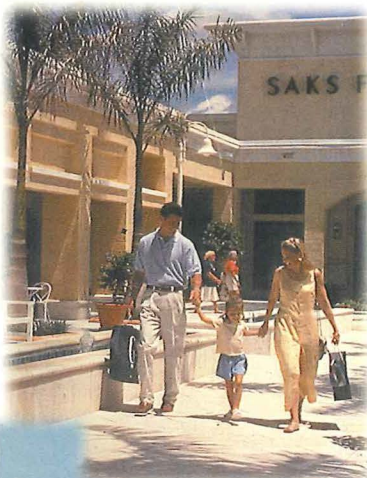


Annual Budget

Fiscal Year 1999-2000



The area's first grocery store. (1876)*



Today at the Bell Tower Shops.*



Fort Myers Yacht Basin (1999)*



Hendry Street Wharf (Built 1876)*



Pleasure Pier (1927)*

The Buquebus Terminal (1999)*



Lee County
at the Turn of the Century...

Saluting the Past;
Embracing the Future

Final Budget

Fiscal Year
1999-2000

ABOUT THE COVER:

Saluting the Past; Embracing the Future:

The area's first grocery store was built in 1876 and owned by Jehu Blount, brother-in-law to Francis Hendry, considered to be the "father of Fort Myers." It stood until 1914. Economic growth since that time has encouraged a wide variety of retail shopping and other businesses to expand to the Lee County area (pictured: the Bell Tower Shopping Mall on South Cleveland Avenue).

The modern day boats moored at the Fort Myers Yacht Basin, pictured at the left, are quite a bit more luxurious than the ones in the circa 1915 photo on the right at the end of the Hendry Street Wharf.

The Pleasure Pier stood in the area of what is now the Fort Myers Yacht Basin from 1927 through 1943, serving as the hall and gathering place for many of the area's social events during that time. When the original pilings began to deteriorate in 1943, it was de-constructed, and the lumber salvaged from it was used to build what is now the Hall of Fifty States on Edwards Drive across from the Yacht Basin. The new Buquebus Terminal, built in 1999, now stands on the site of the Pleasure Pier.

The Old City Library in downtown Fort Myers was built in the late 1850's, and served originally as officer housing at the fort. It became the first City Library in the 1930's, and part of the Lee County Library System in 1965. Lee County now has eleven (11) libraries in its Regional Library System. The Cape Coral Library moved to its current building in 1987, and is projected to double in size by 2002. Among the special service programs in the Library System are: Talking Books, the Bookmobile, Books-by-Mail, and special projects like Telephone Reference, and a web site on the internet.

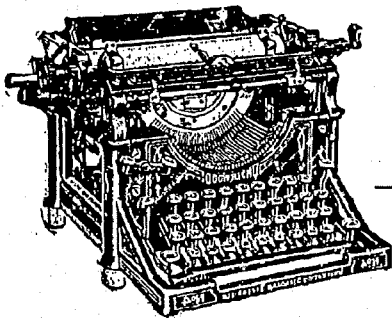
The DeLeon Building on the corner of First and Hendry Streets in downtown Fort Myers was constructed in 1905, and served as the First National Bank beginning in 1908. A hotel was located on the second floor. This area is now being revitalized, and many new cafes and shops have moved into the historical buildings at this location.

The first public transportation (bus) in Lee County had a considerably different appearance than those of today! Pictured is Homer Hand of Hand Brothers Boat and Bus Lines with his Studebaker bus, circa 1920. LeeTran Transit has come a long way since its inception 25 years ago. Today, over 80% of the buses and trolleys are wheelchair accessible. It is projected that the entire fleet will be fully accessible by early 2001.

Cover photography:

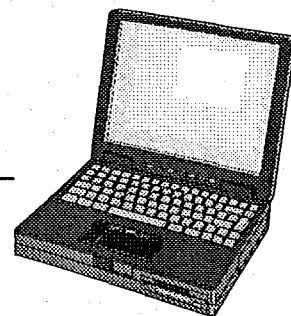
- * Courtesy of the Fort Myers Historical Museum
- + Courtesy of the Lee County Visitor & Convention Bureau
- ❖ Courtesy of Mary Lou Carroll, County Administration
- ◇ Courtesy of Lee County Library System
- * Courtesy of Jeff Shuler, Lee County Transit
- Courtesy of Michael Skweir, Division of Public Resources

Graphic Design, Lisa Johnson, Division of Public Resources



LEE COUNTY
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



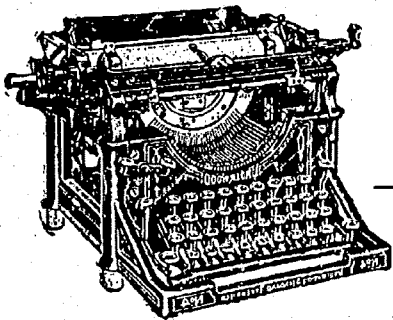
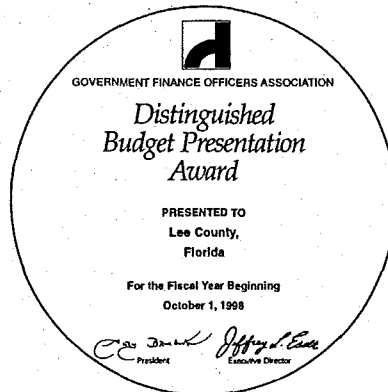
Final Budget

Fiscal Year
1999-2000

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Presentation to the Lee Board of County Commissioners for its annual budget for the fiscal year beginning October 1, 1998.

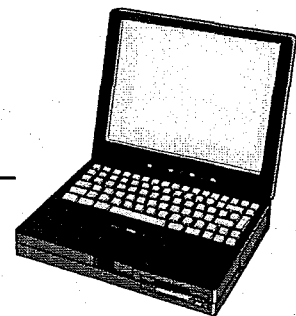
In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

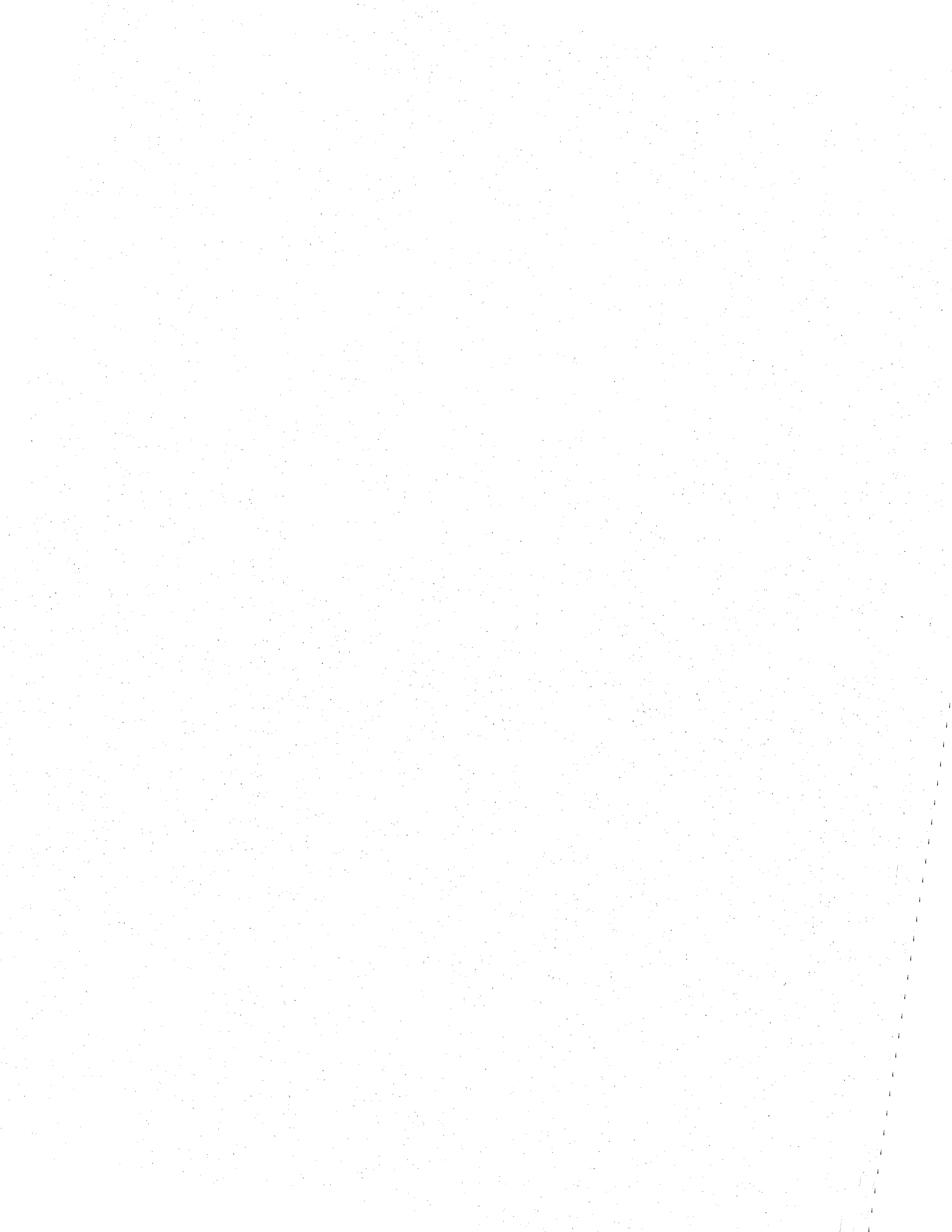
The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



LEE COUNTY
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS





Final Budget

Fiscal Year
1999-2000

Lee County Board of County Commissioners

John E. Manning, District One

Douglas R. St. Cerny, District Two

Ray Judah, Chairman, District Three

Andrew W. Coy, District Four

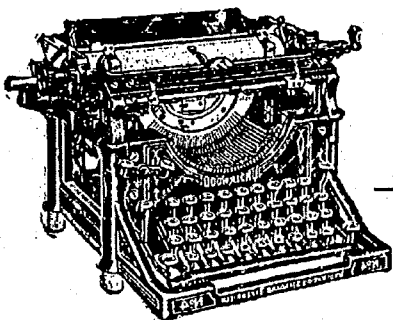
John E. Albion, District Five, Vice Chairman

Lee County Manager

Donald D. Stilwell

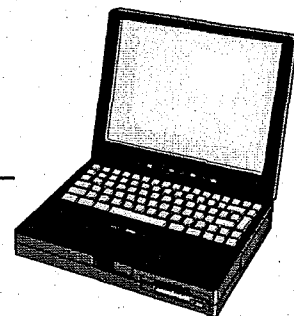
Budget Operations Manager

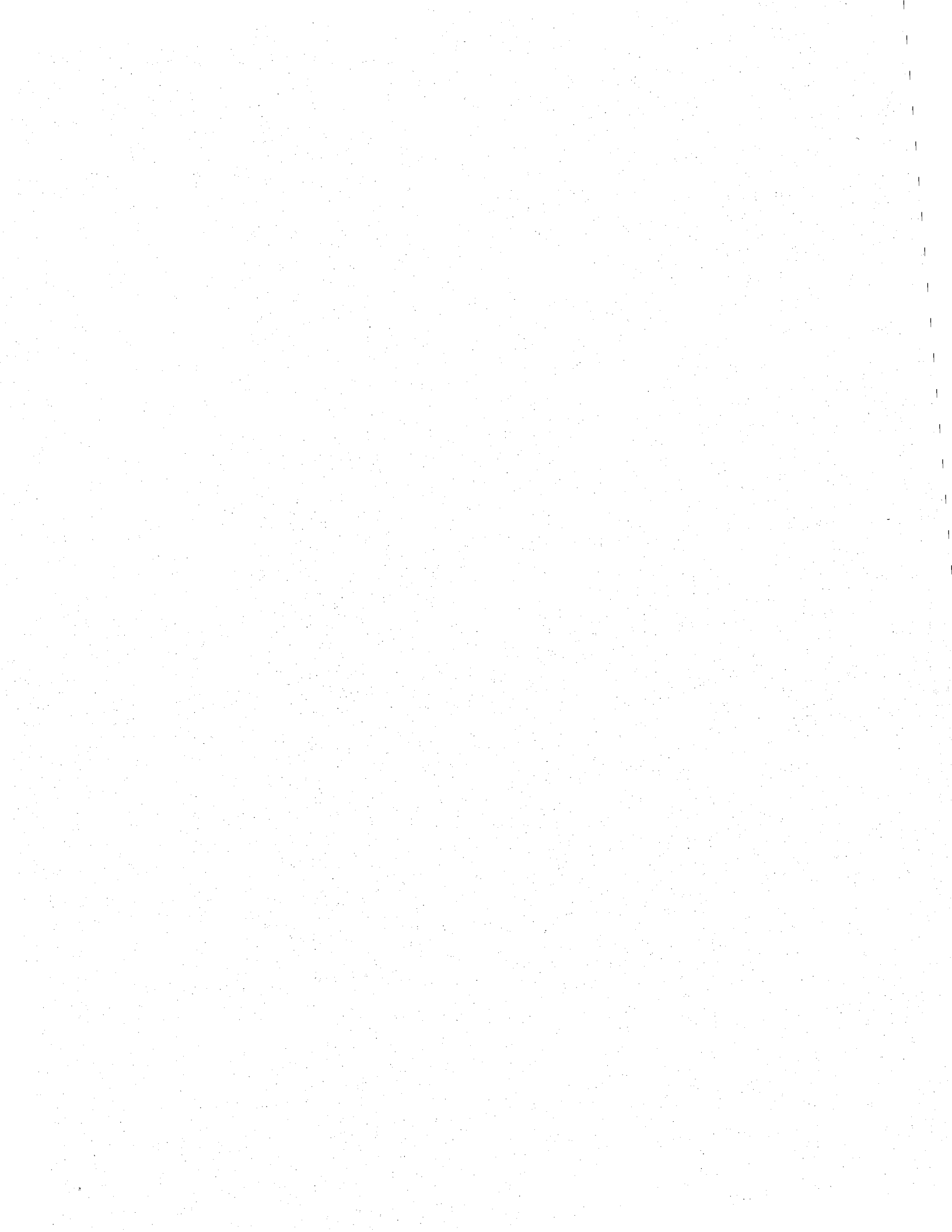
Larry Suchor



LEE COUNTY
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS





Final Budget

Fiscal Year
1999-2000

Acknowledgments

We wish to extend a special "thank you" to the following individuals whose contribution to the completion of this document is greatly appreciated.

Budget Preparation

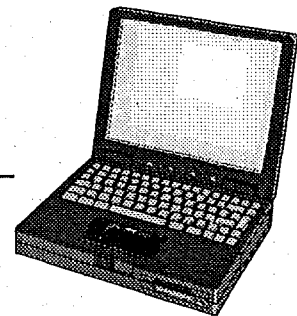
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April White, Grants Coordinator
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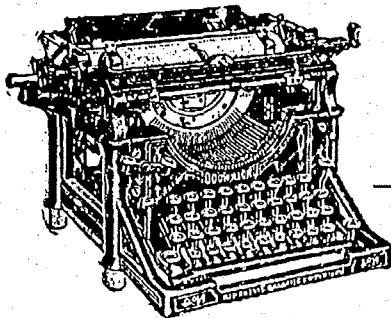
A sincere appreciation to those who contributed in the areas of programming, graphic design, duplicating and printing in both the Information Technology Group and Public Resources Division.



LEE COUNTY
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS





LEE COUNTY
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



**FISCAL 2000 BUDGET
FINAL**

USER'S GUIDE

FORMAT OF BUDGET DOCUMENT

The annual budget has been prepared using a performance-based approach as adopted by the Board of County Commissioners during the FY 1980-81 budget year.

The format of this budget document goes beyond that of a public information document. The Performance Budget process and document are designed to generate discussion regarding policy issues, service delivery, and performance issues by the Board of County Commissioners and management during the preparation, review, and subsequent adoption of the County budget. Section D, Services by Organization/Division, is the focal point of the budget review process and is described below, along with the other components of the budget.

As an aid to using this document, an explanation of the data format and headings has been included within the appropriate pages of each section. Due to the manner in which a rather detailed document such as this is used (usually for reference), some of the descriptions are repeated in each section.

SECTION A - BUDGET MESSAGE

The budget message summarizes the major issues facing Lee County from both budgetary and managerial perspectives.

SECTION B - BUDGET SUMMARY INFORMATION

In addition to comparisons between the FY98-99 budget and FY99-00 budgets, this section contains charts and graphs illustrating tax revenues, expenditures, and Lee County demography.

SECTION C - FINANCIAL POLICIES

This section contains the County's revenue, appropriation, and general budget policies, which are the framework upon which the budget is built.

SECTION D - SERVICES BY ORGANIZATION

Each section is comprised of: 1) an organizational chart which shows each area and the divisions within it; 2) an expenditure history by division for Actual FY97-98, Estimated FY98-99, and budget for FY99-00; and, 3) detailed qualitative service level information. The purpose of this section is to provide information on the types and levels of services provided by Lee County Government.

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FINAL**

SECTION E - CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program represents a five-year plan designed to meet the capital improvement needs of Lee County. Capital improvements include major infrastructure facilities such as roads, bridges, parks, libraries, utilities, and general governmental facilities.

This section of the budget document provides information regarding the planning process which led to the development of the Capital Improvement Program. It includes comments on the operational impact which results from additional capital construction. Revenue sources which fund capital construction are presented, along with capital project expenditures by department. One of the major revenue sources is bond proceeds; therefore, additional information is presented which provides detail regarding each debt issue, and the type of projects funded by each issue.

SECTION F - BUDGET BY FUNCTION

This section provides a three-year comparative history to show the county budget by function. Function displays the expenditure classification as related to the principal purpose for which expenditures are made. Functions are categorized in a uniform manner through the State of Florida based on the State Chart of Accounts (SCOA). The SCOA defines classifications and categories by which all revenues and expenditures are to be delineated.

The pages following the Budget by Function detail the activities of the functional areas.

SECTION G - APPENDICES

This section provides an explanation of fund structure and budgetary accounting policy, the budget calendar, and the glossary.

**NOTE REGARDING FY99-00 GRANT REVENUES
AND EXPENDITURE BUDGETS**

In 1998, the County purchased a year 2000 compliant software package for its financial needs. In order to meet compliance and financial reporting requirements, a feature in the new software was utilized to segregate the budget for grants from the regular operating budgets for the County departments. It was not feasible to manually compile the data to include the budget for grants, therefore the budget for grants is reported separately. Budget for grants will not be segregated in the future because of this reporting drawback.

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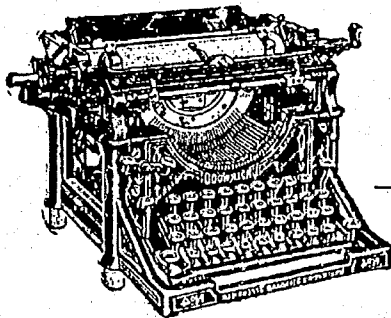
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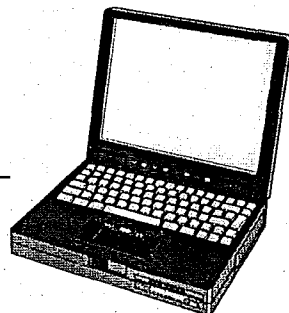
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 **LEE COUNTY**
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BUDGET MESSAGE
FROM THE
COUNTY MANAGER

I am pleased to present to the citizens of Lee County your Fiscal Year 1999-2000 County Government Budget. This budget represents a continuing philosophy of keeping taxes as low as possible while still providing a core-level of services to a fast-growing community such as ours.

The Board of Lee County Commissioners (BOCC or the Board) did increase tax rates this year, primarily to build new libraries, with smaller increases for road intersection improvements (to relieve congestion) and future construction projects. But if you look at county taxes over the last decade, you would see we've only supported increases for valued services (libraries, an upgraded emergency radio system, emergency preparedness) or with voter approval (the Conservation 2020 tax to buy environmentally sensitive lands). In fact, the county's main property tax is lower today than it was a decade ago – even though population has increased by more than 80,000 residents to our current 417,000.

And we have some exciting projects planned for next year, including the new East County Regional Library, expanded jail facilities at the Ortiz Correctional Facility, some major road widenings and extensions, and the purchase of even more land for conservation.

In this Budget Message, the Management Team and I also would like to talk about something we believe is just as important as the budget – **Customer Service**.

There are many ways to define local government, but here's how we look at it: We're in the customer service business. Ultimately, we try to provide the most efficient, effective and customer-friendly programs and services we can with the taxpayers' money. To do that, we have to have our budget in order.

In the early-1990s our budgets were too fat. We failed to recognize that you should only build what you can afford to operate. We were making promises we couldn't keep unless we had year after year of funding windfalls, yet we were experiencing a tremendous reduction in property tax growth compared to the 1980s. We weren't succeeding in providing equitable services for all. Realizing this, we took it upon ourselves to get our budget "house" – so to speak – in order. And that's what we've done.

As we've continued to tame our budget, we've slowly begun to concentrate more and more on the next step of comprehensive county government – **Good Customer Service**. In this message, I'd like to discuss some of our customer service initiatives and what they mean to you – the taxpayer. But before that, let's take a quick look at how far we've come in the last five years.

LEE COUNTY

A FISCALLY PRUDENT APPROACH

In FY 1994-95, our budget projections showed major annual shortfalls starting in the \$6 million range and topping out at \$29 million by the year 2000. We had been spending with no thought of the future. Here's what we did to rein in those deficits and begin to live within our means:

1. In 1994, the county implemented a "**core-level of services**" philosophy of government that continues to this day. Simply, core services means distributing resources and services equitably throughout the county, while living within our revenues. Core services are services that enhance the health, safety and welfare of the general population. These services are not duplications of services provided by other governmental agencies or private corporations. And lastly, these services support the entire county population rather than for small segments of the population or special interest groups. Just as examples, providing ambulance services to all citizens is a core service. Providing streetlights, sidewalks and bikepaths in all neighborhoods is not a core service.

As we got a handle on our core services, we realized all residents, even those living within cities, had been subsidizing certain services that were only benefiting residents who live outside Lee County's cities. That's why in 1996 we reduced the countywide general fund property tax rate by 11-cents per \$1,000 of taxable home value and increased the unincorporated MSTU property tax rate by 39-cents per \$1,000 of home value. This shift was done to properly reflect community planning and parks & recreation services that benefit only unincorporated residents.

2. County Administration began a program of requiring the operating departments to develop Minimum Services Operating Models. Under this program, each organization formally documented the services it could provide and those it would have to discontinue if it received only 70%, 80%, or 90% of its prior year budget (so-called **70/80/90 models**). These models are reviewed by County Administration, discussed with the submitting department, and a resulting recommendation is submitted to the Board. The models have been in use for the past six years, and have become a normal step in the annual budget process. This practice has greatly aided department management to uncover those activities being performed that are not core services. Over the past six years, many "non-core" services have been eliminated; others are being performed at a reduced cost and higher quality level; and still others have been enhanced to meet minimum core-level needs.

While budget projections for future years indicate that **property tax increases are inevitable if new sources of revenues aren't identified**, the Board of County Commissioners will be able to make this decision with the assurance that its departments are delivering services to the citizens that are both appropriate and cost effective.

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3. In 1995, the county began actively pursuing “outsourcing” or “contracting out” certain services to the private sector as a way of becoming more efficient and saving money. Outsourcing is important because:

- The increasing complexity of all types of work requires more specialized skills and training. This requirement is better met by firms that concentrate on one “core” business rather than a government trying to do a hundred different things.
- Better economies of scale can be achieved by firms that concentrate on single businesses for multiple clients.
- The costs associated with contract management are usually less than those associated with the administration of a service area.
- Even if the decision is made to retain providing the services by county government, the taxpayer receives a more cost-effective service because of the competition.

Since 1995, the county has privatized – or gone through the process of privatizing with the county department ultimately retaining the work at reduced costs – its utilities operations, information technology services, nursing home, building maintenance and beautification maintenance. The savings realized have been in the tens of millions of dollars.

4. In 1994, the county had 11 **Community Redevelopment Districts (CRAs)** that were set up in the early 1990s to revitalize “blighted” areas. These districts didn’t have a well-defined mission or project timeframe (they could last as long as 30 years), and encompassed an amazing 30 percent of land and 60 percent of population in the unincorporated area. Because these districts siphoned off property tax growth within their borders, they began to have a significant impact on the county’s overall budget (in the tens of millions of dollars). Additionally, during the time of their existence, any cost above the base level for providing services would come from other areas of the county not covered by the CRAs.

In 1994, the Board reduced the number of districts from 11 to six. And in 1997, the Community Redevelopment Agency became part of the Economic Development Office. Project plans and timeframes were set for each district, with the understanding that when the projects were completed, the funding mechanism for the CRAs would revert back to the county. I’m pleased to report that we’ve done some wonderful revitalization projects in the remaining districts, and all projects are on track to be substantially completed by the end of 1999.

5. In 1996, we **reduced our capital projects – or construction – budget** from a “Cadillac” to a “no frills” version. This allowed us to reduce the capital projects property tax rate that everyone pays by 20-cents per \$1,000 of taxable home value. In the past, we had included in the capital

LEE COUNTY

list – and budgeted for – projects for which it would be difficult to pay the continuing operating costs. In that year, we reduced the capital budget by more than \$100 million.

IMPROVING CUSTOMER SERVICE

Customer Service is what county government, of any other service organization, should be all about. To that end, we've implemented a number of initiatives in the last several years to make your experience dealing with county government, and the programs and services you receive from county government, the best it can be. These initiatives include:

1. **Empowerment.** All employees of Lee County Government are “empowered,” which simply is a philosophy of “doing the right thing” for our taxpayers and residents. Empowerment occurs when management encourages employees to think like independent entrepreneurs and supports them when they do. Employees have the power to get their jobs done in the most efficient, customer-friendly way possible. That means if some restriction that doesn't make sense is impeding that from happening and hurting the service given to the customer (taxpayer), the employee has the ability to make appropriate changes and adjustments and he or she won't get in trouble. We want to eliminate the fear that has plagued this county in the past.
2. **Improved Internal Communication/Management Training.** We're in the second year of two initiatives to better communicate with our employees and improve management skills. Both of these ultimately lead to better customer service. We hold mandatory, quarterly supervisor training sessions where we bring in trainers on the cutting edge of management and customer service techniques. Minutes of these meetings also are e-mailed to all employees. In addition, the County Management Team holds nearly weekly “Let's Talk” informal discussion sessions with employees from all departments to find out their concerns and generate ideas for a better organization. The County Manager, Deputy, and Assistant also meet monthly with employees who express a desire to discuss whatever the employees choose.
3. **Improved Communication with Public.** Part of customer service is helping citizens better understand and navigate the maze of county government, which can be complicated. We've made an attempt this year to make the county government even more accessible through our Internet web page at www.lee-county.com. Some of the things we've put on the page include all county ordinances, the land development code, the comprehensive growth plan, the administrative code and all commission agendas. In addition, this year we created a Communications Director position to better communicate with the public through the media and direct mechanisms such as the Internet, inserts and brochures. We hope these initiatives help open up county government to residents.
4. **Performance-Based Outcomes.** This past year we began a pilot program of performance-based outcomes in our Human Services Department. Simply, the process includes determining our

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desired outcomes, finding a way to measure the outcomes, measuring them, then determining if what we're doing is effective or needs adjusting. It's a business approach to providing services. The plan is to eventually roll out this concept to all county departments.

5. **"Mystery Shoppers."** One area where customer service is key – especially in a fast growth county such as ours – is community development services. In the past we've received criticism for slowness in the development review and permitting process. We've hired additional reviewers to speed the process. We've also sent "mystery shoppers" to the Community Development Department to grade and analyze the service that is being given to taxpayers. This will continue, expanding to other departments.
6. **"Walk in their Shoes" Training.** Annually, each person who is responsible for permitting is randomly assigned to an applicant and must go through the full permitting process with the citizen. The purpose is to give the employee an idea of what citizens must go through and see if there are ways the process can be refined and simplified.

FISCAL 2000 GOALS/OBJECTIVES

Annually, the Board of Lee County Commissioners meets and determines its goals for the following fiscal year. County Administration then sits down with Commissioners and agrees to objectives that will fulfill the Board's goals. The Board's 1999-2000 Goals are:

- 1) Evaluate and refine our "core-level of services" concept (Core services means distributing resources and services equitably throughout the county, while living within our revenues).
- 2) Work closely with other local governments to increase efficiency through consolidated efforts and avoid duplication.
- 3) Provide adequate roads, water supply and social services to current and future residents.
- 4) Preserve the quality of life in Southwest Florida by protecting our natural surroundings and purchasing environmentally sensitive lands for conservation.
- 5) Enhance communication with the public through the Internet, media and direct contact.
- 6) Support economic development and tourism programs, including ensuring a well-trained workforce for the 21st century.
- 7) Strengthen diversity within county government.

LEE COUNTY

All of the county's employees are aware of these goals and their personal objectives – upon which their performance is evaluated – is based upon fulfilling the Board's goals.

MAJOR FISCAL IMPACTS

This fiscal year will bring several new and continuing issues having a significant impact on the county's budget.

Libraries – The Board increased the library tax rate by 39-cents per \$1,000 of taxable home value to pay for the construction of two new regional libraries and the expansion of Cape Coral Library. The new libraries – East County Regional and another south of Fort Myers (possibly in cooperation with Edison Community College) – will serve our residents' growing needs for comprehensive library services, including computer labs with Internet and CD-ROM access and expanded collections. The Cape Coral expansion will double its size to 40,000 square feet. The \$9.4 million, 40,000-square-foot East County Regional Library will replace the Lehigh Acres Branch Library and include an 8,000-square-foot central processing center that will serve the entire library system. It is projected to be completed by December 2000. The \$7.5-million, 20,000-square-foot expansion of the Cape Coral Library is scheduled for FY 01-02. And the new regional library south of Fort Myers, which will replace the Rutenberg Branch Library, is in the planning stages, but is tentatively scheduled for completion sometime in FY 03-04.

Intersection Improvements – When funds aren't readily available to widen roads, one way to relieve congestion is to widen and add turn lanes to intersections, where bottlenecks often occur. The Board increased the unincorporated MSTU tax rate by 5-cents per \$1,000 of home value to make such improvements in 2000. This should help alleviate road congestion until more permanent measures are taken.

Capital Reserves – Reserves in the county's fund for construction projects have dwindled to a dangerously low 2 percent. This doesn't allow for unanticipated projects during the year, which always come up, or unforeseen cost increases. To correct this problem and increase reserves to about 10 percent, the Board increased the capital outlay property tax rate by 16-cents per \$1,000 of home value.

Service-Level Increases – Primarily due to a boom in commercial construction, the county realized a 7 percent increase in operating revenues this year. This increase was put to good use, including: reabsorbing animal services with a renewed emphasis on education; gearing up for staffing of the new East County Regional Library; increasing roadway, canal and landscape maintenance; adding staff and programs at Manatee, Six Mile and Calooshattee parks; hiring seven new positions in ambulance services to alleviate high overtime; hiring new people in development services, including development reviewers, to speed processing;

FISCAL 2000 BUDGET
FINAL

and instituting a new Neighborhood Building Program in Human Services that helps disadvantaged areas.

Sheriff's Budget – The Board increased the Sheriff's Budget by 12 percent to \$56.9 million this year. Pending the resolving of continuing issues from a Performance Audit of the Lee County Sheriff's Office, this amount could be increased during the year. The Sheriff had requested a 29 percent increase. Because the Sheriff's Office is funded almost entirely from general fund property taxes, his share now makes up a larger percentage than all other county departments that receive operating dollars from the fund (the Sheriff received about 53 percent of the \$107.3 million in general fund property taxes). If the Sheriff's budget continues to increase at this rapid pace, it will impact other county departments' funding for future operations.

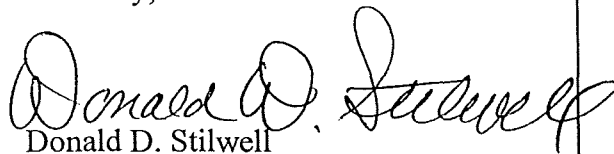
A LOOK TO THE FUTURE

A 10-year look at the county departmental operating budgets shows the county has been fiscally conservative despite experiencing tremendous growth. **Factoring out inflation, the average annual increase has been only 3.1 percent a year.**

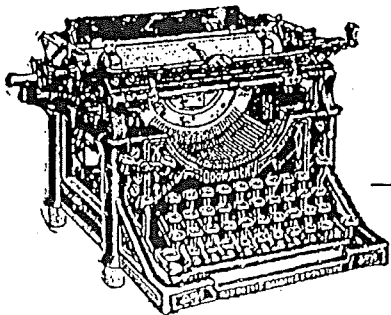
We have been, and will, continue to experience high rates of residential growth in the foreseeable future. While there are advantages that come with growth, growth is a mixed blessing for Lee County Government. **Typically, residential growth does not pay for itself.** Therefore, if we are to successfully meet future demands, we must strive to modify our revenue base, including considering additional sales taxes, user fees, and special taxing districts.

With that said, the county has been fortunate, especially during the last two years, to benefit from a boom in commercial construction that contributed to an increase in assessed property valuations. **We are – to some degree – living off our growth.** We are monitoring this situation closely through our 10-year projections of revenues and expenses, and future fiscal impacts of current spending. If, or when, this growth slows, we'll need to take a harder look at either broadening revenue sources or cutting services. Whatever the future holds, I believe we have put in place the policies, philosophies and management mechanisms to ensure your local government provides you good customer service at the lowest cost possible.

Sincerely,

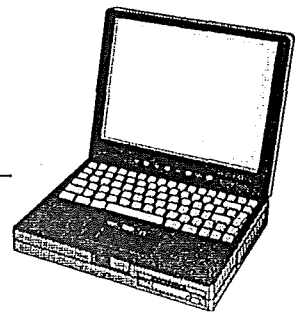

Donald D. Stilwell
County Manager

LEE COUNTY



LEE COUNTY
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



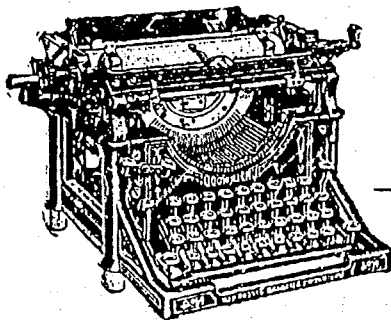
FISCAL 2000 BUDGET

FINAL

SECTION B - BUDGET SUMMARY

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LEE COUNTY
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



FISCAL 2000 BUDGET
FINAL

PROGRAM BUDGET SUMMARY
TOTAL COMPARISON
(98-99 Original Budget to 99-00 Adopted Budget)

The Legally Adopted Budget is the amount adopted by budget resolution as the Board of County Commissioners budget. The total includes budget transfers from one fund to another, and payments from one county department to another for services received.

	FY98-99 Original Budget	Percent Increases (Decreases)	FY99-00 Adopted Budget
OPERATING BUDGETS:			
BoCC Operating Departments:	\$204,132,629	12.5%	229,582,665
Constitutional Officers and Courts:	<u>88,926,563</u>	5.6%	<u>93,925,058</u>
Total Operating Budget	\$293,059,192	10.4%	\$323,507,723
CAPITAL BUDGET:			
Capital Projects	<u>\$216,723,111</u>	11.5%	<u>\$241,601,892</u>
Total Operating and Capital Budgets	\$509,782,303	10.9%	\$565,109,615
OTHER NON-OPERATING CAPITAL:			
Transfers	\$110,393,005	26.2%	\$139,338,490
Debt Service	64,173,931	19.4%	76,625,931
Insurance	21,893,950	5.7%	23,140,225
Non-Departmental	12,068,022	(36.8%)	7,621,070
Special Districts	<u>1,536,388</u>	277.6%	<u>5,800,658</u>
Total Other	\$210,065,296	20.2%	\$252,526,374
Total Operating, Capital, & Other	\$719,847,599	13.6%	\$817,635,989
RESERVES:			
Total Budget	<u>\$284,569,578</u>	21.3%	<u>\$345,139,744</u>
	<u>\$1,004,417,177</u>	15.7%	<u>\$1,162,775,733</u>

The \$323 million operating component of the proposed budget for FY00 is a 10.4% increase from the prior year. This reflects an increase in county department operations funding of 12.5%, and an increase for Constitutional Officers of 5.6%.

Capital Project funding shows an increase, primarily due to the use of existing bonds and the inclusion of bond proceeds from an anticipated bond issue for the Ortiz Corrections campus, and carryover dollars for existing projects. An additional \$1.7 million/year is included for a seven (7) year lease for the 800 MHZ Radio System.

Transfers increased by 26.2% due to transfers primarily for intersection improvements and utilities operations.

Insurance proceeds are for the payments of insurance claims from the self-insurance loss funds and reflect increase in the rates for Health Insurance.

Non departmental expenditures decreased 36.8%, as Fire Districts were combined with Special Districts.

Special Districts increased 277.6% with the inclusion of Fire Districts with Streetlighting Districts.

Budgeted reserves increased 21.3% with the anticipated construction of libraries and maintenance of new acquired water plants.

Sheriff reserves are included with Constitutional Officers rather than with all County RESERVES.

Grant Budget figures are incorporated in the totals on this page.

BUDGET SUMMARY

LEE COUNTY - FISCAL YEAR 1999-2000

ESTIMATED REVENUES	GENERAL FUND	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	CAPITAL PROJECTS FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST & AGENCY FUNDS	TOTAL
CURRENT REVENUES:								
Ad Valorem Taxes	\$ 107,295,571	\$ 43,317,968	\$ 0	\$ 24,273,432	\$ 1,570,532	\$ 0	\$ 0	\$ 176,457,503
Other Taxes	4,200,000	10,179,996	10,166,300	4,024,000	260	0	0	28,570,556
Licenses & Permits	134,000	6,142,198	0	240,000	0	0	0	6,516,198
Intergovernmental Revenues	26,802,412	25,733,624	223,250	2,791,100	20,063,618	0	0	75,614,004
Charges for Services	10,713,267	5,196,161	300,000	135,500	114,586,473	31,075,242	0	162,006,643
Fines & Forfeitures	1,704,000	120,000	0	0	1,000	250,000	15,000	2,090,000
Miscellaneous Revenues	14,858,812	21,652,139	2,548,101	5,275,050	14,062,583	1,236,905	15,780	59,649,370
Court Costs	2,768,000	0	0	0	0	0	0	2,768,000
Internal Service Charges	0	0	0	0	0	0	0	0
Non-Revenues	5,832,385	12,305,966	23,452,343	17,474,211	81,643,943	692,092	0	141,400,940
Less 5% Anticipated Revenues	(1,850,000)	(6,031,895)	0	(468,328)	(2,208,380)	(1,340,265)	(140)	(11,899,008)
Total Current Revenues	\$ 172,458,447	\$ 118,616,157	\$ 36,689,994	\$ 53,744,965	\$ 229,720,029	\$ 31,913,974	\$ 30,640	\$ 643,174,206
FUND BALANCE APPROPRIATED								
Total Estimated Revenues	\$ 211,426,252	\$ 230,253,306	\$ 71,902,733	\$ 185,978,977	\$ 414,555,115	\$ 48,387,532	\$ 271,818	\$ 1,162,775,733
CURRENT EXPENDITURES								
General Government Services	\$ 47,461,450	\$ 11,168,852	\$ 11,461,042	\$ 38,394,831	\$ 1,318,160	\$ 39,260,210	\$ 4,300	\$ 149,068,845
Public Safety	73,719,597	12,327,532	0	0	0	1,268,428	102,366	87,417,923
Physical Environment	2,128,359	3,347,110	757,556	16,013,164	137,331,712	0	0	159,577,901
Transportation	0	41,768,736	13,150,206	59,367,705	47,768,778	0	0	162,055,425
Economic Environment	3,026,541	15,825,075	0	0	0	0	0	18,851,616
Human Services	10,267,959	8,136,085	0	0	0	0	0	18,404,044
Culture / Recreation	6,316,934	39,836,569	3,371,418	21,383,115	0	0	0	70,908,036
Court Related Service	10,998,491	0	0	0	0	0	0	10,998,491
Internal Services	0	0	0	0	0	0	0	0
Non-Expenditure Disbursements	16,237,441	19,199,911	9,005,115	6,758,806	88,110,418	410,458	0	139,722,149
Total Current Expenditures	\$ 170,156,772	\$ 151,609,870	\$ 37,745,337	\$ 141,917,621	\$ 274,529,068	\$ 40,939,096	\$ 106,666	\$ 817,004,430
RESERVES								
Total Appropriated Expenditures	\$ 41,269,480	\$ 78,643,436	\$ 34,157,396	\$ 44,061,356	\$ 140,026,047	\$ 7,448,436	\$ 165,152	\$ 345,771,303
Total Appropriated Expenditures	\$ 211,426,252	\$ 230,253,306	\$ 71,902,733	\$ 185,978,977	\$ 414,555,115	\$ 48,387,532	\$ 271,818	\$ 1,162,775,733

Grant budget figures are incorporated in the totals on this page.

REVENUES & EXPENDITURES DISCUSSION

Current revenues are divided into the following categories:

A. Taxes

Included are charges levied by the local unit of government against the income and wealth of a person (natural or corporate). Specific types of taxes include ad valorem (real and personal property), sales and use taxes (imposed upon sale or consumption of goods and services levied locally). The most well known sales and use taxes include tourist development taxes, one-cent voted gas tax (Lee County's 9th cent voted), five and six cent local option gas taxes, insurance premium taxes, and fire and casualty insurance premium taxes.

Franchise fees are also included in this category. These fees are levied on a corporation or individual by the local government in return for granting a privilege or permitting the use of public property subject to regulations. The most well known franchise fees are for electricity, water, sewer, solid waste and cable television. County derived franchise fees are in the areas of cable television, solid waste, and telecommunications.

B. Licenses and Permits

These revenues are derived from the issuance of local licenses and permits. Within this category are professional and occupational licenses, building permits and any other licenses and permits (e.g., building, roofing, plumbing permits; occupational license fees).

C. Intergovernmental Revenues

Included are all revenues received from federal, state, and other local governmental sources in the form of grants, shared revenues, and payments in lieu of taxes. The state shared revenues that are of most importance to county government are revenue sharing, mobile home licenses, alcoholic beverage licenses, racing tax, local government half-cent sales tax, constitutional gas tax, and County gas tax (Lee County's seven-cent pour over gas tax).

D. Charges for Services

These revenues include all charges for current services such as recording of legal documents, zoning fees, county officer fees (fees remitted to county from officers whose operations are budgeted by the Board of County Commissioners), county court fees, circuit court fees, boat fees, ambulance fees, water fees, garbage/solid waste, sewer fees, park, transportation, and recreation fees.

E. Fines and Forfeitures

This group of revenues includes monies received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations and for neglect of official duty. Some examples include court fines, library fines, and from non-criminal traffic fines.

F. Miscellaneous Revenues

Monies in this category are primarily interest earnings. Types of interest earnings include monies on investments, contracts and notes, interest earnings of the Clerk of Court, Tax Collector, Sheriff, Property Appraiser, Supervisor of Elections, and interest earnings Trustees. Also included would be impact fees, rents, MSBU assessments, and auction proceeds for public property.

G. Non-Revenues

Non-revenues are categories of monies that are not generated by traditional activities such as taxes, fees for services, or intergovernmental transfers (such as sales tax) from State to County. Included are such groupings as interfund transfers, bond and commercial paper proceeds, insurance premiums and unspent budgets and interest earned by Constitutional Officers which must, by State law, be returned to the County.

H. Less 5% Anticipated Revenues

State law requires that budgeted collections for ad valorem (property tax) revenues be set at 95% of estimates projected by the Tax Collector.

Current expenditures are divided into the following categories:

A. General Government Services

The costs of providing representation of the citizenry by the governing body (Board of County Commissioners) as well as executive management and administration of the affairs of local government (County Manager's Office) are included in this category. Also included in this category are the financial and administrative costs of government (budgeting, accounting, auditing-external and internal, property appraisal, tax collecting, personnel, purchasing, telephones, data processing, pension administration, grants management, and any other support services).

A. General Government Services (continued)

In addition, General Government includes legal services (county attorney), comprehensive planning (county planning department), Hearing Examiner, costs of providing a court system (Clerk of the Circuit Court and County Court, State Attorney, Public Defender, Law Library, Jury Commission, Court Administrator, Grand Jury and Bailiff), court reporting, Supervisor of Elections, and Public Resources.

B. Public Safety

Security of persons and property is the major focus of this category. Included are law enforcement (Sheriff and Director of Public Safety), fire control (fire departments and districts), county jail, protective inspections (building and zoning inspections), emergency and disaster relief services (emergency operations, emergency medical services, emergency communications system), ambulance and rescue services, and medical examiner.

C. Physical Environment

Costs of services provided to achieve a satisfactory living environment are assigned to this group. Categories include electric, water services, garbage/solid waste control, recycling, sewer services, hazardous waste, conservation and resource management, flood control, extension services, and other physical environmental needs.

D. Transportation

Costs incurred for the safe and adequate flow of vehicles, travelers, and pedestrians are included. Specific subcategories include roads, bridges, traffic engineering, airports (Lee County Port Authority), and transit systems (LeeTran).

E. Economic Environment

Costs of providing services to develop and improve the economic conditions of the community are allocated to this category. Included are Economic Development, Veterans' Services, and neighborhood improvements. Not included are welfare functions which are included in human services.

F. Human Services

Costs of providing services for care, treatment, and control of human illness and injury are included. Expenditures in this function include mental health, physical health, welfare programs, retardation, and interrelated programs such as the provision of health care for indigent persons. Specific health care activities related to the County include the Health

Department, family services and community agency support. Also included are Animal Services programs.

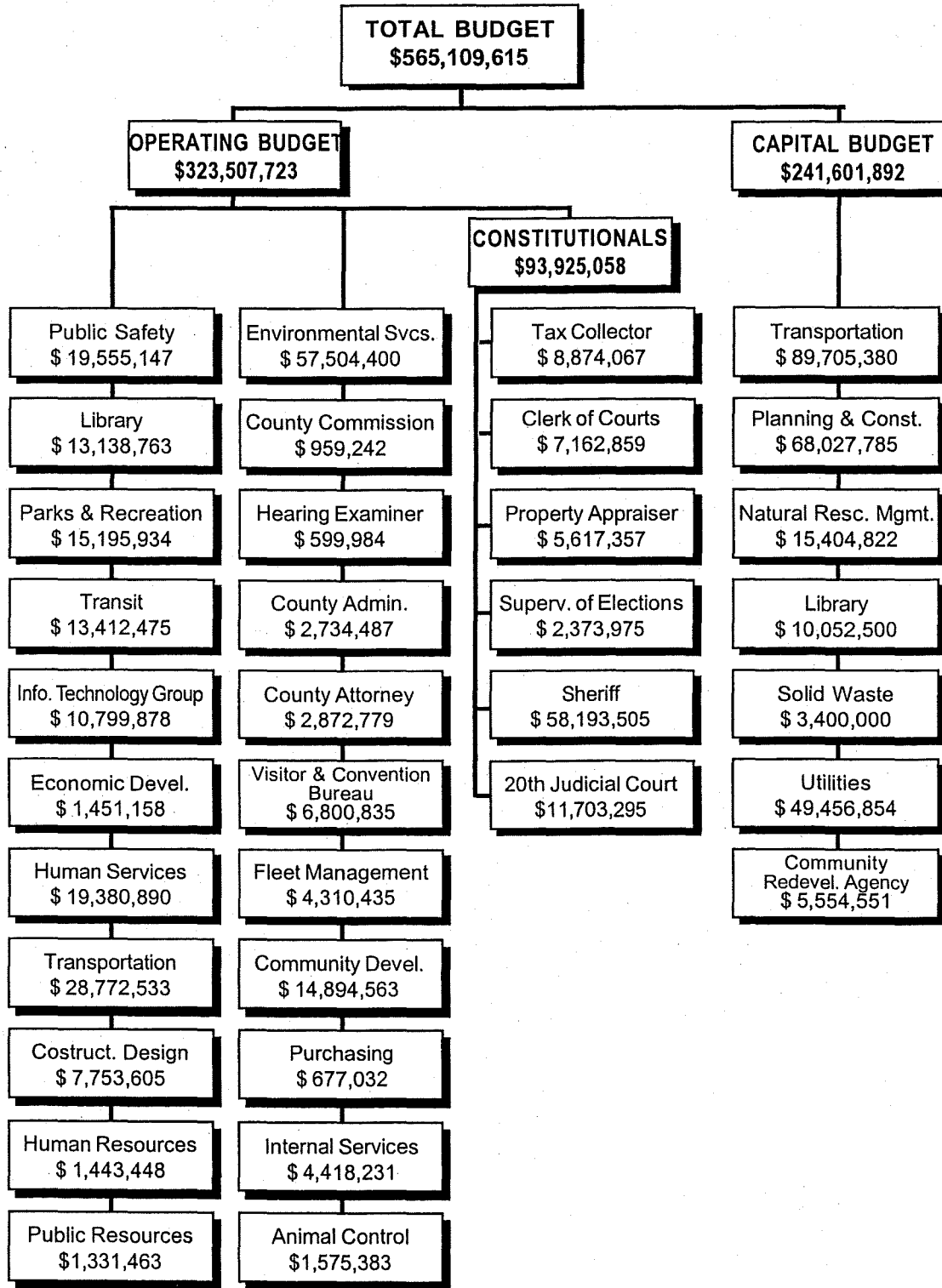
G. Culture and Recreation

Costs incurred in providing and maintaining cultural and recreational facilities and activities for citizens and visitors are included in this function. Separate categories include all library costs, recreational programs, and public parks.

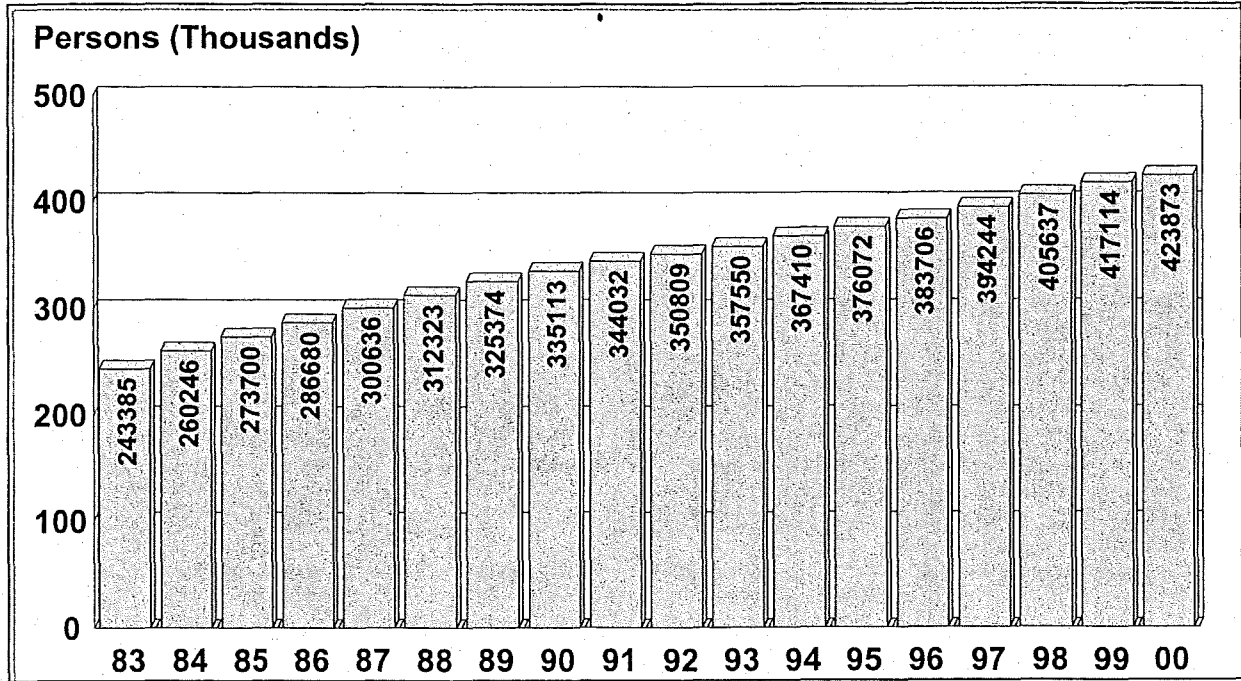
H. Non-Expenditure Disbursements

Included in this category are transfers and reserves. Interfund transfers represent amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute additional revenues or expenditures of the governmental unit, but reflect the movement of cash from one fund to another.

Departmental Operating and Capital Budget FY 2000



LEE COUNTY POPULATION 1983 - 2000



As indicated by the above graph, the permanent population of Lee County has increased 74.2% over the past 18 years. Lee County's population has been increasing approximately twice as fast as that of Florida, and eight times faster than that of the nation. During 1990-1993, the rate of growth slowed due to the economic recession (1991-1992 = +6,777; 1992-1993 = +6,741). However, more recently, the rate of growth has shown an increasing trend especially from 1996 to 1999:

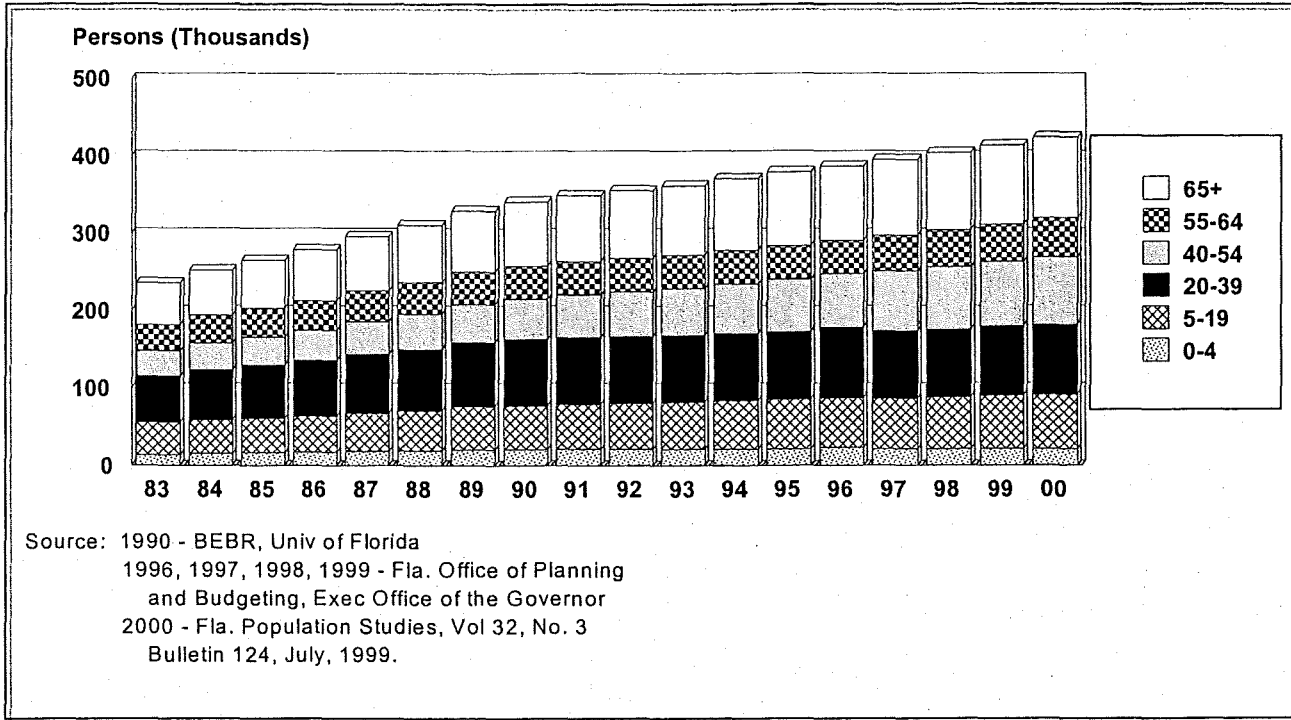
1993-1994	+9,860
1994-1995	+9,292
1995-1996	+7,004
1996-1997	+10,538
1997-1998	+11,393
1998-1999	+11,477
1999-2000	+6,759

The projected increase from 1999 to 2000 suggests an additional 6,759 persons will move to the County. It should be noted that the Year 2000 population figure is preliminary and will be adjusted after the Census count.

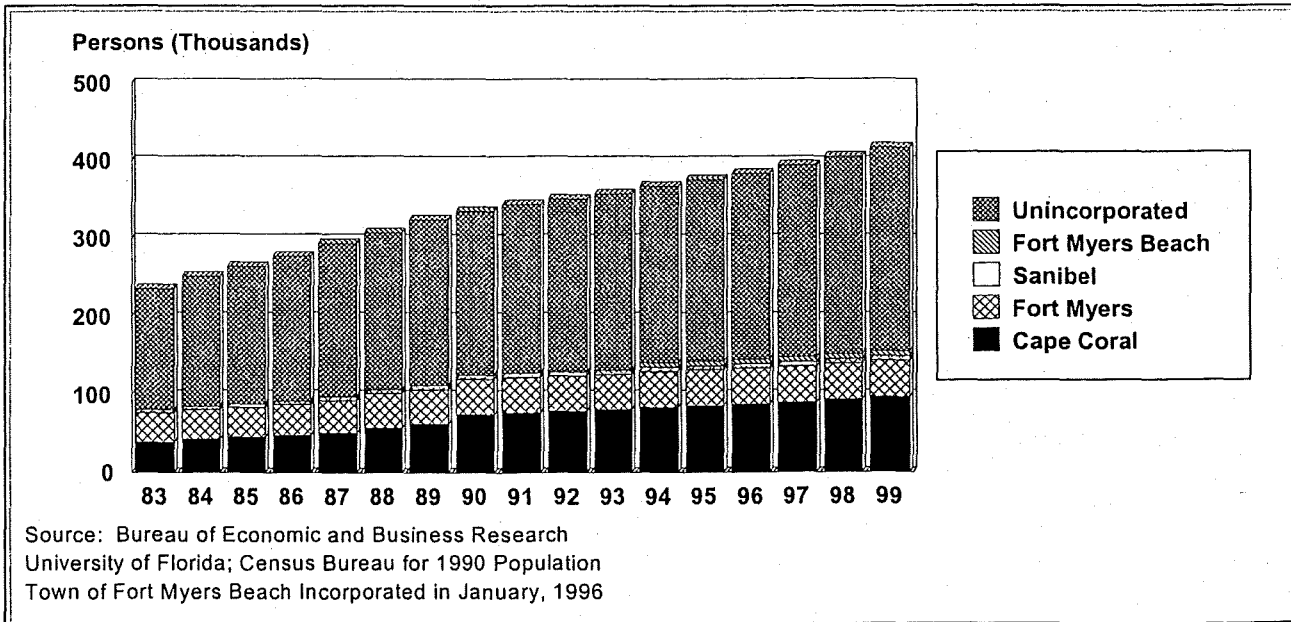
A rapidly expanding population has resulted in increasing needs for services such as law enforcement, human services, transportation and recreational needs. Additional people add to the use of existing facilities that translates to expanded maintenance needs and ultimately the requirement for new facilities.

Sources: Florida Consensus Estimating Conference, Book 3
State of Florida Population and Demographic Forecast, Volume 14 Summer, 1998
Legislative Division of Economic and Demographic Research and Governor's Rev and Econ Analysis Unit
For 2000 Projection - Florida Population Studies, Volume 32, No. 3, Bulletin 124, July, 1999.

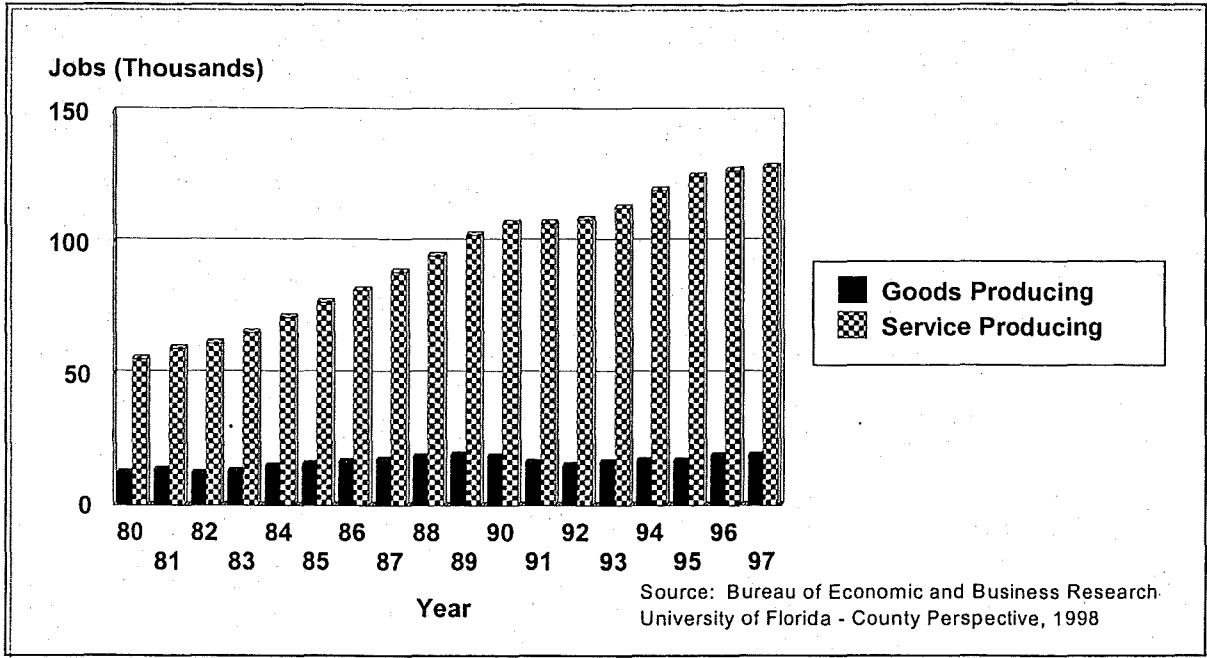
LEE COUNTY POPULATION PROFILE



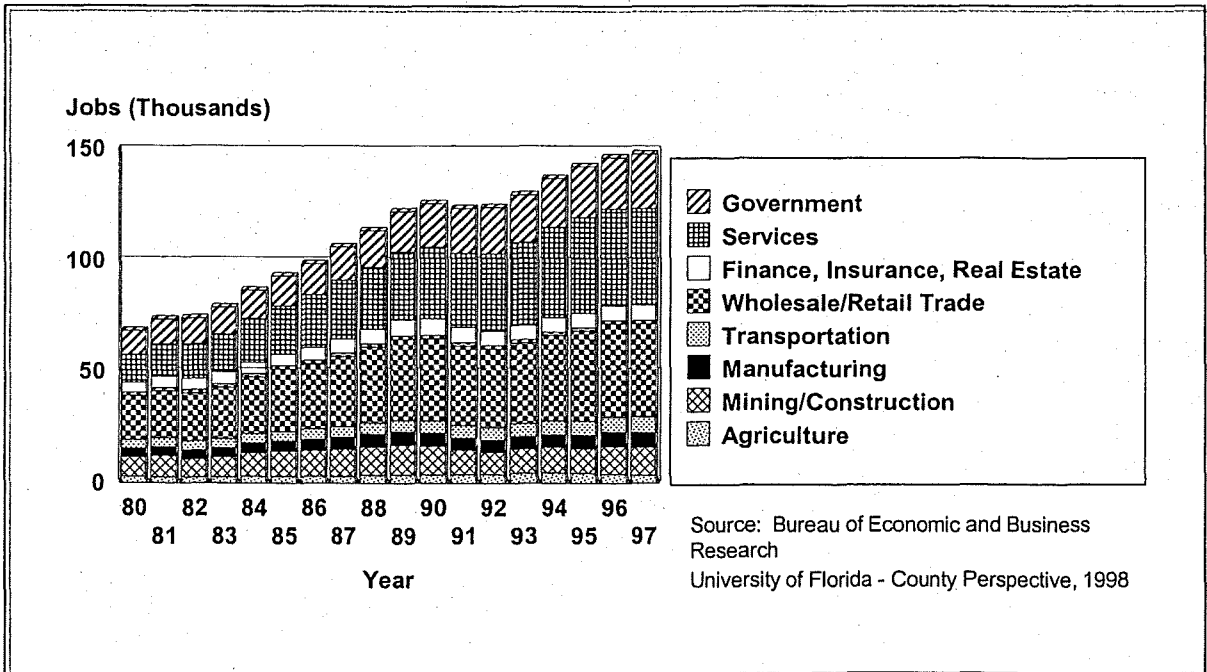
UNINCORPORATED AND INCORPORATED POPULATION



PROFILE OF GOODS AND SERVICES – ALL JOBS



ECONOMIC PROFILE OF COVERED EMPLOYMENT



LEE COUNTY POPULATION/ECONOMICS

The chart on page B-8 details the overall rapid growth in population that has occurred since the early 1980's. The **Lee County Population Profile** chart examines the composition of the various groups and how they have changed since 1983. The late 1980's into the mid 1990's reveal growth in the Age 65 and Over group. However, there are noticeable increases in the Age 5-19 and Age 40-54 categories especially since 1990.

The **Unincorporated and Incorporated Population Distribution** chart further reveals the distribution of population among the cities and unincorporated Lee County. Most of the population is settled in the unincorporated county for which the board of county commissioners must provide direct county services. However, there has been considerable growth in the city of Cape Coral, as it has become the largest city in the county with an April 1, 1998 population of 93,786. The City of Fort Myers and City of Sanibel have retained a generally stable permanent population share of the total, especially during the most recent years. On January 1, 1996, the Town of Fort Myers Beach came into existence. The April 1, 1998 population of the Town was 6,153. The chart reflects the town's population beginning in 1996.

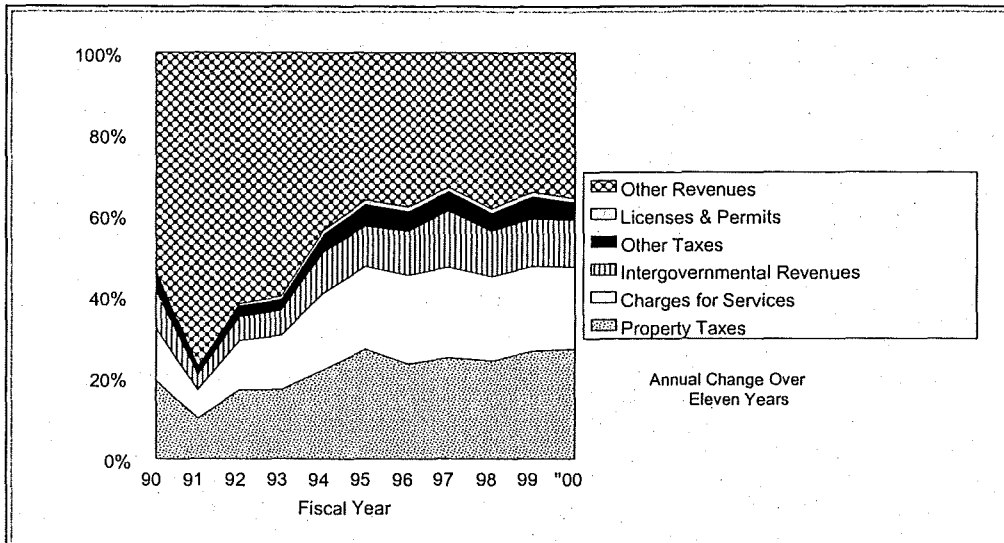
The **Profile of Goods and Services – All Jobs** is presented to illustrate the dramatic growth in jobs over the past ten years and the predominance of those jobs in the service producing sectors over the goods producing sectors (such as manufacturing).

The **Economic Profile of Covered Employment** details only those jobs covered by Federal unemployment compensation. This is a smaller number than the **Profile of Goods and Services – All Jobs** chart. It illustrates especially the different kinds of service producing sectors that are important in the Lee County. Predominating are activities in wholesale and retail trade with significant other contributions to the economy from the health, legal and education sector and hotels, recreation and automobile sales sector. Construction, a smaller but important sector, shows the growth in the late 1980's, reduction in 1991 and 1992 and gradual improvement beginning in 1993.

FISCAL 2000 BUDGET

FINAL

REVENUES BY CATEGORY ALL SOURCES



		(FY00 ADOPTED)	
Property Taxes		\$176,457,503	
Charges for Service		132,938,343	
Intergovernmental Revenues		75,614,004	
Other Taxes		28,570,556	
Licenses & Permits		6,516,198	
Other Revenues			
Transfers and Others	\$141,400,940		
Internal Service Charges	29,068,300		
Interest Earnings	20,169,070		
Miscellaneous Revenues	19,104,646		
Impact Fees	19,446,446		
Fines & Forfeitures	2,090,000		
Rents and Royalties	929,208		
Court and Related Services	2,768,000	234,976,610	
TOTAL CURRENT REVENUES		655,073,214	56%
LESS 5% ANTICIPATED REVENUES		11,899,008	
FUND BALANCE		519,601,527	44%
TOTAL ALL REVENUES		\$1,162,775,733	100%

Property Taxes account for 27% of the current revenues budgeted for FY2000. Of the total Property Taxes budgeted, 61% is for the General Fund. The other major property tax levies are for the Unincorporated MSTU Fund, the Library Fund, and the Capital Improvement Fund – which includes the voter-approved one-half mill for Conservation 2020 land acquisition and the replacement of the 800 MHZ infrastructure. In addition, there are other small taxing districts such as street lighting districts, special improvement districts, fire districts, and sewer debt.

Charges for Services are revenues received by the County for services provided. This revenue includes Water and Sewer Charges, Landfill Tipping Fees, Development and Zoning fees, Bridge Tolls, and Ambulance Fees. Charges for Services make up 20% of current revenues.

Intergovernmental Revenues consist of state and federal grants and shared revenues. This revenue source accounts for 11.5% of the current revenues budgeted. The two major revenues in this category are State Sales Tax (\$25 million), and State Revenue Sharing (\$8.5 million).

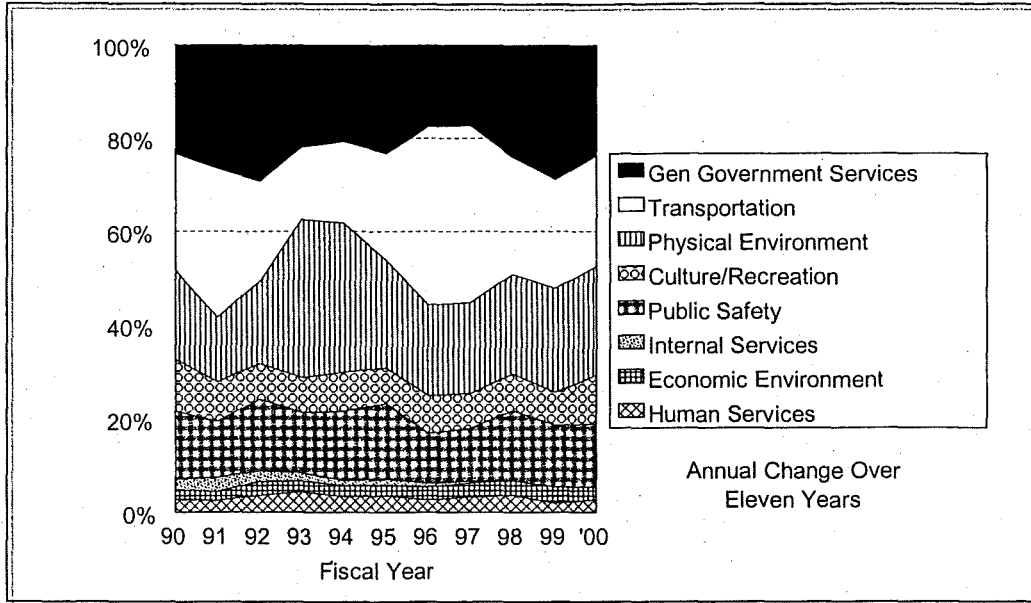
The Other Taxes revenue source consists of gas taxes, the tourist tax and franchise fees for cable television, and solid waste collection. These revenues are 4% of the total current revenues. Licenses and permits are 1% of current revenues. This revenue category is primarily building and permit fees.

Other Revenues are comprised of a number of different revenue sources. The two largest are transfers and Internal Service Charges. Transfers represent dollars moved from one fund to another. A transfer out of one fund is reflected as an expense, while a transfer into a fund appears as a revenue. Internal Service Charges consist of Data Processing, Vehicle Maintenance, Fuel, Telephone and Radios. This category also includes the Self Insurance Assessment on Medical and Dental, Workers Compensation, and General Liability.

Grant budget figures are incorporated in the totals on this page.

LEE COUNTY

EXPENDITURES BY FUNCTION ALL USES



EXPENDITURE FUNCTION	(FY00 ADOPTED)	
Physical Environment	\$157,813,901	
Transportation	162,055,425	
General Government Services	162,058,294	
Public Safety	92,044,659	
Culture/Recreation	70,908,036	
Human Services	18,404,044	
Economic Environment	18,851,616	\$ 685,235,975
TRANSFERS AND RESERVES		477,539,758
TOTAL		\$1,162,775,733

The graph above illustrates the historical pattern of expenditures since 1990. All local governments are required to classify expenditures by function according to the Florida Uniform Accounting System.

For FY00, the three largest function areas are: Physical Environment (Water/Sewer and Solid Waste), Transportation, and General Government Services. General Government Services provide for the legislative, judicial, and administrative branches of local government.

Public Safety provides: Sheriff's Law Enforcement and Corrections, Fire Control, and Emergency Medical Services. The Sheriff's Budget was \$57,793,505, or 63% of the Public Safety total.

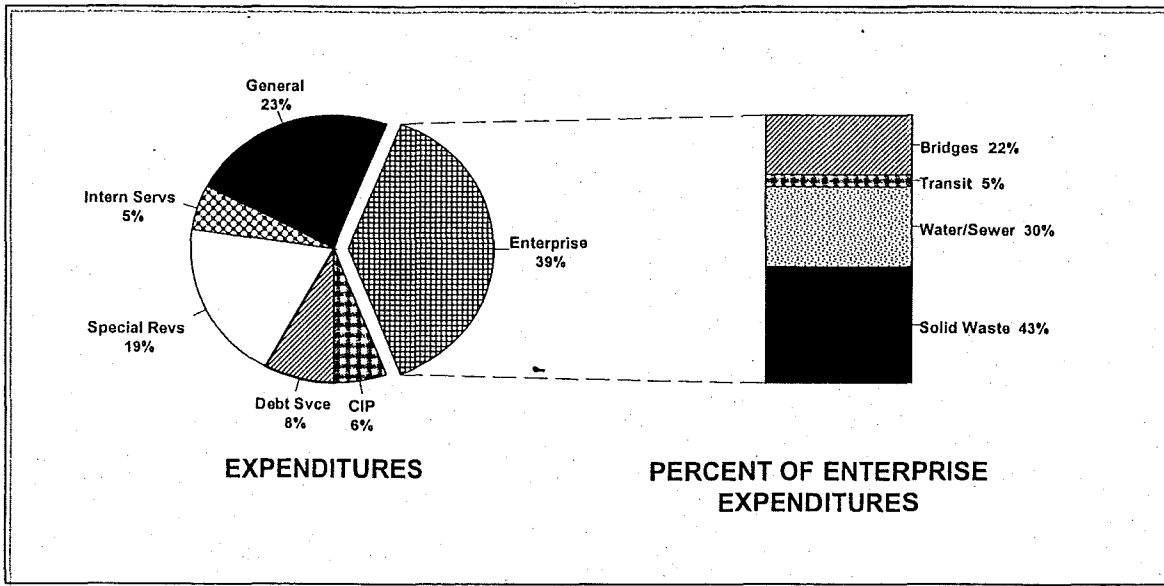
Non-expenditure disbursements are reserves (\$338,201,268), and Interfund Transfers (\$139,338,490).

Culture and Recreation shows a significant increase due to the proposed construction of a new 40,000 square foot Regional Library for East Lee County, and expansion of the Cape Coral Library which would double its size. Additionally, Physical Environment shows an increase from the costs of acquiring the Avatar Utility. Transportation shows an increase from an aggressive intersection improvement initiative.

Grant budget figures are incorporated in the totals on this page.

**FISCAL 2000 BUDGET
FINAL**

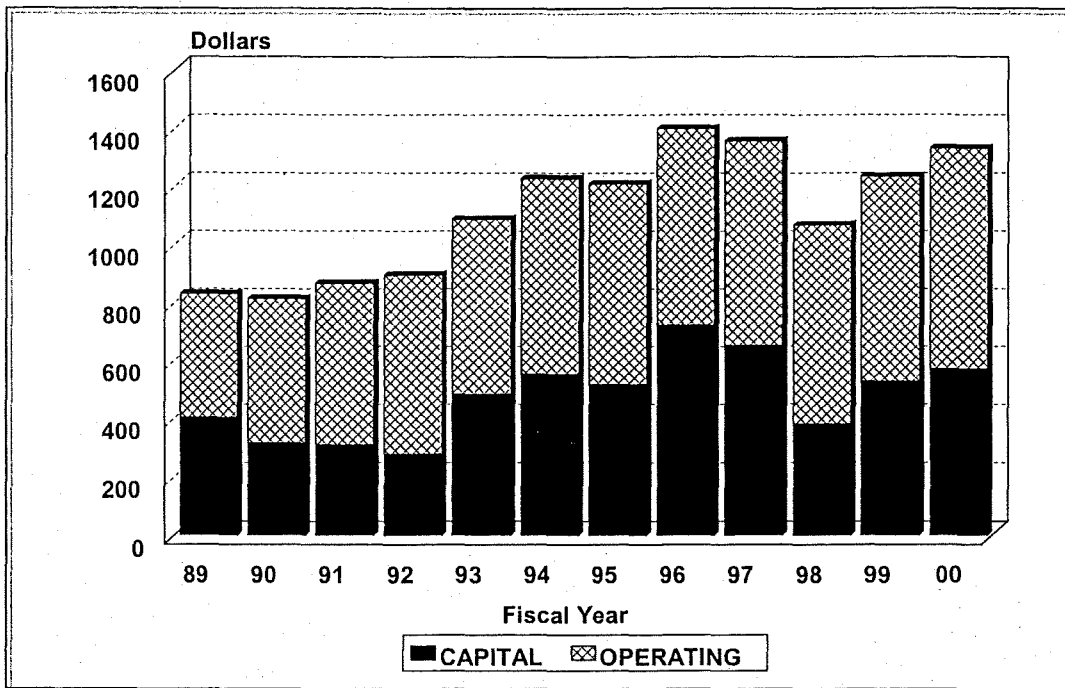
EXPENDITURES BY FUND GROUP ALL USES



Enterprise			
Solid Waste	\$152,061,792		
Water/Sewer	104,429,142		
Bridges	77,815,479		
Transit	<u>16,127,877</u>		
			\$350,434,290
General			210,220,177
Capital Projects			50,907,367
Special Revenue			176,208,343
Debt Service			71,902,733
Internal Service Funds			48,387,532
Trust and Agency			<u>271,818</u>
TOTAL			\$908,332,260

The above graph illustrates all county expenditures by fund group. The Enterprise Funds which are operated with charges for services include Public Utilities, Solid Waste, Transit, the Toll-Supported Transportation Facilities, and the debt-service and capital projects for the Enterprise Funds. The General Fund, which is the major taxing fund, provides for the bulk of county-wide services and operations. Capital Projects includes all Capital Improvement Program projects except for those that are enterprise funded; Special Revenue Funds consist of funds such as Lighting Districts, the Transportation Trust Fund, the Library Fund, and the Unincorporated MSTU (which provides services to the unincorporated areas of Lee County). Debt Service includes funds established for the retirement of non-enterprise capital improvement projects. Internal Services Funds provide services to county operating departments. Trust and Agency funds are used to account for assets held by a governmental unit in a trustee capacity.

EXPENDITURES PER CAPITA FY89 - FY00



Expenditures per capita are illustrated for operating and capital expenditures only.

