reserves	0	610,312,668	381,313,423	(38%)
<b>Total Expenditures</b>	<b>\$ 686,093,375</b>	<b>\$ 1,380,124,469</b>	<b>\$ 1,402,183,822</b>	<b>2%</b>

# REVENUES & EXPENDITURES DISCUSSION

CURRENT REVENUES are divided into the following categories:

## **A. Taxes**

Included are charges levied by the local unit of government against the income and wealth of a person (natural or corporate). Specific types of taxes include ad valorem (real and personal property), sales and use taxes (imposed upon sale or consumption of goods and services levied locally). The most well known sales and use taxes include tourist development taxes, one-cent voted gas tax (Lee County's 9<sup>th</sup> cent voted), five and six cent local option gas taxes, insurance premium taxes, and fire and casualty insurance premium taxes.

Franchise fees are also included in this category. These fees are levied on a corporation or individual by the local government in return for granting a privilege or permitting the use of public property subject to regulations. The most well known franchise fees are for electricity, water, sewer, and solid waste. County derived franchise fees are in the area of solid waste and telecommunications. Prior to FY01-02, the County collected cable franchise fees. These fees were eliminated as part of a state bill that combined various types of taxes and fees into a state tax and local option tax on communications services. This new tax is paid on all communication services (i.e. telephone, cable, satellite, etc.) by the customer and remitted through the vendor directly to the State Department of Revenue (DOR). DOR allocates the funds to cities and counties.

## **B. Licenses and Permits**

These revenues are derived from the issuance of local licenses and permits. Within this category are professional and occupational licenses, building permits and any other licenses and permits (e.g., building, roofing, plumbing permits; occupational license fees).

## **C. Intergovernmental Revenues**

Included are all revenues received from federal, state, and other local governmental sources in the form of grants, shared revenues, and payments in lieu of taxes. The state shared revenues that are of most importance to county government are revenue sharing, mobile home licenses, alcoholic beverage licenses, racing tax, local government half-cent sales tax, constitutional gas tax, and County gas tax (Lee County's seven-cent pour over gas tax).

## **D. Charges for Services**

These revenues include all charges for current services such as recording of legal documents, zoning fees, county officer fees (fees remitted to county from officers whose operations are budgeted by the Board of County Commissioners), county court fees, circuit court fees, boat fees, ambulance fees, water fees, garbage/solid waste, sewer fees, park, transportation, and recreation fees.

*FISCAL 2002 BUDGET*  
*FINAL*

**E. Fines and Forfeitures**

This group of revenues includes monies received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations and for neglect of official duty. Some examples include court fines, library fines, and non-criminal traffic fines.

**F. Miscellaneous Revenues**

Monies in this category are primarily interest earnings. Types of interest earnings include monies on investments, contracts and notes, interest earnings of the Clerk of Court, Tax Collector, Sheriff, Property Appraiser, Supervisor of Elections, and interest earnings from Trustee accounts. Also included would be impact fees, rents, MSBU assessments, and auction proceeds for public property.

**G. Court Costs**

Revenues from Court Costs are generated from a variety of sources. These include but are not limited to Public Defender Liens, Probation Supervisory Fees, Non-Criminal Traffic Fines, Criminal Fines, Traffic Court Costs and reimbursements from the Dependency Attorney and Conflict Attorney.

**H. Non-Revenues**

Non-revenues are categories of monies that are not generated by traditional activities such as taxes, fees for services, or intergovernmental transfers (such as sales tax) from State to County. Included are such groupings as interfund transfers, bond and commercial paper proceeds, insurance premiums and unspent budgets and interest earned by Constitutional Officers which must, by State law, be returned to the County.

**I. Less 5% Anticipated Revenues**

State law requires that budgeted collections for ad valorem (property tax) revenues be set at 95% of estimates projected by the Tax Collector.



*FISCAL 2002 BUDGET*

*FINAL*

CURRENT EXPENDITURES are divided into the following categories:

**A. General Government Services**

The costs of providing representation of the citizenry by the governing body (Board of County Commissioners) as well as executive management and administration of the affairs of local government (County Manager's Office) are included in this category. Also included in this category are the financial and administrative costs of government (budgeting, accounting, auditing-external and internal, property appraisal, tax collecting, personnel, purchasing, telephones, data processing, pension administration, grants management, and any other support services).

In addition, General Government includes legal services (county attorney), comprehensive planning (county planning department), Hearing Examiner, costs of providing a court system (Clerk of the Circuit Court and County Court, State Attorney, Public Defender, Law Library, Jury Commission, Court Administrator, Grand Jury and Bailiff), court reporting, Supervisor of Elections, and Public Resources.

**B. Public Safety**

Security of persons and property is the major focus of this category. Included are law enforcement (Sheriff and Division of Public Safety), fire control (fire departments and districts), county jail, protective inspections (building and zoning inspections), emergency and disaster relief services (emergency operations, emergency medical services, emergency communications system), ambulance and rescue services, and medical examiner. Also included are Animal Services programs.

**C. Physical Environment**

Costs of services provided to achieve a satisfactory living environment are assigned to this group. Categories include electric, water services, garbage/solid waste control, recycling, sewer services, hazardous waste, conservation and resource management, flood control, extension services, and other physical environmental needs.

**D. Transportation**

Costs incurred for the safe and adequate flow of vehicles, travelers, and pedestrians are included. Specific subcategories include roads, bridges, traffic engineering, airports (Lee County Port Authority), and transit systems (LeeTran).

**E. Economic Environment**

Costs of providing services to develop and improve the economic conditions of the community are allocated to this category. Included are Economic Development, Veterans' Services, and neighborhood improvements. Not included are welfare functions which are included in human services.

## **F. Human Services**

Costs of providing services for care, treatment, and control of human illness and injury are included. Expenditures in this function include mental health, physical health, welfare programs, retardation, and interrelated programs such as the provision of health care for indigent persons. Specific health care activities related to the County include the Health Department, family services and community agency support.

## **G. Culture and Recreation**

Costs incurred in providing and maintaining cultural and recreational facilities and activities for citizens and visitors are included in this function. Separate categories include all library costs, recreational programs, and public parks.

## **H. Court Related Expenditures**

This category accounts for costs of providing court services including general administration, Circuit Court and County Court Services. Included programs are Support to Public Defender, State Attorney, Budget Transfer for Court Services, Budget Transfer for Clerk of Courts, and State Attorney Judicial.

## **I. Non-Expenditure Disbursements**

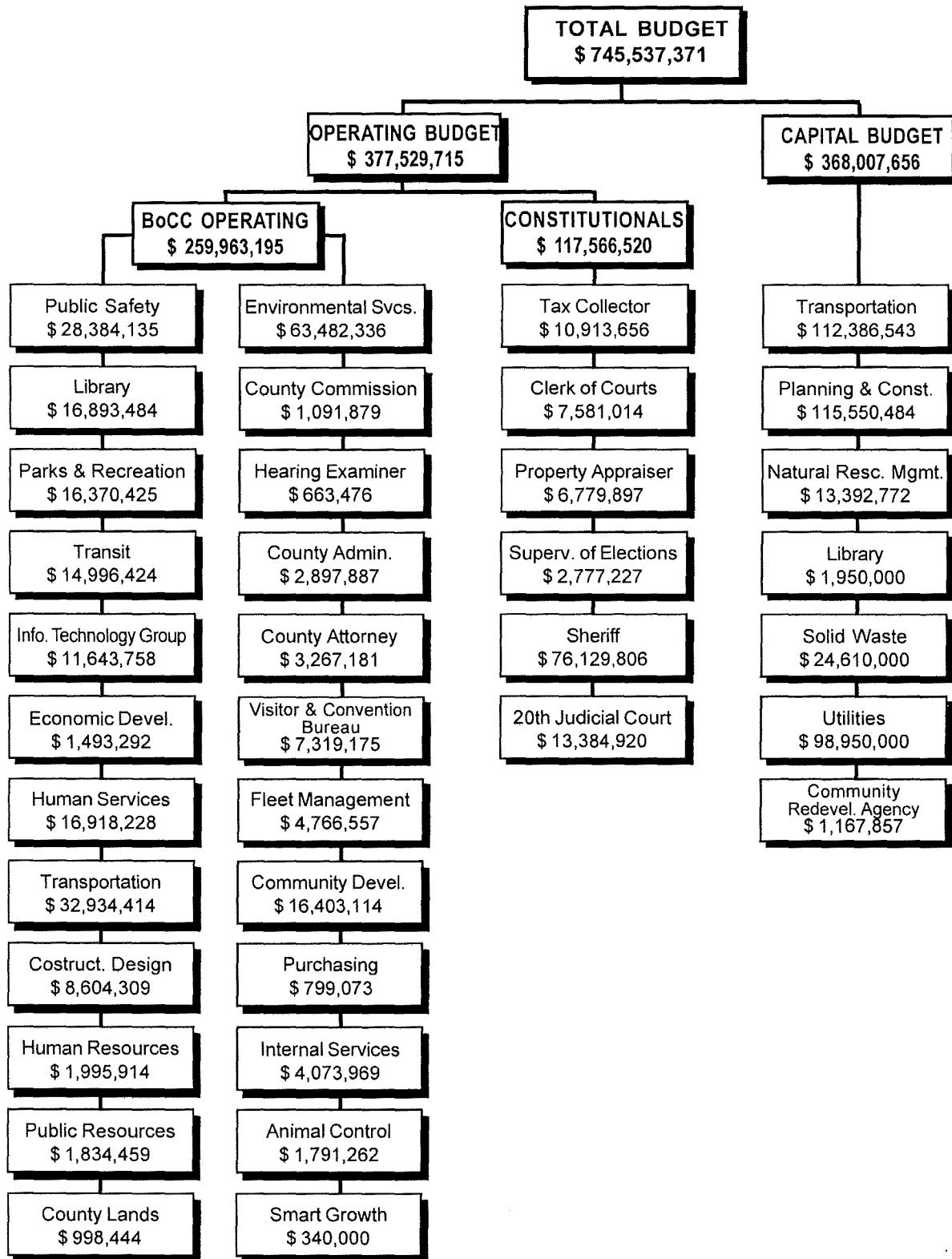
Included in this category are transfers and reserves. Interfund transfers represent amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute additional revenues or expenditures of the governmental unit, but reflect the movement of cash from one fund to another.



FISCAL 2002 BUDGET

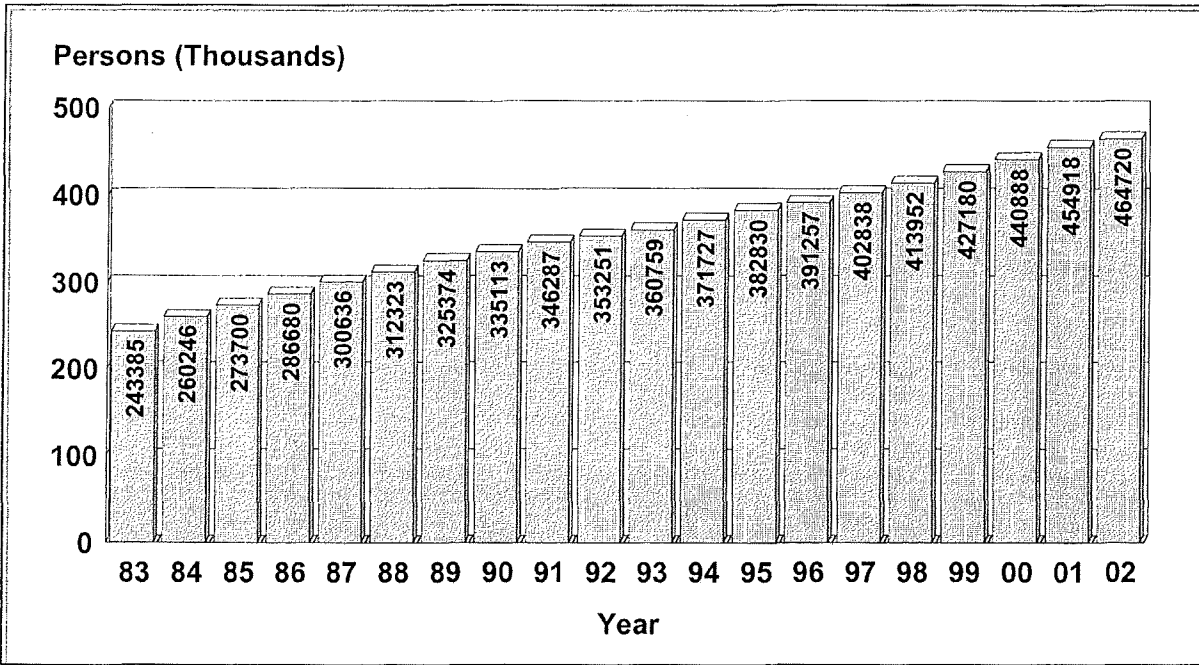
FINAL

Departmental Operating  
and Capital Budget FY 2002



LEE COUNTY

# LEE COUNTY POPULATION 1983 THROUGH 2002



As indicated by the above graph, the permanent population of Lee County has increased 78.9% over the past 19 years. Lee County's population has been increasing approximately twice as fast as that of Florida, and eight times faster than that of the nation. During 1990-1993, the rate of growth slowed due to the economic recession (1991-1992 = +6,964; 1992-1993 = +7,508). The rate of growth has shown significant increases since 1993.

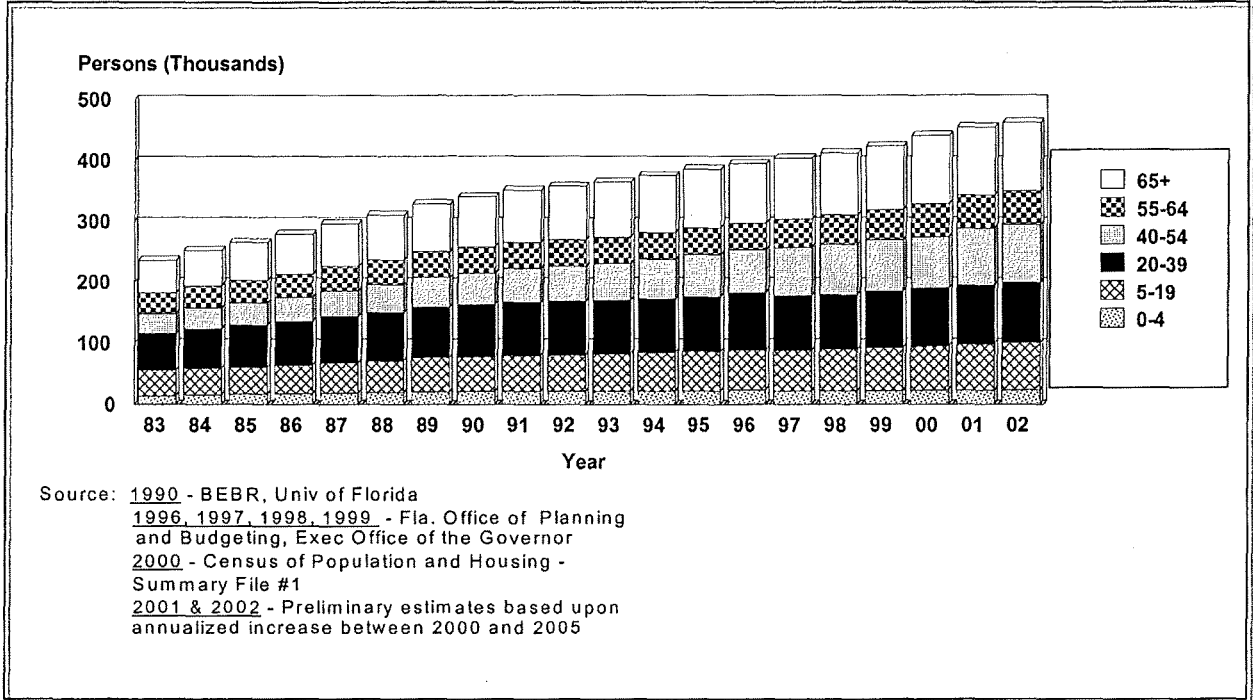
1993-1994	+10,968	1997-1998	+11,114
1994-1995	+11,103	1998-1999	+13,228
1995-1996	+8,427	1999-2000	+13,708
1996-1997	+11,581	2000-2001	+14,030 (Preliminary)
		2001-2002	+9,802 (Preliminary)

The projected increase from 2001 to 2002 suggests an additional 9,802 persons will move to the County. The Year 2000 figures is the official US Census estimate. The Year 2002 figure is based upon annualizing the projected increase between 2000 and 2005. The source of these figures is listed below. The intervening estimates between 1990 and 2000 were re-evaluated based upon the 2000 Census results.

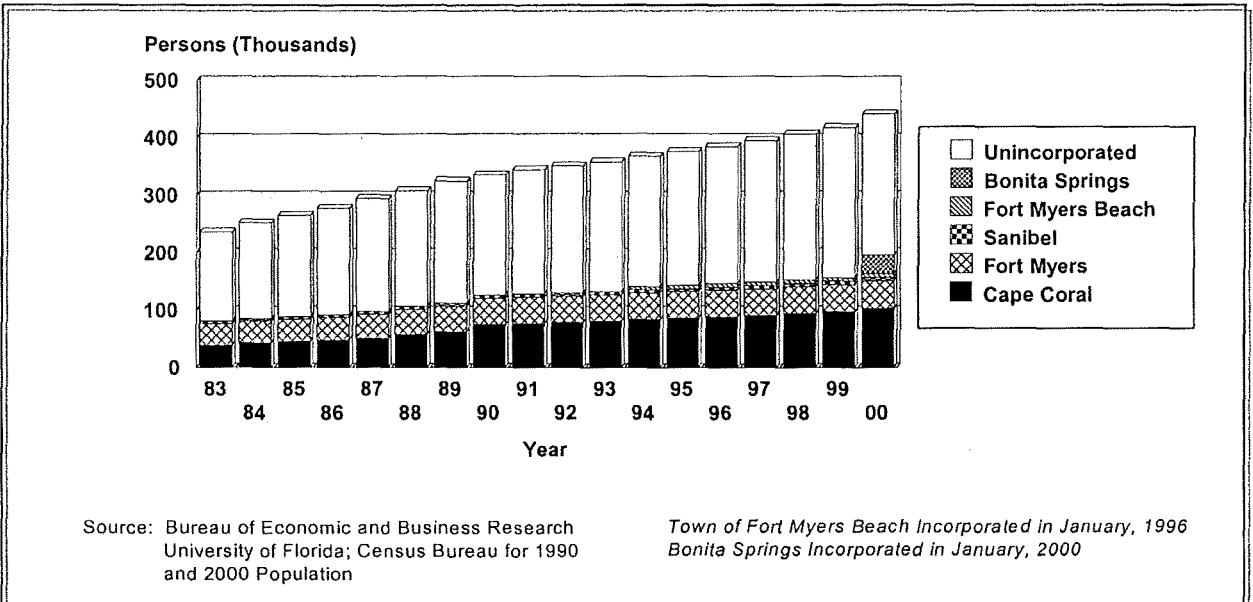
A rapidly expanding population has resulted in increasing needs for services such as law enforcement, human services, transportation and recreational needs. Additional people add to the use of existing facilities that translates to expanded maintenance needs and ultimately the requirement for new facilities.

Sources: For 1990 & 2000 – US Census Bureau  
For Interim Estimates and 2001 – University of Florida, Bureau of Economic & Business Research  
For 2002 – Interpolation from Florida Population Studies, Projections of Florida Population by County 2000-2030, May 2001, Bulletin 128.

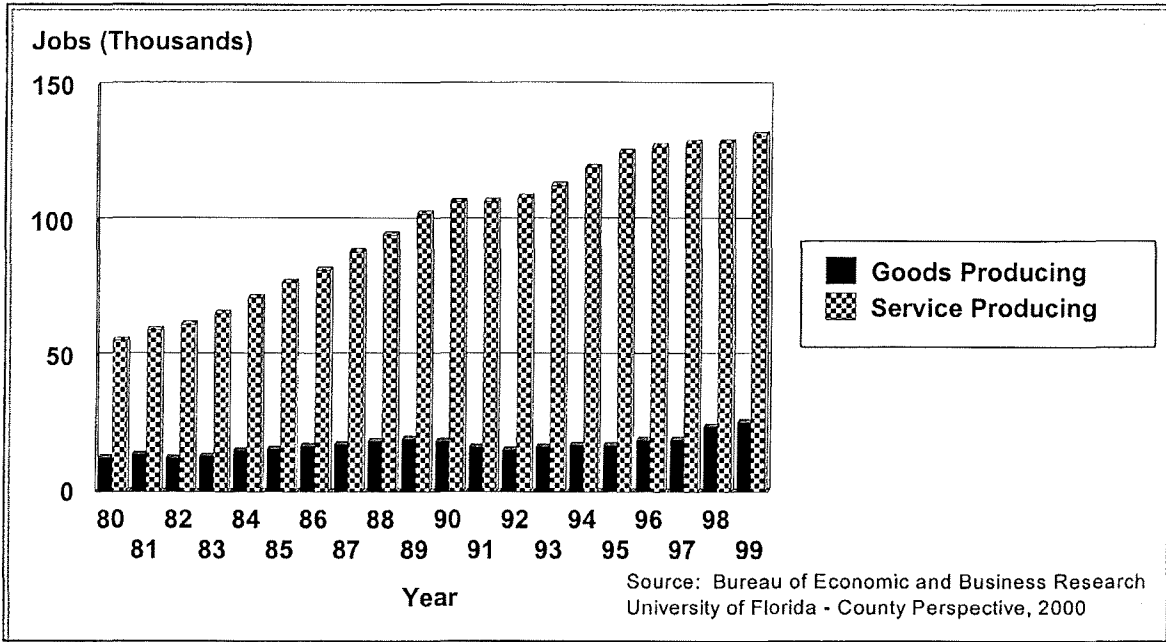
## LEE COUNTY POPULATION PROFILE



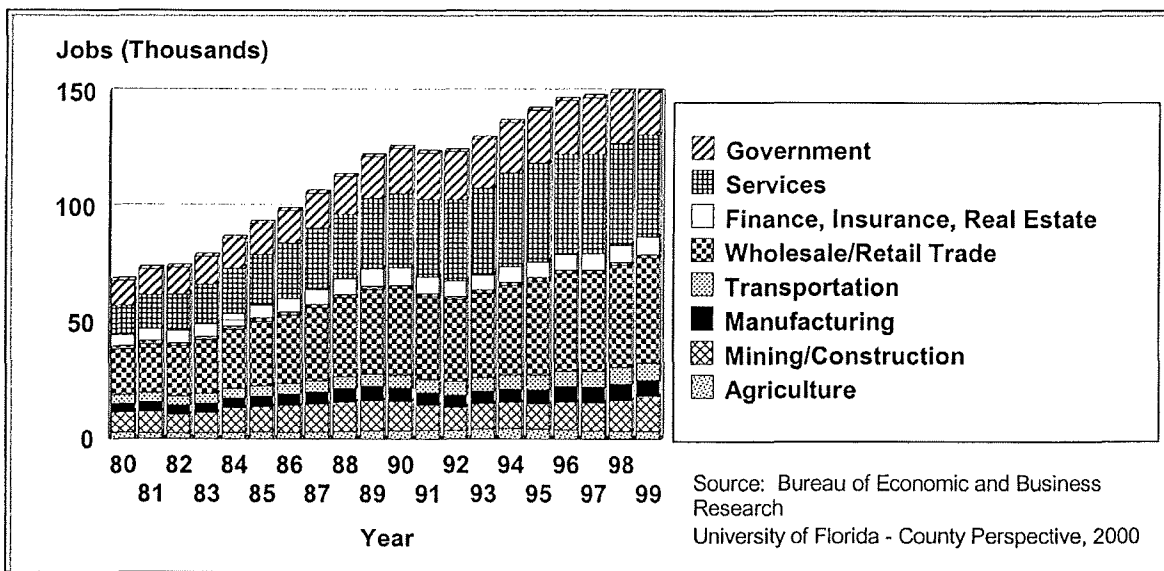
## UNINCORPORATED AND INCORPORATED POPULATION



## PROFILE OF GOODS AND SERVICES – ALL JOBS



## ECONOMIC PROFILE OF COVERED EMPLOYMENT



## LEE COUNTY POPULATION/ECONOMICS

The **Lee County Population Chart 1983-2002** details the overall rapid growth in population that has occurred since the early 1980's. The **Lee County Population Profile** chart examines the composition of the various groups and how they have changed since 1983. The late 1980's through 2000 reveal growth in the Age 65 and Over group. However, there are noticeable increases in the Age 5-19 and Age 40-54 categories especially since 1990.

The **Unincorporated and Incorporated Population Distribution** chart further reveals the distribution of population among the cities and unincorporated Lee County. Most of the population is settled in the unincorporated portion of the county for which the Board of County Commissioners must provide direct county services. However, there has been considerable growth in the City of Cape Coral, as it has become the largest city in the county with an April 1, 2000 population of 102,286. The City of Fort Myers and City of Sanibel have retained a generally stable permanent population share of the total, especially during the most recent years. On January 1, 1996, the Town of Fort Myers Beach came into existence and as of April 1, 2000 had a population of 6,561. The chart reflects the Fort Myers Beach population beginning in 1996. Bonita Springs became a city on January 1, 2000 and began operation on April 15, 2000. Bonita Springs population in 2000 was estimated to be 32,797.

The **Profile of Goods and Services – All Jobs** is presented to illustrate the dramatic growth in jobs over the past ten years and the predominance of those jobs in the service producing sectors over the goods producing sectors (manufacturing, mining/construction and agriculture).

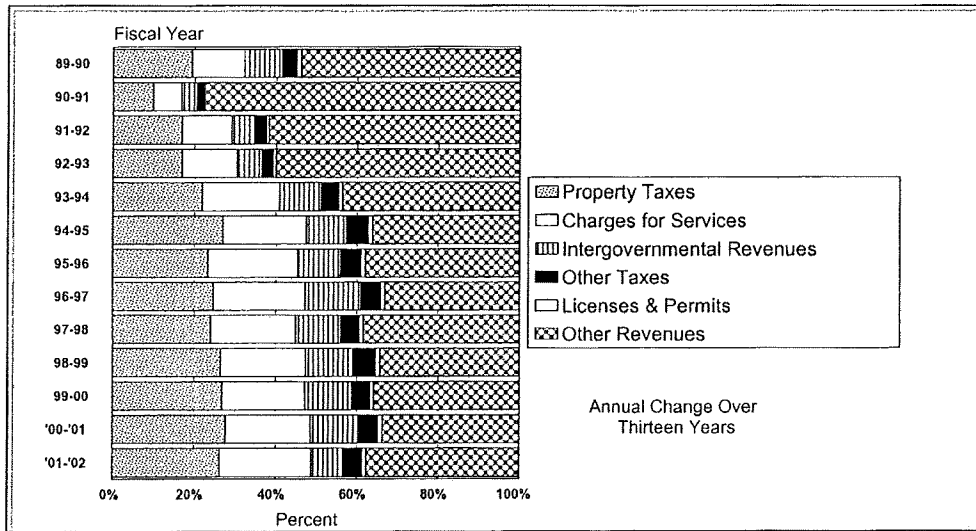
The **Economic Profile of Covered Employment** details only those jobs covered by Federal unemployment compensation. It illustrates especially the different kinds of service producing sectors that are important in Lee County. Predominating are activities in wholesale and retail trade with significant other contributions to the economy from the health, legal and education sector and hotels, recreation and automobile sales sector. Construction, a smaller but important sector, shows the growth in the late 1980's, reduction in 1991 and 1992 and gradual improvement beginning in 1993. Overall job creation has been strong since the early 1990's.



**FISCAL 2002 BUDGET**

**FINAL**

# REVENUES BY CATEGORY ALL SOURCES



	<b><u>FY01-02 ADOPTED</u></b>	
Property Taxes	\$212,728,061	
Charges for Service	181,392,556	
Intergovernmental Revenues	67,138,501	
Other Taxes	35,445,080	
Licenses & Permits	7,081,349	
Other Revenues:		
Transfers and Others	\$164,188,813	
Bond Proceeds	41,674,420	
Interest Earnings	27,497,378	
Miscellaneous Revenues	39,519,363	
Impact Fees	26,012,884	
Fines & Forfeitures	2,577,270	
Rents and Royalties	399,795	
Court and Related Services	<u>3,460,000</u>	
	<u>305,329,923</u>	
<b>TOTAL CURRENT REVENUES</b>	<b>809,115,470</b>	<b>57%</b>
<b>LESS 5% ANTICIPATED REVENUES</b>	<b>(17,244,316)</b>	
<b>FUND BALANCE</b>	<b><u>610,312,668</u></b>	<b><u>43%</u></b>
<b>TOTAL ALL REVENUES</b>	<b>\$1,402,183,822</b>	<b>100%</b>

Property Taxes account for 26% of the current revenues budgeted for FY01-02. Of the total Property Taxes budgeted, 62% is for the General Fund. The other major property tax levies are for the Unincorporated MSTU Fund, the Library Fund, and the Capital Improvement Fund – which includes the voter-approved one-half mill for Conservation 2020 land acquisition and the replacement of the 800 MHZ infrastructure. The All Hazards Fund accounts for 0.5% of Property Taxes. In addition, there are other small taxing districts such as street lighting districts, special improvement districts, fire districts, and sewer debt.

Charges for Services are revenues received by the County for services provided. This revenue includes Water and Sewer Charges, Solid Waste Fees, Development and Zoning Fees, Bridge Tolls, and Ambulance Fees. Charges for Services make up 22% of current revenues.

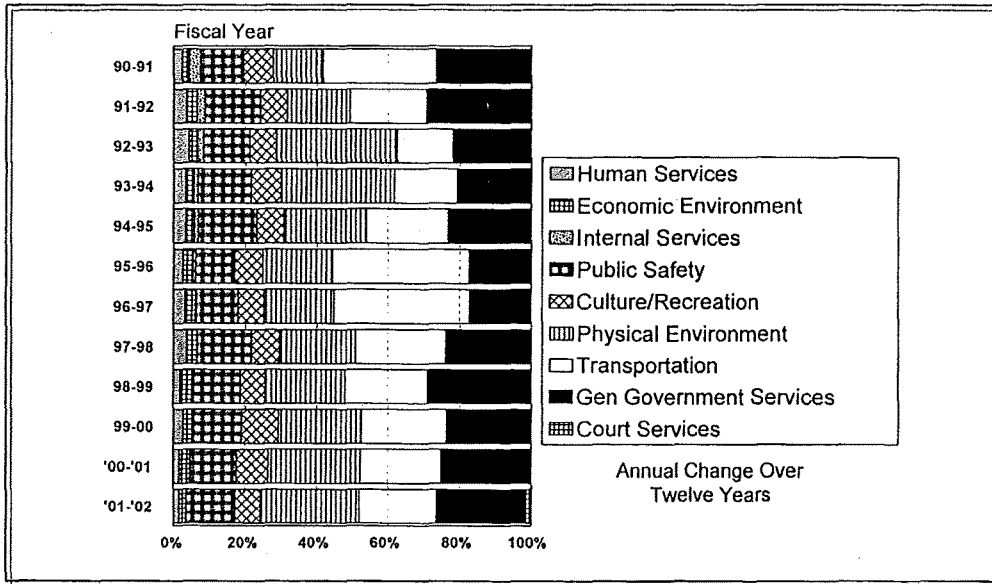
Intergovernmental Revenues consist of state and federal grants and shared revenues. This revenue source accounts for 8% of the current revenues budgeted. The two major revenues in this category are State Sales Tax (\$30.7 million), and State Revenue Sharing (\$9.1 million).

The Other Taxes revenue source consists of gas taxes, the tourist tax and franchise fees for cable television, and solid waste collection. These revenues are 4% of the total current revenues. Licenses and permits are 1% of current revenues and consist primarily of building and permit fees.

Other Revenues are comprised of a number of different revenue sources. The two largest are transfers and Bond proceeds. Transfers represent dollars moved from one fund to another. A transfer out of one fund is reflected as an expense, while a transfer into a fund appears as a revenue. Bond proceeds represent revenues received from new debt and refunding of existing debt to achieve cost savings through lower interest rates.

*FISCAL 2002 BUDGET  
FINAL*

## EXPENDITURES BY FUNCTION ALL USES



EXPENDITURE FUNCTION	<u>FY01-02 ADOPTED</u>	
Physical Environment	\$236,628,329	
Transportation	184,532,521	
General Government Services	215,232,366	
Public Safety	116,047,405	
Culture/Recreation	61,273,181	
Human Services	12,800,883	
Economic Environment	17,700,936	
Court Services	<u>12,465,965</u>	\$ 856,681,586
TRANSFERS AND RESERVES		<u>545,502,236</u>
TOTAL		<b>\$1,402,183,822</b>

The graph above illustrates the historical pattern of expenditures since FY90-91. All local governments are required to classify expenditures by function according to the Florida Uniform Accounting System.

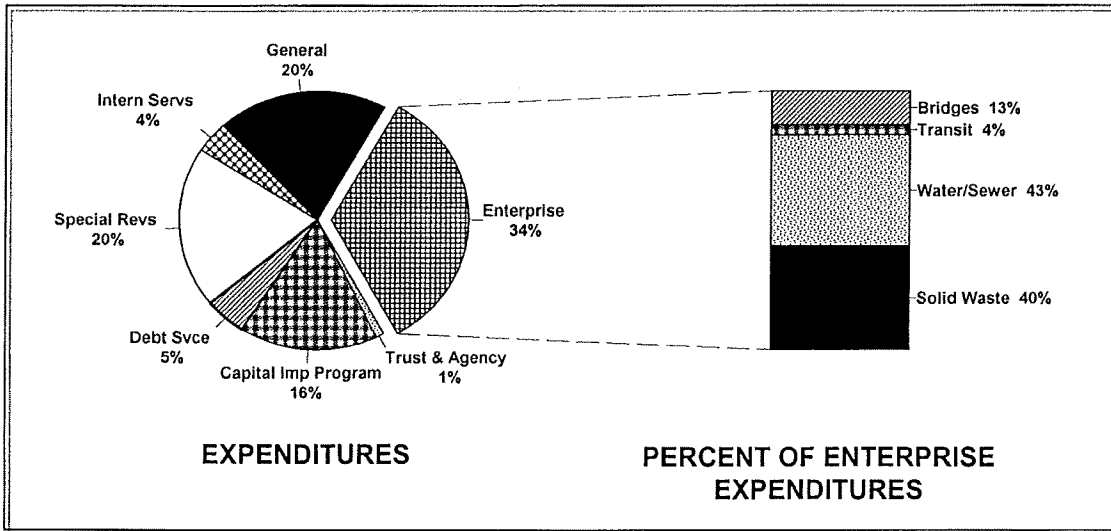
Referring to the three largest functions in FY01-02, General Government Services shows the largest increase. General Government Services increased due to the expansion of the Information Technology Group.

Public Safety provides: Sheriff's Law Enforcement and Corrections, Fire Control and Emergency Medical Services. The Sheriff's Budget is \$76,129,806 (including support to the Sheriff's budget and Sheriff Law Enforcement Trust Funds) or 66% of the Public Safety total.

Non-expenditure disbursements are Reserves (\$381,313,423) and Interfund Transfer (\$164,188,813).

**FISCAL 2002 BUDGET  
FINAL**

# EXPENDITURES BY FUND GROUP ALL USES

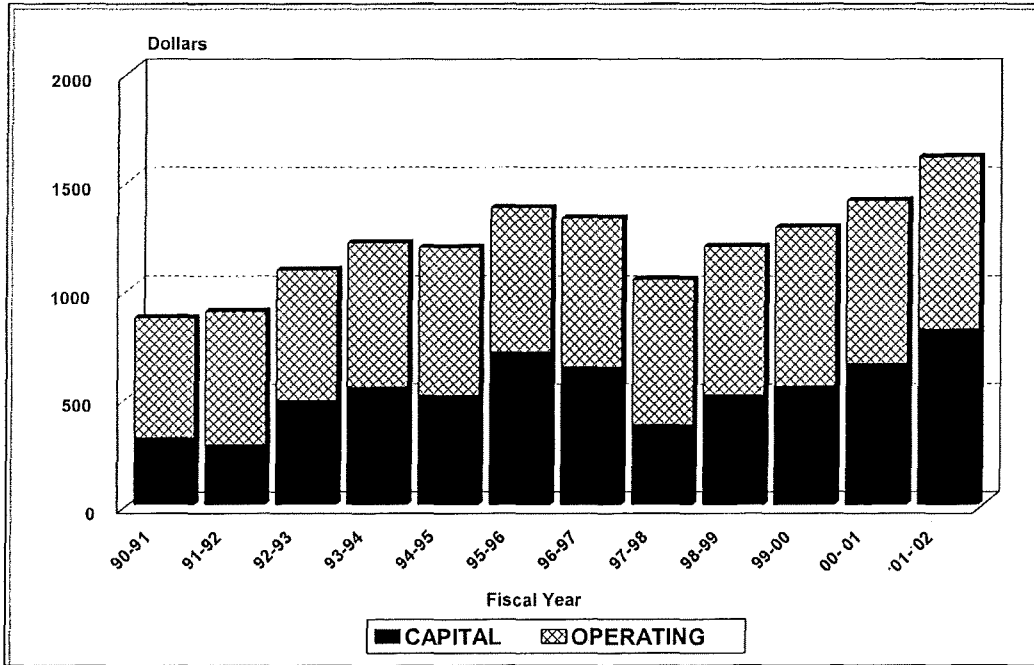


Enterprise			
Solid Waste	\$190,801,167		
Water/Sewer	205,646,928		
Bridges	65,186,566		
Transit	<u>18,766,030</u>		\$480,400,691
General			276,059,870
Capital Projects			229,848,594
Special Revenue			283,788,054
Debt Service			65,576,730
Internal Service Funds			60,130,472
Trust and Agency			<u>6,379,411</u>
<b>TOTAL</b>			<b>\$1,402,183,822</b>

The above graph illustrates all county expenditures by fund group. The Enterprise Funds which are funded from charges for services include Public Utilities, Solid Waste, Transit, the Toll-Supported Transportation Facilities, and the debt-service and capital projects for the Enterprise Funds. The General Fund, which is the major taxing fund, provides for the bulk of county-wide services and operations. Capital Projects includes all Capital Improvement Program projects except for those that are enterprise funded; Special Revenue Funds consist of funds such as Lighting Districts, the Transportation Trust Fund, the Library Fund, and the Unincorporated MSTU (which provides services to the unincorporated areas of Lee County). Debt Service includes funds established for the retirement of non-enterprise capital improvement projects. Internal Services Funds provide services to county operating departments. Trust and Agency funds are used to account for assets held by a governmental unit in a trustee capacity.

**FISCAL 2002 BUDGET**  
**FINAL**

# EXPENDITURES PER CAPITA FY90-91 THROUGH FY01-02



Expenditures per capita are illustrated for operating and capital expenditures only.

Expenditures per capita are as follows:

	FY91	FY92	FY93	FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01	FY02
Capital	\$307	\$275	\$482	\$544	\$506	\$707	\$637	\$370	\$507	\$547	\$654	\$812
Operating	558	619	604	666	683	664	687	671	686	734	751	792
TOTAL	\$865	\$894	\$1086	\$1210	\$1189	\$1371	\$1324	\$1041	\$1193	\$1281	\$1405	\$1604

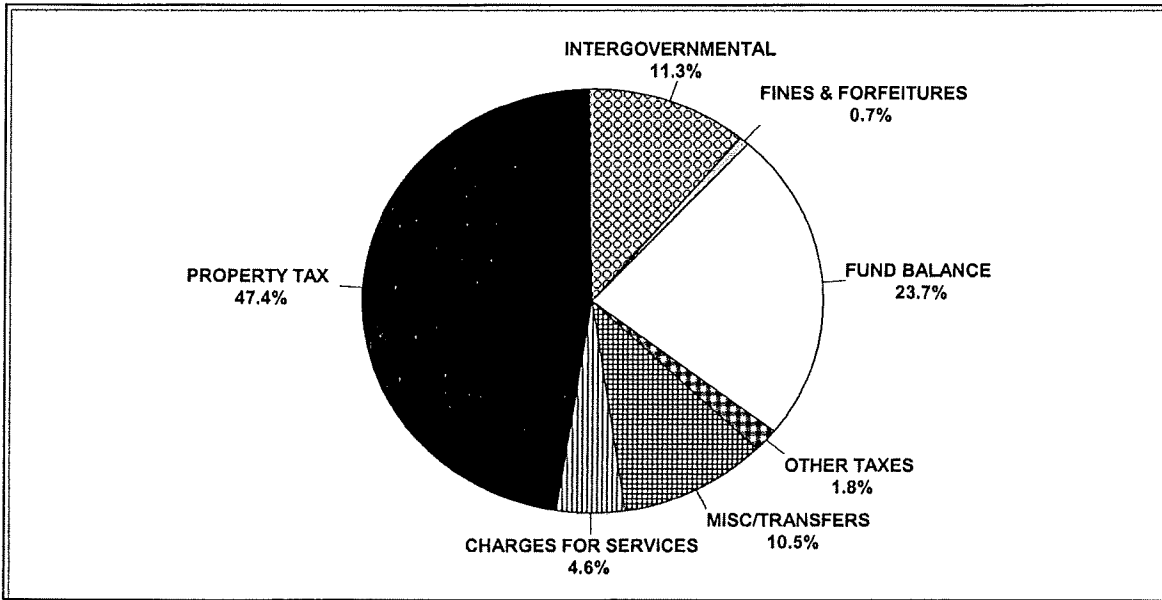
Total per capita expenditures show an increase of 14.2% from FY00-01 to FY01-02. This is a reflection of a 10.5% increase in the operating budget, a 23.6% increase in the capital budget combined with a 2.2% increase in population.

Expenditures per capita for capital projects reflect an increase of 24.2% from FY00-01 to FY01-02. This was due to a variety of activities ranging from the construction of new parks to the purchase of computerized voting machines. That followed an 19.6% increase from FY99-00 to FY00-01. A 23.3% increase from FY99-00 to FY00-01 is a reflection primarily of the issuance of bonds on July 12, 2000 for the Ortiz Correctional Facility, Juvenile Assessment Center and renovations to the Emergency Operations Center as well as the transfer of electrical franchise fees from the General Fund.

Expenditures per capita for operating expenditures have reflected a trend of increasing costs associated with the maintenance of completed capital projects and expansion of county services up to FY94-95. During FY95-96, there were fewer capital projects completed that resulted in less impact upon operations. In addition, an increase in the emphasis upon core service delivery created greater operating efficiencies. Since, FY97-98, the operating per capita expenditures have been increasing annually.

**FISCAL 2002 BUDGET  
FINAL**

## GENERAL FUND REVENUE BY CATEGORY



	FY97 <u>Actual</u>	FY98 <u>Actual</u>	FY99 <u>Actual</u>	FY00 <u>Actual</u>	FY01 <u>Estimated</u>	FY02 <u>Adopted</u>
Property Taxes	\$90,716,378	\$95,956,717	\$96,702,740	\$109,078,413	\$114,648,030	\$130,823,383
Other Taxes	413,568	4,373,238	4,571,899	4,295,299	4,559,203	4,832,755
Intergovernmental	21,316,532	22,347,803	27,854,776	30,089,763	30,885,457	31,265,691
Misc. Revs. & Transfers	16,835,384	23,442,765	32,366,851	28,070,834	24,322,591	28,902,751
Charges for Services	10,928,400	10,184,643	13,881,637	11,208,097	12,933,806	12,744,573
Fines & Forfeitures	4,243,634	3,791,620	1,728,771	2,006,159	1,913,148	2,054,100
Current Revenue	\$144,453,896	\$160,096,786	\$177,106,674	\$184,748,565	\$189,262,235	\$210,623,253
Less 5% Anticipated						(3,657,869)
Fund Balance	37,136,373	47,478,803	49,213,845	57,986,925	67,186,109	69,094,486
<b>TOTAL</b>	<b>\$181,590,269</b>	<b>\$207,575,589</b>	<b>\$226,320,519</b>	<b>\$242,735,490</b>	<b>\$256,448,344</b>	<b>\$276,059,870</b>

The chart reflects adopted FY01-02 revenues in the General Fund. Property Taxes account for 47.4% of the revenue in the General Fund. Intergovernmental Revenues (Sales Tax & State Revenue Sharing) and Fund Balance account for 23.7% of Fund Revenues. The slight increase in Intergovernmental Revenue is from an anticipated increase in sales tax revenues.

Miscellaneous Revenues and Transfers include such revenues as interest earnings, indirect cost collections, refunds, donations, rents and lease collections. Transfers are from other County funds with obligations to the General fund other than indirect costs.

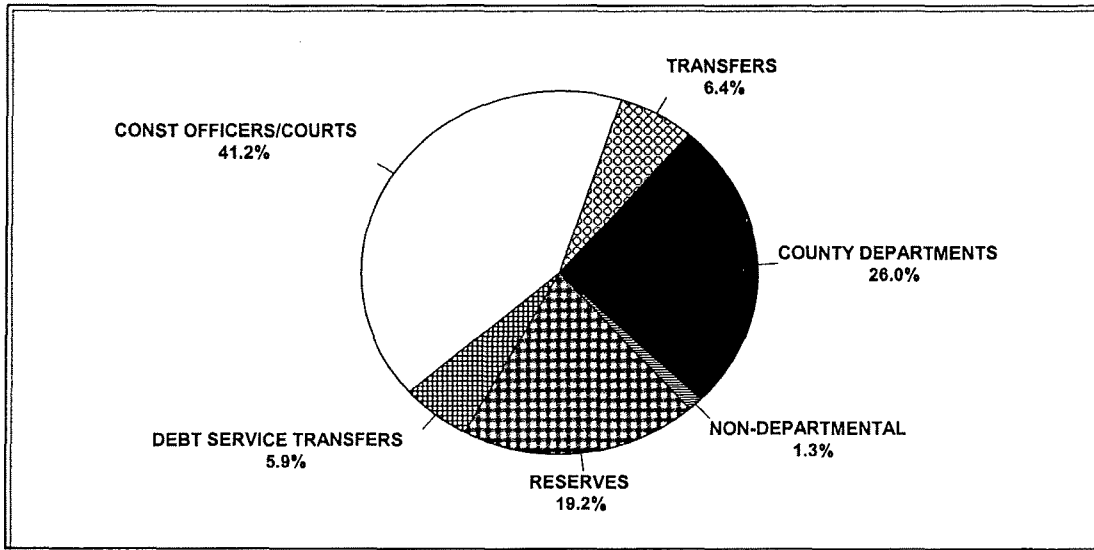
Charges for Services include licenses and permit fees in addition to rental, parking, and other miscellaneous fees.

Fines and Forfeitures include various Court Cost revenues as well as traffic and miscellaneous criminal fines.

Less 5% Anticipated includes new revenues except property taxes in which a 5 percent reduction has already been removed. Also excluded are interfund transfers and grant revenues. This category is not included in the chart.

**FISCAL 2002 BUDGET**  
**FINAL**

## GENERAL FUND EXPENDITURES BY CATEGORY



	FY97 <u>Actual</u>	FY98 <u>Actual</u>	FY99 <u>Actual</u>	FY00 <u>Actual</u>	FY01 <u>Estimated</u>	FY02 <u>Adopted</u>
County Departments	\$41,993,328	\$48,087,939	\$51,170,472	\$56,676,898	\$62,627,150	\$71,988,870
Non-Departmental	2,849,820	4,893,124	5,078,681	3,229,678	4,809,045	3,587,145
Const Officers & Courts	73,680,257	79,837,008	89,661,020	94,029,855	99,320,916	113,601,286
Debt Service Transfers	14,158,063	14,027,218	12,317,760	14,624,850	16,339,112	16,240,795
Reserves	0	0	0	0	69,150,058	52,939,496
Transfers	<u>5,127,937</u>	<u>8,453,782</u>	<u>5,104,588</u>	<u>6,690,427</u>	<u>4,202,063</u>	<u>17,702,278</u>
<b>TOTAL</b>	<b>\$137,809,405</b>	<b>\$155,299,071</b>	<b>\$163,332,521</b>	<b>\$175,251,708</b>	<b>\$256,448,344</b>	<b>\$276,059,870</b>

The chart indicates the majority of General Fund expenditures are for the direct provision of government services.

Non-Departmental generally refers to expenses of a countywide nature, such as financial services or auditing expenses that are not related to solely one department.

The Clerk of the Courts, Property Appraiser, Tax Collector, Supervisor of Elections, and Sheriff are elected Constitutional Officers. The budget for Courts includes Court Services, State Attorney, Public Defender, and Medical Examiner.

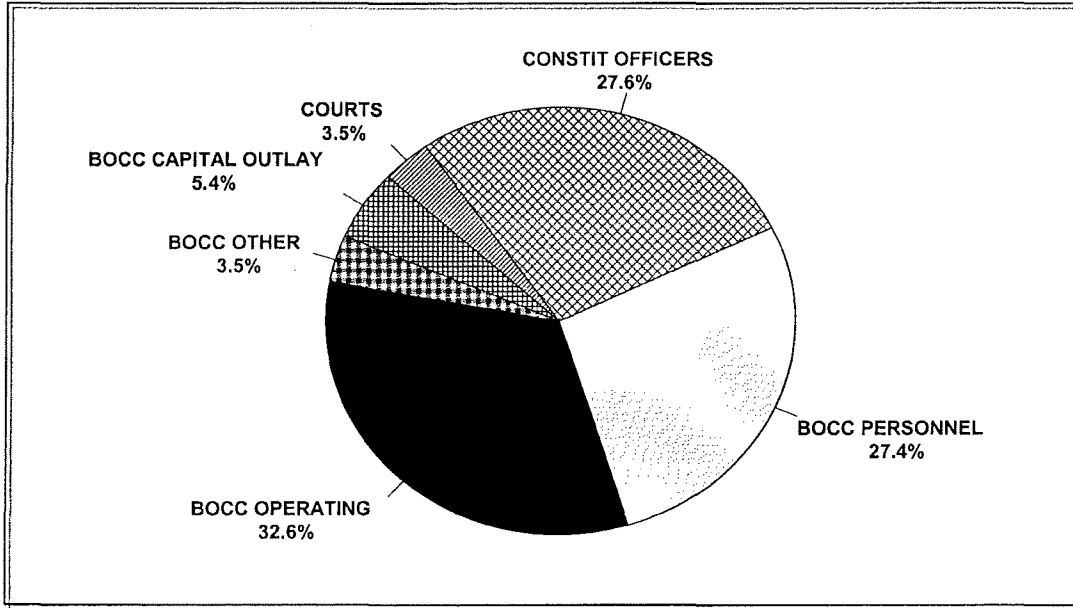
Debt Service Transfers are transfers to other funds for debt service payments.

Transfers include interfund transfers such as, subsidies for Transit, and the Community Development Block Grant.

Reserves refer to unallocated funds. The actual years are audited and, therefore, not reflective of estimated or adopted reserves.

*FISCAL 2002 BUDGET  
FINAL*

# OPERATING EXPENSES



<b>Board of County Commissioners:</b>		
Personnel	\$103,387,085	
Operating Expenses	123,177,694	
Capital Outlay	20,305,198	
Other Expenses	<u>13,093,218</u>	
Total BOCC Operating Departments		\$259,963,195
Constitutional Officers		104,181,600
Courts		<u>13,384,920</u>
Total Operating Expenses		\$377,529,715

The above chart represents operating expenses for the departments under the Board of County Commissioners as well as Court Services, Public Defender, State Attorney, Medical Examiner, and the Constitutional Officers.

Under the Board of County Commissioners, each department may or may not have expenditures in each category. The section entitled "Personnel" is comprised of all salaries and fringe benefits; "Operating" expenses are for general operating expenses such as goods and services. Capital Outlay is for equipment, vehicles, and library books.

Other expenses refers to principal and interest payments as well as grants and aids to other governments and organizations.

OPERATING BUDGET VARIANCES OF 5%  
UNDER BOARD OF COUNTY COMMISSIONERS

**Public Safety** – The budget increase is due to the addition of five new ambulance units. The units require twenty-one Paramedic II and twenty EMT positions. Other new positions are eight Communication Operator I, one Office Support and one EMS pilot. Other factors are the purchase of equipment.

**Library** – The budget increase is due to increased IGS charges and the addition of six new positions, five of which are for the Library Processing Center.

**Transportation** – The budget increase is due to purchase of new and replacement equipment and adding two new positions.

**County Attorney** – The budget increase is due to increased charges from other departments, which deliver support services (IGS) and salary adjustments.

**Animal Services** – The budget was increased per Memorandum of Understanding.

**Natural Resources** – The budget increase is due to the addition of two new positions during FY01 and two new positions in FY02 to support an increased workload due to Environmental Lab monitoring of Utilities and additional work on beach CIP projects.

**Purchasing** – The budget increase is due to the addition of two new buyer positions to cover increased workloads.

**Solid Waste** – The budget increase is due to costs associated with increased disposal tonnages.

**Information Technology Group** – The budget increase is due to eleven new positions, network expansion, and additional GroupWise software licensing/maintenance costs.

**Public Resources** – The budget increase is due to the transfer of MSTBU Services from County Administration.

**Internal Services** – The budget increase is due to the addition of three new administrative support positions and increased IGS charges.

**Human Resources** – The budget increase is due to new external criminal background checks, replacement copier, new projector, and a new Labor Relations position.



**FISCAL 2002 BUDGET**  
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**Parks & Recreation** – The budget increase is due to the addition of nine new positions, the transfer of Soil & Water Conservation and the transfer of two positions from DOT, and operating expenses related to Veterans Park Phase II.

**Economic Development** – The budget increase is due to Business Development Specialist position.

**Smart Growth** – Provides staffing and operating expenses for new initiative that addresses developmental and environmental concerns.

**Community Development** – The budget increase is due to the addition of three new Permit Representative positions.

**County Commissioners** – The budget increase is due to the realignment of Administrative Support positions.

## OPERATING BUDGETS BY DEPARTMENTS UNDER THE BOARD OF COUNTY COMMISSIONERS

DEPARTMENTS	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	ADOPTED FY01 TO ADOPTED FY02
	FY94-95	FY95-96	FY96-97	FY97-98	FY98-99	FY99-00	BUDGET FY00-01	BUDGET FY01-02	PERCENT CHANGE
Public Safety	12,527,023	14,419,482	16,073,889	17,872,427	18,494,262	18,744,538	22,807,175	28,384,135	24.5%
Library	9,249,066	8,516,246	10,487,107	9,522,541	10,804,156	13,369,299	14,611,096	16,893,484	15.6%
Parks & Recreation	11,309,279	12,701,818	13,006,443	13,989,956	13,430,576	14,709,439	15,135,800	16,370,425	8.2%
Transit	6,337,264	4,731,110	11,544,072	6,132,142	8,223,802	11,135,351	14,347,149	14,996,424	4.5%
Communications	5,668,597	5,219,700	3,827,418	N/A	N/A	N/A	N/A	N/A	N/A
Economic Develop.	677,354	808,660	1,662,131	1,811,396	1,221,240	2,321,554	1,415,776	1,493,292	5.5%
Human Services	17,141,968	19,759,730	23,525,761	25,162,194	12,734,435	15,142,295	16,417,334	16,918,228	3.1%
Lee County Utilities	13,804,874	N/A	N/A	14,951,828	15,714,305	24,490,562	26,725,442	27,003,576	1.0%
Transportation	22,031,221	24,368,021	25,521,311	27,191,509	25,203,999	23,053,951	30,658,299	32,934,414	7.4%
Construction & Design	7,521,781	6,642,629	7,108,572	7,084,867	7,337,297	8,019,740	8,378,026	8,604,309	2.7%
Solid Waste	27,682,325	N/A	N/A	25,455,961	26,542,498	27,089,322	29,778,151	32,632,814	9.6%
Public Works	4,180,111	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
County Commission	793,135	793,319	869,980	927,664	935,945	940,481	981,462	1,091,879	11.3%
Hearing Examiner	423,236	449,052	426,452	538,157	562,094	584,228	648,119	663,476	2.4%
County Administration	2,734,631	2,420,043	2,804,156	14,834,074	11,552,820	2,641,480	2,958,964	2,897,887	(2.1%)
County Attorney	2,566,988	2,449,799	2,485,956	2,472,727	2,557,515	2,534,824	3,055,982	3,267,181	6.9%
Visitor & Conv. Bureau	4,126,297	4,560,120	5,825,157	6,714,075	6,576,016	6,201,730	7,010,120	7,319,175	4.4%
Comm. Redev. Agency	317,443	429,382	463,226	440,092	N/A	N/A	N/A	N/A	N/A
Community Development	10,409,634	11,077,260	12,229,738	10,083,802	12,679,045	13,765,962	15,219,614	16,403,114	7.8%
Administrative Svcs.	8,387,969	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Purchasing	N/A	685,291	728,002	702,686	727,750	608,113	696,097	799,073	14.8%
Animal Services	N/A	N/A	N/A	N/A	1,415,136	1,651,291	1,668,018	1,791,262	7.4%
Natural Resources	N/A	N/A	N/A	2,507,880	2,729,803	2,878,124	3,463,456	3,845,946	11.0%
Smart Growth	N/A	N/A	N/A	N/A	N/A	N/A	N/A	340,000	100%

FISCAL 2002 BUDGET  
FINAL

LEE COUNTY

OPERATING BUDGETS BY DEPARTMENTS UNDER THE  
BOARD OF COUNTY COMMISSIONERS

DEPARTMENTS	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	ADOPTED FY01
	FY94-95	FY95-96	FY96-97	FY97-98	FY98-99	FY99-00	BUDGET	BUDGET	TO ADOPTED FY02
							FY00-01	FY01-02	PERCENT
									CHANGE
Fleet Management	N/A	N/A	3,381,845	3,172,024	4,070,127	4,899,294	4,633,608	4,766,557	2.9%
Management Info. Svcs.	N/A	3,023,635	3,077,732	N/A	N/A	N/A	N/A	N/A	N/A
Information Technology	N/A	N/A	N/A	8,651,513	9,225,133	10,139,885	9,835,369	11,643,758	18.4%
Public Resources	N/A	1,567,611	1,221,653	1,358,280	1,449,531	1,521,219	1,628,584	1,834,459	12.6%
Environmental Services	N/A	48,106,283	40,014,355	N/A	N/A	N/A	N/A	N/A	N/A
Internal Services	N/A	2,760,615	3,100,647	3,959,890	4,117,181	4,023,574	3,391,791	4,073,969	20.1%
Human Resources	N/A	1,111,978	980,360	1,104,111	1,143,944	1,495,872	1,765,202	1,995,914	13.1%
County Lands	N/A	N/A	N/A	N/A	N/A	0	1,022,234	998,444	(2.3%)
TOTAL	<u>167,890,196</u>	<u>176,601,784</u>	<u>190,365,963</u>	<u>206,641,796</u>	<u>199,448,610</u>	<u>229,359,054</u>	<u>238,333,362</u>	<u>259,963,195</u>	9.1%

N/A's are a result of County Organizational Changes.  
 Note: While yearly departmental comparisons have been reported as accurate as possible, some fluctuations may occur due to these organizational changes.

# OPERATING BUDGETS FOR COURTS AND CONSTITUTIONALS

	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	ESTIMATED
	FY94-95	FY95-96	FY96-97	FY97-98	FY98-99	FY99-00	BUDGET	BUDGET	TO ADOPTED
							FY00-01	FY01-02	PERCENT
									CHANGE
<b>COURTS</b>									
Court Services	\$5,708,315	\$6,531,344	\$8,365,809	\$8,655,379	\$9,429,520	\$9,665,836	\$9,584,913	\$10,192,704	6.3%
Bd. Support	N/A	N/A	N/A	N/A	N/A	N/A	\$229,934	\$922,895	301.4%
TOTAL							\$9,814,847	\$11,115,599	13.3%
Public Defender	503,624	337,210	364,661	619,169	759,044	654,786	670,441	508,663	-24.1%
State Attorney	981,616	530,358	538,448	875,507	932,706	665,158	840,915	841,703	0.1%
Medical Examiner	808,071	822,671	880,036	885,183	876,578	873,325	916,463	918,955	0.3%
TOTAL COURTS	\$8,001,626	\$8,221,583	\$10,148,954	\$11,035,238	\$11,997,848	\$11,859,105	\$12,242,666	\$13,384,920	9.3%
<b>CONSTITUTIONALS</b>									
Tax Collector	\$7,029,280	\$5,658,438	\$6,587,645	\$5,957,312	\$7,786,935	\$8,583,190	\$8,683,712	\$9,944,868	14.5%
Bd. Support	642,785	680,292	664,203	546,005	697,955	739,620	965,189	968,788	0.4%
TOTAL	\$7,672,065	\$6,338,730	\$7,251,848	\$6,503,317	\$8,484,890	\$9,322,810	\$9,648,901	\$10,913,656	13.1%
Clerk to Board	\$1,852,135	\$2,499,384	\$4,304,881	\$3,516,298	\$5,810,630	\$4,739,233	\$4,633,857	\$6,817,674	47.1%
Bd. Support	209,298	240,001	228,539	207,620	318,157	742,186	834,384	763,340	-8.5%
Clerk of Courts	2,100,752	2,437,041	2,338,817	1,796,977	1,855,279	1,940,590	1,942,223	0	-100.0%
TOTAL	\$4,162,185	\$5,176,426	\$6,872,237	\$5,520,895	\$7,984,066	\$7,422,009	\$7,410,464	\$7,581,014	2.3%
Prop Appraiser	\$2,840,003	\$2,646,219	\$3,155,173	\$3,030,400	\$3,654,296	\$3,736,389	\$4,332,039	\$4,948,259	14.2%
Bd. Support	1,808,853	1,758,842	1,816,627	1,635,023	3,959,682	1,895,167	2,250,485	1,831,638	-18.6%
TOTAL	\$4,648,856	\$4,405,061	\$4,971,800	\$4,665,423	\$7,613,978	\$5,631,556	\$6,582,524	\$6,779,897	3.0%
Supv. of Elect.	\$2,011,250	\$2,152,165	\$1,904,725	\$2,109,062	\$1,865,482	\$2,109,062	\$2,146,025	\$2,379,745	10.9%
Bd. Support	199,663	187,102	185,535	295,994	308,313	264,913	402,863	397,482	-1.3%
TOTAL	\$2,210,913	\$2,339,267	\$2,090,260	\$2,405,056	\$2,173,795	\$2,373,975	\$2,548,888	\$2,777,227	9.0%
Sheriff Disb-Law Enf.	\$32,559,459	\$33,640,694	\$33,488,463	\$36,491,873	\$39,408,668	\$43,578,264	\$45,861,851	\$52,912,440	15.4%
Sheriff Disb-Correct	10,165,153	10,208,826	12,261,527	12,735,521	12,700,419	15,127,285	17,278,202	21,227,405	22.9%
Support	2,022,154	1,926,156	1,872,007	2,026,704	2,488,100	1,535,499	1,844,196	1,968,811	6.8%
Trust & Agency	34,354	301,600	220,888	108,808	77,548	132,510	45,000	21,150	-53.0%
TOTAL	\$44,781,120	\$46,077,276	\$47,842,885	\$51,362,906	\$54,674,735	\$60,373,558	\$65,029,249	\$76,129,806	17.1%
TOTAL CONSTITUTIONALS	\$63,475,139	\$64,336,760	\$69,029,030	\$70,457,597	\$80,931,464	\$85,123,908	\$91,220,026	\$104,181,600	14.2%
TOTAL COURTS AND CONSTITUTIONALS	\$71,476,765	\$72,558,343	\$79,177,984	\$81,492,835	\$92,929,312	\$96,983,013	\$103,462,692	\$117,566,520	13.6%

FISCAL 2002 BUDGET  
FINAL

LEE COUNTY

## OPERATING BUDGETS BY BOCC DEPARTMENTS, COURTS AND CONSTITUTIONALS

	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	ESTIMATED
SUMMARY	<u>FY94-95</u>	<u>FY95-96</u>	<u>FY96-97</u>	<u>FY97-98</u>	<u>FY98-99</u>	<u>FY99-00</u>	BUDGET	BUDGET	TO ADOPTED
							<u>FY00-01</u>	<u>FY01-02</u>	PERCENT
									<u>CHANGE</u>
TOTAL									
Courts and									
Constitutionals	<u>\$71,476,765</u>	<u>\$72,558,343</u>	<u>\$79,177,984</u>	<u>\$81,492,835</u>	<u>\$92,929,312</u>	<u>\$96,983,013</u>	<u>\$103,462,692</u>	<u>\$117,566,520</u>	6.7%
TOTAL									
Departments	<u>\$167,890,196</u>	<u>\$176,601,784</u>	<u>\$190,365,963</u>	<u>\$206,641,796</u>	<u>\$199,448,610</u>	<u>\$229,359,054</u>	<u>\$238,333,362</u>	<u>\$259,963,195</u>	3.9%
TOTAL									
OPERATING	<u>\$239,366,961</u>	<u>\$249,160,127</u>	<u>\$269,543,947</u>	<u>\$288,134,631</u>	<u>\$292,377,922</u>	<u>\$326,342,067</u>	<u>\$341,796,054</u>	<u>\$377,529,715</u>	4.7%

LEE COUNTY

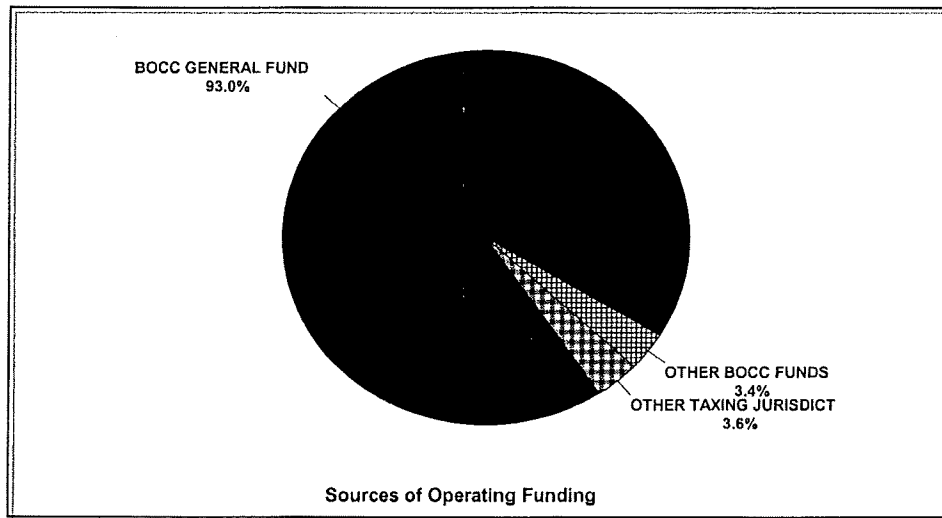
FISCAL 2002 BUDGET  
FINAL



**LEE COUNTY**  
SOUTHWEST FLORIDA

**FISCAL 2002 BUDGET  
FINAL**

**CONSTITUTIONAL OFFICERS  
FY01-02 "OPERATING" BUDGETS**



	FUNDED BY GENERAL FUND	FUNDED BY OTHER BoCC FUNDS	FUNDED BY OTHER TAXING AUTHORITIES	FY01/02 BUDGETS
<b>CONSTITUTIONAL OFFICERS</b>				
<b>CLERK TO THE BOARD:</b>				
Operating Expense	\$6,493,818	\$323,856	\$0	\$6,817,674
Support	763,340	0	0	763,340
Total Clerk To The Board	\$7,257,158	\$323,856	\$0	\$7,581,014
<b>PROPERTY APPRAISER:</b>				
Operating Expense	\$3,772,899	\$800,399	\$217,751	\$4,791,049
Support	1,831,638	0	0	1,831,638
Total Property Appraiser	\$5,604,537	\$800,399	\$217,751	\$6,622,687
<b>TAX COLLECTOR:</b>				
Operating Expense	\$7,500,000	\$2,444,868	\$3,617,735	\$13,562,603
Support	968,788	0	0	968,788
Total Tax Collector	\$8,468,788	\$2,444,868	\$3,617,735	\$14,531,391
<b>SUPERVISOR OF ELECTIONS:</b>				
Operating Expense	\$2,379,745	\$0	\$0	\$2,379,745
Support	397,482	0	0	397,482
Total Supervisor of Elections	\$2,777,227	\$0	\$0	\$2,777,227
<b>SHERIFF:</b>				
Personal Services	\$60,756,040	\$0	\$0	\$60,756,040
Operating Expense	11,342,505	21,150	0	11,363,655
Support	1,968,811	0	0	1,968,811
Capital Outlay	2,041,300	0	0	2,041,300
Reserves for Contingency	0	17,999	0	17,999
Total Sheriff	\$76,108,656	\$39,149	\$0	\$76,147,805
<b>GRAND TOTAL</b>	<b>\$100,216,366</b>	<b>\$3,608,272</b>	<b>\$3,835,486</b>	<b>\$107,660,124</b>

## CONSTITUTIONAL OFFICERS FY01-02 "OPERATING" BUDGETS

CLERK OF COURTS:

The Clerk operating budget of \$7.5 million is budgeted in the General Fund and Visitor and Convention Bureau (VCB). The Clerk receives from VCB Tourist Tax dollars an amount for auditing these tax collections. For FY01-02, the budgeted amount is \$323,856. The operating budget is divided into two areas: Operating Expenses (\$6,817,674); and Support (\$763,340). In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Clerk to the Board. These expenditures are for county building maintenance, building rental, and other internal service charges.

PROPERTY APPRAISER:

The Property Appraiser's operating budget is proportionately divided among all taxing authorities within Lee County. Approximately 90% of the budget (\$4,939,932) is allocated under the Board for all county funds receiving ad valorem taxes. This includes the General Fund's payment for the School Board, as well as the cities' portions. The remaining portion of the budget is not reflected in this budget document, but would be reflected in each of the other independent taxing district budgets. In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Property Appraiser. These expenditures are for county data processing, building rental, utilities, postage for TRIM notices, and other internal service charges.

TAX COLLECTOR:

The Tax Collector's operating budget is more than fully funded through the State-mandated fees and commissions. These fees and commissions are deducted from the revenues collected and retained by the Tax Collector for their operation. In this document, \$9,944,868 is budgeted under various operating and non-operating funds for these commissions. The commissions/fees budgeted are for ad valorem taxes, special assessments, and occupational licenses. Additional fees and commissions for the remaining portion of the budget would be reflected in each of the other taxing district's budgets. In addition to the operating budget portion budgeted, certain expenditures have also been budgeted in the General Fund for "support" to the Tax collector. These expenditures are for building rental, utilities, and other internal service charges.

SUPERVISOR OF ELECTIONS:

The Supervisor of Elections' operating budget is allocated in the General Fund at \$2,379,745. In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Supervisor of Elections. These expenditures are for building rental and county building maintenance.

SHERIFF:

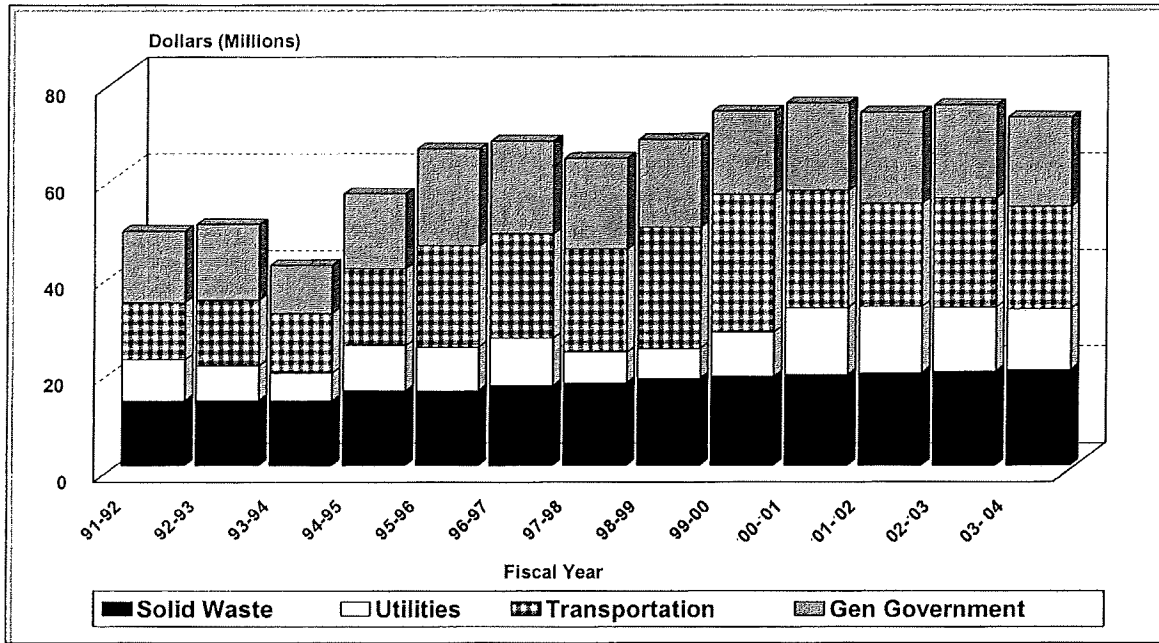
The Sheriff's operating budget is allocated in the General Fund (\$74,139,845). In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Sheriff (\$1,968,811). These expenditures are for building rental and utilities.