Expenditures per capita are as follows:

	FY89	FY90	FY91	FY92	FY93	FY94	FY95	FY96	FY97	FY98	FY99	FY00
Capital	\$401	\$313	\$307	\$275	\$482	\$551	\$515	\$721	\$650	\$379	\$525	\$569
Operating	<u>428</u>	<u>499</u>	<u>558</u>	<u>619</u>	<u>604</u>	<u>675</u>	<u>694</u>	<u>678</u>	<u>706</u>	<u>688</u>	<u>709</u>	<u>762</u>
TOTAL	\$829	\$812	\$865	\$894	\$1086	\$1226	\$1209	\$1399	\$1356	\$1067	\$1234	\$1331

Total per capita expenditures show an increase of 7.9% from FY99 to FY00. This is a reflection of a 10.3% increase in the operating budget, a 11.5% increase in the capital budget combined with a 1.6% increase in population.

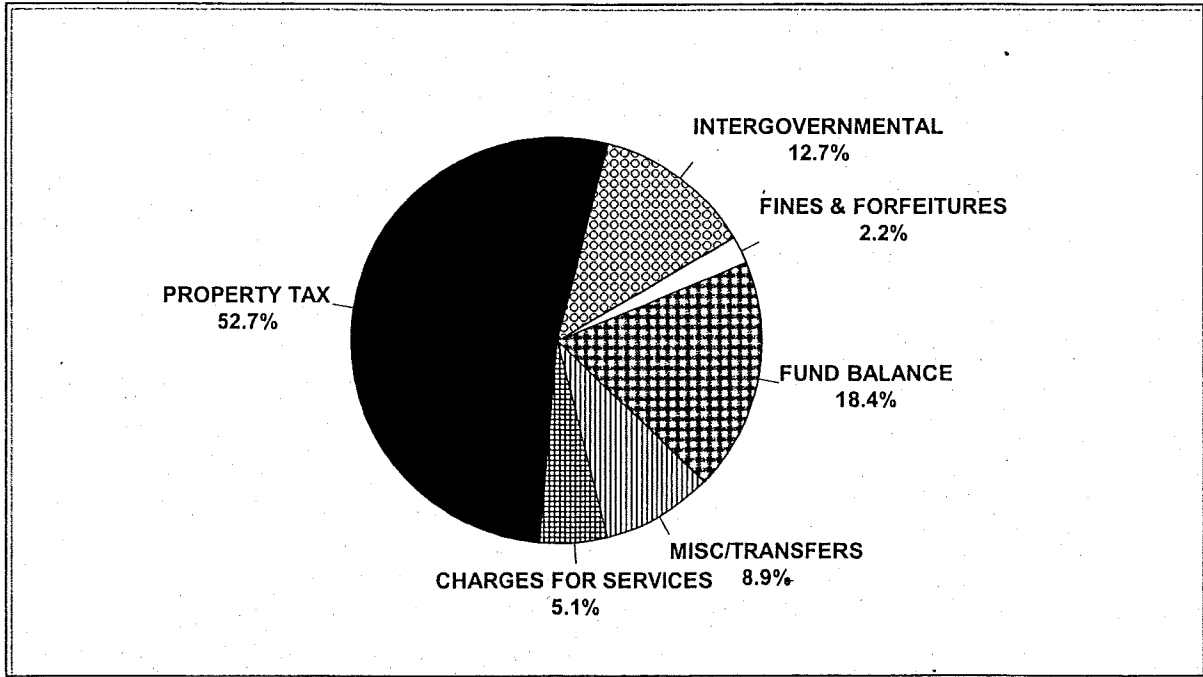
Expenditures per capita for capital projects reflect an increase of 8.4% from FY99 to FY00. That follows a 27.8% increase from FY98 to FY99 due to an anticipated bond issue in FY99 for the Ortiz Correction Facility and the inclusion of funds for the 800 MHz Radio System. The bonds for the Ortiz Facility were not sold during FY99. However, a bond issue may occur in FY00 depending upon the outcome of a sales tax referendum in March, 2000. Capital expenditures fluctuate from year to year, depending upon the approved projects.

Expenditures per capita for operating have reflected a trend of increasing costs associated with the maintenance of completed capital projects and expansion of county services up to FY95. During FY96, there were fewer capital projects completed that resulted in less impact upon operations. In addition, an increase in the emphasis upon core service delivery created greater operating efficiencies. In FY97, the per capita expenditure increased followed by a decrease in FY98. That was followed by an increase in operating costs per capita from FY98 to FY99 of 3.1% and 7.5% from FY99 to FY00.

FISCAL 2000 BUDGET

FINAL

GENERAL FUND REVENUE BY CATEGORY



	FY95 <u>Actual</u>	FY96 <u>Actual</u>	FY97 <u>Actual</u>	FY98 <u>Actual</u>	FY99 <u>Estimated</u>	FY00 <u>Adopted</u>
Property Taxes	\$98,012,407	\$89,899,069	\$91,129,946	\$100,329,955	\$105,838,581	\$111,495,571
Intergovernmental	29,306,256	25,888,046	21,316,532	22,347,803	27,409,798	26,802,412
Misc. Revs. & Transfers	15,444,501	17,393,643	16,835,384	23,442,765	17,901,522	18,841,197
Charges for Services	7,734,158	8,750,025	10,928,400	10,184,643	8,991,516	10,847,267
Fines & Forfeitures	<u>2,584,650</u>	<u>2,744,551</u>	<u>4,243,634</u>	<u>3,791,620</u>	<u>2,243,367</u>	<u>4,472,000</u>
Current Revenue	\$153,081,972	\$144,675,334	\$144,453,896	\$160,096,786	\$162,384,784	\$172,458,447
Fund Balance	<u>28,020,154</u>	<u>30,892,269</u>	<u>37,136,373</u>	<u>47,478,803</u>	<u>51,022,795</u>	<u>38,967,805</u>
TOTAL	\$174,910,197	\$183,974,241	\$181,811,707	\$207,575,589	\$213,407,579	\$211,426,252

The chart reflects proposed FY00 revenues in the General Fund. Property Taxes account for 53% of the revenue in the General Fund. Intergovernmental Revenues (Sales Tax & State Revenue Sharing) and Fund Balance account for 31% of Fund Revenues. The increase in Intergovernmental Revenue is from an anticipated increase in sales tax revenues.

Miscellaneous Revenues have decreased mainly due to a decrease in indirect cost charges to the sewer funds.

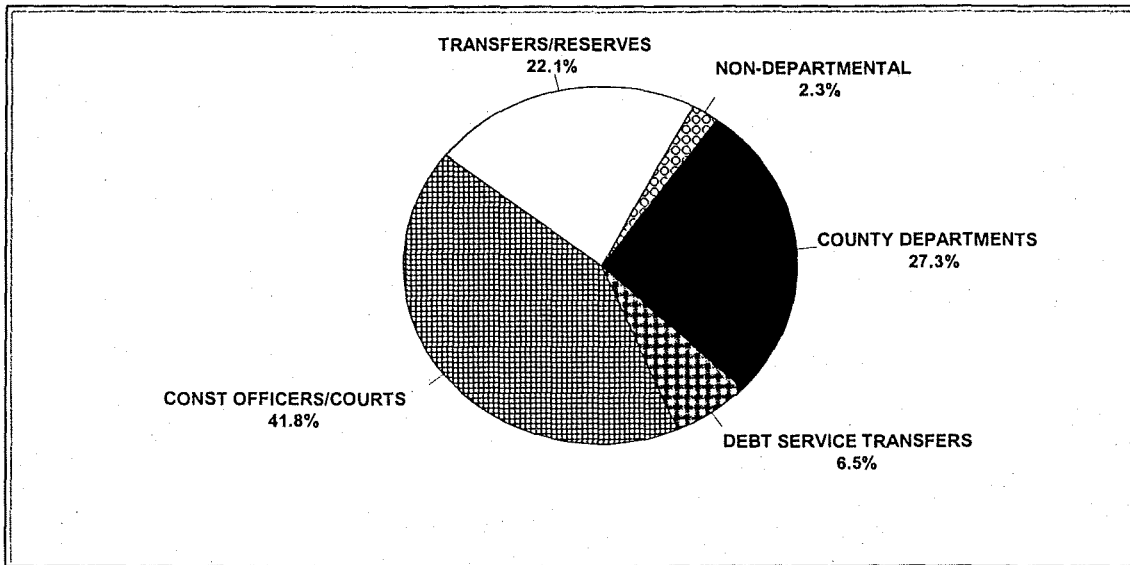
Charges for Services includes licenses and permit fees in addition to rental, parking, and other miscellaneous fees.

Fines & Forfeitures includes various Court Costs revenues as well as traffic and miscellaneous criminal fines.

LEE COUNTY

**FISCAL 2000 BUDGET
FINAL**

GENERAL FUND EXPENDITURES BY CATEGORY



	<u>FY95</u> <u>Actual</u>	<u>FY96</u> <u>Actual</u>	<u>FY97</u> <u>Actual</u>	<u>FY98</u> <u>Actual</u>	<u>FY99</u> <u>Estimated</u>	<u>FY00</u> <u>Adopted</u>
County Departments	\$51,467,788	44,406,735	\$41,993,328	\$48,087,939	\$49,591,826	\$57,620,442
Non-Departmental	1,793,201	1,576,751	2,849,820	4,893,124	5,487,634	4,899,143
Const Officers & Courts	69,810,651	72,256,743	73,680,257	79,837,008	89,656,111	88,514,964
Debt Service Transfers	11,743,772	13,871,021	14,158,063	14,027,218	12,317,760	13,812,686
Transfers/Reserves	<u>49,158,829</u>	<u>49,700,457</u>	<u>56,879,268</u>	<u>60,749,985</u>	<u>43,145,749</u>	<u>46,579,017</u>
TOTAL	\$183,974,241	\$181,811,707	\$189,560,736	\$207,595,274	\$200,199,080	\$211,426,252

As indicated by the chart, the majority of General Fund expenditures are for the direct provision of government services.

Non-Departmental generally refers to expenses of a countywide nature, such as financial services or auditing expenses that are not related to solely one department.

The Clerk of the Courts, Property Appraiser, Tax Collector, Supervisor of Elections, and Sheriff are elected Constitutional Officers. The budget for Courts includes Court Services, State Attorney, Public Defender, and Medical Examiner.

Debt Service Transfers are transfers to other funds for debt service payments.

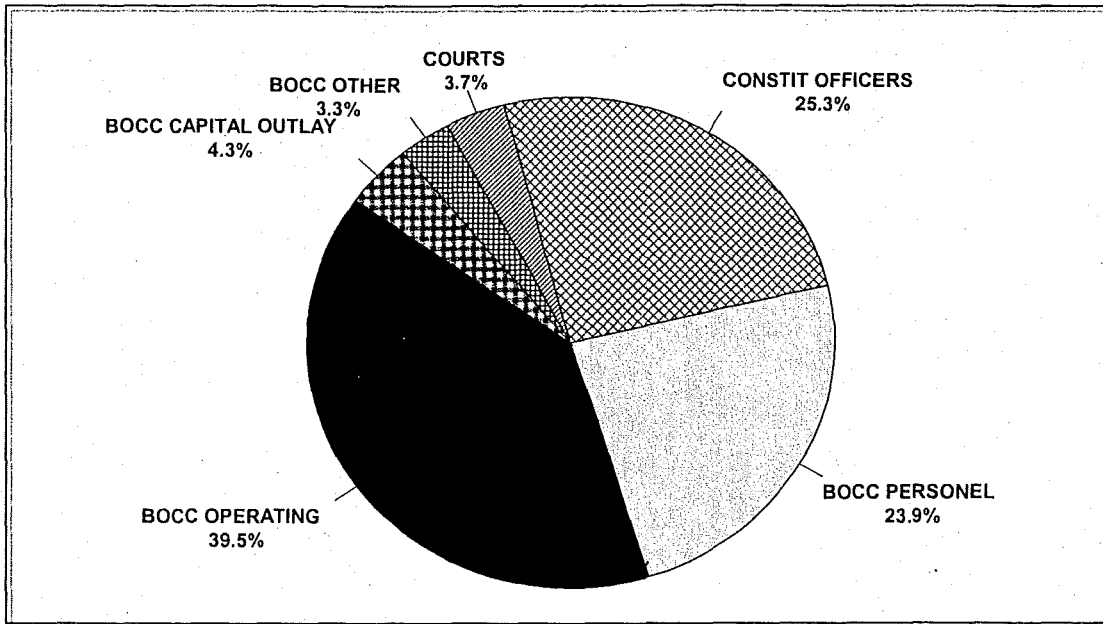
Transfers and Reserves are for reserves, debt service payments and operating subsidies for Transit, and the Community Development Block Grant. Also included is a transfer to the Data Processing Fund for system upgrades. Reserves include: Reserves for Board of County Commissioners Contingencies at \$5,016,891; Reserves for Economic Incentives at \$1,500,000; Fund Balance Reserves at \$19,707,700; and, Reserves for Cash Balance at \$9,000,000.

Grant budget figures are incorporated in the totals on this page.

LEE COUNTY

**FISCAL 2000 BUDGET
FINAL**

OPERATING EXPENSES



Board of County Commissioners:		
Personnel	\$77,280,250	
Operating Expenses	127,678,906	
Capital Outlay	13,896,787	
Other Expenses	<u>10,726,722</u>	
Total BOCC Operating Departments		\$229,582,665
Constitutional Officers		82,006,545
Courts		<u>11,703,295</u>
Total Operating Expenses		\$323,292,505

The above chart represents operating expenses for the departments under the Board of County Commissioners as well as Court Services, Public Defender, State Attorney, Medical Examiner, and the Constitutional Officers.

Under the Board of County Commissioners, each department may or may not have expenditures in each category. The section entitled "Personnel" is comprised of all salaries and fringe benefits; "Operating" expenses are for general operating expenses such as goods and services. Capital Outlay is for equipment, vehicles, and library books. The majority of "Other" expenses are in Human Services, Grants and Aid to local organizations, and the Lee County Public Health Unit.

Grant budget figures are incorporated in the totals on this page.

**OPERATING BUDGET VARIANCES (>5%)
UNDER BOARD OF COUNTY COMMISSIONERS**

Library – The budget increase is due to expenses relating to the upcoming opening of the new East County Regional Library, and significantly higher IGS charges.

Transit – The budget increase is due to extended hours of operation and an increase of sixteen (16) positions.

Transportation – The budget increase is due to an increase in IGS charges.

Environmental Services – The budget increase is due to the acquisition of Florida Cities Water and Six Mile Sewer Corporation, state mandated manatee protection, increase in service levels, and for increase in IGS charges.

Purchasing - The budget decrease is due to a decrease in IGS charges, and deleting a position.

Fleet Management – The budget increase is due to increases in the operating and vehicle replacement budgets, which are offset by the restructured rates.

Information Technology – The budget increase is due to network maintenance/expansions, and an increase in IGS charges.

Human Resources – The budget increase is due to transfer of several risk management functions from County Administration.

Parks & Recreation – The budget increase due to scheduled Capital Improvements and an increase of two (2) positions.

OPERATING BUDGETS BY DEPARTMENTS UNDER THE BOARD OF COUNTY COMMISSIONERS

DEPARTMENTS	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ESTIMATED	ADOPTED	ESTIMATED
	FY92-93	FY93-94	FY94-95	FY95-96	FY96-97	FY97-98	EXPENDITURES FY98-99	BUDGET FY99-00	TO ADOPTED PERCENT CHANGE
Public Safety	10,459,773	11,742,620	12,527,023	14,419,482	16,073,889	17,872,427	17,817,783	19,555,147	9.8%
Library	7,604,644	9,092,030	9,249,066	8,516,246	10,487,107	9,522,541	9,762,645	13,138,763	34.6%
Parks & Recreation	10,723,234	14,433,763	11,309,279	12,701,818	13,006,443	13,989,956	13,250,605	15,195,934	14.7%
Transit	3,413,173	4,730,387	6,337,264	4,731,110	11,544,072	6,132,142	8,217,542	13,412,475	63.2%
Communications	4,017,030	5,017,579	5,668,597	5,219,700	3,827,418	N/A	N/A	N/A	N/A
Economic Develop.	287,286	489,495	677,354	808,660	1,662,131	1,811,396	1,221,240	1,451,158	18.8%
Human Services	17,404,869	17,078,275	17,141,968	19,759,730	23,525,761	25,162,194	9,414,952	19,380,890	105.9%
Lee County Utilities	14,308,707	16,049,155	13,804,874	N/A	N/A	14,951,828	17,362,551	25,272,082	45.6%
Transportation	17,318,191	22,827,052	22,031,221	24,368,021	25,521,311	27,191,509	24,740,779	28,772,533	16.3%
Construction & Design	10,516,000	7,086,019	7,521,781	6,642,629	7,108,572	1,019,501	1,014,030	1,083,630	6.9%
Solid Waste	23,916,471	27,214,371	27,682,325	N/A	N/A	25,455,961	26,051,427	28,925,575	11.0%
Public Works	301,600	3,910,416	4,180,111	N/A	N/A	N/A	N/A	N/A	N/A
County Commission	689,674	754,699	793,135	793,319	869,980	927,664	935,945	959,242	2.5%
Hearing Examiner	376,797	424,035	423,236	449,052	426,452	538,157	562,094	599,984	6.7%
County Administration	2,372,531	2,774,456	2,734,631	2,420,043	2,804,156	14,834,074	11,715,519	2,734,487	-76.7%
County Attorney	2,232,540	2,436,111	2,566,988	2,449,799	2,485,956	2,472,727	2,557,516	2,872,779	12.3%
Visitor & Conv. Bureau	3,587,150	4,098,587	4,126,297	4,560,120	5,825,157	6,714,075	6,576,016	6,800,835	3.4%
Comm. Redev. Agency	236,177	414,907	317,443	429,382	463,226	440,092	N/A	N/A	N/A
Community Development	11,915,571	11,320,113	10,409,634	11,077,260	12,229,738	10,083,802	11,040,131	14,894,563	34.9%
Administrative Svcs.	6,419,453	9,157,933	8,387,969	N/A	N/A	N/A	N/A	N/A	N/A
Purchasing	N/A	N/A	N/A	685,291	728,002	702,686	727,750	677,032	-7.0%
Animal Services	N/A	N/A	N/A	N/A	N/A	N/A	1,415,136	1,575,383	11.3%
Natural Resources	N/A	N/A	N/A	N/A	N/A	2,507,880	2,729,803	3,306,743	21.1%

Grant budget figures are incorporated in the totals on this page.

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LEE COUNTY

FISCAL 2000 BUDGET
FINAL

OPERATING BUDGETS BY DEPARTMENTS UNDER THE BOARD OF COUNTY COMMISSIONERS

DEPARTMENTS	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ESTIMATED	ADOPTED	ESTIMATED
	<u>FY92-93</u>	<u>FY93-94</u>	<u>FY94-95</u>	<u>FY95-96</u>	<u>FY96-97</u>	<u>FY97-98</u>	<u>FY98-99</u> EXPENDITURES	<u>FY99-00</u> BUDGET	TO ADOPTED PERCENT CHANGE
Fleet Management	N/A	N/A	N/A	N/A	3,381,845	3,172,024	4,066,087	4,310,435	6.0%
Management Info. Svcs	N/A	N/A	N/A	3,023,635	3,077,732	N/A	N/A	N/A	N/A
Information Technology	N/A	N/A	N/A	N/A	N/A	8,651,513	8,389,524	10,799,878	28.7%
Public Resources	N/A	N/A	N/A	1,567,611	1,221,653	1,358,280	1,449,531	1,331,463	-8.1%
Environmental Services	N/A	N/A	N/A	48,106,283	40,014,355	N/A	N/A	N/A	N/A
Internal Services	N/A	N/A	N/A	2,760,615	3,100,647	3,959,890	4,117,181	4,418,231	7.3%
Human Resources	N/A	N/A	N/A	1,111,978	980,360	1,104,111	1,396,824	1,443,448	3.3%
Facilities Mgmt.	N/A	N/A	N/A	N/A	N/A	6,065,366	6,323,268	6,669,975	5.5%
TOTAL	<u>148,100,871</u>	<u>171,052,003</u>	<u>167,890,196</u>	<u>176,601,784</u>	<u>190,365,963</u>	<u>206,641,796</u>	<u>192,855,879</u>	<u>229,582,665</u>	19.0%

N/A's are a result of County Organizational Changes.
 Note: Department alignment for comparative purposes has been reflected as accurately as possible. However, due to reorganizations, there are some areas that cannot totally be separated. Subsequently, some fluctuations may exist during and between fiscal years.

Grant budget figures are incorporated in the totals on this page.

OPERATING BUDGETS BY DEPARTMENTS COURTS AND CONSTITUTIONALS

	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ESTIMATED	ADOPTED	ESTIMATED
	FY92-93	FY93-94	FY94-95	FY95-96	FY96-97	FY97-98	EXPENDITURE	BUDGET	TO ADOPTED
									PERCENT
									CHANGE
COURTS									
Court Services	\$4,541,076	\$5,402,577	\$5,708,315	\$6,531,344	\$8,365,809	\$8,655,379	\$9,429,520	\$9,478,689	0.5%
Public Defender	281,155	468,401	503,624	337,210	364,661	619,169	759,044	672,230 ^{OW}	-11.4%
State Attorney	859,402	908,607	981,616	530,358	538,448	875,507	932,706	661,513 ^{OW}	-29.1%
Medical Examiner	736,036	838,065	808,071	822,671	880,036	885,183	876,578	890,863	1.6%
TOTAL COURTS	\$6,417,669	\$7,617,650	\$8,001,626	\$8,221,583	\$10,148,954	\$11,035,238	\$11,997,848	\$11,703,295	-2.5%
CONSTITUTIONALS									
Tax Collector	\$4,902,389	\$6,482,936	\$7,029,280	\$5,658,438	\$6,587,645	\$5,957,312	\$7,286,145	7,740,356	6.2%
Bd. Support	443,686	461,283	642,785	680,292	664,203	546,005	710,144	1,133,711	59.6%
TOTAL	\$5,346,075	\$6,944,219	\$7,672,065	\$6,338,730	\$7,251,848	\$6,503,317	\$7,996,289	\$8,874,067	11.0%
Clerk to Board	\$1,841,420	\$1,829,324	\$1,852,135	\$2,499,384	\$4,304,881	\$3,516,298	\$6,610,789	\$4,117,346	-37.7%
Bd. Support	100,383	449,907	209,298	240,001	228,539	207,620	371,918	1,104,923	197.1%
Clerk of Courts	1,864,379	1,993,343	2,100,752	2,437,041	2,338,817	1,796,977	2,226,335	1,940,590	-12.8%
TOTAL	\$3,806,182	\$4,272,574	\$4,162,185	\$5,176,426	\$6,872,237	\$5,520,895	\$9,209,042	\$7,162,859	-22.2%
Prop Appraiser	\$2,338,387	\$2,783,473	\$2,840,003	\$2,646,219	\$3,155,173	\$3,030,400	\$1,952,383	\$3,705,961	89.8%
Bd. Support	2,988,308	1,605,045	1,808,853	1,758,842	1,816,627	1,635,023	3,868,987	1,911,396	-50.6%
TOTAL	\$5,326,695	\$4,388,518	\$4,648,856	\$4,405,061	\$4,971,800	\$4,665,423	\$5,821,370	\$5,617,357	-3.5%
Supv. of Elect.	\$1,673,600	\$1,832,400	\$2,011,250	\$2,152,165	\$1,904,725	\$1,813,285	\$1,933,684	\$2,109,062	9.1%
Bd. Support	82,604	126,740	199,663	187,102	185,535	199,837	268,562	264,913	-1.4%
TOTAL	\$1,756,204	\$1,959,140	\$2,210,913	\$2,339,267	\$2,090,260	\$2,013,122	\$2,202,246	\$2,373,975	7.8%
Sheriff Disb-Law Enf.	\$28,866,849	\$30,939,109	\$32,559,459	\$33,640,694	\$33,488,463	\$36,491,873	\$45,752,721	\$43,839,341	-4.2%
Sheriff Disb-Correct	7,922,878	9,360,891	10,165,153	10,208,826	12,261,527	12,735,521	11,579,481	13,038,287	12.6%
Support	1,430,669	1,580,994	2,022,154	1,926,156	1,872,007	2,026,704	2,439,485	1,213,511	-50.3%
Trust & Agency	81,013	64,484	34,354	301,600	220,888	108,808	248,715	102,366	-58.8%
TOTAL	\$38,301,409	\$41,945,478	\$44,781,120	\$46,077,276	\$47,842,885	\$51,362,906	\$60,020,402	\$58,193,505	-3.0%

Grant budget figures are incorporated in the totals on this page.

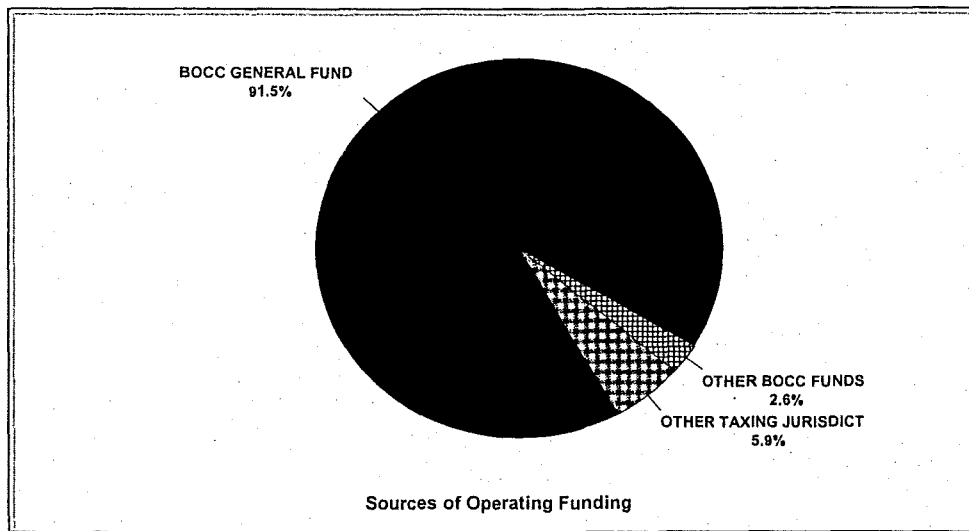
OPERATING BUDGETS BY DEPARTMENTS COURTS AND CONSTITUTIONALS

SUMMARY	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ESTIMATED	ADOPTED	ESTIMATED
	<u>FY92-93</u>	<u>FY93-94</u>	<u>FY94-95</u>	<u>FY95-96</u>	<u>FY96-97</u>	<u>FY97-98</u>	EXPENDITURES <u>FY98-99</u>	BUDGET <u>FY99-00</u>	TO ADOPTED PERCENT <u>CHANGE</u>
TOTAL									
Constitutionals	<u>\$54,536,565</u>	<u>\$59,509,929</u>	<u>\$63,475,139</u>	<u>\$64,336,760</u>	<u>\$69,029,030</u>	<u>\$70,065,663</u>	<u>\$85,249,349</u>	<u>\$82,221,763</u>	-3.6%
TOTAL									
Courts	<u>\$6,417,669</u>	<u>\$7,617,650</u>	<u>\$8,001,626</u>	<u>\$8,221,583</u>	<u>\$10,148,954</u>	<u>\$11,035,238</u>	<u>\$11,997,848</u>	<u>\$11,703,295</u>	-2.5%
TOTAL									
OPERATING	<u>\$209,055,105</u>	<u>\$238,179,582</u>	<u>\$239,366,961</u>	<u>\$249,160,127</u>	<u>\$269,543,947</u>	<u>\$287,742,697</u>	<u>\$290,103,076</u>	<u>\$323,507,723</u>	11.5%

Grant budget figures are incorporated in the totals on this page.

**FISCAL 2000 BUDGET
FINAL**

CONSTITUTIONAL OFFICERS FY99-00 "OPERATING" BUDGETS



<u>AUTHORITIES</u>	<u>FUNDED BY GENERAL FUND</u>	<u>FUNDED BY OTHER BoCC FUNDS</u>	<u>FUNDED BY OTHER TAXING AUTHORITIES</u>	<u>FY00 BUDGETS</u>
<u>CLERK OF COURTS:</u>				
Personal Services				\$0
Operating Expense	5,775,666	282,270		6,057,936
Support	1,104,923			1,104,923
Capital Outlay	0			0
Total Clerk of Courts	\$6,880,589	\$282,270	\$0	\$7,162,859
<u>PROPERTY APPRAISER:</u>				
Personal Services				\$0
Operating Expense	3,265,682	440,279	\$427,586	4,133,547
Support	1,911,396			1,911,396
Capital Outlay	0			0
Total Property Appraiser	\$5,177,078	\$440,279	\$427,586	\$6,044,943
<u>TAX COLLECTOR:</u>				
Personal Services				\$0
Operating Expense	6,255,177	1,485,179	4,727,761	12,468,117
Support	1,133,711			1,133,711
Capital Outlay	0			0
Total Tax Collector	\$7,388,888	\$1,485,179	\$4,727,761	\$13,601,828
<u>SUPERVISOR OF ELECTIONS:</u>				
Personal Services				\$0
Operating Expense	2,109,062			2,109,062
Support	264,913			264,913
Capital Outlay	0			0
Total Supervisor of Elections	\$2,373,975	\$0	\$0	\$2,373,975
<u>SHERIFF:</u>				
Personal Services	\$47,485,626			\$47,485,626
Operating Expense	7,611,780	102,366		7,714,146
Support	1,213,511			1,213,511
Capital Outlay	1,565,004			1,565,004
Reserves for Contingency	215,218			215,218
Total Sheriff	\$58,091,139	\$102,366	0	\$58,193,505
GRAND TOTAL	\$79,911,669	\$2,310,094	\$5,155,347	\$87,377,110

LEE COUNTY

CONSTITUTIONAL OFFICERS FY99-00 "OPERATING" BUDGETS

CLERK OF COURTS:

The Clerk of Courts' operating budget of \$6.0 million is budgeted in the General Fund and Visitor and Convention Bureau, and is divided into two areas: Clerk to the Board (\$4,117,346); and Clerk of Courts (\$1,940,590). In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Clerk to the Board. These expenditures are for county building maintenance, building rental, and other internal service charges.

PROPERTY APPRAISER:

The Property Appraiser's operating budget is proportionately divided among all taxing authorities within Lee County. Approximately 90% of the budget (\$3,705,961) is allocated under the Board for any county fund receiving ad valorem taxes. This includes the General Fund's payment for the School Board, and the cities' portions. The remaining portion of his budget is not reflected in this budget document, but would be reflected in each of the other independent taxing district budgets. In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Property Appraiser. These expenditures are for county data processing, building rental, utilities, postage for TRIM notices, and other internal service charges.

TAX COLLECTOR:

The Tax Collector's operating budget is more than fully funded through the State-mandated fees and commissions. These fees and commissions are deducted from the revenues collected and retained by the Tax Collector for his operations. In this document, \$7,740,356 is budgeted under various operating and non-operating funds for these commissions. The commissions/fees budgeted are for ad valorem taxes, special assessments, and occupational licenses. Additional fees and commissions for the remaining portion of the budget would be reflected in each of the other taxing district's budgets. In addition to the operating budget portion budgeted, certain expenditures have also been budgeted in the General Fund for "support" to the Tax collector. These expenditures are for building rental, utilities, and other internal service charges.

SUPERVISOR OF ELECTIONS:

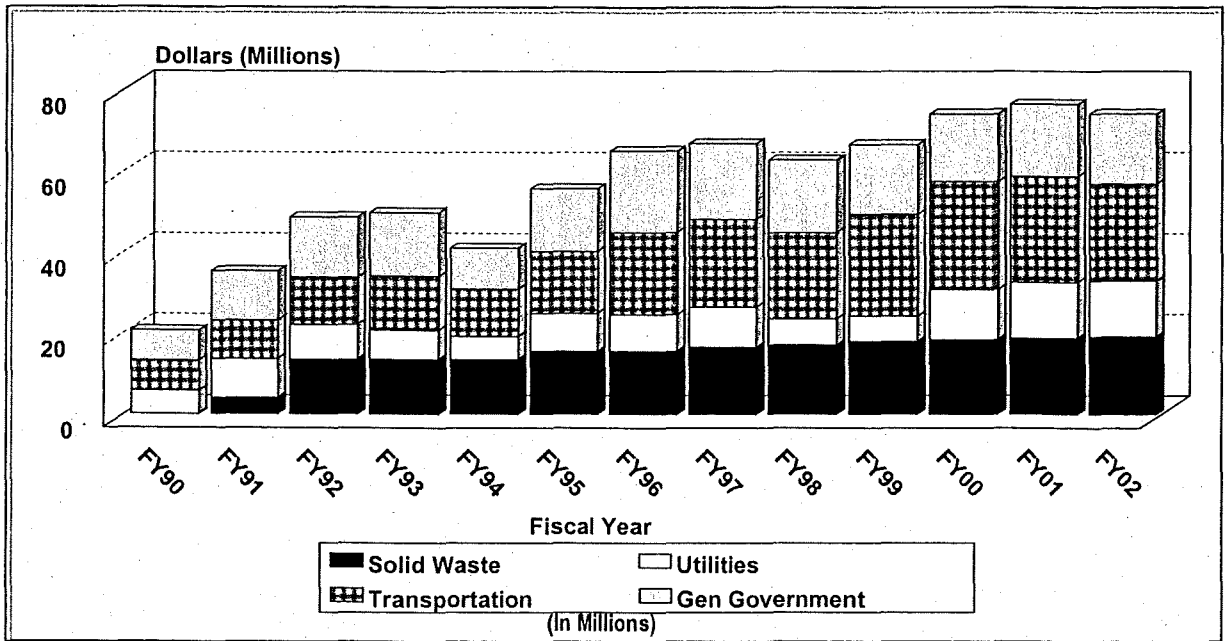
The Supervisor of Elections' operating budget is allocated in the General Fund at \$2,109,062. In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Supervisor of Elections. These expenditures are for building rental and county building maintenance.

SHERIFF:

The Sheriff's operating budget is allocated in the General Fund (\$56,877,628). In addition to the operating budget, certain expenditures have also been included in the General Fund for "support" to the Sheriff (\$1,213,511). These expenditures are for building rental and utilities.

Please note: The numbers and narrative addressed here do not reflect the budget for the Sheriff for Trust & Agency Funds (\$102,366). These funds are derived from the sale of properties confiscated by law enforcement agencies, and are used for drug enforcement.

DEBT SERVICE PRINCIPAL AND INTEREST PAYMENTS FY90 TO FY02



FY90	FY91	FY92	FY93	FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01	FY02
Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Proposed	Proposed	Proposed
\$20.5	\$35.2	\$48.6	\$49.7	\$40.9	\$55.7	\$64.9	\$66.8	\$62.8	\$66.5	\$74.8	\$76.6	\$74.1

This chart illustrates the amount and categorization of debt over time (principal and interest). The categories listed represent different kinds of debt issues. The Port Authority is not included.

General Government

Included are revenue bonds supported by non ad valorem revenues whose project scopes range from renovation of the Lee County Courthouse to construction of Lakes Park; and certificates of participation that were issued for construction of a fleet maintenance building, a County facility in Cape Coral, communications equipment, computer equipment, and construction of new facilities for the Supervisor of Elections, Tax Collector, and Property Appraiser. In 1993 bonds were sold for a portion of the funds to construct a new Shady Rest Nursing Home. New bonds were issued in October 1995 to repay short-term commercial paper loans for capital improvements (MSBU), and to finance renovation/construction of the Public Safety and Public Works buildings.

Transportation

Transportation related projects include debt financing supported by gas taxes and toll revenues. Gas taxes are being used to retire debt for two issues that provided over \$48,500,000 in monies for street improvements including the widening of Daniels Parkway and College Parkway, along with ten other projects.

Toll revenue is the funding source to retire debt incurred for the construction of the Sanibel and Cape Coral Bridges, and the Midpoint Bridge Bonds for design and engineering for the Midpoint Bridge were issued in 1991 and refinanced in 1993.

In 1995 two bond issues were completed - \$96.5 million for construction of the Midpoint Bridge supported by capitalized interest for two years and toll revenues; and \$35.360 million for construction of the Midpoint Bridge corridor supported by the Five Cent Local Option Gas Tax.

Utilities

Revenue bonds supported by user fees are the primary instrument that has been issued to make sewer and water improvements that range from new pumping stations to the installation of gravity sewer systems in selected areas to replace septic tanks.

DEBT SERVICE (CONTINUED)

In 1999, \$134,615,000 in Water and Sewer Revenue Bonds, Series 1999A, were sold for the acquisition of facilities formerly held by Avatar Properties (Florida Cities Utility). Avatar Property within the Town of Fort Myers Beach was not included.

Solid Waste

In December 1995, \$27,880,000 in bonds was issued for acquisition and construction of the first phase of a new landfill and acquisition of two transfer stations in Hendry County.

Bond Refinancing

In January 1996 \$12,125,000 in Certificates of Participation was refunded. More recently, \$18,705,000 in Capital Revenue Bonds, Series 1989 were refunded. Through this refinancing, the General Fund Debt was restructured saving \$6.5 million in interest. This occurred in June 1997. In August 1997 \$14,705,000 in Series 1989 Six Cent Local Option Gas Tax Bonds were refunded. Finally, in June, 1999, \$36,190,000 was sold as the Capital Refunding Revenue Bonds, Series 1999A, to refund a Series 1989A bond. The County has refinanced a variety of bond issues in the areas described in the chart at the top of the page. Through August 1999, interest savings have been in excess of \$31.4 million.

Projected Bonding Activities

1. Transportation

The Board of County Commissioners approved the potential refunding of a portion of the Series 1995 Capital Transportation Facilities Bonds (MidPoint Bridge) on August 4, 1998. Documents were prepared for bond issuance but market conditions have not yielded the desired 3% present value savings. The refunding is expected to occur if market conditions improve. However, the offering documents would have to be updated.

2. Utilities

A potential \$61.4 million in future water and sewer projects have been identified for debt issuance over the next two years. Among the projects included are the North Lee County Water Treatment Plant, Corkscrew Water Treatment Plant and purchase of the Fort Myers Beach Water System previously not included in the original Avatar acquisition.

3. Law Enforcement

The Ortiz Correctional Center is currently under construction. The project consists of three phases and a Juvenile Assessment Center. Phase I has been funded from electrical franchise fees and bond proceeds from several existing bond issues. Phase II, III and the Juvenile Assessment Center and renovations to the Emergency Operations Center (EOC) is expected to be funded from either proceeds from a revenue bond issue or proceeds from sales tax if the Board of County Commissioners chooses to place a referendum on the ballot in March, 2000. If the March, 2000 referendum is approved, the jail construction, Juvenile Assessment Center, EOC renovations and court expansion is expected to be funded from this source.

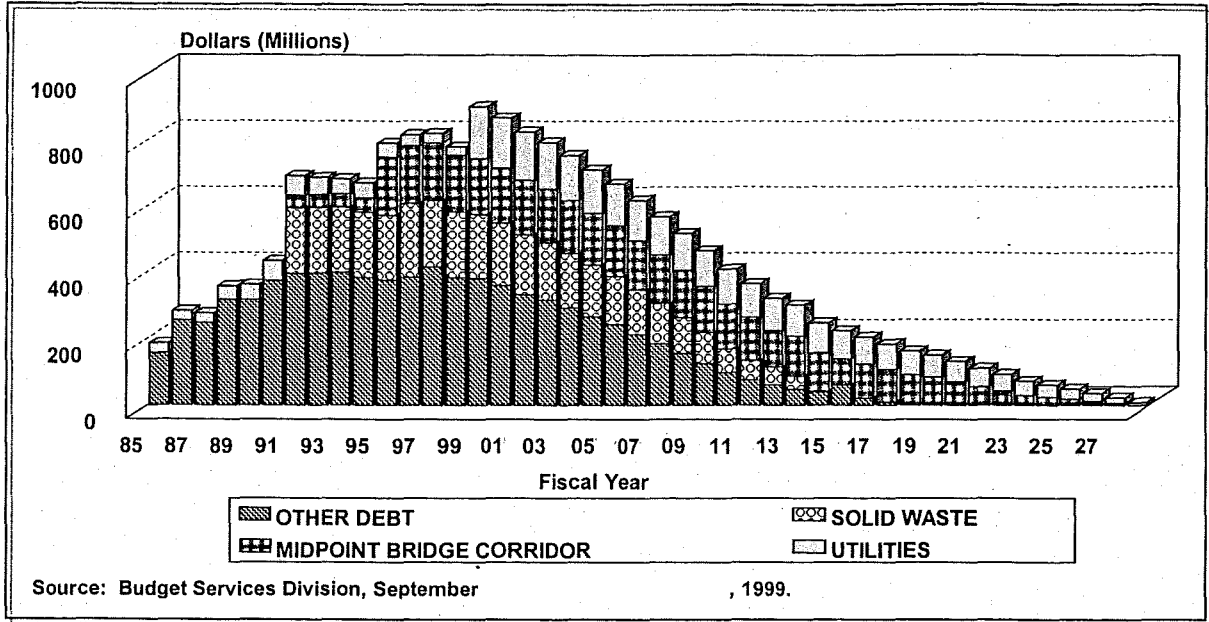
To provide interim financing, \$7,700,000 will be borrowed from the Tax Exempt Commercial Paper Program to provide cash flows for Phase II of the Ortiz Correctional Center from the period November, 1999 through May, 2000. This borrowing will be repaid from a bond issue that would occur if voters do not approve a sales tax increase in March, 2000. That bond issue would also include funds for the Juvenile Assessment Center. An additional bond issue would occur in November or December 2000, to cover the costs of Court Renovations.

The chart entitled Annual County Debt Outstanding (Principal Payments Only) provides a pictorial profile of changes in the County's debt level. The County has no maximum debt level but is governed by debt ratio guidelines relative to the different kinds of issues being financed. The growth in principal payments in the late 1980's corresponds with a significant growth in the county's capital program. In 1991, the county issued debt for construction of a Waste to Energy Facility. That project is indicated separately because of the large magnitude of the issue (\$197 Million) compared to other previous bond activity.

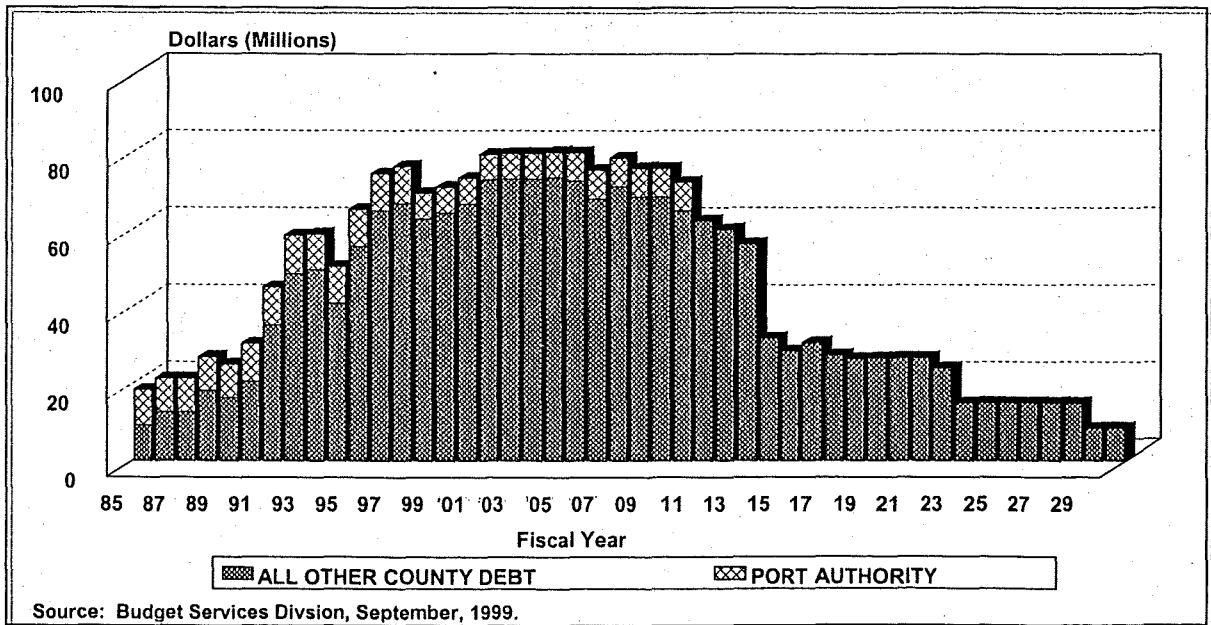
The chart entitled Annual County Debt Service (Port Authority and All Other) Includes Principal and Interest provides a longer-term historical look and projection of payments than the Debt Service chart that details only thirteen years. It illustrates the annual debt service for the Board of County Commissioners.

LEE COUNTY

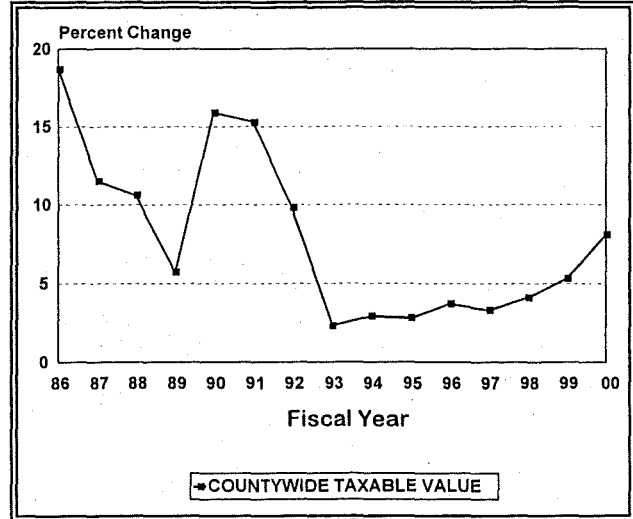
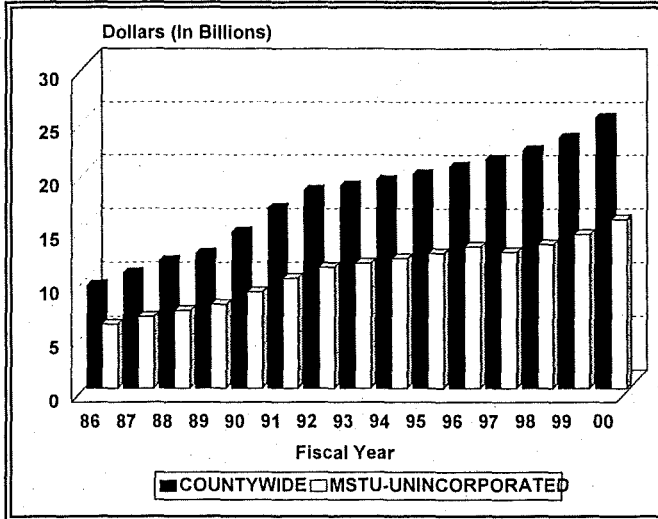
ANNUAL COUNTY DEBT OUTSTANDING (PRINCIPAL PAYMENTS ONLY)



ANNUAL COUNTY DEBT SERVICE (PORT AUTHORITY AND ALL OTHER) INCLUDES PRINCIPAL AND INTEREST



TAXABLE PROPERTY VALUES FY86 TO FY00



Fiscal Year	Countywide (In Billions)	Annual Percent Change	MSTU- Unincorporated (In Billions)	Annual Percent Change
1986	9.620	18.7	5.970	19.2
1987	10.733	11.5	6.673	11.8
1988	11.874	10.6	7.230	8.4
1989	12.548	5.7	7.806	8.0
1990	14.543	15.9	8.979	15.0
1991	16.773	15.3	10.233	14.0
1992	18.421	9.8	11.255	10.0
1993	18.844	2.3	11.628	3.3
1994	19.382	2.9	12.082	3.9
1995	19.916	2.8	12.560	4.0
1996	20.647	3.7	13.167	4.8
1997	21.323	3.3	12.687	-3.6
1998	22.197	4.1	13.426	5.8
1999	23.374	5.3	14.348	6.9
2000	25.257	8.1	15.703	9.4

Countywide

Since FY86, the countywide taxable valuation has grown approximately \$15.64 billion. This represents an average annual growth rate of 8.0%. The countywide valuation certified on October 21, 1999 was \$25,257,492,660. Two factors account for this growth: new construction, and increased market value of existing property due to consumer demand. The line chart above illustrates the changes.

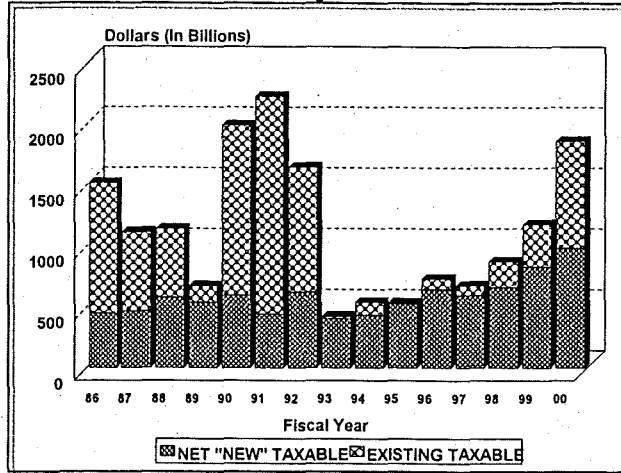
Unincorporated MSTU

The taxable valuation for Unincorporated Lee County certified on October 21, 1999 was \$15,702,856,330, an increase of \$9.73 billion over 1986. The annual growth from FY93 to FY94 in the Unincorporated MSTU was +3.9%, and +4.8% for FY95 to FY96. However, the incorporation of the Town of Fort Myers Beach in January, 1996 led to the removal of properties from the Unincorporated MSTU tax levy. The net result (including new construction) was a 3.6% decline for FY97 over FY96. FY98 shows a 5.8% increase over FY97 and FY99's growth rate is 6.9% over FY98. The FY00 growth rate was 9.4% over FY99.

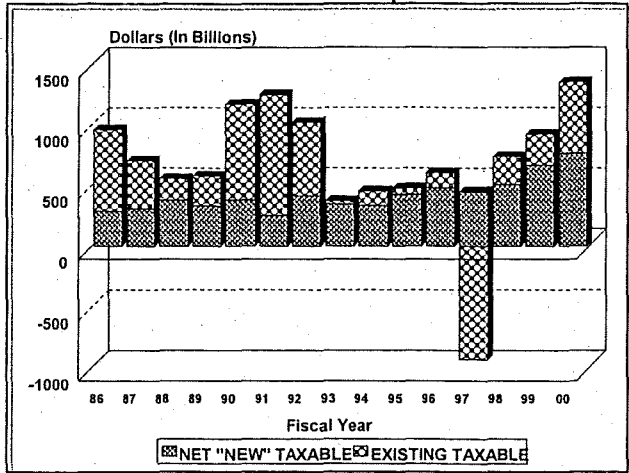
LEE COUNTY

TAXABLE PROPERTY VALUE INCREASES/DECREASES

Countywide



MSTU - Unincorporated



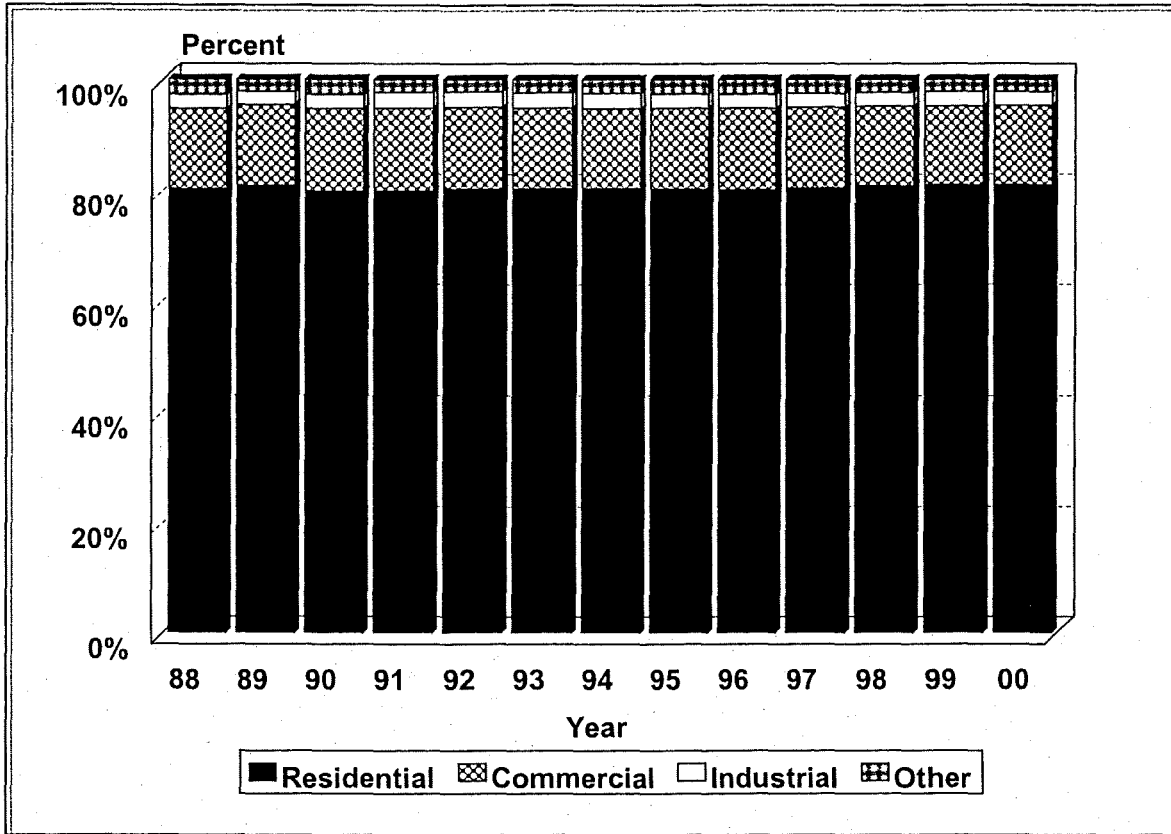
Fiscal Year Period		Countywide (In Millions)			MSTU - Unincorporated (In-Millions)		
From	To	Net "New" Taxable	Existing Taxable	Total Increase	Net "New" Taxable	Existing Taxable	Total Increase/Decrease
1985	1986	\$443.6	\$1071.9	\$1515.5	\$286.0	\$676.5	\$962.5
1986	1987	461.8	651.2	1113.0	305.2	397.8	703.0
1987	1988	577.0	564.0	1141.0	377.7	178.6	556.3
1988	1989	535.8	138.2	674.0	327.7	248.6	576.3
1989	1990	595.7	1398.4	1994.1	379.0	794.1	1173.1
1990	1991	439.1	1791.0	2230.1	251.2	1002.4	1253.6
1991	1992	622.0	1026.0	1648.0	414.7	607.3	1022.0
1992	1993	402.0	22.0	424.0	344.3	28.7	373.0
1993	1994	434.0	104.0	538.0	332.8	121.2	454.0
1994	1995	523.8	10.2	534.0	425.2	52.8	478.0
1995	1996	643.9	87.1	731.0	479.6	127.4	607.0
1996	1997	597.9	78.1	676.0	448.9	(928.9)	(480.0)
1997	1998	659.4	214.3	873.7	505.4	233.3	738.7
1998	1999	829.4	347.5	1176.9	664.3	258.2	922.5
1999	2000	<u>982.0</u>	<u>901.4</u>	<u>1883.4</u>	<u>763.9</u>	<u>590.9</u>	<u>1354.8</u>
TOTAL		\$8747.4	\$8405.3	\$17152.7	\$6305.9	\$4388.9	\$10694.8

"New" taxable value reflects primarily new construction. Existing taxable value reflects increases in the market value of existing property.

Since FY85-86, 62.4% of the increase in taxable value has occurred in the unincorporated area, and 51.0% of the increase in countywide taxable value has resulted from new construction. The reduction in the MSTU-Unincorporated in 1996-97 is due to the removal of properties resulting from the incorporation of the Town of Fort Myers Beach.

*This increase is based upon the FY00 certified value for total assessed value of non-exempt property as of October 21, 1999.

TAXABLE VALUE BY LAND USE FY88 - FY00

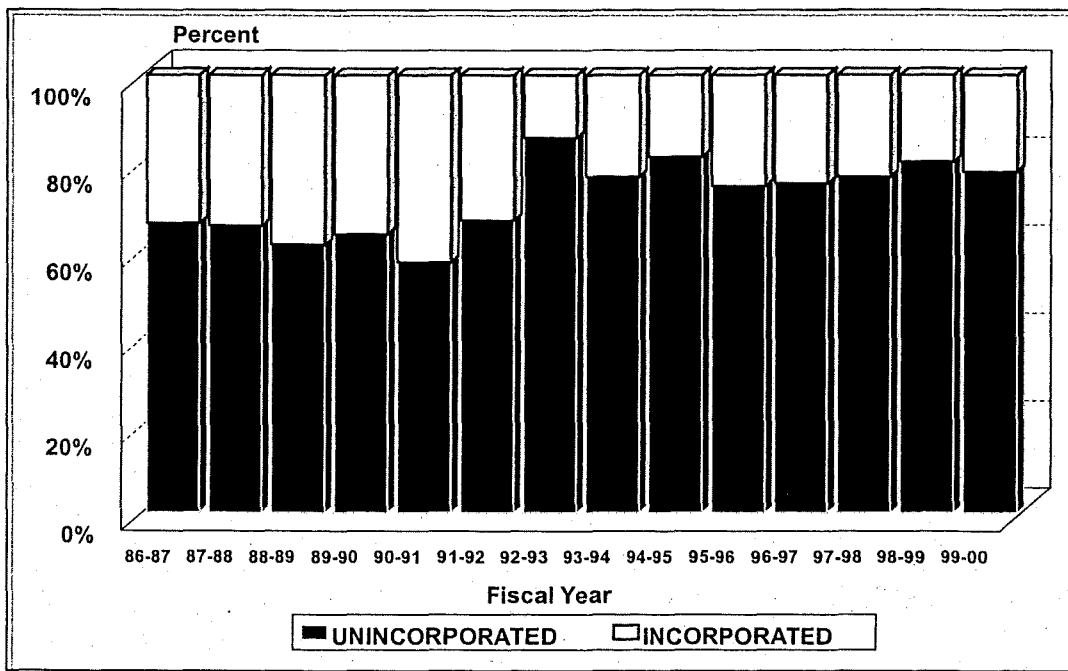


The chart displays a history of taxable value according to land use. The "Other" Category includes institutional, governmental, leasehold, agricultural, non-agricultural & miscellaneous uses.

The graph clearly displays the predominance of residential usage, followed by commercial usage. Historically, there are no major changes over the eight-year period in land use distribution. No significant redistribution is expected over the next few years.

As reflected in the above chart, owners of residential property pay the greatest portion of property taxes in Lee County. As the county continues to grow, efforts will be directed towards economic diversification. This will result in the strengthening of the local economy, and shift the tax base towards commercial and industrial property.

HISTORICAL LOCATION OF NET "NEW" TAXABLE VALUE CITIES AND UNINCORPORATED AREAS

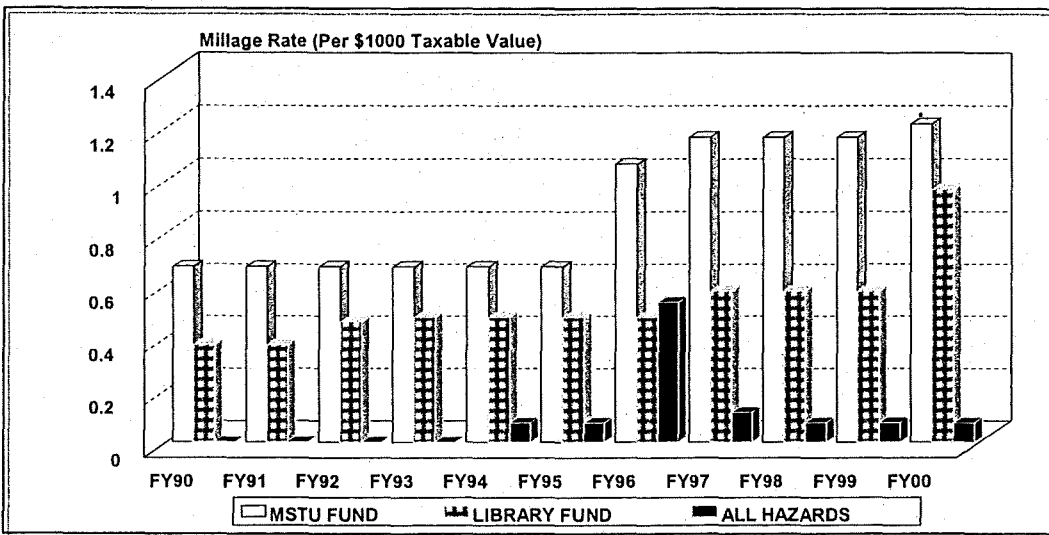
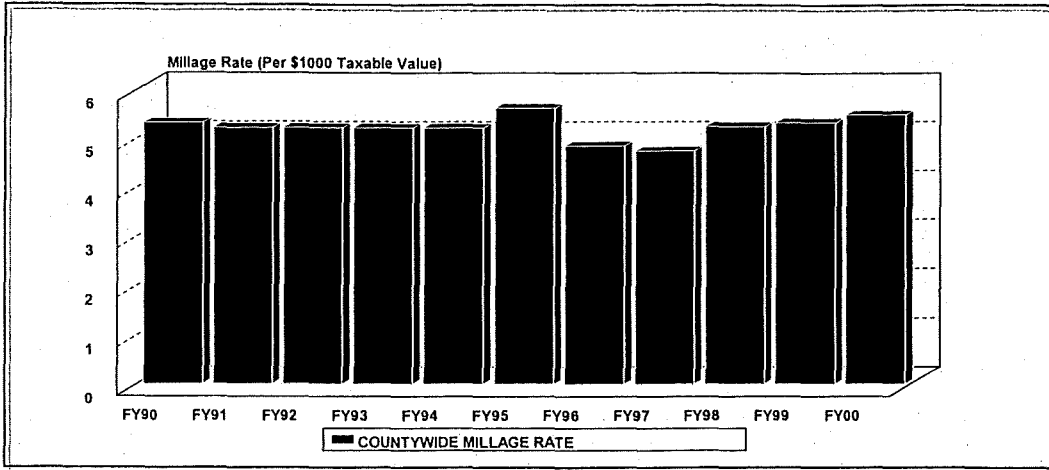


	FY87	FY88	FY89	FY90	FY91	FY92	FY93	FY94	FY95	FY96	FY97	FY98	FY99	FY00
Unincorporated County	66.1	65.5	61.2	63.6	57.2	66.7	85.6	76.7	81.2	74.5	75.1	76.6	80.1	77.8
Municipalities (Incorporated)	33.9	34.5	38.8	36.4	42.8	33.3	14.4	23.3	18.8	25.5	24.9	23.4	19.9	22.2
TOTAL	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0

The chart indicates the patterns of new growth that have occurred in Lee County since 1986. Using "new" taxable value as a guideline, there was a general consistency of new growth in unincorporated areas from 60 to 65 percent from FY86 to FY92. However, beginning in FY93, there was a dramatic increase (+20%) in unincorporated "new" growth. The FY96 to FY98 period indicated levels around 75% of the new growth from the Unincorporated County. The unincorporated percentage increased in FY99 but decreased in FY00.

**FISCAL 2000 BUDGET
FINAL**

PROPERTY TAX RATES FY90 TO FY00

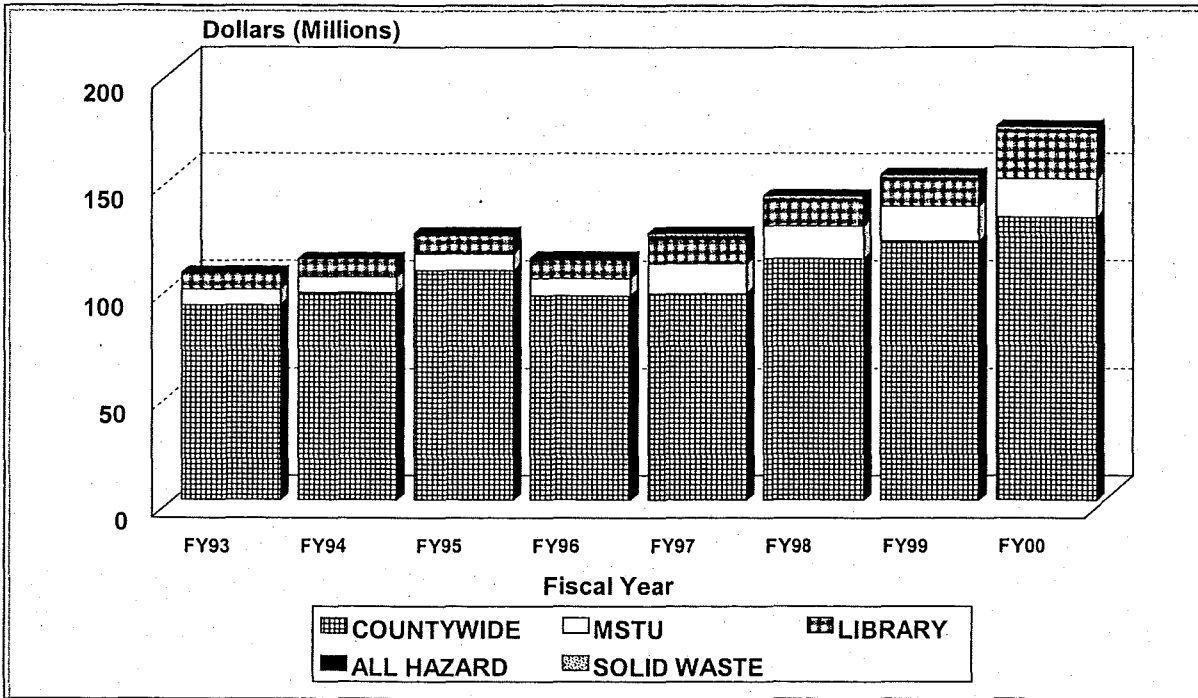


	FY90 Actual	FY91 Actual	FY92 Actual	FY93 Actual	FY94 Actual	FY95 Actual	FY96 Actual	FY97 Actual	FY98 Actual	FY99 Actual	FY00 Adopted
Countywide											
General Fund	4.8850	4.7850	4.7850	4.6850	4.6850	5.1501	4.5751	4.4751	4.4751	4.4751	4.4751
Capital Improvement	0.4320	0.4320	0.4320	0.5320	0.5320	0.4720	0.2720	0.2720	0.2720	0.2720	0.4375
Conservation 2020	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.5000	0.5000	0.5000
800 MHZ Radio	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0812	0.0749
COUNTYWIDE TOTAL	5.3170	5.2170	5.2170	5.2170	5.2170	5.6221	4.8471	4.7471	5.2471	5.3283	5.4875
MSTU Fund	0.6704	0.6704	0.6704	0.6704	0.6704	0.6704	1.0604	1.1604	1.1604	1.1604	1.2114
Library Fund	0.3705	0.3705	0.4590	0.4766	0.4766	0.4766	0.4766	0.5755	0.5755	0.5755	0.9630
All Hazards Protection	0.0000	0.0000	0.0000	0.0000	0.0733	0.0733	0.5333	0.1129	0.0733	0.0733	0.0733

LEE COUNTY

**FISCAL 2000 BUDGET
FINAL**

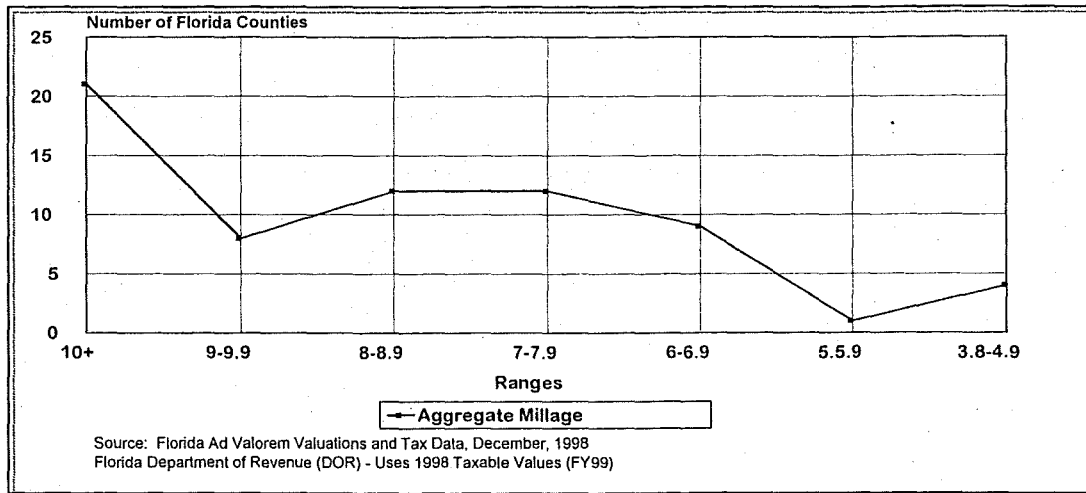
PROPERTY TAX REVENUES FY93 TO FY00



	FY93 Actual	FY94 Actual	FY95 Actual	FY96 Actual	FY97 Actual	FY98 Actual	FY99 Estimated	FY00 Adopted
COUNTYWIDE								
General Fund	\$84,748,770	\$86,812,823	\$98,012,407	\$89,899,069	\$90,716,318	\$95,956,717	\$101,274,639	\$107,295,571
Capital Impr.	9,612,918	9,857,168	8,991,001	5,358,882	5,546,288	5,823,128	7,976,070	12,285,368
Conserv. 2020	0	0	0	0	0	10,695,199	11,290,604	11,988,064
SUBTOTAL	\$90,855,500	\$96,669,991	\$107,003,408	\$95,257,951	\$96,262,606	\$112,475,044	\$120,541,313	\$131,569,003
OTHER								
MSTU Fund	\$7,332,000	\$7,434,506	\$7,676,529	\$7,979,795	\$13,914,502	\$15,070,834	\$16,085,202	\$18,071,828
Library Fund	7,668,868	8,176,966	8,387,620	8,649,000	11,138,481	11,578,865	12,241,351	21,719,947
All Hazards Prot	0	0	854,145	890,000	1,381,028	953,519	1,015,366	1,093,499
Solid Waste	0	0	0	0	1,404,527	1,478,718	1,518,119	1,570,532
SUBTOTAL	\$15,000,868	\$15,611,472	\$16,918,294	\$17,518,795	\$27,838,538	\$29,081,936	\$30,860,038	\$42,455,806
TOTAL ALL	\$105,856,368	\$112,281,463	\$123,921,702	\$112,776,746	\$124,101,144	\$141,556,980	\$151,401,351	\$174,024,809

For General, Capital Improvement, MSTU and Library Funds, property taxes are a major revenue source. For FY00, property taxes are 47% of the General Fund. The Library Fund relies upon 64% of its revenues from property taxes. The Capital Improvements Fund is dependent upon property taxes, grants, land sales, and fund balance. For FY00, property taxes represent 9% of total budgeted revenues for the Capital Improvements Fund. Conservation 2020 is effective beginning in FY98. Due to voter approval, the county will acquire environmentally sensitive land. The revenues listed under FY00 Budget represent 95% of projected collections.

AGGREGATE MILLAGE RATES IN FLORIDA COUNTIES



This chart uses 1998 final data and describes the number of counties whose aggregate millage falls between certain selected ranges. Twenty-one counties have reached or exceeded the 10-mill cap utilizing aggregate millage (an increase of two over last year). Duval County/City of Jacksonville which are a consolidated City-County government have the right to exceed the 10 mill cap and is included among the 10+ group. 61.2% of all counties have aggregate millages in excess of 8.00.

Lee County's 1998 final rate of 7.1863 was among the lower group of counties. Seventeen (17) counties had a lower 1998 final aggregate rate. This indicates considerable latitude in the ability to raise millage rates to meet increasing expenditures. However, it should be noted only nine (9) counties had a lower rank last year and the past several years have revealed an increasing aggregate county millage rate (1995 - 6.1014; 1996 - 6.2047; 1997 - 6.6728; 1998 - 7.1863).

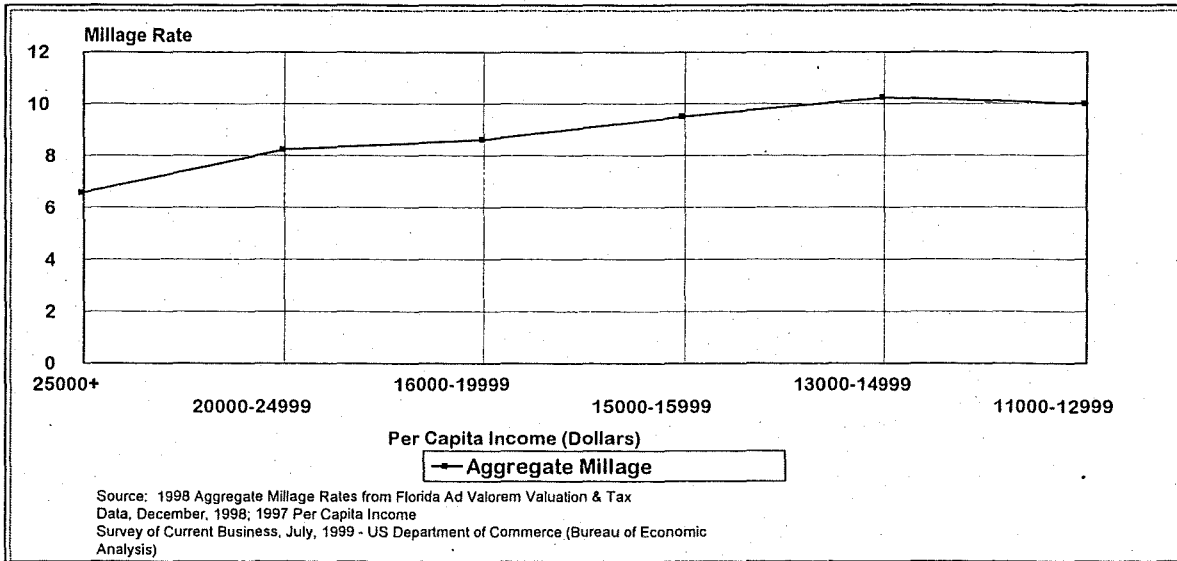
Lee County's proposed aggregate millage rate for 1999 (FY00) is 7.3597 (+2.4% over 1998). If the Lee County proposed aggregate millage rate is compared to the 1998 final aggregate millage rates of Florida's counties, eighteen (18) counties would have a lower aggregate rate than Lee County. The number of counties with aggregate millage rates less than Lee County increased by 8 over last year. Those counties with their rates and April 1998 estimated populations are as follows:

County	April 1, 1998 Population	Aggregate Millage
Flagler	43,411	7.2904
Indian River	106,690	7.0842
Broward	1,460,890	7.0817
Santa Rosa	107,814	7.0263
Nassau	54,538	6.9496
St. Johns	109,894	6.7600
Monroe	85,646	6.7187
Brevard	465,825	6.6751
Osceola	148,712	6.6721
Seminole	345,166	6.5248
Charlotte	133,655	6.4122
Walton	38,304	6.3087
Palm Beach	1,020,521	6.0819
Bay	147,496	5.9444
Lake	196,073	4.9360
Okaloosa	175,568	4.5079
Collier	210,095	4.2711
Sarasota	316,023	4.1154

An updated ranking for 1999 with final aggregate millage rates by county will be available in December 1999.

LEE COUNTY

FLORIDA COUNTIES AGGREGATE MILLAGE AND PER CAPITA INCOME



Aggregate Millage is one of the best indicators for comparing various tax burdens among governmental entities. Each year, counties are required to report their aggregate millage to the Florida Department of Revenue on Form DR-420.

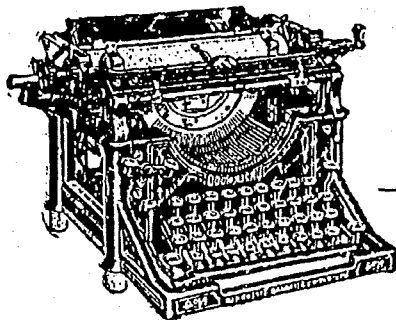
Aggregate millage is the total of all non-voted ad valorem taxes proposed to be levied by the principal taxing authority (county) and all Dependent Districts divided by the Gross Taxable Value for Operating Purposes (total taxable value). This millage attempt to equalize to a "county figure" the various millage rates for the myriad of districts to which taxpayers must pay monies depending upon their location.

The State Constitution provides for a 10 mill cap for each taxing district. The chart on this page examines the level of the county's aggregate millage in relation to the 10-mill cap and the per capita income level of that county. The chart was developed by examining aggregate millage and per capita income for each of Florida's 67 counties. Ranges were developed within which aggregate millages were averaged for illustrative purposes.

The chart clearly indicates that the less affluent counties according to per capita income are closer to the 10 mill cap. The poorer counties cannot rely upon annual property tax assessment increases caused by increasing value and/or new growth to provide additional revenues to meet increasing expenditures. If a county does reach or exceed the 10 mill cap using aggregate millage (21 out of 67 have reached that limit) and assessments do not grow, it will face shortages to provide for expenditure growth and be forced to cut service levels or declare bankruptcy.

Those counties that are wealthier and/or fast growing areas have developed many dependent special districts that help to absorb increases that would have to be incurred by major taxing funds such as the General Fund. In addition, fast growing counties have been able to rely upon increasing assessed values without having to raise millages. Lee County's aggregate millage for 1998 was 7.1863. Based upon per capita income in 1997, it was 12th among the 67 counties and falls within the \$25,000+ range (\$25,568). The lowest aggregate millage rates were in Sarasota County (1) (4.1154 - ranked 4th in per capita income); Collier County (2) (4.2711 ranked 3rd in per capita income) and Okaloosa County (3) (4.5079 - ranked 19th in per capita income).

LEE COUNTY



 **LEE COUNTY**
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



TEN-YEAR AD VALOREM MILLAGE SUMMARY

	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00 Adopted
<u>Taxing Authority</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>
Countywide Millages:										
General	4.7850	4.7850	4.6850	4.6850	5.1501	4.5751	4.4751	4.4751	4.4751	4.4751
Capital Outlay	0.4320	0.4320	0.5320	0.5320	0.4720	0.2720	0.2720	0.2720	0.3532	0.5124
Conservation 2020	<u>0.000</u>	<u>0.000</u>	<u>0.000</u>	<u>0.000</u>	<u>0.000</u>	0.0000	<u>0.000</u>	<u>0.5000</u>	<u>0.5000</u>	<u>0.5000</u>
TOTAL COUNTYWIDE	5.2170	5.2170	5.2170	5.2170	5.6221	4.8471	4.7471	5.2471	5.3283	5.4875
Misc. Non-Countywide Millages:										
Library	0.3705	0.4590	0.4766	0.4766	0.4766	0.4766	0.5755	0.5755	0.5755	0.9630
Unincorporated Area MSTU	0.6704	0.6704	0.6704	0.6704	0.6704	1.0604	1.1604	1.1604	1.1604	1.2114
All Hazards Protection	<u>0.0000</u>	<u>0.0000</u>	<u>0.0000</u>	<u>0.0733</u>	<u>0.0733</u>	0.0533	<u>0.1129</u>	<u>0.0733</u>	<u>0.0733</u>	<u>0.0733</u>
TOTAL MISC. NON-COUNTYWIDE	1.0409	1.1294	1.1470	1.2203	1.2203	1.5903	1.8488	1.8092	1.8092	2.2477
Sewer & Solid Waste Districts & MSTU's:										
Ft. Myers Beach MSTU	0.8750	0.8750	0.1000	0.4856	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
Ft. Myers Beach (Voted)	0.8750	0.8750	0.1000	0.4856	0.3199	0.0000	0.0000	0.0000	0.0000	0.0000
South Ft. Myers (Voted)	0.8700	0.8700	1.2938	1.1115	0.5975	0.0000	0.0000	0.0000	0.0000	0.0000
South Ft. Myers MSTU	0.8700	0.8700	1.4760	1.0570	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
Gasparilla Solid Waste MSTU	0.1760	0.1760	0.0240	0.0503	0.0811	0.2160	0.0441	0.0057	0.0090	0.0000
Cape Coral Solid Waste MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.4000	0.4200	0.4200	0.4200
Bonita Springs Streetscaping MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.4550
Winkler Safe Neighborhood MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	2.0000

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LEE COUNTY

FISCAL 2000 BUDGET
FINAL

TEN-YEAR AD VALOREM MILLAGE SUMMARY

<u>Taxing Authority</u>	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00 Adopted
<u>Countywide Millages:</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>
<u>Fire Protection Dist. MSTU's:</u>										
Alico	2.0000	2.0000	2.0000	2.0000	2.0000	2.0000	2.0000	0.0000	0.0000	0.0000
Burnt Store	6.3000	5.3280	6.3140	6.6979	6.6979	3.6350	3.3619	2.8308	2.7436	1.7420
Maravilla	2.8900	3.0300	3.2300	4.0100	4.0100	5.8540	5.7281	5.3648	5.1424	6.0000
Useppa	1.6300	1.7100	1.1144	2.4028	2.4790	2.4809	3.3983	3.3019	3.2036	3.0141
<u>Lighting & Special Improvement Districts:</u>										
Alabama Groves SLD	0.6836	0.5502	0.6829	0.6632	0.5788	0.6373	0.5576	0.6235	0.6688	0.4545
Bayshore Estates SLD	2.4473	0.7002	1.5039	1.3522	1.1875	1.4585	1.1845	1.0945	1.0781	1.3121
Billy Creek Commerce Center SLD	0.5935	0.5695	0.4058	0.4244	0.3687	0.3486	0.2911	0.4065	0.3282	0.3621
Birkdale SLD	0.0000	0.0000	0.0000	0.0000	0.0000	0.1761	0.1239	0.0827	0.1604	0.1708
Bonita Springs SLD	0.1106	0.0737	0.0714	0.0969	0.0843	0.0793	0.0715	0.0673	0.0581	0.0683
Charleston Park SLD	1.5623	1.8983	1.9111	2.9980	3.1457	3.0751	2.6165	3.4977	3.4912	3.4996
Cypress Lake SLD	0.2794	0.2670	0.3860	0.3824	0.3508	0.3879	0.3201	0.3937	0.3417	0.3178
Daughtrey's Creek SLD	0.3015	0.4504	0.4967	0.4250	0.4210	0.4706	0.4341	0.4563	0.5121	0.7217
Flamingo Bay SLD	0.4902	0.3943	0.5884	0.5831	0.3410	0.5953	0.5231	0.5770	0.5846	0.5676
San Carlos Island SLD	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.3570	0.0684	0.0457	0.0601
Fort Myers Beach SLD	0.0400	0.0413	0.0352	0.0457	0.0338	0.0424	0.0357	0.0000	0.0000	0.0000
Fort Myers Shores SLD	0.2139	0.2010	0.3144	0.2663	0.2952	0.3327	0.2899	0.3091	0.2900	0.2688
Fort Myers Villas SLD	0.2629	0.2541	0.2868	0.2522	0.2357	0.2698	0.2067	0.2644	0.2381	0.2564
Harlem Heights SLD	0.3301	0.3840	0.4632	0.4562	0.4836	0.5848	0.5065	0.6738	0.6143	0.5136
Heiman/Apollo SLD	0.0000	0.0000	0.0000	0.0000	0.0000	3.6045	1.7221	1.3155	2.2995	1.8974
Hendry Creek SLD	0.2501	0.2549	0.2063	0.3488	0.4455	0.3627	0.3820	0.3359	0.3136	0.3350
Iona Gardens SLD	0.7413	0.5939	0.6790	0.6826	0.6159	0.7615	0.5976	0.7666	0.6064	0.5815
Lehigh Acres SLD	0.2862	0.2460	0.2597	0.3277	0.3882	0.4130	0.3530	0.3768	0.2835	0.3763
Lochmoor Village SLD	0.6159	0.0866	0.5010	0.4591	0.4793	0.5732	0.5242	0.5496	0.6232	0.5389

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LEE COUNTY

FISCAL 2000 BUDGET
FINAL

TEN-YEAR AD VALOREM MILLAGE SUMMARY

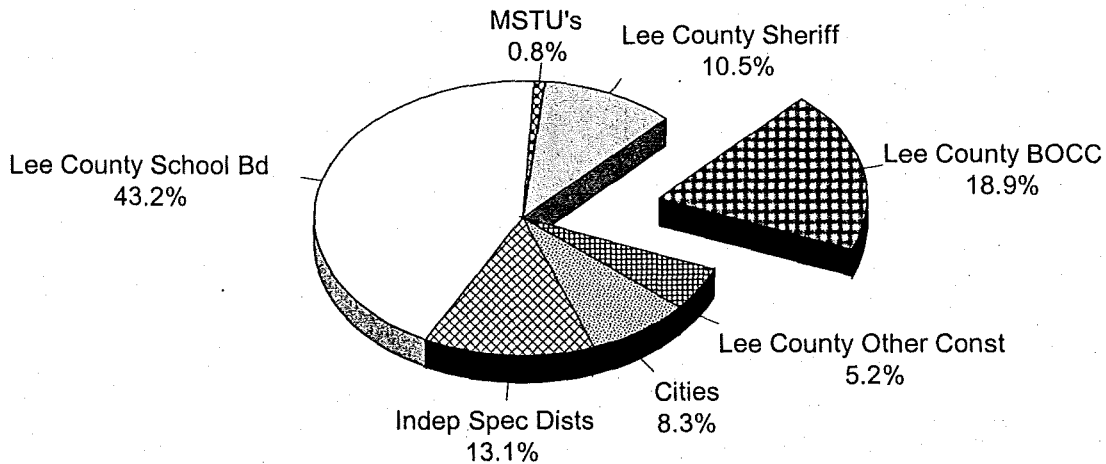
	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00
<u>Taxing Authority</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Millage</u>	<u>Adopted</u>
Countywide Millages:										
Metropolitan Parkway SLD	0.2435	0.0558	0.1306	0.2671	0.2789	0.2448	0.2223	0.2612	0.3047	0.2905
Mobile Haven SLD	0.4669	0.3334	0.8429	0.9182	0.9378	1.1151	0.7532	1.0294	0.3990	0.7583
Morse Shores SLD	0.2170	0.4427	0.2835	0.4307	0.4359	0.4853	0.3124	0.3889	0.4376	0.4138
North Fort Myers SLD	0.1557	0.2002	0.1714	0.2117	0.2076	0.2905	0.3802	0.3801	0.3404	0.3560
Page Park SLD	0.1552	0.1663	0.1961	0.1646	0.1829	0.2108	0.1622	0.1712	0.1991	0.2093
Palmetto Point Improvement	0.9614	0.9614	0.2392	0.1984	0.2063	0.2449	0.2161	0.4251	0.4031	0.5100
Palm Beach Blvd S1 PHI MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.3500	0.2475
Palm Beach Blvd S1 PH3 MSTU	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.3500	0.2475
Palmona Park SLD	1.1915	1.5650	1.2768	1.0563	1.1469	1.3985	1.6342	1.2504	1.3804	1.1930
Pine Manor SLD	0.6023	0.3921	0.3340	0.5241	0.5445	0.5492	0.4948	1.0316	0.4467	0.4457
Port Edison SLD	0.3785	0.3873	0.5422	0.4911	0.3958	0.4851	0.4745	0.5097	0.4675	0.4109
Riverdale Shores Improvement	3.0000	3.0000	0.8999	0.9717	1.5144	1.2838	1.3496	2.7316	2.1227	1.8645
Russell Park SLD	0.5343	0.5957	0.4876	0.5077	0.6338	0.5899	0.5214	0.6248	0.8047	0.7846
San Carlos Special Improvement	0.2670	0.1964	0.3090	0.4289	0.2481	0.2838	0.2710	0.2831	0.2831	0.2820
Skyline SLD	0.1490	0.1617	0.2918	0.3340	0.1725	0.1342	0.1928	0.2846	0.2686	0.2222
St. Jude Harbor	0.4934	0.2624	0.3725	0.3386	0.3169	0.3561	0.3716	0.5127	0.5020	0.3830
Tanglewood Spec Improvemnt	0.6520	0.6520	0.6520	0.6520	0.6520	0.6520	0.6520	0.6482	0.6397	0.6520
Town & River Spec Improvernt	0.5000	0.5000	0.5000	0.3000	0.3000	0.2046	0.3000	0.3108	0.2000	0.3500
Trailwinds SLD	0.5361	0.6216	0.5642	0.4804	0.4569	0.5635	0.4757	0.5607	0.4343	0.4458
Tropic Isles SLD	0.4321	0.3760	0.8262	0.8023	0.6037	0.7774	0.7162	0.8224	0.7148	0.5779
Villa Palms SLD	0.3670	0.3371	0.4318	0.4125	0.4077	0.5071	0.4013	0.5204	0.3842	0.3987
Villa Pines SLD	0.2839	0.0819	0.4160	0.2712	0.2212	0.2685	0.2372	0.2894	0.2299	0.2671
Waterway Estates SLD	0.2675	0.2475	0.3326	0.2949	0.2899	0.3215	0.2884	0.3164	0.2782	0.2843
Waterway Shores SLD	0.4476	0.4534	0.6826	0.6114	0.5763	0.8166	0.6090	0.7956	0.4280	0.4761
Whiskey Creek Spec Improvernt	0.5000	0.5000	0.5000	0.6060	0.6051	0.6555	0.6755	0.9716	0.9922	1.0000
Willow Creek MSTU	0.0000	0.8509	1.1862	0.7120	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000

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LEE COUNTY

FISCAL 2000 BUDGET
FINAL

FY00 PROPERTY TAXES DISTRIBUTION BY CATEGORY



Total Fiscal Year 2000 Property Tax - \$524,714,367 (1999 Tax Roll)

Source: Lee County Property Appraiser - Tax Roll Certified October 21, 1999

The pie chart indicates that the School Board is the largest governmental jurisdiction to receive property taxes (43.2%). The Lee County Commission (34.6%) includes those revenues generated from General Revenue, Capital Outlay, Library Fund, and Unincorporated MSTU. Within the 34.6% allocation, the Board of County Commissioners is expected to receive 20.2% and the Constitutional Officers other than the Sheriff would take in 5.2% from property taxes. The Lee County Sheriff is allocated 10.5%. The remaining categories are listed below:

- ❖ Cities includes millage and debt service from Cape Coral, Fort Myers, Fort Myers Beach and Sanibel
- ❖ MSTU's include all Municipal Service Taxing Units including lighting, sewer, and improvement districts.
- ❖ Independent Special Districts includes all Fire Districts, Fort Myers Beach Library and Mosquito Districts, as well as the Lee County Hyacinth, Mosquito Control, West Coast Inland Waterway (WCIND), and South Florida Water Management District taxing units.

All data is based upon the 1999 Property Tax Rolls certified by the Property Appraiser on October 21, 1999.

Not included in these totals is \$36,021,379 in Non-Ad Valorem assessments. Among this group are assessments in Bay Creek, County Line Drainage, East County Water Control District, East Mulloch Creek Drainage, San Carlos Estates Drainage and the Solid Waste Assessment (\$23,759,085) that replaced the Garbage Collection Program last year.

LEE COUNTY

**FISCAL 2000 BUDGET
FINAL**

**COMPARATIVE SAMPLE OF TAX BILLS FOR A
\$100,000 HOME IN FORT MYERS, CAPE CORAL,
SANIBEL AND UNINCORPORATED LEE COUNTY**

DESCRIPTION: \$100,000 JUST VALUE OF HOME
\$ 25,000 HOMESTEAD EXEMPTION
\$ 75,000 TAXABLE VALUE LESS HOMESTEAD EXEMPTION

1999-00 ADOPTED PROPERTY TAXES (FY00)

TAXING AUTHORITY	1999 ADOPTED MILLAGE RATE	***** TAXES *****			
		FT MYERS	CAPE CORAL	SANIBEL	UNINCORP LEE COUNTY
LEE COUNTY COMMISSION					
LEE COUNTY GENERAL REVENUE	4.4751	\$336	\$336	\$336	\$336
LEE COUNTY CAPITAL OUTLAY	1.0124	\$76	\$76	\$76	\$76
LEE COUNTY LIBRARY	0.9630	\$72	\$72	\$72	\$72
LEE COUNTY UNINCORPORATED MSTU	1.2114	\$0	\$0	\$0	\$91
LEE COUNTY ALL HAZARDS	0.0733	\$0	\$0	\$0	\$6
LEE COUNTY SCHOOL BOARD					
PUBLIC SCHOOL - STATE LAW	6.3170	\$474	\$474	\$474	\$474
PUBLIC SCHOOL - LOCAL BOARD	2.6240	\$197	\$197	\$197	\$197
CITIES					
CITY OF FORT MYERS	5.7816	\$434	\$0	\$0	\$0
CITY OF CAPE CORAL	5.9873	\$0	\$449	\$0	\$0
CAPE CORAL - DEBT SERVICE	0.8605	\$0	\$65	\$0	\$0
CITY OF SANIBEL	1.9181	\$0	\$0	\$144	\$0
SANIBEL - DEBT SERVICE	0.3638	\$0	\$0	\$27	\$0
INDEPENDENT DISTRICTS					
WEST COAST INLAND WATERWAY (WCIND)	0.0400	\$3	\$2	\$3	\$3
SOUTH FLORIDA WATER MANAGEMENT DISTRICT (LEVY)	0.5970	\$45	\$45	\$45	\$45
SOUTH FLORIDA WATER MANAGEMENT DIST (EVERGLADES RESTOR)	0.1000	\$8	\$8	\$8	\$8
LEE COUNTY HYACINTH CONTROL (HOMESTEAD EXEMPT)	0.0378	\$4	\$4	\$4	\$4
LEE COUNTY MOSQUITO CONTROL (HOMESTEAD EXEMPT)	0.3792	\$38	\$38	\$38	\$38
TOTAL		\$1,687	\$1,766	\$1,424	\$1,350
PERCENTAGE SUMMARY					
LEE COUNTY COMMISSION		29	27	34	43
SCHOOL DISTRICT OF LEE COUNTY		40	38	47	50
CITY		26	29	12	0
INDEPENDENT SPECIAL DISTRICTS		5	6	7	7
TOTAL		100	100	100	100

These charts illustrate sample tax bills in Fort Myers, Cape Coral, Sanibel and Unincorporated Lee County for a home with \$100,000 of taxable value for tax bills BASED UPON THE ADOPTED MILLAGE RATES. The percentage distribution shows that within the cities of Fort Myers and Cape Coral, the taxes that relate to county services amount to approximately 29% of the total tax bill in Fort Myers, 27% for Cape Coral and 34% for Sanibel. The School District of Lee County is the single jurisdiction with the largest allocation - with allocations ranging from 38% in Cape Coral to 47% in Sanibel.

In the tax bill representing Unincorporated Lee County, the allocation related to the county is 43%.

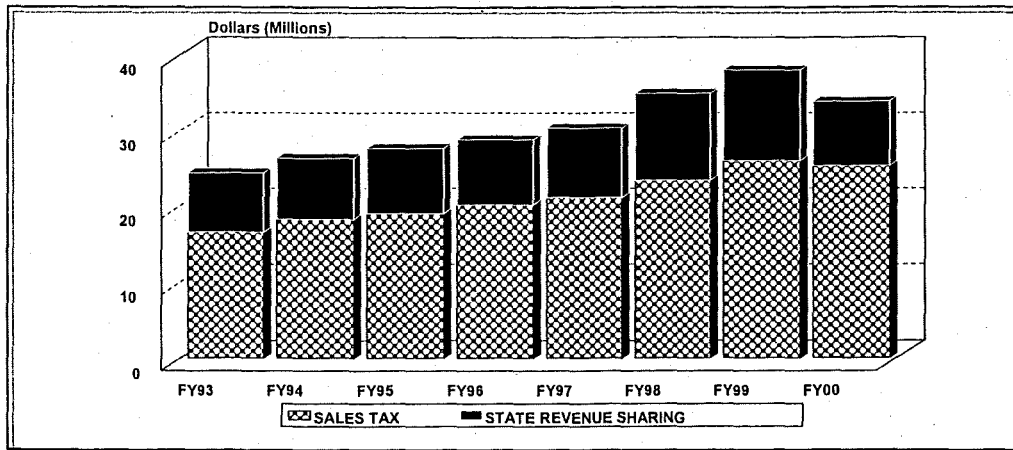
The Unincorporated MSTU is a tax that provides funds for operations that normally would be the responsibility of city governments. Included are development review, environmental sciences, zoning, codes and building services, construction licensing, building and zoning inspections, and plan review.

The Lee County Hyacinth Control and Mosquito Control are not subject to the homestead exemption. These districts were established by the Florida Legislature and at that time it was determined that the services that these districts provide benefit all properties without discrimination.

The bill comparisons represent "generic" tax comparisons and do not take into account individual MSTU's, geographical independent special districts, or drainage districts. MSTU's include lighting, fire and special improvement districts that can range in adopted millages from 0.1708 to 6.000. The data is based upon 1999 Property Tax information certified by the Property Appraiser on October 21, 1999.

LEE COUNTY

STATE SHARED REVENUES FY93 – FY00



	FY93 <u>Actual</u>	FY94 <u>Actual</u>	FY95 <u>Actual</u>	FY96 <u>Actual</u>	FY97 <u>Actual</u>	FY98 <u>Actual</u>	FY99 <u>Estimated</u>	FY00 <u>Adopted</u>
Sales Tax	\$16,520,000	\$18,213,580	\$18,947,927	\$20,089,617	\$21,061,941	\$22,446,000	\$23,807,000	\$25,216,000
State Rev Sharing	7,837,000	8,098,24	8,676,647	8,706,624	9,273,505	11,596,080	11,828,000	8,576,000
TOTAL	\$23,611,755	26,311,820	\$27,624,574	\$28,796,124	\$30,335,446	\$34,042,000	\$35,635,000	\$33,792,000

State shared revenues are comprised of Sales Tax Revenue and State Revenue Sharing. Both of these revenues are used in Lee County to support day-to-day operating expenses and debt service.

Sales Tax

The apportionment factor for all eligible counties is composed of three equally weighted portions: (1) each eligible county's percentage of the total population of all eligible counties in the state; (2) each eligible county's percentage of the total population of the state residing in unincorporated areas of all eligible counties; and (3) each eligible county's percentage of total sales tax collections in all eligible counties during the preceding year.

The County receives a distribution of funds equal to six-tenths of a cent's worth of the sales tax collected in each county. An increase in the sales tax rate in FY88 resulted in one-tenth cent increase to the County. Growth in Sales Tax Revenue has been:

FY92 to FY 93 + 9.4%
 FY93 to FY94 +10.2%
 FY94 to FY95 + 4.0%
 FY95 to FY96 + 6.0%

FY96 to FY97 + 4.8%
 FY97 to FY98 +10.7%
 FY98 to FY99 +11.1%

FY00 Revenues are conservatively projected slightly below FY99 levels. Actual conditions are monitored monthly.

State Revenue Sharing

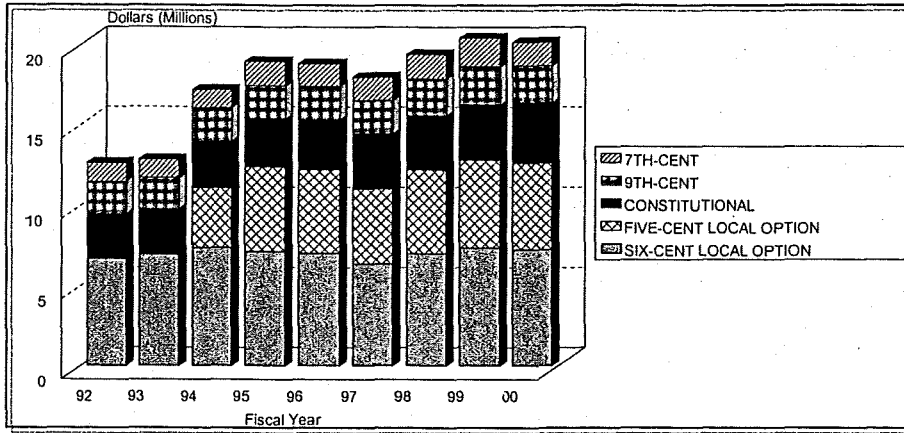
The State Revenue Sharing Program for counties involves the distribution of state shared cigarette tax and intangibles tax. Each county is given a set amount monthly based upon formulae distribution, and then "adjusted" each June to reflect actual state collections in the sources that affect revenue sharing. Population growth has been the primary factor in annual adjustments, ranging from a low of 0.3% (FY95 to FY96) to a high of +25.0% (FY97 to FY98).

In 1998, SB 1450 which became law without the Governor's signature on May 22, 1998 (Chapter 98-132, F.S.) made several changes to the intangible tax law. Among these changes, the minimum amount of tax due from a taxpayer increased from \$5 to \$60. This exempted more than 250,000 taxpayers. Also exempt were 1/3 of accounts receivable.

In 1999 Florida Legislature approved SB318, which made major changes to intangible personal property tax regulations. Intangible personal property tax is the primary source for State Revenue Sharing. The intangible tax rate was lowered from 2 mills to 1.5 mills, the exemption from intangible tax on the value of account receivables was raised from one third to two thirds. It is anticipated that this funding source will be "phased out" as a revenue source possibly within two years. Based upon these anticipated changes, the level of projected revenues for FY00 is reduced 29.2% to \$8.5 million. It should be noted that FY99 receipts for revenue sharing were the highest since collections began.

**FISCAL 2000 BUDGET
FINAL**

**LEE COUNTY
GAS TAX REVENUES
FY92 – FY00**



	FY92 Actual	FY93 Actual	FY94 Actual	FY95 Actual	FY96 Actual	FY97 Actual	FY98 Actual	FY99 Estimated	FY00 Adopted
Six-Cent Local Option	\$6,683,860	\$6,957,000	\$7,389,483	\$7,140,881	\$7,035,698	\$6,371,683	\$7,011,253	\$7,385,942	\$7,263,300
Five-Cent Local Option	0	0	3,629,574	5,278,324	5,194,357	4,652,718	5,229,825	5,474,311	5,380,000
Constitutional	2,760,559	2,835,000	2,911,926	2,986,153	3,121,763	3,439,807	3,369,350	3,482,420	3,765,449
9th-Cent	2,030,636	1,945,000	2,070,787	2,057,524	2,083,772	2,084,663	2,294,492	2,410,311	2,336,000
7th-Cent	1,179,000	1,130,000	1,150,249	1,526,296	1,424,949	1,454,710	1,544,832	1,810,154	1,469,129
TOTAL	\$12,654,055	\$12,867,000	\$17,215,019	\$18,986,178	\$18,860,539	\$18,003,581	\$19,449,752	\$20,563,138	\$20,213,878

- ❖ The **Constitutional Gas Tax** is used for construction of roads and bridges.
- ❖ The **7th-Cent Gas Tax** is received by the county and used to fund operations of the Department of Transportation.
- ❖ The **9th-Cent Gas Tax** is received by the county and is the sole revenue source pledged to the Road Improvement Refunding Revenue bonds, Series 1993, and partially funds operations for the Department of Transportation.
- ❖ The **Six-Cent Local Option Gas Tax** is currently being collected and shared locally between municipalities based upon an interlocal agreement. Of the County Share, 2-cents supports the Local Option Gas Tax Revenue Bonds, Series 1993. A portion of this tax supports transit. Beginning in FY97, the Town of Fort Myers Beach received a portion of Lee County's allocation.
- ❖ The **Five-Cent Local Option Gas Tax** collection began in January, 1994, and is currently being collected and shared locally between the County and municipalities based upon an interlocal agreement. Lee County's portion is apportioned on a 50/50 basis between capital projects county-wide and retirement of debt service on the Five Cent Local Option Gas Tax Revenue Bonds, Series 1995 used to fund the Mid-Point Bridge corridor. In addition, 10% of the County's allocation is dedicated to transit, but is actually collected from the Six-Cent Local Option Gas Tax because the Five-Cent Local Option Gas Tax can only be used for capital improvements related to the County's Comprehensive Plan. Beginning in FY97, the Town of Fort Myers Beach received a portion of Lee County's allocation.

ALL GAS TAXES ARE COLLECTED FOR COUNTIES BY THE DEPT OF REVENUE, WHICH DISTRIBUTES THE FUND MONTHLY IN ACCORDANCE WITH THE FOLLOWING FORMULAE CALCULATED ANNUALLY (PARENTHESES = NO. OF PENNIES).

Constitutional (2)	State	6%	9th-Cent (1)	Lee County	100%
	Lee County	94%			
		100%			
7th-Cent (1)	State (Collection Fees, Refunds, Administrative Costs, 7% Service Charge)	30%	Local Option (11) (5-Cent & 6-Cent Note: From 1984 to 1989, only 4 Cents Was Allocated)	(After State Deductions for Dealer Costs)	
	Lee County	70%		Cape Coral	23.3%
		100%		Sanibel	5.0%
				Fort Myers	14.0%
				Fort Myers Beach	2.8%
				Lee County	54.9%
					100.0%

The overall reduction in actual and estimated collections from FY95 through FY97 is due to a redistribution of Local Option Gas Taxes from Lee County to Cape Coral and the Town of Fort Myers Beach. The FY98 and FY99 increase in overall gas taxes compared to FY97 is due to growth combined with no change in distribution. FY00's levels essentially maintain current activity.

LEE COUNTY

**FISCAL 2000 BUDGET
FINAL**

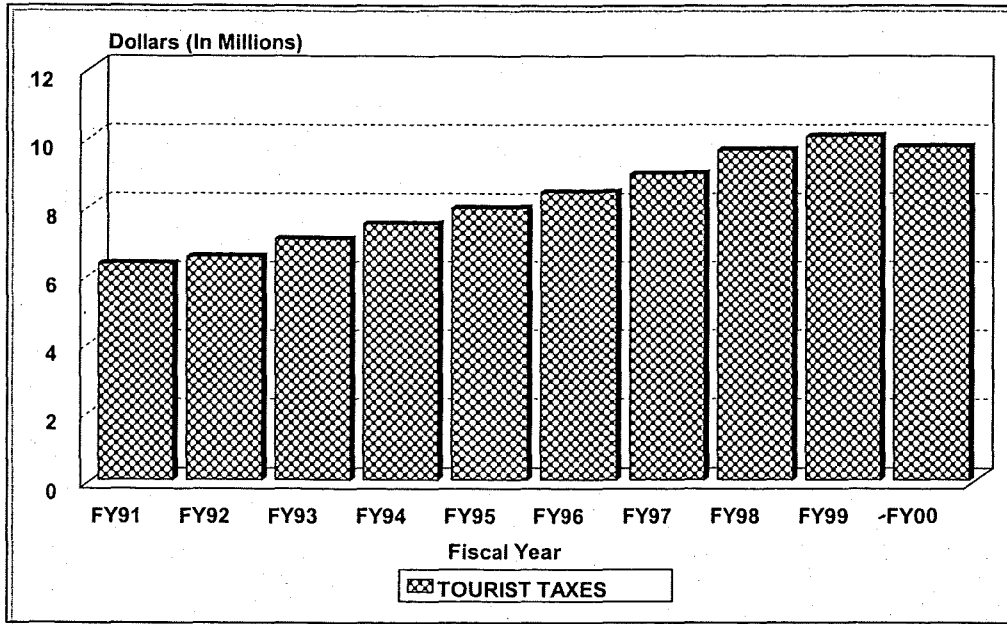
SUMMARY OF GAS TAXES LEVIED AT ALL GOVERNMENTAL LEVELS

GOVERNMENTAL LEVEL	AMOUNT	AUTHORIZATION
<u>Federal</u>	18.4 Cents	Current Rate For Gasoline (includes 15.44 cents for highway Trust Fund and 2.86 cents for Mass Transit - effective 10/1/97; and 0.1 cents for leaking Underground storage - effective 10/1/97)
<u>State</u> Department of Transportation	9.1 Cents	Chapter 206.41 (1) (g) and Chapter 206.87 (1) (g) diesel (+0.1 cent increase effective 1/1/99)
State Comprehensive Enhanced Transportation System (SCETS)	5.0 Cents	Chapter 206.41 (1) (f) and Chapter 206.87 (1) (d) diesel (+0.2 cents increase effective 1/1/98)
 <u>State Shared With Local Jurisdictions</u>		
County Only (4 Cents)	County (7th Cent) 1.0 Cents Voted (9th Cent) 1.0 Cents Constitutional 2.0 Cents (5th and 6th Cents)	Chapter 206.60 F.S. Chapter 336.021 F.S. Chapter 206.41 and 206.47 F.S.
City Only (1 Cent)	City (8th Cent) 1.0 Cents	Chapter 206.605 F.S.
County and City Shared (11 Cents)	Local Option 6.0 Cents (10 - 15 Cents) Local Option 5.0 Cents (16 - 20 Cents)	Chapter 336.025 F.S. Chapter 336.025 (1)(b) F.S.
	TOTAL 48.5 Cents	

This chart indicates that 48.5 cents per gallon of gasoline are levied for taxes at various governmental levels. The County solely receives or shares in 15 cents per gallon of gasoline.

LEE COUNTY

TOURIST TAXES FY91 – FY00



FY91 Actual	FY92 Actual	FY93 Actual	FY94 Actual	FY95 Actual	FY96 Actual	FY97 Actual	FY98 Actual	FY99 Estimated	FY00 Adopted
\$6,300,205	\$6,499,724	\$7,010,928	\$7,448,000	\$7,914,000	\$8,375,000	\$8,908,736	\$9,606,100	\$10,009,943	\$9,700,000

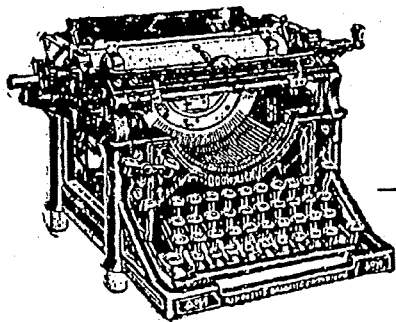
Tourist Development Tax revenue is derived from a 3% tax on hotel and motel accommodations. Until 1988, these taxes were collected by the State and then distributed to Lee County. A County Ordinance mandates the distribution of these funds in the following manner: 33.0% for beach related improvements, 13.4% for capital improvement projects such as stadiums and convention facilities, and 53.6% for advertising and promotional contracts.

The figures listed above are gross receipts. Through FY96, the Tax Collector and Clerk of Circuit Court each charged a 1.5% fee (Total of 3%) for processing the funds. Beginning in FY97, the Clerk of Circuit Court became responsible for collection, processing and auditing. They receive the entire 3% Administrative Fee. The 3% fees are not deducted from the figures listed in the graph and table.

Three factors account for growth in Tourist Tax collections since FY85-86. First, the number of tourists visiting Lee County has grown during this period. Indicators such as hotel occupancy, airport traffic, and Sanibel Causeway traffic validate increased Tourist Tax collections. Second, as of May 1, 1988, the Lee County Tax Collector became responsible for collection, and the Clerk of Circuit Court's Internal Audit Department responsible for audit and enforcement. Since the tax has been collected locally, increased revenues have been realized. The third reason for the growth in revenues is the tax increase from 2% to 3% on March 1, 1988.

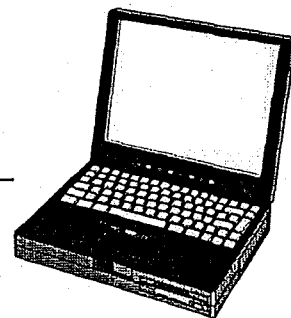
The FY91 Revenues increased 6.8% over FY90. The following year, there was a 3.2% increase in FY92 monies over FY91. These increases occurred during a slow economic period. This reflects the fact that many of the tourists who come here to spend an extended period are higher income persons who have the funds to visit Lee County in spite of the overall economic situation. The FY93 income from tourist taxes rose 7.9% compared to FY92. This growth was related to an improving economic picture as well as VCB promotion of the area. Analysis of the patterns of growth over the past several years reveals that much of the growth has occurred during the October-December and May-June period (the "shoulder" season) and summer months, as opposed to the traditional winter period. The considerable boost in revenues for FY93 compared to FY92 was due in part to brighter economic conditions.

FY94 and FY95 revenues increased by 6.2%. FY96 revenues were 5.8% higher than FY95. Monies grew 6.4% in FY97, 7.8% in FY98 and 4.2% in FY99 (unaudited). The FY00 projection is 6.0% less than FY99. This is based upon a strengthening dollar when measured against foreign currency which makes trips to the U.S. more expensive for foreign residents and a generally conservative approach in viewing projected revenues which can be affected by economic and weather conditions.

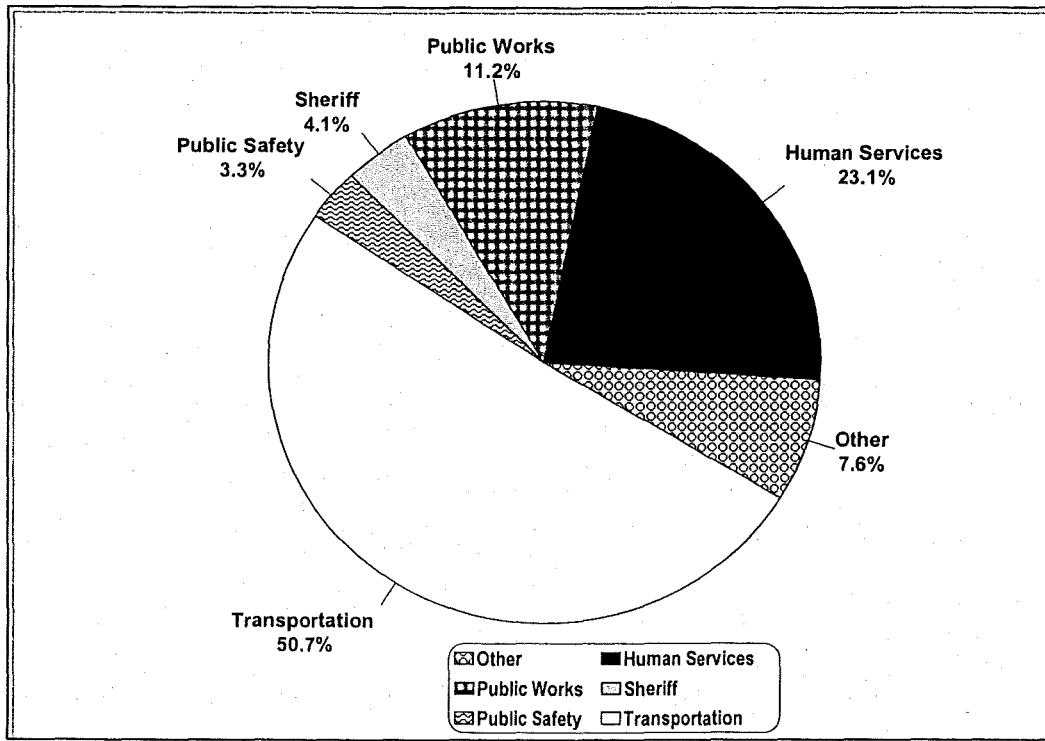


 LEE COUNTY
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



GRANTS ADMINISTERED THROUGH COUNTY DEPARTMENTS



Total: \$107,125,847

Lee County received grant funding from State and Federal agencies. These grant funds enable Lee County to provide services to the community in areas such as emergency medical assistance, energy assistance to the elderly, transportation, environmental education and recreational opportunities.

The departments of Lee County government shown in the graph above administered 119 active grants in FY98 totaling \$107,125,847. Sixty-eight grants totaling \$67,538,220 came from 11 Federal agencies and fifty-one grants totaling \$39,587,627 came from 11 State agencies. The charts shown on the opposite page identify the percentages of grant funding originating from each of these Federal and State agencies.

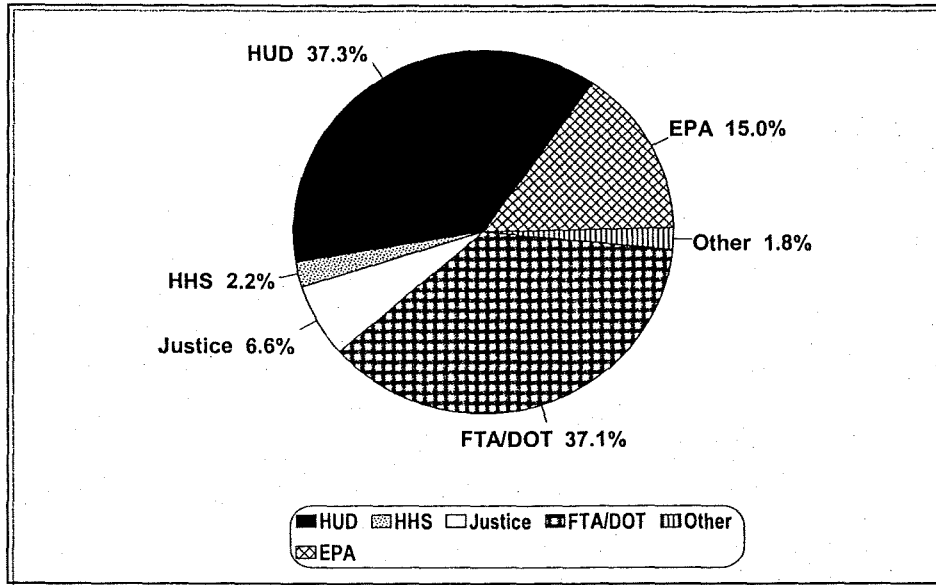
The chart above identifies the percentage of grants received by the Departments of Lee County and the Sheriff's department.

The Lee County Port Authority also administered 18 Federal and State grants in FY98, (not shown on these charts) which totaled approximately \$80.8 million.

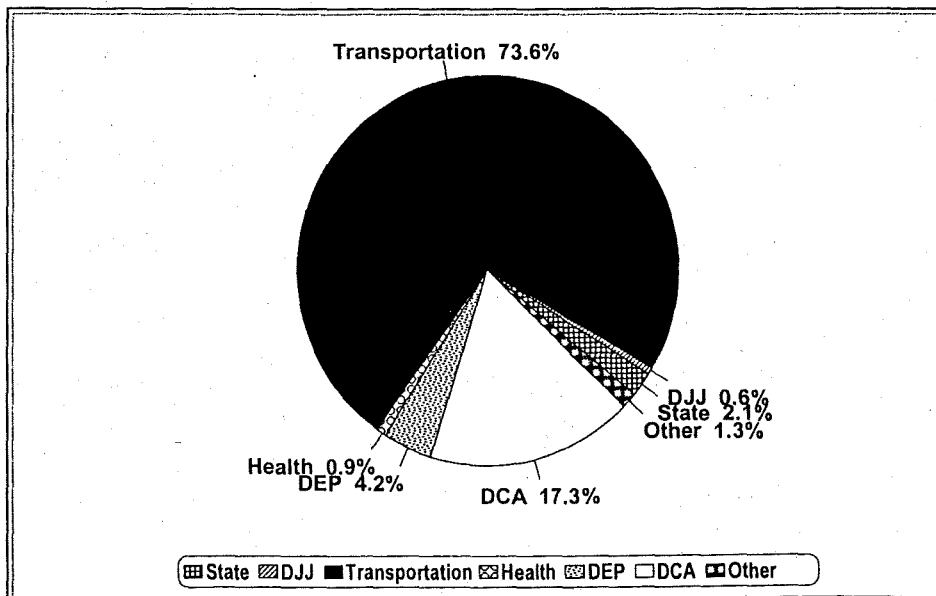
LEE COUNTY

FISCAL 2000 BUDGET
FINAL

ACTIVE FEDERAL GRANTS IN
FISCAL YEAR 1998 FOR LEE COUNTY
Total: \$67,538,220



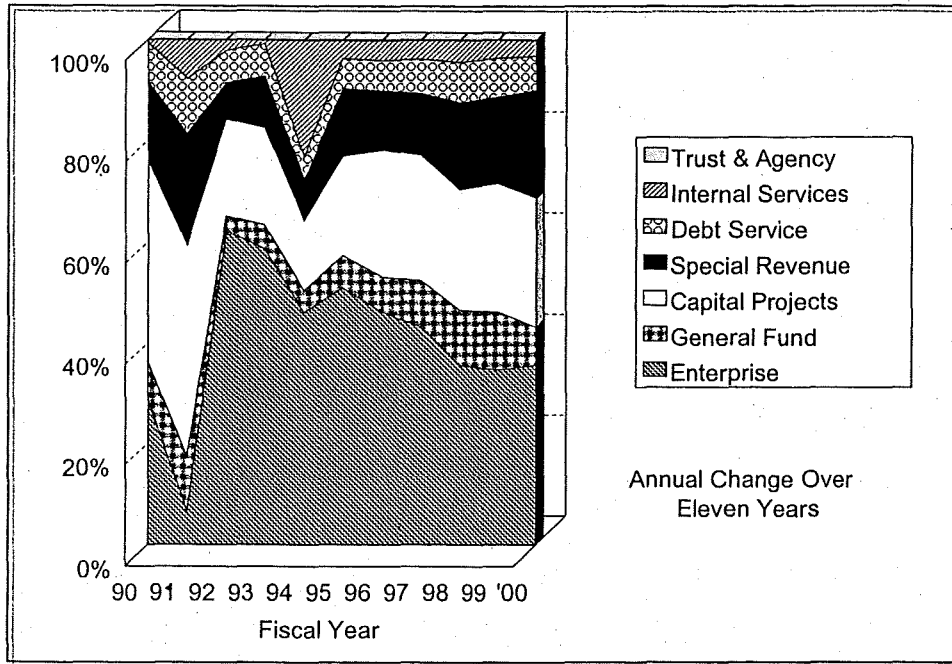
ACTIVE STATE GRANTS IN
FISCAL YEAR 1998 FOR LEE COUNTY
Total: \$39,587,627



LEE COUNTY

**FISCAL 2000 BUDGET
FINAL**

FUND BALANCE BY FUND GROUP

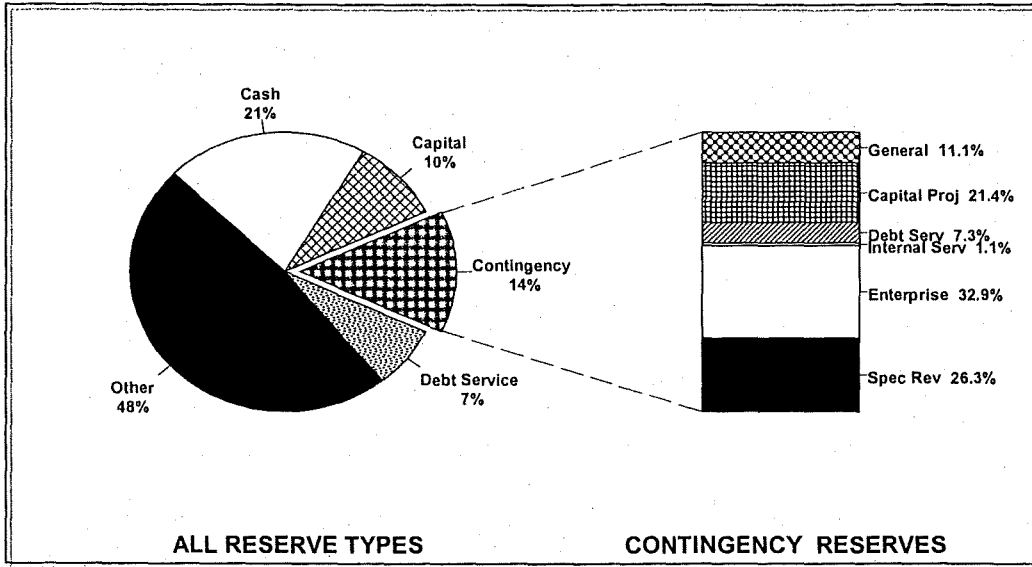


<u>FUND CATEGORY</u>	<u>FY96 Actual</u>	<u>FY97 Actual</u>	<u>FY98 Actual</u>	<u>FY99 Actual</u>	<u>FY00 Beginning</u>
Enterprise					
Water/Sewer	\$ 63,704,065	\$ 72,527,556	\$ 79,833,231	\$ 87,237,889	\$ 86,741,149
Bridges	101,964,402	66,400,468	5,796,127	18,770,532	18,033,748
Solid Waste	75,677,697	70,387,599	64,808,712	77,328,364	78,496,281
Transit	1,471,201	1,670,027	1,711,307	1,812,988	1,562,829
Shady Rest Care Pavilion	1,577,380	2,091,796	1,822,108	494,078	0
Subtotal: Enterprise Fund Balance	\$244,054,859	\$213,077,446	\$153,971,485	\$185,643,851	\$184,834,007
General Fund	\$ 30,892,269	\$ 36,993,378	\$ 45,499,100	\$ 51,022,795	\$ 38,967,805
Capital Projects	96,052,761	132,323,734	121,761,242	112,354,615	132,234,012
Special Revenue	65,591,471	63,016,739	60,562,735	88,202,292	111,637,149
Debt Service	29,681,955	32,057,453	34,281,947	38,013,551	35,212,739
Internal Services	21,318,592	16,867,101	18,456,529	16,040,803	16,473,558
Trust and Agency	540,602	615,317	332,966	288,822	241,178
TOTAL	\$489,014,238	\$530,380,072	\$493,971,966	\$491,566,729	\$519,600,448

Fund Balance represents unexpended funds carried forward from the prior fiscal year. Each year, the Beginning Fund Balance is adjusted to reflect actual Fund Balance after the prior fiscal year is closed out and audited. The total beginning fund balance for FY00 represents an increase of 5.7% from the actual FY99 fund balance. Debt Service is due to funds required for October debt payments, as well as debt reserve requirements. Fund Balance for Trust and Agency represents less than one hundredth of a percent, and is not illustrated in the graph.

LEE COUNTY

RESERVES BY TYPE ALL FUNDS



Capital Projects			\$33,621,656
Contingency:			
	Capital Projects	10,439,700	
	Debt Service	2,942,553	
	General	5,232,109	
	Internal Services	522,527	
	Special Revenues	12,791,303	
	Enterprise	16,002,501	
	Trust and Agency	89,579	
			48,020,272
Debt Services			24,998,989
Cash			72,377,969
Other			166,336,076
			<u>166,336,076</u>
	TOTAL		\$345,354,962

Reserves for capital projects represent funds which will be received but not spent all at one time, as is the case when bond proceeds are used to fund capital projects which take more than one year to complete. Although the bond revenues are received at one time, it takes several years to spend the funds. The remaining funds are put into reserves.

Cash Reserves include Reserves for Cash Balance and Reserves for Fund Balance. Reserves for Cash Balance are budgeted to provide cash for the beginning of the fiscal year until anticipated revenues are received. Cash reserves are very important in funds where property tax revenues, which are not received until later in the fiscal year, are a primary revenue source. Reserves for Fund Balance are budgeted to ensure certain funds maintain minimum fund balance levels in accordance with Florida Statutes.

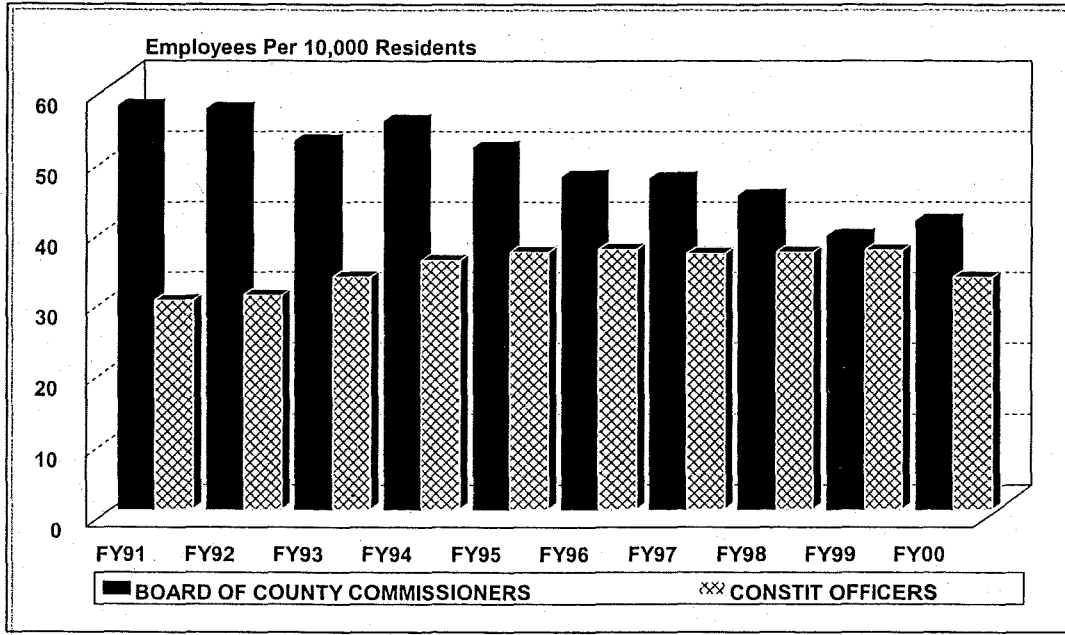
Debt Service Reserves are a requirement of bond issues.

Contingency Reserves as required by state statute cannot exceed 10% of the budget in any fund, and are reserved for unanticipated expenditures which may occur during the year.

Other Reserves represent funds set aside for uses such as renewal and replacement, self-insured claims, and recession and economic incentives. Constitutional Reserves are not reflected in the totals.

**FISCAL 2000 BUDGET
FINAL**

LEE COUNTY EMPLOYEES PER 10,000 RESIDENTS FY91 - FY00



A key factor in the cost of government, and in the County government's ability to provide a continued high level of service to a rapidly growing community, is the number of employees.

To account for population growth over time, employees are presented per 10,000 residents. There is a net decrease of 171 employees reporting to the Lee County Board of County Commissioners from FY98 to FY99. This reduction is primarily due to the reorganization of the Shady Rest Care Pavilion to a non-profit organization.

For FY00, the growth in the ratio for the Board of County Commissioners is the result of the inclusion of staff for Animal Services, an increase in LeeTran employees due to the addition of new routes, persons formerly employed with Florida Cities (Avatar) becoming county employees due to acquisition of the system and the budgeting of library employees in the last quarter of FY00 for the East County Regional Library. That library is under construction and expected to open in December, 2000.

	<u>FY91</u>	<u>FY92</u>	<u>FY93</u>	<u>FY94</u>	<u>FY95</u>	<u>FY96</u>	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>	<u>FY00</u>
Board of County Commissioners	57.0	56.6	52.1	54.9	51.1	47.0	46.7	44.3	38.6	40.8
Constitutional Officers	29.4	30.2	32.8	35.1	36.3	36.7	36.1	36.3	36.6	32.8
TOTAL	86.4	86.8	84.9	90.0	87.4	83.7	82.8	80.6	75.2	73.6

POSITION SUMMARY BY DEPARTMENT

	FY 95-96 Actual	FY 96-97 Actual	FY 97-98 Actual	FY 98-99 Budget	Changes During				FY 99-00 Budget
					FY 98-99 in Positions	Deleted Positions	New Positions	Transferred Positions	
County Commissioners	11	11	11	11	0	0	0	0	11
County Administration	15	37	35	35	(3)	(1)	1	0	32
Budget Services	25	0	0	0	0	0	0	0	0
Total	40	37	35	35	(3)	(1)	1	0	32
County Attorney	31	31	31	33	0	(2)	0	0	31
Lee County Utilities		M							
Director's Office	9	O	0	0	0	0	0	0	0
Utilities Operations	5	V	0	0	0	0	0	0	0
Utilities Engineering	15	E	0	0	0	0	0	0	0
Utilities Customer Service	3	D	0	0	0	0	0	0	0
Total	32	0	0	0	0	0	0	0	0
Solid Waste	20	MOVED	0	0	0	0	0	0	0
Public Works									
Administration	9	5	MOVED	0	0	0	0	0	0
Natural Resources Mgt	43	MOVED	0	0	0	0	0	0	0
County Lands	12	12	MOVED	0	0	0	0	0	0
Total	64	17	0	0	0	0	0	0	0
Environmental Services									
Solid Waste	0	19	16	16	4	0	1	0	21
Natural Resources	0	30	15	15	0	0	4	0	19
Utilities	0	41	34	34	9	0	0	0	43
Total	0	90	65	65	13	0	5	0	83
Human Services									
Administration	6	6	MOVED	0	0	0	0	0	0
Community/Social Services	15	15	35	38	1	0	2	0	41
Shady Rest	170	170	177	0	0	0	0	0	0
Comm Improvement	14	14	MOVED	0	0	0	0	0	0
Total	205	205	212	38	1	0	2	0	41
Visitor & Convention Bureau	16	18	18	18	0	0	0	0	18

POSITION SUMMARY BY DEPARTMENT

	FY 95-96	FY 96-97	FY 97-98	FY 98-99	Changes During			FY 99-00	
	Actual	Actual	Actual	Budget	FY 98-99 in Positions	Deleted Positions	New Positions	Transferred Positions	Budget
Fleet Management	0	0	0	23	0	0	1	0	24
Independent Division									
Purchasing	14	12	11	11	1	(1)	0	0	11
Public Resources	16	21	18	18	0	0	0	0	18
Equal Opportunity	8	MOVED			0	0	0	0	0
Human Resources	13	MOVED	0	0	0	0	0	0	0
Human Relations	0	16	16	17	2	0	0	0	19
Public Safety	158	210	211	208	0	0	9	0	217
Library	192	190	187	196	0	(1)	12	0	207
Public Recreation Services	198	189	189	191	7	0	2	0	200
Transit	71	86	98	108	0	0	16	0	124
Communications	45	44	40	0	0	0	0	0	0
Economic Development	9	12	10	16	0	(1)	0	0	15
MIS	32	MOVED	0	0	0	0	0	0	0
Hearing Examiner	5	5	5	5	0	0	0	0	5
Community Redev Agency	5	5	5	MOVED	0	0	0	0	0
Animal Control	0	0	0	0	30	0	0	0	30
Total	766	790	790	770	40	(3)	39	0	846
Community Development									
Director of Comm Dvpt	6	6	0	0	0	0	0	0	0
Zoning/Dvpt Review	42	133	108	115	5	0	3	0	123
Codes & Buildings	91	MOVED	0	0	0	0	0	0	0
Environmental Sciences	9	MOVED	0	0	0	0	0	0	0
Planning	16	24	20	21	0	0	1	0	22
Total	164	163	128	136	5	0	4	0	145
Internal Services									
Public Works Administration	0	0	1	1	0	0	0	7	8
DCD Administration	0	0	1	1	0	0	0	0	1
Admin Pool	0	0	35	35	(1)	0	1	0	35
Fiscal Pool	0	0	10	10	2	0	0	0	12
Contracts Management	0	0	2	2	0	0	0	0	2
County Lands	0	0	11	11	2	0	0	0	13
Total	0	0	60	60	3	0	1	7	71

POSITION SUMMARY BY DEPARTMENT

	FY 95-96 Actual	FY 96-97 Actual	FY 97-98 Actual	FY 98-99 Budget	Changes During			Transferred Positions	FY 99-00 Budget
					FY 98-99 in Positions	Deleted Positions	New Positions		
Transportation									
Administrative Office	35	36	30	MOVED	0	0	0	0	0
Transportation Operations	129	129	125	135	0	0	11	0	146
Traffic	51	55	55	54	0	0	0	0	54
Tolls Facilities	73	114	115	117	6	0	0	0	123
Engineering Services	54	51	37	43	2	0	0	0	45
Total	342	385	362	349	8	0	11	0	368
Planning and Construction									
Planning and Construction	18	18	10	10	10	0	0	0	110
Facilities Management	70	70	69	67	34	0	0	0	7071
Total	88	88	79	77	4	0	0	0	81
Grand Total	1,779	1,835	1,791	1,615	71	(6)	64	7	1,751

LEE COUNTY

B-55

FISCAL 2000 BUDGET
FINAL

FISCAL 2000 BUDGET

FINAL

**BUDGET YEAR 1999-2000
POSITION CHANGES DURING FY 98-99**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>NEW POSITION</u>	<u>TRANSFERRED POSITION</u>
COUNTY ADMINISTRATION	Risk Program Manager	0	(1)
	Safety Specialist	0	(1)
	Health Nurse	0	(1)
	Risk Technicians	0	(3)
	Equal Opportunity Analyst	0	3
			<hr/> 0
ENVIRONMENTAL SERVICES			
Solid Waste	Administrative Specialist	3	0
	Solid Waste Facility Attendant	1	0
Utilities	Utility Manager	1	0
	Engineer II	1	0
	Professional Engineer	1	0
	Administrative Specialist	1	0
	Environmental Specialist	4	0
	Engineering Technician II	1	0
		<hr/> 13	<hr/> 0
HUMAN SERVICES			
Community/Social Services	Counselor	1	0
INDEPENDENT DIVISIONS			
Purchasing	Program Coordinator	0	1
Human Resources	Risk Program Manager	0	1
	Safety Specialist	0	1
	Health Nurse	0	1
	Risk Technicians	0	3
	Program Coordinator	0	(1)
	Equal Opportunity Analyst	0	(3)
Public Recreation Services	Parks/Rec. Specialist	1	0
	Parks/Rec. Senior Specialist	3	0
	Parks/Rec. Senior Supervisor	1	0
	Program Coordinator	2	0
Animal Control	Animal Services Director	1	0
	Office Manager	1	0
	Public Promotions Specialist	1	0
	Chief Animal Control Officer	1	0
	Animal Care Supervisor	1	0
	Office Support-General	5	0
	Office Support-Multi-Skilled	2	0

LEE COUNTY

FISCAL 2000 BUDGET

FINAL

**BUDGET YEAR 1999-2000
POSITION CHANGES DURING FY 98-99**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>NEW POSITION</u>	<u>TRANSFERRED POSITION</u>
	Animal Care Technician	6	0
	Animal Control Officer I	11	0
	Animal Control Officer II	1	0
		<hr/> 37	<hr/> 3
COMMUNITY DEVELOPMENT			
Development Services	Code Enforcement Officer II	1	0
	Code Enforcement Officer	1	0
	Building Inspector I	3	0
		<hr/> 5	<hr/> 0
INTERNAL SERVICES			
Admin Pool	Internal Services Manager	0	(1)
Fiscal Pool	Account Clerk	0	2
County Lands	Property Acquisition Agent	1	0
	Property Acquisition Assistant	1	0
		<hr/> 2	<hr/> 1
TRANSPORTATION			
Tolls Facilities	Service Center Manager	1	0
	Assistant Service Center Manage	1	0
	Fiscal Officer	1	0
	Principal Programmer Analyst	1	0
	Toll Enforcement Officer	2	0
Engineering Services	Engineer Inspector	2	0
	Engineer Inspector II	1	0
	Transportation Division Director	0	(1)
		<hr/> 9	<hr/> (1)
PLANNING AND CONSTRUCTION			
Facilities Management	Tradesworker II	1	0
	Tradesworker III	3	0
		<hr/> 4	<hr/> 0
TOTAL:		71	0

LEE COUNTY

FISCAL 2000 BUDGET

FINAL

**BUDGET YEAR 1999-2000
DELETED POSITIONS**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>POSITION CHANGE</u>	<u>SALARY & BENEFITS</u>
COUNTY ADMINISTRATION	Operations Analyst	1	\$ 25,577
COUNTY ATTORNEY	Legal Research Assistant	1	\$ 33,102
	Legal Secretary I	1	\$ 26,753
		<u>2</u>	<u>\$ 59,855</u>
INDEPENDENT DIVISIONS			
Purchasing	Office Support-Multi Skilled	1	\$ 26,936
Library	Library Page	1	\$ 5,494
Economic Development	Economic Analyst	1	\$ 47,000
		<u>3</u>	<u>\$ 79,430</u>
TOTAL:		6	\$ 164,862

**FISCAL 2000 BUDGET
FINAL**

**BUDGET YEAR 1999-2000
NEW POSITIONS**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>POSITION CHANGE</u>	<u>SALARY & BENEFITS</u>
COUNTY ADMINISTRATION	Information Resource Specialist	1	\$ 49,608
ENVIRONMENTAL SERVICES			
Solid Waste	Utilities Manager	1	\$ 62,888
Natural Resources	Environmental Lab Technician	2	\$ 64,934
	Environmental Lab Specialist	1	\$ 38,241
	Engineering Technician II	1	\$ 32,054
		<u>5</u>	<u>\$ 198,117</u>
HUMAN SERVICES	Counselor	2	\$ 57,063
FLEET MANAGEMENT	Office Support-General (P/T)	1	\$ 15,161
INDEPENDENT DIVISIONS			
Public Safety	Paramedic II	6	\$ 230,730
	Public Safety Supervisor	1	\$ 43,673
	Communications Operators	2	\$ 48,194
Library	Librarian III	1	\$ 27,781
	Library I	5	\$ 64,095
	Library Assistant	2	\$ 22,470
	Library Technician	3	\$ 28,617
	Library Page	1	\$ 5,702
Public Recreation Services	Account Clerk	1	\$ 29,682
	Parks/Rec. Specialist	1	\$ 26,718
Transit	Bus Driver	10	\$ 273,100
	Office Support Clerk	2	\$ 72,304
	Mechanic II	1	\$ 37,985
	Account Clerk	1	\$ 33,241
	Maintenance Worker	1	\$ 52,216
	Transportation Planner	1	\$ 48,657
		<u>39</u>	<u>\$ 1,045,165</u>
COMMUNITY DEVELOPMENT			
Development Services	Permit Representative	1	\$ 30,351
	Plan Reviewer	1	\$ 36,744
	Apprentice Plan Reviewer	1	\$ 30,492
Planning	Environmental Planner	1	\$ 37,985
		<u>4</u>	<u>\$ 135,572</u>

LEE COUNTY

**FISCAL 2000 BUDGET
FINAL**

**BUDGET YEAR 1999-2000
NEW POSITIONS**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>POSITION CHANGE</u>	<u>SALARY & BENEFITS</u>
INTERNAL SERVICES			
Admin Pool	Office Support-Multi Skilled	1	\$ 28,351
TRANSPORTATION			
Transportation Operations	RFA Coordinator	2	\$ 70,194
	Pesticide Applicator I	1	\$ 30,619
	Equipment Operator I	4	\$ 116,184
	Equipment Operator II	2	\$ 89,432
	Maintenance Worker	2	\$ 51,582
		<hr/>	<hr/>
		11	\$ 358,011
TOTAL:		64	\$ 1,887,048

LEE COUNTY

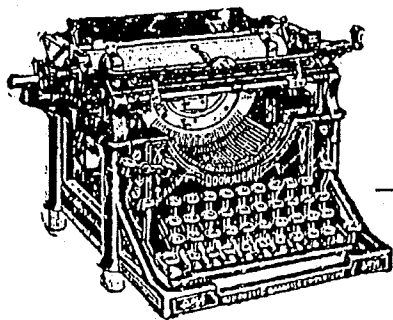
FISCAL 2000 BUDGET

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**BUDGET YEAR 1999-2000
TRANSFERRED POSITIONS**

<u>DEPARTMENT/DIVISION</u>	<u>TITLE</u>	<u>POSITION CHANGE</u>	<u>SALARY & BENEFITS</u>
INTERNAL SERVICES			
Public Works Administration	Congestion Pricing Specialist	7	\$ 442,047
TOTAL:		7	\$ 442,047

The 7 positions were in the non-departmental program in the prior year, therefore the positions were not included in the position count in the prior year.



 **LEE COUNTY**
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



FISCAL 2000 BUDGET

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MISCELLANEOUS EXPENDITURES (NON-DEPARTMENTAL)

	<u>FY97-98</u> <u>Actual</u>	<u>FY98-99</u> <u>Estimated</u>	<u>FY99-00</u> <u>FINAL</u>
<u>General Fund</u>	\$5,202,563	\$5,731,572	\$4,899,143
<u>Special Revenues</u>			
Impact Fees - Regional Parks	\$0	\$0	\$6,078
Impact Fees - Fire	484	162	0
Impact Fees - EMS	30	54	0
Lee County Libraries	828,107	831,994	1,476,692
MSTU	731,884	945,878	554,902
	<u>\$1,560,505</u>	<u>\$1,778,088</u>	<u>\$2,037,672</u>
<u>Capital Project Fund</u>			
Capital Improvements	\$0	\$40,446	\$84,255
Parklands Dedication	(73,632)	0	0
	<u>(73,632)</u>	<u>\$40,446</u>	<u>\$84,255</u>
<u>Enterprise Internal Service Funds</u>			
Lee County Utilities	\$90,523	\$368,149	\$600,000
Shady Rest Care Pavillion Fund	0	26,071	0
	<u>\$90,523</u>	<u>\$394,220</u>	<u>\$600,000</u>
 TOTAL ALL FUNDS	 \$6,779,959	 \$7,944,326	 \$7,621,070

Miscellaneous expenditures reflect costs incurred by the county for non-departmental expenditures. In the General Fund, these expenses include auditing costs, payments for financial advisement, unemployment compensation, self-insurance assessments, payments to the cities of Fort Myers and Cape Coral for tax increment financing districts, and expert witness fees. In the other funds, miscellaneous expenditures are for grants to other governments, indirect costs, payments of interfund loan financial services, and miscellaneous expenditures.

FISCAL 2000 BUDGET
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INTERFUND PAYMENTS AND TRANSFERS

Object Code	Description	FY 99 <u>FINAL</u>	<u>Interfund Transfers</u>
2310	Health Insurance	\$7,658,571	
2320	Life Insurance	109,129	
2330	Dental Insurance	434,493	
2410	Workers Compensation	770,471	
3450	Co. Data Processing	7,395,559	
3470	Co. Mapping Services	3,184	
3480	Co. Graphic Services	31,732	
4030	Vehicle Maintenance Charges	1,958,593	
4031	Vehicle Replacement Surcharge	28,000	
4130	Internal Telephone	2,231,450	
4140	Internal Radio	472,951	
4510	Self-Insurance Assessment	2,101,888	
4715	Printing, Binding, and Copying Internal	237,864	
4950	Indirect Cost	4,788,950	
4960	Administrative Charges	1,925,414	
4961	Administrative Support	1,869,701	
4962	Fiscal Support	647,157	
5210	Fuel and Lubricants	1,399,133	
6525	Project Management	<u>6,146</u>	
		\$34,070,386	
91XX Interfund Transfers			<u>139,338,490</u>
	Total Payments and Interfund Transfers		<u><u>\$173,408,876</u></u>

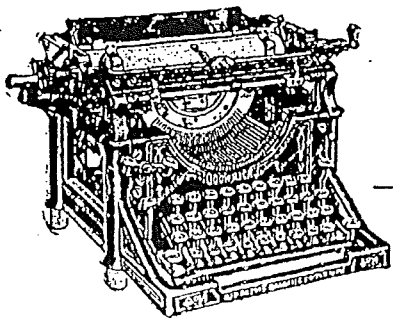
Interfund transfers and payments reflect movements from one fund to another. The object codes of "Health Insurance" through "Project Management," are budgeted in the departmental budget, and are part of program expenditures. These expenditures represent the payment for goods and services provided by one department or agency to other departments or agencies of the county on a cost reimbursement basis.

The object codes for "interfund transfers" are not reflected in departmental budgets, but rather are budgeted as non-departmental expenditures. Interfund transfers represent a transfer of funds from one area to another. The transfers are reflected as an expenditure in one fund, and as a revenue in another fund.

SECTION C - FINANCIAL POLICY

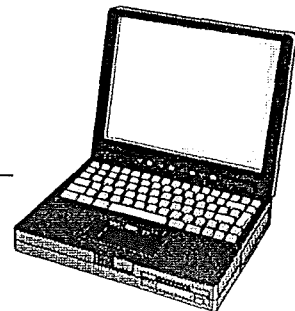
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LEE COUNTY
SOUTHWEST FLORIDA

BOARD OF COUNTY
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GENERAL BUDGET POLICY

1. The operating budget authorizing expenditure of County money will be adopted annually by the Board at fund level.
2. The budgeted expenditures and reserves of each fund (including reserves for contingencies, cash flow, and all other purposes) will equal the sum of projected fund balance at the beginning of the fiscal year, and all revenues which reasonably can be expected to be received during the fiscal year will be budgeted at 95%, in accordance with State Statutes.
3. A reserve for contingency will be budgeted in each operating fund in an amount not less than 2% nor more than 5% of the total fund budget, and in each capital fund in an amount not less than 3% nor more than 10% of the total fund budget, for reallocation by the Board, as needed during the year, to fund unexpected operations or events.
4. A reserve for cash balance will be budgeted in any fund which requires monies to be carried forward into the following year to support operations until sufficient current revenues are received, but in no case will exceed the projected cash needs for 90 days of operations, or 20% of the fund budget, whichever is greater.
5. Transfers to reserve accounts may be made during the fiscal year by the County Manager or Budget Operations Manager, if allocations to expenditure accounts are determined to be unneeded.
6. Transfers among expenditure or revenue accounts may be made during the fiscal year by the County Manager, the Budget Operations Manager, or Department Directors if reallocations within a fund are determined to be needed, provided no transfers will be made without Board authority which have an impact on capital facility improvement. Any transfer affecting the total allocations of Constitutional Officers may not be made without Board approval.

No transfer may be made if the result of such transfer will be to change the adopted total budget of a fund. Transfers from reserves can be made with County Manager approval up to \$25,000. Transfers from reserves of more than \$25,000 require approval of the Board. Changes in the adopted total budget of a fund will be made only with Board approval of a budget amendment resolution.

7. County Administration will prepare a periodic analysis of financial condition, as well as a Debt Service Manual to provide information on the County's debt program.

FISCAL 2000 BUDGET

FINAL

8. For purposes of budget preparation, in the event policies or stated desires of the Board regarding appropriations or service levels prove to be incompatible with forecasted revenues or revenue policies, these conflicts will be resolved in favor of the revenue policy.
9. The Capital Improvement Budget, showing estimated annualized costs of capital projects, will be updated on an annual basis. Potential projects are subject to evaluation in accordance with a CIP Administrative Code to determine eligibility for Board of County Commissioners consideration.

LEE COUNTY

REVENUE POLICY

1. The use of ad valorem tax revenues will be limited to the General, MSTU, Library, Capital Improvement Fund, All Hazards Protection Fund, and Solid Waste, unless required in other funds by bond indenture agreements, or by the terms of municipal service taxing or benefit units.
2. The use of gas tax revenues will be limited to the Transportation Trust and Transportation Projects Funds, unless required in other funds by bond indenture agreements.
3. The use of sales tax revenues will be limited to the General and MSTU Funds, unless required in other funds by bond indenture agreements.
4. Pursuant to Ordinance 88-2, Tourist Development Tax proceeds will be appropriated as follows:
 - a. 53.6% for tourist advertising and promotion for Lee County;
 - b. 13.4% for stadium debt service;
 - c. 33.0% for beach related improvements.
5. The use of revenues which have been pledged to bondholders will conform, in every respect, to bond covenants which commit those revenues.
6. County Administration will maintain a Revenue Manual to provide information about revenue sources available to support County expenditures.
7. Periodic cost studies of all County services for which user fees are imposed will be prepared, and proposed fee adjustments will be presented for Board consideration. Fee revenues will be anticipated, for purposes of budget preparation, using fee schedules which have been adopted by the Board.
8. County staff will continue to aggressively pursue grant funds opportunities.
9. Ad valorem taxes will be anticipated for purposes of operating budget preparation at:
 - a. 95% of the projected taxable value of current assessments; and,
 - b. 95% of the projected taxable value resulting from new construction.
10. Millages for debt service will be established at the amounts which will generate sufficient revenue to make all required payments.
11. The County will allocate countywide revenues to the General, Capital Improvement, and Conservation Land Acquisition funds.

FISCAL 2000 BUDGET

FINAL

12. All revenues which are reasonably expected to be unexpended and unencumbered at the end of the fiscal year will be anticipated as "Fund Balance" and budgeted accordingly for the following fiscal year.
13. Fund Balance, in excess of anticipated fund balance from Tourist Development Tax proceeds for promotional purposes, shall accrue to a reserve account for "economic recession" in an amount not to exceed one year's operational needs, or \$3 million.

LEE COUNTY

APPROPRIATION POLICY

1. Fund appropriations of the Board will be allocated to departments, divisions, programs, projects, grants, and line item object codes as deemed appropriate by the County Manager or the Budget Operations Manager, or Department Directors to facilitate managerial control and reporting of financial operations.
2. Each year, before Department Directors begin to prepare operating budget requests, County Administration will prepare base program allocations for all departments and offices based on County financial policies and in accordance with the expressed desires of the Board and County Manager for changes in service or service levels.
3. Each year the County, in conjunction with an independent consultant, will prepare an indirect cost allocation plan which conforms to federal guidelines for grant reimbursement of administrative costs, and will bill and collect indirect cost charges where appropriate.
4. Each year the County will prepare a comprehensive five-year Capital Improvement Program identifying public facilities by service type and geographic area, which will eliminate existing deficiencies, replace inadequate facilities, and meet the needs caused by new growth.
5. The annual budget will include sufficient appropriations to fund capital projects identified by Departments for the purpose of completing the first year of the five-year Capital Improvement Program. Operating budget implications of these capital projects will also be identified.

FUND TYPES

GOVERNMENTAL FUNDS

General Fund - The General Fund is the general operating fund of the Board of County Commissioners and supports activities of a countywide benefit. It is used to account for most of the budgets of elected officials and general County operating departments.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes. Special revenue funds include:

Special Assessment Funds - Special Assessment Funds are used to account for the financing of public improvements or services deemed to benefit the properties against which they are levied.

MSTU (Municipal Services Taxing Unit) Fund - An MSTU is a special district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessment service charges or other revenue to provide resources. The MSTU is one type of dependent special district.

Transportation Trust Fund - The Transportation Trust Fund provides for transportation services such as road and bridge maintenance, and engineering and design services for transportation-related capital projects.

Debt Service Funds - Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related debt service costs.

Capital Project Funds - To account for financial resources to be used for the acquisition and construction of major capital facilities (other than those financed by Proprietary Funds, Special Assessment Funds, Trust Funds and Special Revenue Funds).

PROPRIETARY FUNDS

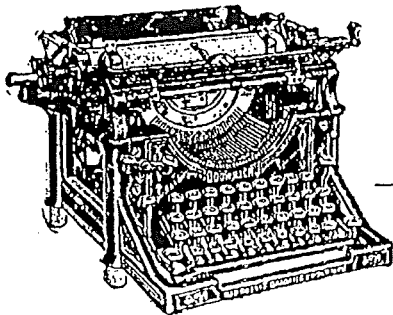
There are two types of proprietary funds:

Enterprise Funds - Enterprise Funds are used to account for operations: (a) that are financed and operated in a manner similar to private business enterprise - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Internal Service Funds - The County uses self-supporting Internal Service Funds to provide self insurance, data processing, vehicle maintenance, and telephone/radio services to County departments on a cost reimbursement basis.

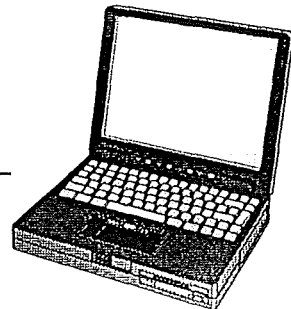
FIDUCIARY FUNDS

Trust and Agency Funds - To account for assets held in trust or for individuals, private organizations, other governmental units and/or funds to be used for special purposes.



LEE COUNTY
SOUTHWEST FLORIDA

BOARD OF COUNTY
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SECTION D - SERVICES BY ORGANIZATION

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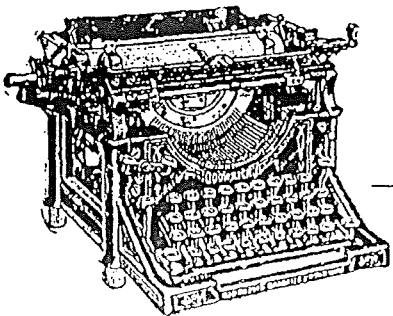
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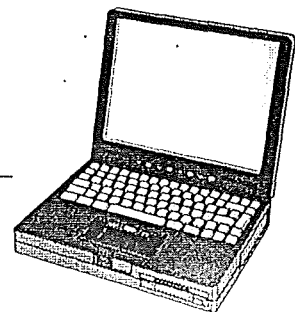
**NOTE REGARDING FY99-00 GRANT REVENUES
AND EXPENDITURE BUDGETS**

In 1998, the County purchased a year 2000 compliant software package for its financial needs. In order to meet compliance and financial reporting requirements, a feature in the new software was utilized to segregate the budget for grants from the regular operating budgets for the County departments. It was not feasible to manually compile the data to include the budget for grants, therefore the budget for grants is reported separately. Budget for grants will not be segregated in the future because of this reporting drawback.



LEE COUNTY
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SERVICES BY ORGANIZATION

The Lee County Government organization includes 16 areas of service, each broken down into one or more divisions. Some divisions are independent of any departmental structure. A division may be further broken down into one or more programs. This section presents the budget by division.

Each area falls into one of the following three categories: Legislative/Administrative, Service Delivery, and Support Services. Legislative/Administrative departments report to the Board of County Commissioners; Service Delivery and Support Services departments report to either the Deputy County Manager, Assistant County Manager, Public Works Director, or the Assistant to the County Manger. The areas under the Legislative/Administrative category include: the Board of County Commissioners, County Administration, County Attorney, and Hearing Examiner. Service Delivery Departments include: Community Development, Human Services, Utilities, Public Safety, Library, Public Parks & Recreation, Transit, Communications, Economic Development, Solid Waste, Visitor & Convention Bureau, and Transportation. Support Services includes Planning and Construction, Public Resources, Information Technology Group, Purchasing, and Human Resources.

The next section is comprised of the Constitutional Officers' budgets. These are County elected officials who do not report to the Board of County Commissioners, but receive operating funds from the County.

For each area, the first two pages contain an organization chart and a budgetary summary of all the divisions and programs in that area. The organization chart identifies the divisions and programs within the area, and provides a brief service description. The budget information provides FY98 actual expenses, FY99 estimated expenses, and FY99-00 proposed budget by division.

Following the summary information, service level information by division is displayed in detail.

**FISCAL 2000 BUDGET
FINAL**

County Commissioners Divisions

LEE COUNTY - FLORIDA
1999 - 2000

DIVISION / PROGRAM County Commissioners	1997-1998 <u>ACTUAL</u>	1998-1999 <u>ESTIMATED</u>	1999-2000 <u>BUDGET</u>
Board of County Commissioners	<u>927,661</u>	<u>935,946</u>	<u>959,242</u>
DIVISION TOTAL	<u>927,661</u>	<u>935,946</u>	<u>959,242</u>
DEPARTMENT TOTAL	<u>927,661</u>	<u>935,946</u>	<u>959,242</u>



The divisions and programs contained within the department indicated at the top of the page

The dollars actually spent during the indicated fiscal year

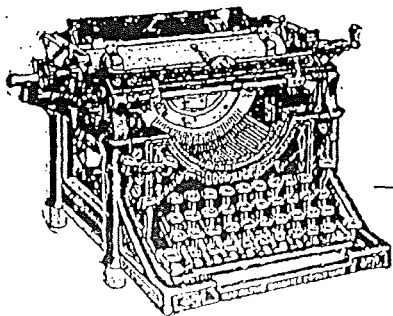
In that the budget document is published prior to the audited financial report from which any official data can be taken, an "estimated expense is generated for comparative purposes

The budgeted dollars for the next fiscal year that have been approved by the Board of County Commissioners

The funds from which this department/division receives its revenue (see the User's Guide pages at the front of this document for definitions)



<u>EXPENDITURES BY FUND TYPE</u>			
General Fund	<u>927,661</u>	<u>935,946</u>	<u>595,242</u>
TOTAL	<u>927,661</u>	<u>935,946</u>	<u>959,242</u>



LEE COUNTY.
SOUTHWEST FLORIDA

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COUNTY ADMINISTRATION

**COUNTY
ADMINISTRATION**

- COUNTY MANAGER
- BUDGET OPERATIONS
- RISK MANAGEMENT –
SAFETY AND LOSS CONTROL,
PROPERTY LIABILITY/
WORKERS' COMPENSATION
- MSTBU (Municipal Services Taxing/Benefit Unit)
- VETERANS' SERVICES
- EQUAL EMPLOYMENT OPPORTUNITY

The County Manager's Office provides management direction to County Departments in implementing policies and programs of the Board of County Commissioners.

Veterans' Services counsels, advises, and assists Lee County veterans and their dependents with obtaining benefits, and acts as a liaison between Lee County government, the media, and the general public on veteran-related matters.

Budget Operations is responsible for the preparation and implementation of the County budget, specialized management projects, grants, and administration of Risk Management.

Equal Employment Opportunity promotes equal opportunity in employment and housing by enforcing the local, state and federal civil rights laws through administrative action, education, outreach and technical assistance.