*Please note: The numbers and narrative addressed here do not reflect the budget for the Law Enforcement Trust Fund (\$21,150). These funds are derived from the sale of properties confiscated by law enforcement agencies, and are used for drug enforcement.*



*FISCAL 2002 BUDGET*  
*FINAL*

## DEBT SERVICE PRINCIPAL AND INTEREST PAYMENTS FY91-92 THROUGH FY03-04



(In Millions)												
FY92	FY93	FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01	FY02	FY03	FY04
Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Adopted	Projected	Projected
\$48.6	\$49.9	\$41.5	\$56.3	\$65.6	\$67.2	\$63.6	\$67.5	\$73.3	\$75.0	\$74.2	\$74.5	\$72.1

This chart illustrates the amount and categorization of debt over time (principal and interest). The categories listed represent different kinds of debt issues. The Port Authority is not included. However, the Port Authority issued \$327.3 million in new bonds for a new Midfield Terminal and associated improvements. The effect of this debt may be seen in the chart - "Annual County Debt Service" (1985-2033).

### *Historical Summary of Debt Financing Activity*

#### General Government

Included are revenue bonds supported by non-ad valorem revenues whose project scopes range from renovation of the Lee County Courthouse to construction of Lakes Park; certificates of participation that were issued for construction of a fleet maintenance building, a County facility in Cape Coral, communications and computer equipment, and construction of new facilities for the Supervisor of Elections, Tax Collector, and Property Appraiser. In 1992 bonds were sold for a portion of the funds to construct a new Shady Rest Care Pavilion. New bonds were issued in October 1995 to repay short-term commercial paper loans for capital improvements (MSBU), and to finance renovation/construction of the Public Safety and Public Works buildings.

#### Transportation

Transportation related projects include debt financing supported by gas taxes and toll revenues. Gas taxes are being used to retire debt for two issues that provided over \$48,500,000 in monies for street improvements including the widening of Daniels Parkway and College Parkway, along with ten other projects.

Toll revenue is the funding source to retire debt incurred for the construction of the Sanibel, Cape Coral and Midpoint Bridges. Bonds were issued in 1991 and refinanced in 1993 for design and engineering of the Midpoint Bridge.

In 1995 two bond issues were completed - \$96.5 million for construction of the Midpoint Bridge supported by capitalized interest for two years and toll revenues; and \$35.4 million for construction of the Midpoint Bridge corridor supported by the Five Cent Local Option Gas Tax.

## DEBT SERVICE (CONTINUED)

Solid Waste

In December 1995, \$27,880,000 in bonds was issued for the acquisition and construction of the first phase of a new landfill and for the acquisition of two transfer stations in Hendry County.

Law Enforcement

The Ortiz Correctional Center is nearing completion and expected to be fully operational during FY01-02. The project consists of three phases and a Juvenile Assessment Center in downtown Fort Myers. Phase I has been funded from electrical franchise fees and bond proceeds from several existing bond issues. Phase II, III and the Juvenile Assessment Center and renovations to the Emergency Operations Center (EOC) were funded on July 12, 2000 from the proceeds of an \$18,200,000 Bond Issue (Capital Revenue Bonds, Series 2000). The proceeds were also used to repay a \$1,970,000 commercial paper loan originally borrowed to provide construction funds. The EOC renovations are expected to be completed by June, 2002.

Bond Refinancing

In January 1996, \$12,125,000 in Certificates of Participation was refunded. More recently, \$18,705,000 in Capital Revenue Bonds, Series 1989 were refunded. Through this refinancing, the General Fund Debt was restructured saving \$6.5 million in interest. This occurred in June 1997. In August 1997, \$14,705,000 in Series 1989 Six Cent Local Option Gas Tax Bonds was refunded. In June 1999, \$36,190,000 was sold as the Capital Refunding Revenue Bonds, Series 1999A, to refund a Series 1989A bond. July, 2001 saw the refunding of the Series 1991 Transportation Refunding Revenue Bonds with the Transportation Facilities Refunding Revenue Bonds, Series 2001A for a savings of \$8.2 million. Finally, on November 6, 2001, the Solid Waste System Revenue Bonds, Series 1991A and 1991B were refunded by the Solid Waste System Series Revenue Bonds, Series 2001 with \$28.5 million in savings (not adjusted for present value). The County has refinanced a variety of bond issues in the areas described in the chart at the top of the page. From March, 1993 through November, 2001, interest savings have been in excess of \$68.1 million (not adjusted for present value).

*Projected Bonding and Other Debt Financing Activities*Transportation

The Board of County Commissioners approved the potential refunding of a portion of the Series 1995 Capital Transportation Facilities Bonds (MidPoint Bridge) on August 4, 1998. Documents were prepared for bond issuance but market conditions have not yielded the desired 3% present value savings. The refunding is expected to occur if market conditions improve. However, the offering documents would have to be updated.

Utilities

In 1999, \$134,615,000 in Water and Sewer Revenue Bonds, Series 1999A, were sold for the acquisition of facilities formerly held by Avatar Properties (Florida Cities Utility). Avatar Property within the Town of Fort Myers Beach was not included.

The County purchased the Fort Myers Beach Water System from Severn Trent/Avatar on September 29, 2000. The Town of Fort Myers Beach purchased the water lines from the County on August 3, 2001. The County plans to use those proceeds to make improvements to that system. The Utilities Department has identified \$101.9 million in capital projects through FY05-06. Plans are underway to use a combination of bond financing, State Revolving Loan Funds from the Florida Department of Environmental Protection (DEP) and cash. Top priority is construction of the North Lee County Water Treatment Plant.

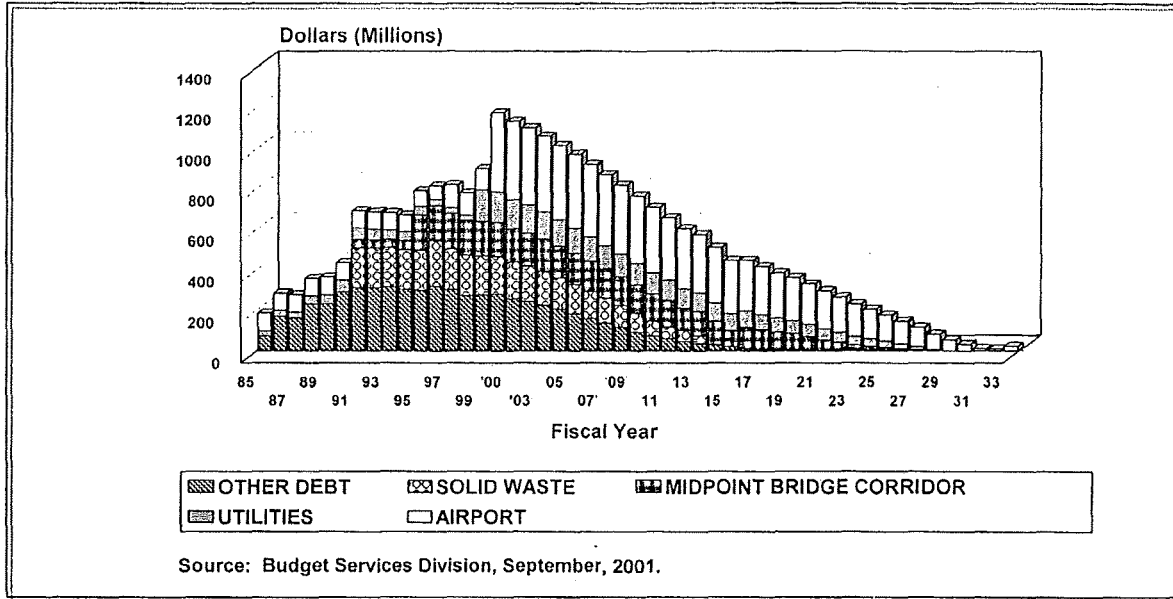
Solid Waste

Financing for construction of a third combustion unit at the Waste-to-Energy Facility is expected to be initiated during the last quarter of FY01-02. A combination of cash, debt service reserves and a bond issue are expected to fund the project estimated to cost \$79 million.

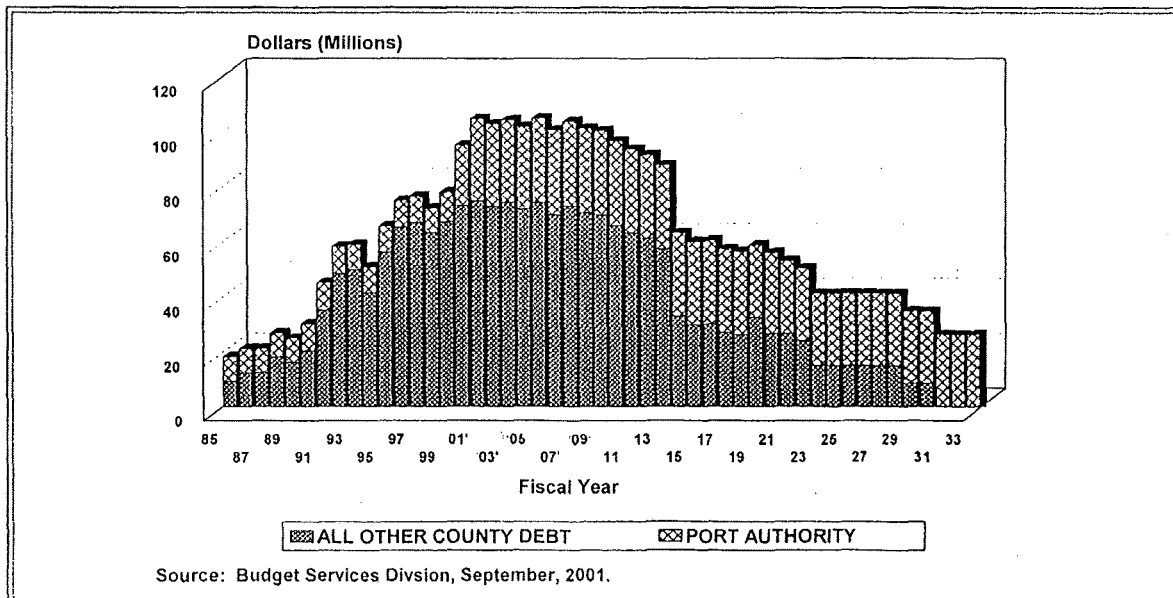
For much more detailed information about Lee County's debt financing, the *Lee County Debt Manual* may be found at [www.lee-county.com](http://www.lee-county.com) under "Lee County Documents Online".

FISCAL 2002 BUDGET  
FINAL

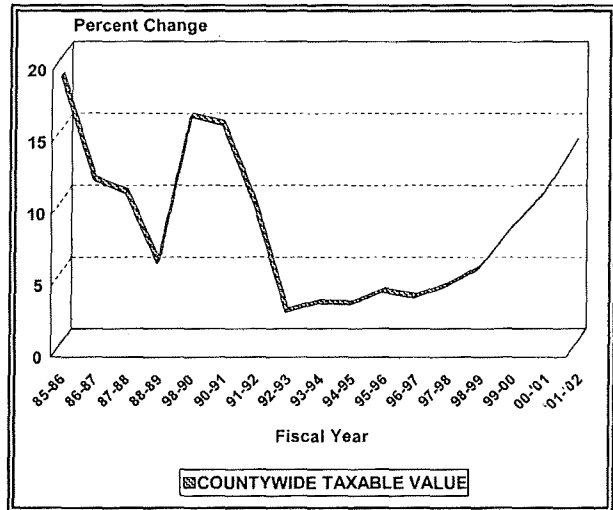
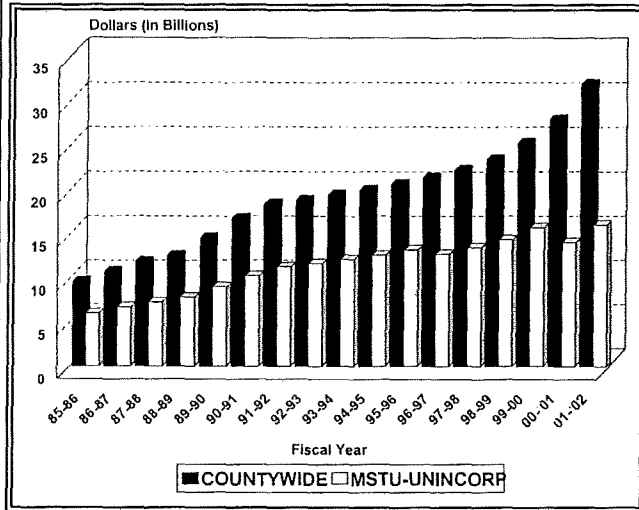
ANNUAL COUNTY DEBT OUTSTANDING  
(PRINCIPAL PAYMENTS ONLY)



ANNUAL COUNTY DEBT SERVICE  
(PORT AUTHORITY AND ALL OTHER)  
INCLUDES PRINCIPAL AND INTEREST



# TAXABLE PROPERTY VALUES FY85-86 THROUGH FY01-02



Fiscal Year	Countywide (In Billions)	Annual Percent Change	MSTU- Unincorporated (In Billions)	Annual Percent Change
1986	9.620	18.7	5.970	19.2
1987	10.733	11.5	6.673	11.8
1988	11.874	10.6	7.230	8.4
1989	12.548	5.7	7.806	8.0
1990	14.543	15.9	8.979	15.0
1991	16.773	15.3	10.233	14.0
1992	18.421	9.8	11.255	10.0
1993	18.844	2.3	11.628	3.3
1994	19.382	2.9	12.082	3.9
1995	19.916	2.8	12.560	4.0
1996	20.647	3.7	13.167	4.8
1997	21.323	3.3	12.687	(3.6)
1998	22.197	4.1	13.426	5.8
1999	23.374	5.3	14.348	6.9
2000	25.257	8.1	15.703	9.4
2001	27.919	10.5	14.024	(10.7)
2002	31.878	14.1	16.009	14.1

**Countywide**

Since FY86, the countywide taxable valuation has grown approximately \$22.25 billion. This represents an average annual growth rate of 8.51%. The countywide valuation certified on October 11, 2001 was \$31,877,834,822. Two factors account for this growth: new construction, and increased market value of existing property due to consumer demand. The line chart above illustrates the changes.

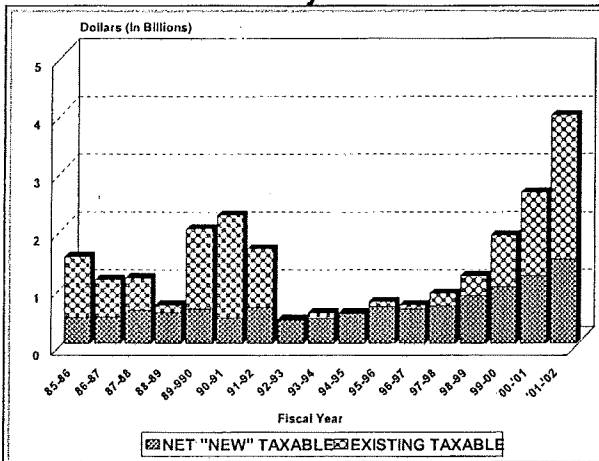
**Unincorporated MSTU**

The taxable valuation for Unincorporated Lee County certified on October 11, 2001 was \$16,009,108,141, an increase of \$10.039 billion over 1986. The incorporation of the Town of Fort Myers Beach in January 1996 led to the removal of properties from the Unincorporated MSTU tax levy. The net result (including new construction) was a 3.6% decline for FY97 over FY96. The FY01 decline of 10.7% is the result of the incorporation of Bonita Springs. The FY02 taxable value increased 14.1% even after experiencing the reduction that occurred due to the incorporation of Bonita Springs in FY01. The components of this change may be more clearly seen in the chart "Taxable Property Value Increases/Decreases" on the following page.

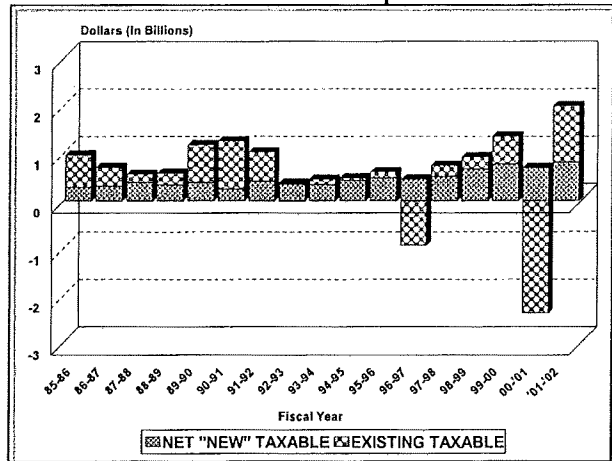
**FISCAL 2002 BUDGET  
FINAL**

# TAXABLE PROPERTY VALUE INCREASES/DECREASES

**Countywide**



**MSTU - Unincorporated**



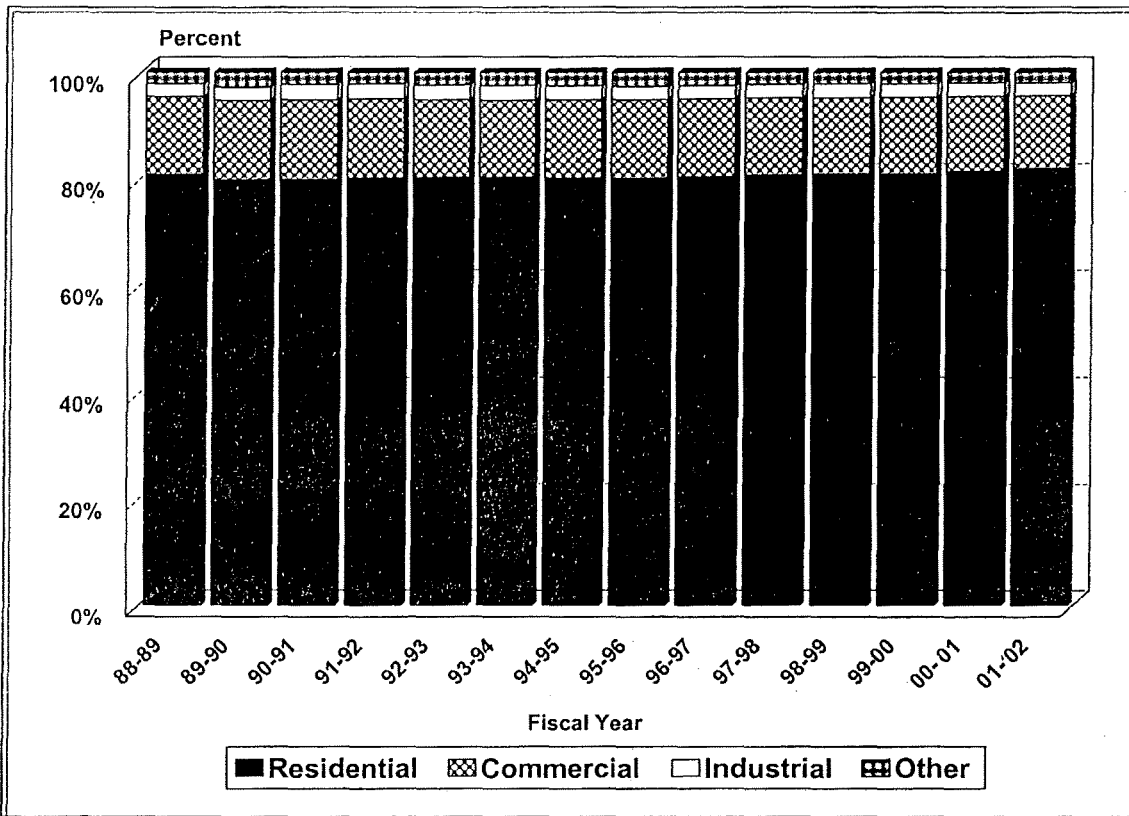
Fiscal Year Period		Countywide (In Millions)			MSTU - Unincorporated (In-Millions)		
From	To	Net "New" Taxable	Existing Taxable	Total Increase/ (Decrease)	Net "New" Taxable	Existing Taxable	Total Increase/ (Decrease)
1985	1986	\$443.6	\$1,071.9	\$1,515.5	\$286.0	\$676.5	\$962.5
1986	1987	461.8	651.2	1,113.0	305.2	397.8	703.0
1987	1988	577.0	564.0	1,141.0	377.7	178.6	556.3
1988	1989	535.8	138.2	674.0	327.7	248.6	576.3
1989	1990	595.7	1,398.4	1,994.1	379.0	794.1	1,173.1
1990	1991	439.1	1,791.0	2,230.1	251.2	1,002.4	1,253.6
1991	1992	622.0	1,026.0	1,648.0	414.7	607.3	1,022.0
1992	1993	402.0	22.0	424.0	344.3	28.7	373.0
1993	1994	434.0	104.0	538.0	332.8	121.2	454.0
1994	1995	523.8	10.2	534.0	425.2	52.8	478.0
1995	1996	643.9	87.1	731.0	479.6	127.4	607.0
1996	1997	597.9	78.1	676.0	448.9	(928.9)	(480.0)
1997	1998	659.4	214.3	873.7	505.4	233.3	738.7
1998	1999	829.4	347.5	1,176.9	664.3	258.2	922.5
1999	2000	982.0	901.4	1,883.4	763.9	590.9	1,354.8
2000	2001	1,170.0	1,491.9	2,661.9	688.3	(2,367.0)	(1,678.7)
2001	2002*	1,463.6	2,494.8	3,958.4	803.2	1,181.8	1,985.0
<b>TOTAL</b>		<b>\$11,381.0</b>	<b>\$12,392.0</b>	<b>\$23,773.0</b>	<b>\$7,797.4</b>	<b>\$3,203.7</b>	<b>\$11,001.1</b>

"New" taxable value reflects primarily new construction. Existing taxable value reflects changes in the market value of existing property.

Since FY85-86, 46.3% of the increase in taxable value has occurred in the unincorporated area (which now excludes Fort Myers Beach and Bonita Springs), and 47.9% of the increase in countywide taxable value has resulted from new construction. The reductions in the MSTU-Unincorporated area in 1996-97 and 2000-01 are due to the removal of properties resulting from the incorporation of the Town of Fort Myers Beach (1996-97) and Bonita Springs (2000-01).

\*Based Upon the FY01-02 certified value (10/11/01)

## TAXABLE VALUE BY LAND USE FY88-89 THROUGH FY01-02



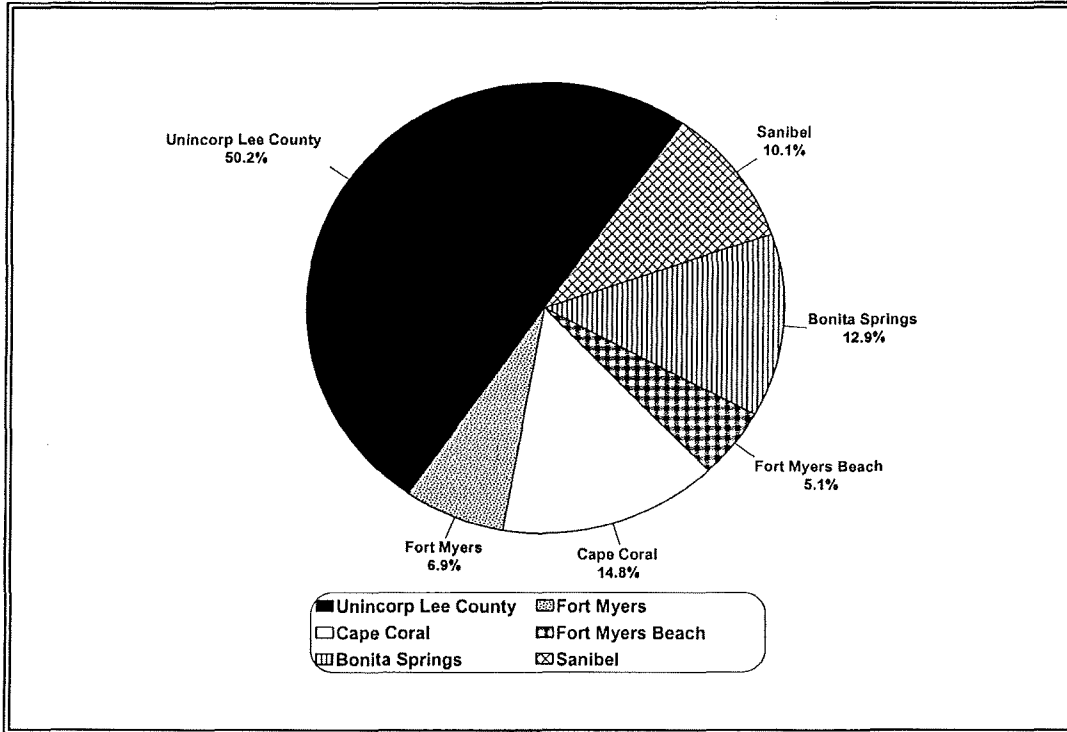
The chart displays a history of taxable value according to land use. The "Other" Category includes institutional, governmental, leasehold, agricultural, non-agricultural and miscellaneous uses.

The graph clearly displays the predominance of residential usage, followed by commercial usage. Historically, there are no major changes over the fifteen-year period in land use distribution. No significant redistribution is expected over the next few years.

As reflected in the above chart, owners of residential property pay the greatest portion of property taxes in Lee County. As the county continues to grow, efforts continue to be directed towards economic diversification. The strengthening of the local economy would be expected to shift the tax base towards more commercial and industrial property.

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## FY 01-02 DISTRIBUTION OF TAXABLE VALUE IN CITIES AND UNINCORPORATED LEE COUNTY

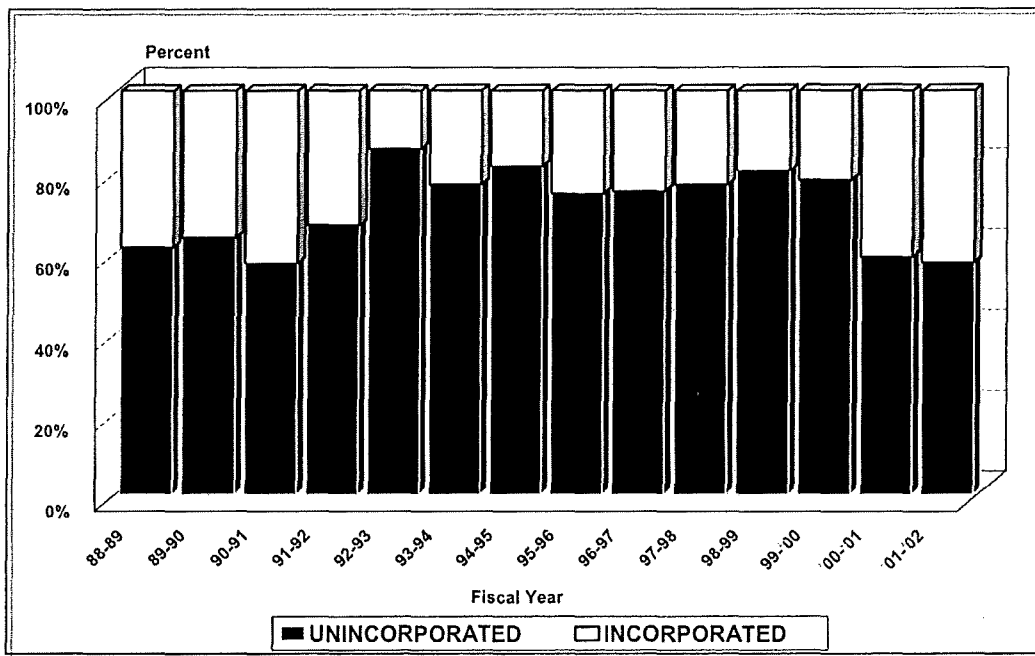


The chart displays the distribution of the 2001 taxable value among the cities and Unincorporated Lee County. Following are the actual taxable values as certified by the Property Appraiser on October 11, 2001:

Unincorporated Lee County	\$16,009,108,140
Fort Myers	2,209,818,360
Cape Coral	4,714,588,660
Fort Myers Beach	1,616,283,120
Bonita Springs	4,097,563,120
Sanibel	<u>3,226,396,010</u>
<b>TOTAL</b>	<b>\$31,873,757,410</b>

The actual countywide taxable value is \$31,877,834,822. The difference of \$4,077,412 represents local exemptions including the newly enacted senior exemption in Sanibel and Fort Myers Beach and historical exemptions for certain properties.

## HISTORICAL LOCATION OF "NEW" TAXABLE VALUE FOR CITIES AND UNINCORPORATED AREAS



	<u>FY89</u>	<u>FY90</u>	<u>FY91</u>	<u>FY92</u>	<u>FY93</u>	<u>FY94</u>	<u>FY95</u>	<u>FY96</u>	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>	<u>FY00</u>	<u>FY01</u>	<u>FY02</u>
Unincorporated County	61.2	63.6	57.2	66.7	85.6	76.7	81.2	74.5	75.1	76.6	80.1	77.8	58.8	57.4
Municipalities (Incorporated)	<u>38.8</u>	<u>36.4</u>	<u>42.8</u>	<u>33.3</u>	<u>14.4</u>	<u>23.3</u>	<u>18.8</u>	<u>25.5</u>	<u>24.9</u>	<u>23.4</u>	<u>19.9</u>	<u>22.2</u>	<u>41.2</u>	<u>42.6</u>
TOTAL	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0

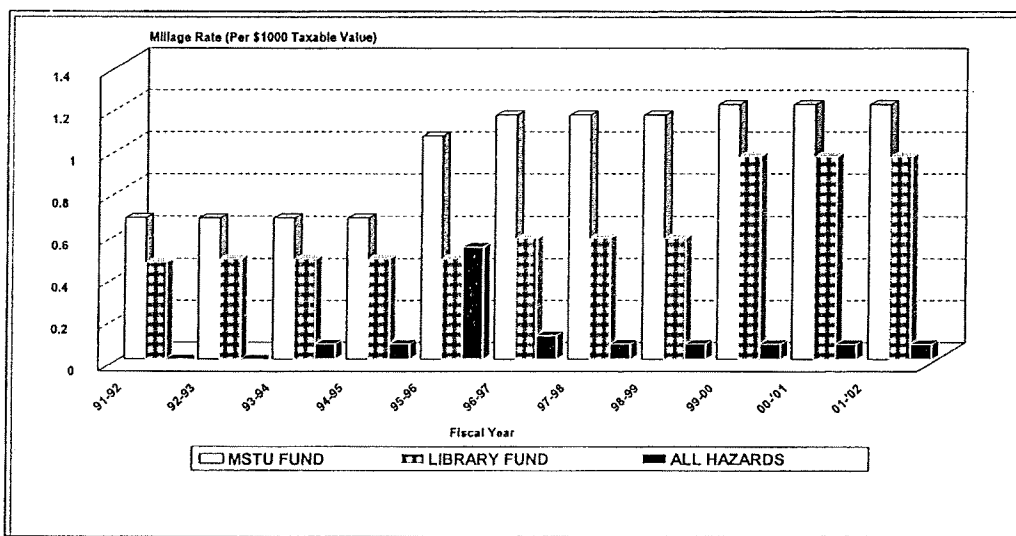
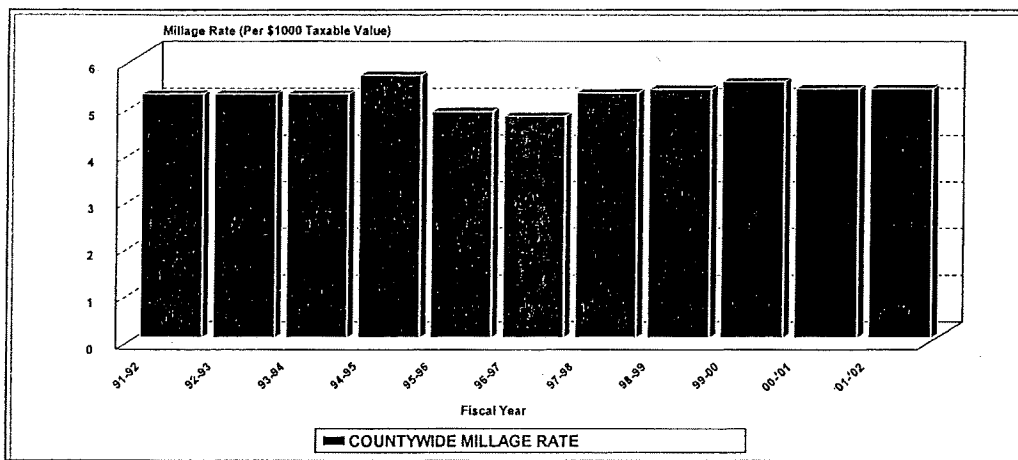
The chart indicates the patterns of new growth that have occurred in Lee County beginning in FY88-89. Using "new" taxable value (not growth in value of existing improvements) as a guideline, there was a general consistency of new growth in unincorporated areas from FY88-89 to FY91-92 ranging from a low of 57% in FY90-91 to a high of 66% in FY91-92. However, beginning in FY92-93, there was a dramatic increase (+20%) in unincorporated "new" growth. The FY95-96 to FY97-98 period indicated levels around 75% of the new growth from the Unincorporated County. The unincorporated percentage increased in FY98-99 but decreased in FY99-00 and again in FY00-01.

The effect of the incorporation of Bonita Springs in January, 2000 can be seen for FY00-01 in the reduction of net new growth allocated to the unincorporated area. Of the 41.2% growth in the incorporated area, 17.2% is attributable to the addition of Bonita Springs as a city. For FY01-02, there was little change in the distribution from FY00-01.



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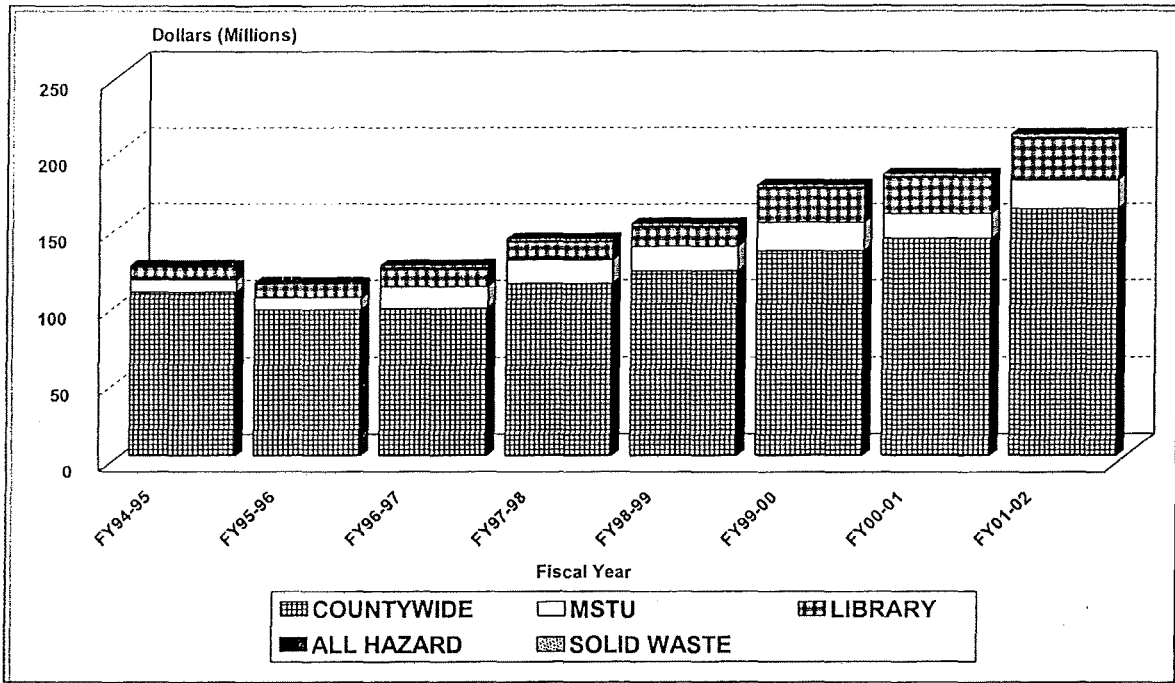
# PROPERTY TAX RATES FY91-92 THROUGH FY01-02



	FY91-92	FY92-93	FY93-94	FY94-95	FY95-96	FY96-97	FY97-98	FY98-99	FY99-00	FY00-01	FY01-02
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Adopted
<b>Countywide</b>											
General Fund	4.7850	4.6850	4.6850	5.1501	4.5751	4.4751	4.4751	4.4751	4.4751	4.3277	4.3277
Capital Improvement	0.4320	0.5320	0.5320	0.4720	0.2720	0.2720	0.2720	0.2720	0.4375	0.4375	0.4375
Conservation 2020	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.5000	0.5000	0.5000	0.5000	0.5000
800 MHZ Radio	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0812	0.0749	0.0749	0.0749
<b>COUNTYWIDE TOTAL</b>	<b>5.2170</b>	<b>5.2170</b>	<b>5.2170</b>	<b>5.6221</b>	<b>4.8471</b>	<b>4.7471</b>	<b>5.2471</b>	<b>5.3283</b>	<b>5.4875</b>	<b>5.3401</b>	<b>5.3401</b>
<b>MSTU Fund</b>	<b>0.6704</b>	<b>0.6704</b>	<b>0.6704</b>	<b>0.6704</b>	<b>1.0604</b>	<b>1.1604</b>	<b>1.1604</b>	<b>1.1604</b>	<b>1.2114</b>	<b>1.2114</b>	<b>1.2114</b>
<b>Library Fund</b>	<b>0.4590</b>	<b>0.4766</b>	<b>0.4766</b>	<b>0.4766</b>	<b>0.4766</b>	<b>0.5755</b>	<b>0.5755</b>	<b>0.5755</b>	<b>0.9630</b>	<b>0.9630</b>	<b>0.9630</b>
<b>All Hazards Protection</b>	<b>0.0000</b>	<b>0.0000</b>	<b>0.0733</b>	<b>0.0733</b>	<b>0.5333</b>	<b>0.1129</b>	<b>0.0733</b>	<b>0.0733</b>	<b>0.0733</b>	<b>0.0733</b>	<b>0.0733</b>

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## MAJOR PROPERTY TAX REVENUES FY94-95 THROUGH FY01-02

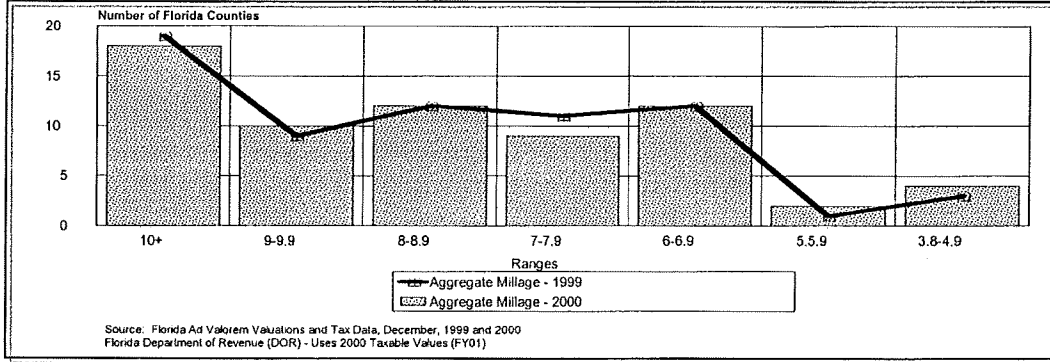


	FY95 <u>Actual</u>	FY96 <u>Actual</u>	FY97 <u>Actual</u>	FY98 <u>Actual</u>	FY99 <u>Actual</u>	FY00 <u>Actual</u>	FY01 <u>Estimated</u>	FY02 <u>Adopted</u>
<b>COUNTYWIDE</b>								
General Fund	\$98,012,407	\$89,899,069	\$90,716,318	\$95,956,717	\$101,274,639	\$109,078,413	\$114,648,030	\$130,823,383
Capital Impr.	8,991,001	5,358,882	5,546,288	5,823,128	7,976,071	12,472,014	13,804,019	15,489,498
Conserv. 2020	0	0	0	10,695,199	11,290,604	12,170,391	13,473,183	15,114,655
<b>SUBTOTAL</b>	<b>\$107,003,408</b>	<b>\$95,257,951</b>	<b>\$96,262,606</b>	<b>\$112,475,044</b>	<b>\$120,541,314</b>	<b>\$133,720,818</b>	<b>\$141,925,232</b>	<b>161,427,536</b>
<b>OTHER</b>								
MSTU Fund	\$7,676,529	\$7,979,795	\$13,914,502	\$15,070,834	\$16,085,202	\$18,344,492	\$15,927,869	18,397,472
Library Fund	8,387,620	8,649,000	11,138,481	11,578,865	12,241,351	22,031,234	23,822,000	27,400,564
All Hazards Prot	854,145	890,000	1,381,028	953,519	1,015,366	1,111,179	730,592	1,113,203
Solid Waste	0	0	1,404,527	1,478,718	1,518,119	1,594,019	1,643,651	1,866,913
<b>SUBTOTAL</b>	<b>\$16,918,294</b>	<b>\$17,518,795</b>	<b>\$27,838,538</b>	<b>\$29,081,936</b>	<b>\$30,860,038</b>	<b>\$43,080,924</b>	<b>\$42,124,112</b>	<b>\$48,778,152</b>
<b>TOTAL ALL</b>	<b>\$123,921,702</b>	<b>\$112,776,746</b>	<b>\$124,101,144</b>	<b>\$141,556,980</b>	<b>\$151,401,352</b>	<b>\$176,801,742</b>	<b>\$184,049,344</b>	<b>\$210,205,688</b>

For General, Capital Improvement, MSTU and Library Funds, property taxes are a major revenue source. For FY01-02, property taxes are 47% of the General Fund. The Library Fund relies upon 73% of its revenues from property taxes. The Capital Improvements Fund is dependent upon property taxes, grants, land sales, and fund balance. For FY01-02, property taxes represent 18% of total budgeted revenues for the Capital Improvements Fund. Conservation 2020 became effective in FY97-98. Due to voter approval, the county has been acquiring environmentally sensitive land. The revenues listed under the FY01-02 Adopted represent 95% of projected collections. The figures indicate for the MSTU fund that the FY01-02 projected revenues should rise to the level of FY99-00 thereby recovering the losses incurred by the incorporation of Bonita Springs. Solid Waste represents only Cape Coral's portion of the Lee County Solid Waste Disposal Facility Assessment.

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## AGGREGATE MILLAGE RATES IN FLORIDA COUNTIES



Aggregate millage is the total of all non-voted ad valorem taxes proposed to be levied by the principal taxing authority (county) and all Dependent Districts divided by the Gross Taxable Value for Operating Purposes (total taxable value). This millage attempts to equalize to a "county figure" the various millage rates for the myriad of districts to which taxpayers must pay monies depending upon their location.

This chart uses 1999 and 2000 final data and describes the number of counties whose aggregate millage falls between certain selected ranges. In 2000, eighteen counties have reached or exceeded the 10-mill cap utilizing aggregate millage (a decline of one over last year). Duval County/City of Jacksonville which has a consolidated City-County government have the right to exceed the 10 mill cap and is included among the 10+ group. 59.7% of all counties have aggregate millages in excess of 8.00.

Lee County's 2000 final rate of 7.1988 was among the lower group of counties. Twenty (20) counties had a lower 2000 final aggregate rate than Lee County. This indicates considerable latitude in the ability to raise millage rates to meet increasing expenditures. An examination of aggregate millage over the last five years of the 1990's revealed an increasing aggregate county millage rate (1995 - 6.1014; 1996 - 6.2047; 1997 - 6.6728; 1998 - 7.1863; 1999 - 7.3597). That changed in 2000 with a rate of 7.1988.

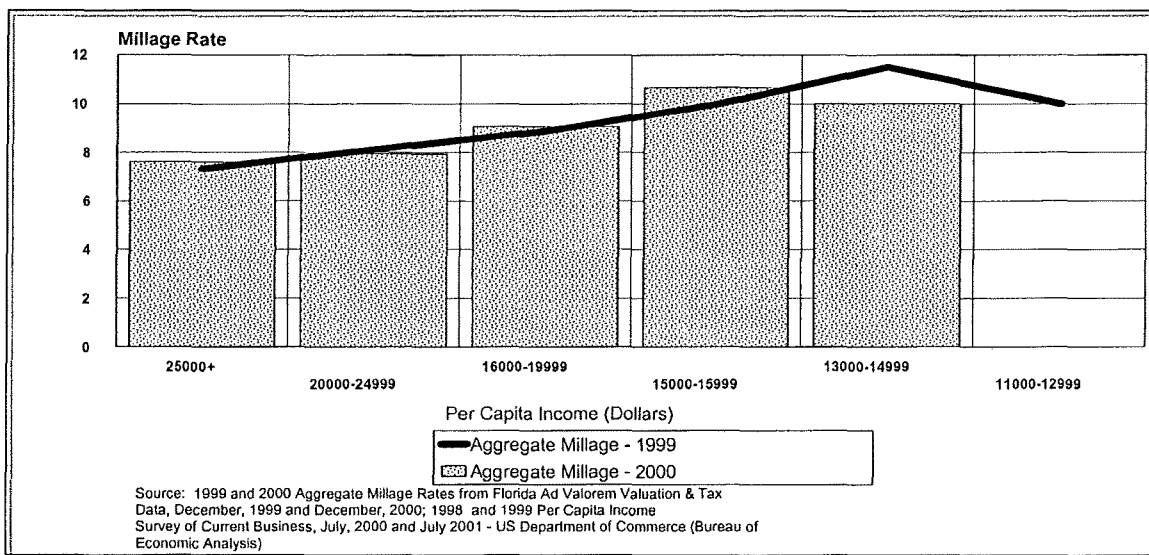
Lee County's proposed aggregate millage rate for 2001 (FY01-02) is 7.0371 (-2.2% below 2000). This decline occurred because the change in the value of one mill which is affected by taxable value has increased faster than the total amount of taxes levied. That effect drives down the aggregate millage rate.

If the Lee County proposed aggregate millage rate for 2001 of 7.0371 is compared to the 2000 final aggregate millage rates of Florida's counties, nineteen (19) counties would have a lower aggregate rate than Lee County. The number of counties with aggregate millage rates less than Lee County increased by three (3) over last year. Those counties with their rates and April 2000 estimated populations are as follows:

County	April 1, 2000 Population	Aggregate Millage
Indian River	112,947	7.0131
Santa Rosa	117,743	6.9720
Nassau	57,663	6.9576
Gulf	13,362	6.9570
Brevard	476,230	6.9000
Osceola	172,493	6.8130
St. Johns	123,135	6.6630
Franklin	11,057	6.5000
Charlotte	141,627	6.4235
Walton	40,601	6.3810
Seminole	365,196	6.3484
Bay	148,217	6.2090
Palm Beach	1,131,184	6.1560
Lake	210,528	5.7900
Monroe	79,589	5.3978
Flagler	49,832	4.9612
Sarasota	325,957	4.5169
Okaloosa	170,498	4.4404
Collier	251,377	4.2134

**LEE COUNTY**

# FLORIDA COUNTIES AGGREGATE MILLAGE AND PER CAPITA INCOME



Aggregate Millage is one of the best indicators for comparing various tax burdens among governmental entities. Each year, counties are required to report their aggregate millage to the Florida Department of Revenue on Form DR-420.

Aggregate millage is the total of all non-voted ad valorem taxes proposed to be levied by the principal taxing authority (county) and all Dependent Districts divided by the Gross Taxable Value for Operating Purposes (total taxable value). This millage attempts to equalize to a "county figure" the various millage rates for the myriad of districts to which taxpayers must pay monies depending upon their location.

The State Constitution provides for a 10 mill cap for each taxing district. The chart on this page examines the level of the county's aggregate millage in relation to the 10-mill cap and the per capita income level of that county. The chart was developed by examining aggregate millage and per capita income for each of Florida's 67 counties. Ranges were developed within which aggregate millages were averaged for illustrative purposes.

The chart clearly indicates that the less affluent counties according to per capita income are closer to the 10 mill cap. The poorer counties cannot rely upon annual property tax assessment increases caused by increasing value and/or new growth to provide additional revenues to meet increasing expenditures. If a county does reach or exceed the 10 mill cap using aggregate millage (19 out of 67 have reached that limit) and assessments do not grow, it will face shortages to provide for expenditure growth and be forced to cut service levels or declare bankruptcy.

Those counties that are wealthier and/or fast growing areas have developed many dependent special districts that help to absorb increases that would have to be incurred by major taxing funds such as the General Fund. In addition, fast growing counties have been able to rely upon increasing assessed values without having to raise millages. Lee County's aggregate millage for 2000 was 7.1988. Based upon per capita income in 1999, it was 12<sup>th</sup> among the 67 counties and falls within the \$25,000+ range (\$27,861). The lowest aggregate millage rates were in Collier County (1) (4.2134 ranked 1<sup>st</sup> in per capita income); Okaloosa County (2) (4.4404 ranked 22<sup>nd</sup> in per capita income); and Sarasota County (3) (4.5169 ranked 5<sup>th</sup> in per capita income). Dixie County had the highest aggregate millage rate of 13.000 and is in the \$13,000 to \$14,999 per capita range.

# TEN-YEAR AD VALOREM MILLAGE SUMMARY

<u>Taxing Authority</u>	FY92-93	FY93-94	FY94-95	FY95-96	FY96-97	FY97-98	FY98-99	FY99-00	FY00-01	FY01-02
<u>Countywide Millages:</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Adopted</u> <u>Millage</u>
General	4.6850	4.6850	5.1501	4.5751	4.4751	4.4751	4.4751	4.4751	4.3277	4.3277
Capital Outlay	0.5320	0.5320	0.4720	0.2720	0.2720	0.2720	0.3532	0.5124	0.5124	0.5124
Conservation 2020	<u>0.000</u>	<u>0.000</u>	<u>0.000</u>	0.0000	<u>0.000</u>	<u>0.5000</u>	<u>0.5000</u>	<u>0.5000</u>	<u>0.5000</u>	<u>0.5000</u>
<b>TOTAL COUNTYWIDE</b>	<b>5.2170</b>	<b>5.2170</b>	<b>5.6221</b>	<b>4.8471</b>	<b>4.7471</b>	<b>5.2471</b>	<b>5.3283</b>	<b>5.4875</b>	<b>5.3401</b>	<b>5.3401</b>
<u>Misc. Non-Countywide Millages:</u>										
Library	0.4766	0.4766	0.4766	0.4766	0.5755	0.5755	0.5755	0.9630	0.9630	0.9630
Unincorporated Area MSTU	0.6704	0.6704	0.6704	1.0604	1.1604	1.1604	1.1604	1.2114	1.2114	1.2114
All Hazards Protection	<u>0.0000</u>	<u>0.0733</u>	<u>0.0733</u>	0.0533	<u>0.1129</u>	<u>0.0733</u>	<u>0.0733</u>	<u>0.0733</u>	<u>0.0733</u>	<u>0.0733</u>
<b>TOTAL MISC. NON-COUNTYWIDE</b>	<b>1.1470</b>	<b>1.2203</b>	<b>1.2203</b>	<b>1.5903</b>	<b>1.8488</b>	<b>1.8092</b>	<b>1.8092</b>	<b>2.2477</b>	<b>2.2477</b>	<b>2.2477</b>
<u>Sewer &amp; Solid Waste Districts &amp; MSTU's:</u>										
Ft. Myers Beach MSTU	0.1000	0.4856	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
Ft. Myers Beach (Voted)	0.1000	0.4856	0.3199	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
South Ft. Myers (Voted)	1.2938	1.1115	0.5975	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
South Ft. Myers MSTU	1.4760	1.0570	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
Gasparilla Solid Waste MSTU	0.0240	0.0503	0.0811	0.2160	0.0441	0.0057	0.0090	0.0000	0.0079	0.0000
Cape Coral Solid Waste MSTU	0.0000	0.0000	0.0000	0.0000	0.4000	0.4200	0.4200	0.4200	0.4173	0.4173
Bonita Springs Streetscaping MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.4550	0.3723	1.0000
Winkler Safe Neighborhood MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	2.0000	1.9700	2.0000

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# TEN-YEAR AD VALOREM MILLAGE SUMMARY

<u>Taxing Authority</u>	<u>FY92-93</u>	<u>FY93-94</u>	<u>FY94-95</u>	<u>FY95-96</u>	<u>FY96-97</u>	<u>FY97-98</u>	<u>FY98-99</u>	<u>FY99-00</u>	<u>FY00-01</u>	<u>FY01-02</u>
<u>Countywide Millages:</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Adopted</u>
<u>Fire Protection Dist. MSTU's:</u>										<u>Millage</u>
Alico	2.0000	2.0000	2.0000	2.0000	2.0000	0.0000	0.0000	0.0000	0.0000	0.0000
Burnt Store	6.3140	6.6979	6.6979	3.6350	3.3619	2.8308	2.7436	1.7420	2.1334	1.7102
Maravilla	3.2300	4.0100	4.0100	5.8540	5.7281	5.3648	5.1424	6.0000	6.0000	6.0000
Useppa	1.1144	2.4028	2.4790	2.4809	3.3983	3.3019	3.2036	3.0141	3.2203	2.4740
<u>Lighting &amp; Special Improvement Districts:</u>										
Alabama Groves SLD	0.6829	0.6632	0.5788	0.6373	0.5576	0.6235	0.6688	0.4545	0.7405	0.3874
Bayshore Estates SLD	1.5039	1.3522	1.1875	1.4585	1.1845	1.0945	1.0781	1.3121	0.8877	0.8588
Billy Creek Commerce Center SLD	0.4058	0.4244	0.3687	0.3486	0.2911	0.4065	0.3282	0.3621	0.3721	0.1725
Birkdale SLD	0.0000	0.0000	0.0000	0.1761	0.1239	0.0827	0.1604	0.1708	0.1256	0.1117
Bonita Springs SLD	0.0714	0.0969	0.0843	0.0793	0.0715	0.0673	0.0581	0.0683	0.0557	0.0509
Charleston Park SLD	1.9111	2.9980	3.1457	3.0751	2.6165	3.4977	3.4912	3.4996	3.0539	1.4473
Cypress Lake SLD	0.3860	0.3824	0.3508	0.3879	0.3201	0.3937	0.3417	0.3178	0.3390	0.3355
Daughtrey's Creek SLD	0.4967	0.4250	0.4210	0.4706	0.4341	0.4563	0.5121	0.7217	0.7667	0.4673
Flamingo Bay SLD	0.5884	0.5831	0.3410	0.5953	0.5231	0.5770	0.5846	0.5676	0.4549	0.2660
San Carlos Island SLD	0.0000	0.0000	0.0000	0.0000	0.3570	0.0684	0.0457	0.0601	0.0585	0.0602
Fort Myers Beach SLD	0.0352	0.0457	0.0338	0.0424	0.0357	0.0000	0.0000	0.0000	0.0000	0.0000
Fort Myers Shores SLD	0.3144	0.2663	0.2952	0.3327	0.2899	0.3091	0.2900	0.2688	0.2579	0.1833
Fort Myers Villas SLD	0.2868	0.2522	0.2357	0.2698	0.2067	0.2644	0.2381	0.2564	0.2630	0.2234
Harlem Heights SLD	0.4632	0.4562	0.4836	0.5848	0.5065	0.6738	0.6143	0.5136	0.6306	0.7222
Heiman/Apollo SLD	0.0000	0.0000	0.0000	3.6045	1.7221	1.3155	2.2995	1.8974	0.7324	0.4220
Hendry Creek SLD	0.2063	0.3488	0.4455	0.3627	0.3820	0.3359	0.3136	0.3350	0.3334	0.2063
Iona Gardens SLD	0.6790	0.6826	0.6159	0.7615	0.5976	0.7666	0.6064	0.5815	0.5005	0.3671
Lehigh Acres SLD	0.2597	0.3277	0.3882	0.4130	0.3530	0.3768	0.2835	0.3763	0.2761	0.3082
Lochmoor Village SLD	0.5010	0.4591	0.4793	0.5732	0.5242	0.5496	0.6232	0.5389	0.4646	0.3453

LEE COUNTY

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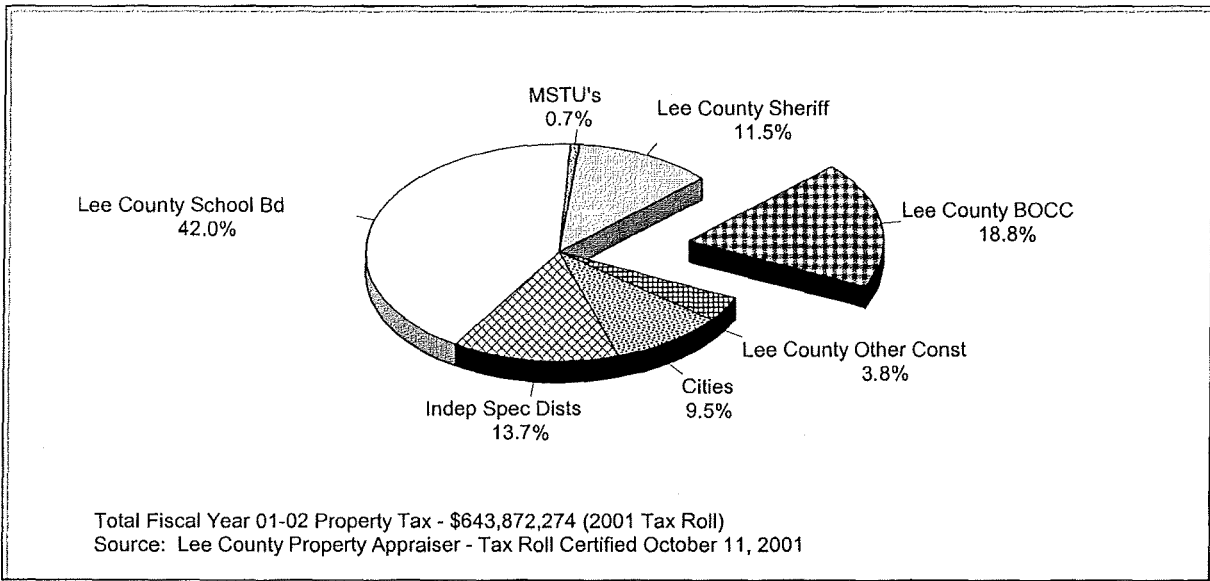
# TEN-YEAR AD VALOREM MILLAGE SUMMARY

<u>Taxing Authority</u>	FY92-93	FY93-94	FY94-95	FY95-96	FY96-97	FY97-98	FY98-99	FY99-00	FY00-01	FY01-02
<u>Countywide Millages:</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>
Metropolitan Parkway SLD	0.1306	0.2671	0.2789	0.2448	0.2223	0.2612	0.3047	0.2905	0.3234	0.2583
Mobile Haven SLD	0.8429	0.9182	0.9378	1.1151	0.7532	1.0294	0.3990	0.7583	0.7671	0.3719
Morse Shores SLD	0.2835	0.4307	0.4359	0.4853	0.3124	0.3889	0.4376	0.4138	0.3914	0.3519
North Fort Myers SLD	0.1714	0.2117	0.2076	0.2905	0.3802	0.3801	0.3404	0.3560	0.2267	0.1179
Page Park SLD	0.1961	0.1646	0.1829	0.2108	0.1622	0.1712	0.1991	0.2093	0.2191	0.1169
Palmetto Point Improvement	0.2392	0.1984	0.2063	0.2449	0.2161	0.4251	0.4031	0.5100	1.5000	1.3000
Palm Beach Blvd S1 PHI MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.3500	0.2475	0.3442	0.4334
Palm Beach Blvd S1 PH3 MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.3500	0.2475	0.3442	0.4334
Palmona Park SLD	1.2768	1.0563	1.1469	1.3985	1.6342	1.2504	1.3804	1.1930	1.3018	0.7501
Pine Manor SLD	0.3340	0.5241	0.5445	0.5492	0.4948	1.0316	0.4467	0.4457	0.4125	0.7069
Port Edison SLD	0.5422	0.4911	0.3958	0.4851	0.4745	0.5097	0.4675	0.4109	0.5407	0.4731
Riverdale Shores Improvement	0.8999	0.9717	1.5144	1.2838	1.3496	2.7316	2.1227	1.8645	1.8645	1.0000
Russell Park SLD	0.4876	0.5077	0.6338	0.5899	0.5214	0.6248	0.8047	0.7846	0.6235	0.3690
San Carlos Special Improvement	0.3090	0.4289	0.2481	0.2838	0.2710	0.2831	0.2831	0.2820	0.2731	0.0846
Skyline SLD	0.2918	0.3340	0.1725	0.1342	0.1928	0.2846	0.2686	0.2222	0.1370	0.1365
St. Jude Harbor	0.3725	0.3386	0.3169	0.3561	0.3716	0.5127	0.5020	0.3830	0.3738	0.2606
Tanglewood Spec Improvemt	0.6520	0.6520	0.6520	0.6520	0.6520	0.6482	0.6397	0.6520	0.7942	1.0000
Town & River Spec Improvemt	0.5000	0.3000	0.3000	0.2046	0.3000	0.3108	0.2000	0.3500	0.3014	0.3014
Trailwinds SLD	0.5642	0.4804	0.4569	0.5635	0.4757	0.5607	0.4343	0.4458	0.4147	0.3215
Tropic Isles SLD	0.8262	0.8023	0.6037	0.7774	0.7162	0.8224	0.7148	0.5779	0.8317	0.3564
Villa Palms SLD	0.4318	0.4125	0.4077	0.5071	0.4013	0.5204	0.3842	0.3987	0.4109	0.3963
Villa Pines SLD	0.4160	0.2712	0.2212	0.2685	0.2372	0.2894	0.2299	0.2671	0.3073	0.3225
Waterway Estates SLD	0.3326	0.2949	0.2899	0.3215	0.2884	0.3164	0.2782	0.2843	0.3653	0.3103
Waterway Shores SLD	0.6826	0.6114	0.5763	0.8166	0.6090	0.7956	0.4280	0.4761	0.5834	0.6092
Whiskey Creek Spec Improvemt	0.5000	0.6060	0.6051	0.6555	0.6755	0.9716	0.9922	1.0000	1.0000	1.0000
Willow Creek MSTU	1.1862	0.7120	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000

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LEE COUNTY

## FY01-02 PROPERTY TAXES DISTRIBUTION BY CATEGORY



The pie chart indicates that the Lee County School Board is the largest governmental jurisdiction to receive property taxes (42.0%). The Lee County Commission (34.1%) includes those revenues generated from General, Capital Improvement, Library, All Hazards and Unincorporated MSTU Funds. The further subdividing of the 34.1% among the BOCC and Constitutional Officers assumes that all expenditures are assigned to property tax revenues after subtracting revenues generated by those departments. Based upon that assumption, the Board of County Commissioners would expect to receive 18.8% and the Constitutional Officers other than the Sheriff would be allocated 3.8% from property taxes. The Lee County Sheriff would receive 11.5%. The remaining categories are listed below:

- ❖ Cities include millage and debt service from Cape Coral, Fort Myers, Bonita Springs, Sanibel and the Town of Fort Myers Beach.
- ❖ MSTU's include all Municipal Service Taxing Units including lighting, sewer, and improvement districts.
- ❖ Independent Special Districts includes all Independent Fire Districts, Fort Myers Beach Library as well as the Lee County Hyacinth, Mosquito Control, West Coast Inland Waterway (WCIND), and South Florida Water Management District taxing units.

All data is based upon the 2001 Property Tax Rolls certified by the Property Appraiser on October 11, 2001.

Not included in these totals is \$42,094,254 in Non-Ad Valorem assessments. Among this group are assessments in Bay Creek, County Line Drainage, East County Water Control District, East Mulloch Creek Drainage, San Carlos Estates Drainage and the Solid Waste Assessment (\$26,016,972) that replaced the Garbage Collection Program.



**FISCAL 2002 BUDGET**

**FINAL**

**COMPARATIVE SAMPLE OF TAX BILLS FOR A \$125,000 HOME IN  
FORT MYERS, CAPE CORAL, SANIBEL, BONITA SPRINGS AND  
UNINCORPORATED LEE COUNTY**

DESCRIPTION:

\$125,000 JUST VALUE OF HOME  
\$ 25,000 HOMESTEAD EXEMPTION  
\$100,000 TAXABLE VALUE LESS HOMESTEAD EXEMPTION

**2001-02 ADOPTED PROPERTY TAXES (FY01-02)**

TAXING AUTHORITY	2001-2002 ADOPTED MILLAGE RATE	*****TAXES*****				
		FT. MYERS	CAPE CORAL	SANIBEL	BONITA SPRINGS	UNINCORP LEE CTY
<b>LEE COUNTY COMMISSION</b>						
LEE COUNTY GENERAL REVENUE	4.3277	\$433	\$433	\$433	\$433	\$433
LEE COUNTY CAPITAL OUTLAY	1.0124	\$101	\$101	\$101	\$101	\$101
LEE COUNTY LIBRARY	0.9630	\$96	\$96	\$96	\$96	\$96
LEE COUNTY UNINCORPORATED MSTU	1.2114	\$0	\$0	\$0	\$0	\$121
LEE COUNTY ALL HAZARDS	0.0733	\$0	\$0	\$0	\$0	\$7
<b>LEE COUNTY SCHOOL BOARD</b>						
PUBLIC SCHOOL - STATE LAW	5.8700	\$587	\$587	\$587	\$587	\$587
PUBLIC SCHOOL - LOCAL BOARD	2.6080	\$261	\$261	\$261	\$261	\$261
<b>CITIES</b>						
CITY OF FORT MYERS	7.7816	\$778	\$0	\$0	\$0	\$0
CITY OF CAPE CORAL	5.8033	\$0	\$580	\$0	\$0	\$0
CAPE CORAL - DEBT SERVICE	0.7144	\$0	\$71	\$0	\$0	\$0
CAPE CORAL SOLID WASTE MSTU	0.4173	\$0	\$42	\$0	\$0	\$0
CITY OF SANIBEL	1.7291	\$0	\$0	\$173	\$0	\$0
SANIBEL - DEBT SERVICE	0.2607	\$0	\$0	\$26	\$0	\$0
CITY OF BONITA SPRINGS	1.0400	\$0	\$0	\$0	\$104	\$0
<b>INDEPENDENT DISTRICTS</b>						
WEST COAST INLAND WATERWAY (WCIND)	0.0400	\$4	\$4	\$4	\$4	\$4
SOUTH FLORIDA WATER MANAGEMENT DISTRICT (LEVY)	0.5970	\$60	\$60	\$60	\$60	\$60
SOUTH FLORIDA WATER MGT (EVERGLADES RESTOR)	0.1000	\$10	\$10	\$10	\$10	\$10
LEE CTY HYANCINTH CONTROL (HOMESTEAD EXEMPT)	0.0358	\$4	\$4	\$4	\$4	\$4
LEE CTY MOSQUITO CONTROL (HOMESTEAD EXEMPT)	0.3595	\$36	\$36	\$36	\$36	\$36
<b>TOTAL</b>		<b>\$2,370</b>	<b>\$2,285</b>	<b>\$1,791</b>	<b>\$1,696</b>	<b>\$1,720</b>
<b>PERCENTAGE SUMMARY</b>						
LEE COUNTY COMMISSION		27	28	35	37	44
SCHOOL DISTRICT OF LEE COUNTY		36	37	47	50	49
CITY		33	30	11	6	0
INDEPENDENT SPECIAL DISTRICTS		4	5	7	7	7
<b>TOTAL</b>		<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>

These charts illustrate sample tax bills in Fort Myers, Cape Coral, Sanibel, Bonita Springs and Unincorporated Lee County for a home with \$125,000 of taxable value for tax bills BASED UPON THE ADOPTED MILLAGE RATES. The percentage distribution shows that within the cities of Lee County, the taxes that relate to county services amount to approximately 27% of the total tax bill for Fort Myers, 27% for Cape Coral, 35% for Sanibel and 37% in Bonita Springs. The School District of Lee County is the single jurisdiction with the largest allocation - with allocations ranging from 38% in Cape Coral to 50% in Bonita Springs and Unincorporated Lee County.

In the tax bill representing Unincorporated Lee County, the allocation related to the county is 44%.

The Unincorporated MSTU is a tax that provides funds for operations that normally would be the responsibility of city governments. Included are development review, environmental sciences, zoning, codes and building services, construction licensing, building and zoning inspections, and plan review.

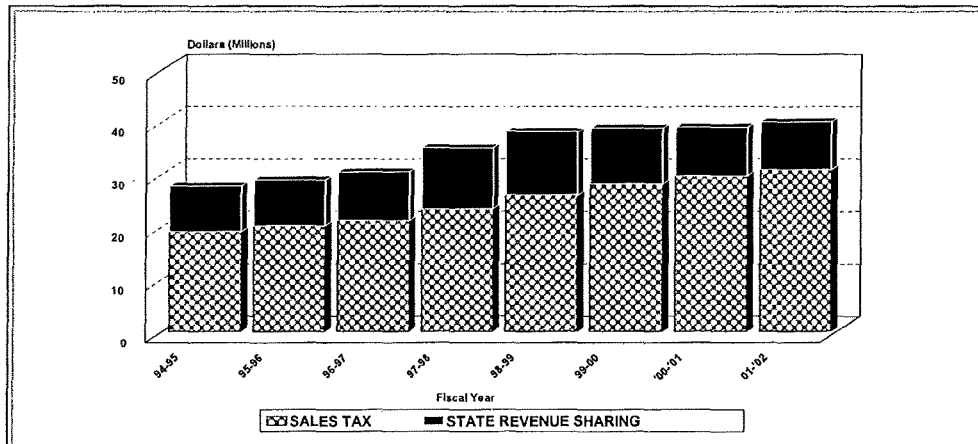
The Lee County Hyacinth Control and Mosquito Control are not subject to the homestead exemption. These districts were established by the Florida Legislature and at that time it was determined that the services that these districts provide benefit all properties without discrimination.

The bill comparisons represent "generic" tax comparisons and do not take into account individual MSTU's, geographical independent and dependent special districts, or drainage districts. These "other" districts include lighting, fire and special improvement districts that can range in adopted millages from 0.1117 to 6.000. The data is based upon 2001 Property Tax information certified by the Property Appraiser on October 11, 2001.

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STATE SHARED REVENUES  
FY94-95 THROUGH FY01-02



	FY94-95 Actual	FY95-96 Actual	FY96-97 Actual	FY97-98 Actual	FY98-99 Actual	FY99-00 Actual	FY00-01 Estimated	FY01-02 Adopted
Sales Tax	\$18,947,927	\$20,089,617	\$21,061,941	\$22,446,000	\$25,906,605	\$28,002,410	\$29,556,795	\$30,725,761
State Rev Sharing	8,676,647	8,706,624	9,273,505	11,596,080	12,111,844	10,693,438	9,321,501	9,171,382
<b>TOTAL</b>	<b>\$27,624,574</b>	<b>\$28,796,241</b>	<b>\$30,335,446</b>	<b>\$34,042,080</b>	<b>\$38,018,449</b>	<b>\$38,695,848</b>	<b>\$38,878,296</b>	<b>\$39,897,143</b>

State shared revenues are comprised of Sales Tax Revenue and State Revenue Sharing. Both of these revenues are used in Lee County to support day-to-day operating expenses and debt service.

Sales Tax

The apportionment factor for all eligible counties is composed of three equally weighted portions: (1) each eligible county's percentage of the total population of all eligible counties in the state; (2) each eligible county's percentage of the total population of the state residing in unincorporated areas of all eligible counties; and (3) each eligible county's percentage of total sales tax collections in all eligible counties during the preceding year.

The County receives a distribution of funds equal to six-tenths of a cent's worth of the sales tax collected in each county. An increase in the sales tax rate in FY87-88 resulted in one-tenth cent increase to the County. Growth in Sales Tax Revenue has been:

FY92-93 to FY93-94	+10.2%	FY97-98 to FY98-99	+10.7%	Actual conditions are monitored monthly.
FY93-94 to FY94-95	+4.0%	FY98-99 to FY99-00	+11.1%	
FY94-95 to FY95-96	+6.0%	FY99-00 to FY00-01	+5.6%	
FY96-97 to FY97-98	+4.8%	FY00-01 to FY01-02	+3.9%	

State Revenue Sharing

The State Revenue Sharing Program for counties initially involved the distribution of state shared cigarette tax and intangibles tax. Each county was given a set amount monthly based upon a formula distribution, and then "adjusted" each June to reflect actual state collections in the sources that affect revenue sharing. Population growth has been the primary factor in annual adjustments, ranging from a low of 0.3% (FY94-95 to FY95-96) to a high of +25.0% (FY96-97 to FY97-98).

In 1998, Senate Bill 1450 which became law without the Governor's signature on May 22, 1998 (Chapter 98-132, F.S.) made several changes to the intangible tax law. Among these changes, the minimum amount of tax due from a taxpayer increased from \$5 to \$60. This exempted more than 250,000 taxpayers. Also exempt were 1/3 of accounts receivable.