MSTBU works with neighborhood groups to create special taxing and/or benefit districts to obtain services which are above the core level services provided by the county.

**FISCAL 2000 BUDGET
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County Administration Divisions

LEE COUNTY - FLORIDA
1999 - 2000

<u>DIVISION / PROGRAM</u>	<u>1997-1998 ACTUAL</u>	<u>1998-1999 ESTIMATED</u>	<u>1999-2000 BUDGET</u>
County Manager			
County Manager	867,458	808,742	1,034,538
Budget Operations	894,021	1,166,037	1,005,373
Grants Mgmt	15,351	12,491	0
MSTBU Services	158,149	219,756	246,826
Risk Mgmt Administration	714,441	384,006	178,382
Risk Mgmt - Health	11,178,083	8,889,631	0
Equal Employment Opportunity	0	155,591	214,950
Veterans Services	230,412	234,862	269,368
DIVISION TOTAL	<u>14,057,915</u>	<u>11,715,525</u>	<u>2,734,487</u>
DEPARTMENT TOTAL	<u>14,057,915</u>	<u>11,715,525</u>	<u>2,734,487</u>

<u>EXPENDITURES BY FUND TYPE</u>			
General Fund	2,007,242	2,222,132	2,309,279
Special Revenue	158,149	219,756	246,826
Internal Services	<u>11,892,524</u>	<u>9,273,637</u>	<u>178,382</u>
TOTAL	<u>14,057,915</u>	<u>11,715,525</u>	<u>2,734,487</u>

LEE COUNTY

COUNTY ADMINISTRATION

- 1) Implement the policies, programs, and goals of the Board of County Commissioners in an effective and efficient manner.
- 2) Develop and maintain an effective management team and a productive County work force.
- 3) Provide cost-effective services and facilities that enhance the quality of life for Lee County citizens, and to support the economic and social health of the community.
- 4) Continue to look for efficiencies while maintaining equally high service levels throughout the County.

BUDGET OPERATIONS

1) Bond Compliance and Issuance

Prepare agenda items for development of new and refunding bond issues (estimated to be up to five per year).

Review all documents associated with new and refunding bond issues.

Update on an annual basis the County's Debt Manual.

2) Monitor Revenues

Monitor on a monthly basis collection from up to 25 revenues.

Develop every three months a written/graphical section on revenues for the Division's Quarterly Reports.

Update annually all revenues in Fund 001 (General Fund), Fund 155 (Unincorporated MSTU), Fund 148 (Library), and Fund 175 (Transportation Trust) as part of the preparation for each forthcoming cycle.

Prepare a Revenue Manual every two years.

FISCAL 2000 BUDGET
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3) Budgetary Responsibilities

Aid in the development, maintenance and communication of a comprehensive fiscal year operating, non-departmental, and reserves budget and capital improvement budget for the Board of County Commissioners.

4) Special Studies

Provide operational and other specialized analysis and information services to County departments, division, and administration by:

- performing an average of two on-site visits to the departments under the Board of County Commissioners per month.

- performing an average of three analysis/assistance studies per analyst, per year

Maintain and annually update the database used to prepare the Fiscal Health Study.

Prepare the Lee County Fiscal Health Study every four years (last published in December, 1995).

RISK MANAGEMENT

1) Safety and Loss Control

Liaison between Lee County Government and regulatory compliance agencies such as OSHA, State Department of Labor and Employment Security, EPA, etc.

Conduct safety and accident prevention training and awareness to employees

Conduct accident investigations to determine how to reduce and/or avoid future occurrences.

Provide a minimum of 20 property and equipment inspections per year to prevent losses.

2) Property/Liability/Workers' Compensation

Provide contractual risk transfer and contract review services to County departments.

Purchase, maintain, and monitor the necessary insurance to protect the County's 1,800 employees, 700+ vehicles, and \$330 million in total insured property values.

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Provide mediation/settlement negotiation services in response to court-mandated mediation.

Investigate, adjust, and pay approximately 60 property damage claims per year.

Manage approximately 325 liability and workers' compensation claims per year and coordinate handling with the third party administrator.

GRANTS

1) Grant Development

Research alternative sources of revenue through grant funding.

Provide eight (8) hours of grant development training to departments a year.

Provide technical assistance in writing, publishing, and data collection to county departments throughout the year.

2) Grant Compliance

Monitor the compliance of 100-150 grants per year.

Complete full audits of 10-12 grants per year.

Review eight (8) grants per month for adherence to time lines and allowable costs.

Prepare a schedule of Federal and State Financial Assistance for the Single Audit.

MUNICIPAL SERVICE TAXING UNIT/BENEFIT UNIT SERVICES (MSTU/BU)

Provide for the development, creation, and ongoing support of streetlighting districts, special improvements and beach re-nourishment projects for communities desiring to enhance their neighborhoods beyond the core service level. Lee County currently has the following units:

Streetlighting and Sidewalk Units	43
Special Improvement Units	12
Road and Drainage Projects	1
Beach Nourishment Projects	1
Canal/Channel Excavation Projects	1
Sewer Projects	0

LEE COUNTY

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Provide for the assessment and billing of MSBU's.

VETERANS' SERVICES

1) Client Assistance

Advise and assist all citizens regarding eligibility and entitlement to benefits based on the military service of a past, present, or future veterans. To assist those eligible clients in filing claims and defending those claims in securing benefits, to which they may be entitled.

Respond to a minimum of 17,000 inquiries and requests for assistance per year.

Interview a minimum of 400 new clients per year.

Provide outreach through satellite offices and home visits to a minimum of 190 clients per year.

Provide coordination and support for the Veterans Transportation Program.

Provide support for the local VA Veterans Center Program.

2) Support Services

Conduct a minimum of 12 public speaking engagements regarding veterans programs annually.

Publish a minimum of two veterans benefit information seminars annually.

Publish a minimum of 12 issues of a newsletter or other publication on veterans' issues per year.

Maintain liaison with the 60,760 Lee County veterans and 151,900 dependents and survivors through association with the various veterans' organizations around the County.

LEE COUNTY

*FISCAL 2000 BUDGET
FINAL*

3) Intergovernmental Liaison

Maintain liaison with local, state, and national veterans' organizations.

Maintain liaison with state and federal agencies.

4) Proficiency

Ensure that the staff attends a minimum of two professional training seminars per year.

Ensure that staff successfully completes the State Certification Program annually.

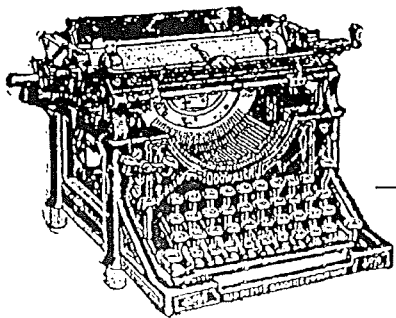
Maintain accreditation with the Florida Department of Veteran's Affairs and others.

OFFICE OF EQUAL OPPORTUNITY

The Lee County Office of Equal Opportunity promotes equal opportunity in employment and housing by enforcing the local, state and federal civil rights laws through administrative action, education, outreach and technical assistance.

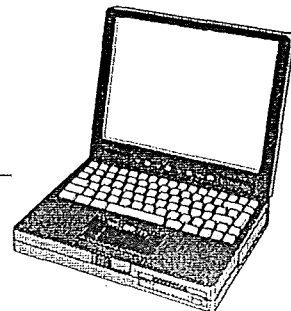
- Provide training, technical assistance and educational programs to citizens of Lee County about all local, state and federal civil rights laws
- Investigate and resolve allegations of employment discrimination
- Investigate and resolve allegations of housing discrimination
- Coordinate ADA Title II Compliance for Lee County

LEE COUNTY



LEE COUNTY
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



COUNTY ATTORNEY

**COUNTY
ATTORNEY**

- **LEGAL COUNSEL**
- **LEGAL ENFORCEMENT**
- **LITIGATION**

The County Attorney's Office provides legal advice, legal counsel, and legal representation to the Board of County Commissioners, Port Authority, County Administration, and various boards and committees created by the Board of County Commissioners on substantive legal issues involving such matters as the regulation, use, and development of land; contracts, bidding, and purchasing requirements; personnel compliance with State and Federal regulations; utility and general administrative issues; and litigation.

In addition, the County Attorney's Office is responsible for administering the mandated Special Master Process which gives property owners a choice between initiating dispute resolution proceedings or pursuing the traditional administrative and judicial remedies relative to permits.

This office provides a proactive role in all legal issues presented for consideration by the Board of County Commissioners, such as contracts, bidding, and purchasing to ensure County compliance with all Federal and State regulations, as well as to provide the fullest legal protection for Lee County. The office represents the County in court proceedings, both as defendant and plaintiff, to ensure aggressive prosecution or defense of the County's legal rights. This office provides expert legal advice to the Board of County Commissioners, Administration, Port Authority, and all other Departments and Divisions in order to fully insulate the County from potential liability.

*FISCAL 2000 BUDGET
FINAL*

County Attorney Divisions

LEE COUNTY - FLORIDA
1999 - 2000

<u>DIVISION / PROGRAM</u>	1997-1998 <u>ACTUAL</u>	1998-1999 <u>ESTIMATED</u>	1999-2000 <u>BUDGET</u>
County Attorney			
Legal Counsel	1,661,739	1,731,541	1,786,485
Legal Enforcement	98,205	101,198	102,410
Litigation	712,788	724,780	951,694
Special Master Process	<u>0</u>	<u>0</u>	<u>32,190</u>
DIVISION TOTAL	<u>2,472,732</u>	<u>2,557,519</u>	<u>2,872,779</u>
DEPARTMENT TOTAL	<u>2,472,732</u>	<u>2,557,519</u>	<u>2,872,779</u>

<u>EXPENDITURES BY FUND TYPE</u>			
General Fund	2,472,732	2,557,519	2,840,589
Special Revenue	<u>0</u>	<u>0</u>	<u>32,190</u>
TOTAL	<u>2,472,732</u>	<u>2,557,519</u>	<u>2,872,779</u>

LEE COUNTY

COUNTY ATTORNEY

GENERAL SERVICES

1) Representation of the Board of County Commissioners

- Provide legal advice on "Sunshine Law" issues.
- Provide legal advice on "Public Records" questions.
- Respond to, and provide legal guidance on ethics matters.
- Draft and provide all legal documents as required by the Board.
- Draft and provide legislative documents, as directed.
- Meeting Protocols (Attendance, with opinions given as required).
- Provide legal advice and guidance for Board-directed citizen committees.
- Provide legal support for other Board entities (CRA, Lee County Leasing Corp.).
- Provide legal advice and services relating to fiscal matters, to include public bonding and other secured financing and non-secured financing.

2) Representation of County Departments (Except Department of Community Development and Division of County Lands)

- Review and draft all County contracts.
- Review and draft Interlocal Agreements.
- Draft and provide Memoranda of Law as required and requested.
- Provide legal advice for all County procurement.
- Provide legal support for all County capital projects.
- Provide legal services for the collection of all delinquent County funds.
- Provide legal counsel with respect to all state and federal permits and rules.

LAND USE SECTION

1) Lee County Comprehensive Plan

Provide legal counsel, advice and documents regarding interpretation and implementation of Plan to Board and Administrative Departments (*examples*: Planning Department, Zoning, D.O.T., etc.). Provide advice and assistance in drafting of amendments and additions to Plan.

2) **Land Development Code**

Provide legal counsel, advice and documents regarding interpretation and implementation of Code to Board and Administrative Departments.

Provide legal review of plats, security instruments and property owner association documents required for approval of new developments.

Provide advice and assistance in drafting of amendments and additions to Code.

3) **Acquisition of Land**

Provide legal services to Board and Administrative Departments (especially Division of County Lands) regarding all aspects of the purchase and sale of real property by the County including rights-of way, parks, public buildings, and lands for preservation.

4) **Land Use and Growth Management**

Provide legal opinions and draft ordinances, administrative codes and resolutions to implement and guide County policies and comply with state and federal law.

5) **Code Enforcement**

Assist Division of Codes and Building Services with investigation and preparation of cases relating to violation of County ordinances.

Act as advocate for County staff in presentation of code enforcement cases to Hearing Examiner.

Assist in follow-up and resolution of all code violations including collection of fines due to County.

6) **Construction Licensing**

Assist Division of Codes and Building with investigation and preparation of cases involving violations of County's Contractor Licensing regulations.

Act as advocate for County staff in presentation of cases to Construction Licensing Board.

7) **Board of Adjustment and Appeals (3)**

Board of Adjustment and Appeals
Mechanical Board of Adjustment and Appeals
Plumbing Board of Adjustment and Appeals

Assist Building Services with investigation and preparation of cases involving appeals and variance requests of the County's adopted building and flood regulations.

8) **Board and Advisory Committees**

Attend meetings and provide legal advice and assistance to the following on a regular basis:

- Ad Hoc Transportation Committee
- Board of County Commissioners
- All Board of County Commissioners' weekly meetings
- All monthly Board of County Commissioners' Management and Planning meetings
- All semi-monthly Board of County Commissioners' Zoning meetings
- All other Board of County Commissioners' meetings as appropriate
- Comprehensive Plan Annotations Committee
- Eagle Technical Advisory Committee
- Historic Preservation Board
- Land Development Code Advisory Committee
- Local Planning Agency
- Zoning Annotations Committee
- Executive Regulatory Oversight Committee (EROC)
- Building Industry Oversight Committee (BIOC)

9) **Hearing Examiner**

Attend all hearings to provide legal assistance and opinions as to interpretation and implementation of County regulations and policies of the Board.

Provide legal advice and assistance with establishment and implementation of procedures for hearings and decision making process.

FISCAL 2000 BUDGET

FINAL

LITIGATION SECTION

The Trial Section represents the Board of County Commissioners in adversarial proceedings including state and federal trial courts, appellate courts and administrative hearings. Attorneys from the Trial Section defend Lee County from claims and prosecute claims on behalf of Lee County. The Trial Section provides advice and representation to Lee County regarding pending claims or potential claims as well as representation at deposition of County personnel. Attorneys from the Trial Section provide advice in land acquisitions, personal injury investigation and personnel matters.

General Cases

	<u>Active</u>	<u>Settled/ Closed</u>	<u>Total</u>
Lee County as plaintiff:	16	3	19
Lee County as defendant:	104	39	143

Condemnation Cases (Lee County Plaintiff)

	<u>Active</u>	<u>Settled/ Closed</u>	<u>Total</u>
Projects: Alico Road (#4030)	14		14
Bonita Beach II (#4003)	3		3
Burnt Store Road Extension (#4601)	2		2
Business 41 Waterline (#7040)	3		3
City of Ft. Myers Eminent Domain	0	2	2
Colonial Boulevard (#6651)	0	2	2
Corkscrew Road Widening (#4722)	2		2
Daniels Parkway Extension (#4653)	4		4
Danley Road (#4019)	1		1
Del Prado Extension (#4013)	8		8
Del Prado Overpass (#6650)	1		1
East Terry Street (#4624)	1		1
East/West Corridor (#4017)	0	18	18
Gladiolus Drive Widening (#4752)	0	3	3
Harlem Heights Infrastructure (#6025)	0	4	4
Idlewild Rd./Crystal Dr. Waterline (#7086)	1		1
Interlochen	2	2	4
Iona/McGregor (#7205)	0	10	10
McGregor Widening (#4750)	3		3

LEE COUNTY

FISCAL 2000 BUDGET

FINAL

Condemnation Cases (Lee County Plaintiff) Cont'd

	<u>Active</u>	<u>Settled/ Closed</u>	<u>Total</u>
Midpoint Bridge (#5896)	2		2
Old U.S. 41 Right-of-Way (#4043)	20		20
Ortiz Avenue Water Trans. Line (#7060)	0	4	4
Palmetto Avenue Extension	0	2	2
Pinecrest/Riverview MSBU (#4616)	1	4	5
Pondella Road Widening (#4656)	1		1
Veterans Memorial Pkwy. I & II (#4034)	20	67	87

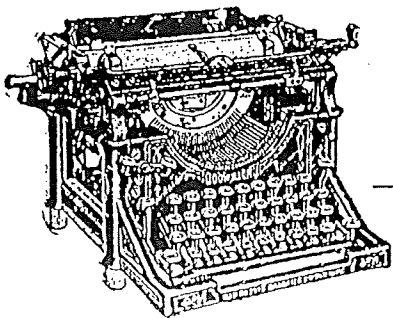
Projects Not Yet Filed:

Cherry/Blueberry Lane – 6
 SWF International Airport – 12

Mortgage Foreclosure Cases

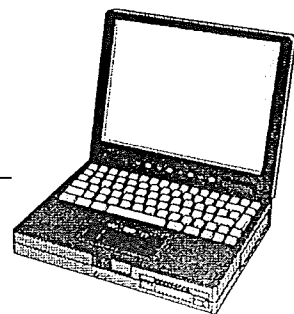
	<u>Active</u>	<u>Settled/ Closed</u>	<u>Total</u>
Superior:	15	22	37
Inferior:	100	107	207
Personal Injury Cases	11	6	17
Incompetency Cases	27	57	84
Bond Forfeitures	369		369
Miscellaneous Files/No Lawsuit Filed Yet	79	4	83
Subrogation Cases	6	8	14

LEE COUNTY



LEE COUNTY
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



HEARING EXAMINER

**HEARING
EXAMINER**

The Hearing Examiner reports directly to the Board of County Commissioners. The function of this department is to provide an effective public forum for the collection of information in order to provide for correct and consistent recommendations and decisions concerning re-zonings, variances, special exceptions, special permits, and administrative appeal cases.

LEE COUNTY

*FISCAL 2000 BUDGET
FINAL*

Hearing Examiner Divisions

LEE COUNTY - FLORIDA
1999 - 2000

<u>DIVISION / PROGRAM Cont'd</u>	<u>1997-1998 ACTUAL</u>	<u>1998-1999 ESTIMATED</u>	<u>1999-2000 BUDGET</u>
Hearing Examiner			
Hearing Examiner	<u>538,158</u>	<u>562,097</u>	<u>599,984</u>
DIVISION TOTAL	<u>538,158</u>	<u>562,097</u>	<u>599,984</u>
DEPARTMENT TOTAL	<u>538,158</u>	<u>562,097</u>	<u>599,984</u>

EXPENDITURES BY FUND TYPE

General Fund	<u>538,158</u>	<u>562,097</u>	<u>599,984</u>
TOTAL	<u>538,158</u>	<u>562,097</u>	<u>599,984</u>

LEE COUNTY

COUNTY HEARING EXAMINER

1) **Zoning Hearings**

Provide for timely and regular conduct of 250 public hearings to identify policy issues, receive public input, and provide legal due process.

Provide Decisions and Recommendations in connection with Development of Regional Impact (DRI), Development of County Impact (DCI), Rezoning, Variance, Special Exception, and Administrative Appeal applications.

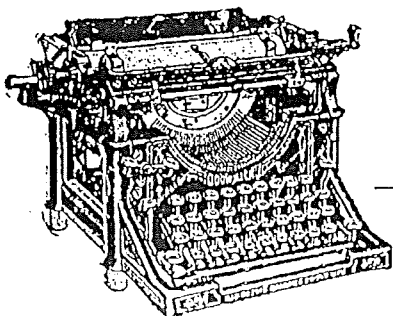
Provide for consistency in decisions/recommendations through equitable application of local and state laws.

Provide record or summary of proceedings to Board of County Commissioners, and all hearing participants, in 250 cases.

2) **Code Enforcement Hearings**

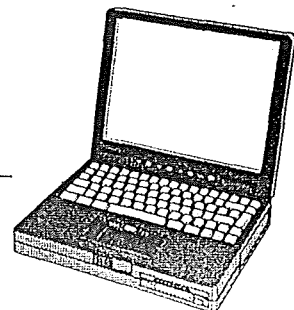
Provide for timely and regular conduct of weekly public hearings towards abatement of code violations in unincorporated Lee County and the Town of Fort Myers Beach.

Provide for consistency in decisions through equitable application of law.



LEE COUNTY
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



HUMAN SERVICES

<p>HUMAN SERVICES</p>

- **ADMIN/CLERICAL SUPPORT**
- **FISCAL CONTROL**
- **HOUSING SERVICES**
- **FAMILY SELF-SUFFICIENCY**
- **NEIGHBORHOOD PLANNING PROGRAM**
- **COMMUNITY AGENCY SUPPORT**
- **STATE HEALTH PROGRAMS**

The Department of Human Services reports to the Deputy County Manager. The department includes the following programs: Administration, Fiscal Control, Neighborhood Planning, Housing Services, Family Self Sufficiency, and the Internal Services Division, which includes contracts to community not-for-profit human service agencies and State Health Programs.

FISCAL 2000 BUDGET
FINAL

Human Services Divisions

LEE COUNTY - FLORIDA
1999 - 2000

<u>DIVISION / PROGRAM</u>	1997-1998 <u>ACTUAL</u>	1998-1999 <u>ESTIMATED</u>	1999-2000 <u>BUDGET</u>
Int. Comm. & Social Services			
Human Svcs Fiscal Mgmt	192,167	228,601	264,540
Human Svcs Admin/Clerical	410,747	625,126	627,222
Planning & Grants Admin	203,843	158,211	144,467
Neighborhood Improvements	522,164	118,409	168,110
Housing Services/General	0	71,246	357,302
State Mandated Programs	4,139,445	4,262,948	5,043,641
Family Services Unit Program	483,592	652,618	845,575
Community Agency Support	1,674,853	1,785,103	1,902,950
Small Business Development	51,388	0	50,308
Interfund Transfers	<u>4,600</u>	<u>0</u>	<u>0</u>
DIVISION TOTAL	7,682,799	7,902,262	9,404,115
Shady Rest Care Pavilion			
Shady Rest Care Pavilion Pgm	<u>8,869,078</u>	<u>0</u>	<u>0</u>
DIVISION TOTAL	8,869,078	0	0
State Health Programs			
State Health Programs	<u>1,416,396</u>	<u>1,512,695</u>	<u>1,578,557</u>
DIVISION TOTAL	1,416,396	1,512,695	1,578,557
DEPARTMENT TOTAL	<u>17,968,273</u>	<u>9,414,957</u>	<u>10,982,672</u>

EXPENDITURES BY FUND TYPE

General Fund	8,309,536	9,013,842	10,262,485
Special Revenue	789,659	401,115	720,187
Enterprise	<u>8,869,078</u>	<u>0</u>	<u>0</u>
TOTAL	<u>17,968,273</u>	<u>9,414,957</u>	<u>10,982,672</u>

LEE COUNTY

HUMAN SERVICES

ADMINISTRATION

Maintain a budget, which improves computerization of client data and fiscal integrity, for all entitlement, grant funds, Medicare and Medicaid.

Continue inter-agency coordination and community education of community human services.

Participate in the development of the Region 24 WAGES Coalition and the Workforce Development Board.

Continue to review and provide core services, identify program function costs, and provide administration of program objectives.

Review and process agenda items that are consistent with County policy.

Participate in and encourage departmental diversity.

NEIGHBORHOOD PLANNING

Complete a new three-year Department of Housing and Urban Development (HUD) Consolidated Plan and Homeless Continuum of Care Plan to include coordination of HUD Supportive Housing Program (SHP) applications.

Continue to coordinate the five area neighborhood district programs.

Monitor Department of Housing and Urban Development (HUD) funded HOME provider agencies effectively.

Continue to review and research grant opportunities designed to assist in the prevention of homelessness and assist homeless people and persons with disabilities, especially those opportunities that promote liaison relationships with nonprofit agencies.

Assist, whenever possible, the County Office of Economic Development in the creation of meaningful jobs for extremely low, low, and moderate-income neighborhood district residents.

FISCAL 2000 BUDGET

FINAL

Act as liaison for Community Action Agency, Housing and Community Development Committee. This committee makes recommendations to the Board of County Commissioners on the allocation of the County's CDBG and HOME entitlement funds.

INTERNAL SERVICES

Provide clerical support for all grant application activities, special projects, and program initiatives.

Continue clerical support for neighborhood district initiative and established Board-appointed committees.

Act as staff liaison to the Human Services Funding Committee. This committee is responsible for making not-for-profit core services funding recommendations to the Board of County Commissioners.

Provide general fund dollars to and execute contracts with approximately 20 nonprofit human service agencies to support operational expenses.

Monitor and audit contracts to ensure compliance with funding recommendations and contract requirements and to ensure accountability for general fund dollars received and clients served.

Monitor HUD funded sub-recipient agencies, CDBG, HOME, and SHP effectively.

Provide mandated funding to alcohol, drug abuse, and mental health providers and the Public Health Unit.

Network with other funding entities in order to coordinate funding recommendations and share monitoring information.

Continue to implement outcome based performance measurement throughout the department.

Train not-for-profit agencies to implement outcome based performance measurement.

Research, purchase, and implement database(s) that will enable the department to track demographic, historical, performance outcome, and other data in an efficient manner.

HOUSING SERVICES

Continue availability of single family homes under the Affordable Housing Homestead Program (AHHP) for low-income first time homebuyers through the acquisition and rehabilitation of six vacant homes.

Purchase and rehabilitate homes for the HOPE 3 Program for sale to low-income first time homebuyers.

Provide down payment or closing cost assistance to 80 low-income first time homebuyers through the Direct Home Ownership Assistance Program under the HOME Program.

Complete 30 affordable owner or renter occupied housing rehabilitation projects.

Complete 20 Weatherization Assistance Program projects in conjunction with the Low Income Emergency Home Repair and Low Income Home Energy Assistance programs and by leveraging funding when appropriate with other housing rehabilitation.

Continue affordable housing seminars in target areas to bring providers together and acquaint clients with the availability of services. Participate in 5 outreach presentations.

Further investigate all types of private funding sources for appropriateness for Department of Human Services affordable housing programs, creating public/private partnerships for a consolidated approach for service. Develop the Affordable Housing Homeownership Assistance Program (AHHA) for acquisition and rehabilitation utilizing private funding.

FAMILY SELF-SUFFICIENCY PROGRAM

1) Direct Services

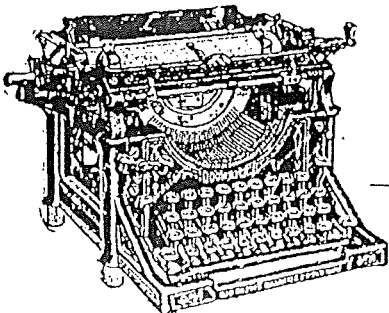
Provide the opportunity for a limited number of eligible clients to receive vocational training, educational opportunities, emergency assistance and extra curricular activities for their children via the Community Services Block Grant (CSBG) and the Partnership in Family Building programs.

Provide assistance to approximately 40 households via the LIFT program (Living Independently for Today) in moving from homelessness to permanent housing if the applicants demonstrate a commitment to become and maintain self-sufficiency.

Provide assistance to HIV+ individuals with rental and utility assistance if their need is HIV+ related via the HOPWA program (Housing Opportunities for Persons with Aids).

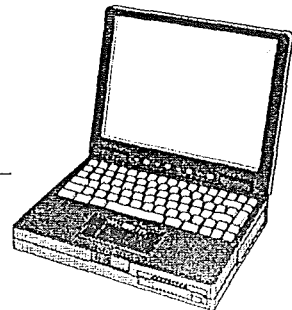
2) **State Mandates**

Ensure compliance with all legal mandates which require County participation or funding for human services related programs including indigent burials/cremations, Health Care Responsibility Act, County share of Medicaid nursing home, hospital and HMO costs, and the public guardianship program.

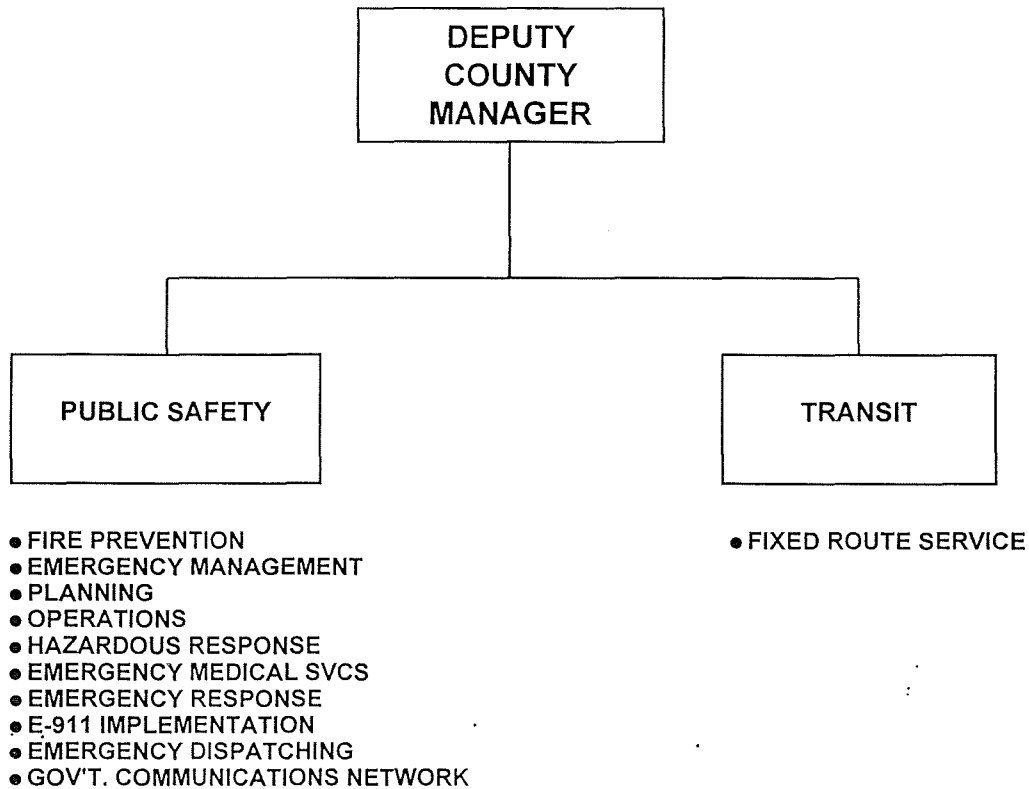


LEE COUNTY
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



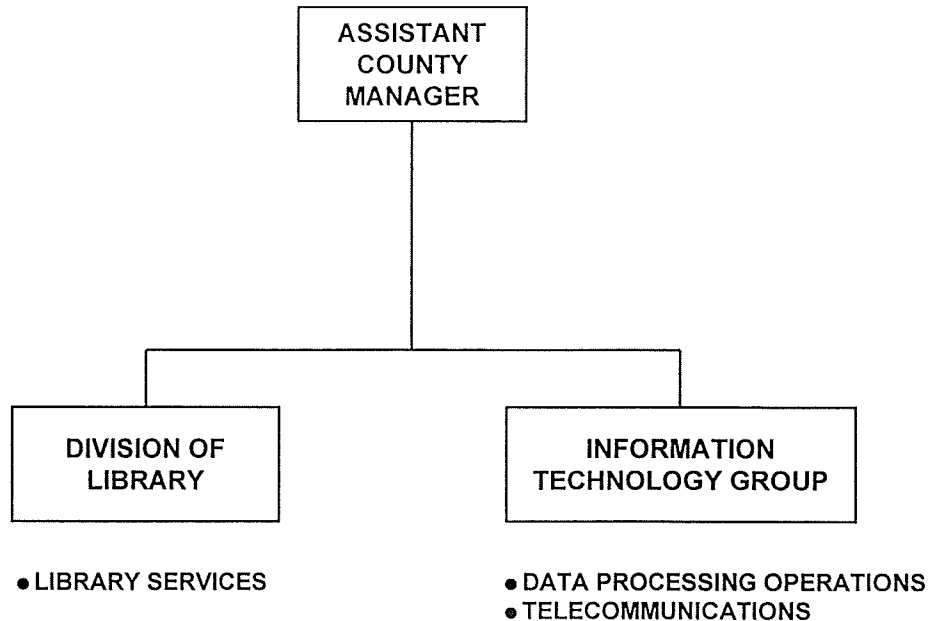
INDEPENDENT DIVISIONS



Public Safety provides services to citizens and visitors of Lee County including emergency medical services, emergency management services, government communications, and emergency dispatch.

LeeTran (the County's transit system) provides fixed rate bus transportation services for citizens and visitors of Lee County, and contracts for paratransit services in compliance with the ADA.

INDEPENDENT DIVISIONS

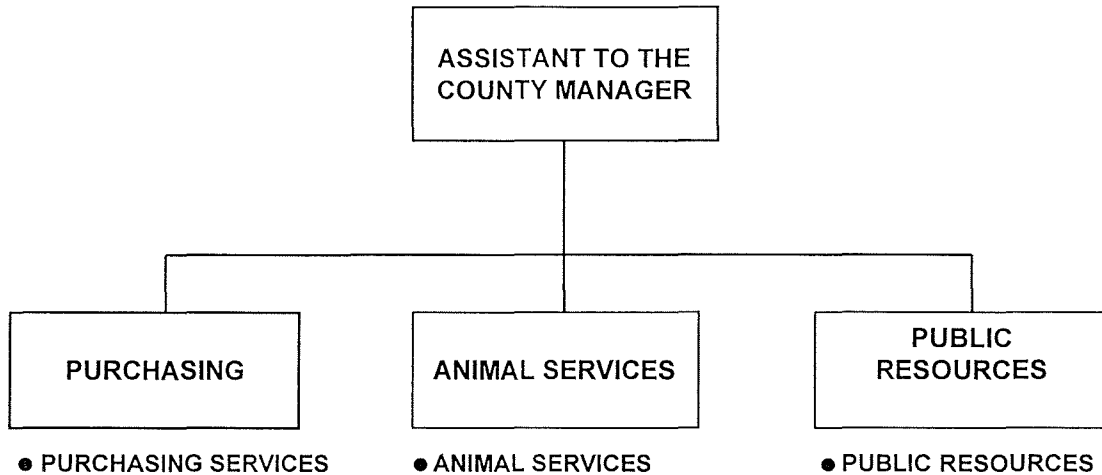


The Library Division provides library services within 11 library buildings, including a Talking Books Library and processing center. This division additionally provides book mobile and institution services for a variety of patrons.

The Information Technology Groups (ITG) provides the planning and coordination of data processing and system design, computer networks, and telephone system.

These divisions report directly to County Administration.

INDEPENDENT DIVISIONS



Purchasing Services provides a centralized system for procuring goods and services at the lowest possible price and with expediency. In addition, Purchasing provides bid specification research services to County departments.

Animal Services' mission is to protect the health, safety, and welfare of Lee County citizens and their pets through the effective and efficient enforcement of applicable laws and ordinances.

Public Resources provides pick-up and delivery of all internal and outgoing mail, centralized art and desktop publishing, printing and duplicating services, and coordinates the Speaker's Bureau. Additionally, this division provides the public with a central contact point within Lee County Government for obtaining information and assistance.

FISCAL 2000 BUDGET

FINAL

Independent Divisions

LEE COUNTY - FLORIDA
1999 - 2000

<u>DIVISION / PROGRAM</u>	1997-1998 <u>ACTUAL</u>	1998-1999 <u>ESTIMATED</u>	1999-2000 <u>BUDGET</u>
Purchasing			
Purchasing	702,684	727,748	677,032
DIVISION TOTAL	702,684	727,748	677,032
Information Technology			
Management Information Service	479,036	315	0
PC Support	39,225	0	0
Networking Capital	3,568,728	0	0
Telephones	2,829,210	2,762,421	3,011,169
Data Processing	1,104,637	5,626,790	7,785,131
System Acquisition & Development	344,728	0	0
Govt Communications Network	285,948	0	3,578
DIVISION TOTAL	8,651,512	8,389,526	10,799,878
Public Resources			
Graphics Services	183	0	0
Public Resources	1,358,075	1,449,534	1,331,463
DIVISION TOTAL	1,358,258	1,449,534	1,331,463
Public Safety			
Fire Protection <i>KF522 011500</i>	559,687	531,309	22,136
Fire Impact Fees	1,359,843	1,339,539	0
Public Safety Administration	12,185	180	179,085
Emergency Mgmt Operations	280,259	371,071	392,470 ✓
Emergency Operations Planning	261,838	253,758	307,392 ✓
All Hazards Protections	465,586	1,096,949	1,049,104 ✓
Emergency Response	11,207,814	10,818,772	12,800,569 <i>12,478,235</i> ✓
Emergency Dispatching	1,158,945	1,123,169	1,595,631 ✓
E911 Implementation	1,142,158	1,176,891	1,698,490 ✓
Govt Communications Network	721,658	919,176	1,264,850
Animal Services Operations	702,452	186,975	0
DIVISION TOTAL	17,872,425	17,817,789	19,309,727 <i>18,947,393</i>
Library			
Library Services	9,522,541	9,762,647	12,946,472
DIVISION TOTAL	9,522,541	9,762,647	12,946,472

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12,478,235

322,334

12,800,569

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LEE COUNTY

**FISCAL 2000 BUDGET
FINAL**

Independent Divisions

LEE COUNTY - FLORIDA
1999 - 2000

<u>DIVISION / PROGRAM Cont'd</u>	<u>1997-1998 ACTUAL</u>	<u>1998-1999 ESTIMATED</u>	<u>1999-2000 BUDGET</u>
Transit			
Fixed Route Service	<u>6,132,144</u>	<u>8,217,545</u>	<u>13,412,475</u>
DIVISION TOTAL	<u>6,132,144</u>	<u>8,217,545</u>	<u>13,412,475</u>
Animal Services			
Animal Services Operations	0	1,252,911	1,212,374
Animal Services - Kennel Svcs	<u>0</u>	<u>162,227</u>	<u>363,009</u>
DIVISION TOTAL	<u>0</u>	<u>1,415,138</u>	<u>1,575,383</u>
DEPARTMENT TOTAL	<u>44,777,722</u>	<u>48,342,024</u>	<u>60,652,414</u>

EXPENDITURES BY FUND TYPE

General Fund	14,970,299	16,063,120	18,536,691
Special Revenue	14,302,109	14,752,657	16,638,520
Enterprise	6,132,144	8,217,545	13,412,475
Internal Services	<u>9,373,170</u>	<u>9,308,702</u>	<u>12,064,728</u>
TOTAL	<u>44,777,722</u>	<u>48,342,024</u>	<u>60,652,414</u>

LEE COUNTY

PUBLIC SAFETY

1) Emergency Management

Furnish preparedness, response, recovery, and mitigation services to protect people and property from the effects of natural and technological hazards in accordance with requirements.

Provide a standard of care to all residents in Lee County based on the County's vulnerability and frequency of occurrence to natural and technological hazards listed in the document, Lee County Hazard Vulnerability Analysis.

2) Emergency Medical Services

Provide out-of-hospital advanced life support response and care to 48,608 incidents involving the citizens and visitors of Lee County, Florida.

Provide medical direction, training, and support for local first responders pursuant to local, state, and national standards.

Provide public information and education regarding injury and illness prevention, EMS system access, and CPR.

Provide timely advanced life support medical transportation services for 29,256 patients from either the scene of their incident, or between local medical facilities.

Provide timely advanced life support aeromedical care and transportation of 916 patients.

3) Emergency Dispatch Program

Provide an accurate, rapid, and reliable communications connectivity link for 84,720 calls from the citizens of Lee County to the Emergency Medical Services and the independent fire district service agencies of Lee County.

Provide pre-arrival emergency medical instructions as required to all citizens awaiting advanced life support service.

Provide emergency dispatch and communications support to counties during time of natural disasters.

FISCAL 2000 BUDGET
FINAL

4) E911 Program

Maintain a Countywide enhanced 911 system to 328,000 telephones.

Provide training to all public safety answering point operators of the 911 system.

Provide the assignment of street names and addresses to citizens residing in Lee County.

Provide maintenance of the 911 Street DataBase used to determine a citizen's location during an emergency with an error rate of less than one tenth of one percent (0.01%).

5) Government Communications Network

Provide a Countywide voice radio and data communications system to facilitate effective and timely coordination for Lee County government, all municipal governments, the Lee County Sheriff's Department, all fire service agencies, and state and federal offices resident within Lee County.

6) Fire Service

Provide for fire suppression and first responder services to the following areas in unincorporated Lee County through contractual arrangements with existing fire service agencies: Burnt Store dependent fire district, Maravilla, and Useppa Island.

Provide for wildlife fire service support services through funding provided to the Florida Department of Agriculture and Consumer Services, Division of Forestry.

LEE COUNTY

TRANSIT DIVISION

- 1) Provide fixed route services to citizens of urbanized and un-urbanized areas of Lee County at a level determined by the Lee County Board of County Commissioners.
- 2) Provide complementary paratransit service within 3/4 a mile either side of the fixed route system, as mandated by the Americans with Disabilities Act.
- 3) Provide planning, grant management, and administration activities with the Federal Transit Administration and the Florida Department of Transportation for six annual grants.

LIBRARY SERVICES

Library Services provide the following services countywide with the exception of an independent district in Ft. Myers Beach:

Public Services

- Youth Services

Provide children (ages birth to 12 years) and young adults (ages 13 and up) with access to a wide range of materials, in a variety of formats.

Provide children with access to a minimum of 1,000 programs per year that introduce them to literature and the rewards of independent, lifelong learning.

Provide an Annual Summer Reading Club Program to meet the educational, recreational, and leisure reading needs of children through age 12.

- Adult Services

Provide current, popular reading materials at all locations.

Provide a minimum of 300 programs each year highlighting topics of current interest, exploring literature, and introducing library services to community organizations.

Provide Adult Reader's Advisory services to meet popular reading demands.

Central Services

- Reference and Information Services

Provide accurate and timely reference assistance to library patrons through:

- Current, authoritative reference materials in traditional and electronic formats
- Ongoing training sessions for staff and all patron levels
- Centralized telephone reference services
- Homework assistance services at all locations
- Genealogy, local and state history collections
- Interlibrary loan services
- Library website with links to library events and services

FISCAL 2000 BUDGET

FINAL

- **Facilities**

Construct, staff, and maintain ADA-compliant service outlets in all areas of the County so that 90% of Lee County residents need to travel no farther than 7.5 miles to access library services.

Provide space and equipment to support access to developing technology.

Provide information and resources to support economic development and government services in Lee County.

Provide access to developing technology, including the Internet and other electronic resources in Lee County.

Technical Services

- **Collection Development**

Select, acquire, catalog, and process a minimum of 100,000 new materials per fiscal year for the public in a variety of formats.

Evaluate and maintain current collections of materials.

Check out a minimum of 2,500,000 library materials annually.

Community Access Services

- Provide assistive services and technology for patrons with disabilities in accessing materials and services.
- Provide a minimum of 55 bookmobile stops monthly to families in under-served communities in Lee County.
- Provide service as a subregional Talking Books Library for eligible children and adults.
- Provide Books-by-Mail service for children and adults who are unable to use a library because of medical and physical disabilities.
- Provide specialized materials and services to support the literacy needs of families.

FISCAL 2000 BUDGET
FINAL

Administrative Services

- Recruit and retain competent customer service oriented personnel to promote and provide excellent library services.
- Establish cooperative partnerships with a variety of community groups to support library services.
- Investigate and assess the functional and accessible needs of all future and existing library facilities.
- Maintain a technology plan which supports the electronic resource and informational needs of all patrons.

INFORMATION TECHNOLOGY GROUP (ITG)

The following services are provided by two private firms (SCT Software and Resource Management Corp. and Stonehouse Technologies, Inc.) that comprise ITG:

- 1) Acquire and install computer hardware and software in support of County government core services.
- 2) Acquire and install telephone communication equipment in support of County government core services.
- 3) Provide Countywide system connectivity to support County government core services.
- 4) Provide system connectivity to provide information to the County's citizens and the business community.
- 5) Provide internal consulting services to County departments relative to automation.
- 6) Provide technical assistance and troubleshooting to County government through the Help Center.

PURCHASING SERVICES

1) Specification Development & Review

Develop specifications for products and services, which will meet the needs of the Lee County employees who will be using these products and services.

Ensure the specifications are written in such a way as to allow fair and open competition among interested vendors.

Review specifications written by department/division staff to ensure compliance with applicable policies and procedures.

Research and be familiar with new products and procedures, as they become available on the market.

2) Project Processing

Competitively process informal and formal quotes/proposals in order to obtain the best use of taxpayers money.

Review quotes/proposals received to determine compliance with stated specifications in order to obtain a quality product.

Research the best available means of acquiring products and services such as State Contracts, GSA Schedules, Piggyback purchases, or competitive quoting.

Research waiver requests to determine if applicable and appropriate.

3) Process Purchase Orders

Procure goods and services requested by our customers with applicable policies and procedures.

Follow up on delivery, pricing, etc., when required.

4) Resource/Research

Provide information to our customers on goods and services available.

FISCAL 2000 BUDGET
FINAL

Provide information on product and service availability and sources of supply.

Provide current marketing pricing of goods and services upon request.

Research alternative procurement methods upon request or to meet special circumstances.

Keep abreast of new product releases.

5) Training

Prepare and offer training classes to equip requisitioners with the knowledge and skills needed for issuing requisitions.

Educate requisitioners in ethical purchasing procedures.

Educate requisitioners in current purchasing policies and procedures adopted by the Board of County Commissioners and/or the County Manager's Office.

6) Auditing/Monitoring

Review purchases made by requisitioners to ensure compliance with Board policies and procedures.

Ensure purchase orders, which are also considered contracts, are as correct and complete as possible.

Ensure proper procedures are used when processing requisitions and ethical purchasing policies are adhered to.

7) System Maintenance

Maintain the purchasing system for use by all County departments and divisions.

Request changes or additions to the purchasing system to keep it as user friendly as possible and provide the best benefit to the requisitioners.

Maintain the vendor list in accordance with State and Federal regulations.

8) Manual Maintenance

Maintain the Lee County Purchasing and Payment Procedures Manual and keep up to date with current policies and procedures established by the Board of County Commissioners and the County Manager's Office.

9) DBE Program

Provide assistance with recruitment and filling out all necessary paperwork to qualify as a certified minority business with Lee County and the State of Florida.

Publish and supply a quarterly DBE Directory and newsletter to keep Lee County employees, and our certified minority vendors, up to date on any new procedures or projects up for bid.

10) Procurement Card

Maintain the Purchasing card program, as it is designed to improve efficiency in processing low dollar purchases from any vendor that accepts the Visa credit card.

The Purchasing Card Administrator's duties are as follows:

- Coordinates issuance and cancellations of cards;
- Coordinates program policy issues;
- Maintains policy and cardholder guides/manuals;
- Approves/disapproves requests for Purchasing cards; and
- Coordinates and maintains internal controls.

PUBLIC RESOURCES

1) Citizen Information and Assistance

Provide a central location point for citizens' inquiries and complaints.

Maintain a broad base of community information for referrals.

Recruit participants for the Lee County Speakers Bureau, create and maintain a Speakers Bureau catalog and assist citizens in booking speakers.

2) Mail Services

Provide centralized mail processing for an average of 71,000 pieces of internal and posted mail per month.

Provide daily pick up and delivery mail service for departments and divisions.

Realize an annual savings of approximately \$5,000 for Lee County by pre-sorting mail for bulk postage.

3) Support Services

Prepare and distribute agendas for all Board meetings and advertise each meeting appropriately.

Coordinate the appointment/re-appointments of over 700 members of County advisory committees; file an annual report with the State regarding financial disclosure; prepare annual committee sunset recommendations to the Board.

Continually update and distribute the Administrative Codes, External Fee Manual, Ordinance Index, Codification of Ordinances, Board Meeting Calendars, and Internal/External Phone Directories.

Process official documents approved at Commission meetings to five cable franchises in Lee County.

Record and maintain public record videotapes of Board meetings and duplicate the tapes upon request.

Maintain in good repair an inventory of basic audiovisual equipment to be loaned out to other offices.

4) Printing, Graphics, and Central Duplicating

Maintain the Print Shop as a complete offset operation for all County departments/divisions.

Produce over 800 quality printing projects annually, including the County's business forms and 36 pre-printed forms.

Provide professional graphic services to all departments, divisions, and constitutional officers.

Provide a central duplicating service for large projects, including assembling, drilling, and binding.

5) Communication Services

Assist departments in designing and preparing information for the County Internet web page; constantly update, enhance, and expand information.

Conduct the Lee GROWS Program eight times a year.

Utilize a combination of methods for disseminating information, such as press releases, psa's, advertising, LOLA (Lee On Line Access), Lee T.V., Lee Cares, Lee GROWS, and in-house video projects, including script writing, filming, casting, production, editing, and materials.

Coordinate and manage special events for the Board (groundbreakings, dedications, inaugurations, and meetings).

Assist in organizing the annual hurricane media workshop and orientation.

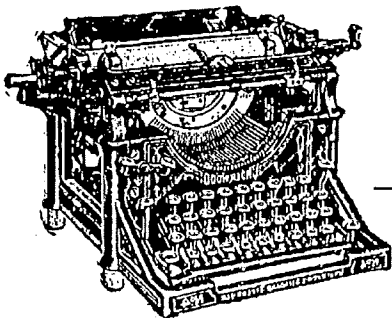
ANIMAL SERVICES

Lee County Animal Services' mission is to protect the health, safety, and general welfare of Lee County citizens and their pets through the effective and efficient enforcement of applicable laws and ordinances. This is accomplished through:

- Receiving and Dispatch of Complaints
- Conducting Dangerous and Vicious Dog Investigations
- Operating the Rabies Control Program
- Providing Law Enforcement Assistance
- Complaint Response and Resolution (nuisance, running at-large)
- Operating the Animal Licensing Program
- Conducting Cruelty and Neglect Investigations
- Performing Animal Rescue (abandonment)
- Provides an Education Program (available to schools, civic groups, etc.)

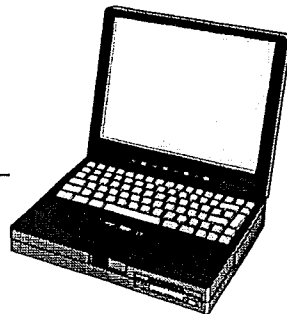
The enforcement of the laws results in receiving between 10 – 12,000 animals annually. The following services are provided:

- Receiving and Evaluations of Animals
- Emergency and Preventive Health Care of Animals
- Cleaning and Maintenance of Kennels
- Adoption Program (on-site and off-site)
- Lost and Found Program
- Euthanasia
- Disposition



 **LEE COUNTY**
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



PUBLIC WORKS/ COMMUNITY DEVELOPMENT

INTERNAL SERVICES

- **PW ADMINISTRATION**
- **DCD ADMINISTRATION**
- **COUNTY LANDS**
- **CONTRACTS**
- **INTERNAL SUPPORT (FISCAL)**
- **INTERNAL SUPPORT (ADMIN.)**

This division is responsible for providing direction and leadership to the departments of Community Development, Transportation, Environmental Services, and Planning & Construction.

The County Lands Program provides land and easement acquisition services for capital projects. Additionally, the program is responsible for monitoring Lee County's real estate inventory.

The Contracts Program supports County departments and divisions in the development, negotiation and administration of construction contracts, professional service agreements, other professional service contracts, and related change orders.

The Internal Support programs provide support to the departments and divisions reporting to the Directors of Public Works and Community Development.

**FISCAL 2000 BUDGET
FINAL**

Internal Services Divisions

LEE COUNTY - FLORIDA
1999 - 2000

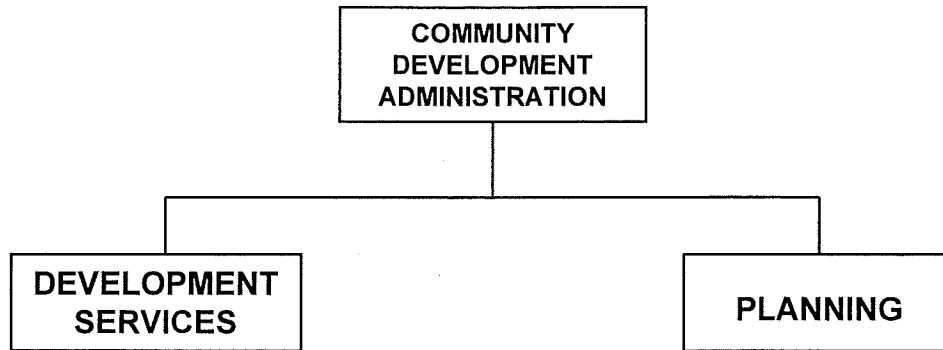
<u>DIVISION / PROGRAM</u>	<u>1997-1998 ACTUAL</u>	<u>1998-1999 ESTIMATED</u>	<u>1999-2000 BUDGET</u>
PW/DCD Internal Services			
Public Works/Comm Devel. Admin	741,272	546,396	591,466
Contracts Int Svcs/Public Works	172,234	281,101	262,402
Internal Services Fiscal	631,230	621,801	647,157
Internal Support	1,643,009	1,796,628	1,869,791
County Lands	<u>772,153</u>	<u>871,256</u>	<u>1,047,415</u>
DIVISION TOTAL	<u>3,959,898</u>	<u>4,117,182</u>	<u>4,418,231</u>
DEPARTMENT TOTAL	<u>3,959,898</u>	<u>4,117,182</u>	<u>4,418,231</u>

EXPENDITURES BY FUND TYPE

General Fund	3,577,951	3,839,164	4,061,215
Special Revenue	381,947	271,184	354,066
Capital Projects	<u>0</u>	<u>6,834</u>	<u>2,950</u>
TOTAL	<u>3,959,898</u>	<u>4,117,182</u>	<u>4,418,231</u>

LEE COUNTY

COMMUNITY DEVELOPMENT



- ZONING INFORMATION
- REZONING & DRI'S
- DEVELOPMENT SERVICES
- BUILDING INSPECTIONS
- PLANS REVIEW
- PERMIT ISSUANCE
- CODE ENFORCEMENT
- ZONING REVIEW

- ENVIRONMENTAL SCIENCES
- PLANNING
- STATE HOUSE INITIATIVE PARTNERSHIP (SHIP) GRANT
- HISTORIC PRESERVATION

The Department of Community Development oversees the various aspects of Development and Construction in Lee County. This department reports to the Assistant County Manager.

Functions of Community Development are:

- To process land development applications.
- To provide for protection, conservation, and development of natural features in Lee County.
- To provide the public with zoning information.
- To issue permits for general construction, plumbing, electrical, mechanical, roofing, and fire safety.
- To provide enforcement of all Lee County laws and ordinances regarding the natural resources, sign and zoning ordinances, and unsafe buildings.
- To ensure a proper land use development to meet the demands of a growing population and the natural environment.

**FISCAL 2000 BUDGET
FINAL**

Community Development Divisions

LEE COUNTY - FLORIDA
1999 - 2000

<u>DIVISION / PROGRAM</u>	1997-1998 <u>ACTUAL</u>	1998-1999 <u>ESTIMATED</u>	1999-2000 <u>BUDGET</u>
Planning			
DCD - Planning	<u>1,563,216</u>	<u>1,744,807</u>	<u>1,931,610</u>
DIVISION TOTAL	<u>1,563,216</u>	<u>1,744,807</u>	<u>1,931,610</u>
Developmental Services			
Land Devl Asst.	426,993	307,285	298,860
Zoning Information	184,368	200,025	274,995
Development Services	1,319,000	1,378,041	1,306,841
Rezoning & DRI's	787,558	872,242	976,438
Permit Issuance	1,457,362	1,589,548	1,673,262
Building Inspections	1,939,858	2,242,416	2,007,829
Code Enforcement	1,406,167	1,590,354	1,745,744
Plans Review	<u>999,282</u>	<u>1,115,412</u>	<u>1,377,405</u>
DIVISION TOTAL	<u>8,520,588</u>	<u>9,295,323</u>	<u>9,661,374</u>
DEPARTMENT TOTAL	<u>10,083,804</u>	<u>11,040,130</u>	<u>11,592,984</u>

EXPENDITURES BY FUND TYPE

Special Revenue	<u>10,083,804</u>	<u>11,040,130</u>	<u>11,592,984</u>
TOTAL	<u>10,083,804</u>	<u>11,040,130</u>	<u>11,592,984</u>

LEE COUNTY

PUBLIC WORKS

ADMINISTRATION

1) Health/Safety Benefit Services

Provide management and direction to two major Public Works operating departments (Department of Transportation and Environmental Services) to ensure the health, safety, and welfare of the citizens of Lee County.

2) Program Monitoring

Approximately 55 mandated programs (Federal, State, and Local) are applicable to the Public Works Department and Divisions.

COUNTY LANDS

County Lands provide various property acquisition and disposition services to all County departments as well as inventory maintenance of all County-owned lands.

1) Real Estate Acquisition Negotiations (CIP & Non-CIP Projects)

Acquire all real estate interests from private and public property owners necessary to construct Capital Improvement Projects or specially funded projects (e.g. Federal or State Grant Programs, MSTU Projects) in full compliance with Federal, State, or Local laws, as may be required for governmental real estate acquisitions.

2) Real Estate Disposition Review (County Owned Surplus Properties)

Dispose of County-owned surplus real estate either by donation or sale in full compliance with Florida Statute 125.35 or Florida Statute 125.38, as the case may be for disposition of governmentally owned real estate.

3) Real Estate Title Examination (Title Research for CIP, Non-CIP, & Surplus)

Perform complete examination and special research of real estate ownership and of property encumbrances necessary to properly support the

FISCAL 2000 BUDGET

FINAL

requirements of numbers 1 and 2 listed above. To further provide title examination and reports to the County Attorney's Office for litigation of real estate condemnation and/or foreclosure.

4) County Lands Inventory Control

Maintain the official inventory of all real property owned or leased by the County with information as to purpose for acquisition, costs associated with purchase, existing environmental conditions, improvements made to the land, if any, and potential for subsequent sale, to include input to the Geographical Information System for visual reference. Complies with County Administrative Code and Public Record Laws.

**5) Tax Deed Sales Services of County Held Tax Certificates
(Joint Project with Tax Collector, Clerk's Office, & Board of County Commissioners)**

Initiate applications for tax deed sales, deposit fees, and handles subsequent liquidation of County-held tax certificates, in full compliance with Florida Statute 197.502 and F.A.C. 12D-13.060.

6) Conversation 2020 Land Program

Assist the Board appointed Citizen Advisory Committee with all required activities of the Conservation Lands Program. Coordinates the implementation of the program and evaluation of nominated properties for consideration by the Advisory Committee.

CONTRACT SERVICES

The Contracts Management Program supports County departments and divisions in the development, negotiation, and administration of construction, contracts, professional service agreements, other professional service contracts, and related change orders through the use of the formal bid, competitive negotiation, request for qualification, and request for proposal processes.

COMMUNITY DEVELOPMENT

1) Development Services

Provide thorough and consistent review of approximately 1,400 land development submittal to ensure compliance with Lee County Land Development Code.

Review and process over 100 plats and vacations.

Provide professional, courteous services to over 50,000 walk in customers.

Handle approximately 55,000 telephone calls for information.

Conduct approximately 1,600 site development inspections.

Provide information to the public on hearing dates, results of public hearings and general information.

Appear before the Hearing Examiner and Board of County Commissioners to make recommendations regarding approximately 400 Zoning/DRI cases.

Provide public information for Zoning and other Land Development Code issues.

Review approximately 12,000 construction plans for building code compliance.

Issue approximately 45,000 building permits.

Perform over 90,000 on-site building inspections to verify that all construction work conforms to building codes and approved drawings.

Monitor contractor licensing for over 4,000 state and local contractors.

Process applications and issue over 200 new contractor licenses.

Renew over 2,300 local contractor licenses.

Handle code enforcement of County codes requiring 20,000 inspections.

FISCAL 2000 BUDGET
FINAL

2) **Planning**

Provide for future growth of the County through comprehensive planning.

Update Comprehensive Plan as required by state law.

Monitor Lee Plan activities, i.e., Capital Improvement Program, Year 2010 Overlay, area studies, and plan amendments.

Enforce County environmental land use regulations through approximately 1,500 inspections.

Collect and disseminate information regarding economic conditions, population, growth, and building activity in response to over 3,000 requests.

Administer affordable housing through monies obtained from the SHIP grant of \$1,400,000.

Preserve natural, architectural, and historic resources through the administration of historic preservation programs.

FLEET MANAGEMENT

FLEET MANAGEMENT

- **ROLLING AND MOTORIZED EQUIPMENT**

This division is responsible for performing vehicle maintenance and repair, fuel management, and a disaster management plan for all County-owned equipment in the event of a natural disaster. This division reports to the Public Works Director.

**FISCAL 2000 BUDGET
FINAL**

Fleet Management Divisions

LEE COUNTY - FLORIDA
1999 - 2000

<u>DIVISION / PROGRAM</u>	<u>1997-1998 ACTUAL</u>	<u>1998-1999 ESTIMATED</u>	<u>1999-2000 BUDGET</u>
Non-Departmental			
Reserves	0	0	44,651
DIVISION TOTAL	0	0	44,651
Enterprise Debt Service			
General Govt Debt Expense	391,213	387,137	392,640
DIVISION TOTAL	391,213	387,137	392,640
County Fleet Management			
Rolling & Motorized Equipment	3,172,027	4,066,093	4,310,435
DIVISION TOTAL	3,172,027	4,066,093	4,310,435
DEPARTMENT TOTAL	<u>3,563,240</u>	<u>4,453,230</u>	<u>4,747,726</u>

EXPENDITURES BY FUND TYPE

Internal Services	3,563,240	4,453,230	4,747,726
TOTAL	<u>3,563,240</u>	<u>4,453,230</u>	<u>4,747,726</u>

LEE COUNTY

FLEET MANAGEMENT

To establish a small reserve account to replace equipment (fuel modems, brakes, lathes, etc.) as needed; to actively pursue additional maintenance and repair business from outside non-profit sources; to continue to develop an alternative fuel plan for Lee County Government in accordance with Federal mandates and guidelines; and to maintain our non-handling hazardous waste status with the Department of Environmental Protection.

1) **Vehicle Maintenance and Repair**

Perform regularly scheduled preventive maintenance function on all County-owned equipment to increase the repair before breakdown ratio and to minimize County liability in the event of an accident.

Perform repairs on County-owned equipment maintaining a 50:1 equipment/mechanic ratio.

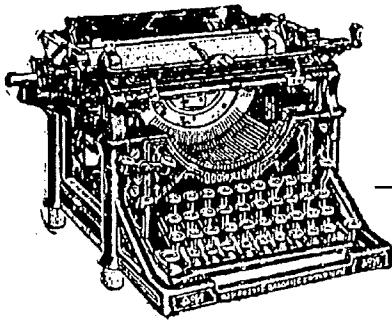
Maintain an adequate inventory of quality repair parts for County-owned equipment.

2) **Fuel Management**

Provide unleaded and diesel fuel to County departments at a substantially lower rate than retail pump price.

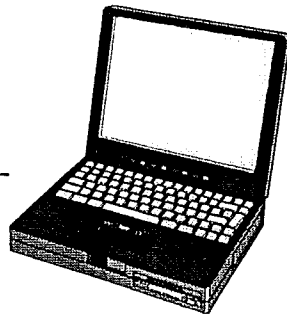
3) **Disaster Management Plan**

Provide Lee County departments with emergency vehicle maintenance, fuel, and repair service plan for County-owned equipment in the event of a natural disaster.



 **LEE COUNTY**
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



VISITOR AND CONVENTION BUREAU

**VISITOR AND
CONVENTION
BUREAU**

The Visitor and Convention Bureau manages the activity of the Tourist Tax Funded Visitor and Convention Bureau – to promote off-season tourism to Lee County and create a Countywide cooperative marketing program to encourage local, and non-profit attractions to market their facilities to tourists. This department reports to the County Manager.

**FISCAL 2000 BUDGET
FINAL**

Visitor & Convention Bureau Divisions

LEE COUNTY - FLORIDA
1999 - 2000

<u>DIVISION / PROGRAM</u>	<u>1997-1998 ACTUAL</u>	<u>1998-1999 ESTIMATED</u>	<u>1999-2000 BUDGET</u>
County Manager			
Visitor & Convention Bureau			
Attraction Marketing	315,825	448,808	282,124
Visitor & Convention Bureau	6,398,253	6,124,034	6,518,711
Interfund Transfers	<u>0</u>	<u>3,178</u>	<u>0</u>
DIVISION TOTAL	<u>6,714,078</u>	<u>6,576,020</u>	<u>6,800,835</u>
DEPARTMENT TOTAL	<u>6,714,078</u>	<u>9,414,957</u>	<u>6,800,835</u>

EXPENDITURES BY FUND TYPE

Special Revenue	<u>6,714,078</u>	<u>6,576,020</u>	<u>6,800,835</u>
TOTAL	<u>6,714,078</u>	<u>6,576,020</u>	<u>6,800,835</u>

LEE COUNTY

DEPARTMENT OF VISITOR AND CONVENTION BUREAU

1) Coordination of All Tourist Development Council (TDC) Activities

Prepare monthly agendas, minutes, reports, etc., pertinent to the business of the statutorily established TDC, which is responsible for fiduciary oversight of the expenditure of tourist tax funds.

Coordinate the annual Community Event Cooperative Marketing Partnership Program. This \$200,000 program is available to all Lee County non-profit events.

Coordinate the annual Community Attractions Cooperative Marketing Partnership Program. This program was funded with a \$300,000 budget available to all Lee County non-profit attractions.

Coordinate the annual Beach and Shoreline Capital Project Evaluation and Recommendation process. Tourist tax contributes \$2.5 million annually to the development of public beach facilities.

Support the work of the Coastal Advisory Council through participation in meetings and work plan.

Represent the Lee County tourism industry at the local, statewide, and national level.

2) Tourism Research

Coordinate the collection, implementation, and reporting of all visitor information studies. The data is collected and reported on a monthly seasonal and annual basis. This information is available to entire tourism industry for development of individual business strategies.

Coordinate special tourism studies as required for a geographical or business sub-set of the County.

Track monthly trends of the tourism business economy as reported by the accommodations industry.

Pretest advertising concepts annually.

FISCAL 2000 BUDGET
FINAL

Strategize with Bureau staff in the development of key target markets, which will produce the most cost-effective return on investment (ongoing).

3) Tourism Marketing

Promote Lee County to targeted domestic and international visitors. Marketing is targeted to consumers, special groups, the travel trade, business travelers, meeting planners, and both domestically and internationally and niche markets within each.

ADVERTISING

Advertise the unique Lee County tourism product through television, newspapers, radio, and magazines. The advertising plan is developed annually and evaluated daily/weekly to respond to market demands and trends.

AIRLINE PASSENGER DEVELOPMENT

Partner with airlines to create more frequent non-stop service to Southwest Florida International Airport from target sector markets.

TRAVEL AGENT HELP DESK

Respond to specific needs of travel agents in order that they effectively sell Lee County as a preferred destination.

PROMOTIONS

Extend the reach of the marketing budget by at least \$1.5 million annually.

DIRECT SALES

Conduct at least 80 annual direct sales missions to consumers and travel trade in the domestic market and to conduct 25 annual sales missions in the international market. These missions allow Bureau staff and industry to create global partnerships directly to present the Lee County tourism product to the world.

4) Communications

Generate at least \$3 million in media editorial each year by positioning the Lee County tourism product as a unique tourism destination. All communities, attractions, etc., receive coverage.

FISCAL 2000 BUDGET
FINAL

Enhance the marketing program by generating direct assistance to trade and consumer media on a demand basis. This includes all electronic and print journalists interested in developing a Lee County tourism-related story.

Encourage the development of the future local tourism labor force by coordinating an annual Tourism Career Awareness Program in conjunction with the Lee County School system. Active partnership with the Academy of Tourism.

Communicate with the local tourism industry and other interested parties by producing a quarterly newsletter.

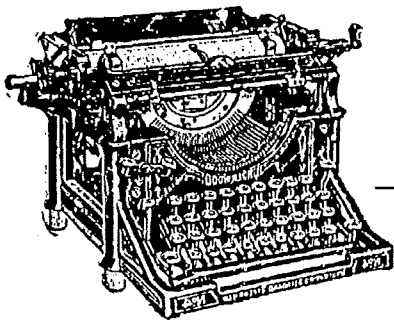
5) Visitor Services/Community Relations

Provide direct visitor service information seven days per week at three airport locations. This program provides \$150,654 in free services to Lee County citizens and business.

Staff a Lee County booth at the I-75 and I-95 entrances to Florida providing information to potential visitors. This staffing is provided one weekend per month.

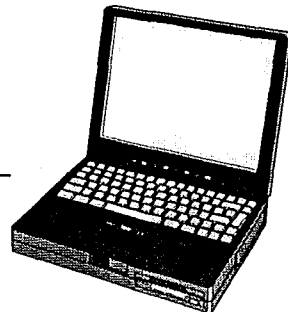
Assist other VCB departments with volunteer help as needed.

Develop the "Guest First" customer service training program in conjunction with ECC and the chambers of commerce. Contract the "Guest First" program to the private sector businesses, as required.

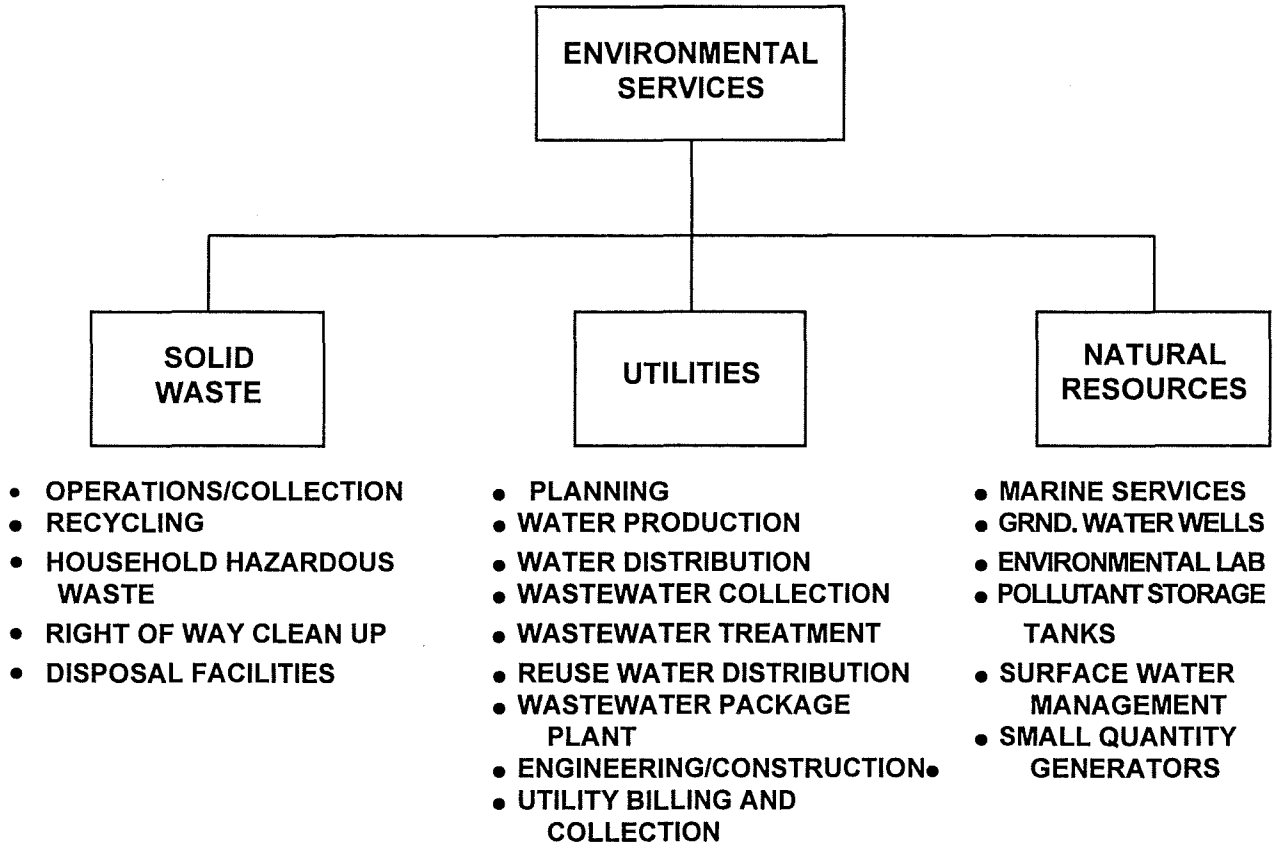


 **LEE COUNTY**
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



DEPARTMENT OF ENVIRONMENTAL SERVICES



Environmental Services reports to the Public Works director and provides services that improve customer life styles while protecting the environment.

Natural Resources provides for protection and conservation of natural features in Lee County with primary emphasis on surface and ground water.

Solid Waste is an entirely self-supported enterprise operation responsible for the mandatory Countywide garbage program for businesses and residences, the resource recovery facility, and the household hazardous waste collection program.

Utilities (LCU) is an entirely self-supported enterprise system responsible for the operation and management of a potable water system and a consolidated sewer system which serves four service areas.

FISCAL 2000 BUDGET

FINAL

Environmental Services Divisions

LEE COUNTY - FLORIDA
1999 – 2000

<u>DIVISION / PROGRAM</u>	<u>1997-1998 ACTUAL</u>	<u>1998-1999 ESTIMATED</u>	<u>1999-2000 BUDGET</u>
Solid Waste			
Right-of-Way Cleanup	267,440	205,794	259,439
Solid Waste Operations	8,484,092	8,914,590	9,813,978
Recycling	754,227	758,233	886,022
Hazardous Waste	353,213	418,294	666,508
Disposal Facilities	15,479,072	15,563,156	16,837,610
Utilities Admin – Mgmt	0	9,635	0
Marine Svcs/Marine Sciences	13,542	4,675	0
Natural Resources Admin	82,646	17,328	0
Ground Water Mgmt	3,271	2,472	0
Environmental Lab	2,079	2,498	0
Pollutant Storage Tanks	2,079	3,131	0
Small Quality Generator	2,408	3,091	0
Solid Waste Control	<u>11,894</u>	<u>148,535</u>	<u>1,250</u>
DIVISION TOTAL	25,455,963	26,051,432	28,464,807
Natural Resources			
Marine Svcs/Marine Sciences	380,148	426,936	484,970
Natural Resources Admin	50	0	15,000
Ground Water Mgmt	380,262	405,545	468,781
Environmental Lab	644,100	690,602	979,070
Pollutant Storage Tanks	166,274	240,719	180,537
Surface Water Mgmt	538,961	633,001	799,185
Soil & Water Conservation	110,576	101,746	105,664
Small Quantity Generator	<u>287,510</u>	<u>231,261</u>	<u>273,536</u>
DIVISION TOTAL	2,507,881	2,729,810	3,306,743
Utilities			
Water Production - Olga	1,100,088	1,001,698	1,107,950
Water Distribution	940,842	1,069,942	1,667,425
Wastewater Treatment Contracts	3,702,632	4,128,586	4,250,000
Wastewater Collection	2,467,660	2,371,761	3,270,715
Wastewater Treat – Pkg. Plants	0	39,048	69,900
Wastewater Treatment - Beach	1,749,628	1,308,509	2,364,750
WWW Treatment – Pine Island	61,872	69,610	372,728
Water Production FCWC	0	837,578	1,870,212
Wastewater Treatment FCWC	0	570,472	1,329,809
Utilities Admin - Sewer	510,351	656,895	2,434,559
Utilities Admin - Water	143,981	418,341	1,615,948

LEE COUNTY

**FISCAL 2000 BUDGET
FINAL**

Environmental Services Divisions

LEE COUNTY - FLORIDA
1999 - 2000

<u>DIVISION / PROGRAM</u>	<u>1997-1998 ACTUAL</u>	<u>1998-1999 ESTIMATED</u>	<u>1999-2000 BUDGET</u>
Utilities Cont'd			
Utilities Admin - Mgmt	1,426,883	1,347,668	1,127,068
Utilities Engineering	648,433	673,513	387,789
Water Meter Service	308,471	304,285	321,820
Billing & Collection	778,718	1,699,970	1,717,259
Utilities Warehouse	33,965	52,898	28,000
Water Production - Corkscrew	1,059,056	930,043	1,336,150
Water/Sewer General	<u>19,250</u>	<u>3,837</u>	<u>0</u>
DIVISION TOTAL	<u>14,951,830</u>	<u>17,484,654</u>	<u>25,272,082</u>
DEPARTMENT TOTAL	<u>42,915,674</u>	<u>46,265,896</u>	<u>57,043,632</u>

EXPENDITURES BY FUND TYPE

General Fund	1,594,551	1,776,664	2,128,358
Special Revenue	1,082,172	1,051,233	1,244,181
Enterprise	<u>40,238,951</u>	<u>43,437,999</u>	<u>53,671,093</u>
TOTAL	<u>42,915,674</u>	<u>46,265,896</u>	<u>57,043,632</u>

LEE COUNTY

ENVIRONMENTAL SERVICES

Solid Waste Management

The Solid Waste Management system provides core level services as an "Enterprise Fund," which is fully funded by services fees and assessments, separate from the County general fund. The following subfund descriptions explain the Solid Waste programs.

1) Operations

Provide collection of solid waste throughout the unincorporated County through competitively bid franchise contracts. This includes services to 85,000 households, 45,000 multi-family units, and all businesses. Approximately 17,900,000 collections are completed annually.

Provide customer services, public information, contracts monitoring, and solid waste ordinance enforcement. Customer service calls average 3,000 monthly, which is a 0.2% call rate. A majority of these requests are for information.

Provide illegal dumping investigations and arrests conducted by the Environmental Crimes Deputy, under contract with the sheriff.

Support proper solid waste management and recycling programs for County administration and operating departments.

2) Disposal

Provide disposal of municipal solid waste (MSW), construction debris (C&D), and horticulture waste in an environmentally acceptable manner, in accordance with state law, FDEP regulations, and public health requirements.

Construct and manage disposal facilities, including the WTE facility and Lee/Hendry landfill. Also, manage long-term service provider contracts to assure efficient and environmentally sound operations.

Provide disposal of 365,000 tons of MSW, 50,000 tons of C&D, and 35,000 tons of yard waste per year.

Obtain Waste Tire Grant (\$215,000) for managing and processing waste tires Countywide.

Provide the transfer and disposal of all solid waste from Hendry County.

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FINAL

3) Recycling Program

Provide public education, recycling processing, and recycling grant application services to all Lee County. In addition, recycling collection services are provided for all residential households and multi-family units in unincorporated Lee County.

Provide recycling of 25,000 tons through the Material Recycling Facility (MRF). Increased recycling collection amounts over 10% annually. Increased Countywide recycling rate to 38%. Obtained recycling grants (\$218,950) which is distributed Countywide.

Construct and manage recycling processing facilities for use by all Lee County.

4) Household Hazardous Waste

Provide collection and disposal of hazardous and toxic materials from household throughout the County, at six drop-off collection events per year. County personnel and contracted-chemical waste disposal specialists staff these events.

Provides education and information on proper handling, recycling, or disposal of waste oils, car batteries, and anti-freeze, and other household chemicals.

Provide curbside collection and disposal of household batteries.

Collect approximately 90 55-gallon drums of household batteries per year for safe disposal and recycling.

5) Right-of-Way Clean Up

Provide clean up of illegally dumped material on County and other public rights-of-way in unincorporated Lee County, paid by a surcharge in the unincorporated area. Material that is on private property is the landowner's responsibility. Collection exceeds 800 tons of debris annually from the rights-of-way.

Provide emergency removal of debris following authorization.

Assist the sheriff's deputies in investigating illegal dumping cases.

LEE COUNTY

Lee County Utilities

Lee County Utilities provides core level water, wastewater, and reclaimed water services as an "Enterprise Fund," which is fully funded by service charges and fees, separate from the County general fund. The following descriptions explain the major Lee County Utilities programs.

1) Utility Management

Review utility rates and fees to ensure they are adequate to provide for the financial needs of Lee County Utilities operations and capital improvements. To the extent possible, capital needs are funded on a pay-as-you-go basis.

Maintain regulatory operational permits including overview of compliance items as required for Lee County Utilities facilities, and provides enforcement of the provisions of Lee County's sewer use, cross connection control and other utilities-related ordinances.

Coordinate various customer requests, franchise agreements amendments, tariff amendments, and other related matters with private utilities within Lee County (primarily not-for-profit private utilities) as requested or as Board of County Commission approvals are required.

2) Utility Planning

Plan for the immediate and longer-range needs of existing and future customers of the utility systems, including development and management of both Operating and Capital Improvement Program budgets. Plan for expansions of the utility systems as a regional utility system within unincorporated Lee County.

Participate in developing amendments to the Lee Plan and responsible for the implementation to ensure concurrence with the portions of the Lee Plan related to the Lee County Utilities System.

Represents Lee County Utilities through the participation in regional planning efforts of agencies such as the South Florida Water Management District and the Lee County Regional Water Supply Authority to assure necessary long term water resources are available. Specific regional plans include: the Lower West Coast Water Supply Plan, the Lower East Coast Water Supply Plan, the Caloosahatchee River Basin Supply Plan, and the Water Supply Authority's Master Plan Update.

FISCAL 2000 BUDGET
FINAL

3) Contract Monitoring

Provide for monitoring the Contract Operations and Maintenance agreements to ensure quality services for 53,000 water customers, 38,000 sewer customers, and proper utility infrastructure maintenance. Includes field inspections, monthly review of invoices and related performance reporting for contract compliance.

Provide for the review and management of other contracted services and agreements such as sludge hauling and disposal, reuse agreements, utility billing agreements, and the bulk wastewater treatment with the City of Fort Myers.

4) Engineering Services

Provide project management, engineering and services during construction for improvements to the Lee County Utilities systems. Includes CIP projects, relocations required by FDOT and LCDOT roadway improvements, and construction completed under the Contract Operations and Maintenance agreements.

Provide water and sewer line records information in response to an estimated 1,150 customers' request each year.

Provide for the maintenance of Lee County Utilities systems record drawing and updating of the GIS files as improvements and changes are made to the utilities systems.

5) New Service Requests

Provide for the processing of new service requests ranging from individual owner homes to larger development order type projects. This includes plan review and inspection for approximately 65 developer-contributed water and wastewater system improvements each year.

Provide new services-related information for approximately 3,000 customer requests and inquiries each year.

Provide for the processing of approximately 1,700 new customer installations, new service connection fees, or forced connections through code enforcement action during the year.

LEE COUNTY

FISCAL 2000 BUDGET
FINAL

Division Of Natural Resources Management

1) Flood Protection

Assist EOC in flood emergencies. (Average two events per year.)

Provide planning, management, and engineering services for flood plain protection. (Inventory of system is in place on GIS.)

Review plats and vacation of easements for drainage impacts. (At request, approximately 40 plans and 40 easements per year.)

Provide technical assistance for Flood Insurance Program, through updating of flood studies and flood zone map revisions.

Implement agreement with the SFWMD for the maintenance of regional storm water facilities and streams.

Identify and manage capital improvement projects (CIP) as related to storm water.

Submit (minimum of 5) requests for funding assistance for flood reduction improvements to SWFMD, FDEP, ACOE, and other agencies.

Response to citizen RFA's. (Over 200 per year.)

2) Water Pollution Control

Meet compliance criteria as established in the EPA NPDES MS4 permit, perform inspections, and prepare annual report for Lee County.

Monitor water quality for the residents of Lee County and develop strategies for improvement. (One hundred ten sites, 1,000 samples tested annually.)

Inspection and monitoring of pollutant storage tanks and pollutant discharges to the environment. (Perform over 700 inspections annually).

Participate in Estero Bay Study Plan, Charlotte Harbor National Estuary Program, and Caloosahatchee Study.

LEE COUNTY

FISCAL 2000 BUDGET
FINAL

3) Pollution Prevention (PZ)

Education of approximately 15,500 businesses in the proper management of hazardous waste. Twenty percent (20%) assessed annually as required by the State mandate.

Quarterly newsletter used in updating all businesses on regulatory changes and associated requirements of hazardous waste management. Provide technical assistance to state and national organizations.

Provide technical assistance to Fleet Management, Print Shop, MARS, Lee Tran, DOT Facilities, Utilities, Solid Waste, and County Attorney.

Provide customer service to businesses requesting exemptions to the PZ Program.

4) Groundwater Protection

Monitor activities through permitting and inspection of water wells, monitor wells, test boring, foundations holes, elevator shafts, and well abandonments. (Approximately 4,000 inspections completed annually.)

License water well contractors, test boring contractors, and monitor well contractors.

Locate and plug abandoned wells. (Variable - approximately 50 per year)

Maintain a computer database of all permits and licenses issued and wells constructed (25,000 records).

Inspection and monitoring of pollutant storage tanks and pollutant discharges to the environment.

5) Wellfield Protection/Water Supply

Monitor facilities within wellfield protection zones for evidence of groundwater contamination.

Seek alternative water supply sources and protect existing through participation in the SFWMD/ACOE C&SF and Water Supply Plan Studies.

6) **Hydrological Database and Monitoring**

Collect, maintain, and analyze approximately 200 hydrological monitoring facilities required to calibrate computer models and set control parameters for new developments.

Install, maintain, and record data into various databases, GIS, and report formats.

7) **Water Conservation**

Teach and implement water conservation techniques for residents and agriculture operations and enforce water restrictions.

Promote soil and water conservation through educational programs, materials, technical assistance, flood plain management, and grant distribution through the Lee Natural Resources Conservation District.

8) **Waterway Management**

Permit, provide, and maintain 495 aids to navigation to allow safe passes of vessels and resource protection in areas not posted by the United States Coast Guard.

Provide for maintenance dredging of non-federal public channels to insure safe navigation (when funds are available).

Permit, post, and maintain sufficient legal signage to allow enforcement of vessel operation standards on County waters.

Remove derelict vessels that represent immediate or potential navigation or environmental hazards in coordination with local law enforcement agencies.

Provide administrative services for Waterways Advisory Committee.

FISCAL 2000 BUDGET
FINAL

9) Marine Resource Management

Develop and implement a manatee protection plan for county waters.

Plan, permit, construct, and maintain artificial fishing reefs.

Support maintenance and improvement of marine fisheries and fisheries habitat.

Continue coastal projects, channel maintenance and marine habitat assessment.

Monitor bacteriological quality at Lee County beaches.

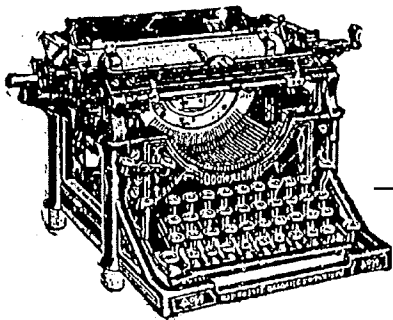
10) Coastal Management

Coordinate beach renourishment and inlet management planning to insure long term navigability of tidal passes and maximize benefits to adjacent beaches.

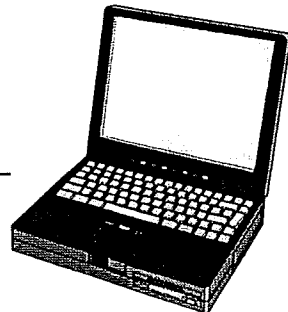
Provide administration services for Coastal Advisory Council.

Assist in identifying and manage Capital Improvement projects, including long term budget requests to State and Federal agencies.

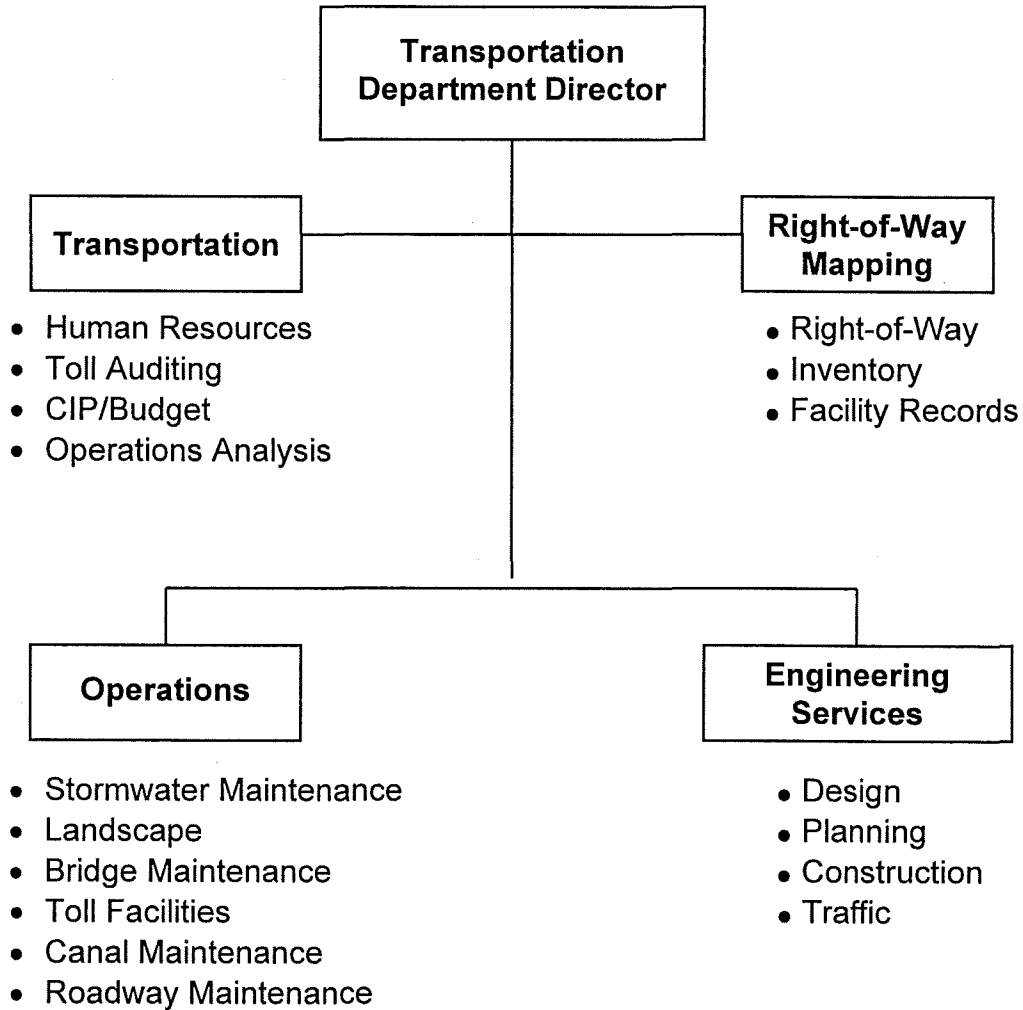
Continue Shoreline Monitoring Program.



BOARD OF COUNTY
COMMISSIONERS



DEPARTMENT OF TRANSPORTATION



The Department of Transportation reports to the Public Works Director. This department is responsible for all of the County's transportation-related activities, which include: repair and maintenance of roads, signs, signals and canals; operation of three toll facilities and related bridges; engineering and management of capital projects.

FISCAL 2000 BUDGET

FINAL

Transportation Divisions

LEE COUNTY - FLORIDA
1999 - 2000

<u>DIVISION / PROGRAM</u>	<u>1997-1998 ACTUAL</u>	<u>1998-1999 ESTIMATED</u>	<u>1999-2000 BUDGET</u>
Director of Transportation			
DOT Administration	1,088,386	11,061	30,000
DIVISION TOTAL	1,088,386	11,061	30,000
DOT - Operations			
Canal Maintenance	1,599,042	1,726,092	2,102,929
Pipe & Ditch Maintenance	862,882	1,004,801	0
Landscape Maintenance	41,567	206,456	700,400
Roadway Maintenance	4,930,770	5,241,048	8,852,280
Bridge Operations - Maintenance	730,677	907,705	1,144,281
DIVISION TOTAL	8,164,938	9,086,102	12,799,890
DOT - Traffic			
Traffic - Engineering	859,097	829,192	956,232
Traffic Operations	3,465,683	2,149,647	2,335,678
Traffic Signal Systems	0	1,311,069	1,645,812
DIVISION TOTAL	4,324,780	4,289,908	4,937,722
Toll Facilities			
Sanibel Causeway R&R	16,290	94,544	209,456
Bridge Operations	3,853,452	4,220,150	5,510,505
Bridge Landscape	163,277	286,214	314,530
Roads & Bridges	6,139,209	2,643,229	800,000
DIVISION TOTAL	10,172,228	7,244,137	6,834,491
Transportation Engineering			
DOT Administration	0	939,249	806,366
Traffic - Planning	548,915	543,656	508,692
Construction	1,961,131	1,850,295	2,096,158
Design	931,128	776,380	759,214
DIVISION TOTAL	3,441,174	4,109,580	4,170,430
DEPARTMENT TOTAL	<u>27,191,506</u>	<u>24,740,788</u>	<u>28,772,533</u>

EXPENDITURES BY FUND TYPE

Special Revenue	16,850,991	17,240,751	21,569,505
Enterprise	10,340,515	7,500,037	7,203,028
TOTAL	<u>27,191,506</u>	<u>24,740,788</u>	<u>28,772,533</u>

LEE COUNTY

DEPARTMENT OF TRANSPORTATION

Engineering Services Division

Right-of-Way and Mapping

1. Right-of-Way and Research:

Provide a public service researching and responding to 1,000 right-of-way inquiries from the public, County Commissioners, and County departmental staff. Research involves determination of maintenance jurisdiction, interpretation of legal descriptions, preparing chronologies, and technical support for Public Works, County Attorney's Office, and various State/County governmental agencies.

2. Inventory, Management, and Quality Control of Public Right-of-Way:

Provide a service in the inspection, document preparation and coordination of 15 road maintenance acceptances pursuant to Administrative Code 11-7 and assist with issuance of impact fee credits.

Provide a public service in the availability of substantiated records and documentation of County right-of-way. Files and reports are available for public review. Track D.O.T.'s research and respond to petitions to vacate.

3. Recordation of Right-of-Way Inventory:

Prepare and update database program for inventory of County maintained right-of-ways. To provide an essential service for public information in the preservation of D.O.T. historical documentation/deeds, D.O.T. being recognized as the only County repository of this historical information.

4. Management and Control of the Department's Right-of-Way Computer Mapping Geodetic Information:

Update the right-of-way mapping inventory on the GIS system.

Provide right-of-way maps and variance reports to capital project engineers, Public Works, and County staff.

FISCAL 2000 BUDGET
FINAL

5. Road Resurfacing Clearinghouse:

Road resurface, rebuild, and permits. Take requests, prepare maps, prepare contracts, and update database.

Design Program

1. Produce design plans, specifications, and construction documents for various projects (signals, intersections, streetlights, small roadway, sidewalks, road resurfacing, right-of-way, survey).
2. Produce technical reports, studies, and permit applications.
3. Project management and review of plans and specifications submitted by consultants for County CIP projects.
4. Provide design for other County agencies and other governmental agencies as workload permits.
5. Produce graphics and display materials as required to support projects and proposals.
6. Maintain, convert to digital form, and catalog 35,000 construction and right-of-way plans.
7. Assist public in search for DOT archive plans.
8. Provide project management for Public Works GIS initiative.

Planning Program

1. Long Range Planning:

Develop and keep current the County's long-range Transportation Plan Map (20-year horizon) and shorter-term increments.

Develop and keep current the Transportation Element of the County's Comprehensive Plan, including evaluating the impacts on the element of annually proposed Comprehensive Plan amendments.

Update and keep current the County's Bikeway/Walkways Facilities Plan.

FISCAL 2000 BUDGET
FINAL

Update and keep current the County's access road location map.

Update and keep current County roadway functional classification map and list.

Update and keep current the County's build-out transportation plan, the Official Trafficway Map.

Update and keep current existing and future County roadway service volumes.

Annually evaluate and prioritize roadway projects for potential inclusion in the County's five-year Capital Improvement Program.

Annually evaluate and recommend bicycle/pedestrian projects to be constructed in the following year with budgeted funds.

Coordinate long-range planning activities with the Lee County Metropolitan Planning Organization (MPO), including, attendance of Technical Advisory Committee and MPO meetings.

2. Development Impact Analysis:

Review and evaluate the transportation impacts of Developments of Regional Impact (DRI's), including preparation of recommended development order conditions.

Review and summarize the annual traffic monitoring reports submitted by DRI's.

Review and comment on transportation issues as needed in County's development review process.

Review and provide recommendations on road impact fee credit requests.

Review and provide recommendations on access requests for the County's controlled-access roadway and County's roadways with the cities.

3. Preliminary Design Activities:

Draft preliminary road and intersection designs, determining typical cross sections and right-of-way needs.

LEE COUNTY

FISCAL 2000 BUDGET

FINAL

Evaluate corridor alignment alternatives and options.

Provide cost estimates for CIP projects and long-range plan projects.

4. Other:

Provide staff support of monthly Ad Hoc Transportation Committee Meetings.

Provide staff support of monthly Bicycle/Pedestrian Advisory Committee.

Provide travel demand modeling and technical support as needed.

Review and suggest update to relevant County administrative codes and land development codes, as needed.

Conduct special study efforts as needed.

Process joint agreements with FDOT.

Construction Program

1. Project Management:

Provide project management for Capital Improvement Program for Lee County.

Provide project management for other County agencies and other governmental agencies as workload permits.

2. Survey:

Provide survey services for right-of-way permits and driveway permits

Provide survey services for various intersections throughout Lee County.

Provide survey services for Capital Improvement Program for Lee County.

Provide survey services for other County agencies as workload permits.

FISCAL 2000 BUDGET
FINAL

3. Road Resurface and Rebuild Program:

Provide inventory of all roads for resurfacing/rebuilding projects.

Prepare annual resurfacing contracts.

4. Bike Paths/Sidewalks:

Provide coordination and assistance to various civic associations for acceptance of neighborhood easements for Lee County.

Construct sidewalks/bike paths under the annual program.

5. Landscaping/Environmental Tasks:

Provide landscape architectural plans. Specifications and construction documents for various projects.

Prepare and coordinate the execution of landscape maintenance and hold harmless agreements with chambers of commerce, civic organizations, developers, homeowners associations, other government agencies, etc.

Technical review of landscape, irrigation, and wetland mitigation plans and specifications submitted by consultants.

Traffic Section

1. Traffic Signs and Markings:

The Traffic Sign and Marking Program will ensure that County maintained roadways have the appropriate signs and markings. All work is done in accordance with Federal, State, and local standards and practices. Maintenance and installation will be done through inspections, work orders, CIP, RFA's, and emergency responses. Inspections will be performed on a scheduled and unscheduled basis.

2. Traffic Signals:

The Traffic Signals Program will ensure that County maintained traffic signals and systems, warning flashers, street lights, aerial signs, permanent counting stations, and the electrical systems for drawbridges and fender lights are

FISCAL 2000 BUDGET
FINAL

lights are installed, maintained, and repaired. All work is done in accordance with Federal, State, and local standards and practices. Maintenance and installation will be done through inspections, work orders, CIP, RFA's, and emergency responses. Inspections will be performed on a scheduled and unscheduled basis.

3. Traffic Engineering:

The Traffic Engineering Program is responsible for the review and monitoring of current and future traffic conditions on County maintained roadways. These actions assist in improving safety, reducing congestion, reducing travel time, supporting economic development, and facilitating the movement of goods and services within the County. Traffic engineering studies and reviews will be conducted in accordance with Federal, State, and local standards and practices. Studies and reviews of traffic conditions and traffic control devices will be done through routine inspections, RFA's, and emergency responses. Inspections will be performed on a scheduled and unscheduled basis.

4. Traffic Support Section:

The Traffic Support Section is responsible for the management of programs, equipment and fiscal resources of the Traffic Section. This is done to ensure that the various programs have the fundamental resources to accomplish their objectives within the approved fiscal budget. Administration is also responsible to provide organizational, technical and analytical support to the Section's program areas, and for the review of work activities and adherence to standards for work performance of a program. Inspections will be performed on a scheduled and unscheduled basis.

Operations Division

1. Canal Maintenance:

Canal Maintenance Department is responsible for maintaining County primary and secondary canal systems and includes operating weirs to deter residential flooding for Surface Water Management. Maintenance of canal systems includes mowing, spraying canals for weeds, demucking canals, repairing erosion problems and debris removal, all to insure proper water flow. The weirs are operated and inspected, greased and mechanical adjustment made on a scheduled basis.

FISCAL 2000 BUDGET
FINAL

2. Roadway Maintenance:

Roadway Maintenance Program provides the necessary repair operations within 2,700 center miles of pavement, 75 miles of bike paths and 60 miles of sidewalk. The department mows grass within the road right-of-way on a scheduled basis. It is also responsible for completing small construction projects.

The Pipe and Ditch Section of Roadway Maintenance is responsible for restoring County maintained roadside ditches, pipes and catch basins to original hydraulic capacity designs. Maintenance of the tertiary drainage systems includes restoration of proper elevation, cleaning, flushing and repair or replacement of pipes and catch basins. Drive through inspections are done on a scheduled and non-scheduled basis.

3. Bridge Maintenance/Bridge Operations:

Bridge Maintenance Department is responsible for maintaining 115 bridges throughout the County as well as 302 drainage culverts. It also maintains all of the guardrails and handrails along County roads. The department provides preventive scheduled maintenance on the drawbridges at Alva, Big Carlos, Matlacha and Sanibel.

4. Landscaping:

Landscaping Department is responsible for all maintenance and installation of County sponsored projects within the ROW and along bike paths. All trees and bed areas will meet the minimum quality and safety criteria as outlined in the Leescape Master Plan, FDOT roadway design manual and best horticultural practices prescribed by the industry.

5. Operations Administration:

Administration Department provides the necessary strategy, technical, tactical and visionary needs for the division. Evaluation feedback is provided both to staff as well as contracted services. Administration is responsible for researching, investigating and negotiating all contracted work for DOT Operations. The department also maintains a "Request for Action" service that answers and documents over 4,300 annual calls from citizens, Commissioners and internal departments. This service generates work order as needed and provides follow up and proper feed back to the requestor.

Toll Facilities

1. Revenue Collection:

Collect tolls mandated by Transportation Facilities Revenue Bonds, County Resolutions and Ordinances at the Sanibel Causeway, Cape Coral Bridge, and the Midpoint Memorial Bridge.

2. Operations and Maintenance:

Perform routine ground maintenance of the Sanibel Causeway, a three-mile series of two-lane bridges and islands.

Perform routine ground maintenance of the Cape Coral and Midpoint Toll Facilities, consisting of approximately 17 acres of turf, mulched and retention areas, 47,000 plants and shrubs, 500 assorted trees, all requiring an extensive irrigation system.

Provide funding for routine maintenance and repair of bridges including the Sanibel Draw Bridge and Cape Coral Overpass.

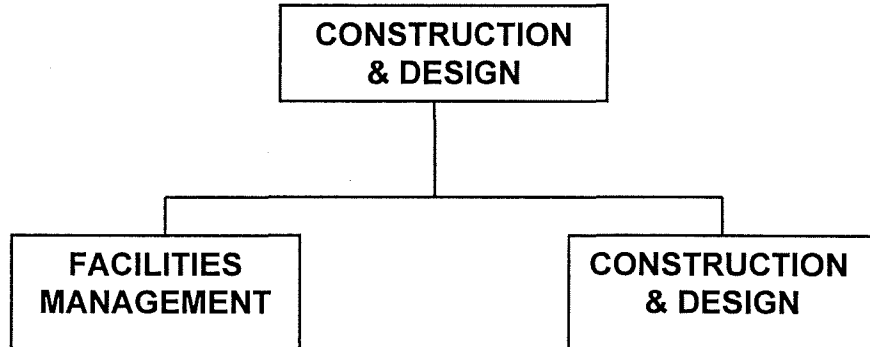
Perform routine maintenance and repair of toll collection equipment at all three toll facilities.

3. Electronic Toll Collection:

Provide management of the Leeway Service Center to ensure maintenance of approximately 60,000 customer AVI (Automatic Vehicle Identification) Discount programs and transponders.

Manage Toll Collection System software performance and upgrades.

CONSTRUCTION & DESIGN



- MAINTENANCE & REPAIR
- CONTRACTS MANAGEMENT
- RECORDS STORAGE
- FUEL STORAGE
- LEASED PROPERTY ADMINISTRATION
- COUNTY SURPLUS AUCTIONS
- PLANNING
- DESIGN & CONSTRUCTION
- PROJECT MANAGEMENT
- INSPECTION

The Facilities Management division provides maintenance and repair services, contract administration, records storage, fuel storage, and leased property administration for County departments, and conducts County surplus auctions.

The Construction and Design division provides engineering, design, planning, project management, and inspection for County construction projects.

**FISCAL 2000 BUDGET
FINAL**

Construction & Design Divisions

LEE COUNTY - FLORIDA
1999 - 2000

<u>DIVISION / PROGRAM</u>	<u>1997-1998 ACTUAL</u>	<u>1998-1999 ESTIMATED</u>	<u>1999-2000 BUDGET</u>
Construction & Design			
Parks Capital Projects	1,019,503	1,014,034	1,083,630
DIVISION TOTAL	1,019,503	1,014,034	1,083,630
Facilities Management			
Facilities Mgmt Administration	0	3,183,920	3,223,880
Maintenance & Repair Services	6,065,367	3,139,347	3,446,095
DIVISION TOTAL	6,065,367	6,323,267	6,669,975
DEPARTMENT TOTAL	<u>7,084,870</u>	<u>7,337,301</u>	<u>7,753,605</u>

EXPENDITURES BY FUND TYPE

General Fund	7,084,870	7,337,301	7,753,605
TOTAL	<u>7,084,870</u>	<u>7,337,301</u>	<u>7,753,605</u>

LEE COUNTY

CONSTRUCTION AND DESIGN

1) Capital Planning and Budgeting

Forecast needs and delineate budgetary requirements for the Parks and Recreation, Library, and general government elements for approximately 40-50 projects of the Lee County Capital Improvement Program through use of community and regional park impact fees, tourist tax, grant and capital improvement funds.

Coordinate and disperse 22 requests for capital improvement grants of the Tourist Development Tax Beach Funds.

Monitor timely expenditure of 9 impact fee district dollars.

2) Acquisition

Monitor compliance of Parks, Recreation, and Open Space Element of the Lee Plan and plan acquisition accordingly.

Pursue intergovernmental agreement for land use to avoid acquisition cost utilizing long-term leases and interlocal agreements.

3) Design Development and Construction

Provide in-house services and manage consultant services for design development including programmatic approval of user groups and community through various means: steering committees, leagues, and community meetings.

Pursue 15 public/private and public/public agreements to facilitate cost effective and efficient means of project development.

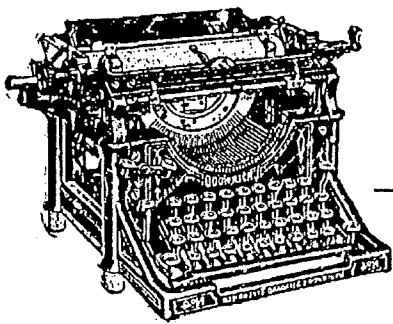
Provide construction services through project management of quotes, bids, construction contracts, and construction management agreements.

FACILITIES MANAGEMENT

Provide a safe environment for employees and all residents as they conduct business with Lee County by maintaining, remodeling, and monitoring the 2,007,503 square feet of County-owned space.

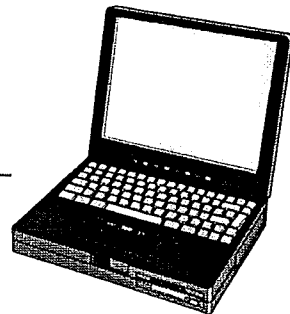
Review and prepare documentation for state compliance of the underground fuel sites.

Provide storage destination of Lee County files and records per Florida statutes.

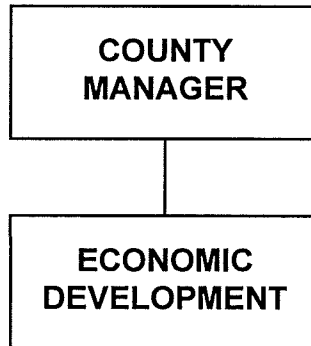


LEE COUNTY
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



ECONOMIC DEVELOPMENT



- **ECONOMIC DEVELOPMENT**
- **COMMUNITY REDEVELOPMENT AGENCY**

Economic Development works with a variety of business organizations from other counties, states, and countries to attract new business, as well as to retain and expand existing industries, increasing the job base in Lee County. The division is also responsible for administering the Community Redevelopment Agency function, which implements projects in five redevelopment areas to enhance the tax base.

FISCAL 2000 BUDGET
FINAL

Economic Development Divisions

LEE COUNTY - FLORIDA
1999 - 2000

<u>DIVISION / PROGRAM Cont'd</u>	<u>1997-1998 ACTUAL</u>	<u>1998-1999 ESTIMATED</u>	<u>1999-2000 BUDGET</u>
Economic Development			
Economic Development	<u>1,811,398</u>	<u>1,221,241</u>	<u>1,451,158</u>
DIVISION TOTAL	<u>1,811,398</u>	<u>1,221,241</u>	<u>1,451,158</u>
DEPARTMENT TOTAL	<u>1,811,398</u>	<u>1,221,241</u>	<u>1,451,158</u>

EXPENDITURES BY FUND TYPE

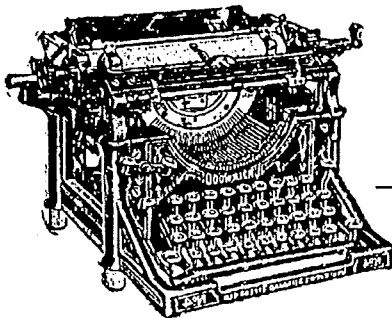
General Fund	<u>1,811,398</u>	<u>1,221,241</u>	<u>1,451,158</u>
TOTAL	<u>1,811,398</u>	<u>1,221,241</u>	<u>1,451,158</u>

LEE COUNTY

ECONOMIC DEVELOPMENT OFFICE

The Economic Development Office of Lee County (EDO) works to create new jobs in Lee County by recruiting new businesses and helping existing businesses expand. These services are provided for the benefit of all residents, irrespective of geographic or political boundaries. The EDO also acts as staff to the Lee County Industrial Development Authority and the Horizon Council, the County's public-private advisory board on economic development matters. EDO further works to improve the economic and physical conditions in five commercial and industrial redevelopment areas to result in increased tax assessments, private improvements, jobs created, sales tax increases, and an improved business. In this capacity, the EDO meets with CRA (Community Redevelopment Agency) local committees and the Countywide Community Redevelopment Advisory Committee to address requests and needs. Among the EDO's core services is to:

- Contact 200 U.S. businesses annually, trying to get them to locate new operations in Lee County.
- Contact 100 existing local businesses annually to help them with their expansion, technical, and training needs.
- Provide custom economic and demographic research for new and existing businesses.
- Build community support for economic development programs and raise private funds to help pay for those programs.
- Serve as project managers for construction of public improvements that utilize tax incremental financing.

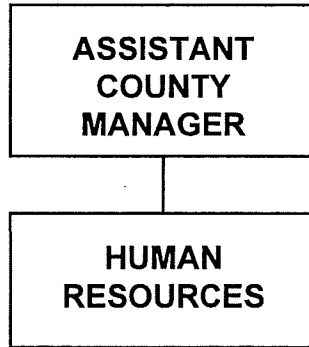


LEE COUNTY
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



HUMAN RESOURCES



- HUMAN RESOURCES

Human Resources provides human resources programs including recruitment/selection/appointment services, employee relations and training, compensation administration, and coordinates employee benefits such as medical, dental, and life insurance programs.

FISCAL 2000 BUDGET
FINAL

Human Resources Divisions

LEE COUNTY - FLORIDA
1999 - 2000

<u>DIVISION / PROGRAM</u>	<u>1997-1998</u> <u>ACTUAL</u>	<u>1998-1999</u> <u>ESTIMATED</u>	<u>1999-2000</u> <u>BUDGET</u>
Human Resources			
Budget Operations	0	91,108	0
Human Resources	<u>1,104,113</u>	<u>1,305,715</u>	<u>1,443,448</u>
DIVISION TOTAL	<u>1,104,113</u>	<u>1,396,823</u>	<u>1,443,448</u>
DEPARTMENT TOTAL	<u>1,104,113</u>	<u>1,396,823</u>	<u>1,443,448</u>

EXPENDITURES BY FUND TYPE

General Fund	1,104,113	1,040,814	1,001,220
Internal Services	<u>0</u>	<u>356,009</u>	<u>442,228</u>
TOTAL	<u>1,104,113</u>	<u>1,396,823</u>	<u>1,443,448</u>

LEE COUNTY

HUMAN RESOURCES

1) Staffing Services

- Recruit top candidates for positions at all levels of Lee County Government.
- Develop and maintain the weekly Lee County Job List.
- Conduct pre-employment screening and verifications.
- Coordinate the Student and Professional Internship Program.
- Coordinate New Employee Orientation.

2) Employee Benefits

- Coordinate medical, dental, life, and long term disability plans.
- Enroll employees with other optional benefits, such as additional life insurance, vision coverage, and flexible spending accounts.
- Provide all employees with information regarding health and wellness.
- Facilitate retirement through the Florida Retirement System (FRS).

3) Compensation

- Develop and maintain the Lee County compensation structure and implement a pay philosophy that is reflective of the values and goals of Lee County Government.
- Review current salary grades and pay plan to ensure they are fair, accurate, and competitive with the labor market.
- Develop a streamlined process for job documentation and pay decisions that avoids unnecessary delays and administrative complexity.

4) Employee Services

- Provide employee relations services.
- Coordinate training and development.
- Formulate, develop, and interpret personnel policies and procedures.
- Employee communication, recognition programs, and performance evaluations.
- Formulate, develop, and implement discipline and discharge procedures.
- Mediate internal disputes.
- Conduct internal investigations of discrimination and harassment allegations.
- Partner in union negotiations.
- Ensure compliance with various laws affecting employment.

5) Human Resources Information Systems

- Ensure that mission critical HR administrative processes are working and that current information system(s) effectively support those processes.
- Identify and implement improvements to existing systems.
- Ensure that basic system administration tasks are performed (e.g. security administration, new user set-up, user registration database maintenance, etc.)
- Provide support for new systems or major enhancements, including design, user training, and communication.
- Manage relationships with the internal ITG group, including priorities, budget, service agreements, and resolution of cross initiative issues.

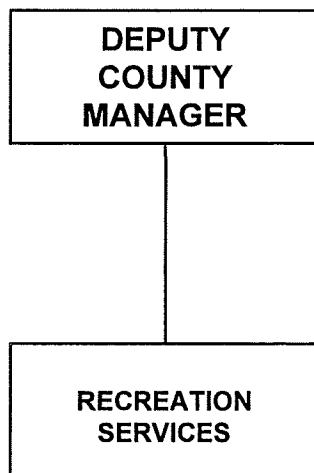
6) Employee Health Services

- Provide medical triage to approximately 300 injured employees per year.
- Provide health assessments and drug testing to approximately 550 new hires and potential new hires per year.
- Provide a full range of services to enhance the health and welfare of employees through administering vaccinations, immunizations, CPR training and an Employee Assistance Program.

7) Benefit Services

- Secure health, dental, group life, optional term life, and long-term disability insurance for 2,320 employees through competitive processes and through the review of six contracts and potential bid documents on an annual basis.
- Provide ongoing employee services by participating management through monthly analysis of all enrollment participation through payroll reports, enrollment reports, and data entries and employee education by providing monthly updates through the newsletter and/or paycheck memos.

DEPARTMENT OF RECREATION SERVICES



- PARKS & REC. OPERATIONS
- EXTENSION SERVICES

Parks and Recreation Services includes Extension Services and programming and maintenance of park and recreational facilities, such as recreation centers and regional parks.

FISCAL 2000 BUDGET
FINAL

Public Recreation Services Divisions

LEE COUNTY - FLORIDA
1999 - 2000

<u>DIVISION / PROGRAM</u>	<u>1997-1998</u> <u>ACTUAL</u>	<u>1998-1999</u> <u>ESTIMATED</u>	<u>1999-2000</u> <u>BUDGET</u>
Public Recreation Svcs			
Extension Services	529,352	579,818	621,159
Parks & Recreation Operations	<u>13,460,607</u>	<u>12,670,793</u>	<u>14,435,349</u>
DIVISION TOTAL	<u>13,989,959</u>	<u>13,250,611</u>	<u>15,056,508</u>
DEPARTMENT TOTAL	<u>13,989,959</u>	<u>13,250,611</u>	<u>15,056,508</u>

EXPENDITURES BY FUND TYPE

General Fund	4,260,586	4,348,938	5,214,404
Special Revenue	<u>9,729,373</u>	<u>8,901,673</u>	<u>9,842,104</u>
TOTAL	<u>13,989,959</u>	<u>13,250,611</u>	<u>15,056,508</u>

LEE COUNTY

PARKS AND RECREATION

Operations

1) Community Parks

Provide 600+ acres of safe, clean, and functional park facilities cost effectively.

Coordinate 70+ adult and youth league activities, which takes place in our parks.

Provide playground and picnic facilities at all community parks.

Continue the coordination of the interlocal agreement with the Lee County School Board, which allows access to over 15+ facilities.

Provide instructional athletic summer programs for the youth of Lee County during the eight-week summer program.

2) Regional Parks

Provide 3,600+ acres of safe, clean, and functional park facilities cost effectively.

Provide, both, passive and active regional parks at a minimal cost of less than \$5 per day to the user.

Maintain 13 miles of beaches.

Provide weekly interpretive/educational programs through extensive use of volunteers.

Provide summer programs in a natural environment.

Continue to provide a park ranger program for park security, parking enforcement and daily collection of revenues at Lakes Park and the beach parks.

Provide ballfield facilities for professional teams.

Continue to strive to break even at the Sports Complex through rentals and special events.

3) Community/Recreation Centers

Provide 14 safe, clean, and functional recreation facilities cost effectively.

Coordinate fee-supported recreation programming and classes through contract instructors.

*FISCAL 2000 BUDGET
FINAL*

Provide open recreation for the youth at seven existing centers at no cost to the user.

Enhance all recreation programs by utilizing volunteers.

Provide a minimum of 12 summer programs.

Monitor the recent privatization of two senior centers.

4) Aquatics

Provide 10 safe, clean, and functional swimming pool facilities and one lakefront beach.

Coordinate with Lee County School Board the use of the four high school pools.

Provide swimming lessons for a minimum of 1,500 people annually throughout the community.

Provide open swim time for the community of not less than five days per week.

Allow private groups to utilize the pool facilities, thereby, increasing revenues to the division.

Coordinate 16 youth and adult swim teams.

Develop and promote collegiate "spring training" programs at the pools.

5) Special Events

Provide and coordinate district and Countywide special events, which break even or make money.

Coordinate with VCB to host two new athletic tournaments/special events per year, which will enhance the local economy.

6) Preserves

Continue to develop management plans for the 11,000+ acres of park preserves.

Monitor the purchase of additional preserves under the Conservation 2020 funding.

Pursue alternate sources of funding including grants and the use of volunteers for the management of the 11 park preserves.

*FISCAL 2000 BUDGET
FINAL*

7) Boat Ramps

Provide six, safe, clean, and functional boat ramp facilities cost effectively.

Increase revenue at the boat ramp by 5% through increased enforcement of fees.

8) Volunteers

Recruit volunteers for all facilities and programs as needed through the efforts of the Volunteer Coordinator.

9) Sponsorship

Obtain sponsorship of programs on a division wide basis, which will increase revenues and the ability to add programs.

10) Marketing

Coordinate the marketing of Lee County Parks and Recreation and all its programs using "The Benefits are Endless" National Campaign.

11) Grants

Coordinate the researching of and application for grants to supplement the County's funding of facilities and programs.

12) Special Needs

Provide programming for persons with special needs either through inclusion in existing programs or the creation of new programs.

PARKS AND RECREATION

Extension Services

Respond to Lee County issues and needs through customized education and training in agriculture, horticulture, youth development, and family and consumer services.

1) Small Farm Alternatives Education

Teach small farmers ways to maintain their farms and ranches so that they are profitable and environmentally viable.

2) Livestock and Range Management of Education

Provide education to the area's cattle industry to assure increased production, efficiency, and profitability.

3) Commercial Horticulture Education

Provide education for the "green industry" assuring economic stability to the industry, which contributes in excess of \$69,000,000 annually to Lee County's economy.

4) Urban Horticulture Education

Teach homeowners how to maintain their south Florida landscapes with a minimum of pesticide usage and without polluting our natural systems.

5) Horticulture Pesticide Application and Training

Teach persons working in the "green industry" about appropriate methods of applying pesticides, irrigation to conserve water and other environmental issues facing Lee County.

6) Master Gardener Volunteer Program

Train, recruit, and coordinate volunteers to answer horticultural questions, provide demonstrations, and teach classes to homeowners in Lee County.

7) Education for Family Economic Stability

Teach families how to gain and maintain control of their finances, improve their marketplace performance, and manage other resources to assure their economic stability.

FISCAL 2000 BUDGET
FINAL

8) Food Safety, Quality, and Nutrition

Teach food service workers the steps necessary in managing food to assure that persons in Lee County have a safe food supply.

Heighten people's awareness of proper diet as related to long-term good health by responding to telephone requests, speaking engagements, and holding workshops.

9) Family Nutrition Program

Teach persons on food stamps how to eat healthy foods and have a balanced diet so as to avoid long-range costly health problems.

10) Family and Community Educators Volunteer Program

Manage the FCE volunteer program to provide educational experiences based on University of Florida research for families in Lee County.

11) Child and Family Education

Provide education so that families can create safe and healthy environments for their children.

12) Housing Safety Education

Teach Lee County families about environmental home management including enviroshopping, hurricane preparedness, humidity control, mold and radon prevention, management of hazardous household waste, energy, water, indoor air quality, and toxic products.

13) 4-H and Youth and Volunteer Development

Manage the 4-H program so that Lee County's youth learn practical life skills and become productive citizens.

Manage the 4-H volunteer base to provide the resources necessary to grow and develop the 4-H Program.

14) Leadership Development

Provide education on organizational development and maintenance for local groups and communities so they can address local needs.

LEE COUNTY

FISCAL 2000 BUDGET
FINAL

15) Pesticide Certification and Education for Agriculture

Teach farmers and ranchers, involved in the production of edible crops and livestock rearing, about pesticide use to assure a safe food supply for citizens.

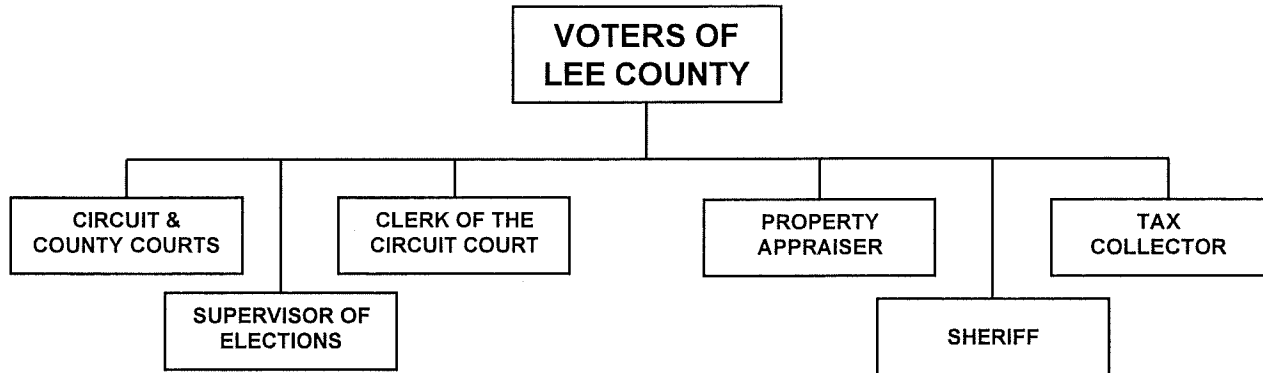
16) Education for Citrus Industry

Provide education for the area's citrus industry to assure their continued profitability.

Encouraged environmental and human safe practices in farm production and ranch management.

LEE COUNTY

COURTS AND CONSTITUTIONAL OFFICERS



Per the appropriate Florida State Statute, the State Attorney, Public Defender, Medical Examiner, Clerk of Courts, and Related Court Services are State elected officials and employees charged with the prosecution, defense, and related support activities associated with criminal and civil court actions. These are mainly state-funded functions with, by statute, a portion of their operating funds supplied by the Board of County Commissioners.

"The Clerk of the Circuit Court (an elected office) shall be clerk and accountant of the Board of County Commissioners." The Clerk shall keep the minutes and accounts.

"County Property Appraiser" is the (elected) County officer charged with determining the value of all property within the County, with maintaining certain records connected therewith, and with determining the tax on taxable property after taxes have been levied. Appraisal fees and facilities-related support supplied by the Board of County Commissioners fund the operations of this office.

"County Tax Collector" is the (elected) County officer charged with the collection of ad valorem taxes levied by the County, school board, any special taxing district within the County, and all municipalities within the County. Collection fees and facilities-related support supplied by the Board of County Commissioners fund the operations of this office.

The Supervisor of Elections, an elected County official acting under the direction of the Secretary of State, is responsible for maintaining uniformity in the application, operation, and interpretation of the state election laws. The operations of this office are funded by the Board of County Commissioners.

The Sheriff, an elected official, acts as the chief law enforcement officer for Lee County, with his or her funding being provided by the Board of County Commissioners.

**FISCAL 2000 BUDGET
FINAL**

County & Circuit Courts Divisions

LEE COUNTY - FLORIDA
1999 - 2000

<u>DIVISION / PROGRAM</u>	<u>1997-1998 ACTUAL</u>	<u>1998-1999 ESTIMATED</u>	<u>1999-2000 BUDGET</u>
Court Services			
Budget Transfer – Court Svcs	8,655,379	9,429,520	9,374,810
DIVISION TOTAL	8,655,379	9,429,520	9,374,810
Public Defender			
Support to Public Defender	619,169	759,046	672,230
DIVISION TOTAL	619,169	759,046	672,230
State Attorney			
State Attorney	875,507	932,708	661,513
DIVISION TOTAL	875,507	932,708	661,513
Medical Examiner			
Medical Examiner	885,183	876,578	890,863
DIVISION TOTAL	885,183	876,578	890,863
DEPARTMENT TOTAL	<u>11,035,238</u>	<u>11,997,852</u>	<u>11,599,416</u>

EXPENDITURES BY FUND TYPE

General Fund	10,240,153	11,182,330	11,599,416
Capital Projects	795,085	815,522	0
TOTAL	<u>11,035,238</u>	<u>11,997,852</u>	<u>11,599,416</u>

LEE COUNTY

**FISCAL 2000 BUDGET
FINAL**

Constitutional Officers Divisions

LEE COUNTY - FLORIDA
1999 - 2000

<u>DIVISION / PROGRAM</u>	1997-1998 <u>ACTUAL</u>	1998-1999 <u>ESTIMATED</u>	1999-2000 <u>BUDGET</u>
Tax Collector			
Support to Tax Collector	546,005	697,954	1,133,711
Tax Collector	<u>8,237,714</u>	<u>7,786,934</u>	<u>7,740,356</u>
DIVISION TOTAL	8,783,719	8,484,888	8,874,067
Clerk to the Board			
Support to Clerk to Board	6,386	0	0
Minutes	304,747	232,426	184,301
Support to Clerk	3,419,171	5,594,721	4,755,698
Finance & Internal Audit	<u>288,183</u>	<u>301,639</u>	<u>282,270</u>
DIVISION TOTAL	4,018,487	6,128,786	5,222,269
Clerk of Courts			
Court Support	<u>1,796,977</u>	<u>1,855,279</u>	<u>1,940,590</u>
DIVISION TOTAL	1,796,977	1,855,279	1,940,590
Property Appraiser			
Support to Property Appraiser	1,635,023	3,959,683	1,911,396
Property Appraiser	3,443,276	3,654,296	3,705,561
Tax Collector	<u>0</u>	<u>0</u>	<u>400</u>
DIVISION TOTAL	5,078,299	7,613,979	5,617,357
Supervisor of Elections			
Support to Supervisor of Elections	199,837	308,313	264,913
Supervisor of Elections	<u>1,813,285</u>	<u>1,865,482</u>	<u>2,109,062</u>
DIVISION TOTAL	2,013,122	2,173,795	2,373,975
Sheriff			
Sheriff Disbursement	36,491,873	38,127,268	56,877,628
Support to Sheriff	2,026,704	2,488,100	1,213,511
Law Enforcement Trust	108,808	77,548	102,366
Court Support	1,093,298	1,281,400	0
Sheriff - Jail Disbursement	<u>11,282,223</u>	<u>12,700,419</u>	<u>0</u>
DIVISION TOTAL	51,002,906	54,674,735	58,193,505
DEPARTMENT TOTAL	<u>72,693,510</u>	<u>80,931,462</u>	<u>82,221,763</u>

EXPENDITURES BY FUND TYPE

General Fund	69,596,855	78,478,690	79,911,669
Special Revenue	1,184,673	1,170,147	1,489,568
Capital Projects	403,640	553,263	0
Enterprise	1,399,534	651,814	718,160
Trust and Agency	<u>108,808</u>	<u>77,548</u>	<u>102,366</u>
TOTAL	<u>72,693,510</u>	<u>80,931,462</u>	<u>82,221,763</u>

LEE COUNTY

COURTS AND CONSTITUTIONAL OFFICERS

Per the appropriate Florida State Statute, the State Attorney, Public Defender, Medical Examiner, Clerk of Courts, and related court services are **state elected officials** and employees charged with the prosecution, defense, and related support activities associated with criminal and civil court actions. These are mainly state-funded functions with, by statute, a portion of their operating funds supplied by the Board of County Commissioners.

1) Clerk of the Circuit Court

Serve as the clerk and accountant to the Board of County Commissioners.

2) County Property Appraiser

Determine the value of all property within the County, with maintaining certain records connected therewith, and with determining the tax on taxable property after taxes have been levied. Appraisal fees and facilities-related support supplied by the Board of County Commissioners fund the operations of this office.

3) County Tax Collector

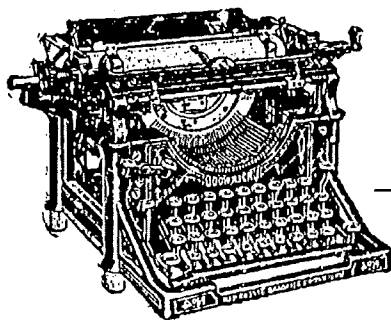
Collect Ad Valorem taxes levied by the County, School Board, any special taxing district within the County, and all municipalities within the County. Collection fees and facilities-related support supplied by the Board of County Commissioners fund the operations of this office.

4) Supervisor of Elections

Under the direction of the Secretary of State, this office is responsible for maintaining uniformity in the application, operation, and interpretation of the state election laws. The Board of County Commissioners funds the operations of this office.

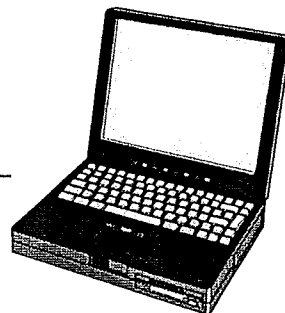
5) Lee County Sheriff's Department

Act as the chief law enforcement officer for Lee County with his or her funding being provided by the Board of County Commissioners.



LEE COUNTY
SOUTHWEST FLORIDA

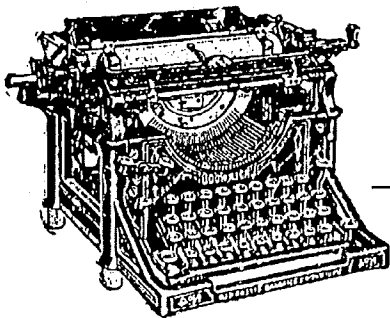
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SECTION E
CAPITAL IMPROVEMENT PROGRAM/LONG-TERM DEBT
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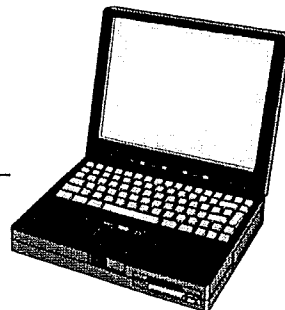
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 **LEE COUNTY**
SOUTHWEST FLORIDA

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WHAT IS THE CAPITAL IMPROVEMENT PROGRAM?

Lee County's Capital Improvement Program (CIP) is a planning, budgetary, and prioritizing tool which reflects the County's infrastructure needs (via a list of capital projects) for a five-year time frame. The five years are balanced; i.e., revenues are identified to offset expenditures in accordance with state requirements.

The program consists of projects that comply with Lee County's Administrative Code, "Criteria for Evaluating Proposed CIP Projects," and the Lee County Comprehensive Land Use Plan.

The CIP is updated on an annual basis. Amendments to the CIP may be made prior to the next annual CIP review period with approval of the Board of County Commissioners.

WHAT IS A CAPITAL PROJECT?

Capital Projects are major fixed assets or infrastructure with long term value, such as buildings, roads, bridges, and parks. Proposed CIP project requests may originate from County departments, constitutional officers, and/or citizens.

Funds budgeted for a specific project remain allocated until the project is completed. Additionally, project budgets are reviewed annually and, if needed, funding may be adjusted.

Projects may be funded by current revenues or by debt financing, depending upon the availability of funds, the nature of the project, and the policies of the Board of County Commissioners.

WHAT IS THE LEE COUNTY COMPREHENSIVE PLAN?

The Local Government Comprehensive Planning and Land Development Regulation Act (Chapter 163, Florida Statutes) requires that local governments prepare a comprehensive plan which will "guide public capital investments, other public fiscal policies, operating policies of the Lee County government, and the future use of land in the unincorporated portions of the County" (from The Lee Plan, revised 9/90). The County's comprehensive plan may be amended up to twice a year, and must be evaluated and updated every five years. The plan must address the following elements:

Future Land Use Element
Traffic Circulation Element
Mass Transit Element

Capital Improvements Element
Conservation Element
Coastal Management Element

WHAT IS THE LEE COUNTY COMPREHENSIVE PLAN? (continued)

Sanitary Sewer, Solid Waste, Drainage,
Potable Water, and Natural Groundwater
Aquifer Recharge Elements
Intergovernmental Coordination Element

Housing Element
Ports, Aviation, and Related
Facilities Element

Other areas, such as historic preservation, may be included on an optional basis. The Capital Improvement Program should mirror the Capital Improvements Element (CIE) of the Comprehensive Plan. The CIE must contain a balanced set of revenues and capital expenditures for a five-year time frame. Since the Capital Improvement Program is updated throughout the year by the Board of County Commissioners, the next amendment of the CIE must contain those changes which have been incorporated into the CIP.

The Comprehensive Plan includes levels of service standards for roads and other public facilities which must be maintained. These standards and other policies within the Comprehensive Plan provide direction and a means with which to prioritize needed capital facilities.

WHO IS RESPONSIBLE FOR MANAGEMENT OF CAPITAL PROJECTS?

Several major County agencies manage capital projects as follows: Department of Transportation, Department of Construction and Design, Department of Environmental Services, which includes, Utilities, Solid Waste, and Natural Resources.

The Department of Transportation (DOT) is responsible for construction improvements of roads, bridges, signals, and intersections. In preparing the FY 99/00–03/04 Capital Improvement Program, DOT referred to the County's Comprehensive Plan, a Year 2000 needs analysis prepared as part of the massive Thoroughfare Alignment Study, the Metropolitan Planning Organization (MPO)* adopted needs, and financially feasible plans, traffic modeling, and internal analysis to establish requirements, identify projects, and set priorities. DOT also coordinated with the Florida Department of Transportation's five-year work program in determining which needed improvements on the State system will be completed by the State, and which will require funding and construction by Lee County in order to meet the Comprehensive Plan's service levels.

The Department of Construction & Design manages capital projects related to parks, libraries, public safety, and administrative facilities. In addition, this department frequently provides construction management assistance to Constitutional Officers including the Sheriff, Tax Collector, Property Appraiser, Clerk of Courts, State Attorney, Public Defender, and others. The County's Comprehensive Plan includes standards for specific acreage per capita for parks and provisions for library volumes per capita.

WHO IS RESPONSIBLE FOR MANAGEMENT OF CAPITAL PROJECTS? (cont'd)

Lee County Utilities prepares and manages capital requests based on system requirements for its sanitary sewer and potable water. Utilities capital projects may be developed with the intent of upgrading existing service or expanding utility service based on community needs. This department functions as an "enterprise," and funds its capital projects with revenues generated by providing water and sewer service.

Lee County Solid Waste manages projects relating to landfills, resource recovery, material recovery, and hazardous waste. This section also functions as an "enterprise," wherein its capital projects are funded via user fees.

Lee County Natural Resources manages capital projects that provide for flood protection, water quality enhancement, and water conservation. The EPA (Environmental Protection Agency) adopted legislation that heavily contributes to the composition of this division's CIP. The Lee County Stormwater Management Plan additionally provides direction for their program.

County departments which were not previously listed may also generate capital project requests. These may be unique types of infrastructure, such as communication facilities, etc. These are developed and reviewed based on the specific factors which identify the need for the project, and may be based on a structured planning process or on specific project requirements.

* The Metropolitan Planning Organization (MPO) is a transportation planning body established under the State law which includes representatives from each local government. The MPO prepared a countywide priority list of transportation improvements known as the "2010 Financially Feasible Plan" and a "2020 Financially Feasible Transportation Plan."

**FISCAL 2000 BUDGET
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CAPITAL PROJECT COSTS

Capital project costs include all expenditures related to land acquisition, planning, design, construction, project management, legal expenses, and mitigation of damages.

Project management charges include not only the time expended by the managing department, but also the project management costs charged by other departments for landscaping, property acquisition, and contracts assistance. These costs are budgeted within each capital project as part of the total project cost. Projects which are grant funded are handled on an individual basis, as some grants will not reimburse project management costs.

Departments estimate project costs but consider operating impacts as well, including start up and recurring costs. The startup costs refer to one-time initial costs to be funded from the operating budget at the time the facility comes on line. Recurring costs are those costs to be borne from the operating budget that cover annual personnel and operating expenses related to the facility. A three (3) percent inflation factor is added to each successive year of recurring costs through the CIP budget time frame. Both startup and recurring cost detail are broken down by project, and submitted with the proposed capital project list to the Board of County Commissioners for review and consideration. In this manner, the decision-makers can readily recognize the "true" costs of a potential CIP project, as well as the funding impact once a project is completed and comes "on line." The operating cost estimates provide information which is then useful in preparing the County's operating budget.

The estimates of additional operating and maintenance costs for the CIP are shown in the following table. **Many of the projects that are included in the CIP are maintenance or repair in nature and therefore do not impact the operating budget.**

FISCAL YEAR ENDING SEPT 30	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>
Government Facilities	230,338	2,200,004	2,433,032	3,490,904	3,772,980
Community Parks	7,000	451,000	396,100	396,000	419,000
Regional Parks	80,000	83,000	86,000	89,000	92,000
Major Roads	129,376	159,761	283,732	287,377	343,785
Water Resources	<u>14,000</u>	<u>14,000</u>	<u>14,000</u>	<u>119,000</u>	<u>94,000</u>
Total Additional Operating Costs	462,714	2,909,766	3,214,866	4,384,284	4,723,769

CAPITAL IMPROVEMENT PROGRAM PROCESS

The Capital Improvement Program process begins each February with interaction between the coordinating departments - Budget Operations and the Department of Planning - and other Lee County departments which maintain direct management responsibility for capital projects. Preliminary instructions for required data and proposed schedules are discussed and revised. Preliminary revenue estimates are disseminated to County staff.

In April of each year, department managers, constitutional officers, and Lee County citizens identify initial proposed revisions to the CIP. Typically, there are not sufficient funds to provide for all of the projects that are identified. These preliminary lists are then reviewed by the Planning Department to determine if the projects meet the requirements of the Comprehensive Plan. (This Plan was prepared in response to the 1985 Florida Growth Management Act, which provides the basis for County planning and infrastructure requirements of the future.)

Once this review is completed, the revised project lists are reviewed by the County Manager and then presented to the Board in an advertised workshop. After receiving direction from the Board, departments review and prioritize projects and prepare a "balanced" CIP. The proposed CIP is reviewed by the Local Planning Agency (LPA) before final approval by the Board of County Commissioners in September.

In balancing the five years of the CIP, projections of revenues from existing sources are compared to requested capital projects. If there are adequate revenues to fund all the requested projects, the program is balanced. If not, projects must either be revised to reduce costs, postponed to a future time period, or eliminated from the program. Alternative financing, such as long term debt, may be proposed in order to provide sufficient revenues to fund requested capital projects. The current fiscal year funding for the approved CIP is incorporated in the proposed budget prepared in August and adopted at the public hearings held in September of each year.

The overall CIP, with its five-year time frame, gives a fair indication of the foreseeable infrastructure needs of the County. There may be bona fide reasons why a project is needed or desired in the immediate future, but it may be deferred because resources are not realistically available. The CIP helps to structure this decision-making by reviewing capital project requests as well as the operational impact from the implementation of the program.

CAPITAL IMPROVEMENT PROGRAM PROCESS (Continued)

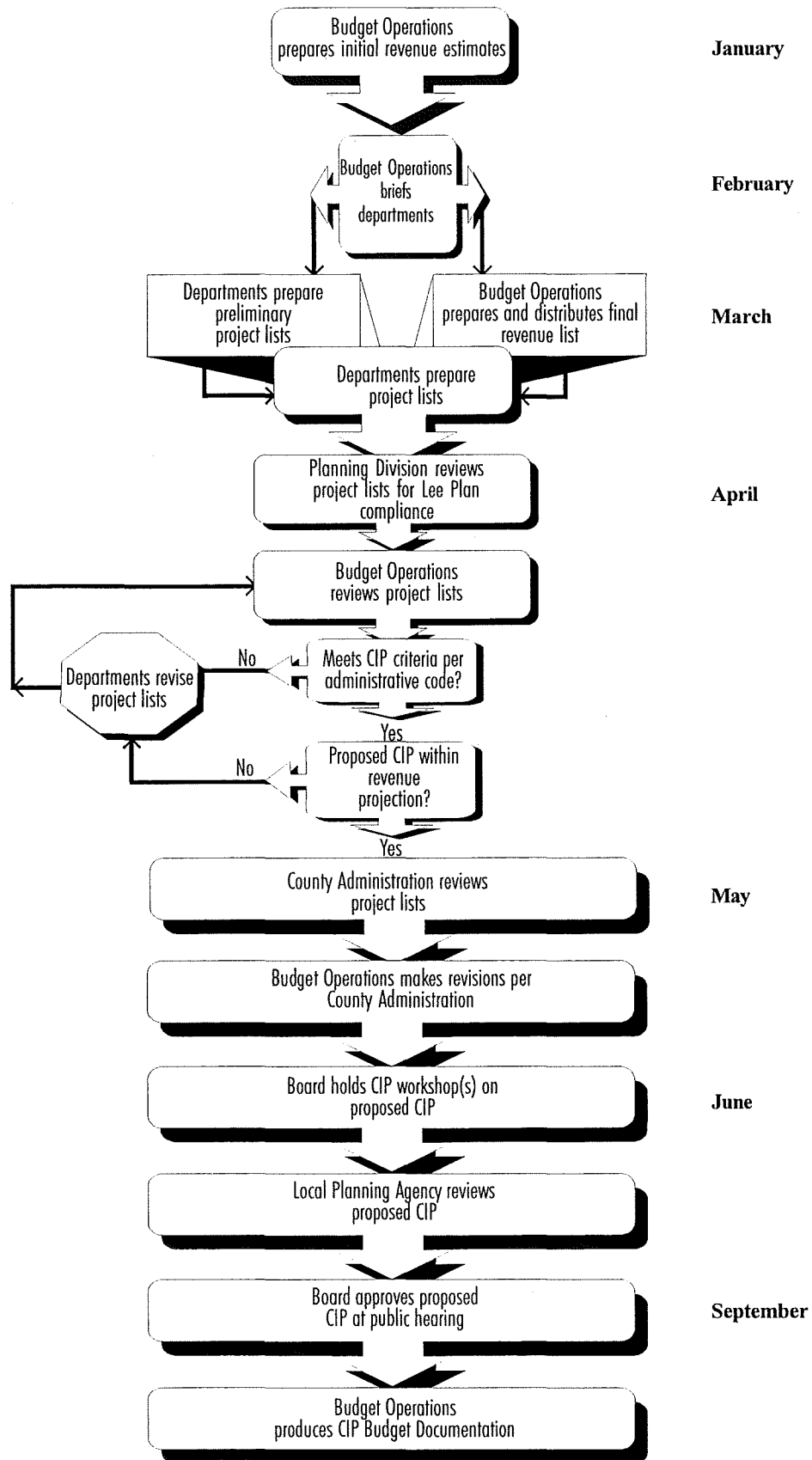
The Capital Improvement Program is dynamic, changing as identified projects require funding adjustments during the fiscal year and, sometimes, from year to year. Any amendments must be approved by the Board of County Commissioners. Each department maintains daily control of its projects, with overall monitoring of the CIP being the responsibility of the Budget Operations staff.

The approved Capital Improvement Program becomes the basis for information included in the Capital Improvement Element

SUMMARY

The Capital Improvement Program represents the combined efforts of County departments, County Administration, the Board of County Commissioners, and Lee County citizens to enhance the quality of life through timely and judicious construction of infrastructure improvements.

Capital Improvement Program Process/Schedule



CIP MAJOR REVENUES SUMMARY

(excludes fund balance)

FY 99/00 - FY 03/04

	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	TOTAL
AD VALOREM TAX	\$12,285,368	\$12,719,432	\$13,171,157	\$13,507,528	\$13,854,981	\$65,538,466
AD VALOREM TAX - CONSERVATION 2020	11,988,064	12,467,587	12,966,291	13,355,280	13,755,938	64,533,160
INTEREST *	3,900,000	3,769,000	3,799,000	3,828,000	3,857,000	19,153,000
IMPACT FEES:						
COMMUNITY PARK	2,349,000	2,396,000	2,443,900	2,492,600	2,542,400	12,223,900
REGIONAL PARK	1,100,000	1,122,000	1,144,400	1,167,300	1,190,700	5,724,400
ROAD	11,085,300	11,307,000	11,533,100	11,763,800	11,999,100	57,688,300
GRANTS	2,718,500	16,674,000	1,412,000	1,515,300	902,000	23,221,800
TOURIST TAX	3,011,821	3,087,117	3,164,295	3,243,402	3,324,487	15,831,122
ENTERPRISE FUND	23,878,000	14,155,000	15,060,000	3,595,000	1,580,000	58,268,000
PROJECT BOND PROCEEDS	55,045,000	3,300,000	0	53,000,000	22,400,000	133,745,000
GAS TAXES	7,093,744	6,274,000	6,492,000	6,710,000	6,806,000	33,375,744
TOTAL MAJOR REVENUES	\$134,454,797	\$87,271,136	\$71,186,143	\$114,178,210	\$82,212,606	\$489,302,892

* Interest fluctuations from year to year are due to fund balance.

revsum99.xls

REVENUE SOURCES

The Capital Improvement Program budget includes a variety of revenues that are used both for the direct funding of projects and as a source to debt service to retire bonds. This section will describe each of the major revenue sources, with particular emphasis upon how funding is determined and for what purposes those monies are allocated.

CAPITAL IMPROVEMENT FUND (Non-Transportation & Non-Enterprise)

The Capital Improvement Fund maintains accounts for the County's non-transportation projects, but not for non-subsidized enterprise fund projects. Typical projects include parks, recreation centers, governmental offices, storm water improvements, libraries, and Constitutional Officer facilities. The primary sources of revenue for the Capital Improvement Fund are as follows:

Ad Valorem Taxes

Lee County property owners pay a portion of their property tax millage for capital improvements. For FY99-00, the capital improvement millage was set at \$1.0124 per \$1,000 of taxable value. These funds are collected by the Tax Collector and deposited into the Capital Improvement Fund. Based upon a taxable value of \$25,257,492,660, projected FY99-00 revenues are expected to reach \$12,294,842 (95%) at .5124 mills. Furthermore, \$11,997,309 in revenues (0.5000 mills) will be collected relative to the Conservation 2020 program which was passed by referendum vote in November, 1996. Conservation 2020 was designed to have the public purchase environmentally sensitive land to limit development and assure a quality of life with nature.

Tourist Taxes

Tourist Taxes are generated from a 3% charge on "room rates" at local hotels and motels. The tourist tax is used in three ways: 33% is used for beach maintenance and improvements to County beach facilities; 13.4% is applied to debt service on the Lee County Sports Complex; and 53.6% contributes to the operation of the Lee County Visitors and Convention Bureau. Therefore, nearly half of the tourist tax is related to capital improvements designed to benefit tourism in Lee County.

State Grants

The County also receives grant funds from the State of Florida for specific programs or activities.

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REVENUE SOURCES (continued)

Private Grants

The West Coast Inland Navigation District (WCIND) levies ad valorem taxes from the residents of Manatee, Sarasota, Charlotte, and Lee Counties for the purpose of undertaking navigation projects to improve waterways from lower Tampa Bay to the Collier County line. These funds are remitted as grants to Lee County for specific projects. Types of projects funded are dredging, boat ramps, channel marker installation, and regulatory signage placement.

Interest

Interest earned on the cash balances of the Capital Improvement Fund is projected and budgeted as a revenue in the fund. In FY99-00, interest earnings are projected to be \$978,000 for capital construction and \$400,000 for Conservation 2020.

Fund Balance

Fund balance represents unexpended monies from the prior fiscal year which may be allocated to projects. Fund balance may be uncommitted (prior year reserves) or committed to provide funding for specific projects.

TRANSPORTATION IMPROVEMENT FUND

The Transportation Improvement Fund is composed of revenues which are budgeted for transportation projects. These projects include road resurfacing/rebuilding, signal and intersection improvements, bridge repairs, and major road construction. The primary sources of revenue for the Transportation Improvement Fund are as follows:

Developer Donations

Occasionally, developer donation agreements result from the development order process, typically for mitigating new construction impacts. Specific developer payments identified for roads are deposited in the Transportation Improvement Fund.

Local Option Gas Tax

The Local Option Gas Tax represents both a six-cent tax and a five-cent tax on motor fuels. These monies are allocated between Lee County and the cities of Cape Coral, Fort Myers, Sanibel, and the Town of Fort Myers Beach. The amounts the County and cities receive are net of the State's deduction for administrative and dealer collection fees. The entire six cents is pledged to the 1989 Series Gas Tax Bonds. However, only two cents is actually required for debt service. The remainder (approximately four cents) is transferred to the Transportation Improvement Fund. The 1989 Series Gas Tax Bonds were used to fund improvements to Daniels Parkway, Cypress Lake Drive, Colonial Boulevard, Metro Parkway, Pine Island Road, Gulf Boulevard, and Bonita Beach Road. The 1989 Bonds were partially refunded by the Local Option Gas Tax Refunding Revenue Bonds, Series 1993. The balance the 1989 Bonds were refunded on August 6, 1997, as the Local Option Gas Tax Refunding Revenue Bonds, Series 1997.

LEE COUNTY

REVENUE SOURCES (continued)

In 1993, F.S. 336.025 was amended to allow for the imposition of up to 5 cents as an additional Local Option Gas Tax. In FY94, the Board of County Commissioners approved a five-cent tax with 50% allocated to capital projects, and 50% to the East/West Corridor (Midpoint Bridge approach). In 1995, the 50% for the East/West Corridor was dedicated to a \$35,360,000 bond issue. Those funds were used to develop the approach roadways associated with the Midpoint Memorial Bridge. The entire five cents is pledged to this bond issue although only 50% of the revenues are anticipated for debt service.

Toll Monies

The toll revenues collected on the Cape Coral, Midpoint Memorial, and Sanibel bridges are used to pay debt service, operating and maintenance costs for these three bridges. Any surplus revenues are used for land acquisition, design, and debt service for the westerly extension of the Midpoint corridor. Any remaining monies are moved to the Transportation Improvement Fund to provide for other countywide transportation improvements.

Interest

Interest earned on the cash balances of the Transportation Improvement Fund is projected and budgeted as a revenue in the fund. In FY99-00, interest earnings are projected to be \$2,500,000.

IMPACT FEES

Impact fees are assessed in Lee County against new construction to provide for infrastructure required by new development. The County assesses impact fees for roads, community parks, regional parks, emergency medical services, and fire services. The emergency medical services impact fees are used to purchase capital equipment for the Lee County Emergency Medical Services Division, and are not budgeted within the County's Capital Improvement Program.

The fire impact fees are assessed within 13 of the fire districts in the unincorporated areas of Lee County, or areas which are served by fire districts which have entered into interlocal agreements with Lee County for the collection of fire impact fees. The fire impact fee revenues are distributed to each of the fire control districts participating in the program. These impact fees may only be used for capital equipment or capital improvements. Fire Impact fees are not budgeted within Lee County's Capital Improvement Program since they are not expended directly by the County.

Community Park Impact Fees

Community Park Impact Fees are imposed upon developers for use in providing community parks to serve new growth. The monies are collected within nine specific districts for the benefit of residents within each district. Community Park Impact Fees are collected only in the unincorporated areas of Lee County. The County also collects Community Park Impact Fees for the Town of Fort Myers Beach. The fees are assessed

REVENUE SOURCES (continued)

on residential construction only. Fees are based on the type of dwelling, such as single-family residential, mobile home, or multi-family buildings. FY99-00 Community Park Impact Fee revenue is anticipated to be \$2,349,000.

Regional Park Impact Fees

Regional Park Impact Fees are also imposed upon developers to provide regional parks required by new growth. These are collected in one countywide district, with the exception of the City of Cape Coral. The County also collects Regional Park Impact Fees for the Town of Fort Myers Beach. These funds are submitted to the Town on a quarterly basis. In FY99-00, Regional Park Impact Fee revenue is anticipated to be \$1,106,400.

Road Impact Fees

Road Impact Fees are assessed upon new construction within Lee County to provide for transportation improvements required for new growth. Road Impact Fees are assessed upon residential, commercial, and industrial construction. There are eight road impact fee benefit districts in the unincorporated area of the County in which fees are collected. The County also collects Road Impact Fees for the Town of Fort Myers Beach. These funds are submitted to the Town on a quarterly basis. Only those transportation improvements which are required due to new growth may be funded with Road Impact fees. Impact fees in three of the eight benefit districts are being used to pay debt service for certain projects funded by the 1989 Series Gas Tax Bonds: Pine Island Road, Gulf Drive, and Bonita Beach Road. Road Impact Fee revenue for FY99-00 is anticipated to be \$11,085,300.

Impact Fee Credits

Developers may request that impact fee credits be given for developer construction of roads and parks or contributions of land. Credits are applied in lieu of impact fee payments.

PROPOSED BONDS

There are several projects included in the FY00-04 Capital Improvement Program which are programmed to be funded with bond proceeds. As a municipal government, Lee County may issue tax-exempt bonds to finance capital construction. A great variety of revenue sources may be used to repay these bonds. Outlined below are the initial methods of funding various departmental bonded projects. There are no plans to bond projects using ad valorem (general obligation bonds) in the FY00-04 Capital Improvement Program.

Non-Ad Valorem Bonds

Certain types of projects such as libraries, parks, government buildings, etc., do not generate revenues to pay debt services. These projects would be funded utilizing a pledge of non-ad valorem revenues. These revenues would include sales tax, building and zoning, building and zoning permit fees, ambulance fees, and others.

REVENUE SOURCES (continued)

Revenue Bonds

There are projects within the Departments of Transportation, Utilities, and Solid Waste which would be bond financed by pledging revenues generated from the operation of these facilities. These bonds would stipulate that revenues from the provision of water, sewer, solid waste services, and toll revenues would provide debt service on these bonds.

Gas Tax Bonds

The County receives various gas tax revenues from the State. The monies can be pledged to bond issues. The County is currently using a portion of its Voted (Ninth-Cent) Gas Tax to retire debt on the Road Improvement Revenue Bonds, Series 1993. In addition, the balance of the Voted (Ninth-Cent) Gas Tax, the County (Seventh Cent) Gas Tax, and the Constitutional Gas Tax are pledged as part of a Non-Ad Valorem revenue group of monies to a series of bond issues.

On July 12, 1995, the County completed financing on \$35,360,000 in bonds supported by the Five-Cent Local Option Gas Tax. Fifty percent of the receipts are used to make debt service payments for bonds that are being used to construct road improvements associated with the Midpoint Bridge.

ALTERNATIVE FINANCING

There are other proposed financing strategies for projects included within the Capital Improvement Program. These include the lease-purchase of facilities, financing through Municipal Services Benefit Units (MSBU's), and utilization of the Commercial Paper Program. In FY98, the County began using long term financing for MSBU'S through private placement with banks supported by "stand alone" special assessments. That lessened the use of the non-ad valorem debt pledge for those projects.

In February, 1991, the County undertook the purchase of computer equipment utilizing a lease-purchase arrangement. This allows for the project to be undertaken and annual "lease" payments be made to repay the costs. This differs from a bond, since a lease-purchase is not a long-term obligation; it is structured so that the continuation of lease payments is subject to annual appropriation. If the Board of County Commissioners does not budget for the lease payment, there is no further obligation on the part of the County to continue the arrangement.

REVENUE SOURCES (continued)

Municipal Services Benefit Units

A Municipal Services Benefit Unit (MSBU) may be established within a designated geographic area to provide for a service to those property owners within the area. This assessment district is a legal entity which may use assessments from property owners to provide a service or infrastructure to meet the needs of those individuals within the prescribed area.

Commercial Paper

Commercial Paper is generally defined as short term, unsecured promissory notes issued by organizations of recognized credit quality. Lee County participates in the Florida Association of Counties Tax Exempt Commercial Paper Program supported by a credit line from First Union Bank. Monies are used for payment of construction expenses. Frequently, long-term MSBU projects are initially funded from Commercial Paper during the construction phases. In FY98, Lee County borrowed \$9,500,000 from the Commercial Paper Program for the westerly extension of the Midpoint Memorial Bridge corridor from its current termination at Santa Barbara Boulevard to Chiquita Boulevard in Cape Coral.

The Commercial Paper Program has also been used to borrow funds to construct the Fort Myers Beach Pool and three MSBU's – Pinecrest Road, University Overlay and NE Hurricane Bay.