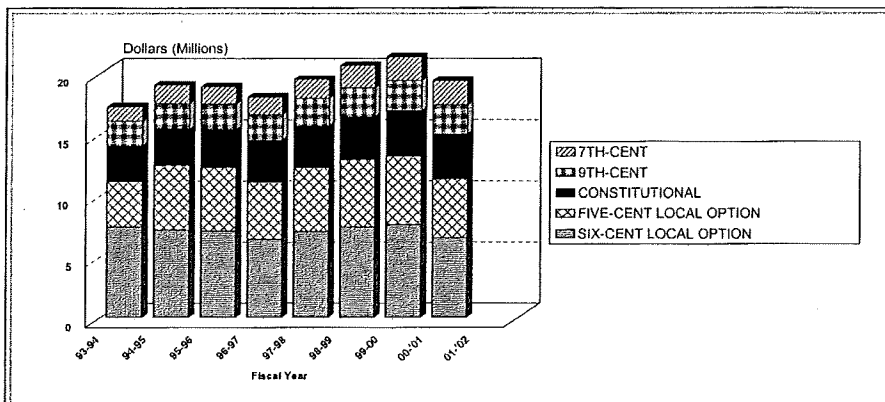
In 1999, Florida Legislature approved Senate Bill 318, which made major changes to intangible personal property tax regulations. Intangible personal property tax was the primary source for State Revenue Sharing to counties. The intangible tax rate was lowered from 2 mills to 1.5 mills and the exemption from intangible tax on the value of account receivables was raised from one-third to two thirds.

In 2000, the Florida Legislature passed House Bill 67 & 187 and Senate Bill 60 which ELIMINATED THE INTANGIBLES TAX AS A SOURCE FOR THE COUNTY REVENUE SHARING PROGRAM. In lieu of the intangibles tax, counties will receive 2.25% of state sales tax collections. Counties will continue to receive 2.9% of cigarette tax. The distribution of these funds will continue under the current statutory formula. This was expected to result in a three-year period of no growth in Revenue Sharing receipts. However, it is important that revenue sharing was retained.

During 2001, revenues declined 12.8% (FY00-01 compared to FY99-00). A projected decline of 1.6% is anticipated for FY01-02 over FY00-01. However, since the major source of revenue for this allocation comes from the state portion of sales tax, future spending patterns especially after the September 11, 2001 terrorist attack must be monitored closely.

**FISCAL 2002 BUDGET  
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**LEE COUNTY  
GAS TAX REVENUES  
FY93-94 THROUGH FY01-02**



	FY94 <u>Actual</u>	FY95 <u>Actual</u>	FY96 <u>Actual</u>	FY97 <u>Actual</u>	FY98 <u>Actual</u>	FY99 <u>Actual</u>	FY00 <u>Actual</u>	FY01 <u>Estimated</u>	FY02 <u>Adopted</u>
7th-Cent	\$1,150,249	\$1,526,296	\$1,424,949	\$1,454,710	\$1,544,832	\$1,810,154	\$1,964,884	\$2,000,718	2,068,000
9th-Cent	2,070,787	2,057,524	2,083,772	2,084,663	2,294,492	2,410,311	2,468,759	2,565,867	2,665,000
Constitutional	2,911,926	2,986,153	3,121,763	3,439,807	3,369,350	3,482,420	3,696,678	3,851,186	3,828,000
Five-Cent Local Option	3,629,574	5,278,324	5,194,357	4,652,718	5,229,825	5,474,311	5,574,037	5,467,623	5,476,490
Six-Cent Local Option	7,389,483	7,140,881	7,035,698	6,371,683	7,011,253	7,385,942	7,588,400	7,382,987	7,129,038
<b>TOTAL</b>	<b>\$17,152,019</b>	<b>\$18,989,178</b>	<b>\$18,860,539</b>	<b>\$18,003,581</b>	<b>\$19,449,752</b>	<b>\$20,563,138</b>	<b>\$21,292,758</b>	<b>\$21,268,381</b>	<b>21,166,528</b>

- ❖ The 7th-Cent Gas Tax is received by the County and used to fund operations of the Department of Transportation.
- ❖ The 9th-Cent Gas Tax is received by the county and is the sole revenue source pledged to the Road Improvement Refunding Revenue Bonds, Series 1993, and partially funds operations for the Department of Transportation.
- ❖ The Constitutional Gas Tax is used for construction of roads and bridges and transportation operations.
- ❖ The Five-Cent Local Option Gas Tax collection began in January, 1994, and is currently being collected and shared locally between the County and municipalities based upon an interlocal agreement. Lee County's portion is apportioned on a 50/50 basis between capital projects county-wide and retirement of debt service on the Five Cent Local Option Gas Tax Revenue Bonds Series 1995 used to fund the Mid-Point Bridge corridor. In addition, 10% of the County's allocation is dedicated to transit, but is actually collected from the Six-Cent Local Option Gas Tax because the Five-Cent Local Option Gas Tax can only be used for capital improvements related to the County's Comprehensive Plan. Beginning in FY97, the Town of Fort Myers Beach received a portion of Lee County's allocation. The City of Bonita Springs began receiving an allocation out of Lee County's portion in FY01.
- ❖ The Six-Cent Local Option Gas Tax is currently being collected and shared locally between municipalities based upon an interlocal agreement. Of the County share, 2-cents supports the Local Option Gas Tax Revenue Bonds, Series 1993. A portion of this tax supports LeeTran transit. Beginning in FY97, the Town of Fort Myers Beach received a portion of Lee County's allocation. The City of Bonita Springs began receiving an allocation from Lee County's portion in FY01.

ALL GAS TAXES ARE COLLECTED FOR COUNTIES BY THE DEPT OF REVENUE, WHICH DISTRIBUTES THE FUND MONTHLY IN ACCORDANCE WITH THE FOLLOWING FORMULAE CALCULATED ANNUALLY (PARENTHESES = NO. OF PENNIES).

<u>Constitutional</u> (2)	State	6%	<u>9th-Cent</u> (1)	Lee County	100%
	Lee County	94%			
		100%			
				EFFECTIVE FOR FISCAL YEAR 01-02 (After State Deductions for Dealer Costs)	
7th-Cent (1)	State (Collection Fees, Refunds, Administrative Costs, 7% Service Charge)	30%	<u>Local Option</u> (11) (5-Cent & 6-Cent Note: From 1984 to 1989, only 4 Cents Was Allocated)	Cape Coral	23.3%
	Lee County	70%		Sanibel	5.0%
		100%		Fort Myers	14.0%
				Fort Myers Beach	2.8%
				Bonita Springs	3.6%
				Lee County	51.3%
					100.0%

The overall reduction in actual and estimated collections from FY95 through FY97 is due to a redistribution of Local Option Gas Taxes from Lee County to Cape Coral and the Town of Fort Myers Beach. The City of Bonita Springs began to receive an allocation of 3.6% of the Local Option Gas Tax with an adjustment solely from Lee County's portion. That figure is based upon the use of a 50/50 split based upon lane miles and population and will be effective for five years.

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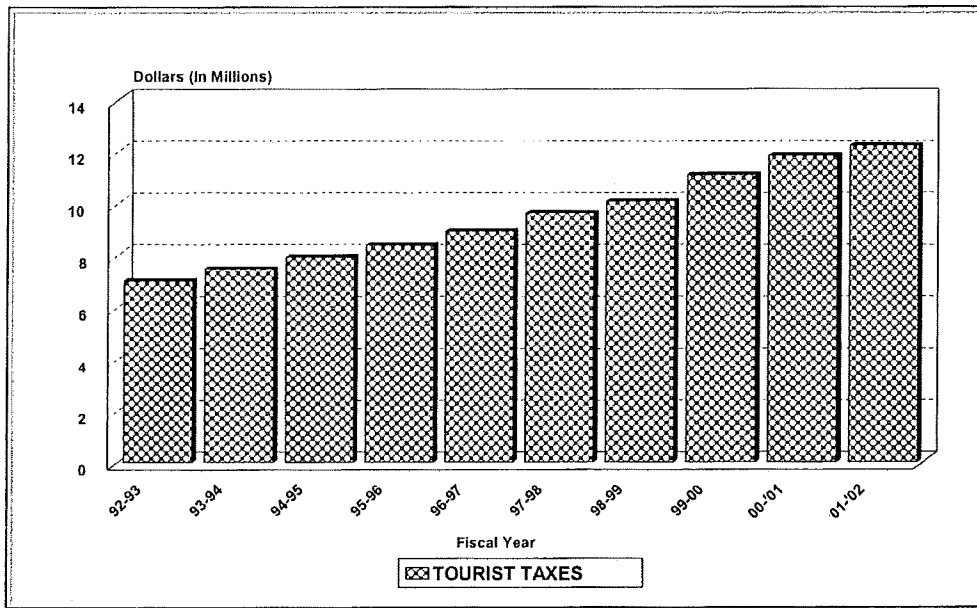
## SUMMARY OF GAS TAXES LEVIED BY ALL GOVERNMENTAL LEVELS

GOVERNMENTAL LEVEL	AMOUNT	AUTHORIZATION
<u>Federal</u>	18.4 Cents	Current Rate For Gasoline (includes 15.44 cents for highway Trust Fund and 2.86 cents for Mass Transit – effective 10/1/97; and 0.1 cents for leaking Underground storage - effective 10/1/97)
<u>State</u> Department of Transportation	9.6 Cents	Chapter 206.41 (1) (g) and Chapter 206.87 (1) (g) diesel (+0.3 cent increase effective 1/1/01)
State Comprehensive Enhanced Transportation System (SCETS)	5.3 Cents	Chapter 206.41 (1) (f) and Chapter 206.87 (1) (d) diesel (+0.2 cents increase effective 1/1/01)
<u>State Shared With Local Jurisdictions</u>		
County Only (4 Cents)	County (7th Cent) 1.0 Cents Voted (9th Cent) 1.0 Cents Constitutional (5th and 6th Cents) 2.0 Cents	Chapter 206.60 F.S. Chapter 336.021 F.S. Chapter 206.41 and 206.47 F.S.
City Only (1 Cent)	City (8th Cent) 1.0 Cents	Chapter 206.605 F.S.
County and City Shared (11 Cents)	Local Option (10 - 15 Cents) 6.0 Cents Local Option (16 - 20 Cents) 5.0 Cents	Chapter 336.025 F.S. Chapter 336.025 (1)(b) F.S.
TOTAL	49.3 Cents	

This chart indicates that 48.8 cents per gallon of gasoline are levied for taxes at various governmental levels. The County solely receives or shares in 15 cents per gallon of gasoline.

**FISCAL 2002 BUDGET  
FINAL**

# TOURIST TAXES FY92-93 THROUGH FY01-02



FY93 <u>Actual</u>	FY94 <u>Actual</u>	FY95 <u>Actual</u>	FY96 <u>Actual</u>	FY97 <u>Actual</u>	FY98 <u>Actual</u>	FY99 <u>Actual</u>	FY00 <u>Actual</u>	FY01 <u>Estimated</u>	FY02 <u>Adopted</u>
\$7,010,928	\$7,448,000	\$7,914,000	\$8,375,000	\$8,908,736	\$9,606,100	\$10,054,538	\$11,076,923	\$11,814,568	\$12,212,000

Tourist Development Tax revenue is derived from a 3% tax on hotel and motel accommodations. Until 1988, these taxes were collected by the State and then distributed to Lee County. A County Ordinance mandates the distribution of these funds in the following manner: 33.0% for beach related improvements, 13.4% for capital improvement projects such as stadiums and convention facilities, and 53.6% for advertising and promotional contracts.

The figures listed above are gross receipts. Through FY95-96, the Tax Collector and Clerk of Circuit Court each charged a 1.5% fee (Total of 3%) for processing the funds. Beginning in FY96-97, the Clerk of Circuit Court became responsible for collection, processing and auditing. They receive the entire 3% Administrative Fee. The 3% fees are not deducted from the figures listed in the graph and table.

Three factors account for growth in Tourist Tax collections since FY85-86. First, the number of tourists visiting Lee County has grown dramatically during the past 15 years. Indicators such as hotel occupancy, airport traffic, and Sanibel Causeway traffic validate increased Tourist Tax collections. Second, as of May 1, 1988, the Lee County Tax Collector became responsible for collection, with the Clerk of Circuit Court's Internal Audit Department responsible for audit and enforcement. Since the tax has been collected locally, increased revenues have been realized. The third reason for the growth in revenues is that the tax increased from 2% to 3% on March 1, 1988.

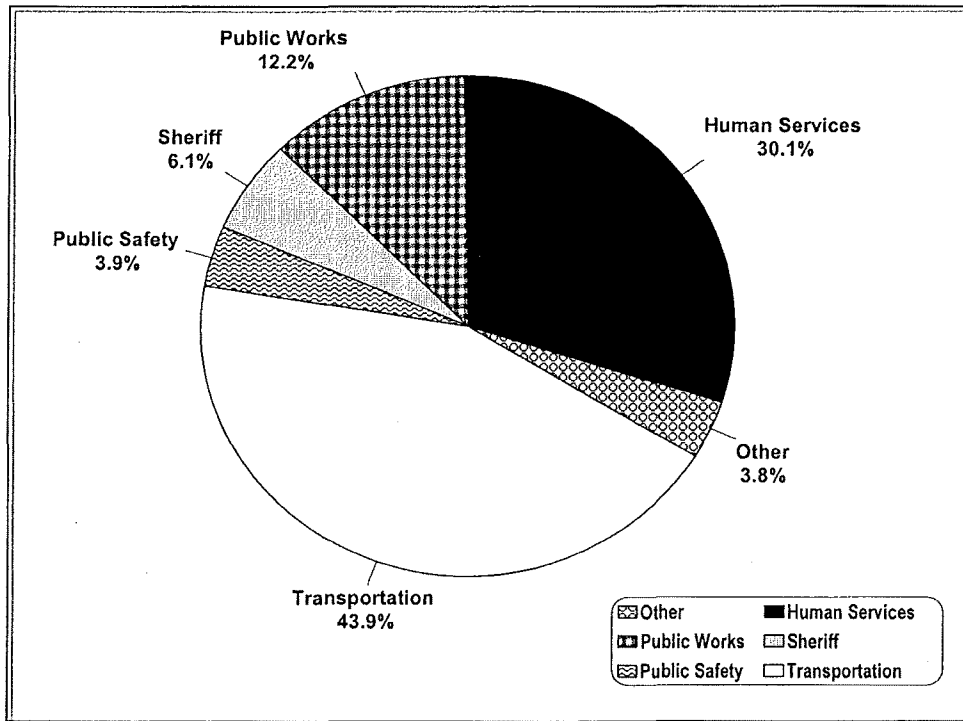
The FY90-91 Revenues increased 6.8% over FY89-90. The following year, there was a 3.2% increase in FY91-92 monies over FY90-91. These increases occurred during a slow economic period. This reflects the fact that many of the tourists who come here to spend an extended period are higher income persons who have the funds to visit Lee County in spite of the overall economic situation. Since the recession of the early 1990's, the annual increase in tourist tax has ranged from as low as 4.7% (FY97-98 to FY98-99) to 10.6% (FY98-99 to FY99-00). There have been no declines. The FY00-01 estimate is 6.8% more than FY99-00. This is a reduction in the growth rate reflecting an economic decline that had begun.

The projected growth rate for FY01-02 is 3.2%. The short-term effect of the terrorist attack on September 11, 2001 has led to a significant decline in airplane travel resulting in major layoffs among those businesses associated with tourism. It is too early to tell the long term effects on the County's forthcoming "Season 2001-02" but revenues will be monitored closely and adjustments made as needed.



**LEE COUNTY**  
SOUTHWEST FLORIDA

## FY99-00 GRANTS ADMINISTERED THROUGH COUNTY DEPARTMENTS



Total: \$99,019,227

Lee County receives grant funding from State and Federal agencies. These grant funds enable Lee County to provide services to the community in areas such as emergency medical assistance, energy assistance to the elderly, transportation, environmental education and recreational opportunities.

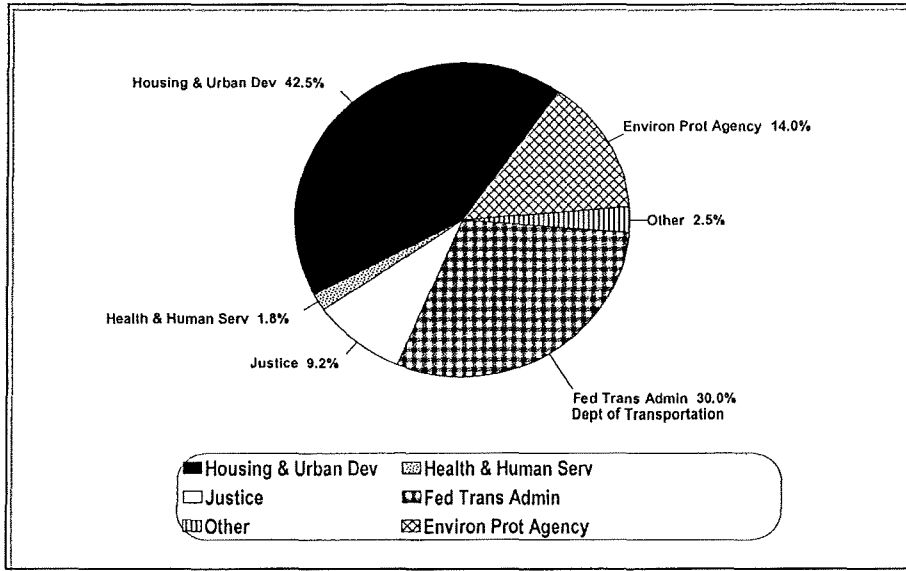
The departments of Lee County government shown in the graph above administered 136 active grants in FY99-00 totaling \$99,019,227. Eighty-nine grants totaling \$72,678,465 came from 13 Federal agencies and fifty-three grants totaling \$26,340,762 came from 10 State agencies. The charts shown on the following page identify the percentages of grant funding originating from each of these Federal and State agencies.

The chart above identifies the percentage of grants received by the departments of Lee County and the Sheriff's office. Included in the chart are Public Works (Natural Resources, Utilities and Solid Waste) and Other (Court Administration, Economic Development, Parks and Recreation, Library and County Administration). The Lee County Port Authority also administered 22 Federal and State grants in FY99-00, (not shown on these charts) which totaled approximately \$140.2 million.

**FISCAL 2002 BUDGET**  
**FINAL**

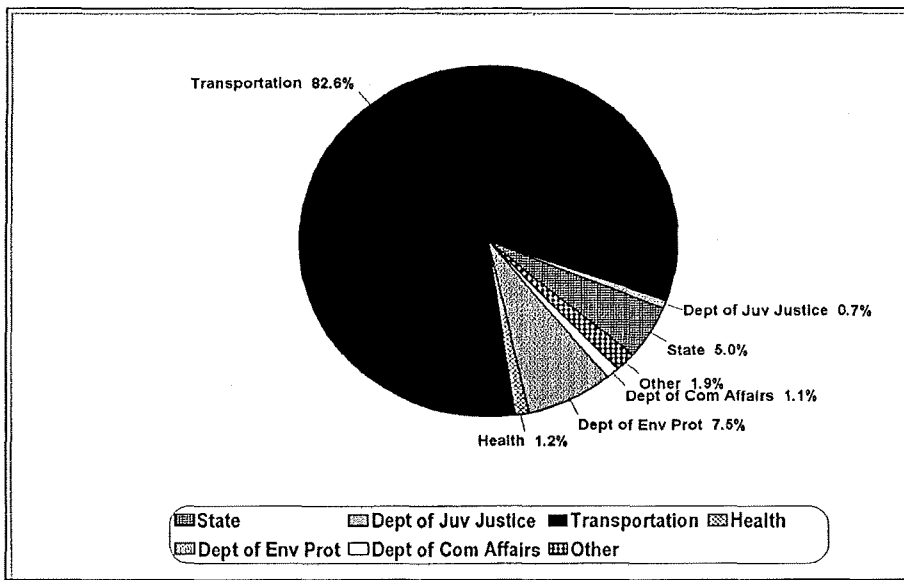
**ACTIVE FEDERAL GRANTS IN  
FISCAL YEAR 99-00 FOR LEE COUNTY**

**Total: \$72,678,465**



**ACTIVE STATE GRANTS IN  
FISCAL YEAR 99-00 FOR LEE COUNTY**

**Total: \$26,340,762**

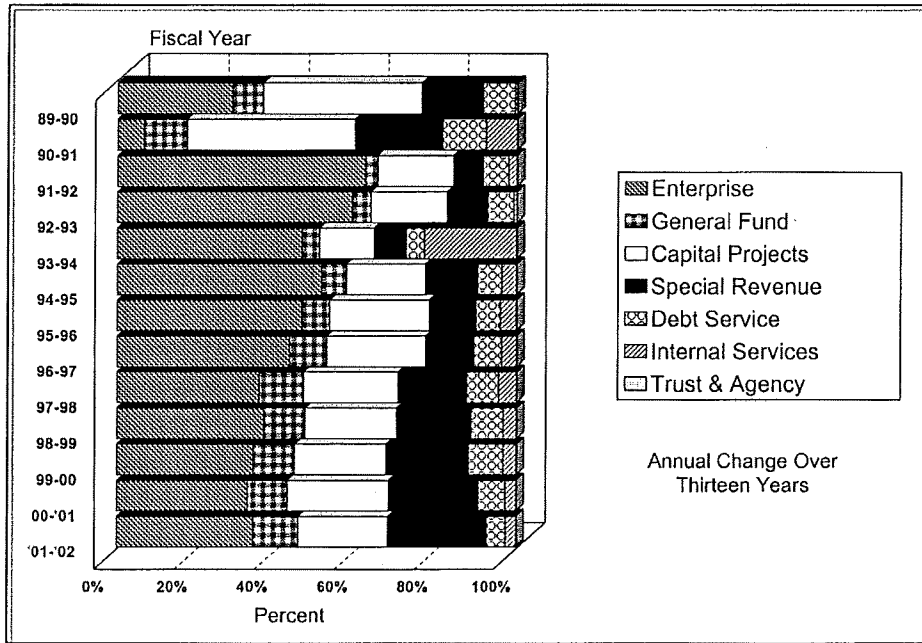


**LEE COUNTY**



**FISCAL 2002 BUDGET  
FINAL**

## FUND BALANCE BY FUND GROUP

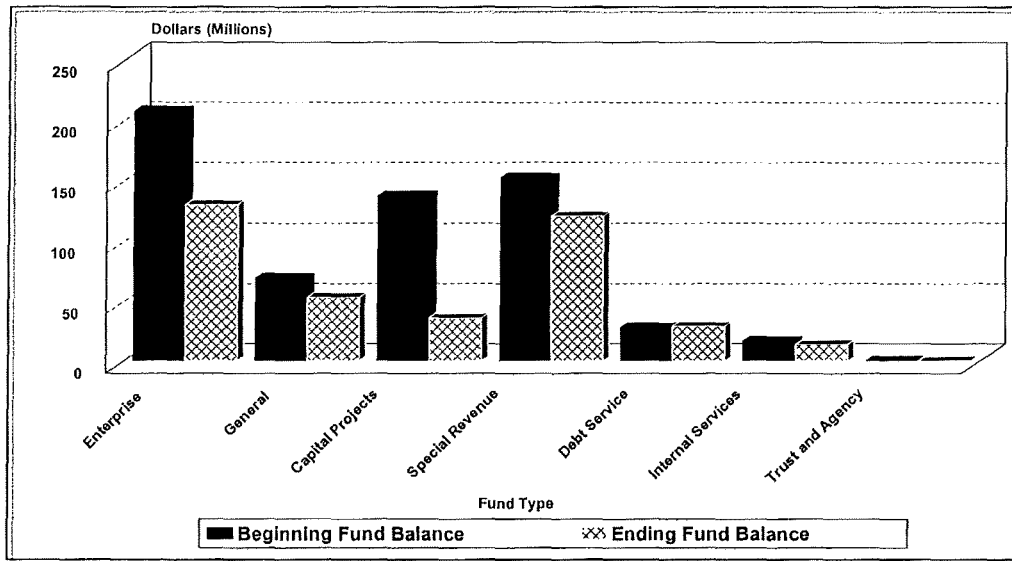


<u>FUND CATEGORY</u>	FY97 <u>Actual</u>	FY98 <u>Actual</u>	FY99 <u>Actual</u>	FY00 <u>Actual</u>	FY01 <u>Beginning</u>	FY02 <u>Beginning</u>
<b>Enterprise</b>						
Water/Sewer	\$ 72,527,556	\$ 79,833,231	\$ 82,497,218	\$ 90,995,500	\$ 93,861,731	93,543,802
Bridges	66,400,468	5,796,127	17,825,205	12,713,407	9,597,281	9,756,122
Solid Waste	70,387,599	64,808,712	77,328,264	81,943,693	82,828,689	99,616,267
Transit	1,670,027	1,711,307	1,752,988	3,054,322	992,388	4,266,379
Shady Rest Care Pavilion	<u>2,091,796</u>	<u>1,822,108</u>	N/A	N/A	N/A	N/A
<b>Subtotal: Enterprise Fund Balance</b>	<b>\$213,077,446</b>	<b>\$153,971,485</b>	<b>\$179,403,675</b>	<b>\$188,706,922</b>	<b>\$187,280,089</b>	<b>207,182,570</b>
<b>General Fund</b>	<b>\$ 45,499,100</b>	<b>\$47,890,337</b>	<b>\$ 51,022,795</b>	<b>\$ 57,986,925</b>	<b>\$ 57,195,826</b>	<b>69,094,486</b>
Capital Projects	121,761,242	102,701,028	112,461,392	127,033,021	144,895,542	137,283,522
Special Revenue	60,562,735	74,849,186	92,273,289	115,468,253	129,522,999	152,109,628
Debt Service	34,281,947	34,961,195	39,473,082	47,851,371	38,643,161	28,028,031
Internal Services	18,456,529	19,196,316	16,047,832	18,299,319	16,016,923	16,533,450
Trust and Agency	<u>332,966</u>	<u>239,053</u>	<u>254,428</u>	<u>197,410</u>	<u>92,215</u>	<u>80,981</u>
<b>TOTAL</b>	<b>\$493,971,965</b>	<b>\$433,808,600</b>	<b>\$490,936,493</b>	<b>\$555,543,221</b>	<b>\$573,646,755</b>	<b>\$610,312,668</b>

Fund Balance represents unexpended funds carried forward from the prior fiscal year. Each year, the Beginning Fund Balance is adjusted to reflect actual Fund Balance after the prior fiscal year is closed out and audited. The total beginning fund balance for FY01-02 represents an increase of 9.9% from the actual FY 99-00 fund balance. Debt Service is due to funds required for October debt payments, as well as debt reserve requirements. Fund Balance for Trust and Agency represents less than one hundredth of a percent, and is not illustrated.

**FISCAL 2002 BUDGET  
FINAL**

## PROJECTED BEGINNING AND ENDING FUND BALANCE FOR FY01-02



FUND CATEGORY	Beginning Fund Balance	Revenues	Expenditures	Ending Fund Balance
Enterprise	207,182,570	273,218,121	350,870,381	129,530,310
General Fund	69,094,486	206,965,384	223,120,374	52,939,496
Capital Projects	137,283,522	92,565,072	194,253,466	35,595,128
Special Revenue	152,109,628	131,678,426	163,450,508	120,337,546
Debt Service	28,028,031	37,548,699	36,599,143	28,977,587
Internal Services	16,533,450	43,597,022	46,281,377	13,849,095
Trust and Agency	<u>80,981</u>	<u>6,298,430</u>	<u>6,295,150</u>	<u>84,261</u>
<b>TOTAL</b>	<b>610,312,668</b>	<b>791,871,154</b>	<b>1,020,870,399</b>	<b>381,313,423</b>

The decrease in Enterprise Funds is due to the pay plan increases, increased Solid Waste costs due to increased tonnage, and large construction projects. Some of those projects include the Waste to Energy third incineration unit, the new North Fort Myers water treatment plant and improvements at the Corkscrew and Olga water treatment plants. Enterprise construction projects carryovers from FY01 also affect fund balance.

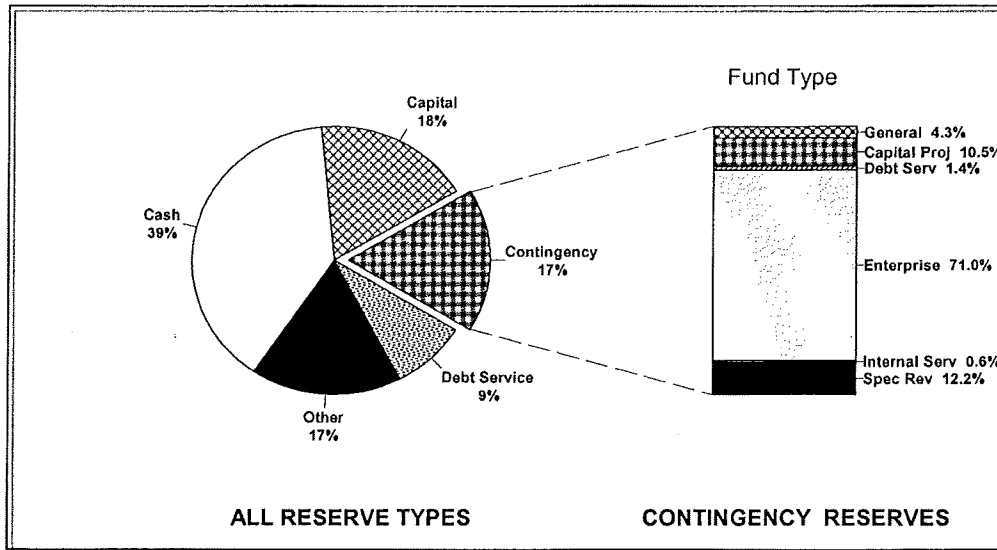
The decrease in the General Fund is due to the pay plan increases (including those in the Sheriff's Office), required purchase of new voting machines, purchase of five new ambulances, and the addition of forty-three new EMS positions and eight dispatch positions in Public Safety.

Capital Projects decrease is due to carryovers from FY01. Project budgets in FY01 that were not spent are carried over to provide continued funding until project completions.

Special Revenue decreases are due to pay plan increases and carryover amounts in Special Revenue capital projects.

*FISCAL 2002 BUDGET  
FINAL*

## RESERVES BY TYPE ALL FUNDS



**Reserve Types:**

Future Capital Projects		\$ 67,959,589
Contingency:		
Capital Projects	6,778,831	
Debt Service	877,950	
General	2,785,752	
Internal Services	386,750	
Special Revenues	7,896,410	
Enterprise	45,942,080	
Trust and Agency	<u>84,261</u>	
		64,752,034
Debt Service		33,353,458
Cash		147,859,304
Other		<u>67,389,038</u>
	<b>TOTAL</b>	<b>\$381,313,423</b>

Reserves for future capital projects represent funds which will be received but not spent all at one time, as is the case when bond proceeds are used to fund capital projects which take more than one year to complete. Although the bond revenues are received at one time, it takes several years to spend the funds. The remaining funds are put into reserves.

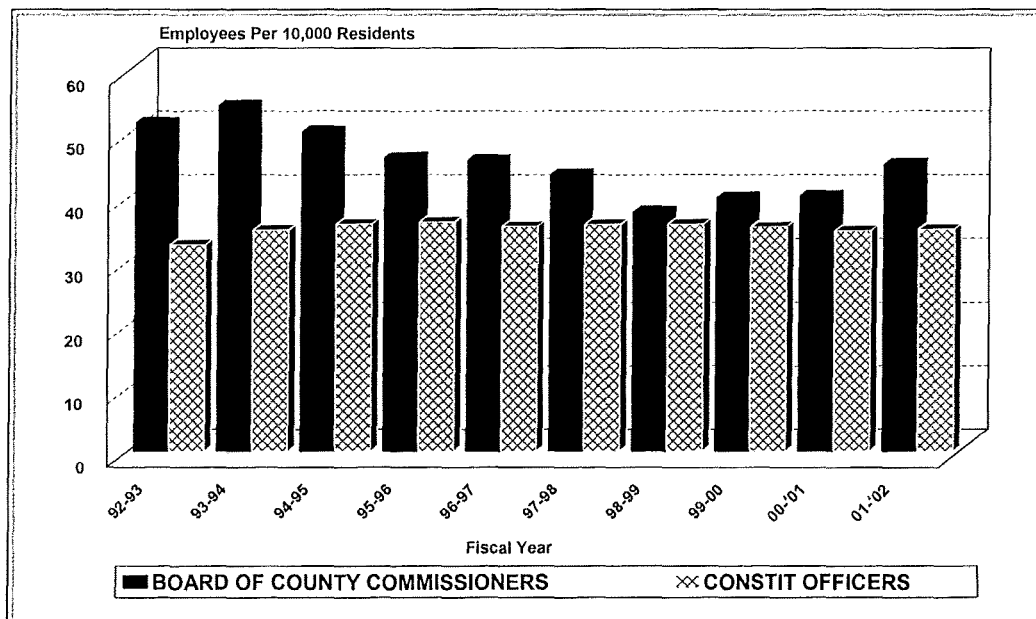
Contingency Reserves as required by state statute cannot exceed 10% of the budget in any fund, and are reserved for unanticipated expenditures which may occur during the year.

Debt Service Reserves are a requirement of bond issues.

Cash Reserves include Reserves for Cash Balance and Reserves for Fund Balance. Reserves for Cash Balance are budgeted to provide cash for the beginning of the fiscal year until anticipated revenues are received. Cash reserves are very important in funds where property tax revenues, which are not received until later in the fiscal year, are a primary revenue source. Reserves for Fund Balance are budgeted to ensure certain funds maintain minimum fund balance levels in accordance with Florida Statutes.

**FISCAL 2002 BUDGET**  
**FINAL**

## LEE COUNTY EMPLOYEES PER 10,000 RESIDENTS FY92-93 THROUGH FY01-02



A key factor in the cost of government, and in the County government's ability to provide a continued high level of service to a rapidly growing community, is the number of employees.

To account for population growth over time, employees are presented per 10,000 residents. The intermediate years prior to FY99-00 were adjusted to reflect population change adjustments due to the release of the 2000 Census. There is a net decrease of 171 employees reporting to the Lee County Board of County Commissioners from FY97-98 to FY98-99. This reduction is primarily due to the reorganization of the Shady Rest Care Pavilion to a non-profit organization.

For FY99-00, the growth in the ratio for the Board of County Commissioners was the result of the establishment of an in-house Animal Services operation, an increase in LeeTran employees due to the addition of new routes, persons formerly employed with Florida Cities (Avatar) becoming county employees due to the County's acquisition of this utility system, and the budgeting of library employees in the last quarter of FY99-00 for the new East County Regional Library. That library opened in December 2000.

The FY01-02 figures for the Constitutional Officers show little change from those in FY00-01. However, there was an increase in the BOCC for FY01-02 primarily due a growth in the number of employees in the Utilities Department as a result of shifting the operating functions from a private company to county government.

	<u>FY93</u>	<u>FY94</u>	<u>FY95</u>	<u>FY96</u>	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>	<u>FY00</u>	<u>FY01</u>	<u>FY02</u>
Board of County Commissioners	51.6	54.3	50.2	46.1	45.7	43.4	37.6	39.8	40.1	45.1
Constitutional Officers	<u>32.5</u>	<u>34.7</u>	<u>35.7</u>	<u>36.0</u>	<u>35.3</u>	<u>35.6</u>	<u>35.7</u>	<u>35.3</u>	<u>34.6</u>	<u>34.9</u>
<b>TOTAL</b>	<b>84.1</b>	<b>89.0</b>	<b>85.9</b>	<b>82.1</b>	<b>81.0</b>	<b>79.0</b>	<b>73.3</b>	<b>75.1</b>	<b>74.7</b>	<b>80.0</b>

**LEE COUNTY**

POSITION SUMMARY BY DEPARTMENT

	FY 97-98 Actual	FY 98-99 Budget	FY 99-00 Budget	FY 00-01 Budget	Changes During FY 00-01 in Positions	FY 01-02			FY 01-02 Budget
						Deleted Positions	New Positions	Transferred Positions	
Animal Services	0	0	30	32	0	0	0	0	32
Communications	40	0	0	0	0	0	0	0	0
Community Development									
Director of Comm Dvpt	0	0	0	0	0	0	0	0	0
Zoning/Dvpt Review	108	115	123	132	1	0	3	0	136
Planning	<u>20</u>	<u>21</u>	<u>22</u>	<u>22</u>	<u>2</u>	<u>0</u>	<u>0</u>	<u>0</u>	24
Total	128	136	145	154	3	0	3	0	160
Community Redev Agency	5	MOVED	0	0	0	0	0	0	0
County Administration	35	35	32	34	(2)	0	0	1	33
County Attorney	31	33	31	32	0	0	0	0	32
County Commissioners	11	11	11	10	0	0	0	0	10
County Lands	11	<u>11</u>	13	13	(1)	(1)	0	0	11
Economic Development	10	16	15	15	0	0	1	0	16
Fleet Management	0	23	24	24	0	0	0	0	24
Hearing Examiner	5	5	5	5	0	0	0	0	5
Human Resources	16	17	19	20	0	0	1	0	21
Human Services									
Human Services	35	38	41	42	(1)	0	1	0	42
Shady Rest	<u>177</u>	<u>N/A</u>	<u>N/A</u>	<u>N/A</u>	<u>N/A</u>	<u>N/A</u>	<u>N/A</u>	<u>N/A</u>	<u>N/A</u>
Total	212	38	41	42	(1)	0	1	0	42

FISCAL 2002 BUDGET  
FINAL

LEE COUNTY

POSITION SUMMARY BY DEPARTMENT

	FY 97-98 Actual	FY 98-99 Budget	FY 99-00 Budget	FY 00-01 Budget	Changes During FY 00-01 in Positions	FY 01-02			FY 01-02 Budget
						Deleted Positions	New Positions	Transferred Positions	
Internal Services									
Public Works Administration	1	1	8	5	0	(4)	0	1	2
DCD Administration	1	1	1	1	0	0	0	0	1
Admin Pool	35	35	35	34	0	0	3	0	37
Fiscal Pool	10	10	12	12	0	0	0	0	12
Contracts Management	<u>2</u>	<u>2</u>	<u>2</u>	<u>3</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3</u>
Total	49	49	58	55	0	(4)	3	1	55
Library	187	196	207	225	5	0	3	0	233
Natural Resources	34	34	38	39	0	0	2	0	41
Parks and Recreation	189	191	201	207	2	(10)	9	2	210
Planning and Construction									
Planning and Construction	10	10	10	10	0	0	0	0	10
Facilities Management	<u>69</u>	<u>67</u>	<u>71</u>	<u>74</u>	<u>0</u>	<u>0</u>	<u>3</u>	<u>0</u>	<u>77</u>
Total	79	77	81	84	0	0	3	0	87
Public Resources	18	18	18	18	2	(2)	0	0	18
Public Safety	211	208	217	253	0	0	51	0	304
Purchasing	11	11	11	10	0	0	2	0	12
Smart Growth	0	0	0	0	0	0	2	0	2
Solid Waste	16	16	21	21	0	(1)	1	0	21
Transit	98	108	124	166	0	(2)	0	(1)	163

FISCAL 2002 BUDGET  
FINAL

LEE COUNTY

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POSITION SUMMARY BY DEPARTMENT

	FY 97-98 Actual	FY 98-99 Budget	FY 99-00 Budget	FY 00-01 Budget	Changes During FY 00-01 in Positions	FY 01-02			FY 01-02 Budget
						Deleted Positions	New Positions	Transferred Positions	
Transportation									
Administrative Office	30	MOVED	0	0	0	0	0	0	0
Transportation Operations	125	135	146	144	(3)	0	4	(2)	143
Traffic	55	54	54	54	(1)	0	1	0	54
Tolls Facilities	115	117	123	131	0	(1)	0	0	130
Engineering Services	<u>37</u>	<u>43</u>	<u>45</u>	<u>44</u>	<u>4</u>	<u>0</u>	<u>0</u>	<u>(1)</u>	<u>47</u>
Total	362	349	368	373	0	(1)	5	(3)	374
Utilities	15	15	25	26	134	0	13	0	173
Visitor & Convention Bureau	<u>18</u>	<u>18</u>	<u>18</u>	<u>19</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>19</u>
Grand Total	1,791	1,615	1,753	1,877	142	(21)	100	0	2,098

FISCAL 2002 BUDGET  
FINAL

LEE COUNTY

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**FISCAL 2002 BUDGET  
FINAL**

**BUDGET YEAR 2001-2002  
POSITION CHANGES DURING FY 00-01**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>NEW POSITION</u>	<u>TRANSFERRED POSITION</u>
COMMUNITY DEVELOPMENT	Code Enforcement Officer I	1	0
	Principal Planner	1	1
Total		2	1
COUNTY ADMINISTRATION			
MSTBU	MSTBU Coordinator	0	(1)
	Fiscal Officer	0	(1)
Total		0	(2)
COUNTY LANDS	Property Acquisition Agent	0	(1)
HUMAN SERVICES	Principal Planner	0	(1)
LIBRARY SERVICES	Librarian I	1	0
	Library Assistant	2	0
	Library Technician	1	0
	Library Page	1	0
Total		5	0
NATURAL RESOURCES	Fiscal Manager	0	1
	Environmental Spec.	1	0
	Office Support - Clerical	0	(1)
	Program Manager	0	(1)
Total		1	(1)
PARKS & RECREATION	Office Support - Clerical	0	1
	Program Manager	0	1
Total		0	2
PUBLIC RESOURCES	Fiscal Officer	0	1
	MSTBU Coordinator	0	1
Total		0	2
TRANSPORTATION			
Operations	Division Director	0	(1)
	Engineer III	0	(2)
Traffic	Graphics Assistant	0	(1)
Engineering Services	Engineer III	0	2
	Division Director	0	1
	Graphics Assistant	0	1
Total		0	0

**LEE COUNTY**



**FISCAL 2002 BUDGET  
FINAL**

**BUDGET YEAR 2001-2002  
POSITION CHANGES DURING FY 00-01**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>NEW POSITION</u>	<u>TRANSFERRED POSITION</u>
UTILITIES	Administrative Specialist	4	0
	Electrician	4	0
	Engineer I	2	0
	Engineer II	1	0
	Engineer Technician III	3	0
	Environmental Specialist II	2	0
	Equipment Operator	6	0
	Lead Operator	3	0
	Account Clerk	8	0
	Maintenance Supervisor	3	0
	Meter Reader	16	0
	Customer Service	8	0
	Multi-Skilled Office	3	0
	Operator A	8	0
	Operator B	11	0
	Operator C	15	0
	Operator Trainee	3	0
	Program Manager	1	0
	Senior Trades Supervisor	2	0
	Supply Specialist	2	0
	Tradesworker II	13	0
	Tradesworker III	7	0
	Tradesworker IV	4	0
	Utilities Manager	1	0
	Utilities Supervisor	2	0
	Customer Service Technician	2	0
Total		134	0
<b>GRAND TOTAL</b>		<b>142</b>	<b>0</b>

**LEE COUNTY**

**FISCAL 2002 BUDGET  
FINAL**

**BUDGET YEAR 2001-2002  
DELETED POSITIONS  
(Effective 10/01/01)**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>POSITION CHANGE</u>	<u>SALARY &amp; BENEFITS</u>
COUNTY LANDS	Real Estate Examiner	(1)	\$ (34,151)
NAT. RES./SOL. WASTE/UTILITIES	Environmental Services Dept. Dir.	(1)	\$ (145,537)
PARKS & RECREATION	Parks/Rec Senior Supervisor	(3)	\$ (133,252)
	Parks/Rec Senior Specialist	(5)	\$ (159,705)
	Parks/Rec Specialist	(2)	\$ (64,733)
Total		(10)	\$ (357,690)
PUBLIC RESOURCES	Printer I	(1)	\$ (35,563)
	Printer II	(1)	\$ (46,275)
Total		(2)	\$ (81,838)
PUBLIC WORKS ADMINISTRATION	Congestion Pricing Specialist	(4)	\$ (107,660)
TRANSIT	Transit Bus Driver	(2)	\$ (76,624)
TRANSPORTATION			
Tolls	Tolls Enforcement Officer	(1)	\$ (26,875)
<b>GRAND TOTAL</b>		<b>(21)</b>	<b>\$ (830,375)</b>

**FISCAL 2002 BUDGET  
FINAL**

**BUDGET YEAR 2001-2002  
NEW POSITIONS  
(Effective 10/01/01)**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>POSITION CHANGE</u>	<u>SALARY &amp; BENEFITS</u>
COMMUNITY DEVELOPMENT	Permit Representative	3	\$ 108,575
ECONOMIC DEVELOPMENT	Business Development Specialist	1	\$ 51,162
HUMAN RESOURCES	Human Resources Analyst I	1	\$ 46,323
HUMAN SERVICES	Contracts Specialist	1	\$ 49,008
INTERNAL SERVICES	Office Support - Multi	3	\$ 93,915
LIBRARY SERVICES	Multicultural Coordinator	1	\$ 45,610
	Library Assistant	2	\$ 73,590
Total		<u>3</u>	<u>\$ 119,200</u>
NATURAL RESOURCES	Professional Engineer I	1	\$ 84,785
	Environmental Lab Technician	1	\$ 32,881
Total		<u>2</u>	<u>\$ 117,666</u>
PARKS & RECREATION	Parks/Rec. Sr. Specialist	4	\$ 90,792
	Parks/Rec. Specialist	2	\$ 58,641
	Office Support - Multi	2	\$ 36,106
	Parks/Rec. Sr. Supervisor	1	\$ 45,284
Total		<u>9</u>	<u>\$ 230,823</u>
PLANNING AND CONSTRUCTION			
Facilities Management	Tradesworker III	3	\$ 105,870
PUBLIC SAFETY			
Emergency Med. Services	Emergency Medical Technician	20	\$ 672,220
	Paramedic II	21	\$ 901,446
	EMS Pilot	1	\$ 76,887
	Office Support-General	1	\$ 32,810
Dispatch	Communication Operator I	8	\$ 260,688
Total		<u>51</u>	<u>\$ 1,944,051</u>
PURCHASING	Buyer	2	\$ 65,686
SMART GROWTH	Executive Director	1	\$ 89,370
	Administrative Specialist	1	\$ 39,405
Total		<u>2</u>	<u>\$ 128,775</u>
SOLID WASTE	Office Support-Multi-Skilled	1	\$ 32,486

**LEE COUNTY**

**FISCAL 2002 BUDGET  
FINAL**

**BUDGET YEAR 2001-2002  
NEW POSITIONS  
(Effective 10/01/01)**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>POSITION CHANGE</u>	<u>SALARY &amp; BENEFITS</u>
<b>TRANSPORTATION</b>			
Landscape Maintenance	Tradesworker III	4	\$ 130,596
Traffic	Traffic Signal Technician	1	\$ 29,785
Total		5	\$ 160,381
<b>UTILITIES</b>			
	Lead Operator	2	\$ 80,280
	Operator A	3	\$ 115,695
	Operator B	3	\$ 113,790
	Operator C	5	\$ 184,375
Total		13	\$ 494,140
<b>GRAND TOTAL</b>		<b>100</b>	<b>\$ 3,748,061</b>

**FISCAL 2002 BUDGET  
FINAL**

BUDGET YEAR 2001-2002  
TRANSFERRED POSITIONS  
(Effective 10/01/01)

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>POSITION CHANGE</u>	<u>SALARY &amp; BENEFITS</u>
<b>COUNTY ADMINISTRATION</b>			
Budget Services	Management/Operations Analyst-Senior	1	\$ 57,041
<b>PARKS &amp; RECREATION</b>			
	Equipment Operator	1	\$ 42,727
	Maintenance Supervisor	1	\$ <u>59,026</u>
Total		<u>2</u>	\$ 101,753
<b>PUBLIC WORKS</b>			
Public Works	Program Manager	1	\$ 67,945
<b>TRANSIT</b>			
Transit	Bus Driver	(1)	\$ (38,312)
<b>TRANSPORTATION</b>			
Engineering Services	Engineering Inspector I	(1)	\$ (47,715)
Operations	Equipment Operator	(1)	\$ (42,727)
	Maintenance Supervisor	(1)	\$ <u>(59,026)</u>
Total		(3)	\$ (149,468)
<b>GRAND TOTAL</b>		<b>0</b>	<b>\$ 38,959</b>

**LEE COUNTY**

**FISCAL 2002 BUDGET**  
**FINAL**

**MISCELLANEOUS EXPENDITURES**  
**(NON-DEPARTMENTAL)**

	FY99-00 <u>Actual</u>	FY00-01 <u>Estimated</u>	FY01-02 <u>Final</u>
<u>General Fund</u>	\$3,229,678	\$4,809,045	\$3,587,145
<u>Special Revenues</u>			
Impact Fees - Community Parks	\$251,678	\$0	\$0
Impact Fees - Regional Parks	107,895	0	\$0
Impact Fees - Fire	448	0	0
Impact Fees - EMS	0	0	0
Lee County Library	1,598,357	85,557	89,835
Unincorporated MSTU	121,893	189,406	500,000
	<u>\$2,080,271</u>	<u>\$274,963</u>	<u>\$589,835</u>
<u>Capital Project Fund</u>			
Capital Improvements	\$172,122	\$89,946	\$103,000
<u>Enterprise Internal Service Funds</u>			
Lee County Utilities	<u>\$152,748</u>	<u>\$242,920</u>	<u>\$319,000</u>
 <b>TOTAL ALL FUNDS</b>	 <b>\$5,634,819</b>	 <b>\$5,416,874</b>	 <b>\$4,598,980</b>

Miscellaneous expenditures reflect costs incurred by the County for non-departmental expenditures. In the General Fund, these expenses include auditing costs, payments for financial advisement, unemployment compensation, self-insurance assessments, payments to the cities of Fort Myers and Cape Coral for tax increment financing districts, and expert witness fees. In the other funds, miscellaneous expenditures are for grants to other governments, indirect costs, payments of interfund loan financial services, and miscellaneous expenditures.

**LEE COUNTY**

**FISCAL 2002 BUDGET**  
**FINAL**

## INTERDEPARTMENTAL PAYMENTS AND INTERFUND TRANSFERS

<u>Object</u> Code	<u>Description</u>	<u>FY01-02</u> <u>Interdepartmental</u> <u>Payments</u>	<u>FY01-02</u> <u>Interfund</u> <u>Transfers</u>
502310	Health Insurance	\$11,388,715	
502320	Life Insurance	148,319	
502330	Dental Insurance	589,297	
502410	Workers Compensation	731,485	
503450	Co. Data Processing	8,176,992	
503470	Co. Mapping Services	4,834	
503480	Co. Graphic Services	18,665	
504030	Vehicle Maintenance Charges	2,478,608	
504035	Heavy Equipment Maintenance	1,736,030	
504130	Internal Telephone - Fixed	3,508,360	
504135	Internal Telephone - Variable	198,642	
504140	Internal Radio	336,934	
504510	Self-Insurance Assessment	1,761,080	
504715	Printing, Binding, and Copying Internal	209,877	
504950	Indirect Cost	5,368,494	
504960	Administrative Charges	2,029,398	
504961	Administrative Support	2,207,189	
504962	Fiscal Support	757,516	
505210	Fuel and Lubricants	2,455,857	
505215	Fuel and Lubricants - Heavy Equipment	502,230	
506525	Project Management	52,000	
	Subtotal	\$44,660,522	
5091XX	Interfund Transfers		\$164,188,813
	Total Interdepartmental Payments and Interfund Transfers		\$208,849,335

Interfund transfers and payments reflect movements from one fund to another. The object codes of "Health Insurance" through "Project Management," are budgeted in the departmental budget, and are part of program expenditures. These expenditures represent the payment for goods and services provided by one department or agency to other departments or agencies of the County on a cost reimbursement basis.

The object codes for "interfund transfers" are not reflected in departmental budgets, but rather are budgeted as non-departmental expenditures. Interfund transfers represent a transfer of funds from one area to another. The transfers are reflected as an expenditure in one fund, and as a revenue in another fund.

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**SECTION C - FINANCIAL POLICY**

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## **GENERAL BUDGET POLICY**

1. The operating budget authorizing expenditure of County money will be adopted annually by the Board at the fund level.
2. The budgeted expenditures and reserves of each fund (including reserves for contingencies, cash flow, and all other purposes) will equal the sum of projected fund balance at the beginning of the fiscal year, plus all revenues which reasonably can be expected to be received during the fiscal year (budgeted at 95%, in accordance with State Statutes).
3. A reserve for contingency will be budgeted in each major operating fund in an amount not less than 2% nor more than 5% of the total fund budget. Each major capital fund will have a contingency reserve equaling not less than 5% nor more than 10% of the total fund budget. For the General Fund, the amount shall not be less than 3% nor more than 5%.
4. A reserve for cash balance will be budgeted in any fund which requires monies to be carried forward into the following year to support operations until sufficient current revenues are received, but in no case will exceed the projected cash needs for 90 days of operations, or 20% of the fund budget, whichever is greater.
5. Transfers to reserve accounts may be made during the fiscal year by the County Manager or the Budget Director, if allocations to expenditure accounts are determined to be unneeded.
6. Transfers among expenditure or revenue accounts may be made during the fiscal year by the County Manager, the Budget Director, or Department Directors if reallocations within a fund are determined to be needed, provided no transfers will be made without Board authority which have an impact on capital facility improvement. Any transfer affecting the total allocations of Constitutional Officers may not be made without Board approval.

No transfer may be made without Board approval if the result of such transfer will be to change the adopted total budget of a fund.

7. Transfers from reserves can be made with County Manager approval up to \$25,000. Transfers from reserves of more than \$25,000 require approval of the Board. Changes in the adopted total budget of a fund will be made only with Board approval of a budget amendment resolution.
8. Budget Services will prepare a periodic analysis of financial condition, as well as a Debt Service Manual to provide information on the County's debt program.

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*FINAL*

9. For purposes of budget preparation, in the event policies or stated desires of the Board regarding appropriations or service levels prove to be incompatible with forecasted revenues or revenue policies, these conflicts will be resolved in favor of the revenue policy.
  
10. The Capital Improvement Budget, showing estimated annualized costs of capital projects, will be updated on an annual basis. Potential projects are subject to evaluation in accordance with CIP Administrative Code AC-3-9 to determine eligibility for Board of County Commissioners consideration.

*FISCAL 2002 BUDGET*  
*FINAL*

**REVENUE POLICY**

1. The use of County ad valorem tax revenues will be limited to the General, Unincorporated MSTU, Library, Capital Improvement, and All Hazards Protection funds unless required in other funds by bond indenture agreements, or by the terms of municipal service taxing or benefit units.
2. The use of gas tax revenues will be limited to the Transportation Trust and Transportation Projects Funds, unless required in other funds by bond indenture agreements.
3. The use of sales tax revenues will be limited to the General and Unincorporated MSTU funds, unless required in other funds by bond indenture agreements.
4. Pursuant to Ordinance 88-2, Tourist Development Tax proceeds will be appropriated as follows:
  - a. 53.6% for tourist advertising and promotion for Lee County;
  - b. 13.4% for stadium debt service;
  - c. 33.0% for beach related improvements.
5. The use of revenues which have been pledged to bondholders will conform, in every respect, to bond covenants which commit those revenues.
6. Budget Services will maintain a Revenue Manual to provide information about revenue sources available to support County expenditures.
7. Periodic cost studies of County services for which user fees are imposed will be prepared, and proposed fee adjustments will be presented for Board consideration. Fee revenues will be anticipated, for purposes of budget preparation, using fee schedules which have been adopted by the Board.
8. County staff will continue to aggressively pursue cost effective grant funding opportunities.
9. Ad valorem taxes will be anticipated for purposes of operating budget preparation at:
  - a. 95% of the projected taxable value of current assessments; and,
  - b. 95% of the projected taxable value resulting from new construction.
10. Millages for debt service will be established at the amounts which will generate sufficient revenue to make all required payments.
11. The County will allocate countywide revenues to the General, Capital Improvement, and Conservation Land Acquisition uses.

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*FINAL*

12. All revenues which are reasonably expected to be unexpended and unencumbered at the end of the fiscal year will be anticipated as "Fund Balance" and budgeted accordingly for the following fiscal year.
13. Fund Balance, in excess of anticipated fund balance from Tourist Development Tax proceeds for promotional purposes, shall accrue to a reserve account for "economic recession" in an amount not to exceed one year's operational needs, or \$3 million, whichever is greater.

**APPROPRIATION POLICY**

1. Fund appropriations of the Board will be allocated to departments, divisions, programs, projects, grants, and line item object codes as deemed appropriate by the County Manager, or the Budget Services Director, or Department Directors to facilitate managerial control and reporting of financial operations.
2. Each year the County, in conjunction with an independent consultant, will prepare an indirect cost allocation plan which conforms to federal guidelines for grant reimbursement of administrative costs, and will bill and collect indirect cost charges where appropriate.
3. Each year the County will prepare a comprehensive five-year Capital Improvement Program identifying public facilities by service type and geographic area, which will eliminate existing deficiencies, replace inadequate facilities, and meet the needs caused by new growth.
4. The annual budget will include sufficient appropriations to fund capital projects approved by the Board of County Commissioners for the purpose of completing the first year of the five-year Capital Improvement Program. Operating budget implications of these capital projects will also be identified and budgeted accordingly.

*FISCAL 2002 BUDGET  
FINAL*

**FUND TYPES**

**GOVERNMENTAL FUNDS**

**General Fund** - The General Fund is the general operating fund of the Board of County Commissioners and supports activities of a countywide benefit. It is used to account for most of the budgets of elected officials and general County operating departments.

**Special Revenue Funds** - Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes. Special revenue funds include:

**Special Assessment Funds** - Special Assessment Funds are used to account for the financing of public improvements or services deemed to benefit the properties against which they are levied.

**MSTU (Municipal Services Taxing Unit) Fund** - An MSTU is a special district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessment service charges or other revenue to provide resources. The MSTU is one type of dependent special district.

**Transportation Trust Fund** - The Transportation Trust Fund provides for transportation services such as road and bridge maintenance, and engineering and design services for transportation-related capital projects.

**Debt Service Funds** - Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related debt service costs.

**Capital Project Funds** - To account for financial resources to be used for the acquisition and construction of major capital facilities (other than those financed by Proprietary Funds, Special Assessment Funds, Trust Funds and Special Revenue Funds).

**Permanent Fund** – To account for resources that are legally restricted to the extent that only earnings and not principal may be used for government purposes.

**FISCAL 2002 BUDGET**  
**FINAL**

**PROPRIETARY FUNDS**

There are two types of proprietary funds:

**Enterprise Funds** - Enterprise Funds are used to account for operations: (a) that are financed and operated in a manner similar to private business enterprise - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

**Internal Service Funds** - The County uses self-supporting Internal Service Funds to provide self-insurance, data processing, vehicle maintenance, and telephone/radio services to County departments on a cost reimbursement basis.

**FIDUCIARY FUNDS**

**Trust and Agency Funds** - To account for assets held in trust (a) for members and beneficiaries of defined benefit pension plans or other employee benefit plans; (b) for reporting of governmental external investment pools and (c) wherein interest and principal benefit individuals, private organizations or other government.





SECTION D - SERVICES BY ORGANIZATION

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## **SERVICES BY ORGANIZATION**

The Lee County Government organization includes several areas of service, each broken down into one or more divisions. Some divisions are independent of any departmental structure. A division may be further broken down into one or more programs. This section presents the budget by division.

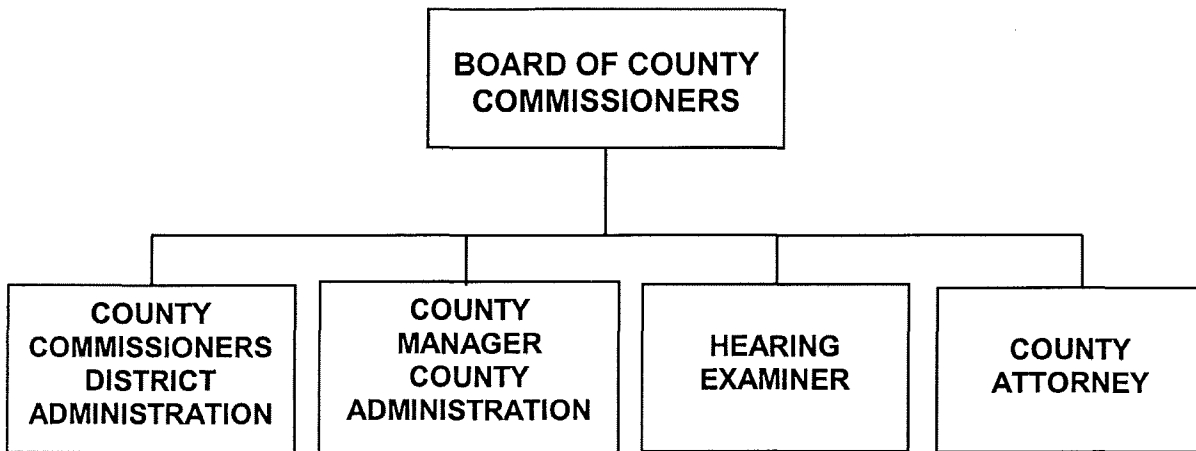
Each area falls into one of the following three categories: Legislative/Administrative, Service Delivery, and Support Services. Legislative/Administrative departments report to the Board of County Commissioners; Service Delivery and Support Services departments report to either the Deputy County Manager, Assistant County Manager, Public Works Director, or the Assistant to the County Manager. The areas under the Legislative/Administrative category include: the Board of County Commissioners, County Administration, County Attorney, and Hearing Examiner. Service Delivery Departments include: Community Development, Human Services, Utilities, Public Safety, Animal Services, Library, Public Parks & Recreation, Transit, Economic Development, Solid Waste, Natural Resources, Visitor & Convention Bureau, and Transportation. Support Services includes Planning and Construction, Public Resources, Information Technology Group, Purchasing, Fleet Management, County Lands, Smart Growth and Human Resources.

The next section is comprised of Court-Related services and Constitutional Officers' budgets. Constitutional Officers are County elected officials who do not report to the Board of County Commissioners, but receive operating funds from the County.

For each area, the first two pages contain an organization chart and a budgetary summary of all the divisions and programs in that area. The organization chart identifies the divisions and programs within the area, and provides a brief service description. The budget information provides FY99-00 actual expenses, FY00-01 estimated expenses, and FY01-02 adopted budget by division.

Following the summary information, service level information by division is displayed in detail.

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The **Board of Lee County Commissioners** is the governing body of Lee County Government, consisting of five Commissioners, elected County-wide. District Administration is the support staff for the County Commissioners.

The **County Manager** is the Chief Executive Officer of the County. County Administration provides management direction to County Departments in implementing policies and programs of the Board of County Commissioners.

The **Hearing Examiner's** function is to provide an effective public forum for the collection of information in order to provide correct and consistent recommendations and decisions concerning rezonings, variances, special exceptions, special permits, and administrative appeal cases.

The **County Attorney's** office provides legal advice, legal counsel, and legal representation to the Board of County Commissioners, Port Authority, County Administration, and various boards and committees created by the Board of County Commissioners. In addition, the County Attorney's office is responsible for administering the mandated Special Master Process which gives property owners a choice between initiating dispute resolution proceedings or pursuing the traditional administrative and judicial remedies relative to permits.

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**Sample Page**

LEE COUNTY - FLORIDA  
2001 - 2002

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>1999-2000 ACTUAL</u>	<u>2000-2001 ESTIMATED</u>	<u>2001-2002 BUDGET</u>
County Commissioners			
Board of County Commissioners	<u>940,479</u>	<u>962,685</u>	<u>1,091,879</u>
<b>TOTAL</b>	<b><u>940,479</u></b>	<b><u>962,685</u></b>	<b><u>1,091,879</u></b>
<b>GRAND TOTAL</b>	<b><u>940,479</u></b>	<b><u>962,685</u></b>	<b><u>1,091,879</u></b>



The dollars actually spent during the indicated fiscal year



An estimated amount is a projected amount to be spent for the year. The amount is an estimate because this budget document is published prior to the year-end audit report being completed.



The budget for the next fiscal year approved by the Board of County Commissioners

Program revenue sources



<u>EXPENDITURES BY FUND TYPE</u>			
General Fund	<u>940,479</u>	<u>962,685</u>	<u>1,091,879</u>
<b>GRAND TOTAL</b>	<b><u>940,479</u></b>	<b><u>962,685</u></b>	<b><u>1,091,879</u></b>

**FISCAL 2001 BUDGET  
FINAL**

**County Commissioners**

LEE COUNTY - FLORIDA  
2001-2002

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>1999-2000 ACTUAL</u>	<u>2000-2001 ESTIMATED</u>	<u>2001-2002 BUDGET</u>
County Commissioners			
Board of County Commissioners	<u>940,479</u>	<u>962,685</u>	<u>1,091,879</u>
<b>TOTAL</b>	<b>940,479</b>	<b>627,009</b>	<b>1,091,879</b>
County Administration			
County Manager	<u>1,037,591</u>	<u>1,141,402</u>	<u>1,164,181</u>
<b>TOTAL</b>	<b>1,037,591</b>	<b>1,141,402</b>	<b>1,164,181</b>
Hearing Examiner			
Hearing Examiner	<u>584,230</u>	<u>627,009</u>	<u>663,476</u>
<b>TOTAL</b>	<b>584,230</b>	<b>627,009</b>	<b>663,476</b>
County Attorney			
Legal Counsel	1,699,907	1,854,785	2,077,905
Legal Enforcement	111,049	109,188	120,577
Litigation	719,813	883,990	1,036,509
Special Master Process	<u>4,055</u>	<u>16,140</u>	<u>32,190</u>
<b>TOTAL</b>	<b>2,534,824</b>	<b>2,864,103</b>	<b>3,267,181</b>
<b>GRAND TOTAL</b>	<b><u>5,097,124</u></b>	<b><u>5,595,199</u></b>	<b><u>6,186,717</u></b>
<u>EXPENDITURES BY FUND TYPE</u>			
General Fund	4,508,839	4,952,050	5,491,051
Special Revenue	<u>588,285</u>	<u>643,149</u>	<u>695,666</u>
<b>GRAND TOTAL</b>	<b><u>5,097,124</u></b>	<b><u>5,595,199</u></b>	<b><u>6,186,717</u></b>

**LEE COUNTY**

**COUNTY ADMINISTRATION**

- 1) Implement the policies, programs, and goals of the Board of County Commissioners in an effective and efficient manner.
- 2) Develop and maintain an effective management team and a productive County work force.
- 3) Provide cost-effective services and facilities that enhance the quality of life for Lee County citizens, and to support the economic and social health of the community.
- 4) Continue to look for efficiencies while maintaining equally high service levels throughout the County.



## **COUNTY HEARING EXAMINER**

### **1) Zoning Hearings**

Provide timely and regular conduct of public hearings to identify policy issues, receive public input, and provide legal due process.

Provide decisions and recommendations in connection with Development of Regional Impact (DRI), Development of County Impact (DCI), Rezoning, Variance, Special Exception, and Administrative Appeal applications.

Provide consistency in decisions/recommendations through equitable application of local and state laws.

Provide record or summary of proceedings to Board of County Commissioners, and all hearing participants.

### **2) Code Enforcement Hearings**

Provide timely and regular conduct of weekly public hearings towards abatement of code violations in unincorporated Lee County, the Town of Fort Myers Beach, and the City of Bonita Springs.

Provide consistency in decisions through the equitable application of law in the three local governments.

## **COUNTY ATTORNEY**

### **GENERAL SERVICES**

**1) Representation of the Board of County Commissioners**

- Provide legal advice on Florida "Sunshine Law" issues.
- Provide legal advice on Florida "Public Records" questions.
- Respond to, and provide legal guidance on ethics matters.
- Draft and provide all legal documents as required by the Board.
- Draft and provide legislative documents, as directed.
- Meeting Protocols (Attendance, With Opinions Given as Required).
- Provide legal advice and guidance for Board-directed citizen committees.
- Provide legal support for other Board entities (Lee County Leasing Corp., etc.).
- Provide legal advice and services relating to all fiscal matters, to include public bonding and other secured financing and non-secured financing.

**2) Representation of County Departments (Except Department of Community Development and Division of County Lands)**

- Review and draft all County contracts.
- Review and draft Interlocal Agreements.
- Draft and provide Memoranda of Law as required and requested.
- Provide legal advice for all County procurement.
- Provide legal support for all County capital projects.
- Provide legal services for the collection of all delinquent County funds.
- Provide legal counsel with respect to all state and federal permits and rules.

### **LAND USE SECTION**

**1) Lee County Comprehensive Plan**

Provide legal counsel, advice and documents regarding interpretation and implementation of Plan to Board and Administrative Departments (examples: Planning Department, Zoning, D.O.T., etc.). Provide advice and assistance in drafting of amendments and additions to Plan.

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**2) Land Development Code**

Provide legal counsel, advice and documents regarding interpretation and implementation of Code to Board and Administrative Departments.

Provide legal review of plats, security instruments and property owner association documents required for approval of new developments.

Provide advice and assistance in drafting of amendments and additions to Code.

**3) Acquisition of Land**

Provide legal services to Board and Administrative Departments (especially Division of County Lands) regarding all aspects of the purchase and sale of real property by the County including rights-of way, parks, public buildings and lands for preservation.

**4) Land Use and Growth Management**

Provide legal opinions and draft ordinances, administrative codes and resolutions to implement and guide County policies and comply with state and federal law.

**5) Code Enforcement**

Assist Development Services/Code Enforcement with investigation and preparation of cases relating to violation of County ordinances.

Act as advocate for County staff in presentation of code enforcement cases to Hearing Examiner.

Assist in follow-up and resolution of all code violations including collection of fines due to County.

**6) Construction Licensing**

Assist Development Services/Code Enforcement with investigation and preparation of cases involving violations of County's Contractor Licensing regulations.

Act as advocate for County staff in presentation of cases to Construction Licensing Board.

**FISCAL 2002 BUDGET**  
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**7) Board of Adjustment and Appeals (3)**

Board of Adjustment and Appeals  
Mechanical Board of Adjustment and Appeals  
Plumbing Board of Adjustment and Appeals

Assist Development Services with investigation and preparation of cases involving appeals and variance requests of the County's adopted building and flood regulations.

**8) Board and Advisory Committees**

Attend meetings and provide legal advice and assistance to the following on a regular basis:

- Ad Hoc Transportation Committee
- Board of County Commissioners
- All Board of County Commissioners' weekly meetings
- All monthly Board of County Commissioners' Management and Planning meetings
- All semi-monthly Board of County Commissioners' Zoning meetings
- All other Board of County Commissioners' meetings as appropriate
- Comprehensive Plan Annotations Committee
- Eagle Technical Advisory Committee
- Historic Preservation Board
- Land Development Code Advisory Committee
- Local Planning Agency
- Zoning Annotations Committee
- Executive Regulatory Oversight Committee (EROC)
- Building Industry Oversight Committee (BIOC)

**9) Hearing Examiner**

Attend all hearings to provide legal assistance and opinions as to interpretation and implementation of County regulations and policies of the Board.

Provide legal advice and assistance with establishment and implementation of procedures for hearings and decision making process.

Maintain more than 2,000 open files on a continuous basis including, but not limited to, handling, participation and/or review of the following:

**LEE COUNTY**

**FISCAL 2002 BUDGET  
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- 10 Board of Adjustment and Appeals Cases
- 10 Administrative Codes
- 1,695 Code Enforcement Hearings
- 410 applications for Construction Licenses
- 524 matters for the Development Services Division
- 114 hearings before the Hearing Examiner on zoning cases
- 355 Lot Mowing Liens or Releases
- 11 ordinance amendment proceedings before the Board of County Commissioners
- 9 Resolutions
- 2 Special Master Cases
- 62 Zoning cases

**LITIGATION SECTION**

The Trial Section represents the Board of County Commissioners in adversarial proceedings including state and federal trial courts, appellate courts and administrative hearings. Attorneys from the Trial Section defend Lee County from claims and prosecute claims on behalf of Lee County. The Trial Section provides advice and representation to Lee County regarding pending claims or potential claims as well as representation at depositions of County personnel. Attorneys from the Trial Section provide advice in land acquisitions, personal injury investigation and personnel matters.

1) **General Case**

	<u>Active</u>	<u>Settled/ Closed</u>	<u>Total</u>
Lee County as plaintiff:	2	9	11
Lee County as defendant:	31	37	68

2) **Condemnation Cases (Lee County Plaintiff)**

<u>Projects</u>	<u>Active</u>	<u>Settled/ Closed</u>	<u>Total</u>
Airport Acquisition (#L83010)	13	0	13
Airport Drainage Project	4	0	4
Alico Road Railroad (#4030)	2	0	2
Alico Road Widening (#4030)	13	3	16
Buckingham Road (#6008)	0	2	2
Burnt Store Road Extension (#4601)	1	0	1
Business US 41 Waterline Ext. (#7040)	3	0	3
Church Road Project (#0919)	3	0	3

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**Condemnation Cases (Lee County Plaintiff) Cont'd**

<u>Projects</u>	<u>Active</u>	<u>Settled/ Closed</u>	<u>Total</u>
Corkscrew Road Widening (#4722)	1	0	1
Daniels Parkway Extension (#4653)	0	1	1
Danley Road (#4019)	1	0	1
Del Prado Extension (#4013)	2	1	3
Del Prado Overpass (#6650)	0	1	1
Idlewild Rd./Crystal Dr. Water Trans. (#7085)	1	0	1
Midpoint Bridge (#5896)	1	0	1
N. Lee Co. Water Treatment Project (#7084)	1	0	1
Old U.S. 41 Right-of-Way (#4043)	0	9	9
Olga Water Plant (#7084)	1	0	1
Pondella Road Widening (#4656)	1	0	1
Ten Mile (#0757)	3	0	3
Time Square (#4965)	2	0	2
Veterans Memorial Pkwy. I, II, III (#4034)	28	27	55

**3) Mortgage Foreclosure Cases**

	<u>Active</u>	<u>Settled/ Closed</u>	<u>Total</u>
<b>Superior:</b>	30	11	41
<b>Inferior:</b>	165	89	254
<b>Miscellaneous:</b>	15	6	21
<b>4) Personal Injury Cases</b>	13	7	20
<b>5) Incompetency Cases</b>	123	54	177
<b>6) Bond Forfeitures</b>	566	0	566
<b>7) Miscellaneous Files/No Lawsuit Filed Yet</b>	115	38	153
<b>8) Subrogation Cases</b>	3	4	7

**PORT AUTHORITY**

**1) Representation of the Board of Port Commissioners**

- Provide legal advice on all matters concerning governance of the Lee County Airports.

**FISCAL 2002 BUDGET**  
**FINAL**

- Prepare documents and legal opinions as requested.
- Provide legal advice and representation at all Board meetings.

**2) Representation of Airport Special Management Committee**

- Provide legal advice and opinions to seven-member citizens' advisory board.
- Provide legal assistance in Committee's review of all professional service provider and consultant selections under Florida's Consultants Competitive Negotiation Act (CCNA).

**3) Representation of Port Authority Departments – Development, Construction, Purchasing, Human Resources, Land Acquisition and Litigation**

- Provide legal advice regarding planning, permitting and construction of SWFIA Midfield Terminal Project. Prepare and review consultant services contracts.
- Provide legal advice and documents for all phases of Port Authority construction projects.
- Review all purchasing bids, quotes, requests for letter of qualification for professional services (LOQ) and requests for proposal (RFP). Draft/review purchase contracts and leases.
- Provide legal advice and documents on employment, discrimination, Fair Labor Standards Act and Family Medical Leave Act. Advise staff regarding collective bargaining process.
- Provide legal advice, document review and represent Port Authority at real estate closings for ongoing Port Authority Land Acquisition program.
- Provide legal advice and co-counsel services in all litigation involving the Port Authority except personal injury and bankruptcy cases (handled by outside counsel).

**4) Legislation and Policy**

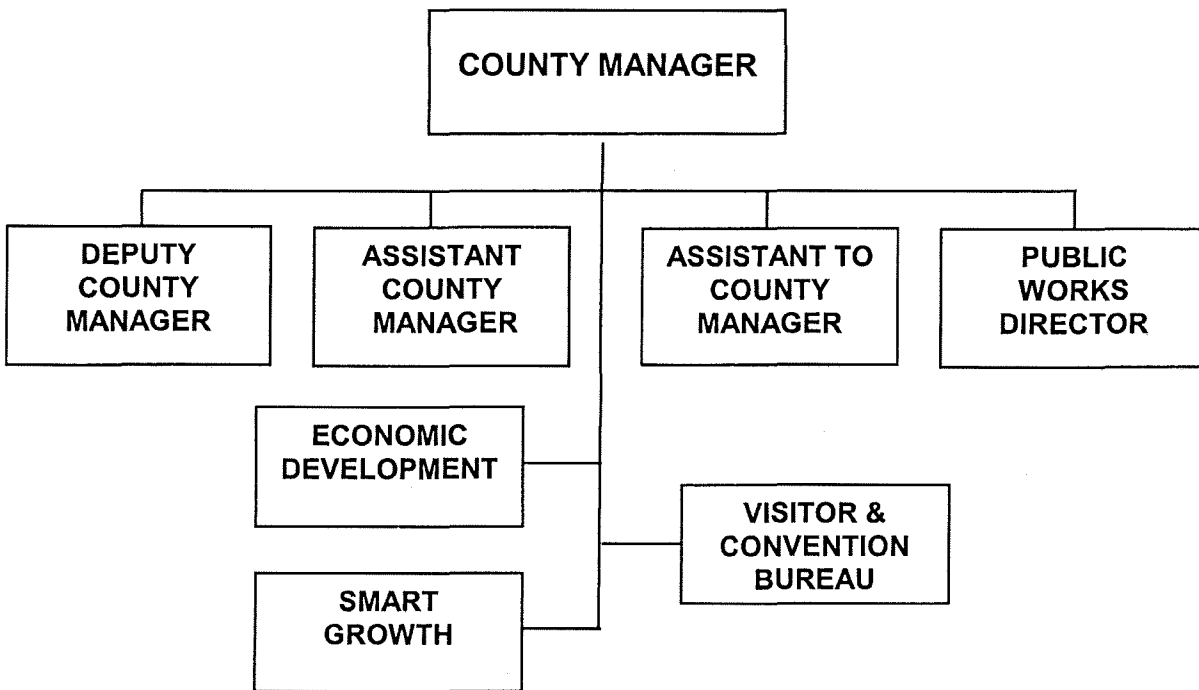
- Provide legal counsel and interpretation of Port Authority enabling legislation, rules and regulations and policy manuals.



**LEE COUNTY**  
SOUTHWEST FLORIDA



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**Deputy County Manager, Assistant County Manager, Public Works Director and Assistant to County Manager** comprise the senior management of the County and their areas of responsibilities are described on the following pages.

The **Visitor and Convention Bureau** manages the activity of the tourist tax to promote off-season tourism to Lee County and create a Countywide cooperative marketing program to encourage local and non-profit attractions to market their facilities to tourists.

**County Administration** provides management direction to County Departments in implementing policies and programs of the Board of County Commissioners.

**Economic Development** works with a variety of business organizations from other counties, states, and countries to attract new businesses as well as to retain and expand existing industries, increasing the job base in Lee County.

The purpose of **Smart Growth** is to shape the future growth of Lee County through a proactive, inclusive community effort that continuously improves the quality of life by reaching a harmonious balance between economic development, environmental sustainability and community livability.

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**County Manager**

LEE COUNTY - FLORIDA  
2001 - 2002

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>1999-2000 ACTUAL</u>	<u>2000-2001 ESTIMATED</u>	<u>2001-2002 BUDGET</u>
Economic Development			
Economic Development	<u>2,321,554</u>	<u>2,039,467</u>	<u>1,493,292</u>
<b>TOTAL</b>	<b>2,321,554</b>	<b>2,039,487</b>	<b>1,493,292</b>
 Visitor & Convention Bureau			
Visitor & Convention Bureau	6,070,731	7,207,052	6,939,627
Attraction Marketing	123,488	201,025	300,376
Capital Planning	<u>7,508</u>	<u>72,377</u>	<u>79,172</u>
<b>TOTAL</b>	<b>6,201,727</b>	<b>7,480,454</b>	<b>7,319,175</b>
 Smart Growth			
Smart Growth	<u>0</u>	<u>0</u>	<u>340,000</u>
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>340,000</b>
 <b>GRAND TOTAL</b>	<b><u>8,523,281</u></b>	<b><u>9,519,941</u></b>	<b><u>9,152,467</u></b>
 <u>EXPENDITURES BY FUND TYPE</u>			
Special Revenue	6,210,727	7,480,454	7,659,175
General Fund	<u>2,312,554</u>	<u>2,039,487</u>	<u>1,493,292</u>
<b>GRAND TOTAL</b>	<b><u>8,523,281</u></b>	<b><u>9,519,941</u></b>	<b><u>9,152,467</u></b>

**LEE COUNTY**

**ECONOMIC DEVELOPMENT OFFICE**

The Economic Development Office of Lee County (EDO) works to create new jobs in Lee County by recruiting new businesses and helping existing businesses expand their operations. These services are provided for the benefit of all residents, irrespective of geographic or political boundaries. The EDO also acts as staff to the Lee County Industrial Development Authority and the Horizon Council, the County's public-private advisory board on economic development matters. Among the Economic Development Office's core services is to:

- Contact 200 U.S. businesses annually, trying to get them to locate new operations in Lee County.
- Contact 100 existing local businesses annually to help them with their expansion, technical and training needs.
- Provide custom economic and demographic research for new and existing businesses.
- Build community support for economic development programs and raise private funds to help pay for those programs.

## **VISITOR AND CONVENTION BUREAU**

**1) Coordination of All Tourist Development Council (TDC) Activities**

Prepare monthly agendas, minutes, reports, etc., pertinent to the business of the statutorily established TDC, which is responsible for fiduciary oversight of the expenditure of tourist tax funds.

Coordinate the annual Community Event Cooperative Marketing Partnership Program. This \$200,000 program is available to all Lee County non-profit events.

Coordinate the annual Community Attractions Cooperative Marketing Partnership Program. This program was funded with a \$300,000 budget available to all qualified Lee County non-profit attractions.

Coordinate the annual Beach and Shoreline Capital Project Evaluation and Recommendation process. Tourist tax contributes \$3 million annually to the development of public beach facilities.

Support the work of the Coastal Advisory Council through participation in meetings and work plan.

Represent the Lee County tourism industry at the local, statewide, national, and international level.

**2) Tourism Research**

Coordinate the collection, implementation, and reporting of all visitor information studies. The data is collected and reported on a monthly seasonal and annual basis. This information is available to entire tourism industry for development of individual business strategies.

Coordinate special tourism studies as required for a geographical or business subset of the County.

Track monthly trends of the tourism business economy as reported by the accommodations industry.

Pretest advertising concepts annually.

Strategize with Bureau staff in the development of key target markets, which will produce the most cost-effective return on investment.

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**FINAL**

**3) Tourism Marketing**

Promote Lee County to targeted domestic and international visitors. Marketing is targeted to consumers, special groups, the travel trade, business travelers, meeting planners, and both domestically and internationally and niche markets within each.

**ADVERTISING**

Advertise the unique Lee County tourism product through television, newspapers, radio, magazines and internet. The advertising plan is developed annually and evaluated daily/weekly to respond to market demands and trends.

**AIRLINE PASSENGER DEVELOPMENT**

Partner with airlines and Port Authority to create more frequent non-stop service to Southwest Florida International Airport from target sector markets.

**TRAVEL AGENT HELP DESK**

Respond to specific needs of travel agents in order that they effectively sell Lee County as a preferred destination.

**PROMOTIONS**

Extend the reach of the marketing budget by at least \$3 million annually.

**DIRECT SALES**

Conduct at least 80 annual direct sales missions to consumers and travel trade in the domestic market and to conduct 25 annual sales missions in the international market. These missions allow Bureau staff and industry to create global partnerships directly to present the Lee County tourism product to the world.

**4) Communications**

Generate at least \$5 million in media editorial each year by positioning the Lee County tourism product as a unique tourism destination. All communities, attractions, etc., receive coverage.

Enhance the marketing program by generating direct assistance to trade and consumer media on a demand basis. This includes all electronic and print journalists interested in developing a Lee County tourism-related story.

**FISCAL 2002 BUDGET**  
**FINAL**

Encourage the development of the future local tourism labor force by working closely with FGCU and other related educational entities.

Communicate with the local tourism industry and other interested parties by producing a quarterly newsletter.

Develop new formats of communication and sales with industry and media via the internet.

**5) Visitor Services/Community Relations**

Provide direct visitor service information seven days per week at three airport locations.

Staff a Lee County booth at the I-75 and I-95 entrances to Florida providing information to potential visitors. This staffing is provided one weekend per month.

Assist other VCB departments with volunteer help as needed.

Continue to develop and promote the "Guest First" customer service training program in conjunction with ECC and the chambers of commerce. Contract the "Guest First" program to the private sector businesses, as required.

Develop and implement an annual recognition program for Outstanding Hospitality Customer Service.

## **SMART GROWTH**

Recognizing the growth of Southwest Florida, Lee County is faced with the challenge of shaping our growth in ways that will improve the fundamental character of our community. Smart Growth represents a solution to that challenge.

Smart Growth will be guided by the following beliefs and values:

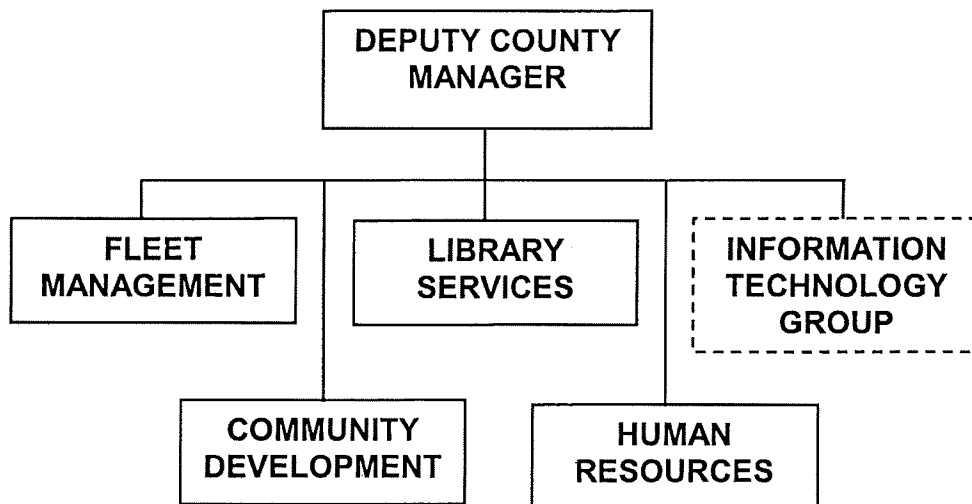
- Inclusiveness and collaboration are essential for success
- Will operate with integrity
- Will share knowledge, while being respectful of others' views and opinions
- Will stay proactive, positive and vision oriented
- Will respect the needs of future generations
- Sense of community is important to our quality of life
- Will subscribe to innovation, new ideas and reinvention



**LEE COUNTY**  
SOUTHWEST FLORIDA



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**Fleet Management** is responsible for vehicle maintenance and repair, fuel management and a disaster management plan for all County-owned equipment in the event of a natural disaster.

The **Library System** provides library services within 11 library buildings, a Talking Books Library, processing center, book mobile and institutional services.

The **Information Technology Group (ITG)** plans and coordinates data processing and system design, computer networks and telephone services. This is a privatized function.

**Community Development** oversees various aspects of development and construction in Lee County to ensure proper land use to meet the demands of a growing population and the natural environment.

**Human Resources** provides employee services which includes recruitment and staffing, employee relations, salary administration/compensation, employee benefits, and labor relations.

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FINAL**

**Deputy County Manager**

**LEE COUNTY - FLORIDA  
2001 - 2002**

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>1999-2000 ACTUAL</u>	<u>2000-2001 ESTIMATED</u>	<u>2001-2002 BUDGET</u>
Fleet Management	<u>4,899,294</u>	<u>4,633,608</u>	<u>4,766,557</u>
<b>TOTAL</b>	<b>4,899,294</b>	<b>4,633,608</b>	<b>4,766,557</b>
Library Services	<u>12,126,163</u>	<u>14,031,893</u>	<u>16,893,484</u>
<b>TOTAL</b>	<b>12,126,163</b>	<b>14,031,893</b>	<b>16,893,484</b>
Information Technology			
Telephones	3,063,521	2,153,708	3,640,252
Data Processing	<u>6,944,120</u>	<u>8,245,194</u>	<u>8,003,506</u>
<b>TOTAL</b>	<b>10,007,641</b>	<b>10,398,902</b>	<b>11,643,758</b>
Community Development			
Planning			
DCD - Planning	1,713,114	2,084,281	2,629,562
Administration & Housing Asst	<u>2,548,542</u>	<u>3,943,227</u>	<u>2,299,339</u>
<b>TOTAL</b>	<b>4,261,656</b>	<b>6,027,508</b>	<b>4,928,901</b>
Developmental Services			
Land Devl Asst.	211,565	0	0
Zoning Information	285,541	366,274	458,095
Development Services	1,288,169	1,120,941	1,486,127
Rezoning & DRI's	893,922	983,730	1,632,728
Permit Issuance	1,548,377	1,391,989	1,749,624
Building Inspections	2,455,916	2,501,206	2,511,881
Code Enforcement	1,658,066	1,855,198	2,160,233
Plans Review	<u>1,162,757</u>	<u>1,199,247</u>	<u>1,475,525</u>
<b>TOTAL</b>	<b>9,504,313</b>	<b>9,418,585</b>	<b>11,474,213</b>
Human Resources	<u>1,494,319</u>	<u>1,781,525</u>	<u>1,995,914</u>
<b>TOTAL</b>	<b>1,494,319</b>	<b>1,781,525</b>	<b>1,995,914</b>
<b>GRAND TOTAL</b>	<b><u>42,293,386</u></b>	<b><u>46,292,021</u></b>	<b><u>51,702,827</u></b>
 <u>EXPENDITURES BY FUND TYPE</u>			
General Fund	1,024,623	1,378,139	1,539,404
Special Revenue	25,892,132	29,477,986	33,296,598
Internal Services	<u>15,376,631</u>	<u>15,435,896</u>	<u>16,866,825</u>
<b>GRAND TOTAL</b>	<b><u>42,293,386</u></b>	<b><u>46,292,021</u></b>	<b><u>51,702,827</u></b>

**LEE COUNTY**

## **FLEET MANAGEMENT**

To establish a small reserve account to replace equipment (fuel modems, brakes, lathes, etc.) as needed; to actively pursue additional maintenance and repair business from outside non-profit sources; to establish and build a fully funded heavy equipment replacement fund over the next three years; and to maintain our non-handling hazardous waste status with the Department of Environmental Protection.

1) **Vehicle Maintenance and Repair**

Perform regularly scheduled preventive maintenance function on all County-owned equipment to increase the repair before breakdown ratio and to minimize County liability in the event of an accident.

Perform repairs on County-owned equipment maintaining a 50:1 equipment/mechanic ratio.

Maintain an adequate inventory of quality repair parts for County-owned equipment.

2) **Fuel Management**

Provide unleaded and diesel fuel to County departments at a substantially lower rate than retail pump price.

3) **Disaster Management Plan**

Provide Lee County departments with emergency vehicle maintenance, fuel, and repair service plan for County-owned equipment in the event of a natural disaster.

## **LIBRARY SERVICES**

Library Services provide the following services countywide with the exception of an independent district in Ft. Myers Beach:

### **Public Services**

- Youth Services

Provide children (ages birth to 12 years) and young adults (ages 13 and up) with access to a wide range of materials, in a variety of formats.

Provide children with access to a minimum of 1,000 programs per year that introduce them to literature and the rewards of independent, lifelong learning.

Provide an Annual Summer Reading Club Program to meet the educational, recreational, and leisure reading needs of children through age 12.

- Adult Services

Provide current, popular reading materials at all locations.

Provide a minimum of 300 programs each year highlighting topics of current interest, exploring literature, and introducing library services to community organizations.

Provide Adult Reader's Advisory services to meet popular reading demands.

### **Central Services**

- Reference and Information Services

Provide accurate and timely reference assistance to library patrons through:

- Current, authoritative reference materials in traditional and electronic formats
- Ongoing training sessions for staff and all patron levels
- Centralized telephone reference services
- Homework assistance services at all locations
- Genealogy, local and state history collections
- Interlibrary loan services
- Library website with links to library events and services

- Facilities

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**FINAL**

Construct, staff, and maintain ADA-compliant service outlets in all areas of the County so that 90% of Lee County residents need to travel no farther than 7.5 miles to access library services.

Provide space, equipment and infrastructure to support access to developing technology.

Provide information and resources to support economic development and government services in Lee County.

Provide access to developing technology, including the Internet and other electronic resources in Lee County.

Maintain attractive, clean and reasonably safe facilities with varying hours of operation.

**Technical Services**

- Collection Development

Select, acquire, catalog, and process a minimum of 100,000 new materials per fiscal year for the public in a variety of formats.

Evaluate and maintain current collections of materials with varying topics and languages.

Check out a minimum of 2,500,000 library materials annually.

**Community Access Services**

- Provide assistive services and technology for patrons with disabilities in accessing materials and services.
- Provide a minimum of 55 bookmobile stops monthly to families in under-served communities in Lee County.
- Provide service as a subregional Talking Books Library for eligible children and adults.
- Provide Books-by-Mail service for children and adults who are unable to use a library because of medical and physical disabilities.
- Provide specialized materials and services to support the literacy needs of families.

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**Administrative Services**

- Recruit and retain competent customer service oriented personnel to promote and provide excellent library services.
- Establish cooperative partnerships with a variety of community groups to support library services.
- Investigate and assess the functional and accessible needs of all future and existing library facilities.
- Maintain a technology plan which supports the electronic resource and informational needs of all patrons.

## **INFORMATION TECHNOLOGY GROUP (ITG)**

The following services are provided by two private firms (Affiliated Computer Services and Stonehouse Technology, Inc.) that comprise ITG:

- 1) Acquire and install computer hardware and software in support of County government core services.
- 2) Acquire and install telephone communication equipment in support of County government core services.
- 3) Provide Countywide system connectivity to support County government core services.
- 4) Provide system connectivity to provide information to the County's citizens and the business community.
- 5) Provide internal consulting services to County departments relative to automation.
- 6) Provide technical assistance and troubleshooting to County government through the Help Center.

## **COMMUNITY DEVELOPMENT**

### **1) Development Services**

Provide professional, courteous services to over 50,000 walk in customers.

Handle approximately 55,000 telephone calls for information.

Provide thorough and consistent review of approximately 2,100 land development submittals to ensure compliance with Lee County Land Development Code.

Conduct approximately 1,600 site development inspections.

Review and process over 100 plats and vacations.

Provide information to the public on hearing dates, results of public hearings and general information.

Appear before the Hearing Examiner and Board of County Commissioners to make recommendations regarding approximately 400 Zoning/DRI cases.

Provide public information for Zoning and other Land Development Code issues.

Provide approximately 200 written requests for zoning verification.

Process over 2,200 Home occupation licenses.

Review approximately 13,000 construction plans for building code compliance.

Issue approximately 50,000 building permits.

Perform over 100,000 on-site building inspections to verify that all construction work conforms to building codes and approved drawings.

Monitor contractor licensing for over 4,000 state and local contractors.

Process applications and issue over 200 new contractor licenses.

Renew over 2,500 local contractor licenses.

Handle code enforcement of County codes requiring 24,000 inspections.



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Provide services to the Town of Fort Myers Beach through an Interlocal Agreement.

Provide services to the Town of Bonita Springs through an Interlocal Agreement.

2) **Planning**

Provide for future growth of the County through comprehensive planning.

Update Comprehensive Plan as required by state law.

Monitor Lee Plan activities, i.e., Capital Improvement Program, Year 2010 Overlay, area studies, and plan amendments.

Enforce County environmental land use regulations through approximately 1,500 inspections.

Collect and disseminate information regarding economic conditions, population, growth, and building activity in response to over 3,000 requests.

Administer affordable housing through monies obtained from the SHIP grant of over \$2 million.

Preserve natural, architectural, and historic resources through the administration of historic preservation programs.

## **HUMAN RESOURCES**

### **1) Staffing Services**

- Recruit top candidates for positions at all levels of Lee County Government.
- Develop and maintain the weekly Lee County Job List.
- Conduct pre-employment screening and verifications.
- Coordinate the Student and Professional Internship Programs.
- Coordinate New Employee Introduction.

### **2) Benefit Services**

- Coordinate medical, dental, life, and long term disability plans.
- Enroll employees with other optional benefits, such as additional life insurance, vision coverage, flexible spending accounts, and short term disability.
- Facilitate retirement through the Florida Retirement System (FRS) and the Deferred Retirement Option Program.
- Secure health, dental, group life, optional term life, and long-term disability insurance for employees through competitive processes and through the review of contracts and potential bid documents on an annual basis.
- Administer the Alternate Social Security Plan.
- Coordinate and oversee relations with the Third Party Administrator and the local network.

### **3) Compensation**

- Develop and maintain the Lee County compensation structure and implement a pay philosophy that is reflective of the values and goals of Lee County Government.
- Review current salary grades and pay plan to ensure they are fair, accurate, and competitive with the labor market.

### **4) Employee Services**

- Provide employee relations services.
- Coordinate training and development.
- Formulate, develop, and interpret personnel policies and procedures.
- Foster employee communication and recognition programs.
- Formulate, develop, and implement discipline and discharge procedures.
- Mediate internal disputes.
- Ensure compliance with various laws affecting employment.

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**FINAL**

**5) Human Resources Information Systems**

- Ensure that mission critical HR administrative processes are working and that current information system(s) effectively support those processes.
- Identify and implement improvements to existing systems.
- Ensure that basic system administration tasks are performed (e.g. security administration, new user set-up, user registration database maintenance, etc.)
- Provide support for new systems or major enhancements, including design, user training, and communication.

**6) Employee Wellness & Health Services**

- Proactively provide a full range of services to enhance the overall wellness of employees through administering over 1,000 vaccinations, immunizations, CPR training, and an Employee Assistance Program, thereby, reducing healthcare costs.
- Provide training on medical and safety topics.
- Provide medical triage to approximately 300 injured employees per year.
- Keep employees informed through monthly newsletter and bi-weekly e-mail on wellness issues.
- Provide health assessments and drug testing to approximately 550 new hires and potential new hires per year.

**7) Labor Relations**

- Develop and implement labor relations programs.
- Formulate policies and procedures that address labor issues.
- Provide collective bargaining leadership.

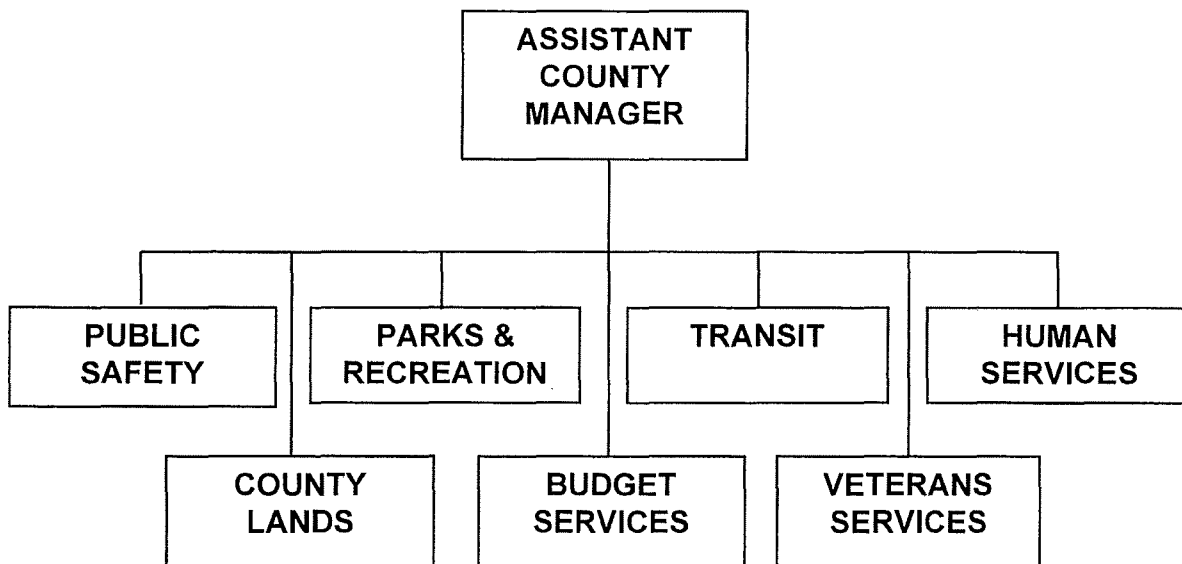
**8) Customer Service Administration**

- Oversee County's personnel files.
- Manage public record requests in accordance with Florida Statutes.



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SOUTHWEST FLORIDA

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**Public Safety** - Provides services to citizens and visitors of Lee County including emergency medical services, emergency management services, government communications, and emergency dispatch.

**Parks & Recreation** - Services include Extension Services and programming and maintenance of park and recreational facilities, such as recreation centers and regional parks.

**Transit** - LeeTran (the County's transit system) provides fixed bus transportation services for citizens and visitors of Lee County, and contracts for paratransit services in compliance with the ADA.

**Human Services** – Major Human Services functional areas include Housing Services, Family Self-Sufficiency Assistance, Neighborhood Planning, Neighborhood Building, and State Health Programs.

**County Lands** - Provides real estate services to all County Departments, as applicable. Additionally, the division is responsible for Lee County's real estate inventory control.

**Budget Services** - Responsible for the preparation and implementation of the County budget, management studies, grants management, and administration of Risk Management.

**Veterans Services** - Counsels, advises, and assists Lee County veterans and their dependents with obtaining benefits, and acts as a liaison between Lee County government, the media, and the general public on veteran-related matters.

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**Assistant County Manager**

LEE COUNTY - FLORIDA  
2001-2002

<u>DEPARTMENT DIVISION / PROGRAM</u>	<u>1999-2000 ACTUAL</u>	<u>2000-2001 ESTIMATED</u>	<u>2001-2002 BUDGET</u>
<b>Public Safety</b>			
Fire Protection	22,136	8,813	8,815
Emergency Mgmt Operations	392,484	628,350	692,663
Emergency Operations Planning	260,170	223,486	348,188
All Hazards Protections	936,104	1,432,415	503,141
Emergency Response	12,203,781	15,542,985	21,443,424
Emergency Dispatching	1,430,200	1,666,450	1,967,394
E911 Implementation	1,369,286	1,912,199	2,256,636
Govt Communications Network	<u>830,283</u>	<u>1,110,411</u>	<u>1,163,874</u>
<b>TOTAL</b>	<b>17,444,444</b>	<b>22,525,109</b>	<b>28,384,135</b>
<b>Parks and Recreation</b>			
Extension Services	627,875	699,658	720,406
Soil & Water Conservation	0	135,427	151,185
Parks & Recreation Operations	<u>13,859,326</u>	<u>14,452,342</u>	<u>15,498,834</u>
<b>TOTAL</b>	<b>14,487,201</b>	<b>15,287,427</b>	<b>16,370,425</b>
<b>Transit</b>			
Fixed Route Service	<u>11,135,358</u>	<u>13,214,728</u>	<u>14,996,424</u>
<b>TOTAL</b>	<b>11,135,358</b>	<b>13,214,728</b>	<b>14,996,424</b>
<b>Human Services</b>			
Human Svcs Fiscal Mgmt	237,697	267,803	304,558
Neighborhood Bldg Program	0	80,079	119,123
Human Svcs Admin/Clerical	496,646	533,533	544,050
Neighborhood Planning Program	111,930	122,467	120,109
Neighborhood Improvements	3,302,114	2,483,008	3,848,368
Administration & Housing Asst	1,401,837	1,598,082	495,557
Housing Services/General	97,699	363,222	366,051
State Mandated Programs	4,299,170	5,244,039	5,675,119
Family Services Unit Program	963,572	1,134,323	1,275,687
Community Agency Support	1,889,174	2,102,572	2,295,170
Small Business Development	0	0	224,922
State Health Programs	<u>1,488,080</u>	<u>1,650,167</u>	<u>1,649,514</u>
<b>TOTAL</b>	<b>14,287,919</b>	<b>15,579,295</b>	<b>16,918,228</b>

**LEE COUNTY**

**FISCAL 2002 BUDGET  
FINAL**

**Assistant County Manager Cont'd**

LEE COUNTY - FLORIDA  
2001-2002

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>1999-2000 ACTUAL</u>	<u>2000-2001 ESTIMATED</u>	<u>2001-2002 BUDGET</u>
County Lands			
County Lands	<u>0</u>	<u>944,924</u>	<u>998,444</u>
<b>TOTAL</b>	<b>0</b>	<b>944,924</b>	<b>998,444</b>
Budget Services			
Budget Services	692,947	790,419	920,113
Risk Management	<u>168,376</u>	<u>214,503</u>	<u>227,984</u>
<b>TOTAL</b>	<b>861,323</b>	<b>1,004,922</b>	<b>1,148,097</b>
Veterans Services			
Veterans Services	<u>275,619</u>	<u>277,494</u>	<u>304,826</u>
<b>TOTAL</b>	<b>275,619</b>	<b>277,494</b>	<b>304,826</b>
 <b>GRAND TOTAL</b>	 <b><u>58,491,864</u></b>	 <b><u>68,833,899</u></b>	 <b><u>79,120,579</u></b>
 <u>EXPENDITURES BY FUND TYPE</u>			
General Fund	29,586,964	36,810,957	43,954,539
Special Revenue	16,770,883	17,483,300	18,777,758
Internal Services	998,659	1,324,914	1,391,858
Enterprise	<u>11,135,358</u>	<u>13,214,728</u>	<u>14,996,424</u>
<b>GRAND TOTAL</b>	<b><u>58,491,864</u></b>	<b><u>68,833,899</u></b>	<b><u>79,120,579</u></b>

**LEE COUNTY**

## **PUBLIC SAFETY**

### **1) Emergency Management**

Furnish preparedness, response, recovery, and mitigation services to protect people and property from the effects of natural and technological hazards in accordance with requirements.

Provide a standard of care to all residents in Lee County based on the County's vulnerability and frequency of occurrence to natural and technological hazards listed in the document, "Lee County Hazard Vulnerability Analysis".

### **2) Emergency Medical Services**

Provide out-of-hospital advanced life support response and care to 56,800 incidents involving the citizens and visitors of Lee County, Florida.

Provide medical direction, training, and support for local first responders pursuant to local, state, and national standards.

Provide public information and education regarding injury and illness prevention, EMS system access, and CPR.

Provide timely advanced life support medical transportation services for 32,200 patients from either the scene of their incident, or between local medical facilities.

Provide timely advanced life support aeromedical care and transportation of 1,000 patients.

### **3) Emergency Dispatch Program**

Provide an accurate, rapid, and reliable communications connectivity link for 150,000 calls from the citizens of Lee County to the Emergency Medical Services and the independent fire district service agencies of Lee County.

Provide pre-arrival emergency medical instructions as required to all citizens awaiting advanced life support service.

Provide emergency dispatch and communications support to counties during time of natural disasters.



**FISCAL 2002 BUDGET**  
**FINAL**

**4) E911 Program**

Maintain a Countywide enhanced 911 system to 349,000 telephones.

Provide training to all public safety answering operators of the 911 system.

Provide the assignment of street names and addresses to citizens residing in Lee County.

Provide maintenance of the 911 Street DataBase used to determine a citizen's location during an emergency with an error rate of less than one tenth of one percent (0.01%).

**5) Government Communications Network**

Provide a Countywide voice radio and data communications system to facilitate effective and timely coordination for Lee County government, all municipal governments, the Lee County Sheriff's Department, all fire service agencies, and state and federal offices resident within Lee County.

**6) Fire Service**

Provide for fire suppression and first responder services to the following areas in unincorporated Lee County through contractual arrangements with existing fire service agencies: Burnt Store dependent fire district, Maravilla, and Useppa Island.

Provide for wildlife fire service support services through funding provided to the Florida Department of Agriculture and Consumer Services, Division of Forestry.

## **PARKS AND RECREATION**

### **Operations**

#### **1) Community Parks**

Provide 650+ acres of safe, clean, and functional park facilities cost effectively.

Coordinate 70+ adult and youth league activities, which takes place in our parks.

Provide playground and picnic facilities at all community parks.

Continue the coordination of the interlocal agreement with the Lee County School Board, which allows access to over 15+ facilities.

Provide a variety of educational/recreational opportunities and instructional athletic summer programs for the youth of Lee County during the structured eight-week summer program.

#### **2) Regional Parks**

Provide 3,600+ acres of safe, clean, and functional park facilities cost effectively.

Provide passive and active regional parks at a minimal cost of less than \$5 per day to the user.

Maintain 13 miles of public beaches.

Provide weekly interpretive/educational programs through extensive use of volunteers.

Provide a diversity of resource based recreational opportunities including nature study, hiking, paddling, mountain biking and primitive camping.

Provide summer programs in a natural environment.

Continue to provide a park ranger program for park security, interpretive programs, parking enforcement and daily collection of revenues at Lakes Park and the beach parks as well as VCB related amateur events.

Provide ballfield facilities for professional teams.

Continue to strive to break even at the Sports Complex through rentals, leases, and special events while maintaining the facility in a professional and cost effective manner.

**FISCAL 2002 BUDGET**  
**FINAL**

**3) Community/Recreation Centers**

Provide a minimum of 15 safe, clean, and functional recreation facilities cost effectively.

Coordinate fee-supported recreation programming and classes through contract instructors and recreational program staff.

Provide open recreation for the youth at seven existing centers at no cost to the user.

Enhance all recreation programs by utilizing volunteers and collaborative efforts with other agencies.

Provide a minimum of 22 structured summer programs.

Continue to monitor the privatization of two senior centers.

**4) Aquatics**

Provide 9 safe, clean, and functional swimming pool facilities and one lakefront beach.

Maintain safe water quality standards at the water feature "spray ground" located at Lakes Park.

Coordinate with Lee County School Board the use of the four high school pools.

Provide swimming lessons for a minimum of 1,000 people annually throughout the community.

Provide open swim time for the community of not less than five days per week.

Allow private groups to utilize the pool facilities, thereby, increasing revenues to the division.

Collaborate with community based organizations to provide aquatic events, programs, and training opportunities.

Promote and coordinate collegiate "winter training" programs at the pools.

**5) Special Events**

Provide and coordinate district and Countywide special events, which break even or make money.

**FISCAL 2002 BUDGET**  
**FINAL**

Coordinate with VCB to host two new athletic tournaments/special events per year, which will enhance the local economy.

Provide support services to VCB promoted sporting events as needed.

**6) Preserves**

Continue to develop and implement management plans for the approximately 14,000+ acres of preserves.

Monitor the purchase of additional preserves through funding from the Conservation 2020 program.

Pursue alternate sources of funding including grants and the use of volunteers for the management of approximately 34 preserves.

**7) Boat Ramps**

Provide five safe, clean, and functional boat ramp facilities cost effectively.

**8) Volunteers**

Recruit and orient volunteers for all facilities and programs as needed through the efforts of the Volunteer Coordinator.

Track volunteer support and wage value contribution.

Provide recognition for volunteers.

**9) Sponsorship**

Obtain sponsorship of programs on a departmental wide basis, which will increase revenues and the ability to add programs.

**10) Marketing**

Coordinate the marketing of Lee County Parks and Recreation and all its programs using "The Benefits are Endless" National Campaign. Program information provided through brochures, flyers, newsletters, and webpage.

**FISCAL 2002 BUDGET**  
**FINAL**

**11) Grants**

Coordinate the researching of and application for grants to supplement the County's funding of facilities, programs, land acquisition, and restoration of the ecological function of natural areas.

**12) Special Needs**

Provide programming and accessible facilities for persons with special needs, including Special Olympics, either through inclusion in general existing programs or the creation of new programs under the supervision of a certified Therapeutic Recreation Specialist.

**13) Support Services**

Provide heavy equipment services to County operations as needed using the following equipment: 20 ton crane, tree spade, front-end loaders, dump trucks, grader, forklift, 30' bucket truck, verti-cutter, aerifier, roller, turf shaper, tractor mower, skid steer loader with backhoe and auger, and various mechanized hand equipment.

**14) Employee Safety**

Continue a proactive employee safety program to protect our most valuable resource. Make training available using whatever means possible to encourage a culture of safety in all aspects of Parks and Recreation.

**Extension Services**

Respond to Lee County issues and needs through customized education and training in agriculture, horticulture, marine sciences, natural resources, youth development, and family and consumer services.

**1) Small Farm Economics/Marketing & Pesticide Regulation Education**

Ensure that small farmers are able to sustain operation, create stability to the tax base, and provide a healthy, safer food supply through education programs.

**2) Managing and Conserving Nature in an Urbanized Environment**

Teach how to maintain natural systems for the proliferation of native plant and animal species through habitat/greenspace acquisition and improvement.

**FISCAL 2002 BUDGET**  
**FINAL**

**3) Water Quality and Quantity**

Address water and its quality and quantity issues by teaching people how to reduce their individual use, keep demand for water below supply, and utilize the Home-A-Syst program.

**4) Education for Citrus Industry**

Provide education for the area's citrus industry to assure their continued profitability.

Encourage environmental and human safe practices in farm production and ranch management.

**5) Commercial Horticulture Education**

Provide the wholesale nursery industry with best management practices in irrigation, pesticide application, and fertilizer management.

**6) Urban Horticulture Education**

Increase knowledge of commercial and noncommercial landscape and gardening clientele through demonstrations and targeted programs.

**7) Horticulture Pesticide Application and Training**

Provide training in pesticide application certification, including nurseries, landscapers, and municipal workers.

**8) Master Gardener Volunteer Program**

Train, recruit, and coordinate volunteers to answer horticultural questions, conduct demonstrations, and teach classes to homeowners in Lee County.

**9) Education for Family Economic Stability**

Teach families how to gain and maintain control of their finances, improve their marketplace performance, and manage other resources to assure their economic stability.

**10) Food Safety**

Teach food service workers the steps necessary in managing food to assure that persons in Lee County have a safe food supply.

**LEE COUNTY**

**FISCAL 2002 BUDGET**  
**FINAL**

**11) Family Nutrition Program**

Assist food stamp eligible low income families in managing their food stamp dollar and nutrition intake.

Heighten people's awareness of proper diet as related to long-term good health by responding to telephone requests, speaking engagements, and holding workshops.

**12) Family and Community Educators Volunteer Program**

Manage the FCC volunteer program to provide educational experiences based on University of Florida research for families in Lee County.

**13) Child and Family Education**

Provide education so that families can create safe and healthy environments for their children.

**14) Housing Safety Education**

Teach Lee County families about environmental home management including life cycle housing, hurricane preparedness, humidity control, mold and radon prevention, management of hazardous household waste, energy, water, indoor air quality, and toxic products.

**15) Traditional 4-H Club Programming and Organizational Development**

This 4-H program focuses on the development of clubs and activities based on a core group of projects that have been representative of 4-H for the majority of its 100 years existence, such as horticulture, sewing, and leadership. This program also focuses on the recruitment and training of volunteers to attract more youth to the 4-H program. Project leaders and club leaders are provided the support and training needed to capture the interest of youth at an early age to promote their later involvement in other 4-H programs.

**16) Workforce Development & Career Exploration**

This 4-H program works with youth in 4-H to help develop a realistic understanding and expectation about our society's workforce, while preparing them with valuable skills that will assist them as they enter a career of their choice. Such skills include interviewing, resume writing, and job searching. This program also helps youth understand the importance of education as it relates to their field of interest and helps them map out how they will attain the education needed to ensure their success.

**LEE COUNTY**

**FISCAL 2002 BUDGET**  
**FINAL**

**17) 4-H Animal Sciences Education**

The 4-H Animal Sciences Education program provides youth the opportunity to learn about different animals through a variety of hands on projects. These projects include the Market Animal Steer and Swine, Dog Obedience, Guide Dog Puppy Program, Small Animals and Poultry. The education youth receive at the club level and through county workshops helps youth to better care for and understand the animals they chose to work with.

**18) 4-H Shooting Sports**

The 4-H shooting sports program develops youth understanding of competitive sports in 5 disciplines: Hunting, Archery, Rifle, Pistol, and Shotgun, while focusing on gun safety and ethics. Youth can compete in each of these disciplines as individuals or in teams.

**19) Marine Sciences**

Provide education on marine environment for all Lee County residents and related marine industries.

**20) Soil and Water Conservation**

Provides technical assistance to urban residents and agricultural operations including soils information and training, mapping using historic aerial photography, wetland and hydric soils identification, fish pond information, pesticide and nutrient management, timber stand improvement, stream bank and shoreline protection, wildlife management, water quality solutions, exotic plant removal, and plants for coastal dunes.

Provide free Mobile Irrigation Lab service to urban residents and agricultural operation for evaluating the efficiency and effectiveness of their irrigation system to help save water and pumping cost.

Provide conservation planning assistance to help landowners plan, design, and install best management practices to help protect the water quality and quantity of the county. This includes irrigation and drainage designs, pasture and range land management, grazing plans, waste utilization plans, nutrient and pesticide management, fish pond management, and citrus management.

Provide informational/educational programs to various organizations, schools, and government agencies concerning soil and water conservation, and local agricultural activities. Programs include: Ag in the Classroom, land judging contest, outdoor



***FISCAL 2002 BUDGET***

***FINAL***

classrooms, Soil and Water Stewardship Week, Earth Day celebrations, speaking contest, envirothon, and agricultural tours.

Assist the USDA Natural Resources Conservation Service with promoting and administering federal cost share programs including: Environmental Quality Incentives Program (EQIP), Wildlife Habitat Incentives Program (WHIP), Forestry Incentives Program (FIP), and Wetland Reserve Program.

***LEE COUNTY***

**TRANSIT DIVISION**

- 1) Provide fixed route services to citizens of urbanized and un-urbanized areas of Lee County at a level determined by the Lee County Board of County Commissioners.
- 2) Provide complementary paratransit service within 3/4 of a mile either side of the fixed route system, as mandated by the Americans with Disabilities Act.
- 3) Provide planning, grant management, and administration activities with the Federal Transit Administration and the Florida Department of Transportation for six annual grants.

## **HUMAN SERVICES**

### **Adminstration**

Maintain a budget, which improves computerization of client data and fiscal integrity for all entitlement and grant funds.

Continue inter-agency coordination and community education of community human services.

Participate in the Workforce Development Board and the Community Based Care initiative required by State Statute.

Continue to review and provide core services, identify program function costs, and provide administration of program objectives.

Review and process agenda items that are consistent with County policy.

Participate in and encourage departmental diversity.

Continue the development of the Neighborhood Building Program.

### **Neighborhood Planning**

Complete the annual action plan for the Department of Housing and Urban Development (HUD) Consolidated Plan and Homeless Continuum of Care Plan to include coordination of HUD Supportive Housing Program (SHP) applications.

Continue to coordinate the five area neighborhood district programs.

Continue to review and research grant opportunities designed to assist in the prevention of homelessness and assist homeless people and persons with disabilities, especially those opportunities that promote liaison relationships with nonprofit agencies.

Participate in the interdisciplinary team for Neighborhood Building initiative.

Investigate the incorporation of 3 additional neighborhoods while maintaining the integrity and support of the existing 5 neighborhoods.

**FISCAL 2002 BUDGET**  
**FINAL**

**Internal Services**

Provide clerical support for all grant application activities, special projects, and program initiatives.

Continue clerical support for neighborhood district initiative and established Board-appointed committees.

Act as staff liaison to the Partnering For Results Proposal Review Panel. This panel is responsible for evaluating proposals which meet established outcomes and making funding recommendations to the Board of County Commissioners.

Provide general fund dollars to and execute contracts with nonprofit human service agencies to support operational expenses.

Monitor and audit contracts to ensure compliance with funding recommendations and contract requirements and to ensure accountability for general fund dollars received and clients served.

Monitor HUD funded sub-recipient agencies, CDBG, HOME, and SHP effectively.

Provide mandated funding to alcohol, drug abuse and mental health providers and the Public Health Unit.

Network with other funding entities in order to coordinate funding recommendations and share monitoring information.

Continue to implement outcome based performance measurement throughout the department and with not for profit agencies.

Research, purchase, and implement database program(s) that will enable the department to track demographic, historical, performance outcome, and other data in an efficient manner.

**Housing Services**

Continue availability of single-family homes under the Affordable Housing Homestead Program (AHHP) for low-income first time homebuyers through the acquisition and rehabilitation of six vacant homes.

Purchase and rehabilitate homes for the HOPE 3 Program for sale to low-income first time homebuyers.

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**FINAL**

Provide down payment or closing cost assistance to low-income first time homebuyers through the Direct Home Ownership Assistance Program under the HOME Program.

Complete affordable owner or renter occupied housing rehabilitation projects.

Complete Weatherization Assistance Program projects in conjunction with the Low Income Emergency Home Repair and Low Income Home Energy Assistance programs and by leveraging funding when appropriate with other housing rehabilitation.

Continue affordable housing seminars in target areas to bring providers together and acquaint clients with the availability of services.

Further investigate all types of private funding sources for appropriateness for Department of Human Services affordable housing programs, creating public/private partnerships for a consolidated approach for service.

**Family Self-Sufficiency Program**

**1) Direct Services**

Provides financial assistance programs offered through county, federal, state and local funds. Assistance may be provided in the form of first month's rent, eviction/past due rent or mortgage, utility costs, shelter and local or limited out-of-county transportation. Federal and local funds provide the opportunity for a large number of households to receive assistance with utility payments. All payments are made to vendors.

The Community Services Block Grant (CSBG) provides the opportunity for a limited number of eligible clients to receive vocational training, emergency assistance, and case management.

The Supportive Housing Program, LIFT (Living Independently for Today), assists homeless individuals and families to move into permanent housing if the applicants demonstrate a commitment to become and maintain self sufficiency.

The Housing Opportunities for Persons with AIDS (HOPWA) Program provides HIV+ individuals with case management and rental, mortgage, and utility assistance if their need is HIV+ related.

All applicants receive information and referrals to appropriate community resources.

**FISCAL 2002 BUDGET**  
**FINAL**

Family Self Sufficiency staff is the lead for the monthly meetings of the Emergency Assistance Providers Coalition.

**2) State Mandated Programs**

Departmental staff ensures compliance with all legal mandates, which require county participation or funding for human services related programs.

Funding for the following programs is based on Florida Statutes: indigent burials/cremations, Health Care Responsibility Act, county share of Medicaid nursing home, hospital and HMO costs, the public guardianship program and medical examinations as they related to suspected child abuse.

Only appropriate and verifiable expenses are paid and liability is reduced whenever possible.

## **COUNTY LANDS**

County Lands provide various property acquisition and disposition services to all County departments as well as inventory maintenance of all County-owned lands.

**1) Real Estate Acquisition Negotiations (CIP & Non-CIP Projects)**

Acquire all real estate interests from private and public property owners necessary to construct Capital Improvement Projects or specially funded projects (e.g. Federal or State Grant Programs, MSTU Projects) in full compliance with Federal, State, or Local laws, as may be required for governmental real estate acquisitions.

**2) Real Estate Disposition Review (County Owned Surplus Properties)**

Dispose of County-owned surplus real estate either by donation or sale in full compliance with Florida Statute 125.35 or Florida Statute 125.38, as the case may be for disposition of governmentally owned real estate.

**3) Real Estate Title Examination (Title Research for CIP, Non-CIP, & Surplus)**

Perform complete examination and special research of real estate ownership and of property encumbrances necessary to properly support the requirements of numbers 1 and 2 listed above. To further provide title examination and reports to the County Attorney's Office for litigation of real estate condemnation and/or foreclosure.

**4) County Lands Inventory Control**

Maintain the official inventory of all real property owned or leased by the County with information as to purpose for acquisition, costs associated with purchase, existing environmental conditions, improvements made to the land, if any, and potential for subsequent sale, to include input to the Geographical Information System for visual reference. Complies with County Administrative Code and Public Record Laws.

**FISCAL 2002 BUDGET**

**FINAL**

**5) Tax Deed Sales Services of County Held Tax Certificates  
(Joint Project between Tax Collector, Clerk's Office, & Board of County  
Commissioners)**

Initiate applications for tax deed sales, deposit fees, and handles subsequent liquidation of County-held tax certificates, in full compliance with Florida Statute 197.502 and F.A.C. 12D-13.060.

**6) Conservation 2020 Land Program**

Assist the Board appointed Citizen Advisory Committee with all required activities of the Conservation Lands Program. Coordinates the implementation of the program and evaluation of nominated properties for consideration by the Advisory Committee.



## **BUDGET SERVICES**

1) **Bond Compliance and Issuance**

Prepare agenda items for development of new and refunding bond issues.

Review all documents associated with new and refunding bond issues.

Update on an annual basis the County's Debt Manual.

2) **Monitor Revenues**

Monitor significant revenues on a monthly basis.

Prepare revenue projections for significant revenues on a yearly basis.

Prepare a Revenue Manual every two years.

3) **Budgetary Responsibilities**

Aid in the development, maintenance and communication of a comprehensive fiscal year operating, non-departmental, capital improvement program and reserves budget for the Board of County Commissioners.

4) **Special Studies**

Provide operational and other specialized analysis/studies for County departments, divisions, and County Manager:

Maintain the Fiscal Health Study database and prepare the Lee County Fiscal Health Study on a regular basis.

5) **Risk Management**

a) **Safety and Loss Control**

Serve as liaison between Lee County Government and regulatory compliance agencies such as OSHA, State Department of Labor and Employment Security, EPA, etc.

Conduct safety and accident prevention training and awareness to employees.

*FISCAL 2002 BUDGET*  
*FINAL*

Conduct accident investigations to determine how to reduce and/or avoid future occurrences.

Provide a minimum of 20 property and equipment inspections per year to prevent losses.

**b) Property/Liability/Workers' Compensation**

Provide contractual risk transfer and contract review services to County departments.

Purchase, maintain, and monitor the necessary insurance to protect the County's employees, vehicles, and properties.

Provide mediation/settlement negotiation services in response to court-mandated mediation.

Investigate, adjust, and pay property damage claims.

Manage liability and workers' compensation claims and coordinate handling with the third party administrator.

**6) Grants Management Function**

**a) Grant Development**

Research alternative sources of revenue through grant funding.

Provide annual grant development training to departments.

Provide technical assistance in writing, publishing, and data collection to county departments throughout the year.

**b) Grant Compliance**

Monitor grant contract compliance.

Complete mini audits of several grants per year.

**VETERANS' SERVICES**

**1) Client Assistance**

Advise and assist all citizens regarding eligibility and entitlement to benefits based on the military service of a past, present, or future veterans. Assist those eligible clients in filing claims and defending those claims in securing benefits, to which they may be entitled.

Respond to a minimum of 17,000 inquiries and requests for assistance per year.

Interview a minimum of 400 new clients per year.

Provide outreach through satellite offices and home visits to a minimum of 190 clients per year.

Provide coordination and support for the Veterans Transportation Program.

Provide support for the local VA Veterans Center Program.

**2) Support Services**

Conduct a minimum of 12 public speaking engagements regarding veterans programs annually.

Publish a minimum of two veterans benefit information seminars annually.

Publish a minimum of 12 issues of a newsletter or other publication on veterans' issues per year.

Maintain liaison with the 60,760 Lee County veterans and 151,900 dependents and survivors through association with the various veterans' organizations around the County.

**3) Intergovernmental Liaison**

Maintain liaison with local, state, and national veterans' organizations.

Maintain liaison with state and federal agencies.

*FISCAL 2002 BUDGET*  
*FINAL*

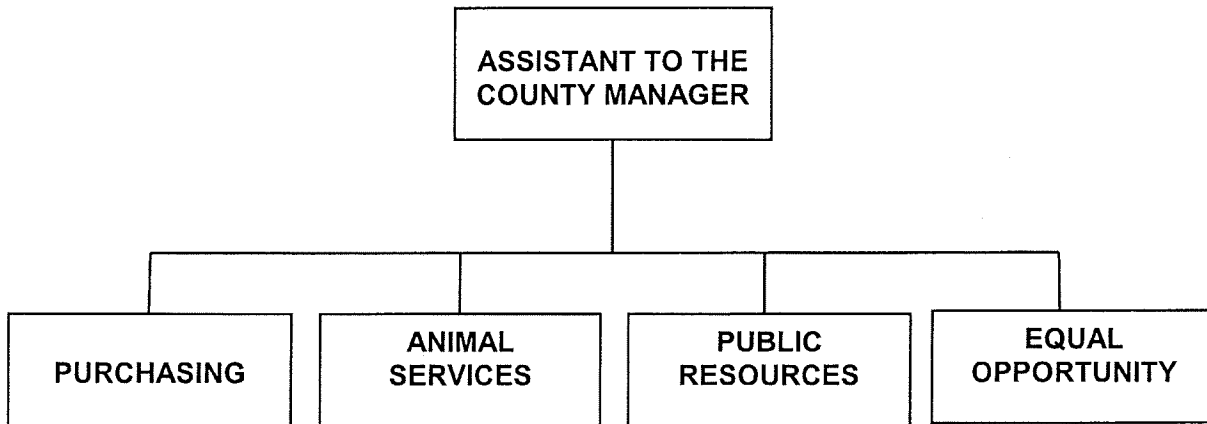
4) **Proficiency**

Ensure that the staff attends a minimum of two professional training seminars per year.

Ensure that staff successfully completes the State Certification Program annually.

Maintain accreditation with the Florida Department of Veteran's Affairs and others.

*FISCAL 2002 BUDGET  
FINAL*



**Purchasing Services** provides a centralized system for procuring goods and services at the lowest possible price and with expediency. In addition, Purchasing provides bid specification research services to County departments.

**Animal Services'** mission is to protect the health, safety, and welfare of Lee County citizens and their pets through the effective and efficient enforcement of applicable laws and ordinances.

**Public Resources** provides the public with a central contact within Lee County Government for obtaining information and assistance. This is accomplished through a variety of resources including live telephone operators, Internet, speaker's bureau, Lee GROWS classes and government access television programming. Many of these components are also used to provide news-breaking information that is critical to the media and citizens. Public Resources also provides internal support with agenda preparation, mail, duplicating and graphic services. MSTBU Services works with neighborhood groups to create special taxing and/or benefit districts to obtain services which are above the core level services provided by the County.

The **Office of Equal Opportunity** promotes equal opportunity in employment and housing by enforcing the local, state and federal civil rights laws through administrative action, education, outreach and technical assistance.

**FISCAL 2002 BUDGET  
FINAL**

**Assistant to the County Manager**

LEE COUNTY - FLORIDA  
2001 - 2002

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>1999-2000 ACTUAL</u>	<u>2000-2001 ESTIMATED</u>	<u>2001-2002 BUDGET</u>
Purchasing			
Purchasing Services	<u>608,118</u>	<u>680,649</u>	<u>799,073</u>
<b>TOTAL</b>	<b>608,118</b>	<b>680,649</b>	<b>799,073</b>
Animal Services			
Animal Services Operations	1,156,171	1,272,052	1,314,667
Animal Services – Kennel Services	268,847	425,843	476,595
Animal Services – Voucher	<u>226,275</u>	<u>189,810</u>	<u>0</u>
<b>TOTAL</b>	<b>1,651,293</b>	<b>1,887,705</b>	<b>1,791,262</b>
Public Resources			
MSTBU Services	0	212,544	258,444
Public Resources	<u>1,521,221</u>	<u>1,384,995</u>	<u>1,576,015</u>
<b>TOTAL</b>	<b>1,521,221</b>	<b>1,597,539</b>	<b>1,834,459</b>
Equal Employment Opportunity			
Equal Employment Opportunity	<u>208,313</u>	<u>260,202</u>	<u>280,783</u>
<b>TOTAL</b>	<b>208,313</b>	<b>260,202</b>	<b>280,783</b>
<b>GRAND TOTAL</b>	<b><u>3,988,945</u></b>	<b><u>4,426,095</u></b>	<b><u>4,705,577</u></b>

EXPENDITURES BY FUND TYPE

General Fund	3,988,945	4,213,551	4,447,133
Special Revenue	0	212,544	258,444
<b>GRAND TOTAL</b>	<b><u>3,988,945</u></b>	<b><u>4,426,095</u></b>	<b><u>4,705,577</u></b>

**LEE COUNTY**

## **PURCHASING SERVICES**

### **1) Specification Development & Review**

Develop specifications for products and services, which will meet the needs of the Lee County employees who will be using these products and services.

Ensure the specifications are written in such a way as to allow fair and open competition among interested vendors.

Review specifications written by department/division staff to ensure compliance with applicable policies and procedures.

Research and be familiar with new products and procedures, as they become available on the market.

### **2) Project Processing**

Competitively process informal and formal quotes/proposals in order to obtain the best use of taxpayers money.

Review quotes/proposals received to determine compliance with stated specifications in order to obtain a quality product.

Research the best available means of acquiring products and services such as State Contracts, GSA Schedules, Piggyback purchases, or competitive quoting.

Research waiver requests to determine if applicable and appropriate.

### **3) Process Purchase Orders**

Procure goods and services requested by our customers with applicable policies and procedures.

Follow up on delivery, pricing, etc., when required.

### **4) Resource/Research**

Provide information to our customers on goods and services available.

Provide information on product and service availability and sources of supply.

**FISCAL 2002 BUDGET**  
**FINAL**

Provide current marketing pricing of goods and services upon request.

Research alternative procurement methods upon request or to meet special circumstances.

Keep abreast of new product releases.

**5) Training**

Prepare and offer training classes to equip requisitioners with the knowledge and skills needed for issuing requisitions.

Educate requisitioners in ethical purchasing procedures.

Educate requisitioners in current purchasing policies and procedures adopted by the Board of County Commissioners and/or the County Manager's Office.

**6) Auditing/Monitoring**

Review purchases made by requisitioners to ensure compliance with Board policies and procedures.

Ensure purchase orders, which are also considered contracts, are as correct and complete as possible.

Ensure proper procedures are used when processing requisitions and ethical purchasing policies are adhered to.

**7) System Maintenance**

Maintain the purchasing system for use by all County departments and divisions.

Request changes or additions to the purchasing system to keep it as user friendly as possible and provide the best benefit to the requisitioners.

Maintain the vendor list in accordance with State and Federal regulations.

**8) Manual Maintenance**

Maintain the Lee County Purchasing and Payment Procedures Manual and keep up to date with current policies and procedures established by the Board of County Commissioners and the County Manager's Office.



**FISCAL 2002 BUDGET**  
**FINAL**

**9) Procurement Card**

Maintain the Purchasing card program, as it is designed to improve efficiency in processing low dollar purchases from vendors that accept the Visa credit card.

The Purchasing Card Administrator's duties are as follows:

- Coordinates issuance and cancellations of cards;
- Coordinates program policy issues;
- Maintains policy and cardholder guides/manuals;
- Approves/disapproves requests for Purchasing cards; and
- Coordinates and maintains internal controls.

## **ANIMAL SERVICES**

Lee County Animal Services was established to provide comprehensive domestic animal services to the citizens of Lee County. Its mission is to help the people and animals of Lee County by protecting the health, safety and general welfare through the effective and efficient enforcement of applicable laws and ordinances while providing a shelter that does not refuse to take domestic animals regardless of available capacity. Of greatest concerns in the mission are the control of Rabies and the effective control of stray animals (with an emphasis on reducing overpopulation). The mission is accomplished through:

- Full-service shelter operations for stray, abandoned and owner-released domestic animals
- Professional animal control operations for the enforcement of laws and ordinances, investigations of neglect and animal cruelty, and impoundment of stray animals
- Administration of low-cost spay & neuter programs, educational initiatives, Rabies and bite case control programs, and humane euthanasia when appropriate

Core services provided include:

- Receiving and dispatching of complaints
- Conducting dangerous dog investigations, representing Lee County at hearings to designate animals as dangerous and maintaining ongoing records of the designated dangerous dogs in Lee County
- Operating the County Rabies control program including maintaining records of all vaccinations for Rabies provided by all veterinarians
- Providing law enforcement assistance
- Complaint response and resolution (nuisance, running at-large, etc.)
- Operating the Animal Licensing Program
- Conducting cruelty and neglect investigations
- Performing animal rescue (abandonment)
- Providing education programs available to the public, schools and civic groups
- Lost and Found programs for owners to reclaim stray animals
- Adoption programs for all unwanted and unclaimed animals
- Euthanasia services when and where appropriate for the general welfare of the County

*FISCAL 2002 BUDGET*  
*FINAL*

Enforcement of the laws and ordinances results in receiving between 12,000 – 15,000 animals annually. Those animals require the following services:

- Receiving and evaluating animals upon intake
- Emergency and preventative health care of animals
- Cleaning and maintenance of kennels
- Adoption Program (on-site and off-site)
- Lost and Found services
- Adoption programs (on-site and off-site)
- Euthanasia services as needed
- Disposition of animal carcasses as appropriate

## **PUBLIC RESOURCES**

### **1) Citizen Information and Assistance**

Provide a central location point for citizens' inquiries and complaints.

Maintain a broad base of community information for referrals.

Recruit participants for the Lee County Speakers Bureau, create and maintain a Speakers Bureau catalog and assist citizens in booking speakers.

### **2) Mail Services**

Provide centralized mail processing for an average of 75,000 pieces of internal and posted mail per month.

Provide daily pick up and delivery mail service for departments and divisions.

Realize annual savings by pre-sorting mail for bulk postage.

### **3) Support Services**

Prepare and distribute agendas for all Board meetings and advertise each meeting appropriately.

Coordinate the appointment/re-appointments of over 700 members of County advisory committees; file an annual report with the State regarding financial disclosure; prepare annual committee sunset recommendations to the Board.

Continually update and distribute the Administrative Codes, External Fee Manual, Ordinance Index, Codification of Ordinances, Board Meeting Calendars, and Internal/External Phone Directories.

Process official documents approved at Commission meetings to two cable franchises in Lee County.

Record and maintain public record videotapes of Board meetings and other requested meetings, and duplicate the tapes upon request.

Maintain in good repair an inventory of basic audiovisual equipment to be loaned out to other offices.

**FISCAL 2002 BUDGET**  
**FINAL**

**4) Printing, Graphics, and Central Duplicating**

Provide professional graphic services to all departments, divisions, and constitutional officers.

Provide a central duplicating service for large projects, including assembling, drilling, and binding.

Provide printing consulting and assistance to departments, divisions, and constitutional offices.

**5) Communication Services**

Assist departments in designing and preparing information for the County Internet web page; constantly update, enhance, and expand information.

Conduct the Lee GROWS Program continuously throughout the year.

Utilize a combination of methods for disseminating information, such as press releases, psa's, advertising, LOLA (Lee On Line Access), Lee T.V., Lee Cares, Lee GROWS, and in-house video projects, including script writing, filming, casting, production, editing, and materials.

Program and produce County Government Channel 24 hours/7 days a week with live and/or taped events.

Coordinate and manage special events for the Board (groundbreakings, dedications, inaugurations, and meetings).

Assist in organizing the annual hurricane media workshop and orientation.

**6) Public Information**

Staff provide a crucial function in disseminating critical emergency information to the media and citizens when disasters are imminent. Information is reported by means of the emergency public information officer, County Internet, telephone hotlines, and government access television channels.

Some of these communication tools are also used to instantly provide the media and citizens with other County non-emergency information.

**FISCAL 2002 BUDGET**  
**FINAL**

**7) Municipal Service Taxing Unit/Benefit Unit Services (MSTU/BU)**

Provide for the development, creation, and ongoing support of streetlighting districts, special improvement units, and infrastructure projects for communities desiring to enhance their neighborhoods beyond the core service level. Lee County currently has the following units:

- Streetlighting and Sidewalk Units            50
- Special Improvement Units                    15
- Canal/Channel Excavation Projects            1
- Water Project                                    2
- Road and Drainage                              1
- Debt Service Budgets                         16

Provide for the assessment and billing of all MSTBUs.

## **OFFICE OF EQUAL OPPORTUNITY**

The Lee County Office of Equal Opportunity promotes equal opportunity in employment and housing by enforcing the local, state and federal civil rights laws through administrative action, education, outreach and technical assistance. The office is also responsible for administering the County's Disadvantaged Business Enterprise Program.

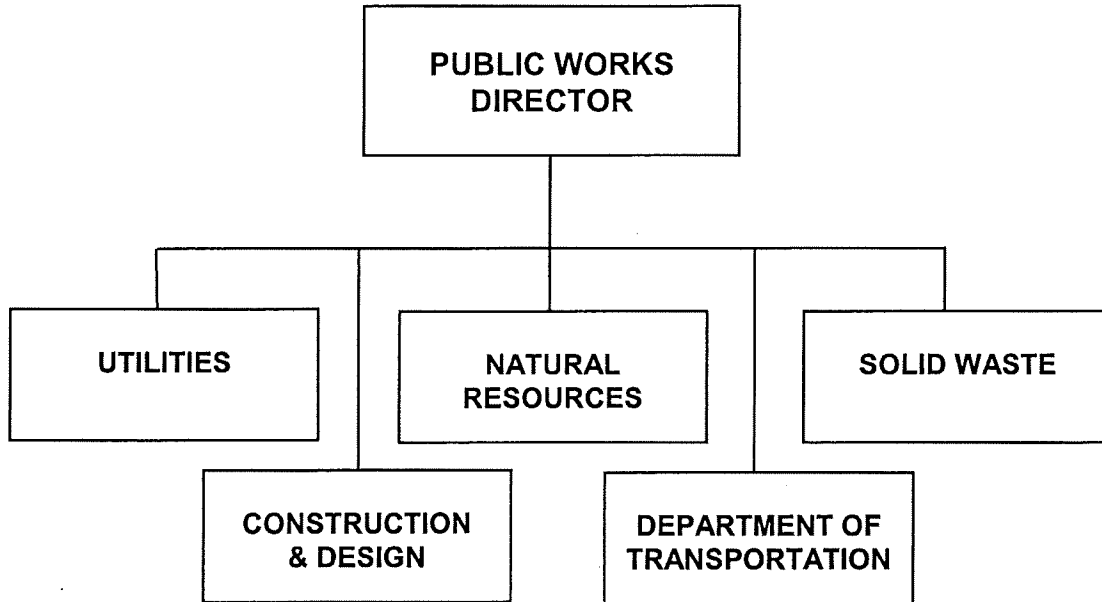
- Provide training, technical assistance and educational programs to citizens of Lee County about all local, state and federal civil rights laws
- Investigate and resolve allegations of employment discrimination
- Investigate and resolve allegations of housing discrimination
- Coordinate ADA Title II Compliance for Lee County
- Provide training and technical assistance to disadvantaged business enterprises.



**LEE COUNTY**  
SOUTHWEST FLORIDA



*FISCAL 2002 BUDGET  
FINAL*



**Utilities** is an entirely self-supported enterprise system responsible for the operation and management of a potable water system and a consolidated sewer system which serves approximately 53,000 water and sewer customers within Lee County.

**Natural Resources** provides for protection and conservation of natural features in Lee County with primary emphasis on surface and ground water.

**Solid Waste** is an entirely self-supported enterprise operation responsible for the mandatory countywide garbage program for businesses and residences, the Waste-to-Energy facility, the Materials Recycling Facility, and the household hazardous waste collection program.

**Construction and Design** provides engineering, design, planning, project management, and inspection for County construction projects. It also provides building maintenance and repair services, contract administration, record storage, fuel storage, and leased property administration for County departments, and conducts County surplus auctions.

**Department of Transportation** is responsible for all of the County's transportation-related activities, which include: repair and maintenance of roads, signs and canals; operation of three toll facilities and related bridges; engineering and management of transportation capital projects.

**FISCAL 2002 BUDGET  
FINAL**

**PUBLIC WORKS DIRECTOR**

LEE COUNTY - FLORIDA  
2001 - 2002

<u>DEPARTMENT/DIVISION/PROGRAM</u>	<u>1999-2000 ACTUAL</u>	<u>2000-2001 ESTIMATED</u>	<u>2001-2002 BUDGET</u>
Utilities			
Utilities-WW Treat. Waterway E.	0	879,650	572,279
Utilities-WW Treat. Fiesta Village	0	1,489,650	966,128
Utilities-Water Prod-Waterway	0	575,348	623,430
Utilities-Water Prod-College	0	158,552	187,245
Utilities-Water Prod-Green Meadows	0	1,697,079	1,501,711
Water Production - Olga	810,332	65,194	1,117,170
Water Distribution	1,544,712	1,418,283	1,327,082
Wastewater Treatment Contracts	3,563,862	420,240	4,300,000
Wastewater Collection	3,257,195	3,094,508	3,072,414
Utilities-Maintenance Services	0	0	837,453
Wastewater Treat - Pkg Plants	119,714	125,984	100,500
Wastewater Treatment-Beach	1,277,527	2,130,101	1,385,408
WWW Treatment-Pine Island	91,191	285,229	292,437
Water Production FCWC	1,921,281	315,230	0
Wastewater Treatment FCWC	1,343,521	225,164	0
Utilities-Gateway Treatment Plant	0	0	894,211
Utilities Admin - Sewer	1,513,933	8,203,815	1,622,203
Utilities-Electronic Dept	0	0	415,992
Utilities Admin - Water	1,270,493	3,917,006	1,488,706
Utilities Admin - Mgmt	527,372	410,189	756,551
Utilities Engineering	319,515	70,490	767,985
Water Meter Service	294,069	258,326	671,963
Billing & Collection	2,258,380	1,914,233	1,943,986
Utilities Warehouse	121,995	0	0
Water Production - Corkscrew	939,205	1,539,925	1,363,846
Utilities-Support Services	0	0	784,876
Water/Sewer General	<u>3,334,734</u>	<u>77,678</u>	<u>0</u>
<b>TOTAL</b>	<b>24,490,561</b>	<b>29,272,171</b>	<b>27,003,576</b>

**LEE COUNTY**

**FISCAL 2002 BUDGET  
FINAL**

**PUBLIC WORKS DIRECTOR Cont'd.**

LEE COUNTY - FLORIDA  
2001 - 2002

<u>DEPARTMENT / DIVISION / PROGRAM</u>	1999-2000 <u>ACTUAL</u>	2000-2001 <u>ESTIMATED</u>	2001-2002 <u>BUDGET</u>
<b>Natural Resources</b>			
Marine Svcs/Marine Sciences	428,619	412,940	628,463
Ground Water Mgmt	404,149	413,856	568,270
Environmental Lab	843,511	930,364	1,237,428
Pollutant Storage Tanks	173,720	242,772	235,645
Surface Water Mgmt	664,753	700,834	827,285
Soil & Water Conservation	61,856	58,592	0
Small Quantity Generator	<u>242,746</u>	<u>269,403</u>	<u>348,855</u>
<b>TOTAL</b>	<b>2,809,578</b>	<b>3,028,761</b>	<b>3,845,946</b>
<b>Solid Waste</b>			
Right-of-Way Cleanup	196,007	211,473	278,749
Solid Waste Operations	9,147,248	10,073,234	11,285,759
Recycling	579,454	754,935	1,141,766
Hazardous Waste	404,355	545,514	632,633
Disposal Facilities	16,300,219	15,976,541	19,293,907
Solid Waste Control	<u>4,537</u>	<u>782</u>	<u>0</u>
<b>TOTAL</b>	<b>26,657,566</b>	<b>27,562,479</b>	<b>32,632,814</b>
<b>Construction &amp; Design</b>			
Construction & Design	985,886	959,378	1,102,916
Facilities Mgmt Administration	3,225,405	3,408,611	3,040,330
Maintenance & Repair Services	3,471,678	3,604,725	4,171,063
Facilities Mgmt – Non-MOU	<u>336,769</u>	<u>283,000</u>	<u>290,000</u>
<b>TOTAL</b>	<b>8,019,738</b>	<b>8,255,714</b>	<b>8,604,309</b>

**FISCAL 2002 BUDGET  
FINAL**

**PUBLIC WORKS DIRECTOR Cont'd.**

LEE COUNTY - FLORIDA  
2001 - 2002

<u>DEPARTMENT / DIVISION / PROGRAM</u>	1999-2000 <u>ACTUAL</u>	2000-2001 <u>ESTIMATED</u>	2001-2002 <u>BUDGET</u>
DOT - Operations			
Canal Maintenance	994,986	1,840,475	2,770,108
Landscape Maintenance	377,594	644,207	1,040,918
Roadway Maintenance	6,300,270	8,317,254	9,097,559
Bridge Operations - Maintenance	<u>1,058,168</u>	<u>1,236,035</u>	<u>954,420</u>
<b>TOTAL</b>	<b>8,731,018</b>	<b>12,037,971</b>	<b>13,863,005</b>
DOT - Traffic			
Traffic - Engineering	897,393	1,070,855	1,237,722
Traffic Operations	2,162,906	2,006,773	2,212,847
Traffic Signal Systems	<u>1,629,455</u>	<u>1,725,594</u>	<u>2,144,691</u>
<b>TOTAL</b>	<b>4,689,754</b>	<b>4,803,222</b>	<b>5,595,260</b>
Toll Facilities			
Sanibel Causeway R&R	56,638	200,368	200,000
Bridge Operations	4,637,655	7,696,482	7,488,005
Bridge Landscape	206,287	333,548	399,406
Roads & Bridges	<u>856,223</u>	<u>893,880</u>	<u>701,800</u>
<b>TOTAL</b>	<b>5,756,803</b>	<b>9,124,278</b>	<b>8,789,211</b>
Transportation Engineering			
DOT Administration	762,556	1,068,704	1,005,280
Traffic - Planning	417,487	503,067	538,705
Construction	1,931,952	2,018,073	2,081,080
Design	<u>764,398</u>	<u>882,112</u>	<u>1,061,873</u>
<b>TOTAL</b>	<b>3,876,393</b>	<b>4,471,956</b>	<b>4,686,938</b>
<b>DOT TOTAL</b>	<b>23,053,968</b>	<b>30,437,427</b>	<b>32,934,414</b>
<b>GRAND TOTAL</b>	<b>85,031,411</b>	<b>98,556,552</b>	<b>105,021,059</b>
 <u>EXPENDITURES BY FUND TYPE</u>			
General Fund	9,867,237	10,091,672	11,052,423
Special Revenue	17,949,227	22,141,984	25,169,176
Enterprise	<u>57,214,947</u>	<u>66,322,896</u>	<u>68,799,460</u>
<b>GRAND TOTAL</b>	<b>85,031,411</b>	<b>98,556,552</b>	<b>105,021,059</b>

LEE COUNTY

## **Lee County Utilities**

Lee County Utilities provides core level water, wastewater, and reclaimed water services as an "Enterprise Fund," which is fully funded by service charges and fees, separate from the County General Fund. The following descriptions explain the major Lee County Utilities programs.