FY00-04

PROPOSED DEBT - BOARD OF COUNTY COMMISSIONERS, LEE COUNTY, FLORIDA FY2000-FY2004 and FY2005-FY2009

DEBT TYPE AND PROJECT DESCRIPTION	REVENUE SOURCE	FY00	FY01	FY02	FY03	FY04	FIVE YEAR TOTAL	YEARS Six to Ten FY05-09
I. NON SELF SUPPORTING DEBT								
A. GENERAL GOVERNMENT								
1.* 864 BED JAIL, CENTRAL BOOKING AND JUVENILE ASSESSMENT CENTER	Non-Ad Valorem Revenues	26,900,000	0	0	0	0	\$26,900,000	\$0
2. EMERGENCY OPERATIONS CENTER AND COURT EXPANSION	Non-Ad Valorem Revenues	0	18,020,000	0	0	0	\$18,020,000	\$0
II. SELF SUPPORTING DEBT								
A. TRANSPORTATION								
1**. SANIBEL BRIDGE REPLACEMENT	Toll Revenues	0	0	0	50,000,000	0	\$50,000,000	\$0
B. UTILITIES - SEWER								
1***. SEWER EXPANSION IN VICINITY OF SOUTHWEST FLORIDA INTERNATIONAL AIRPORT	Water/Sewer Sys Revenues	5,200,000	0	3,200,000	17,200,000	0	\$25,600,000	\$0
2. PINE ISLAND WASTEWATER TREATMENT PLANT AND SEWER EXPANSION	Water/Sewer Sys Revenues	6,100,000	0	0	0	0	\$6,100,000	\$0
C. UTILITIES - WATER								
1. EXPANSION OF CORKSCREW WATER TREATMENT PLANT	Water/Sewer Sys Revenues	5,400,000	0	0	0	0	\$5,400,000	\$0
2. ACQUISITION OF FLORIDA CITIES WATER SYSTEM IN FORT MYERS BEACH	Water/Sewer Sys Revenues	4,000,000	0	0	0	0	\$4,000,000	\$0
3. CORKSCREW WATER TREATMENT PLANT WELLFIELD IMPROVEMENTS	Water/Sewer Sys Revenues	3,000,000	0	0	0	0	\$3,000,000	\$6,750,000
4. ****OLGA WATER TREATMENT PLANT EXPANSION	Water/Sewer Sys Revenues	25,000,000	0	0	0	0	\$25,000,000	\$0
5. GREEN MEADOWS WATER TREATMENT PLANT EXPANSION	Water/Sewer Sys Revenues	6,400,000	0	0	0	0	\$6,400,000	\$0
D. SOLID WASTE								
1*****. LEE/HENDRY LANDFILL - ADDITIONAL LANDFILL CELL	Solid Waste Revenues	0	0	9,200,000	0	0	\$9,200,000	\$0
E. OTHER - COMMERCIAL PAPER PROJECTS (MSBU'S) THAT ARE ANTICIPATED TO BE BONDED								
1. PINECREST	Special Assessments	570,977	0	0	0	0	\$570,977	\$0
2. NORTHEAST HURRICANE BAY DREDGING	Special Assessments	431,711	0	0	0	0	\$431,711	\$0
3. UNIVERSITY OVERLAY MSBU STREET LIGHTING	Special Assessments	900,000	0	0	0	0	\$900,000	\$0
* ADDITIONAL PROJECT COST OF \$12,355,222 IS FUNDED FROM ELECTRICAL FRANCHISE FEES (\$9,286,205) AND UNSPENT BOND PROCEEDS (\$3,068,417)								
** ADDITIONAL PROJECT COST OF \$4,000,000 IS FUNDED FROM TOLL REVENUES								
*** ADDITIONAL PROJECT COST OF \$1,840,190 IS FUNDED FROM OPERATING RESERVES								
**** ADDITIONAL PROJECT COST OF \$10,286,608 IS FUNDED FROM OPERATING RESERVES								
***** ADDITIONAL PROJECT COST OF \$1,500,000 IS FUNDED FROM OPERATING RESERVES								
SUMMARY								
NON SELF-SUPPORTING DEBT		\$26,900,000	\$18,020,000	\$0	\$0	\$0	\$44,920,000	\$0
SELF SUPPORTING DEBT		\$57,002,688	\$0	\$12,400,000	\$57,200,000	\$0	\$136,602,688	\$6,750,000
GRAND TOTALS		\$83,902,688	\$18,020,000	\$12,400,000	\$57,200,000	\$0	\$181,522,688	\$6,750,000

NOTE: 1. THIS LIST SHOULD BE VIEWED ONLY AS AN INDICATION OF POSSIBLE ISSUANCES
NO COMMITMENT IS IMPLIED TO A SPECIFIC ISSUE OR FISCAL YEAR

FY00 to FY09 = \$188,272,688

**FISCAL 2000 BUDGET
FINAL**

DISCUSSION OF PROPOSED DEBT FINANCED PROJECTS

Monies indicated on the previous page represent expenditures of FY99/00-03/04 and a general proposal for years FY04/05-08/09. A summary of the proposed projects shown below is for FY99/00 to FY03/04 only and sets forth the magnitude of needs by major category for which debt service (fee based and non-ad valorem) must be found if the proposed schedule was to be fully implemented. The debt service is calculated using a ratio of 10 to 1. The ratio of 10 to 1 is only a general guideline but was determined by examining recently funded issues. The exact amount will vary depending upon the complexity of each issue.

SUMMARY OF PROPOSED PROJECTS FOR FY99/00-FY03/04

CATEGORY	AMOUNT	PERCENT OF TOTAL	PROJECTED ANNUAL DEBT SERVICE
I. Non-Self-Supporting			
A. General Government	\$ 44,920,000	24.7%	\$ 4,492,000
II. Self-Supporting			
A. Transportation	\$ 50,000,000	27.5%	\$ 5,000,000
B. Utilities-Sewer	\$ 31,700,000	17.5%	\$ 3,170,000
C. Utilities-Water	\$ 43,800,000	24.1%	\$ 4,380,000
D. Solid Waste	\$ 9,200,000	5.2%	\$ 920,000
E. Other-Commercial Paper Program	\$ 1,902,688	1.0%	\$ 190,270
TOTAL	\$181,522,688	100.0%	\$18,152,270

Self-Supporting Debt is supported by revenues through user fees and special assessments. There is no particular limitation as long as sufficient revenue levels can be generated to meet debt guidelines set forth by the insuring agencies.

Non-Self-Supporting Debt does not have a specific revenue source. Generally, non-ad valorem revenues are pledged as collateral. These non-ad valorem revenues include sales tax, ambulance fees, building permit fees, etc. However, sales tax pays the debt service for bonds currently issued with a non-ad valorem pledge. The limitation is the same pledge compared to the total estimated revenues. The former annual maximum non-ad valorem bond issue debt service was \$16,766,321. However, \$18,950,000 in Capital Refunding Revenue Bonds, Series 1997A and \$1,030,000 in Capital Refunding Revenue Bonds, Series 1997B were issued on June 17, 1997. The Series 1997A Bonds restructured the

FISCAL 2000 BUDGET
FINAL

DISCUSSION OF PROPOSED DEBT FINANCED PROJECTS Cont'd

General Fund Debt and took advantage of lower interest rates now available to refund the former 1989B Series Bonds. The Series 1997B Bonds issued debt to repay commercial paper borrowing for a Municipal Services Benefit Unit (MSBU) – Bonita Beach Renourishment. These issues lowered the maximum annual debt service to \$16,674,693.

On July 13, 1999 Lee County defeased its Capital Refunding Revenue Bonds, Series 1989A Bonds with \$36,190,000 in Capital Refunding Revenue Bonds, Series 1999A. The maximum annual debt service (MADS) for all the non-ad valorem bonds adjusted to \$16,526,295. This particular refunding issue resulted in a present value debit service savings of \$4,213,324.

Insuring agencies will examine the MADS to current and projected revenues to determine if there is a satisfactory coverage level of any future issuance of debt secured by the non-ad valorem pledge.

It should be noted that any additional non-self-supporting debt service incurred directly impacts that portion of the operating budget funded from the General Fund. The use of new monies for debt requires additional funds to avoid a service reduction.

The cost and financing mechanisms for the proposed new jail, central booking, and juvenile assessment center have not been finalized. However, it is anticipated that the jail will be funded with a combination of unspent proceeds from two older bond issues, electrical franchise fees and debt financing.

For more detailed information about non-ad valorem debt and all debt related subjects, see the Lee County, Florida **FY98 Debt Manual**, May 1999.

**EXISTING
DEBT SERVICE-GOVERNMENTAL
FY1999-2000**

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Years to Maturity FY99-00 (Inclusive)</u>	<u>Source of Funds</u>
<u>General Government Debt:</u>					
1972 Capital Improvement Revenue Courthouse Improvements (Fund #20760)	155,000	27,225	182,225	3	Solid Waste Franchise Fees & Racing Taxes
Capital Improvement Refunding Taxable Revenue Bonds, Series 1993C (Fund #23663)	1,758,450	417,705	2,176,155	4	Transfer from General Fund
Capital Refunding Revenue Bonds, Series Series 1997A (Fund #23665)	0	1,002,544	1,002,544	13	Transfer from General Fund
Capital Refunding Revenue Bonds, Series 1993B (Fund #23662)	697,500	505,917	1,203,417	14	Transfer from General Fund
Capital Revenue Bonds Series 1995A Public Works & Public Safety (Fund #23664)	2,325,000	728,375	3,053,375	6	Transfer from General Fund
Capital Revenue Bonds Series 1999A (Fund #23669)	0	1,379,577	1,379,577	12	Transfer from General Fund
<u>Parks Debt:</u>					
Capital Improvement Refunding Taxable Revenue Bonds, Series 1993C (Fund #23663)	215,950	51,297	267,247	4	Transfer from General Fund
Capital Refunding Revenue Bonds Series 1993B (Fund #23662)	852,500	618,342	1,470,842	14	Transfer from General Fund
Tourist Development Tax Refunding Revenue Bonds, Series 1994 Financing of Stadium (Fund #22660)	350,000	543,579	893,579	17	Tourist Development Tax and Stadium Revenues
Fort Myers Beach Pool Commercial Paper Loan (Fund #22960)	676,500	42,000	718,500	4	District Impact Fees
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**EXISTING
DEBT SERVICE-GOVERNMENTAL
FY1999-2000
(continued)**

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Years to Maturity FY99-00 (Inclusive)</u>	<u>Source of Funds</u>
<u>Transportation Debt:</u>					
Capital Improvement Refunding Taxable Revenue Bonds, Series 1993C (Fund #23663)	1,110,600	263,813	1,374,413	4	Transfer from General Fund
1993 & 1997 Refunded Gas Tax Bonds Financing of Road Projects (Fund #21260)	2,030,000	1,280,420	3,310,420	11	Local Option Gas Tax
1993 Road Improvement Revenue Bonds Various Transportation Improvements (Fund #22560)	705,000	421,955	1,126,955	10	9th-Cent Gas Tax
1993A Capital & Transportation Facilities Refunding Revenue Bonds (Fund #23661)	315,000	2,337,992	2,652,992	23	Non-Ad Valorem Revenues
1995 Five-Cent Local Option Gas Tax Bonds - Midpoint Bridge Corridor (Fund #23060)	855,000	1,768,927	2,623,927	22	Five-Cent Local Option Gas Tax
<u>Special Assessments for Special Improvements:</u>					
MSBU's - Bank Loans for Whiskey Creek, South Pebble & Diplomat Parkway (Fund #26061; #26062; #26063)	207,987	218,219	426,206	19	Special Assessments
MSBU Construction Bond Series 1990 (Fund #26560; #26561; #26563)	0	103,650	103,650	varies	Special Assessments
MSBU Special Assessments, Series 1992 (Fund #23666)	210,000	263,326	473,326	varies	Special Assessments
MSBU Bonds, Series 1995B (Fund #23667)	320,000	239,645	559,645	13	Special Assessments
Capital Revenue Bonds Series 1997B Bonita Beach Renourishment (Fund #23668)	100,000	30,743	130,743	8	Special Assessments
TOTAL GOVERNMENTAL DEBT	<u>\$12,884,487</u>	<u>\$12,245,251</u>	<u>25,129,738</u>		

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**EXISTING
DEBT SERVICE-ENTERPRISE
FY1999-2000
(continued)**

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Years to Maturity FY99-00 (Inclusive)</u>	<u>Source of Funds</u>
<u>Utilities Debt:</u>					
Lee County Water & Sewer Refunding Revenue Bonds Series 1993 (Fund #48763)	2,960,000	837,014	3,797,014	11	Assessments, User Fees
1977 Ft. Myers Beach Sewer G.O. Plant & Major Transmission Lines (Fund #48760)	490,000	197,225	687,225	6	User Fees
1978 S. Ft. Myers Sewer G.O. Transmission Lines & Pump Stations (Fund #489761)	490,000	108,000	598,000	5	User Fees
Water & Sewer DER Loan - Iona-McGregor Collection System (Fund #48772)	436,422	268,574	704,996	14	State Revolving Loan/Special Assessments/User Fees
Lee County Water & Sewer Revenue Bonds Series 1999A (Avatar)	0	6,225,138	6,225,138	31	User Fees
<u>Solid Waste:</u>					
Solid Waste System Revenue Bonds - Series 1991A - 1991B, & 1995 (Fund #40160)	5,950,000	12,368,408	18,318,408	15 17	Assessments, User Fees, and Utility Revenue
<u>Transportation Debt:</u>					
Transportation Facilities (Fund #42160) Construction of Sanibel High Span and Cape Coral Parallel Span	2,155,000	4,334,333	6,489,333	19	Bridge Tolls
1995 Transportation Facilities Revenue Bonds (Midpoint Bridge - Fund #42161)	1,425,000	5,345,835	6,770,835	29	Bridge Tolls
Midpoint Corridor Westerly Extension Commercial Paper Loan (Fund #42162)	3,500,000	243,000	3,743,000	3	Surplus Bridge Tolls
Midpoint Corridor Westerly Extension State Loan (Fund #42163)	100,000	0	100,000	3	Surplus Bridge Tolls
TOTAL ENTERPRISE DEBT	<u>\$17,506,422</u>	<u>\$29,927,527</u>	<u>\$47,433,949</u>		
TOTAL GOVERNMENTAL AND ENTERPRISE DEBT	<u>\$30,390,909</u>	<u>\$42,172,778</u>	<u>\$72,563,687</u>		

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LEE COUNTY

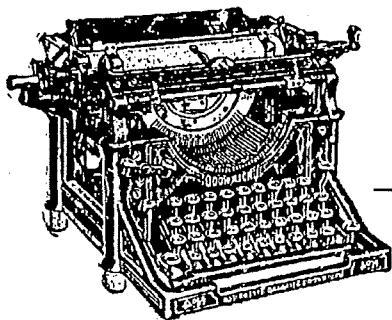
FISCAL 2000 BUDGET
FINAL

**EXISTING
DEBT SERVICE-ENTERPRISE
FY1999-2000
(continued)**

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Years to Maturity FY99-00 (Inclusive)</u>	<u>Source of Funds</u>
<u>Other Long-Term Obligations</u>					
Certificates of Participation, Series 1993 (Fund #22060)	735,000	666,572	1,401,572	13	Transfer from General Fund
Certificates of Participation, Series 1996 Cape Coral Building (Fund #22061)	255,000	236,858	491,858	12	Transfer from General Fund
Vehicle Maintenance (Fund #59460)	235,000	155,640	390,640	12	Vehicle Maintenance Fees
TOTAL OTHER LONG-TERM OBLIGATIONS	<u>\$1,225,000</u>	<u>\$1,059,070</u>	<u>\$2,284,070</u>		

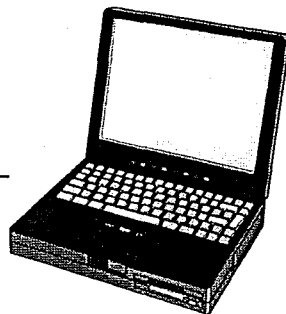
**EXISTING
ANNUAL EXPENDITURES**

	<u>FY97-98 Actual</u>	<u>FY98-99 Estimated</u>	<u>FY99-00 Budget</u>
TOTAL GOVERNMENTAL AND ENTERPRISE DEBT (PRINCIPAL & INTEREST) (507110; 507210)	62,102,692	69,380,908	72,563,687
TOTAL OTHER LONG-TERM OBLIGATIONS (PRINCIPAL & INTEREST) (507110; 507210)	2,292,511	1,790,507	2,284,070
OTHER DEBT SERVICE COST (507310)	62,873	167,495	1,776,673
RESERVE FOR DEBT SERVICE (509920)	21,645,075	17,920,898	13,111,255
RESERVE FOR FUTURE DEBT SERVICE (509921)	<u>15,138,368</u>	<u>13,694,474</u>	<u>11,887,734</u>
TOTAL DEBT COSTS	<u>\$101,241,519</u>	<u>\$102,954,282</u>	<u>\$101,623,419</u>



LEE COUNTY
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



PROJECT REQUEST CATEGORY SUMMARY

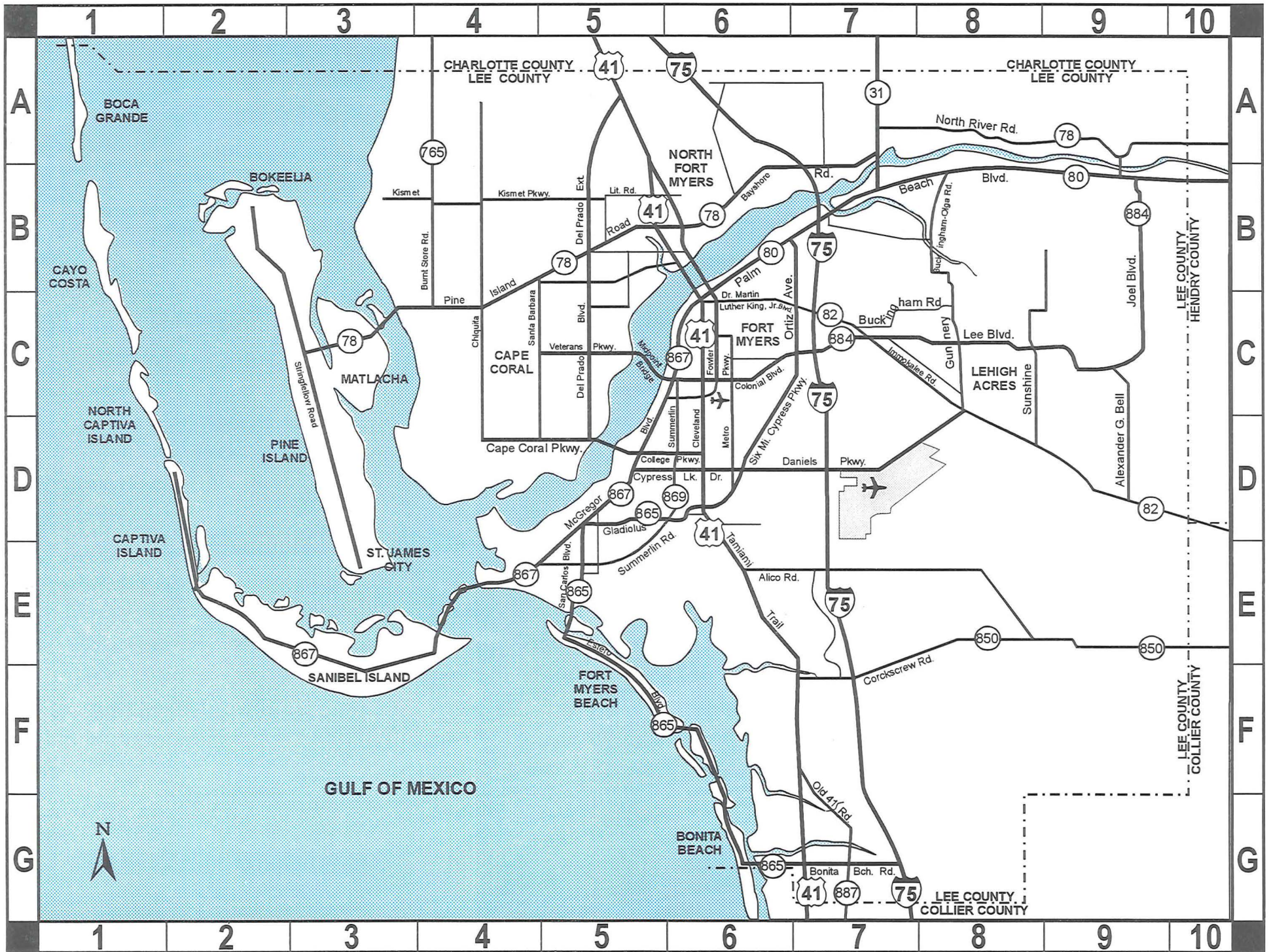
CATEGORY	CIP BUDGET FY 99/00	CIP BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 99/00 - 03/04	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COSTS*
GOVERNMENT FACILITIES	\$29,396,010	\$5,775,510	\$8,473,510	\$3,033,012	\$9,918,124	\$56,596,166	\$21,874,510	\$130,121,793
MARINE SERVICES	1,435,000	740,000	745,000	750,000	750,000	4,420,000	6,800,000	15,174,057
MISCELLANEOUS PROJECTS	12,347,327	12,545,400	12,903,912	13,273,182	13,653,518	64,723,339	1,725,000	103,282,469
PARKS/RECREATION - COMMUNITY PARK RELATED	4,926,000	3,391,000	5,039,000	3,153,000	3,195,000	19,704,000	9,455,000	42,121,554
PARKS/RECREATION - REGIONAL PARK RELATED	1,836,263	870,000	1,292,000	1,414,237	220,000	5,632,500	2,000,000	18,790,370
PARKS/RECREATION - WATER ACCESS PROJECTS	2,065,367	941,000	1,714,000	1,735,700	1,750,000	8,206,067	5,710,000	31,353,288
COMMUNITY REDEVELOPMENT AGENCY	37,250	0	0	0	0	37,250	0	2,824,560
SOLID WASTE	3,400,000	2,250,000	9,200,000	0	0	14,850,000	26,000,000	46,219,599
TRANSPORTATION - MAJOR ROADS	11,581,000	16,852,000	21,499,000	20,798,000	10,325,000	81,055,000	37,644,000	334,266,066
TRANSPORTATION - MAJOR BRIDGES	1,000,000	1,000,000	5,000,000	51,000,000	1,000,000	59,000,000	5,000,000	199,606,382
TRANSPORTATION - OTHER RELATED	6,186,000	6,748,000	6,777,000	6,821,000	6,870,000	33,402,000	33,050,000	122,652,059
UTILITIES - SEWER RELATED	7,599,000	8,450,000	1,860,000	1,270,000	23,580,000	42,759,000	12,850,000	85,742,567
UTILITIES - WATER RELATED	32,862,000	1,945,000	4,000,000	5,325,000	400,000	44,532,000	23,392,000	93,782,887
UTILITIES - JOINT PROJECTS	10,000	1,510,000	0	0	0	1,520,000	0	5,171,312
WATER RESOURCES	6,217,000	24,796,800	2,319,000	2,489,200	1,299,000	37,121,000	6,899,600	62,615,268
FY 99/00 - 03/04 CIP	\$120,898,217	\$87,814,710	\$80,822,422	\$111,062,331	\$72,960,642	\$473,558,322	\$192,400,110	\$1,293,724,231

*Equals all prior year(s) expenditures plus current and future year(s) budget.

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LEE COUNTY

FISCAL 2000 BUDGET
FINAL



FY99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP REF #	PROJ #	12-Nov-99 PROJECT NAME	COMP PLAN CODE	FUND. SRC.	CURRENT BUDGET 98/99	CIP BUDGET FY 99/00	CIP BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET Y 99/00-03/04	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST*
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEE; LA = LIBRARY AD VALOREM; S = SPECIAL REVENUE; M=MSBU/TU; T = TDC

GOVERNMENT FACILITIES-FY 99/00 - 03/04 (INCLUDES NEW PROJECTS AND FY 98/99 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)

C4	203607	CAPE CORAL LIBRARY EXPANSION	5	LA	0	150,000	2,615,000	4,778,000	0	0	7,543,000	0	7,543,000
CW	208700	CAPITALIZED BUILDING MAINTENANCE	NR3	A	376,980	300,000	300,000	300,000	300,000	300,000	1,500,000	1,500,000	4,103,269
C7	208632	CORRECTIONAL FACILITIES		D,G	24,244,333	14,600,000	0	0	0	0	14,600,000	0	37,793,207
CW	208661	COUNTY WIDE FUEL FACILITIES	R1	A	581,143	175,000	150,000	150,000	0	0	475,000	0	1,430,999
CW	208639	COUNTY WIDE MODULAR FURNITURE	NR3	A	217,823	50,000	50,000	50,000	50,000	0	200,000	250,000	667,823
C8	203606	EAST COUNTY REGIONAL LIBRARY	5	LA	1,280,000	8,588,500	0	0	0	0	8,588,500	0	9,868,500
CW	208994	800 MHZ UPGRADE PHASE I	NR1, 3	A	1,794,510	1,794,510	1,794,510	1,794,510	1,794,510	1,794,510	8,972,550	1,794,510	14,973,811
B6	201772	EXTENSION SERVICES KITCHEN, TERRY PARK	NR	A	0	21,000	0	0	0	0	21,000	0	21,000
TBD	208687	FIREARMS TRAINING FACILITY	NR5	A	48,988	400,000	0	0	0	0	400,000	0	450,000
C6	201775	JAIL RELIGHTING PROJECT	3	A	0	140,000	0	0	0	0	140,000	0	140,000
C6	208630	JUSTICE CENTER COURTROOM RENOVATIONS	NR3	A	346,110	275,000	0	0	0	0	275,000	0	621,110
		JUSTICE CENTER EXPANSION	5	A	0	0	0	0	0	0	0	15,000,000	15,000,000
TBD		LAKES REGIONAL LIBRARY	5	LA	0	0	0	0	222,502	7,157,614	7,380,116	0	7,380,116
C6	203605	MAIN LIBRARY PARK LOT EXPANSION	NR5	A	65,000	120,000	0	0	0	0	120,000	0	185,000
D6		PUBLIC SAFETY HVAC REPLACEMENT	3	A	0	0	200,000	735,000	0	0	935,000	0	935,000
CW	208607	REMODELING PROJECTS	NR3	A	1,165,253	825,000	400,000	400,000	400,000	400,000	2,425,000	2,000,000	8,755,825
CW	208603	REROOFING PROJECTS (REPLACEMENTS)	NR3	A	365,589	266,000	266,000	266,000	266,000	266,000	1,330,000	1,330,000	4,781,992
C6	208619	VCB-EDO OFFICE BUILDING	NR5	D	190,000	1,691,000	0	0	0	0	1,691,000	0	1,881,000
					30,675,729	29,396,010	5,775,510	8,473,510	3,033,012	9,918,124	56,596,166	21,874,510	116,531,652

GOVERNMENT FACILITIES-FY 98/99 BUDGET WITH NO NEW DOLLARS BUDGETED IN FUTURE YEARS

208624	ANIMAL CONTROL SHELTER		A,TBD	2,064,000	0	0	0	0	0	0	0	0	2,064,000
203403	COMPUTER AIDED DISPATCH	NR	A	1,250,000	0	0	0	0	0	0	0	0	1,250,000
203404	COMPUTER UPGRADES	NR	A	276,300	0	0	0	0	0	0	0	0	300,000
203402	PERMIT COMPUTER SOFTWARE	NR	A	565,926	0	0	0	0	0	0	0	0	979,162
208623	DEMOLITION OF CODES & COMM DEV BUILDING		A	107,750	0	0	0	0	0	0	0	0	111,000
208618	EOC DISPATCH AREA EXPANSION	NR1, 3	A	750,000	0	0	0	0	0	0	0	0	750,000
203405	HIGHLANDS EAST DRAINAGE IMPROVEMENTS	NR1, 3	A	90,000	0	0	0	0	0	0	0	0	90,000
208627	JAIL FIRE ALARM SYSTEM REPLACEMENT	NR	A	97,628	0	0	0	0	0	0	0	0	249,999
208629	JUSTICE CENTER RENOVATIONS	NR	A	50,000	0	0	0	0	0	0	0	0	7,795,980
					5,251,604	0	0	0	0	0	0	0	13,590,141

* Equals all prior year(s) expenditures plus current and future year(s) budget.

LEE COUNTY

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FISCAL 2000 BUDGET
FINAL

FY 99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP REF #	PROJ #	PROJECT NAME	07-Dec-99 COMP PLAN CODE	FUND. SRC.	CURRENT BUDGET 98/99	CIP BUDGET FY 99/00	CIP BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 99/00 - 03/04	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST*
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; M = MSBU/TU; S = SPECIAL; T = TDC

MARINE SERVICES-FY 99/00 - 03/04 (INCLUDES NEW PROJECTS AND FY 98/99 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)

CW	202903	BIP UNIDENTIFIED PROJECTS	R	G	2,034,770	235,000	240,000	245,000	250,000	250,000	1,220,000	0	3,335,963
TBD		PINE ISLAND BOAT RAMP	R	G,S	0	0	0	0	0	0	0	3,000,000	3,000,000
E4	203025	PUNTA RASSA BOAT RAMP	R	G,S	0	700,000	0	0	0	0	700,000	1,300,000	2,000,000
CW	202916	WCIND UNIDENTIFIED PROJECTS	NR 1, 3	G	157,095	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	5,157,095
					2,191,865	1,435,000	740,000	745,000	750,000	750,000	4,420,000	6,800,000	13,493,058

MARINE SERVICES-FY 98/99 BUDGET WITH NO NEW DOLLARS BUDGETED IN FUTURE YEARS

202912	ART. REEF DEVEL AND RENOURISH	R	A,G	9,719	0	0	0	0	0	0	0	0	115,508
203021	BOCA GRANDE FISHING PIER		A	36,600	0	0	0	0	0	0	0	0	36,600
202905	ESTERO BAY TRIB. MARKERS	F	A	10,506	0	0	0	0	0	0	0	0	346,520
203020	FDEP ARTIFICIAL REEF GRANT		A	25,000	0	0	0	0	0	0	0	0	25,000
203008	FDEP BOCA GRANDE DREDGING		A	269,452	0	0	0	0	0	0	0	0	269,452
203007	FDEP DERELICT VESSEL REMOVAL		G	28,700	0	0	0	0	0	0	0	0	28,700
202915	MANATEE AWARENESS FACILITIES	R	A	31,544	0	0	0	0	0	0	0	0	124,997
202966	QUANTIFY SHORELINE CHANGES		T	41,972	0	0	0	0	0	0	0	0	83,998
202998	W-BOATING EDUCATION CENTER L-108		G	30,000	0	0	0	0	0	0	0	0	30,000
203014	W-CCFD SAFETY/RESCUE L-123 '99		G	1,650	0	0	0	0	0	0	0	0	1,650
203012	W-CAPE CORAL ATN L-121 '99		G	18,000	0	0	0	0	0	0	0	0	18,000
202997	W-DERELICT VESSEL REMOVAL L107		G	36,519	0	0	0	0	0	0	0	0	50,000
202988	W-DERELICT VESSEL REMOVAL 97		G	8,089	0	0	0	0	0	0	0	0	39,998
203010	W-DERELICT VESSEL REMOVAL L-118 '99		G	40,000	0	0	0	0	0	0	0	0	40,000
203013	W-FT MYERS FLOTILLA L-122 '99		G	750	0	0	0	0	0	0	0	0	750
202993	W-FORT MYERS MARINE ENFORCEMENT		G	717	0	0	0	0	0	0	0	0	9,249
203004	W-FRESHWATER FLORA & FAUNA L-114		G	3,886	0	0	0	0	0	0	0	0	4,499
203000	W-MARINE ENFORCEMENT L-110		G	21,355	0	0	0	0	0	0	0	0	80,899
203011	W-MARINE LAW ENFORCEMENT L-120 '99		G	100,000	0	0	0	0	0	0	0	0	100,000
202995	W-NAV IMPROVEMENT 97			5,495	0	0	0	0	0	0	0	0	79,999
203009	W-NAV IMPROVEMENT L-117 '99		G	160,000	0	0	0	0	0	0	0	0	160,000
203003	W-OSTEGO BAY FOUNDATION		G	4,000	0	0	0	0	0	0	0	0	4,000
203018	W-RPSC S.A.I.L. L-127 '99		G	7,000	0	0	0	0	0	0	0	0	7,000
203015	W-RPSC TRAINING/SFTY VESS L-124 '99		G	12,275	0	0	0	0	0	0	0	0	12,275
203016	W-SCCF MANATEE EDUCATION L-125 '99		G	1,500	0	0	0	0	0	0	0	0	1,500
203017	W-SAT MARINE SCIENCE SEMINARS L-126 '99		G	1,730	0	0	0	0	0	0	0	0	1,730
203001	W-MARINE BIOLOGY CURRICULUM L-111		G	3,002	0	0	0	0	0	0	0	0	5,175
203002	W-TURTLE TIME POSTER L-112		G	446	0	0	0	0	0	0	0	0	3,500
					909,907	0	0	0	0	0	0	0	1,680,999

* Equals all prior year(s) expenditures plus current and future year(s) budget.

FY 99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP REF #	PROJ #	PROJECT NAME	12-Nov-99	COMP PLAN CODE	FUND. SRC.	CURRENT BUDGET 98/99	CIP BUDGET FY 99/00	CIP BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 99/00 - 03/04 YEARS 6-10	TOTAL PROJECTED COST*
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MISCELLANEOUS PROJECTS-FY 99/00 - 03/04 (INCLUDES NEW PROJECTS AND FY 98 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)

CW	208800	CONSERVATION 2020		NR3	A	17,875,947	10,547,570	10,864,000	11,189,920	11,525,620	11,871,380	55,998,490	0	75,520,359
CW	208801	CONSERVATION 2020 LAND MANAGEMENT		NR3	A	2,066,288	1,054,757	1,086,400	1,118,992	1,152,562	1,187,138	5,599,849	0	7,666,137
E9,F8F9	200999	FLINT PEN ACQUISITION		R	S	622,168	400,000	250,000	250,000	250,000	250,000	1,400,000	0	15,843,146
CW	208617	SALE OF SURPLUS LANDS		NR5	A	225,000	225,000	225,000	225,000	225,000	225,000	1,125,000	1,125,000	2,627,621
	208830	T&T DEVELOPMENT SENSITIVE LAND ACQ		NR	S	50,529	120,000	120,000	120,000	120,000	120,000	600,000	600,000	1,250,999
						<u>20,839,932</u>	<u>12,347,327</u>	<u>12,545,400</u>	<u>12,903,912</u>	<u>13,273,182</u>	<u>13,653,518</u>	<u>64,723,339</u>	<u>1,725,000</u>	<u>102,908,262</u>

MISCELLANEOUS PROJECTS-FY 98/99 BUDGET WITH NO NEW DOLLARS BUDGETED IN FUTURE YEARS

208576	EAGLE NESTING SITES/ST JAMES PRESERVE		NR	A		32,508	0	0	0	0	0	0	0	374,207
						<u>32,508</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>374,207</u>

* Equals all prior year(s) expenditures plus current and future year(s) budget.

LEE COUNTY

E-27

FISCAL 2000 BUDGET
FINAL

FY99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP REF #	PROJ #	16-Nov-99 PROJECT NAME	COMP PLAN CODE	FUND. SRC.	CURRENT BUDGET 98	CIP BUDGET FY 99	CIP BUDGET FY 00	CIP BUDGET FY 01	CIP BUDGET FY 02	CIP BUDGET FY 03	CIP BUDGET FY 99 - 03	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST*
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEE; LA = LIBRARY AD VALOREM; S = SPECIAL REVENUE; M=MSBUTU; T = TDC

COMMUNITY PARKS-FY 99/00 - 03/04 (INCLUDES NEW PROJECTS AND FY 98/99 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)

A9		ALVA COMMUNITY PARK IMPROVEMENTS	NR5	I-2	0	297,000	138,000	65,000	0	0	500,000	0	500,000
A1	201803	BOCA GRANDE BEACH AND BAY ACCESSSES	R	A	12,250	25,000	0	0	0	0	25,000	0	37,250
A1	201778	BOCA GRANDE IMPROVEMENTS	5	I-7	0	144,000	21,000	21,000	21,000	21,000	228,000	0	228,000
CW	201724	COUNTY WIDE ATHLETIC COURT RESURFACING	NR3	A	90,000	80,000	80,000	80,000	80,000	80,000	400,000	400,000	945,080
CW	201751	COUNTY WIDE ATHLETIC FIELD RECONSTRUCTION	NR1, 3	A	208,100	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,208,100
CW	201720	COUNTY WIDE FENCE REPLACEMENT	NR3	A	76,613	60,000	60,000	60,000	60,000	60,000	300,000	300,000	684,999
CW	201726	COUNTY WIDE LIGHT POLE REPLACEMENT	NR1, 3	A	755,486	200,000	200,000	200,000	0	0	600,000	200,000	1,602,112
CW	201757	COUNTY WIDE LIGHTING, PARKING LOTS	NR1, 3	A	40,000	40,000	40,000	40,000	40,000	40,000	200,000	200,000	440,000
CW	201722	COUNTY WIDE PAVING	NR3	A	257,618	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,400,000
CW	201721	COUNTY WIDE PLAYGROUNDS	NR1, 3	A	155,000	155,000	155,000	155,000	155,000	155,000	775,000	775,000	1,825,042
CW	201752	COUNTY WIDE SHELTERS	NR3	A	25,000	35,000	35,000	35,000	35,000	35,000	175,000	175,000	375,000
CW	201723	COUNTY WIDE SIGNAGE REPLACEMENT	NR3	A	99,700	30,000	30,000	30,000	30,000	30,000	150,000	150,000	399,999
CW	201761	DESTRUCTIVE VEGETATION CONTROL	NR3	A	50,000	50,000	50,000	50,000	50,000	50,000	250,000	250,000	550,000
CW	201771	ELECTRIC METERS	NR	A	0	35,000	25,000	0	0	0	60,000	0	60,000
F7	201753	ESTERO HIGH SCHOOL PARK IMPROVEMENTS	NR4	I-8	600,000	1,000,000	821,000	837,000	855,000	0	3,513,000	0	4,113,000
F5	201701	FT MYERS BEACH POOL	NR	I-4	723,631	418,000	416,000	0	0	0	834,000	0	2,518,715
B5		JUDD PARK BOAT RAMP REBUILDING	NR3	A	0	0	0	0	0	0	0	30,000	30,000
E6	201741	KARL DREWS, HOUSE PURCHASE & REMODEL	NR4	A	119,583	25,000	0	0	0	0	25,000	0	145,000
C3		MATLACHA IMPROVEMENTS	3	A	0	0	0	0	0	0	0	75,000	75,000
B6		NFM COMMUNITY PARK IMPROVEMENTS	5	I-5,A	0	153,000	117,000	120,000	122,000	125,000	637,000	3,500,000	4,137,000
CW	201715	PARKS AUTOMATION	NR3	A	123,076	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,299,447
CW	201674	POOL IMPROVEMENTS	NR3	A	243,167	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,409,947
CW	201776	POOL, RESTROOM FLOOR TILING	3	A	0	10,000	10,000	10,000	10,000	10,000	50,000	50,000	100,000
CW		POOLS, RETROFIT FILTRATION SYSTEMS	3	A	0	0	0	70,000	70,000	70,000	210,000	350,000	560,000
B6	201758	SCHLANDLER HALL PARK IMPROVEMENTS	NR3	A	30,000	30,000	30,000	550,000	0	0	610,000	0	640,000
D5		SOUTH FORT MYERS COMMUNITY PARK	NR4,5	I-4,8	0	0	0	1,577,000	555,000	1,440,000	3,572,000	0	3,572,000
D9	201760	VETERANS PARK MASTER PLAN/IMPROVEMENTS	NR3, 4	I-3	30,000	1,539,000	563,000	539,000	470,000	479,000	3,590,000	0	3,620,000
					3,639,224	4,926,000	3,391,000	5,039,000	3,153,000	3,195,000	19,704,000	9,455,000	34,475,691

COMMUNITY PARKS-FY 98/99 BUDGET WITH NO NEW DOLLARS BUDGETED IN FUTURE YEARS

201807		BAYSHORE SOCCER	NR5	I-2	140,527	0	0	0	0	0	0	0	579,588
201749		BLEACHER COVERS/FENCE - HANCOCK PARK	NR	A	25,000	0	0	0	0	0	0	0	25,000
201750		BLEACHER REPLACEMENT - HANCOCK PARK	NR	A	80,000	0	0	0	0	0	0	0	80,000
208671		BONITA COMM PARK SEWER IMPROVEMENTS		A	50,000	0	0	0	0	0	0	0	50,000
201996		BOWDITCH POINT PARKING LOT	NR	A	146,325	0	0	0	0	0	0	0	158,000
201710		BUCKINGHAM COMMUNITY PARK AUTOMATION	F5	I,3	25,332	0	0	0	0	0	0	0	99,998
201882		BUCKINGHAM COM PK BLEACHER COVERS	NR	I,3	40,000	0	0	0	0	0	0	0	40,000
201733		BUCKINGHAM COMMUNITY PARK PRESS BOX	NR	I,3	30,000	0	0	0	0	0	0	0	30,000
201651		COMM. PK CONCESSION BLDGS.	NR	A	168,596	0	0	0	0	0	0	0	626,273
201754		HANCOCK PARK, FOOTBALL GRANDSTAND	NR1, 3	A	90,000	0	0	0	0	0	0	0	90,000

LEE COUNTY

E-28

FISCAL 2000 BUDGET FINAL

FY99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP REF #	PROJ #	16-Nov-99 PROJECT NAME	COMP PLAN CODE	FUND. SRC.	CURRENT BUDGET 98	CIP BUDGET FY 99	CIP BUDGET FY 00	CIP BUDGET FY 01	CIP BUDGET FY 02	CIP BUDGET FY 03	CIP BUDGET FY 99 - 03	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST*
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEE; LA = LIBRARY AD VALOREM; S = SPECIAL REVENUE; M=MSBU/TU; T = TDC

COMMUNITY PARKS-FY 98/99 BUDGET WITH NO NEW DOLLARS BUDGETED IN FUTURE YEARS

201740		KARL DREWS, ADDITIONAL PARKING	NR4	A	39,240	0	0	0	0	0	0	0	40,000
201756		KELLY ROAD, FIELD SIX LIGHTING	NR3, 4	A	80,000	0	0	0	0	0	0	0	80,000
201764		LEHIGH MIDDLE SCHOOL, SOCCER FIELD	NR	I-3	200,000	0	0	0	0	0	0	0	200,000
201631		NORTH FT. MYERS COMM. PARK	R	I-5	58,143	0	0	0	0	0	0	0	4,271,878
201604		OLD BONITA DEPOT DEVELOPMENT	NR	I-8	136,616	0	0	0	0	0	0	0	236,063
201759		SCHOOL BOARD IMPROVEMENTS	NR5	A	300,000	0	0	0	0	0	0	0	300,000
201763		SHUFFLE BOARD COURTS		A	374,063	0	0	0	0	0	0	0	374,063
201831		TERRY PARK DRAINAGE	NR	A	131,606	0	0	0	0	0	0	0	150,000
201755		TERRY PARK FIELD FOUR CONSTRUCTION	NR	A	150,000	0	0	0	0	0	0	0	150,000
1717		THREE OAKS COM PK GREY WATER HOOK-UP	NR	I	64,339	0	0	0	0	0	0	0	65,000
					2,329,787	0	0	0	0	0	0	0	7,645,863

* Equals all prior year(s) expenditures plus current and future year(s) budget.

FY99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP REF #	PROJ #	16-Nov-99 PROJECT NAME	COMP PLAN CODE	FUND. SRC.	CURRENT BUDGET 98/99	CIP BUDGET FY 99/00	CIP BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET Y 99/00-03/04	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST*
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REGIONAL PARKS-FY 99/00 - 03/04 (INCLUDES NEW PROJECTS AND FY 98/99 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)

A8	201789	CALOOSAHATCHEE REG. PARK-LIMITED	NR5	I-R	542,816	75,000	50,000	0	0	0	125,000	0	3,298,208
CW	201673	CARL MATCHING FUNDS	NR3	A	404,150	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,745,997
C6	201739	DeLEON REGIONAL PARK		I-R	500,000	500,000	0	0	0	0	500,000	0	1,000,000
E7	201730	FIFTY METER POOL	NR5	I-R	690,000	1,033,763	525,000	1,072,000	1,194,237	0	3,825,000	0	4,515,000
B2	201780	RANDELL RESEARCH CENTER OFF-SITE FACILITY	R	G	0	7,500	75,000	0	0	0	82,500	0	82,500
D6		SPORTS COMPLEX	3	A	0	0	0	0	0	0	0	1,000,000	1,000,000
D6	201738	STADIUM MAINTENANCE	NR	T	184,532	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,299,999
D6	201734	STADIUM R&R	F	S,A	22,813	20,000	20,000	20,000	20,000	20,000	100,000	0	243,981
					2,344,311	1,836,263	870,000	1,292,000	1,414,237	220,000	5,632,500	2,000,000	13,185,685

REGIONAL PARKS-FY 98/99 BUDGET WITH NO NEW DOLLARS BUDGETED IN FUTURE YEARS

201689		BOWMAN'S BEACH ACQUISITION	NR	I-S	300,000	0	0	0	0	0	0	0	300,000
208577		HICKEY CREEK MITIGATION PARKS	NR	A,I,G	543,410	0	0	0	0	0	0	0	2,588,824
201731		LAKES PARK WATER FEATURE	NR5	I-R	150,000	0	0	0	0	0	0	0	150,000
201622		SIX MILE CYPRESS MANAGEMENT	NR	A	10,000	0	0	0	0	0	0	0	746,311
201678		SIX MILE CYPRESS PURCHASE	R	S,A,I	166,947	0	0	0	0	0	0	0	1,819,550
					1,170,357	0	0	0	0	0	0	0	5,604,685

* Equals all prior year(s) expenditures plus current and future year(s) budget.

FY99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP REF #	PROJ #	17-Nov-99 PROJECT NAME	COMP PLAN CODE	FUND. SRC.	CURRENT BUDGET 98/99	CIP BUDGET FY 99/00	CIP BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET Y 99/00-03/04 YEARS 6-10	TOTAL PROJECTED COST*
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WATER ACCESS-FY 99/00 - 03/04 (INCLUDES NEW PROJECTS AND FY 98/99 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)

CW	200686	BEACH RENOURISHMENT TRUST FUND	F3	T	2,862,027	0	0	805,000	798,700	805,000	2,408,700	4,125,000	9,823,927
C6	201765	BURROUGH'S HOME WTR TAXI DOCK/OBSERVATION		T	0	50,600	0	0	0	0	50,600	0	50,600
D5	201766	CALOOSAHATCHEE RVR EROSION CTL-JAYCEE PK PH II		T	0	75,000	0	0	0	0	75,000	0	75,000
E2-3	201767	DUNE RESTORATION	NR	T	0	20,000	0	0	0	0	20,000	0	20,000
F5-6	1687	EMERGENCY BEACH CLEAN UP	NR	T	146,445	100,000	100,000	100,000	100,000	100,000	500,000	500,000	1,412,384
C6	201768	FORD HOME WATER TAXI DOCK		T	0	406,767	0	0	0	0	406,767	0	406,767
E3	201769	J.N. DING DARLING WILDLIFE DR FISHING PIER		T	0	25,000	0	0	0	0	25,000	0	25,000
B4	201770	LAKE KENNEDY BOARDWALK AT SUN SPLASH		T	0	500,000	0	0	0	0	500,000	0	500,000
F6	201744	LOVERS KEY/BLACK ISLAND PEDESTRIAN BRIDGE	NR	T	98,000	40,000	0	0	0	0	40,000	0	138,000
B7		MANATEE PARK IMPROVEMENTS		T	0	0	50,000	0	0	0	50,000	0	50,000
F5-6	201745	OPERATION BEACH MAINT - ESTERO & BIG HICKOR	NR	T	740,000	700,000	720,000	740,000	760,000	780,000	3,700,000	800,000	5,240,000
E2-3	201747	SANIBEL BEACH EROSION MONITORING	NR	T	25,000	35,000	25,000	25,000	35,000	25,000	145,000	145,000	315,000
E2-3	201656	SANIBEL BEACH MAINTENANCE	NR	T	232,319	48,000	46,000	44,000	42,000	40,000	220,000	140,000	697,162
E2-3	201748	SANIBEL BEACH PARK LANDSCAPING	NR	T	20,000	20,000	0	0	0	0	20,000	0	40,000
E2-3	201707	SANIBEL BRAZILIAN PEPPER CONTROL	NR	T	90,000	45,000	0	0	0	0	45,000	0	225,000
					4,213,791	2,065,367	941,000	1,714,000	1,735,700	1,750,000	8,206,067	5,710,000	19,018,840

WATER ACCESS-FY 98/99 BUDGET WITH NO NEW DOLLARS BUDGETED IN FUTURE YEARS

201686	BEACH ACCESS BANNERS	NR	T	25,000	0	0	0	0	0	0	0	0	221,876
201719	BLACK ISLAND MULTI-USE NATURE TRAIL	NR	T	26,000	0	0	0	0	0	0	0	0	26,000
201742	CALOOSA REG PARK SHORELINE STABILIZATION	NR	T	150,000	0	0	0	0	0	0	0	0	150,000
201837	CALOOSAHATCHEE RVR EROSION CTL-JAYCEE PK	NR	T	65,000	0	0	0	0	0	0	0	0	65,000
201698	CAPE CORAL ECO PARK IMPROVEMENTS	NR	T	274,846	0	0	0	0	0	0	0	0	315,000
201743	CAPE CORAL YACHT CLUB BEACH AREA MAINT	NR	T	25,000	0	0	0	0	0	0	0	0	25,000
201840	CAPE CORAL YACHT CLUB COM PK FISHING PIER	NR	T	175,000	0	0	0	0	0	0	0	0	175,000
201704	CAPE CORAL YACHT CLUB BEACH RENOURISHME	NR	T	14,000	0	0	0	0	0	0	0	0	83,000
201667	CAPE CORAL YACHT CLUB SHORELINE	NR	T	20,141	0	0	0	0	0	0	0	0	71,999
201691	CARL JOHNSON/LOVERS KEY	NR	T,A	1,094,357	0	0	0	0	0	0	0	0	6,103,478
201839	DING DARLING BOARDWALK REPLACEMENT	NR	T	92,000	0	0	0	0	0	0	0	0	92,000
201836	EDISON/FORD DOCK RESTORATION	NR	T	3,483	0	0	0	0	0	0	0	0	9,500
201694	ENVIRONMENTAL RESTOR. SANIBEL BCH PRKS	NR	T	52,981	0	0	0	0	0	0	0	0	106,262
201835	FORT MYERS BEACH KIOSK SIGNAGE	NR	T	11,118	0	0	0	0	0	0	0	0	15,000
201705	FT. MYERS BEACH PIER MAINTENANCE	NR	T	5,720	0	0	0	0	0	0	0	0	128,721
201712	IMPERIAL RIVER BOAT RAMP REST ROOMS	F5	G	158,716	0	0	0	0	0	0	0	0	190,000
201632	MANATEE PARK	NR	T	71,136	0	0	0	0	0	0	0	0	1,114,709
201665	MATANZAS PASS PRESERVE IMPROVEMENTS	NR	T	235,764	0	0	0	0	0	0	0	0	456,067
201746	NORTH SHORE PARK IMPROVEMENTS	NR	T	233,300	0	0	0	0	0	0	0	0	233,300
201670	SANIBEL BCH PLANTING RESTORATION	NR	T	15,000	0	0	0	0	0	0	0	0	45,000
201657	SANIBEL BEACH MANAGEMENT PLAN	NR	T	31,964	0	0	0	0	0	0	0	0	32,000
201709	SANIBEL DUNE RESTORATION	NR	T	25,000	0	0	0	0	0	0	0	0	47,000

FY99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP REF #	PROJ #	17-Nov-99 PROJECT NAME	COMP PLAN CODE	FUND. SRC.	CURRENT BUDGET 98/99	CIP BUDGET FY 99/00	CIP BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET Y 99/00-03/04	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST*
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEE; LA = LIBRARY AD VALOREM; S = SPECIAL REVENUE; M=MSBU/TU; T = TDC

WATER ACCESS-FY 98/99 BUDGET WITH NO NEW DOLLARS BUDGETED IN FUTURE YEARS

201671		SANIBEL EXOTIC REMOVAL EQUIP	NR	T	6,753	0	0	0	0	0	0	0	19,999
201841		SANIBEL FISHING PIER RENOVATION	NR	T	213,565	0	0	0	0	0	0	0	424,734
201660		SANIBEL LIGHTHOUSE IMPROVE./BOARDWALK	NR	T	20,000	0	0	0	0	0	0	0	198,515
201643		TURNER BEACH IMPROVEMENTS	NR	T	56,922	0	0	0	0	0	0	0	130,246
201684		WATER ACCESS DEVELOPMENT	NR	T	718,600	0	0	0	0	0	0	0	1,855,042
					<u>3,821,366</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>12,334,448</u>

* Equals all prior year(s) expenditures plus current and future year(s) budget.

FY 99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP REF #	PROJ #	PROJECT NAME	12-Nov-99	COMP PLAN CODE	FUND. SRC.	CURRENT BUDGET 98/99	CIP BUDGET FY 99/00	CIP BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 99/00 - 03/04	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST*
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; M = MSBU/TU; S = SPECIAL; T = TDC

COMMUNITY REDEVELOPMENT AGENCY PROJECTS-FY 99/00 - 03/04 (INCLUDES NEW PROJECTS AND FY 98/99 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)

209207	SCI IMPROVEMENT MATCH	S	0	30,000	0	0	0	0	0	30,000	0	32,055
9204	SCI STREETSCAPE	S	0	7,250	0	0	0	0	0	7,250	0	7,250
			0	37,250	0	0	0	0	0	37,250	0	39,305

COMMUNITY REDEVELOPMENT AGENCY PROJECTS-FY 98/99 BUDGET WITH NO NEW DOLLARS BUDGETED IN FUTURE YEARS

209010	B.S. IMPROVEMENT MATCH		26,000	0	0	0	0	0	0	0	0	38,000
209011	B.S. STREETSCAPE MATCH		100,000	0	0	0	0	0	0	0	0	100,000
209009	B.S. STREETSCAPE PROJECT		969,500	0	0	0	0	0	0	0	0	1,061,014
209254	L.A. COMMERCIAL PARK MATCH		300,000	0	0	0	0	0	0	0	0	300,000
209253	L.A. IMPROVEMENT MATCH		240,000	0	0	0	0	0	0	0	0	263,179
209256	L.A. SIDEWALKS		88,000	0	0	0	0	0	0	0	0	240,226
209258	L.A. STREETSCAPE		125,000	0	0	0	0	0	0	0	0	130,170
209259	L.A. STREETSCAPE MATCH		50,000	0	0	0	0	0	0	0	0	50,000
209141	NFM IMPROVEMENT MATCH		54,000	0	0	0	0	0	0	0	0	54,000
209144	NFM PARKS		130,000	0	0	0	0	0	0	0	0	130,000
209145	NFM STREETSCAPE		242,500	0	0	0	0	0	0	0	0	246,436
209209	SCI STOREFRONT GRANTS		17,400	0	0	0	0	0	0	0	0	19,230
209208	SCI WATERFRONT FLORIDA		25,000	0	0	0	0	0	0	0	0	28,000
209242	SR80 BUSINESS IMPROVEMENTS		50,000	0	0	0	0	0	0	0	0	50,000
209244	SR80 PROJECT ADVANCE		75,000	0	0	0	0	0	0	0	0	75,000
			2,492,400	0	0	0	0	0	0	0	0	2,785,255

* Equals all prior year(s) expenditures plus current and future year(s) budget.

FY 99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP REF #	PROJ #	12-Nov-99 PROJECT NAME	COMP PLAN CODE	FUND. SRC.	CURRENT BUDGET 98/99	CIP BUDGET FY 99/00	CIP BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 99 - 03	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST*
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; M = MSBU/TU; S = SPECIAL; T = TDC

SOLID WASTE-FY 99/00 - 03/04 (INCLUDES NEW PROJECTS AND FY 98/99 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)

TBD	200952	HORTICULTURE PROCESSING FACILITY		E	450,000	0	150,000	0	0	0	150,000	0	600,000
TBD	200921	LEE COUNTY TRANSFER STATIONS (4)	R	E	0	1,000,000	0	0	0	0	1,000,000	2,000,000	3,000,000
0C		LEE HENDRY LANDFILL PHASE II	F	D,E	0	0	1,500,000	9,200,000	0	0	10,700,000	0	10,700,000
C7	200922	MATERIALS RECOVERY FACILITY RELOCATION	5	E	0	1,400,000	600,000	0	0	0	2,000,000	0	2,000,000
C7	200923	SOLID WASTE PROCESSING EQUIPMENT	R	D,E	0	1,000,000	0	0	0	0	1,000,000	24,000,000	25,000,000
					450,000	3,400,000	2,250,000	9,200,000	0	0	14,850,000	26,000,000	41,300,000

SOLID WASTE-FY 98/99 BUDGET WITH NO NEW DOLLARS BUDGETED IN FUTURE YEARS

200919	CHURCH ROAD EXTENSION	R	E	2,963,115	0	0	0	0	0	0	0	0	3,169,599
204040	GIS/SURVEY CONTROL		E	561,656	0	0	0	0	0	0	0	0	600,000
200953	HOUSEHOLD HAZARDOUS WASTE FACILITY		E	90,315	0	0	0	0	0	0	0	0	130,000
200918	LANDFILL GAS PROJECT	NR	E	599,326	0	0	0	0	0	0	0	0	600,000
200920	NON-FERROUS RECOVERY SYSTEM	F	E	420,000	0	0	0	0	0	0	0	0	420,000
				4,634,412	0	0	0	0	0	0	0	0	4,919,599

* Equals all prior year(s) expenditures plus current and future year(s) budget.

FY 99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP REF #	PROJ #	PROJECT NAME	16-Nov-99		CURRENT BUDGET 98/99	CIP BUDGET FY 99/00	CIP BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 99/00 - 03/04	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST*
			COMP PLAN CODE	FUND. SRC.									

FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; M = MSBUTU; S = SPECIAL; T = TDC

ROADS-FY 99/00 - 03/04 (INCLUDES NEW PROJECTS AND FY 98/99 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)

G7	204044	BONITA BEACH ROAD RESURFACING	R	GT,J-8,A	581,000	0	0	4,370,000	0	0	4,370,000	0	4,951,000
B6	204020	BUS US 41 (SR 739) FOUR LANES	R	GT,I-2	10,000	0	493,000	4,959,000	0	0	5,452,000	0	6,262,000
C7	204054	COLONIAL BLVD/75 TO SR82	R	I-1	230,000	25,000	0	0	0	0	25,000	2,952,000	3,207,000
D6	204064	CYPRESS LAKE DRIVE WIDENING	R	I-4,A	0	1,253,000	1,032,000	0	0	0	2,285,000	0	2,285,000
D5		GLADIOLUS 4 LNS/SOUTH FT MYERS		GT, A	0	0	0	0	0	1,268,000	1,268,000	6,721,000	7,989,000
C8	204055	GUNNERY ROAD/SR82 TO LEE BLVD	R	I-3,GT,A	460,000	210,000	0	0	190,000	3,125,000	3,525,000	0	3,985,000
G7	204060	IMPERIAL STREET	R	I-8	130,000	1,270,000	1,100,000	1,000,000	0	2,600,000	5,970,000	1,641,000	7,741,000
C9	204057	LEE BLVD/HOMESTEAD-LEELAND HEIGHTS	R	I-3,A	150,000	1,553,000	0	0	0	0	1,553,000	0	1,703,000
G7	204056	LIVINGSTON/IMPERIAL CONNECTION	NR4	I-8	3,200,000	50,000	0	0	0	0	50,000	0	3,250,000
C6	204065	PALMETTO/PLANTATION RIGHT-OF-WAY		I-4	0	680,000	0	0	0	0	680,000	0	680,000
B5		PONDELLA RD WIDENING, WEST	R	I-2,I-5,GT	0	0	2,820,000	0	0	0	2,820,000	0	2,820,000
D6	206007	SUMMERLIN RD BOYSCOUT-UNIVERSITY	R	I-4,GT,A	0	1,447,000	0	1,300,000	0	0	2,747,000	12,086,000	14,833,000
E5	204067	SUMMERLIN @ BASS ROAD TO GLADIOLUS		I-4,I-6,A	0	125,000	0	325,000	0	1,257,000	1,707,000	0	1,707,000
E5	204066	SUMMERLIN @ SAN CARLOS - BASS ROAD	4	I-4,GT,A	0	125,000	0	375,000	0	2,075,000	2,575,000	0	2,575,000
F7		THREE OAKS PKWY EXTENSION		I-4,I-8,A	0	0	0	1,887,000	1,851,000	0	3,738,000	0	3,738,000
D7	204053	THREE OAKS PKWY EXTENSION, NORTH	R	DJ,I-4,A	677,789	2,470,000	6,767,000	0	0	0	9,237,000	0	9,937,457
F7	204043	THREE OAKS PKWY EXTENSION, SOUTH	R	I-8,GT,A	4,621,069	525,000	0	4,543,000	6,550,000	0	11,618,000	0	16,385,974
E7		THREE OAKS PKWY WIDENING	5	I-4,A	0	0	0	990,000	8,089,000	0	9,079,000	0	9,079,000
D7	204062	TREELINE AVE-S AIRPORT ENTR/ DANIELS PKWY	R	GT, D	592,000	848,000	4,100,000	0	0	0	4,948,000	0	5,540,000
D7	204068	TREELINE EXT NORTH/DANIELS-COLONIAL	NR4	I-3, GT	0	200,000	0	0	1,270,000	0	1,470,000	9,189,000	10,659,000
C4	204601	VETERANS MEMORIAL PARKWAY EXTENSION	R	E	1,414,245	0	0	0	0	0	0	5,055,000	6,812,817
C4	204034	VETERANS PARKWAY		GT	12,110,269	800,000	0	0	0	0	800,000	0	17,307,766
G7		WEST TERRY STREET WIDENING	R	I-8,A	0	0	540,000	1,750,000	2,848,000	0	5,138,000	0	5,138,000
					24,176,372	11,581,000	16,852,000	21,499,000	20,798,000	10,325,000	81,055,000	37,644,000	148,586,014

ROADS-FY 98/99 BUDGET WITH NO NEW DOLLARS BUDGETED IN FUTURE YEARS

204030	ALICO RD MULTILANING	R	GT,I	15,104,719	0	0	0	0	0	0	0	0	15,577,105
206656	BALLARD/ORTIZ INTERSECTION	F	GT,J	125,000	0	0	0	0	0	0	0	0	125,000
206032	BASS/GLADIOLUS TURN LANE		GT	40,000	0	0	0	0	0	0	0	0	40,000
204003	BONITA BCH. RD. PH. II	R	GT,I	1,121,660	0	0	0	0	0	0	0	0	12,963,680
206588	BUCKINGHAM/SR 82 INTERSECTION PA		GT,J	103,550	0	0	0	0	0	0	0	0	127,304
204049	COLONIAL WIDE, EVANS - METRO		GT	652,613	0	0	0	0	0	0	0	0	1,108,219
206651	COLONIAL BOULEVARD/US 41	R	GT,D	2,973,279	0	0	0	0	0	0	0	0	31,525,196
204722	CORKSCREW/US41 IMPROVEMENTS EAST		GT,I	3,048,912	0	0	0	0	0	0	0	0	4,460,948
204050	CRYSTAL DRIVE EXTENSION		I-4	390,864	0	0	0	0	0	0	0	0	410,083
206643	CYPRESS LAKE @ MCGREGOR		GT	532	0	0	0	0	0	0	0	0	12,090
204653	DANIELS PKWAY EXTENSION PHASE II	F	GT,I	7,461,170	0	0	0	0	0	0	0	0	16,136,047

LEE COUNTY

E-35

FISCAL 2000 BUDGET
FINAL

FY 99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP REF #	PROJ #	PROJECT NAME	07-Dec-99 COMP PLAN CODE	FUND. SRC.	CURRENT BUDGET 98/99	CIP BUDGET FY 99/00	CIP BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 99/00 - 03/04	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST*
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ROADS-FY 98/99 BUDGET WITH NO NEW DOLLARS BUDGETED IN FUTURE YEARS

204013	DEL PRADO EXTENSION/MELLO DRIVE	R	GT		3,593,005	0	0	0	0	0	0	0	4,050,000
206650	DEL PRADO/MIDPOINT INTERCHANGE	R	GT,D		412,520	0	0	0	0	0	0	0	17,679,639
206042	GLADIOLUS/HAGIE DR INTERSECTION		GT		21,409	0	0	0	0	0	0	0	62,999
204752	GLADIOLUS DR. 6 LN. US41-WINKLER	R	GT,I,D		200,000	0	0	0	0	0	0	0	12,916,448
206608	HANCOCK/NE 24 TURN LANE		GT		228	0	0	0	0	0	0	0	135,066
206616	INT IMPROV GUNNERY CURVE		GT		175,922	0	0	0	0	0	0	0	250,346
206043	I75/BONITA BEACH RD SIGNAL		GT		17,950	0	0	0	0	0	0	0	19,000
204041	JOEL BOULEVARD ADVANCE ROW ACQUISITION	F4	GT		654,135	0	0	0	0	0	0	0	699,999
204028	LEE BLVD. 4LN / SUNNILAND - HOMESTEAD BLVD	R	GT-I3		798,393	0	0	0	0	0	0	0	5,766,815
204026	LEE BLVD. 4LN/ IMMOKALEE RD - LEE ST	R	GT,I-3		64,373	0	0	0	0	0	0	0	5,544,222
204027	LEE BLVD 4LN/ LEE/SUNNILAND	R	GT,I-3		629,425	0	0	0	0	0	0	0	4,607,871
204058	LEELAND HEIGHTS BOULEVARD WIDENING	R	I-3		500,000	0	0	0	0	0	0	0	500,000
206657	MCGREGOR/THORTON INTERSECTION	F	GT		10,000	0	0	0	0	0	0	0	10,000
204017	MIDPOINT CORRIDOR, W - TO SANTA BARBARA	R	GT,D		431,946	0	0	0	0	0	0	0	25,986,342
206824	SIGNAL - NE CONNECTOR		GT		72,595	0	0	0	0	0	0	0	150,869
204016	PAGE FIELD CONNECTOR	R	GT,D,I		40,945	0	0	0	0	0	0	0	6,901,075
204059	PLANTATION ROAD EXTENSION		I-4		705,000	0	0	0	0	0	0	0	705,000
204023	PLANTATION ROAD RECONSTRUCTION		GT		990	0	0	0	0	0	0	0	1,020,464
204856	PONDELLA RD WIDENING	R	GT,D,I		409,512	0	0	0	0	0	0	0	9,414,031
206659	SAN CARLOS BOULEVARD WIDENING		GT		814,000	0	0	0	0	0	0	0	814,000
206033	SIX MILE/PLANTATION TURN LANE		GT		30,000	0	0	0	0	0	0	0	30,000
206644	STRINGFELLOW ROAD IMPROVEMENTS		GT		498,934	0	0	0	0	0	0	0	500,000
206647	SUMMERLIN/BASS LEFT TURN		GT		45,000	0	0	0	0	0	0	0	45,000
206591	SUMMERLIN/BOYSCOUT INTERSECTION		GT		3,675	0	0	0	0	0	0	0	3,459,166
209041	SUMMERLIN/PINE RIDGE INTERSECTION	NR 1, 4	I-6		150,000	0	0	0	0	0	0	0	150,000
206646	SUMMERLIN/JOHN MORRIS ROAD LIGHTS		I-417,6		306,563	0	0	0	0	0	0	0	322,840
206743	TICE/ORTIZ		GT		710	0	0	0	0	0	0	0	343,209
206658	TREELINE/I-75 ON ALJCO	F	GT		32,350	0	0	0	0	0	0	0	32,350
206645	US 41/BONITA BAY		GT		68,438	0	0	0	0	0	0	0	71,088
206642	US 41/LITTLETON INTERSECTION		GT		561	0	0	0	0	0	0	0	19,084
206653	US 41/WILLIAMS ROAD SIGNAL		GT		61,551	0	0	0	0	0	0	0	102,270
204061	VANDERBILT DRIVE/WOODS EDGE-BONITA BCH	R	I-8		175,000	0	0	0	0	0	0	0	175,000
204047	WEST TERRY STREET FOUR LANING		I-8		242,897	0	0	0	0	0	0	0	710,187
					42,190,426	0	0	0	0	0	0	0	185,680,052

* Equals all prior year(s) expenditures plus current and future year(s) budget.

FY 99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP REF #	PROJ #	12-Nov-99 PROJECT NAME	COMP PLAN CODE	FUND. SRC.	CURRENT BUDGET 98/99	CIP BUDGET FY 99/00	CIP BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 99/00 - 03/04	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST*
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BRIDGES-FY 99/00 - 03/04 (INCLUDES NEW PROJECTS AND FY 98/99 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)

CW	205714	MASTER BRIDGE PROJECT	NR 1,3	GT	1,405,792	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	7,112,649
E4	205807	SANIBEL BR. & CAUSEWAY, R&R PROGRAM	R	S	917,926	500,000	500,000	500,000	500,000	500,000	2,500,000	2,500,000	7,129,957
E4	205814	SANIBEL BRIDGE REPLACEMENT	R	E,D	1,750,000	0	0	4,000,000	50,000,000	0	54,000,000	0	55,750,000
					4,073,718	1,000,000	1,000,000	5,000,000	51,000,000	1,000,000	59,000,000	5,000,000	69,992,606

BRIDGES-FY 98/99 BUDGET WITH NO NEW DOLLARS BUDGETED IN FUTURE YEARS

206031	ALABAMA BRIDGE REALIGNMENT			GT	60,000	0	0	0	0	0	0	0	60,000
205015	ALVA DRAWBRIDGE REHABILITATION			GT	303,868	0	0	0	0	0	0	0	306,337
205813	CAPE CORAL BRIDGE REHABILITATION	F3		E	958,043	0	0	0	0	0	0	0	1,000,173
205812	CAPE CORAL TOLL FACILITIES RENOVATIONS			E	250,000	0	0	0	0	0	0	0	250,000
205897	CONGESTION PRICING PILOT PROGRAM	F		G	14,280,140	0	0	0	0	0	0	0	24,275,208
208540	IMPERIAL BONITA ESTATES BRIDGE			G	728,632	0	0	0	0	0	0	0	1,075,070
205896	MID-POINT BRIDGE	R		GT,D,S	150,000	0	0	0	0	0	0	0	102,497,889
205007	R&R DEL PRADO BRIDGES	F		GT	129,576	0	0	0	0	0	0	0	149,099
					16,860,259	0	0	0	0	0	0	0	129,613,776

* Equals all prior year(s) expenditures plus current and future year(s) budget.

FY 99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP REF #	PROJ #	07-Dec-99 PROJECT NAME	COMP PLAN CODE	FUND. SRC.	CURRENT BUDGET 98/99	CIP BUDGET FY 99/00	CIP BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 99/00 - 03/04	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST*
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OTHER TRANSPORTATION-FY 99/00 - 03/04 (INCLUDES NEW PROJECTS AND FY 98/99 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)

CW	206002	BICYCLE/PEDESTRIAN FACILITIES	R	GT,I	2,436,054	1,307,000	1,320,000	1,330,000	1,340,000	1,355,000	6,652,000	6,750,000	20,550,201
CW	204007	ENVIRONMENTAL MITIGATION	R	GT	147,575	60,000	60,000	60,000	60,000	60,000	300,000	300,000	909,523
CW	200700	PROJECT PLANNING & PRE-DESIGN	NR5	GT	246,659	150,000	175,000	200,000	225,000	250,000	1,000,000	1,000,000	2,454,671
CW	204683	ROAD RESURFACE/REBUILD PROGRAM	NR3	GT	5,217,883	3,000,000	3,500,000	3,500,000	3,500,000	3,500,000	17,000,000	17,500,000	64,248,419
CW	206024	ROADWAY BEAUTIFICATION/LANDSCAPE	R3	GT,A	1,237,003	669,000	693,000	687,000	696,000	705,000	3,450,000	2,500,000	7,605,202
CW	206713	TRAFFIC SIGNAL/INTERSECTION IMPROVEMEN	R	GT	1,723,510	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	5,000,000	16,712,486
					11,008,684	6,186,000	6,748,000	6,777,000	6,821,000	6,870,000	33,402,000	33,050,000	112,480,502

OTHER TRANSPORTATION-FY 98/99 BUDGET WITH NO NEW DOLLARS BUDGETED IN FUTURE YEARS

205019	COUNTY WIDE CULVERT			GT	367,479	0	0	0	0	0	0	0	583,462
206040	DEPOT 7 RELOCATION			GT	1,896,688	0	0	0	0	0	0	0	2,199,999
204033	E TERRY ST, BONITA GRANDE RD IMPROVMTS			GT	728,997	0	0	0	0	0	0	0	740,011
204040	GIS/SURVEY CONTROL			NR	3,135,186	0	0	0	0	0	0	0	3,476,040
206630	METRO PKWY RR PREEMPTS SIG MOD			GT	46,922	0	0	0	0	0	0	0	47,000
204758	PALMETTO STREET REALIGNMENT			F	125,000	0	0	0	0	0	0	0	125,000
206030	TRAFFIC OPERATIONS BLDG			NR	96,474	0	0	0	0	0	0	0	1,500,045
204024	TREELINE AVE, ALICO-IMMOK. SEED MONEY			F	620,018	0	0	0	0	0	0	0	1,500,000
					7,016,764	0	0	0	0	0	0	0	10,171,557

* Equals all prior year(s) expenditures plus current and future year(s) budget.

FY 99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP REF #	PROJ #	PROJECT NAME	07-Dec-99 COMP PLAN CODE	FUND. SRC.	CURRENT BUDGET 98/99	CIP BUDGET FY 99/00	CIP BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 99/00 - 03/04	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST*
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SEWER PROJECTS-FY 99/00 - 03/04 (INCLUDES NEW PROJECTS AND FY 98 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)

D7	207000	AIRPORT SEWER DISTRICT	5	D	1,840,190	0	3,200,000	0	0	22,400,000	25,600,000	0	27,667,110
D6	207232	DANIELS PARKWAY MASTER PUMP STATION	NR5	E	100,000	400,000	0	0	0	0	400,000	0	500,000
E5		DEEP INJECTION WELL - #2	NR1, 3	E	0	0	0	0	0	0	0	4,000,000	4,000,000
D5	207243	FIESTA VILLAGE REUSE INTERCONNECT	5	E	0	1,000,000	0	0	0	0	1,000,000	0	1,000,000
D5	207244	FIESTA VILLAGE WWTP EXPANSION	5	E	0	1,500,000	0	0	0	0	1,500,000	0	1,500,000
D5	207245	FT MYERS BEACH REUSE SUPPLEMENTAL SUPPL	5	E	0	335,000	0	0	0	0	335,000	0	335,000
E5	207234	FORT MYERS BEACH WWTP EXPANSION	NR1, 3	E	4,100,000	300,000	0	0	0	0	300,000	0	4,400,000
A6	207246	HIGHPOINT WWTP FENCE	NR	E	0	14,000	0	0	0	0	14,000	0	14,000
CW	207247	INFLOW AND INFILTRATION IMPROVEMENTS		E	0	250,000	250,000	250,000	250,000	250,000	1,250,000	0	1,250,000
CW	207248	INFLOW AND INFILTRATION REHABILITATION		E	0	810,000	600,000	0	0	0	1,410,000	0	1,410,000
D6	207249	JETPORT MASTER PUMP STATION & FORCE MAIN	1,3	E	0	1,260,000	0	0	0	0	1,260,000	0	1,260,000
CW	207227	ODOR CONTROL DEVICES AT PUMP STATIONS	NR3	E	337,681	0	200,000	200,000	0	0	400,000	0	799,999
E5		ODOR CONTROL SYSTEM FMB WWTP	3	E	0	0	600,000	0	0	0	600,000	0	600,000
CW	207223	PACKAGE PLANT REHAB & RECONSTRUCT	1	E	100,000	50,000	50,000	50,000	50,000	50,000	250,000	250,000	600,000
D3	207238	PINE ISLAND SEWER TRANSMISSION SYSTEM	NR3	E	150,000	0	1,400,000	0	0	0	1,400,000	0	1,550,000
D3	207239	PINE ISLAND WWTP EXPANSION	NR5	E	500,000	0	1,300,000	0	0	0	1,300,000	0	1,800,000
D3	207240	PINE ISLAND WWTP REUSE SYSTEM	NR5	E	60,000	340,000	0	0	0	0	340,000	0	400,000
CW	207207	PUMP STATION REHABILITATION & RECONST.	3	E	479,158	340,000	350,000	360,000	370,000	380,000	1,800,000	1,600,000	4,434,100
E5	207250	RAS UPGRADE-FMB WWTP	NR3	E	0	300,000	0	0	0	0	300,000	0	300,000
CW	207217	REUSE SYSTEM IMPROVEMENTS	R	E	750,000	50,000	50,000	50,000	50,000	50,000	250,000	250,000	1,279,953
E5		SAN CARL.BLVD.RELOC.SUMM/GLAD(FDOT)		E	0	0	0	0	0	0	0	2,500,000	2,500,000
CW		SEWER EASEMENT ACQUISITION	NR	E	0	0	0	500,000	100,000	0	600,000	0	600,000
CW	207200	SEWER - SMALL PROJECTS	3	E	100,000	50,000	50,000	50,000	50,000	50,000	250,000	250,000	798,610
CW	207211	SEWER PACKAGE PLANT PURCHASES	R	E	600,000	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,600,000
CW	207208	SEWER TRANS SYSTEM IMPROVE.	5	E	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	2,605,847
E5		SLUDGE DRYING SYSTEM		E	0	0	0	0	0	0	0	2,000,000	2,000,000
E5	207229	WASTEWATER SYSTEM IMPROVEMENTS	NR3	E	273,937	200,000	0	0	0	0	200,000	0	500,000
					9,590,966	7,599,000	8,450,000	1,860,000	1,270,000	23,580,000	42,759,000	12,850,000	66,704,619

FY 99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP REF #	PROJ #	07-Dec-99 PROJECT NAME	COMP PLAN CODE	FUND. SRC.	CURRENT BUDGET 98/99	CIP BUDGET FY 99/00	CIP BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 99/00 - 03/04 YEARS 6-10	TOTAL PROJECTED COST*
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FUNDING SOURCE CODES: A = AD VALOREM; D = DEBT FINANCE; E = ENTERPRISE FUND; G = GRANT; GT = GAS TAX; I = IMPACT FEES; LA = LIBRARY AD VALOREM; M = MSBU/TU; S = SPECIAL; T = TDC

SEWER PROJECTS-FY 98/99 BUDGET WITH NO NEW DOLLARS BUDGETED IN FUTURE YEARS

207221	BALLARD ROAD COLL SYS IMPROV		E		3,506,144	0	0	0	0	0	0	3,649,999
207230	CONTROL PANEL -REPLACE- MAST PUMP STA		E		470,000	0	0	0	0	0	0	470,000
207213	FT. MYERS BEACH REUSE/DISPOSAL	F3	E		575,941	0	0	0	0	0	0	3,656,850
207224	FMB SPLITTER BOX REHAB & FLOW CONTROLS		E		128,481	0	0	0	0	0	0	149,999
207225	FOXBORO SYSTEM		E		61,500	0	0	0	0	0	0	141,500
207236	"G" POND CONVERSION	NR5	E		10,000	0	0	0	0	0	0	10,000
207237	GENERATORS FOR RE-PUMP STATIONS	NR1, 3	E		100,000	0	0	0	0	0	0	100,000
207205	IONA-McGREGOR EASEMENT ACQUISITIONS	R	E		46,819	0	0	0	0	0	0	259,999
207231	MAIN ST. MASTER PUMP STATION REHAB		E		470,000	0	0	0	0	0	0	470,000
207206	MANHOLE REHABILITATION & RECONSTRUCT	R	E		200,000	0	0	0	0	0	0	525,306
207226	METRO PKWY FORCE MAIN RELOC/UPGRADE	F3	E		700,000	0	0	0	0	0	0	700,000
207220	PINE ISLAND WASTE WATER PLANT	F	E		7,574,131	0	0	0	0	0	0	8,049,998
207212	PUMP STATION DOWNSIZING (#393)	F3	E		703,287	0	0	0	0	0	0	759,498
207228	PUMP STATION GENERATOR REPLACEMENTS		E		36,120	0	0	0	0	0	0	44,799
207219	STORMWATER INFLOW PROTECTION	F3	E		50,000	0	0	0	0	0	0	50,000
					14,632,423	0	0	0	0	0	0	19,037,948

* Equals all prior year(s) expenditures plus current and future year(s) budget.