### **1) Utility Management**

Review utility rates and fees to ensure they are adequate to provide for the financial needs of Lee County Utilities operations and capital improvements. To the extent possible, capital needs are funded on a pay-as-you-go basis.

Maintain regulatory operational permits including overview of compliance items as required for Lee County Utilities facilities, and provides enforcement of the provisions of Lee County's sewer use, cross connection control and other utility-related ordinances.

Coordinate various customer requests, franchise agreements amendments, tariff amendments, and other related matters with private utilities within Lee County (primarily not-for-profit private utilities) as requested or as Board of County Commission approvals are required.

### **2) Utility Planning**

Plan for the immediate and long-range needs of existing and future customers of the utility systems, including development and management of both Operating and Capital Improvement Program budgets. Plan for expansions of the utility systems as a regional utility system within unincorporated Lee County.

Participate in developing amendments to the Lee Plan and responsible for its implementation to ensure concurrence with the portions of the Lee Plan related to the Lee County Utilities System.

Represents Lee County Utilities through the participation in regional planning efforts of agencies such as the South Florida Water Management District to assure necessary long term water resources are available. Specific regional plans include: the Lower West Coast Water Supply Plan, the Lower East Coast Water Supply Plan, and the Caloosahatchee River Basin Supply Plan.

**FISCAL 2002 BUDGET**  
**FINAL**

**3) In-house Operations**

Provide for necessary in-house operations and maintenance to ensure quality services for 53,000 water customers, 38,000 sewer customers, and proper utility infrastructure maintenance. Includes water treatment, water distribution, wastewater collection, wastewater treatment, reclaimed water distribution, system maintenance, telemetry and electronics.

Provide for the review and management of contracted services and agreements such as sludge hauling and disposal, reuse agreements, utility billing agreements, and the bulk wastewater treatment with the City of Fort Myers.

**4) Engineering Services**

Provide project management, engineering services for design, permitting and construction of improvements to the Lee County Utilities systems. Includes CIP projects, relocations required by FDOT and LCDOT roadway improvements, and construction completed under the Contract Operations and Maintenance agreements.

Provide for the maintenance of Lee County Utilities systems record drawing and updating of the GIS files as improvements and changes are made to the utilities systems.

**5) New Service Requests**

Provide for the processing of new service requests ranging from individual owner homes to larger development order type projects. This includes plan review and inspection for approximately 93 developer-contributed water and wastewater system improvements each year.

Provide new services-related information for approximately 3,000 customer requests and inquiries each year.

Provide for the processing of approximately 1,700 new customer installations, new service connection fees, or forced connections through code enforcement action during the year.

## **Natural Resources**

### **1) Flood Protection**

Assist Emergency Operations Center (EOC) in flood emergencies.

Provide planning, management, and engineering services for flood plain protection.

Review plats and vacation of easements for drainage impacts.

Provide technical assistance for Flood Insurance Program, through updating of flood studies and flood zone map revisions.

Implement agreement with the South Florida Water Management District (SFWMD) for the maintenance of regional storm water facilities and streams.

Identify and manage capital improvement projects (CIP) as related to storm water.

Submit requests for funding assistance for flood reduction improvements to the South Florida Water Management District (SFWMD), Florida Department of Environmental Protection (FDEP), Army Corp. of Engineers (ACOE), and other agencies.

Respond to citizen RFA's (drainage/flooding related).

### **2) Water Pollution Control**

Meet compliance criteria as established in the Environmental Protection Agency National Pollution Discharge Elimination System (NPDES) MS4 permit, perform inspections, and prepare annual report for Lee County.

Monitor water quality for the residents of Lee County and develop strategies for improvement.

Inspect and monitor pollutant storage tanks and pollutant discharges to the environment.

Participate in Estero Bay Study Plan, Charlotte Harbor National Estuary Program, Caloosahatchee Study, Lake Okeechobee release criteria, TMDL (Total Maximum Daily Load) development for impaired water bodies, and the Southwest Florida Feasibility Study.

**FISCAL 2002 BUDGET**  
**FINAL**

**3) Pollution Prevention (P2)**

Educate approximately 15,500 businesses in the proper management of hazardous waste. Twenty percent (20%) assessed annually as required by the State mandate.

Prepare Quarterly newsletter used in updating all businesses on regulatory changes and associated requirements of hazardous waste management.

Provide technical assistance to Fleet Management, Print Shop, MARS, Lee Tran, DOT Facilities, Utilities, Solid Waste, and County Attorney, state and national organizations.

Provide customer service to businesses requesting exemptions to the Pollution Prevention Program.

**4) Groundwater Protection**

Monitor activities through permitting and inspection of water wells, monitor wells, test boring, foundations holes, elevator shafts, and well abandonments.

License water well contractors, test boring contractors, and monitor well contractors.

Locate and plug abandoned wells.

Maintain a computer database of all permits and licenses issued and wells constructed.

Inspect and monitor pollutant storage tanks and pollutant discharges to the environment.

**5) Wellfield Protection/Water Supply**

Monitor facilities within wellfield protection zones for evidence of groundwater contamination.

Seek alternative water supply sources and protect existing through participation in the South Florida Water Management District (SFWMD)/Army Corp. of Engineers (ACOE) Comprehensive Everglades Restoration Plan (CERP) and Water Supply Plan Studies.

Review proposed development within the DRGR (Density Reduction Groundwater Resource) area.

**LEE COUNTY**



**FISCAL 2002 BUDGET**  
**FINAL**

**6) Hydrological Database and Monitoring**

Collect, maintain, and analyze hydrological monitoring facilities required to calibrate computer models and set control parameters for new developments.

Install, maintain, and record data into various databases, GIS, and report formats.

**7) Waterway Management**

Permit, provide, and maintain aids to navigation to allow safe passage of vessels and resource protection in areas not posted by the United States Coast Guard.

Provide for maintenance dredging of non-federal public channels to insure safe navigation (when funds are available).

Permit, post, and maintain sufficient legal signage to allow enforcement of vessel operation standards on County waters.

Remove derelict vessels that represent immediate or potential navigation or environmental hazards in coordination with local law enforcement agencies.

Provide administrative services for Waterways Advisory Committee.

**8) Marine Resource Management**

Develop and implement a manatee protection plan for county waters.

Plan, permit, construct, and maintain artificial fishing reefs.

Support maintenance and improvement of marine fisheries and fisheries habitat.

Continue coastal projects, channel maintenance and marine habitat assessment.

Monitor bacteriological quality at Lee County beaches.

*FISCAL 2002 BUDGET*  
*FINAL*

9) **Coastal Management**

Coordinate beach renourishment and inlet management planning to insure long term navigability of tidal passes and maximize benefits to adjacent beaches.

Provide administration services for Coastal Advisory Council.

Assist in identifying and managing Capital Improvement projects, including long term budget requests to State and Federal agencies.

Continue Shoreline Monitoring Program.

## **SOLID WASTE**

The Solid Waste Management system provides core level services as an "Enterprise Fund," which is fully funded by service fees and assessments, separate from the County General Fund. The Solid Waste programs are as follows:

### **1) Operations**

Provide collection of solid waste throughout the unincorporated County, City of Bonita Springs and Town of Fort Myers Beach, through competitively bid franchise contracts. This includes services to 98,000 households, 74,000 multi-family units, and all businesses. Approximately 27,800,000 collections are completed annually.

Provide customer services, public information, contracts monitoring, and solid waste ordinance enforcement. Customer service calls average 3,000 monthly, which is a 0.2% call rate. A majority of these requests are for information.

Provide illegal dumping investigations and arrests conducted by the Environmental Crimes Deputy, under contract with the sheriff.

Support proper solid waste management and recycling programs for County administration and operating departments.

### **2) Disposal**

Provide disposal of municipal solid waste (MSW), construction debris (C&D), and horticulture waste from Lee and Hendry counties in an environmentally acceptable manner, in accordance with state law, Florida Department of Environmental Protection (FDEP) regulations, and public health requirements.

Construct and manage disposal facilities, including the Waste-to-Energy (WTE) facility and Lee/Hendry landfill. Also, manage long-term service provider contracts to assure efficient and environmentally sound operations.

Provide disposal of 430,000 tons of MSW, 53,000 tons of C&D, and 42,000 tons of yard waste per year.

Obtain Waste Tire Grant (\$218,613) for managing and processing waste tires Countywide.

Provide the transfer and disposal of all solid waste from Hendry County.

**FISCAL 2002 BUDGET**  
**FINAL**

**3) Recycling Program**

Provide public education, recycling processing, and recycling grant application services to all Lee County. In addition, recycling collection services are provided for all residential households and multi-family units in unincorporated Lee County.

Provide recycling separation services using the Material Recycling Facility (MRF). Continue to promote recycling practices throughout Lee County. Obtain recycling grants (\$115,006) which is distributed Countywide.

Construct and manage recycling processing facilities for use by all Lee County.

**4) Household Hazardous Waste**

Provide collection and disposal of hazardous and toxic materials from households throughout the County, at six drop-off collection events per year. County personnel and contracted-chemical waste disposal specialists staff these events.

Provides education and information on proper handling, recycling, or disposal of waste oils, car batteries, and anti-freeze, and other household chemicals.

Provide curbside collection and disposal of household batteries.

Collect approximately thirty 55-gallon drums of household batteries per year for safe disposal and recycling.

**5) Right-of-Way Clean Up**

Provide clean up of illegally dumped material on County and other public rights-of-way in unincorporated Lee County, paid by a surcharge in the unincorporated area. (Material that is on private property is the landowner's responsibility). Collect approximately 800 tons of debris annually from the rights-of-way.

Provide emergency removal of debris following authorization.

Assist the sheriff's deputies in investigating illegal dumping cases.

**LEE COUNTY**

## **CONSTRUCTION AND DESIGN**

1) **Capital Planning and Budgeting**

Forecast needs and delineate budgetary requirements for the Parks and Recreation, Library, and general government elements for approximately 40-50 projects of the Lee County Capital Improvement Program through use of community and regional park impact fees, tourist tax, grant and capital improvement funds.

2) **Acquisition**

Monitor compliance of Parks, Recreation, and Open Space Element of the Lee Plan and plan acquisition accordingly.

Pursue intergovernmental agreement for land use to avoid acquisition cost utilizing long-term leases and interlocal agreements.

3) **Design Development and Construction**

Provide in-house services and manage consultant services for design development including programmatic approval of user groups and community through various means: steering committees, leagues, and community meetings.

Pursue several public/private and public/public agreements to facilitate cost effective and efficient means of project development.

Provide construction services through project management of quotes, bids, construction contracts, and construction management agreements.

4) **Facilities Management**

Provide a safe environment for employees and all residents to conduct business with Lee County by maintaining, remodeling, and monitoring over two million square feet of County-owned space.

Review and prepare documentation for state compliance of the underground fuel sites.

Provide storage destination of Lee County files and records per Florida Statutes.

## **DEPARTMENT OF TRANSPORTATION**

### **Engineering Services Division**

#### **1. Design Program**

- A. Produce design plans, specifications, and construction documents for various projects (signals, intersections, streetlights, small roadway, sidewalks, road resurfacing, right-of-way, survey).
- B. Produce technical reports, studies, and permit applications.
- C. Project management and review of plans and specifications submitted by consultants for County Capital Improvement Projects.
- D. Provide design for other County agencies and other governmental agencies as workload permits.
- E. Produce graphics and display materials as required to support projects and proposals.
- F. Maintain, convert to digital form, and catalog 35,000 construction and right-of-way plans.
- G. Assist public in search for DOT archive plans.
- H. Provide project management for Public Works GIS initiative.

#### **2. Planning Program**

##### **A. Long Range Planning:**

Develop and keep current the County's long-range Transportation Plan Map (20-year horizon) and shorter-term increments.

Develop and keep current the Transportation Element of the County's Comprehensive Plan, including evaluating the impacts on the element of annually proposed Comprehensive Plan amendments.

Update and keep current the County's Bikeway/Walkways Facilities Plan.

Update and keep current the County's access road location map.

**FISCAL 2002 BUDGET**  
**FINAL**

Update and keep current County roadway functional classification map and list.

Update and keep current the County's build-out transportation plan, the Official Trafficway Map.

Update and keep current existing and future County roadway service volumes.

Annually evaluate and prioritize roadway projects for potential inclusion in the County's five-year Capital Improvement Program.

Annually evaluate and recommend bicycle/pedestrian projects to be constructed in the following year with budgeted funds.

Coordinate long-range planning activities with the Lee County Metropolitan Planning Organization (MPO), including, attendance of Technical Advisory Committee and MPO meetings.

**B. Development Impact Analysis:**

Review and evaluate the transportation impacts of Developments of Regional Impact (DRI's), including preparation of recommended development order conditions.

Review and summarize the annual traffic monitoring reports submitted by DRI's.

Review and comment on transportation issues as needed in County's development review process.

Review and provide recommendations on road impact fee credit requests.

Review and provide recommendations on access requests for the County's controlled-access roadway and County's roadways with the cities.

**C. Preliminary Design Activities:**

Draft preliminary road and intersection designs, determining typical cross sections and right-of-way needs.

**FISCAL 2002 BUDGET**  
**FINAL**

Evaluate corridor alignment alternatives and options.

Provide cost estimates for CIP projects and long-range plan projects.

**D. Right-of-Way and Mapping:**

**1) Right-of-Way and Research**

Provide a public service researching and responding to right-of-way inquiries from the public, County Commissioners, and County departmental staff. Research involves determination of maintenance jurisdiction, interpretation of legal descriptions, preparing chronologies, and technical support for Public Works, County Attorney's Office, and various State/County governmental agencies.

**2) Inventory, Management, and Quality Control of Public Right-of-Way**

Provide a service in the inspection, document preparation and coordination of 15 road maintenance acceptances pursuant to Administrative Code 11-7 and assist with issuance of impact fee credits.

Provide a public service in the availability of substantiated records and documentation of County right-of-way. Files and reports are available for public review. Track D.O.T.'s research and respond to petitions to vacate.

**3) Recordation of Right-of-Way Inventory**

Prepare and update database program for inventory of County maintained right-of-ways. To provide an essential service for public information in the preservation of D.O.T. historical documentation/deeds, D.O.T. being recognized as the only County repository of this historical information.

**4) Management and Control of the Department's Right-of-Way Computer Mapping Geodetic Information.**

Update the right-of-way mapping inventory on the GIS system.

Provide right-of-way maps and variance reports to capital project engineers, Public Works, and County staff.



*FISCAL 2002 BUDGET  
FINAL*

5) Road Resurfacing Clearinghouse:

Road resurface, rebuild, and permits. Take requests, prepare maps, prepare contracts, and update database.

6) Other:

Provide staff support of monthly Bicycle/Pedestrian Advisory Committee.

Provide travel demand modeling and technical support as needed.

Review and suggest update to relevant County administrative codes and land development codes, as needed.

Conduct special study efforts as needed.

Process joint agreements with FDOT.

Prepare grant and loan applications.

3. Construction Program

A. Project Management:

Provide project management for Capital Improvement Program for Lee County.

Provide project management for other County agencies and other governmental agencies as workload permits.

B. Survey:

Provide survey services for right-of-way permits and driveway permits

Provide survey services for various intersections throughout Lee County.

Provide survey services for Capital Improvement Program for Lee County.

Provide survey services for other County agencies as workload permits.

**FISCAL 2002 BUDGET**  
**FINAL**

C. Road Resurface and Rebuild Program:

Provide inventory of all roads for resurfacing/rebuilding projects.

Prepare annual resurfacing contracts.

D. Bike Paths/Sidewalks:

Provide coordination and assistance to various civic associations for acceptance of neighborhood easements for Lee County.

Construct sidewalks/bike paths under the annual program.

**Traffic Division**

1. Traffic Signs and Markings:

The Traffic Sign and Marking Program will ensure that County maintained roadways have the appropriate signs and markings. All work is done in accordance with Federal, State, and local standards and practices. Maintenance and installation will be done through inspections, work orders, CIP, RFA's, and emergency responses. Inspections will be performed on a scheduled and unscheduled basis.

2. Traffic Signals:

The Traffic Signals Program will ensure that County maintained traffic signals and systems, warning flashers, street lights, aerial signs, permanent counting stations, and the electrical systems for drawbridges and fender lights are installed, maintained, and repaired. All work is done in accordance with Federal, State, and local standards and practices. Maintenance and installation will be done through inspections, work orders, CIP, RFA's, and emergency responses. Inspections will be performed on a scheduled and unscheduled basis.

3. Traffic Engineering:

The Traffic Engineering Program is responsible for the review and monitoring of current and future traffic conditions on County maintained roadways. These actions assist in improving safety, reducing congestion, reducing travel time, supporting economic development, and facilitating the movement of goods and services within the County. Traffic engineering studies and reviews will be conducted in accordance with Federal, State, and local

**FISCAL 2002 BUDGET**  
**FINAL**

standards and practices. Studies and reviews of traffic conditions and traffic control devices will be done through routine inspections, RFA's, and emergency responses. Inspections will be performed on a scheduled and unscheduled basis.

**4. Traffic Support Section:**

The Traffic Support Section is responsible for the management of programs, equipment and fiscal resources of the Traffic Section. This is done to ensure that the various programs have the fundamental resources to accomplish their objectives within the approved fiscal budget. Administration is also responsible to provide organizational, technical and analytical support to the Section's program areas, and for the review of work activities and adherence to standards for work performance of a program. Inspections will be performed on a scheduled and unscheduled basis.

**Operations Division**

**1. Canal Maintenance:**

Canal Maintenance Department is responsible for maintaining County primary and secondary canal systems and includes operating weirs to deter residential flooding for Surface Water Management. Maintenance of canal systems includes mowing, spraying canals for weeds, demucking canals, repairing erosion problems and debris removal, all to insure proper water flow. The weirs are operated and inspected, greased and mechanical adjustment made on a scheduled basis.

**2. Roadway Maintenance:**

Roadway Maintenance Program provides the necessary repair operations within 2,700 center miles of pavement, 75 miles of bike paths and 60 miles of sidewalk. The department mows grass within the road right-of-way on a scheduled basis. It is also responsible for completing small construction projects.

The Pipe and Ditch Section of Roadway Maintenance is responsible for restoring County maintained roadside ditches, pipes and catch basins to original hydraulic capacity designs. Maintenance of the tertiary drainage systems includes restoration of proper elevation, cleaning, flushing and repair or replacement of pipes and catch basins. Drive through inspections are done on a scheduled and non-scheduled basis.

*FISCAL 2002 BUDGET  
FINAL*

3. Bridge Maintenance/Bridge Operations:

Bridge Maintenance Department is responsible for maintaining 115 bridges throughout the County as well as 302 drainage culverts. It also maintains all of the guardrails and handrails along County roads. The department provides preventive scheduled maintenance on the drawbridges at Alva, Big Carlos, Matlacha and Sanibel.

4. Landscaping:

Landscaping Department is responsible for all maintenance and installation of County sponsored projects within the ROW and along bike paths. All trees and bed areas will meet the minimum quality and safety criteria as outlined in the Leescape Master Plan, FDOT roadway design manual and best horticultural practices prescribed by the industry.

Landscaping/Environmental Tasks:

Provide landscape architectural plans. Specifications and construction documents for various projects.

Prepare and coordinate the execution of landscape maintenance and hold harmless agreements with chambers of commerce, civic organizations, developers, homeowners associations, other government agencies, etc.

Review technical landscape, irrigation, and wetland mitigation plans and specifications submitted by consultants.

5. DOT Operations Administration:

Administration Department provides the necessary strategy, technical, tactical and visionary needs for the division. Evaluation feedback is provided both to staff as well as contracted services. Administration is responsible for researching, investigating and negotiating all contracted work for DOT Operations. The department also maintains a "Request for Action" service that answers and documents over 4,300 annual calls from citizens, Commissioners and internal departments. This service generates work orders as needed and provides follow up and proper feedback to the requestor.

**FISCAL 2002 BUDGET**  
**FINAL**

**Toll Facilities Division**

1. Revenue Collection:

Collect tolls mandated by Transportation Facilities Revenue Bonds, County Resolutions and Ordinances at the Sanibel Causeway, Cape Coral Bridge, and the Midpoint Memorial Bridge.

2. Operations and Maintenance:

Perform routine ground maintenance of the Sanibel Causeway, a three-mile series of two-lane bridges and islands.

Perform routine ground maintenance of the Cape Coral and Midpoint Toll Facilities, consisting of approximately 17 acres of turf, mulched and retention areas, 47,000 plants and shrubs, 500 assorted trees, all requiring an extensive irrigation system.

Provide funding for routine maintenance and repair of bridges including the Sanibel Draw Bridge and Cape Coral Overpass.

Perform routine maintenance and repair of toll collection equipment at all three toll facilities.

3. Electronic Toll Collection:

Operate and manage the Leeway Service Center to ensure maintenance of approximately 70,000 customer AVI (Automatic Vehicle Identification) Discount programs and transponders.

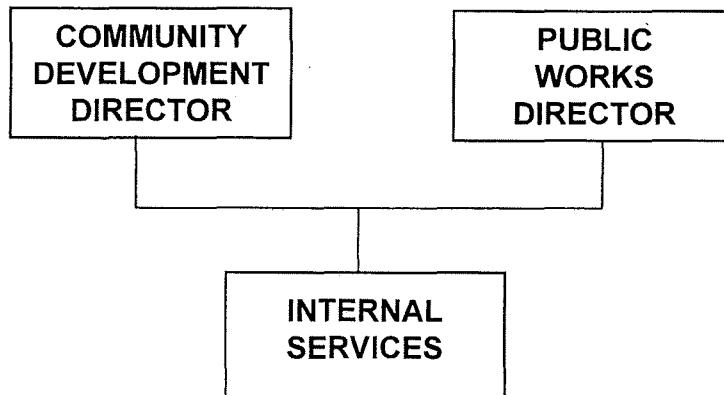
Manage Toll Collection System software performance and upgrades.

Perform routine AVI Toll Collection Violation Enforcement.



**LEE COUNTY**  
SOUTHWEST FLORIDA

## PUBLIC WORKS/ COMMUNITY DEVELOPMENT



**Internal Services**, which includes fiscal and administrative internal support, Contracts, Public Works administration and Community Development administration, is responsible for providing direction and support to the departments and divisions of Community Development, Transportation, Natural Resources, Solid Waste, Utilities, County Lands, and Construction and Design.

The Contracts Management Program also supports all County departments and divisions in the development, negotiation and administration of construction contracts, professional service agreements, other professional service contracts, and related change orders through the use of the formal bid, competitive negotiation, request for qualification, and request for proposal processes.

**FISCAL 2002 BUDGET  
FINAL**

**Internal Services**

LEE COUNTY - FLORIDA  
2001 - 2002

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>1999-2000 ACTUAL</u>	<u>2000-2001 ESTIMATED</u>	<u>2001-2002 BUDGET</u>
PW/DCD Internal Services			
Pub Works/Comm Devel. Admin	419,684	460,330	658,916
Contracts Int Svcs/Public Wks	272,319	277,959	365,528
Internal Services Fiscal	636,808	677,462	745,633
Internal Support	<u>1,712,511</u>	<u>1,816,530</u>	<u>2,312,892</u>
<b>TOTAL</b>	<b><u>3,041,322</u></b>	<b><u>3,232,281</u></b>	<b><u>4,073,969</u></b>
<b>GRAND TOTAL</b>	<b><u>3,041,322</u></b>	<b><u>3,232,281</u></b>	<b><u>4,073,969</u></b>

<u>EXPENDITURES BY FUND TYPE</u>			
General Fund	2,848,978	2,995,134	3,726,528
Internal Services	<u>192,344</u>	<u>237,147</u>	<u>347,441</u>
<b>GRAND TOTAL</b>	<b><u>3,041,322</u></b>	<b><u>3,232,281</u></b>	<b><u>4,073,969</u></b>

**LEE COUNTY**



## **INTERNAL SERVICES**

### **Public Works Administration**

Provide management and direction to the major Public Works operating departments (Department of Transportation, Natural Resources, Solid Waste, Utilities, and Construction & Design) to ensure the health, safety, and welfare of the citizens of Lee County. Approximately 55 mandated programs (Federal, State and Local) are applicable to the Public Works Department and Divisions.

### **Contract Management**

The Contracts Management Program supports departments and divisions in the development, negotiation, and administration of construction, contracts, professional service agreements, other professional service contracts, and related change orders through the use of the formal bid, competitive negotiation, request for qualification, and request for proposal processes.

### **Community Development Administration**

Provide management and direction to the operating divisions and programs of Community Development to ensure protection, conservation, and the appropriate development of the natural environment in Lee County.

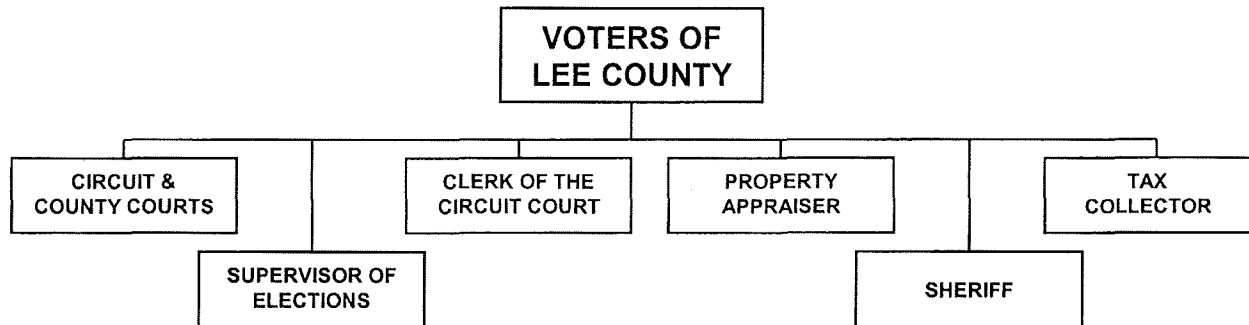
### **Internal Support Programs-Fiscal & Administrative**

The Internal Support Programs, Fiscal and Administrative, provide support to the departments and divisions reporting to the Directors of Public Works and Community Development.



**LEE COUNTY**  
SOUTHWEST FLORIDA

## COURTS AND CONSTITUTIONAL OFFICERS



**Circuit and County Courts** consists of the State Attorney(elected), Public Defender(elected), Medical Examiner, and related Court Services. State elected officials and employees are charged with the prosecution, defense, and related support activities associated with criminal and civil court actions. By statute, these are mainly state-funded functions with a portion of their operating funds supplied by the Board of County Commissioners.

The **Clerk of the Circuit Court**, an (elected) officer is charged with being keeper of the county's public records, custodian of county funds, auditor and chief financial officer of the county, ex-officio clerk to the Board of County Commissioners, and Clerk to the County and Circuit Courts. The Clerk is required to provide accountability to the public relating to the fiscal information important to the operation of government. The Clerk does this through financial reporting and accurate record keeping. The minutes function has been absorbed into the Finance and Internal Audit budget.

The **Property Appraiser**, an (elected) County officer charged with determining the value of all property within the County, with maintaining certain records connected therewith, and with determining the tax on taxable property after taxes have been levied. Appraisal fees and facilities-related support supplied by the Board of County Commissioners fund the operations of this office.

The **Tax Collector**, an (elected) County officer charged with the collection of ad valorem taxes levied by the County, School Board, any special taxing district within the County, and all municipalities within the County. Collection fees and facilities-related support supplied by the Board of County Commissioners fund the operations of this office.

The **Supervisor of Elections**, an (elected) County official acting under the direction of the Secretary of State, is responsible for maintaining uniformity in the application, operation, and interpretation of the state election laws. The operations of this office are funded by the Board of County Commissioners.

The **Sheriff**, an (elected) official, acts as the chief law enforcement officer for Lee County, with his or her funding being provided by the Board of County Commissioners.

**FISCAL 2002 BUDGET  
FINAL**

**COURTS & CONSTITUTIONAL OFFICERS**

LEE COUNTY - FLORIDA  
2001 - 2002

<u>DEPARTMENT / DIVISION / PROGRAM</u>	<u>1999-2000 ACTUAL</u>	<u>2000-2001 ESTIMATED</u>	<u>2001-2002 BUDGET</u>
Court Services			
Budget Transfer – Court Svcs	9,665,836	9,591,904	10,192,704
Support to Court Services	<u>                    </u>	<u>229,934</u>	<u>922,895</u>
<b>TOTAL</b>	<b>9,665,836</b>	<b>9,821,833</b>	<b>11,115,589</b>
Public Defender			
Support to Public Defender	<u>654,786</u>	<u>641,891</u>	<u>508,663</u>
<b>TOTAL</b>	<b>654,786</b>	<b>641,891</b>	<b>508,663</b>
State Attorney			
State Attorney	<u>665,158</u>	<u>846,317</u>	<u>841,703</u>
<b>TOTAL</b>	<b>665,158</b>	<b>846,317</b>	<b>841,703</b>
Medical Examiner			
Medical Examiner	<u>873,325</u>	<u>888,414</u>	<u>918,955</u>
<b>TOTAL</b>	<b>873,325</b>	<b>888,414</b>	<b>918,955</b>
Clerk to the Board			
Support to Clerk to Board	742,186	881,692	763,340
Finance & Internal Audit	4,406,926	5,460,819	6,493,818
Clerk-to-the-Board-VCB	<u>332,307</u>	<u>349,999</u>	<u>323,856</u>
<b>TOTAL</b>	<b>5,481,419</b>	<b>6,692,510</b>	<b>7,581,014</b>
Clerk of Courts			
Court Support	<u>1,940,590</u>	<u>809,260</u>	<u>0</u>
<b>TOTAL</b>	<b>1,940,590</b>	<b>809,260</b>	<b>0</b>
Property Appraiser			
Support to Property Appraiser	1,895,167	2,250,485	1,831,638
Property Appraiser	3,736,389	4,323,176	4,939,932
Tax Collector	<u>0</u>	<u>8,863</u>	<u>8,327</u>
<b>TOTAL</b>	<b>5,631,556</b>	<b>6,582,524</b>	<b>6,779,897</b>
Tax Collector			
Support to Tax Collector	739,621	965,189	968,788
Tax Collector	<u>8,583,194</u>	<u>7,034,585</u>	<u>9,944,868</u>
<b>TOTAL</b>	<b>9,322,815</b>	<b>7,999,774</b>	<b>10,913,656</b>
Supervisor of Elections			
Support to Supervisor of Elections	295,995	423,784	397,482
Supervisor of Elections	<u>2,109,062</u>	<u>2,146,025</u>	<u>2,379,745</u>
<b>TOTAL</b>	<b>2,405,057</b>	<b>2,569,809</b>	<b>2,777,227</b>

**LEE COUNTY**

**FISCAL 2002 BUDGET  
FINAL**

**COURTS & CONSTITUTIONAL OFFICERS Cont'd**

LEE COUNTY - FLORIDA  
2001 - 2002

<u>DEPARTMENT/DIVISION/PROGRAM</u>	1999-2000 <u>Actual</u>	2000-2001 <u>ESTIMATED</u>	2001-2002 <u>BUDGET</u>
Sheriff			
Sheriff Disbursement	42,187,042	44,986,015	51,282,637
Support to Sheriff	1,535,500	1,724,037	1,968,811
Law Enforcement Trust	132,510	52,560	21,150
Court Support	1,391,222	1,466,107	1,629,803
Sheriff - Jail Disbursement	<u>15,127,285</u>	<u>17,278,202</u>	<u>21,227,405</u>
<b>TOTAL</b>	<b><u>60,373,559</u></b>	<b><u>65,506,921</u></b>	<b><u>76,129,806</u></b>
<b>GRAND TOTAL</b>	<b><u>97,014,101</u></b>	<b><u>102,359,258</u></b>	<b><u>117,566,520</u></b>

EXPENDITURES BY FUND TYPE

General Fund	94,029,859	99,320,916	113,601,286
Special Revenue	1,468,960	1,598,047	1,730,260
Debt Service	0	3,000	0
Capital Projects	667,682	739,611	1,531,708
Enterprise	715,090	645,124	682,116
Trust and Agency	<u>132,510</u>	<u>52,560</u>	<u>21,150</u>
<b>GRAND TOTAL</b>	<b><u>97,014,101</u></b>	<b><u>102,359,258</u></b>	<b><u>117,566,520</u></b>

**LEE COUNTY**

## **COURTS AND CONSTITUTIONAL OFFICERS**

Per the appropriate Florida State Statute, the State Attorney, Public Defender, Medical Examiner, Clerk of Courts, and related court services are **state elected officials** and employees charged with the prosecution, defense, and related support activities associated with criminal and civil court actions. These are mainly state-funded functions with, by statute, a portion of their operating funds supplied by the Board of County Commissioners.

**1) Clerk of the Circuit Court**

Serve as the accountant and auditor for the Board of County Commissioners, guardian of the public records and public funds, maintains court records, collects and disburses court fines, fees and assessments, ensures taxpayer's money managed according to law, and provides internal audits of the Board of County Commissioners.

**2) County Property Appraiser**

Determine the value of all property within the County, maintain certain records connected therewith, and determine the tax on taxable property after taxes have been levied. Appraisal fees and facilities-related support supplied by the Board of County Commissioners, fund the operations of this office.

**3) County Tax Collector**

Collect Ad Valorem taxes levied by the County, School Board, any special taxing district within the County, and all municipalities within the County. Collection fees and facilities-related support supplied by the Board of County Commissioners fund the operations of this office.

**4) Supervisor of Elections**

Under the direction of the Secretary of State, this office is responsible for maintaining uniformity in the application, operation, and interpretation of the state election laws. The Board of County Commissioners funds the operations of this office.

**5) Lee County Sheriff's Department**

Act as the chief law enforcement officer for Lee County with his or her funding being provided by the Board of County Commissioners.



**FISCAL 2002 BUDGET**  
**FINAL**

**SECTION E**  
**CAPITAL IMPROVEMENT PROGRAM/LONG-TERM DEBT**

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**WHAT IS THE CAPITAL IMPROVEMENT PROGRAM?**

Lee County's Capital Improvement Program (CIP) is a planning, budgetary, and prioritizing tool which reflects the County's infrastructure needs (via a list of capital projects) for a five-year time frame. The five years are balanced; i.e., revenues are identified to offset expenditures in accordance with state requirements.

The program consists of projects that comply with Lee County's Administrative Code, "Criteria for Evaluating Proposed CIP Projects," and the Lee County Comprehensive Land Use Plan.

The CIP is updated on an annual basis. Amendments to the CIP may be made prior to the next annual CIP review period with approval of the Board of County Commissioners.

**WHAT IS A CAPITAL PROJECT?**

Capital Projects are major fixed assets or infrastructure with long term value, such as buildings, roads, bridges, and parks. Proposed CIP project requests may originate from County departments, constitutional officers, and/or citizens.

Funds budgeted for a specific project remain allocated until the project is completed. Additionally, project budgets are reviewed annually and, if needed, funding may be adjusted.

Projects may be funded by current revenues or by debt financing, depending upon the availability of funds, the nature of the project, and the policies of the Board of County Commissioners.

**WHAT IS THE LEE COUNTY COMPREHENSIVE PLAN?**

The Local Government Comprehensive Planning and Land Development Regulation Act (Chapter 163, Florida Statutes) requires that local governments prepare a comprehensive plan which will "guide public capital investments, other public fiscal policies, operating policies of the Lee County government, and the future use of land in the unincorporated portions of the County" (from The Lee Plan, revised 9/90). The County's comprehensive plan may be amended up to twice a year, and must be evaluated and updated every five years. The plan must address the following elements:

Future Land Use Element  
Traffic Circulation Element  
Mass Transit Element

Capital Improvements Element  
Conservation Element  
Coastal Management Element

**WHAT IS THE LEE COUNTY COMPREHENSIVE PLAN? (continued)**

Sanitary Sewer, Solid Waste, Drainage,  
Potable Water, and Natural Groundwater  
Aquifer Recharge Elements  
Intergovernmental Coordination Element

Housing Element  
Ports, Aviation, and Related  
Facilities Element

Other areas, such as historic preservation, may be included on an optional basis. The Capital Improvement Program should mirror the Capital Improvements Element (CIE) of the Comprehensive Plan. The CIE must contain a balanced set of revenues and capital expenditures for a five-year time frame. Since the Capital Improvement Program is updated throughout the year by the Board of County Commissioners, the next amendment of the CIE must contain those changes which have been incorporated into the CIP.

The Comprehensive Plan includes levels of service standards for roads and other public facilities which must be maintained. These standards and other policies within the Comprehensive Plan provide direction and a means with which to prioritize needed capital facilities.

**WHO IS RESPONSIBLE FOR MANAGEMENT OF CAPITAL PROJECTS?**

Several major County agencies manage capital projects as follows: Department of Transportation, Department of Construction and Design, and Department of Environmental Services, which includes, Utilities, Solid Waste, and Natural Resources.

The Department of Transportation (DOT) is responsible for construction improvements of County roads, bridges, signals, and intersections. In preparing the FY 01/02–05/06 Capital Improvement Program, DOT focused on maintaining the adopted level of service standards in the County's comprehensive plan and network continuity and hurricane evacuation issues. DOT referred to the \*Lee County Metropolitan Planning Organization's adopted 2020 Financially Feasible Transportation Plan (Map 3A of the County comprehensive plan) and its 2010 stage, the identification of existing and projected roadway conditions in the County's annual Concurrency Management report, and internal traffic modeling and analysis to identify projects and set priorities. The completion of partially-programmed projects and the programming and requests of other jurisdictions was also considered.

The Department of Construction & Design manages capital projects related to parks, libraries, public safety, and administrative facilities. In addition, this department frequently provides construction management assistance to Constitutional Officers including the Sheriff, Tax Collector, Property Appraiser, Clerk of Courts, State Attorney, Public Defender, and others. The County's Comprehensive Plan includes standards for specific acreage per capita for parks and provisions for library volumes per capita.

**FISCAL 2002 BUDGET**  
**FINAL**

**WHO IS RESPONSIBLE FOR MANAGEMENT OF CAPITAL PROJECTS? (cont'd)**

Lee County Utilities prepares and manages capital requests based on system requirements for its sanitary sewer and potable water. Utilities capital projects may be developed with the intent of upgrading existing service or expanding utility service based on community needs. This department functions as an "enterprise," and funds its capital projects with revenues generated by providing water and sewer service.

Lee County Solid Waste manages projects relating to landfills, resource recovery, material recovery, and hazardous waste. This section also functions as an "enterprise," wherein its capital projects are funded via user fees.

Lee County Natural Resources manages capital projects that provide for flood protection, water quality enhancement, and water conservation. The EPA (Environmental Protection Agency) adopted legislation that heavily contributes to the composition of this division's CIP. The Lee County Stormwater Management Plan additionally provides direction for their program.

County departments which were not previously listed may also generate capital project requests. These may be unique types of infrastructure, such as communication facilities, etc. These are developed and reviewed based on the specific factors which identify the need for the project, and may be based on a structured planning process or on specific project requirements.

\* The Metropolitan Planning Organization (MPO) is a transportation planning body established under the State law which includes representatives from each local government. The MPO prepared a countywide priority list of transportation improvements known as the "2010 Financially Feasible Plan" and a "2020 Financially Feasible Transportation Plan."

**FISCAL 2002 BUDGET  
FINAL**

**CAPITAL PROJECT COSTS**

Capital project costs include all expenditures related to land acquisition, planning, design, construction, project management, legal expenses, and mitigation of damages.

Project management charges include not only the time expended by the managing department, but also the project management costs charged by other departments for landscaping, property acquisition, and contracts assistance. These costs are budgeted within each capital project as part of the total project cost. Projects which are grant funded are handled on an individual basis, as some grants will not reimburse project management costs.

Departments estimate project costs but consider operating impacts as well, including start up and recurring costs. The startup costs refer to one-time initial costs to be funded from the operating budget at the time the facility comes on line. Recurring costs are those costs to be borne from the operating budget that cover annual personnel and operating expenses related to the facility. A three (3) percent inflation factor is added to each successive year of recurring costs through the CIP budget time frame. Both startup and recurring cost detail are broken down by project, and submitted with the proposed capital project list to the Board of County Commissioners for review and consideration. In this manner, the decision-makers can readily recognize the "true" costs of a potential CIP project, as well as the funding impact once a project is completed and comes "on line." The operating cost estimates provide information which is then useful in preparing the County's operating budget.

The estimates of additional operating and maintenance costs for the CIP are shown in the following table. **Many of the projects that are included in the CIP are maintenance or repair in nature and therefore do not impact the operating budget.**

<b>FISCAL YEAR ENDING SEPT 30</b>	<b><u>2002</u></b>	<b><u>2003</u></b>	<b><u>2004</u></b>	<b><u>2005</u></b>	<b><u>2006</u></b>
Government Facilities	\$ 0	\$1,206,208	\$2,813,028	\$374,452	\$2,897,809
Community Parks	5,250	178,000	257,000	0	25,000
Solid Waste	0	2,840,510	0	3,800,000	0
Major Roads	193,052	2,848	78,415	50,126	72,190
Water Resources	<u>0</u>	<u>0</u>	<u>5,150</u>	<u>0</u>	<u>0</u>
<b>Total Additional Operating Costs</b>	<b>\$198,302</b>	<b>\$4,227,566</b>	<b>\$3,153,593</b>	<b>\$4,224,578</b>	<b>\$2,994,999</b>

*FISCAL 2002 BUDGET  
FINAL*

**CAPITAL IMPROVEMENT PROGRAM PROCESS**

The Capital Improvement Program process begins each February with interaction between the coordinating departments - Budget Services and the Department of Planning - and other Lee County departments which maintain direct management responsibility for capital projects. Preliminary instructions for required data and proposed schedules are discussed and revised. Preliminary revenue estimates are disseminated to County staff.

In April of each year, department managers, constitutional officers, and Lee County citizens identify initial proposed revisions to the CIP. Typically, there are not sufficient funds to provide for all of the projects that are identified. These preliminary lists are then reviewed by the Planning Department to determine if the projects meet the requirements of the Comprehensive Plan. (This Plan was prepared in response to the 1985 Florida Growth Management Act, which provides the basis for County planning and infrastructure requirements of the future.)

Once this review is completed, the revised project lists are reviewed by the County Manager and then presented to the Board in an advertised workshop. After receiving direction from the Board, departments review and prioritize projects and prepare a "balanced" CIP. The proposed CIP is reviewed by the Local Planning Agency (LPA) before final approval by the Board of County Commissioners in September each year.

In balancing the five years of the CIP, projections of revenues from existing sources are compared to requested capital projects. If there are adequate revenues to fund all the requested projects, the program is balanced. If not, projects must either be revised to reduce costs, postponed to a future time period, or eliminated from the program. Alternative financing, such as long term debt, may be proposed in order to provide sufficient revenues to fund requested capital projects. The current fiscal year funding for the approved CIP is incorporated in the proposed budget prepared in August and adopted at the public hearings held in September of each year.

The overall CIP, with its five-year time frame, gives a fair indication of the foreseeable infrastructure needs of the County. There may be bona fide reasons why a project is needed or desired in the immediate future, but it may be deferred because resources are not realistically available. The CIP helps to structure this decision-making by reviewing capital project requests as well as the operational impact from the implementation of the program.

**FISCAL 2002 BUDGET**  
**FINAL**

**CAPITAL IMPROVEMENT PROGRAM PROCESS (Continued)**

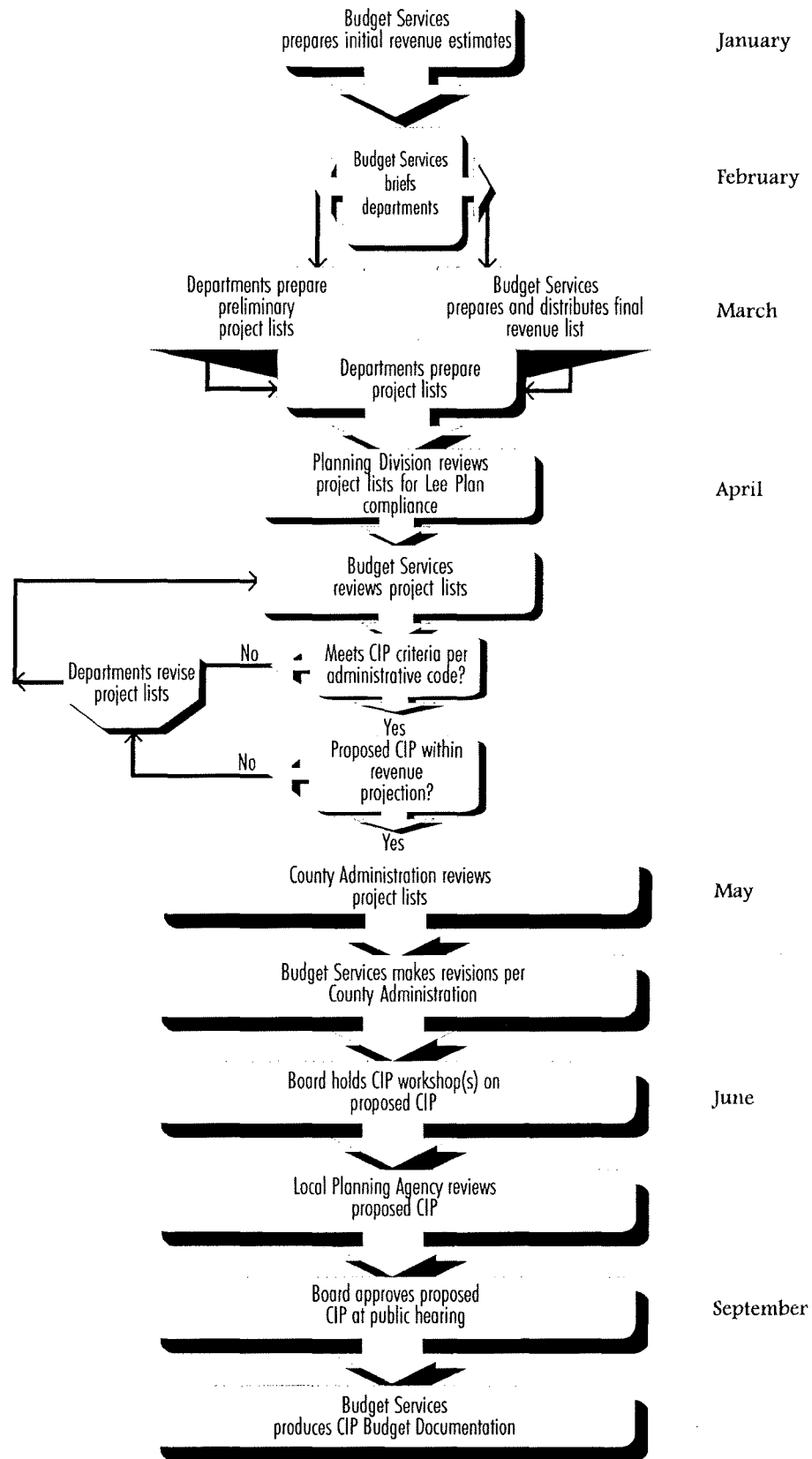
The Capital Improvement Program is dynamic, changing as identified projects require funding adjustments during the fiscal year and, sometimes, from year to year. Any amendments must be approved by the Board of County Commissioners. Each department maintains daily control of its projects, with overall monitoring of the CIP being the responsibility of the Budget Services staff.

The approved Capital Improvement Program becomes the basis for information included in the Capital Improvement Element.

**SUMMARY**

The Capital Improvement Program represents the combined efforts of County departments, County Administration, the Board of County Commissioners, and Lee County citizens to enhance the quality of life through timely and judicious construction of infrastructure improvements.

# Capital Improvement Program Process/Schedule





## CIP MAJOR REVENUES SUMMARY

(excludes fund balance)

**FY 01/02 - 05/06**

	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	TOTAL
AD VALOREM TAX	\$15,489,498	16,263,973	17,077,172	17,931,031	18,827,583	\$85,589,257
AD VALOREM TAX - CONSERVATION 2020	15,114,655	15,870,388	16,663,907	0	0	47,648,950
INTEREST *	4,100,000	4,181,000	4,264,000	4,057,000	4,119,000	20,721,000
IMPACT FEES:						
COMMUNITY PARK	1,993,000	2,032,900	2,073,500	2,115,000	2,157,200	10,371,600
REGIONAL PARK	1,090,000	1,111,800	1,134,000	1,156,700	1,179,900	5,672,400
ROAD	11,305,000	11,531,200	11,761,800	11,997,000	12,236,900	58,831,900
GRANTS	3,174,000	1,953,000	12,044,000	1,196,000	1,206,000	19,573,000
TOURIST TAX	3,828,000	3,924,000	4,022,000	4,123,000	4,226,000	20,123,000
ENTERPRISE FUND	73,565,000	21,655,000	9,535,000	5,635,000	4,935,000	115,325,000
PROJECT BOND PROCEEDS	4,216,000	86,658,000	4,000,000	0	0	94,874,000
GAS TAXES	7,728,000	8,002,000	8,269,000	8,542,000	8,819,000	41,360,000
<b>TOTAL MAJOR REVENUES</b>	<b>\$141,603,153</b>	<b>\$173,183,261</b>	<b>\$90,844,379</b>	<b>\$56,752,731</b>	<b>\$57,706,583</b>	<b>\$520,090,107</b>

\* Interest fluctuations from year to year are due to fund balance.

**FISCAL 2002 BUDGET**  
**FINAL**

**REVENUE SOURCES**

The Capital Improvement Program budget includes a variety of revenues that are used both for the direct funding of projects and as a source of debt service to retire bonds. This section will describe each of the major revenue sources, with particular emphasis upon how funding is determined and for what purposes those monies are allocated.

**CAPITAL IMPROVEMENT FUND (Non-Transportation & Non-Enterprise)**

The Capital Improvement Fund maintains accounts for the County's non-transportation projects, but not for non-subsidized enterprise fund projects. Typical projects include parks, recreation centers, governmental offices, storm water improvements, libraries, and Constitutional Officer facilities. The primary sources of revenue for the Capital Improvement Fund are as follows:

**Ad Valorem Taxes**

Lee County property owners pay a portion of their property tax millage for capital improvements. For FY01-02, the capital improvement millage was set at \$1.0124 per \$1,000 of taxable value. These funds are collected by the Tax Collector and deposited into the Capital Improvement Fund. This millage is divided into two components: Capital Projects at 0.5124 mills and Conservation 2020 at 0.5000 mills. Based upon a taxable value of \$31,820,325,815, projected FY01-02 revenues are expected to reach \$15,489,498 (95%) at .5124 mills. Furthermore, \$15,114,655 in revenues (0.5000 mills) will be collected relative to the Conservation 2020 program which was passed by referendum vote in November, 1996. Conservation 2020 was designed to have the public purchase environmentally sensitive land to limit development and assure a quality of life with nature.

**Tourist Taxes**

Tourist Taxes are generated from a 3% charge on "room rates" at local hotels and motels. The tourist tax is used in three ways: 33% is used for beach maintenance and improvements to County beach facilities; 13.4% is applied to debt service on the Lee County Sports Complex; and 53.6% contributes to the operation of the Lee County Visitors and Convention Bureau. Therefore, nearly half of the tourist tax is related to capital improvements designed to benefit tourism in Lee County.

**State Grants**

The County also receives grant funds from the State of Florida for specific programs or activities.

**Private Grants**

The West Coast Inland Navigation District (WCIND) levies ad valorem taxes from the residents of Manatee, Sarasota, Charlotte, and Lee Counties for the purpose of undertaking navigation projects to improve waterways from lower Tampa Bay to the Collier County line. These funds are remitted as grants to Lee County for specific projects. Types of projects funded are dredging, boat ramps, channel marker installation, and regulatory signage placement.

**FISCAL 2002 BUDGET**  
**FINAL**

**REVENUE SOURCES (continued)**

**Interest**

Interest earned on the cash balances of the Capital Improvement Fund is projected and budgeted as a revenue in the fund. In FY01-02, interest earnings are projected to be \$1,285,000 for capital construction and \$350,000 for Conservation 2020.

**Fund Balance**

Fund balance represents unexpended monies from the prior fiscal year which may be allocated to projects. Fund balance may be uncommitted (prior year reserves) or committed to provide funding for specific projects.

**TRANSPORTATION IMPROVEMENT FUND**

The Transportation Improvement Fund is composed of revenues which are budgeted for transportation projects. These projects include road resurfacing/rebuilding, signal and intersection improvements, bridge repairs, and major road construction. The primary sources of revenue for the Transportation Improvement Fund are as follows:

**Developer Donations**

Occasionally, developer donation agreements result from the development order process, typically for mitigating new construction impacts. Specific developer payments identified for roads are deposited in the Transportation Improvement Fund.

**Local Option Gas Tax**

The Local Option Gas Tax represents both a six-cent tax and a five-cent tax on motor fuels. These monies are allocated between Lee County and the cities of Cape Coral, Fort Myers, Sanibel, Bonita Springs, and the Town of Fort Myers Beach. The amounts the County and cities receive are net of the State's deduction for administrative and dealer collection fees. The entire six cents is pledged to the 1989 Series Gas Tax Bonds. However, only two cents is actually required for debt service. The remainder (approximately four cents) is transferred to the Transportation Improvement Fund. The 1989 Series Gas Tax Bonds were used to fund improvements to Daniels Parkway, Cypress Lake Drive, Colonial Boulevard, Metro Parkway, Pine Island Road, Gulf Boulevard, and Bonita Beach Road. The 1989 Bonds were partially refunded by the Local Option Gas Tax Refunding Revenue Bonds, Series 1993. The balance of the 1989 Bonds were refunded on August 6, 1997, as the Local Option Gas Tax Refunding Revenue Bonds, Series 1997.

In 1993, F.S. 336.025 was amended to allow for the imposition of up to 5 cents as an additional Local Option Gas Tax. In FY94, the Board of County Commissioners approved a five-cent tax with 50% allocated to capital projects, and 50% to the East/West Corridor (Midpoint Bridge approach). In 1995, the 50% for the East/West Corridor was dedicated to a \$35,360,000 bond issue. Those funds were used to develop the approach roadways associated with the Midpoint Memorial Bridge. The entire five cents is pledged to this bond issue although only 50% of the revenues are anticipated for debt service.

**LEE COUNTY**

**FISCAL 2002 BUDGET**  
**FINAL**

**REVENUE SOURCES (continued)**

**Toll Monies**

The toll revenues collected on the Cape Coral, Midpoint Memorial, and Sanibel bridges are used to pay debt service, operating and maintenance costs for these three bridges. Any surplus revenues are used for land acquisition, design, and debt service for the westerly extension of the Midpoint corridor. Any remaining monies are moved to the Transportation Improvement Fund to provide for other countywide transportation improvements.

**Interest**

Interest earned on the cash balances of the Transportation Improvement Fund is projected and budgeted as a revenue in the fund. In FY01-02, interest earnings are projected to be \$2,500,000.

**IMPACT FEES**

Impact fees are assessed in Lee County against new construction to provide for infrastructure required by new development. The County assesses impact fees for roads, community parks, regional parks, emergency medical services, and fire services. The emergency medical services impact fees are used to purchase capital equipment for the Lee County Emergency Medical Services Division and are not budgeted within the County's Capital Improvement Program.

The fire impact fees are assessed within 16 of the fire districts in the unincorporated areas of Lee County, or areas which are served by fire districts which have entered into interlocal agreements with Lee County for the collection of fire impact fees. The fire impact fee revenues are distributed by the County to each of the fire control districts participating in the program. These impact fees may only be used for capital equipment or capital improvements. Fire Impact fees are not budgeted within Lee County's Capital Improvement Program since they are not expended directly by the County.

**Community Park Impact Fees**

Community Park Impact Fees are imposed upon developers for use in providing community parks to serve new growth. The monies are collected within nine specific districts for the benefit of residents within each district. Community Park Impact Fees are collected only in the unincorporated areas of Lee County. The County also collects Community Park Impact Fees for the Town of Fort Myers Beach and the City of Bonita Springs. These funds are submitted to the Town and City on a quarterly basis. The fees are assessed on residential and hotel-motel room construction only. Fees are based on the type of dwelling, such as single-family residential, mobile home, or multi-family buildings. These fees may only be used for new construction and not for maintenance operating expenses. FY01-02 Community Park Impact Fee revenue is anticipated to be \$1,993,000, which excludes the City of Bonita Springs and the Town of Fort Myers Beach.

**FISCAL 2002 BUDGET**  
**FINAL**

**REVENUE SOURCES (continued)**

**Regional Park Impact Fees**

Regional Park Impact Fees are also imposed upon developers to provide regional parks required by new growth. These are collected in one countywide district, with the exception of the City of Cape Coral. The County also collects Regional Park Impact Fees for the Town of Fort Myers Beach and the City of Bonita Springs. These funds are submitted to the Town and City on a quarterly basis. In FY01-02, Regional Park Impact Fee revenue is anticipated to be \$1,090,000, which excludes the City of Bonita Springs and the Town of Fort Myers Beach.

**Road Impact Fees**

Road Impact Fees are assessed upon new construction within Lee County to provide for transportation improvements required for new growth. These fees may only be used for new construction and not for maintenance operating expenses. Road Impact Fees are assessed upon residential, commercial, and industrial construction. There are eight road impact fee benefit districts in the unincorporated area of the County in which fees are collected. The County also collects Road Impact Fees for the Town of Fort Myers Beach and the City of Bonita Springs. These funds are submitted to the Town and City on a quarterly basis. Only those transportation improvements which are required due to new growth may be funded with Road Impact fees. Impact fees in three of the eight benefit districts are being used to pay debt service for certain projects funded by the 1989 Series Gas Tax Bonds: Pine Island Road, Gulf Drive, and Bonita Beach Road. Road Impact Fee revenue for FY01-02 is anticipated to be \$11,305,000, which excludes the City of Bonita Springs and the Town of Fort Myers Beach.

**Impact Fee Credits**

Developers may request that impact fee credits be given for developer construction of roads and parks or contributions of land. Credits are applied in lieu of impact fee payments in accordance with Lee County Impact Fee Ordinance.

**PROPOSED BONDS**

There are several projects included in the FY02-06 Capital Improvement Program which are programmed to be funded with bond proceeds. As a municipal government, Lee County may issue tax-exempt bonds to finance capital construction. A great variety of revenue sources may be used to repay these bonds. Outlined below are the initial methods of funding various departmental bonded projects. There are no plans to bond projects using ad valorem (general obligation bonds) in the FY02-06 Capital Improvement Program.

**Non-Ad Valorem Bonds**

Certain types of projects such as parks and government buildings do not generate enough revenues to pay debt service. These projects would be funded utilizing a pledge of non-ad valorem revenues. These revenues would include sales tax, building and zoning permit fees, ambulance fees, and others.

**LEE COUNTY**

**FISCAL 2002 BUDGET**  
**FINAL**

**REVENUE SOURCES (continued)**

**Revenue Bonds**

There are projects within the Departments of Utilities, Solid Waste and Transportation which would be bond financed by pledging revenues generated from the operation of these facilities. These bonds would stipulate that revenues from the provision of water, sewer, solid waste services, and toll revenues would provide debt service on these bonds.

**Gas Tax Bonds**

The County receives various gas tax revenues from the State. The monies can be pledged to bond issues. The County is currently using a portion of its Voted (Ninth-Cent) Gas Tax to retire debt on the Road Improvement Revenue Bonds, Series 1993. In addition, the balance of the Voted (Ninth-Cent) Gas Tax, the County (Seventh Cent) Gas Tax, and the Constitutional Gas Tax are pledged as part of a Non-Ad Valorem revenue group of monies to a series of bond issues.

On July 12, 1995, the County completed financing on \$35,360,000 in bonds supported by the Five-Cent Local Option Gas Tax. Fifty percent of the receipts are used to make debt service payments for bonds that are being used to construct road improvements associated with the Midpoint Bridge.

**ALTERNATIVE FINANCING**

There are other proposed financing strategies for projects included within the Capital Improvement Program. These include the lease-purchase of facilities, financing through Municipal Services Benefit Units (MSBU's), and utilization of the Commercial Paper Program.

**Municipal Services Benefit Units**

A Municipal Services Benefit Unit (MSBU) may be established within a designated geographic area to provide for a service to those property owners within the area. This assessment district is a legal entity which may use assessments from property owners to provide a service or infrastructure to meet the needs of those individuals within the prescribed area.

In FY97/98, the County began using long term financing for MSBU'S through private placement with banks supported by "stand alone" special assessments. That lessened the use of the non-ad valorem debt pledge for those projects.

**Commercial Paper**

Commercial Paper is generally defined as short term, unsecured promissory notes issued by organizations of recognized credit quality. Lee County participates in the Florida Association of Counties Tax Exempt Commercial Paper Program supported by a credit line from a major bank. Monies are used for payment of construction expenses. In FY97/98, Lee County borrowed \$9,500,000 from the Commercial Paper Program for the westerly extension of the Midpoint Memorial Bridge corridor from its current termination at Santa Barbara Boulevard to Chiquita Boulevard in Cape Coral. Payments have reduced that debt obligation to \$750,000 as of September 30, 2001.

**LEE COUNTY**

*FISCAL 2002 BUDGET  
FINAL*

**REVENUE SOURCES (continued)**

The Commercial Paper Program has also been used to borrow funds to construct the Fort Myers Beach Pool and three MSBU's – Pinecrest Road, University Overlay and NE Hurricane Bay. Frequently, long-term MSBU projects are initially funded from Commercial Paper during the construction phases.

*LEE COUNTY*

FY02-06

PROPOSED DEBT - BOARD OF COUNTY COMMISSIONERS, LEE COUNTY, FLORIDA FY2002-FY2006 and FY2007-FY2011

DEBT TYPE AND PROJECT DESCRIPTION	REVENUE SOURCE	FY02	FY03	FY04	FY05	FY06	FIVE YEAR TOTAL	YEARS Six to Ten FY07 - 11
<b>I. NON SELF SUPPORTING DEBT</b>								
<b>A. GENERAL GOVERNMENT</b>								
NONE								
<b>II. SELF SUPPORTING DEBT</b>								
<b>A. TRANSPORTATION</b>								
1. SANIBEL BRIDGE REPLACEMENT	Toll Revenues	\$4,216,000	\$31,658,000	\$0	\$0	\$0	\$35,874,000	\$0
<b>B. UTILITIES - SEWER</b>								
1. SEWER EXPANSION IN VICINITY OF SOUTHWEST FLORIDA INTERNATIONAL AIRPORT (INCLUDES TRANSMISSION SYSTEM)	Water/Sewer Sys Revenues State Revolving Fund	\$3,000,000	\$3,500,000	\$0	\$0	\$0	\$6,500,000	\$18,400,000
2. FORT MYERS BEACH WASTEWATER TREATMENT PLANT FILTRATION SYSTEM REPLACEMENT	State Revolving Fund	\$147,355	\$0	\$0	\$0	\$0	\$147,355	\$0
<b>C. UTILITIES - WATER</b>								
1. FEASIBILITY STUDY & EXPANSION OF CORKSCREW WATER TREATMENT PLANT	Water/Sewer Sys Revenues State Revolving Fund	\$5,850,000	\$0	\$0	\$0	\$0	\$5,850,000	\$13,501,000
2. CORKSCREW WATER TREATMENT PLANT WATER MAIN IMPROVEMENTS	Water/Sewer Sys Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$8,666,000
3. NORTH LEE COUNTY WATER TREATMENT PLANT INCLUDING WATER TRANSMISSION LINE	Water/Sewer Sys Revenues State Revolving Fund	\$19,527,285	\$0	\$0	\$0	\$0	\$19,527,285	\$0
4. CORKSCREW WATER TREATMENT PLANT WELLFIELD IMPROVEMENTS	Water/Sewer Sys Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$9,750,000
5. GREEN MEADOWS WATER TREATMENT PLANT TRANSMISSION SYSTEM & STORAGE IMPROVEMENTS	Water/Sewer Sys Revenues State Revolving Fund	\$3,600,000	\$1,000,000	\$0	\$0	\$0	\$4,600,000	\$0
6. OLGA WATER TREATMENT PLANT RESEVOIR & PLANT IMPROVEMENTS	State Revolving Fund	\$5,000,000	\$0	\$0	\$0	\$0	\$5,000,000	\$0
<b>D. SOLID WASTE</b>								
1. LEE/HENDRY LANDFILL PHASE 2	Solid Waste Revenues	\$1,000,000	\$200,000	\$0	\$0	\$0	\$1,200,000	\$8,000,000
2. SOLID WASTE PROCESSING EQUIPMENT	Solid Waste Revenues	\$0	\$55,000,000	\$4,000,000	\$0	\$0	\$59,000,000	\$0
<b>E. OTHER - COMMERCIAL PAPER PROJECTS (MSBUS) THAT ARE ANTICIPATED TO BE BONDED</b>								
1. NORTHEAST HURRICANE BAY DREDGING	Special Assessments	\$450,000	\$0	\$0	\$0	\$0	\$450,000	\$0
<b>SUMMARY</b>								
NON SELF SUPPORTING DEBT		\$0	\$0	\$0	\$0	\$0	\$0	\$0
SELF SUPPORTING DEBT		\$42,790,640	\$91,358,000	\$4,000,000	\$0	\$0	\$138,148,640	\$58,317,000
<b>GRAND TOTALS</b>		\$42,790,640	\$91,358,000	\$4,000,000	\$0	\$0	\$138,148,640	\$58,317,000

NOTE: 1. THIS LIST SHOULD BE VIEWED ONLY AS AN INDICATION OF POSSIBLE ISSUANCES  
NO COMMITMENT IS IMPLIED TO A SPECIFIC ISSUE OR FISCAL YEAR

FY01 to FY10 = \$196,465,640



**FISCAL 2002 BUDGET  
FINAL**

**DISCUSSION OF PROPOSED DEBT FINANCED PROJECTS**

Monies indicated on the previous page represent expenditures of FY01/02-05/06 and a general proposal for years FY06/07-10/11. A summary of the proposed projects shown below is for FY01/02 to FY05/06 only and sets forth the magnitude of needs by major category for which debt service (fee based and non-ad valorem) must be found if the proposed schedule was to be fully implemented. The debt service is calculated using a ratio of 10 to 1. The ratio of 10 to 1 is only a general guideline but was determined by examining recently funded issues. The exact amount will vary depending upon the complexity of each issue.

**SUMMARY OF PROPOSED PROJECTS FOR FY01/02-FY05/06**

CATEGORY	AMOUNT	PERCENT OF TOTAL	PROJECTED ANNUAL DEBT SERVICE
I. Non-Self-Supporting			
A. General Government	\$ 0	0%	\$ 0
II. Self-Supporting			
A. Transportation	\$ 35,874,000	18.3%	\$ 3,587,400
B. Utilities-Sewer	\$ 25,047,355	12.7%	\$ 2,504,736
C. Utilities-Water	\$ 66,894,285	34.0%	\$ 6,689,429
D. Solid Waste	\$ 68,200,000	34.7%	\$ 6,820,000
E. Other-Commercial Paper Program	\$ 450,000	0.3%	\$ 45,000
<b>TOTAL</b>	<b>\$196,465,640</b>	<b>100.0%</b>	<b>\$19,646,565</b>

Governmental Funds

Self-Supporting Debt is supported by revenues through user fees and special assessments. There is no particular limitation as long as sufficient revenue levels can be generated to meet debt guidelines set forth by the insuring agencies.

Non-Self-Supporting Debt does not have a specific revenue source. Generally, non-ad valorem revenues are pledged as collateral. These non-ad valorem revenues include sales tax, ambulance fees, building permit fees, etc. However, sales tax pays the debt service for bonds currently issued with a non-ad valorem pledge. The limitation is the same pledge compared to the total estimated revenues. The former annual maximum non-ad valorem bond issue debt service was \$16,766,321. However, \$18,950,000 in Capital Refunding Revenue Bonds, Series 1997A and \$1,030,000 in Capital Refunding Revenue Bonds, Series 1997B were issued on June 17, 1997. The Series 1997A Bonds restructured the General Fund Debt and took advantage of lower interest rates now available to refund the former 1989B Series Bonds. The Series 1997B Bonds issued debt to repay commercial paper borrowing for a Municipal Services Benefit Unit (MSBU) – Bonita Beach Renourishment. These issues lowered the maximum annual debt service to \$16,674,693.

**FISCAL 2002 BUDGET**  
**FINAL**

**DISCUSSION OF PROPOSED DEBT FINANCED PROJECTS Cont'd**

On July 13, 1999 Lee County defeased its Capital Refunding Revenue Bonds, Series 1989A Bonds with \$36,190,000 in Capital Refunding Revenue Bonds, Series 1999A. The maximum annual debt service (MADS) for all the non-ad valorem bonds adjusted to \$16,526,295. This particular refunding issue resulted in a present value debt service savings of \$4,213,324.

On July 12, 2000 Lee County issued \$18,200,000 in bonds as the Capital Revenue Bonds, Series 2000 for the Ortiz Correctional Facility, Juvenile Assessment Center and renovations to the Emergency Operations Center using non-ad valorem revenues as a debt pledge. This further revised the MADS to \$18,129,654.

Insuring agencies will examine the MADS to current and projected revenues to determine if there is a satisfactory coverage level of any future issuance of debt secured by the non-ad valorem pledge.

It should be noted that any additional non-self-supporting debt service incurred directly impacts that portion of the operating budget funded from the General Fund. The use of new monies for debt requires additional funds to avoid a service reduction.

Enterprise Funds

On July 10, 2001, the County refinanced the Series 1991 Transportation Facilities Refunding Revenue Bonds saving \$8.2 million in future interest costs.

On November 6, 2001 the County refinanced the Series 1991A & 1991B bonds that were used to construct the Waste to Energy Facility. Due to lower interest rates and debt restructure, the county saved \$25.7 million in future interest costs.

Additional debt issuance from the Enterprise Funds is currently in the planning stages for the Sanibel Bridge replacement, various utilities and an expansion of the Waste to Energy Facility.

For more detailed information about non-ad valorem debt and all debt related subjects, see the Lee County, Florida **FY99 Debt Manual**, May 2000 (on line at [www.lee-county.com](http://www.lee-county.com)).

**EXISTING  
DEBT SERVICE-GOVERNMENTAL  
FY01/02**

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Years to Maturity FY00-01 (Inclusive)</u>	<u>Source of Funds</u>
<u>General Government Debt:</u>					
Capital Improvement Refunding Taxable Revenue Bonds, Series 1993C (Fund #23663)	\$ 1,963,650	\$ 192,975	\$ 2,156,625	2	Transfer from General Fund
Capital Refunding Revenue Bonds, Series Series 1997A (Fund #23665)	0	1,002,544	1,002,544	11	Transfer from General Fund
Capital Refunding Revenue Bonds, Series 1993B (Fund #23662)	771,750	436,570	1,208,320	12	Transfer from General Fund
Capital Revenue Bonds Series 1995A Public Works & Public Safety (Fund #23664)	2,535,000	516,950	3,051,950	4	Transfer from General Fund
Capital Revenue Bonds Series 1999A (Fund #23669)	0	1,736,530	1,736,530	10	Transfer from General Fund
Capital Revenue Bonds, Series 2000 (Fund #23680)	860,000	854,820	1,714,820	14	Transfer from General Fund
<u>Parks Debt:</u>					
Capital Improvement Refunding Taxable Revenue Bonds, Series 1993C (Fund #23663)	241,150	23,700	264,850	2	Transfer from General Fund
Capital Refunding Revenue Bonds Series 1993B (Fund #23662)	943,250	533,586	1,476,836	12	Transfer from General Fund
Tourist Development Tax Refunding Revenue Bonds, Series 1994 Financing of Stadium (Fund #22660)	390,000	508,357	898,357	15	Tourist Development Tax and Stadium Revenues

**EXISTING  
DEBT SERVICE-GOVERNMENTAL  
FY01/02  
(continued)**

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Years to Maturity FY00-01 (Inclusive)</u>	<u>Source of Funds</u>
<u>Transportation Debt:</u>					
Capital Improvement Refunding Taxable Revenue Bonds, Series 1993C (Fund #23663)	\$ 1,240,200	\$ 121,879	\$ 1,362,079	2	Transfer from General Fund
1993 & 1997 Refunded Gas Tax Bonds Financing of Road Projects (Fund #21260)	2,205,000	1,095,470	3,300,470	9	Local Option Gas Tax
1993 Road Improvement Revenue Bonds Various Transportation Improvements (Fund #22560)	775,000	354,423	1,129,423	8	9th-Cent Gas Tax
1993A Capital & Transportation Facilities Refunding Revenue Bonds (Fund #23661)	345,000	2,306,820	2,651,820	21	Non-Ad Valorem Revenues
1995 Five-Cent Local Option Gas Tax Bonds - Midpoint Bridge Corridor (Fund #23060)	930,000	1,690,673	2,620,673	20	Five-Cent Local Option Gas Tax
<u>Special Assessments for Special Improvements:</u>					
MSBU's - Bank Loans for Whiskey Creek, South Pebble & Diplomat Parkway (Fund #26061; #26062; #26063)	207,986	195,248	403,234	17	Special Assessments
MSBU - Pinecrest (Fund #26064)	24,954	30,022	54,976	19	Special Assessments
MSBU - University Overlay (Fund #26065)	165,568	40,061	205,629	4	Special Assessments
MSBU Construction Bond Series 1990 (Fund #26560; #26561; #26563)	0	75,206	75,206	varies	Special Assessments
MSBU Special Assessments, Series 1992 (Fund #23666)	215,000	241,924	456,924	varies	Special Assessments
MSBU Bonds, Series 1995B (Fund #23667)	350,000	167,640	517,640	11	Special Assessments
Capital Revenue Bonds Series 1997B Bonita Beach Renourishment (Fund #23668)	105,000	9,359	114,359	6	Special Assessments
<b>TOTAL GOVERNMENTAL DEBT</b>	<b><u>\$14,268,508</u></b>	<b><u>\$12,134,757</u></b>	<b><u>26,403,265</u></b>		

LEE COUNTY

FISCAL 2002 BUDGET  
FINAL

**EXISTING  
DEBT SERVICE-ENTERPRISE  
FY01/02  
(continued)**

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Years to Maturity FY00-01 (Inclusive)</u>	<u>Source of Funds</u>
Lee County Water & Sewer Refunding Revenue Bonds Series 1993 (Fund #48763)	\$ 2,650,000	\$ 598,352	\$ 3,248,352	9	Assessments, User Fees
1977 Ft. Myers Beach Sewer G.O. Plant & Major Transmission Lines (Fund #48760)	550,000	136,515	686,515	4	User Fees
1978 S. Ft. Myers Sewer G.O. Transmission Lines & Pump Stations (Fund #48761)	560,000	55,167	615,167	2	User Fees
Water & Sewer DER Loan - Iona-McGregor Collection System (Fund #48772)	468,864	234,948	703,812	12	State Revolving Loan/Special Assessments/User Fees
Lee County Water & Sewer Revenue Bonds Series 1999A (Ava) (Fund #48765)	2,385,000	6,071,125	8,456,125	29	User Fees
Solid Waste System Revenue Bonds - Series 1991A - 1991B, & 1995 (Fund #40160)	7,640,000	11,423,102	19,063,102	13 15	Assessments, User Fees, and Utility Revenue
Transportation Facilities (Fund #42160) Construction of Sanibel High Span and Cape Coral Parallel Span Series 93	1,870,000	92,120	1,962,120	1	Bridge Tolls
1995 Transportation Facilities Revenue Bonds (Midpoint Bridge - Fund #42161)	1,560,000	5,200,925	6,760,925	27	Bridge Tolls
Midpoint Corridor Westerly Extension Commercial Paper Loan (Fund #42162)	750,000	5,000	755,000	1	Surplus Bridge Tolls
Midpoint Corridor Westerly Extension State Loan (Fund #42163)	100,000	0	100,000	1	Surplus Bridge Tolls
Transportation Facilities Revenue Refunding Bonds Series 2001A (Fund #42165)	0	3,113,815	3,113,815	17	Bridge Tolls
<b>TOTAL ENTERPRISE DEBT</b>	<b><u>\$18,533,864</u></b>	<b><u>\$26,931,069</u></b>	<b><u>\$45,464,933</u></b>		
<b>TOTAL GOVERNMENTAL AND ENTERPRISE DEBT</b>	<b><u>\$32,802,372</u></b>	<b><u>\$39,065,826</u></b>	<b><u>\$71,868,198</u></b>		

**EXISTING  
DEBT SERVICE-ENTERPRISE  
FY01/02  
(continued)**

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	Years to Maturity FY00-01 (Inclusive)	<u>Source of Funds</u>
<u>Other Long-Term Obligations</u>					
Certificates of Participation, Series 1993 (Fund #22060)	\$ 800,000	\$ 601,088	\$ 1,401,088	11	Transfer from General Fund
Certificates of Participation, Series 1996 Cape Coral Building (Fund #22061)	350,000	212,628	562,628	10	Transfer from General Fund
Vehicle Maintenance (Fund #59460)	250,000	140,065	390,065	10	Vehicle Maintenance Fees
<b>TOTAL OTHER LONG-TERM OBLIGATIONS</b>	<b><u>\$ 1,400,000</u></b>	<b><u>\$ 953,781</u></b>	<b><u>\$ 2,353,781</u></b>		

**EXISTING  
ANNUAL EXPENDITURES**

	<u>FY99-00 Actual</u>	<u>FY00-01 Estimated</u>	<u>FY01-02 Budget</u>
<b>TOTAL GOVERNMENTAL AND ENTERPRISE DEBT (PRINCIPAL &amp; INTEREST) (507110; 507210)</b>	<b>\$ 71,002,637</b>	<b>\$ 72,660,312</b>	<b>\$ 71,868,198</b>
<b>TOTAL OTHER LONG-TERM OBLIGATIONS (PRINCIPAL &amp; INTEREST) (507110; 507210)</b>	<b>2,288,888</b>	<b>2,291,483</b>	<b>2,353,781</b>
<b>OTHER DEBT SERVICE COST (507310)</b>	<b>501,508</b>	<b>67,145</b>	<b>65,536</b>
<b>RESERVE FOR DEBT SERVICE (509920)</b>	<b>76,195,713</b>	<b>87,351,186</b>	<b>69,132,588</b>
<b>RESERVE FOR FUTURE DEBT SERVICE (509921)</b>	<b><u>6,839,684</u></b>	<b><u>7,958,755</u></b>	<b><u>9,113,754</u></b>
<b>TOTAL DEBT COSTS</b>	<b><u>\$156,828,430</u></b>	<b><u>\$170,328,881</u></b>	<b><u>\$152,533,857</u></b>



**LEE COUNTY**  
SOUTHWEST FLORIDA

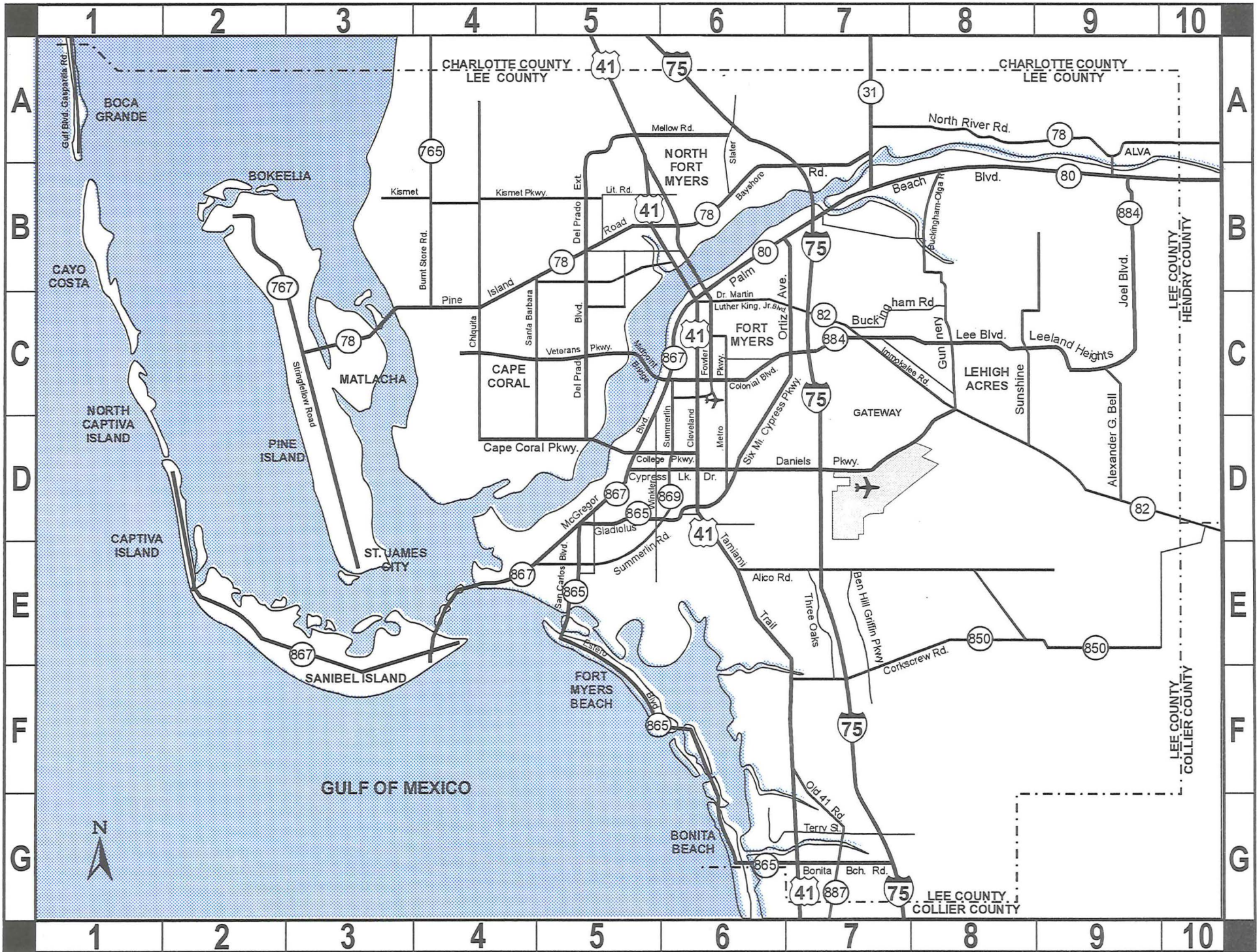
**PROJECT REQUEST CATEGORY SUMMARY**

CATEGORY	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 01/02 - 05/06	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COSTS*
GOVERNMENT FACILITIES	\$23,465,050	\$8,135,510	\$5,270,510	\$3,870,510	\$2,776,000	\$43,517,580	\$24,630,000	\$134,614,677
LIBRARY	950,000	14,475,228	1,150,000	15,121,000	0	31,696,228	0	52,022,692
MARINE SERVICES	4,936,321	1,744,312	26,031,455	1,373,680	1,408,365	35,494,133	47,039,678	112,599,959
COUNTY LANDS PROJECTS	12,418,840	12,590,156	12,962,521	354,651	240,000	38,566,168	1,300,000	102,005,640
PARKS/RECREATION - COMMUNITY PARK RELATED	10,766,000	4,694,000	3,628,000	3,729,000	7,652,000	30,469,000	18,235,000	67,229,922
PARKS/RECREATION - REGIONAL PARK RELATED	1,931,300	1,579,237	1,220,000	1,220,000	1,945,000	7,895,537	4,820,000	27,166,503
PARKS/RECREATION - WATER ACCESS PROJECTS	1,832,068	598,730	543,800	458,665	468,596	3,901,859	1,125,000	13,994,401
SOLID WASTE	20,200,000	56,050,000	4,400,000	0	0	80,650,000	10,500,000	104,452,203
TRANSPORTATION - MAJOR ROADS	25,404,000	35,371,000	33,252,000	20,748,000	16,632,000	131,407,000	5,424,000	322,660,070
TRANSPORTATION - MAJOR BRIDGES	5,716,000	32,658,000	700,000	700,000	700,000	40,474,000	3,500,000	174,355,829
TRANSPORTATION - OTHER RELATED	6,952,000	6,972,100	6,992,600	7,013,300	7,036,400	34,966,400	34,550,000	136,796,988
UTILITIES - SEWER RELATED	8,295,000	12,780,000	6,810,000	2,610,000	2,710,000	33,205,000	35,950,000	116,358,719
UTILITIES - WATER RELATED	44,570,000	7,075,000	1,725,000	1,725,000	1,725,000	56,820,000	39,302,000	154,904,310
UTILITIES - JOINT PROJECTS	500,000	750,000	600,000	1,300,000	500,000	3,650,000	2,500,000	12,572,354
WATER RESOURCES	2,270,000	2,515,000	1,200,000	1,200,000	1,200,000	8,385,000	6,000,000	40,185,624
<b>FY 01/02 - 05/06 CIP</b>	<b>\$170,206,579</b>	<b>\$197,988,273</b>	<b>\$106,485,886</b>	<b>\$61,423,806</b>	<b>\$44,993,361</b>	<b>\$581,097,905</b>	<b>\$234,875,678</b>	<b>\$1,571,919,891</b>

\*Equals all prior year(s) expenditures plus current and future year(s) budget.









**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 01/02 - 05/06	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; S = SPECIAL; T = TDC; M = MSBU/TU

**GOVERNMENT FACILITIES - FY 01/02 - 05/06 (INCLUDES NEW PROJECTS AND FY 00/01 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)**

CW	208700	CAPITALIZED BUILDING MAINTENANCE	A	673,469	800,000	705,000	915,000	600,000	720,000	3,740,000	3,000,000	8,896,825
CW	208661	COUNTY WIDE FUEL FACILITIES	A	595,748	150,000	0	0	0	0	150,000	0	1,530,999
CW	208639	COUNTY WIDE MODULAR FURNITURE	A	296,140	60,000	60,000	60,000	60,000	60,000	300,000	300,000	1,130,277
C6	208649	DEV SVCS INSPECTOR/LICENSING BLDG	S, A	300,000	3,560,000	0	0	0	0	3,560,000	0	3,860,000
CW	208994	800 MHZ UPGRADE PHASE I	A	1,794,510	1,794,510	1,794,510	1,794,510	1,794,510	0	7,178,040	0	14,973,812
CW	208993	EMS STATIONS	I-189	0	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,000,000
C8	208687	FIREARMS TRAINING FACILITY	A	744,569	6,364,540	0	0	0	0	6,364,540	0	7,114,540
C6	208652	FLEET EXPANSION MASTER PLAN	E	0	25,000	0	0	0	0	25,000	0	25,000
C6	208653	FLEET GENERATOR	A-182	0	165,000	0	0	0	0	165,000	0	165,000
C6		FLEET RENOVATIONS	E	0	0	0	0	0	500,000	500,000	0	500,000
CW	201826	GEOGRAPHICAL INFO SYSTEM, COUNTYWIDE PARKS	A	0	50,000	50,000	50,000	50,000	50,000	250,000	0	250,000
CW	208992	HURRICANE SHELTER RETROFITS	A,A-182	0	850,000	1,770,000	555,000	420,000	500,000	4,095,000	2,500,000	6,595,000
C6	208654	JAIL SMOKE EVACUATION	A	0	70,000	350,000	350,000	0	0	770,000	0	770,000
C6	208692	JUSTICE CENTER 2ND FLOOR RENOVATIONS	A	598,000	450,000	1,000,000	0	0	0	1,450,000	0	2,048,000
C6	208655	JUSTICE CENTER AIR HANDLER UNITS	A	0	180,000	180,000	180,000	180,000	180,000	900,000	0	900,000
C6	208646	JUSTICE CENTER EXPANSION-CLERK OF COURTS	A	82,000	495,000	0	0	0	0	495,000	0	577,000
C6		JUSTICE CENTER EXPANSION-COURT FUNCTIONS	A	0	0	0	0	0	0	0	15,000,000	15,000,000
C6		JUSTICE CENTER/JAIL ELEVATORS UPGRADE	A	0	0	300,000	0	0	0	300,000	0	300,000
C6		JUSTICE CTR NON-CHEMICAL WATER TREATMENT	A	0	0	115,000	0	0	0	115,000	0	115,000
TBD	208647	LEE COUNTY HEALTH DEPARTMENT CLINIC	A	0	600,000	0	0	0	0	600,000	0	600,000
C9	208656	LEHIGH SHERIFF SUBSTATION	A	0	200,000	0	0	0	0	200,000	0	200,000
D6	208648	PUBLIC SAFETY HVAC REPLACEMENT	A	200,000	735,000	0	0	0	0	735,000	0	935,000
CW	208607	REMODELING PROJECTS	A	798,584	750,000	400,000	400,000	400,000	400,000	2,350,000	2,000,000	10,241,658
CW	208603	REROOFING PROJECTS (REPLACEMENTS)	A	312,216	266,000	266,000	266,000	266,000	266,000	1,330,000	1,330,000	5,096,541
D6		SHERIFF DEPT EVIDENCE IMPROVEMENTS	A	0	0	50,000	0	0	0	50,000	0	50,000
TBD		SOUTH SHERIFF SUBSTATION	A	0	0	0	600,000	0	0	600,000	0	600,000
C7		STOCKADE HVAC UNITS	A	0	0	395,000	0	0	0	395,000	0	395,000
CW	208657	VOTING MACHINES	A-001	0	5,800,000	0	0	0	0	5,800,000	0	5,800,000
E5		WEST SHERIFF SUBSTATION	A	0	0	600,000	0	0	0	600,000	0	600,000
				6,395,256	23,465,050	8,135,510	5,270,510	3,870,510	2,776,000	43,517,580	24,630,000	90,269,652

LEE COUNTY

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FISCAL 2002 BUDGET  
FINAL

**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	PROJ		FUND.	CURRENT BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	TOTAL PROJECTED
COORD	#	PROJECT NAME	SRC.	FY 00/01	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 01/02 - 05/06	YEARS 6-10	COST *

FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; S = SPECIAL; T = TDC; M = MSBU/TU

**GOVERNMENT FACILITIES- FY 00/01 BUDGET WITH NO NEW DOLLARS IN FUTURE YEARS**

203404	COMPUTER UPGRADES	A	24,919	0	0	0	0	0	0	0	0	321,463
208632	CORRECTIONAL FACILITIES	D,G	27,978,308	0	0	0	0	0	0	0	0	43,548,586
208623	DEMOLITION OF CODES & COMM DEV BUILDING	A	72,022	0	0	0	0	0	0	0	0	111,000
208643	DOWNTOWN JAIL/ORTIZ FIBEROPTIC LINK	A	31,000	0	0	0	0	0	0	0	0	31,000
208618	EOC DISPATCH AREA EXPANSION	D	745,000	0	0	0	0	0	0	0	0	750,000
208644	EOC/PARKS TELEPHONE UPGRADE	A	320,000	0	0	0	0	0	0	0	0	320,000
208645	HUMAN SERVICES IMPROVEMENTS	A	200,000	0	0	0	0	0	0	0	0	200,000
208630	JUSTICE CENTER COURTROOM RENOVATIONS	A	15,665	0	0	0	0	0	0	0	0	668,110
208631	NORTH FORT MYERS SHERIFF SUB-STATION	A	715,704	0	0	0	0	0	0	0	0	715,704
203402	PERMIT COMPUTER SOFTWARE	A	97,911	0	0	0	0	0	0	0	0	979,162
			30,200,529	0	0	0	0	0	0	0	0	47,645,025

\* Equals all prior year(s) expenditures plus current and future year(s) budget.

**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 01/02 - 05/06	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; S = SPECIAL; T = TDC; M = MSBU/TU

**LIBRARY PROJECTS - FY 01/02 - 05/06 (INCLUDES NEW PROJECTS AND FY 00/01 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)**

D6	203609	LAKES REGIONAL LIBRARY	LA	0	950,000	14,475,228	0	0	0	15,425,228	0	15,425,228
TBD		NORTHWEST REGIONAL LIBRARY	LA	0	0	0	1,150,000	15,121,000	0	16,271,000	0	16,271,000
				0	950,000	14,475,228	1,150,000	15,121,000	0	31,696,228	0	31,696,228

**LIBRARY PROJECTS- FY 00/01 BUDGET WITH NO NEW DOLLARS IN FUTURE YEARS**

203607		CAPE CORAL LIBRARY EXPANSION	LA	8,497,760	0	0	0	0	0	0	0	8,572,000
203606		EAST COUNTY REGIONAL LIBRARY	LA	8,281,125	0	0	0	0	0	0	0	10,894,464
203608		LIBRARY ADMINISTRATIVE OFFICE	LA	674,541	0	0	0	0	0	0	0	675,000
203605		MAIN LIBRARY PARK LOT EXPANSION	A	164,500	0	0	0	0	0	0	0	185,000
				17,618,026	0	0	0	0	0	0	0	20,326,464

\* Equals all prior year(s) expenditures plus current and future year(s) budget.

**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 01/02 - 05/06	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; S = SPECIAL; T = TDC; M = MSBU/TU

**MARINE SERVICES - FY 01/02 - 05/06 (INCLUDES NEW PROJECTS AND FY 00/01 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)**

CW	202903	BIP UNIDENTIFIED PROJECTS	S	390,361	50,000	50,000	50,000	50,000	50,000	250,000	1,080,000	3,085,964
G6	203039	BONITA BEACH RENOURISHMENT	G,T,S,A	319,000	2,140,000	80,000	83,999	88,200	92,610	2,484,809	3,171,828	5,975,637
D,E2	203061	CAPTIVA RENOURISHMENT	T,M,G	0	1,664,498	323,400	19,779,999	77,000	80,851	21,925,748	20,155,898	42,081,646
F5	203022	ESTERO ISLAND BEACH RESTORATION PROGRAM	G,T,S	12,679,969	113,422	119,092	125,047	131,299	137,864	626,724	11,485,010	25,257,578
A1	203023	GASPARILLA ISLAND BEACH RESTORATION PROJECT	G,T,M,A	9,743,692	34,521	36,246	285,058	39,961	41,960	437,746	3,641,507	14,106,553
F6	203024	LOVERS KEY BEACH RESTORATION PROGRAM	T,G,A	2,077,612	33,880	35,574	37,352	39,220	41,180	187,206	3,430,590	5,777,176
C,D1	203063	NORTH CAPTIVA BEACH EROSION CONTROL	G,T,M	0	200,000	400,000	1,000,000	18,000	18,900	1,636,900	19,845	1,656,745
C2		PINE ISLAND BOAT RAMP	G,S	0	0	0	3,000,000	0	0	3,000,000	0	3,000,000
E4	203025	PUNTA RASSA BOAT RAMP	G,S	687,021	0	0	970,000	230,000	245,000	1,445,000	555,000	2,700,000
CW	202916	WCIND UNSPECIFIED PROJECTS	G	0	700,000	700,000	700,000	700,000	700,000	3,500,000	3,500,000	7,000,000
				25,897,655	4,936,321	1,744,312	26,031,455	1,373,680	1,408,365	35,494,133	47,039,678	110,641,299

LEE COUNTY

FISCAL 2002 BUDGET  
FINAL

**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	PROJ		FUND.	CURRENT	CIP	CIP	CIP	CIP	CIP	CIP	CIP	TOTAL
COORD	#	PROJECT NAME	SRC.	FY 00/01	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	PROJECTED
					FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 01/02 - 05/06	YEARS 6-10	COST *

FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; S = SPECIAL; T = TDC; M = MSBU/TU

**MARINE SERVICES - FY 00/01 BUDGET WITH NO NEW DOLLARS IN FUTURE YEARS**

202912	ART. REEF DEVEL AND RENOURISH	A,G	711	0	0	0	0	0	0	0	0	115,508
203021	BOCA GRANDE FISHING PIER	A	509	0	0	0	0	0	0	0	0	35,772
202905	ESTERO BAY TRIB. MARKERS	A	7,256	0	0	0	0	0	0	0	0	346,520
203040	FWC DERELICT VESSEL REMOVAL '00/01	G	30,149	0	0	0	0	0	0	0	0	30,149
203059	FWC REEF GRANT 00/01	G	60,000	0	0	0	0	0	0	0	0	60,000
202915	MANATEE AWARENESS FACILITIES	A	27,936	0	0	0	0	0	0	0	0	124,997
203057	W-ARTIFICIAL REEF CONSTRUCTION L-151	G	25,000	0	0	0	0	0	0	0	0	25,000
203058	W-BIO-NAVIGATION HAZARDS & RESOURCES L-152	G	15,000	0	0	0	0	0	0	0	0	15,000
203034	W-CALOOSA PIER ENHANCEMENT L-136 '99/00	G	8,350	0	0	0	0	0	0	0	0	8,350
203012	W-CAPE CORAL ATN L-121 '99	G	18,000	0	0	0	0	0	0	0	0	72,005
203029	W-CAPE CORAL ATN L-131 '99/00	G	8,004	0	0	0	0	0	0	0	0	20,000
203048	W-CAPE CORAL ATN L-141 '00/01	G	16,000	0	0	0	0	0	0	0	0	16,000
203051	W-CAPE CORAL FIRE RESCUE BOAT L-145	G	10,000	0	0	0	0	0	0	0	0	10,000
203052	W-C.C. POWER SQUADRON MARINE FIRST AID L-146	G	1,420	0	0	0	0	0	0	0	0	1,420
203027	W-DERELICT VESSEL REMOVAL L-129 '99/00	G	17,918	0	0	0	0	0	0	0	0	30,000
203047	W-DERELICT VESSEL REMOVAL L-140 '00/01	G	60,000	0	0	0	0	0	0	0	0	60,000
203056	W-FISH CHUTES L-150	G	6,366	0	0	0	0	0	0	0	0	6,366
203050	W-FORT MYERS FIRE RESCUE BOAT L-144	G	25,535	0	0	0	0	0	0	0	0	25,535
203030	W-FORT MYERS MOORING FLD L-132 '99/00	G	21,976	0	0	0	0	0	0	0	0	21,976
203053	W-MANATEES-THEIR HABITS AND HABITATS L-147	G	2,675	0	0	0	0	0	0	0	0	2,675
203011	W-MARINE LAW ENFORCEMENT L-120 '99	G	5,000	0	0	0	0	0	0	0	0	100,000
203028	W-MARINE LAW ENFORCEMENT L-130 '99/00	G	11,260	0	0	0	0	0	0	0	0	115,000
203049	W-MARINE LAW ENFORCEMENT L-143 '00/01	G	140,000	0	0	0	0	0	0	0	0	140,000
203035	W-MARINE TURTLE ED L-137 '99/00	G	4,400	0	0	0	0	0	0	0	0	4,400
203054	W-MARINE TURTLE ED L-148 '00/01	G	4,643	0	0	0	0	0	0	0	0	4,643
203055	W-MONOFILAMENT AWARENESS L-149	G	945	0	0	0	0	0	0	0	0	945
203009	W-NAV IMPROVEMENT L-117 '99	G	14,870	0	0	0	0	0	0	0	0	160,000
203026	W-NAV IMPROVEMENT L-128 '99/00	G	207,163	0	0	0	0	0	0	0	0	222,256
203046	W-NAVIGATION IMPROVEMENTS L-139 00/01	G	175,000	0	0	0	0	0	0	0	0	175,000
203017	W-SAT MARINE SCIENCE SEMINARS L-126 '99	G	1,019	0	0	0	0	0	0	0	0	1,730
203001	W-MARINE BIOLOGY CURRICULUM L-111	G	1,312	0	0	0	0	0	0	0	0	5,175
303031	W-USPS-NOS CO-OP CHARTING L-133 '99/00	G	1,273	0	0	0	0	0	0	0	0	2,238
			929,690	0	0	0	0	0	0	0	0	1,958,660

\* Equals all prior year(s) expenditures plus current and future year(s) budget.



**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	PROJ		FUND.	CURRENT BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	TOTAL PROJECTED
COORD	#	PROJECT NAME	SRC.	FY 00/01	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 01/02 - 05/06	YEARS 6-10	COST *

FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; S = SPECIAL; T = TDC; M = MSBU/TU

**COUNTY LANDS - FY 01/02 - 05/06 (INCLUDES NEW PROJECTS AND FY 00/01 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)**

CW	208800	CONSERVATION 2020	A	30,924,783	11,868,840	12,245,505	12,612,870	0	0	36,747,215	0	82,266,327
CW	208829	COUNTY OWNED REAL PROPERTY ASSESSMENT	A	200,000	120,000	125,000	130,000	135,000	140,000	650,000	800,000	1,752,235
F8,G8	200999	FLINT PEN ACQUISITION	S	284,138	60,000	0	0	0	0	60,000	0	14,654,611
CW	208617	SALE OF SURPLUS LANDS	A	225,000	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,458,260
E8-9	208830	T&T DEVELOPMENT SENSITIVE LAND ACQ	S	888,127	250,000	119,651	119,651	119,651	0	608,953	0	1,500,000
				32,522,048	12,418,840	12,590,156	12,962,521	354,651	240,000	38,566,168	1,300,000	101,631,433

**COUNTY LANDS - FY 00/01 BUDGET WITH NO NEW DOLLARS IN FUTURE YEARS**

208576	ST JAMES PRESERVE/EAGLE NESTING SITE	A	4,563	0	0	0	0	0	0	0	0	374,207
				4,563	0	0	0	0	0	0	0	374,207

\* Equals all prior year(s) expenditures plus current and future year(s) budget.

**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	PROJ COORD #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 01/02 - 05/06	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; S = SPECIAL; T = TDC; M = MSBU/TU

**COMMUNITY PARKS - FY 01/02 - 05/06 (INCLUDES NEW PROJECTS AND FY 00/01 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)**

CW	201827	ADA STANDARD COMPLIANCE IMPROVEMENTS	A	0	100,000	100,000	50,000	50,000	50,000	350,000	200,000	550,000
TBD		ADULT SOCCER FIELDS	I	0	0	0	0	0	0	0	300,000	300,000
A1	201803	BOCA GRANDE BEACH AND BAY ACCESSES	A	50,000	25,000	25,000	25,000	25,000	25,000	125,000	125,000	312,250
A1	201778	BOCA GRANDE IMPROVEMENTS	I-7	159,775	35,000	21,000	21,000	22,000	23,000	122,000	100,000	387,000
E4		BOWDITCH POINT OFFICE SPACE	A	0	0	0	0	0	0	0	75,000	75,000
CW	208801	CONSERVATION 2020 LAND MANAGEMENT	A-2020	873,885	100,000	100,000	100,000	100,000	100,000	500,000	500,000	2,059,608
CW	201724	COUNTY WIDE ATHLETIC COURT RESURFACING	A	98,282	80,000	80,000	80,000	80,000	80,000	400,000	400,000	1,105,080
CW	201751	COUNTY WIDE ATHLETIC FIELD RECONSTRUCTION	A	245,368	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,608,100
CW	201825	COUNTY WIDE BOARD WALK REPAIRS	A	75,000	75,000	75,000	75,000	75,000	75,000	375,000	75,000	525,000
CW	208642	COUNTY WIDE BOAT RAMP REPAIR	A	50,000	50,000	50,000	50,000	50,000	50,000	250,000	250,000	550,000
CW	201720	COUNTY WIDE FENCE REPLACEMENT	A	70,001	60,000	60,000	60,000	60,000	60,000	300,000	300,000	807,717
CW		COUNTY WIDE LANDSCAPING IMPROVEMENTS	A	0	0	0	0	0	0	0	50,000	50,000
CW	201726	COUNTY WIDE LIGHT POLE REPLACEMENT	A	740,671	200,000	200,000	200,000	200,000	200,000	1,000,000	0	2,118,817
CW	201757	COUNTY WIDE LIGHTING, PARKING LOTS	A	70,395	40,000	40,000	40,000	40,000	40,000	200,000	200,000	515,000
CW	201722	COUNTY WIDE PAVING	A	267,372	175,000	175,000	175,000	175,000	175,000	875,000	875,000	2,550,000
CW	201721	COUNTY WIDE PLAYGROUNDS	A	279,471	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,742,042
CW	201752	COUNTY WIDE SHELTERS	A	44,029	35,000	35,000	35,000	35,000	35,000	175,000	175,000	445,000
CW	201723	COUNTY WIDE SIGNAGE REPLACEMENT	A	30,301	30,000	30,000	30,000	30,000	30,000	150,000	150,000	459,999
CW	201761	DESTRUCTIVE VEGETATION CONTROL	A	98,222	50,000	50,000	50,000	50,000	50,000	250,000	250,000	650,000
CW	201771	ELECTRIC METERS	A	28,130	25,000	0	0	0	0	25,000	0	85,000
F7	201999	ESTERO/BONITA COMMUNITY PARK	I-8	50,000	2,100,000	525,000	500,000	520,000	520,000	4,165,000	2,500,000	6,715,000
CW	201828	FILTRATION SYSTEM UPGRADE, POOLS, COUNTYWIDE	A	0	70,000	70,000	70,000	70,000	70,000	350,000	210,000	560,000
B7	201829	FM SHORES NATURE TRAIL, WEIR	A	0	25,000	0	0	0	0	25,000	0	25,000
E4	203062	FRIZZELL-KONTINOS (PUNTA RASSA) RESTROOMS	A	0	75,000	0	0	0	0	75,000	0	75,000
C7	202000	GATEWAY COMMUNITY PARK	I-40	0	1,200,000	0	0	0	0	1,200,000	0	1,200,000
CW		GRANTS MATCHING FUNDS-PARKS	A	0	0	0	0	0	50,000	50,000	250,000	300,000
B5		HANCOCK PARK SPECTATOR AREA IMPROV	A	0	0	0	0	0	50,000	50,000	0	50,000
B5		JUDD PARK BOAT RAMP REBUILDING	S	0	0	0	0	30,000	0	30,000	0	30,000
C8		LEHIGH COMM PARK SHOWER ROOM ADDITION	A	0	0	0	0	0	60,000	60,000	0	60,000
C8		LEHIGH COMM PARK SPECTATOR IMPROV.	A	0	0	0	0	0	60,000	60,000	0	60,000
B7		MANATEE PARK INTERPRETIVE/OFFICE BUILDING	A	0	0	0	0	0	0	0	150,000	150,000
C3		MATLACHA IMPROVEMENTS	A	0	0	0	0	0	75,000	75,000	0	75,000
C3		MATLACHA PARK LAND ACQUISITION	A	0	0	0	0	0	0	0	200,000	200,000
B6	201779	NFM COMMUNITY PARK IMPROVEMENTS	I-5,I-2,A	363,990	1,500,000	0	0	0	3,500,000	5,000,000	0	5,363,990
CW	201715	PARKS AUTOMATION	A	144,729	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,499,447
C7	201794	PET PARK	I-1	15,000	5,000	0	0	0	0	5,000	0	20,000
C3	201798	PHILLIPS PARK	I-2	136,000	125,000	128,000	130,000	133,000	130,000	646,000	650,000	1,432,000
CW	201674	POOL IMPROVEMENTS	A	116,813	150,000	120,000	120,000	120,000	120,000	630,000	660,000	1,899,947

LEE COUNTY

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FISCAL 2002 BUDGET  
FINAL

**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 01/02 - 05/06	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST*
FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; S = SPECIAL; T = TDC; M = MSBU/TU												
CW	201823	POOL MAINTENANCE AND REPAIRS	A	100,000	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,100,000
CW		POOL SLIDES - COUNTY WIDE	A	0	0	0	0	0	0	0	80,000	80,000
CW		POOL WATER FEATURE PLAYGROUND	A	0	0	0	0	0	80,000	80,000	240,000	320,000
CW	201776	POOL, RESTROOM FLOOR TILING	A	10,250	10,000	10,000	10,000	10,000	10,000	50,000	50,000	120,000
CW	201834	REPLACEMENT PARKING MACHINES,COUNTYWIDE	A	0	20,000	20,000	20,000	20,000	20,000	100,000	100,000	200,000
E2-3	201638	SANIBEL/CAPTIVA PARK IMPROVEMENT	I-6	63,000	10,000	15,000	13,000	14,000	14,000	66,000	70,000	199,000
B6	201758	SCHANDLER HALL PARK IMPROVEMENTS/LAND ACQ	A	851,578	550,000	0	0	0	0	550,000	0	1,410,000
B6		SEATING ADDITION, TERRY PARK	I-R	0	0	0	0	50,000	0	50,000	0	50,000
D5	201873	SOUTH FORT MYERS COMMUNITY PARK	I-4,A	0	2,707,000	1,695,000	695,000	700,000	700,000	6,497,000	3,500,000	9,997,000
B6		TERRY PARK BATTING CAGE LIGHTING	A	0	0	0	0	0	50,000	50,000	0	50,000
B6		TERRY PARK FIELD #2 SEATING	A	0	0	0	0	0	0	0	200,000	200,000
B6		TERRY PARK RESTROOMS	A	0	0	0	0	0	80,000	80,000	0	80,000
D9	201760	VETERANS PARK MASTER PLAN/IMPROVEMENTS	I-3	1,635,707	539,000	470,000	479,000	470,000	470,000	2,428,000	2,350,000	7,110,001
				6,667,969	10,766,000	4,694,000	3,628,000	3,729,000	7,652,000	30,469,000	18,235,000	59,526,998

**COMMUNITY PARKS- FY 00/01 BUDGET WITH NO NEW DOLLARS IN FUTURE YEARS**

201777	ALVA COMMUNITY PARK IMPROVEMENTS	I-2	258,956	0	0	0	0	0	0	0	0	270,000
208624	ANIMAL CONTROL SHELTER	A	31,147	0	0	0	0	0	0	0	0	2,064,000
201783	AUDITORIUM IMPROV, BOCA GRANDE	A	543,044	0	0	0	0	0	0	0	0	543,044
208671	BONITA COMM PARK SEWER IMPROVEMENTS	A	50,000	0	0	0	0	0	0	0	0	50,000
201996	BOWDITCH POINT PARKING LOT	A, T	474,198	0	0	0	0	0	0	0	0	507,891
201710	BUCKINGHAM COMMUNITY PARK AUTOMATION	I,3	16,067	0	0	0	0	0	0	0	0	99,998
201785	CLEMENTE PARK IMPROVEMENTS	A	50,000	0	0	0	0	0	0	0	0	50,000
201651	COMM. PK CONCESSION BLDGS.	A	168,596	0	0	0	0	0	0	0	0	626,273
201786	DUNBAR PARK IMPROVEMENTS	A	50,000	0	0	0	0	0	0	0	0	50,000
201753	ESTERO HIGH SCHOOL PARK IMPROVEMENTS	I-8,A	1,036,860	0	0	0	0	0	0	0	0	2,566,918
201772	EXTENSION SERVICES KITCHEN, TERRY PARK	A	25,950	0	0	0	0	0	0	0	0	41,000
201787	FMB - GYM FLOOR REPLACEMENT	A	150,000	0	0	0	0	0	0	0	0	150,000
201788	FMB - TENNIS COURT/BASKETBALL COURTS/SHELTER	A	150,000	0	0	0	0	0	0	0	0	150,000
201792	HEAVY EQUIPMENT POLE BARN, TERRY PARK	A	50,000	0	0	0	0	0	0	0	0	50,000
201782	KARL DREWS RESTROOMS	A	98,800	0	0	0	0	0	0	0	0	98,800
201731	LAKES PARK WATER FEATURE	I-R	185,000	0	0	0	0	0	0	0	0	185,000
201793	REPLACEMENT SWIM BARRIER, LAKES PARK	A	100,000	0	0	0	0	0	0	0	0	100,000
201759	SCHOOL BOARD IMPROVEMENTS	A	155,597	0	0	0	0	0	0	0	0	300,000
			3,594,215	0	0	0	0	0	0	0	0	7,902,924

\* Equals all prior year(s) expenditures plus current and future year(s) budget.

**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	PROJ	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 01/02 - 05/06	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; S = SPECIAL; T = TDC; M = MSBU/TU

**REGIONAL PARKS - FY 01/02 - 05/06 (INCLUDES NEW PROJECTS AND FY 00/01 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)**

A8	201789	CALOOSAHATCHEE REG. PARK-LIMITED	I-R,TDC	159,394	210,000	0	0	0	0	210,000	0	3,558,208
CW	201673	CARL MATCHING FUNDS	A	93,000	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,697,297
E7	201730	FIFTY METER POOL	I-R	525,000	1,072,000	1,194,237	0	0	0	2,266,237	0	4,515,000
B8	208577	HICKEY CREEK MITIGATION PARKS	A,I-R,G,T	569,206	229,300	0	0	0	0	229,300	0	2,868,124
D6	201796	LAKES PARK MASTER PLAN	I-R,A	100,000	200,000	0	1,000,000	1,000,000	1,000,000	3,200,000	0	3,300,000
D6		RESURFACE SPORTS COMPLEX FOUNTAIN	S	0	0	73,000	0	0	0	73,000	0	73,000
D7		SIX MILE CYPRESS SLOUGH INTERPRETIVE FACILITY	A	0	0	0	0	0	0	0	120,000	120,000
D6		SPORTS COMP -STADIUM FREIGHT ELEVATOR	A	0	0	0	0	0	100,000	100,000	0	100,000
D6		SPORTS COMP-AUTO MAGNETIC DOOR CLOSERS	A	0	0	0	0	0	50,000	50,000	0	50,000
D6		SPORTS COMP-BACKWASH IRRIGAT & PUMP STA	A	0	0	92,000	0	0	0	92,000	0	92,000
D6		SPORTS COMPLEX	A	0	0	0	0	0	0	0	1,000,000	1,000,000
D6		SPORTS COMPLEX - AERATORS	A	0	0	0	0	0	30,000	30,000	0	30,000
D6		SPORTS COMPLEX - AWNINGS	A	0	0	0	0	0	0	0	40,000	40,000
D6		SPORTS COMPLEX - BATTER'S EYES	A	0	0	0	0	0	200,000	200,000	0	200,000
D6		SPORTS COMPLEX - CARPETING	A	0	0	0	0	0	50,000	50,000	0	50,000
D6		SPORTS COMPLEX - CONCOURSE FLOOR	A	0	0	0	0	0	0	0	100,000	100,000
D6		SPORTS COMPLEX - DUGOUT DRAINAGE	A	0	0	0	0	0	100,000	100,000	0	100,000
D6		SPORTS COMPLEX - FENCING	A	0	0	0	0	0	0	0	150,000	150,000
D6		SPORTS COMPLEX - IRRIGATION	A	0	0	0	0	0	0	0	80,000	80,000
D6		SPORTS COMPLEX - IRRIGATION PUMP FILTER	A	0	0	0	0	0	25,000	25,000	0	25,000
D6		SPORTS COMPLEX - MINOR LEAGUE PAVILION	A	0	0	0	0	0	0	0	100,000	100,000
D6		SPORTS COMPLEX - RESTROOMS	A	0	0	0	0	0	0	0	100,000	100,000
D6		SPORTS COMPLEX - SOFTBALL PAVILION	A	0	0	0	0	0	0	0	80,000	80,000
D6		SPORTS COMPLEX - STADIUM SEATS	A	0	0	0	0	0	0	0	150,000	150,000
D6		SPORTS COMPLEX - STADIUM STORAGE BLDG	A	0	0	0	0	0	0	0	100,000	100,000
D6		SPORTS COMPLEX - WEIGHT ROOM/OFFICES	A	0	0	0	0	0	0	0	200,000	200,000
D6		SPORTS COMPLEX - WINDOWS	A	0	0	0	0	0	0	0	150,000	150,000
D6	201781	SPORTS COMPLEX FENCE AND LIGHTS	A	0	0	0	0	0	0	0	1,000,000	1,040,000
D6		SPORTS COMP-STORAGE AREA FIRE PROTECT	A	0	0	0	0	0	0	0	200,000	200,000
D6		STADIUM LEAKS	A	0	0	0	0	0	30,000	30,000	150,000	180,000
D6	201738	STADIUM MAINTENANCE	S	245,028	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,549,999
D6	201734	STADIUM R&R	S,A	35,723	20,000	20,000	20,000	20,000	20,000	100,000	100,000	363,981
D6		STORAGE AREA, SPORTS COMPLEX	A	0	0	0	0	0	140,000	140,000	0	140,000
				1,727,351	1,931,300	1,579,237	1,220,000	1,220,000	1,945,000	7,895,537	4,820,000	22,522,609

**FISCAL 2002 BUDGET FINAL**

**LEE COUNTY**

**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	PROJ COORD #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 01/02 - 05/06	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; S = SPECIAL; T = TDC; M = MSBU/TU

**REGIONAL PARKS- FY 00/01 BUDGET WITH NO NEW DOLLARS IN FUTURE YEARS**

201739	DELEON REGIONAL PARK	I-R	300,000	0	0	0	0	0	0	0	0	1,300,000
201780	RANDELL RESEARCH CENTER OFF-SITE FACILITY	G	82,500	0	0	0	0	0	0	0	0	82,500
201622	SIX MILE CYPRESS MANAGEMENT	A	99,439	0	0	0	0	0	0	0	0	926,015
201678	SIX MILE CYPRESS PURCHASE	S,A,I	676,236	0	0	0	0	0	0	0	0	2,335,379
			1,158,175	0	0	0	0	0	0	0	0	4,643,894

LEE COUNTY

FISCAL 2002 BUDGET  
FINAL

**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 01/02 - 05/06	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; S = SPECIAL; T = TDC; M = MSBU/TU

**WATER ACCESS - FY 01/02 - 05/06 (INCLUDES NEW PROJECTS AND FY 00/01 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)**

D2	201877	ANDY ROSSE LN BAYSIDE ACCESS IMPROVEMENTS	T	0	14,500	0	0	0	0	14,500	0	14,500
CW	201800	BATHING BEACH WATER QUALITY MONITORING	T	10,000	10,000	10,000	10,000	10,000	10,000	50,000	0	60,000
CW	201686	BEACH ACCESS BANNERS	T	19,485	0	0	0	0	0	0	0	221,876
CW	200686	BEACH RENOURISHMENT TRUST FUND - FY 02-06 will fund six beach restoration projects	T, A, G	1,105,003	100,000	100,000	100,000	100,000	100,000	500,000	500,000	2,715,796
F6	201719	BLACK ISLAND MULTI-USE NATURE TRAIL	T	26,000	96,000	45,000	0	0	0	141,000	0	167,000
CW	201805	BOARDWALK DECK IMPROVEMENTS	T	75,000	75,000	75,000	75,000	75,000	75,000	375,000	375,000	825,000
G7	201879	BONITA SPRINGS RIVERSIDE DEPOT PARK	T	0	124,000	0	0	0	0	124,000	0	124,000
D5	201743	CAPE CORAL YACHT CLUB BEACH AREA MAINT	T	42,806	26,000	27,040	28,122	29,247	30,416	140,825	0	190,825
CW	201809	CAPITALIZED BEACH FRONT PARK MAINTENANCE	T	50,000	50,000	50,000	50,000	50,000	50,000	250,000	250,000	550,000
CW	201687	EMERGENCY BEACH CLEAN UP	T	232,595	0	100,000	100,000	100,000	100,000	400,000	0	912,384
C5	201810	FOUR MILE COVE ECOLOGICAL PARK	T	221,500	434,780	23,690	24,678	25,418	26,180	534,746	0	756,246
E2,3	201883	INDIGO TRAIL BOARDWALK	T	0	70,000	0	0	0	0	70,000	0	70,000
CW	201811	LEE ISLAND COAST PADDLING TRAIL	T	85,000	85,000	85,000	85,000	0	0	255,000	0	340,000
F6	201884	LOVERS KEY ROADSIDE PARK	T	0	305,000	0	0	0	0	305,000	0	305,000
C3	201885	MATLACHA PARK SHORELINE PROTECTION/RESTORATION	T	0	45,000	0	0	0	0	45,000	0	45,000
B6	201886	RIVERSIDE PARK FISHING & OBSERVATION PIER	T	0	175,388	0	0	0	0	175,388	0	175,388
E,F2-4	201747	SANIBEL BEACH EROSION MONITORING	T	35,000	0	35,000	25,000	25,000	35,000	120,000	0	215,000
E,F2-4	201656	SANIBEL BEACH MAINTENANCE	T	46,000	50,000	48,000	46,000	44,000	42,000	230,000	0	505,717
E,F2-4	201887	SANIBEL BIKE RACKS FOR PUBLIC BEACHES	T	0	6,400	0	0	0	0	6,400	0	6,400
E,F2-4	201707	SANIBEL BRAZILIAN PEPPER CONTROL	T	45,000	40,000	0	0	0	0	40,000	0	264,910
E,F2-4	201815	SANIBEL BRAZILIAN PEPPER CONTROL-DING DARLING	T	85,000	85,000	0	0	0	0	85,000	0	170,000
E,F2-4	201817	SANIBEL TREE AND DUNE LANDSCAPE	T	40,000	40,000	0	0	0	0	40,000	0	80,000
				2,118,389	1,832,068	598,730	543,800	458,665	468,596	3,901,859	1,125,000	8,715,042

**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	PROJ		FUND.	CURRENT BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	TOTAL PROJECTED
COORD	#	PROJECT NAME	SRC.	FY 00/01	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 01/02 - 05/06	YEARS 6-10	COST*

FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; S = SPECIAL; T = TDC; M = MSBU/TU

**WATER ACCESS- FY 00/01 BUDGET WITH NO NEW DOLLARS IN FUTURE YEARS**

201804		BILLY'S CREEK RESTORATION	T	162,025	0	0	0	0	0	0	0	162,025
201808		BOWDITCH POINT PARK BOAT DOCKS	T,S	270,000	0	0	0	0	0	0	0	270,000
201765		BURROUGH'S HOME WTR TAXI DOCK/OBSERVATION	T	42,500	0	0	0	0	0	0	0	50,600
201742		CALOOSA REG PARK SHORELINE STABILIZATION	T	14,163	0	0	0	0	0	0	0	160,000
201766		CALOOSAHATCHEE RVR EROSION CTL-JAYCEE PK PH II	T	500	0	0	0	0	0	0	0	75,000
201698		CAPE CORAL ECO PARK IMPROVEMENTS	T	12,236	0	0	0	0	0	0	0	315,000
201704		CAPE CORAL YACHT CLUB BEACH RENOURISHMENT	T	14,000	0	0	0	0	0	0	0	20,000
201768		FORD HOME WATER TAXI DOCK	T	381,240	0	0	0	0	0	0	0	406,767
201769		J.N. DING DARLING WILDLIFE DR FISHING PIER	T	25,000	0	0	0	0	0	0	0	25,000
201770		LAKE KENNEDY BOARDWALK AT SUN SPLASH	T	470,590	0	0	0	0	0	0	0	500,000
201744		LOVERS KEY/BLACK ISLE PEDISTRIAN BRIDGE	T	130,700	0	0	0	0	0	0	0	138,000
201665		MATANZAS PASS PRESERVE IMPROVEMENTS	T	124,340	0	0	0	0	0	0	0	868,625
201746		NORTH SHORE PARK IMPROVEMENTS	T	16,417	0	0	0	0	0	0	0	233,300
201813		NORTH SHORE PARK RESTROOMS	T	110,000	0	0	0	0	0	0	0	110,000
201816		SANIBEL LIGHTHOUSE BEACH PARK RESTROOM	T	90,000	0	0	0	0	0	0	0	90,000
201684		WATER ACCESS DEVELOPMENT	T	32,718	0	0	0	0	0	0	0	1,855,042
				1,896,429	0	0	0	0	0	0	0	5,279,359

\* Equals all prior year(s) expenditures plus current and future year(s) budget.

**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 01/02 - 05/06 YEARS 6-10	TOTAL PROJECTED COST *
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**COMMUNITY REDEVELOPMENT AGENCY - FY 00/01 BUDGET WITH NO NEW DOLLARS IN FUTURE YEARS**

209010	B.S. IMPROVEMENT MATCH	32,610	0	0	0	0	0	0	0	0	72,000
209005	B.S. STOREFRONT GRANT PROGRAM	12,095	0	0	0	0	0	0	0	0	33,294
209011	B.S. STREETScape MATCH	4,223	0	0	0	0	0	0	0	0	4,223
209009	B.S. STREETScape PROJECT	130,716	0	0	0	0	0	0	0	0	1,343,381
209254	L.A. COMMERCIAL PARK MATCH	308,850	0	0	0	0	0	0	0	0	330,000
209253	L.A. IMPROVEMENT MATCH	301,030	0	0	0	0	0	0	0	0	355,356
209255	L.A. PARKS	224,983	0	0	0	0	0	0	0	0	227,559
209256	L.A. SIDEWALKS	104,589	0	0	0	0	0	0	0	0	256,815
209257	L.A. SIGNS	32,705	0	0	0	0	0	0	0	0	81,352
209258	L.A. STREETScape	128,879	0	0	0	0	0	0	0	0	338,563
209141	NFM IMPROVEMENT MATCH	102,195	0	0	0	0	0	0	0	0	102,195
209143	NFM SIGNS	79,975	0	0	0	0	0	0	0	0	94,750
209145	NFM STREETScape	1,106,389	0	0	0	0	0	0	0	0	1,419,439
209140	NFM STOREFRONT GRANTS	52,925	0	0	0	0	0	0	0	0	59,207
209207	SCI IMPROVEMENT MATCH	7,705	0	0	0	0	0	0	0	0	10,000
209209	SCI STOREFRONT GRANTS	8,240	0	0	0	0	0	0	0	0	34,400
209204	SCI STREETScape	53,921	0	0	0	0	0	0	0	0	77,250
209208	SCI WATERFRONT FLORIDA	2,133	0	0	0	0	0	0	0	0	32,203
209243	SR 80 STREETScape	527,901	0	0	0	0	0	0	0	0	831,096
		3,222,064	0	0	0	0	0	0	0	0	5,703,083

\* Equals all prior year(s) expenditures plus current and future year(s) budget.



**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	PROJ		FUND.	CURRENT BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	TOTAL PROJECTED
COORD	#	PROJECT NAME	SRC.	FY 00/01	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 01/02 - 05/06	YEARS 6-10	COST *

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**SOLID WASTE - FY 01/02 - 05/06 (INCLUDES NEW PROJECTS AND FY 00/01 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)**

C7	200952	HORTICULTURE PROCESSING FACILITY	E	450,000	0	150,000	0	0	0	150,000	0	600,000
C7	200918	LANDFILL GAS PROJECT	E	0	0	200,000	400,000	0	0	600,000	0	602,634
TBD	200921	LEE COUNTY TRANSFER STATIONS (4)	E	0	0	500,000	0	0	0	500,000	2,500,000	3,000,000
D10	200924	LEE HENDRY LANDFILL PHASE II	E,D	500,000	1,000,000	200,000	0	0	0	1,200,000	8,000,000	9,700,000
C7	200922	MATERIALS RECOVERY FACILITY RELOCATION	E	6,484,163	200,000	0	0	0	0	200,000	0	7,300,000
C7	200923	SOLID WASTE PROCESSING EQUIPMENT	E,D	1,479,970	19,000,000	55,000,000	4,000,000	0	0	78,000,000	0	79,479,970
				8,914,133	20,200,000	56,050,000	4,400,000	0	0	80,650,000	10,500,000	100,682,604

**SOLID WASTE - FY 00/01 BUDGET WITH NO NEW DOLLARS IN FUTURE YEARS**

200919	CHURCH ROAD EXTENSION	E	2,587,019	0	0	0	0	0	0	0	0	3,169,599
204040	GIS/SURVEY CONTROL	E	29,537	0	0	0	0	0	0	0	0	600,000
			2,616,556	0	0	0	0	0	0	0	0	3,769,599

\* Equals all prior year(s) expenditures plus current and future year(s) budget.

**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 01/02 - 05/06	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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**ROADS TRANSPORTATION - FY 01/02 - 05/06 (INCLUDES NEW PROJECTS AND FY 00/01 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)**

G7	204044	BONITA BEACH ROAD RESURFACING	GT,I-8	0	6,262,000	0	115,000	0	0	6,377,000	0	6,377,296
B6	204020	BUS US 41 (SR 739) FOUR LANES	GT,I-2	1,510,000	6,538,000	0	0	0	0	6,538,000	0	8,848,000
C7	204054	COLONIAL BLVD/I75 TO SR82	I-1,I-3,A	138,176	0	0	0	1,330,000	3,500,000	4,830,000	221,000	5,306,000
D6	204064	CYPRESS LAKE DRIVE WIDENING	GT,I-4,A	2,316,942	58,000	0	0	0	0	58,000	0	2,810,000
D5		GLADIOLUS 4 LNSOUTH FT MYERS	A,S,I-4	0	0	856,000	1,315,000	6,184,000	336,000	8,691,000	0	8,691,000
C8	204055	GUNNERY ROAD/SR82 TO LEE BLVD	I-3,A	463,014	994,000	7,345,000	362,000	0	0	8,701,000	0	9,371,000
G7	204060	IMPERIAL STREET	I-11,I-8	3,275,739	1,724,000	0	3,931,000	0	0	5,655,000	0	9,055,000
E7	205021	KORESHAN EXTENSION	S	2,171,928	0	2,800,000	4,943,000	0	0	7,743,000	4,201,000	14,115,928
G7	204056	LIVINGSTON/IMPERIAL CONNECTION	I-8	2,673,143	0	206,000	0	0	0	206,000	0	3,456,000
B7	204072	ORTIZ AVENUE NORTH	I-1,A,GT	75,000	0	0	556,000	3,329,000	449,000	4,334,000	0	4,409,000
C6	204073	PALMETTO AVENUE EXTENSION	I-1/4,GT,S	720,000	2,100,000	6,106,000	0	0	0	8,206,000	0	8,926,000
C6	204065	PALMETTO/PLANTATION CONNECTION	I-4	660,825	0	0	0	311,000	2,877,000	3,188,000	0	3,868,000
D6	206007	SUMMERLIN RD BOYSCOUT-UNIVERSITY	GT,I-4,A	1,856,528	3,973,000	0	12,534,000	380,000	0	16,887,000	0	18,784,000
E5	204067	SUMMERLIN @ BASS ROAD TO GLADIOLUS	I-6,A,S	91,470	325,000	635,000	2,900,000	0	696,000	4,556,000	0	4,681,000
E5	204066	SUMMERLIN @ SAN CARLOS - BASS ROAD	I-6,A,S	125,000	525,000	1,050,000	3,500,000	0	864,000	5,939,000	0	6,064,000
F7	204069	THREE OAKS PKWY EXTENSION	I-4,3,A	3,840,159	165,000	0	0	0	0	165,000	0	4,575,000
D7	204053	THREE OAKS PKWY EXTENSION, NORTH	D,I-4,A	11,167,685	0	0	577,000	0	0	577,000	0	11,854,257
F7	204043	THREE OAKS PKWY EXTENSION, SOUTH	I-8,11,A,GT	2,191,090	0	4,543,000	0	7,464,000	0	12,007,000	0	17,503,069
E7	204081	THREE OAKS PKWY WIDENING	I-4,A	0	990,000	8,010,000	1,078,000	0	0	10,078,000	0	10,078,000
D7	204062	TREELINE AVE-S AIRPORT ENTR/ DANIELS PKWY	GT	5,536,428	0	0	721,000	0	0	721,000	0	6,261,000
D7	204068	TREELINE EXT NORTH/DANIELS-COLONIAL	I-3,GT,A	200,000	0	0	720,000	1,750,000	7,910,000	10,380,000	1,002,000	11,582,000
C4	204601	VETERANS MEMORIAL PARKWAY EXTENSION	E	7,971,802	0	1,000,000	0	0	0	1,000,000	0	10,136,366
G7	204071	WEST TERRY STREET WIDENING	I-11,A	840,000	1,750,000	2,820,000	0	0	0	4,570,000	0	5,410,000
				47,824,929	25,404,000	35,371,000	33,252,000	20,748,000	16,632,000	131,407,000	5,424,000	192,161,916

**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	PROJ		FUND.	CURRENT BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	TOTAL PROJECTED
COORD	#	PROJECT NAME	SRC.	FY 00/01	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 01/02 - 05/06	YEARS 6-10	COST *

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**ROADS TRANSPORTATION - FY 00/01 BUDGET WITH NO NEW DOLLARS IN FUTURE YEARS**

204030	ALICO RD MULTILANING	GT,I-4	13,116,055	0	0	0	0	0	0	0	0	15,577,105
206037	BARBIE LANE	GT	110,000	0	0	0	0	0	0	0	0	110,000
204003	BONITA BCH. RD. PH. II	GT,I	590,625	0	0	0	0	0	0	0	0	13,578,633
206038	BONITA BEACH RD/OAKLAND INTERSECTION	GT	120,000	0	0	0	0	0	0	0	0	120,000
206036	BONITA BEACH RD/SUNSHINE PLAZA	GT	110,000	0	0	0	0	0	0	0	0	110,000
206034	BROADWAY AND CARROLL INTERSECTION	GT	125,200	0	0	0	0	0	0	0	0	127,000
206008	BUCKINGHAM ROAD IMPROVEMENTS	GT	294,097	0	0	0	0	0	0	0	0	325,000
206035	CAPTIVA/ANDY ROSSI LAND	GT	340,000	0	0	0	0	0	0	0	0	340,000
204070	COCONUT ROAD	GT	150,050	0	0	0	0	0	0	0	0	150,050
	CORKSCREW ROAD EAST	M	1,820,000	0	0	0	0	0	0	0	0	1,820,000
204074	CORKSCREW RD SAFETY ENHANCEMENTS	GT	580,000	0	0	0	0	0	0	0	0	580,000
204722	CORKSCREW/US41 IMPROVEMENTS EAST	GT,I-4	483,017	0	0	0	0	0	0	0	0	5,206,627
204653	DANIELS PKWAY EXTENSION PHASE II	GT,I	3,244,035	0	0	0	0	0	0	0	0	16,040,038
204013	DEL PRADO EXTENSION/MELLO DRIVE	GT,I-2	335,704	0	0	0	0	0	0	0	0	5,471,269
204033	E TERRY ST, BONITA GRANDE RD IMPROVMTS	GT	4,000	0	0	0	0	0	0	0	0	746,228
204077	EAST TERRY STREET INTERSECTION	GT	52,000	0	0	0	0	0	0	0	0	52,000
204965	FORT MYERS BEACH TRAFFIC IMPROVEMENTS	GT	79,300	0	0	0	0	0	0	0	0	96,300
204041	JOEL BOULEVARD ADVANCE ROW ACQUISITION	GT	541,217	0	0	0	0	0	0	0	0	699,999
204028	LEE BLVD. 4LN / SUNNILAND - HOMESTEAD BLVD	GT-I3	4,000	0	0	0	0	0	0	0	0	5,155,840
204057	LEE BLVD/HOMESTEAD-LEELAND HEIGHTS	I-3,A	1,562,261	0	0	0	0	0	0	0	0	1,703,000
204058	LEELAND HEIGHTS BOULEVARD WIDENING	I-3,GT	966,811	0	0	0	0	0	0	0	0	1,004,522
204017	MIDPOINT CORRIDOR, W - TO SANTA BARBARA	GT,D	341,220	0	0	0	0	0	0	0	0	25,985,564
204075	PENNSYLVANIA AVENUE	GT	400,000	0	0	0	0	0	0	0	0	400,000
204656	PONDELLA ROAD WIDENING	GT,I-5	3,944,039	0	0	0	0	0	0	0	0	13,014,031
206044	SIX MILE CYPRESS & PENZANCE INTERSECTION	GT	175,000	0	0	0	0	0	0	0	0	175,000
204076	SUMMERLIN/COLONIAL INTERSECTION	GT	123,000	0	0	0	0	0	0	0	0	123,000
206645	US 41/BONITA BAY	GT	53,328	0	0	0	0	0	0	0	0	71,088
204061	VANDERBILT DRIVE/WOODS EDGE-BONITA BCH	I-8	175,000	0	0	0	0	0	0	0	0	175,000
204034	VETERANS MEMORIAL PARKWAY	GT	1,072,585	0	0	0	0	0	0	0	0	18,040,860
205020	VETERNS MEMORIAL PARKWAY-SKYLINE E OF CHIQUITA	S	3,500,000	0	0	0	0	0	0	0	0	3,500,000
			34,412,544	0	0	0	0	0	0	0	0	130,498,154

\* Equals all prior year(s) expenditures plus current and future year(s) budget.

LEE COUNTY

E-40

FISCAL 2002 BUDGET  
FINAL

**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 01/02 - 05/06	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; S = SPECIAL; T = TDC; M = MSBU/TU

**BRIDGES - FY 01/02 - 05/06 (INCLUDES NEW PROJECTS AND FY 00/01 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)**

CW	205714	MASTER BRIDGE PROJECT	GT	643,900	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	6,352,649
E4	205807	SANIBEL BR. & CAUSEWAY, R&R PROGRAM	S	1,171,661	500,000	500,000	200,000	200,000	200,000	1,600,000	1,000,000	4,991,216
E4	205814	SANIBEL BRIDGE REPLACEMENT	S,D	1,235,339	4,216,000	31,658,000	0	0	0	35,874,000	0	37,961,875
D5	204080	TOLL EQUIPMENT	S	0	500,000					500,000	0	500,000
				<u>3,050,900</u>	<u>5,716,000</u>	<u>32,658,000</u>	<u>700,000</u>	<u>700,000</u>	<u>700,000</u>	<u>40,474,000</u>	<u>3,500,000</u>	<u>49,805,740</u>

**BRIDGES - FY 00/01 BUDGET WITH NO NEW DOLLARS IN FUTURE YEARS**

205015	ALVA DRAWBRIDGE REHABILITATION	GT	1,683,867	0	0	0	0	0	0	0	0	2,066,337
205812	CAPE CORAL TOLL FACILITIES RENOVATIONS	E	46,085	0	0	0	0	0	0	0	0	250,000
205897	CONGESTION PRICING PILOT PROGRAM	G	6,196,256	0	0	0	0	0	0	0	0	19,112,408
205896	MID-POINT BRIDGE	GT,D,S	68,638	0	0	0	0	0	0	0	0	103,121,344
				<u>7,994,846</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>124,550,089</u>

\* Equals all prior year(s) expenditures plus current and future year(s) budget.

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**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	PROJ		FUND.	CURRENT BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	TOTAL PROJECTED
COORD	#	PROJECT NAME	SRC.	FY 00/01	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 01/02 - 05/06	YEARS 6-10	COST *

FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; S = SPECIAL; T = TDC; M = MSBU/TU

**OTHER TRANSPORTATION - FY 01/02 - 05/06 (INCLUDES NEW PROJECTS AND FY 00/01 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)**

CW	206002	BICYCLE/PEDESTRIAN FACILITIES	GT,I	2,988,000	1,405,000	1,416,100	1,427,600	1,439,300	1,451,400	7,139,400	6,750,000	23,664,702
CW	204007	ENVIRONMENTAL MITIGATION	GT	225,137	60,000	60,000	60,000	60,000	60,000	300,000	300,000	1,029,523
CW	200700	PROJECT PLANNING & PRE-DESIGN	GT	486,174	150,000	150,000	150,000	150,000	150,000	750,000	750,000	2,291,743
CW	204079	RIGHT-OF-WAY OPPORTUNITIES	GT	0	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	5,000,000
CW	204683	ROAD RESURFACE/REBUILD PROGRAM	GT	6,351,722	3,200,000	3,200,000	3,200,000	3,200,000	3,200,000	16,000,000	16,000,000	67,918,409
CW	206024	ROADWAY BEAUTIFICATION	A	522,480	187,000	196,000	205,000	214,000	225,000	1,027,000	1,000,000	3,197,629
CW	206024.65	ROADWAY LANDSCAPE	GT,A	1,087,122	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	6,836,575
CW	206713	TRAFFIC SIGNAL/INTERSECTION IMPROVEMENTS	GT	1,496,636	950,000	950,000	950,000	950,000	950,000	4,750,000	4,750,000	16,831,438
				13,157,271	6,952,000	6,972,100	6,992,600	7,013,300	7,036,400	34,966,400	34,550,000	126,770,019

**OTHER TRANSPORTATION - FY 00/01 BUDGET WITH NO NEW DOLLARS IN FUTURE YEARS**

205019	COUNTY WIDE CULVERT	GT	47,000	0	0	0	0	0	0	0	0	629,480
206040	DEPOT 7 RELOCATION	GT	822,315	0	0	0	0	0	0	0	0	3,131,972
204040	GIS/SURVEY CONTROL	GT,E,A	1,414,171	0	0	0	0	0	0	0	0	3,088,417
206028	HEAVY EQUIPMENT GRANT	GT	1,290,500	0	0	0	0	0	0	0	0	1,290,500
204024	TREELINE AVE, ALICO-IMMOK, SEED MONEY	GT,I,S	568,708	0	0	0	0	0	0	0	0	1,500,000
206029	QUEUE JUMP GRANT	GT	386,600	0	0	0	0	0	0	0	0	386,600
			4,529,294	0	0	0	0	0	0	0	0	10,026,969

\* Equals all prior year(s) expenditures plus current and future year(s) budget.