FY 99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP REF #	PROJ #	16-Nov-99 PROJECT NAME	COMP PLAN CODE	FUND. SRC.	CURRENT BUDGET 98/99	CIP BUDGET FY 99/00	CIP BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 99/00 - 03/04	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST*
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WATER PROJECTS-FY 99/00 - 03/04 (INCLUDES NEW PROJECTS AND FY 98/99 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)

B6	207110	ASR WELLS @ NORTH RESERVOIR	F	E	0	468,000	1,000,000	0	0	0	1,468,000	0	1,468,000
CW	207111	AUTOMATED FLUSHING DEVICES	3	E	0	35,000	0	0	0	0	35,000	0	35,000
CW	207112	BACKFLOW PREVENTION DEVICES	3	E	0	35,000	0	0	0	0	35,000	0	35,000
B6		BUS 41 LINE UPGRADE-LITTLETON/SHELL FAC	NR1, 4	E	0	0	0	0	220,000	0	220,000	0	220,000
B6		BUS 41 WATERLINE REL-MARIANNA/ LITTLETON	NR5	E	0	0	0	400,000	0	0	400,000	0	400,000
E8	207065	CORKSCREW PLANT SLUDGE LAGOONS	5	E	66,000	0	100,000	0	0	0	100,000	0	175,906
E8		CORKSCREW WTP EXPANSION TO 20 MGD	5	D	0	0	0	0	3,000,000	0	3,000,000	2,376,000	5,376,000
E8	207091	CORKSCREW WTP MAIN IMPROVEMENTS	F3	D,E	0	0	0	0	0	0	0	8,666,000	8,666,000
E8	207097	CORKSCREW WTP WELLFIELD-ALICO ROAD	F3	E	500,000	2,500,000	0	0	0	0	2,500,000	0	3,000,000
E8	207113	CORKSCREW WTP WELLFIELD CHECK VALVES	3	E	0	125,000	0	0	0	0	125,000	0	125,000
E8		CORKSCREW WTP WELLFIELD IMPRVMTS	F	D	0	0	0	0	0	0	0	9,750,000	9,750,000
CW	207092	FIREHYDRANT VALVE INSTALLATION	3	E	300,000	0	0	500,000	0	0	500,000	0	800,000
E7	207105	GREEN MEADOWS/CORKSCREW INTERCONNECT	1,3	G,D	170,000	150,000	0	0	0	0	150,000	0	320,000
E7	207114	GREEN MEADOWS WTP EXPANSION	5	E	0	6,350,000	0	0	0	0	6,350,000	0	6,350,000
E7	207104	GREEN MEADOWS WTP IMPROVEMENTS	3	D	150,000	0	0	0	0	0	0	0	150,000
E7	207106	GREEN MEADOWS WELLFIELD EMER GENERATOR	3	D	250,000	250,000	0	0	0	0	250,000	0	500,000
B6	207115	NORTH LEE CTY WATER TRANSMISSION MAIN	F5	E	0	800,000	0	0	0	0	800,000	0	800,000
A7&A8	207084	OLGA WATER TREATMENT PLANT EXPANSION	NR5	D,E	10,286,608	19,993,000	0	0	0	0	19,993,000	0	31,093,000
A9		OLGA WTP RESERVOIR	5	E	0	0	0	1,250,000	0	0	1,250,000	0	1,250,000
C6		PAGE PARK WATERLINE IMPROVEMENTS	NR3	E	0	0	50,000	50,000	50,000	0	150,000	0	150,000
CW	207116	SAMPLING STATIONS	1,3	E	0	25,000	0	0	0	0	25,000	0	25,000
B6		SR 78 WTRLINE RELOC-SLATER TO I75	NR1, 3	E	0	0	0	0	1,500,000	0	1,500,000	0	1,500,000
C6	207100	SR 739 WATERLINE RELOCATION		E	100,000	1,000,000	0	0	0	0	1,000,000	0	1,100,000
B5	207101	VALVE INSTALLATIONS - N US 41	NR1, 3	E	15,000	15,000	0	0	0	0	15,000	0	30,000
CW		WATER EASEMENT ACQUISITION	3	E	0	50,000	50,000	50,000	50,000	50,000	250,000	0	250,000
CW	207062	WATER-SMALL PROJECTS	3	E	142,594	50,000	50,000	50,000	50,000	50,000	250,000	250,000	849,997
B9&E8	207094	WATER SYSTEM IMPROVEMENTS	NR1, 3	E	285,612	300,000	0	0	0	0	300,000	0	600,000
B6		WATER TRANSMISSION LINE-NLCWTP		E	0	0	250,000	1,250,000	0	0	1,500,000	0	1,500,000
D6	207102	WATER TRANSMISSION LINE-SIX MILE/ WILLOWS	NR5	E	30,000	206,000	0	0	0	0	206,000	0	236,000
CW	207086	WATER TRANSMISSION SYSTEM IMPROVEMENTS	R	E	64,000	300,000	300,000	300,000	300,000	300,000	1,500,000	1,500,000	3,156,025
CW	207082	WATERLINE EXTENSIONS	R	E	191,000	140,000	145,000	150,000	155,000	0	590,000	850,000	1,769,290
B5	207107	WATERWAY ESTATES INTERCONNECT	1,3	D,G	75,000	50,000	0	0	0	0	50,000	0	125,000
E8	207118	WELLFIELD MONITORS	1,3	E	0	20,000	0	0	0	0	20,000	0	20,000
					12,625,814	32,862,000	1,945,000	4,000,000	5,325,000	400,000	44,532,000	23,392,000	81,825,218

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LEE COUNTY

FISCAL 2000 BUDGET
FINAL

FY 99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP REF #	PROJ #	07-Dec-99 PROJECT NAME	COMP PLAN CODE	FUND. SRC.	CURRENT BUDGET 98/99	CIP BUDGET FY 99/00	CIP BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 99/00 - 03/04	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST*
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WATER PROJECTS-FY 98/99 BUDGET WITH NO NEW DOLLARS BUDGETED IN FUTURE YEARS

207103	ALICO ROAD WATER MAIN RELOCATION	R4	D	1,200,000	0	0	0	0	0	0	0	0	1,200,000
207085	AQUIFER STORAGE & RECOVERY WELLS	F	E	2,653,572	0	0	0	0	0	0	0	0	2,751,000
207081	BAYSHORE RD LINE RELOCATION	R	E	323,536	0	0	0	0	0	0	0	0	2,267,999
207040	BUSINESS 41 WATERLINE EXTENSION	F	E	341,519	0	0	0	0	0	0	0	0	350,000
207087	COLLINS STREET BOOSTER STATION	F3,5	E	17,780	0	0	0	0	0	0	0	0	307,000
207074	CORKSCREW PLANT - 8 ADDITIONAL WELLS	R	E	455,156	0	0	0	0	0	0	0	0	2,037,997
207098	FLUORIDATION SYSTEM-WATER TRMT PLANTS	NR1, 3	E	440,264	0	0	0	0	0	0	0	0	440,264
207099	INTERCONNECT W/LEE CTY & GULF UTILITIES	NR1, 3	E	1,200,520	0	0	0	0	0	0	0	0	1,200,520
207109	MINERS CORNER RESERVOIR REPLACEMENT	3	D	350,000	0	0	0	0	0	0	0	0	350,000
207063	NFM WATER SYSTEM IMPROVEMENTS	R1	E	20,000	0	0	0	0	0	0	0	0	765,389
207093	OLGA WTP REMOTE MONITORING SYSTEM		E	92,500	0	0	0	0	0	0	0	0	92,500
207089	US41 WATERLINE RELOC-PINE WAY/DANIELS	NR	E	16,732	0	0	0	0	0	0	0	0	150,000
207095	WTR INTERCON. VALVE W/CITY-FT MYERS	NR	E	45,000	0	0	0	0	0	0	0	0	45,000
				7,156,579	0	0	0	0	0	0	0	0	11,957,669

* Equals all prior year(s) expenditures plus current and future year(s) budget.

FY 99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP REF #	PROJ #	16-Nov-99 PROJECT NAME	COMP PLAN CODE	FUND. SRC.	CURRENT BUDGET 98/99	CIP BUDGET FY 99/00	CIP BUDGET FY 00/01	CIP BUDGET FY 01/02	CIP BUDGET FY 02/03	CIP BUDGET FY 03/04	CIP BUDGET FY 99/00 - 03/04	CIP BUDGET YEARS 6-10	TOTAL PROJECTED COST*
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JOINT PROJECTS-FY 99/00 - 03/04 (INCLUDES NEW PROJECTS AND FY 98/99 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)

		CHLORINE SYSTEM IMPROVEMENTS	R	D	85,000	0	1,315,000	0	0	0	1,315,000	0	1,400,000
207414		DAY TANK MODIFICATIONS	3	E	0	10,000	0	0	0	0	10,000	0	10,000
		PLANT PUMPING IMPROVEMENTS	3	E	0	0	195,000	0	0	0	195,000	0	195,000
					85,000	10,000	1,510,000	0	0	0	1,520,000	0	1,605,000

JOINT PROJECTS-FY 98/99 BUDGET WITH NO NEW DOLLARS BUDGETED IN FUTURE YEARS

207411		CHLORINE STORAGE FACILITIES IMPROVEMENTS	NR1, 2	E	1,705,000	0	0	0	0	0	0	0	1,705,000
204040		GIS/SURVEY CONTROL		E	502,330	0	0	0	0	0	0	0	600,000
207108		McGREGOR BLVD UTILITY RELOCATION		D	550,000	0	0	0	0	0	0	0	550,000
207049		McGREG BLVD. W/S RELOC.-GLAD/CYPRESS LK	R	E	100,000	0	0	0	0	0	0	0	181,312
200726		MLK JR. UTILITIES RELOCATION	R3	E	530,000	0	0	0	0	0	0	0	530,000
					3,387,330	0	0	0	0	0	0	0	3,566,312

* Equals all prior year(s) expenditures plus current and future year(s) budget.

FY 99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

MAP REF #	PROJ #	12-Nov-99 PROJECT NAME	COMP PLAN CODE	FUND. SRC.	CURRENT BUDGET 98	CIP BUDGET FY 99	CIP BUDGET FY 00	CIP BUDGET FY 01	CIP BUDGET FY 02	CIP BUDGET FY 03	CIP BUDGET FY 99 - 03 YEARS 6-10	TOTAL PROJECTED COST*
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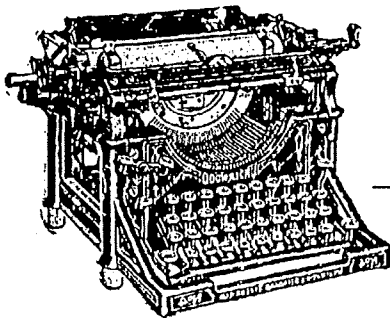
WATER RESOURCES-FY 99/00 - 03/04 (INCLUDES NEW PROJECTS AND FY 98/99 PROJECTS WITH NEW DOLLARS BUDGETED IN FUTURE YEARS)

EF5	203022	ESTERO ISLAND BEACH RESTORATION PROGRAM	R	G,T,S	0	730,000	11,450,000	45,000	120,200	45,000	12,390,200	1,060,200	13,450,400
A1	203023	GASPARILLA ISLAND BEACH RESTORATION PROJE	R	G,T,S,A	0	1,023,000	8,412,800	80,000	80,000	80,000	9,675,800	1,343,400	11,019,200
A5	208533	GATOR SLOUGH CHANNEL IMPROVEMENTS	5	A,G	875,000	1,400,000	1,280,000	1,020,000	1,115,000	0	4,815,000	0	5,690,000
F6	203024	LOVERS KEY BEACH RESTORATION PROGRAM	R	S,G,A	0	150,000	1,500,000	24,000	24,000	24,000	1,722,000	246,000	1,968,000
CW	208514	NEIGHBORHOOD IMPRVMT PROGRAM	F1	A	1,360,401	350,000	350,000	350,000	350,000	350,000	1,750,000	1,750,000	5,274,815
CW	208534	SFWM D GRANT PROJECTS	NR 1, 3	A,G	600,000	550,000	550,000	550,000	550,000	550,000	2,750,000	1,250,000	4,600,000
CW	200983	SURFACE WATER MGMT. PLAN	R	A	1,066,640	250,000	250,000	250,000	250,000	250,000	1,250,000	1,250,000	9,559,940
D6	202965	TEN MILE CANAL-CHANNEL EXCAVATION		A,G,M	0	1,764,000	1,004,000	0	0	0	2,768,000	0	2,768,000
					3,902,041	6,217,000	24,796,800	2,319,000	2,489,200	1,299,000	37,121,000	6,899,600	54,330,355

WATER RESOURCES-FY 98/99 BUDGET WITH NO NEW DOLLARS BUDGETED IN FUTURE YEARS

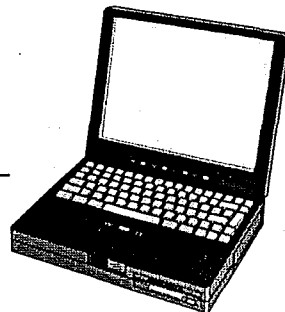
208532	ALICO ROAD AREA DRAINAGE IMPROVEMENTS	NR 1, 3	A	1,084,000	0	0	0	0	0	0	0	0	1,084,000
208512	BRIARCLIFF CHANNEL WEIRS	NR 1, 3	A	443,108	0	0	0	0	0	0	0	0	479,000
208515	EAST LEE CTY AQUIFER RECHARGE (ELCARP)	R	A	435,000	0	0	0	0	0	0	0	0	435,000
204040	GIS/SURVEY CONTROL			223,339	0	0	0	0	0	0	0	0	300,000
208502	KEHL CANAL EASEMENT ACQUISITION	F	A,G	131,725	0	0	0	0	0	0	0	0	657,496
208541	KEHL CANAL WEIR STRUCTURE REPLACEMENT		G	403,952	0	0	0	0	0	0	0	0	604,999
208513	LAKES PARK WATER QUALITY PROJECT	F	A,M	2,286,875	0	0	0	0	0	0	0	0	2,460,578
208519	ORANGE RIVER SNAGGING		A	50,000	0	0	0	0	0	0	0	0	50,000
208536	SFMWD: ESTERO RVR CLEANING & SNAGGING	NR 1, 3	G	410,000	0	0	0	0	0	0	0	0	410,000
208535	SFMWD HALFWAY CREEK CLEANING & SNAGGING	NR 1, 3	G	95,000	0	0	0	0	0	0	0	0	95,000
200757	TEN MILE CANAL WEIR	NR 1, 3	A,D	85,434	0	0	0	0	0	0	0	0	1,091,175
208509	YELLOW FEVER CRK CHANNEL IMPRV.	F	A	26,279	0	0	0	0	0	0	0	0	617,665
				5,674,712	0	0	0	0	0	0	0	0	8,284,913

* Equals all prior year(s) expenditures plus current and future year(s) budget.



 **LEE COUNTY**
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



PROJECT INDEX

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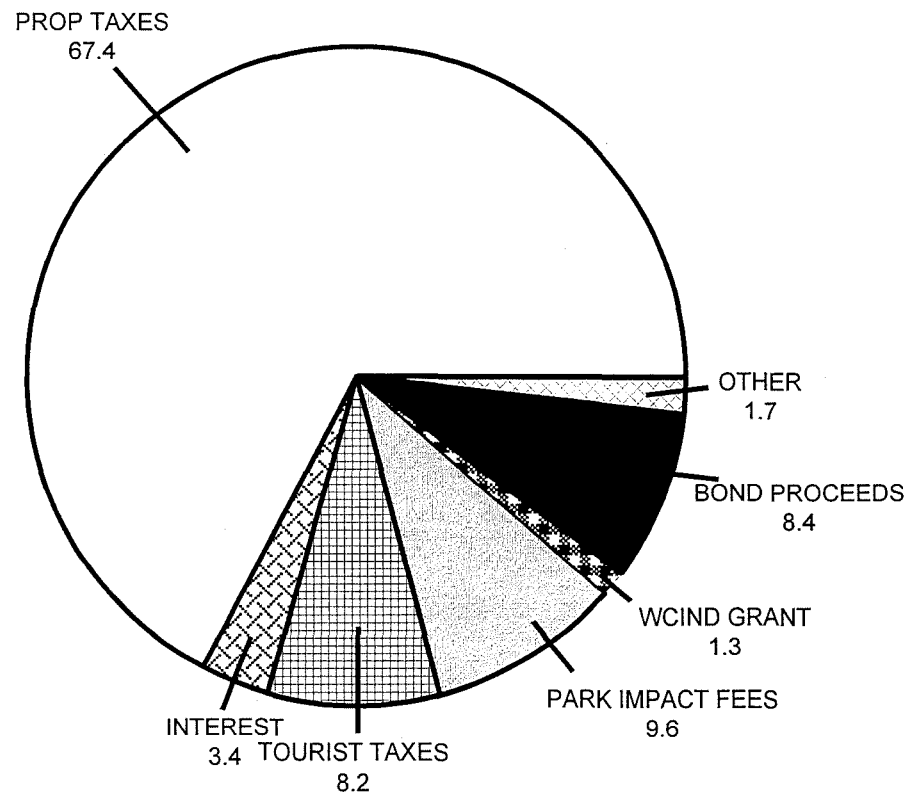
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NON-TRANSPORTATION REVENUES (EXCLUDES ENTERPRISE REVENUES) FY 2000-2004



FISCAL 2000 BUDGET
FINAL

LEE COUNTY

E-51

CIPII

REVENUES AND EXPENDITURES
AD VALOREM - TDC - IMPACT FEE FUNDED

REF. #	REVENUE	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
1	AD VALOREM (.5124)	\$12,295	\$12,719	\$13,171	\$13,508	\$13,855	\$65,548	\$42,848	\$108,397
3	AD VALOREM (.500) (30103)	11,997	12,468	12,966	13,355	13,756	64,542	0	64,542
4	INTEREST (30100)	978	998	1,018	1,038	1,059	5,090	5,090	10,179
5	INTEREST (30103)	400	249	259	267	275	1,451	0	1,451
6	TOURIST DEV. TAXES (@ 95% of 174)	3,012	3,087	3,164	3,244	3,325	15,832	17,476	33,308
7	INTERFUND TRANSFER FROM FUND 20760 (RACING	203	155	39	223	223	843	843	1,686
8	INTERFUND TRANSFER FROM FUND 001	0	0	0	0	0	0	0	0
9	WCIND GRANT	500	500	500	500	500	2,500	2,500	5,000
10	BOAT REGISTRATION FEES	235	240	245	250	250	1,220	2,500	3,720
11	SALE OF SURPLUS PROPERTY	225	225	225	225	225	1,125	1,125	2,250
12	LOAN REIMBURSEMENT-CIVIC CENTER	10	10	10	10	10	50	50	100
13	BOND PROCEEDS	16,291	0	0	0	0	16,291	0	16,291
14	T&T DEVELOPMENT SENSITIVE LAND SALES	120	120	120	120	120	600	600	1,200
15	COMMUNITY IMPACT FEES	2,349	2,396	2,444	2,493	2,542	12,224	12,224	24,448
16	REGIONAL IMPACT FEES	1,106	1,129	1,151	1,174	1,198	5,758	5,758	11,516
17	TOTAL NEW REVENUES	\$49,722	\$34,296	\$35,313	\$36,406	\$37,337	\$193,074	\$91,013	\$284,087
18	FUND BALANCES								
19	CAPITAL PROJECTS (30100)	134	3,290	7,493	11,729	18,884			
20	CAPITAL PROJECTS TDC	2,893	3,170	3,103	4,190	5,311			
21	CONSERVATION 2020	250	1,250	1,230	1,387	1,429			
21	COMMUNITY PARK IMPACT	3,124	1,288	1,225	1,327	1,814			
22	REGIONAL PARK IMPACT	501	0	555	636	617			
23	TOTAL REVENUES	\$56,623	\$43,294	\$48,919	\$55,675	\$65,393			

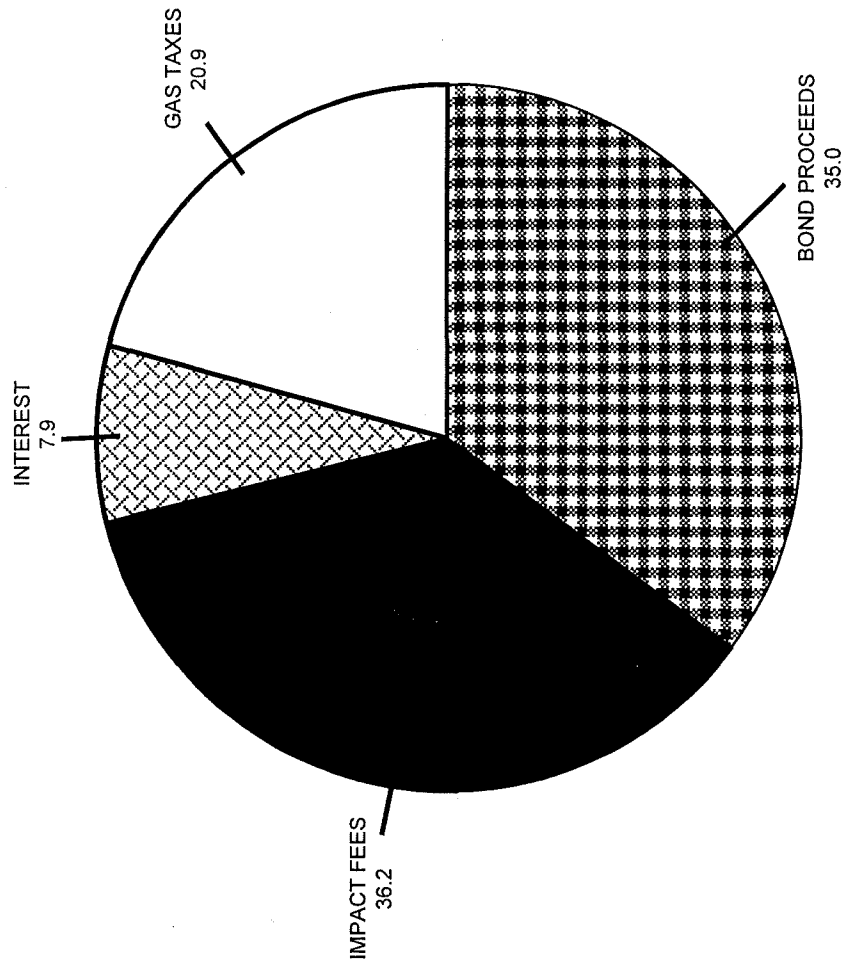
IN THOUSANDS OF DOLLARS (000); 11/10/99

REVENUES AND EXPENDITURES
AD VALOREM - TDC - IMPACT FEE FUNDED

REF. #	EXPENSES	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
24	NON PROJECT RELATED								
25	RESERVES - 30100	\$750	\$750	\$750	\$750	\$750	\$3,750	\$3,750	\$7,500
26	PROPERTY APPRAISER FEES	246	254	263	270	277	1,311	1,311	2,622
27	PROPERTY APPRAISER FEES (CONS 2020)	240	249	259	267	275	1,291	1,291	2,582
28	TAX COLLECTOR FEES	369	382	395	405	416	1,966	1,966	3,933
29	TAX COLLECTOR FEES (CONSERV 2020)	360	374	389	401	413	1,936	1,936	3,873
30	TAX INCREMENT (CITIES)	71	73	75	77	79	374	13	387
31	TAX INCREMENT (CRA)	510	525	541	557	574	2,707	18	2,725
32	BEACH TRANSFER MAINTENANCE	320	336	352	368	384	1,760	464	2,224
33	IMPACT CREDITS	500	400	200	0	0	1,100	0	1,100
34	BALANCE REMAINING FOR PROJECTS	\$53,258	\$39,951	\$45,694	\$52,579	\$62,225			
35									
36	PROJECT RELATED								
37	COMMUNITY PARK IMPACT FEE FUNDED	\$3,701	\$2,076	\$2,159	\$2,023	\$2,065	\$ 12,024	\$0	\$12,024
38	REGIONAL PARK IMPACT FEE FUNDED	1,609	575	1,072	1,194	0	4,450	0	4,450
39	TDC FUNDED	2,416	2,818	1,726	1,754	1,762	10,475	0	10,475
40	GRANT FUNDED	2,719	16,674	1,412	1,515	902	23,222	10,910	34,132
41	CONSERVATION 2020	10,547	10,864	11,190	11,526	11,871	55,998	0	55,998
42	BIP UNIDENTIFIED PROJECTS	935	240	245	250	250	1,920	2,500	4,420
43	DEBT FINANCED PROJECTS	16,291	0	0	0	0	16,291	0	16,291
44	MISCELLANEOUS PROJECTS	2,737	4,763	1,730	1,776	1,799	12,805	299	13,104
45	LIBRARY AD VALOREM FUNDED	8,739	2,615	4,778	223	7,158	23,513	0	23,513
46	AD VALOREM FUNDED								
47	PLNG & CONSTRUCTION	5,842	4,576	6,676	4,041	3,991	25,124	32,830	57,953
48	DOT - ROADWAY BEAUTIFICATION	382	455	431	604	767	2,639	3,149	5,788
49	COUNTY LANDS	225	225	225	225	225	1,125	1,125	2,250
50	NATURAL RESOURCES	2,661	3,165	1,371	1,419	861	9,477	4,403	13,880
51	TOTAL AD VALOREM	\$9,110	\$8,420	\$8,703	\$6,289	\$5,844	38,364	\$41,507	\$79,871
52	TOTAL PROJECTS	56,387	49,045	33,015	26,550	31,651	196,647	55,216	251,863
53									
54	RESERVES								
55	COMMUNITY PARK IMPACT	\$1,288	\$1,225	\$1,327	\$1,814	\$2,309			
56	REGIONAL PARK	0	555	636	617	1,816			
57	AD VALOREM	3,290	7,493	11,729	18,884	26,816			
58	AD VALOREM - CONSERVATION 2020	1,250	1,230	1,387	1,429	1,472			
59	TDC	3,170	3,103	4,190	5,311	6,490			

IN THOUSANDS OF DOLLARS (000); 11/10/99

TRANSPORTATION
REVENUES
FY 2000-2004



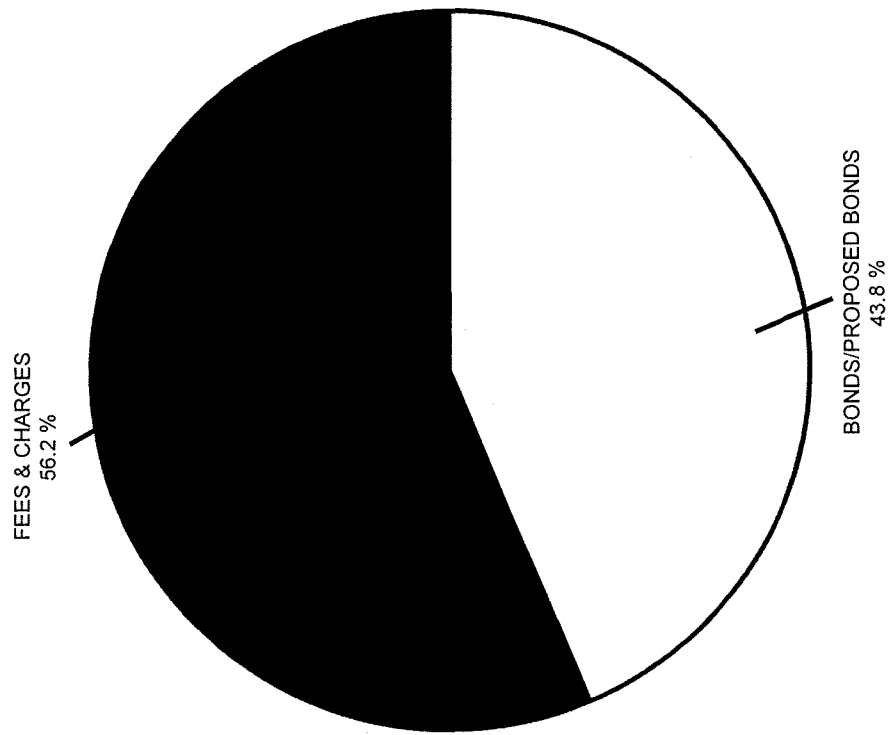
REVENUES AND EXPENDITURES

TRANSPORTATION IMPROVEMENTS

REVENUE	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	5 YEAR TOTAL	YEAR 6-10	10 YEAR TOTAL
FIVE CENT LOGT (Net)	\$2,002	\$2,098	\$2,189	\$2,284	\$2,380	\$10,951	\$12,631	\$23,583
SIX CENT LOGT (Net)	5,092	4,176	4,303	4,426	4,426	22,423	24,764	47,187
INTEREST	2,500	2,500	2,500	2,500	2,500	12,500	10,000	22,500
IMPACT FEES	11,085	11,307	11,533	11,764	11,999	57,688	57,688	115,376
BOND PROCEEDS	2,470	3,300	0	50,000	0	55,770	0	55,770
TOTAL NEW REVENUES	\$23,149	\$23,381	\$20,525	\$70,974	\$21,305	\$159,333	\$105,083	\$264,416
FUND BALANCES								
TRANSPORTATION CAPITAL (FUND 307)	20,642	20,610	15,295	10,883	7,795			
IMPACT FEES	26,628	25,618	24,411	14,676	4,836			
TOTAL REVENUES	\$70,418	\$69,609	\$60,231	\$96,533	\$33,935			

EXPENSES	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	5 YEAR TOTAL	YEAR 6-10	10 YEAR TOTAL
NON PROJECT RELATED								
RESERVE REQUIREMENT FUND 307	\$750	\$750	\$750	\$750	\$750	\$3,750	\$3,750	\$7,500
IMPACT FEE CREDITS AND DEBT SERVICE	5,253	5,194	5,194	5,194	5,194	26,029	18,000	44,029
TRANSIT ALLOCATION	510	521	532	543	554	2,660	2,853	5,513
BALANCE REMAINING FOR PROJECTS	\$63,905	\$63,144	\$53,755	\$90,046	\$27,437	\$32,439	\$24,603	\$57,042
PROJECT RELATED								
IMPACT FEE FUNDED	\$ 7,050	\$ 7,527	\$ 16,223	\$ 16,510	\$ 6,018	\$53,328	\$6,010	\$59,338
OTHER								
TOLL REVENUE FUNDED (#5814, 5807, 4601)	500	500	4,500	500	500	6,500	7,500	14,000
AD VALOREM FUNDED (#6024 and Landscapping)	382	455	431	604	767	2,639	3,149	5,788
DEBT FINANCED PROJECTS	2,470	3,300	0	50,000	0	55,770	0	55,770
307 FUNDED								
MAJOR ROADS AND BRIDGES	2,805	6,758	6,062	4,945	4,850	25,420	28,735	54,155
MINOR BRIDGES (#5714)	500	500	500	500	500	2,500	2,500	5,000
RESURFACE AND REBUILD (#4683)	3,000	3,500	3,500	3,500	3,500	17,000	17,500	34,500
CO-WIDE SIGNALS (#6713)	1,000	1,000	1,000	1,000	1,000	5,000	5,000	10,000
ENVIRONMENTAL MITIGATION (#4007)	60	60	60	60	60	300	300	600
BICYCLE/PEDESTRIAN FACILITIES (#6002)	1,000	1,000	1,000	1,000	1,000	5,000	5,000	10,000
TOTAL 307 REQUESTED	\$8,365	\$12,818	\$12,122	\$11,005	\$10,910	\$55,220	\$59,035	\$114,255
TOTAL IMPACT FEE REQUESTED	7,050	7,527	16,223	16,510	6,018	53,328	6,010	59,338
TOTAL "OTHER" REQUESTED	3,352	4,255	4,931	51,104	1,267	64,909	10,649	75,558
TOTAL PROJECT EXPENSES	\$18,767	\$24,600	\$33,276	\$78,619	\$18,195	\$173,457	\$75,694	\$249,151
RESERVES								
FUND 307	\$20,610	\$15,295	\$10,883	\$7,795	\$4,886			
IMPACT FEES	25,618	24,411	14,676	4,836	5,723			

ENTERPRISE FUND REVENUES
(SOLID WASTE AND UTILITIES)
FY2000-2004



ENTERPRISE FUNDS SOLID WASTE AND UTILITIES

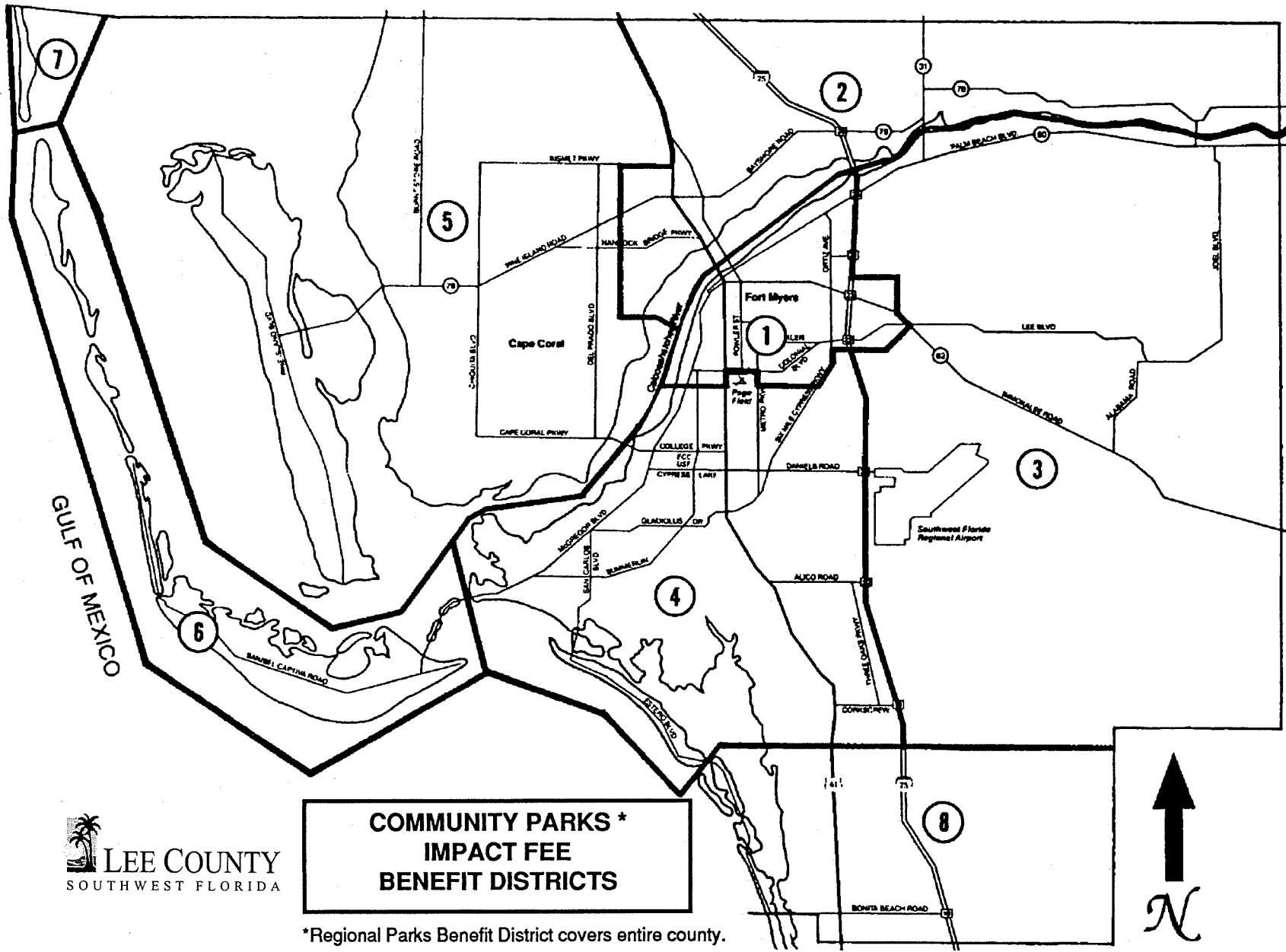
REVENUES

	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
FEES AND CHARGES	23,878,000	14,155,000	15,060,000	3,595,000	1,580,000	58,268,000	41,450,000	99,718,000
BOND/PROP. BOND FUNDS	19,993,000	0	0	3,000,000	22,400,000	45,393,000	20,792,000	66,185,000
TOTAL ENTERPRISE PROJECT AVAILABLE	43,871,000	14,155,000	15,060,000	6,595,000	23,980,000	103,661,000	62,242,000	165,903,000

EXPENDITURES

	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	5 YEAR TOTAL	YEARS 6-10	10 YEAR TOTAL
SOLID WASTE								
SOLID WASTE	3,400,000	2,250,000	0	0	0	5,650,000	26,000,000	31,650,000
PROPOSED DEBT FINANCED	0	0	9,200,000	0	0	9,200,000	0	9,200,000
SOLID WASTE TOTAL	3,400,000	2,250,000	9,200,000	0	0	14,850,000	26,000,000	40,850,000
UTILITIES								
SEWER SYSTEM	7,599,000	5,250,000	1,860,000	1,270,000	1,180,000	17,159,000	12,850,000	30,009,000
WATER SYSTEM	12,869,000	5,145,000	4,000,000	2,325,000	400,000	24,739,000	2,600,000	27,339,000
JOINT UTILITIES	10,000	1,510,000	0	0	0	1,520,000	0	1,520,000
PROPOSED DEBT FINANCED	19,993,000	0	0	3,000,000	22,400,000	45,393,000	20,792,000	66,185,000
UTILITIES TOTAL	40,471,000	11,905,000	5,860,000	6,595,000	23,980,000	88,811,000	36,242,000	125,053,000
TOTAL ENTERPRISE EXPENDITURES	43,871,000	14,155,000	15,060,000	6,595,000	23,980,000	103,661,000	62,242,000	165,903,000

* Represents projects with future year dollars only.



**COMMUNITY PARKS *
IMPACT FEE
BENEFIT DISTRICTS**

*Regional Parks Benefit District covers entire county.

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES

DIST. 01--FT. MYERS	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	TOTAL
IMPACT FEES	\$8.0	\$8.2	\$8.3	\$8.5	\$8.7	\$41.6
INTEREST	0.2	0.2	0.2	0.3	0.3	\$1.2
FUND BAL.	9.4	17.5	25.7	34.1	42.6	
REV. TOTAL	<u>\$17.6</u>	<u>\$25.9</u>	<u>\$34.2</u>	<u>\$42.8</u>	<u>\$51.5</u>	
LESS:						
ADMIN. FEE	\$0.18	\$0.19	\$0.19	\$0.20	\$0.20	\$1.0
NET AVAILABLE	<u>\$17.5</u>	<u>\$25.7</u>	<u>\$34.1</u>	<u>\$42.6</u>	<u>\$51.3</u>	
PROJECTS:						
BUCKINGHAM CP PRESS BOX	0.0	0.0	0.0	0.0	0.0	\$0.0
TOTAL PROJECTS	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>
RESERVES	\$17.5	\$25.7	\$34.1	\$42.6	\$51.3	

DIST. 02--NORTH FT MYERS/ALVA	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	TOTAL
IMPACT FEES	\$135.0	\$137.7	\$140.5	\$143.3	\$146.1	
INTEREST	4.1	4.1	4.2	4.3	4.4	\$21.1
FUND BAL.	179.6	18.5	19.2	95.6	239.9	\$552.9
REV. TOTAL	<u>\$318.7</u>	<u>\$160.4</u>	<u>\$163.9</u>	<u>\$243.2</u>	<u>\$390.4</u>	
LESS:						
ADMIN. FEE	\$3.11	\$3.17	\$3.23	\$3.30	\$3.36	\$16.2
NET AVAILABLE	<u>\$315.5</u>	<u>\$157.2</u>	<u>\$160.6</u>	<u>\$239.9</u>	<u>\$387.1</u>	
PROJECTS:						
ALVA COMMUNITY PARK	\$297.0	\$138.0	\$65.0	\$0.0	\$0.0	\$500.0
TOTAL PROJECTS	<u>\$297.0</u>	<u>\$138.0</u>	<u>\$65.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$500.0</u>
RESERVES	\$18.5	\$19.2	\$95.6	\$239.9	\$387.1	

IN THOUSANDS OF DOLLARS (000)

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES

DIST. 03--EAST LEE COUNTY	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	TOTAL
IMPACT FEES	\$440.0	\$448.8	\$457.8	\$466.9	\$476.3	\$2,289.8
INTEREST	13.2	13.5	13.7	14.0	14.3	\$68.7
REP'MT FOR G'WAY PK (FROM 18640)	110.0	113.0	78.8	0.0	0.0	\$301.8
FUND BAL.	1,516.5	380.6	382.5	383.3	383.5	
REV. TOTAL	\$2,079.7	\$955.8	\$932.8	\$864.2	\$874.1	

LESS:

ADMIN. FEE	10.1	10.3	10.5	10.7	11.0	\$52.7
NET AVAILABLE	\$2,069.6	\$945.5	\$922.3	\$853.5	\$863.1	

PROJECTS:

LEHIGH MIDDLE SOCCER FIELD	\$ 150.0	\$0.0	\$0.0	\$0.0	\$0.0	\$150.0
VETERANS PARK MASTER PLAN/IMPR	1,539.0	563.0	539.0	470.0	479.0	\$3,590.0
TOTAL PROJECTS	\$1,689.0	\$563.0	\$539.0	\$470.0	\$479.0	\$3,740.0
RESERVES	\$380.6	\$382.5	\$383.3	\$383.5	\$384.1	

DIST. 04--SO. FT. MYERS/SO. LEE CO.	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	TOTAL
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IMPACT FEES	\$700.0	\$714.0	\$728.3	\$742.8	\$757.7	\$3,642.8
INTEREST	21.0	21.4	21.8	22.3	22.7	\$109.3
DEBT PROCEEDS	0.0	0.0	0.0	0.0	0.0	\$0.0
FUND BAL.	392.5	185.4	94.4	50.8	243.8	
REV. TOTAL	\$1,113.5	\$920.8	\$844.5	\$815.9	\$1,024.3	

LESS:

ADMIN. FEE	16.1	16.4	16.8	17.1	17.4	\$83.8
CREDITS	200.0	200.0	190.0	190.0	190.0	\$970.0
DEBT SERVICE	500.0	400.0	200.0	0.0	0.0	\$1,100.0
NET AVAILABLE	\$597.4	\$504.4	\$627.8	\$798.8	\$1,006.8	

PROJECTS:

S FORT MYERS COMM PARK LAND	0.0	0.0	577.0	555.0	570.0	\$1,702.0
FORT MYERS BEACH POOL	412.0	410.0	0.0	0.0	0.0	\$822.0
TOTAL PROJECTS	\$412.0	\$410.0	\$577.0	\$555.0	\$570.0	\$2,524.0
RESERVES	\$185.4	\$94.4	\$50.8	\$243.8	\$436.8	

IN THOUSANDS OF DOLLARS (000)

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES

DIST. 05--CAPE CORAL/PINE ISLAND	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	TOTAL
IMPACT FEES	\$115.0	\$117.3	\$119.6	\$122.0	\$124.5	\$598.5
INTEREST	3.5	3.5	3.6	3.7	3.7	\$18.0
FUND BAL.	50.0	12.8	13.9	14.4	15.3	\$106.4
REV. TOTAL	\$168.5	\$133.6	\$137.2	\$140.1	\$143.5	\$722.9
LESS:						
ADMIN. FEE	\$2.65	\$2.70	\$2.75	\$2.81	\$2.86	\$13.8
NET AVAILABLE	\$165.8	\$130.9	\$134.4	\$137.3	\$140.7	
PROJECTS:						
NFM COMM PARK IMPROVEMENTS	\$153.0	\$117.0	\$120.0	\$122.0	\$125.0	\$637.0
TOTAL PROJECTS	\$153.0	\$117.0	\$120.0	\$122.0	\$125.0	\$637.0
RESERVES	\$12.8	\$13.9	\$14.4	\$15.3	\$15.7	

DIST. 06--SANIBEL/CAPTIVA	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	TOTAL
IMPACT FEES	\$12.0	\$12.2	\$12.5	\$12.7	\$13.0	\$62.4
INTEREST	0.4	0.4	0.4	0.4	0.4	\$1.9
FUND BAL.	39.7	51.8	64.1	76.7	89.5	
REV. TOTAL	\$52.1	\$64.4	\$77.0	\$89.8	\$102.9	
LESS:						
ADMIN. FEE	\$0.28	\$0.28	\$0.29	\$0.29	\$0.30	\$1.4
NET AVAILABLE	\$51.8	\$64.1	\$76.7	\$89.5	\$102.6	
PROJECTS:						
TOTAL PROJECTS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
RESERVES	\$51.8	\$64.1	\$76.7	\$89.5	\$102.6	

IN-THOUSANDS OF DOLLARS (000)

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES

DIST. 07--BOCA GRANDE	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	TOTAL
IMPACT FEES	\$20.0	\$20.4	\$20.8	\$21.2	\$21.6	\$104.1
INTEREST	0.6	0.6	0.6	0.6	0.6	\$3.1
FUND BAL.	124.4	0.5	0.1	0.0	0.4	
REV. TOTAL	<u>\$145.0</u>	<u>\$21.6</u>	<u>\$21.5</u>	<u>\$21.9</u>	<u>\$22.7</u>	
LESS:						
ADMIN. FEE	\$0.46	\$0.47	\$0.48	\$0.49	\$0.50	\$2.4
NET AVAILABLE	<u>\$144.5</u>	<u>\$21.1</u>	<u>\$21.0</u>	<u>\$21.4</u>	<u>\$22.2</u>	
PROJECTS:						
BOCA GRANDE IMPROVEMENTS	\$ 144.0	\$ 21.0	\$ 21.0	\$ 21.0	\$ 21.0	\$228.0
TOTAL PROJECTS	<u>\$144.0</u>	<u>\$21.0</u>	<u>\$21.0</u>	<u>\$21.0</u>	<u>\$21.0</u>	<u>\$228.0</u>
RESERVES	\$0.5	\$0.1	\$0.0	\$0.4	\$1.2	

DIST. 08--BONITA SPRINGS	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	TOTAL
IMPACT FEES	\$800.0	\$816.0	\$832.3	\$849.0	\$865.9	\$4,163.2
INTEREST	24.0	24.5	25.0	25.5	26.0	\$124.9
FUND BAL.	811.6	617.2	617.9	619.1	619.0	
REV. TOTAL	<u>\$1,635.6</u>	<u>\$1,457.7</u>	<u>\$1,475.2</u>	<u>\$1,493.5</u>	<u>\$1,510.9</u>	
LESS:						
ADMIN. FEE	\$18.40	\$18.77	\$19.14	\$19.53	\$19.92	\$95.8
NET AVAILABLE	<u>\$1,617.2</u>	<u>\$1,438.9</u>	<u>\$1,456.1</u>	<u>\$1,474.0</u>	<u>\$1,491.0</u>	
PROJECTS:						
S FORT MYERS COMM PARK LAND	\$0.0	\$0.0	\$0.0	\$0.0	\$870.0	\$870.0
ESTERO H.S PARK IMPROVEMENTS	1,000.0	821.0	837.0	855.0	0.0	\$3,513.0
B.S. REC CENTER IMPROVEMENTS	0.0	0.0	0.0	0.0	0.0	0.0
PROJECT TOTAL	<u>\$1,000.0</u>	<u>\$821.0</u>	<u>\$837.0</u>	<u>\$855.0</u>	<u>\$870.0</u>	<u>\$4,383.0</u>
RESERVES	\$617.2	\$617.9	\$619.1	\$619.0	\$621.0	

IN THOUSANDS OF DOLLARS (000)

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES

DIST. 40--GATEWAY	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	TOTAL
IMPACT FEES	110.0	112.2	114.4	116.7	119.1	\$572.4
INTEREST	3.3	3.4	3.4	3.5	3.6	\$17.2
FUND BAL.	0.0	0.8	0.8	37.2	154.8	
REV. TOTAL	<u>113.3</u>	<u>116.4</u>	<u>118.7</u>	<u>157.5</u>	<u>277.4</u>	
LESS:						
REPAYMENT FOR G'WY PK (18603)	110.0	113.0	78.8	0.0	0.0	\$301.8
ADMIN. FEE	2.5	2.6	2.6	2.7	2.7	\$13.2
NET AVAILABLE	<u>0.8</u>	<u>0.8</u>	<u>37.2</u>	<u>154.8</u>	<u>274.7</u>	
PROJECTS:						
TOTAL PROJECTS	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
RESERVES	<u>\$0.8</u>	<u>\$0.8</u>	<u>\$37.2</u>	<u>\$154.8</u>	<u>\$274.7</u>	

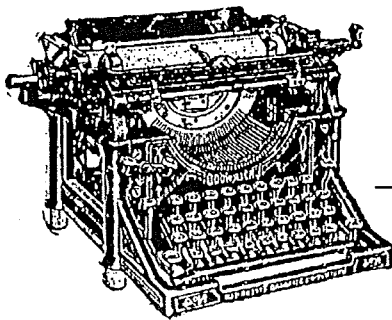
DIST. 09--FORT MYERS BEACH	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	TOTAL
IMPACT FEES	\$9.0	\$9.2	\$9.4	\$9.4	\$9.6	\$46.5
INTEREST	0.3	0.3	0.3	0.3	0.3	\$1.4
FUND BAL.	0.0	3.1	6.3	15.7	25.2	
REV. TOTAL	<u>\$9.3</u>	<u>\$12.5</u>	<u>\$16.0</u>	<u>\$25.4</u>	<u>\$35.0</u>	
LESS:						
ADMIN. FEE	\$0.21	\$0.21	\$0.22	\$0.22	\$0.22	\$1.1
NET AVAILABLE	<u>\$9.1</u>	<u>\$12.3</u>	<u>\$15.7</u>	<u>\$25.2</u>	<u>\$34.8</u>	
PROJECTS:						
FORT MYERS BEACH POOL	6.0	6.0	0.0	0.0	0.0	\$12.0
TOTAL PROJECTS	<u>\$6.0</u>	<u>\$6.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$12.0</u>
RESERVES	<u>\$3.1</u>	<u>\$6.3</u>	<u>\$15.7</u>	<u>\$25.2</u>	<u>\$34.8</u>	

IN THOUSANDS OF DOLLARS (000)

COMMUNITY PARK IMPACT FEE DISTRICT REVENUES

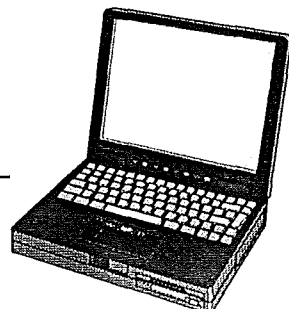
COMMUNITY PARK TOTAL	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	TOTAL
IMPACT FEES	\$2,349.0	\$2,396.0	\$2,443.9	\$2,492.6	\$2,542.4	\$12,223.9
INTEREST	70.5	71.9	73.3	74.8	76.3	\$366.7
REP'MT FOR G'WAY PK (FROM 509)	110.0	113.0	78.8	0.0	0.0	\$301.8
FUND BAL.	3,123.7	1,288.2	1,224.9	1,326.9	1,814.0	
REV. TOTAL	\$5,653.2	\$3,869.0	\$3,820.9	\$3,894.3	\$4,432.7	
LESS:						
CREDITS	\$500.0	\$400.0	\$200.0	\$0.0	\$0.0	\$1,100.0
REPAYMENT FOR G'WY PK (186/503)	\$110.0	\$113.0	\$78.8	\$0.0	\$0.0	\$301.8
ADMIN. FEE	54.0	55.1	56.2	57.3	58.5	\$281.1
NET AVAILABLE	\$4,989.2	\$3,300.9	\$3,485.9	\$3,837.0	\$4,374.2	
PROJECTS:						
ESTERO H.S PARK IMPROVEMENTS	\$ 1,000.0	\$ 821.0	\$ 837.0	\$ 855.0	\$0.0	\$ 3,513.0
FORT MYERS BEACH POOL	418.0	416.0	0.0	0.0	0.0	834.0
B.S. REC CENTER IMPROVEMENTS	0.0	0.0	0.0	0.0	0.0	0.0
ALVA COMMUNITY PARK	297.0	138.0	65.0	0.0	0.0	500.0
BOCA GRANDE IMPROVEMENTS	144.0	21.0	21.0	21.0	21.0	228.0
LEHIGH MIDDLE SOCCER FIELD	150.0	0.0	0.0	0.0	0.0	150.0
NFM COMM PARK IMPROVEMENTS	153.0	117.0	120.0	122.0	125.0	637.0
VETERANS PARK MASTER PLAN/IMPR	1,539.0	563.0	539.0	470.0	479.0	3,590.0
S FORT MYERS COMM PARK LAND	0.0	0.0	577.0	555.0	1,440.0	2,572.0
TOTAL PROJECTS	\$3,701.0	\$2,076.0	\$2,159.0	\$2,023.0	\$2,065.0	\$12,024.0
RESERVES	\$1,288.2	\$1,224.9	\$1,326.9	\$1,814.0	\$2,309.2	

IN THOUSANDS OF DOLLARS (000)



 **LEE COUNTY**
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



REGIONAL PARKS IMPACT FEE DISTRICT REVENUES

COUNTYWIDE	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	TOTAL
IMPACT FEES	\$1,100.0	\$1,122.0	\$1,144.4	\$1,167.3	\$1,190.7	\$5,724.4
INTEREST	33.0	33.7	34.3	35.0	35.7	\$171.7
FUND BAL.	501.2	0.2	555.1	635.5	616.8	
REV. TOTAL	<u>\$1,634.2</u>	<u>\$1,155.9</u>	<u>\$1,733.8</u>	<u>\$1,837.9</u>	<u>\$1,843.2</u>	
LESS:						
ADMIN. FEE	\$25.30	\$25.81	\$26.32	\$26.85	\$27.39	\$131.7
NET AVAILABLE	<u>\$1,608.9</u>	<u>\$1,130.1</u>	<u>\$1,707.5</u>	<u>\$1,811.0</u>	<u>\$1,815.8</u>	
PROJECTS:						
CALOOSAHATCHEE REG PARK	75.0	50.0	0.0	0.0	0.0	\$125.0
DeLEON REGIONAL PARK	500.0	0.0	0.0	0.0	0.0	\$500.0
POOL, CAPE CORAL	0.0	0.0	0.0	0.0	0.0	\$0.0
TERRY PARK IMPROVEMENTS	0.0	0.0	0.0	0.0	0.0	\$0.0
FIFTY METER POOL	1,033.7	525.0	1,072.0	1,194.2	0.0	\$3,824.9
TOTAL PROJECTS	<u>\$1,608.7</u>	<u>\$575.0</u>	<u>\$1,072.0</u>	<u>\$1,194.2</u>	<u>\$0.0</u>	<u>\$4,449.9</u>
RESERVES	\$0.2	\$555.1	\$635.5	\$616.8	\$1,815.8	

IN THOUSANDS OF DOLLARS (000)

REGIONAL PARKS IMPACT FEE DISTRICT REVENUES

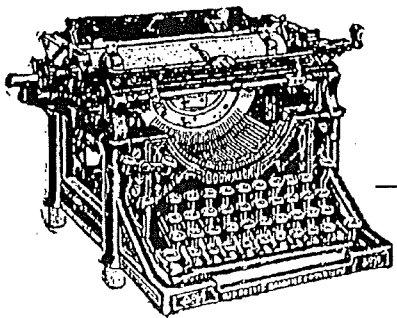
DIST. 002--FORT MYERS BEACH	FY 00	FY 01	FY 02	FY 03	FY 04	TOTAL
IMPACT FEES	6.4	6.6	6.7	6.8	7.0	\$33.4
INTEREST	0.2	0.2	0.2	0.2	0.2	\$1.0
FUND BAL.	0.1	(0.0)	(0.0)	0.0	(0.0)	
REV. TOTAL	<u>\$6.7</u>	<u>\$6.7</u>	<u>\$6.8</u>	<u>\$7.1</u>	<u>\$7.1</u>	
LESS:						
ADMIN. FEE	\$0.15	\$0.15	\$0.2	\$0.2	\$0.2	\$0.9
REIMB IMPACT FEES-FM BEACH	6.6	6.6	6.6	6.9	6.9	\$33.6
NET AVAILABLE	<u>(\$0.0)</u>	<u>(\$0.0)</u>	<u>\$0.0</u>	<u>(\$0.0)</u>	<u>\$0.0</u>	
PROJECTS:						
PROJECTS BUDGETED	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
TOTAL PROJECTS	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>
RESERVES	(\$0.0)	(\$0.0)	\$0.0	(\$0.0)	\$0.0	

IN THOUSANDS OF DOLLARS (000)

REGIONAL PARKS IMPACT FEE DISTRICT REVENUES

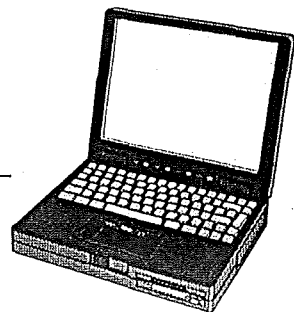
REGIONAL PARKS TOTAL	FY 99/00	FY 00/01	FY 01/02	FY 02/03	FY 03/04	TOTAL
IMPACT FEES	\$1,106.4	\$1,128.6	\$1,151.1	\$1,174.1	\$1,197.6	\$5,757.9
INTEREST	\$33.2	\$33.9	\$34.5	\$35.2	\$35.9	\$172.7
FUND BAL.	501.3	0.2	555.0	635.6	616.8	
REV. TOTAL	\$1,640.9	\$1,162.6	\$1,740.7	\$1,844.9	\$1,850.3	
LESS:						
ADMIN. FEE	\$25.4	\$26.0	\$26.5	\$27.1	\$27.6	\$132.6
REIMB IMPACT FEES-FM BEACH	6.6	6.6	6.6	6.9	6.9	\$33.6
NET AVAILABLE	\$1,608.9	\$1,130.0	\$1,707.6	\$1,811.0	\$1,815.8	
PROJECTS:						
CALOOSAHATCHEE REG PARK	\$75.0	\$50.0	\$0.0	\$0.0	\$0.0	\$125.0
DeLEON REGIONAL PARK	500.0	0.0	0.0	0.0	0.0	\$500.0
FIFTY METER POOL	1,033.7	525.0	1,072.0	1,194.2	0.0	\$3,824.9
POOL, CAPE CORAL	0.0	0.0	0.0	0.0	0.0	\$0.0
TERRY PARK IMPROVEMENTS	0.0	0.0	0.0	0.0	0.0	\$0.0
TOTAL PROJECTS	\$1,608.7	\$575.0	\$1,072.0	\$1,194.2	\$0.0	\$4,449.9
RESERVES	\$0.2	\$555.0	\$635.6	\$616.8	\$1,815.8	

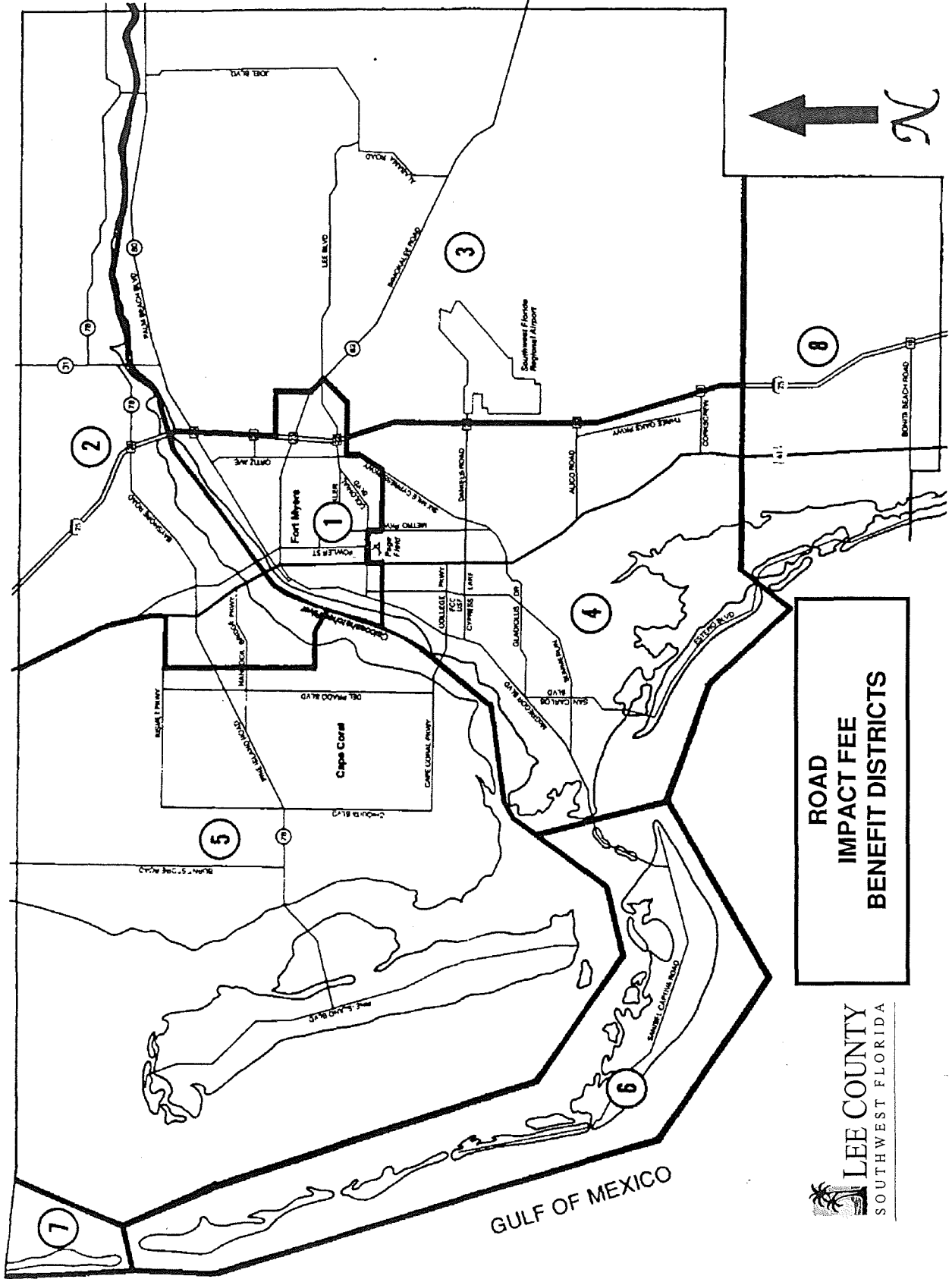
IN THOUSANDS OF DOLLARS (000)



 **LEE COUNTY**
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS





**ROAD
IMPACT FEE
BENEFIT DISTRICTS**

LEE COUNTY
SOUTHWEST FLORIDA

ROADS IMPACT FEE DISTRICT REVENUES

DIST. 01--FT. MYERS	FY 99/00	FY 00/01	FY 01/02	FY02/ 03	FY 03/04	TOTAL
IMPACT FEES	\$25.0	\$25.5	\$26.0	\$26.5	\$27.1	\$130.1
INTEREST	0.8	0.8	0.8	0.8	0.8	\$3.9
FUND BAL.	489.8	488.7	513.1	538.0	563.4	
REV. TOTAL	\$515.6	\$515.0	\$539.9	\$565.3	\$591.3	
LESS:						
ADMIN. FEE	\$0.58	\$0.59	\$0.60	\$0.61	\$0.62	\$3.0
NET AVAILABLE	\$515.0	\$514.4	\$539.3	\$564.7	\$590.7	
PROJECTS:						
COLONIAL BLVD/I75 TO SR 82	\$25.00	\$0.00	\$0.0	\$0.0	\$0.0	\$25.0
COUNTY-WIDE BIKE FACILITIES	\$1.3	\$1.3	\$1.3	\$1.3	\$1.4	\$6.5
TOTAL PROJECTS	\$26.3	\$1.3	\$1.3	\$1.3	\$1.4	\$31.5
RESERVES	\$488.7	\$513.1	\$538.0	\$563.4	\$589.3	

DIST. 02--NORTH FT. MYERS/ALVA	FY 99/00	FY 00/01	FY 01/02	FY02/ 03	FY 03/04	TOTAL
IMPACT FEES	\$525.0	\$535.5	\$546.2	\$557.1	\$568.3	\$2,732.1
INTEREST	15.8	16.1	16.4	16.7	17.0	\$82.0
FUND BAL.	2,834.0	3,003.9	2,384.4	472.1	720.3	
REV. TOTAL	\$3,374.8	\$3,555.5	\$2,947.0	\$1,046.0	\$1,305.6	
LESS:						
ADMIN. FEE	\$12.08	\$12.32	\$12.56	\$12.81	\$13.07	\$62.8
CREDITS USED	350.0	300.0	300.0	300.0	300.0	\$1,550.0
NET AVAILABLE	\$3,012.7	\$3,243.2	\$2,634.4	\$733.2	\$992.6	
PROJECTS:						
BUS US (SR 739) FOUR LANES	0.0	493.0	2,150.0	0.0	0.0	\$2,643.0
PONDELLA ROAD WIDENING, WEST	0.0	354.0	0.0	0.0	0.0	\$354.0
COUNTY-WIDE BIKE FACILITIES	8.8	11.8	12.3	12.9	13.4	\$59.1
TOTAL PROJECTS	\$8.8	\$858.8	\$2,162.3	\$12.9	\$13.4	\$3,056.1
RESERVES	\$3,003.9	\$2,384.4	\$472.1	\$720.3	\$979.1	

IN THOUSANDS OF DOLLARS (000)

ROADS IMPACT FEE DISTRICT REVENUES

DIST. 03—EAST LEE COUNTY	FY 99/00	FY 00/01	FY 01/02	FY02/ 03	FY 03/04	TOTAL
IMPACT FEES	\$2,700.0	\$2,754.0	\$2,809.1	\$2,865.3	\$2,922.6	\$14,050.9
INTEREST	81.0	82.6	84.3	86.0	87.7	\$421.5
FUND BAL.	1,096.5	30.4	766.0	1,554.3	936.3	
REV. TOTAL	<u>\$3,877.5</u>	<u>\$2,867.0</u>	<u>\$3,659.3</u>	<u>\$4,505.5</u>	<u>\$3,946.6</u>	
LESS:						
ADMIN. FEE	\$62.10	\$63.34	\$64.61	\$65.90	\$67.22	\$323.2
CREDITS USED	2,000.0	2,000.0	2,000.0	2,000.0	2,000.0	\$10,000.0
NET AVAILABLE	<u>\$1,815.4</u>	<u>\$803.7</u>	<u>\$1,594.7</u>	<u>\$2,439.6</u>	<u>\$1,879.3</u>	
PROJECTS:						
GUNNERY ROAD/SR 82 TO LEE BLVD	\$210.0	\$0.0	\$0.0	\$190.0	\$1,800.0	\$2,200.0
LEE BLVD 4 LN/HOMESTEAD/LEELAND	\$1,540.0	\$0.0	\$0.0	\$0.0	\$0.0	\$1,540.0
TREELINE EXT NORTH-DANIELS/COL	\$0.0	\$0.0	\$0.0	\$1,270.0	\$0.0	\$1,270.0
COUNTY-WIDE BIKE FACILITIES	35.0	37.7	40.5	43.3	46.1	\$202.5
TOTAL PROJECTS	<u>\$1,785.0</u>	<u>\$37.7</u>	<u>\$40.5</u>	<u>\$1,503.3</u>	<u>\$1,846.1</u>	<u>\$5,212.5</u>
RESERVES	\$30.4	\$766.0	\$1,554.3	\$936.3	\$33.2	

IN THOUSANDS OF DOLLARS (000)

ROADS IMPACT FEE DISTRICT REVENUES

DIST. 04--S. FT. MYERS/IONA/FMB	FY 99/00	FY 00/01	FY 01/02	FY02/ 03	FY 03/04	TOTAL
IMPACT FEES	\$4,190.0	\$4,273.8	\$4,359.3	\$4,446.5	\$4,535.4	\$21,804.9
INTEREST	275.7	278.2	230.8	183.4	186.1	\$1,154.1
FUND BAL.	11,249.3	10,004.1	7,922.2	5,987.0	382.2	
REV. TOTAL	\$15,715.0	\$14,556.1	\$12,512.2	\$10,617	\$5,104	
LESS:						
ADMIN. FEE	\$96.37	\$98.30	\$100.26	\$102.27	\$104.31	\$501.5
CREDITS USED	2,000.0	2,000.0	2,000.0	2,000.0	2,000.0	\$10,000.0
NET AVAILABLE	\$13,618.6	\$12,457.8	\$10,411.9	\$8,514.6	\$2,999.4	
PROJECTS:						
CYPRESS LAKE DR WIDENING	1,253.0	1,022.0	0.0	0.0	0.0	\$2,275.0
PALMETTO/PLANTATION RIGHT-OF-WA	680.0	0.0	0.0	0.0	0.0	\$680.0
SUMMERLIN RD AND BOYSCOUT-UNIV	1,447.0	0.0	1,300.0	0.0	0.0	\$2,747.0
SUMMERLIN RD BASS TO GLAD	0.0	0.0	0.0	0.0	1,245.0	\$1,245.0
SUMMERLIN RD SAN CARLOS TO BASS	125.0	0.0	375.0	0.0	0.0	\$500.0
THREE OAKS EXTENSION NORTH	0.0	3,400.0	0.0	0.0	0.0	\$3,400.0
THREE OAKS WIDENING	0.0	0.0	990.0	8,010.0	0.0	\$9,000.0
THREE OAKS WILLIAMS TO CORK	0.0	0.0	1,642.0	0.0	0.0	\$1,642.0
COUNTY-WIDE BIKE FACILITIES	109.5	113.7	118.0	122.3	126.8	\$590.2
TOTAL PROJECTS	\$3,614.5	\$4,535.7	\$4,425.0	\$8,132.3	\$1,371.8	\$22,079.2
RESERVES	\$10,004.1	\$7,922.2	\$5,987.0	\$382.2	\$1,627.6	

IN THOUSANDS OF DOLLARS (000)

LEE COUNTY

E-73

FISCAL 2000 BUDGET
FINAL

ROADS IMPACT FEE DISTRICT REVENUES

DIST. 05--CAPE CORAL/PINE ISLAND	FY 99/00	FY 00/01	FY 01/02	FY02/ 03	FY 03/04	TOTAL
IMPACT FEES	\$350.0	\$357.0	\$364.1	\$371.4	\$378.9	\$1,821.4
INTEREST	10.5	10.7	10.9	11.1	11.4	\$54.6
FUND BAL.	487.7	614.9	472.2	615.4	765.5	
REV. TOTAL	\$848.2	\$982.6	\$847.3	\$997.9	\$1,155.7	
LESS:						
ADMIN. FEE	\$8.05	\$8.21	\$8.38	\$8.54	\$8.71	\$41.9
DEBT SERVICE	207.8	205.3	205.3	205.3	205.3	\$1,029.0
NET AVAILABLE	\$632.4	\$769.0	\$633.6	\$784.1	\$941.7	
PROJECTS:						
PONDELLA ROAD WIDENING, WEST	0.0	279.0	0.0	0.0	0.0	\$279.0
COUNTY-WIDE BIKE FACILITIES	17.5	17.9	18.2	18.6	18.9	\$91.1
TOTAL PROJECTS	\$17.5	\$296.9	\$18.2	\$18.6	\$18.9	\$370.1
RESERVES	\$614.9	\$472.2	\$615.4	\$765.5	\$922.8	

DIST. 06--SANIBEL/CAPTIVA	FY 99/00	FY 00/01	FY 01/02	FY02/ 03	FY 03/04	TOTAL
IMPACT FEES	\$35.0	\$35.7	\$36.4	\$37.1	\$37.9	\$182.1
INTEREST	9.1	10.1	1.1	1.1	1.1	\$22.5
FUND BAL.	355.7	272.2	315.4	25.2	60.8	
REV. TOTAL	\$399.8	\$318.0	\$352.9	\$63.5	\$99.8	
LESS:						
ADMIN. FEE	\$0.81	\$0.82	\$0.84	\$0.85	\$0.87	\$4.2
NET AVAILABLE	\$398.9	\$317.1	\$352.0	\$62.6	\$98.9	
PROJECTS:						
SUMMERLIN @ BASS AND GLADIOLUS	125.0	0.0	325.0	0.0	0.0	\$450.0
COUNTY-WIDE BIKE FACILITIES	\$1.8	\$1.8	\$1.8	\$1.9	\$1.9	\$9.1
TOTAL PROJECTS	\$126.8	\$1.8	\$326.8	\$1.9	\$1.9	\$459.1
RESERVES	\$272.2	\$315.4	\$25.2	\$60.8	\$97.0	

IN THOUSANDS OF DOLLARS (000)

ROADS IMPACT FEE DISTRICT REVENUES

DIST. 07--BOCA GRANDE	FY 99/00	FY 00/01	FY 01/02	FY02/ 03	FY 03/04	TOTAL
IMPACT FEES	\$30.3	\$30.9	\$31.5	\$32.2	\$32.8	\$157.7
INTEREST	0.9	0.9	0.9	1.0	1.0	\$4.7
FUND BAL.	519.9	532.7	546.1	560.0	574.6	
REV. TOTAL	\$551.1	\$564.5	\$578.5	\$593.2	\$608.4	
LESS:						
ADMIN. FEE	\$0.70	\$0.71	\$0.73	\$0.74	\$0.75	\$3.6
DEBT SERVICE	16.2	16.2	16.2	16.2	16.2	\$81.0
NET AVAILABLE	\$534.2	\$547.6	\$561.6	\$576.2	\$591.4	
PROJECTS:						
COUNTY-WIDE BIKE FACILITIES	\$1.5	\$1.5	\$1.6	\$1.6	\$1.6	\$7.9
TOTAL PROJECT	\$1.5	\$1.5	\$1.6	\$1.6	\$1.6	\$7.9
RESERVES	\$532.7	\$546.1	\$560.0	\$574.6	\$589.8	

DIST. 08--BONITA SPRINGS	FY 99/00	FY 00/01	FY 01/02	FY02/ 03	FY 03/04	TOTAL
IMPACT FEES	\$3,200.0	\$3,264.0	\$3,329.3	\$3,395.9	\$3,463.8	\$16,652.9
INTEREST	96.0	97.9	99.9	101.9	103.9	\$499.6
FUND BAL.	9,595.5	10,669.1	11,489.8	4,922.1	831.0	
REV. TOTAL	\$12,891.5	\$14,031.0	\$14,919.0	\$8,419.8	\$4,398.7	
LESS:						
ADMIN. FEE	\$73.60	\$75.07	\$76.57	\$78.10	\$79.67	\$383.0
CREDITS	200.0	200.0	200.0	200.0	200.0	\$1,000.0
DEBT SERVICE	478.8	472.9	472.9	472.9	472.9	\$2,370.4
NET AVAILABLE	\$12,139.1	\$13,283.0	\$14,169.5	\$7,668.8	\$3,646.1	
PROJECTS:						
BONITA BCH. RD., WIDEN, RESURF	\$0.0	\$0.0	\$2,919.0	\$0.0	\$0.0	\$2,919.0
WEST TERRY STREET WIDENING	\$0.0	\$540.0	\$1,750.0	\$2,820.0	\$0.0	\$5,110.0
COUNTY-WIDE BIKE FACILITIES	150.0	153.2	156.5	159.8	163.2	\$782.6
IMPERIAL STREET BRIDGE	1,270.0	1,100.0	1,000.0	0.0	2,600.0	\$5,970.0
LIVINGSTON/IMPERIAL CONNECTION	50.0	0.0	0.0	0.0	0.0	\$50.0
THREE OAKS EXTENSION, SOUTH	0.0	0.0	3,177.0	2,025.0	0.0	\$5,202.0
THREE OAKS WILLIAMS TO CORK	0.0	0.0	245.0	1,833.0	0.0	\$2,078.0
TOTAL PROJECTS	\$1,470.0	\$1,793.2	\$9,247.5	\$6,837.8	\$2,763.2	\$22,111.6
RESERVES	\$10,669.1	\$11,489.8	\$4,922.1	\$831.0	\$883.0	

IN THOUSANDS OF DOLLARS (000)

ROADS IMPACT FEE DISTRICT REVENUES

DIST. 09--FORT MYERS BEACH	FY 99/00	FY 00/01	FY 01/02	FY02/ 03	FY 03/04	TOTAL
IMPACT FEES	\$30.0	\$30.6	\$31.2	\$31.8	\$32.5	\$156.1
INTEREST	0.9	0.9	0.9	1.0	1.0	\$4.7
FUND BAL.	0.0	1.6	1.6	1.5	1.6	
REV. TOTAL	<u>\$30.9</u>	<u>\$33.1</u>	<u>\$33.8</u>	<u>\$34.3</u>	<u>\$35.1</u>	
LESS:						
ADMIN. FEE	\$0.90	\$0.70	\$0.72	\$0.73	\$0.75	\$3.8
REIMB IMPACT FEES-FM BEACH	28.4	30.8	31.5	32.0	32.7	\$155.4
NET AVAILABLE	<u>\$1.6</u>	<u>\$1.6</u>	<u>\$1.5</u>	<u>\$1.6</u>	<u>\$1.6</u>	
PROJECTS:						
PROJECTS BUDGETED	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
TOTAL PROJECTS	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>	<u>\$0.0</u>
RESERVES	\$1.6	\$1.6	\$1.5	\$1.6	\$1.6	

IN THOUSANDS OF DOLLARS (000)

ROADS IMPACT FEE DISTRICT REVENUES

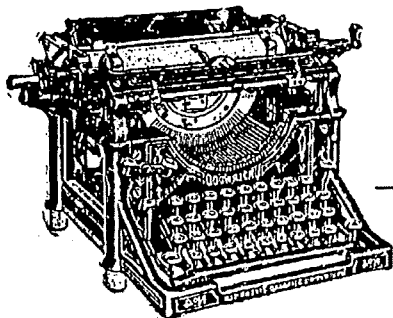
ROADS TOTAL	FY 99/00	FY 00/01	FY 01/02	FY02/ 03	FY 03/04	TOTAL
IMPACT FEES	\$11,085.3	\$11,307.0	\$11,533.1	\$11,763.8	\$11,999.1	\$57,688.3
INTEREST	490.6	498.2	446.0	402.9	410.0	\$2,247.7
FUND BAL.	26,628.4	25,617.6	24,410.8	14,675.6	4,835.8	
REV. TOTAL	\$38,204.3	\$37,422.8	\$36,389.9	\$26,842.4	\$17,244.9	
LESS:						
ADMIN. FEE	\$255.2	\$260.1	\$265.3	\$270.6	\$276.0	\$1,327.0
REIMB IMPACT FEES-FM BEACH	28.4	30.8	31.5	32.0	32.7	\$155.4
CREDITS USED	4,550.0	4,500.0	4,500.0	4,500.0	4,500.0	\$22,550.0
DEBT SERVICE	702.8	694.4	694.4	694.4	694.4	\$3,480.4
TOTAL CREDITS/DEBT	5,252.8	5,194.4	5,194.4	5,194.4	5,194.4	\$26,030.4
NET AVAILABLE	\$32,667.9	\$31,937.6	\$30,898.7	\$21,345.4	\$11,741.8	
PROJECTS:						
BONITA BCH. RD.,WIDEN, RESURF	0.0	0.0	2,919.0	0.0	0.0	\$2,919.0
BUS US (SR 739) FOUR LANES	0.0	493.0	2,150.0	0.0	0.0	\$2,643.0
COLONIAL BLVD/I75 TO SR 82	25.0	0.0	0.0	0.0	0.0	\$25.0
COUNTY-WIDE BIKE FACILITIES	325.3	338.8	350.1	361.6	373.3	\$1,749.1
CYPRESS LAKE DR WIDENING	1,253.0	1,022.0	0.0	0.0	0.0	\$2,275.0
GUNNERY ROAD/SR 82 TO LEE BLVD	210.0	0.0	0.0	190.0	1,800.0	\$2,200.0
IMPERIAL STREET BRIDGE	1,270.0	1,100.0	1,000.0	0.0	2,600.0	\$5,970.0
LEE BLVD 4 LN/HOMESTEAD/LEELAND	1,540.0	0.0	0.0	0.0	0.0	\$1,540.0
LIVINGSTON/IMPERIAL CONNECTION	50.0	0.0	0.0	0.0	0.0	\$50.0
PALMETTO/PLANTATION RIGHT-OF-WAY	680.0	0.0	0.0	0.0	0.0	\$680.0
PONDELLA ROAD WIDENING, WEST	0.0	633.0	0.0	0.0	0.0	\$633.0
SUMMERLIN @ BASS AND GLADIOLUS	125.0	0.0	325.0	0.0	1,245.0	\$1,695.0
SUMMERLIN RD AND BOYSCOUT-UNIV	1,447.0	0.0	1,300.0	0.0	0.0	\$2,747.0
SUMMERLIN RD SAN CARLOS TO BASS	125.0	0.0	375.0	0.0	0.0	\$500.0
THREE OAKS EXTENSION, NORTH	0.0	3,400.0	0.0	0.0	0.0	\$3,400.0
THREE OAKS EXTENSION, SOUTH	0.0	0.0	3,177.0	2,025.0	0.0	\$5,202.0
THREE OAKS WIDENING	0.0	0.0	990.0	8,010.0	0.0	\$9,000.0
THREE OAKS WILLIAMS TO CORK	0.0	0.0	1,887.0	1,833.0	0.0	\$3,720.0
TREELINE EXT NORTH/DANIELS-COLON	0.0	0.0	0.0	1,270.0	0.0	\$1,270.0
WEST TERRY STREET WIDENING	0.0	540.0	1,750.0	2,820.0	0.0	\$5,110.0
TOTAL PROJECTS	\$7,050.3	\$7,526.8	\$16,223.1	\$16,509.6	\$6,018.3	\$53,328.1
RESERVES	\$25,617.6	\$24,410.8	\$14,675.6	\$4,835.8	\$5,723.4	

IN THOUSANDS OF DOLLARS (000)

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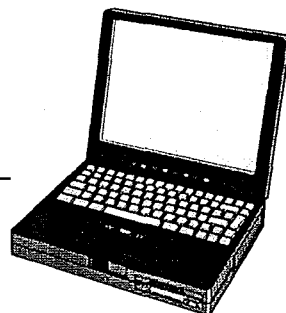
LEE COUNTY

FISCAL 2000 BUDGET
FINAL



 **LEE COUNTY**
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



FY 99/00-03/04 CAPITAL IMPROVEMENT PROGRAM - LEE COUNTY, FLORIDA

**TOURIST DEVELOPMENT COUNCIL - BEACH FUNDS
FY 1993/94 - 2003/04**

PROJ #	PROJECT NAME	ACTUAL FY 95	ACTUAL FY 96	ACTUAL FY 97	ACTUAL FY 98	BUDGETED FY 99	PROPOSED FY 99/00	PROPOSED FY 00/01	PROPOSED FY 01/02	PROPOSED FY 02/03	PROPOSED FY 03/04	PROJECT TOTAL
201686	BEACH ACCESS BANNERS	\$3,156	\$102,168	\$61,391	\$453	\$25,000	\$0	\$0	\$0	\$0	\$0	\$221,876
200686	BEACH RENOURISHMENT TRUST FUND	69,821	132,245	51,518	31,175	2,862,027	0	0	805,000	798,700	805,000	5,698,927
201719	BLACK ISLAND MULTI-USE TRAIL	0	0	0	0	26,000	0	0	0	0	0	26,000
201672	BOWMANS BEACH IMPROVEMENTS	0	19,200	446,055	34,594	0	0	0	0	0	0	499,849
201765	BURROUGH'S HOME WTR TAXI DOCK	0	0	0	0	0	50,600	0	0	0	0	50,600
201742	CALOOSA PARK SHORELINE STAB	0	0	0	0	150,000	0	0	0	0	0	150,000
201837	CALOOSAHATCHEE EROSION-JAYCEE	0	0	0	65,000	0	0	0	0	0	0	65,000
201837	CALOOSAHATCHEE EROSION PHASE II	0	0	0	0	0	75,000	0	0	0	0	75,000
201704	CAPE CORAL BEACH RENOUR	0	0	0	6,000	14,000	0	0	0	0	0	20,000
201698	CAPE CORAL ECO PARK IMPROVEMENT	0	0	0	315,000	0	0	0	0	0	0	315,000
201743	CAPE CORAL YACHT CLUB BEACH MAIN	0	0	0	0	25,000	0	0	0	0	0	25,000
201667	CAPE CORAL YACHT CLUB BEACH IMPR	0	28,668	23,190	20,141	0	0	0	0	0	0	71,999
201840	CAPE CORAL YACHT CLB FISHING PIER	0	0	0	175,000	0	0	0	0	0	0	175,000
201703	CAPE CORAL'S BCH CLEANER & TRAILER	0	0	0	33,250	0	0	0	0	0	0	33,250
201691	CARL JOHNSON/LOVERS KEY	3,130	1,046,215	2,043,585	1,916,191	1,094,357	0	0	0	0	0	6,103,478
201839	DING DARLING BOARDWALK REPLACE	0	0	0	0	92,000	0	0	0	0	0	92,000
201767	DUNE RESTORATION	0	0	0	0	0	20,000	0	0	0	0	20,000
201687	EMERGENCY BEACH CLEAN UP	4,122	104,044	90,704	53,554	146,445	100,000	100,000	100,000	100,000	100,000	912,384
201836	EDISON/FORD HISTORIC DOCK RESTOR	0	0	0	9,500	0	0	0	0	0	0	9,500
203022	ESTERO BEACH RESTORATION PROGRA	0	0	0	0	0	146,000	954,000	5,000	11,300	5,000	1,121,300
201768	FORD HOME WATER TAXI DOCK	0	0	0	0	0	406,767	0	0	0	0	406,767
201835	FT. MYERS BEACH KIOSK SIGNAGE	0	0	0	15,000	0	0	0	0	0	0	15,000
201705	FT. MYERS BEACH PIER MAINTENANCE	0	0	123,001	5,720	0	0	0	0	0	0	128,721
203023	GASPARILLA BEACH RESTORATION PRO	0	0	0	0	0	204,200	922,600	7,000	7,000	7,000	1,147,800
201838	GULFSIDE CITY PARK/ADDTN	0	0	0	21,000	0	0	0	0	0	0	21,000
201769	J.N. DING DARLING FISHING PIER	0	0	0	0	0	25,000	0	0	0	0	25,000
201770	LAKE KENNEDY BOARDWALK	0	0	0	0	0	500,000	0	0	0	0	500,000
201744	LOVERS KEY PED BRIDGE	0	0	0	0	98,000	40,000	0	0	0	0	138,000
201632	MANATEE PARK	14,347	863,472	10,556	0	71,136	0	0	0	0	0	1,114,709
	MANATEE PARK IMPROVEMENTS	0	0	0	0	0	0	50,000	0	0	0	50,000
201665	MATANZAS PASS PRESERVE IMPROVE	0	90,149	73,607	56,547	235,764	0	0	0	0	0	456,067
201746	NORTH SHORE PARK IMPROVEMENTS	0	0	0	0	233,300	0	0	0	0	0	233,300
201745	OPERATION BCH MAINT-ESTERO	0	0	0	0	740,000	700,000	720,000	740,000	760,000	780,000	4,440,000
201747	SANIBEL BCH EROSION MONITORING	0	0	0	0	25,000	35,000	25,000	25,000	35,000	25,000	170,000
201656	SANIBEL BEACH MAINTENANCE	76,767	0	0	200,000	60,000	48,000	46,000	44,000	42,000	40,000	557,163
201657	SANIBEL BEACH MGMT PLAN	0	0	0	31,964	0	0	0	0	0	0	32,000
201748	SANIBEL BEACH PARK LANDSCAPPING	0	0	0	0	20,000	20,000	0	0	0	0	40,000
201670	SANIBEL BEACH PLANT RESTORATION	15,000	0	15,000	15,000	0	0	0	0	0	0	45,000
201707	SANIBEL BRAZILIAN PEPPER CONTROL	0	0	0	90,000	90,000	45,000	0	0	0	0	225,000
201708	SANIBEL CAUSEWAY PARK	0	0	0	56,478	0	0	0	0	0	0	56,478
201709	SANIBEL DUNE RESOTARATION	0	0	0	22,000	25,000	0	0	0	0	0	47,000
201671	SANIBEL EXOTIC REMOVAL	3,246	0	10,000	6,753	0	0	0	0	0	0	19,999
201841	SANIBEL FISHING PIER RENOVATIONS	0	0	0	211,169	213,565	0	0	0	0	0	424,734
201660	SANIBEL LIGHTHOUSE IMPROVEMENTS	0	36,902	410	97,035	20,000	0	0	0	0	0	198,515
201643	TURNER BEACH IMPROVEMENTS	440	60	2,000	73,324	0	0	0	0	0	0	104,789
201684	WATER ACCESS DEVELOPMENT	162,500	439,092	83,075	73,775	718,600	0	0	0	0	0	1,839,831
	PROJECTS NOT SHOWN HERE*	239,443	2,579,393	328,917	0	0	0	0	0	0	0	7,337,932
SUBTOTAL CIP		\$591,972	\$5,441,609	\$3,363,009	\$3,635,623	\$6,985,194	\$2,415,567	\$2,817,600	\$1,726,000	\$1,754,000	\$1,762,000	\$35,460,969
OPERATING BEACH MAINTENANCE		\$696,697	\$589,265	\$585,000	\$640,000	\$0	\$0	\$0	\$0	\$0	\$0	\$640,000
INTERFUND TRANSFER TO TDC (174)		175,000	880,755	420,821	320,000	320,000	0	0	0	0	0	3,135,486
INTERFUND TRANSFER SUBTOTAL		\$871,697	\$1,470,020	\$1,005,821	\$960,000	\$320,000	\$0	\$0	\$0	\$0	\$0	\$3,775,486
TOTAL		\$1,463,669	\$6,911,629	\$4,368,830	\$4,595,623	\$7,305,194	\$2,415,567	\$2,817,600	\$1,726,000	\$1,754,000	\$1,762,000	\$39,236,454

* Only projects which had fiscal activity in FY 97, or have current or proposed budget are shown in detail here, all others are grouped under "PROJECTS NOT SHOWN HERE".