**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	COORD	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 01/02 - 05/06	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; S = SPECIAL; T = TDC; M = MSBU/TU

**SEWER PROJECTS - FY 01/02 - 05/06 (INCLUDES NEW PROJECTS AND FY 00/01 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)**

D7		207000	AIRPORT SEWER DISTRICT	D,E	4,995,151	500,000	3,500,000	0	0	0	4,000,000	18,400,000	27,644,567
D7		207131	AIRPORT SEWER TRANSMISSION SYSTEM	D	1,000,000	2,500,000	0	0	0	0	2,500,000	0	3,500,000
CW		207112	BACKFLOW PREVENTION DEVICES	E	70,000	35,000	0	0	0	0	35,000	0	105,000
E5		207132	BEACH PLANT IMPROVEMENTS/TRAINING ROOM	E	0	35,000	0	0	0	0	35,000	0	35,000
E5			DEEP INJECTION WELL - #2	E	0	0	0	0	0	0	0	4,000,000	4,000,000
B7		207233	EAST LEE COUNTY FORCE MAIN REPLACEMENT	E	0	0	200,000	0	0	0	200,000	0	200,000
D5		207260	FIESTA VILLAGE EFFLUENT STORAGE TANK	E	1,308,887	0	500,000	1,000,000	0	0	1,500,000	0	2,808,887
D5			FIESTA VILLAGE WWTP REJECT WATER STORAGE TANK	E	0	0	0	0	0	0	0	1,500,000	1,500,000
E5		207133	FMB WWT TRANSFER PUMPS UPGRADE	E	0	400,000	0	0	0	0	400,000	0	400,000
E5		207261	FMB WWTP FILTRATION SYSTEM REPLACEMENT	E	0	1,500,000	0	0	0	0	1,500,000	0	1,500,000
E5			FMB WWTP SECOND EQ TANK	E	0	0	0	0	0	0	0	1,500,000	1,500,000
D5			FORCEMAIN TO PS 393 REPLACEMENT	E	0	0	310,000	0	0	0	310,000	0	310,000
CW		207134	FORCEMAIN VALVE INSTALLATION & REPLACEMENT	E	0	50,000	50,000	50,000	50,000	50,000	250,000	100,000	350,000
CW		207247	INFLOW AND INFILTRATION IMPROVEMENTS	E	472,855	250,000	250,000	250,000	250,000	250,000	1,250,000	0	1,762,916
CW		207206	MANHOLE REHABILITATION & RECONSTRUCT	E	379,845	300,000	300,000	300,000	300,000	300,000	1,500,000	0	2,205,465
E5		207252	MATANZAS PASS FORCE MAIN	E	20,000	140,000	860,000	0	0	0	1,000,000	0	1,020,000
D6		207226	METRO PKWY FORCE MAIN RELOC/UPGRADE	E	0	100,000	700,000	0	0	0	800,000	0	803,675
CW		207227	ODOR CONTROL DEVICES AT PUMP STATIONS	E	204,529	200,000	100,000	100,000	100,000	100,000	600,000	0	936,638
E5		207254	ODOR CONTROL SYSTEM FMB WWTP	E	125,000	0	0	0	0	0	0	700,000	825,000
CW		207223	PACKAGE PLANT REHAB & RECONSTRUCT	E	51,280	50,000	50,000	50,000	50,000	50,000	250,000	250,000	557,910
D3		207236	PINE ISLAND SEWER TRANSMISSION SYSTEM	E	150,000	0	1,500,000	0	0	0	1,500,000	0	1,650,000
D3		207262	PINE ISLAND WWTP DEEP INJECTION WELLS	E	0	0	2,500,000	2,500,000	0	0	5,000,000	0	5,000,000
D3		207239	PINE ISLAND WWTP EXPANSION	E	499,300	0	0	500,000	0	0	500,000	0	1,000,000
CW		207135	PORTABLE GENERATOR - PUMP STATIONS	E	0	100,000	200,000	300,000	100,000	200,000	900,000	0	900,000
CW		207207	PUMP STATION REHABILITATION & RECONST.	E	1,095,294	750,000	750,000	750,000	750,000	750,000	3,750,000	3,750,000	9,669,239
CW		207217	REUSE SYSTEM IMPROVEMENTS	E	238,481	100,000	100,000	100,000	100,000	100,000	500,000	250,000	1,388,151
CW		207136	REUSE SYSTEM STORAGE FEASIBILITY STUDY	E	0	200,000	0	0	0	0	200,000	0	200,000
E5			SAN CARL.BLV.D.RELOC.SUMMI/GLAD(FDOT)	E	0	0	0	0	0	0	0	2,500,000	2,500,000
CW		207255	SEWER EASEMENT ACQUISITION	E	100,000	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,100,000
CW		207200	SEWER - SMALL PROJECTS	E	75,000	75,000	100,000	100,000	100,000	100,000	475,000	500,000	1,306,583
CW		207208	SEWER TRANS SYSTEM IMPROVE.	E	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,685,776
CW		207219	STORMWATER INFLOW PROTECTION	E	112,000	10,000	10,000	10,000	10,000	10,000	50,000	0	162,000
CW		207137	WASTEWATER COLLECTION SYSTEM PUMP REPLACEME	E	0	100,000	100,000	100,000	100,000	100,000	500,000	0	500,000
E5		207229	WASTEWATER SYSTEM IMPROVEMENTS	E	264,627	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,433,174
CW		207138	WASTEWATER TREATMENT PLANT IMPROVEMENTS	E	0	200,000	200,000	200,000	200,000	200,000	1,000,000	0	1,000,000
C5		207139	WATERWAY ESTATES REUSE CONNECTION TO CITY C.C	E	0	200,000	0	0	0	0	200,000	0	200,000
					11,362,249	8,295,000	12,780,000	6,810,000	2,610,000	2,710,000	33,205,000	35,950,000	83,659,981

LEE COUNTY

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FISCAL 2002 BUDGET  
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**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	PROJ COORD		FUND.	CURRENT BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	TOTAL PROJECTED
	#	PROJECT NAME	SRC.	FY 00/01	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 01/02 - 05/06	YEARS 6-10	COST *

FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; S = SPECIAL; T = TDC; M = MSBU/TU

**SEWER PROJECTS - FY 00/01 BUDGET WITH NO NEW DOLLARS IN FUTURE YEARS**

207221	BALLARD ROAD COLL SYS IMPROV	E	711	0	0	0	0	0	0	0	0	3,516,297
207251	COASTAL ESTATES GRAVITY LINE	E	150,000	0	0	0	0	0	0	0	0	150,000
207232	DANIELS PARKWAY MASTER PUMP STATION	E	489,177	0	0	0	0	0	0	0	0	500,000
207243	FIESTA VILLAGE REUSE INTERCONNECT	E,G	2,226,408	0	0	0	0	0	0	0	0	2,236,000
207244	FIESTA VILLAGE WWTP EXPANSION	E,D	5,834,502	0	0	0	0	0	0	0	0	5,962,205
207245	FMB REUSE SUPPLEMENTAL SUPPLY	E,G	335,000	0	0	0	0	0	0	0	0	335,000
207234	FMB WWTP EXPANSION	E	2,339,938	0	0	0	0	0	0	0	0	4,410,205
207224	FMB SPLITTER BOX REHAB & FLOW CONTROLS	E	116,341	0	0	0	0	0	0	0	0	150,000
207213	FT. MYERS BEACH REUSE/DISPOSAL	E	66,808	0	0	0	0	0	0	0	0	3,220,106
207248	INFLOW AND INFILTRATION REHABILITATION	E	810,000	0	0	0	0	0	0	0	0	810,000
207258	JETPORT MASTER PUMP STATION & FORCE MAIN	E	135,626	0	0	0	0	0	0	0	0	397,523
207231	MAIN ST. MASTER PUMP STATION REHAB	E	365,811	0	0	0	0	0	0	0	0	470,000
207253	MATLACHA SUBAQUAEUS FORCEMAIN REPLACEMENT	E	200,000	0	0	0	0	0	0	0	0	200,000
207220	PINE ISLAND WASTE WATER PLANT	E	2,402,409	0	0	0	0	0	0	0	0	7,877,713
207240	PINE ISLAND WWTP REUSE SYSTEM	E	400,000	0	0	0	0	0	0	0	0	730,331
207259	RSW WW PUMP STATION/FORCE MAIN	E	486,600	0	0	0	0	0	0	0	0	486,600
207211	SEWER PACKAGE PLANT PURCHASES	E	200,000	0	0	0	0	0	0	0	0	471,758
207107	WATERWAY ESTATES INTERCONNECT	D,G	55,128	0	0	0	0	0	0	0	0	125,000
207256	WATERWAY ESTATES REUSE STORAGE	E	650,000	0	0	0	0	0	0	0	0	650,000
			17,264,459	0	0	0	0	0	0	0	0	32,698,738

\* Equals all prior year(s) expenditures plus current and future year(s) budget.

LEE COUNTY  
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FISCAL 2002 BUDGET  
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**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 01/02 - 05/06	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; S = SPECIAL; T = TDC; M = MSBU/TU

**WATER PROJECTS - FY 01/02 - 05/06 (INCLUDES NEW PROJECTS AND FY 00/01 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)**

E6		ALICO ROAD WTR MAIN RELOC/METRO PKWAY EXT.	E	0	0	1,400,000	0	0	0	1,400,000	0	1,400,000
B6	207110	ASR WELLS @ NORTH RESERVOIR	E	233,535	0	0	0	0	0	0	2,610,000	3,079,041
B6		BUS 41 LINE UPGRADE-LITTLETON/SHELL FAC	E	0	0	200,000	0	0	0	200,000	0	200,000
B6		BUS 41 WATERLINE REL-MARIANNA/ LITTLETON	E	0	0	400,000	0	0	0	400,000	0	400,000
E8	207114	CORKSCREW WTP EXPANSION	E	4,223,140	8,000,000	0	0	0	0	8,000,000	0	12,352,991
E8		CORKSCREW WTP EXPANSION TO 20 MGD	D	0	0	0	0	0	0	0	13,501,000	13,501,000
E8	207091	CORKSCREW WTP MAIN IMPROVEMENTS	D,E	0	0	0	0	0	0	0	8,666,000	8,666,000
E8		CORKSCREW WTP WELLFIELD IMPRVMENTS	D	0	0	0	0	0	0	0	9,750,000	9,750,000
A5	207120	DEL VERA WATERMAIN EXTENTION	E	175,000	625,000	0	0	0	0	625,000	0	800,000
CW	207092	FIRE HYDRANT VALVE INSTALLATION	E	500,000	350,000	350,000	350,000	350,000	350,000	1,750,000	0	2,250,000
C5,E8	207122	FLUORIDATION SYSTEM FOR THE FORMER FCWC WTP	E	650,000	0	0	0	0	0	0	650,000	1,300,000
E7	207263	GREEN MEADOWS TRANSMISSION SYSTEM IMPROVEME	E	0	2,100,000	0	0	0	0	2,100,000	0	2,100,000
E7	207124	GREEN MEADOWS WATER STORAGE IMPROVEMENTS	E	300,000	2,980,000	0	0	0	0	2,980,000	0	3,280,000
E7	207104	GREEN MEADOWS WTP IMPROVEMENTS	D	150,000	300,000	1,000,000	0	0	0	1,300,000	0	1,450,000
CW	207264	LARGE WATER METER REPLACEMENTS	E	0	350,000	350,000	350,000	350,000	350,000	1,750,000	0	1,750,000
CW		NEW FIRE HYDRANT INSTALLATIONS	E	0	0	200,000	0	0	0	200,000	0	200,000
A7	207084	NORTH LEE COUNTY WATER TREATMENT PLANT	D,E	32,940,727	20,000,000	0	0	0	0	20,000,000	0	56,467,850
B8	207265	OLGA WTP RESERVOIR & PLANT IMPROVEMENTS	E	0	7,500,000	0	0	0	0	7,500,000	0	7,500,000
C6	207127	PAGE PARK WATERLINE IMPROVEMENTS	E	50,000	0	150,000	0	0	0	150,000	0	200,000
C6	207100	SR 739 WATERLINE RELOCATION	E	100,000	20,000	420,000	0	0	0	440,000	0	540,000
B6	207266	SR 78 WTRLINE RELOC-SLATER TO I75	E	0	30,000	1,500,000	0	0	0	1,530,000	0	1,530,000
CW	207117	WATER EASEMENT ACQUISITION	E	50,000	75,000	75,000	75,000	75,000	75,000	375,000	375,000	800,000
CW	207267	WATER QUALITY MONITORING	E	0	40,000	80,000				120,000	0	120,000
CW	207094	WATER SYSTEM IMPROVEMENTS	E	275,186	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,392,693
B6	207128	WATER TRANSMISSION LINE-NLCWTP	E	250,000	1,250,000	0	0	0	0	1,250,000	0	1,500,000
CW	207086	WATER TRANSMISSION SYSTEM IMPROVEMENTS	E	333,860	300,000	300,000	300,000	300,000	300,000	1,500,000	1,500,000	3,822,481
CW	207268	WATER TREATMENT PLANT IMPROVEMENTS	E	0	200,000	200,000	200,000	200,000	200,000	1,000,000	0	1,000,000
CW	207082	WATERLINE EXTENSIONS	E	147,426	150,000	150,000	150,000	150,000	150,000	750,000	750,000	1,986,476
CW	207062	WATER-SMALL PROJECTS	E	103,849	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,419,265
				40,482,723	44,570,000	7,075,000	1,725,000	1,725,000	1,725,000	56,820,000	39,302,000	141,777,797

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LEE COUNTY

FISCAL 2002 BUDGET  
FINAL



**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 01/02 - 05/06	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; S = SPECIAL; T = TDC; M = MSBU/TU

**WATER PROJECTS - FY 00/01 BUDGET WITH NO NEW DOLLARS IN FUTURE YEARS**

207103	ALICO ROAD WATER MAIN RELOCATION	D	3,823,124	0	0	0	0	0	0	0	0	3,884,000
207085	AQUIFER STORAGE & RECOVERY WELLS	E	170,613	0	0	0	0	0	0	0	0	2,700,065
207111	AUTOMATED FLUSHING DEVICES	E	35,000	0	0	0	0	0	0	0	0	35,000
207040	BUSINESS 41 WATERLINE EXTENSION	E	15,907	0	0	0	0	0	0	0	0	156,079
207097	CORKSCREW WTP WELLFIELD-ALICO ROAD	E	2,500,000	0	0	0	0	0	0	0	0	2,500,000
207113	CORKSCREW WTP WELLFIELD CHECK VALVES	E	125,000	0	0	0	0	0	0	0	0	125,000
207121	DUNBAR FIRE PROTECTION IMPROVEMENTS	E	380,000	0	0	0	0	0	0	0	0	380,000
207098	FLUORIDATION SYSTEM-WATER TRMT PLANTS	E	110,780	0	0	0	0	0	0	0	0	561,136
207105	GREEN MEADOWS/CORKSCREW INTERCONNECT	G,D	320,000	0	0	0	0	0	0	0	0	320,000
207106	GREEN MEADOWS WELLFIELD EMER GENERATOR	D	497,901	0	0	0	0	0	0	0	0	500,000
207125	GREEN MEADOWS WELLFIELD ROADWAY	E	300,000	0	0	0	0	0	0	0	0	300,000
207126	LIME SLAKER REPLACEMENTS	E	120,000	0	0	0	0	0	0	0	0	120,000
207109	MINERS CORNER RESERVOIR REPLACEMENT	D	589,886	0	0	0	0	0	0	0	0	590,000
207115	OLGA WATER TRANSMISSION MAIN	E	400,000	0	0	0	0	0	0	0	0	400,000
207116	SAMPLING STATIONS	E	25,000	0	0	0	0	0	0	0	0	25,000
207419	WATER LINE RELOC. FOR THE PONDELLA RD. WIDENING	E	200,000	0	0	0	0	0	0	0	0	200,000
207257	WATERLINE RELOCATION US 41 S. OF ALICO ROAD	E	226,000	0	0	0	0	0	0	0	0	310,233
207118	WELLFIELD MONITORS	E	20,000	0	0	0	0	0	0	0	0	20,000
			9,859,211	0	0	0	0	0	0	0	0	13,126,513

\* Equals all prior year(s) expenditures plus current and future year(s) budget.

**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	PROJ		FUND.	CURRENT BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	CIP BUDGET	TOTAL PROJECTED
COORD	#	PROJECT NAME	SRC.	FY 00/01	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 01/02 - 05/06	YEARS 6-10	COST *

FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; S = SPECIAL; T = TDC; M = MSBU/TU

**JOINT PROJECTS - FY 01/02 - 05/06 (INCLUDES NEW PROJECTS AND FY 00/01 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)**

CW	207416	DOT PROJECT UTILITY RELOCATIONS	E	300,000	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	5,300,000
D6		WATER/SEWER LINE RELOC-SUMMERLIN RD. WIDENING	E	0	0	0	100,000	800,000	0	900,000	0	900,000
E7		WATER/SEWER LINE RELOC-THREE OAKS EXT	E	0	0	250,000	0	0	0	250,000	0	250,000
				300,000	500,000	750,000	600,000	1,300,000	500,000	3,650,000	2,500,000	6,450,000

**JOINT PROJECTS - FY 00/01 BUDGET WITH NO NEW DOLLARS IN FUTURE YEARS**

207411		CHLORINE STORAGE FACILITIES IMPROVEMENTS	E	7,354	0	0	0	0	0	0	0	1,586,117
207413		CHLORINE SYSTEM IMPROVEMENTS	E	1,485,000	0	0	0	0	0	0	0	1,485,000
207420		COLLEGE PARKWAY CUSTOMER SERVICE BUILDING	E	701,802	0	0	0	0	0	0	0	701,802
207119		CYPRESS LAKE DRIVE WATER & SEWER LINE RELOCATI	E	800,000	0	0	0	0	0	0	0	800,000
207414		DAY TANK MODIFICATIONS	E	10,000	0	0	0	0	0	0	0	10,000
204040		GIS/SURVEY CONTROL	E	51,929	0	0	0	0	0	0	0	600,000
200726		MLK JR. UTILITIES RELOCATION	E	2,715	0	0	0	0	0	0	0	189,435
207417		PLANT PUMPING IMPROVEMENTS	E	400,000	0	0	0	0	0	0	0	400,000
207418		WATER/SEWER LINE RELOC-TREELINE AVE. EXTEN.	E	350,000	0	0	0	0	0	0	0	350,000
				3,808,800	0	0	0	0	0	0	0	6,122,354

\* Equals all prior year(s) expenditures plus current and future year(s) budget.

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**FY 01/02-05/06 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA**

MAP REF	PROJ #	PROJECT NAME	FUND. SRC.	CURRENT BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 04/05	CIP BUDGET FY 05/06	CIP BUDGET FY 01/02 - 05/06	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST *
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; S = SPECIAL; T = TDC; M = MSBU/TU

**WATER RESOURCES - FY 01/02 - 05/06 (INCLUDES NEW PROJECTS AND FY 00/01 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)**

A1	208533	GATOR SLOUGH CHANNEL IMPROVEMENTS	A,G	2,719,578	1,020,000	1,115,000	0	0	0	2,135,000	0	4,890,000
CW	208514	NEIGHBORHOOD IMPRVMT PROGRAM	A	1,248,362	350,000	350,000	350,000	350,000	350,000	1,750,000	1,750,000	5,980,075
CW	208534	SFWM D GRANT PROJECTS	A,G	340,000	600,000	600,000	600,000	600,000	600,000	3,000,000	3,000,000	6,452,097
A9	208538	SPANISH CREEK RESTORATION	A	0	250,000	0	0	0	0	250,000	0	250,000
CW	200983	SURFACE WATER MGMT. PLAN	A	1,413,833	0	250,000	250,000	250,000	250,000	1,000,000	1,250,000	9,809,940
D6	208539	TEN MILE CANAL/SIX MILE CYPRESS PUMP FACILITY	A	0	50,000	200,000	0	0	0	250,000	0	250,000
				5,721,773	2,270,000	2,515,000	1,200,000	1,200,000	1,200,000	8,385,000	6,000,000	27,632,112

**WATER RESOURCES - FY 00/01 BUDGET WITH NO NEW DOLLARS IN FUTURE YEARS**

208532	ALICO ROAD AREA DRAINAGE IMPROVEMENTS	A	1,084,000	0	0	0	0	0	0	0	0	1,084,000
208512	BRIARCLIFF CHANNEL WEIRS	A	413,246	0	0	0	0	0	0	0	0	479,000
203041	DAUGHTREY/STROUD CREEK RESTORATION	G	100,000	0	0	0	0	0	0	0	0	100,000
208515	EAST LEE CTY AQUIFER RECHARGE (ELCARP)	A	300,000	0	0	0	0	0	0	0	0	300,000
208580	ESTERO RIVER MAINTENANCE	A,G	55,000	0	0	0	0	0	0	0	0	55,000
203060	GATOR SLOUGH PHASE I & II	A,G	1,300,000	0	0	0	0	0	0	0	0	1,300,000
203043	GATOR SLOUGH PHASE II & III	G	300,000	0	0	0	0	0	0	0	0	300,000
208579	HALFWAY CREEK MAINTENANCE	A,G	55,000	0	0	0	0	0	0	0	0	55,000
203036	HALFWAY CREEK STORMWATER MGMT	G	266,700	0	0	0	0	0	0	0	0	275,000
203044	IMPERIAL RIVER MAINTENANCE	G	200,000	0	0	0	0	0	0	0	0	200,000
208502	KEHL CANAL EASEMENT ACQUISITION	A,G	34,526	0	0	0	0	0	0	0	0	657,496
208513	LAKES PARK WATER QUALITY PROJECT	A,M	2,177,025	0	0	0	0	0	0	0	0	2,460,578
203045	ORR ROAD BRIDGE	G	300,000	0	0	0	0	0	0	0	0	300,000
203042	POWELL CREEK NFM PROJECT	G	150,000	0	0	0	0	0	0	0	0	150,000
208536	SFWM D: ESTERO RVR CLEANING & SNAGGING	G	60,000	0	0	0	0	0	0	0	0	351,234
200757	TEN MILE CANAL WEIR	A,D	75,454	0	0	0	0	0	0	0	0	1,091,175
202965	TEN MILE CANAL-CHANNEL EXCAVATION	A,G,M	2,768,000	0	0	0	0	0	0	0	0	2,768,000
208509	YELLOW FEVER CRK CHANNEL IMPRV.	A	17,122	0	0	0	0	0	0	0	0	627,029
				9,656,073	0	0	0	0	0	0	0	12,553,512

\* Equals all prior year(s) expenditures plus current and future year(s) budget.

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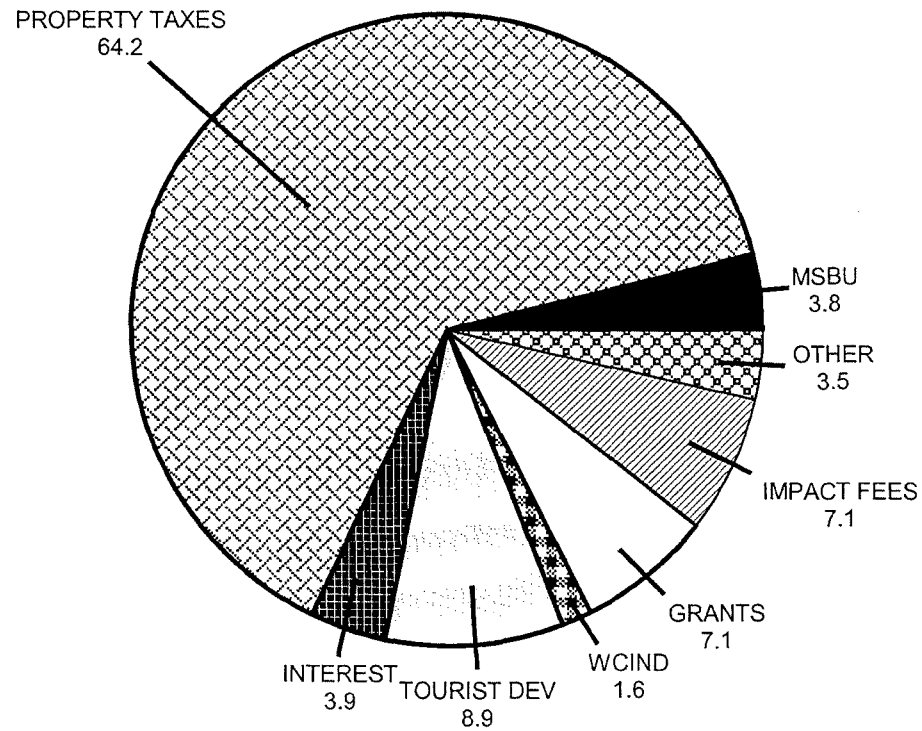
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# NON-TRANSPORTATION REVENUES (EXCLUDES ENTERPRISE REVENUES) FY 2002-2006



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**REVENUES AND EXPENDITURES**  
 AD VALOREM - TDC - IMPACT FEE FUNDED  
 IN THOUSANDS OF DOLLARS (000)

REF. #	REVENUE	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
1	AD VALOREM (.5124) (30100)	\$15,489	\$16,264	\$17,077	\$17,931	\$18,828	\$85,589	\$109,236	\$194,825
3	CONSERVATION 2020 (.5000) (30103)	15,115	15,870	16,664	0	0	\$47,649	0	47,649
4	INTEREST (30100)	1,250	1,313	1,378	1,447	1,519	\$6,907	6,907	13,814
5	INTEREST (30103)	350	368	386	100	100	\$1,303	0	1,303
6	INTEREST - COMMUNITY PARKS (186)	117	74	65	63	65	\$384	384	768
7	INTEREST - REGIONAL PARKS (187)	83	33	34	35	35	\$220	220	440
8	TOURIST DEV. TAX (33% of Collections) @ 95% (30101)	3,828	3,924	4,022	4,123	4,226	\$20,124	22,769	42,892
9	TRANSFER FROM FUND 20760 (RACING TAX) (30100)	223	223	223	223	223	\$1,115	1,115	2,230
10	WCIND GRANT (30100)	700	700	700	700	700	\$3,500	3,500	7,000
11	OTHER GRANT REVENUES FOR PROJECTS (30100)	2,474	1,253	11,344	496	506	\$16,073	25,013	41,086
12	REVENUES FROM THE CITIES FOR PROJECTS (30100) (BS & FMB)	641	38	39	41	44	\$803	2,432	3,235
13	MSBU FUNDS FOR PROJECTS (30100)	684	421	7,257	61	64	\$8,487	7,408	15,895
14	STADIUM R & R (30102)	120	193	120	120	120	\$673	1,100	1,773
15	BUILDING INSPECTORS BUILDING (15501 PORTION)	1,680	0	0	0	0	\$1,680	0	1,680
16	TRANSFER FROM FUND 00100 (VOTING MACHINES)	5,800	0	0	0	0	\$5,800	0	5,800
17	TRANSFER FROM FUND 00100 FOR SHORTAGE	5,800	0	0	0	0	\$5,800	0	5,800
18	FLINT PEN ACQUISITION (12200)	60	0	0	0	0	\$60	0	60
19	FBIP PROJECT FUNDS (20290330104)	50	50	1,520	310	295	\$2,225	1,635	3,860
20	SALE OF SURPLUS PROPERTY (20861730100)	100	100	100	100	100	\$500	1,125	1,625
21	LOAN REIMBURSEMENT-CIVIC CENTER (30100)	10	10	10	10	10	\$50	50	100
22	T&T DEVELOP. SENSITIVE LAND SALES-(Exp 6/06) (30100)	150	150	150	150	95	\$695	0	695
23	COMMUNITY IMPACT FEES (186) Excludes BS & FMB	1,993	2,033	2,074	2,115	2,157	10,372	10,372	20,743
24	REGIONAL IMPACT FEES (187) Excludes BS & FMB	1,090	1,112	1,134	1,157	1,180	5,672	5,672	11,345
25	<b>TOTAL NEW REVENUES</b>	<b>\$57,807</b>	<b>\$44,129</b>	<b>\$64,297</b>	<b>\$29,182</b>	<b>\$30,267</b>	<b>\$225,682</b>	<b>\$198,938</b>	<b>\$424,620</b>
26	<b>FUND BALANCES</b>								
27	CAPITAL PROJECTS (30100)	4,237	374	2,227	5,567	14,648			
28	CAPITAL PROJECTS TDC (30101) Excludes Hurricane Res.	2,791	2,392	4,818	2,067	4,877			
29	CONSERVATION 2020 (30103)	390	3,108	6,206	9,710	9,710			
30	COMMUNITY PARK IMPACT (186)	3,908	256	186	159	146			
31	REGIONAL PARK IMPACT (187)	0	76	1	143	258			
32	<b>TOTAL REVENUES</b>	<b>\$69,133</b>	<b>\$50,334</b>	<b>\$77,736</b>	<b>\$46,828</b>	<b>\$59,906</b>			

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**REVENUES AND EXPENDITURES**  
**AD VALOREM - TDC - IMPACT FEE FUNDED**  
**IN THOUSANDS OF DOLLARS (000)**

REF. #	EXPENSES	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
33	<b>NON PROJECT RELATED</b>								
34	RESERVES - 30100 (10% OF ALL 30100 EXPENSES)	\$2,795	\$1,689	\$3,173	\$1,094	\$1,496	\$10,247	\$8,721	\$18,968
35	PROPERTY APPRAISER FEES (30100)	310	325	342	359	377	\$1,712	2,185	3,897
36	PROPERTY APPRAISER FEES (CONSERV 2020) (30103)	303	317	333	0	0	\$954	0	954
37	TAX COLLECTOR FEES (30100)	465	488	512	538	565	\$2,568	3,277	5,845
38	TAX COLLECTOR FEES (CONSERV 2020) (30103)	454	476	500	0	0	\$1,430	0	1,430
39	TAX INCREMENT (CITIES) (GC5190330100)	103	106	109	113	116	\$547	563	1,110
40	BEACH TRANSFER MAINTENANCE (30101 TO 00100)	659	659	659	659	659	\$3,295	3,295	6,590
41	CAPITAL PROGRAM TRANSFER TO 17400 (30101)	100	100	100	100	100	\$500	500	1,000
42	REPAYMENT TO GENERAL FUND FROM 18602	124	127	129	132	134	\$645	713	1,358
43	REPAYMENT TO GENERAL FUND FROM 18640	21	99	101	103	105	\$429	548	977
44	IMPACT FEE ADMIN FEE - COMMUNITY PARKS (186)	46	47	48	49	50	\$239	239	477
45	IMPACT FEE ADMIN FEE - REGIONAL PARKS (187)	25	26	26	27	27	\$130	130	261
46	IMPACT FEE CREDITS - COMMUNITY PARKS (186)	50	50	50	50	50	250	250	500
47	TOTAL NON PROJECT RELATED	5,455	4,509	6,082	3,222	3,678	\$22,946	20,420	43,366
48	<b>BALANCE REMAINING FOR PROJECTS</b>	<b>\$63,678</b>	<b>\$45,826</b>	<b>\$71,654</b>	<b>\$43,606</b>	<b>\$56,228</b>			
49									
50	<b>PROJECT RELATED</b>								
51	COMMUNITY PARK IMPACT FEE FUNDED (186)	5,521	1,854	1,838	1,859	1,857	\$ 12,929	\$10,070	\$22,999
52	REGIONAL PARK IMPACT FEE FUNDED (187)	1,072	1,194	1,000	1,050	1,000	5,316	0	5,316
53	TDC FUNDED (30101)	3,468	740	6,014	554	569	11,345	9,677	21,022
54	WCIND GRANTS (30100)	700	700	700	700	700	3,500	3,500	7,000
55	GRANT FUNDED PORTION OF PROJECTS (30100)	2,474	1,253	11,344	496	506	16,073	25,013	41,086
56	CITY FUNDED PORTION OF PROJECTS (30100) (BS & FMB)	641	38	39	41	44	803	2,432	3,235
57	MSBU FUNDED PORTION OF PROJECTS (30100)	684	421	7,257	61	64	8,487	7,408	15,895
58	CONSERVATION 2020 (30103)	11,889	12,246	12,613	0	0	36,748	0	36,748
59	CONSERVATION 2020 LAND MANAGEMENT (30103 TO 30105)	100	100	100	100	100	500	500	1,000
60	FBIP UNIDENTIFIED PROJECTS and VARIOUS PROJECTS (30104)	50	50	1,520	310	295	2,225	1,635	3,860
61	STADIUM R & R (30102)	120	193	120	120	120	673	1,100	1,773
62	BUILDING INSPECTORS BUILDING (15501 PORTION)	1,680	0	0	0	0	1,680	0	1,680
63	VOTING MACHINE EQUIPMENT (TRANSFER FROM 00100)	5,800	0	0	0	0	5,800	0	5,800
64	FLINT PEN ACQUISITION (12200)	60	0	0	0	0	60	0	60
65	AD VALOREM FUNDED (30100)								
66	PARKS & RECREATION	5,370	2,932	1,790	1,790	6,520	18,402	11,985	30,387
67	GOVERNMENT FACILITIES	15,228	7,062	4,865	3,540	1,901	32,596	22,755	55,351
68	DOT - LANDSCAPING ( VARIOUS PROJECTS)	423	1,406	3,353	1,877	2,845	9,904	3,723	13,627
69	DOT - ROADWAY BEAUTIFICATION (206024)	187	196	205	214	225	1,027	1,000	2,027
70	COUNTY LANDS	470	345	350	355	240	1,760	1,300	3,060
71	MARINE SERVICES (AD VALOREM PORTION)	75	0	0	0	0	75	0	75
72	WATER RESOURCES (ADVALOREM PORTION)	1,460	1,657	900	900	900	5,817	4,500	10,317
73	TOTAL AD VALOREM	\$23,213	\$13,598	\$11,463	\$8,676	\$12,631	69,581	\$45,263	\$114,844
74	<b>TOTAL PROJECTS</b>	<b>\$57,472</b>	<b>\$32,387</b>	<b>\$54,008</b>	<b>\$13,967</b>	<b>\$17,886</b>	<b>\$175,720</b>	<b>\$106,598</b>	<b>\$282,318</b>
75									
76	<b>RESERVES</b>								
77	COMMUNITY PARK IMPACT (186)	\$256	\$186	\$159	\$146	\$172			
78	REGIONAL PARK (187)	\$76	\$1	\$143	\$258	\$446			
79	AD VALOREM (30100)	\$374	\$2,227	\$5,567	\$14,648	\$20,239			
80	AD VALOREM - CONSERVATION 2020 (30103)	\$3,108	\$6,206	\$9,710	\$9,710	\$9,710			
81	TDC (30101)	\$2,392	\$4,818	\$2,067	\$4,877	\$7,775			

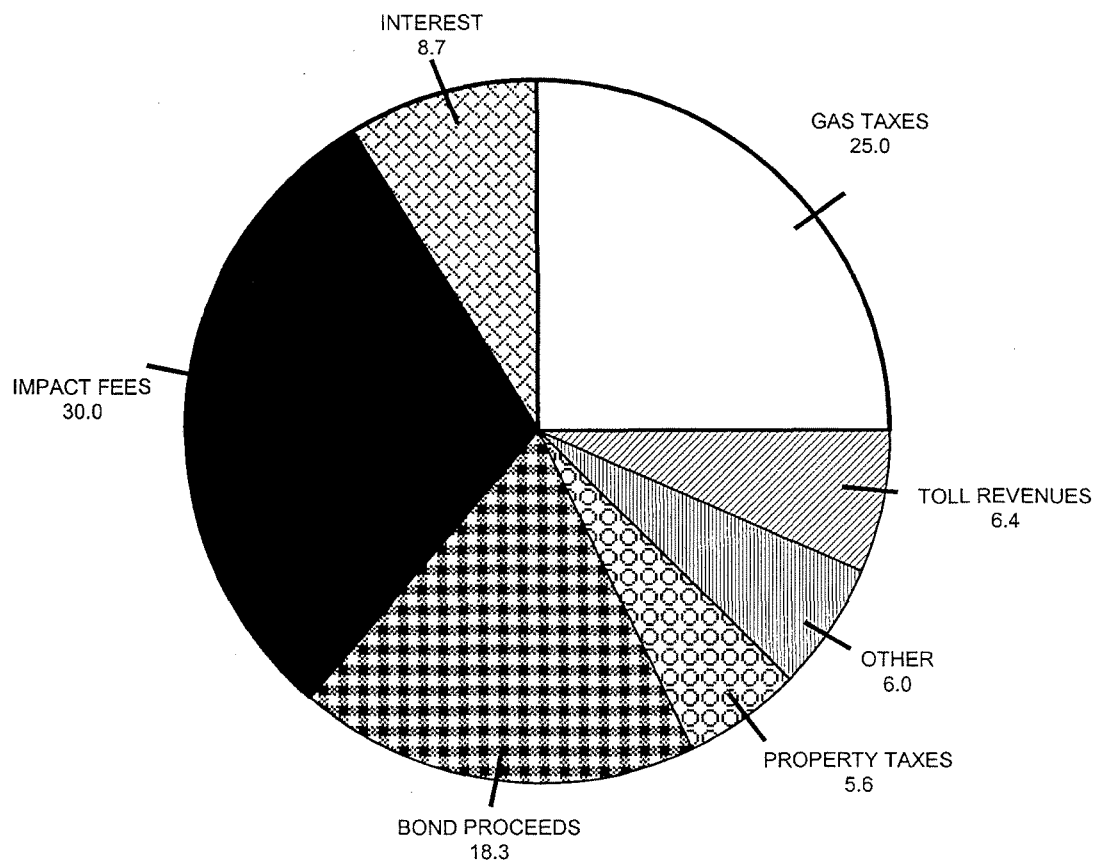
FISCAL 2002 BUDGET  
FINAL

LEE COUNTY



**LEE COUNTY**  
SOUTHWEST FLORIDA

# TRANSPORTATION REVENUES FY 2002-2006



FISCAL 2002 BUDGET  
FINAL

LEE COUNTY

**REVENUES AND EXPENDITURES**

TRANSPORTATION IMPROVEMENTS

IN THOUSANDS OF DOLLARS (000)

REF #	REVENUE	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	5 YEAR TOTAL	YEAR 6-10	10 YEAR TOTAL
1	FIVE CENT LOGT (Net of debt service)	\$2,738	\$2,862	\$2,975	\$3,089	\$3,203	\$14,867	\$17,004	\$31,871
2	SIX CENT LOGT (Net of debt service)	4,990	5,140	5,294	5,453	5,616	26,493	29,812	56,305
3	INTEREST (Fund 30700)	2,500	2,500	2,500	2,500	2,500	12,500	10,000	22,500
4	CIGP AGREEMENTS	1,804	2,730	3,125	0	0	7,659	0	7,659
5	TOLL REVENUES (CIP RELATED)	1,650	3,041	7,509	200	200	12,600	1,000	13,600
6	AD VALOREM (ROAD CIP RELATED)	610	1,602	3,558	2,091	3,070	10,931	4,723	15,654
7	CITY OF FT MYERS PROJECT REIMBURSEMENT (4073)	1,050	3,053	0	0	0	4,103	0	4,103
8	DEVELOPER DONATIONS (KORESHAN EXTENSION)	0	2,800	4,943	0	0	7,743	4,201	11,944
9	IMPACT FEES (Excludes BS & FMB)	11,305	11,531	11,762	11,997	12,237	58,832	58,832	117,663
10	IMPACT FEE INTEREST	1,251	846	853	825	817	4,592	4,592	9,184
11	BOND PROCEEDS	4,216	31,658	0	0	0	35,874	0	35,874
12	<b>TOTAL NEW REVENUES</b>	<b>\$32,114</b>	<b>\$67,762</b>	<b>\$42,518</b>	<b>\$26,155</b>	<b>\$27,644</b>	<b>\$196,193</b>	<b>\$130,163</b>	<b>\$326,357</b>
13	FUND BALANCES								
14	TRANSPORTATION CAPITAL (Fund 30700)	21,113	16,021	17,969	18,876	15,005			
15	IMPACT FEES	25,880	22,269	11,365	10,055	8,521			
16	<b>TOTAL REVENUES</b>	<b>\$79,107</b>	<b>\$106,052</b>	<b>\$71,852</b>	<b>\$55,086</b>	<b>\$51,170</b>			

FISCAL 2002 BUDGET  
FINAL

LEE COUNTY



**REVENUES AND EXPENDITURES**

TRANSPORTATION IMPROVEMENTS

IN THOUSANDS OF DOLLARS (000)

REF #	EXPENDITURES	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	5 YEAR TOTAL	YEAR 6-10	10 YEAR TOTAL
17	<b>NON PROJECT RELATED</b>								
18	RESERVE REQ. FUND 30700 (\$750,000 OR 10%)	\$1,507	\$971	\$1,125	\$1,299	\$1,037	\$5,939	\$3,180	\$9,119
19	IMPACT FEE ADMIN FEE	260	265	271	276	281	1,353	1,353	2,706
20	IMPACT FEE CREDITS	3,210	3,210	3,210	3,210	3,210	16,050	16,050	32,100
21	DEBT SERVICE PAYMENTS FROM IMPACT FEES	692	692	691	690	220	2,985	2,749	5,734
22	TRANSIT ALLOCATION	551	599	611	624	636	3,021	3,376	6,397
23	<b>TOTAL NON PROJECT RELATED</b>	<b>6,220</b>	<b>5,737</b>	<b>5,907</b>	<b>6,099</b>	<b>5,385</b>	<b>29,348</b>	<b>26,708</b>	<b>56,056</b>
24	<b>BALANCE REMAINING FOR PROJECTS</b>	<b>\$72,888</b>	<b>\$100,315</b>	<b>\$65,945</b>	<b>\$48,987</b>	<b>\$45,785</b>			
25	<b>PROJECT RELATED</b>								
26	IMPACT FEE FUNDED	12,005	19,114	9,754	10,180	10,728	\$ 61,781	\$1,750	\$63,531
27	OTHER								
28	TOLL REVENUE FUNDED	1,650	3,041	7,509	200	200	12,600	1,000	13,600
29	AD VALOREM PORTION (#206024 & Landscaping)	610	1,602	3,558	2,091	3,070	10,931	4,723	15,654
30	CITY OF FORT MYERS	1,050	3,053	0	0	0	4,103	0	4,103
31	DEVELOPER DONATIONS	0	2,800	4,943	0	0	7,743	4,201	11,944
32	DEBT FINANCED PROJECTS	4,216	31,658	0	0	0	35,874	0	35,874
34	307 FUNDED								
35	MAJOR ROADS AND BRIDGES	9,057	3,703	5,540	7,280	4,660	30,240	3,250	33,490
36	MINOR BRIDGES (#205714)	500	500	500	500	500	2,500	2,500	5,000
37	RESURFACE AND REBUILD (#204683)	3,200	3,200	3,200	3,200	3,200	16,000	16,000	32,000
38	TRAFFIC SIGNALS/INTERSECTIONS (#206713)	950	950	950	950	950	4,750	4,750	9,500
39	ENVIRONMENTAL MITIGATION (#204007)	60	60	60	60	60	300	300	600
40	LANDSCAPING & BEAUTIFICATION PROJECTS	300	300	0	0	0	600	0	600
41	BICYCLE/PEDESTRIAN FACILITIES (#206002)	1,000	1,000	1,000	1,000	1,000	5,000	5,000	10,000
42	<b>TOTAL 307 REQUESTED</b>	<b>\$15,067</b>	<b>\$9,713</b>	<b>\$11,250</b>	<b>\$12,990</b>	<b>\$10,370</b>	<b>\$59,390</b>	<b>\$31,800</b>	<b>\$91,190</b>
43	TOTAL IMPACT FEE REQUESTED	12,005	19,114	9,754	10,180	10,728	61,781	1,750	63,531
44	TOTAL "OTHER" REQUESTED	7,526	42,154	16,010	2,291	3,270	71,251	9,924	81,175
45	<b>TOTAL PROJECT EXPENDITURES</b>	<b>\$34,598</b>	<b>\$70,981</b>	<b>\$37,014</b>	<b>\$25,461</b>	<b>\$24,368</b>	<b>\$192,422</b>	<b>\$43,474</b>	<b>\$235,896</b>
47	<b>RESERVES</b>								
48	FUND 307	\$16,021	\$17,969	\$18,876	\$15,005	\$14,282			
49	IMPACT FEES	\$22,269	\$11,365	\$10,055	\$8,521	\$7,135			

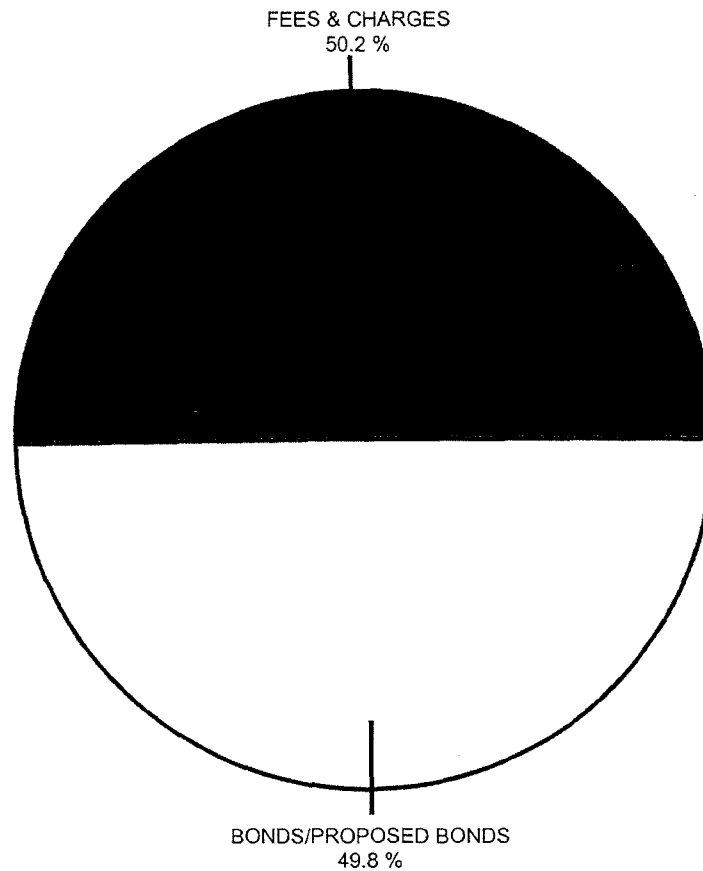
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FINAL

LEE COUNTY



**LEE COUNTY**  
SOUTHWEST FLORIDA

# ENTERPRISE FUND REVENUES (SOLID WASTE AND UTILITIES) FY2002-2006



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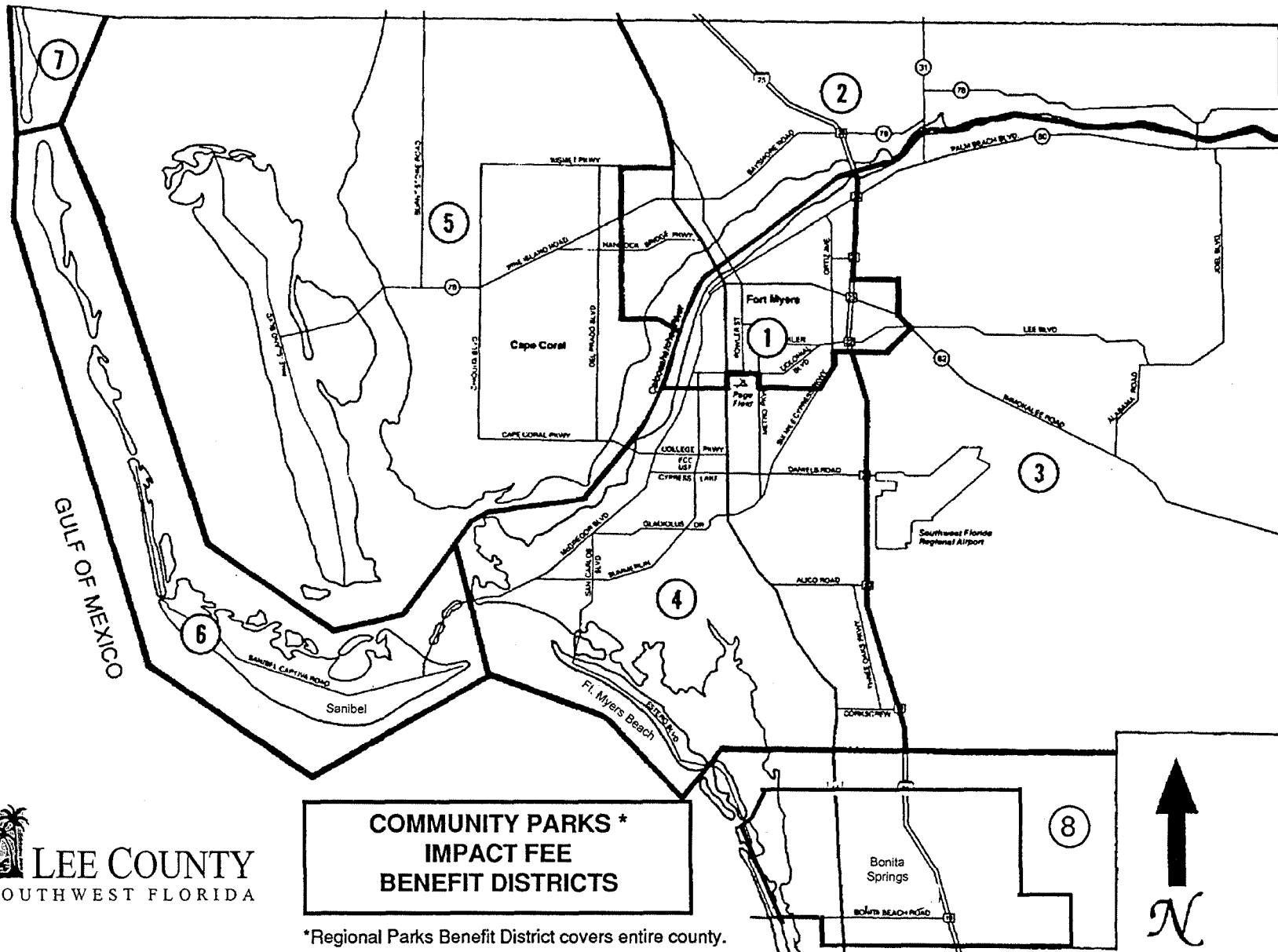
**ENTERPRISE FUNDS SOLID WASTE AND UTILITIES**

**REVENUES**

	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
FEES AND CHARGES	\$50,265,000	\$17,155,000	\$9,535,000	\$5,635,000	\$4,935,000	\$87,525,000	\$29,935,000	\$117,460,000
BOND/PROP. BOND FUNDS	23,300,000	59,500,000	4,000,000	0	0	86,800,000	58,317,000	145,117,000
<b>TOTAL ENTERPRISE PROJECT AVAILABLE</b>	<b>\$73,565,000</b>	<b>\$76,655,000</b>	<b>\$13,535,000</b>	<b>\$5,635,000</b>	<b>\$4,935,000</b>	<b>\$174,325,000</b>	<b>\$88,252,000</b>	<b>\$262,577,000</b>

**EXPENDITURES**

	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
<b>SOLID WASTE</b>								
SOLID WASTE	\$20,200,000	\$1,050,000	\$400,000	\$0	\$0	\$21,650,000	\$2,500,000	\$24,150,000
PROPOSED DEBT FINANCED	0	55,000,000	4,000,000	0	0	59,000,000	8,000,000	67,000,000
<b>SOLID WASTE TOTAL</b>	<b>\$20,200,000</b>	<b>\$56,050,000</b>	<b>\$4,400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$80,650,000</b>	<b>\$10,500,000</b>	<b>\$91,150,000</b>
<b>UTILITIES</b>								
SEWER SYSTEM	\$5,295,000	\$9,280,000	\$6,810,000	\$2,610,000	\$2,710,000	\$26,705,000	\$17,550,000	\$44,255,000
WATER SYSTEM	24,270,000	6,075,000	1,725,000	1,725,000	1,725,000	35,520,000	7,385,000	42,905,000
JOINT UTILITIES	500,000	750,000	600,000	1,300,000	500,000	3,650,000	2,500,000	6,150,000
PROPOSED DEBT FINANCED	23,300,000	4,500,000	0	0	0	27,800,000	50,317,000	78,117,000
<b>UTILITIES TOTAL</b>	<b>\$53,365,000</b>	<b>\$20,605,000</b>	<b>\$9,135,000</b>	<b>\$5,635,000</b>	<b>\$4,935,000</b>	<b>\$93,675,000</b>	<b>\$77,752,000</b>	<b>\$171,427,000</b>
<b>TOTAL ENTERPRISE EXPENDITURES</b>	<b>\$73,565,000</b>	<b>\$76,655,000</b>	<b>\$13,535,000</b>	<b>\$5,635,000</b>	<b>\$4,935,000</b>	<b>\$174,325,000</b>	<b>\$88,252,000</b>	<b>\$262,577,000</b>



**COMMUNITY PARKS \*  
IMPACT FEE  
BENEFIT DISTRICTS**

\*Regional Parks Benefit District covers entire county.



**COMMUNITY PARK IMPACT FEE DISTRICT REVENUES**

DIST. 01--FT. MYERS	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	TOTAL
<b>IMPACT FEES</b>	\$5.0	\$5.1	\$5.2	\$5.3	\$5.4	\$26.0
INTEREST	\$0.2	\$0.2	\$0.2	\$0.2	\$0.2	\$0.8
FUND BAL.	\$2.9	\$2.9	\$8.1	\$13.3	\$18.7	
REV. TOTAL	\$8.1	\$8.2	\$13.4	\$18.8	\$24.2	
<b>LESS:</b>						
ADMIN. FEE	\$0.1	\$0.1	\$0.1	\$0.1	\$0.1	\$0.6
NET AVAILABLE	\$7.9	\$8.1	\$13.3	\$18.7	\$24.1	
<b>PROJECTS:</b>						
PET PARK	\$5.0	\$0.0	\$0.0	\$0.0	\$0.0	\$5.0
TOTAL PROJECTS	\$5.0	\$0.0	\$0.0	\$0.0	\$0.0	\$5.0
RESERVES	\$2.9	\$8.1	\$13.3	\$18.7	\$24.1	

DIST. 02--NORTH FT MYERS/ALVA	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	TOTAL
<b>IMPACT FEES</b>	\$124.0	\$126.5	\$129.0	\$131.6	\$134.2	\$645.3
INTEREST	\$7.72	\$3.8	\$3.9	\$3.9	\$4.0	\$23.4
FUND BAL.	\$0.5	\$5.4	\$6.2	\$7.1	\$8.1	
REV. TOTAL	\$132.2	\$135.6	\$139.1	\$142.7	\$146.3	
<b>LESS:</b>						
LOAN REPAYMENT TO GENERAL FUND	\$124.0	\$126.5	\$129.0	\$131.6	\$134.2	\$645.3
ADMIN. FEE	\$2.9	\$2.9	\$3.0	\$3.0	\$3.1	\$14.8
NET AVAILABLE	\$5.4	\$6.2	\$7.1	\$8.1	\$9.0	
<b>PROJECTS:</b>						
TOTAL PROJECTS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
RESERVES	\$5.4	\$6.2	\$7.1	\$8.1	\$9.0	

IN THOUSANDS OF DOLLARS (000)

**COMMUNITY PARK IMPACT FEE DISTRICT REVENUES**

DIST. 03--EAST LEE COUNTY	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	TOTAL
<b>IMPACT FEES</b>	\$435.0	\$443.7	\$452.6	\$461.6	\$470.9	\$2,263.8
INTEREST	\$58.05	\$23.31	\$13.6	\$13.8	\$14.1	\$122.9
REP'MT FOR G'WAY PK (FROM 18640)	\$75.8	\$0.0	\$0.0	\$0.0	\$0.0	\$75.8
FUND BAL.	\$23.4	\$43.2	\$30.1	\$6.8	\$1.6	
REV. TOTAL	\$592.3	\$510.3	\$496.2	\$482.3	\$486.6	
<b>LESS:</b>						
ADMIN. FEE	\$10.0	\$10.2	\$10.4	\$10.6	\$10.8	\$52.1
NET AVAILABLE	\$582.2	\$500.1	\$485.8	\$471.6	\$475.8	
<b>PROJECTS:</b>						
VETERANS PARK MASTER PLAN/IMPROVEI	\$539.0	\$470.0	\$479.0	\$470.0	\$470.0	\$2,428.0
TOTAL PROJECTS	\$539.0	\$470.0	\$479.0	\$470.0	\$470.0	\$2,428.0
RESERVES	\$43.2	\$30.1	\$6.8	\$1.6	\$5.8	

DIST. 04--SO. FT. MYERS/SO. LEE CO.	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	TOTAL
<b>IMPACT FEES</b>	\$700.0	\$714.0	\$728.3	\$742.8	\$757.7	\$3,642.8
INTEREST	\$21.0	\$21.4	\$21.8	\$22.3	\$22.7	\$109.3
FUND BAL.	\$2,099.9	\$47.8	\$21.8	\$10.2	\$8.2	
REV. TOTAL	\$2,820.9	\$783.2	\$771.9	\$775.3	\$788.7	
<b>LESS:</b>						
ADMIN. FEE	\$16.1	\$16.4	\$16.8	\$17.1	\$17.4	\$83.8
CREDITS	\$50.0	\$50.0	\$50.0	\$50.0	\$50.0	\$250.0
NET AVAILABLE	\$2,754.8	\$716.8	\$705.2	\$708.2	\$721.2	
<b>PROJECTS:</b>						
S FORT MYERS COMM PARK LAND	\$2,707.0	\$695.0	\$695.0	\$700.0	\$700.0	\$5,497.0
TOTAL PROJECTS	\$2,707.0	\$695.0	\$695.0	\$700.0	\$700.0	\$5,497.0
RESERVES	\$47.8	\$21.8	\$10.2	\$8.2	\$21.2	

IN THOUSANDS OF DOLLARS (OOO)

**COMMUNITY PARK IMPACT FEE DISTRICT REVENUES**

DIST. 05--CAPE CORAL/PINE ISLAND	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	TOTAL
<b>IMPACT FEES</b>	\$112.0	\$114.2	\$116.5	\$118.9	\$121.2	\$582.9
INTEREST	\$11.36	\$6.43	\$6.50	\$3.6	\$3.6	\$31.5
FUND BAL.	\$45.3	\$41.1	\$31.1	\$21.5	\$8.2	
REV. TOTAL	\$168.7	\$161.8	\$154.1	\$143.9	\$133.0	
<b>LESS:</b>						
ADMIN. FEE	\$2.6	\$2.6	\$2.7	\$2.7	\$2.8	\$13.4
NET AVAILABLE	\$166.1	\$159.1	\$151.5	\$141.2	\$130.2	
<b>PROJECTS:</b>						
PHILLIPS PARK	\$125.0	\$128.0	\$130.0	\$133.0	\$130.0	\$646.0
NFM COMM PARK IMPROVEMENTS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
TOTAL PROJECTS	\$125.0	\$128.0	\$130.0	\$133.0	\$130.0	\$646.0
RESERVES	\$41.1	\$31.1	\$21.5	\$8.2	\$0.2	

DIST. 06--SANIBEL/CAPTIVA	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	TOTAL
<b>IMPACT FEES</b>	\$14.0	\$14.3	\$14.6	\$14.9	\$15.2	\$72.9
INTEREST	\$0.4	\$0.4	\$0.4	\$0.4	\$0.5	\$2.2
FUND BAL.	\$3.6	\$7.7	\$7.1	\$8.7	\$9.7	
REV. TOTAL	\$18.0	\$22.4	\$22.1	\$24.0	\$25.3	
<b>LESS:</b>						
ADMIN. FEE	\$0.3	\$0.3	\$0.3	\$0.3	\$0.3	\$1.7
NET AVAILABLE	\$17.7	\$22.1	\$21.7	\$23.7	\$25.0	
<b>PROJECTS:</b>						
SANIBEL/CAPTIVA PARK IMPROVEMENTS	\$10.0	\$15.0	\$13.0	\$14.0	\$14.0	\$66.0
TOTAL PROJECTS	\$10.0	\$15.0	\$13.0	\$14.0	\$14.0	\$66.0
RESERVES	\$7.7	\$7.1	\$8.7	\$9.7	\$11.0	

IN THOUSANDS OF DOLLARS (000)



**COMMUNITY PARK IMPACT FEE DISTRICT REVENUES**

DIST. 07--BOCA GRANDE	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	TOTAL
<b>IMPACT FEES</b>	\$21.0	\$21.4	\$21.8	\$22.3	\$22.7	\$109.3
INTEREST	\$0.6	\$0.6	\$0.7	\$0.7	\$0.7	\$3.3
FUND BAL.	\$18.3	\$4.4	\$5.0	\$6.0	\$6.5	
REV. TOTAL	\$39.9	\$26.5	\$27.5	\$29.0	\$29.9	
<b>LESS:</b>						
ADMIN. FEE	\$0.5	\$0.5	\$0.5	\$0.5	\$0.5	\$2.5
NET AVAILABLE	\$39.4	\$26.0	\$27.0	\$28.5	\$29.3	
<b>PROJECTS:</b>						
BOCA GRANDE IMPROVEMENTS	\$35.0	\$21.0	\$21.0	\$22.0	\$23.0	\$122.0
TOTAL PROJECTS	\$35.0	\$21.0	\$21.0	\$22.0	\$23.0	\$122.0
RESERVES	\$4.4	\$5.0	\$6.0	\$6.5	\$6.3	

DIST. 08--BONITA SPRINGS	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	TOTAL
<b>IMPACT FEES</b>	\$485.0	\$494.7	\$504.6	\$514.7	\$525.0	\$2,524.0
INTEREST	\$14.6	\$14.8	\$15.1	\$15.4	\$15.7	\$75.7
FUND BAL.	\$1,714.0	\$102.4	\$75.6	\$83.7	\$82.0	
REV. TOTAL	\$2,213.6	\$611.9	\$595.3	\$613.8	\$622.7	
<b>LESS:</b>						
ADMIN. FEE	\$11.2	\$11.4	\$11.6	\$11.8	\$12.1	\$58.1
NET AVAILABLE	\$2,202.4	\$600.6	\$583.7	\$602.0	\$610.6	
<b>PROJECTS:</b>						
ESTERO/BONITA COMMUNITY PARK	\$2,100.0	\$525.0	\$500.0	\$520.0	\$520.0	\$4,165.0
PROJECT TOTAL	\$2,100.0	\$525.0	\$500.0	\$520.0	\$520.0	\$4,165.0
RESERVES	\$102.4	\$75.6	\$83.7	\$82.0	\$90.6	

IN THOUSANDS OF DOLLARS (000)

**COMMUNITY PARK IMPACT FEE DISTRICT REVENUES**

DIST. 40--GATEWAY	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	TOTAL
<b>IMPACT FEES</b>	\$97.0	\$98.9	\$100.9	\$102.9	\$105.0	\$504.8
INTEREST	\$2.9	\$3.0	\$3.0	\$3.1	\$3.1	\$15.1
FUND BAL.	\$0.0	\$0.7	\$1.4	\$2.1	\$2.9	
REV. TOTAL	<u>\$99.9</u>	<u>\$102.6</u>	<u>\$105.4</u>	<u>\$108.2</u>	<u>\$111.0</u>	
<b>LESS:</b>						
REPAYMENT FOR G'WY PK (18603)	\$75.8	\$0.0	\$0.0	\$0.0	\$0.0	\$75.8
LOAN REPAYMENT TO GENERAL FUND	\$21.2	\$98.9	\$100.9	\$102.9	\$105.0	\$428.9
ADMIN. FEE	\$2.2	\$2.3	\$2.3	\$2.4	\$2.4	\$11.6
NET AVAILABLE	<u>\$0.7</u>	<u>\$1.4</u>	<u>\$2.1</u>	<u>\$2.9</u>	<u>\$3.6</u>	

IN THOUSANDS OF DOLLARS (000)

FISCAL 2002 BUDGET  
FINAL

LEE COUNTY

**COMMUNITY PARK IMPACT FEE DISTRICT REVENUES**

COMMUNITY PARK TOTAL	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	TOTAL
<b>IMPACT FEES</b>	\$1,993.0	\$2,032.9	\$2,073.5	\$2,115.0	\$2,157.3	\$10,371.7
INTEREST	\$116.8	\$74.0	\$65.2	\$63.4	\$64.7	\$384.1
REP'MT FOR G'WAY PK (FROM 18603)	\$75.8	\$0.0	\$0.0	\$0.0	\$0.0	\$75.8
FUND BAL.	\$3,907.9	\$255.7	\$186.3	\$159.5	\$145.8	
REV. TOTAL	\$6,093.5	\$2,362.5	\$2,325.1	\$2,337.9	\$2,367.8	
<b>LESS:</b>						
CREDITS	\$50.0	\$50.0	\$50.0	\$50.0	\$50.0	\$250.0
REPAYMENT FOR G'WY PK (18603)	\$75.8	\$0.0	\$0.0	\$0.0	\$0.0	\$75.8
LOAN REPAYMENT TO GENERAL FUND	\$124.0	\$126.5	\$129.0	\$131.6	\$134.2	\$645.3
LOAN REPAYMENT TO GENERAL FUND	\$21.2	\$98.9	\$100.9	\$102.9	\$105.0	\$428.9
ADMIN. FEE	\$45.8	\$46.8	\$47.7	\$48.6	\$49.6	\$238.5
NET AVAILABLE	\$5,776.7	\$2,040.3	\$1,997.5	\$2,004.8	\$2,029.0	
<b>PROJECTS:</b>						
ESTERO/BONITA COMMUNITY PARK	\$2,100.0	\$525.0	\$500.0	\$520.0	\$520.0	\$4,165.0
PET PARK	\$5.0	\$0.0	\$0.0	\$0.0	\$0.0	\$5.0
BOCA GRANDE IMPROVEMENTS	\$35.0	\$21.0	\$21.0	\$22.0	\$23.0	\$122.0
PHILLIPS PARK	\$125.0	\$128.0	\$130.0	\$133.0	\$130.0	\$646.0
SANIBEL/CAPTIVA PARK IMPROVEMENTS	\$10.0	\$15.0	\$13.0	\$14.0	\$14.0	\$66.0
VETERANS PARK MASTER PLAN/IMPROVEI	\$539.0	\$470.0	\$479.0	\$470.0	\$470.0	\$2,428.0
S FORT MYERS COMM PARK LAND	\$2,707.0	\$695.0	\$695.0	\$700.0	\$700.0	\$5,497.0
TOTAL PROJECTS	\$5,521.0	\$1,854.0	\$1,838.0	\$1,859.0	\$1,857.0	\$12,929.0
RESERVES	\$255.7	\$186.3	\$159.5	\$145.8	\$172.0	

IN THOUSANDS OF DOLLARS (000)

LEE COUNTY

FISCAL 2002 BUDGET  
FINAL

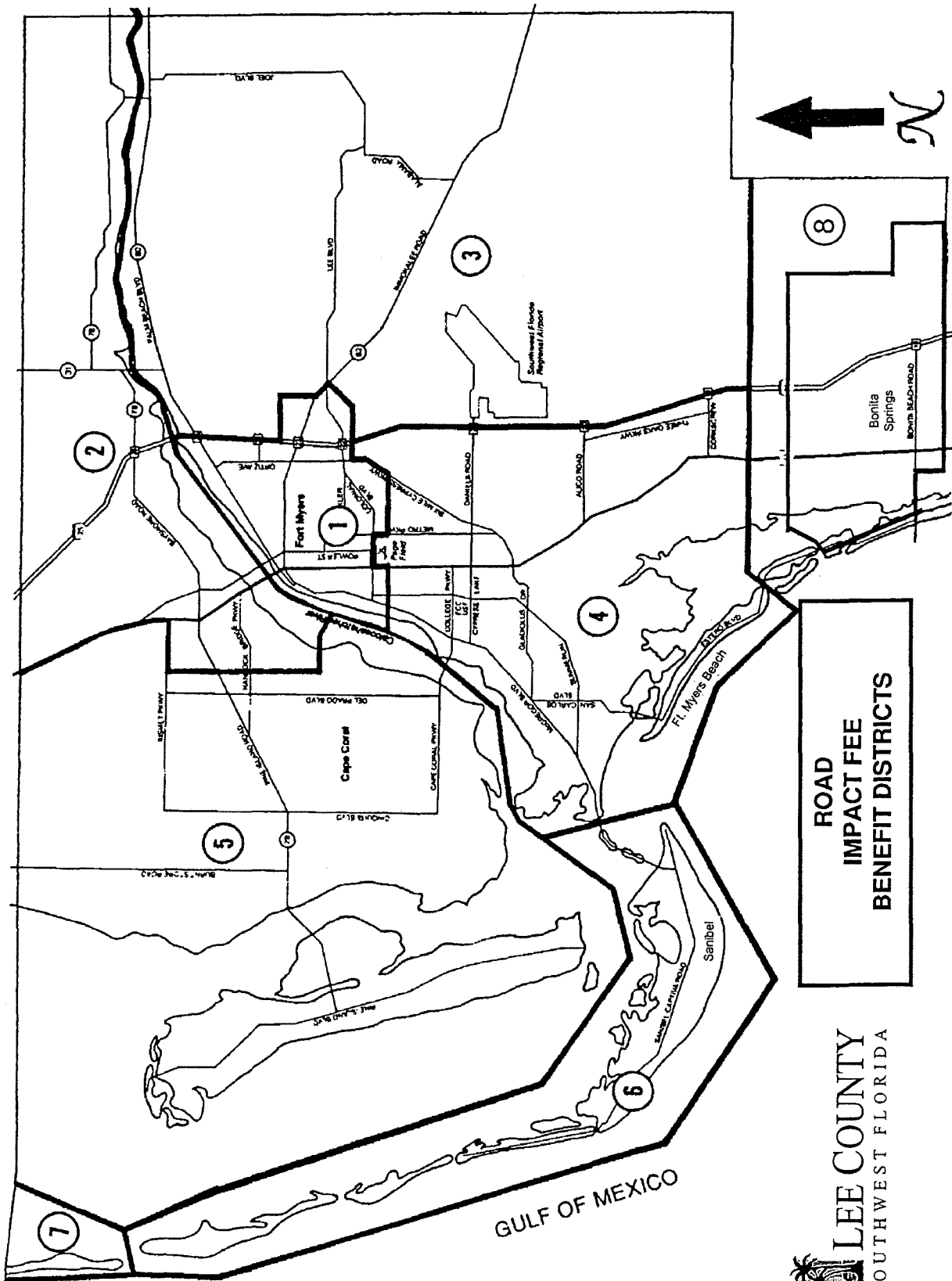
**REGIONAL PARKS IMPACT FEE DISTRICT REVENUES**

<b>COUNTYWIDE</b>	<b>FY 01/02</b>	<b>FY 02/03</b>	<b>FY 03/04</b>	<b>FY 04/05</b>	<b>FY 05/06</b>	<b>TOTAL</b>
IMPACT FEES	\$1,090.0	\$1,111.8	\$1,134.0	\$1,156.7	\$1,179.9	\$5,672.4
INTEREST	\$82.70	\$33.4	\$34.0	\$34.7	\$35.4	\$220.2
FUND BAL.	\$0.0	\$75.6	\$1.0	\$143.0	\$257.8	
REV. TOTAL	<u>\$1,172.7</u>	<u>\$1,220.8</u>	<u>\$1,169.1</u>	<u>\$1,334.4</u>	<u>\$1,473.0</u>	
<b>LESS:</b>						
ADMIN. FEE	\$25.1	\$25.6	\$26.1	\$26.6	\$27.1	\$130.5
NET AVAILABLE	<u>\$1,147.6</u>	<u>\$1,195.2</u>	<u>\$1,143.0</u>	<u>\$1,307.8</u>	<u>\$1,445.9</u>	
<b>PROJECTS:</b>						
SEATING ADDITION, TERRY PARK	\$0.0	\$0.0	\$0.0	\$50.0	\$0.0	\$50.0
LAKES PARK MASTER PLAN	\$0.0	\$0.0	\$1,000.0	\$1,000.0	\$1,000.0	\$3,000.0
FIFTY METER POOL	\$1,072.0	\$1,194.2	\$0.0	\$0.0	\$0.0	\$2,266.2
TOTAL PROJECTS	<u>\$1,072.0</u>	<u>\$1,194.2</u>	<u>\$1,000.0</u>	<u>\$1,050.0</u>	<u>\$1,000.0</u>	<u>\$5,316.2</u>
RESERVES	\$75.6	\$1.0	\$143.0	\$257.8	\$445.9	

IN THOUSANDS OF DOLLARS (000)

FISCAL 2002 BUDGET  
FINAL

LEE COUNTY




**LEE COUNTY**  
 SOUTHWEST FLORIDA

**ROADS IMPACT FEE DISTRICT REVENUES**

DIST. 01--FT. MYERS	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	TOTAL
<b>IMPACT FEES</b>	\$111.0	\$113.2	\$115.5	\$117.8	\$120.1	\$577.6
INTEREST	\$3.3	\$3.4	\$3.5	\$3.5	\$3.6	\$17.3
FUND BAL.	\$144.4	\$250.6	\$359.0	\$369.5	\$482.2	
REV. TOTAL	\$258.7	\$367.2	\$477.9	\$490.8	\$606.0	
<b>LESS:</b>						
ADMIN. FEE	\$2.6	\$2.6	\$2.7	\$2.7	\$2.8	\$13.3
NET AVAILABLE	\$256.2	\$364.6	\$475.3	\$488.1	\$603.2	
<b>PROJECTS:</b>						
ORTIZ AVENUE NORTH	\$0.0	\$0.0	\$100.0	\$0.0	\$0.0	\$100.0
COLONIAL BLVD/I-75 TO SR 82	\$0.0	\$0.0	\$0.0	\$0.0	\$500.0	\$500.0
COUNTY-WIDE BIKE FACILITIES	\$5.6	\$5.7	\$5.8	\$5.9	\$6.0	\$28.9
TOTAL PROJECTS	\$5.6	\$5.7	\$105.8	\$5.9	\$506.0	\$628.9
RESERVES	\$250.6	\$359.0	\$369.5	\$482.2	\$97.2	
<b>DIST. 02--NORTH FT. MYERS/ALVA</b>	<b>FY 01/02</b>	<b>FY 02/03</b>	<b>FY 03/04</b>	<b>FY 04/05</b>	<b>FY 05/06</b>	<b>TOTAL</b>
<b>IMPACT FEES</b>	\$316.0	\$322.3	\$328.8	\$335.3	\$342.0	\$1,644.5
INTEREST	\$9.5	\$9.7	\$9.9	\$10.1	\$10.3	\$49.3
FUND BAL.	\$1,986.3	\$60.7	\$179.2	\$303.8	\$434.7	
REV. TOTAL	\$2,311.8	\$392.7	\$517.8	\$649.2	\$787.0	
<b>LESS:</b>						
ADMIN. FEE	\$7.3	\$7.4	\$7.6	\$7.7	\$7.9	\$37.8
CREDITS USED	\$200.0	\$200.0	\$200.0	\$200.0	\$200.0	\$1,000.0
NET AVAILABLE	\$2,104.5	\$185.3	\$310.2	\$441.5	\$579.2	
<b>PROJECTS:</b>						
BUS US 41 (SR 739) FOUR LANES	\$2,038.0	\$0.0	\$0.0	\$0.0	\$0.0	\$2,038.0
COUNTY-WIDE BIKE FACILITIES	\$5.8	\$6.1	\$6.4	\$6.8	\$7.1	\$32.2
TOTAL PROJECTS	\$2,043.8	\$6.1	\$6.4	\$6.8	\$7.1	\$2,070.2
RESERVES	\$60.7	\$179.2	\$303.8	\$434.7	\$572.1	

IN THOUSANDS OF DOLLARS (000)

**ROADS IMPACT FEE DISTRICT REVENUES**

DIST. 03--EAST LEE COUNTY	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	TOTAL
<b>IMPACT FEES</b>	\$4,113.0	\$4,195.3	\$4,279.2	\$4,364.7	\$4,452.0	\$21,404.2
INTEREST	\$123.4	\$125.9	\$128.4	\$130.9	\$133.6	\$642.1
FUND BAL.	\$3,354.8	\$5,346.9	\$1,066.8	\$3,492.0	\$3,639.0	
REV. TOTAL	\$7,591.2	\$9,668.1	\$5,474.3	\$7,987.7	\$8,224.6	
<b>LESS:</b>						
ADMIN. FEE	\$94.6	\$96.5	\$98.4	\$100.4	\$102.4	\$492.3
CREDITS USED	\$1,000.0	\$1,000.0	\$1,000.0	\$1,000.0	\$1,000.0	\$5,000.0
NET AVAILABLE	\$6,496.6	\$8,571.6	\$4,375.9	\$6,887.3	\$7,122.2	
<b>PROJECTS:</b>						
GUNNERY ROAD/SR 82 TO LEE BLVD	\$994.0	\$7,345.0	\$0.0	\$0.0	\$0.0	\$8,339.0
COLONIAL BLVD/I-75 TO SR 82	\$0.0	\$0.0	\$0.0	\$1,330.0	\$3,000.0	\$4,330.0
TREELINE EXT NORTH-DANIELS/COL	\$0.0	\$0.0	\$720.0	\$1,750.0	\$3,900.0	\$6,370.0
COUNTY-WIDE BIKE FACILITIES	\$155.7	\$159.8	\$164.0	\$168.2	\$172.6	\$820.2
TOTAL PROJECTS	\$1,149.7	\$7,504.8	\$884.0	\$3,248.2	\$7,072.6	\$19,859.2
RESERVES	\$5,346.9	\$1,066.8	\$3,492.0	\$3,639.0	\$49.6	

IN THOUSANDS OF DOLLARS (000)

**ROADS IMPACT FEE DISTRICT REVENUES**

DIST. 04--S. FT. MYERS/IONA/FMB	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	TOTAL
<b>IMPACT FEES</b>	\$5,923.0	\$6,041.5	\$6,162.3	\$6,285.5	\$6,411.2	\$30,823.5
INTEREST	\$327.7	\$281.2	\$284.9	\$253.57	\$242.3	\$1,389.7
FUND BAL.	\$10,483.9	\$9,439.2	\$5,410.9	\$1,132.2	\$1.5	
REV. TOTAL	\$16,734.6	\$15,761.9	\$11,858.0	\$7,671.3	\$6,655.0	
<b>LESS:</b>						
ADMIN. FEE	\$136.2	\$139.0	\$141.7	\$144.6	\$147.5	\$708.9
CREDITS USED	\$2,000.0	\$2,000.0	\$2,000.0	\$2,000.0	\$2,000.0	\$10,000.0
NET AVAILABLE	\$14,598.4	\$13,623.0	\$9,716.3	\$5,526.7	\$4,507.6	
<b>PROJECTS:</b>						
GLADIOUS 4 LN/SOUTH FT MYERS	\$0.0	\$0.0	\$276.0	\$5,000.0	\$0.0	\$5,276.0
PALMETTO/PLANTATION CONNECTION	\$0.0	\$0.0	\$0.0	\$311.0	\$2,877.0	\$3,188.0
SUMMERLIN RD AND BOYSCOUT-UNIV	\$3,973.0	\$0.0	\$8,100.0	\$0.0	\$0.0	\$12,073.0
THREE OAKS WIDENING	\$990.0	\$8,010.0	\$0.0	\$0.0	\$0.0	\$9,000.0
COUNTY-WIDE BIKE FACILITIES	\$196.2	\$202.1	\$208.1	\$214.3	\$220.6	\$1,041.2
TOTAL PROJECTS	\$5,159.2	\$8,212.1	\$8,584.1	\$5,525.3	\$3,097.6	\$30,578.2
RESERVES	\$9,439.2	\$5,410.9	\$1,132.2	\$1.5	\$1,410.0	

IN THOUSANDS OF DOLLARS (000)

FISCAL 2002 BUDGET  
FINAL

LEE COUNTY



**ROADS IMPACT FEE DISTRICT REVENUES**

DIST. 05--CAPE CORAL/PINE ISLAND	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	TOTAL
<b>IMPACT FEES</b>	\$428.0	\$436.6	\$445.3	\$454.2	\$463.3	\$2,227.3
INTEREST	\$12.8	\$13.1	\$13.4	\$13.6	\$13.9	\$66.8
FUND BAL.	\$102.5	\$307.5	\$520.8	\$742.7	\$973.4	
REV. TOTAL	\$543.3	\$757.2	\$979.4	\$1,210.6	\$1,450.6	
<b>LESS:</b>						
ADMIN. FEE	\$9.8	\$10.0	\$10.2	\$10.4	\$10.7	\$51.2
DEBT SERVICE	\$204.6	\$204.5	\$204.2	\$204.0	\$203.9	\$1,021.2
NET AVAILABLE	\$328.9	\$542.6	\$765.0	\$996.1	\$1,236.0	
<b>PROJECTS:</b>						
COUNTY-WIDE BIKE FACILITIES	\$21.4	\$21.8	\$22.3	\$22.7	\$23.2	\$111.4
TOTAL PROJECTS	\$21.4	\$21.8	\$22.3	\$22.7	\$23.2	\$111.4
RESERVES	\$307.5	\$520.8	\$742.7	\$973.4	\$1,212.9	

DIST. 06--SANIBEL/CAPTIVA	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	TOTAL
<b>IMPACT FEES</b>	\$31.0	\$31.6	\$32.3	\$32.9	\$33.6	\$161.3
INTEREST	\$12.9	\$0.9	\$1.0	\$1.0	\$1.0	\$16.8
FUND BAL.	\$238.8	\$80.5	\$110.7	\$11.6	\$43.1	
REV. TOTAL	\$282.7	\$113.0	\$143.9	\$45.5	\$77.6	
<b>LESS:</b>						
ADMIN. FEE	\$0.7	\$0.7	\$0.7	\$0.8	\$0.8	\$3.7
NET AVAILABLE	\$282.0	\$112.3	\$143.2	\$44.7	\$76.9	
<b>PROJECTS:</b>						
SUMMERLIN @ BASS AND GLADIOLUS	\$200.0	\$0.0	\$130.0	\$0.0	\$0.0	\$330.0
COUNTY-WIDE BIKE FACILITIES	\$1.6	\$1.6	\$1.6	\$1.6	\$1.7	\$8.1
TOTAL PROJECTS	\$201.6	\$1.6	\$131.6	\$1.6	\$1.7	\$338.1
RESERVES	\$80.5	\$110.7	\$11.6	\$43.1	\$75.2	

IN THOUSANDS OF DOLLARS (000)

**ROADS IMPACT FEE DISTRICT REVENUES**

DIST. 07--BOCA GRANDE	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	TOTAL
<b>IMPACT FEES</b>	\$83.0	\$84.7	\$86.4	\$88.1	\$89.8	\$431.9
INTEREST	\$2.5	\$2.5	\$2.6	\$2.6	\$2.7	\$13.0
FUND BAL.	\$673.3	\$736.5	\$801.4	\$867.8	\$935.9	
REV. TOTAL	\$758.8	\$823.7	\$890.3	\$958.5	\$1,028.4	
<b>LESS:</b>						
ADMIN. FEE	\$1.9	\$1.9	\$2.0	\$2.0	\$2.1	\$9.9
DEBT SERVICE	\$16.2	\$16.2	\$16.2	\$16.2	\$16.2	\$81.0
NET AVAILABLE	\$740.7	\$805.6	\$872.1	\$940.3	\$1,010.2	
<b>PROJECTS:</b>						
COUNTY-WIDE BIKE FACILITIES	\$4.2	\$4.2	\$4.3	\$4.4	\$4.5	\$21.6
TOTAL PROJECT	\$4.2	\$4.2	\$4.3	\$4.4	\$4.5	\$21.6
RESERVES	\$736.5	\$801.4	\$867.8	\$935.9	\$1,005.7	

DIST. 08--BONITA SPRINGS	FY 01/02	FY 02/03	FY 03/04	FY 04/05	FY 05/06	TOTAL
<b>IMPACT FEES</b>	\$300.0	\$306.0	\$312.1	\$318.4	\$324.7	\$1,561.2
INTEREST	\$759.00	\$409.18	\$409.36	\$409.55	\$409.74	\$2,396.8
FUND BAL.	\$8,896.0	\$6,047.3	\$2,916.6	\$3,135.5	\$2,011.0	
REV. TOTAL	\$9,955.0	\$6,762.5	\$3,638.1	\$3,863.5	\$2,745.5	
<b>LESS:</b>						
ADMIN. FEE	\$6.9	\$7.0	\$7.2	\$7.3	\$7.5	\$35.9
CREDITS	\$10.0	\$10.0	\$10.0	\$10.0	\$10.0	\$50.0
DEBT SERVICE	\$471.3	\$471.0	\$470.3	\$469.7	\$0.0	\$1,882.3
NET AVAILABLE	\$9,466.8	\$6,274.4	\$3,150.6	\$3,376.4	\$2,728.0	
<b>PROJECTS:</b>						
BONITA BCH. RD., WIDEN, RESURF	\$3,405.0	\$0.0	\$0.0	\$0.0	\$0.0	\$3,405.0
THREE OAKS EXTENSION, SOUTH	\$0.0	\$3,343.0	\$0.0	\$1,350.0	\$0.0	\$4,693.0
COUNTY-WIDE BIKE FACILITIES	\$14.5	\$14.8	\$15.1	\$15.4	\$15.7	\$75.6
TOTAL PROJECTS	\$3,419.5	\$3,357.8	\$15.1	\$1,365.4	\$15.7	\$8,173.6
RESERVES	\$6,047.3	\$2,916.6	\$3,135.5	\$2,011.0	\$2,712.3	

IN THOUSANDS OF DOLLARS (000)

**ROADS IMPACT FEE DISTRICT REVENUES**

<b>ROADS TOTAL</b>	<b>FY 01/02</b>	<b>FY 02/03</b>	<b>FY 03/04</b>	<b>FY 04/05</b>	<b>FY 05/06</b>	<b>TOTAL</b>
<b>IMPACT FEES</b>	\$11,305.0	\$11,531.1	\$11,761.7	\$11,997.0	\$12,236.9	\$58,831.7
INTEREST	\$1,251.2	\$845.9	\$852.9	\$824.9	\$817.1	\$4,592.0
FUND BAL.	\$25,880.0	\$22,269.3	\$11,365.3	\$10,055.1	\$8,520.8	
<b>REV. TOTAL</b>	<b>\$38,436.2</b>	<b>\$34,646.3</b>	<b>\$23,979.9</b>	<b>\$22,877.0</b>	<b>\$21,574.8</b>	
<b>LESS:</b>						
ADMIN. FEE	\$260.0	\$265.2	\$270.5	\$275.9	\$281.4	\$1,353.1
CREDITS USED	\$3,210.0	\$3,210.0	\$3,210.0	\$3,210.0	\$3,210.0	\$16,050.0
DEBT SERVICE	\$692.1	\$691.7	\$690.7	\$689.9	\$220.1	\$2,984.5
<b>TOTAL CREDITS/DEBT</b>	<b>\$3,902.1</b>	<b>\$3,901.7</b>	<b>\$3,900.7</b>	<b>\$3,899.9</b>	<b>\$3,430.1</b>	<b>\$19,034.5</b>
<b>NET AVAILABLE</b>	<b>\$34,274.0</b>	<b>\$30,479.4</b>	<b>\$19,808.7</b>	<b>\$18,701.2</b>	<b>\$17,863.3</b>	
<b>PROJECTS:</b>						
BONITA BCH. RD., WIDEN, RESURF	\$3,405.0	\$0.0	\$0.0	\$0.0	\$0.0	\$3,405.0
BUS US 41 (SR 739) FOUR LANES	\$2,038.0	\$0.0	\$0.0	\$0.0	\$0.0	\$2,038.0
COLONIAL BLVD/I-75 TO SR 82	\$0.0	\$0.0	\$0.0	\$1,330.0	\$3,500.0	\$4,830.0
COUNTY-WIDE BIKE FACILITIES	\$404.8	\$416.1	\$427.6	\$439.3	\$451.3	\$2,139.1
GUNNERY ROAD/SR 82 TO LEE BLVD	\$994.0	\$7,345.0	\$0.0	\$0.0	\$0.0	\$8,339.0
SUMMERLIN @ BASS AND GLADIOLUS	\$200.0	\$0.0	\$130.0	\$0.0	\$0.0	\$330.0
GLADIOUS 4 LN/SOUTH FT MYERS	\$0.0	\$0.0	\$276.0	\$5,000.0	\$0.0	\$5,276.0
ORTIZ AVENUE NORTH	\$0.0	\$0.0	\$100.0	\$0.0	\$0.0	\$100.0
PALMETTO/PLANTATION CONNECTION	\$0.0	\$0.0	\$0.0	\$311.0	\$2,877.0	\$3,188.0
SUMMERLIN RD SAN CARLOS TO BASS	\$3,973.0	\$0.0	\$8,100.0	\$0.0	\$0.0	\$12,073.0
THREE OAKS EXTENSION, SOUTH	\$0.0	\$3,343.0	\$0.0	\$1,350.0	\$0.0	\$4,693.0
THREE OAKS WIDENING	\$990.0	\$8,010.0	\$0.0	\$0.0	\$0.0	\$9,000.0
TREELINE EXT NORTH/DANIELS-COLON	\$0.0	\$0.0	\$720.0	\$1,750.0	\$3,900.0	\$6,370.0
<b>TOTAL PROJECTS</b>	<b>\$12,004.8</b>	<b>\$19,114.1</b>	<b>\$9,753.6</b>	<b>\$10,180.3</b>	<b>\$10,728.3</b>	<b>\$61,781.1</b>
RESERVES	\$22,269.3	\$11,365.3	\$10,055.1	\$8,520.8	\$7,134.9	

IN THOUSANDS OF DOLLARS (000)



## FY 00/01 COMPLETED PROJECTS LIST

### CONSTRUCTION AND DESIGN

A/C Unit Server Room CD/PW Building  
Bowditch Point Parking Lot  
Dugouts and Lighting-Cypress Lake High School  
Estero High School Park Improvements  
Fort Myers Beach Gym Floor Replacement  
Jail Fire Alarm System Replacement  
Lakes Park Boardwalk Deck Repairs  
Lynn Hall Waterline Replacement  
Matanzas Pass Preserve  
North Fort Myers Sheriff Substation  
North Shore Park Improvements  
Remodeling-County Attorney's Office

### LIBRARY

East County Regional Library

### PARKS AND RECREATION

Countywide Fences at 5 Parks  
Countywide Playgrounds at 3 Parks  
Countywide Resurfacing/Paving at 11 Facilities  
Countywide Athletic Court Resurfacing at 5 Facilities  
Countywide Athletic Field Reconstruction at 4 Facilities  
Countywide Shelters at 2 Facilities  
Countywide Lighting Upgrades at 2 Facilities  
Electric Meters at 3 Facilities

### TRANSPORTATION

Barbie Lane  
Bonita Beach Road Widening Phase II  
Bonita Beach Road/Oakland Intersection  
Bonita Beach Road/Sunshine Plaza  
Broadway and Carroll Intersection  
Buckingham Road Improvements  
Captiva/Any Rossi Lane  
Corkscrew Road/US 41 Improvements  
County-Wide Culvert R & R  
Daniels Parkway Road Extension Phase III  
Del Prado Extension/Mellow Drive  
Depot 7 Relocation  
Fort Myers Beach Traffic Improvements  
Leeland Heights Blvd Widening  
US 41 at Bonita Bay

### MARINE SERVICES

Derelict Vessel Removal  
Punta Rassa Boat Ramp

### WATER RESOURCES

Daughtrey's Creek Restoration  
Halfway Creek Maintenance  
Imperial River Maintenance  
Powell Creek North Fort Myers  
Yellow Fever Creek Channel Improvements  
Zapato Canal Restoration

**FY 00/01 COMPLETED PROJECTS LIST**

**SEWER**

Ballard Road Collection System Improvement  
Fort Myers Beach Reuse/Disposal  
Jetport Master Pump Station and Main  
Pine Island Wastewater Treatment Plant

**JOINT**

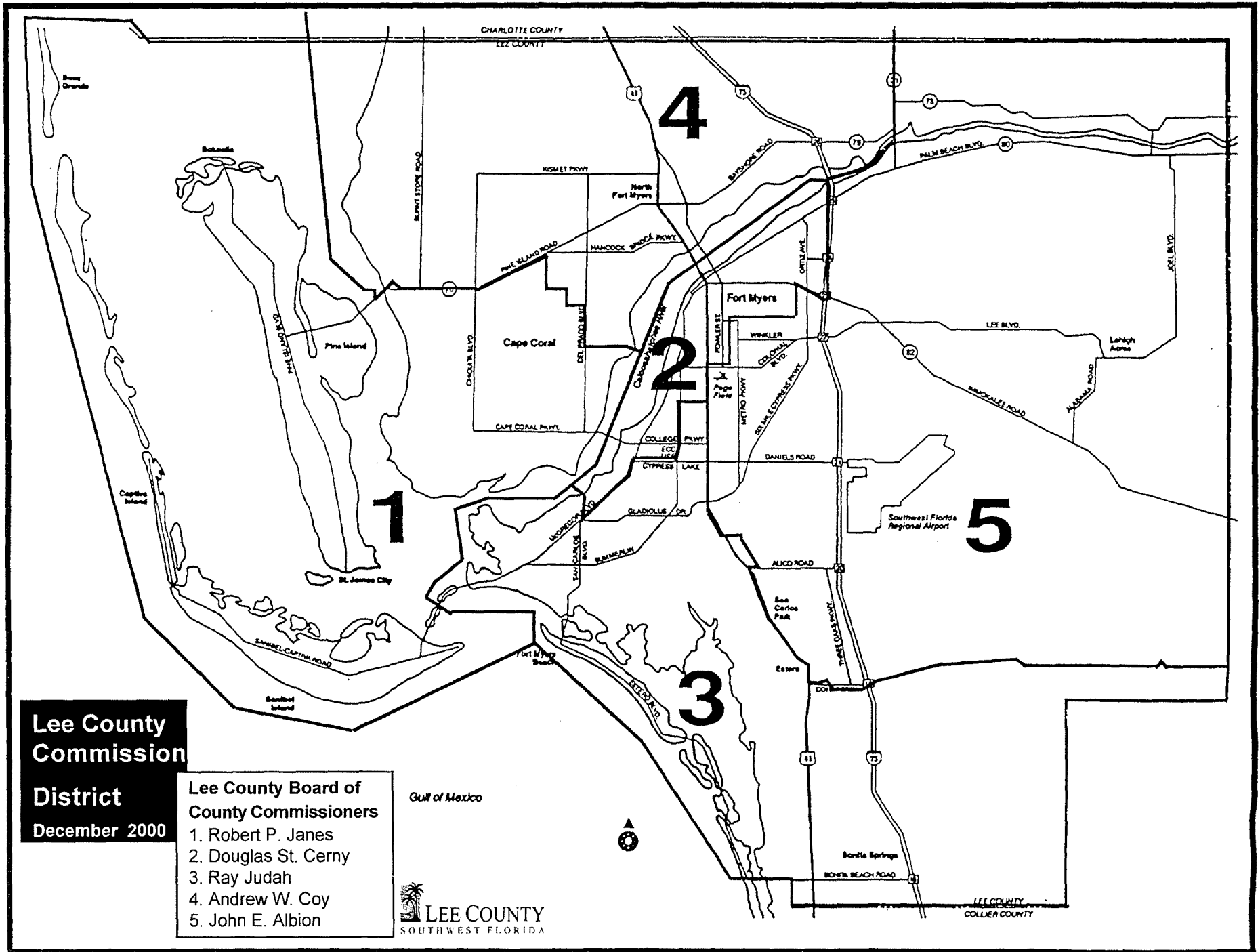
Chlorine Storage Facility Improvements

**WATER**

Business 41 Waterline Extension  
Corkscrew Aquifer Storage and Recovery Wells  
Fluoridation System - Water Treatment Plants  
Waterline Relocation US 41 S. of Alico  
Waterway Estates Interconnect

*FISCAL 2002 BUDGET  
FINAL*

*LEE COUNTY*



**Lee County  
Commission**

**District**

**December 2000**

**Lee County Board of  
County Commissioners**

- 1. Robert P. Janes
- 2. Douglas St. Cerny
- 3. Ray Judah
- 4. Andrew W. Coy
- 5. John E. Albion



**CITY OF CAPE CORAL - Partial List CIP FY01/02-05/06**

PROJECT NAME	FY01/02	FY02/03	FY03/04	FY04/05	FY05/06	TOTAL FY01/02-05/06
Fire Station #8 - Land Acquisition & Construction	\$50,000	0	\$750,000	0	0	\$800,000
Chantry Canal Property	0	1,020,000	570,000	0	25,000	1,615,000
Cape Coral Park Widening	6,200,000	7,000,000	0	0	0	13,200,000
Bikeway Pedestrian Improvements-Citywide	400,000	400,000	400,000	400,000	400,000	2,000,000
Del Prado Widening - SR78 to Kismet	1,600,000	0	7,500,000	1,750,000	700,000	11,550,000
State Rd 78 Widening - Chiquita to Burnt Store	0	1,500,000	5,300,000	1,000,000	7,600,000	15,400,000
Southwest Area I Wastewater	9,967,006	10,989,259	0	0	0	20,956,265
Southwest Area II Potable Water	661,395	146,977	8,513,126	2,128,282	0	11,449,780
Southwest Area III Irrigation	1,297,209	8,002,214	1,333,702	0	0	10,633,125
Southwest Area IV Wastewater	0	0	0	13,888,000	0	13,888,000
Southwest Area V Irrigation	0	0	0	0	4,125,000	4,125,000
<b>TOTAL</b>	<b>\$20,175,610</b>	<b>\$ 29,058,450</b>	<b>\$24,366,828</b>	<b>\$ 19,166,282</b>	<b>\$ 12,850,000</b>	<b>\$105,617,170</b>

Source: City of Cape Coral Proposed Asset Management Plan, FY01/02-05/06



**CITY OF FORT MYERS - Partial List CIP FY01/02-05/06**

PROJECT NAME	FY01/02	FY02/03	FY03/04	FY04/05	FY05/06	TOTAL FY01/02-05/06
<u>General Projects</u>						
Mandatory Projects	\$ 1,754,718	\$0	\$0	\$0	\$0	\$ 1,754,718
CP-1 Projects	1,205,000	0	0	0	0	1,205,000
CP-2 Projects	1,908,104	0	0	0	0	1,908,104
<u>Transportation Projects</u>						
CP-1 Projects	780,000	0	0	0	0	780,000
CP-2 Projects	400,000	0	0	0	0	400,000
<u>Utility Projects</u>						
Mandatory Projects	1,277,655	0	0	0	0	1,277,655
CP-1 Projects	737,000	0	0	0	0	737,000
CP-2 Projects	1,100,000	0	0	0	0	1,100,000
<b>TOTAL</b>	<b>\$9,162,477</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,162,477</b>

Source: City of Fort Myers FY01/02 CIB

**CITY OF SANIBEL - PARTIAL LIST CIP FY 01/02-05/06**

PROJECT NAME	FY01/02	FY02/03	FY03/04	FY04/05	FY05/06	TOTAL FY01/02-05/06
Management Information Systems	\$66,000	\$40,000	\$200,000	\$0	\$0	\$ 306,000
Police	163,500	160,500	83,500	89,000	91,000	587,500
Natural Resources Projects	1,130,000	4,625,000	1,035,000	885,000	885,000	8,560,000
Recreation Projects	75,000	35,000	0	0	175,000	285,000
Public Facilities	100,000	135,000	120,000	150,000	50,000	555,000
Roads/Bridges/Bike Paths	1,060,000	1,800,000	1,290,000	1,250,000	750,000	6,150,000
Drainage	140,000	120,000	70,000	70,000	70,000	470,000
Community Housing & Resources	775,000	0	0	800,000	0	1,575,000
Sewer System, Phase II (Plant)	8,000,000	1,000,000	0	0	0	9,000,000
Sewer System, Phase II	5,087,000	2,390,000	0	0	0	7,477,000
Sewer System, Phase III	150,000	5,690,000	3,790,000	0	0	9,630,000
Sewer System, Phase IV	0	0	240,000	100,000	0	340,000
Reuse Meters	0	25,000	64,000	25,000	0	114,000
<b>TOTAL</b>	<b>\$16,746,500</b>	<b>\$16,020,500</b>	<b>\$ 6,892,500</b>	<b>\$ 3,369,000</b>	<b>\$ 2,021,000</b>	<b>\$ 45,049,500</b>

Source: City of Sanibel Summary of Five-year program of Capital Projects, FY01/02-05/06

**TOWN OF FORT MYERS BEACH - Partial List CIP FY01/02-05/06**

PROJECT NAME	FY01/02	FY02/03	FY03/04	FY04/05	FY05/06	TOTAL FY01/02-05/06
General Transportation	\$ 300,000	\$ 250,000	\$ 1,250,000	\$ 100,000	\$ 100,000	\$ 2,000,000
Traffic Calming (Connecticut Street)	0	0	0	100,000	100,000	200,000
Estero Streetscape	0	300,000	1,250,000	250,000	250,000	2,050,000
Estero Blvd Safety Project	100,000	0	0	0	0	100,000
Variable Pricing, Congest.Traffic Proj.	50,000	0	0	0	0	50,000
CRA Project Contribution	200,000	0	0	0	0	200,000
Hidden Pathways	50,000	0	0	0	0	50,000
<b>TOTAL</b>	<b>\$ 700,000</b>	<b>\$ 550,000</b>	<b>\$ 2,500,000</b>	<b>\$ 450,000</b>	<b>\$ 450,000</b>	<b>\$ 4,650,000</b>

Source: Town of Fort Myers Beach Five-Year Capital Improvement Plan FY01/02-05/06

**LEE COUNTY PORT AUTHORITY CAPITAL PLAN - Partial List CIP FY00/01-04/05**

PROJECT NAME	FY01/02	FY02/03	FY03/04	FY04/05	FY05/06	TOTAL FY01/02-05/06
Overlay Chamberlin Parkway	\$0	\$0	\$820,000	\$0	\$0	\$ 820,000
Overlay Taxiways	0	695,000	1,691,000	0	0	2,386,000
Overlay Runway 6/24	0	0	0	0	7,000,000	7,000,000
Parking Lot Expansion	2,500,000	0	0	0	0	2,500,000
Terminal Modifications	2,500,000	0	0	0	0	2,500,000
New AARF Crash Vehicle	0	475,000	0	0	0	475,000
Design Runway Overlay	0	0	1,000,000	0	0	1,000,000
Fuel Farm Road Overlay	0	0	520,000	0	0	520,000
Perimeter Road Overlay	0	0	867,000	0	0	867,000
N. Property Infrastructure	0	0	0	1,500,000	0	1,500,000
Air Cargo Apron Slurry Seal	0	0	0	287,000	0	287,000
Seal Taxiways	0	0	0	320,000	0	320,000
<b>TOTAL</b>	<b>\$ 5,000,000</b>	<b>\$ 1,170,000</b>	<b>\$ 4,898,000</b>	<b>\$ 2,107,000</b>	<b>\$ 7,000,000</b>	<b>\$ 20,175,000</b>

Source: Lee County Port Authority Capital Plan FY01/02-05/06

**FLORIDA DEPARTMENT OF TRANSPORTATION - Partial List CIP FY01/02-05/06**

PROJECT NAME	FY01/02	FY02/03	FY03/04	FY04/05	FY05/06	TOTAL FY01/02-05/06
I-75 at Alico Interchange	\$0	\$15,186,000	\$300,000	\$17,322,196	\$0	\$32,808,196
I-75 at Colonial Blvd. Northbound Off Ramps	0	1,030,312	0	0	0	1,030,312
I-75 at Colonial Blvd. Southbound Off/On Ramps	0	1,382,997	0	0	0	1,382,997
I-75 from Caloosahatchee River to Charlotte Co Line	0	5,110,886	0	0	0	5,110,886
I-75 from Daniels Road to Caloosahatchee River	0	8,598,042	0	0	0	8,598,042
SR 739 from Hanson Street to SR 82	10,592,752	5,761,162	3,780,000	0	0	20,133,914
SR 739 US 41 (S of Alico) to Six Mile Cypress Pkwy	26,366,956	300,000	26,278,928	0	0	52,945,884
SR 78 (Bayshore) From E of Slater Road to W of I-75	14,534,508	600,000	1,205,000	0	0	16,339,508
SR 78 E. of Chiquita to W. of Santa Barbara Blvd.	6,770,839	0	470,476	6,636,080	0	13,877,395
SR 80 Iverson Street to Hendry County	2,289,207	0	8,656,095	0	0	10,945,302
SR 80 E. of Hickey Creek Bridge to Iverson Street	1,178,290	0	9,315,351	0	0	10,493,641
SR 82 Michigan Link to Ortiz Avenue	5,940,395	0	0	0	0	5,940,395
SR 82 Evans Avenue to Michigan Link	1,866,409	0	0	0	0	1,866,409
US 41 Collier Co/L to N. of Bonita Beach Road	4,733,919	6,967,102	0	0	0	11,701,021
US 41 from San Carlos Blvd. to Alico Rd.	1,501,282	0	0	0	0	1,501,282
US 41 (SR 45) from N of Old US 41 to Corkscrew Rd.	0	2,986,500	270,000	9,687,839	0	12,944,339
US 41 Bus from Marianna Ave. to Littleton Rd.	7,984,667	0	0	0	0	7,984,667
<b>TOTAL</b>	<b>\$83,759,224</b>	<b>\$47,923,001</b>	<b>\$50,275,850</b>	<b>\$33,646,115</b>	<b>\$0</b>	<b>\$215,604,190</b>

Source: DOT District One Adopted Work Program FY2001/02-2005/06

LEE COUNTY

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FISCAL 2002 BUDGET  
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**FISCAL 2002 BUDGET  
FINAL**

**SECTION F - BUDGET BY FUNCTION**

This section provides a three-year comparative history to show the County budget by function. Functions are categorized in a uniform manner throughout the State of Florida based on the State Chart of Accounts (SCOA). The SCOA defines classifications and categories by which all revenues and expenditures are to be delineated. The following page displays expenditure classifications as related to the principal purpose for which expenditures are made. On the lower portion of the page the revenue sources that support the function are shown, and are categorized by fund type.

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**FISCAL 2002 BUDGET  
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**SAMPLE PAGE**

**LEE COUNTY - FLORIDA  
2001 - 2002**

<u>ACTIVITY</u>	<u>1999-2000 ACTUAL</u>	<u>2000-2001 ESTIMATED</u>	<u>2001-2002 BUDGET</u>
General Government Services	134,525,204	138,433,675	215,232,366
Public Safety	89,553,722	98,965,896	116,047,405
Physical Environment	104,754,801	115,765,435	236,628,329
Transportation	102,430,413	162,166,547	184,532,521
Economic Environment	19,418,432	19,640,653	17,700,936
Human Services	10,514,268	12,250,577	12,800,883
Culture & Recreation	44,121,407	68,969,345	61,273,181
Non-Expenditure Disbursements	167,848,758	751,813,035	545,502,236
Court-Related Expenditures	12,926,370	12,119,306	12,465,965
<b>GRAND TOTAL</b>	<b><u>686,093,375</u></b>	<b><u>1,380,124,469</u></b>	<b><u>1,402,183,822</u></b>

The dollars actually spent during the indicated fiscal year

The amount is an estimate to be spent because this budget document is published prior to the year-end audit report being completed

The Budget for the next fiscal year approved by the Board of County Commissioners

Program Revenue Sources



**ACTIVITY BY FUND TYPE**

General Fund	180,225,307	256,448,344	276,059,870
Special Revenue	115,038,102	285,339,904	283,788,054
Debt Service	53,640,824	65,145,249	65,576,730
Capital Projects	70,978,756	209,706,012	229,848,594
Enterprise	231,443,455	508,957,518	480,400,691
Internal Service	34,632,721	54,295,569	60,130,472
Trust and Agency	134,210	231,873	6,379,411
<b>GRAND TOTAL</b>	<b><u>686,093,375</u></b>	<b><u>1,380,124,469</u></b>	<b><u>1,402,183,822</u></b>

**LEE COUNTY**

**FISCAL 2002 BUDGET**

**FINAL**

**County Budget By Activity**

**LEE COUNTY - FLORIDA**

**2001 - 2002**

<u>ACTIVITY</u>	<u>1999-2000 ACTUAL</u>	<u>2000-2001 ESTIMATED</u>	<u>2001-2002 BUDGET</u>
General Government Services	134,525,204	138,433,675	215,232,366
Public Safety	89,553,722	98,965,896	116,047,405
Physical Environment	104,754,801	115,765,435	236,628,329
Transportation	102,430,413	162,166,547	184,532,521
Economic Environment	19,418,432	19,640,653	17,700,936
Human Services	10,514,268	12,250,577	12,800,883
Culture & Recreation	44,121,407	68,969,345	61,273,181
Non-Expenditure Disbursements	167,848,758	751,813,035	545,502,236
Court-Related Expenditures	<u>12,926,370</u>	<u>12,119,306</u>	<u>12,465,965</u>
<b>GRAND TOTAL</b>	<b><u>686,093,375</u></b>	<b><u>1,380,124,469</u></b>	<b><u>1,402,183,822</u></b>

ACTIVITY BY FUND TYPE

General Fund	180,225,307	256,448,344	276,059,870
Special Revenue	115,038,102	285,339,904	283,788,054
Debt Service	53,640,824	65,145,249	65,576,730
Capital Projects	70,978,756	209,706,012	229,848,594
Enterprise	231,443,455	508,957,518	480,400,691
Internal Service	34,632,721	54,295,569	60,130,472
Trust and Agency	<u>134,210</u>	<u>231,873</u>	<u>6,379,411</u>
<b>GRAND TOTAL</b>	<b><u>686,093,375</u></b>	<b><u>1,380,124,469</u></b>	<b><u>1,402,183,822</u></b>

**LEE COUNTY**



**FISCAL 2002 BUDGET  
FINAL**

**General Government Services**

**LEE COUNTY - FLORIDA  
2001 - 2002**

<u>ACTIVITY</u>	<u>1999-2000 ACTUAL</u>	<u>2000-2001 ESTIMATED</u>	<u>2001-2002 BUDGET</u>
Legislative	940,479	962,685	1,091,879
Legal Counsel	2,534,824	2,864,103	3,267,181
Executive	11,675,224	13,582,100	14,333,391
Financial & Administrative	51,272,774	55,250,137	67,989,080
Comprehensive Planning	4,106,770	4,188,952	6,088,417
Other General Govt Services	<u>63,995,133</u>	<u>61,585,698</u>	<u>122,462,418</u>
<b>TOTAL</b>	<b><u>134,525,204</u></b>	<b><u>138,433,675</u></b>	<b><u>215,232,366</u></b>

EXPENDITURES BY FUND TYPE

General Fund	47,761,945	47,152,220	51,716,267
Special Revenue	12,072,443	8,838,633	13,023,293
Debt Service	13,975,002	12,428,380	13,312,969
Capital Projects	26,658,101	32,860,130	91,450,908
Enterprise	867,838	888,044	1,001,116
Internal Service	33,188,175	36,266,268	44,727,813
Trust and Agency	<u>1,700</u>	<u>0</u>	<u>0</u>
<b>TOTAL</b>	<b><u>134,525,204</u></b>	<b><u>138,433,675</u></b>	<b><u>215,232,366</u></b>

**LEE COUNTY**

**GENERAL GOVERNMENT SERVICES**

Under the State Chart of Accounts, this function accounts for a major class of services provided by the legislative and administrative branches of local government for the benefit of the public and the governmental body as a whole.

**Legislative**

The cost of providing representation for the citizenry by the governing body. The Board of County Commissioners' district budgets represent all expenditures for this classification.

**Legal Counsel**

This activity represents expenditures for the County Attorney's Office.

**Executive**

The cost of providing executive management and administration of the affairs of the local unit of government. These costs include the County Manager's Office, Clerk to the Board, Hearing Examiner, and any separate director's office budget.

**Financial and Administrative**

The purpose of this activity is to account for the cost of providing financial and administrative services to the local government such as Budget Services, Purchasing, Human Resources, Information Technology Group, Property Appraiser, Tax Collector, and the Board of County Commissioners' support programs for each of the Constitutional Officers.

**Comprehensive Planning**

The cost of providing master planning, zoning, and development for the local unit of government. The expenditure classification includes the following programs: Planning, Zoning Information, Development Services, Rezoning and DRI's, Land Development Assistance and Smart Growth.

**Other General Government Services**

These are general government services which are not classified within other activity classifications. This classification includes Facilities Management, County Lands, Vehicle Maintenance, Public Resources, and Miscellaneous Non-Departmental Expenditures.

**FISCAL 2002 BUDGET  
FINAL**

**Public Safety**

LEE COUNTY - FLORIDA  
2001 - 2002

<u>ACTIVITY</u>	<u>1999-2000 ACTUAL</u>	<u>2000-2001 ESTIMATED</u>	<u>2001-2002 BUDGET</u>
Law Enforcement	45,246,274	48,228,719	54,902,401
Fire Control	2,715,066	2,367,291	2,238,451
Ambulance & Rescue Services	13,674,969	17,400,058	23,440,333
Emergency & Disaster Relief	2,606,577	2,406,381	1,543,992
Medical Examiners	873,325	888,414	918,955
Other Public Safety	2,199,569	3,082,917	3,420,510
Protective Inspections	7,110,657	7,313,914	8,355,358
Detention and/or Correction	15,127,285	17,278,202	21,227,405
<b>TOTAL</b>	<b><u>89,553,722</u></b>	<b><u>98,965,896</u></b>	<b><u>116,047,405</u></b>

EXPENDITURES BY FUND TYPE

General Fund	76,313,619	84,983,840	101,479,280
Special Revenue	12,277,310	12,819,085	13,383,101
Internal Service	830,283	1,110,411	1,163,874
Trust and Agency	132,510	52,560	21,150
<b>TOTAL</b>	<b><u>89,553,722</u></b>	<b><u>98,965,896</u></b>	<b><u>116,047,405</u></b>

**LEE COUNTY**

*FISCAL 2002 BUDGET  
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**PUBLIC SAFETY**

This functional category accounts for services provided by local government for the security of persons and property.

**Law Enforcement**

This activity reflects the cost of providing police services for the local government's jurisdiction. For Lee County, this represents the operation of the Sheriff's Department, excluding the Jail.

**Fire Control**

Throughout the unincorporated areas of Lee County, there are numerous fire control districts that operate independently of the county. However, there are three small fire districts that are under the jurisdiction of the Board of County Commissioners. The county has contracts with independent agencies to provide fire control services in these three areas. The expenses in this activity reflect the cost of these contracts.

**Ambulance and Rescue Services**

Services consist of providing advance life support, pre-hospital emergency, and primary health care via ambulance and helicopter. Emergency dispatching services is included in this activity.

**Emergency and Disaster Relief Services**

Expenditures within this activity account for providing defense against and relief for civil, military, hazardous materials, and natural disasters.

**Medical Examiner**

This activity accounts for payments made to the Medical Examiner pursuant to Florida Statutes for pathology services for law enforcement, courts, and legal purposes.

**Other Public Safety Programs**

The E-911 Implementation Program and Governmental Communications Network are the expenditures within the county budget that fall into this classification.

**Protective Inspections**

Services consist of providing inspection services relevant to the issuance of a license, permit, or certificate, where such inspections are primarily for purposes of public safety. This activity includes expenses associated with Codes and Building Services.

**Detention and/or Correction**

This activity identifies the cost of confinement of prisoners, sentenced or otherwise, and rehabilitation of offenders. Programs within this activity include the Sheriff's operation of the jail.

**FISCAL 2002 BUDGET  
FINAL**

**Physical Environment**

LEE COUNTY - FLORIDA  
2001 - 2002

<u>ACTIVITY</u>	1999-2000 <u>ACTUAL</u>	2000-2001 <u>ESTIMATED</u>	2001-2002 <u>BUDGET</u>
Water Utility Services	1,107,702	2,560,734	16,075,000
Garbage/Solid Waste Cntrl Svcs	46,477,578	52,967,526	76,303,116
Sewer/Wastewater Services	11,678,196	8,828,672	35,378,667
Water/Sewer Combination Svcs	36,601,912	43,144,865	88,178,780
Conservation & Resource Mgmt	5,460,991	5,874,244	10,467,598
Flood Cntrl/Stormwater Mgmt	3,145,238	2,119,991	9,876,313
Other Physical Environment	<u>283,184</u>	<u>269,403</u>	<u>348,855</u>
<b>TOTAL</b>	<b><u>104,754,801</u></b>	<b><u>115,765,435</u></b>	<b><u>236,628,329</u></b>

ACTIVITY BY FUND TYPE

General Fund	2,508,276	2,430,627	3,112,072
Special Revenue	2,038,616	3,110,113	4,395,110
Debt Service	406,259	377,672	129,048
Capital Projects	3,584,311	2,325,689	13,122,521
Enterprise	<u>96,217,339</u>	<u>107,521,334</u>	<u>215,869,578</u>
<b>TOTAL</b>	<b><u>104,754,801</u></b>	<b><u>115,765,435</u></b>	<b><u>236,628,329</u></b>

LEE COUNTY

## **PHYSICAL ENVIRONMENT**

This functional category accounts for services where the primary purpose is to achieve a satisfactory living environment by controlling and utilizing elements of the environment.

### **Water Utility Services**

Costs associated with providing safe, palatable water to the citizens of Lee County.

### **Garbage/Solid Waste Control Services**

The Solid Waste Department provides for proper collection and environmental disposal of garbage and solid waste and includes recycling, household hazardous waste, and right-of-way cleanup.

### **Sewer/Wastewater Services**

Costs associated with providing sanitary sewer services by Solid Waste Department, including the collection, treatment, and disposal of all liquid waste.

### **Water-Sewer Combination Services**

This activity accounts for all the expenses associated with the operation of the water and sewer systems under the control of Lee County. Also included is administrative support and capital projects.

### **Conservation and Resource Management**

Under this classification, expenditures include: Extension Services, Surface and Ground Water Management, Environmental Laboratory, Canal and Pipe/Ditch Maintenance, Marine Services, Soil and Water Conservation, Pollutant Storage Tanks, and Environmental Sciences.

### **Flood Control/Stormwater Management**

Cost of maintaining and operating flood control programs and facilities.

### **Other Physical Environment Programs**

This activity reflects the Small Quantity Generator Program.

**FISCAL 2002 BUDGET  
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**Transportation**

LEE COUNTY - FLORIDA  
2001 - 2002

<u>ACTIVITY</u>	<u>1999-2000 ACTUAL</u>	<u>2000-2001 ESTIMATED</u>	<u>2001-2002 BUDGET</u>
Debt Service Payments	0	66,927,992	3,114,815
Road & Street Facilities	89,576,156	82,023,827	166,421,282
Transit Systems	11,135,358	13,214,728	14,996,424
Other Transportation Services	<u>1,718,899</u>	<u>0</u>	<u>0</u>
<b>TOTAL</b>	<b><u>102,430,413</u></b>	<b><u>162,166,547</u></b>	<b><u>184,532,521</u></b>

ACTIVITY BY FUND TYPE

Special Revenue	22,478,002	27,177,779	55,443,472
Debt Service	12,989,869	13,046,918	12,315,416
Capital Projects	27,542,423	13,857,007	66,565,794
Enterprise	39,420,119	108,044,843	43,933,839
Trust & Agency	<u>0</u>	<u>40,000</u>	<u>6,274,000</u>
<b>TOTAL</b>	<b><u>102,430,413</u></b>	<b><u>162,166,547</u></b>	<b><u>184,532,521</u></b>

**LEE COUNTY**

**TRANSPORTATION**

This functional area accounts for the cost of services provided by the local government for the safe and adequate flow of vehicles, travelers, and pedestrians.

**Debt Service Payments**

This activity includes payments on the Transportation Facilities Refunding Revenue Bonds, Series 2001A. The large figure in 2001-2002 Estimated reflects a refunding of the Transportation Facilities Revenue (Term) Bonds, Series 1991 by the Transportation Facilities Refunding Revenue Bonds, Series 2001A.

**Road and Street Facilities**

This activity identifies the cost of constructing and maintaining road and bridge facilities, as well as ancillary facilities such as bridges, sidewalks, traffic control devices, streetlights, rights-of-way, shoulders, and other facilities incidental to the proper movement of traffic along roads and streets.

**Transit Systems**

This activity accounts for the expenditures associated with the Lee Tran bus system.

**Other Transportation Services**

Cost of providing services to communities that elect to assess themselves for services via the Municipal Services Taxing Unit petitioning process.



**FISCAL 2002 BUDGET  
FINAL**

**Economic Environment**

LEE COUNTY - FLORIDA  
2001 - 2002

<u>ACTIVITY</u>	1999-2000 <u>ACTUAL</u>	2000-2001 <u>ESTIMATED</u>	2001-2002 <u>BUDGET</u>
Employment Op & Development	77,260	0	0
Industry Development	8,523,281	9,519,941	8,812,467
Veterans Services	275,619	277,494	304,826
Housing & Urban Development	7,885,428	8,371,312	7,129,424
Other Economic Environments	<u>2,656,844</u>	<u>1,471,906</u>	<u>1,454,219</u>
<b>TOTAL</b>	<b><u>19,418,432</u></b>	<b><u>19,640,653</u></b>	<b><u>17,700,936</u></b>

<u>ACTIVITY BY FUND TYPE</u>			
General Fund	3,114,651	2,596,306	2,162,936
Special Revenue	<u>16,303,781</u>	<u>17,044,347</u>	<u>15,538,000</u>
<b>TOTAL</b>	<b><u>19,418,432</u></b>	<b><u>19,640,653</u></b>	<b><u>17,700,936</u></b>

**LEE COUNTY**

**ECONOMIC ENVIRONMENT**

The cost of providing services which develop and improve the economic condition of the community and its citizens. This excludes welfare.

**Employment Opportunity and Development**

Cost of assisting and preparing individuals for employment and assisting them in finding employment in the local labor market.

**Industry and Development**

These expenditures represent the costs incurred in promoting and encouraging industry development and tourism which will directly or indirectly benefit the community. Included are the Visitor and Convention Bureau and the Division of Economic Development.

**Veterans Services**

The Veterans Services program represents the only expenditures in this activity, and provides counseling and assistance to veterans and their dependents.

**Housing and Urban Development**

This activity accounts for expenditures associated with providing public housing and other urban development projects. It consists of the Housing Assistance Program, the Neighborhood Improvements Program, and related housing programs.

**Other Economic Environment**

This activity is for Community Redevelopment capital projects relating to economic redevelopment in five depressed areas of the County.

**FISCAL 2002 BUDGET  
FINAL**

**Human Services**

LEE COUNTY - FLORIDA  
2001 - 2002

<u>ACTIVITY</u>	1999-2000 <u>ACTUAL</u>	2000-2001 <u>ESTIMATED</u>	2001-2002 <u>BUDGET</u>
Health	3,139,373	3,537,872	3,440,776
Public Assistance	1,111,626	1,224,730	1,108,448
Hospitals	4,299,170	5,244,039	5,675,119
Other Human Services	<u>1,964,099</u>	<u>2,243,936</u>	<u>2,576,540</u>
<b>TOTAL</b>	<b><u>10,514,268</u></b>	<b><u>12,250,577</u></b>	<b><u>12,800,883</u></b>

<u>ACTIVITY BY FUND TYPE</u>			
General Fund	10,470,800	12,104,468	12,501,570
Special Revenue	<u>43,468</u>	<u>146,109</u>	<u>299,313</u>
<b>TOTAL</b>	<b><u>10,514,268</u></b>	<b><u>12,250,577</u></b>	<b><u>12,800,883</u></b>

**LEE COUNTY**

**HUMAN SERVICES**

This functional category reflects the cost of providing services for the care, treatment, and control of human illness, injury, or handicap; and, for the welfare of individual citizens and the community as a whole.

**Health**

These expenditures reflect the cost of providing nursing, dental care, diagnostic, rehabilitation, and other services for the care and treatment of the sick; and for the control and prevention of disease. Expenditures for this activity represent the Health Department. Also included are expenditures for Animal Services.

**Public Assistance**

This activity represents the cost of providing economic assistance to the indigent of the community. Included in this activity is the Family Self Sufficiency Services program.

**Hospitals**

The expenditures in this activity are for State mandated medical assistance provided to indigents.

**Other Human Services**

This activity accounts for the funding that goes toward the Partnership for Results Program, whereby the county contracts for services with local agencies meeting special population human service needs within Lee County. Also included is the CDBG portion for Small Business Development. Parks & Recreation administers the Human Services related Family Connection Center Grant.

**FISCAL 2002 BUDGET  
FINAL**

**Culture & Recreation**

LEE COUNTY - FLORIDA  
2001 - 2002

<u>ACTIVITY</u>	1999-2000 <u>ACTUAL</u>	2000-2001 <u>ESTIMATED</u>	2001-2002 <u>BUDGET</u>
Parks & Recreation	27,170,213	36,402,462	41,326,781
Libraries	15,934,778	31,607,182	18,843,484
Other Culture/Recreation	<u>1,016,416</u>	<u>959,701</u>	<u>1,102,916</u>
<b>TOTAL</b>	<b><u>44,121,407</u></b>	<b><u>68,969,345</u></b>	<b><u>61,273,181</u></b>

<u>ACTIVITY BY FUND TYPE</u>			
General Fund	5,250,684	5,425,916	5,794,711
Special Revenue	30,516,413	44,014,893	38,746,523
Debt Service	3,652,476	2,643,394	2,641,163
Capital Projects	<u>4,701,834</u>	<u>16,885,142</u>	<u>14,090,784</u>
<b>TOTAL</b>	<b><u>44,121,407</u></b>	<b><u>68,969,345</u></b>	<b><u>61,273,181</u></b>

**LEE COUNTY**

**CULTURE AND RECREATION**

These expenditures are to provide and maintain cultural and recreational facilities and activities for the benefit of citizens and visitors.

**Parks and Recreation**

This activity includes expenditures for Parks and Recreation programs, and parks capital improvement projects.

**Libraries**

The Lee County Library system covers the entire county, except for a small independent library district that serves the Fort Myers Beach area. This activity accounts for the operating and capital project expenditures associated with the Library system. The Library system is supported by its own dedicated millage.

**Other Culture and Recreation**

This activity accounts for operating expenditures for the Department of Construction and Design.

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**FINAL**

**Non-Expenditure Disbursements**

LEE COUNTY - FLORIDA  
2001 - 2002

<u>ACTIVITY</u>	1999-2000 <u>ACTUAL</u>	2000-2001 <u>ESTIMATED</u>	2001-2002 <u>BUDGET</u>
Interfund Transfers	167,848,758	141,500,367	164,188,813
Reserves	<u>0</u>	<u>610,312,668</u>	<u>381,313,423</u>
<b>TOTAL</b>	<b><u>167,848,758</u></b>	<b><u>751,813,035</u></b>	<b><u>545,502,236</u></b>

<u>ACTIVITY BY FUND TYPE</u>			
General Fund	21,878,962	89,635,661	86,827,069
Special Revenue	19,308,069	172,188,945	142,959,242
Debt Service	22,617,218	36,648,885	37,178,134
Capital Projects	8,492,087	143,778,044	44,618,587
Enterprise	94,938,159	292,503,297	219,596,158
Internal Services	614,263	16,918,890	14,238,785
Trust and Agency	<u>0</u>	<u>139,313</u>	<u>84,261</u>
<b>TOTAL</b>	<b><u>167,848,758</u></b>	<b><u>751,813,035</u></b>	<b><u>545,502,236</u></b>

**LEE COUNTY**

**NON-EXPENDITURE DISBURSEMENTS**

This is a basic account category to provide for disbursements of local government which are classified as accounting expenditures.

**Interfund Transfers**

This category represents amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute additional revenues or expenditures of the governmental unit, but reflect the movement of cash from one fund to another. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

**Reserves**

This category encompasses all the various reserve accounts, which includes ending Fund Balance.



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**Court-Related Expenditures**

LEE COUNTY - FLORIDA  
2001 - 2002

<u>ACTIVITY</u>	<u>1999-2000</u> <u>ACTUAL</u>	<u>2000-2001</u> <u>ESTIMATED</u>	<u>2001-2002</u> <u>BUDGET</u>
General Court Related Services	<u>12,926,370</u>	<u>12,119,306</u>	<u>12,465,965</u>
<b>TOTAL</b>	<b><u>12,926,370</u></b>	<b><u>12,119,306</u></b>	<b><u>12,465,965</u></b>

<u>ACTIVITY BY FUND TYPE</u>			
General Fund	<u>12,926,370</u>	<u>12,119,306</u>	<u>12,465,965</u>
<b>TOTAL</b>	<b><u>12,926,370</u></b>	<b><u>12,119,306</u></b>	<b><u>12,465,965</u></b>

**LEE COUNTY**

**COURT-RELATED EXPENDITURES**

This category accounts for costs of providing court services including general administration, Circuit Court and County Court services. Included programs are Support to Public Defender, State Attorney, Budget Transfer for Court Services, Budget Transfer for Clerk of Courts, and State Attorney Judicial.



**SECTION G - APPENDICES**

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**LEE COUNTY**  
SOUTHWEST FLORIDA

## **FUND STRUCTURE AND BUDGETARY ACCOUNTING POLICY**

The budget is prepared in a manner which allows it to be viewed from a variety of perspectives: by organization, program, and funding source. Each fund is a separate budgetary and accounting entity which is self balancing and freestanding for the purpose of maintaining records for a set of financial resources which are segregated for a particular purpose. While the budget may be reviewed from several perspectives, the fund is the basic legal and accounting framework of the budget. Lee County organizes its funds into the basic fund groups recognized under generally accepted accounting principles (GAAP). The basic fund groups are: Governmental Funds - which consist of the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Project Funds; the Proprietary Funds which consist of Enterprise Funds and Internal Service Funds; and Trust and Agency Funds.

### **Major Governmental Operating Funds of Lee County**

Lee County has four major governmental funds for operating its non-proprietary functions: the General Fund, Unincorporated Area MSTU Fund, Library Fund, and Transportation Trust Fund.

The General Fund provides for countywide functions, except for those dealing with roads and bridges. This Fund receives unrestricted countywide revenues and levies ad valorem taxes on a countywide basis. The other three major operating funds are all Special Revenue Funds.

The Unincorporated Area MSTU levies an ad valorem tax which covers the county outside the boundaries of the cities of Sanibel, Fort Myers, Cape Coral, Bonita Springs and the Town of Fort Myers Beach. This fund receives unrestricted revenues deemed to be non-countywide in nature. The Unincorporated Area MSTU provides for Community Development activities, some parks and recreational programming, as well as partial funding for road and bridge maintenance.

The Library Fund levies an ad valorem tax which pays for the operations of the county library system. The tax is countywide, with the exception of the Town of Ft. Myers Beach, which is an independently governed Library District.

The Transportation Trust Fund provides road and bridge maintenance services. It receives gas tax revenue and other revenues in support of countywide services, as well as a transfer from the Unincorporated Area MSTU Fund for support of its non-countywide services.

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**Other Special Revenue Funds**

There are numerous Street Lighting and Special Improvement Districts which provide street lighting and maintenance services to neighborhoods. These districts are established on the basis of petitions from the residents of the neighborhood. These districts levy an ad valorem tax which applies to that particular neighborhood.

The Special Improvement District Funds of Lee County are used for a variety of projects which benefit specific properties: road improvements, drainage improvements, erosion projects, and water line extensions. These district funds are used to bring roads and drainage up to county standards and enables the facilities to be accepted into normal County maintenance programs.

Fire protection in the County is provided through independently governed fire districts and the municipalities. The County funds three Fire Protection MSTU's which provide fire protection to those unincorporated areas of the County which are not part of an independent special district. A separate ad valorem tax is levied on those residents.

Major federal grant programs, such as Supportive Housing Assistance and the Community Development Block Grant (CDBG), are accounted for through separate special revenue funds.

Lee County Tourist Development Tax revenue is administered through a special revenue fund and carries out tourism and convention related promotional activities.

The complex structure of Special Revenue Funds enables the County to provide a wide range of specialized services and achieve a greater degree of equity in its use of revenues and application of ad valorem taxes.

**Debt Service Funds**

In addition to numerous special improvement district debt funds, the county has twenty-two governmental debt service subfunds which account for revenues pledged to the payment of general government and enterprise long-term debt. Long-term debt is paid from:

1. Pledges of various non-ad valorem revenue sources. Non-ad valorem revenues are pledged to nine bond funds, and two certificates of participation.
2. Tourist Development Tax and Stadium Lease Revenue are pledged to one bond fund.
3. In the area of transportation, Local Option Gas Taxes are pledged to two bond funds, and the Ninth-Cent Gas Tax is pledged to one bond fund.

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4. Toll revenues from bridges and user fees from Utilities and Solid Waste are pledged to several bond issues.

Special Improvement Districts debt is funded through special assessments on property.

**Capital Project Funds**

The County has two major Capital Improvement Funds which fund major capital projects of all types on a pay-as-you-go basis. The Capital Improvement Fund levies a countywide ad valorem tax and receives other revenues which are used for capital purposes. The Transportation Capital Improvement Fund is dedicated to transportation projects and receives funding from gas taxes and surplus bridge tolls from the Sanibel Causeway, Cape Coral, and Midpoint Bridges. Other capital project funds are used to account for the proceeds of bond issues, and are discontinued once the particular projects are completed and any remaining bond proceeds are disbursed. Capital projects relating to the self-supporting Enterprise Funds are accounted for in those Enterprise Funds.

**Enterprise Funds**

The County has Enterprise Funds for Water and Sewer services, Solid Waste Disposal (landfill and resource recovery), Transportation Facilities (relating to toll collecting, Sanibel Causeway, Cape Coral, and Midpoint Bridges) and the Transit System. The services are operated on a self-supporting basis, except for the Transit System, which receives operating subsidies.

**Intergovernmental Service Funds**

The County uses self-supporting Intergovernmental Service Funds to provide data processing, communications, vehicle maintenance services, and insurance to County departments on a user fee basis.

**Budgetary Accounting**

Budgets for all funds are prepared on the modified accrual basis. This is in accordance with Generally Accepted Accounting Principles (GAAP), which apply to governmental fund types only. Conversely, the budgets of proprietary fund types are on a non-GAAP basis.

Fixed appropriation budgets for the control of resources are legally required for all funds; therefore, a consistent basis of budget preparation and management is applied to all funds.



## **BUDGET PREPARATION, ADOPTION, AND AMENDMENT**

The budget process and the levy of ad valorem taxes are governed by the Florida Statutes Chapters 129 and 200. The Statutes address the budget timetable from the point of initial presentation of a proposed budget and taxable value to the governing body. The timetable, public advertising requirements, and the two required public hearings to adopt the budget and to levy ad valorem taxes are statutory requirements. Additionally, State Comptroller Regulations dictate a uniform accounting structure which must be embodied in the budget and financial reporting.

The final budget document reflects a continuation of the managerial focus on both the budget process and the document itself. An outline of Lee County's process is presented below.

### **January - Budget Kickoff**

- Initial Revenue estimates are prepared.
- Budget Services Departmental Budget kickoff.

### **February - April**

Budget revenues and expenses are developed for upcoming fiscal year with current funding levels. Service levels/core services are reviewed by Budget Services.

### **May - County Manager Review**

- County Manager reviews Budget Services' budget recommendations.
- Budget issues are discussed in preparation for presentation to the Board of County Commissioners.
- Detailed analysis of budget requests are accomplished.
- Proposed budget with major budget issues is produced for presentation to the Board of County Commissioners.

### **June**

Board Workshops are held on proposed budgets.

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**July 1 - Assessment Data**

Assessed values for ad valorem taxes are received from the Property Appraiser (elected official) for all taxing districts.

**July/August - Board Establishes Tentative Millage Rate**

Lee County Board of County Commissioners establishes a tentative or proposed budget and millage rate for all Lee County ad valorem taxing districts for the new fiscal year. Proposed ad valorem millage levies must be certified to the Property Appraiser by the Board of County Commissioners within thirty-five (35) days of presentation of assessed values, and public hearing dates must be set.

**August - Property Appraiser Mails Truth-in-Millage (TRIM) Notices**

- Property Appraiser mails TRIM notices to all property owners. This notifies all taxpayers of the proposed tax rate, its relationship to the prior year's rate, the total taxes based on the proposed rate, and the valuation of each parcel of property.
- Once the millage rate is certified, it may not be increased without re-mailing the notices.
- Within fifty-five (55) days after July 1<sup>st</sup>, the TRIM notices are mailed.

**September - Public Hearings**

- The first public hearing is held, which must be scheduled between sixty-five (65) and eighty (80) days after receipt of assessed value by the governing body. Tentative budget and millage rates are adopted at the first public hearing.
- Advertisement in the newspaper is required three (3) to five (5) days before the second public hearing. The advertisement must contain a summary of the budget, all millage rates, and tax increase percentages over the rolled back rate millage. The final budget and millage levies are adopted at the second public hearing.

**October/November - Final Budget Preparation**

- The final budget document is produced reflecting final program service information and dollars.
- Copies of the final document are made available for review by the media, taxpayers, and public interest groups at all libraries and at the courthouse.

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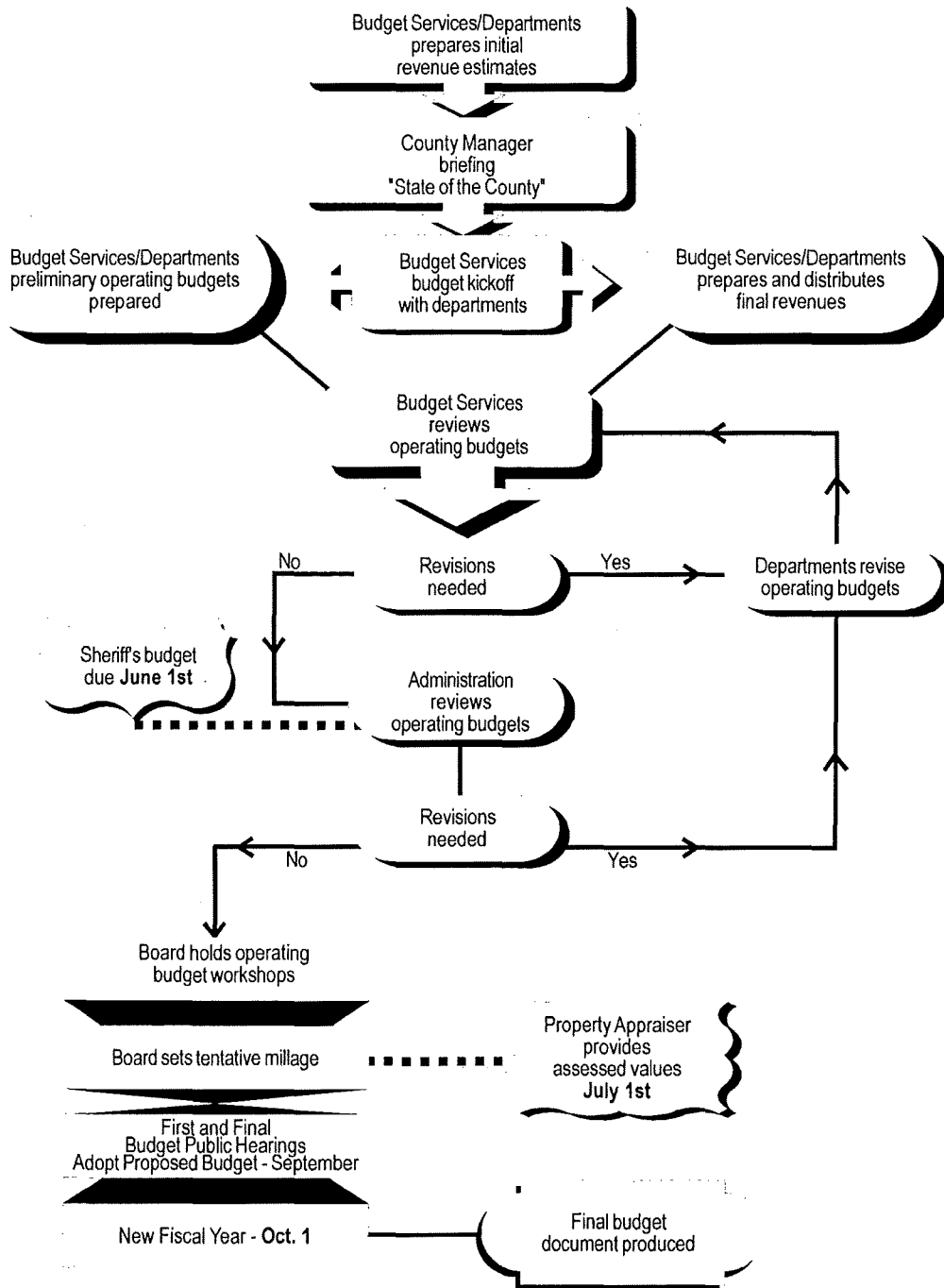
**Five-Year Capital Improvement Program**

A five-year Capital Improvement Program budget is updated annually at the same time as annual budget preparation. Proposed funding sources are shown for each project. Revenue estimates for capital funding sources are projected for the five years of the program. A proposed update of the five-year Capital Improvement Program is presented during annual budget review. The proposed update is reviewed and modified by the Board of County Commissioners. The first year of the updated Capital Improvement Program as modified is integrated into the proposed annual budget. When the final budget is adopted, the final update of the five-year Capital Improvement Program is produced. (See Capital Improvement Section).

**Budget Amendment Policy**

Florida law provides general guidelines regarding how local government budget amendment policy must operate. These guidelines require all increases of total fund appropriations and transfers from appropriated reserves be adopted by Board action. Florida law allows complete flexibility in modifying proprietary fund budgets during the year at regular public Board meetings. Appropriation of additional unanticipated revenue is also allowed by law in all fund categories for many types of revenue at public Board meetings. The law allows appropriation increases of any nature to occur through a supplemental budget process requiring advertised public hearings. Lee County's budget amendment policy allows the maximum flexibility under Florida law. Budget amendments or transfers not requiring an increase in a fund total or division total are granted within guidelines to various levels of management. All changes in elected officials' budgets must go to the Board of County Commissioners for approval. Formal legal appropriation by the Board is at the fund level in order to allow the degree of flexibility provided by the Board's policy.

# Lee County Budget Process



## **GLOSSARY**

**AD VALOREM** - A tax levied in proportion to the value of the property against which it is levied.

**AGGREGATE MILLAGE RATE** - A rate obtained by dividing the sum of all anticipated ad valorem taxes levied by the governing body (Board of County Commissioners for County Government) by the taxable value of the county or municipality. The aggregate millage expresses an average tax rate.

**APPROPRIATION** - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount, and as to the time when it may be expended.

**ASSESSED VALUATION** - A valuation set upon real estate or other property by a government as a basis for levying taxes. Taxable valuation is calculated from an assessed valuation. Assessed value is required to approach 100% of market value in Florida.

**BUDGET** - A plan of financial operation embodying an estimate of proposed expenditures for a given period, and the proposed means of financing. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating body for adoption, and sometimes the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is proposed and tentative, or whether it has been approved by the appropriating body. The budget, once adopted, is the legal authorization to expend county funds during the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law and/or administrative rules and regulations.

**BUDGET MESSAGE** - A general discussion of the proposed budget as presented in writing to the legislative body.

**CAPITAL OUTLAYS** - Expenditures which result in the acquisition of or addition to fixed assets.

**CAPITAL IMPROVEMENT PROGRAM** - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program. It sets forth each project or other contemplated expenditure in which the government is to have a part, and specifies the full resources estimated to be available to finance the projected expenditures.

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**COUNTY CORE SERVICE** - A service that cost-effectively enhances the health, safety, and welfare of the general population, is not redundant to services provided by other government entities or the private sector; is equitably apportioned among the general population rather than to special sectors or groups, and is universally accessible to the general population.

**DEPENDENT SPECIAL DISTRICT** - A special district whose governing body or whose budget is established by the governing body of the County or municipality to which it is dependent.

**DEPRECIATION** - (1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence; (2) the portion of the cost of a fixed asset other than a wasting asset which is charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is pro-rated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

**ENHANCEMENT** - An improvement to a programmatic service level.

**EXPENDITURES** - Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.

**EXPENSES** - Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

**FISCAL YEAR** - A 12-month period to which the annual operating budget applies, and at the end of which a government determines its financial position and the results of its operations. Lee County's fiscal year begins October 1, and ends September 30th of each year.

**FIXED ASSETS** - Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery, and equipment.

**FUNCTIONS** - Expenditure classification according to the principal purposes for which expenditures are made. Examples are public safety, public health, public welfare, etc.

**FUND** - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or

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balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**FUND BALANCE** - A term used to express the equity (assets minus liabilities) of governmental fund types and trust funds.

**GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)** - Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accounting practices. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations. The primary authoritative statement on the application of GAAP to state and local governments are GASB pronouncements. Every government should prepare and publish financial statements in conformity with GAAP.

**INTERGOVERNMENTAL REVENUE** - Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

**LEGALLY ADOPTED BUDGET** - The total of the budgets of each County fund including budgeted transactions between funds.

**MEASUREMENT FOCUS** - The accounting convention which determines (1) which assets and which liabilities are included on an entity's balance sheet, and (2) whether its operating statement presents "financial flow" information (revenues and expenditures) or "capital maintenance" information (revenues and expenses).

**MILLAGE RATE** - A rate expressed in thousands. As used with ad valorem (property) taxes the rate expresses the dollars of tax per one thousand dollars of taxable values.

**MODIFIED ACCRUAL BASIS** - The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both "measurable" and "available to finance expenditures of the current period". The County considers all revenues available, if collected within 60 days after year-end. Expenditures are recognized when the related fund liability is incurred except for, but not limited to: (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used; (2) prepaid insurance and similar items which need not be reported; (3) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial

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statements; (4) principal and interest on long-term debt which are generally recognized when due. All governmental funds are accounted for using the modified accrual basis of accounting.

**MSBU MUNICIPAL SERVICES BENEFIT UNIT** - An MSBU is a special district created to provide for projects and/or services to a specifically defined area of the County and financed by a special assessment to only those citizens receiving the benefits of those projects or services.

**MSTU MUNICIPAL SERVICES TAXING UNIT** - A special district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessments service charges or other revenue, to provide resources. The MSTU is one type of dependent special district.

**OBJECTIVE** - A simply stated, readily measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objectives should state a specific standard of performance for a given program:

- (a) An operational objective focuses on service delivery.
- (b) A managerial objective focuses on those aspects of management that help staff achieve operational objectives; i.e., staff training, work plan development, etc.

**OPERATING TRANSFERS** - Legally authorized transfers between object codes as needed to balance specific line items.

**PERFORMANCE BUDGET** - A budget which relates expenditures to measures of activity and performance.

**PROGRAM BUDGET** - A budget organized by programs. A program used in this application is a grouping of related activities, projects, and services which are similar in purpose. The expenditure focus of a program budget is related to the nature of work and services performed.

**PROGRAM PERFORMANCE BUDGET** - Combines performance measures with a program budget structure.

**RESERVE FOR CONTINGENCIES** - An amount set aside, consistent with statutory authority, that can subsequently be appropriated to meet unexpected needs.

**RETAINED EARNINGS** - An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

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**REVENUES** - (1) Increases in governmental fund type, net current assets from other than expenditure refunds, and residual equity transfers. Under NOGA Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in proprietary fund type, net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NOGA Statement 1, operating transfers-in are classified separately from revenues.

**ROLLED-BACK RATE** - The millage rate which would generate the same ad valorem tax revenue as was generated the previous year, excluding changes in taxable valuation resulting from new construction, annexation or de-annexation. If the proposed aggregate millage rate exceeds the aggregate rolled-back rate, then by law, the advertisement for the public hearings to adopt the millage must state the percentage by which the rolled-back rate exceeds the percentage of the proposed tax increase. The rolled-back rate is used in the same manner for individual millage levies.

**SERVICE LEVEL** - Service(s) or product(s) which comprise actual (or expected, depending on whether one is describing a current or future service level) output of a given program. Focus is on results, not measures of workload (e.g., for a Sheriff's Department - number of assaults investigated is a workload measure, while number of assault cases cleared is a service level).

**STATUTE** - A written law enacted by a duly organized and constituted legislative body.

**TAX INCREMENT FINANCING (T.I.F.)** - Tax increment revenues are all new property tax revenues generated by new developments or assessments which increase the existing tax base within the designated redevelopment area.

**TAX RATE** - The amount of tax stated in terms of a unit of the tax base; for example, 5 mills equals 5 dollars per thousand of taxable value.

**TAXES** - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

**TAXABLE VALUATION** - The value used for computing the ad valorem taxes levied against property. The taxable value is the assessed value less any exemptions allowed by law. The most common exemption is the \$25,000 homestead exemption allowed, if the owner uses the property as the principle residence. There are also exemptions for disability, government-owned, and non-profit-owned property.

**TRANSFERS IN/OUT** - Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of

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the governmental unit, but only of the individual funds. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

**TRIM NOTICE** - "True Rate In Millage", a tentative tax notice sent to all property owners in August, to provide information reflecting tentatively-adopted millage rates.

**UNINCORPORATED AREA** - That portion of the County which is not within the boundaries of any municipality.