FY 99 COMPLETED PROJECTS LIST

CONSTRUCTION AND DESIGN

Pool Improvements at 2 High Schools
Terry Park Automated
Fence Replacements at 4 parks
Playgrounds updated at 7 parks
Fort Myers Beach Community Pool
Harlem Heights Activities Building
Caloosahatchee Regional Park Phase I
Manatee Park Phase II Improvements
Jail Fire Alarm Replacement
Terry Park Parking and Drainage Improvements
Imperial River Boat Ramp Restrooms
Justice Center Courtroom Renovations
Stockade Expansion Phase I
Renovations in Administration Building

TRANSPORTATION

Corkscrew Road-US 41 to Sandy Lane
Crystal Drive Extension
SR 884 Widen to 6 lanes
West Terry Street Widen to 4 lanes

WATER RESOURCES

Kehl Canal Weir
Estero River Cleaning and Snagging Phase II
Halfway Creek Cleaning and Snagging
Rainbow Farms NIP
Popash Creek Cleaning and Snagging

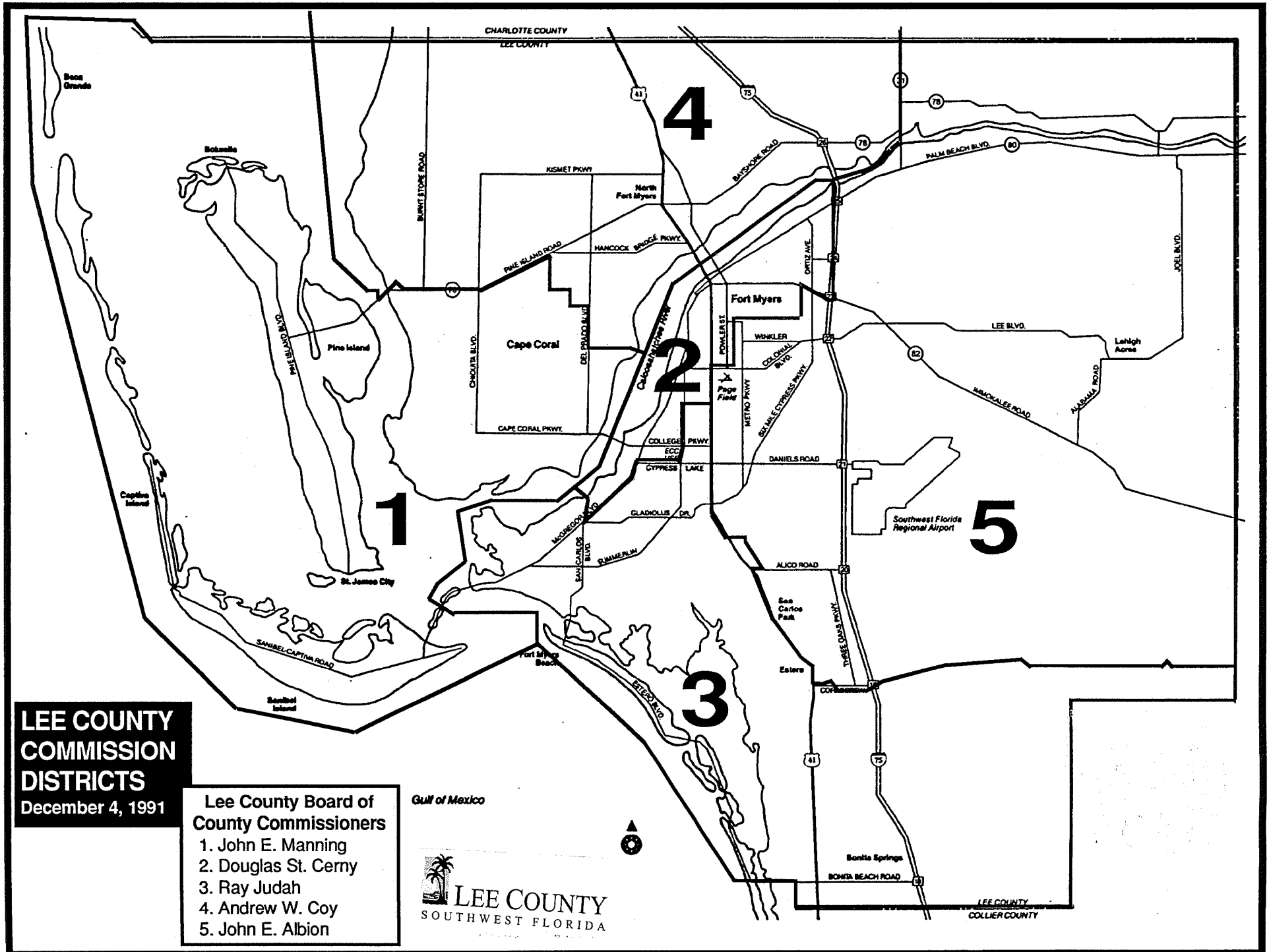
MARINE SERVICES

31 Derelict Vessels Removed
3 Artificial Reefs Completed
Boca Grande Pass Dredging

LEE COUNTY

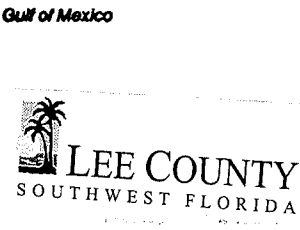
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FISCAL 2000 BUDGET
FINAL



**LEE COUNTY
COMMISSION
DISTRICTS**
December 4, 1991

- Lee County Board of
County Commissioners
1. John E. Manning
 2. Douglas St. Cerny
 3. Ray Judah
 4. Andrew W. Coy
 5. John E. Albion



CITY OF CAPE CORAL - Partial List CIP FY99/00-03/04

PROJECT NAME	FY99/00	FY00/01	FY01/02	FY02/03	FY03/04	TOTAL FY99/00-03/04
New City Hall Campus	\$ 17,375,000	\$0	\$0	\$0	\$0	\$ 17,375,000
Cultural Park Campus	0	0	500,000	500,000	500,000	1,500,000
Community Park Community Center	0	0	1,000,000	3,000,000	0	4,000,000
Community Park Pool	0	0	0	0	1,500,000	1,500,000
Cape Coral Parkway Widening	8,000,000	0	4,000,000	0	0	12,000,000
Bikeway Pedestrian Improvements-Citywide	400,000	400,000	400,000	400,000	400,000	2,000,000
Del Prado Widening - SR78 to Kismet	1,000,000	500,000	800,000	6,500,000	1,400,000	10,200,000
Local Roads Resurfacing	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	6,250,000
Pine Island Road Wastewater	6,700,000	0	0	0	0	6,700,000
Southwest Area Potable Water	0	10,313,000	11,860,000	14,357,000	0	36,530,000
Southwest Area Wastewater	0	21,737,000	32,156,000	28,629,000	0	82,522,000
Southwest Area Irrigation	0	9,149,000	13,814,000	11,589,000	0	34,552,000
TOTAL	\$ 34,725,000	\$ 43,349,000	\$ 65,780,000	\$ 66,225,000	\$ 5,050,000	\$ 215,129,000

Source: City of Cape Coral Proposed Asset Management Plan, FY99/00-03/04

Cityproj.xls

TOWN OF FORT MYERS BEACH - Partial List CIP FY99/00-03/04

PROJECT NAME	FY99-00	FY00-01	FY01-02	FY02-03	FY03-04	TOTAL FY99/00-03/04
General Transportation	\$ 300,000	\$ 200,000	\$ 250,000	\$ 2,100,000	\$ 100,000	\$ 2,950,000
Traffic Calming (Connecticut Street)	0	0	0	100,000	100,000	200,000
Estero Streetscape	400,000	400,000	250,000	250,000	250,000	1,550,000
Hidden Pathways	0	0	50,000	50,000	50,000	150,000
Land Acquisition (Mound House)	1,100,000	0	0	0	0	1,100,000
Mound House Capital Improvement	200,000	100,000	0	0	0	300,000
Times Square and Overlay	150,000	0	0	0	0	150,000
Public Docks	30,000	30,000	30,000	0	0	90,000
Harbor Plan	20,000	0	0	0	0	20,000
Beach Renourishment	325,000	500,000	500,000	200,000	200,000	1,725,000
Land Acquisition (Matanzas)	100,000	0	0	0	0	100,000
Pool Improvement	25,000	0	50,000	0	0	75,000
Neighborhood Landscaping	10,000	10,000	10,000	10,000	10,000	50,000
TOTAL	\$ 2,660,000	\$ 1,240,000	\$ 1,140,000	\$ 2,710,000	\$ 710,000	\$ 8,460,000

Source: Town of Fort Myers Beach Five-Year Capital Improvement Plan FY99/00-03/04

Cityproj.xls

LEE COUNTY

FISCAL 2000 BUDGET
FINAL

CITY OF FORT MYERS - Partial List CIP FY99/00-03/04

PROJECT NAME	FY99-00	FY00-01	FY01-02	FY02-03	FY03-04	TOTAL FY99/00-03/04
Edison Ford Square Conversion Costs	\$ 1,350,000	N/A	N/A	N/A	N/A	\$ 1,350,000
Harborside Expansion	14,000,000	N/A	N/A	N/A	N/A	14,000,000
Little League/Regional Park @ DeLeon	4,190,758	N/A	N/A	N/A	N/A	4,190,758
Riverside Community Park	2,200,000	N/A	N/A	N/A	N/A	2,200,000
Downtown Core SAD	1,400,000	N/A	N/A	N/A	N/A	1,400,000
Broadway Corridor Improvement (Ph I)	1,362,000	N/A	N/A	N/A	N/A	1,362,000
Broadway Corridor Improvement (Ph II)	1,744,065	N/A	N/A	N/A	N/A	1,744,065
McGregor Utility Relocations	2,516,000	N/A	N/A	N/A	N/A	2,516,000
Winkler @ US 41 Intersection Improvement	195,000	N/A	N/A	N/A	N/A	195,000
Winkler Widening - 41 to Metro	12,205,000	N/A	N/A	N/A	N/A	12,205,000
New Raw Water Supply Wells	6,090,415	N/A	N/A	N/A	N/A	6,090,415
Sewer Mains Replacement (Ph II)	3,578,713	N/A	N/A	N/A	N/A	3,578,713
Sewer Mains Replacement (Ph III)	1,795,000	N/A	N/A	N/A	N/A	1,795,000
TOTAL	\$ 52,626,951					\$ 52,626,951

Source: City of Fort Myers Draft CIP, FY99/00 only. Out-years shall be available pending approval.

Cityproj.xls

LEE COUNTY

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FISCAL 2000 BUDGET
FINAL

CITY OF SANIBEL - PARTIAL LIST CIP FY 99/00 - 03/04

PROJECT NAME	FY99-00	FY00-01	FY01-02	FY02-03	FY03-04	TOTAL FY99/00-03/04
Computer Acquisition	\$0	\$0	\$0	\$0	\$ 500,000	\$ 500,000
GP/GS/WGD Beach Restoration	10,000	20,000	20,000	20,000	20,000	90,000
Conservation Lands Restoration & Mgt	0	500,000	500,000	500,000	500,000	2,000,000
Erosion Control	53,000	50,000	50,000	50,000	50,000	253,000
Brazilian Pepper Control Program	250,000	250,000	250,000	250,000	250,000	1,250,000
Transportation Projects	430,000	640,000	700,000	590,000	630,000	2,990,000
Periwinkle Way Road & Bikepath	330,000	950,000	350,000	430,000	30,000	2,090,000
Beach Road Paving	0	0	0	0	0	0
San-Cap Road	0	500,000	400,000	0	0	900,000
Tarpon Bay Road	0	0	0	500,000	0	500,000
Rabbit Road Reconstruction	0	0	0	0	300,000	300,000
Palm Ridge Road	0	0	0	50,000	300,000	350,000
TOTAL	\$ 1,073,000	\$ 2,910,000	\$ 2,270,000	\$ 2,390,000	\$ 2,580,000	\$ 11,223,000

Source: City of Sanibel Summary of Five-year program of Capital Projects, FY99/00-03/04

Cityproj.xls

LEE COUNTY

FISCAL 2000 BUDGET
FINAL

FLORIDA DEPARTMENT OF TRANSPORTATION - Partial List CIP FY99/00 - 03/04

PROJECT NAME	FY99-00	FY00-01	FY01-02	FY02-03	FY03-04	TOTAL FY99/00-03/04
I-75 at Alico Interchange	\$0	\$ 2,500,000	\$0	\$ 1,973,000	\$0	\$ 4,473,000
SR739 - Winker Ave. to SR82	887,000	7,629,000	3,000,000	0	0	11,516,000
SR739 - US 41 (S of Alico) to Six Mile Cypress Pkwy	2,236,000	0	6,059,000	17,670,000	0	25,965,000
SR739 - Fowler/Kennesaw to SR82	7,742,000	1,600,000	0	12,207,000	0	21,549,000
SR78 - Slater Rd. to I-75	750,000	1,080,000	7,262,000	0	7,368,000	16,460,000
SR78 E. of Chiquita Blvd to W. of Santa Barbara	1,300,000	1,647,000	4,462,000	0	0	7,409,000
SR80 E. of Hickey Creek Br to Iverson St.	1,162,000	0	0	0	4,890,000	6,052,000
SR82 Michigan Link to Ortiz Ave.	706,000	0	0	4,993,000	0	5,699,000
US41 San Carlos Blvd. to Alico Rd.	7,096,000	250,000	0	0	0	7,346,000
US41 Collier Co Line to N. of Bonita Beach Rd.	2,505,000	0	0	3,948,000	0	6,453,000
US41 N. of Bonita Beach Rd. to Old US41	2,771,000	1,200,000	0	0	0	3,971,000
US41 - Old US41 to Corkscrew Rd.	1,650,000	0	0	3,340,000	0	4,990,000
Treeline Extension-Alico Rd. to SW Int Airport	19,000,000	0	0	0	1,600,000	20,600,000
SW FI Int'l Airport-Land Acquis for Airport Expansion	12,500,000	0	0	0	0	12,500,000
SW FI Int'l Airport-Midfield Terminal, Const. (Ph I)	0	10,779,000	12,832,000	14,500,000	18,954,000	57,065,000
SW FI Int'l Airport - Midfield Terminal Design	8,772,000	7,271,000	3,242,000	0	0	19,285,000
TOTAL	\$69,077,000	\$33,956,000	\$36,857,000	\$58,631,000	\$32,812,000	\$231,333,000

Source: DOT District One Adopted Work Program FY1999/00-2003/04.

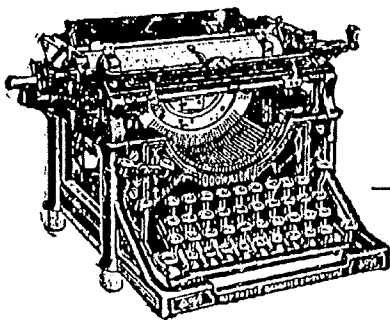
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LEE COUNTY PORT AUTHORITY CAPITAL PLAN - Partial List CIP FY99/00-03/04

PROJECT NAME	FY99/00	FY00/01	FY01/02	FY02/03	FY03/04	TOTAL FY99/00-03/04
Southwest Florida International Airport Existing Facilities						
Expand Maintenance Building	\$ 1,860,000	\$0	\$0	\$0	\$0	\$ 1,860,000
Complete Land Acquisition Program	10,000,000	0	0	0	0	10,000,000
747 Hangar Site Improvements	4,200,000	0	0	0	0	4,200,000
Overlay Taxiways A4, A6, A7 & A8 Phase 2	0	0	0	0	1,691,000	1,691,000
Design Runway 6/24 Overlay	0	0	0	0	1,000,000	1,000,000
Southwest Florida International Airport Midfield Terminal Project						
Design Midfield Terminal Project	38,000,000	0	0	0	0	38,000,000
Construct Treeline Extension	0	35,000,000	0	0	0	35,000,000
Construct Midfield Terminal Complex	0	0	285,000,000	0	0	285,000,000
Construct Additional Rental Car Facilities	0	0	0	15,000,000	0	15,000,000
Construct Additional Access Roads	0	0	0	4,750,000	0	4,750,000
Construct Airline Cargo Building	0	0	0	0	3,000,000	3,000,000
Upgrade Airfield Lighting	0	0	0	0	1,650,000	1,650,000
Page Field Airport						
Replace & Upgrade Airfield Signage	800,000	0	0	0	0	800,000
Additional Terminal Bldg Modifications	1,950,000	0	0	0	0	1,950,000
Construct Phase II Ramp and T-Hangars	0	1,555,000	0	0	0	1,555,000
Corporate Air Terminal	0	1,846,000	0	0	0	1,846,000
Conventional Hangar (50,000 sq.ft. with Pad)	0	0	5,000,000	0	0	5,000,000
Construct Maintenance Facility	0	0	0	1,352,000	0	1,352,000
Construct Phase III Ramp and T-Hangars	0	0	0	2,000,000	0	2,000,000
Rehabilitate Runway 13/31 & Taxiways	0	0	0	1,100,000	0	1,100,000
TOTAL	\$ 56,810,000	\$ 38,401,000	\$290,000,000	\$ 24,202,000	\$ 7,341,000	\$ 416,754,000

Source: Lee County Port Authority Capital Plan FY1999/2000-2003/2004, Analysis of Costs by Year

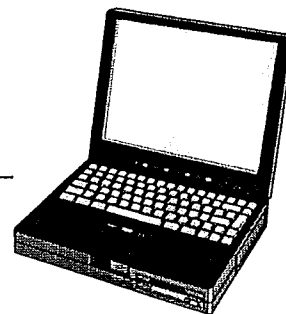
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 **LEE COUNTY**
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS

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FISCAL 2000 BUDGET
FINAL

SECTION F - BUDGET BY FUNCTION

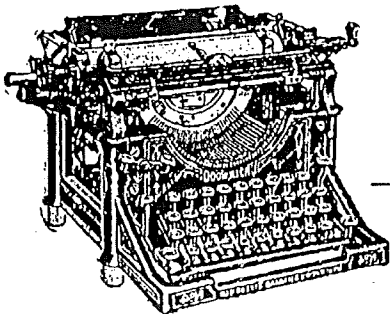
This section provides a three-year comparative history to show the County budget by function. The following page displays expenditure classifications as related to the principal purpose for which expenditures are made. Functions are categorized in a uniform manner throughout the State of Florida based on the State Chart of Accounts (SCOA). The SCOA defines classifications and categories by which all revenues and expenditures are to be delineated. On the lower portion of the page the revenue sources that support the function are shown, and are categorized by fund type.

The pages following the Budget by Function detail the activities for the functional areas.

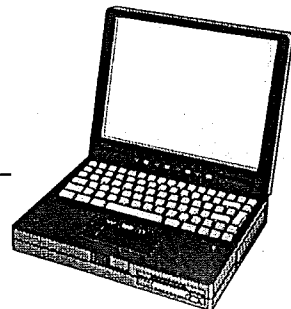
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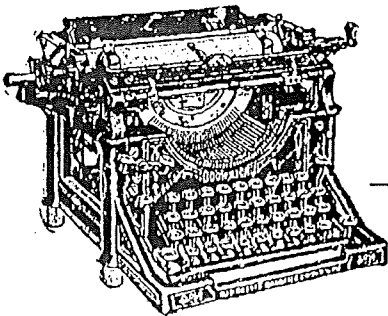


BOARD OF COUNTY
COMMISSIONERS

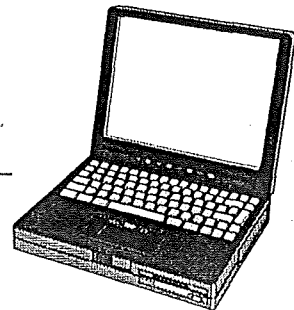


**NOTE REGARDING FY99-00 GRANT REVENUES
AND EXPENDITURE BUDGETS**

In 1998, the County purchased a year 2000 compliant software package for its financial needs. In order to meet compliance and financial reporting requirements, a feature in the new software was utilized to segregate the budget for grants from the regular operating budgets for the County departments. It was not feasible to manually compile the data to include the budget for grants, therefore the budget for grants is reported separately. Budget for grants will not be segregated in the future because of this reporting drawback.



BOARD OF COUNTY
COMMISSIONERS



**FISCAL 2000 BUDGET
FINAL**

COUNTY BUDGET BY ACTIVITY

LEE COUNTY - FLORIDA
1999 - 2000

ACTIVITY	1997-1998 <u>ACTUAL</u>	1998-1999 <u>ESTIMATED</u>	1999-2000 <u>BUDGET</u>
General Government Services	105,165,203	120,731,774	149,068,843
Public Safety	75,855,840	80,595,262	84,473,780
Physical Environment	79,021,390	226,758,638	159,117,136
Transportation	110,598,962	86,368,587	156,018,424
Economic Environment	11,190,090	12,988,931	15,550,037
Human Services	19,688,887	10,196,612	9,922,800
Culture & Recreation	34,708,908	35,220,481	70,659,345
Non-Expenditure Disbursements	667,281,108	675,966,704	487,578,234
Court-Related Expenditures	<u>10,150,055</u>	<u>11,121,274</u>	<u>10,708,553</u>
TOTAL	<u>1,113,660,443</u>	<u>1,259,948,263</u>	<u>1,143,097,152</u>



The divisions and programs contained within the department indicated at the top of the page



The dollars actually spent during the indicated fiscal year



In that the budget document is published prior to the audited financial report from which any official data can be taken, an "estimated expense is generated for comparative purposes



The budgeted dollars for the next fiscal year that have been approved by the Board of County Commissioners

The funds from which this department/division receives its revenue (see the User's Guide pages at the front of this document for definitions)



ACTIVITY BY FUND TYPE	1997-1998 <u>ACTUAL</u>	1998-1999 <u>ESTIMATED</u>	1999-2000 <u>BUDGET</u>
General Fund	206,200,563	205,035,581	210,220,177
Special Revenue	189,800,466	208,087,329	219,078,566
Debt Service	95,448,358	115,265,579	71,902,733
Capital Projects	159,686,529	174,688,095	185,978,977
Enterprise	413,169,287	508,977,885	407,257,349
Internal Service	48,957,610	47,575,068	48,387,532
Trust and Agency	<u>397,630</u>	<u>318,726</u>	<u>271,818</u>
TOTAL	<u>1,113,660,443</u>	<u>1,259,948,263</u>	<u>1,143,097,152</u>

LEE COUNTY

GENERAL GOVERNMENT SERVICES

Under the State Chart of Accounts, this function accounts for a major class of services provided by the legislative and administrative branches of local government for the benefit of the public and the governmental body as a whole.

Legislative

The cost of providing representation for the citizenry by the governing body. The Board of County Commissioners' district budgets represent all of the expenditures for this classification.

Executive

The cost of providing executive management and administration of the affairs of the local unit of government. These costs include the County Manager's Office, Clerk to the Board, Hearing Examiner, and any separate director's office budget.

Financial and Administrative

The purpose of this activity is to account for the cost of providing financial and administrative services to the local government such as Budget Operations, Purchasing, Human Resources, ITG, Property Appraiser, Tax Collector, and the Board of County Commissioners' support programs for each of the Constitutional Officers.

Legal Counsel

This activity represents expenditures for the County Attorney's Office.

Comprehensive Planning

The cost of providing master planning, zoning, and development for the local unit of government. The expenditure classification includes the following programs: Planning, Zoning Information, Development Services, Rezoning and DRI's, and Land Development Assistance.

Debt Service Payments

This activity accounts for payments relative to debt service obligations.

Other General Government Services

These are general government services which are not classified within other activity classifications. This classification includes Facilities Management, County Lands, Vehicle Maintenance, Public Resources, and Miscellaneous Non-Departmental Expenditures.

FISCAL 2000 BUDGET

FINAL

General Government Services

LEE COUNTY - FLORIDA
1999 - 2000

<u>ACTIVITY</u>	1997-1998 <u>ACTUAL</u>	1998-1999 <u>ESTIMATED</u>	1999-2000 <u>BUDGET</u>
Legal Counsel	2,472,732	2,557,519	2,872,779
Executive	8,392,695	9,955,585	9,351,417
Financial & Administrative	53,492,891	57,257,889	65,670,756
Comprehensive	4,096,767	4,302,375	4,513,749
Debt Service Payments	4,579,825	4,982,390	6,083,652
Other General Govt Services	29,893,878	39,088,001	57,424,823
Detention and/or Correction	194	6,323	0
Conservation & Resource Mgmt	208,832	454,418	350,000
Flood Cntrl/Stormwater Mgmt	0	0	500,000
Road & Street Facilities	0	37,133	91,709
Veterans Services	230,412	234,862	269,368
General Court Administration	<u>1,796,977</u>	<u>1,855,279</u>	<u>1,940,590</u>
TOTAL	<u>105,165,203</u>	<u>120,731,774</u>	<u>149,068,843</u>

ACTIVITY BY FUND TYPE

General Fund	43,395,105	49,566,334	47,461,450
Special Revenue	9,476,529	9,118,329	11,168,850
Debt Service	14,753,403	11,181,841	11,461,042
Capital Projects	7,729,078	16,877,906	38,394,831
Enterprise	1,490,057	4,763,102	1,318,160
Internal Service	28,321,031	29,224,262	39,260,210
Trust and Agency	<u>0</u>	<u>0</u>	<u>4,300</u>
TOTAL	<u>105,165,203</u>	<u>120,731,774</u>	<u>149,068,843</u>

LEE COUNTY

PUBLIC SAFETY

This functional category accounts for services provided by local government for the security of persons and property.

Law Enforcement

This activity reflects the cost of providing police services for the local government's jurisdiction. For Lee County, this represents the operation of the Sheriff's Department, excluding the Jail.

Fire Control

Throughout the unincorporated areas of Lee County, there are numerous fire control districts that operate independently of the county. However, there are three small fire districts that are under the jurisdiction of the Board of County Commissioners. The county has contracts with independent agencies to provide fire control services in these three areas. The expenses in this activity reflect the cost of these contracts.

Detention and/or Correction

This activity identifies the cost of confinement of prisoners, sentenced or otherwise, and rehabilitation of offenders. Programs within this activity include the Sheriff's operation of the jail.

Protective Inspections

The cost of providing inspection services relevant to the issuance of a license, permit, or certificate, where such inspections are primarily for purposes of public safety. This activity includes expenses associated with Codes and Building Services.

Emergency and Disaster Relief Services

Expenditures within this activity account for providing defense against and relief for civil, military, hazardous materials, and natural disasters.

Ambulance and Rescue Services

The cost of providing advance life support, pre-hospital emergency, and primary health care via ambulance and helicopter. Emergency dispatching services is included in this activity.

Medical Examiner

This activity accounts for payments made to the Medical Examiner pursuant to Florida Statutes for pathology services for law enforcement, courts, and legal purposes.

Other Public Safety Programs

The E-911 Implementation Program and Governmental Communications Network are the expenditures within the county budget that fall into this classification.

**FISCAL 2000 BUDGET
FINAL**

Public Safety

LEE COUNTY - FLORIDA
1999 - 2000

<u>ACTIVITY</u>	1997-1998 <u>ACTUAL</u>	1998-1999 <u>ESTIMATED</u>	1999-2000 <u>BUDGET</u>
Law Enforcement	39,720,683	41,974,316	58,193,505
Fire Control	1,919,530	1,870,848	2,119,008
Ambulance & Rescue Services	12,485,750	12,074,156	14,396,200
Emergency & Disaster Relief	1,425,670	2,265,123	1,928,051
Medical Examiners	885,183	876,578	890,863
Other Public Safety	2,149,764	2,096,067	2,966,918
Protective Inspections	5,987,037	6,737,755	7,079,235
Detention and/or Correction	<u>11,282,223</u>	<u>12,700,419</u>	<u>0</u>
TOTAL	<u>75,855,840</u>	<u>80,595,262</u>	<u>87,573,780</u>

<u>ACTIVITY BY FUND TYPE</u>			
General Fund	64,688,638	67,945,261	73,934,815
Special Revenue	10,050,788	11,653,277	12,268,171
Internal Service	1,007,606	919,176	1,268,428
Trust and Agency	<u>108,808</u>	<u>77,548</u>	<u>102,366</u>
TOTAL	<u>75,855,840</u>	<u>80,595,262</u>	<u>87,573,780</u>

LEE COUNTY

PHYSICAL ENVIRONMENT

This functional category accounts for services where the primary purpose is to achieve a satisfactory living environment by controlling and utilizing elements of the environment.

Garbage/Solid Waste Control Services

The Solid Waste Department provides for proper collection and environmental disposal of garbage and solid waste and includes Recycling, Household Hazardous Waste, and Right-of-Way Cleanup.

Water-Sewer Combination Services

This activity accounts for all the expenses associated with the operation of the water and sewer systems under the control of Lee County. Also included is administrative support and capital projects.

Conservation and Resource Management

Under this classification, expenditures include: Extension Services, Surface and Ground Water Management, Environmental Laboratory, Canal and Pipe/Ditch Maintenance, Marine Services, Soil and Water Conservation, Pollutant Storage Tanks, and Environmental Sciences.

Other Physical Environment Programs

This activity reflects the Small Quantity Generator Program.

FISCAL 2000 BUDGET

FINAL

Physical Environment

LEE COUNTY - FLORIDA

1999 - 2000

<u>ACTIVITY</u>	<u>1997-1998 ACTUAL</u>	<u>1998-1999 ESTIMATED</u>	<u>1999-2000 BUDGET</u>
Water Utility Services	1,084,663	2,120,530	9,611,893
Garbage/Solid Waste Cntrl Svcs	43,152,412	51,191,379	50,190,115
Sewer/Wastewater Services	6,161,961	10,751,187	39,844,961
Water/Sewer Combination Svcs	21,319,882	154,624,685	37,289,775
Conservation & Resource Mgmt	5,240,676	6,036,207	7,272,456
Flood Cntrl/Stormwater Mgmt	1,242,807	1,332,134	14,612,349
Other Physical Environment	<u>818,989</u>	<u>702,516</u>	<u>295,587</u>
TOTAL	<u>79,021,390</u>	<u>226,758,638</u>	<u>159,117,136</u>

ACTIVITY BY FUND TYPE

General Fund	1,631,942	1,830,443	2,128,358
Special Revenue	3,544,096	3,782,126	3,347,110
Debt Service	547,995	854,318	757,556
Capital Projects	1,685,558	1,529,742	16,013,164
Enterprise	<u>71,611,799</u>	<u>218,762,009</u>	<u>136,870,948</u>
TOTAL	<u>79,021,390</u>	<u>226,758,638</u>	<u>159,117,136</u>

LEE COUNTY

TRANSPORTATION

This functional area accounts for the cost of services provided by the local government for the safe and adequate flow of vehicles, travelers, and pedestrians.

Road and Street Facilities

This activity identifies the cost of constructing and maintaining road and bridge facilities, as well as ancillary facilities such as bridges, sidewalks, traffic control devices, streetlights, rights-of-way, shoulders, and other facilities incidental to the proper movement of traffic along roads and streets.

Transit Systems

This activity accounts for the expenditures associated with the Lee Tran bus system.

**FISCAL 2000 BUDGET
FINAL**

Transportation

LEE COUNTY - FLORIDA
1999 - 2000

<u>ACTIVITY</u>	1997-1998 <u>ACTUAL</u>	1998-1999 <u>ESTIMATED</u>	1999-2000 <u>BUDGET</u>
Financial & Administrative	0	0	401
Road & Street Facilities	104,021,049	78,051,113	142,605,548
Transit Systems	6,132,144	8,217,545	13,412,475
Other Transportation Services	<u>445,769</u>	<u>99,929</u>	<u>0</u>
TOTAL	<u>110,598,962</u>	<u>86,368,587</u>	<u>156,018,424</u>

<u>ACTIVITY BY FUND TYPE</u>			
Special Revenue	24,303,835	20,243,792	41,768,737
Debt Service	12,959,830	13,457,809	13,150,206
Capital Projects	31,328,410	13,555,014	59,367,705
Enterprise	<u>42,006,887</u>	<u>39,111,972</u>	<u>41,731,776</u>
TOTAL	<u>110,598,962</u>	<u>86,368,587</u>	<u>156,018,424</u>

LEE COUNTY

ECONOMIC ENVIRONMENT

The cost of providing services which develop and improve the economic condition of the community and its citizens. This excludes welfare.

Industry and Development

These expenditures represent the costs incurred in promoting and encouraging industry development and tourism which will directly or indirectly benefit the community. Included are the Visitor and Convention Bureau and the Division of Economic Development.

Veteran's Services

The Veteran's Services program represents the only expenditures in this activity, and provides counseling and assistance to veterans and their dependents.

Housing and Urban Development

This activity accounts for expenditures associated with providing public housing and other urban development projects. It consists of the Housing Assistance Program, the Neighborhood Improvements Program, and related housing programs.

Other Economic Environment

This activity is for Community Redevelopment capital projects relating to economic redevelopment in five depressed areas of the County.

FISCAL 2000 BUDGET

FINAL

Economic Environment

LEE COUNTY - FLORIDA

1999 - 2000

<u>ACTIVITY</u>	1997-1998 <u>ACTUAL</u>	1998-1999 <u>ESTIMATED</u>	1999-2000 <u>BUDGET</u>
Industry Development	8,582,022	7,794,108	8,251,993
Housing & Urban Development	1,772,541	1,872,516	168,110
Other Economic Environments	835,527	1,907,169	5,554,551
Health	0	1,415,138	1,575,383
TOTAL	<u>11,190,090</u>	<u>12,988,931</u>	<u>15,550,037</u>

ACTIVITY BY FUND TYPE

General Fund	1,811,398	2,636,379	3,026,541
Special Revenue	<u>9,378,692</u>	<u>10,352,552</u>	<u>12,523,496</u>
TOTAL	<u>11,190,090</u>	<u>12,988,931</u>	<u>15,550,037</u>

LEE COUNTY

HUMAN SERVICES

This functional category reflects the cost of providing services for the care, treatment, and control of human illness, injury, or handicap; and, for the welfare of individual citizens and the community as a whole.

Hospital

The expenditures in this activity are for State mandated medical assistance provided to indigents.

Health

These expenditures reflect the cost of providing nursing, dental care, diagnostic, rehabilitation, and other services for the care and treatment of the sick; and for the control and prevention of disease. Expenditures for this activity represent the Health Department. Also included are expenditures for Animal Services.

Public Assistance

This activity represents the cost of providing economic assistance to the indigent of the community. Included in this activity is the Family Self Sufficiency Services program.

Other Human Services Programs

This activity accounts for the funding that goes toward the Community Agency Support program, whereby the community contracts for services with local agencies meeting special population human service needs within Lee County. Also included is the CDBG portion for Small Business Development.

**FISCAL 2000 BUDGET
FINAL**

Human Services

LEE COUNTY - FLORIDA
1999 - 2000

<u>ACTIVITY</u>	1997-1998 <u>ACTUAL</u>	1998-1999 <u>ESTIMATED</u>	1999-2000 <u>BUDGET</u>
Conservation & Resource Mgmt	0	13,415	0
Housing & Urban Development	366,522	347,866	501,769
Health	2,118,848	1,699,670	1,578,557
Public Assistance	11,337,831	2,087,610	845,575
Hospitals	4,139,445	4,262,948	5,043,641
Other Human Services	<u>1,726,241</u>	<u>1,785,103</u>	<u>1,953,258</u>
TOTAL	<u>19,688,887</u>	<u>10,196,612</u>	<u>9,922,800</u>

<u>ACTIVITY BY FUND TYPE</u>			
General Fund	7,743,579	8,358,479	9,370,723
Special Revenue	2,619,257	1,838,133	552,077
Enterprise	<u>9,326,051</u>	<u>0</u>	<u>0</u>
TOTAL	<u>19,688,887</u>	<u>10,196,612</u>	<u>9,922,800</u>

LEE COUNTY

CULTURE AND RECREATION

These expenditures are to provide and maintain cultural and recreational facilities and activities for the benefit of citizens and visitors.

Libraries

The Lee County Library system covers the entire county, except for a small independent library district that serves the Fort Myers Beach area. This activity accounts for the operating and capital project expenditures associated with the Library system. The Library system is supported by its own dedicated millage.

Parks and Recreation

This activity includes expenditures for Parks and Recreation programs, and parks capital improvement projects.

Other Culture and Recreation Programs

This activity accounts for operating expenditures for the Capital Planning and Construction Division in the Department of Construction and Design.

FISCAL 2000 BUDGET

FINAL

Culture & Recreation

LEE COUNTY - FLORIDA

1999 - 2000

<u>ACTIVITY</u>	<u>1997-1998 ACTUAL</u>	<u>1998-1999 ESTIMATED</u>	<u>1999-2000 BUDGET</u>
Conservation & Resource Mgmt	529,352	579,818	621,159
Parks & Recreation	23,635,852	23,677,860	45,955,584
Libraries	9,524,201	9,920,229	22,998,972
Other Culture/Recreation	<u>1,019,503</u>	<u>1,042,574</u>	<u>1,083,630</u>
TOTAL	<u>34,708,908</u>	<u>35,220,481</u>	<u>70,659,345</u>

ACTIVITY BY FUND TYPE

General Fund	5,280,089	5,370,972	6,298,034
Special Revenue	22,796,589	20,881,991	39,606,778
Debt Service	2,867,967	3,212,952	3,371,418
Capital Projects	<u>3,764,263</u>	<u>5,754,566</u>	<u>21,383,115</u>
TOTAL	<u>34,708,908</u>	<u>35,220,481</u>	<u>70,659,345</u>

LEE COUNTY

NON-EXPENDITURE DISBURSEMENTS

This is a basic account category to provide for disbursements of local government which are classified as accounting expenditures.

Interfund Transfers

This category represents amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute additional revenues or expenditures of the governmental unit, but reflect the movement of cash from one fund to another. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

Reserves

This category encompasses all the various reserve accounts, which includes ending Fund Balance.

FISCAL 2000 BUDGET

FINAL

Non-Expenditure Disbursements

LEE COUNTY - FLORIDA
1999 - 2000

<u>ACTIVITY</u>	<u>1997-1998 ACTUAL</u>	<u>1998-1999 ESTIMATED</u>	<u>1999-2000 BUDGET</u>
Interfund Transfer	170,503,812	151,504,752	139,338,490
Reserves	<u>496,777,296</u>	<u>524,461,952</u>	<u>348,239,744</u>
TOTAL	<u>667,281,108</u>	<u>675,966,704</u>	<u>487,578,234</u>

ACTIVITY BY FUND TYPE

General Fund	72,294,842	59,021,961	60,391,703
Special Revenue	107,630,680	130,217,129	97,843,347
Debt Service	64,319,163	86,558,659	43,162,511
Capital Projects	114,384,135	136,155,345	50,820,162
Enterprise	288,734,493	246,340,802	227,336,465
Internal Services	19,628,973	17,431,630	7,858,894
Trust and Agency	<u>288,822</u>	<u>241,178</u>	<u>165,152</u>
TOTAL	<u>667,281,108</u>	<u>675,966,704</u>	<u>487,578,234</u>

LEE COUNTY

COURT-RELATED EXPENDITURES

This category accounts for costs of providing court services including general administration, Circuit Court and County Court services. Included programs are Support to Public Defender, State Attorney, Budget Transfer for Court Services, Budget Transfer for Clerk of Courts, and State Attorney Judicial.

FISCAL 2000 BUDGET

FINAL

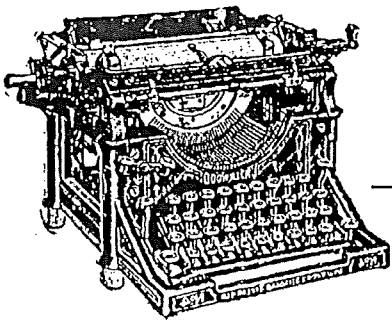
Court-Related Expenditures

LEE COUNTY - FLORIDA
1999 - 2000

<u>ACTIVITY</u>	<u>1997-1998 ACTUAL</u>	<u>1998-1999 ESTIMATED</u>	<u>1999-2000 BUDGET</u>
General Court Administration	<u>10,150,055</u>	<u>11,121,274</u>	<u>10,708,553</u>
TOTAL	<u>10,150,055</u>	<u>11,121,274</u>	<u>10,708,553</u>

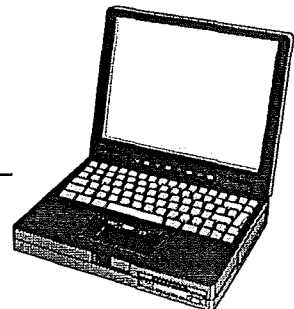
<u>ACTIVITY BY FUND TYPE</u>			
General Fund	9,354,970	10,305,752	10,708,553
Capital Projects	<u>795,085</u>	<u>815,522</u>	<u>0</u>
TOTAL	<u>10,150,055</u>	<u>11,121,274</u>	<u>10,708,553</u>

LEE COUNTY



LEE COUNTY
SOUTHWEST FLORIDA

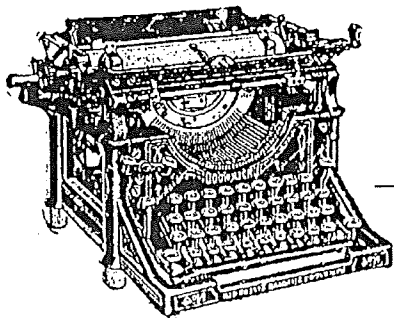
BOARD OF COUNTY
COMMISSIONERS



SECTION G - APPENDICES

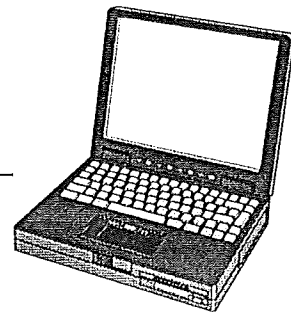
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LEE COUNTY
SOUTHWEST FLORIDA

BOARD OF COUNTY
COMMISSIONERS



FUND STRUCTURE AND BUDGETARY ACCOUNTING POLICY

The budget is prepared in a manner which allows it to be viewed from a variety of perspectives: by organization, program, and funding source. Each fund is a separate budgetary and accounting entity which is self balancing and freestanding for the purpose of maintaining records for a set of financial resources which are segregated for a particular purpose. While the budget may be looked at from several perspectives, the fund is the basic legal and accounting framework of the budget. Lee County organizes its funds into the basic fund groups recognized under generally accepted accounting principles (GAAP). The basic fund groups are: Governmental Funds - which consist of the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Project Funds; the Proprietary Funds which consist of Enterprise Funds and Internal Service Funds; and Trust and Agency Funds.

Major Governmental Operating Funds of Lee County

Lee County has four major governmental funds for operating its non-proprietary functions: the General Fund, Unincorporated Area MSTU Fund, Library Fund, and Transportation Trust Fund. The General Fund provides for countywide functions, except for those dealing with roads and bridges. The General Fund receives unrestricted countywide revenues, and levies ad valorem taxes on a countywide basis. The other three major operating funds are all Special Revenue Funds.

The Unincorporated Area MSTU levies an ad valorem tax which covers the county outside the boundaries of the cities of Sanibel, Fort Myers, Cape Coral, and Town of Fort Myers Beach and receives those unrestricted revenues deemed to be non-countywide in nature. The Unincorporated Area MSTU provides for Community Development activities, Parks and Recreational programming, as well as funding for road and bridge maintenance.

The Library Fund levies an ad valorem tax which pays for the operations of the county library system. The tax is countywide, with the exception of Ft. Myers Beach, which is an independently governed Library District.

The Transportation Trust Fund provides road and bridge maintenance services. It receives gas tax revenue and other revenues in support of countywide services, as well as a transfer from the Unincorporated Area MSTU Fund for support of its non-countywide services.

*FISCAL 2000 BUDGET
FINAL*

Other Special Revenue Funds

There are numerous Street Lighting and Special Improvement Districts which provide street lighting and maintenance services to neighborhoods. These districts are established on the basis of petitions from the residents of the neighborhood. These districts levy an ad valorem tax which applies to that particular neighborhood.

Fire protection in the county is provided through independently governed fire districts and the municipalities. The county funds three Fire Protection MSTU's which provide fire protection to those unincorporated areas of the county which are not part of an independent special district. A separate ad valorem tax is levied on those residents.

Major federal grant programs, such as Housing Assistance and the Community Development Block Grant (CDBG), are accounted for through separate special revenue funds.

Lee County Tourist tax is administered through a special revenue fund and carries out tourism and convention related promotional activities.

The Special Improvements Funds of Lee County are used for a variety of projects which benefit specific properties: road improvements, drainage improvements, erosion projects, and water line extensions. This mechanism is used to bring roads and drainage up to county standards and enables the facilities to be accepted into normal county maintenance programs.

The complex structure of Special Revenue Funds enables the county to provide a wide range of specialized services and achieve a greater degree of equity in its use of revenues and application of ad valorem taxes.

Debt Service Funds

In addition to numerous special improvement district debt funds, the county has twenty-five governmental debt service funds which account for revenues pledged to the payment of general government long-term debt. Long-term debt is paid from:

1. Pledges of various non-ad valorem revenue sources. Non-ad valorem revenues are pledged to eight bond funds, and two certificates of participation.
2. Racetrack and garbage franchise fees are pledged to one bond fund.
3. Tourist Development Tax and Stadium Lease Revenue are pledged to one bond fund.

4. In the area of transportation, Local Option Gas Taxes are pledged to two bond funds, and the Ninth-Cent Gas Tax is pledged to one bond fund.
5. Toll revenues from bridges and user fees from Utilities and Solid Waste are pledged to ten bond issues.

Special Improvement Districts debt is funded through special assessments on property.

Capital Project Funds

The County has two major Capital Improvement Funds which fund major capital projects of all types on a pay-as-you-go basis. One fund levies a countywide ad valorem tax and receives other revenues which are used for capital purposes. The other major Capital Improvement Fund is dedicated to transportation projects and receives funding from gas taxes and surplus bridge tolls from the Sanibel Causeway, Cape Coral, and Midpoint Bridges. Other capital project funds are used to account for the proceeds of bond issues, and are discontinued once the particular projects are completed and any remaining bond proceeds are disbursed. Capital projects relating to the self-supporting Enterprise Funds are accounted for in those Enterprise Funds.

Enterprise Funds

The county has Enterprise Funds for water and sewer services, Solid Waste Disposal (landfill and resource recovery), Transportation Facilities (Sanibel Causeway Operations, the Cape Coral, and Midpoint Bridges) and the Transit System. The services are operated on a self-supporting basis, except for the Transit System, which receives operating subsidies.

Intergovernmental Service Funds

The County uses self-supporting Intergovernmental Service Funds to provide data processing, communications, vehicle maintenance services, and insurance to county departments on a user fee basis.

Budgetary Accounting

Budgets for all funds are prepared on the modified accrual basis. This is in accordance with Generally Accepted Accounting Principles (GAAP), which apply to governmental fund types only. Conversely, the budgets of proprietary fund types are on a non-GAAP basis.

Fixed appropriation budgets for the control of resources are legally required for all funds; therefore, a consistent basis of budget preparation and management is applied to all funds.

BUDGET PREPARATION, ADOPTION, AND AMENDMENT

The budget process and the levy of ad valorem taxes are governed by the Florida Statutes Chapters 129 and 200. The Statutes address the budget timetable from the point of initial presentation of a proposed budget and taxable value to the governing body. The timetable, public advertising requirements, and the two required public hearings to adopt the budget and to levy ad valorem taxes are statutory requirements. Additionally, State Comptroller Regulations dictate a uniform accounting structure which must be embodied in the budget and financial reporting.

The final budget document reflects a continuation of the managerial focus on both the budget process and the document itself. An outline of Lee County's process is presented below.

January - Budget Kickoff

- Initial Revenue estimates are prepared.
- "State of the County" address.
- Budget Operations Departmental Budget kickoff.

February - April

Budget revenues and expenses are developed for upcoming fiscal year with current funding levels. Service level reductions/core services are identified for County Manager review.

May - County Manager Review

- Sheriff's Budget due.
- County Manager reviews recommendations.
- Issues are discussed, resolved, and prepared for presentation to the Board of County Commissioners.
- Detailed analysis of budget is accomplished.
- Proposed Budget with major budget issues is produced.

June

Board Workshops on operating budgets.

July 1 - Assessment Data

Assessed values for ad valorem taxes are received from the Property Appraiser (elected official) for all taxing districts starting the legal adoption timetable. The balanced budget

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must be filed with the governing body within fifteen (15) days of receipt of assessed value in accordance with Florida Statutes.

July/August - Board Establishes Tentative Millage Rate

Lee County Board of County Commissioners establishes a tentative or proposed budget and millage rate for all Lee County ad valorem taxing districts for the new Fiscal Year. Proposed ad valorem millage levies must be certified to the Property Appraiser by the Board of County Commissioners within thirty-five (35) days of presentation of assessed values, and public hearing dates must be set.

August - Property Appraiser Mails Truth-in-Millage (TRIM) Notices

- Property Appraiser mails TRIM notices to all property owners. This notifies all taxpayers of the proposed tax rate, its relationship to the prior year's rate, the total taxes based on the proposed rate, and the valuation of each parcel of property.
- Once the millage rate is certified, it may not be increased without re-mailing the notices.
- Within fifty-five (55) days after the mailing of the TRIM notices, the first public hearing is set.

September - Public Hearings

- The first public hearing is held on the scheduled date, which must be between sixty (60) and seventy-five (75) days after provision of assessed value to the governing body. Tentative budget and millage rates are adopted at the first public hearing.
- Advertisement in the newspaper is required three (3) to five (5) days before the second public hearing. The advertisement must contain a summary of the budget, all millage rates, and tax increase percentages over the rolled back rate millage.
- The final budget and millage levies are adopted at the second public hearing.

October - Final Budget Document

- The final document is produced reflecting final program service information and dollars.
- Copies of the final document are made available for review by the media, taxpayers, and public interest groups at all libraries and at the courthouse.

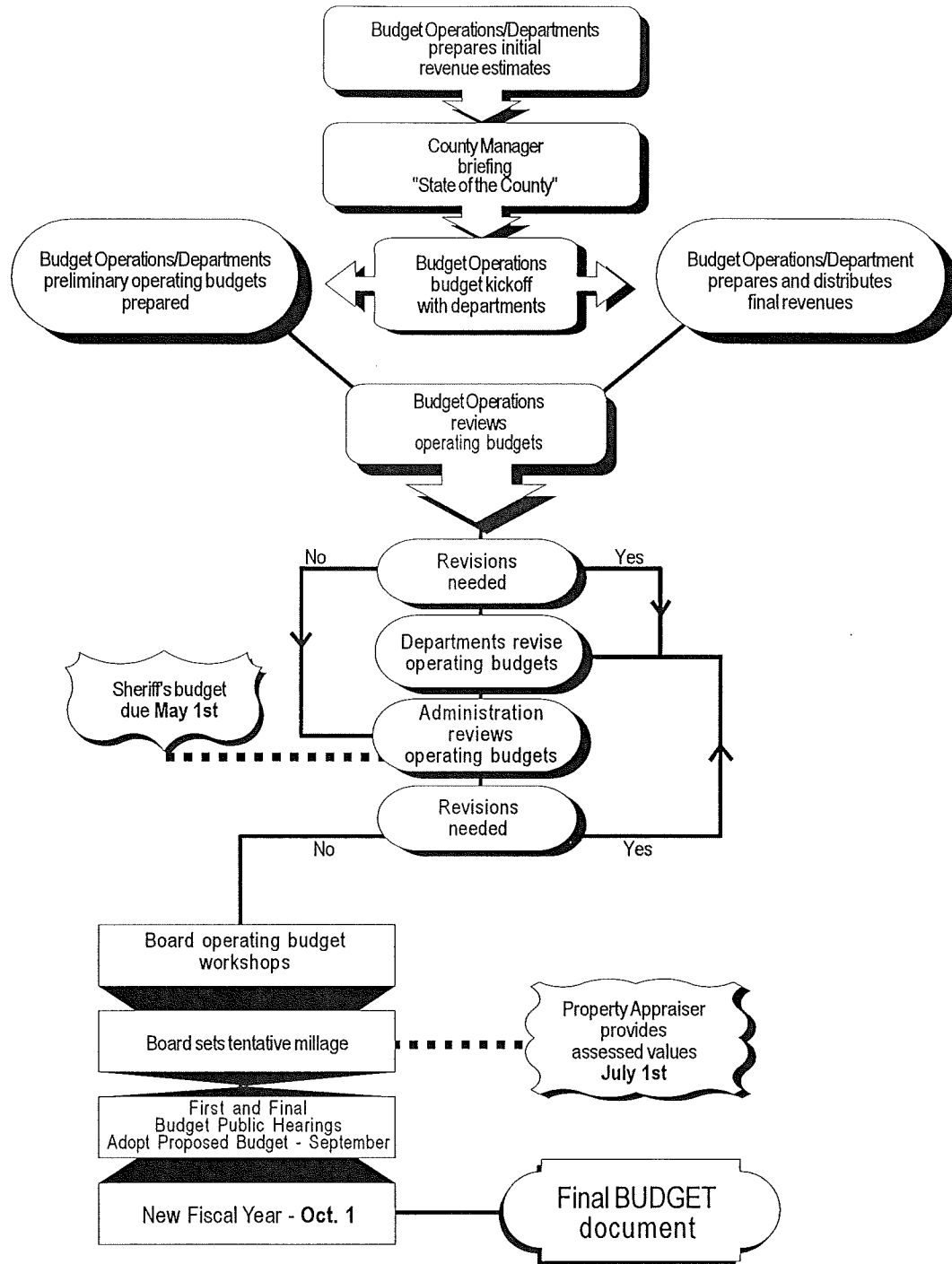
Five-Year Capital Improvement Program

A five-year Capital Improvement Program document is updated annually at the same time as annual budget preparation. Proposed funding sources are shown for each project. Revenue estimates for capital funding sources are projected for the five years of the program. A proposed update of the five-year Capital Improvement Program is presented during annual budget review. The proposed update is reviewed and modified by the Board of County Commissioners. The first year of the updated Capital Improvement Program as modified is integrated into the proposed annual budget. When the final budget is adopted, the final update of the five-year Capital Improvement Program is produced. (See Capital Improvement Section).

Budget Amendment Policy

Florida law provides general guidelines regarding how local government budget amendment policy must operate. These guidelines require all increases of total fund appropriations and transfers from appropriated reserves which exceed \$25,000 to be adopted by Board action. Florida law allows complete flexibility in modifying proprietary fund budgets during the year at regular public Board meetings. Appropriation of additional unanticipated revenue is also allowed by law in all fund categories for many types of revenue at public Board meetings. The law allows appropriation increases of any nature to occur through a supplemental budget process requiring advertised public hearings. Lee County's budget amendment policy allows the maximum flexibility under Florida law. Budget amendments or transfers not requiring an increase in a fund total or division total are granted within guidelines to various levels of management. All changes in elected officials' budgets must go to the Board of County Commissioners for approval. Formal legal appropriation by the Board is at the fund level in order to allow the degree of flexibility provided by the Board's policy.

Lee County Budget Process



GLOSSARY

AD VALOREM - A tax levied in proportion to the value of the property against which it is levied.

AGGREGATE MILLAGE RATE - A rate obtained by dividing the sum of all ad valorem taxes levied by the governing body (Board of County Commissioners for County Government) by the taxable value of the county or municipality. Expresses an average tax rate.

APPROPRIATION - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount, and as to the time when it may be expended.

ASSESSED VALUATION - A valuation set upon real estate or other property by a government as a basis for levying taxes. Taxable valuation is calculated from an assessed valuation. Assessed value is required to approach 100% of market value in Florida.

BUDGET - A plan of financial operation embodying an estimate of proposed expenditures for a given period, and the proposed means of financing. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating body for adoption, and sometimes the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is proposed and tentative, or whether it has been approved by the appropriating body. The budget, once adopted, is the legal authorization to expend county funds during the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law and/or administrative rules and regulations.

BUDGET MESSAGE - A general discussion of the proposed budget as presented in writing to the legislative body.

CAPITAL OUTLAYS - Expenditures which result in the acquisition of or addition to fixed assets.

CAPITAL IMPROVEMENT PROGRAM - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program. It sets forth each project or other contemplated expenditure in which the government is to have a part, and specifies the full resources estimated to be available to finance the projected expenditures.

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COUNTY CORE SERVICE - A service that cost-effectively enhances the health, safety, and welfare of the general population, is not redundant to services provided by other government entities or the private sector; is equitably apportioned among the general population that than special sectors or groups and is one in which resources are located and distributed to make the service universally accessible to the general population.

DEPENDENT SPECIAL DISTRICT - A special district whose governing body or whose budget is established by the governing body of the County or municipality to which it is dependent.

DEPRECIATION - (1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence; (2) the portion of the cost of a fixed asset other than a wasting asset which is charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is pro-rated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

ENHANCEMENT - An improvement to a programmatic service level.

EXPENDITURES - Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.

EXPENSES - Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

FISCAL YEAR - A 12-month period to which the annual operating budget applies, and at the end of which a government determines its financial position and the results of its operations. Lee County's fiscal year begins October 1, and ends September 30th of each year.

FIXED ASSETS - Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery, and equipment.

FUNCTIONS - Expenditure classification according to the principal purposes for which expenditures are made. Examples are public safety, public health, public welfare, etc.

FUND - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

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FUND BALANCE - A term used to express the equity (assets minus liabilities) of governmental fund types and trust funds.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) - Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accounting practices. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations. The primary authoritative statement on the application of GAAP to state and local governments are GASB pronouncements. Every government should prepare and publish financial statements in conformity with GAAP.

INTERGOVERNMENTAL REVENUE - Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

LEGALLY ADOPTED BUDGET - The total of the budgets of each County fund including budgeted transactions between funds.

MEASUREMENT FOCUS - The accounting convention which determines (1) which assets and which liabilities are included on an entity's balance sheet, and (2) whether its operating statement presents "financial flow" information (revenues and expenditures) or "capital maintenance" information (revenues and expenses).

MILLAGE RATE - A rate expressed in thousands. As used with ad valorem (property) taxes the rate expresses the dollars of tax per one thousand dollars of taxable values.

MODIFIED ACCRUAL BASIS - The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both "measurable" and "available to finance expenditures of the current period". Expenditures are recognized when the related fund liability is incurred except for, but not limited to: (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used; (2) prepaid insurance and similar items which need not be reported; (3) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements; (4) principal and interest on long-term debt which are generally recognized when due. All governmental funds and Expendable Trust Funds are accounted for using the modified accrual basis of accounting.

MSBU MUNICIPAL SERVICES BENEFIT UNIT - An MSBU is a special district created to provide for projects and/or services to a specifically defined area of the County and financed by a special assessment to only those citizens receiving the benefits of those projects or services.

LEE COUNTY

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MSTU MUNICIPAL SERVICES TAXING UNIT - A special district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessments service charges or other revenue, to provide resources. The MSTU is one type of dependent special district.

OBJECTIVE - A simply stated, readily measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objectives should state a specific standard of performance for a given program:

- (a) An operational objective focuses on service delivery.
- (b) A managerial objective focuses on those aspects of management that help staff achieve operational objectives; i.e., staff training, work plan development, etc.

OPERATING TRANSFERS - Legally authorized transfers between object codes as needed to balance specific line items.

PERFORMANCE BUDGET - A budget which relates expenditures to measures of activity and performance.

PROGRAM BUDGET - A budget organized by programs. A program used in this application is a grouping of related activities, projects, and services which are similar in purpose. The expenditure focus of a program budget is related to the nature of work and services performed.

PROGRAM PERFORMANCE BUDGET - Combines performance measures with a program budget structure.

RESERVE FOR CONTINGENCIES - An amount set aside, consistent with statutory authority, that can subsequently be appropriated to meet unexpected needs.

RETAINED EARNINGS - An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

REVENUES - (1) Increases in governmental fund type, net current assets from other than expenditure refunds, and residual equity transfers. Under NOGA Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in proprietary fund type, net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NOGA Statement 1, operating transfers-in are classified separately from revenues.

ROLLED-BACK RATE - The millage rate which would generate the same ad valorem tax revenue as was generated the previous year, excluding changes in taxable valuation resulting from new construction, annexation or de-annexation. If the proposed aggregate

FISCAL 2000 BUDGET

FINAL

millage rate exceeds the aggregate rolled-back rate, then by law, the advertisement for the public hearings to adopt the millage must state the percentage by which the rolled-back rate exceeds the percentage of the proposed tax increase. The rolled-back rate is used in the same manner for individual millage levies.

SERVICE LEVEL - Service(s) or product(s) which comprise actual (or expected, depending on whether one is describing a current or future service level) output of a given program. Focus is on results, not measures of workload (e.g., for a Sheriff's Department - number of assaults investigated is a workload measure, while number of assault cases cleared is a service level).

STATUTE - A written law enacted by a duly organized and constituted legislative body.

TAX INCREMENT FINANCING (T.I.F.) - Tax increment revenues are all new property tax revenues generated by new developments or assessments which increase the existing tax base within the designated redevelopment area.

TAX RATE - The amount of tax stated in terms of a unit of the tax base; for example, 5 mills equals 5 dollars per thousand of taxable value.

TAXES - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

TAXABLE VALUATION - The value used for computing the ad valorem taxes levied against property. The taxable value is the assessed value less any exemptions allowed by law. The most common exemption is the \$25,000 homestead exemption allowed, if the owner uses the property as the principle residence. There are also exemptions for disability, government-owned, and non-profit-owned property.

TRANSFERS IN/OUT - Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit, but only of the individual funds. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

TRIM NOTICE - "True Rate In Millage", a tentative tax notice sent to all property owners in August, to provide information reflecting tentatively-adopted millage rates.

UNINCORPORATED AREA - That portion of the County which is not within the boundaries of any municipality.

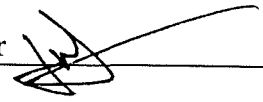
LEE COUNTY

MEMORANDUM
FROM
OFFICE OF THE COUNTY MANAGER
BUDGET OPERATIONS

Date: October 13, 1999

To: Department / Division Directors

From: Larry Suchor
Manager



RE: Core Services

As you are aware, for the last few years we have been publishing a separate Core Services booklet and asking the departments and divisions to update their sections on an annual basis. Last year we also included the core services in the Annual Budget Book within Section D – Services by Organization. Unfortunately, this inclusion caused a second department/division review – an unnecessary task.

This year, as part of developing this year's Annual Budget Book, we are asking all organizations to review their core services as published in the 1998-99 budget book, making any desired changes directly on copies of the appropriate pages. This will be considered the annual core services update – a second review will not take place.

In order to facilitate this process, your Operations Analyst will shortly be in contact with appropriate personnel within your organization, provide whatever help is needed and ask that any changes be completed by November 1, 1999. Please contact me at 335-2804 if you have any questions or if I can help in any way.

cc: Operations Analysts

**DEPARTMENT/DIVISION DIRECTORS
DISTRIBUTION LIST**

COMMUNITY DEVELOPMENT

Mary Gibbs Director
Robert Stewart Codes & Bldg. Svcs. Dir.
Walter McCarthy Development Review Dir.
Paul O'Connor Planning Director
Rick Joyce Environ. Sciences Dir.

COUNTY ADMINISTRATION

Donald Stilwell County Manager
Bill Hammond Deputy County Manager
Bruce Loucks Assistant County Manager
Pete Winton Director of Communications
John Slocum Veterans' Services
Karen McDonough Internal Services Manager
Libby Walker MSTBU Coordinator

COUNTY ATTORNEY

James G. Yaeger County Attorney

ECONOMIC DEVELOPMENT/CRA

Janet Watermeier Director

ENVIRONMENTAL SERVICES

Larry Johnson Director
Roland Ottolini Dep. Director/Natural Res.
Lindsey Sampson Dep. Director/Solid Waste
Glenn Greer Dep. Director/Utilities

HEARING EXAMINER

Diana Parker Hearing Examiner

HUMAN SERVICES

Karen Hawes Director
Ann Amall Social Services Director

INTERNAL SERVICES

Peter Cloutier Internal Services Mgr - Fiscal

PLANNING & CONSTRUCTION

Jim Lavender Director
Bob Reist Facilities Management

PUBLIC WORKS

J.W. French Director
Cindy Logan Contract Mgmt. Supv.
Karen Forsyth County Lands
Marilyn Rawlings Fleet Manager

SEPARATE DIVISIONS

Cynthia Cobb Library Director
John Yarbrough Parks Director
Susan Hedge Co. Extension Director
John Myers Lee Transit Director
Barbara Manzo Recreation Director
Brian Brunick Deputy Public Safety Dir.
Bill O'Kelly Info. Technology Group
Buddy Newman ITG/Stonehouse
John Wilson Public Safety Director
Janet Sheehan Purchasing Director
Anita Flaitz Public Resources Dir.
Joanie Glance Human Resources Director
Pamela Hodgens Animal Services

TRANSPORTATION

Scott Gilbertson Director
Paul Wingard Transportation Div. Dir.
Comer Taylor Construction
Carol Goldwasser Toll Facilities
John Davis Traffic
Amy Hughes Fiscal Manager

VISITOR & CONVENTION BUREAU

Elaine McLaughlin Director
D.T. Minich Deputy Director

(Call 335-2221 for corrections to this list)

GRANT BUDGET SUMMARY - FISCAL YEAR 1999-2000

Fund	Grant Title	End of Contract	Original Amount of Funding	1999 Budgeted Revenue	1999 Actual Expenditure as of 7/31/99	Remaining Balance as of 7/31/99	Estimated Expenditure as of 9/30/99	Estimated Proposed Budget for 1999-2000**
0001	Article V, Subtitle 4, Chapter 154	09/30/00	1,103,879	1,103,879	1,103,879	-	-	1,103,879
General Fund General Government Totals			103,879	-	-	-	-	103,879
001	Six Mile Cypress Slough Video	06/15/00	17,400	17,400	17,400	17,400	17,400	17,400
General Fund Culture & Rec Totals			18,900	18,900	18,900	18,900	18,900	18,900
001	FEMA Food and Shelter	n/a	32,000	32,000	19,029	12,971	32,000	-
001	Local Mitigation Strategy	08/31/99	166,000	166,000	208	165,792	166,000	-
General Fund Economic Environment Totals			637,860	668,229	19,237	648,992	668,229	-
001	CSBG	09/30/99	77,520	77,520	37,085	40,435	77,520	-
001	EHEAP	03/31/99	49,006	15,167	15,167	15,167	15,167	-
001	EHEAP	03/31/01	63,927	63,927	2,538	61,389	10,988	42,850
001	Family Connection Center	06/30/99	59,400	59,400	49,195	10,205	59,400	-
001	FCC-Community Foundation Grant	n/a	4,000	4,000	n/a	4,000	4,000	4,000
001	HOPWA	06/30/99	310,000	310,000	3,207	306,793	24,971	285,029
001	LIHEAP	03/31/99	57,017	57,017	2,935	54,082	7,217	49,800
001	LIHEAP	11/30/99	57,017	57,017	2,935	54,082	7,217	49,800
001	SHP LIFT	08/31/01	400,000	349,968	53,438	296,530	70,378	279,590
General Fund Human Services Totals			222,433	1,87,063	453,418	1,011,306	724,056	897,236
001	CLEAN (Edward Byrne)	09/30/99	293,474	293,474	293,474	293,474	293,474	-
001	Hazardous Mitigation	12/22/00	575,672	575,672	433,234	142,438	519,881	55,791
001	EMPA Competitive Grant	06/30/00	130,269	130,269	n/a	130,269	n/a	130,269
General Fund Public Safety Totals			1,098,689	1,098,689	467,104	631,585	912,629	186,060
TOTAL FOR GENERAL FUND			3,984,081	3,362,874	339,889	2,415,182	2,324,914	1,086,076
148	Born To Read	09/30/99	35,751	35,751	30,979	4,772	35,751	-
148	Born To Read Year 2	09/30/00	73,760	n/a	n/a	n/a	n/a	73,760
148	Gates Foundation Training Lab	03/15/00	30,331	30,331	n/a	30,331	n/a	30,331
155	Invest in Children License Tag Grant	06/30/99	2,025	2,025	2,025	2,025	2,025	-
155	Sports For Life-Basketball Camp	08/17/99	2,000	2,000	2,000	2,000	2,000	-
155	Sports For Life-Summer Program	06/21/99	4,000	4,000	2,000	2,000	4,000	-
155	Teen Pregnancy Prevention Program	06/30/99	15,000	15,000	15,000	15,000	15,000	-
155	Safe Schools After School	08/24/99	7,521	7,521	7,521	7,521	7,521	-
Special Revenue Culture & Rec Totals			1,358,220	1,244,340	606,791	737,549	1,127,965	229,791
138	SHIP (99-2000)	06/30/00	1,824,902	n/a	n/a	n/a	n/a	1,824,902
Special Revenue Economic Environment Totals			3,024,661	2,605,032	1,428,365	1,476,077	1,428,365	3,011,679
138	SHIP	n/a	1,594,468	1,594,468	120,300	1,474,168	404,524	1,189,944
139	CDBG (Years 2-9)	n/a	4,047,459	1,172,041	1,729,731	2,837,071	1,775,902	2,790,900
139	CDBG Sales Proceeds	n/a	105,515	105,515	n/a	105,515	n/a	105,515
139	HOME (Years 1-7)	n/a	1,528,000	735,101	415,099	320,002	360,101	375,000
139	HOME Program Income	n/a	53,000	53,000	n/a	53,000	n/a	53,000
139	WAP	09/30/99	21,791	21,791	19,428	2,363	21,791	-
Special Revenue Human Services Totals			2,164,256	1,264,306	216,071	1,048,235	1,226,306	69,360
138	Auto External Defibrillator	09/30/99	1,125	1,125	1,125	1,125	1,125	-
138	EMS Air Flight Tracking System	09/30/99	35,528	35,528	35,528	35,528	35,528	-
138	Supplemental CDBG	09/27/99	1,986,965	1,108,375	197,139	911,236	1,108,375	-
Special Revenue Public Safety Totals			2,164,256	1,264,306	216,071	1,048,235	1,226,306	69,360
TOTAL FOR SPECIAL REVENUE FUNDS			21,439,018	13,969,670	5,470,230	4,789,340	7,891,610	10,174,738
Capital Project Physical Environment Totals			25,000	25,000	24,975	25	25,000	-
TOTAL FOR CAPITAL PROJECT FUNDS			25,000	25,000	24,975	25	25,000	-
401	Recycling and Education	09/30/99	218,946	218,946	218,946	218,946	218,946	-
401	Recycling and Education	09/30/00	226,151	n/a	n/a	n/a	n/a	226,151
401	Litter and Marine Debris	09/30/00	17,500	n/a	n/a	n/a	n/a	17,500
Enterprise Physical Environment Totals			18,000,000	7,996,322	1,053,029	6,942,393	1,159,322	6,837,000
Enterprise Transportation Totals			18,000,000	7,996,322	1,053,029	6,942,393	1,159,322	6,837,000
TOTAL FOR ENTERPRISE FUNDS			18,921,090	8,456,644	1,210,236	7,246,409	1,619,644	7,297,768
TOTAL FOR ALL BOCC PROPOSED GRANT BUDGET 99-00			\$44,369,169	\$26,804,085	\$7,345,129	\$18,458,956	\$11,359,068	\$19,678,581

* Indicates now budget for 99-00 totaling \$5,233,564
 ** Total includes 99 balance and now budget

From: John Wilson
To: Dearborn, Beverly
Date: 10/29/99 6:35PM
Subject: Core Service Level Update - Public Safety

Beverly,

Here are some of our revisions to this document:

3) Emergency Dispatch Program

First paragraph, first line: Replace "67,000" with "84,720"

4) E911 Program

First paragraph: Replace "301,000" with "328,000"

Fourth paragraph, second line: Replace "one percent (1%)" with "one tenth of one percent (.01)"

6) Animal Control

Delete this section entirely.

We will have the EMS statistics shortly.

Thanks for your patience.

John



From: John Wilson
To: Dearborn, Beverly
Date: 11/1/99 6:43PM
Subject: Core Service Manual Update

Beverly,

Here is the information for EMS:

First paragraph: Replace the number "46,000" with "48,608".

Second paragraph: Please delete it completely.

Fifth paragraph: Replace the number "29,000" with "29,256".

Last paragraph: Replace the number "1,100" with "916".

Any questions, please call.

John



From: James Lavender
To: Dearborn, Beverly
Date: 10/18/99 1:36PM
Subject: Core Services booklet information

Bev, there are no changes necessary for our core services information. Thanks. Jim

